



TOWN OF LEDYARD CONNECTICUT

741 Colonel Ledyard Highway
Ledyard, Connecticut 06339

Finance Committee

~ AGENDA ~

Chairman
Kevin J. Dombrowski

Special Meeting

Tuesday, March 21, 2023

5:00 PM

**Council Chambers -Town Hall Annex
Building - Hybrid Format**

In -Person - Council Chambers-Town Hall Annex Building

Join Zoom Meeting from your Computer, Smart Phone or Tablet:

[https://us06web.zoom.us/j/84315814984?](https://us06web.zoom.us/j/84315814984?pwd=WkNNODhXTVpTZFBYdGNsZUZOUYWh5dz09)

[pwd=WkNNODhXTVpTZFBYdGNsZUZOUYWh5dz09](#)

Or Audio Only: Telephone: +1 646 558 8656; Meeting ID: 843 1581 4984; Passcode: 258658

- I. CALL TO ORDER
- II. ROLL CALL
- III. RESIDENTS & PROPERTY OWNERS COMMENTS
- IV. PRESENTATIONS / INFORMATIONAL ITEMS
- V. APPROVAL OF MINUTES

MOTION to approve the Finance Committee Regular Meeting Minutes of March 1, 2023.

Attachments: [FIN-MIN-2023-03-01.pdf](#)

FINANCE DIRECTOR'S REPORT

FINANCIAL REPORTS

VI. OLD BUSINESS

- 1. Continued discussion regarding the status and possible changes to Capital Improvement Plan (CIP) and Capital Non-Recurring (CNR) Fund based on the American Rescue Act Funding (ARPA) and the process to approve ARPA Projects and expend ARPA Funding.

Attachments: [ARPA project accounting- Dated - 2023-03-21lsx.xlsx](#)

VII. NEW BUSINESS

- 1. MOTION to authorize the Mayor to submit a grant through the FEMA Assistance to Firefighters Grant Program in the amount of \$298,210.52 with the local matching amount of \$14,200.52 for the acquisition of new portable and mobile radios for the fire departments. ...

2. MOTION to authorize the Mayor to submit a grant through the FEMA Assistance to Firefighters Grant Program in the amount of \$97,585.00 and a town matching amount of \$4646.90 for the purpose of acquiring a new Breathing Air Compressor and Cascade System for the Ledyard Fire Company.
3. MOTION to approve a tax refund in the amount of \$9,075.43 exceeding \$2,400.00 in accordance with tax collector departmental procedures.

Marshall Retail Group - Tanger Outlet c/c adjustment - \$9,075.43.

Attachments: [TAX REFUND 23-1322](#)

4. MOTION to authorize the expenditure of up to \$25,000 from Account # 21090305-58920 (Acquisition of Open Space) for the demolition, waste fees, well abandonment and septic abandonment at 334 Colonel Ledyard Hwy.

In addition, upon the sale of property at 332 Colonel Ledyard Hwy, authorize the appropriation of the same expended amount back to Account #21090305-58920 (Acquisition of Open Space).

The aforementioned to be done in preparation of transfer of ownership to Avalonia Land Conservancy for parking for the Founder's Preserve.

5. MOTION to approve the following proposed project to be eligible for Neighborhood Assistance Act (NAA) tax credits.
 - ARC of Eastern Connecticut to replace windows at the Group Residence located at 1671 Center Groton Road, Ledyard estimated cost \$26,872.00.

Attachments: [Description of Center Groton program 2023.pdf](#)
[Proposal 8694 Arc E. CT Ledyard Group Home Windows.pdf](#)
[The Arc ECT NAA-01 2023.pdf](#)

6. MOTION to set a Hybrid (In-Person & Video Conference) Public Hearing date for April 12, 2023 at 6:15 p.m. to be held in the Council Chambers, 741 Colonel Ledyard Highway, to receive comments and recommendations regarding the following proposed project to be eligible for Neighborhood Assistance Act (NAA) tax credits.
 - ARC of Eastern Connecticut to replace windows at the Group Residence located at 1671 Center Groton Road, Ledyard estimated cost \$26,872.00 to approve the following proposed project to be eligible for Neighborhood Assistance Act (NAA) tax credits

In addition, revise the time of the April 12, 2023 Hybrid (In-Person & Video Conference) Public Hearing from at 6:30 p.m. to 6:15 p.m., as approved at the Town Council's February 22, 2023, to receive comments and recommendations regarding a proposed amendments to Ordinance #100-016 (rev 1) "An Ordinance Combining Parks And Recreation Commission and Senior Citizens Commission for the Town of Ledyard" as contained in draft dated February 8, 2023.

Attachments: [Description of Center Groton program 2023.pdf](#)
[Proposal 8694 Arc E. CT Ledyard Group Home Windows.pdf](#)
[The Arc ECT NAA-01_2023.pdf](#)

7. MOTION to adopt a proposed Fiscal Year 2023/2024 Budget in the amount of \$65,517,156 comprised of:
- General Government Budget \$29,608,788
 - Board of Education Budget \$35,908,368

Attachments: [MAYOR BUDGET LTR-FY 23-24.pdf](#)
[FY 2023-2024-Expenditures & Revenues.pdf](#)
[Registrar and Elections- FY 23-24 budget request.xlsx](#)
[Capital request by funding source updated -2023-03-21.xlsx](#)
[CAPITAL BUDGET-FY-23-24.pdf](#)
[BOE-FY-23-24-COVER LTR.pdf](#)
[BOE FY 23-24-INCREASES-DECREASES.pdf](#)
[BOE-FY-23-24-REVENUES.pdf](#)
[BOE-FY24 BOE Administrator Contractual Salaries.xlsx](#)
[BOE FY 23-24-PROJECTED STAFFING.pdf](#)
[BOE-FY-23-24-MUNUS PRINT OUT.pdf](#)
[BOE-FY-23-24-PER PUPIL EXPENDITURE.pdf](#)

8. MOTION to set a Hybrid Format (Video Conference and In-Person) Public Hearing date to be held on April 17, 2023 at 7:00 p.m. to be held in the Council Chambers, 741 Colonel Ledyard Highway, to receive comments and recommendations regarding a proposed Fiscal Year 2023/2024 Budget.
9. MOTION to set the Annual Town Meeting to be a Hybrid Format (Video Conference & In-Person) regarding the proposed Fiscal Year 2023/2024 Budget on May 15, 2023 at 7:00 p.m. to be held in the Council Chambers, 741 Colonel Ledyard Highway and to adjourn to a Referendum to be held on May 16, 2023 between the hours of 6:00 a.m. 8:00 p.m.

In addition, should the referendum fail, the subsequent Referenda will be held between the hours of 12:00 p.m. and 8:00 p.m.; in accordance with Chapter VII, Section 6 of the Town Charter.

- 10 MOTION to adopted a proposed Fiscal Year 2023/2024 Water Operations Budget in the amount \$1,518,724.32.

Attachments: [FY24 WPCA Water Budget Worksheet \(002\).pdf](#)
[FY24 WPCA Sewer Budget Worksheet.pdf](#)
[ORD-#400-001-An Ordinance Creating WPCA-2019-09-25.docx](#)

IV ADJOURNMENT

DISCLAIMER: Although we try to be timely and accurate these are not official records of the Town.



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1345

Agenda Date: 3/21/2023

Agenda #:

MINUTES

Minutes:

MOTION to approve the Finance Committee Regular Meeting Minutes of March 1, 2023.



TOWN OF LEDYARD
CONNECTICUT
TOWN COUNCIL
HYBRID FORMAT

741 Colonel Ledyard Highway
Ledyard, CT 06339

860 464-3203
Roxanne Maher

Chairman Kevin J. Dombrowski

MINUTES
FINANCE COMMITTEE
REGULAR MEETING

Wednesday, March 1, 2023

5:00 PM

Annex Meeting Room - Video Conference

DRAFT

- I. CALL TO ORDER - The Meeting was called to order by Councilor Saums at 5:00 p.m. at the Council Chambers Town Hall Annex Building.

Councilor Saums welcomed all to the Hybrid Meeting. He stated for the Town Council Finance Committee and members of the Public who were participating via video conference that the remote meeting information was available on the Agenda that was posted on the Town's Website – Granicus-Legistar Meeting Portal.

II. ROLL CALL

Attendee Name	Title	Status	Location	Arrived	Departed
Andra Ingalls	Town Councilor	Present	Remote	5:00 pm	5:27 pm
Tim Ryan	Town Councilor	Excused			
Bill Saums	Town Councilor	Present	In-Person	5:00 pm	5:27 pm
Mary McGrattan	Town Councilor	Present	Remote	5:00 pm	5:27 pm
S. Naomi Rodriguez	Town Councilor	Present	Remote	5:00 pm	5:27 pm
Fred Allyn, III	Mayor	Present	In-Person	5:00 pm	5:27 pm
Matt Bonin	Finance Director	Present	In-Person	5:00 pm	5:27 pm
Jennifer Smith	Library Director	Present	In-Person	5:00 pm	5:15 pm
Jim Mann	Director of Emergency Management	Present	Remote	5:00 pm	5:18 pm
Wayne Donaldson	Board of Education Director of Facilities & Grounds	Present	Remote	5:00 pm	5:23 pm
Roxanne Maher	Administrative Assistant	Present	Remote	5:00 pm	5:27 pm

III. RESIDENTS AND PROPERTY OWNERS COMMENTS - None.

IV. PRESENTATIONS/INFORMATIONAL ITEMS – None.

IV. REVIEW AND APPROVAL OF PRIOR MEETING MINUTES

MOTION to approve the Regular Meeting Minutes of February 15, 2023
Moved by Councilor Ingalls, seconded by Councilor Saums

VOTE: 2 – 0 Approved and so declared

RESULT: RECOMMEND TO APPROVE 2 – 0**MOVER:** Tim Ryan, Town Councilor**SECONDER:** Andra Ingalls, Town Councilor**AYES:** Ingalls, Saums**EXCUSED:** Ryan

V. FINANCE DIRECTOR'S REPORT

Finance Director Matthew Bonin reported that work continues on the Fiscal Year 2023/2024 Budget preparation. He noted the State of Connecticut has revised their estimated increase for the Partnership 2.0 Healthcare Plan to 7.5% for next fiscal year. He also noted that Administrator of Human Resources Don Steinhoff has been talking with Brown and Brown Insurance, who was handling a consortium of towns that left the State's 2.0 Partnership Healthcare Plan. He stated if the Brown and Brown Healthcare Consortium Plan could provide a comparable insurance plan to what Ledyard currently had that the town may be able to join their Healthcare Consortium which would be about a 4% - 5% increase in healthcare costs for the town.

VI. FINANCIAL REPORTS

Finance Director Matthew Bonin provided the following Financial Reports:

- ***Revenue Year to Date Report dated January 31, 2023***

- Revenues received to date were at about 60% of what was budgeted.

- ***Expenditure Year to Date Report dated January 31, 2023***

- Dispatch Overtime were trending over budget.

Councilor Saums noted that the Dispatch Overtime was trending over budget.

Mayor Allyn, III, explained that the Dispatchers have claimed that they were not fully staffed until November 1, 2022. He stated the jury was still out on the Pitman Schedule Concept explaining that it was something that the Collective Bargaining Unit asked for in the last negotiation. He stated the Pitman Schedule was twelve-hour shifts and that he believed that they were finding that the shifts were too long. He went on to state as a result of the longer shifts that every two-weeks they were accumulating 4 hours of overtime. He stated this Labor Contract was up for negotiation this year and that he believed they needed to discuss what constituted appropriate staffing in the Dispatch Center.

- Retirement Cash Out \$75,000

Councilor Ingalls questioned the status of the Retirement Cash Out Account noting that to-date there has not been any expenditures out of this budgeted account.

Mayor Allyn explained the Retirement Cash Out Account was used to cash out sick-time, vacation time, and comp-time when employees retired. He stated quite often these expenses come up toward the end of the fiscal year. He noted as an example that MIS Director Regina Brulotte was retiring tomorrow (March 2, 2023) after twenty-years of

service to the town. He stated the Cash Out Account would be used should there be any pay outs required.

VIII. OLD BUSINESS

1. No action on the Capital Improvement Plan (CIP) and Capital Non-Recurring (CNR) Fund based on the *American Rescue Act* Funding (ARPA) and the process to approve ARPA Projects and expend ARPA Funding.

RESULT: NO ACTION

Next Meeting: 03/15/2023 5:00 p.m.

2. Any Old Business proper to come before the Committee. – None.

VII. NEW BUSINESS

1. MOTION to recommend the Town Council appropriate \$51,838 to Account #21050101-58790-G0015 (Library Capital - New Equipment - Misc. State Grants) upon the receipt of a State Library Grant for the same amount.

In addition, authorize the funds to be expended for the Gales Ferry Library E-fiber installation.

Moved by Councilor Ingalls, seconded by Councilor Saums

Discussion: Councilor Saums provided some background noting at their January 12, 2022 meeting the Town Council authorized the Mayor to submit an application for E-Rate funds and a matching State Library grant to cover the installation cost of a fiber network to the Gales Ferry Library along with a request for E-Rate funds to supplement up to 50% of the annual maintenance and internet cost, noting that the cost to install the fiber was about \$90,000. However, he stated since that time Frontier Communications has been installing fiber all over town. Therefore, he questioned whether they should discuss the option to connect the Gales Ferry Library to the Frontier Communications fiber.

Mayor Allyn, III, stated Frontier Communications would be covering 100% of Ledyard with their fiber network. He stated although Frontier's work was supposed to be completed by December, 2022, that they were still working on the project. He went on to state because he had the same question as Councilor Saums, that he contacted the Frontier Communications Enterprise Manager to discuss the costs for the Gales Ferry Library to connect to Frontier. He explained although there would be no cost to install the equipment or to run the line to the Gales Ferry Library, that the monthly fee would be \$1,000. He stated for residential use the cost of Frontier communications would be \$79.00 per month for 1-Gigabyte of internet service. He stated it was great for residential users but very costly for commercial users. He stated in speaking to the Frontier Communications Enterprise Manager he told him that the Gales Ferry Library was part of a municipality and that he was told that municipalities fall under the Enterprise Division, noting that there was no special deals for small towns.

Mayor Allyn went on to explain that because the Grant funding would pay for the fiber installation for the Gales Ferry Library to connect to the Connecticut Education Network (CEN) and after the E-Rate discount, which would pay for 50% of fiber maintenance fee that the Gales Ferry Library's annual maintenance cost would be \$3,600 per year for now, minus the current annual \$828, (cable internet) that the Library's net annual cost would be \$2,772 for each year of the 20-year CEN Contract, noting that there would not be a monthly fee. Therefore, he stated moving forward with this grant opportunity was the best option for the Gales Ferry Library.

Councilor Saums stated the Grant Funding would pay for 100% of the installation of the fiber. Library Director Jennifer Smith stated that was correct, noting that both parties have signed off on the Connecticut State Library Grant totaling \$51,838. She stated as Mayor Allyn mentioned, this funding included half of the expense for the 20-year Dark Fiber IRU Lease, and the full cost of all network equipment, fiber operations and maintenance, along with any additional equipment needed. She stated the Universal Service Administrative Company (USAC) has committed \$36,950 to this project for the remaining half of the fiber lease. These funds would be paid directly to the Connecticut Educational Network (CEN) and would not flow through the town. She went on to explain with the E-Rate discount, which would pay for 50% of fiber maintenance fee that the annual cost for the Gales Ferry Library for the annual maintenance would be \$3,600 per year. She stated they were currently paying about \$75.00 per month (\$828 annually) for the Digital Subscriber Line (DSL) internet service. It was noted that minus the current annual \$828 for the DSL internet service that the net annual cost for the CEN service was about \$2,772 or \$231 per month.

Ms. Smith stated the Bill Library has been using the Connecticut Educational Network (CEN) for 5 – 6 years and that they have not had any issues with the fiber network. She stated it worked well and the patrons were able to connect and were not getting kicked off the internet. However, she stated at the Gales Ferry Library they have internet connection issues, noting that it was better in some areas of the building than in other areas of the building and patrons as well as staff have had issues with the current Digital Subscriber Line (DSL) line. She stated that the internet service the Gales Ferry Library was currently providing to its patrons was problematic, noting at times staff has not been able to attend on-line meetings because they could not connect to the internet. Councilor Saums stated with the new equipment and new router that he believed the Gales Ferry Library would be happy with the CEN fiber line.

Councilor Ingalls stated that all of these requests were good improvements. However, she stated that she was nervous about the budget overall. Councilor Saums stated that he believed that there would be better news on the upcoming budget preparation than what was reported last week. Mayor Allyn stated that he previously reported that the Department Heads Fiscal Year 2023/2024 Budget requests came in higher than what he would have liked to have seen. However, he stated that the numbers were starting to polish up well. Councilor Saums stated although the Town Council would have some difficult decisions to make on the upcoming proposed Fiscal Year 2023/2024 Budget that he was comfortable with moving forward with these Grant opportunities to connect the Gales Ferry Library to the CEN Fiber line.

VOTE: 2 – 0 Approved and so declared

RESULT: RECOMMEND TO APPROVE 2 – 0

MOVER: Andra Ingalls, Town Councilor

SECONDER: Bill Saums, Town Councilor

AYES: Ingalls, Saums

EXCUSED: Ryan

Councilor Saums thanked Ms. Smith for attending tonight's meeting.
Library Director Ms. Smith left the meeting at 5:15 p.m.

2. MOTION to recommend the Town Council appropriate \$13,000 to Account #21020301-57300-G0015 (Fire Marshall – New Equipment – State Grant).

In addition, authorize the expenditure of up to \$13,000 for replacement of copper cable running to the Emergency Operations Center (EOC) with fiber cable.

The funding source for this project is the Town of Ledyard's FY 2023 Nuclear Safety Emergency Program Funding Allocation (2022-44).

Moved by Councilor Ingalls, seconded by Councilor Saums

Discussion: Director of Emergency Management Jim Mann explained that last year they received Nuclear Safety Emergency Funding to update the technology at the Emergency Operations Center (EOC). However, he stated they were still having issues with the data flow to the Connecticut Educational Network Fiber (CEN) connection in the school's main data room. He stated their investigation found that about ten-years ago when they moved the School's Management Information Systems Room (MIS) to its new location to provide space for the relocation the Emergency Operations Center at the High School that for some unknown reason a copper cable for a 165-foot section instead of fiber, which was causing the problems with the CEN connection to the EOC.

Mr. Mann went on to explain they were only able to get two vendors to come look at the project to provide a quote to replace the copper cable with fiber for the entire run from the data room to the EOC. However, he stated only one vendor, CBS Company, provided a quote, noting that the second vendor, stated because they would not interface with other persons work they were not willing to take this project, explaining that they had proprietary equipment.

Mr. Mann continued by noting in a letter dated February 23, 2023 he appealed to the Nuclear Safety Emergency Program (NSEP) to request \$13,000 for the necessary upgrades to replace the copper cable with fiber in the Emergency Operations Center. He stated that he included some contingency in the request in case other issues were found during project. He stated the NSEP Region 4 replied to his letter in an e-mail stating that they would provide 100% reimbursement the town for the cost to correct the issue.

VOTE: 2 – 0 Approved and so declared

RESULT: RECOMMEND TO APPROVE 2 – 0**MOVER:** Andra Ingalls, Town Councilor**SECONDER:** Bill Saums, Town Councilor**AYES:** Ingalls, Saums**EXCUSED:** Ryan

3. MOTION to recommend the Town Council grant a Bid Waiver to Marineland, Spectrum Brands Pet, LLC of Blacksburg, Virginia in the amount of \$32,590 due to receiving fewer than the required three bids in response to Bid #LPS 22-10 (Ledyard Public Schools Agricultural Science Small Animal Habitat); in accordance with Ordinance #200-001 (rev 1) “*An Ordinance for Purchasing*”.

Moved by Councilor Ingalls, seconded by Councilor Saums

Discussion: Councilor Saums stated Board of Education Director of Buildings and Facilities Wayne Donaldson solicited Requests for Proposals Bid #LPS 22-10 (Ledyard Public Schools Agricultural Science Small Animal Habitat) and did a lot of work in calling and sending e-mails to vendors to try to obtain proposals to purchase equipment and cabinets to house small animals such as birds, ferrets, reptiles for the Agri-Science Program (Vo-Ag). However, he stated only one vendor, Marineland, Spectrum Brands Pet, LLC., replied, but that they only sent price lists. He stated after talking with Mr. Donaldson last week, that Mr. Donaldson went back to the vendor and confirmed that their pricing was as contained in the Pricing Sheet and that they would honor those prices. He also explained that in researching the equipment needed that Mr. Donaldson found that Marineland, Spectrum Brands Pet, LLC., was the only vendor that made enclosures that would fit into the classroom. Therefore, he stated the Board of Education has requested a Bid Waiver to purchase the necessary equipment to house the small animals in the Agri-Science Lab.

Board of Education Director of Buildings and Facilities Wayne Donaldson explained the Agri-Science Lab had a limited low ceiling and the doorway was narrow. Therefore, he stated to get the equipment into the room that it had to be a certain size. He stated the other two companies he contacted would not provide a bid proposal, noting that the units they sold were too high to fit into the space. He stated this equipment would be paid for from the Agri-Science Grant funding noting at their September 14, 2022 meeting the Town Council authorized the Board of Education to spend up to \$146,558 from Account #21070101-5826 (BOE CNR ASTE) as outlined in the Board of Education Fiscal Year 2021/2022 Supplemental Spending Plan for Agri-Science Program. He stated in addition to the \$32,590 listed on the pricing sheet that there would freight and pallet charges.

Councilor Saums stated if the Vendor, Marineland, Spectrum Brands Pet, changed their pricing that the Board of Education would need to come back to request another bid waiver.

Councilor Ingalls questioned whether this equipment was replacing old units or whether this was a new project. Mr. Donaldson stated the small animals was a new Agri-Science (Vo-Ag) Project explaining that they have done away with the large animals such as the horses and cows program and have replaced it with the small animal program. He stated the small animal program would teach the Agri-Science students how to groom dogs and

take care of reptiles and birds, etc. He stated this equipment would house the small animals.

VOTE: 2 – 0 Approved and so declared

RESULT: RECOMMEND TO APPROVE 2 – 0

MOVER: Andra Ingalls, Town Councilor

SECONDER: Bill Saums, Town Councilor

AYES: Ingalls, Saums

EXCUSED: Ryan

Councilor Saums thanked Mr. Donaldson for attending tonight's meeting. Board of Education Director of Buildings and Facilities Wayne Donaldson left the meeting at 5:23 p.m.

4. MOTION to recommend the Town Council set the Mayor's salary at \$107,000 Retroactive to July 1, 2022.

Moved by Councilor Ingalls, seconded by Councilor Saums

Discussion: Councilor Saums stated setting the Mayor's Salary was governed by Article XIX of the Connecticut Constitution (amending Article XI.), which was passed in 1982, noting that it stated the following:

"The compensation of an elected official of a political subdivision of the state whose term of office is four years or more may be increased once after such official has completed two years of his term by the legislative body of such political subdivision."

Councilor Saums stated the Mayor's Salary has not been increased since 2019; explaining that per Article XIX of the Connecticut Constitution because the Mayor in serves a four-year term, the compensation may be increased only once after the completion of two years of a term. He stated the requested salary represented a 3.1% increase per year for a total 12% increase during the course of four year term.

Mayor Allyn, III, explained as an elected Mayor that the salary could only be adjusted one-time halfway thru the four-year term, which should have been in 2021. He stated the Mayor's salary could be adjusted two-years into the next term. He stated that he supported the request not just for himself, (though he would benefit) but also for those that seek this role after his term. He stated that it was important to have a wage that would garner interest from the most qualified parties for the role as Mayor. He noted that there were six other positions in town that were being pay above the Mayor's Salary, setting aside any salaries for the Board of Education.

Councilor Ingalls stated that Ledyard's Mayor was underpaid, noting that during the time someone was elected and serving as the Mayor there was never a minute that they were *"Not the Mayor"*, noting that they were the Mayor 7-24 stating that they do not get the weekends off. Councilor Saums stated he agreed with Councilor Ingalls' comments noting the many evening meetings the Mayor attended as well as the many events he attended on weekends.

Mayor Allyn stated with this annual 3% increase on each of the previous years that the \$107,000 salary would remain at this rate until at least Fiscal Year 2025/2026.

VOTE: 2 – 0 Approved and so declared

RESULT: RECOMMEND TO APPROVE 2 – 0

MOVER: Andra Ingalls, Town Councilor

SECONDER: Bill Saums, Town Councilor

AYES: Ingalls, Saums

EXCUSED: Ryan

5. Any New Business proper to come before the Committee. – None.

IX. ADJOURNMENT

Councilor Saums moved the meeting be adjourned, seconded by Councilor Ingalls.

VOTE: 2 - 0 Approved and so declared, the meeting was adjourned at 5:27 p.m.

Respectfully submitted,

William D. Saums
Committee Chairman
Finance Committee



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 22-064

Agenda Date: 3/21/2023

Agenda #: 1.

AGENDA REQUEST GENERAL DISCUSSION ITEM

Subject:

Continued discussion regarding the status and possible changes to Capital Improvement Plan (CIP) and Capital Non-Recurring (CNR) Fund based on the *American Rescue Act* Funding (ARPA) and the process to approve ARPA Projects and expend ARPA Funding.

Background:

The Town has been slated to receive approximately \$4,327,000 from the American Rescue Plan Act.

- Local governments would receive funding in two tranches (2nd tranche May/June 2022)
- Funds must be “*obligated*” by the end of calendar year 2024, “*liquidated*” by end of calendar year 2026.

Although the federal guidelines did not require approval by the taxpayers for the use of the American Rescue Plan Act (ARPA) Funding that the Finance Committee decided to include projects that were not time-sensitive in the Capital Improvement Plan (CIP) that would be presented and voted on by the taxpayers as part of the May 17, 2022 Budget Referendum

To ensure that each project and all suggestions were given their due diligence that over the past year the Finance Committee developed a rubric to evaluate/rate each project, held an Information Forum on February 15, 2022 to receive and comments and suggestions on the proposed ARPA Projects, and received input from town departments and residents through conversations, and other sources such as social media

❖ Final rule defines five (5) broad eligible categories:

- Responding to the public health emergency and the negative economic impacts of COVID-19
 - Replacement of lost revenue
 - Provide premium pay
 - Water and sewer infrastructure
 - Broadband infrastructure

❖ Responding to the public health emergency and the negative economic impacts of COVID-19 (subcategories)

- public health
- assistance to households
- assistance to small businesses
- assistance to nonprofits

- aid to impacted industries
 - public sector capacity
- ❖ Why not just “give the money back”?
- Funds cannot be used to reduce taxes
 - Each resident would receive \$288
 - Current plan supports all of the above categories, invests in the community, and generates a return on the investment.

During the ARPA Projects evaluation process the Town Council approved to allocate ARPA Funding for some projects or expenses that were safety issues or time sensitive issues that could not wait until the May Budget Referendum. He presented the List of ARPA Projects the Town Council approved funding for as follows:

Project	Location	Estimated Cost	Funds Committed	Date Approved
Sewer line extension Phase I	Ledyard Center to LHS	1,200,000	Yes	4/27/2022
Skid mounted sewer pumps	Ledyard WPCA	175,000	Yes	4/27/2022
Add funds to Housing Rehab Grant	Town wide	100,000	Yes	12/8/2021
Town Hall A/C Replacement	741 Colonel Ledyard Hwy	80,000	Yes	4/13/2022
Town Green Improvements	Ledyard Center	75,000	Yes	2/9/2022
Concrete floor	Pole Barn, lower Town Green	55,000	Yes	12/8/2021
LLHD	Town wide	43,270	Yes	1/26/2022
Thames Valley Council for Community Action	Town wide	15,000	Yes	12/8/2021
Replace brackets on lamp poles	Ledyard Center	2,520	Yes	4/27/2022
Balance of funds for OwlPro meeting camera	Town wide	831	Yes	12/8/2021

The following initiatives were presented and included as part of the Annual Fiscal Year 2022/2023 Budget process for the use of the ARPA Funding:

Project	Location	Estimated Cost
Court of Probate	Town wide	TBD
Sewer line extension Phase III	Ledyard Center	950,000
Ledyard Center sewer line extension Phase II	Ledyard Center	612,500
Sandy Hollow Guardrails	Sandy Hollow Road	225,000
Funding for youth mental health clinicians	Town wide	190,000
Ledyard Up/Down Sawmill	Ledyard	125,000

Replace 2 dispatch stations in Emergency Ops Center	Town wide	75,000
Playscape replacement	13 Winthrop, Gales Ferry	65,000
Erickson Park enhancements	Gales Ferry	55,000
Athletic Field Fence	Education	55,000
Police radio replacement	Town wide	46,125
Nathan Lester House repairs	Ledyard	40,000
LED Sign Panel, Gales Ferry	Gales Ferry	35,000
Sidewalk infill	Ledyard Center	35,000
Sidewalks	Gales Ferry	35,000

Project	Location	Estimated Cost
LED Sign Panel, Ledyard Center	Ledyard Center	35,000
Lead Abatement project	Nathan Lester House	30,000
SCCOG recovery planner	Town wide	28,399
SE Cultural Coalition	Town wide	28,399
Replace food pantry roof	Ledyard Town Green	25,000
Southeastern Council on Alcoholism and Drug Addiction	Town wide	25,000
Replace 6 doors in Town Hall	741 Colonel Ledyard Hwy	23,000
Electric Vehicle charging stations	Gales Ferry	20,000
Re-vinyl side food pantry	Ledyard Town Green	17,500
Gales Ferry Corridor Study	Gales Ferry	15,000
Solar charging station	Town Green, Bill Library GF Lib	12,000
Add ClearGov modules	Town wide	10,500
Homeless Hospitality Center of New London	Town wide	10,000
Parks and Rec Summer Scholarships	Town wide	10,000
Replace Firehouse software	Ledyard / Gales Ferry Fire Stations	8,000
Solar powered crosswalk signs	Ledyard Center	7,500
Town promotional video	Town wide	6,000
Install wi-fi in pantry	Pantry, Town Green	2,500

Since the townspeople's May 17, 2022 approval of the \$63,484,221 Fiscal Year 2022/2023 Budget Accounts have been setup for all of the approved ARPA Projects and staff has been assigned to manage and oversee each of the Projects. Due to inflation rates the costs of the projects have increased significantly since the town began the process last October-November, 2021. Therefore, the town has been working to monitor costs to determine which projects to proceed with and whether they should hold off on other projects.

Meeting Detail Action:**Finance Committee Meeting 02/01/2023:**File #: [22064](#) Version: 1

Type: General Discussion

Title: Continued discussion regarding the status and possible changes to Capital Improvement Plan (CIP) and Capital Non-Recurring (CNR) Fund based on the *American Rescue Act* Funding (ARPA) and the process to approve ARPA Projects and expend ARPA Funding.

Councilor Saums stated Finance Director Matthew Bonin provided an updated spreadsheet regarding the status and funding for the ARPA Projects.

The Finance Committee, Mayor Allyn, and Finance Director Matt Bonin reviewed the ARPA Project Status Spreadsheet.

Total ARPA All									
						4, 32 7, 09 3. 49			
Request Title	Depart	Munis Acct Name	Approv Proces	Date		AR Ap Funds Expended	Total ARPA Funds Remaining	Status	Notes
Sewer Line Extension Phase I	WPCA	Sewer Capital - Construction Services	Town Counci Action	04/27/		1,281,150.00	1,118,850.00	In Progress	need to verify - all Sewer Feasibility expenses
Sewer Line Extension Phase III	WPCA	Sewer Capital - Construction Services	Budget Referen	05/17/		950-	950,000.00	Not Started	
Funding for youth mental health clinicians	Youth Services	Counselor	Budget Referen	05/17/		190,543.75	189,456.25	In Progress	
Skid Mounted Sewer Pumps	WPCA	Sewer Capital - Construction Services	Town Counci Action	04/27/		173,12,819.70	162,180.30	In Progress	
(Continued)									

Request Title	Dept	Munis Acct Name	Approval Process	Date	ARPA Funds Expended	Total ARPA Funds	ARPA Funds Remaining	Status	Notes
Ledyard Up/Down Sawmill	Historic Districts	Hist. Districts - Building Maintenance	Budget Referral	05/17/2023	125,320.00	121,800.00		In Progress	
Road Restoration Fund	Public Works	Public Works - Road Restoration	Budget Referral	05/17/2023	114,885.00	-		Completed	
Housing Rehab Grant - additional funding	Land Use / Planning	Housing - Program Expenditures	Town Council Action	12/08/2022	10,761.00	99,239.00		In Progress	small amount of admin activity
Town Hall HVAC system replacement	Public Works	Public Works - Building Upgrade Reserve	Town Council Action	04/13/2023	80,351.00	44,899.00		In Progress	
Town Green Upgrade Project	Public Works	Planning Dept - Town Green Upgrade	Town Council Action	02/09/2023	75,750.00	-		Completed	
Replace Dispatch Stations (2) in EOC	Emergency Management	Dispatch - New Equipment	Budget Referral	05/17/2023	75,604.98	14,513.02		Completed	
Playscape Replacement at 13 Winthrop, Gales Ferry	Park & Rec	Park & Rec - Site Improvement	Budget Referral	05/17/2023	60,272.96	32,704.00		In Progress	
Erickson Park Enhancements	Park & Rec	Park & Rec - Site Improvement	Budget Referral	05/17/2023	55,-	55,000.00		Not Started	
Concrete Floor - Pole Barn	Public Works	Planning Dept - Town Green Upgrade	Town Council Action	12/08/2022	100,000.00	-		Completed	
Police Radio Interoperability	Police	Radios	Budget Referral	05/17/2023	46,-	46,125.00		Not Started	
Ledge Light Health District - support COVID initiatives	Finance	Misc. - Professional / Technical Services	Town Council Action	01/26/2023	43,432.70	-		Completed	
Nathan Lester House repairs	Historic Districts	Hist. Districts - Building Maintenance	Budget Referral	05/17/2023	40,259.00	37,401.00		In Progress	
(Continued)									
Request Title	Dept.	Munis Acct Name	Approval Process	Date	ARPA Funds Expended	Total ARPA Funds	ARPA Funds Remaining	Status	Notes

LED Sign Panel, Gales Ferry	Mayor Office	LED Signs	Budget Refere m	05/17/		35,-	35,000.00	In Progress	RFP in motion
LED Sign Panel, Ledyard Center	Mayors Office	LED Signs	Budget Refere m	05/17/		35,-	35,000.00	In Progress	
Sidewalk Infill in Ledyard Center	Public Works	LC Sidewalk Infill	Budget Refere m	05/17/		35,-	35,000.00	Not Started	
Add Sidewalks in Gales Ferry	ON HOLD		Budget Refere m	05/17/		35,-	35,000.00	Not Started	
Replace Food Pantry Roof	Mayors Office	Food Pantry Improvements	Budget Refere m	05/17/		25,8,700.00	16,300.00	Completed	
Exterior Doors (TH and Annex) w/ Electronic Locking Systems	Public Works	TH/Annex Doors/Locks	Budget Refere m	05/17/		23,-	23,000.00	Not Started	
Electric Vehicle charging stations	Mayors Office	Electric Car Charge Stations	Budget Refere m	05/17/		20,-	20,000.00	Not Started	
Vinyl Re-siding of Food Pantry	Mayors Office	Food Pantry Improvements	Budget Refere m	05/17/		17,-	17,500.00	Not Started	
Gales Ferry Corridor Study	Land Use / Planning	Gales Ferry Corridor Study	Budget Refere m	05/17/		15,-	15,000.00	Not Started	
TVCCA - Commissary project	Finance	Misc. - Professional / Technical Services	Town Council Action	12/08/		15,15,000.00	-	Completed	
Solar Charging Stations	Mayors Office	Solar Charging Stations	Budget Refere m	05/17/		12,5,496.00	6,504.00	In Progress	not sure if completed
Added ClearGov Modules	MIS	Computer Software	Budget Refere m	05/17/		10,10,500.00	-	Completed	
Parks & Rec Summer Scholarships	Parks & Rec.	LYS Enrichment Grant	Budget Refere m	05/17/		10,2,087.50	7,912.50	In Progress	
(Continued)									
Request Title	Dept	Munis Acct Name	Approv Proces	Date		AR Total ARPA Ap Funds Expended	ARPA Funds Remaining	Status	Notes

Homeless Hospitality Center of New London	Finance	Misc. - Professional / Technical Services	Budget Refere m	05/17/		10,10,000.00	-	Completed	
Replace Firehouse software	AES	Computer Software	Budget Refere m	05/17/		8,04,000.00	4,000.00	In Progress	LFD complete, GFD in process
Automated Doors - Senior Center	Public Works	Senior Center Facility	Budget Refere m	05/17/		5,0-	5,000.00	Not Started	
Replace brackets on streetlight poles	Public Works	Public Works - Building and Grounds Misc.	Town Council Action	04/27/		2,52,476.84	43.16	In Progress	
Install WI-Fi in Food Pantry	MIS	MIS - Replacement Equipment	Budget Refere m	05/17/		2,52,640.76	(140.76)	Completed	
Balance of funding for Owl Pro	MIS	MIS - Replacement Equipment	Town Council Action	12/08/		83,831.00	-	Completed	
TOTALS			Total Allocat			3,7			
			Total Allocat			3,7			
			Total Expend			63,279.58	555,564.95	618,844.53	3,127,286.47
			Balance Availab			580		580,962.49	Uncommitted Balance
								3,708,248.96	Total Unexpended

Councilor Ryan noted that a number of American Rescue Plan Act (ARPA) Project have not been started yet. He questioned other than reasons such as seasonal, why some projects have not been started, noting that the ARPA Funding had to be obligated by 2024 and expended by 2026.

The Group noted the following:

- **Linda C. Davis Food Pantry Improvements-** The new roof has been installed; however, the new siding has not been installed yet. Mayor Allyn explained the Food Pantry Volunteers requested a weather shelter covered entry area be added to the building; therefore, they were waiting for this work to be done before they installed the new siding on the building.

- **Town Hall HVAC** - Has been completed, the air conditioning will not be turned on and tested until this summer (2023).
- **Skid Mounted Sewer Pump** - has been delivered; it will be installed this spring (2023).
- **Gales Ferry Sidewalks** - Does not have an assigned owner, does not have a sidewalk plan. The town needs to conduct a Gales Ferry Corridor Study, to have a recommendation regarding where the sidewalks should be placed in Gales Ferry.

Mayor Allyn stated the Land Use Department has not been fully staffed for some time; and the Land Use Director was overburdened with a tremendous amount of work. Therefore, no progress has been made toward conducting the Gales Ferry Corridor Study. He suggested the town solicit the Southeastern Connecticut Council of Governments (SCCOG) to conduct the Gales Ferry Corridor Study. He noted that Land Use Director Juliet Hodge recently completed the Comprehensive Zoning Regulations Rewrite, and that she had to finish the Subdivision Regulations Rewrite to be in alliance with the new the Zoning Regulations. In addition, with the townspeople's November 6, 2022 approval of the sale of recreational marijuana that Zoning Regulations that permit the sale of marijuana in town have to be drafted/completed by June 30, 2023 in accordance with state statute.

- **Ledyard Center Sidewalk fill-in** There are a few places in Ledyard Center such as in front of Holdridge's where there are sections of the sidewalks that are missing.
- **Electric Vehicle Charging (EV) Stations** - Work need to be done to determine where the Electric Vehicle Charging Stations should be located.
- **LED Signs** - The Request for Proposals (RFP) for the LED Signs would be posted on February 16, 2023. The Bid Opening would be in early March, the Bid would be awarded, and the project should be completed by the end of May, 2023.
- **Playscape at 13 Winthrop** - The Playscape was delivered in November, 2022. The Playscape would be installed in the Spring, 2023. Instead of woodchips they plan to pour a rubberized pad around the equipment.
- **Erickson Park Enhancements** - Public Works would be doing some work to install a retaining wall and create some additional parking.

Councilor Ryan noted that he has seen a number of people kayaking at Erickson Park. He suggested that the launch be regraded, noting that it was quite steep.

- **Lester House Repairs and Up-Down Sawmill** - The spreadsheet indicated that these projects were in-progress.

Finance Director Matthew Bonin noted that the Historic District Commission received a Grant to conduct a structural engineering review of the Sawmill. He noted that the Report would provide recommendations on the areas that need to be addressed. He stated that he would follow-up with Historic District Commission Chairman Vincent Godino to check on the status of these projects.

- **Replace Dispatch Console Stations** - Project has been completed \$14,513 under budget. Mayor Allyn explained that some projects may come in under budget and other projects may come-in over budget. Therefore,

he stated for the projects that come-in under budget that the funds would be added to the undesignated balance to be used toward other projects that come in over budget. He noted as an example of a project that may have a cost overrun from the amount that was initially budgeted was the Ledyard Center Sewer Extension Project noting that the cost of the ductile piping has increased by 200%.

- **Solar Charging Stations** - Mayor Allyn stated the town purchased four solar charging stations, noting that they came in under budget. He explained that some solar charging stations were deployed at the Town Green, Bill Library, Gales Ferry Library to see how they worked. He stated the charging stations were secured and bolted to the ground in concrete.

The Finance Committee thanked the Finance Director for his work on the ARPA Spreadsheet.

Councilor Rodriguez questioned whether the Mayor had any updates on the Federal Infrastructure Funding for Municipalities.

Mayor Allyn stated the Federal Government has prioritized the roll out of Infrastructure Funding over a five-year projection. He noted as an example:

- Funding for Airports and Railway would be disbursed one year.
- Funding for Bridges and Culverts would be disbursed in 2024.
- Funding for Multi-Model Pedestrian Access would be disbursed another year.

Mayor Allyn stated Mark Boughton was heading up the Federal Infrastructure Funding for the State of Connecticut. He stated Mr. Boughton spoke at the Southeastern Connecticut Council of Governments (SCCOG) meeting and he explained that this year's focus was to make sure your town's project was with an adjacent community. He stated a singular town project would go to the bottom of the pile.

Councilor Saums stated State Senator Cathy Osten, Representative Kevin Ryan, Representative Craig Howard, and Representative Brian Lanoue have introduced the following two House Bills: (1) \$265,000 to be used for Heating Ventilation, Air Conditioning, and other equipment for the Emergency Services Building; and (2) \$350,000 to be used for a Roof and Apparatus for the Gales Ferry Fire Department. He stated the second Bill was a result of Gales Ferry Fire Chief Tony Saccone asking if they could ask the State for funding for Apparatus.

Mayor Allyn stated one of the apparatus items that was supposed to be included in the \$350,000 Bill was natural gas generator for the Parks and Recreation/Senior Citizens Facility. He stated he would contact Senator Osten to ensure the generator was included in the "*Apparatus*" Bill. He stated because there was a natural gas line that runs up to the Parks and Recreation/Senior Citizens Facility that the thought was if they had a whole building generator that the facility could be used during a crisis or bad storm because they had a commercial kitchen, bathroom facilities, etc.

Action: Reviewed/Discussed

Finance Committee Meeting 12/7/2022:

File #: [22064](#) Version: 1

Type: General Discussion

Title: Continued discussion regarding the status and possible changes to Capital Improvement Plan (CIP) and Capital Non-Recurring (CNR) Fund based on the *American Rescue Act* Funding (ARPA) and the process to approve ARPA Projects and expend ARPA Funding.

Action: Discussed/Continued

Minute Note:

Councilor Ryan noted the ARPA Projects spreadsheet columns included “*Funds Appropriated*” and “*Balance Available*”. He questioned whether the funds available took into account completed projects that have come in under budget. Finance Director Matthew Bonin stated the spreadsheet that was attached to tonight’s meeting packet was not the most up-to-date spreadsheet, noting that he was maintaining a more detailed spreadsheet to track the projects as they were progressing. Councilor Ryan stated it would be good for the Finance Committee to see the rolling balance so that they could reallocate funds from completed projects that came in under budget, to projects that may be coming in over budget or to projects that were on the ARPA List but were not budgeted yet. He noted the ARPA Funding had to be appropriated before the end of 2024.

Action: Discussed/Continued

Finance Committee Meeting 11/2/2022

File #: [22064 <https://ledyardct.legistar.com/LegislationDetail.aspx?ID=5725357&GUID=5B74E3A2-A070-4240-AE66-3D26A65C96BD>](https://ledyardct.legistar.com/LegislationDetail.aspx?ID=5725357&GUID=5B74E3A2-A070-4240-AE66-3D26A65C96BD) Version: 1

Type: General Discussion ☐

Title: Continued discussion regarding the status and possible changes to Capital Improvement Plan (CIP) and Capital Non-Recurring (CNR) Fund based on the American Rescue Act Funding (ARPA) and the process to approve ARPA Projects and expend ARPA Funding. ☐

Minutes Note:

No Action

Action : No Action (Continued)

Finance Committee Meeting 10/19/2022

File #: [22064
<https://ledyardct.legistar.com/LegislationDetail.aspx?ID=5725357&GUID=5B74E3A2-A070-4240-AE66-3D26A65C96BD>](https://ledyardct.legistar.com/LegislationDetail.aspx?ID=5725357&GUID=5B74E3A2-A070-4240-AE66-3D26A65C96BD)

Version: 1

Type: General Discussion ☐

Title: Continued discussion regarding the status and possible changes to Capital Improvement Plan (CIP) and Capital Non-Recurring (CNR) Fund based on the American Rescue Act Funding (ARPA) and the process to approve ARPA Projects and expend ARPA Funding. ☐

Action : Discussed

Minute Note:

Finance Director Matthew Bonin, Mayor Allyn, III and the Finance Committee reviewed the status and progress of the ARPA Projects as noted below:

American Rescue Plan									
To 4,3									
ReDeApDaApExReSt	ReDeApDaApExReSt	ReDeApDaApExReSt	ReDeApDaApExReSt	ReDeApDaApExReSt	ReDeApDaApExReSt	ReDeApDaApExReSt	ReDeApDaApExReSt	ReDeApDaApExReSt	ReDeApDaApExReSt
OvPr	OvPr	OvPr	OvPr	OvPr	OvPr	OvPr	OvPr	OvPr	OvPr
SelarTo041,1	SelarTo041,1	SelarTo041,1	SelarTo041,1	SelarTo041,1	SelarTo041,1	SelarTo041,1	SelarTo041,1	SelarTo041,1	SelarTo041,1
Ex&Ac	Ex&Ac	Ex&Ac	Ex&Ac	Ex&Ac	Ex&Ac	Ex&Ac	Ex&Ac	Ex&Ac	Ex&Ac
Ba	Ba	Ba	Ba	Ba	Ba	Ba	Ba	Ba	Ba
SelarBu0595	SelarBu0595	SelarBu0595	SelarBu0595	SelarBu0595	SelarBu0595	SelarBu0595	SelarBu0595	SelarBu0595	SelarBu0595
Ex&Re	Ex&Re	Ex&Re	Ex&Re	Ex&Re	Ex&Re	Ex&Re	Ex&Re	Ex&Re	Ex&Re
FuKaBu0519	FuKaBu0519	FuKaBu0519	FuKaBu0519	FuKaBu0519	FuKaBu0519	FuKaBu0519	FuKaBu0519	FuKaBu0519	FuKaBu0519
mRe	mRe	mRe	mRe	mRe	mRe	mRe	mRe	mRe	mRe
cli	cli	cli	cli	cli	cli	cli	cli	cli	cli
SkIaTo04177,16In	SkIaTo04177,16In	SkIaTo04177,16In	SkIaTo04177,16In	SkIaTo04177,16In	SkIaTo04177,16In	SkIaTo04177,16In	SkIaTo04177,16In	SkIaTo04177,16In	SkIaTo04177,16In
Se&Ac	Se&Ac	Se&Ac	Se&Ac	Se&Ac	Se&Ac	Se&Ac	Se&Ac	Se&Ac	Se&Ac
Ba	Ba	Ba	Ba	Ba	Ba	Ba	Ba	Ba	Ba
LeViBu0512	LeViBu0512	LeViBu0512	LeViBu0512	LeViBu0512	LeViBu0512	LeViBu0512	LeViBu0512	LeViBu0512	LeViBu0512
SaChRe	SaChRe	SaChRe	SaChRe	SaChRe	SaChRe	SaChRe	SaChRe	SaChRe	SaChRe
Kr	Kr	Kr	Kr	Kr	Kr	Kr	Kr	Kr	Kr
RdStBu05118826In	RdStBu05118826In	RdStBu05118826In	RdStBu05118826In	RdStBu05118826In	RdStBu05118826In	RdStBu05118826In	RdStBu05118826In	RdStBu05118826In	RdStBu05118826In
FuMRe	FuMRe	FuMRe	FuMRe	FuMRe	FuMRe	FuMRe	FuMRe	FuMRe	FuMRe
HdJuTo1210	HdJuTo1210	HdJuTo1210	HdJuTo1210	HdJuTo1210	HdJuTo1210	HdJuTo1210	HdJuTo1210	HdJuTo1210	HdJuTo1210
Gr(LAc	Gr(LAc	Gr(LAc	Gr(LAc	Gr(LAc	Gr(LAc	Gr(LAc	Gr(LAc	Gr(LAc	Gr(LAc
fuPr	fuPr	fuPr	fuPr	fuPr	fuPr	fuPr	fuPr	fuPr	fuPr
TdStTo04803544In	TdStTo04803544In	TdStTo04803544In	TdStTo04803544In	TdStTo04803544In	TdStTo04803544In	TdStTo04803544In	TdStTo04803544In	TdStTo04803544In	TdStTo04803544In
syMAc	syMAc	syMAc	syMAc	syMAc	syMAc	syMAc	syMAc	syMAc	syMAc
re	re	re	re	re	re	re	re	re	re
TdStTo02754925In	TdStTo02754925In	TdStTo02754925In	TdStTo02754925In	TdStTo02754925In	TdStTo02754925In	TdStTo02754925In	TdStTo02754925In	TdStTo02754925In	TdStTo02754925In
UpMAc	UpMAc	UpMAc	UpMAc	UpMAc	UpMAc	UpMAc	UpMAc	UpMAc	UpMAc
ReJaBu05756014Co	ReJaBu05756014Co	ReJaBu05756014Co	ReJaBu05756014Co	ReJaBu05756014Co	ReJaBu05756014Co	ReJaBu05756014Co	ReJaBu05756014Co	ReJaBu05756014Co	ReJaBu05756014Co
StRe	StRe	StRe	StRe	StRe	StRe	StRe	StRe	StRe	StRe

Re Ov	De Pr	Ap Da	Ap Da	Ex Re	St St
Pl Re W Fe	Sc Jo Re	Bu Re	05602732	In	
Cd Pd M Ac	St To Ac	1255	55	Ur	
Er Er Jo Re	Sc Jo Re	Bu Re	0555	55	Nd
Pd Int	Jo Re	Bu Re	0546	46	Nd
Le Di CC	M Ac	To Ac	014343	-	Co
Na Hc Kr	Vi Ch Re	Bu Re	0540	40	Nd
Ad Ga ou pla	(\$ St Re	Bu Re	0535	35	Nd
LE Ga Ch Re	Kr Bu Re	0535	35	Ur	
LE Le Ch Re	Kr Bu Re	0535	35	Nd	
Sid Le	St Re	Bu Re	0535	35	Nd
Re Pa Ch Re	Kr Bu Re	05258	16	Co	
Ex an Ele Sy	St Re	Bu Re	0523	23	Nd
Ele ch Ch Re	Kr Bu Re	0520	20	Not Started	
Vi Fo Ch Re	Kr Bu Re	0517	17	Not Started	
TVM Co pr	M Ac	To Ac	121515	-	Completed
Ga Co	Ju Re	Bu Re	0515	15	Not Started

Sol	Kr	Bu	05	12	12	Not Started
St	Ch	Re				

				ARPA Funds	ARPA Funds	ARPA Funds	
Request Title	Dept. Head / Owner	Approval Process	Date	Appropriated	Expended	Remaining	Status
Added ClearGov Modules	Regina Brulotte	Budget Referendum	05/17/22	10,500.00		10,500.00	Completed
Homeless Hospitality Center of New London	Matt Bonin	Budget Referendum	05/17/22	10,000.00	10,000.00	-	Completed
Parks and Rec Summer Scholarships	Kristen Chapman	Budget Referendum	05/17/22	10,000.00	2,087.50	7,912.50	In Progress
Replace Firehouse software	Steve Holyfield	Budget Referendum	05/17/22	8,000.00		8,000.00	In Progress
Automated Doors - Senior Center	Steve Masalin	Budget Referendum	05/17/22	5,000.00		5,000.00	Not Started
Replace brackets on streetlight poles	Steve Masalin	Town Council Action	04/27/22	2,520.00	2,476.84	43.16	Purchased-Not Installed
Install WI-FI in Food Pantry	Regina Brulotte	Budget Referendum	05/17/22	2,500.00	2,640.76	(140.76)	In-Progress
Balance of funding for Owl Pro	Regina Brulotte	Town Council Action	12/08/21	831.00	831.00	-	Completed
Concrete Floor - Pole Barn (additional funding)	Steve Masalin	Town Council Action	10/12/22	45,000.00		45,000.00	In-Progress
TOTALS		Total Allocated		3,746,131.00			
		Total Expended			353,313.85		
		Balance Available		580,962.49			

Key:

- In-Progress - Work was currently being done.

- **Underway - Preparing for project (obtaining cost estimates, working to solicit bids, etc.).**
- **Completed - Project complete, and funds have been expended.**

The Group discussed ARPA Projects that came in under budget to-date, such as the Linda C. Davis Food Pantry Roof. The also discussed the importance to redirect the unused funds to projects that may come-in over the estimated budget costs, and/or to redirect the unused funds to projects that were not funded such as Phase II & III of the Ledyard Center Sewer Extension Project.

Finance Director Matthew Bonin stated of the ARPA Projects that have been completed to-date that there was an excess of \$31,000 funds that could be reappropriated.

The Group noted that the ARPA funding had to be obligated by 2024 and fully expended by 2026.

Action: Discussed

Finance Committee Meeting 10/5/2022

File #: [22064 <https://ledyardct.legistar.com/LegislationDetail.aspx?ID=5725357&GUID=5B74E3A2-A070-4240-AE66-3D26A65C96BD>](https://ledyardct.legistar.com/LegislationDetail.aspx?ID=5725357&GUID=5B74E3A2-A070-4240-AE66-3D26A65C96BD) Version: 1

Type: General Discussion ☐

Title: Continued discussion regarding the status and possible changes to Capital Improvement Plan (CIP) and Capital Non-Recurring (CNR) Fund based on the American Rescue Act Funding (ARPA) and the process to approve ARPA Projects and expend ARPA Funding. ☐

Minutes Note:

Councilor Saums suggested the Committee deferred discussion regarding the ARPA Funded projects to their September 21, 2022 meeting, noting that he would like Mayor Allyn, III to be present for their discussion.

Action : No Action (Continued)

Finance Committee Meeting 9/21/2022

File #: [22064 <https://ledyardct.legistar.com/LegislationDetail.aspx?ID=5725357&GUID=5B74E3A2-A070-4240-AE66-3D26A65C96BD>](https://ledyardct.legistar.com/LegislationDetail.aspx?ID=5725357&GUID=5B74E3A2-A070-4240-AE66-3D26A65C96BD)

Version: 1

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Minutes Note:

Councilor Saums suggested the Committee deferred discussion regarding the ARPA Funded projects to their September 21, 2022 meeting, noting that he would like Mayor Allyn, III to be present for their discussion.

Action : No Action (Continued)

Finance Cmt Meeting 9/7/2022

File #: [22064](#)

<https://ledyardct.legistar.com/LegislationDetail.aspx?ID=5725357&GUID=5B74E3A2-A070-4240-AE66-3D26A65C96BD>

Version: 1

Type: General Discussion ☐

Title: Continued discussion regarding the status and possible changes to Capital Improvement Plan (CIP) and Capital Non-Recurring (CNR) Fund based on the American Rescue Act Funding (ARPA) and the process to approve ARPA Projects and expend ARPA Funding. ☐

Action: No Action ☐

Minutes Note:

Councilor Saums suggested the Committee deferred discussion regarding the ARPA Funded projects to their September 21, 2022 meeting, noting that he would like Councilor Ingalls to participate in their discussion.

Action: No Action (Continued)

Table 1: Project Data										Table 2: Financial Data									
Project ID	Project Name	Start Date	End Date	Status	Manager	Budget	Actual	Variance	Notes	Item	Cost	Revenue	Profit	Margin	ROI	IRR	NPV	Payback	Break-Even
P001	Project Alpha	2023-01-01	2023-12-31	Completed	John Doe	1000000	950000	-50000	On schedule	Item A	100000	120000	20000	20%	15%	10%	100000	12 months	100000
P002	Project Beta	2023-02-01	2024-01-31	In Progress	Jane Smith	800000	750000	-50000	Minor delay	Item B	80000	90000	10000	12.5%	12%	8%	80000	18 months	80000
P003	Project Gamma	2023-03-01	2024-06-30	On Hold	Mike Johnson	1200000	1100000	-100000	Resource issue	Item C	120000	130000	10000	8.3%	10%	6%	120000	24 months	120000
P004	Project Delta	2023-04-01	2024-03-31	Completed	Sarah Lee	600000	620000	20000	Ahead of schedule	Item D	60000	70000	10000	16.7%	18%	12%	60000	12 months	60000
P005	Project Epsilon	2023-05-01	2024-09-30	In Progress	David Kim	900000	880000	-20000	On track	Item E	90000	100000	10000	11.1%	13%	9%	90000	20 months	90000
P006	Project Zeta	2023-06-01	2024-12-31	On Hold	Emily White	1100000	1050000	-50000	Waiting for funding	Item F	110000	120000	10000	9.1%	11%	7%	110000	24 months	110000
P007	Project Eta	2023-07-01	2024-04-30	Completed	Chris Brown	700000	720000	20000	Completed early	Item G	70000	80000	10000	14.3%	16%	11%	70000	12 months	70000
P008	Project Theta	2023-08-01	2024-07-31	In Progress	Alex Green	850000	800000	-50000	Minor issues	Item H	85000	95000	10000	11.8%	14%	10%	85000	18 months	85000
P009	Project Iota	2023-09-01	2024-10-31	On Hold	Nora Black	1050000	1000000	-50000	Resource allocation	Item I	105000	115000	10000	9.5%	12%	8%	105000	22 months	105000
P010	Project Kappa	2023-10-01	2024-11-30	Completed	Ben Blue	950000	980000	30000	Completed on time	Item J	95000	105000	10000	10.5%	15%	11%	95000	16 months	95000
P011	Project Lambda	2023-11-01	2025-01-31	In Progress	Mia Purple	1150000	1100000	-50000	On track	Item K	115000	125000	10000	8.7%	13%	9%	115000	24 months	115000
P012	Project Mu	2023-12-01	2025-02-28	On Hold	Noah Yellow	1300000	1250000	-50000	Waiting for approval	Item L	130000	140000	10000	7.7%	12%	8%	130000	28 months	130000
P013	Project Nu	2024-01-01	2025-03-31	Completed	Olivia Pink	750000	780000	30000	Completed ahead of schedule	Item M	75000	85000	10000	13.3%	17%	12%	75000	12 months	75000
P014	Project Xi	2024-02-01	2025-04-30	In Progress	Peter Grey	900000	850000	-50000	Minor delays	Item N	90000	100000	10000	11.1%	14%	10%	90000	18 months	90000
P015	Project Omicron	2024-03-01	2025-06-30	On Hold	Quinn Silver	1000000	950000	-50000	Resource issue	Item O	100000	110000	10000	10%	13%	9%	100000	22 months	100000
P016	Project Pi	2024-04-01	2025-07-31	Completed	Ryan Gold	800000	820000	20000	Completed on time	Item P	80000	90000	10000	12.5%	16%	11%	80000	16 months	80000
P017	Project Rho	2024-05-01	2025-08-31	In Progress	Sophia Bronze	1100000	1050000	-50000	On track	Item Q	110000	120000	10000	9.1%	14%	10%	110000	24 months	110000
P018	Project Sigma	2024-06-01	2025-09-30	On Hold	Thomas Copper	1250000	1200000	-50000	Waiting for funding	Item R	125000	135000	10000	8%	13%	9%	125000	26 months	125000
P019	Project Tau	2024-07-01	2025-10-31	Completed	Uma Tin	950000	980000	30000	Completed ahead of schedule	Item S	95000	105000	10000	10.5%	15%	11%	95000	16 months	95000
P020	Project Upsilon	2024-08-01	2025-11-30	In Progress	Victor Lead	1050000	1000000	-50000	Minor issues	Item T	105000	115000	10000	9.5%	14%	10%	105000	22 months	105000
P021	Project Phi	2024-09-01	2026-01-31	On Hold	Wendy Platinum	1350000	1300000	-50000	Resource allocation	Item U	135000	145000	10000	7.4%	13%	8%	135000	28 months	135000
P022	Project Chi	2024-10-01	2026-02-28	Completed	Xavier Diamond	850000	880000	30000	Completed on time	Item V	85000	95000	10000	11.8%	17%	12%	85000	16 months	85000
P023	Project Psi	2024-11-01	2026-03-31	In Progress	Yara Ruby	1150000	1100000	-50000	On track	Item W	115000	125000	10000	8.7%	14%	10%	115000	24 months	115000
P024	Project Omega	2024-12-01	2026-04-30	On Hold	Zoe Sapphire	1300000	1250000	-50000	Waiting for approval	Item X	130000	140000	10000	7.7%	13%	8%	130000	28 months	130000
P025	Project A	2025-01-01	2026-05-31	Completed	Adam Emerald	700000	720000	20000	Completed ahead of schedule	Item Y	70000	80000	10000	14.3%	18%	13%	70000	12 months	70000
P026	Project B	2025-02-01	2026-06-30	In Progress	Bella Amethyst	900000	850000	-50000	Minor delays	Item Z	90000	100000	10000	11.1%	15%	11%	90000	18 months	90000
P027	Project C	2025-03-01	2026-07-31	On Hold	Charlie Topaz	1000000	950000	-50000	Resource issue	Item AA	100000	110000	10000	10%	14%	10%	100000	22 months	100000
P028	Project D	2025-04-01	2026-08-31	Completed	Diana Garnet	800000	820000	20000	Completed on time	Item AB	80000	90000	10000	12.5%	16%	11%	80000	16 months	80000
P029	Project E	2025-05-01	2026-09-30	In Progress	Ethan Opal	1100000	1050000	-50000	On track	Item AC	110000	120000	10000	9.1%	15%	11%	110000	24 months	110000
P030	Project F	2025-06-01	2026-10-31	On Hold	Fiona Peridot	1250000	1200000	-50000	Waiting for funding	Item AD	125000	135000	10000	8%	14%	10%	125000	26 months	125000
P031	Project G	2025-07-01	2026-11-30	Completed	George Malachite	950000	980000	30000	Completed ahead of schedule	Item AE	95000	105000	10000	10.5%	16%	12%	95000	16 months	95000
P032	Project H	2025-08-01	2027-01-31	In Progress	Hannah Jade	1050000	1000000	-50000	Minor issues	Item AF	105000	115000	10000	9.5%	15%	11%	105000	22 months	105000
P033	Project I	2025-09-01	2027-02-28	On Hold	Ian Sapphire	1350000	1300000	-50000	Resource allocation	Item AG	135000	145000	10000	7.4%	14%	9%	135000	28 months	135000
P034	Project J	2025-10-01	2027-03-31	Completed	Jessica Ruby	850000	880000	30000	Completed on time	Item AH	85000	95000	10000	11.8%	18%	13%	85000	16 months	85000
P035	Project K	2025-11-01	2027-04-30	In Progress	Kevin Emerald	1150000	1100000	-50000	On track	Item AI	115000	125000	10000	8.7%	16%	12%	115000	24 months	115000
P036	Project L	2025-12-01	2027-05-31	On Hold	Laura Amethyst	1300000	1250000	-50000	Waiting for approval	Item AJ	130000	140000	10000	7.7%	15%	10%	130000	28 months	130000
P037	Project M	2026-01-01	2027-06-30	Completed	Mark Topaz	700000	720000	20000	Completed ahead of schedule	Item AK	70000	80000	10000	14.3%	19%	14%	70000	12 months	70000
P038	Project N	2026-02-01	2027-07-31	In Progress	Nancy Garnet	900000	850000	-50000	Minor delays	Item AL	90000	100000	10000	11.1%	17%	12%	90000	18 months	90000
P039	Project O	2026-03-01	2027-08-31	On Hold	Oliver Opal	1000000	950000	-50000	Resource issue	Item AM	100000	110000	10000	10%	16%	11%	100000	22 months	100000
P040	Project P	2026-04-01	2027-09-30	Completed	Pamela Peridot	800000	820000	20000	Completed on time	Item AN	80000	90000	10000	12.5%	18%	13%	80000	16 months	80000
P041	Project Q	2026-05-01	2027-10-31	In Progress	Paul Malachite	1100000	1050000	-50000	On track	Item AO	110000	120000	10000	9.1%	17%	12%	110000	24 months	110000
P042	Project R	2026-06-01	2027-11-30	On Hold	Rachel Jade	1250000	1200000	-50000	Waiting for funding	Item AP	125000	135000	10000	8%	16%	11%	125000	26 months	125000
P043	Project S	2026-07-01	2028-01-31	Completed	Sam Sapphire	950000	980000	30000	Completed ahead of schedule	Item AQ	95000	105000	10000	10.5%	18%	13%	95000	16 months	95000
P044	Project T	2026-08-01	2028-02-28	In Progress	Tina Ruby	1050000	1000000	-50000	Minor issues	Item AR	105000	115000	10000	9.5%	17%	12%	105000	22 months	105000
P045	Project U	2026-09-01	2028-03-31	On Hold	Tim Emerald	1350000	1300000	-50000	Resource allocation	Item AS	135000	145000	10000	7.4%	16%	11%	135000	28 months	135000
P046	Project V	2026-10-01	2028-04-30	Completed	Tiffany Amethyst	850000	880000	30000	Completed on time	Item AT	85000	95000	10000	11.8%	19%	14%	85000	16 months	85000
P047	Project W	2026-11-01	2028-05-31	In Progress	Tom Topaz	1150000	1100000	-50000	On track	Item AU	115000	125000	10000	8.7%	18%	13%	115000	24 months	115000
P048	Project X	2026-12-01	2028-06-30	On Hold	Uma Garnet	1300000	1250000	-50000	Waiting for approval	Item AV	130000	140000	10000	7.7%	17%	12%	130000	28 months	130000
P049	Project Y	2027-01-01	2028-07-31	Completed	Victor Opal	700000	720000	20000	Completed ahead of schedule	Item AW	70000	80000	10000	14.3%	20%	15%	70000	12 months	70000
P050	Project Z	2027-02-01	2028-08-31	In Progress	Wendy Peridot	900000	850000	-50000	Minor delays	Item AX	90000	100000	10000	11.1%	19%	14%	90000	18 months	90000
P051	Project AA	2027-03-01	2028-09-30	On Hold	Xavier Malachite	1000000	950000	-50000	Resource issue	Item AY	100000	110000	10000	10%	18%	13%	100000	22 months	100000
P052	Project AB	2027-04-01	2028-10-31	Completed	Yara Jade	800000	820000	20000	Completed on time	Item AZ	80000	90000	10000	12.5%	20%	14%	80000	16 months	80000
P053	Project AC	2027-05-01	2028-11-30	In Progress	Zoe Sapphire	1100000	1050000	-50000	On track	Item BA	110000	120000	10000	9.1%	19%	14%	110000	24 months	110000
P054	Project AD	2027-06-01	2029-01-31	On Hold	Adam Ruby	1250000	1200000	-50000	Waiting for funding	Item BB	125000	135000	10000	8%	18%	13%	125000	26 months	125000
P055	Project AE	2027-07-01	2029-02-28	Completed	Bella Emerald	950000	980000	30000	Completed ahead of schedule	Item BC	95000	105000	10000	10.5%	20%	15%	95000	16 months	95000
P056	Project AF	2027-08-01	2029-03-31	In Progress	Charlie Amethyst	1050000	1000000	-50000	Minor issues	Item BD	105000	115000	10000	9.5%	19%	14%	105000	22 months	105000
P057	Project AG	2027-09-01	2029-04-30	On Hold	Diana Topaz	1350000	1300000	-50000	Resource allocation	Item BE	135000	145000	10000	7.4%	18%	13%	135000	28 months	135000
P058	Project AH	2027-10-01	2029-05-31	Completed	Ethan Garnet	850000	880000	30000	Completed on time	Item BF	85000	95000	10000	11.8%	21%	15%	85000	16 months	85000
P059	Project AI	2027-11-01	2029-06-30	In Progress	Fiona Opal	1150000	1100000	-50000	On track	Item BG	115000	125000	10000	8.7%	20%	14%	115000	24 months	115000
P060	Project AJ	2027-12-01	2029-07-31	On Hold	George Peridot	1300000	1250000	-50000	Waiting for approval	Item BH	130000	140000	10000	7.7%	19%	14%	130000	28 months	130000
P061	Project AK	2028-01-01	2029-08-31	Completed	Hannah Malachite	700000	720000	20000	Completed ahead of schedule	Item BI	70000	80000	10000	14.3%	21%	16%	70000	12 months	70000
P062	Project AL	2028-02-01	2029-09-30	In Progress	Ian Jade	900000	850000	-50000	Minor delays	Item BJ	90000	100000	10000	11.1%	21%	15%	90000	18 months	90000
P063	Project AM	2028-03-01	2029-10-31	On Hold	Jess														

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES
51010103	53301	G0014	0510-97-8510-90990-53301 -G0014	CONSTRUCTION SERVICES

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2022	12	789	06/29/2022	API	1	905126	
2022	12	110	06/10/2022	PRJ	1	IS	
2022	12	93	06/01/2022	API	1	905877	

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2023	9	164	03/07/2023	API	1	904146	
2023	8	118	02/06/2023	API	1	902173	
2023	7	501	01/24/2023	API	1	902054	
2023	6	331	12/27/2022	API	1	904146	
2023	5	415	11/29/2022	API	1	903071	
2023	5	123	11/07/2022	APM	1	904146	
2023	5	122	11/07/2022	APM	1	904146	
2023	5	121	11/07/2022	APM	1	904146	
2023	4	40	10/04/2022	API	1	902173	
2023	1	574	07/25/2022	APM	1	902266	
2023	1	413	07/18/2022	API	1	902266	
2023	1	304	07/22/2022	PRJ	1	IS	

PO/REF2	REF3		REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20223185	141101		W 063022T	395.00	Y	66124	063022T	143859
6061022	6061022	6061	PR06102022	1,539.60	Y	0		
20223184	140171		W 060622T	300.00	Y	65888	060622T	142900

FY 22	2,234.60	Sewer Pump
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PO/REF2	REF3		REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20231087	152697		W 030823T	4,050.00	Y	68476	030823T	155730
20230569	151493		W 020723T	3,944.70	Y	68185	020723T	154510
20230565	150987		W 012523T	99,414.00	Y	68145	012523T	153997
20231087	149980		W 122822T	48,122.00	Y	67901	122822T	152984
20230432	148873		W 120122	5,304.20	Y	67688	120122	151864
20231087	147050		RCLS	6,585.00	Y	67294	102022T	150022
20231087	143180		RCLS	20,285.00	Y	66573	081122T	146062
20220540	139684		RCLS	6,158.00	Y	65781	051922T	142403
20231720	146342		W 100622T	4,220.90	Y	67123	100622T	149311
20230571	141983		VOID	-18.94	Y	0		144792
20230571	141983		W 072222CO	18.94	Y	0		144792
6072222	6072222	6072	PR07222022	1,060.00	Y	0		

FY 23	199,143.80	
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113,943.80	Sewer Pump
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85,200.00	Phase I Sewer
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0.00	proof
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CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	EAST COAST SIGN & SUPPLY INC	Pump Station Work - Air Blower
N		WARRANT=061022 RUN=6 TOWN PAY
N	TENNETT TREE SERVICE INC	Pump Station Work - Tree Remov

CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	WESTON & SAMPSON ENGINEERS IN	Sewer Feasibility Study
N	HAYES PUMP INC	Pump Station Work - Pump
N	SMITH & LOVELESS INC	Sewer Feed Pump System Replace
N	WESTON & SAMPSON ENGINEERS IN	Sewer Feasibility Study
N	THE JACK FARRELLY COMPANY	Supplies
N	WESTON & SAMPSON ENGINEERS IN	Sewer Feasibility Study
N	WESTON & SAMPSON ENGINEERS IN	Sewer Feasibility Study
N	WESTON & SAMPSON ENGINEERS IN	Sewer Feasibility Study
N	HAYES PUMP INC	Mission Alarm System Pump Stat
N	DB ELECTRIC INC	Pump Station Work (ARPA) 2023
N	DB ELECTRIC INC	Pump Station Work (ARPA)
N		WARRANT=072222 RUN=6 TOWN PAY

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION	YEAR
21030301	51700	G0014	0210-30-3030-30301-51700 -G0014	COUNSELOR	2023
21030301	51700	G0014	0210-30-3030-30301-51700 -G0014	COUNSELOR	2023
21030301	51700	G0014	0210-30-3030-30301-51700 -G0014	COUNSELOR	2023
21030301	51700	G0014	0210-30-3030-30301-51700 -G0014	COUNSELOR	2023
21030301	51700	G0014	0210-30-3030-30301-51700 -G0014	COUNSELOR	2023
21030301	51700	G0014	0210-30-3030-30301-51700 -G0014	COUNSELOR	2023

PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING	PO/REF2
6	331	12/27/2022	API	1	904938		20232801
7	419	01/23/2023	API	1	904938		20232801
8	225	02/08/2023	API	1	904938		20232801
8	378	02/21/2023	API	1	904938		20232801
9	164	03/07/2023	API	1	904938		20232801
9		03/20/2023	API		904938		20232801

REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER	CARRY FORWARD
149845	W 122822T	543.75	Y	67870	122822T	152847	N
150814	W 012423T	1,015.00	Y	68091	012423T	153823	N
151824	W 021423T	805.00	Y	68278	021423T	154845	N
152067	W 022223T	863.00	Y	68324	022223T	155093	N
152580	W 030823T	700.00	Y	68450	030823T	155613	N
153149		735.00	N	0			N
		4,661.75					

VDR NAME/ITEM DESC	COMMENTS
AZRA LUPACCHINO	Fee for service clincian
AZRA LUPACCHINO	Fee for service clincian
AZRA LUPACCHINO	Fee for service clincian
AZRA LUPACCHINO	Fee for service clincian
AZRA LUPACCHINO	Fee for service clincian
AZRA LUPACCHINO	Fee for service clincian

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
21020401	57410	G0014	0210-20-2040-00000-57410 -G0014	COMPUTER SOFTWARE
21020401	57410	G0014	0210-20-2040-00000-57410 -G0014	COMPUTER SOFTWARE

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2023	7	501	01/24/2023	API	1	902656	
2023	4	338	10/31/2022	API	1	902656	

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20232820	150902	W 012523T	4,000.00	Y	68127	012523T	153912
20231869	147502	W 110122T	4,000.00	Y	67318	110122T	150478
			8,000.00				

CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	ESO SOLUTIONS INC	ESO software upgrade - ARPA po
N	ESO SOLUTIONS INC	ESO software upgrade

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
21010201	57357	G0014	0210-10-1020-10201-57357 -G0014	SOLAR CHARGING STATIONS
21010201	57357	G0014	0210-10-1020-10201-57357 -G0014	SOLAR CHARGING STATIONS

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2023	6	196	12/14/2022	API	1	904967	
2023	6	196	12/14/2022	API	1	904967	

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20232698	149536	W 121522T	4,996.00	Y	67815	121522T	152534
20232697	149537	W 121522T	500.00	Y	67815	121522T	152535
			5,496.00				

CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	LEGACY CONSULTING, LLC	Solar Charging Stations
N	LEGACY CONSULTING, LLC	Legacy Consulting - LOGO Fee

21014301	53342	G0014	0210-14-1430-14301-53342 -G0014	TOWN GREEN UPGRADE
21014301	53342	G0014	0210-14-1430-14301-53342 -G0014	TOWN GREEN UPGRADE
21014301	53342	G0014	0210-14-1430-14301-53342 -G0014	TOWN GREEN UPGRADE
21014301	53342	G0014	0210-14-1430-14301-53342 -G0014	TOWN GREEN UPGRADE
21014301	53342	G0014	0210-14-1430-14301-53342 -G0014	TOWN GREEN UPGRADE
21014301	53342	G0014	0210-14-1430-14301-53342 -G0014	TOWN GREEN UPGRADE
21014301	53342	G0014	0210-14-1430-14301-53342 -G0014	TOWN GREEN UPGRADE

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2022	12	1265	06/30/2022	API	1	900652	
2022	12	1179	06/30/2022	API	1	904593	
2022	12	393	06/14/2022	API	1	900652	
2022	12	393	06/14/2022	API	1	904593	
2022	12	393	06/14/2022	API	1	904586	
2022	12	313	06/13/2022	API	1	906568	
2022	12	93	06/01/2022	API	1	900872	
2022	12	93	06/01/2022	API	1	900872	
2022	12	93	06/01/2022	API	1	902342	
2022	11	394	05/18/2022	API	1	902077	
2022	10	294	04/19/2022	API	1	903449	
2022	10	294	04/19/2022	API	1	902342	
2022	10	294	04/19/2022	API	1	902077	
2022	6	744	12/01/2021	APM	1	902486	
2022	6	743	12/01/2021	APM	1	900872	
2022	5	440	11/16/2021	APM	1	901523	
2022	5	439	11/16/2021	APM	1	900872	
2022	5	438	11/03/2021	APM	1	902077	
2022	5	437	11/03/2021	APM	1	902342	
2022	4	466	10/20/2021	APM	1	903221	
2022	4	465	10/06/2021	APM	1	902266	
2022	3	449	09/21/2021	APM	1	909037	
2022	2	525	08/10/2021	APM	1	909037	
2022	2	524	08/10/2021	APM	1	909037	
2022	2	523	08/24/2021	APM	1	902342	
2022	2	522	08/10/2021	APM	1	902342	
2022	1	500	07/01/2021	GEN	1	KF	
2022	1	498	07/27/2021	APM	1	902342	
2022	1	497	07/27/2021	APM	1	902342	
2022	1	496	07/27/2021	APM	1	902342	

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2023	6		12/28/2022	API		904593	
2023	5	415	11/29/2022	API	1	908851	
2023	5	415	11/29/2022	API	1	908851	
2023	5	415	11/29/2022	API	1	904917	
2023	5	415	11/29/2022	API	1	903504	
2023	5	292	11/17/2022	API	1	903619	
2023	5	292	11/17/2022	API	1	902342	
2023	5	292	11/17/2022	API	1	902342	
2023	5	292	11/17/2022	API	1	908851	
2023	5	292	11/17/2022	API	1	907237	

2023	5	274	11/15/2022 API	1	904290
2023	4	204	10/19/2022 API	1	904786
2023	4	204	10/19/2022 API	1	904420
2023	4	40	10/04/2022 API	1	900652
2023	1	588	07/01/2022 GEN	1	KF
2023	1	586	07/01/2022 GEN	1	KF
2023	1	482	07/28/2022 API	1	902342

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20223356	142087	W 072722T	1,250.00	Y	66323	072722T	144904
20222716	141604	W 071422T	4,638.83	Y	66265	071422T	144392
20223356	140411	W 061622T	1,250.00	Y	65969	061622T	143142
20222716	140419	W 061622T	512.82	Y	65972	061622T	143150
20222628	140571	W 061622T	30,146.36	Y	66026	061622T	143302
20223299	140386	W 061422T	422.89	Y	65962	061422T	143117
20222615	140111	W 060622T	11.69	Y	65868	060622T	142840
20222615	140112	W 060622T	21.59	Y	65868	060622T	142841
20222617	140118	W 060622T	7.80	Y	65869	060622T	142847
20222616	139656	W 051922T	311.56	Y	65767	051922T	142375
20222930	138274	W 042122T	65.00	Y	65489	042122T	140887
20222617	138291	W 042122T	27.40	Y	65497	042122T	140904
20222616	138335	W 042122T	324.26	Y	65515	042122T	140948
20221507	133156	RCLS	800.00	Y	64336	120221T	135685
20220963	133118	RCLS	18.89	Y	64329	120221T	135647
20221852	132703	RCLS	165.00	Y	64207	111821T	135228
20220963	132640	RCLS	10.78	Y	64181	111821T	135162
20221818	132231	RCLS	452.05	Y	64098	110421T	134758
20220877	132195	RCLS	82.94	Y	64075	110421T	134722
20220974	131516	RCLS	354.29	Y	63947	102121T	134038
20220968	130814	RCLS	1,155.49	Y	63794	100721T	133302
20220981	130137	RCLS	306.90	Y	63677	092321T	132604
20220981	128376	RCLS	88.29	Y	63271	081221T	130802
20220981	128375	RCLS	36.12	Y	63271	081221T	130801
20220877	129054	RCLS	28.14	Y	63438	082621T	131503
20220877	128455	RCLS	121.00	Y	63290	081221T	130881
Reclass	ARPA Eligible	Expense Re	6,294.47	Y	0		
20220877	127796	RCLS	87.72	Y	63151	072921T	130208
20220877	127794	RCLS	6.90	Y	63151	072921T	130206
20220877	127793	RCLS	155.32	Y	63151	072921T	130205
		FY 22	49,154.50				

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20232639	150011		2,771.91	N	0		
20232201	148854	CRED MEMO	-409.50	Y	67681	120122	151845
20232201	148855	W 120122	1,944.00	Y	67681	120122	151846
20232373	148866	W 120122	24,064.00	Y	67686	120122	151857
20232455	148927	W 120122	4,520.60	Y	67696	120122	151918
20232196	148403	W 112122T	61,433.07	Y	67540	112122T	151388
20230087	148479	W 112122T	12.32	Y	67566	112122T	151467
20230087	148481	W 112122T	36.96	Y	67566	112122T	151469
20232201	148509	W 112122T	4,387.50	Y	67572	112122T	151497
20232454	148530	W 112122T	4,950.00	Y	67581	112122T	151519

20232200	148260	W 111622T	5,098.72 Y	67464 111622T	151245
20231825	146833	W 102022T	14,574.00 Y	67238 102022T	149805
20232183	147017	W 102022T	2,255.00 Y	67286 102022T	149989
20230321	146221	W 100622T	180.00 Y	67107 100622T	149190
Correcting Entry		TG Upgrade	-6,294.47 Y	0	
Expense Re	ARPA eligible	Reclass ex	6,294.47 Y	0	
20230087	142425	W 080122T	26.92 Y	66405 080122T	145260

Total	FY 23	125,845.50
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TG Upgrade portion	25,845.50
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TG - Pole Barn	100,000.00
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proof	0.00
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Total	175,000.00
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CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	CLA ENGINEERS INC	Pole Barn Slab Design
N	CUSTOM FENCE DESIGN LLC	Pressure-Treated Guard Rail
N	CLA ENGINEERS INC	Pole Barn Slab Design
N	CUSTOM FENCE DESIGN LLC	Pressure-Treated Guard Rail
N	TOLLY'S CONSTRUCTION LLC	Pole Barn Renovations
N	LEDYARD WPCA	Water Usage
N	HOLDRIDGE FARM NURSERY	Misc Items
N	HOLDRIDGE FARM NURSERY	Misc Items
N	HOME DEPOT CREDIT SERVICES	Misc Items
N	SITEONE LANDSCAPE SUPPLY LLC	Misc Landscaping Items
N	F.W. WEBB COMPANY	Misc Items
N	HOME DEPOT CREDIT SERVICES	Misc Items
N	SITEONE LANDSCAPE SUPPLY LLC	Misc Landscaping Items
N	NEW LONDON COUNTY SEPTIC SERVICE IN	Landscaping Services
N	HOLDRIDGE FARM NURSERY	Misc Items
N	THIRTY MARKETING	STEAP Project Sign
N	HOLDRIDGE FARM NURSERY	Misc Items
N	SITEONE LANDSCAPE SUPPLY LLC	Misc Landscaping Items
N	HOME DEPOT CREDIT SERVICES	Misc Items
N	GRAYBAR ELECTRIC COMPANY INC	Misc Items
N	DB ELECTRIC INC	Misc Items
N	ELECTRICAL WHOLESALERS INC	Misc Items
N	ELECTRICAL WHOLESALERS INC	Misc Items
N	ELECTRICAL WHOLESALERS INC	Misc Items
N	HOME DEPOT CREDIT SERVICES	Misc Items
N	HOME DEPOT CREDIT SERVICES	Misc Items
N		Expense Reclass-ARPA eligible
N	HOME DEPOT CREDIT SERVICES	Misc Items
N	HOME DEPOT CREDIT SERVICES	Misc Items
N	HOME DEPOT CREDIT SERVICES	Misc Items

CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	CUSTOM FENCE DESIGN LLC	Pole Barn Guiderail
N	MID CITY STEEL CORP	Concrete Slab Mesh
N	MID CITY STEEL CORP	Concrete Slab Mesh
N	RHODE ISLAND READY MIX LLC	Concrete
N	WESCON CORP OF CONN	Bituminous Asphalt
N	BMP CONSTRUCTION, INC.	Town Green Pole Barn Slab
N	HOME DEPOT CREDIT SERVICES	Misc Items
N	HOME DEPOT CREDIT SERVICES	Misc Items
N	MID CITY STEEL CORP	Concrete Slab Mesh
N	SHERIDAN ASPHALT PAVING LLC	Paving Services

N	ADELMAN SAND & GRAVEL INC	Crushed Stone
N	BRETT PAWLAK BUILDERS LLC	Holdridge Pavilion Reroofing
N	ULTIPLAY - PARKS & PLAYGROUNDS INC	Trash Container Lids
N	CLA ENGINEERS INC	Engineering Design Services
N		Correcting Entry
N		Expense Reclass-ARPA eligible
N	HOME DEPOT CREDIT SERVICES	Misc Items

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
20810201	53405	G0014	0208-00-1020-00000-53405 -G0014	PROGRAM EXPENDITURES
20810201	53405	G0014	0208-00-1020-00000-53405 -G0014	PROGRAM EXPENDITURES
20810201	53405	G0014	0208-00-1020-00000-53405 -G0014	PROGRAM EXPENDITURES
20810201	53405	G0014	0208-00-1020-00000-53405 -G0014	PROGRAM EXPENDITURES
20810201	53405	G0014	0208-00-1020-00000-53405 -G0014	PROGRAM EXPENDITURES

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2023	9	164	03/07/2023	API	1	903998	
2023	9		03/20/2023	API		905039	
2023	7	249	01/10/2023	API	1	901344	
2023	7	155	01/05/2023	APM	1	901344	
2023	6	334	12/28/2022	APM	1	903998	

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20232485	152609	W 030823T	353.00	Y	68416	030823T	155642
20233341	153178		4,200.00	N	0		
20232835	150405	W 011223T	419.60	Y	68044	011223T	153411
20230260	143104	RCLS	180.30	Y	66560	081122T	145986
20232485	148400	RCLS	761.00	Y	67537	112122T	151385
			5,913.90				

CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	A & E SERVICES GROUP, LLC	consulting services - ARPA Hou
N	AMERICAN GENERAL BUILDING SERVICES, LLC	Heating Unit - ARPA funded
N	THE DAY PUBLISHING COMPANY	RFP postings for ARPA Housing
N	THE DAY PUBLISHING COMPANY	Legal Notices - The New London
N	A & E SERVICES GROUP, LLC	consulting services - ARPA Hou

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
21010103	54500	G0014	0210-14-1010-10103-54500 -G0014	BUILDING MAINTENANCE
21010103	54500	G0014	0210-14-1010-10103-54500 -G0014	BUILDING MAINTENANCE
21010103	54500	G0014	0210-14-1010-10103-54500 -G0014	BUILDING MAINTENANCE
21010103	54500	G0014	0210-14-1010-10103-54500 -G0014	BUILDING MAINTENANCE
21010103	54500	G0014	0210-14-1010-10103-54500 -G0014	BUILDING MAINTENANCE

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2023	8	225	02/08/2023	API	1	904757	
2023	7	249	01/10/2023	API	1	903831	
2023	5	292	11/17/2022	API	1	904803	
2023	5	292	11/17/2022	API	1	903831	
2023	4	204	10/19/2022	API	1	904803	

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20232446	151782	W 021423T	3,000.00	Y	68267	021423T	154802
20232410	150398	W 011223T	1,650.00	Y	68037	011223T	153404
20232198	148488	W 112122T	785.00	Y	67569	112122T	151476
20231936	148521	W 112122T	3,200.00	Y	67577	112122T	151510
20231935	146981	W 102022T	1,814.00	Y	67265	102022T	149953

Total	10,449.00
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Sawmill	3,000.00
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NLH	7,449.00
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Proof	0.00
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CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	JAMES K GRANT ASSOCIATE	James Grant Associates - Histo
N	PRO PLUMBING LLC	Pro-Plumbing - Historic
N	KELLEY JOHN A	John Kelley - Historic
N	PRO PLUMBING LLC	Pro Plumbing - Historic
N	KELLEY JOHN A	John Kelley - Historic

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION	YEAR
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023
21040107	54005	G0014	0210-40-4010-40107-54005 -G0014	ROAD RESTORATION	2023

PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING	PO/REF2
5	90	11/02/2022	API	1	908022		20230615
3	90	09/07/2022	API	1	908022		20230615
2	544	08/25/2022	API	1	900731		20230613
2	544	08/25/2022	API	1	900731		20230614
2	210	08/10/2022	API	1	904680		20230324
2	210	08/10/2022	API	1	903504		20230542
2	210	08/10/2022	API	1	903504		20230542
2	210	08/10/2022	API	1	904713		20230533
1	482	07/28/2022	API	1	900731		20230322
1	482	07/28/2022	API	1	900731		20230613
1	482	07/28/2022	API	1	900731		20230612
1	482	07/28/2022	API	1	904680		20230324
1	482	07/28/2022	API	1	904680		20230324

REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER	CARRY FORWARD
147787	W 110322T	26,338.15	Y	67409	110322T	150765	N
144745	W 090822T	58,880.05	Y	66804	090822T	147683	N
144018	W 082922T	600.00	Y	66695	082922T	146943	N
144024	W 082922T	2,200.00	Y	66695	082922T	146949	N
142879	W 081122T	1,290.00	Y	66514	081122T	145746	N
143174	W 081122T	2,024.40	Y	66571	081122T	146056	N
143176	W 081122T	351.40	Y	66571	081122T	146058	N
143085	W 081122T	741.00	Y	66549	081122T	145967	N
142451	W 080122T	7,500.00	Y	66426	080122T	145287	N
142452	W 080122T	3,000.00	Y	66426	080122T	145288	N
142453	W 080122T	2,500.00	Y	66426	080122T	145289	N
142314	W 080122T	5,160.00	Y	66382	080122T	145143	N
142315	W 080122T	4,300.00	Y	66382	080122T	145144	N
		114,885.00					

VDR NAME/ITEM DESC	COMMENTS
PASTERYAK CHARLES JR INC ASPHALT PAVING	Road Resurfacing
PASTERYAK CHARLES JR INC ASPHALT PAVING	Road Resurfacing
T.D.C. EXCAVATING LLC	Drainage Work Misc Roads
T.D.C. EXCAVATING LLC	Drainage Work Van Tassell Dr
CONNECTICUT PRECAST CORPORATION	Misc CB Components
WESCON CORP OF CONN	Misc Asphalt
WESCON CORP OF CONN	Misc Asphalt
PRECISE TRAFFIC CONTROL LLC	Traffic Control Services
T.D.C. EXCAVATING LLC	Drainage Work
T.D.C. EXCAVATING LLC	Drainage Work Misc Roads
T.D.C. EXCAVATING LLC	Drainage Work Crocker Hill
CONNECTICUT PRECAST CORPORATION	Misc CB Components
CONNECTICUT PRECAST CORPORATION	Misc CB Components

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
21040111	58240	G0014	0210-40-4011-40111-58240 -G0014	BUILDING UPGRADE RESERVE
21040111	58240	G0014	0210-40-4011-40111-58240 -G0014	BUILDING UPGRADE RESERVE
21040111	58240	G0014	0210-40-4011-40111-58240 -G0014	BUILDING UPGRADE RESERVE
21040111	58240	G0014	0210-40-4011-40111-58240 -G0014	BUILDING UPGRADE RESERVE
21040111	58240	G0014	0210-40-4011-40111-58240 -G0014	BUILDING UPGRADE RESERVE
21040111	58240	G0014	0210-40-4011-40111-58240 -G0014	BUILDING UPGRADE RESERVE
21040111	58240	G0014	0210-40-4011-40111-58240 -G0014	BUILDING UPGRADE RESERVE
21040111	58240	G0014	0210-40-4011-40111-58240 -G0014	BUILDING UPGRADE RESERVE
21040111	58240	G0014	0210-40-4011-40111-58240 -G0014	BUILDING UPGRADE RESERVE

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2023	9	239	03/01/2023	API	1	900575	
2023	8	525	02/27/2023	API	1	904983	
2023	8	505	02/22/2023	API	1	904983	
2023	8	505	02/22/2023	API	1	904983	
2023	8	505	02/22/2023	API	1	904983	
2023	8	225	02/08/2023	API	1	903449	
2023	7	419	01/23/2023	API	1	904983	
2023	3	90	09/07/2022	API	1	904612	
2023	2	544	08/25/2022	API	1	904612	

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20233206	152525	W 030223T	1,443.58	Y	68542	030223T	155557
20233134	152408	W 022723T	90,000.00	Y	68412	022723T	155440
20232463	152124	W 022323T	9,775.00	Y	68347	022323T	155151
20233133	152125	W 022323T	73,500.00	Y	68347	022323T	155152
20233134	152126	W 022323T	5,000.00	Y	68347	022323T	155153
20232819	151779	W 021423T	2,852.06	Y	68264	021423T	154799
20232463	150828	W 012423T	20,000.00	Y	68077	012423T	153837
20230235	144755	W 090822T	7,947.81	Y	66812	090822T	147693
20230235	144033	W 082922T	27,153.19	Y	66698	082922T	146959
FY 23 total			237,671.64				
Town Hall			67,728.06				
ESB			95,000.00				
Senior			74,943.58				
Proof			0.00				

CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	BANK OF AMERICA	Misc Items
N	AIR TEMP MECHANICAL SERVICES INC	ESB HVAC Improvements
N	AIR TEMP MECHANICAL SERVICES INC	Town Hall HVAC Improvements
N	AIR TEMP MECHANICAL SERVICES INC	Senior Center HVAC Improvement
N	AIR TEMP MECHANICAL SERVICES INC	ESB HVAC Improvements
N	F.W. WEBB COMPANY	MIS Room HVAC Unit
N	AIR TEMP MECHANICAL SERVICES INC	Town Hall HVAC Improvements
N	TRANE US INC	HVAC System Equipment
N	TRANE US INC	HVAC System Equipment

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION	YEAR	PER
21020103	57300	G0014	0210-20-2010-20103-57300 -G0014	NEW EQUIPMENT	2022	12
21020103	57300	G0014	0210-20-2010-20103-57300 -G0014	NEW EQUIPMENT	2022	12
21020103	57300	G0014	0210-20-2010-20103-57300 -G0014	NEW EQUIPMENT	2023	2

JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING	PO/REF2	REF3	REFERENCE	AMOUNT	P
1825	06/30/2022	API	1	900575		20223495	144877	W 091522T	639.98	Y
1329	06/30/2022	API	1	902906		20223479	142720	W 080922T	3,214.40	Y
486	08/24/2022	API	1	906692		20231452	143799	W 082422T	56,632.60	Y

60,486.98

CHECK NO	WARRANT	VOUCHER	CARRY FORWARD	VDR NAME/ITEM DESC	COMMENT
66827	091522T	147818	N	BANK OF AMERICA	Monitors fc
66462	080922T	145576	N	W.B. MASON CO INC	NEW CORN
66610	082422T	146716	N	COMMUNICATIONS PLUS LLC	Replace dis

'S
or new communication
IER DESK

patch stations (2)

ORG	OBJECT	PROJECT	ACCOUNT
21010201	57353	G0014	0210-10-1020-10201-57353 -G0014

DESCRIPTION	YEAR	PER	JOURNAL	EFF DATE	SRC	T
FOOD PANTRY IMPROVEMENTS	2023		2	216	08/16/2022 API	1

REF1	PROJECT STRING	PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO
904725		20231294	143202	W 081622T	8,700.00	Y	66578

WARRANT	VOUCHER	CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
081622T	146084	N	ANA CONTRACTING LLC	FP Roof - ARPA Funds

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
21090305	53300	G0014	0210-10-1210-12101-53300 -G0014	PROFESSIONAL/TECH SERVICES
21090305	53300	G0014	0210-10-1210-12101-53300 -G0014	PROFESSIONAL/TECH SERVICES
21090305	53300	G0014	0210-10-1210-12101-53300 -G0014	PROFESSIONAL/TECH SERVICES

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2023	3	300	09/21/2022	API	1	904749	
2023	2	210	08/10/2022	API	1	901334	
2023	1	482	07/28/2022	API	1	901111	

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20231420	145742	W 092622T	10,000.00	Y	66990	092622T	148701
20231273	143052	W 081122T	43,270.00	Y	66539	081122T	145927
20231074	142457	W 080122T	15,000.00	Y	66430	080122T	145293

CARRY FORWARD	VDR NAME/ITEM DESC
N	NEW LONDON HOMELESS HOSPITALITY CENTER
N	LEDGE LIGHT HEALTH DIST
N	TVCCA

COMMENTS

ARPA subrecipient award

ARPA subrecipient award

ARPA funding per 12/8/21 Counc

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION	YEAR
20360101	53335	G0014	0203-60-6010-60101-53335 -G0014	SITE IMPROVEMENT	2023

PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING	PO/REF2
4	19	10/03/2022	API	1	901271		20232092

REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER	CARRY FORWARD
146130	W 100422T	27,296.00	Y	67036	100422T	149098	N

VDR NAME/ITEM DESC	COMMENTS
GAME TIME	2-5 Yr Old Playscape

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
21012151	57410	G0014	0210-14-1215-12109-57410 -G0014	COMPUTER SOFTWARE

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2023		4	329	10/31/2022	APM	1	904144

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20230616	142290	RCLS	10,500.00	Y	66378	080122T	145119
			10,500.00				

CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	CLEARGOV INC	ClearGov Digital Budget Book S

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
21040111	58244	G0014	0210-40-4011-40111-58244 -G0014	BUILDING & GROUNDS MISC
21040111	58244	G0014	0210-40-4011-40111-58244 -G0014	BUILDING & GROUNDS MISC

ORG	OBJECT	PROJECT	ACCOUNT	DESCRIPTION
21040111	58244	G0014	0210-40-4011-40111-58244 -G0014	BUILDING & GROUNDS MISC

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2022	12	1433	06/30/2022	API	1	900575	
2022	12	543	06/21/2022	API	1	900575	

YEAR	PER	JOURNAL	EFF DATE	SRC	T	REF1	PROJECT STRING
2023	7	224	01/09/2023	API	1	903760	

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20220148	143245	W 081022T	2,445.00	Y	66579	081022T	146128
20220148	140778	W 062322T	31.84	Y	66037	062322T	143512
			2,476.84				

PO/REF2	REF3	REFERENCE	AMOUNT	P	CHECK NO	WARRANT	VOUCHER
20232096	150278	W 011023T	43.16	Y	67995	011023T	153284
			43.16				

CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	BANK OF AMERICA	Misc Items
N	BANK OF AMERICA	Misc Items

CARRY FORWARD	VDR NAME/ITEM DESC	COMMENTS
N	UNITED RENTALS INC	Lift Rental



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1272

Agenda Date: 3/21/2023

Agenda #: 1.

GRANT REQUEST

Type Motion/Request here and complete the Grant Request Form Below:

MOTION to authorize the Mayor to submit a grant through the FEMA Assistance to Firefighters Grant Program in the amount of \$298,210.52 with the local matching amount of \$14,200.52 for the acquisition of new portable and mobile radios for the fire departments.

Background:

The AES normally submits grant requests for firefighting equipment. In the past, we have received significant awards for self contained breathing apparatus. This grant requires a 5% match from the town as we qualify as a rural community.

Department Comments/Recommendation:

This grant achieves the replacement of radio equipment in unison across the town. A similar CIP initiative will take 10+ years of funding to achieve.

Finance Director Comments/Recommendation:

(Type text here)

Mayor Comments/Recommendation:

Another excellent grant opportunity with a 5% match. I support this request.

Please Complete the Grant Request Form Below:

TOWN OF LEDYARD
GENERAL GOVERNMENT
GRANT APPLICATION POLICY AND PROCESS

The Ledyard Town Council will approve all grant applications submitted by the Town to any governmental agency or private foundation on behalf of the Town; and any items that are offered to the Town by any entity, and items taken in forfeiture by the Town. Every department, commission, or board acting on behalf of the

Town of Ledyard when seeking grants or responding to an offer to the Town of grant funds or items must follow this policy and process.

Grants, for these purposes include:

1. Grants that require a Town match -- whether the match is a dollar figure, an in-kind contribution, or a combination thereof
2. Grants that are 100% funded
3. Items or services that are offered ("gifted") to the Town such as land, equipment, buildings, or vehicles
4. Items that are taken by forfeiture and intended to be retained by the Town
5. Items granted to a fire company's 501(c)3 organization but expected to be maintained and/or insured by Town operating dollars

When applying for any grant, the grant seeker will create a legislative file and attach a completed GRANT REQUEST FORM and any pertinent information about the grant and grantor. The legislative file will be set up to go to the Town Council using the Finance Committee workflow.

When applying for Federal funding, the grant seeker must include acknowledgement in the GRANT REQUEST FORM that they have read and understand the Federal Government procurement standards for federal funding in 2 CFR 200.318 through 200.325 (See Attachment 1).

Amended and Approved by the Town Council: on: July 22, 2020

Linda C Davis

Linda C. Davis, Chairman

Revisions: "General Government Grant Application Policy and Process" Adopted: May 8, 2018.

History: Paragraph 5 added the following: *"When applying for Federal funding, the grant seeker must include acknowledgement in the GRANT REQUEST FORM that they have read and understand the Federal Government procurement standards for federal funding in 2 CFR 200.318 through 200.325 (See Attachment 1)."*

Below the Form added: *FOR FEDERAL GRANTS: "I confirm that I have read and understand the federal general procurement standards in 2 CFR § 200.318 through 200.325"*

Added to the Policy Attachment 1 *"Code of Federal Regulations: 2 CFR"* to Policy.

GRANT REQUEST FORM

Requestor	Steve Holyfield	Date	2/22/23
Dept/Commission/Board	Emergency Services		
Name of Grant	Assistance to Firefighters - Radio Equipment		

Type of Grant (State of CT, Federal, Private Foundation, Individual - if combination, explain)

Federal

Reason for Applying for this Grant

To replace aging and obsolete radio equipment.

Amount of Town Match \$14,200.52

Source of Town Match

AES and FD's CIP fund balances (last request was approved using the LVES fund balance)

In-Kind Match - Explain

FOR FEDERAL GRANTS: I confirm that I have read and understand the federal general procurement standards in 2 CFR § 200.318 through 200.325 (Appendix 1)

Stephen C Holyfield
Signed Name

Stephen C Holyfield
Printed Name

2/22/23
Date

ATTACHMENT 1

Code of Federal Regulations: 2 CFR

§200.318 General procurement standards.

(a) The non-Federal entity must use its own documented procurement procedures which reflect applicable State, local, and tribal laws and regulations, provided that the procurements conform to applicable Federal law and the standards identified in this part.

(b) Non-Federal entities must maintain oversight to ensure that contractors perform in accordance with the terms, conditions, and specifications of their contracts or purchase orders.

(c)(1) The non-Federal entity must maintain written standards of conduct covering conflicts of interest and governing the actions of its employees engaged in the selection, award and administration of contracts. No employee, officer, or agent may participate in the selection, award, or administration of a contract supported by a Federal award if he or she has a real or apparent conflict of interest. Such a conflict of interest would arise when the employee, officer, or agent, any member of his or her immediate family, his or her partner, or an organization which employs or is about to employ any of the parties indicated herein, has a financial or other interest in or a tangible personal benefit from a firm considered for a contract. The officers, employees, and agents of the non-Federal entity may neither solicit nor accept gratuities, favors, or anything of monetary value

from contractors or parties to subcontracts. However, non-Federal entities may set standards for situations in which the financial interest is not substantial or the gift is an unsolicited item of nominal value. The standards of conduct must provide for disciplinary actions to be applied for violations of such standards by officers, employees, or agents of the non-Federal entity.

(2) If the non-Federal entity has a parent, affiliate, or subsidiary organization that is not a state, local government, or Indian tribe, the non-Federal entity must also maintain written standards of conduct covering organizational conflicts of interest. Organizational conflicts of interest means that because of relationships with a parent company, affiliate, or subsidiary organization, the non-Federal entity is unable or appears to be unable to be impartial in conducting a procurement action involving a related organization.

(d) The non-Federal entity's procedures must avoid acquisition of unnecessary or duplicative items. Consideration should be given to consolidating or breaking out procurements to obtain a more economical purchase. Where appropriate, an analysis will be made of lease versus purchase alternatives, and any other appropriate analysis to determine the most economical approach.

(e) To foster greater economy and efficiency, and in accordance with efforts to promote cost-effective use of shared services across the Federal Government, the non-Federal entity is encouraged to enter into state and local intergovernmental agreements or inter-entity agreements where appropriate for procurement or use of common or shared goods and services.

(f) The non-Federal entity is encouraged to use Federal excess and surplus property in lieu of purchasing new equipment and property whenever such use is feasible and reduces project costs.

(g) The non-Federal entity is encouraged to use value engineering clauses in contracts for construction projects of sufficient size to offer reasonable opportunities for cost reductions. Value engineering is a systematic and creative analysis of each contract item or task to ensure that its essential function is provided at the overall lower cost.

(h) The non-Federal entity must award contracts only to responsible contractors possessing the ability to perform successfully under the terms and conditions of a proposed procurement. Consideration will be given to such matters as contractor integrity, compliance with public policy, record of past performance, and financial and technical resources. See also §200.213 Suspension and debarment.

(i) The non-Federal entity must maintain records sufficient to detail the history of procurement. These records will include, but are not necessarily limited to the following: rationale for the method of procurement, selection of contract type, contractor selection or rejection, and the basis for the contract price.

(j)(1) The non-Federal entity may use a time and materials type contract only after a determination that no other contract is suitable and if the contract includes a ceiling price that the contractor exceeds at its own risk. Time and materials type contract means a contract whose cost to a non-Federal entity is the sum of:

(i) The actual cost of materials; and

(ii) Direct labor hours charged at fixed hourly rates that reflect wages, general and administrative expenses, and profit.

(2) Since this formula generates an open-ended contract price, a time-and-materials contract provides no positive profit incentive to the contractor for cost control or labor efficiency. Therefore, each contract must set a ceiling price that the contractor exceeds at its own risk. Further, the non-Federal entity awarding such a contract must assert a high degree of oversight in order to obtain reasonable assurance that the contractor is using

efficient methods and effective cost controls.

(k) The non-Federal entity alone must be responsible, in accordance with good administrative practice and sound business judgment, for the settlement of all contractual and administrative issues arising out of procurements. These issues include, but are not limited to, source evaluation, protests, disputes, and claims. These standards do not relieve the non-Federal entity of any contractual responsibilities under its contracts. The Federal awarding agency will not substitute its judgment for that of the non-Federal entity unless the matter is primarily a Federal concern. Violations of law will be referred to the local, state, or Federal authority having proper jurisdiction.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014; 80 FR 43309, July 22, 2015]

§200.319 Competition.

(a) All procurement transactions must be conducted in a manner providing full and open competition consistent with the standards of this section. In order to ensure objective contractor performance and eliminate unfair competitive advantage, contractors that develop or draft specifications, requirements, statements of work, or invitations for bids or requests for proposals must be excluded from competing for such procurements. Some of the situations considered to be restrictive of competition include but are not limited to:

(1) Placing unreasonable requirements on firms in order for them to qualify to do business;

(2) Requiring unnecessary experience and excessive bonding;

(3) Noncompetitive pricing practices between firms or between affiliated companies;

(4) Noncompetitive contracts to consultants that are on retainer contracts;

(5) Organizational conflicts of interest;

(6) Specifying only a “brand name” product instead of allowing “an equal” product to be offered and describing the performance or other relevant requirements of the procurement; and

(7) Any arbitrary action in the procurement process.

(b) The non-Federal entity must conduct procurements in a manner that prohibits the use of statutorily or administratively imposed state, local, or tribal geographical preferences in the evaluation of bids or proposals, except in those cases where applicable Federal statutes expressly mandate or encourage geographic preference. Nothing in this section preempts state licensing laws. When contracting for architectural and engineering (A/E) services, geographic location may be a selection criterion provided its application leaves an appropriate number of qualified firms, given the nature and size of the project, to compete for the contract.

(c) The non-Federal entity must have written procedures for procurement transactions. These procedures must ensure that all solicitations:

(1) Incorporate a clear and accurate description of the technical requirements for the material, product, or service to be procured. Such description must not, in competitive procurements, contain features which unduly restrict competition. The description may include a statement of the qualitative nature of the material, product or service to be procured and, when necessary, must set forth those minimum essential characteristics and standards to which it must conform if it is to satisfy its intended use. Detailed product specifications should be avoided if at all possible. When it is impractical or uneconomical to make a clear and accurate description of

the technical requirements, a “brand name or equivalent” description may be used as a means to define the performance or other salient requirements of procurement. The specific features of the named brand which must be met by offers must be clearly stated; and

(2) Identify all requirements which the offerors must fulfill and all other factors to be used in evaluating bids or proposals.

(d) The non-Federal entity must ensure that all prequalified lists of persons, firms, or products which are used in acquiring goods and services are current and include enough qualified sources to ensure maximum open and free competition. Also, the non-Federal entity must not preclude potential bidders from qualifying during the solicitation period.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014]

§200.320 Methods of procurement to be followed.

The non-Federal entity must use one of the following methods of procurement.

(a) Procurement by micro-purchases. Procurement by micro-purchase is the acquisition of supplies or services, the aggregate dollar amount of which does not exceed the micro-purchase threshold (§200.67 Micro-purchase). To the extent practicable, the non-Federal entity must distribute micro-purchases equitably among qualified suppliers. Micro-purchases may be awarded without soliciting competitive quotations if the non-Federal entity considers the price to be reasonable.

(b) Procurement by small purchase procedures. Small purchase procedures are those relatively simple and informal procurement methods for securing services, supplies, or other property that do not cost more than the Simplified Acquisition Threshold. If small purchase procedures are used, price or rate quotations must be obtained from an adequate number of qualified sources.

(c) Procurement by sealed bids (formal advertising). Bids are publicly solicited and a firm fixed price contract (lump sum or unit price) is awarded to the responsible bidder whose bid, conforming with all the material terms and conditions of the invitation for bids, is the lowest in price. The sealed bid method is the preferred method for procuring construction, if the conditions in paragraph (c)(1) of this section apply.

(1) In order for sealed bidding to be feasible, the following conditions should be present:

- (i) A complete, adequate, and realistic specification or purchase description is available;
- (ii) Two or more responsible bidders are willing and able to compete effectively for the business; and
- (iii) The procurement lends itself to a firm fixed price contract and the selection of the successful bidder can be made principally on the basis of price.

(2) If sealed bids are used, the following requirements apply:

(i) Bids must be solicited from an adequate number of known suppliers, providing them sufficient response time prior to the date set for opening the bids, for local, and tribal governments, the invitation for bids must be publicly advertised;

(ii) The invitation for bids, which will include any specifications and pertinent attachments, must define the items or services in order for the bidder to properly respond;

(iii) All bids will be opened at the time and place prescribed in the invitation for bids, and for local and tribal governments, the bids must be opened publicly;

(iv) A firm fixed price contract award will be made in writing to the lowest responsive and responsible bidder. Where specified in bidding documents, factors such as discounts, transportation cost, and life cycle costs must be considered in determining which bid is lowest. Payment discounts will only be used to determine the low bid when prior experience indicates that such discounts are usually taken advantage of; and

(v) Any or all bids may be rejected if there is a sound documented reason.

(d) Procurement by competitive proposals. The technique of competitive proposals is normally conducted with more than one source submitting an offer, and either a fixed price or cost-reimbursement type contract is awarded. It is generally used when conditions are not appropriate for the use of sealed bids. If this method is used, the following requirements apply:

(1) Requests for proposals must be publicized and identify all evaluation factors and their relative importance. Any response to publicized requests for proposals must be considered to the maximum extent practical;

(2) Proposals must be solicited from an adequate number of qualified sources;

(3) The non-Federal entity must have a written method for conducting technical evaluations of the proposals received and for selecting recipients;

(4) Contracts must be awarded to the responsible firm whose proposal is most advantageous to the program, with price and other factors considered; and

(5) The non-Federal entity may use competitive proposal procedures for qualifications-based procurement of architectural/engineering (A/E) professional services whereby competitors' qualifications are evaluated and the most qualified competitor is selected, subject to negotiation of fair and reasonable compensation. The method, where price is not used as a selection factor, can only be used in procurement of A/E professional services. It cannot be used to purchase other types of services though A/E firms are a potential source to perform the proposed effort.

(e) [Reserved]

(f) Procurement by noncompetitive proposals. Procurement by noncompetitive proposals is procurement through solicitation of a proposal from only one source and may be used only when one or more of the following circumstances apply:

(1) The item is available only from a single source;

(2) The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation;

(3) The Federal awarding agency or pass-through entity expressly authorizes noncompetitive proposals in response to a written request from the non-Federal entity; or

(4) After solicitation of a number of sources, competition is determined inadequate.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014; 80 FR 54409, Sept. 10, 2015]

§200.321 Contracting with small and minority businesses, women's business enterprises, and labor surplus area firms.

(a) The non-Federal entity must take all necessary affirmative steps to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible.

(b) Affirmative steps must include:

(1) Placing qualified small and minority businesses and women's business enterprises on solicitation lists;

(2) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;

(3) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;

(4) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises;

(5) Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and

(6) Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed in paragraphs (1) through (5) of this section.

§200.322 Procurement of recovered materials.

A non-Federal entity that is a state agency or agency of a political subdivision of a state and its contractors must comply with section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds \$10,000 or the value of the quantity acquired during the preceding fiscal year exceeded \$10,000; procuring solid waste management services in a manner that maximizes energy and resource recovery; and establishing an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014]

§200.323 Contract cost and price.

(a) The non-Federal entity must perform a cost or price analysis in connection with every procurement action in excess of the Simplified Acquisition Threshold including contract modifications. The method and degree of analysis is dependent on the facts surrounding the particular procurement situation, but as a starting point, the non-Federal entity must make independent estimates before receiving bids or proposals.

(b) The non-Federal entity must negotiate profit as a separate element of the price for each contract in which there is no price competition and in all cases where cost analysis is performed. To establish a fair and reasonable profit, consideration must be given to the complexity of the work to be performed, the risk borne by the contractor, the contractor's investment, the amount of subcontracting, the quality of its record of past

performance, and industry profit rates in the surrounding geographical area for similar work.

(c) Costs or prices based on estimated costs for contracts under the Federal award are allowable only to the extent that costs incurred or cost estimates included in negotiated prices would be allowable for the non-Federal entity under Subpart E-Cost Principles of this part. The non-Federal entity may reference its own cost principles that comply with the Federal cost principles.

(d) The cost plus a percentage of cost and percentage of construction cost methods of contracting must not be used.

§200.324 Federal awarding agency or pass-through entity review.

(a) The non-Federal entity must make available, upon request of the Federal awarding agency or pass-through entity, technical specifications on proposed procurements where the Federal awarding agency or pass-through entity believes such review is needed to ensure that the item or service specified is the one being proposed for acquisition. This review generally will take place prior to the time the specification is incorporated into a solicitation document. However, if the non-Federal entity desires to have the review accomplished after a solicitation has been developed, the Federal awarding agency or pass-through entity may still review the specifications, with such review usually limited to the technical aspects of the proposed purchase.

(b) The non-Federal entity must make available upon request, for the Federal awarding agency or pass-through entity pre-procurement review, procurement documents, such as requests for proposals or invitations for bids, or independent cost estimates, when:

(1) The non-Federal entity's procurement procedures or operation fails to comply with the procurement standards in this part;

(2) The procurement is expected to exceed the Simplified Acquisition Threshold and is to be awarded without competition or only one bid or offer is received in response to a solicitation;

(3) The procurement, which is expected to exceed the Simplified Acquisition Threshold, specifies a "brand name" product;

(4) The proposed contract is more than the Simplified Acquisition Threshold and is to be awarded to other than the apparent low bidder under a sealed bid procurement; or

(5) A proposed contract modification changes the scope of a contract or increases the contract amount by more than the Simplified Acquisition Threshold.

(c) The non-Federal entity is exempt from the pre-procurement review in paragraph (b) of this section if the Federal awarding agency or pass-through entity determines that its procurement systems comply with the standards of this part.

(1) The non-Federal entity may request that its procurement system be reviewed by the Federal awarding agency or pass-through entity to determine whether its system meets these standards in order for its system to be certified. Generally, these reviews must occur where there is continuous high-dollar funding, and third party contracts are awarded on a regular basis;

(2) The non-Federal entity may self-certify its procurement system. Such self-certification must not limit the Federal awarding agency's right to survey the system. Under a self-certification procedure, the Federal awarding agency may rely on written assurances from the non-Federal entity that it is complying with these

standards. The non-Federal entity must cite specific policies, procedures, regulations, or standards as being in compliance with these requirements and have its system available for review.

§200.325 Bonding requirements.

For construction or facility improvement contracts or subcontracts exceeding the Simplified Acquisition Threshold, the Federal awarding agency or pass-through entity may accept the bonding policy and requirements of the non-Federal entity provided that the Federal awarding agency or pass-through entity has made a determination that the Federal interest is adequately protected. If such a determination has not been made, the minimum requirements must be as follows:

(a) A bid guarantee from each bidder equivalent to five percent of the bid price. The “bid guarantee” must consist of a firm commitment such as a bid bond, certified check, or other negotiable instrument accompanying a bid as assurance that the bidder will, upon acceptance of the bid, execute such contractual documents as may be required within the time specified.

(b) A performance bond on the part of the contractor for 100 percent of the contract price. A “performance bond” is one executed in connection with a contract to secure fulfillment of all the contractor's obligations under such contract.

(c) A payment bond on the part of the contractor for 100 percent of the contract price. A “payment bond” is one executed in connection with a contract to assure payment as required by law of all persons supplying labor and material in the execution of the work provided for in the contract.

§200.326 Contract provisions.

The non-Federal entity's contracts must contain the applicable provisions described in Appendix II to Part 200-Contract Provisions for non-Federal Entity Contracts Under Federal Awards.



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1273

Agenda Date: 3/21/2023

Agenda #: 2.

GRANT REQUEST

Type Motion/Request here and complete the Grant Request Form Below:

MOTION to authorize the Mayor to submit a grant through the FEMA Assistance to Firefighters Grant Program in the amount of \$97,585.00 and a town matching amount of \$4646.90 for the purpose of acquiring a new Breathing Air Compressor and Cascade System for the Ledyard Fire Company.

Background:

The Ledyard Fire Co is in need of a breathing air compressor in order to fill SCBA Air Cylinders. The current practice utilizes Rescue R-17's aging cascade along with the Gales Ferry Fire Company's compressor. This practice is cumbersome in that it causes career staff to have to travel away from their assigned stations for long periods of time and with the proposed changes to the fire apparatus fleet including the retirement of R-17 in the future, the cascade system will allow for in-station fills of cylinders.

Department Comments/Recommendation:

Acquisition of this equipment allows the design of streamlined apparatus in the future and allows the Ledyard Firefighters to continue their mission without having to transport air cylinders to Gales Ferry on a regular basis.

Finance Director Comments/Recommendation:

(Type text here)

Mayor Comments/Recommendation:

Excellent grant opportunity with a 4.55% match from the Town. I support this grant request.

Please Complete the Grant Request Form Below:

TOWN OF LEDYARD
GENERAL GOVERNMENT
GRANT APPLICATION POLICY AND PROCESS

The Ledyard Town Council will approve all grant applications submitted by the Town to any governmental agency or private foundation on behalf of the Town; and any items that are offered to the Town by any entity,

and items taken in forfeiture by the Town. Every department, commission, or board acting on behalf of the Town of Ledyard when seeking grants or responding to an offer to the Town of grant funds or items must follow this policy and process.

Grants, for these purposes include:

1. Grants that require a Town match -- whether the match is a dollar figure, an in-kind contribution, or a combination thereof
2. Grants that are 100% funded
3. Items or services that are offered ("gifted") to the Town such as land, equipment, buildings, or vehicles
4. Items that are taken by forfeiture and intended to be retained by the Town
5. Items granted to a fire company's 501(c)3 organization but expected to be maintained and/or insured by Town operating dollars

When applying for any grant, the grant seeker will create a legislative file and attach a completed GRANT REQUEST FORM and any pertinent information about the grant and grantor. The legislative file will be set up to go to the Town Council using the Finance Committee workflow.

When applying for Federal funding, the grant seeker must include acknowledgement in the GRANT REQUEST FORM that they have read and understand the Federal Government procurement standards for federal funding in 2 CFR 200.318 through 200.325 (See Attachment 1).

Amended and Approved by the Town Council: on: July 22, 2020

Linda C Davis

Linda C. Davis, Chairman

Revisions: "General Government Grant Application Policy and Process" Adopted: May 8, 2018.

History: Paragraph 5 added the following: *"When applying for Federal funding, the grant seeker must include acknowledgement in the GRANT REQUEST FORM that they have read and understand the Federal Government procurement standards for federal funding in 2 CFR 200.318 through 200.325 (See Attachment 1)."*

Below the Form added: *FOR FEDERAL GRANTS: "I confirm that I have read and understand the federal general procurement standards in 2 CFR § 200.318 through 200.325"*

Added to the Policy Attachment 1 *"Code of Federal Regulations: 2 CFR"* to Policy.

GRANT REQUEST FORM

Requestor Steve Holyfield Date 2/22/23

Dept/Commission/Board Emergency Services

Name of Grant Assistance to Firefighters - Breathing Air Compressor

Type of Grant (State of CT, Federal, Private Foundation, Individual - if combination, explain)

Federal

Reason for Applying for this Grant

To obtain equipment at a greatly reduced cost to the town

Amount of Town Match 4646.90

Source of Town Match Ledyard Fire Dept CIP account

In-Kind Match - Explain

FOR FEDERAL GRANTS: I confirm that I have read and understand the federal general procurement standards in 2 CFR § 200.318 through 200.325 (Appendix 1)

____ Stephen C Holyfield _____ Stephen C Holyfield _____ 02/23/23 _____
Signed Name Printed Name Date

ATTACHMENT 1

Code of Federal Regulations: 2 CFR

§200.318 General procurement standards.

(a) The non-Federal entity must use its own documented procurement procedures which reflect applicable State, local, and tribal laws and regulations, provided that the procurements conform to applicable Federal law and the standards identified in this part.

(b) Non-Federal entities must maintain oversight to ensure that contractors perform in accordance with the terms, conditions, and specifications of their contracts or purchase orders.

(c)(1) The non-Federal entity must maintain written standards of conduct covering conflicts of interest and governing the actions of its employees engaged in the selection, award and administration of contracts. No employee, officer, or agent may participate in the selection, award, or administration of a contract supported by a Federal award if he or she has a real or apparent conflict of interest. Such a conflict of interest would arise when the employee, officer, or agent, any member of his or her immediate family, his or her partner, or an

organization which employs or is about to employ any of the parties indicated herein, has a financial or other interest in or a tangible personal benefit from a firm considered for a contract. The officers, employees, and agents of the non-Federal entity may neither solicit nor accept gratuities, favors, or anything of monetary value from contractors or parties to subcontracts. However, non-Federal entities may set standards for situations in which the financial interest is not substantial or the gift is an unsolicited item of nominal value. The standards of conduct must provide for disciplinary actions to be applied for violations of such standards by officers, employees, or agents of the non-Federal entity.

(2) If the non-Federal entity has a parent, affiliate, or subsidiary organization that is not a state, local government, or Indian tribe, the non-Federal entity must also maintain written standards of conduct covering organizational conflicts of interest. Organizational conflicts of interest means that because of relationships with a parent company, affiliate, or subsidiary organization, the non-Federal entity is unable or appears to be unable to be impartial in conducting a procurement action involving a related organization.

(d) The non-Federal entity's procedures must avoid acquisition of unnecessary or duplicative items. Consideration should be given to consolidating or breaking out procurements to obtain a more economical purchase. Where appropriate, an analysis will be made of lease versus purchase alternatives, and any other appropriate analysis to determine the most economical approach.

(e) To foster greater economy and efficiency, and in accordance with efforts to promote cost-effective use of shared services across the Federal Government, the non-Federal entity is encouraged to enter into state and local intergovernmental agreements or inter-entity agreements where appropriate for procurement or use of common or shared goods and services.

(f) The non-Federal entity is encouraged to use Federal excess and surplus property in lieu of purchasing new equipment and property whenever such use is feasible and reduces project costs.

(g) The non-Federal entity is encouraged to use value engineering clauses in contracts for construction projects of sufficient size to offer reasonable opportunities for cost reductions. Value engineering is a systematic and creative analysis of each contract item or task to ensure that its essential function is provided at the overall lower cost.

(h) The non-Federal entity must award contracts only to responsible contractors possessing the ability to perform successfully under the terms and conditions of a proposed procurement. Consideration will be given to such matters as contractor integrity, compliance with public policy, record of past performance, and financial and technical resources. See also §200.213 Suspension and debarment.

(i) The non-Federal entity must maintain records sufficient to detail the history of procurement. These records will include, but are not necessarily limited to the following: rationale for the method of procurement, selection of contract type, contractor selection or rejection, and the basis for the contract price.

(j)(1) The non-Federal entity may use a time and materials type contract only after a determination that no other contract is suitable and if the contract includes a ceiling price that the contractor exceeds at its own risk. Time and materials type contract means a contract whose cost to a non-Federal entity is the sum of:

(i) The actual cost of materials; and

(ii) Direct labor hours charged at fixed hourly rates that reflect wages, general and administrative expenses, and profit.

(2) Since this formula generates an open-ended contract price, a time-and-materials contract provides no

positive profit incentive to the contractor for cost control or labor efficiency. Therefore, each contract must set a ceiling price that the contractor exceeds at its own risk. Further, the non-Federal entity awarding such a contract must assert a high degree of oversight in order to obtain reasonable assurance that the contractor is using efficient methods and effective cost controls.

(k) The non-Federal entity alone must be responsible, in accordance with good administrative practice and sound business judgment, for the settlement of all contractual and administrative issues arising out of procurements. These issues include, but are not limited to, source evaluation, protests, disputes, and claims. These standards do not relieve the non-Federal entity of any contractual responsibilities under its contracts. The Federal awarding agency will not substitute its judgment for that of the non-Federal entity unless the matter is primarily a Federal concern. Violations of law will be referred to the local, state, or Federal authority having proper jurisdiction.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014; 80 FR 43309, July 22, 2015]

§200.319 Competition.

(a) All procurement transactions must be conducted in a manner providing full and open competition consistent with the standards of this section. In order to ensure objective contractor performance and eliminate unfair competitive advantage, contractors that develop or draft specifications, requirements, statements of work, or invitations for bids or requests for proposals must be excluded from competing for such procurements. Some of the situations considered to be restrictive of competition include but are not limited to:

- (1) Placing unreasonable requirements on firms in order for them to qualify to do business;
- (2) Requiring unnecessary experience and excessive bonding;
- (3) Noncompetitive pricing practices between firms or between affiliated companies;
- (4) Noncompetitive contracts to consultants that are on retainer contracts;
- (5) Organizational conflicts of interest;

(6) Specifying only a “brand name” product instead of allowing “an equal” product to be offered and describing the performance or other relevant requirements of the procurement; and

- (7) Any arbitrary action in the procurement process.

(b) The non-Federal entity must conduct procurements in a manner that prohibits the use of statutorily or administratively imposed state, local, or tribal geographical preferences in the evaluation of bids or proposals, except in those cases where applicable Federal statutes expressly mandate or encourage geographic preference. Nothing in this section preempts state licensing laws. When contracting for architectural and engineering (A/E) services, geographic location may be a selection criterion provided its application leaves an appropriate number of qualified firms, given the nature and size of the project, to compete for the contract.

(c) The non-Federal entity must have written procedures for procurement transactions. These procedures must ensure that all solicitations:

(1) Incorporate a clear and accurate description of the technical requirements for the material, product, or service to be procured. Such description must not, in competitive procurements, contain features which unduly restrict competition. The description may include a statement of the qualitative nature of the material, product

or service to be procured and, when necessary, must set forth those minimum essential characteristics and standards to which it must conform if it is to satisfy its intended use. Detailed product specifications should be avoided if at all possible. When it is impractical or uneconomical to make a clear and accurate description of the technical requirements, a “brand name or equivalent” description may be used as a means to define the performance or other salient requirements of procurement. The specific features of the named brand which must be met by offers must be clearly stated; and

(2) Identify all requirements which the offerors must fulfill and all other factors to be used in evaluating bids or proposals.

(d) The non-Federal entity must ensure that all prequalified lists of persons, firms, or products which are used in acquiring goods and services are current and include enough qualified sources to ensure maximum open and free competition. Also, the non-Federal entity must not preclude potential bidders from qualifying during the solicitation period.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014]

§200.320 Methods of procurement to be followed.

The non-Federal entity must use one of the following methods of procurement.

(a) Procurement by micro-purchases. Procurement by micro-purchase is the acquisition of supplies or services, the aggregate dollar amount of which does not exceed the micro-purchase threshold (§200.67 Micro-purchase). To the extent practicable, the non-Federal entity must distribute micro-purchases equitably among qualified suppliers. Micro-purchases may be awarded without soliciting competitive quotations if the non-Federal entity considers the price to be reasonable.

(b) Procurement by small purchase procedures. Small purchase procedures are those relatively simple and informal procurement methods for securing services, supplies, or other property that do not cost more than the Simplified Acquisition Threshold. If small purchase procedures are used, price or rate quotations must be obtained from an adequate number of qualified sources.

(c) Procurement by sealed bids (formal advertising). Bids are publicly solicited and a firm fixed price contract (lump sum or unit price) is awarded to the responsible bidder whose bid, conforming with all the material terms and conditions of the invitation for bids, is the lowest in price. The sealed bid method is the preferred method for procuring construction, if the conditions in paragraph (c)(1) of this section apply.

(1) In order for sealed bidding to be feasible, the following conditions should be present:

(i) A complete, adequate, and realistic specification or purchase description is available;

(ii) Two or more responsible bidders are willing and able to compete effectively for the business; and

(iii) The procurement lends itself to a firm fixed price contract and the selection of the successful bidder can be made principally on the basis of price.

(2) If sealed bids are used, the following requirements apply:

(i) Bids must be solicited from an adequate number of known suppliers, providing them sufficient response time prior to the date set for opening the bids, for local, and tribal governments, the invitation for bids

must be publicly advertised;

(ii) The invitation for bids, which will include any specifications and pertinent attachments, must define the items or services in order for the bidder to properly respond;

(iii) All bids will be opened at the time and place prescribed in the invitation for bids, and for local and tribal governments, the bids must be opened publicly;

(iv) A firm fixed price contract award will be made in writing to the lowest responsive and responsible bidder. Where specified in bidding documents, factors such as discounts, transportation cost, and life cycle costs must be considered in determining which bid is lowest. Payment discounts will only be used to determine the low bid when prior experience indicates that such discounts are usually taken advantage of; and

(v) Any or all bids may be rejected if there is a sound documented reason.

(d) Procurement by competitive proposals. The technique of competitive proposals is normally conducted with more than one source submitting an offer, and either a fixed price or cost-reimbursement type contract is awarded. It is generally used when conditions are not appropriate for the use of sealed bids. If this method is used, the following requirements apply:

(1) Requests for proposals must be publicized and identify all evaluation factors and their relative importance. Any response to publicized requests for proposals must be considered to the maximum extent practical;

(2) Proposals must be solicited from an adequate number of qualified sources;

(3) The non-Federal entity must have a written method for conducting technical evaluations of the proposals received and for selecting recipients;

(4) Contracts must be awarded to the responsible firm whose proposal is most advantageous to the program, with price and other factors considered; and

(5) The non-Federal entity may use competitive proposal procedures for qualifications-based procurement of architectural/engineering (A/E) professional services whereby competitors' qualifications are evaluated and the most qualified competitor is selected, subject to negotiation of fair and reasonable compensation. The method, where price is not used as a selection factor, can only be used in procurement of A/E professional services. It cannot be used to purchase other types of services though A/E firms are a potential source to perform the proposed effort.

(e) [Reserved]

(f) Procurement by noncompetitive proposals. Procurement by noncompetitive proposals is procurement through solicitation of a proposal from only one source and may be used only when one or more of the following circumstances apply:

(1) The item is available only from a single source;

(2) The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation;

(3) The Federal awarding agency or pass-through entity expressly authorizes noncompetitive proposals in

response to a written request from the non-Federal entity; or

- (4) After solicitation of a number of sources, competition is determined inadequate.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014; 80 FR 54409, Sept. 10, 2015]

§200.321 Contracting with small and minority businesses, women's business enterprises, and labor surplus area firms.

(a) The non-Federal entity must take all necessary affirmative steps to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible.

(b) Affirmative steps must include:

(1) Placing qualified small and minority businesses and women's business enterprises on solicitation lists;

(2) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;

(3) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;

(4) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises;

(5) Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and

(6) Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed in paragraphs (1) through (5) of this section.

§200.322 Procurement of recovered materials.

A non-Federal entity that is a state agency or agency of a political subdivision of a state and its contractors must comply with section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds \$10,000 or the value of the quantity acquired during the preceding fiscal year exceeded \$10,000; procuring solid waste management services in a manner that maximizes energy and resource recovery; and establishing an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014]

§200.323 Contract cost and price.

(a) The non-Federal entity must perform a cost or price analysis in connection with every procurement action in excess of the Simplified Acquisition Threshold including contract modifications. The method and degree of analysis is dependent on the facts surrounding the particular procurement situation, but as a starting

point, the non-Federal entity must make independent estimates before receiving bids or proposals.

(b) The non-Federal entity must negotiate profit as a separate element of the price for each contract in which there is no price competition and in all cases where cost analysis is performed. To establish a fair and reasonable profit, consideration must be given to the complexity of the work to be performed, the risk borne by the contractor, the contractor's investment, the amount of subcontracting, the quality of its record of past performance, and industry profit rates in the surrounding geographical area for similar work.

(c) Costs or prices based on estimated costs for contracts under the Federal award are allowable only to the extent that costs incurred or cost estimates included in negotiated prices would be allowable for the non-Federal entity under Subpart E-Cost Principles of this part. The non-Federal entity may reference its own cost principles that comply with the Federal cost principles.

(d) The cost plus a percentage of cost and percentage of construction cost methods of contracting must not be used.

§200.324 Federal awarding agency or pass-through entity review.

(a) The non-Federal entity must make available, upon request of the Federal awarding agency or pass-through entity, technical specifications on proposed procurements where the Federal awarding agency or pass-through entity believes such review is needed to ensure that the item or service specified is the one being proposed for acquisition. This review generally will take place prior to the time the specification is incorporated into a solicitation document. However, if the non-Federal entity desires to have the review accomplished after a solicitation has been developed, the Federal awarding agency or pass-through entity may still review the specifications, with such review usually limited to the technical aspects of the proposed purchase.

(b) The non-Federal entity must make available upon request, for the Federal awarding agency or pass-through entity pre-procurement review, procurement documents, such as requests for proposals or invitations for bids, or independent cost estimates, when:

(1) The non-Federal entity's procurement procedures or operation fails to comply with the procurement standards in this part;

(2) The procurement is expected to exceed the Simplified Acquisition Threshold and is to be awarded without competition or only one bid or offer is received in response to a solicitation;

(3) The procurement, which is expected to exceed the Simplified Acquisition Threshold, specifies a "brand name" product;

(4) The proposed contract is more than the Simplified Acquisition Threshold and is to be awarded to other than the apparent low bidder under a sealed bid procurement; or

(5) A proposed contract modification changes the scope of a contract or increases the contract amount by more than the Simplified Acquisition Threshold.

(c) The non-Federal entity is exempt from the pre-procurement review in paragraph (b) of this section if the Federal awarding agency or pass-through entity determines that its procurement systems comply with the standards of this part.

(1) The non-Federal entity may request that its procurement system be reviewed by the Federal awarding agency or pass-through entity to determine whether its system meets these standards in order for its system to

be certified. Generally, these reviews must occur where there is continuous high-dollar funding, and third party contracts are awarded on a regular basis;

(2) The non-Federal entity may self-certify its procurement system. Such self-certification must not limit the Federal awarding agency's right to survey the system. Under a self-certification procedure, the Federal awarding agency may rely on written assurances from the non-Federal entity that it is complying with these standards. The non-Federal entity must cite specific policies, procedures, regulations, or standards as being in compliance with these requirements and have its system available for review.

§200.325 Bonding requirements.

For construction or facility improvement contracts or subcontracts exceeding the Simplified Acquisition Threshold, the Federal awarding agency or pass-through entity may accept the bonding policy and requirements of the non-Federal entity provided that the Federal awarding agency or pass-through entity has made a determination that the Federal interest is adequately protected. If such a determination has not been made, the minimum requirements must be as follows:

(a) A bid guarantee from each bidder equivalent to five percent of the bid price. The “bid guarantee” must consist of a firm commitment such as a bid bond, certified check, or other negotiable instrument accompanying a bid as assurance that the bidder will, upon acceptance of the bid, execute such contractual documents as may be required within the time specified.

(b) A performance bond on the part of the contractor for 100 percent of the contract price. A “performance bond” is one executed in connection with a contract to secure fulfillment of all the contractor's obligations under such contract.

(c) A payment bond on the part of the contractor for 100 percent of the contract price. A “payment bond” is one executed in connection with a contract to assure payment as required by law of all persons supplying labor and material in the execution of the work provided for in the contract.

§200.326 Contract provisions.

The non-Federal entity's contracts must contain the applicable provisions described in Appendix II to Part 200-Contract Provisions for non-Federal Entity Contracts Under Federal Awards.



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1322

Agenda Date: 3/21/2023

Agenda #: 3.

TAX REFUND

Motion/Request:

MOTION to approve a tax refund in the amount of \$9,075.43 exceeding \$2,400.00 in accordance with tax collector departmental procedures.

Marshall Retail Group - Tanger Outlet c/c adjustment - \$9,075.43.

Background:

In accordance with policies established for the Tax Collection Department, refunds to taxpayer exceeding \$2,400 are to be approved by the Town Council.

Finance Director Comment/Recommendation:

(type text here)

Mayor Comment/Recommendation:

(type text here)

3-8-2023
File ID: 23-1322

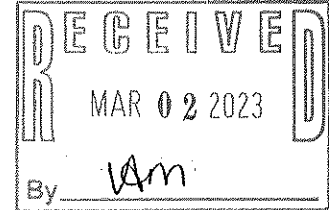
Application for Refund of Taxes Paid

Return to: Ledyard Tax Collector's Office
741 Colonel Ledyard Highway
Ledyard, CT 06339

Amount of Refund

\$ 9075.43

<i>Marshall Retail Group</i>
<i>Misura #411</i>
<i>3755 W Sunset Rd Suite A</i>
<i>Las Vegas, NV 89118</i>



PLEASE READ, SIGN, AND DATE BELOW:

I am entitled to this refund because I have made the payments from funds under my control, and no other party will be requesting this refund.

I understand that false or deliberately misleading statements subject me to penalties for perjury and/or for obtaining money under false pretenses.

I hereby apply for a refund of taxes paid in accordance with Conn. Gen Stat. 12/129.

✓

Signature of Applicant/Agent
(Title of agent, where applicable)

✓ 2/27/23

Date Signed

Tax Collector's Signature

Date

Do Not Write Below This Box -- Office Use Only

Date of Payment: *5/25/2021*
Grand List Year: *2019*
Grand List Number: *42540*
Payment Type: *Check*

Tax Type: *MV PP RE SMV*
Reason: *c/c adjustment 32327*
Property Owner: *Marshall Retail Group*
Property Location: *Tanger Outlets*

ACTION TAKEN BY GOVERNING BODY

At a regular meeting of the Ledyard Town Council, held on the _____ day of _____, 2023, it was voted to refund property taxes amounting to \$_____ to _____.

Kevin J. Dombrowski



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1367

Agenda Date: 3/21/2023

Agenda #: 4.

FINANCIAL BUSINESS REQUEST (FBR)

Motion/Request:

MOTION to authorize the expenditure of up to \$25,000 from Account # 21090305-58920 (Acquisition of Open Space) for the demolition, waste fees, well abandonment and septic abandonment at 334 Colonel Ledyard Hwy.

In addition, upon the sale of property at 332 Colonel Ledyard Hwy, authorize the appropriation of the same expended amount back to Account #21090305-58920 (Acquisition of Open Space).

The aforementioned to be done in preparation of transfer of ownership to Avalonia Land Conservancy for parking for the Founder's Preserve.

Background:

At a Special Town Meeting held on October 29, 2020 the townspeople approved to convey the transfer town-owned property located at 332 Colonel Ledyard Highway, Ledyard, approximately 96.52 +/- acres (Founders Preserve) to the Avalonia Land Conservancy to remain open to the public for passive recreation and to be protected in perpetuity under the Conservancy's care.

To date the property transfer has not taken place because there was not adequate access to the Founders Preserve property (332 Colonel Ledyard Highway) due in part to a boundary line adjustment made by the prior developer of the so-called "*Founders Preserve*".

During the past three years the Town has acquired the following properties:

- 332 Colonel Ledyard Highway thru a Foreclosure; and
- 334 Colonel Ledyard Highway thru a Blight Lien deed in lieu of foreclosure (January 25, 2023)

The town would be working to return the property boundary lines for 334 Colonel Ledyard Highway back to the original property lines, which would return a portion of the property where the detached two car garage currently sits back to the property located at 332 Colonel Ledyard.

By separating 332 Colonel Ledyard Highway from the Founders Preserve and conveying 334 Colonel Ledyard Highway to Avalonia Land Conservancy that Avalonia would gain access to the property and enough space for a parking area for about 12 cars. However, Avalonia Land Conservancy cannot accept a property with a structure; and therefore, the town would demolish the house and associated structures prior to the conveyance of the property.

Once the boundary lines are returned to their original property lines, the town plans to sell the property located at 332 Colonel Ledyard Highway to recover some of the back taxes that were lost on both Colonel Ledyard Highway properties: 332 (foreclosure) & 334 (blight lien and taxes) and to reimburse the Open Space Fund.

The Mayor and others toured the condemned house on 334 Colonel Ledyard Highway and found that many floor joists were rotted off and the structure to be unsafe. The Building Official condemned the structure more than two years ago. The Public Works Department is equipped to take the structure down with their Large Wheeled Excavator that has a large bucket and thumb and they have estimated the project to be a three-day job. However, there would be cost for the town to lease the roll-off dumpsters and to dispose of the waste tonnage.

Department Comment/Recommendation:

(type text here)

Finance Director Comment/Recommendation:

Account #21090305-58920 (Acquisition of Open Space) has a current, unencumbered balance of \$380,468 as of March 15th, 2023.

Mayor Comment/Recommendation:

I support this plan and doing so permits the Town to complete several projects that are currently “open”: The gravel parking access to Founders Preserve, the conveyance of Founders Preserve and the sale of the single family residence and two car garage at 332 Colonel Ledyard Hwy.



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1387

Agenda Date: 3/21/2023

Agenda #: 5.

FINANCIAL BUSINESS REQUEST (FBR)

Motion/Request:

MOTION to approve the following proposed project to be eligible for Neighborhood Assistance Act (NAA) tax credits.

- ARC of Eastern Connecticut to replace windows at the Group Residence located at 1671 Center Groton Road, Ledyard estimated cost \$26,872.00.

Background:

The State Department of Revenue Services in conjunction with large corporations in the State of Connecticut developed a Neighborhood Assistance Act (NAA) which provides a tax credit to businesses that make donations to nonprofits for projects approved by their local governments

The Arc of Eastern Connecticut a non-profit organization is seeking support from the Town of Ledyard to apply for the 2023 Neighborhood Assistance Act Program.

- **ARC of Eastern Connecticut County \$26,872.00:**

ARC of Eastern Connecticut, a 501(c) non-profit organization has submitted a project in the amount of \$26,872.00 to replace the windows at their group residence located at 1671 Center Groton Road, Ledyard. which provides round the clock support to six clients with intellectual and developmental disabilities, some who have limited mobility and/or were older.

The total project cost would be \$31,872 with The Arc of Eastern Connecticut contributing \$5,000 to the project. The NAA requested funding was \$26,872.

Department Comment/Recommendation:

(type text here)

Finance Director Comment/Recommendation:

(type text here)

Mayor Comment/Recommendation:

(type text here)

Description of Program:

Agency Overview

The Arc Eastern Connecticut was established by two groups of families in 1952 and currently provides advocacy and supports to over 700 people with intellectual and developmental disabilities, including those on the Autism spectrum, and their families across the entire eastern CT region. Our services touch every aspect of a person's life including residential supports, employment/job development for students and adults, day support services, in-home supports, retirement services, and micro-enterprise ventures throughout the region. We also operate the Community Life & Advocacy (health/fitness, social/cultural programs, self-advocacy, civic participation, personal enrichment) program—the only program of its kind in the state.

Description of and Need For the Program

The specific project for which we are seeking funds involves the replacement of old and leaking windows at our supported group residence at 1671 Center Groton Road in Ledyard, which provides round the clock supports to six women with intellectual and developmental disabilities (IDD), some of whom have limited mobility and/or are older and medically fragile. We are hoping that we can find C-corporations this year who will cover all or part of the project. The home was constructed in 1961 and the windows and doors are original to it. Many no longer open and close properly, creating drafts in the winter and excessive A/C costs in the hotter summer months. Repairs have been made over the years and stop-gap measures have been such as insulating plastic sheets and weatherstripping, but qualified contractors have informed us that most have exceeded their useful lives and should be replaced. (The large bay windows, however, were more recently repaired and determined to be in reasonably good shape, and since their replacement would also include roof replacement, they will not be replaced.) The contractor worked with the COO to select windows that not only have the highest energy rating, but they are also aesthetically pleasing for both participants and the surrounding neighborhood.

Safe ventilation in the summer months and greater insulation during the winter also assists in the mitigation of colds and other respiratory illnesses.

Neighborhood area to be served

The supported group residence is in on RT 117 in Ledyard close to the Groton Town line. The project is limited to serving people with IDD living in that residence.

Plan to implement the program

Work will be performed by a licensed contractor familiar with the agency and the people we support. The contractor will coordinate with Administration and the House Manager regarding days and times that work will be conducted, in order to provide the least disturbance of the people living in the home. Administration will receive periodic updates on the project's progress (including the timeline for receipt of materials, which currently runs into several months). Representatives from the agency will also make regular inspections of progress and receive reports from staff, who are on the premises 24 hours/day.

GENERAL CONTRACTING / CONSTRUCTION MANAGEMENT

26M Bushnell Hollow Road, Baltic, CT 06330
www.matternconstruction.com
(860) 822-8457

Construction Services Proposal 8694

3/15/2023

The Arc Eastern CT
125 Sachem St.
Norwich, CT 06360

ATTN: Ms. Megan Rossi

SUBJECT: 1617 Center Groton Rd, Ledyard, CT Group Home Window Replacement

Dear Ms. Rossi,

The following is our proposal to furnish all labor, equipment and material for the project noted in the subject line above. Existing conditions were reviewed during our meeting on site. Our proposed scope of work is detailed below, based upon the Construction Specifications Institute (CSI) 16 Division MasterFormat and the following plans, specifications and bid documents:

Project Documents:

- N/A

CSI Division 1: General Requirements

- Supervisor/Crew Leader for coordination with Owner, subcontractors and suppliers
- Project Manager (offsite) for documentation, submittals, RFIs, invoices, etc.
- Certificate of Insurance (COI) naming Owner as additional insured
- Material submittals (when applicable) for Owner's acceptance of products and materials
- Daily jobsite cleanup to maintain a safe working environment

CSI Division 07: Thermal & Moisture Protection

- Furnish all labor and material to replace 24 existing windows with replacements.
Windows are National Vinyl, LLC Trustguard units of various styles and sizes, white vinyl, Low E, full screen, Energy Star rated with double locks
 - 7 40x55 double hung
 - 4 24x55 double hung
 - 2 60x55 fixed
 - 1 30x38 double hung
 - 2 70.5x66.5 fixed center with 2 casements
 - 4 97.5x66.5 fixed center with 2 casements
 - 1 48.5x42 double casements
 - 1 30x38 double hung
 - 2 36x64 double hung

Base Project Cost Summary

Project Subtotal (Excluding Sales Tax)	\$31,872.00
+ CT Sales Tax (@ 6.35%)	\$0.00
Base Project Total Including Tax.....	\$31,872.00

Project Clarifications & Exclusions:

- This proposal may be withdrawn by Mattern Construction, Inc. if not accepted within **30** days and is subject to all Terms & Conditions outlined within (see below). Acceptance shall be limited to all stated conditions
- Exclusions:
 - 2 front 'bay window' units, due to them being determined to be in good condition
 - Hazardous material handling or disposal
 - Engineering
 - Architectural Design
 - 3rd Party Inspection Fees
 - Excavation or ledge removal greater than ½ cubic yard
 - Any work not specified or stated within this proposal

Thank you for the opportunity to offer this proposal and please contact us with any questions.

Sincerely,

Cole Mileski

Cole Mileski

Lead Estimator

Mattern Construction, Inc.

Office: (860)822-8457 ext. 16

ColeM@matternconstruction.com

TERMS & CONDITIONS

CONTRACT DOCUMENTS:

The Contract Documents consist of this Agreement, and any other documents listed in this Agreement, and modifications issued after execution of this Agreement, all of which form the Contract, and are as fully a part of the Contract as if attached to this Agreement or repeated herein. The Contract represents the entire and integrated agreement between the parties hereto and supersedes prior negotiations, representations, or agreements, either written or oral.

PAYMENT TERMS:

Payment is due within **30** days of the invoice date, or by due date shown on the invoice, unless otherwise stated and agreed upon in writing in this Contract. Payments due and unpaid shall bear interest, from the date payment is due, at the rate of **1.5%** per month. The Project Owner agrees to pay all costs of collection including reasonable attorney fees.

If the Project Owner fails to pay as agreed upon Mattern Construction, Inc. will not be obligated to perform any further work under this Agreement unless, and until, Project Owner has provided security for payment deemed adequate by Mattern Construction, Inc. A decision by Mattern Construction, Inc. not to perform further work under this provision will not affect its right to receive payment for any work completed and to claim any damages to which it may be entitled as a result of doing such work.

If the Project Owner fails to make final payment for work performed, Mattern Construction, Inc. will follow necessary procedures to file a mechanics lien, within the required timeframe, on the subject property where work has been performed by Mattern Construction, Inc.

COMMENCEMENT OF WORK:

The date of commencement shall be established **after** execution of this written Agreement, allowing adequate time for local permitting requirements, surveys, utility locating, material lead times, or any other necessary factors that may impact mobilization and commencement of work. Mattern Construction, Inc. shall not be required to commence performance of work under this Agreement until such time as it shall reasonably appear that work may be completed without undue interruption or delay.

If completion of the work is materially delayed by the Project Owner, and through no fault of Mattern Construction, Inc., the Project Owner shall pay Mattern Construction, Inc. any amounts due for additional costs resulting from such delays.

Mattern Construction, Inc. shall not be held responsible for schedule delays and/or shutdowns caused by weather, Acts of God, pandemic, vandalism, civil unrest, riot, supply chain issues, or orders of Federal, State or Local authorities.

CHANGES IN THE WORK:

The Project Owner, without invalidating the Contract, may order changes in the Work within the general scope of the Contract, consisting of additions, deletions or other revisions, and the Contract Sum and Contract Time shall be adjusted accordingly, in writing. If the Project Owner and Mattern Construction, Inc. cannot agree to a change in the Contract Sum, the Owner shall pay Mattern Construction, Inc. its actual cost plus reasonable overhead and profit.

WORKING HOURS:

This proposal and Agreement is based upon the performance of all work during Mattern Construction, Inc.'s normal working hours which are 7:00am to 3:30pm Monday through Friday. 2nd shift, 3rd shift, Saturday/Sunday, Holiday and/or Overtime Rates are not included in this proposal, unless otherwise stated in writing in this Agreement.

WARRANTY:

Mattern Construction, Inc. warrants and guaranties all labor and materials to be furnished at the project location to be free from defect of materials and workmanship for one year from the date of project substantial completion.

INSURANCE:

Mattern Construction, Inc. will provide the Owner with a Certificate of Insurance affording, at least, the following limits of liability coverage:

- \$1M/ \$2M General Liability
- \$1M Automobile Liability
- \$1M/\$1M/\$1M Workers Compensation & Employers' Liability
- \$5M Umbrella/Excess Liability

Other insurance coverages, including but not limited to, Builders Risk, Surety Bonds, Pollution Liability, etc. may be available if required at additional cost. Costs for additional coverage(s) shall be quoted and identified in writing as a part of this Agreement. Project Owner is responsible for maintaining any necessary property and liability insurance for any project site or property under construction/renovation.

ACCEPTANCE OF PROPOSAL:

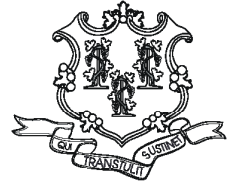
By signing this Agreement, you, the Project Owner, agree that the above proposed prices, specifications, payment terms and conditions are satisfactory and are hereby accepted and that Mattern Construction, Inc. is authorized to perform the work, as specified in this Agreement.

Project Owner Signature _____

Name and Title _____

Date of Acceptance _____

Purchase Order # _____



Municipality: Town of Ledyard, CT

Form NAA-01

2023 Connecticut Neighborhood Assistance Act (NAA) Program Proposal

This form **must** be completed and submitted to your municipality for approval. All items **must** be completed with as much detail as possible. If additional space is needed, attach additional sheets. Please type or print clearly. See attached instructions before completing. **Do not submit this form directly to the Department of Revenue Services.**

Part I — General Information

Name of tax exempt organization/municipal agency: _____
The Arc Eastern Connecticut

Address: 125 Sachem St., Norwich, Ct 06360

Federal Employer Identification Number: 06-6010477

Program title: Window Replacement at residence for people with intellectual and developmental disabilities

Name of contact person: Penny Newbury

Telephone number: (860) 889-4435

Email address: pnewbury@thearcct.org

Total NAA funding requested (\$250 minimum, \$150,000 maximum): \$ 26,872.00

Is your organization required to file federal Form 990 or 990EZ, Return of Organization Exempt from Income Tax?

☒ Yes ☐ No

If **Yes**, attach a copy of the **first page** of your most recent return.

If **No**, attach a copy of your determination letter from the U.S. Treasury Department, Internal Revenue Service.

Part II — Program Information

Check the appropriate description of your program:

100% credit percentage

- ☒ Energy conservation; **or**
☐ Comprehensive college access loan forgiveness (see Conn. Gen. Stat. § 12-635(3)).

60% credit percentage

- ☐ Job training/education for unemployed persons aged 50 or over;
☐ Job training/education for persons with physical disabilities;
☐ Program serving low-income persons;
☐ Child care services;
☐ Establishment of a child day care facility;
☐ Open space acquisition fund; **or**
☐ Other (specify): _____

Description of program: _____

Please see attached description.

Need for program: _____

Please see attached description.

Neighborhood area to be served: _____

Please see attached description.

Plan to implement the program: _____

Please see attached description.

Timetable:Program start date: 03/01/2024

MM - DD - YYYY

Program completion date: 10/01/2024

MM - DD - YYYY

Post-project audit due date: 12/31/2024

MM - DD - YYYY

The program start date must not be more than two years prior to the program completion date.

Any program receiving \$25,000 or more in NAA funding is required to provide a post-project audit, prepared by a certified public accounting firm, to the municipality overseeing the program, no later than three months after the program completion date.

Part III — Financial Information**Program Budget:**

Complete in full. Expenditures must equal or exceed total funding.

Sources of Revenue:NAA funds requested \$26,872.00

Other funding sources - itemized sources:

a) The Arc Eastern Connecticut \$5,000.00

b) _____

c) _____

d) _____

Total Funding: \$31,872.00**Proposed Program Expenditures:**

Direct operating expenses - itemized description:

a) contracted installation of windows \$31,872.00

b) _____

c) _____

d) _____

Administrative expenses - itemized description:

a) _____ \$0.00

b) _____

c) _____

d) _____

Total Proposed Expenditures: \$31,872.00

Part IV — Municipal Information

To be completed by the municipal agency overseeing implementation of the program

Name of municipal agency overseeing implementation of the program:	_____

Mailing address:	_____

Name of municipal liaison:	_____
Telephone number:	_____
Fax number:	_____
Email address:	_____

<p style="text-align: center;">Post-Project Audit</p> <p style="text-align: center;">Is a post-project audit required for this proposal?</p> <p style="text-align: center;"><input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p style="text-align: center;">If Yes, date post-project audit due:</p> <p style="text-align: center;">_____</p> <p style="text-align: center;">Date</p>
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2023 Connecticut Neighborhood Assistance Act (NAA) Program Proposal Instructions

Complete all items on **Form NAA-01**, *2023 Connecticut Neighborhood Assistance Act (NAA) Program Proposal*. Incomplete applications will **not** be accepted. For where to direct inquiries, see *Additional Information* below.

Part I – General Information

Enter the name of the tax exempt organization or municipal agency, address, Federal Employer Identification Number, and email address.

Program Title: Assign a unique program title to each program for which your organization is making an application.

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Description of Program: Describe the program, including information about how the program will operate, its benefit to the community, how recipients will be selected, and any measures used to determine the program's impact on the community.

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Neighborhood Area to Be Served: Describe the neighborhood or municipality this program will serve.

Plan to implement the program: Describe how the program will operate. Identify other persons or organizations involved in the administration of the program.

Timetable: Indicate the starting and completion dates of the program. The program completion date must not be more than two years from the program start date.

Part III – Financial Information

Each program proposal must include a program budget that includes all sources of funding and all anticipated expenditures. The information provided in the budget may be used during a post-project audit.

Sources of Revenue: The budget must include the requested NAA funding and any other anticipated revenue sources.

NAA Funding Requested: Indicate the total amount your organization is requesting for its program.

This amount may not exceed the total proposed expenditures. Please note that the minimum NAA funding is \$250, with a maximum funding of \$150,000 per organization or agency per year.

Other Funding Sources: Provide a detailed description(s) and the amount(s) of all funding sources.

Proposed Program Expenditures: The budget must include a detailed description and the amount of all direct operating and administrative expenditures. **Expenditures must equal or exceed total funding.**

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Municipal Liaison: The municipality must designate an individual to serve as a liaison with the Department of Revenue Services (DRS) for all NAA matters.

Post-Project Audit: Any program receiving \$25,000 or more in NAA funding is required to provide a post-project audit, prepared by a certified public accounting firm, to the municipality overseeing the program, no later than three months after the program completion date.

Additional Information

See the *Guide to Connecticut Business Tax Credits* available on the DRS website at portal.ct.gov/DRS. E-mail any questions to NAAProgram@ct.gov or call **860-297-5687**, Monday through Friday, 8:30 a.m. to 4:30 p.m. for more information.



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1389

Agenda Date: 3/21/2023

Agenda #: 6.

FINANCIAL BUSINESS REQUEST (FBR)

Motion/Request:

MOTION to set a Hybrid (In-Person & Video Conference) Public Hearing date for April 12, 2023 at 6:15 p.m. to be held in the Council Chambers, 741 Colonel Ledyard Highway, to receive comments and recommendations regarding the following proposed project to be eligible for Neighborhood Assistance Act (NAA) tax credits.

- ARC of Eastern Connecticut to replace windows at the Group Residence located at 1671 Center Groton Road, Ledyard estimated cost \$26,872.00 to approve the following proposed project to be eligible for Neighborhood Assistance Act (NAA) tax credits

In addition, revise the time of the April 12, 2023 Hybrid (In-Person & Video Conference) Public Hearing from at 6:30 p.m. to 6:15 p.m., as approved at the Town Council's February 22, 2023, to receive comments and recommendations regarding a proposed amendments to Ordinance #100-016 (rev 1) "*An Ordinance Combining Parks And Recreation Commission and Senior Citizens Commission for the Town of Ledyard*" as contained in draft dated February 8, 2023.

Background:

The State Department of Revenue Services in conjunction with large corporations in the State of Connecticut developed a Neighborhood Assistance Act (NAA) which provides a tax credit to businesses that make donations to nonprofits for projects approved by their local governments.

The Arc of Eastern Connecticut a non-profit organization is seeking support from the Town of Ledyard to apply for the 2023 Neighborhood Assistance Act Program.

- **ARC of Eastern Connecticut County \$26,872.00:**

ARC of Eastern Connecticut, a 501(c) non-profit organization has submitted a project in the amount of \$26,872.00 to replace the windows at their group residence located at 1671 Center Groton Road, Ledyard. which provides round the clock support to six clients with intellectual and developmental disabilities, some who have limited mobility and/or were older.

The total project cost would be \$31,872 with The Arc of Eastern Connecticut contributing \$5,000 to the project. The NAA requested funding was \$26,872.

To be eligible for the NAA program the Town Council must hold a public hearing and approve the project. There is a potential that the entire project could be fully sponsored/funded by donations from corporations and

business. This project would not be any cost to the town. The only cost to the town would be the publication of the Legal Notice for the Public Hearing.

The NAA is not a grant program, it is a “corporation donation” initiative in which corporations could partner with non-profit organizations to sponsor or make donations toward an approved project for which they would receive a tax credit.

In accordance with CGS a Public Hearing is required for agencies to be eligible to participate in the NAA program.

The NAA Program does not require any town funding.

Town Council Meeting 2/22/2023: The Town Council set an April 12, 2023 Hybrid (In-Person & Video Conference) Public Hearing at 6:30 p.m. to receive comments and recommendations regarding a proposed amendments to Ordinance #100-016 (rev 1) “*An Ordinance Combining Parks And Recreation Commission and Senior Citizens Commission for the Town of Ledyard*” as contained in draft dated February 8, 2023.

In an effort to save costs for the publication of Legal Notices they would like to include both the NAA Project and the proposed amendments to Ordinance #100-016 (rev 1) at the same Public Hearing. Therefore, this motion will revise the time of the Public Hearing from 6:30 p.m. to 6:15 p.m. to provide ample time for both matters (Ordinance #100-016 (rev. 1) & the NAA ARC Project) to be discussed.

Department Comment/Recommendation:

(type text here)

Finance Director Comment/Recommendation:

(type text here)

Mayor Comment/Recommendation:

(type text here)

Description of Program:

Agency Overview

The Arc Eastern Connecticut was established by two groups of families in 1952 and currently provides advocacy and supports to over 700 people with intellectual and developmental disabilities, including those on the Autism spectrum, and their families across the entire eastern CT region. Our services touch every aspect of a person's life including residential supports, employment/job development for students and adults, day support services, in-home supports, retirement services, and micro-enterprise ventures throughout the region. We also operate the Community Life & Advocacy (health/fitness, social/cultural programs, self-advocacy, civic participation, personal enrichment) program—the only program of its kind in the state.

Description of and Need For the Program

The specific project for which we are seeking funds involves the replacement of old and leaking windows at our supported group residence at 1671 Center Groton Road in Ledyard, which provides round the clock supports to six women with intellectual and developmental disabilities (IDD), some of whom have limited mobility and/or are older and medically fragile. We are hoping that we can find C-corporations this year who will cover all or part of the project. The home was constructed in 1961 and the windows and doors are original to it. Many no longer open and close properly, creating drafts in the winter and excessive A/C costs in the hotter summer months. Repairs have been made over the years and stop-gap measures have been such as insulating plastic sheets and weatherstripping, but qualified contractors have informed us that most have exceeded their useful lives and should be replaced. (The large bay windows, however, were more recently repaired and determined to be in reasonably good shape, and since their replacement would also include roof replacement, they will not be replaced.) The contractor worked with the COO to select windows that not only have the highest energy rating, but they are also aesthetically pleasing for both participants and the surrounding neighborhood.

Safe ventilation in the summer months and greater insulation during the winter also assists in the mitigation of colds and other respiratory illnesses.

Neighborhood area to be served

The supported group residence is in on RT 117 in Ledyard close to the Groton Town line. The project is limited to serving people with IDD living in that residence.

Plan to implement the program

Work will be performed by a licensed contractor familiar with the agency and the people we support. The contractor will coordinate with Administration and the House Manager regarding days and times that work will be conducted, in order to provide the least disturbance of the people living in the home. Administration will receive periodic updates on the project's progress (including the timeline for receipt of materials, which currently runs into several months). Representatives from the agency will also make regular inspections of progress and receive reports from staff, who are on the premises 24 hours/day.



GENERAL CONTRACTING / CONSTRUCTION MANAGEMENT

26M Bushnell Hollow Road, Baltic, CT 06330
www.matternconstruction.com
(860) 822-8457

Construction Services Proposal 8694

3/15/2023

The Arc Eastern CT
125 Sachem St.
Norwich, CT 06360

ATTN: Ms. Megan Rossi

SUBJECT: 1617 Center Groton Rd, Ledyard, CT Group Home Window Replacement

Dear Ms. Rossi,

The following is our proposal to furnish all labor, equipment and material for the project noted in the subject line above. Existing conditions were reviewed during our meeting on site. Our proposed scope of work is detailed below, based upon the Construction Specifications Institute (CSI) 16 Division MasterFormat and the following plans, specifications and bid documents:

Project Documents:

- N/A

CSI Division 1: General Requirements

- Supervisor/Crew Leader for coordination with Owner, subcontractors and suppliers
- Project Manager (offsite) for documentation, submittals, RFIs, invoices, etc.
- Certificate of Insurance (COI) naming Owner as additional insured
- Material submittals (when applicable) for Owner's acceptance of products and materials
- Daily jobsite cleanup to maintain a safe working environment

CSI Division 07: Thermal & Moisture Protection

- Furnish all labor and material to replace 24 existing windows with replacements.
Windows are National Vinyl, LLC Trustguard units of various styles and sizes, white vinyl, Low E, full screen, Energy Star rated with double locks
 - 7 40x55 double hung
 - 4 24x55 double hung
 - 2 60x55 fixed
 - 1 30x38 double hung
 - 2 70.5x66.5 fixed center with 2 casements
 - 4 97.5x66.5 fixed center with 2 casements
 - 1 48.5x42 double casements
 - 1 30x38 double hung
 - 2 36x64 double hung

Base Project Cost Summary

Project Subtotal (Excluding Sales Tax)	\$31,872.00
+ CT Sales Tax (@ 6.35%)	\$0.00
Base Project Total Including Tax.....	\$31,872.00

Project Clarifications & Exclusions:

- This proposal may be withdrawn by Mattern Construction, Inc. if not accepted within **30** days and is subject to all Terms & Conditions outlined within (see below). Acceptance shall be limited to all stated conditions
- Exclusions:
 - 2 front 'bay window' units, due to them being determined to be in good condition
 - Hazardous material handling or disposal
 - Engineering
 - Architectural Design
 - 3rd Party Inspection Fees
 - Excavation or ledge removal greater than ½ cubic yard
 - Any work not specified or stated within this proposal

Thank you for the opportunity to offer this proposal and please contact us with any questions.

Sincerely,

Cole Mileski

Cole Mileski

Lead Estimator

Mattern Construction, Inc.

Office: (860)822-8457 ext. 16

ColeM@matternconstruction.com

TERMS & CONDITIONS

CONTRACT DOCUMENTS:

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ACCEPTANCE OF PROPOSAL:

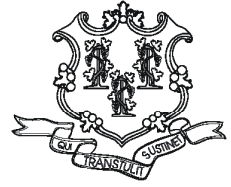
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Project Owner Signature _____

Name and Title _____

Date of Acceptance _____

Purchase Order # _____



Municipality: Town of Ledyard, CT

Form NAA-01

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Address: 125 Sachem St., Norwich, Ct 06360

Federal Employer Identification Number: 06-6010477

Program title: Window Replacement at residence for people with intellectual and developmental disabilities

Name of contact person: Penny Newbury

Telephone number: (860) 889-4435

Email address: pnewbury@thearcct.org

Total NAA funding requested (\$250 minimum, \$150,000 maximum): \$ 26,872.00

Is your organization required to file federal Form 990 or 990EZ, Return of Organization Exempt from Income Tax?

☒ Yes ☐ No

If **Yes**, attach a copy of the **first page** of your most recent return.

If **No**, attach a copy of your determination letter from the U.S. Treasury Department, Internal Revenue Service.

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Check the appropriate description of your program:

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Description of program: _____

Please see attached description.

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Please see attached description.

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Sources of Revenue:NAA funds requested \$26,872.00

Other funding sources - itemized sources:

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Total Funding: \$31,872.00**Proposed Program Expenditures:**

Direct operating expenses - itemized description:

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a) _____ \$0.00

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Total Proposed Expenditures: \$31,872.00

Part IV — Municipal Information

To be completed by the municipal agency overseeing implementation of the program

Name of municipal agency overseeing implementation of the program:	_____

Mailing address:	_____

Name of municipal liaison:	_____
Telephone number:	_____
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<p style="text-align: center;">Post-Project Audit</p> <p style="text-align: center;">Is a post-project audit required for this proposal?</p> <p style="text-align: center;"><input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p style="text-align: center;">If Yes, date post-project audit due:</p> <p style="text-align: center;">_____</p> <p style="text-align: center;">Date</p>
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Post-Project Audit: Any program receiving \$25,000 or more in NAA funding is required to provide a post-project audit, prepared by a certified public accounting firm, to the municipality overseeing the program, no later than three months after the program completion date.

Additional Information

See the *Guide to Connecticut Business Tax Credits* available on the DRS website at portal.ct.gov/DRS. E-mail any questions to NAAProgram@ct.gov or call **860-297-5687**, Monday through Friday, 8:30 a.m. to 4:30 p.m. for more information.



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1341

Agenda Date: 3/21/2023

Agenda #: 7.

FINANCIAL BUSINESS REQUEST (FBR)

Motion/Request:

MOTION to adopt a proposed Fiscal Year 2023/2024 Budget in the amount of \$65,517,156 comprised of:

- General Government Budget \$29,608,788
- Board of Education Budget \$35,908,368

Background:

In accordance with Chapter VII; Section 3 of the Town Charter the Mayor submitted his proposed Fiscal Year 2023/2024 to the Town Council on Monday, March 6, 2023 (first Monday in March) in the amount of \$65,476,753 which was an increase of \$3,254,548 or 3.19% over the current year's budget and would call for a 35.04 mil rate for a 1.22 mil increase.

The Mayor's proposed was comprised of a General Government budget in the amount of \$29,568,385 a \$613,484 increase or 2.21 % over the current Fiscal Year 2022/2023 Budget; and a Board of Education budget in the amount of \$35,908,368 an increase of \$1,353,048 or 3.92% over the current Fiscal Year 2022/2023 Budget. This Budget would call for a mil rate of 35.04 representing a 1.22 mil increase

In accordance Chapter VII; Section 5 of the Town Charter the Finance Committee met with Department Heads during Budget Work Sessions held on March 9, 13 & 20, 2023 and made some revisions/adjustments in preparing a preliminary budget to present to the Town Council for review and approval for the Budget Public Hearing.

The Town Council is required to prepare/approve a preliminary budget and provide sufficient copies of the budget for general distribution in the Town Clerk's office and shall conduct a Public Hearing on or before the last Monday of April.

Department Comment/Recommendation:

(type text here)

Finance Director Comment/Recommendation:

(type text here)

Mayor Comment/Recommendation:

(type text here)



TOWN OF LEDYARD

CONNECTICUT

OFFICE OF THE MAYOR

Fred B. Allyn III
Mayor

Kristen Chapman
Executive Assistant to the Mayor

741 Colonel Ledyard Highway
Ledyard, CT 06339-1551
(860) 464-3222
FAX (860) 464-8455

March 6, 2022

Ledyard Town Council
Kevin Dombrowski, Chairman
741 Colonel Ledyard Hwy.
Ledyard, CT 06339

Chairman Dombrowski,

Enclosed you will find the proposed FY 23-24 budget (FY24) which has been prepared by my office in accordance with the Ledyard Town Charter. The proposed budget, including both governmental divisions (General Government and Board of Education) calls for a Mil Rate of 35.04, representing a 1.22 mil rate increase. The proposed increase is higher than both the guidance contained in the Budget Letter of Directive as well as my own comfort level, however challenges exist today that push overall expenses to a level we haven't previously seen.

Total expenditures for the proposed FY24 budget increased by \$613,483 for General Government (+2.12%) and \$1,353,048 (+3.92%) for the Board of Education for a total increase of \$1,966,531 or +3.10%. Though actual healthcare premiums for FY24 are not fixed until April, our healthcare consultant has recommended factoring an 8% premium cost increase (down from the initial proposed 12-13% increase), a collective increase of \$440,500 (Account 10110253-52000). Other budgetary drivers include increased match funding of \$63,000 to the Defined Contribution (DC) retirement plan, which continues to grow. Dispatch sees an increase of \$57,420, which is strictly wage driven. The Capital plan- which saw the highest level of funding ever last year, includes an increase of \$373,353 or +41.81%. Inflation continues to play a role in the FY24 budget as well. This is evident in labor lines, fuels, electricity and contracted services to name a few.

We budgetarily project to offset some of the proposed increases with use of the Mil Rate Stabilization Fund (\$1,000,000) but do not propose any transfers in from the Health Care Reserve, which now stands at \$253,758.06. We are currently pricing out alternatives to the CT Partnership 2.0 plan as increases in

the past several years have been dramatic. Considering this potential move, we seek to preserve the remaining funds in said Reserve account until a path forward on healthcare is finalized.

Ledyard's Mil Rate is the highest of comparably populated towns in Southeastern CT and fourth highest in New London County. The next nearest (by Mil Rate) comparable sized town is Waterford, but with a mil rate of 27.56 ⁽¹⁾ or 22.7% lower than Ledyard. Grand List growth is still lagging in Ledyard, with Montville, East Lyme, Stonington and Waterford all having substantially larger Grand Lists than Ledyard- Montville being most comparable by Grand List size and still 23% greater dollar value than Ledyard ⁽²⁾. The other nearby "comparable" towns having Grand Lists *two to three times greater* than that of Ledyard (East Lyme is 2.21 times larger, Stonington 2.38 times larger and Waterford and 2.81 times that of the Ledyard Grand List. A larger Grand List allows a more even distribution of tax burden, while each of these towns also have a far greater proportion of their Grand List composed of Commercial/Industrial valuations, lessening the tax burden on the resident homeowners.

The Assessor's Grand List for the 2022 valuation of all real and personal property yielded a modest overall increase of 1.28%, comprised of 0.71% for Real Estate, 0.69% for personal property and a more moderate increase of 5.43% for motor vehicles (the latter increased 20.5% in FY23). Due to the State Motor Vehicle Tax Cap of 32.46 mils, Ledyard is reimbursed through a State grant for the 1.36 mil spread between our mil rate and the State mandated motor vehicle tax cap. The CT Legislature is currently considering a replacement taxation model for motor vehicles, utilizing the MSRP (Sticker Price) in year one, followed by a 5% annual depreciation schedule. Currently, all CT Municipalities use the NADA book value for auto valuations.

Debt Service decreases by \$350,810 in FY24. Current Debt Service represents 3.31 mils in taxation and the percentage of current debt to tax levy is now at 9.8%.

General Government continues tight management of expenses, seeking reductions where possible, regionalizing efforts with the Building Official and Tax Assessor (to Preston) and Department consolidations. We continue to seek additional regional opportunities, while also recognizing few new opportunities exist for continued consolidations and savings, short of county form of Government. The final report from the Budget Transformation Committee, issued October 3, 2016 continues to be reviewed and it is noted that twenty of the items in the report have been addressed and of those, sixteen have been implemented by the Town. The continued restructuring of Parks and Recreation with the Senior Center continues to gain efficiency and increase programming. Grant funding continues to be aggressively sought. As previous winners of STEAP, 5310 Van Grant, DoH, CHFA (\$2.8M combined for Kings Corner Manor), CT Trails Grant of \$112,000 and the LoTCIP grant of \$2.8M for multi-use path from Ledyard Center to Ledyard High School, staff understands the value in seeking these grants.

In reviewing the Town's retirement plan, Ledyard's previous 100.4% funded rate in FY23 has decreased as the result of weak market conditions. Despite this decline, Ledyard still has a nearly 90% funded rate, considered one of the ten best in the State of CT. This is positive news for our retirees as well as our

taxpayers. For perspective, the State of CT has \$59 Billion of unfunded pension and retiree healthcare obligations outstanding⁽³⁾, while Ledyard has \$4.1M outstanding.

The Town's Capital Plan includes total project capital requests of \$30,069,557. Of that total, \$12,875,423 are included in the FY24 budget. The largest departmental total Capital Needs Request comes from the Board of Education at \$8,446,000. Public Works follows at \$3,596,000, AES at \$348,030 followed by Parks and Rec at \$164,250. Note that P&R Capital is derived from the conveyance tax set-aside. The total for tax levied capital expenditures is \$1,631,235. These lines include items such as road resurfacing, heavy equipment, large trucks, school building needs, fire apparatus and police cars. The town Road Surface Rating (RSR) as provided by BETA Engineering currently sits at 83.98 (on a 100-point scale). The BETA Plan seeks an annual investment of approximately \$1,000,000 in road restoration to maintain our rating at or near the 83-point level. Decreased funding to road resurfacing costs far more when road beds fail as opposed to continued preventative maintenance as we do now. This budget funds road restoration at \$982,000 – funding again at one of the higher levels seen in the last 5+ years. Determining Ledyard's comfort level in a road rating range is important, with the underlying premise that 90 -100 is neither feasible, nor financially practical. In consulting with Public Works Director Masalin, the recommendation is to continue the current trajectory, with an annual rating of 83 or slightly better, which we believe is a positive rating for the Town of Ledyard. According to BETA Engineering, Ledyard boasts one of the best road ratings in the area.

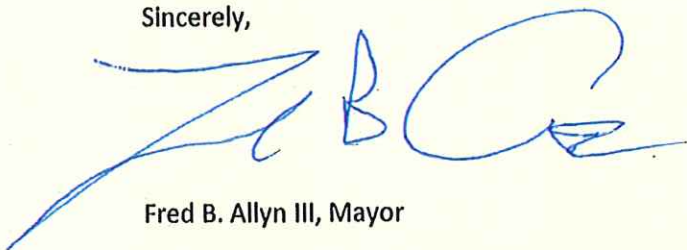
The Capital Plan recommends the annual replacement of two police cruisers. An internal policy change several years ago required an increased service cycle of a minimum 130,000 miles (previously, we disposed of cruisers at or near 100,000 miles). Currently, we have 1 cruiser nearing 140,000 miles with two others approaching 100,000 miles. While we have seen increased maintenance costs associated with a longer service cycle, the benefit has outweighed the increased costs. Two cruisers will eventually rotate out of service and auctioned off via GovDeals with the other two remaining in service until the end of the FY if not longer. The total cost to acquire and upfit each new cruiser today is approximately \$52,000.

Notable Board of Education Capital projects include two outdoor classrooms at the elementary schools, LHS science lab upgrades, continued upgrades to LHS classrooms, a replacement truck, bathroom renovations and technology updates. Other, larger projects are included but contingent upon securing grant funding. Please review the Capital Improvement Plan for details of all projects and expenses.

FY24 will be the first year of the new biennial State budget. The State appears to again have a substantial surplus, in excess of \$3B. Despite this, preliminary reports indicate generally flat funding for Ledyard (which is in effect a reduction given the inflationary environment). Also included in the preliminary budget, which has not passed House or Senate is Pequot-Mohegan Grant funding of \$1,391,000. We continue to follow many pieces of proposed legislation and how it might impact our town- positively or negatively. One example is early voting. What votes qualify for early voting? How many polling locations are needed in early voting? What hours are required? How many days in advance? Many, many questions and this is just one piece of legislation.

We continue to ask the question "What is the role of local government?" and in doing so, continue to seek what we truly must provide as a local government to help mitigate the burden on our residents.

Sincerely,



Fred B. Allyn III, Mayor

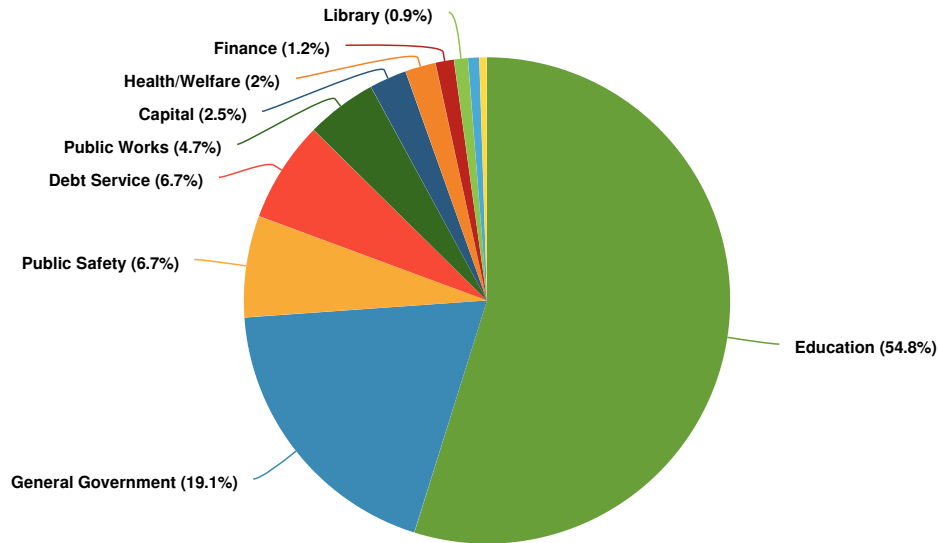
Endnotes:

-
- 1) <https://portal.ct.gov/OPM/IGPP/Publications/Mill-Rates>
 - 2) <https://portal.ct.gov/OPM/IGPP/Publications/Equalized-Net-Grand-List-By-Town>
 - 3) <https://ctmirror.org/2023/01/20/ct-budget-debt-bonded-pension-liabilities/>

Budget Mayor FY 2024

Expenditures by Function

Budgeted Expenditures by Function



Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
Expenditures				
General Government				
Town Council				
TREASURER	10110101-51601	\$18,296	\$18,430	0.7%
ADMIN TOWN COUNCIL	10110101-51602	\$65,860	\$68,166	3.5%
ACCOUNTING SERVICES/AUDIT	10110101-53600	\$35,500	\$36,385	2.5%
LEGAL SERVICES	10110101-53610	\$50,000	\$50,000	0%
OPERATING EXPENSES	10110101-56100	\$2,560	\$2,560	0%
CONTINGENCY	10110101-58790	\$15,600	\$14,000	-10.3%
Total Town Council:		\$187,816	\$189,541	0.9%
Historic Districts				
CONTRACTUAL EXPENSES	10110103-52205	\$12,000	\$16,000	33.3%
BUILDING MAINTENANCE	10110103-54500	\$6,000	\$6,625	10.4%
SAW MILL MAINTENANCE	10110103-54501	\$4,700	\$3,800	-19.1%
OPERATING EXPENSES	10110103-56100	\$2,875	\$3,075	7%
SAW MILL OPERATING	10110103-56101	\$1,975	\$1,750	-11.4%
CONTINGENCY	10110103-58790	\$900	\$1,500	66.7%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
Total Historic Districts:		\$28,450	\$32,750	15.1%
Mayor's Office				
CUSTODIAN SALARIES	10110201-51160	\$41,475	\$0	-100%
TOWN HALL FLOATER	10110201-51305	\$17,732	\$18,821	6.1%
MAYOR	10110201-51604	\$95,000	\$95,000	0%
MAYORAL ASST	10110201-51607	\$45,000	\$45,579	1.3%
OTHER WAGES	10110201-51700	\$10,500	\$0	-100%
TOWN NEWSLETTER	10110201-55301	\$6,000	\$6,000	0%
OPERATING EXPENSES	10110201-56100	\$2,600	\$2,600	0%
CONTINGENCY	10110201-58790	\$10,000	\$9,200	-8%
Total Mayor's Office:		\$228,307	\$177,200	-22.4%
Registrars				
ADMINISTRATIVE WAGES	10110301-51700	\$39,614	\$43,940	10.9%
TRAINING/MTGS/DUES/SUBSCRIP	10110301-58110	\$1,200	\$0	-100%
Total Registrars:		\$40,814	\$43,940	7.7%
Town Clerk				
DEPARTMENT HEAD WAGES	10110311-51600	\$62,913	\$65,117	3.5%
ASSISTANT WAGES	10110311-51615	\$44,062	\$48,552	10.2%
ACCOUNTING SERVICES/AUDIT	10110311-53600	\$4,000	\$4,000	0%
OPERATING EXPENSES	10110311-56100	\$29,810	\$29,810	0%
RECORDINGS/LICENSING SUPPLIES	10110311-56135	\$4,275	\$4,275	0%
TRAINING/MTGS/DUES/SUBSCRIP	10110311-58110	\$1,275	\$1,275	0%
Total Town Clerk:		\$146,335	\$153,029	4.6%
Cemetery Committee				
OPERATING EXPENSES	10110107-56100	\$2,000	\$2,000	0%
Total Cemetery Committee:		\$2,000	\$2,000	0%
Administrative Support				
CONTRACT MAINTENANCE/LEASES	10110203-53700	\$18,000	\$60,000	233.3%
FIRE HYDRANT MAINTENANCE	10110203-54311	\$10,900	\$10,900	0%
ADA COMPLIANCE	10110203-55247	\$1,000	\$1,000	0%
ADVERTISING/LEGAL NOTICES	10110203-55410	\$15,000	\$17,000	13.3%
WATER	10110203-56205	\$3,600	\$3,800	5.6%
NON INSTRUCTIONAL SUPPLIES	10110203-56900	\$6,500	\$6,500	0%
OTHER MISC SERVICES	10110203-56910	\$18,000	\$17,000	-5.6%
DUES & FEES	10110203-58100	\$8,477	\$8,600	1.5%
MISC DUES&FEES	10110203-58105	\$11,200	\$11,200	0%
Total Administrative Support:		\$92,677	\$136,000	46.7%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
Legal Services				
LEGAL SERVICES	10110205-53610	\$30,000	\$35,000	16.7%
TOWN ATTORNEY	10110205-53615	\$20,000	\$20,000	0%
Total Legal Services:		\$50,000	\$55,000	10%
Probate				
OTHER PURCHASED SERVICES	10110207-54900	\$10,575	\$10,575	0%
Total Probate:		\$10,575	\$10,575	0%
Property Insurance				
AUTO INSURANCE	10110209-55210	\$71,417	\$74,988	5%
BOILER & MACHINERY INSURANCE	10110209-55220	\$7,458	\$7,831	5%
POLICE PROFESS LIABILITY	10110209-55231	\$16,411	\$17,232	5%
GEN LIAB / EXCESS LIAB	10110209-55232	\$153,633	\$161,315	5%
PUBLIC OFFICIALS LIAB	10110209-55233	\$38,821	\$40,763	5%
SCHOOL OFFICIALS LIAB	10110209-55234	\$14,302	\$15,018	5%
VNA LIABILITY	10110209-55235	\$7,203	\$7,564	5%
PROPERTY INSURANCE--BOE	10110209-55241	\$79,688	\$83,673	5%
AMBULANCE & FIRE	10110209-55242	\$52,530	\$58,812	12%
INSURANCE DEDUCTIBLE	10110209-55245	\$10,000	\$10,000	0%
RISK MANAGEMENT	10110209-55246	\$10,000	\$10,000	0%
CYBER COVERAGE	10110209-55249	\$20,400	\$30,000	47.1%
Total Property Insurance:		\$481,863	\$517,196	7.3%
Health District				
CONTINGENCY	10110211-58790	\$117,038	\$116,400	-0.5%
Total Health District:		\$117,038	\$116,400	-0.5%
Mis				
SUPERVISORS	10112151-51610	\$78,014	\$67,922	-12.9%
ADMINISTRATIVE WAGES	10112151-51700	\$44,062	\$48,552	10.2%
MEETING MANAGEMENT SYSTEM	10112151-53655	\$16,228	\$22,069	36%
WEBSITE UPGRADE/SUPPORT	10112151-53657	\$6,853	\$7,058	3%
SOFTWARE SUPPORT & MAINT	10112151-53690	\$113,621	\$115,684	1.8%
FINANCIAL SOFTWARE HOSTING	10112151-53695	\$22,000	\$22,000	0%
LAND USE SOFTWARE LICENSING	10112151-53696	\$10,500	\$11,025	5%
REPAIRS & MAINTENANCE	10112151-54300	\$5,000	\$5,087	1.7%
TELEPHONE & FAX SERVICE	10112151-55330	\$12,834	\$12,834	0%
INTERNET SERVICE	10112151-55340	\$7,500	\$9,000	20%
NON INSTRUCTIONAL SUPPLIES	10112151-56900	\$6,000	\$6,000	0%
COMPUTER EQUIPMENT	10112151-57400	\$4,000	\$4,000	0%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
COMPUTER SOFTWARE	10112151-57410	\$10,091	\$10,091	0%
TRAINING/MTGS/DUES/SUBSCRIP	10112151-58110	\$1,010	\$1,010	0%
Total Mis:		\$337,713	\$342,332	1.4%
Conservation Commission				
OPERATING EXPENSES	10110213-56100	\$1,150	\$1,150	0%
NEW EQUIPMENT	10110213-57300	\$1,500	\$1,500	0%
CONTINGENCY	10110213-58790	\$925	\$925	0%
Total Conservation Commission:		\$3,575	\$3,575	0%
Human Resources Staff				
HUMAN RESOURCES DIRECTOR	10110251-51606	\$120,405	\$90,000	-25.3%
TRAINING/MTGS/DUES/SUBSCRIP	10110251-58110	\$1,950	\$1,950	0%
Total Human Resources Staff:		\$122,355	\$91,950	-24.8%
Employee Expenses				
HEALTH CARE	10110253-52000	\$1,052,000	\$1,136,160	8%
HEALTH CARE BOE	10110253-52100	\$5,304,000	\$5,325,000	0.4%
HEALTHCARE WAIVERS	10110253-52101	\$259,750	\$285,725	10%
BENEFITS CONSULTANT	10110253-52102	\$20,000	\$20,000	0%
HEALTHCARE-FIREFIGHTERS	10110253-52105	\$109,566	\$114,500	4.5%
HEALTHCARE BOE RETIREES	10110253-52106	\$604,000	\$600,000	-0.7%
HEALTH CARE TEAMSTERS	10110253-52201	\$352,000	\$376,584	7%
MISC EMPLOYEE EXPENSES	10110253-52203	\$5,000	\$5,000	0%
PRE-EMPLOYMENT TESTING	10110253-52204	\$4,780	\$4,780	0%
CONTRACTUAL EXPENSES	10110253-52205	\$52,500	\$61,000	16.2%
RETIREMENT CASHOUT	10110253-52206	\$75,000	\$75,000	0%
PAYROLL EXPENSES	10110253-52207	\$10,200	\$11,000	7.8%
RETIREMENT	10110253-52300	\$1,163,197	\$950,000	-18.3%
DEFINED CONTR PLAN	10110253-52310	\$315,000	\$378,000	20%
SALARY BENEFIT ADJUSTMENT	10110253-52400	\$75,000	\$75,000	0%
SOCIAL SECURITY	10110253-52500	\$627,544	\$645,000	2.8%
UNEMPLOYMENT COMP	10110253-52600	\$7,500	\$7,500	0%
WORKER'S COMPENSATION	10110253-52900	\$136,941	\$136,941	0%
WORKERS COMP BOE	10110253-52910	\$324,438	\$324,438	0%
LIFE/AD&D/DISABILITYINSURANCE	10110253-52915	\$18,831	\$22,800	21.1%
Total Employee Expenses:		\$10,517,247	\$10,554,428	0.4%
Elections				
OTHER WAGES	10110303-51710	\$0	\$23,440	N/A
STIPENDS	10110303-51720	\$12,500	\$0	-100%
TRAINING	10110303-53645	\$0	\$3,450	N/A
EQUIPMENT MAINTENANCE	10110303-54310	\$2,050	\$2,250	9.8%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
COMMUNICATIONS	10110303-55300	\$1,400	\$1,400	0%
NON INSTRUCTIONAL SUPPLIES	10110303-56900	\$9,500	\$19,200	102.1%
EMPLOYEE REIMBURSEMENT	10110303-58300	\$0	\$250	N/A
Total Elections:		\$25,450	\$49,990	96.4%
Total General Government:		\$12,392,215	\$12,475,906	0.7%
Finance				
Finance				
DEPARTMENT HEAD WAGES	10112101-51600	\$104,923	\$108,215	3.1%
ASST FINANCE DIR	10112101-51603	\$65,185	\$69,330	6.4%
ASSISTANT WAGES	10112101-51615	\$86,413	\$94,256	9.1%
OPERATING EXPENSES	10112101-56100	\$2,400	\$2,520	5%
HEATING OIL/PROPANE	10112101-56200	\$58,685	\$65,625	11.8%
ELECTRICITY	10112101-56220	\$130,000	\$150,000	15.4%
TRAINING/MTGS/DUES/SUBSCRIP	10112101-58110	\$4,500	\$3,000	-33.3%
Total Finance:		\$452,106	\$492,946	9%
Assessor				
SUPERVISORS	10112111-51610	\$78,090	\$108,434	38.9%
ASSISTANT WAGES	10112111-51615	\$39,858	\$43,135	8.2%
CONTRACT MAINTENANCE/LEASES	10112111-53700	\$14,500	\$16,300	12.4%
OPERATING EXPENSES	10112111-56100	\$2,000	\$2,150	7.5%
TRAINING/MTGS/DUES/SUBSCRIP	10112111-58110	\$3,000	\$3,000	0%
Total Assessor:		\$137,448	\$173,019	25.9%
Tax Collector				
SEASONAL HELP	10112131-51300	\$1,600	\$1,600	0%
SUPERVISORS	10112131-51610	\$63,576	\$69,277	9%
ASSISTANT WAGES	10112131-51615	\$40,069	\$44,916	12.1%
CONTRACT MAINTENANCE/LEASES	10112131-53700	\$2,400	\$2,875	19.8%
OPERATING EXPENSES	10112131-56100	\$22,000	\$22,700	3.2%
TRAINING/MTGS/DUES/SUBSCRIP	10112131-58110	\$2,980	\$3,130	5%
TAX UNDERPAYMENT	10112131-58506	\$150	\$150	0%
Total Tax Collector:		\$132,775	\$144,648	8.9%
Total Finance:		\$722,329	\$810,613	12.2%
Land Use				
Land Use				
DEPARTMENT HEAD WAGES	10114301-51600	\$92,052	\$95,270	3.5%
SUPERVISORS	10114301-51610	\$122,921	\$123,597	0.5%
ASSISTANT WAGES	10114301-51615	\$82,737	\$85,286	3.1%
PART-TIME WAGES	10114301-51800	\$400	\$400	0%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
OPERATING EXPENSES	10114301-56100	\$6,600	\$10,000	51.5%
TRAINING/MTGS/DUES/SUBSCRIP	10114301-58110	\$3,000	\$3,000	0%
Total Land Use:		\$307,710	\$317,553	3.2%
lwwc				
OPERATING EXPENSES	10114501-56100	\$500	\$500	0%
Total lwwc:		\$500	\$500	0%
Zoning Board Of Appeals				
OPERATING EXPENSES	10114507-56100	\$500	\$500	0%
Total Zoning Board Of Appeals:		\$500	\$500	0%
Plannning Commission				
OTHER PROFESS/TECH SERVICES	10114303-53400	\$2,000	\$2,000	0%
OPERATING EXPENSES	10114303-56100	\$1,000	\$1,000	0%
Total Plannning Commission:		\$3,000	\$3,000	0%
Edc				
OPERATING EXPENSES	10114305-56100	\$1,000	\$1,000	0%
DUES & FEES	10114305-58100	\$5,850	\$7,461	27.5%
Total Edc:		\$6,850	\$8,461	23.5%
Total Land Use:		\$318,560	\$330,014	3.6%
Public Safety				
Admin Emergency Serv				
OVERTIME	10120401-51130	\$10,000	\$12,000	20%
DEPARTMENT HEAD WAGES	10120401-51600	\$19,988	\$21,945	9.8%
PUBLIC SAFETY EMPLOYEES	10120401-51630	\$300,460	\$324,224	7.9%
OPERATING EXPENSES	10120401-56100	\$36,400	\$36,400	0%
THIRD PARTY AMBULANCE SERVICE	10120401-57307	\$75,000	\$75,000	0%
Total Admin Emergency Serv:		\$441,848	\$469,569	6.3%
Police				
OVERTIME	10120101-51130	\$362,250	\$335,000	-7.5%
DEPARTMENT HEAD - CHIEF	10120101-51608	\$131,087	\$135,688	3.5%
CAPTAIN	10120101-51609	\$97,375	\$111,126	14.1%
PUBLIC SAFETY EMPLOYEES	10120101-51630	\$1,596,502	\$1,646,480	3.1%
ADMINISTRATIVE WAGES	10120101-51700	\$47,403	\$52,312	10.4%
HOLIDAY PAY	10120101-51715	\$60,000	\$60,000	0%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
DUI GRANT PAYROLL	10120101-51716	\$6,000	\$5,000	-16.7%
OT OUTSIDE ASSIGNMENTS	10120101-51717	\$50,000	\$50,000	0%
STIPENDS	10120101-51720	\$10,800	\$10,800	0%
DEGREE INCENTIVE	10120101-51730	\$9,800	\$9,450	-3.6%
COMP-TIME LIABILITY	10120101-51900	\$11,500	\$11,500	0%
TRAINING	10120101-53645	\$48,000	\$48,000	0%
TRAINING SUPPORT	10120101-53646	\$24,908	\$26,459	6.2%
CONTRACT MAINTENANCE/LEASES	10120101-53700	\$29,283	\$33,418	14.1%
PRISONER EXPENSES	10120101-54226	\$4,050	\$4,050	0%
REPAIRS & MAINTENANCE	10120101-54300	\$9,500	\$9,500	0%
EQUIPMENT MAINTENANCE	10120101-54310	\$30,000	\$30,000	0%
TELEPHONE & FAX SERVICE	10120101-55330	\$2,750	\$2,750	0%
MOBILE DATA SERVICE	10120101-55335	\$11,972	\$12,187	1.8%
OPERATING EXPENSES	10120101-56100	\$18,000	\$18,000	0%
WATER	10120101-56205	\$3,000	\$3,000	0%
GASOLINE/OIL	10120101-56260	\$66,550	\$70,000	5.2%
UNIFORMS	10120101-56730	\$38,000	\$38,500	1.3%
NON INSTRUCTIONAL SUPPLIES	10120101-56900	\$18,700	\$19,900	6.4%
NEW EQUIPMENT	10120101-57300	\$2,400	\$2,400	0%
TRAINING/MTGS/DUES/SUBSCRIP	10120101-58110	\$3,000	\$6,000	100%
Total Police:		\$2,692,830	\$2,751,520	2.2%
Dispatch				
OVERTIME	10120103-51130	\$55,000	\$84,000	52.7%
PER DIEM WAGES	10120103-51299	\$20,000	\$12,000	-40%
PUBLIC SAFETY EMPLOYEES	10120103-51630	\$416,407	\$435,157	4.5%
HOLIDAY PAY	10120103-51715	\$8,000	\$32,800	310%
STIPENDS	10120103-51720	\$1,455	\$1,455	0%
CONTRACT MAINTENANCE/LEASES	10120103-53700	\$39,053	\$41,415	6%
TELEPHONE & FAX SERVICE	10120103-55330	\$12,050	\$14,954	24.1%
OPERATING EXPENSES	10120103-56100	\$5,000	\$5,000	0%
UNIFORMS	10120103-56730	\$5,020	\$5,020	0%
TRAINING/MTGS/DUES/SUBSCRIP	10120103-58110	\$3,000	\$3,000	0%
Total Dispatch:		\$564,985	\$634,801	12.4%
Animal Control				
OVERTIME	10120105-51130	\$2,000	\$2,000	0%
ANIMAL CONTROL OFFICER	10120105-51205	\$49,285	\$51,626	4.7%
PART-TIME WAGES	10120105-51800	\$14,950	\$24,960	67%
VETERINARIAN	10120105-53310	\$2,500	\$2,500	0%
TRAINING	10120105-53645	\$400	\$400	0%
OPERATING EXPENSES	10120105-56100	\$7,200	\$10,566	46.8%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
ACO EQUIPMENT	10120105-57305	\$1,000	\$1,000	0%
SPAY/NEUTER PROGRAM	10120105-58000	\$1,500	\$1,500	0%
CONTINGENCY	10120105-58790	\$0	\$5,200	N/A
Total Animal Control:		\$78,835	\$99,752	26.5%
Fire Marshall				
OVERTIME	10120301-51130	\$100	\$100	0%
PUBLIC SAFETY EMPLOYEES	10120301-51630	\$75,468	\$80,064	6.1%
TELEPHONE & FAX SERVICE	10120301-55330	\$3,700	\$4,800	29.7%
OPERATING EXPENSES	10120301-56100	\$8,000	\$8,000	0%
CODE AND REFERENCE BOOKS	10120301-56450	\$3,000	\$3,000	0%
UNIFORMS	10120301-56730	\$850	\$850	0%
TRAINING/MTGS/DUES/SUBSCRIP	10120301-58110	\$2,400	\$1,500	-37.5%
Total Fire Marshall:		\$93,518	\$98,314	5.1%
Ledyard Fire Company				
CHIEF INCENTIVE	10120501-51720	\$5,000	\$5,000	0%
TRAINING	10120501-53645	\$13,230	\$13,230	0%
FIRE HOSE APPLIANCE TESTING	10120501-53685	\$1,400	\$1,400	0%
REPAIRS & MAINTENANCE	10120501-54300	\$34,000	\$34,000	0%
CELL PHONE SERVICE	10120501-55320	\$2,000	\$2,000	0%
OPERATING EXPENSES	10120501-56100	\$15,000	\$15,000	0%
UNIFORMS	10120501-56730	\$12,000	\$12,000	0%
FIRE POLICE	10120501-57017	\$5,000	\$5,000	0%
NEW EQUIPMENT	10120501-57300	\$10,000	\$10,000	0%
VOLUNTEER INCENTIVE	10120501-58790	\$28,500	\$28,500	0%
Total Ledyard Fire Company:		\$126,130	\$126,130	0%
Gales Ferry Fire Company				
CHIEF INCENTIVE	10120551-51720	\$4,500	\$5,000	11.1%
TRAINING	10120551-53645	\$16,500	\$17,000	3%
FIRE HOSE APPLIANCE TESTING	10120551-53685	\$1,000	\$1,000	0%
TELEPHONE & FAX SERVICE	10120551-55330	\$2,400	\$3,000	25%
COVID19 EXPENSES	10120551-55555	\$500	\$500	0%
OPERATING EXPENSES	10120551-56100	\$31,600	\$37,000	17.1%
TRUCK GARAGING	10120551-56106	\$59,874	\$61,094	2%
VEHICLE/EQUIP PARTS	10120551-56700	\$37,000	\$39,000	5.4%
UNIFORMS	10120551-56730	\$13,000	\$13,500	3.8%
FIRE POLICE	10120551-57017	\$3,000	\$3,000	0%
NEW EQUIPMENT	10120551-57300	\$6,000	\$6,500	8.3%
VOLUNTEER INCENTIVE	10120551-58790	\$28,500	\$28,500	0%
Total Gales Ferry Fire Company:		\$203,874	\$215,094	5.5%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
Emergency Management				
PUBLIC SAFETY EMPLOYEES	10120701-51630	\$15,990	\$15,600	-2.4%
OPERATING EXPENSES	10120701-56100	\$4,850	\$4,850	0%
Total Emergency Management:		\$20,840	\$20,450	-1.9%
Total Public Safety:		\$4,222,860	\$4,415,630	4.6%
Health/Welfare				
Public Health Nursing				
DEPARTMENT HEAD WAGES	10130101-51600	\$94,546	\$97,857	3.5%
SUPERVISORS	10130101-51610	\$70,160	\$87,131	24.2%
ASSISTANT WAGES	10130101-51615	\$98,720	\$51,627	-47.7%
NURSES SALARY	10130101-51645	\$214,903	\$192,902	-10.2%
NURSE AIDES	10130101-51646	\$32,000	\$30,000	-6.2%
OTHER WAGES	10130101-51710	\$63,850	\$63,850	0%
STIPENDS	10130101-51720	\$10,000	\$10,000	0%
CLOTHING ALLOWANCE	10130101-52610	\$1,620	\$1,550	-4.3%
PROFESSIONAL/TECH SERVICES	10130101-53300	\$135,000	\$125,000	-7.4%
OTHER PROFESS/TECH SERVICES	10130101-53400	\$3,210	\$2,000	-37.7%
ACCOUNTING SERVICES/AUDIT	10130101-53600	\$3,000	\$3,000	0%
PATIENT SATISFACTION SURVEY	10130101-53635	\$2,500	\$2,500	0%
ICD CODING	10130101-53636	\$13,920	\$14,000	0.6%
CONTRACT MAINTENANCE/LEASES	10130101-53700	\$12,143	\$12,143	0%
REPAIRS & MAINTENANCE	10130101-54300	\$34,455	\$47,000	36.4%
OPERATING EXPENSES	10130101-56100	\$11,174	\$10,000	-10.5%
NON INSTRUCTIONAL SUPPLIES	10130101-56900	\$13,000	\$7,000	-46.2%
TRAINING/MTGS/DUES/SUBSCRIP	10130101-58110	\$7,040	\$7,040	0%
EMPLOYEE REIMBURSEMENT	10130101-58300	\$16,000	\$16,000	0%
COMMUNITY HEALTH PROGRAM	10130101-58775	\$3,650	\$3,000	-17.8%
CONTINGENCY	10130101-58790	\$1,750	\$2,000	14.3%
Total Public Health Nursing:		\$842,641	\$785,600	-6.8%
School Nursing				
NURSES SALARY	10130103-51645	\$264,645	\$247,906	-6.3%
NURSE AIDES	10130103-51646	\$45,356	\$50,370	11.1%
OTHER WAGES	10130103-51710	\$36,100	\$30,000	-16.9%
CLOTHING ALLOWANCE	10130103-52610	\$1,500	\$1,500	0%
OPERATING EXPENSES	10130103-56100	\$940	\$700	-25.5%
TRAINING/MTGS/DUES/SUBSCRIP	10130103-58110	\$2,205	\$2,000	-9.3%
Total School Nursing:		\$350,746	\$332,476	-5.2%
Social Services				
SUPERVISORS	10130301-51610	\$87,297	\$91,449	4.8%
ADMINISTRATIVE WAGES	10130301-51700	\$4,400	\$4,400	0%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
FOOD PANTRY EXPENSES	10130301-54401	\$3,500	\$3,500	0%
OPERATING EXPENSES	10130301-56100	\$4,622	\$4,622	0%
Total Social Services:		\$99,819	\$103,971	4.2%
Senior Center				
ASSISTANT WAGES	10130501-51615	\$36,291	\$38,505	6.1%
ADMINISTRATIVE WAGES	10130501-51700	\$18,656	\$12,878	-31%
PART-TIME WAGES	10130501-51800	\$20,000	\$28,000	40%
REGIONAL SENIOR WEBSITE	10130501-53658	\$3,600	\$3,600	0%
CONTRACT MAINTENANCE/LEASES	10130501-53700	\$3,765	\$3,958	5.1%
EQUIPMENT MAINTENANCE	10130501-54310	\$1,500	\$2,455	63.7%
OPERATING EXPENSES	10130501-56100	\$3,370	\$3,340	-0.9%
COMMUNITY HEALTH PROGRAM	10130501-58775	\$10,000	\$14,000	40%
Total Senior Center:		\$97,182	\$106,736	9.8%
Total Health/Welfare:		\$1,390,388	\$1,328,783	-4.4%
Public Works				
Highway				
OVERTIME	10140103-51130	\$12,500	\$12,700	1.6%
SEASONAL HELP SUMMER	10140103-51301	\$15,000	\$15,000	0%
SUPERVISORS	10140103-51610	\$87,665	\$92,231	5.2%
PUBLIC WORKS EMPLOYEES	10140103-51620	\$827,966	\$847,423	2.3%
OTHER WAGES	10140103-51710	\$7,500	\$7,500	0%
PT SNOWPLOW DRIVERS	10140103-51805	\$5,000	\$5,000	0%
OVERTIME SNOW PLOWING	10140103-51815	\$95,000	\$95,000	0%
TRAINING	10140103-53645	\$1,800	\$1,800	0%
CONTRACT MAINTENANCE/LEASES	10140103-53700	\$3,000	\$4,000	33.3%
COMMUNICATIONS	10140103-55300	\$5,000	\$5,000	0%
GASOLINE/OIL	10140103-56260	\$40,000	\$45,000	12.5%
DIESEL FUEL	10140103-56265	\$60,000	\$65,000	8.3%
UNIFORMS	10140103-56730	\$13,000	\$13,000	0%
NON INSTRUCTIONAL SUPPLIES	10140103-56900	\$2,300	\$2,300	0%
NEW EQUIPMENT	10140103-57300	\$1,500	\$1,500	0%
MEAL STIPENDS - STORMS	10140103-58300	\$5,500	\$5,500	0%
Total Highway:		\$1,182,731	\$1,217,954	3%
Vehicle Maintenance				
PUBLIC WORKS EMPLOYEES	10140105-51620	\$126,589	\$129,585	2.4%
OPERATING EXPENSES	10140105-56100	\$2,100	\$2,100	0%

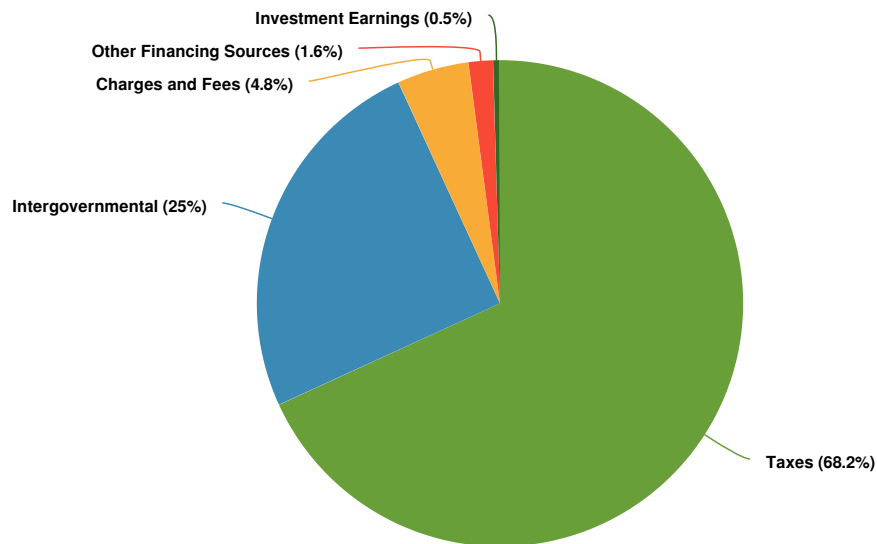
Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
SNOW PLOW BLADES	10140105-56300	\$5,500	\$5,500	0%
VEHICLE/EQUIP PARTS	10140105-56700	\$135,000	\$135,000	0%
OXYGEN & WELDING	10140105-56705	\$1,000	\$1,000	0%
TIRES	10140105-56715	\$10,000	\$10,000	0%
Total Vehicle Maintenance:		\$280,189	\$283,185	1.1%
Adminstration				
DEPARTMENT HEAD WAGES	10140101-51600	\$125,195	\$129,576	3.5%
PROFESSIONAL/TECH SERVICES	10140101-53300	\$70,000	\$70,000	0%
TRAINING/MTGS/DUES/SUBSCRIP	10140101-58110	\$3,675	\$3,675	0%
Total Adminstration:		\$198,870	\$203,251	2.2%
Road Upkeep				
SALT AND SAND	10140107-56301	\$125,000	\$125,000	0%
SNOW DAMAGE	10140107-56302	\$300	\$300	0%
BITUMINOUS CONCRETE	10140107-56303	\$5,000	\$5,000	0%
STREETS SIGNS & MARKINGS	10140107-56304	\$4,000	\$4,000	0%
GUIDE RAILS	10140107-56305	\$3,000	\$3,000	0%
TREE REMOVAL	10140107-56306	\$4,000	\$18,000	350%
GRAVEL	10140107-56307	\$3,000	\$3,000	0%
DRAINAGE IMPROVEMENT	10140107-56308	\$3,000	\$3,000	0%
STREETLIGHT MAINTENANCE	10140107-56312	\$1,500	\$1,500	0%
EQUIPMENT RENTAL	10140107-57301	\$2,000	\$2,000	0%
Total Road Upkeep:		\$150,800	\$164,800	9.3%
Property Maintenance				
TOWN HALL AND ANNEX	10140111-58200	\$15,000	\$15,000	0%
PW FACILITIES	10140111-58210	\$26,000	\$26,000	0%
POLICE STATION	10140111-58220	\$15,000	\$15,000	0%
EMERGENCY SERVICES BUILDING	10140111-58225	\$10,000	\$10,000	0%
LIBRARY FAC	10140111-58230	\$6,500	\$7,050	8.5%
SENIOR CENTER FACILITY	10140111-58235	\$8,000	\$8,000	0%
TOWN GREEN	10140111-58236	\$5,000	\$5,000	0%
Total Property Maintenance:		\$85,500	\$86,050	0.6%
Sanitation				
PUBLIC WORKS EMPLOYEES	10140113-51620	\$2,000	\$2,000	0%
DISPOSAL SERVICE	10140113-54210	\$616,803	\$633,500	2.7%
TIPPING FEES	10140113-54224	\$400,000	\$400,000	0%
OPERATING EXPENSES	10140113-56100	\$5,000	\$5,000	0%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
CONTINGENCY	10140113-58790	\$75,000	\$90,000	20%
Total Sanitation:		\$1,098,803	\$1,130,500	2.9%
Total Public Works:		\$2,996,893	\$3,085,740	3%
Library				
Library				
CUSTODIAN SALARIES	10150101-51160	\$23,382	\$25,303	8.2%
DEPARTMENT HEAD WAGES	10150101-51600	\$81,136	\$80,628	-0.6%
SUPERVISORS	10150101-51610	\$162,753	\$169,167	3.9%
ASSISTANT WAGES	10150101-51615	\$102,528	\$122,283	19.3%
PART-TIME WAGES	10150101-51800	\$55,765	\$79,428	42.4%
CONTRACT MAINTENANCE/LEASES	10150101-53700	\$2,540	\$2,060	-18.9%
EQUIPMENT MAINTENANCE	10150101-54310	\$0	\$1,000	N/A
TELEPHONE & FAX SERVICE	10150101-55330	\$3,200	\$4,200	31.3%
OPERATING EXPENSES	10150101-56100	\$12,283	\$10,500	-14.5%
LION REGIONAL COMPUTER NETWORK	10150101-56140	\$43,658	\$52,239	19.7%
BOOKS, MEDIA & TECHNOLOGY	10150101-56420	\$55,000	\$50,000	-9.1%
Total Library:		\$542,245	\$596,808	10.1%
Total Library:		\$542,245	\$596,808	10.1%
Parks and Recreation				
Parks And Recreation				
DEPARTMENT HEAD WAGES	10160101-51600	\$78,915	\$81,669	3.5%
SUPERVISORS	10160101-51610	\$53,393	\$58,198	9%
ASSISTANT WAGES	10160101-51615	\$77,036	\$82,667	7.3%
OTHER WAGES	10160101-51710	\$10,000	\$10,000	0%
CONTRACT MAINTENANCE/LEASES	10160101-53700	\$161,462	\$161,462	0%
REPAIRS & MAINTENANCE	10160101-54300	\$32,046	\$32,604	1.7%
OPERATING EXPENSES	10160101-56100	\$24,615	\$24,916	1.2%
ELECTRICITY	10160101-56220	\$27,000	\$38,290	41.8%
Total Parks And Recreation:		\$464,467	\$489,806	5.5%
Total Parks and Recreation:		\$464,467	\$489,806	5.5%
Education				
Boe Expenditures				
CONTINGENCY	10170101-58790	\$34,555,319	\$35,908,368	3.9%
Total Boe Expenditures:		\$34,555,319	\$35,908,368	3.9%
Total Education:		\$34,555,319	\$35,908,368	3.9%
Capital				
Capital And Non-Recurring				
CONTINGENCY	10185101-58790	\$1,150,285	\$1,631,235	41.8%
Total Capital And Non-Recurring:		\$1,150,285	\$1,631,235	41.8%

Name	Account ID	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
Total Capital:		\$1,150,285	\$1,631,235	41.8%
Debt Service				
Debt Service				
GEN OBLIGATION BOND PRINCIPAL	10180101-58810	\$2,894,957	\$2,587,337	-10.6%
GEN OBLIGATION BOND INTEREST	10180101-58811	\$1,160,761	\$1,126,378	-3%
CWF/DWSRF LOAN PRINCIPAL	10180101-58820	\$84,266	\$85,967	2%
CWF/DWSRF LOAN INTEREST	10180101-58821	\$13,705	\$12,004	-12.4%
DEBT TRANSFER TO WPCA	10180101-58823	\$550,971	\$542,164	-1.6%
PROJECTS IN PROGRESS	10180101-58830	\$50,000	\$50,000	0%
Total Debt Service:		\$4,754,660	\$4,403,850	-7.4%
Total Debt Service:		\$4,754,660	\$4,403,850	-7.4%
Total Expenditures:		\$63,510,221	\$65,476,753	3.1%

Revenues by Source

Projected 2024 Revenues by Source



Name	Account ID	FY2022 Mayor	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
Revenue Source					
Taxes					
PROP TAX	1019501-41000	\$38,285,820	\$41,980,249	\$43,846,477	4.4%
ARREARS	1019501-41001	\$213,543	\$308,024	\$357,308	16%

Name	Account ID	FY2022 Mayor	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
INTEREST	1019501-41002	\$117,799	\$171,965	\$185,722	8%
SUSPENSE	1019501-41003	\$7,838	\$35,495	\$13,133	-63%
LIENS	1019501-41004	\$6,434	\$3,745	\$12,658	238%
MOTOR VEHICLE PROP TAX GRANT	1019501-41008			\$213,782	N/A
Total Taxes:		\$38,631,434	\$42,499,478	\$44,629,080	5%
Intergovernmental					
ACO FEE	1011401-42046	\$895	\$1,500	\$1,500	0%
STATE PROP	1011402-42001	\$1,184,140	\$925,100	\$931,157	0.7%
ELDER RLF	1011402-42006	\$0	\$85,000	\$0	-100%
DISABLED R	1011402-42007	\$979	\$1,200	\$1,000	-16.7%
CIVIL PREP	1011402-42010	\$0	\$0	\$15,600	N/A
VET GRANT	1011402-42011	\$3,562	\$3,500	\$4,300	22.9%
PEQUOT	1011402-42014	\$463,667	\$1,391,000	\$1,391,000	0%
DUI GRANT	1012002-42034	\$544	\$6,000	\$5,000	-16.7%
LYS DOE	1013002-42003	\$6,559	\$26,167	\$33,294	27.2%
PILOT SR H	1013002-42032	\$8,422	\$8,200	\$8,200	0%
LYS ENRICH	1013002-42041	\$0	\$2,000	\$0	-100%
LAW 874	1017002-42016	\$790,081	\$1,500,000	\$1,500,000	0%
VO-AG STAB	1017002-42018	\$748,071	\$850,000	\$850,000	0%
ECS	1017002-42020	\$5,746,258	\$11,492,516	\$11,624,199	1.1%
Total Intergovernmental:		\$8,953,177	\$16,292,183	\$16,365,250	0.4%
Charges and Fees					
MISC	1011401-47009	\$77,928	\$80,000	\$80,000	0%
RED WOLFE	1011401-47019	\$38,279	\$55,000	\$55,000	0%
CLERK FEE	1011401-47022	\$105,181	\$115,000	\$120,000	4.3%
Z/W/ZBA	1011401-47023	\$6,114	\$10,000	\$15,000	50%

Name	Account ID	FY2022 Mayor	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
ASSESS FEE	1011401-47024	\$206	\$300	\$300	0%
PLAN FEE	1011401-47025	\$3,512	\$5,000	\$5,000	0%
LIC/PERMIT	1011401-47036	\$1,595	\$350	\$350	0%
DOG LIC	1011401-47037	\$5,616	\$8,700	\$8,800	1.1%
BLDG FEES	1011401-47040	\$115,985	\$132,000	\$175,000	32.6%
EE COPREM	1011401-47041	\$271,414	\$604,000	\$600,000	-0.7%
ASST REC	1011401-47045	\$0	\$250,000	\$250,000	0%
LVES EMS	1011401-47051	\$0	\$100,000	\$60,000	-40%
MED EQUIP	1011401-47053	\$0	\$20,000	\$0	-100%
PHONE GRAN	1011402-41005	\$0	\$22,000	\$20,000	-9.1%
LFD POLICE	1012001-47005	\$0	\$5,000	\$5,000	0%
DISP REG	1012001-47007	\$46,383	\$56,000	\$56,000	0%
FIRE POL	1012001-47017	\$1,780	\$3,000	\$3,000	0%
POLICE OT	1012001-47018	\$47,878	\$50,000	\$85,000	70%
PERMITS	1012001-47038	\$1,610	\$7,000	\$6,300	-10%
RECORDS	1012001-47039	\$1,042	\$1,800	\$1,800	0%
SHARED SERVICES	1012001-47055			\$36,800	N/A
DISP PRES	1012002-47049	\$25,000	\$25,000	\$30,500	22%
SR CTR FEE	1013001-47021	\$3,775	\$9,600	\$10,000	4.2%
PHN FEES	1013001-47034	\$393,222	\$800,000	\$600,000	-25%
TIP FEES	1014001-47020	\$33,921	\$52,000	\$40,000	-23.1%
LIB FEE	1015001-47032	\$298	\$375	\$500	33.3%
REG FEE	1016001-47033	\$1,330	\$3,000	\$3,000	0%
VO AG TUIT	1017001-47010	\$365,648	\$736,832	\$764,176	3.7%
SPED TUIT	1017001-47011	\$0	\$97,013	\$37,437	-61.4%
NR TUIT	1017001-47012	\$13,859	\$138,590	\$57,960	-58.2%

Name	Account ID	FY2022 Mayor	FY2023 Budgeted	FY2024 Budgeted	FY2023 Budgeted vs. FY2024 Budgeted (% Change)
Total Charges and Fees:		\$1,561,575	\$3,387,560	\$3,126,923	-7.7%
Investment Earnings					
INT DEPOS	1019503- 48001	\$14,639	\$80,000	\$300,000	275%
Total Investment Earnings:		\$14,639	\$80,000	\$300,000	275%
Other Financing Sources					
WPCA CONTR	1011401- 49006	\$0	\$40,000	\$40,000	0%
LH RENT	1011401- 49051	\$5,500	\$11,000	\$15,500	40.9%
TRANS IN	1019502- 49002	\$0	\$1,200,000	\$1,000,000	-16.7%
Total Other Financing Sources:		\$5,500	\$1,251,000	\$1,055,500	-15.6%
Total Revenue Source:		\$49,166,325	\$63,510,221	\$65,476,753	3.1%

ACCOUNT ID	Description	FY 22/23 Revised Budget	FY 22/23 Year to Date	FY 23/24 Department Head Request	FY 23/24 Mayor
10110301-	ADMINISTRATIVE WAGES	39,614.00	29,755.91	43,940.00	43,940.00
10110301-	TRAINING/MTGS/DUES/SUBSCRIP	1,200.00	-	-	-
	Total 10110301 REGISTRARS	40,814.00	29,755.91	43,940.00	43,940.00
10110303-	STIPENDS	12,750.00	12,615.00	-	-
10110303-	EQUIPMENT MAINTENANCE	2,250.00	2,250.00	2,250.00	2,250.00
10110303-	COMMUNICATIONS	1,400.00	-	1,400.00	1,400.00
10110303-	OTHER SUPPLIES	9,050.00	11,366.53	19,200.00	19,200.00
10110303-	EMPLOYEE REIMBURSEMENT	-	-	250.00	250.00
10110303-	OTHER WAGES	-	-	23,440.00	23,440.00
10110303-	TRAINING	-	-	3,450.00	3,450.00
	Total 10110303 ELECTIONS	25,450.00	26,231.53	49,990.00	49,990.00
	Totals	66,264.00	55,987.44	93,930.00	93,930.00

Council authorized over expenditure by

Council authorized over expenditure by

	Increase (Decrease)	Percentage Change
--	------------------------	----------------------

4,326.00	10.9%
(1,200.00)	-100.0%
3,126.00	7.7%

(12,750.00)	-100.0%
-	0.0%
-	0.0%
10,150.00	112.2%
250.00	#DIV/0!
23,440.00	#DIV/0!
3,450.00	#DIV/0!
24,540.00	96.4%
<hr/> 27,666.00 <hr/>	41.8%

\$2,500

\$3,000

Department	Request Title	Total 2024	Taxes - 2024	P & R Conveyance - 2024	Public Works Conveyance - 2024	Town Aid Road - 2024	Municipal Grant In Aid - 2024	LOCIP Grant - 2024	Other Grants - 2024	Board of Ed Operating Budget 2024	Board of Ed Ag Science Capital - 2024	Board of Ed Capital Reserve - 2024
Admin Emergency Serv	Automatic Chest Compression Syste.	\$0.00	\$0.00									
Admin Emergency Serv	Automated External Defibrillators	\$7,000.00	\$7,000.00									
Admin Emergency Serv	Fire Apparatus Replacement	\$341,030.00	\$341,030.00									
Animal Control	ACO Vehicle Reserve	\$2,000.00	\$2,000.00									
Assessor	Revaluation	\$30,000.00	\$30,000.00									
Assessor	Aerial Photography	\$10,000.00	\$10,000.00									
Dispatch	Dispatch Chair Replacement	\$8,200.00	\$8,200.00									
Dispatch	Base Station Replacement Reserve	\$8,500.00	\$8,500.00									
Education	LHS fire alarm replacement	\$0.00										
Education	Replace the carpet in the Ag Science Office	\$0.00										
Education	Replace the carpet in the Ag Science media center and conference room	\$0.00										
Education	Ag Science Fencing	\$10,000.00									\$10,000.00	
Education	Replace rotten sill plate in barn	\$20,000.00									\$20,000.00	
Education	Up grades to Ag Science Restrooms	\$0.00										
Education	Ag Science Electric access gate.	\$15,000.00									\$15,000.00	
Education	Ag Science cabinetry replacement	\$55,000.00									\$55,000.00	
Education	Ag Science Smart projector upgrade	\$28,000.00									\$28,000.00	
Education	Renovation of Ag science wood and metal shops.	\$0.00										
Education	Equipment maintenance	\$110,000.00								\$110,000.00		
Education	Green house equipment	\$12,000.00								\$12,000.00		
Education	Special needs air conditioning	\$10,000.00								\$10,000.00		
Education	Ledyard Middle School Cafeteria Expansion	\$0.00										
Education	Re pave and redesign the Ledyard High School Parking Lot	\$0.00										
Education	Replace maintenance garage roof at LHS	\$15,000.00										\$15,000.00
Education	Add lean-to to maintenance garage at LHS	\$15,000.00										\$15,000.00
Education	Ledyard High School LL Locker Room Renovations	\$0.00										
Education	Ledyard High School Field Restroom and Athletic Storage Building	\$0.00										
Education	Ledyard High School Elevator Replacement	\$0.00										
Education	Replacement Truck	\$80,000.00										\$80,000.00
Education	Ledyard High School Turf Field Scoreboard Replacement	\$0.00										
Education	Ledyard High School Softball Field Drainage	\$0.00										
Education	Ledyard High School Resurface Tennis Courts	\$0.00										
Education	Ledyard High School Culinary Room Upgrade	\$0.00										
Education	Juliet Long School Classroom Renovation	\$0.00										
Education	Gallup Hill School Pre-K Entry Canopy	\$44,000.00										\$44,000.00
Education	Gallup Hill School Outdoor Classroom	\$50,000.00										\$50,000.00
Education	Gales Ferry / Juliet Long School Outdoor Classroom	\$50,000.00										\$50,000.00
Education	Ledyard High School Boiler repairs	\$7,500.00										\$7,500.00
Education	Ledyard High School Media Center Roof Replacement	\$0.00										
Education	Ledyard High School Green House	\$25,000.00										\$25,000.00
Education	Ledyard High School Masonry Repairs	\$20,000.00								\$20,000.00		
Education	Ledyard High School Athletic Fields Yearly Maintenance and Upgrade	\$7,500.00								\$7,500.00		
Education	Ledyard High School Curb Repair	\$4,000.00								\$4,000.00		
Education	LHS ADA hardware upgrade	\$3,000.00								\$3,000.00		
Education	Juliet W. Long School Playground Pavement	\$0.00										
Education	Gales Ferry Play Ground Surfaces	\$0.00										
Education	Ledyard High School Main Gym ceiling renovation	\$0.00										
Education	Ledyard High School Aux Gym Padding Replacement	\$0.00										
Education	Ledyard High School gym dividing wall replacement.	\$0.00										
Education	Ledyard High School Gym Bleacher Replacement	\$0.00										
Education	Ledyard High School Juliet Long School Fire Alarm Upgrade	\$0.00										
Education	Ledyard High School Science Labs upgrades	\$100,000.00	\$100,000.00									
Education	Replacement of lockers at Ledyard High School	\$0.00										
Education	Upgrade to the classrooms in the original section of Ledyard High School.	\$165,000.00	\$165,000.00									
Elections	Three (3) - four station voting booths	\$3,300.00	\$3,300.00									

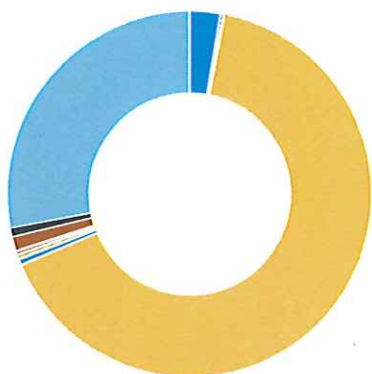
Department	Request Title	Total 2024	Taxes - 2024	P & R Conveyance - 2024	Public Works Conveyance - 2024	Town Aid Road - 2024	Municipal Grant In Aid - 2024	LOCIP Grant - 2024	Other Grants - 2024	Board of Ed Operating Budget 2024	Board of Ed Ag Science Capital - 2024	Board of Ed Capital Reserve - 2024
Gales Ferry Fire Company	Firefighters' emergency use radios (walkie-talkies)	\$5,000.00	\$5,000.00									
Gales Ferry Fire Company	Self-Contained Breathing Apparatus (SCBA)	\$13,000.00	\$13,000.00									
Gales Ferry Fire Company	Air Bottles	\$3,000.00	\$3,000.00									
Gales Ferry Fire Company	Fire Chief's vehicle replacement	\$1,000.00	\$1,000.00									
Gales Ferry Fire Company	fire fighting equipment	\$3,000.00	\$3,000.00									
Gales Ferry Fire Company	Hose, fire	\$4,000.00	\$4,000.00									
Gales Ferry Fire Company	Station emergency generator	\$8,000.00	\$8,000.00									
Gales Ferry Fire Company	Compressor, Breathing Air	\$12,000.00	\$12,000.00									
Gales Ferry Fire Company	Firefighter's protective clothing (PPE)	\$13,000.00	\$13,000.00									
Gales Ferry Fire Company	Jaws of Life	\$4,000.00	\$4,000.00									
Historic Districts	Nathan Leter House external improvements	\$10,000.00	\$10,000.00									
Historic Districts	Repair and Renovation of Water Powered Up-Down Sawmill and Shop	\$0.00	\$0.00									
Ledyard Fire Company	Radio's and Pagers	\$5,000.00	\$5,000.00									
Ledyard Fire Company	SCBA Replacement	\$12,000.00	\$12,000.00									
Ledyard Fire Company	Battery Vent Fan	\$1,000.00	\$1,000.00									
Ledyard Fire Company	Hunt Pump/Tool Replacement	\$6,000.00	\$6,000.00									
Ledyard Fire Company	Fire Hose replacement	\$4,000.00	\$4,000.00									
Ledyard Fire Company	Firefighter Personal Protective Equipment	\$10,000.00	\$10,000.00									
Library	Computer Replacement Reserve	\$4,000.00	\$4,000.00									
Library	Bill Library addition feasibility study	\$0.00										
Mis	Computer & Server Replacement Fund	\$40,000.00	\$40,000.00									
Parks And Recreation	Clark/ Purdy Field Upgrades	\$8,000.00		\$8,000.00								
Parks And Recreation	Judge Crandall Irrigation	\$5,000.00		\$5,000.00								
Parks And Recreation	Tree Removal	\$10,000.00		\$10,000.00								
Parks And Recreation	Replace Gales Ferry Community Center Ramp	\$8,000.00		\$8,000.00								
Parks And Recreation	Depta top-dressing and sod penalty areas	\$25,000.00		\$25,000.00								
Parks And Recreation	Park Furnishings	\$25,000.00		\$25,000.00								
Parks And Recreation	Lantern Hill Valley Park	\$57,310.00		\$57,310.00								
Parks and Recreation	Colonel Ledyard Park Basketball/ Tennis Courts	\$5,000.00		\$5,000.00								
Parks and Recreation	Judge Crandall Hurricane sutters and building repairs	\$25,940.00		\$25,940.00								
Police	Duty Weapon Replacement	\$0.00	\$0.00									
Police	Police Psychological Exam Reserve	\$1,250.00	\$1,250.00									
Police	Police Body Worn Cameras	\$7,050.00	\$7,050.00									
Police	Police Vehicles	\$94,343.00	\$94,343.00									
Police	Accreditation Reserve	\$1,000.00	\$1,000.00									
Public Works	Municipal Building Reserve Fund	\$150,000.00	\$150,000.00									
Public Works	Lantern Hill Road Bridge Replacement	\$1,075,000.00							\$1,075,000.00			
Public Works	Colonel Ledyard Highway Multi-Use Pathway	\$1,080,000.00							\$1,080,000.00			
Public Works	Road Restoration Fund	\$983,200.00	\$300,562.00			\$147,889.00	\$421,085.00	\$112,464.00				
Public Works	Pooled Vehicle Reserve Fund	\$5,000.00	\$5,000.00									
Public Works	Light Equipment Reserve Fund	\$15,000.00	\$15,000.00									
Public Works	Small Truck Reserve Fund	\$29,000.00	\$29,000.00									
Public Works	Large Truck Reserve Account	\$175,000.00	\$175,000.00									
Public Works	Heavy Equipment Reserve Fund	\$85,000.00	\$40,000.00		\$45,000.00							
Town Clerk	ADA compliance	\$2,500.00	\$2,500.00									
Totals		\$5,285,423.00	\$1,653,735.00	\$169,250.00	\$45,000.00	\$147,889.00	\$421,085.00	\$112,464.00	\$2,155,000.00	\$166,500.00	\$128,000.00	\$286,500.00

Capital Improvements: One-year Plan

Total Capital Requested
\$12,875,423

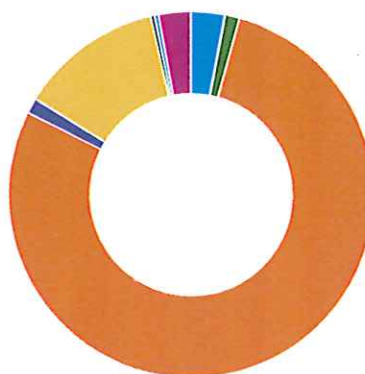
75 Capital Improvement Projects

Total Funding Requested by Department



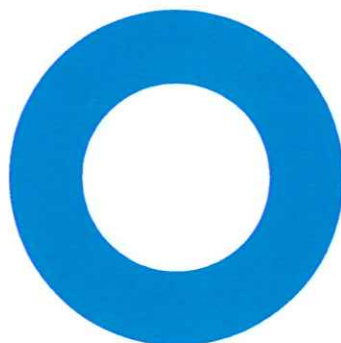
Admin Emergency Serv (3%)	\$348,030.00
Animal Control (0%)	\$2,000.00
Assessor (0%)	\$30,000.00
Dispatch (0%)	\$16,700.00
Education (66%)	\$8,446,000.00
Elections (0%)	\$3,300.00
Gales Ferry Fire Company (1%)	\$66,000.00
Historic Districts (0%)	\$10,000.00
Ledyard Fire Company (0%)	\$38,000.00
Library (0%)	\$4,000.00
Mis (0%)	\$40,000.00
Parks and Recreation (0%)	\$5,000.00
Parks And Recreation (1%)	\$164,250.00
Police (1%)	\$103,643.00
Public Works (28%)	\$3,596,000.00
Town Clerk (0%)	\$2,500.00
TOTAL	\$12,875,423.00

Total Funding Requested by Source



Bonding (3%)	\$380,000.00
Conveyance (1%)	\$169,250.00
Grant (78%)	\$10,056,438.00
Operating (1%)	\$174,900.00
Taxes (13%)	\$1,631,235.00
Transfer from Other Fund (0%)	\$45,000.00
Transfer In from Other Fund (0%)	\$45,000.00
Transfer in from Other Fund (3%)	\$369,500.00
TOTAL	\$12,871,323.00

Capital Costs Breakdown



● Capital Costs (100%)
TOTAL

\$12,875,423.00
\$12,875,423.00

Public Works Requests

Itemized Requests for 2024

Colonel Ledyard Highway Multi-Use Pathway \$1,080,000

This project comprises a multi-use (pedestrian/cyclist) pathway from Ledyard Center at the Bill Library to Ledyard High School at its access off Gallup Hill Road. The project has been approved by SECCOG through the LOTCIP program. The...

Heavy Equipment Reserve Fund \$85,000

This account needs to be funded annually to meet long-term replacement needs in accordance with the equipment replacement plan. Funds are appropriated at a rate necessary to meet the anticipated future refitting and/or replacement of the...

Lantern Hill Road Bridge Replacement \$1,075,000

The existing bridge over Whitford Brook at the Ledyard-Stonington Town Line is too narrow for normal traffic and is particularly unsafe in the event of head-on large vehicular traffic. The Town of Stonington had been conducting and advancing...

Large Truck Reserve Account \$175,000

This account needs to be funded annually to meet long-term replacement needs of the large dump truck fleet. Originally, funding was sought to meet a 15-year replacement cycle for each of the trucks in the fleet. Because of severe funding...

Light Equipment Reserve Fund \$15,000

This account funds long-term requirements in accordance with minor equipment upgrade and replacement needs. This involves a large variety of light/small equipment assets. A degree of flexibility is assumed, as the Town's...

Municipal Building Reserve Fund \$150,000

This fund provides for ongoing capital level renovations and life-cycle maintenance for the Town's non-BOE municipal buildings. Due to a combination of factors, including facility age, inconsistent capital investment, and normal...

Pooled Vehicle Reserve Fund \$5,000

This account needs to be funded annually to meet long-term replacement needs in accordance with the equipment replacement plan. The State of Connecticut has privatized its sale of surplus vehicles and items. This has severely curtailed the...

Road Restoration Fund \$982,000

Road restoration (i.e., reconstruction and resurfacing) is programmed through a systematic plan derived through a comprehensive assessment and evaluation of the condition of all Town roads. From 1988 to 2008, the source of funding for this program...

Small Truck Reserve Fund \$29,000

This account needs to be funded annually to meet long-term replacement needs in accordance with the equipment replacement plan. A combination of internal reassignments of assets and new purchases continues to be undertaken to more efficiently...

Total: \$3,596,000

Parks and Recreation Requests

Itemized Requests for 2024

Colonel Ledyard Park Basketball/ Tennis Courts

\$5,000

Maintenance to both the basketball and tennis courts at Colonel Ledyard Park to prolong the life of the courts.

Total: \$5,000

Education Requests

Itemized Requests for 2024

Add lean to maintenance garage at LHS	\$15,000
--	-----------------

The District maintenance department has equipment that should be stored out of the weather but does not require inside storage. This is to allow this equipment to be under cover from snow and rain.

Ag Science cabinetry replacement	\$55,000
---	-----------------

The current cabinets in the marine science classroom are in need of replacement. They have been damaged from the long term use of fish tanks on the counters. The new cabinets will have phenolic panels and shelving with solid surface tops to...

Ag Science Electric access gate.	\$15,000
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The current ag science driveway gate that allows vehicles access to the rear of the school and the field area is left open for teachers and staff to access the area. This will install an electrically operated gate providing better security...

Ag Science Fencing	\$10,000
---------------------------	-----------------

There are sections in the front of Ag Science where students do outside activities, moving from the greenhouse to the school and back. This area is currently unfenced and open to the public. For security reasons and the safety of...

Ag Science Smart projector upgrade	\$28,000
---	-----------------

The current projectors do not have any smart functions and are obsolete. These funds will allow for the replacement to upgraded projectors that have an interactive function.

Equipment maintenance	\$110,000
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This is to supply funds for the normal maintenance of the school HVAC systems, elevators and fire alarm systems. This will include filters, fan belts, service calls and preventative maintenance contracts, monitoring and testing.

Gales Ferry / Juliet Long School Outdoor Classroom	\$50,000
---	-----------------

The 21st century learning environment requires innovative and non- traditional learning spaces. As part of this, the creation of outdoor learning areas is critical. Funding will establish seating and a canopy of covered area for classroom...

Gallup Hill School Outdoor Classroom	\$50,000
---	-----------------

The 21st century learning environment required innovative and non- traditional learning spaces. As part of this the creation of outdoor learning area is critical funding will establish seating and a canopy of covered area for classroom instruction.

Gallup Hill School Pre-K entry Canopy	\$44,000
--	-----------------

The limited driveway and parking area prevents the PreK for efficiently bringing in students at the start of the day and at dismissal. Providing a canopy and barrier to the parking area will allow students to be assembled outside rather than...

Green house equipment	\$12,000
------------------------------	-----------------

Provide the replacement of cabinets and shelving in the main HS green house

Ledyard High School Air Conditioning	\$2,600,000
---	--------------------

This is to allow for the installation of air conditioning as needed for student and or staff requirements. We have applied for a federal grant that will cover up to 95% of the cost of this...

Ledyard High School Athletic Fields Yearly Maintenance and Upgrade	\$7,500
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Seeding clay and other items to properly maintain the athletic fields at Ledyard high School.

Ledyard High School Auditorium Air Conditioning	\$400,000
--	------------------

Currently, there is no air conditioning in the school auditorium. The space is used by the school, town and outside organizations for meetings along with musical and theatrical programs. This will be an increase in cost I entered \$1 in cost...

Ledyard High School Boiler repairs	\$7,500
The boilers at LHS will require retubbing in the near future. During the yearly inspections we are observing more and more pitting of the metal and a few of the tubes have failed and were sealed. This request is to allow for reasonable...	
Ledyard High School Curb Repair	\$4,000
The concrete curbing at the Ledyard High School parking lot is deteriorating these funds will allow replacement in critical areas to prevent erosion.	
Ledyard High School Green House	\$25,000
The biology lab in room 103 at Ledyard high School has an attached greenhouse and aquaculture lab. The area in question is need of refurbishment. Included is the replacement of damaged and fogged glass, repair of control arms and...	
Ledyard High School Heating System Replacement	\$3,000,000
The existing boilers at Ledyard High School are original to the building and are 60 years old. There are currently a limited number of companies that continue to service these types of boilers. During the repairs in 2020 we were advised that the...	
Ledyard High School Masonry Repairs	\$20,000
Ledyard High School has experienced some issues with the facade brick work pulling away from the building. It is important that this be addressed in a timely manner. Water infiltration along with the freeze and thaw cycles will increase the...	
Ledyard High School Science Labs upgrades	\$100,000
There has been on ongoing project to upgrade the science labs at Ledyard high School. Currently only the labs in the 300 wing of the school remain to be upgraded. This will complete the science lab renovations in the original building.	
Ledyard High School Window Replacement	\$1,600,000
The current windows are not energy efficient and do not seal properly. This should be completed in conjunction with the heating and air conditioning projects since new windows will allow for smaller heating and cooling plants. We...	
LHS ADA hardware upgrade	\$3,000
This is an ongoing project to upgrade the door hardware on classrooms to ADA compliance at Ledyard High School	
Replace maintenance garage roof at LHS	\$15,000
The existing roof on the maintenance garage has reached the end of its useful life and is in need of replacement.	
Replace rotten sill plate in barn	\$20,000
The sill plate in the barn is rotted and in need of replacement. This is a critical piece of the structure.	
Replacement Truck	\$80,000
Vehicles need routine replacement. While mileage is relatively low for the age of our vehicles, the plowing and use during periods of heavy salt use in the summer take a toll on the undercarriage and frames. We have instituted a program of coating...	
Special needs air conditioning	\$10,000
Allowance to provide airconditioning in specific rooms where required for medical needs.	
Upgrade to the classrooms in the original section of Ledyard High School.	\$165,000
The classrooms at Ledyard high School have not been upgraded since the building was opened. The budget amount will allow the upgrades to 8-10 classrooms with new ceilings, LED lighting, paint, Interactive Projector Boards, white boards and...	
Total: \$8,446,000	

Historic Districts Requests

Itemized Requests for 2024

Nathan Lester House external improvements	\$10,000
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To redo siding and replace window frames on the East side of the Nathan Lester House

Total: \$10,000

Town Clerk Requests

Itemized Requests for 2024

ADA compliance	\$2,500
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Funding is being requested to lower / convert a portion of the public-facing countertop to allow for wheelchair access.

Total: \$2,500

Elections Requests

Itemized Requests for 2024

Three (3) - four station voting booths	\$3,300
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One time request for three (3) - four station voting booths

Total: \$3,300

Assessor Requests

Itemized Requests for 2024

Revaluation	\$30,000
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Revaluation of real property required by statute every five years. Last revaluation effective October 1, 2020. Next due, October 1, 2025. The next revaluation should include interior inspections and photos, as the 2015...

Total: \$30,000

Admin Emergency Serv Requests

Itemized Requests for 2024

Automated External Defibrillators

\$7,000

The Town owns and maintains 38 Automatic External Defibrillators. These defibrillators are assigned to both of the fire companies, to the police department, and to Ledyard Schools. Each school houses at least one public-accessible...

Fire Apparatus Replacement

\$341,030

The Fire Apparatus replacement fund was revised in FY2022 and represents a preliminary estimate for the replacement of all fire apparatus in the fleet projected out through FY2040. The existing plan incorporates the purchase price of the existing...

Total: \$348,030

Police Requests

Itemized Requests for 2024

Accreditation Reserve

\$1,000

Public Act 20-01 required all CT police agencies to obtain CALEA accreditation by year 2025. CALEA is the Commission on the Accreditation of Law Enforcement Agencies. In FY23, the state requirement for accreditation was changed to Tier...

Police Body Worn Cameras

\$7,050

Purchase and Maintain Body-worn cameras for Ledyard Police by July 1, 2022 in accordance with Public Act 20-01, Section 19. Reimbursement of 30% of costs should be available from State of CT OPM. "The Office of Policy and Management...

Police Psychological Exam Reserve

\$1,250

Public Act 20-01 Requires all law enforcement officers to have a psychological evaluation at least once every 5 years. "On and after January 1, 2021, the administrative head of each law enforcement unit shall require each police officer...

Police Vehicles

\$94,343

Planned Replacement of Police Vehicles. The department proposes replacement of one patrol vehicle in FY 2023 based on current mileage and usage of the patrol fleet at a cost of \$43343. The department further requests funding for a...

Total: \$103,643

Dispatch Requests

Itemized Requests for 2024

Base Station Replacement Reserve

\$8,500

Reserve Fund for Dispatch Base Station Radio replacement and repair as needed. This is a reserve fund that has been in effect for several years to update equipment used for police, fire, and EMS emergency communications. Each radio...

Dispatch Chair Replacement

\$8,200

The department requests an allocation to replace 4 chairs used by dispatcher personnel around the clock. The proposed replacement chairs are designed for 24-hour use. The current chairs are original to the building and have been in use for 7...

Total: \$16,700

Animal Control Requests

Itemized Requests for 2024

ACO Vehicle Reserve

\$2,000

Reserve fund for planned replacement of ACO vehicle. Current balance in FY 21 is \$22,000, with an FY22 allocation of \$5000, the department will be able to replace the current vehicle with a smaller, more fuel efficient van. The...

Total: \$2,000

Ledyard Fire Company Requests

Itemized Requests for 2024

Battery Vent Fan

\$1,000

This fan will allow us to remove a portable generator from R-11 which will free up space to optimize the capabilities of the apparatus. Our electric fans we currently have are 15-20 years old and are starting to show their age. This fan allows us...

Fire Hose replacement

\$4,000

The Ledyard Fire Company currently loses 2-5 lengths a hose per year due to the age of the hose during annual testing. This will allow the department to replenish the lost hose. Due to the cost of the hose it is not feasible to fund through the...

Firefighter Personal Protective Equipment

\$10,000

This CIP budget item continues with the necessary turnout gear replacement and procurement for existing and newly recruited firefighters. The Ledyard Fire Company has experienced a surge in membership due to aggressive recruiting this year. We...

Hurst Pump/Tool Replacement

\$6,000

The Hurst Pump (Jaws of Life) on Engine R-13 is original to the truck when it was bought in 2003. Currently, the pump is operation however, it is starting to show signs of end of life. Due to the age of the pump majority of the parts cannot be...

Radio's and Pagers

\$5,000

The Ledyard Fire Company continues to grow, which resulted in a need for more audio pagers. Pagers are used to notify the volunteers of emergency calls, due to the delay and unreliability of the text paging/active 911 system. From time to time the...

SCBA Replacement

\$12,000

Recently the town of Ledyard received a grant for both fire companies' self-contained breathing apparatus (SCBA's). The SCBA's are a critical piece of safety equipment to allow firefighters to work inside hazardous environments as...

Total: \$38,000

Gales Ferry Fire Company Requests

Itemized Requests for 2024

Air Bottles \$3,000

Firefighting breathing air bottles have a 15 year life. "end use", per the U. S. Department of Transportation. This is a plan for their replacement.

Compressor, Breathing Air \$12,000

The breathing air compressor produces certified, safe breathing air for the firefighters, as required by law. This compressor is coming to its end of use life do to age, not over 20 years old.

Fire Chiefs vehicle replacement \$1,000

The existing fire chief's vehicle is coming to its usable end.. This vehicle is for responding to emergencies, training, meetings and other administrative duties.

fire fighting equipment \$3,000

Firefighting equipment must be cycled out on a regular basis to purchase newer.... state of the art equipment. This also allows the department to keep pace with new national standards under the National Fire Protection Association professional...

Firefighter's protective clothing (PPE) \$13,000

Required by OSHA, protective clothing must now, under new national standards, be rotated out for interior firefighting every 10 years To save PPE cost, we rotate out the 10 year old clothing to non-interior qualified firefighters; saving a...

Firefighters' emergency use radios (walkie-talkies) \$5,000

To keep up with technology. Radios are constantly changing for greater coverage and communication, and normal replacement over time.

Hose, fire \$4,000

Replacement of outdated or hose that has failed its mandated annual certification. . The hose is tested/certified annually per the national standard (National Fire Protection Association) NFPA

Jaws of Live \$4,000

Ongoing replacement of out of date equipment used in the rescue and extricating of victims involved in motor vehicle accidents Older equipment is not suited to new modern vehicles' reinforcement metals. New Battery operated tools are...

Self-Contained Breathing Apparatus (SCBA) \$13,000

Self Contained Breathing Apparatus are firefighters' first defense for breathing air during a fire.About every 15-20 years newer, advanced technology is developed and this project will give the chief the opportunity to purchase the most state...

Station emergency generator \$8,000

The fire station's emergency generator is for powering the building during outages and for apparatus/equipment emergency readiness, in addition, is a cooling and warming station for the town's residents.

Total: \$66,000

Library Requests

Itemized Requests for 2024

Computer Replacement Reserve

\$4,000

The LION Consortium computer replacement program has been dissolved. This request is to start a reserve account for future computer purchases.

Total: \$4,000

Parks And Recreation Requests

Itemized Requests for 2024

Clark/ Purdy Field Upgrades

\$8,000

Install a walkway from the parking lot to the field and install a new field sign.

Depta top-dressing and sod penalty areas

\$25,000

Continue topdressing and converting the grass type on Depta field. In addition, re-sod penalty areas.

Judge Crandall Hurricane shutters and building repairs

\$25,940

Install 4 hurricane shutters on the Judge Crandall field house, relocate a speaker to allow for installation and repair water damage. The current overhead doors have large gaps in the corners and are attached to the inner walls of the building...

Judge Crandall Irrigation

\$5,000

Raise irrigation heads on Judge Crandall Field.

Lantern Hill Valley Park

\$57,310

Develop a new property that is being leased to the town as a park. It includes a pavilion, concrete pad for the pavilion, tables, signage, parking lots, and a carry-in boat launch.

Park Furnishings

\$25,000

New/ replacement picnic tables, grills, and benches for parks.

Replace Gales Ferry Community Center Ramp

\$8,000

Replace the Gales Ferry Community Center ramp.

Tree Removal

\$10,000

Remove dead trees in various parks. A number of trees did not bounce back after the drought and are now a safety concern.

Total: \$164,250

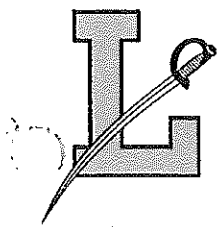
Mis Requests

Itemized Requests for 2024

Computer & Server Replacement Fund**\$40,000**

In FY 2012-2013 the Computer & Server Replacement Sinking Fund was established for the entire Town Government organization. This allowed enterprise funding to be available to meet the yearly PC replacement schedule and provide funding for...

Total: \$40,000



TO: Fred Allyn III, Mayor

FROM: Anthony Favry, Chair, Board of Education

SUBJECT: Board of Education 2022-23 Approved Budget

DATE: February 22, 2023

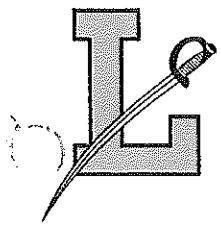
Enclosed is the 2023-2024 Ledyard Public Schools Budget as adopted by the Ledyard Board of Education (BOE). This budget takes into consideration the growing needs of our students and our ongoing efforts to improve achievement levels. The Board is cognizant of the overall financial reality of our community and district challenges.

In the ten year period between 2008 and 2018, Ledyard Public Schools (LPS) experienced both a drop in enrollment and a simultaneous increase in high needs students (19% to 42%). Budgetary pressures, general sentiment around costs, and the practice of primarily using enrollment for calculating staffing, significantly reduced the district's capacity to respond to the growing student need. This has contributed to unacceptable student achievement levels with a troubling opportunity gap that requires targeted interventions and adjustments to the district's programming.

Over the past five years, the BOE has strategically approved targeted and deliberate actions to address the needs of our students. While the issues and complexities presented by the COVID-19 pandemic impacted and continue to impact our students, families, and team; this budget affirms our commitment to address the short and long term needs of our students that existed prior to, and persist after, this period of turmoil. The demands for improved programming, interventions, and other support will not soon disappear.

Funding for education represents Ledyard's greatest expense and arguably its most important function in a democratic society. LPS has continued to provide education at a cost far below any other district in Southeastern CT, and is in the lowest 5% of the State in per pupil spending. While our efficiency is laudable, it is not sustainable, or effective for a growing number of students.

The BOE budget for the 2023-2024 school year is \$35,908,368, a \$1,353,048 (3.92%) increase over the FY 2022-23 budget. This budget expands the district's intervention programming and implements increased support for teacher growth and development. While not fully realized due to existing utility contracts and negotiated pricing for other services, inflationary impacts are addressed in various lines throughout the budget. Contractual obligations agreed to by the BOE and Town Council make up (2.12%) of this year's increase.



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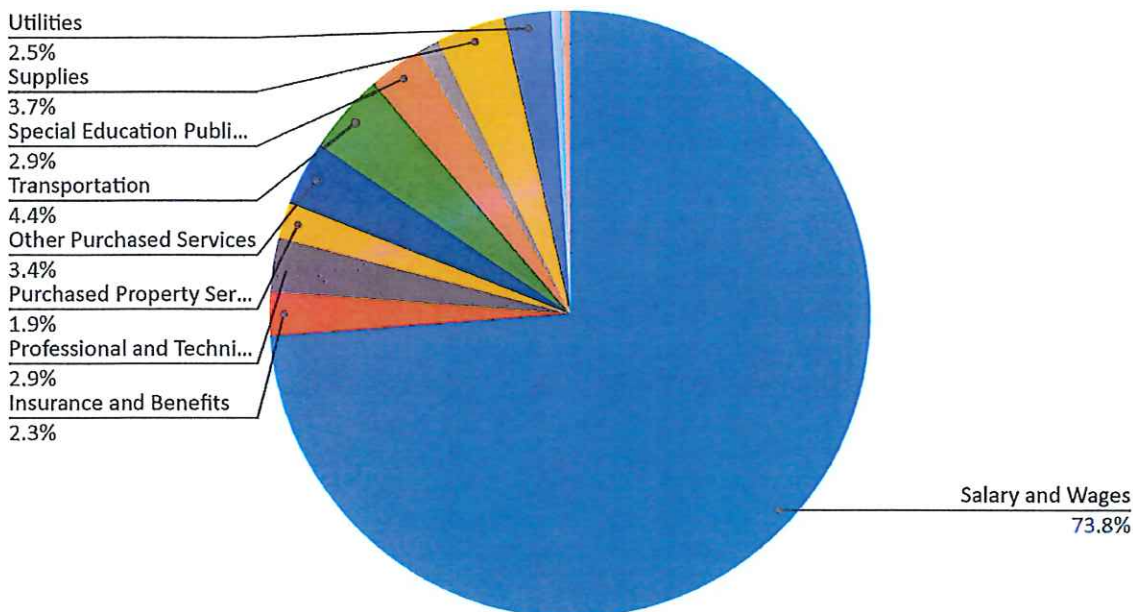
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**BOE ADOPTED BUDGET
SECTION I: EXECUTIVE SUMMARY**

2023-2024 Budget Breakdown



Salaries and Wages (object codes 51010-51300) – Increase \$1,236,854 (4.89%)

Teacher salaries support regular education activities, library media services, the special education program, pre-kindergarten program, guidance and career services, intervention, social workers, and school psychologists. Teacher Salaries (51030-51050) increase overall by \$802,148.52. This increase includes the contractual gross wage increase plus step and six known retirements at an estimated savings of \$223,000. The 2023-2024 budget includes requests for 5.0 FTE new educators to align with our strategic plan. These requests include an instructional coach to bring best instructional practices to classrooms by working closely with teachers to support their professional learning and implementation of curriculum; three ELA interventionists to work directly with students needing tiered support; one EL teacher to instruct students who speak a language other than English. Currently the district has 45 English Language Learner (ELL) students who are served by one full time teacher and one grant funded tutor; current staffing is not adequate to provide required EL instruction to students.

Due to a statewide shortage in athletic trainers, we are requesting a part time, 0.5 FTE staff position for an athletic trainer and have removed the athletic trainer stipend. The district is currently utilizing an EMT on a per diem basis for game coverage but needs a regularly staffed

position to reduce liability, improve student safety and improve efficacy in the athletic program. This will also enhance communication, provide coverage at freshman and junior varsity athletic events, and assist coaching staff in evaluating and implementing sport specific conditioning programs and methods.

School Administration is involved in activities associated with directing and managing individual schools' operations following system-wide policies and standards. The administration is responsible for the supervision of all school operations, including oversight of curriculum and instruction, students' academic and extracurricular activities, assignment of duties and evaluation of staff members, and maintenance of educational records. Staff budgeted and assigned to this program includes four (4.0) Principals, five (5.0) Assistant Principals, and four (4.0) Special Education Administrators. The Ledyard Administrators Association (LAA) contract calls for a gross wage increase of 1.75%.

Salary objects additionally provide funding for the AFSCME Secretarial bargaining unit, the AFSCME Custodian/Maintenance bargaining unit, the AFSCME Information Technology bargaining unit, and the AFSCME Paraprofessional bargaining unit. These staff members are responsible for the oversight of critical district tasks that include administrative tasks for school building offices, the Central Office, student data, attendance data, purchasing, maintenance and cleaning of five building sites, maintenance of playing fields, maintenance of equipment, student information systems, information technology hardware used by staff and students, and assistance in oversight of students.

Employee Benefits (object codes 52200-52800) – No change (0.00%)

Unemployment Expense (52600), District Tuition Reimbursement (52350), and Social Security/Medicare Expense (52200) are flat-funded based on trends and previous fiscal year expenditures.

The Town historically funds medical expenses for school district personnel. The Ledyard Education Association, our largest bargaining unit, will increase from a 22% premium share in the 2022-2023 fiscal year to a 22.75% premium share in the 2023-2024 school year. In 2023-2024, the LAA Group will have a 20.5% premium share (increase of 0.5% over 2022-2023); the AFSCME Custodian/Maintenance group will have a 17.5% premium share (increase of 0.25% over 2022-2023); the AFSCME Secretary group continues at a 19% premium share, which is unchanged for the duration of agreement; the AFSCME Paraprofessional group has a 20% premium share (increase of 1% over 2022-2023). The AFSCME IT group has an 18% premium share in 2022-2023 and will enter into negotiations during this budget year.

Insurance costs typically increase annually; assuming a 9% increase to insurance rates and flat enrollment in the Connecticut Partnership Plan, the increases in employee percentage share represent a savings of approximately \$166,916 in the town's budget.

Professional/Technical Services (object codes 53210-53740) – Increase \$129,950 (14.27%)

Professional and Technical Services are forecasted to increase in 2023-2024. General education professional development has decreased by \$2,800 based on the professional development calendar and availability of grant funds.

We estimate an increase of \$90,000 in special education student services (2091260 53400), an increase of \$40,000 for occupational therapy (53440), and an increase of \$15,000 for physical therapy. This is related to mandatory services for special needs students including contracted registered behavior therapists, special education professional development, and an increase of students receiving occupational therapy and physical therapy services based on Individual Education Plans (IEPs) and 504 Plans.

Purchased Property Services (object codes 54100-54900) – Increase \$82,625 (13.88%)

Most lines under purchased property services are flat funded. There is an increase on technology equipment maintenance in the amount of \$36,625 related to our fiber network, copier leases, K-12 technology services, and out of warranty and failing equipment repair. The increase in the purchased property services is directly offset by savings in technology staff salaries (2122230 51060). Our estimated impact of ERate grant opportunities offsetting costs in this line are \$105,676 based on our 2022-2023 award.

Technology repair (2122230 54320) is increased by \$46,000 for the replacement of out of warranty/failing projectors and SMART boards at Gallup Hill School and Ledyard Middle School.

Maintenance department repair costs (2112600 54300) are flat funded based on current fiscal year usage. There is a state mandated Building Management System (BMS) review in 2023-2024 at an estimated cost of \$18,500 but based on analysis the current budget should be able to accommodate this expense; this is an area of risk.

Other Purchased Services (object codes 55100-55900) – Decrease \$215,750 (-4.82%)

The budget for transportation (55100) is based on a contractual increase of 3%; at a cost of \$347.61 per day per full-sized bus. This budget line also includes the Magnet School Transportation Grant reimbursement from the State of Connecticut, estimated at \$130,000, which is reduced due to low enrollment/ridership.

Pupil Transportation services include conveying students to and from school as required by state and federal laws. In addition, the district provides transportation to school sponsored activities. Ledyard currently contracts for twenty-three (23) regular buses and six (6) special education buses. Other providers are utilized for specialized transportation for students, including but not limited to homelessness, DCF placement, IEP or 504 determination, or out of district placement.

Tuition costs are related to three areas: special education out-of-district programs, magnet schools, and adult education. Special Education outplaced tuition is highly volatile and is an area of risk; special education is flat funded in this budget based on current year costs and

Excess Cost grant projections. Due to enrollment forecasting, Magnet school tuition (55660) is reduced by \$31,000, and public special education tuition (55600) is reduced by \$265,000.

Rather than operating an independent program, Ledyard Public Schools participates in the Norwich Collaborative Adult Education Consortium. The consortium provides mandated courses in citizenship, English for those with limited proficiency, and courses leading to a graduate equivalency diploma (GED). A state grant partially funds this program, and Ledyard Public Schools is required to fund the balance. The adult education line (55900) is flat funded.

Supplies (object codes 56110-56900) – Increase \$120,120 (5.70%)

Electricity (56220) increases by \$40,000; flat-funded based on usage and an estimated increase during the second half of the 2023-2024 school year due to a new contract for supply in December 2023 and potentially volatile new rates. Natural gas (56210) is flat funded; we have a current agreement through September 2023, however we have historically underspent this budget line. Heating oil (56200) is increased by \$42,230 based on market fluctuation, and diesel (56260) is increased by \$20,000 based on market fluctuation. Heating oil and diesel are negotiated annually each spring. Due to fluctuating markets and increasing costs, our utility costs are areas of potential risk.

Maintenance supplies (56900) increased by \$20,000 due to rising supply costs and inflation. This budget line had increased for 2021-2022 for pandemic related supplies, then was decreased for 2022-2023.

While many instructional supply lines are flat funded based on previous fiscal year results and projected current fiscal year expenditures, we have included relatively small requests for a WorldLanguage Lab at Ledyard Middle School, a pilot program to allow enrichment opportunities for students to experience more foreign languages. Additionally, we have increased funding for supplies in the agriscience program by \$10,000 due to rising costs; this budget has been flat funded for several years.

Textbooks (56400) have been adjusted based on the curriculum cycle. General instruction textbooks decreased by \$58,310. Mathematics instruction textbooks decreased by \$15,600, foreign language textbooks increased by \$21,800, social studies textbooks increased by \$500, and reading instruction textbooks increased by \$1,500. Testing supplies and instructional supplies for curriculum initiatives increased by \$21,100 to support materials for foundations, purposeful play, and patterns of power.

Testing supplies for special education increased by \$5,000 based on current fiscal year needs and instructional supplies for special education increased by \$1,400 for Ledyard Transition Academy supplies.

Equipment (object codes 57300-57350) – Decrease \$10,000 (-4.59%)

Most equipment budget lines are flat funded based on a review of current fiscal year levels. District software lines are flat funded based on current usage, current fiscal year grant narratives, and projected usage. Maintenance replacement equipment (2112600-57310) has been decreased by \$10,000 due to no new equipment requests for 2023-2024.

Dues and Fees (object codes 58100-58120) - Increase \$9,250 (6.42%)

Most district fees (58100 and 58120) are unchanged based on current fiscal year levels and information from Project Oceanology, which has a \$0 increase for 2023-2024. Special education dues and fees (2091200 58100) are increased by \$9,250 for Thrively software, which provides assessment data for special education transition services.

2023-2024 Budget Including \$ Inc/Dec and % Inc/Dec							
ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	\$ Inc/Dec	% Inc/Dec
2021000	51040	0150-70-0002-01000-51040	TEACHER SALARY	\$2,073,345	\$2,317,898	\$244,553	11.80%
2021000	51140	0150-70-0002-01000-51140	PARAPROFESSIONAL SALARIES	\$76,407	\$67,193	-\$9,214	-12.06%
2021000	56110	0150-70-0002-01000-56110	INSTRUCTIONAL SUPPLIES	\$38,500	\$38,500	\$0	0.00%
2021000	56890	0150-70-0002-01000-56890	TECHNOLOGY SUPPLIES	\$12,000	\$12,000	\$0	0.00%
2021000	57310	0150-70-0002-01000-57310	REPLACEMENT EQUIPMENT	\$950	\$950	\$0	0.00%
2021002	51040	0150-70-0002-01002-51040	TEACHER SALARY	\$94,701	\$96,405	\$1,704	1.80%
2021002	56110	0150-70-0002-01002-56110	INSTR SUPPLIES-ART INSTR	\$2,400	\$2,400	\$0	0.00%
2021005	56110	0150-70-0002-01005-56110	INSTR SUPPLIES-LA INSTR	\$4,300	\$4,300	\$0	0.00%
2021007	56110	0150-70-0002-01007-56110	INSTR SUPPLIES-KG INSTR	\$750	\$750	\$0	0.00%
2021011	56110	0150-70-0002-01011-56110	INSTR SUPPLIES-MATH INSTR	\$1,500	\$1,500	\$0	0.00%
2021012	51040	0150-70-0002-01012-51040	TEACHER SALARY	\$70,493	\$74,082	\$3,589	5.09%
2021012	54300	0150-70-0002-01012-54300	REPAIRS & MAINT-MUSIC INST	\$1,000	\$1,000	\$0	0.00%
2021012	56110	0150-70-0002-01012-56110	INSTR SUPPLIES-MUSIC INST	\$2,200	\$2,200	\$0	0.00%
2021013	56110	0150-70-0002-01013-56110	INSTR SUPPLIES-SCI INSTR	\$2,200	\$2,200	\$0	0.00%
2021015	56110	0150-70-0002-01015-56110	INSTR SUPPLIES-SS INST	\$4,200	\$4,200	\$0	0.00%
2021051	56110	0150-70-0002-01051-56110	INSTR SUPPLIES-READ INSTR	\$4,500	\$4,500	\$0	0.00%
2021081	51040	0150-70-0002-01081-51040	TEACHER SALARY	\$62,777	\$65,676	\$2,899	4.62%
2021081	56110	0150-70-0002-01081-56110	INSTR SUPPLIES-PHYS ED	\$1,500	\$1,500	\$0	0.00%
2021085	51140	0150-70-0002-01085-51140	PARAPROFESSIONAL SALARIES	\$33,857	\$0	-\$33,857	-100.00%
2021085	56110	0150-70-0002-01085-56110	INSTR SUPPLIES-REMEDIATION	\$1,900	\$1,900	\$0	0.00%
2021200	51140	0150-70-0002-01200-51140	PARAPROFESSIONAL SALARIES	\$257,190	\$201,387	-\$55,803	-21.70%
2021260	56110	0150-70-0002-01260-56110	INSTR SUPPLIES-LRN DISAB	\$3,600	\$3,600	\$0	0.00%
2022140	56110	0150-70-0002-02140-56110	INSTR SUPPLIES-PSYCHOLOGY	\$500	\$500	\$0	0.00%
2022140	56800	0150-70-0002-02140-56800	TESTING SUPPLIES-PSYCHOLOGY	\$250	\$250	\$0	0.00%
2022150	56110	0150-70-0002-02150-56110	INSTR SUPPLIES-SPCH LANG	\$800	\$800	\$0	0.00%
2022150	56800	0150-70-0002-02150-56800	TESTING SUPPLIES-SPCH LANG	\$650	\$650	\$0	0.00%
2022210	53300	0150-70-0002-02210-53300	PROF/TECH SERVICES-PROF DEV	\$3,500	\$3,500	\$0	0.00%
2022220	51050	0150-70-0002-02220-51050	MEDIA SALARIES-MEDIA CTR	\$63,096	\$71,022	\$7,926	12.56%
2022220	51140	0150-70-0002-02220-51140	PARA SALARIES-MEDIA CTR	\$17,236	\$17,769	\$533	3.09%
2022220	56110	0150-70-0002-02220-56110	INSTR SUPPLIES-MEDIA CTR	\$5,400	\$5,400	\$0	0.00%
2022220	56900	0150-70-0002-02220-56900	OTHER SUPPLIES-MEDIA CTR	\$800	\$800	\$0	0.00%
2022230	56890	0150-70-0002-02230-56890	TECHNOLOGY SUPPLIES-INSTR TECH	\$2,000	\$2,000	\$0	0.00%
2022400	51020	0150-70-0002-02400-51020	ADMIN SALARIES-GEN ADM	\$285,247	\$285,768	\$521	0.18%
2022400	51100	0150-70-0002-02400-51100	SEC/CLERICAL SALARIES-GEN ADM	\$98,762	\$112,081	\$13,319	13.49%
2022400	55300	0150-70-0002-02400-55300	COMMUNICATIONS-GEN ADM	\$1,300	\$1,300	\$0	0.00%
2022400	56900	0150-70-0002-02400-56900	OTHER SUPPLIES-GEN ADM	\$1,300	\$1,300	\$0	0.00%
2041000	51040	0150-70-0004-01000-51040	TEACHER SALARY-GEN INSTR	\$2,360,091	\$2,628,322	\$268,231	11.37%
2041000	51140	0150-70-0004-01000-51140	PARA SALARIES-GEN INSTR	\$62,428	\$69,581	\$7,153	11.46%
2041000	56110	0150-70-0004-01000-56110	INSTR SUPPLIES-GEN INSTR	\$38,805	\$38,805	\$0	0.00%
2041000	56890	0150-70-0004-01000-56890	TECHNOLOGY SUPPLIES-GEN INSTR	\$12,000	\$12,000	\$0	0.00%
2041000	57310	0150-70-0004-01000-57310	REPLACEMENT EQUIPMENT	\$4,500	\$4,500	\$0	0.00%
2041002	51040	0150-70-0004-01002-51040	TEACHER SALARY	\$164,335	\$151,468	-\$12,867	-7.83%
2041002	56110	0150-70-0004-01002-56110	INSTR SUPPLIES-ART INSTR	\$4,200	\$4,200	\$0	0.00%
2041005	56110	0150-70-0004-01005-56110	INSTR SUPPLIES-LA INSTR	\$7,160	\$7,160	\$0	0.00%
2041007	56110	0150-70-0004-01007-56110	INSTR SUPPLIES-KG INSTR	\$3,100	\$3,100	\$0	0.00%
2041011	56110	0150-70-0004-01011-56110	INSTR SUPPLIES-MATH INSTR	\$2,495	\$2,495	\$0	0.00%
2041012	51040	0150-70-0004-01012-51040	TEACHER SALARY	\$150,767	\$107,530	-\$43,237	-28.68%
2041012	54300	0150-70-0004-01012-54300	REPAIRS & MAINT-MUSIC INST	\$850	\$850	\$0	0.00%
2041012	56110	0150-70-0004-01012-56110	INSTR SUPPLIES-MUSIC INST	\$3,650	\$3,650	\$0	0.00%
2041013	56110	0150-70-0004-01013-56110	INSTR SUPPLIES-SCI INSTR	\$2,000	\$2,000	\$0	0.00%
2041015	56110	0150-70-0004-01015-56110	INSTR SUPPLIES-SS INST	\$4,500	\$4,500	\$0	0.00%
2041051	56110	0150-70-0004-01051-56110	INSTR SUPPLIES-READ INSTR	\$10,600	\$10,600	\$0	0.00%
2041081	51040	0150-70-0004-01081-51040	TEACHER SALARY	\$159,493	\$125,609	-\$33,884	-21.24%
2041081	56110	0150-70-0004-01081-56110	INSTR SUPPLIES-PHYS ED	\$3,600	\$3,600	\$0	0.00%
2041085	51140	0150-70-0004-01085-51140	PARAPROFESSIONAL SALARIES	\$47,227	\$51,745	\$4,519	9.57%
2041085	56110	0150-70-0004-01085-56110	INSTR SUPPLIES-REMEDIATION	\$3,100	\$3,100	\$0	0.00%
2041200	51140	0150-70-0004-01200-51140	PARAPROFESSIONAL SALARIES	\$395,149	\$341,080	-\$54,069	-13.68%
2041260	56110	0150-70-0004-01260-56110	INSTR SUPPLIES-LRN DISAB	\$4,600	\$4,600	\$0	0.00%
2042140	56110	0150-70-0004-02140-56110	INSTR SUPPLIES-PSYCHOLOGY	\$600	\$600	\$0	0.00%

2023-2024 Budget Including \$ Inc/Dec and % Inc/Dec								
ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	\$ Inc/Dec	% Inc/Dec	
2042140	56800	0150-70-0004-02140-56800	TESTING SUPPLIES-PSYCHOLOGY	\$800	\$800	\$0	0.00%	
2042150	56110	0150-70-0004-02150-56110	INSTR SUPPLIES-SPCH LANG	\$1,000	\$1,000	\$0	0.00%	
2042150	56800	0150-70-0004-02150-56800	TESTING SUPPLIES-SPCH LANG	\$700	\$700	\$0	0.00%	
2042210	53300	0150-70-0004-02210-53300	PROF/TECH SERVICES-PROF DEV	\$9,350	\$9,350	\$0	0.00%	
2042220	51050	0150-70-0004-02220-51050	MEDIA SALARIES-MEDIA CTR	\$67,582	\$101,092	\$33,510	49.58%	
2042220	56110	0150-70-0004-02220-56110	INSTR SUPPLIES-MEDIA CTR	\$9,850	\$9,850	\$0	0.00%	
2042220	56900	0150-70-0004-02220-56900	OTHER SUPPLIES-MEDIA CTR	\$550	\$550	\$0	0.00%	
2042230	56890	0150-70-0004-02230-56890	TECHNOLOGY SUPPLIES	\$2,000	\$2,000	\$0	0.00%	
2042400	51020	0150-70-0004-02400-51020	ADMIN SALARIES-GEN ADM	\$272,117	\$290,239	\$18,122	6.66%	
2042400	51100	0150-70-0004-02400-51100	SEC/CLERICAL SALARIES-GEN ADM	\$98,464	\$125,494	\$27,030	27.45%	
2042400	55300	0150-70-0004-02400-55300	COMMUNICATIONS-GEN ADM	\$1,000	\$1,000	\$0	0.00%	
2042400	56900	0150-70-0004-02400-56900	OTHER SUPPLIES-GEN ADM	\$2,300	\$2,300	\$0	0.00%	
2042700	51140	0150-70-0004-02700-51140	PARA SALARIES-TRANS	\$5,560	\$5,700	\$140	2.52%	
2051000	56110	0150-70-0005-01000-56110	INSTRUCTIONAL SUPPLIES	\$29,700	\$29,700	\$0	0.00%	
2051000	56890	0150-70-0005-01000-56890	TECHNOLOGY SUPPLIES	\$2,500	\$2,500	\$0	0.00%	
2051002	51040	0150-70-0005-01002-51040	TEACHER SALARY-ART INSTR	\$94,701	\$96,405	\$1,704	1.80%	
2051002	56110	0150-70-0005-01002-56110	INSTR SUPPLIES-ART INSTR	\$6,400	\$6,400	\$0	0.00%	
2051005	51040	0150-70-0005-01005-51040	TEACHER SALARY-LA INSTR	\$326,603	\$341,104	\$14,501	4.44%	
2051005	56110	0150-70-0005-01005-56110	INSTR SUPPLIES-LA INSTR	\$7,400	\$9,900	\$2,500	33.78%	
2051006	51040	0150-70-0005-01006-51040	TEACHER SALARY-FLANG INST	\$154,252	\$158,986	\$4,734	3.07%	
2051006	56110	0150-70-0005-01006-56110	INSTR SUPPLIES-FLANG INST	\$100	\$4,100	\$4,000	4000.00%	
2051008	51040	0150-70-0005-01008-51040	TEACHER SALARY-HLTH INSTR	\$144,782	\$152,892	\$8,110	5.60%	
2051008	56110	0150-70-0005-01008-56110	INSTR SUPPLIES-HLTH INSTR	\$1,150	\$1,150	\$0	0.00%	
2051010	51040	0150-70-0005-01010-51040	TEACHER SALARY-INDUS INST	\$174,793	\$207,289	\$32,496	18.59%	
2051010	56110	0150-70-0005-01010-56110	INSTR SUPPLIES-INDUS INST	\$3,000	\$3,000	\$0	0.00%	
2051011	51040	0150-70-0005-01011-51040	TEACHER SALARY-MATH INSTR	\$479,401	\$472,935	-\$6,466	-1.35%	
2051011	56110	0150-70-0005-01011-56110	INSTR SUPPLIES-MATH INSTR	\$1,200	\$1,200	\$0	0.00%	
2051012	51040	0150-70-0005-01012-51040	TEACHER SALARY-MUSIC INST	\$125,227	\$131,602	\$6,375	5.09%	
2051012	54300	0150-70-0005-01012-54300	REPAIRS & MAINT-MUSIC INST	\$1,400	\$1,400	\$0	0.00%	
2051012	56110	0150-70-0005-01012-56110	INSTR SUPPLIES-MUSIC INST	\$2,350	\$2,350	\$0	0.00%	
2051012	57310	0150-70-0005-01012-57310	REPL EQUIPMENT-MUSIC INST	\$2,770	\$2,770	\$0	0.00%	
2051012	58100	0150-70-0005-01012-58100	DUES & FEES-MUSIC INST	\$275	\$275	\$0	0.00%	
2051013	51040	0150-70-0005-01013-51040	TEACHER SALARY-SCI INSTR	\$526,702	\$523,800	-\$2,902	-0.55%	
2051013	56110	0150-70-0005-01013-56110	INSTR SUPPLIES-SCI INSTR	\$7,500	\$10,000	\$2,500	33.33%	
2051013	58120	0150-70-0005-01013-58120	PROJECT DUES & FEES-SCI INSTR	\$8,500	\$8,500	\$0	0.00%	
2051014	56890	0150-70-0005-01014-56890	TECHNOLOGY SUPPLIES-COMP INSTR	\$6,500	\$6,500	\$0	0.00%	
2051015	51040	0150-70-0005-01015-51040	TEACHER SALARY-SS INST	\$284,103	\$289,215	\$5,112	1.80%	
2051015	56110	0150-70-0005-01015-56110	INSTR SUPPLIES-SS INST	\$4,750	\$4,750	\$0	0.00%	
2051051	51040	0150-70-0005-01051-51040	TEACHER SALARY-READ INSTR	\$138,994	\$163,673	\$24,679	17.76%	
2051051	56110	0150-70-0005-01051-56110	INSTRUCTIONAL SUPPLIES	\$2,900	\$2,900	\$0	0.00%	
2051081	51040	0150-70-0005-01081-51040	TEACHER SALARY-PHYS ED	\$195,865	\$139,220	-\$56,645	-28.92%	
2051081	56110	0150-70-0005-01081-56110	INSTR SUPPLIES-PHYS ED	\$2,100	\$2,100	\$0	0.00%	
2051115	51040	0150-70-0005-01115-51040	TEACHER SALARY-EXTRA CUR	\$22,227	\$22,894	\$667	3.00%	
2051115	55100	0150-70-0005-01115-55100	TRANSPORTATION-EXTRA CUR	\$2,950	\$2,950	\$0	0.00%	
2051115	56900	0150-70-0005-01115-56900	OTHER SUPPLIES-EXTRA CUR	\$2,150	\$2,150	\$0	0.00%	
2051200	51140	0150-70-0005-01200-51140	PARAPROFESSIONAL SALARIES	\$171,780	\$186,209	\$14,429	8.40%	
2051200	56110	0150-70-0005-01200-56110	INSTRUCTIONAL SUPPLIES	\$2,900	\$2,900	\$0	0.00%	
2051200	56800	0150-70-0005-01200-56800	TESTING SUPPLIES	\$300	\$300	\$0	0.00%	
2052120	51030	0150-70-0005-02120-51030	GUIDANCE SALARIES-GUIDANCE	\$226,415	\$251,080	\$24,665	10.89%	
2052120	56110	0150-70-0005-02120-56110	INSTR SUPPLIES-GUIDANCE	\$650	\$650	\$0	0.00%	
2052140	56110	0150-70-0005-02140-56110	INSTR SUPPLIES-PSYCHOLOGY	\$350	\$350	\$0	0.00%	
2052150	56110	0150-70-0005-02150-56110	INSTR SUPPLIES-SPCH LANG	\$750	\$750	\$0	0.00%	
2052210	53300	0150-70-0005-02210-53300	PROF/TECH SERVICES-PROF DEV	\$3,350	\$3,350	\$0	0.00%	
2052220	51050	0150-70-0005-02220-51050	MEDIA SALARIES-MEDIA CTR	\$94,701	\$96,405	\$1,704	1.80%	
2052220	51140	0150-70-0005-02220-51140	PARA SALARIES-MEDIA CTR	\$22,000	\$0	-\$22,000	-100.00%	
2052220	56110	0150-70-0005-02220-56110	INSTR SUPPLIES-MEDIA CTR	\$9,650	\$9,650	\$0	0.00%	
2052400	51020	0150-70-0005-02400-51020	ADMIN SALARIES-GEN ADM	\$302,758	\$308,056	\$5,298	1.75%	
2052400	51100	0150-70-0005-02400-51100	SEC/CLERICAL SALARIES-GEN ADM	\$97,133	\$120,931	\$23,798	24.50%	
2052400	51140	0150-70-0005-02400-51140	PARA SALARIES-GEN ADM	\$31,553	\$17,145	-\$14,408	-45.66%	

2023-2024 Budget Including \$ Inc/Dec and % Inc/Dec							
ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	\$ Inc/Dec	% Inc/Dec
2052400	55300	0150-70-0005-02400-55300	COMMUNICATIONS-GEN ADM	\$5,950	\$5,950	\$0	0.00%
2052400	56900	0150-70-0005-02400-56900	OTHER SUPPLIES-GEN ADM	\$2,000	\$4,000	\$2,000	100.00%
2052400	58100	0150-70-0005-02400-58100	DUES & FEES-GEN ADM	\$1,200	\$1,200	\$0	0.00%
2053200	51040	0150-70-0005-03200-51040	TEACHER SALARY-ATHLETICS	\$24,752	\$25,494	\$743	3.00%
2053200	53400	0150-70-0005-03200-53400	OTHER PROF/TECH SVCS-ATHLETICS	\$4,800	\$4,800	\$0	0.00%
2053200	55100	0150-70-0005-03200-55100	TRANSPORTATION-ATHLETICS	\$5,800	\$5,800	\$0	0.00%
2053200	56900	0150-70-0005-03200-56900	OTHER SUPPLIES-ATHLETICS	\$4,000	\$4,000	\$0	0.00%
2061000	56110	0150-70-0006-01000-56110	INSTR SUPPLIES-GEN INSTR	\$13,200	\$13,200	\$0	0.00%
2061002	51040	0150-70-0006-01002-51040	TEACHER SALARY-ART INSTR	\$155,401	\$162,939	\$7,538	4.85%
2061002	56110	0150-70-0006-01002-56110	INSTR SUPPLIES-ART INSTR	\$11,200	\$11,200	\$0	0.00%
2061003	51040	0150-70-0006-01003-51040	TEACHER SALARY-BUS INSTR	\$84,762	\$88,846	\$4,084	4.82%
2061003	56110	0150-70-0006-01003-56110	INSTR SUPPLIES-BUS INSTR	\$1,900	\$1,900	\$0	0.00%
2061005	51040	0150-70-0006-01005-51040	TEACHER SALARY-LA INSTR	\$594,149	\$534,353	-\$59,796	-10.06%
2061005	56110	0150-70-0006-01005-56110	INSTR SUPPLIES-LA INSTR	\$1,000	\$1,000	\$0	0.00%
2061005	58100	0150-70-0006-01005-58100	DUES & FEES-LA INSTR	\$500	\$500	\$0	0.00%
2061006	51040	0150-70-0006-01006-51040	TEACHER SALARY-FLANG INST	\$401,211	\$404,364	\$3,153	0.79%
2061006	56110	0150-70-0006-01006-56110	INSTR SUPPLIES-FLANG INST	\$800	\$800	\$0	0.00%
2061006	58100	0150-70-0006-01006-58100	DUES & FEES-FLANG INST	\$200	\$200	\$0	0.00%
2061008	51040	0150-70-0006-01008-51040	TEACHER SALARY-HLTH INSTR	\$99,304	\$101,092	\$1,788	1.80%
2061008	56110	0150-70-0006-01008-56110	INSTR SUPPLIES-HLTH INSTR	\$900	\$900	\$0	0.00%
2061009	51040	0150-70-0006-01009-51040	TEACHER SALARY-LIFE INSTR	\$94,701	\$96,405	\$1,704	1.80%
2061009	56110	0150-70-0006-01009-56110	INSTR SUPPLIES-LIFE INSTR	\$8,500	\$8,500	\$0	0.00%
2061010	51040	0150-70-0006-01010-51040	TEACHER SALARY-INDUS INST	\$265,492	\$276,882	\$11,390	4.29%
2061010	54300	0150-70-0006-01010-54300	REPAIRS & MAINT-INDUS INST	\$1,000	\$1,000	\$0	0.00%
2061010	54400	0150-70-0006-01010-54400	RENTALS-INDUS INST	\$1,200	\$1,200	\$0	0.00%
2061010	56110	0150-70-0006-01010-56110	INSTR SUPPLIES-INDUS INST	\$24,500	\$24,500	\$0	0.00%
2061011	51040	0150-70-0006-01011-51040	TEACHER SALARY-MATH INSTR	\$730,606	\$611,577	-\$119,029	-16.29%
2061011	56110	0150-70-0006-01011-56110	INSTR SUPPLIES-MATH INSTR	\$1,500	\$1,500	\$0	0.00%
2061011	58100	0150-70-0006-01011-58100	DUES & FEES-MATH INSTR	\$100	\$100	\$0	0.00%
2061012	51040	0150-70-0006-01012-51040	TEACHER SALARY-MUSIC INST	\$155,401	\$162,939	\$7,538	4.85%
2061012	53400	0150-70-0006-01012-53400	OTR PROF/TECH SVCS-MUSIC INST	\$5,000	\$5,000	\$0	0.00%
2061012	54300	0150-70-0006-01012-54300	REPAIRS & MAINT-MUSIC INST	\$1,500	\$1,500	\$0	0.00%
2061012	56110	0150-70-0006-01012-56110	INSTR SUPPLIES-MUSIC INST	\$4,600	\$4,600	\$0	0.00%
2061012	57310	0150-70-0006-01012-57310	REPL EQUIPMENT-MUSIC INST	\$2,500	\$2,500	\$0	0.00%
2061013	51040	0150-70-0006-01013-51040	TEACHER SALARY-SCI INSTR	\$787,891	\$806,393	\$18,503	2.35%
2061013	56110	0150-70-0006-01013-56110	INSTR SUPPLIES-SCI INSTR	\$16,000	\$16,000	\$0	0.00%
2061013	57310	0150-70-0006-01013-57310	REPL EQUIPMENT-SCI INSTR	\$3,600	\$3,600	\$0	0.00%
2061013	58120	0150-70-0006-01013-58120	PROJECT DUES & FEES-SCI INSTR	\$28,319	\$28,319	\$0	0.00%
2061014	56890	0150-70-0006-01014-56890	TECHNOLOGY SUPPLIES	\$5,500	\$5,500	\$0	0.00%
2061015	51040	0150-70-0006-01015-51040	TEACHER SALARY-SS INST	\$681,280	\$653,081	-\$28,199	-4.14%
2061015	56110	0150-70-0006-01015-56110	INSTR SUPPLIES-SS INST	\$1,000	\$1,000	\$0	0.00%
2061081	51040	0150-70-0006-01081-51040	TEACHER SALARY-PHYS ED	\$268,359	\$275,028	\$6,669	2.49%
2061081	56110	0150-70-0006-01081-56110	INSTR SUPPLIES-PHYS ED	\$6,000	\$6,000	\$0	0.00%
2061115	51040	0150-70-0006-01115-51040	TEACHER SALARY-EXTRA CUR	\$78,988	\$81,358	\$2,370	3.00%
2061200	51140	0150-70-0006-01200-51140	PARAPROFESSIONAL SALARIES	\$164,537	\$123,443	-\$41,094	-24.98%
2061300	53210	0150-70-0006-01300-53210	TUTORS-EXT DAY	\$4,500	\$4,500	\$0	0.00%
2062120	51030	0150-70-0006-02120-51030	GUIDANCE SALARIES-GUIDANCE	\$437,689	\$430,625	-\$7,063	-1.61%
2062120	55300	0150-70-0006-02120-55300	COMMUNICATIONS-GUIDANCE	\$8,000	\$8,000	\$0	0.00%
2062120	56900	0150-70-0006-02120-56900	OTHER SUPPLIES-GUIDANCE	\$2,000	\$2,000	\$0	0.00%
2062140	56110	0150-70-0006-02140-56110	INSTR SUPPLIES-PSYCHOLOGY	\$2,100	\$2,100	\$0	0.00%
2062140	56900	0150-70-0006-02140-56900	NON INSTRUCTIONAL SUPPLIES	\$5,250	\$5,250	\$0	0.00%
2062200	51200	0150-70-0006-02200-51200	OTHER SALARY-SCH CARER	\$35,845	\$36,920	\$1,075	3.00%
2062210	53300	0150-70-0006-02210-53300	PROF/TECH SERVICES-PROF DEV	\$3,500	\$3,500	\$0	0.00%
2062220	51050	0150-70-0006-02220-51050	MEDIA SALARIES-MEDIA CTR	\$99,304	\$101,092	\$1,788	1.80%
2062220	51140	0150-70-0006-02220-51140	PARA SALARIES-MEDIA CTR	\$22,326	\$18,035	-\$4,291	-19.22%
2062220	51200	0150-70-0006-02220-51200	OTHER SALARY	\$27,321	\$0	-\$27,321	-100.00%
2062220	56110	0150-70-0006-02220-56110	INSTR SUPPLIES-MEDIA CTR	\$25,950	\$25,950	\$0	0.00%
2062220	57300	0150-70-0006-02220-57300	NEW EQUIPMENT-MEDIA CTR	\$1,100	\$1,100	\$0	0.00%
2062220	58100	0150-70-0006-02220-58100	DUES & FEES-MEDIA CTR	\$250	\$250	\$0	0.00%

2023-2024 Budget Including \$ Inc/Dec and % Inc/Dec							
ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	\$ Inc/Dec	% Inc/Dec
2062223	56900	0150-70-0006-02223-56900	OTHER SUPPLIES-AUDIO/VIS	\$1,500	\$1,500	\$0	0.00%
2062400	51020	0150-70-0006-02400-51020	ADMIN SALARIES-GEN ADM	\$474,275	\$482,329	\$8,054	1.70%
2062400	51100	0150-70-0006-02400-51100	SEC/CLERICAL SALARIES-GEN ADM	\$237,642	\$238,965	\$1,323	0.56%
2062400	51140	0150-70-0006-02400-51140	PARA SALARIES-GEN ADM	\$71,372	\$78,588	\$7,215	10.11%
2062400	53400	0150-70-0006-02400-53400	OTR PROFESS/TECH SVCS-GEN ADM	\$5,500	\$5,500	\$0	0.00%
2062400	54300	0150-70-0006-02400-54300	REPAIRS & MAINT-GEN ADM	\$2,500	\$2,500	\$0	0.00%
2062400	54400	0150-70-0006-02400-54400	RENTALS-GEN ADM	\$1,200	\$1,200	\$0	0.00%
2062400	55300	0150-70-0006-02400-55300	COMMUNICATIONS-GEN ADM	\$15,500	\$15,500	\$0	0.00%
2062400	56900	0150-70-0006-02400-56900	OTHER SUPPLIES-GEN ADM	\$19,150	\$19,150	\$0	0.00%
2062400	58100	0150-70-0006-02400-58100	DUES & FEES-GEN ADM	\$16,000	\$16,000	\$0	0.00%
2062500	53400	0150-70-0006-02500-53400	OTR PROF/TECH SVCS ATHLETICS	\$2,700	\$2,700	\$0	0.00%
2063200	51040	0150-70-0006-03200-51040	TEACHER SALARY-ATHLETICS	\$240,632	\$277,851	\$37,219	15.47%
2063200	54300	0150-70-0006-03200-54300	REPAIRS & MAINT-ATHLETICS	\$14,000	\$14,000	\$0	0.00%
2063200	54400	0150-70-0006-03200-54400	RENTALS-ATHLETICS	\$5,000	\$5,000	\$0	0.00%
2063200	56900	0150-70-0006-03200-56900	OTHER SUPPLIES-ATHLETICS	\$17,500	\$17,500	\$0	0.00%
2063200	57300	0150-70-0006-03200-57300	NEW EQUIPMENT-ATHLETICS	\$5,600	\$5,600	\$0	0.00%
2063200	57310	0150-70-0006-03200-57310	REPL EQUIPMENT-ATHLETICS	\$17,000	\$17,000	\$0	0.00%
2071001	51040	0150-70-0007-01001-51040	TEACHER SALARY-AGRI INSTR	\$522,413	\$537,167	\$14,755	2.82%
2071001	53400	0150-70-0007-01001-53400	OTHER PRO/TECH SVCS-AGRI INSTR	\$14,000	\$14,000	\$0	0.00%
2071001	54300	0150-70-0007-01001-54300	REPAIRS & MAINT-AGRI INSTR	\$7,500	\$7,500	\$0	0.00%
2071001	55800	0150-70-0007-01001-55800	TRAVEL-AGRI INSTR	\$2,000	\$2,000	\$0	0.00%
2071001	56110	0150-70-0007-01001-56110	INSTR SUPPLIES-AGRI INSTR	\$27,000	\$37,000	\$10,000	37.04%
2071001	56890	0150-70-0007-01001-56890	TECHNOLOGY SUPPLIES-AGRI INSTR	\$1,000	\$1,000	\$0	0.00%
2071001	56900	0150-70-0007-01001-56900	OTHER SUPPLIES-AGRI INSTR	\$1,600	\$1,600	\$0	0.00%
2071001	58100	0150-70-0007-01001-58100	DUES & FEES-AGRI INSTR	\$4,000	\$4,000	\$0	0.00%
2081000	51040	0150-70-0008-01000-51040	TEACHER SALARY-GEN INSTR	\$504,373	\$818,342	\$313,970	62.25%
2081000	51210	0150-70-0008-01000-51210	SUB TEACHER SALARIES-GEN INSTR	\$281,808	\$290,262	\$8,454	3.00%
2081000	56110	0150-70-0008-01000-56110	INSTRUCTIONAL SUPPLIES	\$6,100	\$6,100	\$0	0.00%
2081000	56400	0150-70-0008-01000-56400	TEXTBOOKS-GEN INSTR	\$103,310	\$45,000	-\$58,310	-56.44%
2081000	56900	0150-70-0008-01000-56900	NON INSTRUCTIONAL SUPPLIES	\$6,000	\$6,000	\$0	0.00%
2081006	56400	0150-70-0008-01006-56400	TEXTBOOKS-FLANG INST	\$3,000	\$24,800	\$21,800	726.67%
2081011	56110	0150-70-0008-01011-56110	INSTR SUPPLIES-MATH INSTR	\$3,000	\$4,500	\$1,500	50.00%
2081011	56400	0150-70-0008-01011-56400	TEXTBOOKS-MATH INSTR	\$18,600	\$3,000	-\$15,600	-83.87%
2081013	56110	0150-70-0008-01013-56110	INSTR SUPPLIES-SCI INSTR	\$1,500	\$1,500	\$0	0.00%
2081015	56400	0150-70-0008-01015-56400	TEXTBOOKS-SS INST	\$0	\$500	\$500	
2081051	56110	0150-70-0008-01051-56110	INSTRUCTIONAL SUPPLIES	\$0	\$16,800	\$16,800	
2081051	56400	0150-70-0008-01051-56400	TEXTBOOKS-READ INSTR	\$0	\$1,500	\$1,500	
2081085	51040	0150-70-0008-01085-51040	TEACHER SALARY-REMED INST	\$101,438	\$128,542	\$27,104	26.72%
2081280	53210	0150-70-0008-01280-53210	TUTORS-LITERACY	\$5,000	\$5,000	\$0	0.00%
2082210	53500	0150-70-0008-02210-53500	DIST CURR DEVELOP-PROF DEV	\$7,200	\$8,400	\$1,200	16.67%
2082213	53300	0150-70-0008-02213-53300	PROF/TECH SERVICES-STAFF PD	\$40,000	\$36,000	-\$4,000	-10.00%
2082230	56800	0150-70-0008-02230-56800	TESTING SUPPLIES-INSTR TECH	\$30,400	\$34,700	\$4,300	14.14%
2082305	55900	0150-70-0008-02305-55900	ADULT EDUCATION-ADULT ED	\$32,725	\$32,725	\$0	0.00%
2082310	53400	0150-70-0008-02310-53400	OTHER PROF/TECH SERVICES-BOE	\$5,000	\$5,000	\$0	0.00%
2082320	51010	0150-70-0008-02320-51010	DIST ADMIN SALARIES-DIST ADM	\$493,250	\$601,653	\$108,403	21.98%
2082320	51100	0150-70-0008-02320-51100	SEC/CLERICAL SALARIES-DIST ADM	\$60,628	\$63,345	\$2,717	4.48%
2082320	53400	0150-70-0008-02320-53400	OTR PROF/TECH SVCS-DIST ADM	\$109,750	\$109,750	\$0	0.00%
2082400	51100	0150-70-0008-02400-51100	SEC/CLERICAL SALARIES-GEN ADM	\$158,228	\$144,955	-\$13,273	-8.39%
2082400	51300	0150-70-0008-02400-51300	SEASONAL HELP-GEN ADM	\$9,320	\$9,320	\$0	0.00%
2082410	51100	0150-70-0008-02410-51100	SEC/CLER SALARIES-DW SEC LON	\$2,650	\$2,650	\$0	0.00%
2082500	51100	0150-70-0008-02500-51100	SEC/CLER SALARIES-DIST COMM	\$135,333	\$157,742	\$22,409	16.56%
2082500	52200	0150-70-0008-02500-52200	SS AND MEDICARE	\$515,000	\$515,000	\$0	0.00%
2082500	52300	0150-70-0008-02500-52300	RETIREMENT & HEALTH REIMB	\$124,460	\$124,460	\$0	0.00%
2082500	52350	0150-70-0008-02500-52350	DIST TUITION REIMB-DIST COMM	\$31,700	\$31,700	\$0	0.00%
2082500	52600	0150-70-0008-02500-52600	DISTRICT UNEMP COMP-DIST COMM	\$65,950	\$65,950	\$0	0.00%
2082500	52800	0150-70-0008-02500-52800	DISTRICT INSURANCE-DIST COMM	\$100,000	\$100,000	\$0	0.00%
2082500	55200	0150-70-0008-02500-55200	STUDENT ACCIDENT INS-DIST COMM	\$9,950	\$9,950	\$0	0.00%
2082500	55300	0150-70-0008-02500-55300	COMMUNICATIONS-DIST COMM	\$107,950	\$107,950	\$0	0.00%
2082500	55400	0150-70-0008-02500-55400	DISTRICT ADVERTISING-DIST COMM	\$2,300	\$2,300	\$0	0.00%

2023-2024 Budget Including \$ Inc/Dec and % Inc/Dec							
ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	\$ Inc/Dec	% Inc/Dec
2082500	55800	0150-70-0008-02500-55800	TRAVEL-DIST COMM	\$10,700	\$10,700	\$0	0.00%
2082500	56890	0150-70-0008-02500-56890	TECHNOLOGY SUPPLIES-DIST COMM	\$2,800	\$2,800	\$0	0.00%
2082500	56900	0150-70-0008-02500-56900	OTHER SUPPLIES-DIST COMM	\$10,580	\$10,580	\$0	0.00%
2082500	57350	0150-70-0008-02500-57350	SOFTWARE-DIST COMM	\$96,800	\$96,800	\$0	0.00%
2082500	58100	0150-70-0008-02500-58100	DUES & FEES-DIST COMM	\$63,761	\$63,761	\$0	0.00%
2086110	55660	0150-70-0008-06110-55660	MAGNET SCHOOL TUITION	\$451,000	\$420,000	-\$31,000	-6.87%
2091200	51020	0150-70-0009-01200-51020	ADMINISTRATIVE SALARIES-SPED	\$393,926	\$573,393	\$179,467	45.56%
2091200	51200	0150-70-0009-01200-51200	OTHER SALARY-SPED	\$112,830	\$400,161	\$287,331	254.66%
2091200	54900	0150-70-0009-01200-54900	OTHER PURCHASED SERVICES-SPED	\$8,000	\$8,000	\$0	0.00%
2091200	55300	0150-70-0009-01200-55300	COMMUNICATIONS-SPED	\$1,000	\$1,000	\$0	0.00%
2091200	55800	0150-70-0009-01200-55800	TRAVEL-SPED	\$3,000	\$3,000	\$0	0.00%
2091200	56800	0150-70-0009-01200-56800	TESTING SUPPLIES-SPED	\$10,000	\$15,000	\$5,000	50.00%
2091200	56900	0150-70-0009-01200-56900	OTHER SUPPLIES-SPED	\$8,400	\$8,400	\$0	0.00%
2091200	57300	0150-70-0009-01200-57300	NEW EQUIPMENT-SPED	\$10,000	\$10,000	\$0	0.00%
2091200	58100	0150-70-0009-01200-58100	DUES & FEES-SPED	\$1,000	\$10,250	\$9,250	925.00%
2091230	51040	0150-70-0009-01230-51040	TEACHER SALARY-SPED	\$2,214,832	\$2,278,272	\$63,440	2.86%
2091260	51040	0150-70-0009-01260-51040	TEACHER SALARY-LRN DISAB	\$80,001	\$84,072	\$4,071	5.09%
2091260	51140	0150-70-0009-01260-51140	PARAPROFESSIONAL SALARIES	\$43,931	\$46,376	\$2,445	5.57%
2091260	53400	0150-70-0009-01260-53400	OTHER PROFESS/TECH SERVICES	\$31,650	\$121,650	\$90,000	284.36%
2091260	53410	0150-70-0009-01260-53410	SPEC ED DOCTORS	\$2,000	\$4,000	\$2,000	100.00%
2091260	55300	0150-70-0009-01260-55300	COMMUNICATIONS	\$500	\$500	\$0	0.00%
2091260	55800	0150-70-0009-01260-55800	TRAVEL	\$1,500	\$1,500	\$0	0.00%
2091260	56110	0150-70-0009-01260-56110	INSTRUCTIONAL SUPPLIES	\$5,000	\$6,400	\$1,400	28.00%
2091260	57300	0150-70-0009-01260-57300	NEW EQUIPMENT	\$3,000	\$3,000	\$0	0.00%
2091270	51040	0150-70-0009-01270-51040	TEACHER SALARY-MULTHAND	\$94,701	\$96,405	\$1,704	1.80%
2091270	51140	0150-70-0009-01270-51140	PARAPROFESSIONAL SALARIES	\$17,502	\$18,035	\$533	3.05%
2091280	53210	0150-70-0009-01280-53210	TUTORS-HOMEBOUND	\$20,000	\$20,000	\$0	0.00%
2091400	51040	0150-70-0009-01400-51040	TEACHER SALARY-SUMMER	\$35,000	\$35,000	\$0	0.00%
2091400	51100	0150-70-0009-01400-51100	SECRETARY SALARY-SUMMER	\$2,500	\$2,500	\$0	0.00%
2091400	51140	0150-70-0009-01400-51140	PARA SALARIES-SUMMER	\$17,980	\$17,980	\$0	0.00%
2091400	56900	0150-70-0009-01400-56900	OTHER SUPPLIES-SUMMER	\$2,500	\$2,500	\$0	0.00%
2092140	51040	0150-70-0009-02140-51040	TEACHER SALARY-PSYCHOLOGY	\$699,239	\$660,003	-\$39,236	-5.61%
2092150	51040	0150-70-0009-02150-51040	TEACHER SALARY-SPCH LANG	\$543,018	\$537,802	-\$5,216	-0.96%
2092190	53400	0150-70-0009-02190-53400	OTHER PROF/TECH SVCS-OTR SUPP	\$180,137	\$180,137	\$0	0.00%
2092190	53410	0150-70-0009-02190-53410	SPEC ED DOCTORS-OTR SUPP	\$80,000	\$80,000	\$0	0.00%
2092190	53440	0150-70-0009-02190-53440	SPEC ED OT-OTR SUPP	\$220,000	\$260,000	\$40,000	18.18%
2092190	53460	0150-70-0009-02190-53460	SPEC ED PT-OTR SUPP	\$125,000	\$140,000	\$15,000	12.00%
2092400	51100	0150-70-0009-02400-51100	SEC/CLERICAL SALARIES-GEN ADM	\$159,661	\$182,914	\$23,253	14.56%
2096110	55600	0150-70-0009-06110-55600	SPED TUITION PUBLIC	\$611,511	\$346,511	-\$265,000	-43.34%
2096130	55700	0150-70-0009-06130-55700	SPED TUIT-NON-PUBLIC-TUIT-NP	\$1,036,423	\$1,036,423	\$0	0.00%
2102130	54900	0150-70-0010-02130-54900	OTHER PURCH SERVICES-HEALTH	\$2,500	\$2,500	\$0	0.00%
2102130	56900	0150-70-0010-02130-56900	OTHER SUPPLIES-HEALTH	\$7,778	\$7,778	\$0	0.00%
2112600	51130	0150-70-0011-02600-51130	OVERTIME/SEASONAL HELP	\$15,000	\$15,000	\$0	0.00%
2112600	51160	0150-70-0011-02600-51160	HEAD CUST SALARIES-MAINTENANC	\$1,027,986	\$1,058,491	\$30,505	2.97%
2112600	51300	0150-70-0011-02600-51300	SEASONAL HELP-MAINTENANC	\$45,000	\$55,000	\$10,000	22.22%
2112600	54100	0150-70-0011-02600-54100	WATER & SEWER-MAINTENANC	\$71,200	\$71,200	\$0	0.00%
2112600	54210	0150-70-0011-02600-54210	DISPOSAL SERVICE-MAINTENANC	\$13,200	\$13,200	\$0	0.00%
2112600	54300	0150-70-0011-02600-54300	REPAIRS & MAINTENANCE-MAINT	\$293,100	\$293,100	\$0	0.00%
2112600	55800	0150-70-0011-02600-55800	TRAVEL-MAINTENANC	\$460	\$460	\$0	0.00%
2112600	56200	0150-70-0011-02600-56200	HEATING OIL/PROPANE-MAINTENANC	\$267,770	\$310,000	\$42,230	15.77%
2112600	56210	0150-70-0011-02600-56210	NATURAL GAS	\$106,400	\$106,400	\$0	0.00%
2112600	56220	0150-70-0011-02600-56220	ELECTRICITY-MAINTENANC	\$541,500	\$581,500	\$40,000	7.39%
2112600	56900	0150-70-0011-02600-56900	OTHER SUPPLIES-MAINTENANC	\$200,000	\$220,000	\$20,000	10.00%
2112600	57310	0150-70-0011-02600-57310	REPL EQUIPMENT-MAINTENANC	\$10,000	\$0	-\$10,000	-100.00%
2112610	51160	0150-70-0011-02610-51160	HEAD CUST SALARIES-DIR SAL	\$100,696	\$106,828	\$6,132	6.09%
2112630	51160	0150-70-0011-02630-51160	HEAD CUST SALARIES-MAINT WAGE	\$237,889	\$251,638	\$13,750	5.78%
2112640	51160	0150-70-0011-02640-51160	HEAD CUST SALARIES-MTCUST LON	\$6,800	\$6,800	\$0	0.00%
2122230	51060	0150-70-0012-02230-51060	TECHNOLOGY SALARIES-INSTR TECH	\$384,154	\$266,261	-\$117,893	-30.69%
2122230	53400	0150-70-0012-02230-53400	OTR PROF/TECH SVCS-INSTR TECH	\$5,250	\$0	-\$5,250	-100.00%

2023-2024 Budget Including \$ Inc/Dec and % Inc/Dec							
ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	\$ Inc/Dec	% Inc/Dec
2122230	53740	0150-70-0012-02230-53740 -	TECH REL CLASS SVC-INSTR TECH	\$23,500	\$14,500	-\$9,000	-38.30%
2122230	54310	0150-70-0012-02230-54310 -	EQUIPMENT MAINTENANCE	\$165,000	\$201,625	\$36,625	22.20%
2122230	54320	0150-70-0012-02230-54320 -	TECH REL REPAIR-INSTR TECH	\$5,200	\$51,200	\$46,000	884.62%
2122230	55800	0150-70-0012-02230-55800 -	TRAVEL-INSTR TECH	\$3,750	\$2,000	-\$1,750	-46.67%
2122230	56890	0150-70-0012-02230-56890 -	TECHNOLOGY SUPPLIES-INSTR TECH	\$63,500	\$63,500	\$0	0.00%
2131200	55110	0150-70-0013-01200-55110 -	SPECIAL ED TRANSPORTATION-SPED	\$881,500	\$881,500	\$0	0.00%
2132700	55100	0150-70-0013-02700-55100 -	TRANSPORTATION-TRANS	\$1,227,193	\$1,309,193	\$82,000	6.68%
2132700	56260	0150-70-0013-02700-56260 -	DIESEL/GASOLINE-TRANS	\$176,700	\$196,700	\$20,000	11.32%
2133200	55100	0150-70-0013-03200-55100 -	TRANSPORTATION-ATHLETICS	\$51,000	\$51,000	\$0	0.00%
2772213	51040	0150-70-0077-02213-51040 -	TEACHER SALARY BEST/TEAM	\$3,000	\$3,000	\$0	0.00%
2161601	56110	0150-70-0016-01000-56110 -	INSTRUCTIONAL SUPPLIES	\$21,000	\$21,000	\$0	0.00%
2161601	57350	0150-70-0016-01000-57350 -	CURRICULUM SOFTWARE	\$60,000	\$60,000	\$0	0.00%
2161601	58100	0150-70-0016-01000-58100 -	DUES & FEES	\$20,000	\$20,000	\$0	0.00%
2161605	56400	0150-70-0016-01015-56400 -	TEXTBOOKS	\$500	\$0	-\$500	-100.00%
2161606	56400	0150-70-0016-01051-56400 -	TEXTBOOKS	\$1,500	\$0	-\$1,500	-100.00%
				\$34,555,319	\$35,908,368	\$1,353,048	3.92%

Ledyard Board of Education 2023-2024 Budget Funding Contingency Plan

The Ledyard Town Charter Revision, dated December 3, 2018, requires the Board of Education to include as part of the annual budget submittal, "plans for dealing with additional reductions in State funding that might occur after the Board of Education budget is prepared that could include reduction in services."

Upon direction from the Ledyard Town Council that included a target reduction amount, the Ledyard Board of Education will evaluate the Board of Education adopted budget to identify potential specific reductions. It should be understood that any reductions to the budget will impact programs or district services to students.

It is important to consider that the Ledyard Board of Education budget is approximately 73.8% salary and wages. The remaining portions are made of relatively small allocations of mostly required expenses including student transportation.

Any reduction to the 2023-2024 approved Board of Education budget would necessitate a reduction in staff, which will potentially result in reduction in the number of class offerings.

For example:

- A \$160,000 reduction would necessitate the reduction of two teaching staff
- A \$220,000 reduction would necessitate the reduction of two teaching staff and three paraprofessional staff
- A \$280,000 reduction would necessitate the reduction of three teaching staff and two paraprofessional staff
- A \$320,000 reduction would necessitate the reduction of three teaching staff and four paraprofessional staff

The Board of Education will conduct Special Meetings, as required, to review the options identified by the Central Office and Staff and develop and approve a proposed budget revision to address the Town Council required reduction(s).

SECTION IV: REVENUES

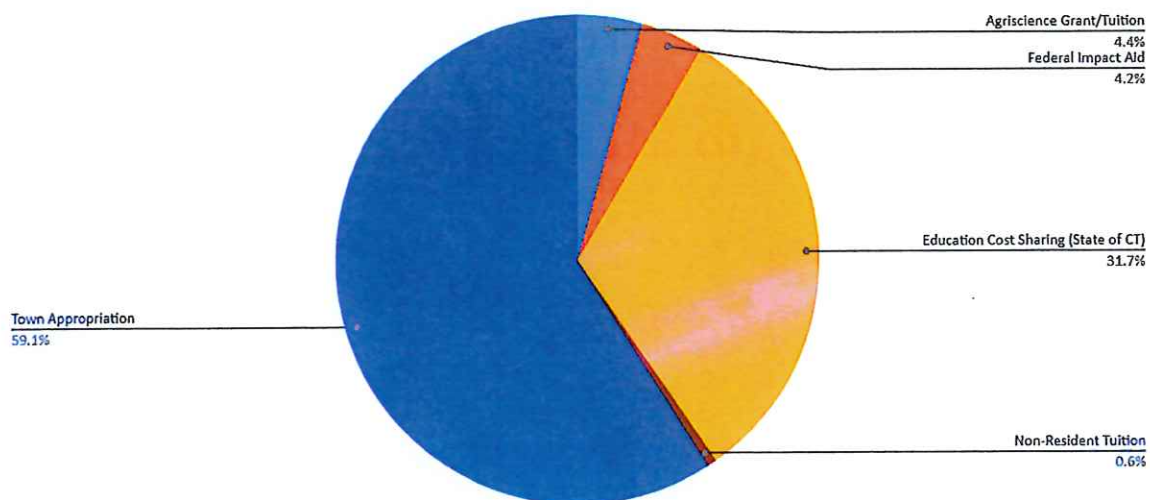
State of Connecticut/Federal Revenues

	Town's Budget 2020-21 (MUNIS)	Actual 2020-21	Town's Budget 2021-22 (MUNIS)	Actual 2021-22	Town's Budget 2022-23 (MUNIS)	BOE ADOPTED 2023-24
FPL 503	\$ 1,300,000.00	\$ 1,535,296.64	\$1,500,000.00	\$1,387,081.87	\$1,500,000.00	\$1,500,000.00
Agriscience Operating	\$ 695,736.00	\$ 855,464.00	\$695,736.00	\$997,429.00	\$850,000.00	\$850,000.00
Education Cost Sharing	\$ 11,492,516.00	\$ 11,458,704.00	\$11,492,516.00	\$11,438,366.00	\$11,492,516.00	\$11,382,427.00
Total	\$ 13,488,252.00	\$ 13,849,464.64	\$ 13,688,252.00	\$13,822,876.87	\$13,842,516.00	\$13,732,427.00

Tuition Based Revenue

	Actual 2020-21	Actual 2021-22	Town's Budget 2022-23 (MUNIS)	BOE ADOPTED 2023-24
Non-Resident Tuition	\$97,013.00	\$34,647.50	\$138,590.00	\$57,960.00
Non-Resident Tuition(S)	\$122,405.36	\$82,089.00	\$97,013.00	\$37,437.00
Agriscience Tuition	\$736,831.50	\$717,109.79	\$736,832.00	\$764,176.00
Total	\$956,249.86	\$833,846.29	\$972,435.00	\$859,573.00

Town of Ledyard 2023-2024 Estimated BoE Budget Funding Sources



Ledyard Board of Education Administrator Contractual Salaries								
Position	2018-19 Salary	2019-2020 Salary	2020-2021 Salary	2021-2022 Salary	2022-2023 Salary	2023-2024 Salary	Increase	Contract
Superintendent	\$171,000	\$172,000	\$172,000	\$180,000	\$183,900	<i>Determined by BOE</i>		Unaffiliated
Assistant Superintendent	\$158,233	\$161,793	\$165,028	\$170,450	\$175,563	<i>Determined by Evaluation</i>		Unaffiliated
Director of Finance and Human Capital	\$110,000	\$110,000	\$140,000	\$142,800	\$147,084	<i>Determined by Evaluation</i>		Unaffiliated
High School Principal	\$160,924	\$163,820	\$167,015	\$169,938	\$172,912	\$175,938	1.75%	Contractual
High School 1st Assistant Principal	\$136,044	\$138,493	\$141,193	\$143,664	\$146,178	\$148,736	1.75%	Contractual
High School Coordinator of Special Services	\$136,044	\$138,493	\$141,193	\$143,664	\$146,178	\$148,736	1.75%	Contractual
High School 2nd Assistant Principal	\$131,397	\$133,762	\$136,370	\$138,756	\$141,185	\$143,655	1.75%	Contractual
Middle School Principal	\$150,390	\$153,097	\$156,082	\$158,813	\$161,592	\$164,420	1.75%	Contractual
Middle School Assistant Principal	\$131,380	\$133,744	\$136,352	\$138,738	\$141,166	\$143,636	1.75%	Contractual
Elementary Principal	\$143,405	\$145,987	\$148,833	\$151,438	\$154,088	\$156,785	1.75%	Contractual
Elementary Assistant Principal	\$122,065	\$124,263	\$126,686	\$128,903	\$131,159	\$133,454	1.75%	Contractual
Director of Special Services	\$150,390	\$158,097	\$156,082	\$158,813	\$161,593	\$164,421	1.75%	Contractual
Student Services/Engagement Administrator	N/A	N/A	N/A	N/A	\$127,049	\$129,272.00	1.75%	Contractual
Student Services/Engagement Administrator	N/A	N/A	N/A	\$118,000	\$124,601	\$126,782.00	1.75%	Contractual
Student Services/Engagement Administrator	N/A	N/A	N/A	\$118,000	\$124,601	\$126,782.00	1.75%	Contractual
3/14/2023								

Emp #	L Name	F Name	Position	Loc Grp	Grade	Step FY23	FY23	Step FY24
####	ADAMS	RONALD	Teacher	5 STEA	MA	15	\$94,701.00	15
####	ALLEN	TED	Teacher	5 STEA	MA	15	\$94,701.00	15
####	BEDNARZ	DAVID	Teacher	6 STEA	MA	15	\$94,701.00	15
####	BEDNARZ	JENNIFER	Teacher	6 STEA	MA	15	\$94,701.00	15
####	BILHEIMER	STEVEN	Teacher	6 STEA	MA30	15	\$99,304.00	15
####	BIONDO	DEBORA	Teacher	4 STEA	MA	15	\$94,701.00	15
####	FERGUSON	SARAH	Teacher	5 STEA	MA	14	\$90,790.00	15
####	BUMPUS	NINA	Teacher	6 STEA	MA	15	\$94,701.00	15
####	BYASSEE	MEGAN	Teacher	5 STEA	MA30	14	\$95,450.00	15
####	CARTIER	JAMES	Teacher	6 STEA	MA	15	\$94,701.00	15
####	CASERTANO	WILLIAM	Teacher	6 STEA	MA	15	\$94,701.00	15
####	CHIVERS	ELIZABETH	Teacher	6 STEA	MA30	15	\$99,304.00	15
####	CLAVIN	JEWEL	Teacher	5 STEA	MA	14	\$90,790.00	15
####	CODY	PHYLLIS	Teacher	6 STEA	MA30	15	\$99,304.00	15
####	CONGER	NICHOLE	Teacher	4 STEA	MA30	15	\$99,304.00	15
####	CONKLIN	MICHAEL	Teacher	5 STEA	MA30	11	\$84,762.00	12
####	DAHL	KELLY	Teacher	5 STEA	MA	15	\$94,701.00	15
####	DAVID	HOLLY	Teacher	2 STEA	MA	15	\$94,701.00	15
####	DAVINO	DAVID	Teacher	5 STEA	MA	15	\$94,701.00	15
####	DIMARCO	LAUREN	Teacher	4 STEA	MA	15	\$94,701.00	15
####	DOYLE	DAVID	Guidance Lead	6 STCH	MA30	15	#####	15
####	DRISCOLL	LESLIE	Teacher	4 STEA	MA	15	\$94,701.00	15
####	EKSTROM	KRISTIN	Teacher	5 STEA	MA	15	\$94,701.00	15
####	ESTABROOKS	CHARLES	Teacher	6 STEA	MA	14	\$90,790.00	15
####	FINNEGAN	ANN	Teacher	6 STEA	MA	15	\$94,701.00	15
####	FLAKUS	JACQUELINE	Teacher	4 STEA	MA	15	\$94,701.00	15
####	FLANAGAN	KATHLEEN	Teacher	6 STEA	BA	13	\$77,617.00	14
####	FLAX	KATHLEEN	Teacher	6 STEA	MA30	15	\$99,304.00	15
####	GALLAGHER	KRISTEN	Teacher	5 STEA	MA	15	\$94,701.00	15
####	GIONET	MARY	Teacher	4 STEA	MA	15	\$94,701.00	15
####	STELIK	MALIKA	Teacher	4 STEA	MA	15	\$94,701.00	15
####	HARGUS	ASHLEY	Teacher	6 STEA	MA30	15	\$99,304.00	15
####	HEANEY	BARBARA	Teacher	2 STEA	MA	11	\$80,001.00	12
####	HENKLE	CLAUDIA	Teacher	4 STEA	MA30	15	\$99,304.00	15
####	JANNKE DEMUZZIO	KURT	Teacher	6 STEA	MA30	15	\$99,304.00	15
####	KOBELSKI	KEITH	Teacher	5 STEA	MA	15	\$94,701.00	15
####	LAW	SEAN	Teacher	6 STEA	MA	15	\$94,701.00	15
####	LUCY	SANDRA	Teacher	4 STEA	MA	13	\$87,042.00	14
####	LYON	KATHRYN	Teacher	6 STEA	MA30	15	\$99,304.00	15
####	MACCALL	TIFFANY	Teacher	3 STEA	MA	15	\$94,701.00	15
####	MAINETTI	JEFFREY	Teacher	4 STEA	MA30	12	\$88,185.00	13
####	MARRERO	ARTHUR	Teacher	5 STEA	MA	15	\$94,701.00	15
####	MASON	MELISSA	Teacher	2 STEA	MA	15	\$94,701.00	15

####	MASSE	JANICE	Teacher	4 STEA MA	15	\$94,701.00	15
####	MAYHEW	NICOLE	Teacher	4 STEA MA	15	\$94,701.00	15
####	MCNABNEY	MEGAN	Teacher	3 STEA MA	15	\$94,701.00	15
####	MCVEIGH	AUDREY	Teacher	3 STEA MA	15	\$94,701.00	15
####	MESSINA	MELISSA	Teacher	6 STEA MA	15	\$94,701.00	15
####	MILLER	HOLLY	Teacher	8 STEA MA30	15	\$99,304.00	15
####	MINER	MELISSA	Teacher	3 STEA MA	15	\$94,701.00	15
####	MONTGOMERY	KIRSTEN	Teacher	6 STEA MA	15	\$63,449.67	15
####	BRANSFORD	ASHLEY	Teacher	4 STEA MA	15	\$94,701.00	15
####	O'BRIEN	JENNIFER	Teacher	6 STEA MA30	15	\$99,304.00	15
####	O'BRIEN	THOMAS	Teacher	5 STEA MA	15	\$94,701.00	15
####	O'KEEFE	DEVON	AgSci Teacher	6 STCH MA30	15	#####	15
####	OLEXY	SHANNON	Teacher	4 STEA MA30	15	\$99,304.00	15
####	ONGSINGCO	VELEASE	Teacher	5 STEA MA30	15	\$99,304.00	15
####	PACHECO	JENNIFER	Teacher	3 STEA MA	15	\$94,701.00	15
####	PALMIERI	LEON	Teacher	6 STEA MA30	15	\$99,304.00	15
####	PELLETIER	KIMBERLY	Teacher	8 STEA MA	15	\$94,701.00	15
####	PERSON	ERIK	Teacher	6 STEA PH.D	15	#####	15
####	RAHL	MATTHEW	Teacher	5 STEA MA	15	\$94,701.00	15
####	REILLY	DANIEL	Teacher	5 STEA MA	15	\$94,701.00	15
####	RILEY	DIANA	Teacher	6 STEA MA	15	\$94,701.00	15
####	RODGERS	CHRISTINE	Teacher	4 STEA MA	15	\$94,701.00	15
####	ROGERS	KEVIN	Teacher	2 STEA MA	15	\$94,701.00	15
####	ROMANO	CANDACE	Teacher	4 STEA MA	15	\$94,701.00	15
####	RUSSAK	HEATHER	Teacher	6 STEA MA	15	\$94,701.00	15
####	CICCIO	ROSANNE	Teacher	2 STEA MA30	15	\$99,304.00	15
####	SCIBELLI	SHAWNA	Teacher	5 STEA MA	15	\$94,701.00	15
####	SHAUGHNESSY	DANA	Teacher	3 STEA MA	15	\$94,701.00	15
####	SILVA	LISA	Teacher	4 STEA MA	15	\$94,701.00	15
####	SILVA	SANTO	Teacher	3 STEA MA	15	\$94,701.00	15
####	SMALLIDGE	STEPHEN	Teacher	4 STEA MA	15	\$94,701.00	15
####	SMITH	JILL	Teacher	4 STEA MA	15	\$94,701.00	15
####	SMITH	KATHLEEN	Teacher	6 STEA MA30	15	\$99,304.00	15
####	SMITH	MATTHEW	AgSci Teacher	6 STCH MA	15	#####	15
####	SPOHR	SHELLEY	Teacher	5 STEA MA	13	\$87,042.00	14
####	STAROPOLI	ROSEMARY	Teacher	6 STEA MA30	15	\$99,304.00	15
####	SZELL	SUMMER	Teacher	6 STEA MA	15	\$94,701.00	15
####	TEDDER	LISA	Teacher	3 STEA MA	15	\$94,701.00	15
####	TESKEY	PATRICIA	Teacher	4 STEA MA	14	\$90,790.00	15
####	OKOSKY	JOANNA	Teacher	5 STEA MA30	12	\$88,185.00	13
####	TOPPA	CHRISTY	Teacher	6 STEA MA30	15	\$99,304.00	15
####	VANFRACHEN	ERIC	Teacher	6 STEA MA	15	\$94,701.00	15
####	VANGIERI	BONNIE	Teacher	5 STEA MA	15	\$94,701.00	15
####	VAUDREY	DWAINE	Teacher	5 STEA MA30	15	\$99,304.00	15

####	WANG	WENQIAO	Teacher	6 STEA PH.D	15	#####	15
####	WILLIAMS	ROBERT	AgSci Teacher	6 STCH MA30	15	#####	15
####	WISNIEWSKI	JAMES	Teacher	6 STEA MA	15	\$94,701.00	15
####	WOODRUFF	SCOTT	Teacher	6 STEA MA30	15	\$99,304.00	15
####	YONUSH	DAWN	Teacher	4 STEA MA	15	\$94,701.00	15
####	MCKELVEY	KATHERINE	Teacher	2 STEA MA	11	\$80,001.00	12
####	PYZALSKI	GEORGINA	Teacher	6 STEA MA	15	\$94,701.00	15
####	CIOTOLA	ELIZABETH	Teacher	5 STEA MA	15	\$94,701.00	15
####	FOLINO	ANGELA	Teacher	6 STEA MA30	11	\$84,762.00	12
####	MEYER	DOUGLAS	Teacher	6 STEA MA	11	\$80,001.00	12
####	GALANTE	SETH	Teacher	6 STEA MA	15	\$94,701.00	15
####	RAYMOND	PIPER	Teacher	4 STEA MA30	15	\$99,304.00	15
####	FELBER	GREGORY	Teacher	5 STEA MA	14	\$90,790.00	15
####	VENANCIO	GINA	Teacher	2 STEA MA	10	\$76,697.00	11
####	ZELINSKI	ASHLEY	Teacher	4 STEA MA	14	\$90,790.00	15
####	MONTGOMERY	ANDREA	Teacher	6 STEA MA	15	\$94,701.00	15
####	RODGERS	SARAH	Teacher	2 STEA MA	13	\$87,042.00	14
####	RAINONE	STEPHANIE	Teacher	4 STEA MA	14	\$90,790.00	15
####	FREIERT	BEN	Teacher	4 STEA MA	10	\$76,697.00	11
####	FREIERT	AVERY	Teacher	5 STEA MA	10	\$76,697.00	11
####	KONOW	ASHLEE	Teacher	4 STEA MA30	11	\$84,762.00	12
####	DUDDA	TIA	Teacher	4 STEA MA30	15	\$99,304.00	15
####	DIAZ	KATIA	Teacher	6 STEA MA30	9	\$78,311.00	10
####	MALAVAZOS	KALLIRROI	Teacher	6 STEA MA	9	\$73,530.00	10
####	ANDERSON	KRISSA	Teacher	6 STEA MA	15	\$94,701.00	15
####	SNAY	REBECCA	Teacher	5 STEA MA	9	\$73,530.00	10
####	ROBINSON	BRITTANY	Teacher	4 STEA MA	6	\$64,792.00	7
####	JENSEN	HALEY	Teacher	3 STEA BA	9	\$66,756.00	10
####	HYATT	MATTHEW	Teacher	4 STEA BA	9	\$66,756.00	10
####	MARCIANO	MARIN	Teacher	6 STEA MA	10	\$76,697.00	11
####	ROBINSON	GREGORY	Teacher	6 STEA MA	15	\$94,701.00	15
####	FERRARO	DANIELLE	Teacher	5 STEA BA	8	\$65,187.00	9
####	CIMINO	ERIC	Teacher	2 STEA MA30	2	\$59,360.00	3
####	JORDAN	KAROLYN	AgSci Teacher	6 STCH MA30	8	\$88,593.97	9
####	TANKSLEY	TRICKY	Teacher	4 STEA BA30	13	\$87,042.00	14
####	ZOU	MARISA	Teacher	2 STEA MA30	15	\$99,304.00	15
####	DUCZYNSKI	BRITNEY	Teacher	6 STEA MA	9	\$73,530.00	10
####	KANE	LAUREN	Teacher	6 STEA MA30	5	\$66,844.00	6
####	O'SULLIVAN	DANIELLE	Teacher	4 STEA MA	13	\$87,042.00	14
####	LEHET	EMILY	Teacher	6 STEA BA	8	\$65,187.00	9
####	COMETA	MELANIE	Teacher	6 STEA BA	13	\$77,617.00	14
####	SCOTT	AIMEE	Teacher	5 STEA MA	15	\$94,701.00	15
####	COOK	JORDAN	Teacher	2 STEA MA	5	\$62,116.00	6
####	LONGINO	ERIN	Teacher	3 STEA BA	7	\$62,777.00	8

####	ZAWACKI	KIRA	Teacher	2 STEA MA	5 \$62,116.00	6
####	KOBAK	KELLEY	Teacher	3 STEA MA	5 \$62,116.00	6
####	CARLOSVIZA	SANDRA	Teacher	6 STEA MA30	6 \$69,543.00	7
####	TORCHIA	TAYLOR	Teacher	4 STEA MA	7 \$67,582.00	8
####	O'BRIEN	CAROLINE	Teacher	6 STEA MA30	9 \$78,311.00	10
####	MAURI	REBECCA	Teacher	5 STEA MA	6 \$64,792.00	7
####	LACKIE	TAYLA	Teacher	4 STEA MA	8 \$70,493.00	9
####	RAMSEY	RANDA	Teacher	4 STEA MA	7 \$67,582.00	8
####	REID	JULIA	Teacher	4 STEA MA	3 \$57,092.00	4
####	FAZZINO	LAUREN	Teacher	6 STEA MA	9 \$73,530.00	10
####	WATFORD	HANNAH	Teacher	3 STEA BA	4 \$56,066.00	5
####	ROBISON	JESSICA	Teacher	3 STEA MA	10 \$76,697.00	11
####	TAYLOR	EMMA	Teacher	2 STEA MA	8 \$70,493.00	9
####	HOAGLAND	SOFIELA	Teacher	5 STEA MA	4 \$59,551.00	5
####	BASSETT	JULIANA	Teacher	6 STEA MA	8 \$70,493.00	9
####	MANZI-SMITH	LAURA	AgSci Teacher	6 STCH MA30	8 \$88,593.97	9
####	DAVIDSON	SALLY	Teacher	5 STEA MA	7 \$67,582.00	8
####	HELMINSKI	CHRISTOPHER	Teacher	6 STEA MA	5 \$62,116.00	6
####	CRAIG	AMBER	Teacher	3 STEA MA	7 \$67,582.00	8
####	ARMSTRONG	AMY	Teacher	2 STEA MA	7 \$67,582.00	8
####	GRANT	JESSICA	Teacher	5 STEA BA	8 \$65,187.00	9
####	O'LEARY	TESSA	Teacher	5 STEA MA	4 \$59,551.00	5
####	GROTE	JESSICA	Teacher	6 STEA BA	4 \$56,066.00	5
####	MAGEE	ABBY	Teacher	6 STEA MA	9 \$73,530.00	10
####	JACKSON	SARAH	Teacher	2 STEA MA	7 \$67,582.00	8
####	THOMAS	ZACHARY	Teacher	6 STEA MA	10 \$76,697.00	11
####	CHMIELEWSKI	MARK	Teacher	5 STEA BA	3 \$53,992.00	4
####	PARTINGTON	KATELYN	Teacher	3 STEA MA	4 \$59,551.00	5
####	BOUCHER	MELISSA	Teacher	4 STEA MA	9 \$73,530.00	10
####	DEES	JENNIFER	Teacher	4 STEA MA	10 \$76,697.00	11
####	THOMAS	MALLORY	Teacher	4 STEA MA	2 \$54,734.00	3
####	RHAU	DAISY	Teacher	3 STEA MA	3 \$57,092.00	4
####	CUKUROVALI	SHELBY	Teacher	4 STEA MA	6 \$64,792.00	7
####	CICCKETTI-BENNETT	TARA	Teacher	8 STEA MA	9 \$73,530.00	10
####	COOPER	TIMOTHY	Teacher	5 STEA MA	7 \$67,582.00	8
####	COAN	BRENDAN	Teacher	6 STEA BA	4 \$56,066.00	5
####	MURRAY	JESSICA	Teacher	6 STEA MA	7 \$67,582.00	8
####	MARINO	TAI	Teacher	5 STEA BA	3 \$53,992.00	4
####	MIGUEL	KELLEY	Teacher	4 STEA BA	6 \$60,455.00	7
####	BALLESTRINI	ELENI	Teacher	6 STEA MA	4 \$59,551.00	5
####	GENUNG	RACHAEL	Teacher	2 STEA MA	3 \$57,092.00	4
####	SERRICCHIO	MICHAEL	Teacher	6 STEA MA	2 \$54,734.00	3
####	LACKMAN	HILLARY	Teacher	5 STEA MA30	5 \$66,844.00	6
####	CHARRON	JESSICA	Teacher	2 STEA MA	3 \$57,092.00	4

####	WATTS-ST. GERMAIN	MATTHEW	Teacher	3 STEA MA	2	\$54,734.00	3
####	FALMAN-FLOREZ	SARAH	Teacher	4 STEA BA	1	\$50,072.00	2
####	DROWNE	AMY	Teacher	4 STEA MA30	15	\$99,304.00	15
####	MAHER	EVA-MARIA	Teacher	4 STEA MA	4	\$59,551.00	5
####	MCKERN	MEGAN	Teacher	5 STEA BA	2	\$51,996.00	3
####	CREGGER	SAMANTHA	Teacher	6 STEA MA30	9	\$78,311.00	10
####	HOULE	NICHOLAS	Teacher	5 STEA MA	4	\$59,551.00	5
####	FENTON	KENDALL	Teacher	2 STEA MA30	6	\$69,543.00	7
####	CROLL	TESSA	Teacher	4 STEA MA	8	\$70,493.00	9
####	RAHUSEN	SEAN	Teacher	5 STEA MA	2	\$54,734.00	3
####	FITCH	EMILY	Teacher	5 STEA MA	8	\$70,493.00	9
####	RETTIG	HEATHER	Teacher	6 STEA MA30	13	\$91,746.00	14
####	ROMAN	RYAN	Teacher	6 STEA MA	5	\$62,116.00	6
####	ESPOSITO	KRISTINA	Teacher	4 STEA MA	2	\$54,734.00	3
####	CONNAUGHTY	ABIGAIL	Teacher	3 STEA BA	4	\$56,066.00	5
####	ORSINI	ANASTASIA	Teacher	2 STEA MA30	15	\$99,304.00	15
####	FARINHA	AMANDA	Teacher	5 STEA MA	11	\$80,001.00	12
####	MEDER	DARRA	Teacher	2 STEA MA30	15	\$99,304.00	15
####	HELLEKSON	WENDY	Teacher	4 STEA MA30	1	\$99,304.00	1
####	MARIEN	BRIDGET	Teacher	4 STEA MA	3	\$45,673.60	4
####	GENNELL	LYNDA	Teacher	4 STEA BA	1	\$50,072.10	2
####	D'ANGELO	JANIE	Teacher	5 STEA MA30	5	\$66,844.00	6
####	LUCAS	SHAWN	Teacher	6 STEA MA30	12	\$88,185.00	13
####	FRETTO	ANGELA	Teacher	4 STEA MA	1	\$52,473.00	2
####	MERWIN	AMBER	Teacher	5 STEA MA30	1	\$72,351.00	8
####	GRANT	BRANDEN	Teacher	6 STEA MA	5	\$62,116.00	6
####	PAGLIARINI	DAWN	Teacher	5 STEA MA30	15	\$99,304.00	15
####	WELLMAN	ARIC	Teacher	5 STEA BA	3	\$53,992.00	4
####	SPAULDING	KATIE	Teacher	6 STEA BA	7	\$67,582.00	8
####	HUDAK	TAYLOR	Teacher	6 STEA BA	4	\$64,249.00	5
####	HOMISKI	SHANIA	Teacher	5 STEA MA	5	\$62,116.00	6
####	LYONS	KRISTIN	Teacher	4 STEA MA	1	\$52,473.00	2
####	MCINERNEY	BROOKE	Teacher	4 STEA MA	8	\$70,493.00	9
####	FRISBEE	BRITNEY	Teacher	1 STEA BA	1	\$50,072.10	2
####	SAN SOUCI	CHRISTINE	Teacher	6 STEA MA	14	\$45,395.00	15
####	WILLIAMSON	KIMBERLY	Teacher	3 STEA MA30	15	\$99,304.00	15
####	TETLOW	JESSICA	Teacher	4 STEA MA	15	\$94,701.00	15
####	SKULCZYCK	MELISSA	Teacher	6 STEA MA	15	\$94,701.00	15
####	PROVOST	KATHLEEN	Teacher	5 STEA BA	1	\$50,072.00	2
####	BARAN	TRICIA	Teacher	2 STEA MA30	15	\$99,304.00	15

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**SECTION VI:
PROJECTED STAFFING**

CERTIFIED STAFF							
Position	Level	Actual 19-20	Actual 20-21	Actual 21-22	Actual 22-23	Proposed 23-24	Additions 23-24
Superintendent	PK-12	1	1	1	1	1	0
Assistant Superintendent	PK-12	1	1	1	1	1	0
Director of Finance	PK-12	1	1	1	1	1	0
PPS Director	PK-12	1	1	1	1	1	0
Principal	PK-12	4	4	4	4	4	0
Assistant Principal	PK-12	5	5	5	5	5	0
Sped Coordinator	9-12	1	1	1	1	1	0
Student Svc, Engagement, PK Admin	PK-5	0	0	1	1	1	0
Student Svc, Engagement, OOD Admin	PK-5	0	0	1	1	1	0
Pre-K Coordinator	PK	1	1	0	0	0	0
Sped OOD Coordinator	PK-12	0.5	0.5	0	0	0	0
Kindergarten	PK-5	9	9	10	10	9	-1
Grade 1	PK-5	9	9	9	9	9	0
Grade 2	PK-5	8	8	9	9	9	0
Grade 3	PK-5	8	8	8	8	8	0
Grade 4	PK-5	8	8	8	8	8	0
Grade 5	PK-5	9	9	8	8	8	0
Grade 6*	PK-5	0	0	0	0	0	0
Art	PK-12	6	6	6.8	6.8	6.8	0
Business	9-12	1	1	1	1	1	0
English/Language Arts	PK-12	13	13.5	14	14	15	1
World Language	6-12	7	6.7	6.67	7	7	0
Health	6-12	2	3	2	3	3	0
Agriscience	9-12	5	5	5	5	5	0
Family/Consumer Sci	9-12	1	1	1	1	1	0
TechEd/Computer	6-12	4	4	4	4	4	0
Math	6-12	13	13	14	14	14	0
Science	6-12	14	14	13.67	14.67	14.67	0
Music	PK-12	7	7	7.5	7	7	0
Social Studies	6-12	11	11	11	11	11	0
Physical Education	PK-12	8	8	9	9	9	0

Literacy Specialist	PK-8	1	1	1	1	1	0
Mathematics Specialist	PK-8	1	1	1	1	1	0
Literacy Teacher	PK-5	5	5	5	5	5	0
BCBA	PK-12	2	2	1	1	1	0
Sped Pre-K	PK	2	2	4	4	4	0
Sped K-12	K-12	25	26	30	30	30	0
School Readiness Pre-K	PK	2	2	2	2	2	0
Sped Transition	12+	1	1	0	0	0	0
Sped Medically Fragile	PK-8	1	1	1	1	1	0
Guidance	6-12	7	7	7	8	8	0
Psychologist	PK-12	6	6	5	5	5	0
Social Worker	PK-12	2	2	4	4	4	0
Speech	PK-12	6	6	6	6	6	0
Media Specialist	PK-12	3	3	3	4	4	0
Interventionist	PK-8	0	2	6	7	10	3
		222.5	226.7	239.6	244.5	248.5	4.0

NON-CERTIFIED STAFF						
Position	Actual 19-20	Actual 20-21	Actual 21-22	Actual 22-23	Proposed 23-24	Additions 23-24
PreK	6.35	7.14	7.92	8.1	8.1	0
Kindergarten	3.65	4.69	4.05	5.67	6.87	1.2
Regular Program	5.32	5.32	5.32	5.1	5.1	0
Reading Instruction	4.04	3.08	3.54	3.21	3.21	0
Library/Media Support	3.23	2.7	4.05	3.24	3.24	0
Technology	7.98	7.98	6.84	5.67	5.67	0
Other Student Support	3.35	2.7	5.49	2.16	2.16	0
Professional Admin	1.14	1.14	3.42	6.84	6.84	0
Auxiliary Admin	23.1	23.1	21.39	20.96	20.96	0
Maintenance	9.12	9.12	4.56	5.7	5.7	0
Custodial	17.67	17.67	19.95	20.52	20.52	0
Other	1.07	1.07	4.27	1.06	1.56	0.5
Special Education	55.01	54.65	43.19	44.59	45.99	1.4
	141.03	140.36	133.99	132.82	135.92	3.10

NON-INSTRUCTIONAL STAFF (SUBCONTRACTED EMPLOYEES)	
Service	Provider
Food Service	Chartwells
School Nurses	Ledyard VNA
Transportation	Student Transportation of America
Special Education	Bloom, Community Therapeutix

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL INSTRUCTION	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2021000 51040 TEACH SAL 0150-70-0002-01000-51040 -	1,969,721.00	2,073,345.00	2,073,345.00	2,317,898.00	2,317,898.00	.00	_____
2021000 51140 PARA SAL 0150-70-0002-01000-51140 -	25,770.38	76,407.08	76,407.08	67,193.00	67,193.00	.00	_____
2021000 56110 INSTRUCT 0150-70-0002-01000-56110 -	48,046.02	38,500.00	38,500.00	38,500.00	38,500.00	.00	_____
2021000 56890 TECH SUPP 0150-70-0002-01000-56890 -	13,038.88	12,000.00	12,000.00	12,000.00	12,000.00	.00	_____
2021000 57310 EQUIP REPL 0150-70-0002-01000-57310 -	3,277.12	950.00	950.00	950.00	950.00	.00	_____
2021002 51040 TEACH SAL 0150-70-0002-01002-51040 -	93,498.04	94,701.00	94,701.00	96,405.00	96,405.00	.00	_____
2021002 56110 INSTRUCT 0150-70-0002-01002-56110 -	1,999.02	2,400.00	2,400.00	2,400.00	2,400.00	.00	_____
2021005 56110 INSTRUCT 0150-70-0002-01005-56110 -	2,153.84	4,300.00	4,300.00	4,300.00	4,300.00	.00	_____
2021007 56110 INSTRUCT 0150-70-0002-01007-56110 -	.00	750.00	750.00	750.00	750.00	.00	_____
2021011 56110 INSTRUCT 0150-70-0002-01011-56110 -	7.92	1,500.00	1,500.00	1,500.00	1,500.00	.00	_____
2021012 51040 TEACH SAL 0150-70-0002-01012-51040 -	118,187.42	70,493.00	70,493.00	74,082.00	74,082.00	.00	_____
2021012 54300 REP MAINT 0150-70-0002-01012-54300 -	.00	1,000.00	1,000.00	1,000.00	1,000.00	.00	_____
2021012 56110 INSTRUCT 0150-70-0002-01012-56110 -	450.40	2,200.00	2,200.00	2,200.00	2,200.00	.00	_____
2021013 56110 INSTRUCT 0150-70-0002-01013-56110 -	.00	2,200.00	2,200.00	2,200.00	2,200.00	.00	_____
2021015 56110 INSTRUCT 0150-70-0002-01015-56110 -	3,513.20	4,200.00	4,200.00	4,200.00	4,200.00	.00	_____
2021051 56110 INSTRUCT 0150-70-0002-01051-56110 -	3,331.96	4,500.00	4,500.00	4,500.00	4,500.00	.00	_____
2021081 51040 TEACH SAL 0150-70-0002-01081-51040 -	60,373.08	62,777.00	62,777.00	65,676.00	65,676.00	.00	_____

Town and Schools of Ledyard



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PHYSICAL EDUCATION	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2021081 56110 INSTRUCT 0150-70-0002-01081-56110 -	1,431.61	1,500.00	1,500.00	1,500.00	1,500.00	.00	_____
2021085 51140 PARA SAL 0150-70-0002-01085-51140 -	19,202.67	33,857.29	33,857.29	.00	.00	.00	_____
2021085 56110 INSTRUCT 0150-70-0002-01085-56110 -	1,479.99	1,900.00	1,900.00	1,900.00	1,900.00	.00	_____
2021200 51140 PARA SAL 0150-70-0002-01200-51140 -	91,320.21	257,189.52	257,189.52	201,387.00	201,387.00	.00	_____
2021260 56110 INSTRUCT 0150-70-0002-01260-56110 -	1,020.51	3,600.00	3,600.00	3,600.00	3,600.00	.00	_____
2022140 56110 INSTRUCT 0150-70-0002-02140-56110 -	.00	500.00	500.00	500.00	500.00	.00	_____
2022140 56800 TEST SUPP 0150-70-0002-02140-56800 -	.00	250.00	250.00	250.00	250.00	.00	_____
2022150 56110 INSTRUCT 0150-70-0002-02150-56110 -	822.91	800.00	800.00	800.00	800.00	.00	_____
2022150 56800 TEST SUPP 0150-70-0002-02150-56800 -	100.95	650.00	650.00	650.00	650.00	.00	_____
2022210 53300 PROF SERV 0150-70-0002-02210-53300 -	420.55	3,500.00	3,500.00	3,500.00	3,500.00	.00	_____
2022220 51050 MEDIA SAL 0150-70-0002-02220-51050 -	.00	63,096.00	63,096.00	71,022.00	71,022.00	.00	_____
2022220 51140 PARA SAL 0150-70-0002-02220-51140 -	18,575.16	17,235.60	17,235.60	17,769.00	17,769.00	.00	_____
2022220 56110 INSTRUCT 0150-70-0002-02220-56110 -	5,435.44	5,400.00	5,400.00	5,400.00	5,400.00	.00	_____
2022220 56900 OTHER SUPP 0150-70-0002-02220-56900 -	19.92	800.00	800.00	800.00	800.00	.00	_____
2022230 56890 TECH SUPP 0150-70-0002-02230-56890 -	3,287.12	2,000.00	2,000.00	2,000.00	2,000.00	.00	_____
2022400 51020 ADM SAL 0150-70-0002-02400-51020 -	281,841.10	285,247.00	285,247.00	285,768.00	285,768.00	.00	_____
2022400 51100 SEC SAL 0150-70-0002-02400-51100 -	90,529.73	98,762.01	98,762.01	112,081.00	112,081.00	.00	_____

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR:	2022	2023	2023	2024	2024	2024	
GENERAL ADMINISTRATIVE SERVICE	ACTUAL	ORIG BUD	REVISED BUD	DEPT	FIN COMM	ADOPTED	COMMENT
2022400 55300 COMM	1,017.45	1,300.00	1,300.00	1,300.00	1,300.00	.00	
0150-70-0002-02400-55300 -							
2022400 56900 OTHER SUPP	1,125.67	1,300.00	1,300.00	1,300.00	1,300.00	.00	
0150-70-0002-02400-56900 -							
2041000 51040 TEACH SAL	2,280,244.10	2,360,090.50	2,360,090.50	2,628,322.00	2,628,322.00	.00	
0150-70-0004-01000-51040 -							
2041000 51140 PARA SAL	35,400.97	62,427.52	62,427.52	69,581.00	69,581.00	.00	
0150-70-0004-01000-51140 -							
2041000 56110 INSTRUCT	57,934.97	38,805.00	38,805.00	38,805.00	38,805.00	.00	
0150-70-0004-01000-56110 -							
2041000 56890 TECH SUPP	15,487.51	12,000.00	12,000.00	12,000.00	12,000.00	.00	
0150-70-0004-01000-56890 -							
2041000 57310 EQUIP REPL	3,102.04	4,500.00	4,500.00	4,500.00	4,500.00	.00	
0150-70-0004-01000-57310 -							
2041002 51040 TEACH SAL	159,228.16	164,334.60	164,334.60	151,468.00	151,468.00	.00	
0150-70-0004-01002-51040 -							
2041002 56110 INSTRUCT	3,016.39	4,200.00	4,200.00	4,200.00	4,200.00	.00	
0150-70-0004-01002-56110 -							
2041005 56110 INSTRUCT	.00	7,160.00	7,160.00	7,160.00	7,160.00	.00	
0150-70-0004-01005-56110 -							
2041007 56110 INSTRUCT	3,583.97	3,100.00	3,100.00	3,100.00	3,100.00	.00	
0150-70-0004-01007-56110 -							
2041011 56110 INSTRUCT	973.35	2,495.00	2,495.00	2,495.00	2,495.00	.00	
0150-70-0004-01011-56110 -							
2041012 51040 TEACH SAL	93,480.04	150,767.00	150,767.00	107,530.00	107,530.00	.00	
0150-70-0004-01012-51040 -							
2041012 54300 REP MAINT	.00	850.00	850.00	850.00	850.00	.00	
0150-70-0004-01012-54300 -							
2041012 56110 INSTRUCT	1,304.85	3,650.00	3,650.00	3,650.00	3,650.00	.00	
0150-70-0004-01012-56110 -							
2041013 56110 INSTRUCT	181.25	2,000.00	2,000.00	2,000.00	2,000.00	.00	
0150-70-0004-01013-56110 -							
2041015 56110 INSTRUCT	1,354.18	4,500.00	4,500.00	4,500.00	4,500.00	.00	
0150-70-0004-01015-56110 -							
2041051 56110 INSTRUCT	777.61	10,600.00	10,600.00	10,600.00	10,600.00	.00	
0150-70-0004-01051-56110 -							

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: READING INSTRUCTION	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2041081 51040 TEACH SAL 0150-70-0004-01081-51040 -	154,651.12	159,493.00	159,493.00	125,609.00	125,609.00	.00	_____
2041081 56110 INSTRUCT 0150-70-0004-01081-56110 -	3,568.97	3,600.00	3,600.00	3,600.00	3,600.00	.00	_____
2041085 51140 PARA SAL 0150-70-0004-01085-51140 -	35,211.77	47,226.67	47,226.67	51,745.00	51,745.00	.00	_____
2041085 56110 INSTRUCT 0150-70-0004-01085-56110 -	77.51	3,100.00	3,100.00	3,100.00	3,100.00	.00	_____
2041200 51140 PARA SAL 0150-70-0004-01200-51140 -	246,092.99	395,148.95	395,148.95	341,080.00	341,080.00	.00	_____
2041260 56110 INSTRUCT 0150-70-0004-01260-56110 -	2,407.45	4,600.00	4,600.00	4,600.00	4,600.00	.00	_____
2042140 56110 INSTRUCT 0150-70-0004-02140-56110 -	422.02	600.00	600.00	600.00	600.00	.00	_____
2042140 56800 TEST SUPP 0150-70-0004-02140-56800 -	.00	800.00	800.00	800.00	800.00	.00	_____
2042150 56110 INSTRUCT 0150-70-0004-02150-56110 -	698.71	1,000.00	1,000.00	1,000.00	1,000.00	.00	_____
2042150 56800 TEST SUPP 0150-70-0004-02150-56800 -	.00	700.00	700.00	700.00	700.00	.00	_____
2042210 53300 PROF SERV 0150-70-0004-02210-53300 -	4,207.69	9,350.00	9,350.00	9,350.00	9,350.00	.00	_____
2042220 51050 MEDIA SAL 0150-70-0004-02220-51050 -	65,677.38	67,582.00	67,582.00	101,092.00	101,092.00	.00	_____
2042220 56110 INSTRUCT 0150-70-0004-02220-56110 -	5,236.77	9,850.00	9,850.00	9,850.00	9,850.00	.00	_____
2042220 56900 OTHER SUPP 0150-70-0004-02220-56900 -	.00	550.00	550.00	550.00	550.00	.00	_____
2042230 56890 TECH SUPP 0150-70-0004-02230-56890 -	1,138.26	2,000.00	2,000.00	2,000.00	2,000.00	.00	_____
2042400 51020 ADM SAL 0150-70-0004-02400-51020 -	263,656.70	272,116.62	272,116.62	290,239.00	290,239.00	.00	_____
2042400 51100 SEC SAL 0150-70-0004-02400-51100 -	82,557.01	98,464.49	98,464.49	125,494.00	125,494.00	.00	_____

Town and Schools of Ledyard



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2024	2024	2024	COMMENT
GENERAL	ADMINISTRATIVE	SERVICE	ACTUAL	ORIG BUD	REVISED BUD	DEPT	FIN	COMM	
2042400	51140	PARA SAL	.00	.00	.00	.00	.00	.00	.00
0150-70-0004-02400-51140 -									
2042400	55300	COMM	1,244.10	1,000.00	1,000.00	1,000.00	1,000.00		.00
0150-70-0004-02400-55300 -									
2042400	56900	OTHER SUPP	2,339.85	2,300.00	2,300.00	2,300.00	2,300.00		.00
0150-70-0004-02400-56900 -									
2042700	51140	PARA SAL	4,566.42	5,559.51	5,559.51	5,700.00	5,700.00		.00
0150-70-0004-02700-51140 -									
2051000	56110	INSTRUCT	21,770.10	29,700.00	29,700.00	29,700.00	29,700.00		.00
0150-70-0005-01000-56110 -									
2051000	56890	TECH SUPP	1,100.92	2,500.00	2,500.00	2,500.00	2,500.00		.00
0150-70-0005-01000-56890 -									
2051002	51040	TEACH SAL	93,393.04	94,701.00	94,701.00	96,405.00	96,405.00		.00
0150-70-0005-01002-51040 -									
2051002	56110	INSTRUCT	227.16	6,400.00	6,400.00	6,400.00	6,400.00		.00
0150-70-0005-01002-56110 -									
2051005	51040	TEACH SAL	314,969.72	326,603.00	326,603.00	341,104.00	341,104.00		.00
0150-70-0005-01005-51040 -									
2051005	56110	INSTRUCT	531.99	7,400.00	7,400.00	9,900.00	9,900.00		.00
0150-70-0005-01005-56110 -									
2051006	51040	TEACH SAL	149,697.08	154,252.00	154,252.00	158,986.00	158,986.00		.00
0150-70-0005-01006-51040 -									
2051006	56110	INSTRUCT	.00	100.00	100.00	4,100.00	4,100.00		.00
0150-70-0005-01006-56110 -									
2051008	51040	TEACH SAL	142,628.45	144,782.00	144,782.00	152,892.00	152,892.00		.00
0150-70-0005-01008-51040 -									
2051008	56110	INSTRUCT	.00	1,150.00	1,150.00	1,150.00	1,150.00		.00
0150-70-0005-01008-56110 -									
2051010	51040	TEACH SAL	144,754.60	174,793.00	174,793.00	207,289.00	207,289.00		.00
0150-70-0005-01010-51040 -									
2051010	56110	INSTRUCT	5,076.98	3,000.00	3,000.00	3,000.00	3,000.00		.00
0150-70-0005-01010-56110 -									
2051011	51040	TEACH SAL	463,895.18	479,401.00	479,401.00	472,935.00	472,935.00		.00
0150-70-0005-01011-51040 -									
2051011	56110	INSTRUCT	358.95	1,200.00	1,200.00	1,200.00	1,200.00		.00
0150-70-0005-01011-56110 -									

Town and Schools of Ledyard



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: MATH INSTRUCTION	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2051012 51040 TEACH SAL	105,515.92	125,227.00	125,227.00	131,602.00	131,602.00	.00	_____
0150-70-0005-01012-51040 -							
2051012 54300 REP MAINT	.00	1,400.00	1,400.00	1,400.00	1,400.00	.00	_____
0150-70-0005-01012-54300 -							
2051012 56110 INSTRUCT	8,773.67	2,350.00	2,350.00	2,350.00	2,350.00	.00	_____
0150-70-0005-01012-56110 -							
2051012 57310 EQUIP REPL	459.26	2,770.00	2,770.00	2,770.00	2,770.00	.00	_____
0150-70-0005-01012-57310 -							
2051012 58100 DUES FEES	405.00	275.00	275.00	275.00	275.00	.00	_____
0150-70-0005-01012-58100 -							
2051013 51040 TEACH SAL	382,854.06	526,701.50	526,701.50	523,800.00	523,800.00	.00	_____
0150-70-0005-01013-51040 -							
2051013 56110 INSTRUCT	4,334.44	7,500.00	7,500.00	10,000.00	10,000.00	.00	_____
0150-70-0005-01013-56110 -							
2051013 58120 PROJECT O	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	.00	_____
0150-70-0005-01013-58120 -							
2051014 56890 TECH SUPP	6,519.43	6,500.00	6,500.00	6,500.00	6,500.00	.00	_____
0150-70-0005-01014-56890 -							
2051015 51040 TEACH SAL	379,843.58	284,103.00	284,103.00	289,215.00	289,215.00	.00	_____
0150-70-0005-01015-51040 -							
2051015 56110 INSTRUCT	1,100.79	4,750.00	4,750.00	4,750.00	4,750.00	.00	_____
0150-70-0005-01015-56110 -							
2051051 51040 TEACH SAL	60,361.68	138,994.20	138,994.20	163,673.00	163,673.00	.00	_____
0150-70-0005-01051-51040 -							
2051051 56110 INSTRUCT	264.36	2,900.00	2,900.00	2,900.00	2,900.00	.00	_____
0150-70-0005-01051-56110 -							
2051081 51040 TEACH SAL	127,050.59	195,865.00	195,865.00	139,220.00	139,220.00	.00	_____
0150-70-0005-01081-51040 -							
2051081 56110 INSTRUCT	5,579.78	2,100.00	2,100.00	2,100.00	2,100.00	.00	_____
0150-70-0005-01081-56110 -							
2051115 51040 TEACH SAL	.00	22,226.82	22,226.82	22,894.00	22,894.00	.00	_____
0150-70-0005-01115-51040 -							
2051115 55100 TRANSPORT	1,003.49	2,950.00	2,950.00	2,950.00	2,950.00	.00	_____
0150-70-0005-01115-55100 -							
2051115 56900 OTHER SUPP	.00	2,150.00	2,150.00	2,150.00	2,150.00	.00	_____
0150-70-0005-01115-56900 -							

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: ACTIVITIES			2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2051200 51140	PARA SAL		125,242.81	171,779.70	171,779.70	186,209.00	186,209.00	.00	_____
0150-70-0005-01200-51140	-								
2051200 56110	INSTRUCT		644.18	2,900.00	2,900.00	2,900.00	2,900.00	.00	_____
0150-70-0005-01200-56110	-								
2051200 56800	TEST SUPP		.00	300.00	300.00	300.00	300.00	.00	_____
0150-70-0005-01200-56800	-								
2052120 51030	GUID SAL		156,974.48	226,415.33	226,415.33	251,080.00	251,080.00	.00	_____
0150-70-0005-02120-51030	-								
2052120 56110	INSTRUCT		381.65	650.00	650.00	650.00	650.00	.00	_____
0150-70-0005-02120-56110	-								
2052140 56110	INSTRUCT		.00	350.00	350.00	350.00	350.00	.00	_____
0150-70-0005-02140-56110	-								
2052150 56110	INSTRUCT		.00	750.00	750.00	750.00	750.00	.00	_____
0150-70-0005-02150-56110	-								
2052210 53300	PROF SERV		279.00	3,350.00	3,350.00	3,350.00	3,350.00	.00	_____
0150-70-0005-02210-53300	-								
2052220 51050	MEDIA SAL		93,393.04	94,701.00	94,701.00	96,405.00	96,405.00	.00	_____
0150-70-0005-02220-51050	-								
2052220 51140	PARA SAL		5,889.00	22,000.00	22,000.00	.00	.00	.00	_____
0150-70-0005-02220-51140	-								
2052220 56110	INSTRUCT		13,201.43	9,650.00	9,650.00	9,650.00	9,650.00	.00	_____
0150-70-0005-02220-56110	-								
2052400 51020	ADM SAL		300,699.71	302,758.00	302,758.00	308,056.00	308,056.00	.00	_____
0150-70-0005-02400-51020	-								
2052400 51100	SEC SAL		76,853.60	97,132.87	97,132.87	120,931.00	120,931.00	.00	_____
0150-70-0005-02400-51100	-								
2052400 51140	PARA SAL		16,156.74	31,553.45	31,553.45	17,145.00	17,145.00	.00	_____
0150-70-0005-02400-51140	-								
2052400 55300	COMM		4,245.51	5,950.00	5,950.00	5,950.00	5,950.00	.00	_____
0150-70-0005-02400-55300	-								
2052400 56900	OTHER SUPP		2,054.32	2,000.00	2,000.00	4,000.00	4,000.00	.00	_____
0150-70-0005-02400-56900	-								
2052400 58100	DUES FEES		1,783.00	1,200.00	1,200.00	1,200.00	1,200.00	.00	_____
0150-70-0005-02400-58100	-								
2053200 51040	TEACH SAL		5,582.00	24,751.92	24,751.92	25,494.00	25,494.00	.00	_____
0150-70-0005-03200-51040	-								

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2024	2024	2024	
ATHLETICS			ACTUAL	ORIG BUD	REVISED BUD	DEPT	FIN COMM	ADOPTED	COMMENT
2053200	53400	OTHER PROF	3,093.26	4,800.00	4,800.00	4,800.00	4,800.00	.00	_____
0150-70-0005-03200-53400	-								
2053200	55100	TRANSPORT	3,371.49	5,800.00	5,800.00	5,800.00	5,800.00	.00	_____
0150-70-0005-03200-55100	-								
2053200	56900	OTHER SUPP	1,140.93	4,000.00	4,000.00	4,000.00	4,000.00	.00	_____
0150-70-0005-03200-56900	-								
2061000	56110	INSTRUCT	4,058.17	13,200.00	13,200.00	13,200.00	13,200.00	.00	_____
0150-70-0006-01000-56110	-								
2061002	51040	TEACH SAL	154,121.76	155,401.00	155,401.00	162,939.00	162,939.00	.00	_____
0150-70-0006-01002-51040	-								
2061002	56110	INSTRUCT	8,541.71	11,200.00	11,200.00	11,200.00	11,200.00	.00	_____
0150-70-0006-01002-56110	-								
2061003	51040	TEACH SAL	80,348.06	84,762.00	84,762.00	88,846.00	88,846.00	.00	_____
0150-70-0006-01003-51040	-								
2061003	56110	INSTRUCT	1,881.60	1,900.00	1,900.00	1,900.00	1,900.00	.00	_____
0150-70-0006-01003-56110	-								
2061005	51040	TEACH SAL	590,419.36	594,149.00	594,149.00	534,353.00	534,353.00	.00	_____
0150-70-0006-01005-51040	-								
2061005	56110	INSTRUCT	237.82	1,000.00	1,000.00	1,000.00	1,000.00	.00	_____
0150-70-0006-01005-56110	-								
2061005	58100	DUES FEES	.00	500.00	500.00	500.00	500.00	.00	_____
0150-70-0006-01005-58100	-								
2061006	51040	TEACH SAL	370,778.61	401,211.00	401,211.00	404,364.00	404,364.00	.00	_____
0150-70-0006-01006-51040	-								
2061006	56110	INSTRUCT	592.69	800.00	800.00	800.00	800.00	.00	_____
0150-70-0006-01006-56110	-								
2061006	58100	DUES FEES	.00	200.00	200.00	200.00	200.00	.00	_____
0150-70-0006-01006-58100	-								
2061008	51040	TEACH SAL	103,520.90	99,304.00	99,304.00	101,092.00	101,092.00	.00	_____
0150-70-0006-01008-51040	-								
2061008	56110	INSTRUCT	2,705.34	900.00	900.00	900.00	900.00	.00	_____
0150-70-0006-01008-56110	-								
2061009	51040	TEACH SAL	94,374.72	94,701.00	94,701.00	96,405.00	96,405.00	.00	_____
0150-70-0006-01009-51040	-								
2061009	56110	INSTRUCT	8,325.60	8,500.00	8,500.00	8,500.00	8,500.00	.00	_____
0150-70-0006-01009-56110	-								

Town and Schools of Ledyard



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: LIFE MANAGEMENT INSTRUCTION	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2061010 51040 TEACH SAL	254,870.98	265,492.00	265,492.00	276,882.00	276,882.00	.00	_____
0150-70-0006-01010-51040 -							
2061010 54300 REP MAINT	.00	1,000.00	1,000.00	1,000.00	1,000.00	.00	_____
0150-70-0006-01010-54300 -							
2061010 54400 RENTALS	.00	1,200.00	1,200.00	1,200.00	1,200.00	.00	_____
0150-70-0006-01010-54400 -							
2061010 56110 INSTRUCT	23,331.46	24,500.00	24,500.00	24,500.00	24,500.00	.00	_____
0150-70-0006-01010-56110 -							
2061011 51040 TEACH SAL	659,790.32	730,606.00	730,606.00	611,577.00	611,577.00	.00	_____
0150-70-0006-01011-51040 -							
2061011 56110 INSTRUCT	1,244.90	1,500.00	1,500.00	1,500.00	1,500.00	.00	_____
0150-70-0006-01011-56110 -							
2061011 58100 DUES FEES	.00	100.00	100.00	100.00	100.00	.00	_____
0150-70-0006-01011-58100 -							
2061012 51040 TEACH SAL	147,096.64	155,401.00	155,401.00	162,939.00	162,939.00	.00	_____
0150-70-0006-01012-51040 -							
2061012 53400 OTHER PROF	5,750.00	5,000.00	5,000.00	5,000.00	5,000.00	.00	_____
0150-70-0006-01012-53400 -							
2061012 54300 REP MAINT	150.00	1,500.00	1,500.00	1,500.00	1,500.00	.00	_____
0150-70-0006-01012-54300 -							
2061012 56110 INSTRUCT	7,086.98	4,600.00	4,600.00	4,600.00	4,600.00	.00	_____
0150-70-0006-01012-56110 -							
2061012 57310 EQUIP REPL	30,917.71	2,500.00	2,500.00	2,500.00	2,500.00	.00	_____
0150-70-0006-01012-57310 -							
2061013 51040 TEACH SAL	775,239.31	787,890.67	787,890.67	806,393.00	806,393.00	.00	_____
0150-70-0006-01013-51040 -							
2061013 56110 INSTRUCT	14,559.39	16,000.00	16,000.00	16,000.00	16,000.00	.00	_____
0150-70-0006-01013-56110 -							
2061013 57310 EQUIP REPL	3,588.79	3,600.00	3,600.00	3,600.00	3,600.00	.00	_____
0150-70-0006-01013-57310 -							
2061013 58120 PROJECT O	28,319.00	28,319.00	28,319.00	28,319.00	28,319.00	.00	_____
0150-70-0006-01013-58120 -							
2061014 56890 TECH SUPP	3,574.43	5,500.00	5,500.00	5,500.00	5,500.00	.00	_____
0150-70-0006-01014-56890 -							
2061015 51040 TEACH SAL	671,871.98	681,280.00	681,280.00	653,081.00	653,081.00	.00	_____
0150-70-0006-01015-51040 -							
2061015 56110 INSTRUCT	241.44	1,000.00	1,000.00	1,000.00	1,000.00	.00	_____
0150-70-0006-01015-56110 -							

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: SOCIAL STUDIES INSTRUCTION	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2061081 51040 TEACH SAL 0150-70-0006-01081-51040 -	273,693.11	268,359.00	268,359.00	275,028.00	275,028.00	.00	_____
2061081 56110 INSTRUCT 0150-70-0006-01081-56110 -	4,929.15	6,000.00	6,000.00	6,000.00	6,000.00	.00	_____
2061115 51040 TEACH SAL 0150-70-0006-01115-51040 -	.00	78,988.36	78,988.36	81,358.00	81,358.00	.00	_____
2061200 51140 PARA SAL 0150-70-0006-01200-51140 -	71,044.57	164,536.60	164,536.60	123,443.00	123,443.00	.00	_____
2061300 53210 TUTORS 0150-70-0006-01300-53210 -	.00	4,500.00	4,500.00	4,500.00	4,500.00	.00	_____
2062120 51030 GUID SAL 0150-70-0006-02120-51030 -	424,705.03	437,688.56	437,688.56	430,625.00	430,625.00	.00	_____
2062120 55300 COMM 0150-70-0006-02120-55300 -	2,192.00	8,000.00	8,000.00	8,000.00	8,000.00	.00	_____
2062120 56900 OTHER SUPP 0150-70-0006-02120-56900 -	1,024.34	2,000.00	2,000.00	2,000.00	2,000.00	.00	_____
2062140 56110 INSTRUCT 0150-70-0006-02140-56110 -	1,795.94	2,100.00	2,100.00	2,100.00	2,100.00	.00	_____
2062140 56900 N INS SUPP 0150-70-0006-02140-56900 -	4,939.69	5,250.00	5,250.00	5,250.00	5,250.00	.00	_____
2062200 51200 OTHER SAL 0150-70-0006-02200-51200 -	5,376.80	35,845.00	35,845.00	36,920.00	36,920.00	.00	_____
2062210 53300 PROF SERV 0150-70-0006-02210-53300 -	.00	3,500.00	3,500.00	3,500.00	3,500.00	.00	_____
2062220 51050 MEDIA SAL 0150-70-0006-02220-51050 -	100,287.90	99,304.00	99,304.00	101,092.00	101,092.00	.00	_____
2062220 51140 PARA SAL 0150-70-0006-02220-51140 -	64,915.18	22,326.30	22,326.30	18,035.00	18,035.00	.00	_____
2062220 51200 OTHER SAL 0150-70-0006-02220-51200 -	23,263.23	27,321.00	27,321.00	.00	.00	.00	_____
2062220 56110 INSTRUCT 0150-70-0006-02220-56110 -	24,083.94	25,950.00	25,950.00	25,950.00	25,950.00	.00	_____
2062220 57300 NEW EQUIP 0150-70-0006-02220-57300 -	.00	1,100.00	1,100.00	1,100.00	1,100.00	.00	_____

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2024	2024	2024	
MEDIA CENTER			ACTUAL	ORIG BUD	REVISED BUD	DEPT	FIN COMM	ADOPTED	COMMENT
2062220	58100	DUES FEES	.00	250.00	250.00	250.00	250.00	.00	
0150-70-0006-02220-58100 -									
2062223	56900	OTHER SUPP	.00	1,500.00	1,500.00	1,500.00	1,500.00	.00	
0150-70-0006-02223-56900 -									
2062400	51020	ADM SAL	472,558.10	474,275.00	474,275.00	482,329.00	482,329.00	.00	
0150-70-0006-02400-51020 -									
2062400	51100	SEC SAL	246,249.47	237,642.08	237,642.08	238,965.00	238,965.00	.00	
0150-70-0006-02400-51100 -									
2062400	51140	PARA SAL	50,690.56	71,372.39	71,372.39	78,588.00	78,588.00	.00	
0150-70-0006-02400-51140 -									
2062400	53400	OTHER PROF	4,403.71	5,500.00	5,500.00	5,500.00	5,500.00	.00	
0150-70-0006-02400-53400 -									
2062400	54300	REP MAINT	327.50	2,500.00	2,500.00	2,500.00	2,500.00	.00	
0150-70-0006-02400-54300 -									
2062400	54400	RENTALS	1,202.51	1,200.00	1,200.00	1,200.00	1,200.00	.00	
0150-70-0006-02400-54400 -									
2062400	55300	COMM	12,131.96	15,500.00	15,500.00	15,500.00	15,500.00	.00	
0150-70-0006-02400-55300 -									
2062400	56900	OTHER SUPP	17,701.05	19,150.00	19,150.00	19,150.00	19,150.00	.00	
0150-70-0006-02400-56900 -									
2062400	58100	DUES FEES	15,133.10	16,000.00	16,000.00	16,000.00	16,000.00	.00	
0150-70-0006-02400-58100 -									
2062500	53400	OTHER PROF	.00	2,700.00	2,700.00	2,700.00	2,700.00	.00	
0150-70-0006-02500-53400 -									
2063200	51040	TEACH SAL	295,681.13	240,632.28	240,632.28	277,851.00	277,851.00	.00	
0150-70-0006-03200-51040 -									
2063200	54300	REP MAINT	11,122.06	14,000.00	14,000.00	14,000.00	14,000.00	.00	
0150-70-0006-03200-54300 -									
2063200	54400	RENTALS	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	.00	
0150-70-0006-03200-54400 -									
2063200	56900	OTHER SUPP	17,880.89	17,500.00	17,500.00	17,500.00	17,500.00	.00	
0150-70-0006-03200-56900 -									
2063200	57300	NEW EQUIP	8,119.94	5,600.00	5,600.00	5,600.00	5,600.00	.00	
0150-70-0006-03200-57300 -									
2063200	57310	EQUIP REPL	17,368.62	17,000.00	17,000.00	17,000.00	17,000.00	.00	
0150-70-0006-03200-57310 -									
2071001	51040	TEACH SAL	517,708.67	522,412.64	522,412.64	537,167.00	537,167.00	.00	
0150-70-0007-01001-51040 -									

Town and Schools of Ledyard



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR:	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
AGRI-SCIENCE INSTRUCTION							
2071001 53400 OTHER PROF	16,133.22	14,000.00	14,000.00	14,000.00	14,000.00	.00	_____
0150-70-0007-01001-53400 -							
2071001 54300 REP MAINT	10,811.15	7,500.00	7,500.00	7,500.00	7,500.00	.00	_____
0150-70-0007-01001-54300 -							
2071001 55800 TRAVEL	428.45	2,000.00	2,000.00	2,000.00	2,000.00	.00	_____
0150-70-0007-01001-55800 -							
2071001 56110 INSTRUCT	36,101.41	27,000.00	27,000.00	37,000.00	37,000.00	.00	_____
0150-70-0007-01001-56110 -							
2071001 56890 TECH SUPP	890.00	1,000.00	1,000.00	1,000.00	1,000.00	.00	_____
0150-70-0007-01001-56890 -							
2071001 56900 OTHER SUPP	1,400.78	1,600.00	1,600.00	1,600.00	1,600.00	.00	_____
0150-70-0007-01001-56900 -							
2071001 58100 DUES FEES	4,050.00	4,000.00	4,000.00	4,000.00	4,000.00	.00	_____
0150-70-0007-01001-58100 -							
2081000 51040 TEACH SAL	415,048.07	504,372.50	504,372.50	818,342.00	818,342.00	.00	_____
0150-70-0008-01000-51040 -							
2081000 51210 SUB SAL	308,318.95	281,808.00	281,808.00	290,262.00	290,262.00	.00	_____
0150-70-0008-01000-51210 -							
2081000 56110 INSTRUCT	36,111.99	6,100.00	6,100.00	6,100.00	6,100.00	.00	_____
0150-70-0008-01000-56110 -							
2081000 56400 TEXTBOOKS	69,395.30	103,310.00	103,310.00	45,000.00	45,000.00	.00	_____
0150-70-0008-01000-56400 -							
2081000 56900 N INS SUPP	5,283.88	6,000.00	6,000.00	6,000.00	6,000.00	.00	_____
0150-70-0008-01000-56900 -							
2081006 56400 TEXTBOOKS	.00	3,000.00	3,000.00	24,800.00	24,800.00	.00	_____
0150-70-0008-01006-56400 -							
2081011 56110 INSTRUCT	4,451.47	3,000.00	3,000.00	4,500.00	4,500.00	.00	_____
0150-70-0008-01011-56110 -							
2081011 56400 TEXTBOOKS	25,999.86	18,600.00	18,600.00	3,000.00	3,000.00	.00	_____
0150-70-0008-01011-56400 -							
2081013 56110 INSTRUCT	8,526.04	1,500.00	1,500.00	1,500.00	1,500.00	.00	_____
0150-70-0008-01013-56110 -							
2081015 56400 TEXTBOOKS	.00	500.00	.00	500.00	500.00	.00	_____
0150-70-0008-01015-56400 -							
2081051 56110 INSTRUCT	22,066.43	21,000.00	.00	16,800.00	16,800.00	.00	_____
0150-70-0008-01051-56110 -							
2081051 56400 TEXTBOOKS	.00	1,500.00	.00	1,500.00	1,500.00	.00	_____
0150-70-0008-01051-56400 -							

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: READING INSTRUCTION	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2081085 51040 TEACH SAL 0150-70-0008-01085-51040 -	151,075.74	101,437.65	101,437.65	128,542.00	128,542.00	.00	_____
2081280 53210 TUTORS 0150-70-0008-01280-53210 -	11,860.00	5,000.00	5,000.00	5,000.00	5,000.00	.00	_____
2082210 53500 CURR DEV 0150-70-0008-02210-53500 -	400.00	7,200.00	7,200.00	8,400.00	8,400.00	.00	_____
2082213 53300 PROF SERV 0150-70-0008-02213-53300 -	11,468.83	40,000.00	40,000.00	36,000.00	36,000.00	.00	_____
2082230 56800 TEST SUPP 0150-70-0008-02230-56800 -	4,487.40	30,400.00	30,400.00	34,700.00	34,700.00	.00	_____
2082305 55900 ADULT EDUC 0150-70-0008-02305-55900 -	31,348.00	32,725.00	32,725.00	32,725.00	32,725.00	.00	_____
2082310 53400 OTHER PROF 0150-70-0008-02310-53400 -	2,390.00	5,000.00	5,000.00	5,000.00	5,000.00	.00	_____
2082320 51010 DISTR SAL 0150-70-0008-02320-51010 -	618,645.90	493,250.00	493,250.00	601,653.00	601,653.00	.00	_____
2082320 51100 SEC SAL 0150-70-0008-02320-51100 -	66,271.03	60,627.77	60,627.77	63,345.00	63,345.00	.00	_____
2082320 53400 OTHER PROF 0150-70-0008-02320-53400 -	88,931.02	109,750.00	109,750.00	109,750.00	109,750.00	.00	_____
2082400 51100 SEC SAL 0150-70-0008-02400-51100 -	98,210.04	164,028.39	158,228.39	144,955.00	144,955.00	.00	_____
2082400 51300 SEAS SAL 0150-70-0008-02400-51300 -	18,014.18	3,520.00	9,320.00	9,320.00	9,320.00	.00	_____
2082410 51100 SEC SAL 0150-70-0008-02410-51100 -	.00	2,650.00	2,650.00	2,650.00	2,650.00	.00	_____
2082500 51100 SEC SAL 0150-70-0008-02500-51100 -	183,968.79	135,332.83	135,332.83	157,742.00	157,742.00	.00	_____
2082500 52200 SS & MED 0150-70-0008-02500-52200 -	628,491.96	515,000.00	515,000.00	515,000.00	515,000.00	.00	_____
2082500 52300 RETIREMENT 0150-70-0008-02500-52300 -	78,878.23	124,460.00	124,460.00	124,460.00	124,460.00	.00	_____

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR:	2022	2023	2023	2024	2024	2024	
DISTRICT COMMUNICATIONS	ACTUAL	ORIG BUD	REVISED BUD	DEPT	FIN COMM	ADOPTED	COMMENT
2082500 52350 DISTRICT T	41,960.53	31,700.00	31,700.00	31,700.00	31,700.00	.00	_____
0150-70-0008-02500-52350 -							
2082500 52600 DISTRICT U	6,579.38	65,950.00	65,950.00	65,950.00	65,950.00	.00	_____
0150-70-0008-02500-52600 -							
2082500 52800 DIST INS	83,396.16	100,000.00	100,000.00	100,000.00	100,000.00	.00	_____
0150-70-0008-02500-52800 -							
2082500 55200 STUDENT AC	9,812.00	9,950.00	9,950.00	9,950.00	9,950.00	.00	_____
0150-70-0008-02500-55200 -							
2082500 55300 COMM	104,071.93	107,950.00	107,950.00	107,950.00	107,950.00	.00	_____
0150-70-0008-02500-55300 -							
2082500 55400 ADVERT	1,010.17	2,300.00	2,300.00	2,300.00	2,300.00	.00	_____
0150-70-0008-02500-55400 -							
2082500 55800 TRAVEL	611.20	10,700.00	10,700.00	10,700.00	10,700.00	.00	_____
0150-70-0008-02500-55800 -							
2082500 56890 TECH SUPP	2,593.19	2,800.00	2,800.00	2,800.00	2,800.00	.00	_____
0150-70-0008-02500-56890 -							
2082500 56900 OTHER SUPP	15,892.80	10,580.00	10,580.00	10,580.00	10,580.00	.00	_____
0150-70-0008-02500-56900 -							
2082500 57350 BUSINSOFT	101,864.85	156,800.00	96,800.00	96,800.00	96,800.00	.00	_____
0150-70-0008-02500-57350 -							
2082500 58100 DUES FEES	58,378.23	83,761.00	63,761.00	63,761.00	63,761.00	.00	_____
0150-70-0008-02500-58100 -							
2086110 55660 MAGNET SCH	415,642.00	451,000.00	451,000.00	420,000.00	420,000.00	.00	_____
0150-70-0008-06110-55660 -							
2091200 51020 ADM SAL	494,030.39	393,926.00	393,926.00	573,393.00	573,393.00	.00	_____
0150-70-0009-01200-51020 -							
2091200 51140 PARA SAL	9,444.40	.00	.00	.00	.00	.00	_____
0150-70-0009-01200-51140 -							
2091200 51200 OTHER SAL	90,704.98	112,830.00	112,830.00	400,161.00	400,161.00	.00	_____
0150-70-0009-01200-51200 -							
2091200 54900 OTHER PUR	23,701.80	8,000.00	8,000.00	8,000.00	8,000.00	.00	_____
0150-70-0009-01200-54900 -							
2091200 55300 COMM	667.50	1,000.00	1,000.00	1,000.00	1,000.00	.00	_____
0150-70-0009-01200-55300 -							
2091200 55800 TRAVEL	111.12	3,000.00	3,000.00	3,000.00	3,000.00	.00	_____
0150-70-0009-01200-55800 -							
2091200 56800 TEST SUPP	16,014.17	10,000.00	10,000.00	15,000.00	15,000.00	.00	_____
0150-70-0009-01200-56800 -							
2091200 56900 OTHER SUPP	3,570.47	8,400.00	8,400.00	8,400.00	8,400.00	.00	_____
0150-70-0009-01200-56900 -							
2091200 57300 NEW EQUIP	18,686.14	10,000.00	10,000.00	10,000.00	10,000.00	.00	_____
0150-70-0009-01200-57300 -							

Town and Schools of Ledyard



NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR:			2022	2023	2023	2024	2024	2024	
SPECIAL EDUCATION			ACTUAL	ORIG BUD	REVISED BUD	DEPT	FIN COMM	ADOPTED	COMMENT
2091200	58100	DUES FEES	900.00	1,000.00	1,000.00	10,250.00	10,250.00	.00	
0150-70-0009-01200-58100 -									
2091230	51040	TEACH SAL	2,194,754.42	2,214,832.00	2,214,832.00	2,278,272.00	2,278,272.00	.00	
0150-70-0009-01230-51040 -									
2091260	51040	TEACH SAL	90.00	80,001.00	80,001.00	84,072.00	84,072.00	.00	
0150-70-0009-01260-51040 -									
2091260	51140	PARA SAL	7,373.89	43,931.00	43,931.00	46,376.00	46,376.00	.00	
0150-70-0009-01260-51140 -									
2091260	53400	OTHER PROF	157,500.70	31,650.00	31,650.00	121,650.00	121,650.00	.00	
0150-70-0009-01260-53400 -									
2091260	53410	SPED DR	3,500.00	2,000.00	2,000.00	4,000.00	4,000.00	.00	
0150-70-0009-01260-53410 -									
2091260	55110	SPED	17,622.62	.00	.00	.00	.00	.00	
0150-70-0009-01260-55110 -									
2091260	55300	COMM	.00	500.00	500.00	500.00	500.00	.00	
0150-70-0009-01260-55300 -									
2091260	55800	TRAVEL	.00	1,500.00	1,500.00	1,500.00	1,500.00	.00	
0150-70-0009-01260-55800 -									
2091260	56110	INSTRUCT	4,266.26	5,000.00	5,000.00	6,400.00	6,400.00	.00	
0150-70-0009-01260-56110 -									
2091260	57300	NEW EQUIP	69.98	3,000.00	3,000.00	3,000.00	3,000.00	.00	
0150-70-0009-01260-57300 -									
2091270	51040	TEACH SAL	93,453.04	94,701.00	94,701.00	96,405.00	96,405.00	.00	
0150-70-0009-01270-51040 -									
2091270	51140	PARA SAL	16,441.76	17,502.08	17,502.08	18,035.00	18,035.00	.00	
0150-70-0009-01270-51140 -									
2091280	53210	TUTORS	10,385.13	20,000.00	20,000.00	20,000.00	20,000.00	.00	
0150-70-0009-01280-53210 -									
2091400	51040	TEACH SAL	26,225.81	35,000.00	35,000.00	35,000.00	35,000.00	.00	
0150-70-0009-01400-51040 -									
2091400	51100	SEC SAL	.00	2,500.00	2,500.00	2,500.00	2,500.00	.00	
0150-70-0009-01400-51100 -									
2091400	51140	PARA SAL	28,985.59	17,980.00	17,980.00	17,980.00	17,980.00	.00	
0150-70-0009-01400-51140 -									
2091400	56900	OTHER SUPP	.00	2,500.00	2,500.00	2,500.00	2,500.00	.00	
0150-70-0009-01400-56900 -									
2092140	51040	TEACH SAL	651,342.91	699,239.00	699,239.00	660,003.00	660,003.00	.00	
0150-70-0009-02140-51040 -									

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PYSCHOLOGY	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2092150 51040 TEACH SAL 0150-70-0009-02150-51040 -	529,859.00	543,018.00	543,018.00	537,803.00	537,803.00	.00	_____
2092190 53400 OTHER PROF 0150-70-0009-02190-53400 -	623,854.90	180,137.00	180,137.00	180,137.00	180,137.00	.00	_____
2092190 53410 SPED DR 0150-70-0009-02190-53410 -	50,438.69	80,000.00	80,000.00	80,000.00	80,000.00	.00	_____
2092190 53440 SPED OT 0150-70-0009-02190-53440 -	807.50	220,000.00	220,000.00	260,000.00	260,000.00	.00	_____
2092190 53460 SPED PT 0150-70-0009-02190-53460 -	107,423.00	125,000.00	125,000.00	140,000.00	140,000.00	.00	_____
2092400 51100 SEC SAL 0150-70-0009-02400-51100 -	187,146.48	159,661.12	159,661.12	182,914.00	182,914.00	.00	_____
2096110 55600 TUIT PUBLI 0150-70-0009-06110-55600 -	556,214.23	611,511.00	611,511.00	346,511.00	346,511.00	.00	_____
2096130 55700 SPED TUIT 0150-70-0009-06130-55700 -	1,106,444.60	1,036,423.00	1,036,423.00	1,036,423.00	1,036,423.00	.00	_____
2102130 54900 OTHER PUR 0150-70-0010-02130-54900 -	8,659.80	2,500.00	2,500.00	2,500.00	2,500.00	.00	_____
2102130 56900 OTHER SUPP 0150-70-0010-02130-56900 -	6,314.30	7,778.00	7,778.00	7,778.00	7,778.00	.00	_____
2112600 51130 OT/SEAS HL 0150-70-0011-02600-51130 -	36,796.19	40,000.00	15,000.00	15,000.00	15,000.00	.00	_____
2112600 51160 H CUS SAL 0150-70-0011-02600-51160 -	991,482.69	1,027,986.44	1,027,986.44	1,058,491.00	1,058,491.00	.00	_____
2112600 51300 SEAS SAL 0150-70-0011-02600-51300 -	34,143.04	20,000.00	45,000.00	55,000.00	55,000.00	.00	_____
2112600 54100 WA & SE 0150-70-0011-02600-54100 -	74,094.10	71,200.00	71,200.00	71,200.00	71,200.00	.00	_____
2112600 54210 DISP SERV 0150-70-0011-02600-54210 -	7,986.55	13,200.00	13,200.00	13,200.00	13,200.00	.00	_____
2112600 54300 REP MAINT 0150-70-0011-02600-54300 -	406,354.87	293,100.00	293,100.00	293,100.00	293,100.00	.00	_____
2112600 55800 TRAVEL 0150-70-0011-02600-55800 -	.00	460.00	460.00	460.00	460.00	.00	_____
2112600 56200 HEAT 0150-70-0011-02600-56200 -	242,101.46	247,770.00	267,770.00	310,000.00	310,000.00	.00	_____

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: OPERATION AND MAINTENANCE OF P	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2112600 56210 NATGAS	83,414.30	126,400.00	106,400.00	106,400.00	106,400.00	.00	_____
0150-70-0011-02600-56210 -							
2112600 56220 ELECT	524,402.50	541,500.00	541,500.00	581,500.00	581,500.00	.00	_____
0150-70-0011-02600-56220 -							
2112600 56900 OTHER SUPP	388,044.53	200,000.00	200,000.00	220,000.00	220,000.00	.00	_____
0150-70-0011-02600-56900 -							
2112600 57310 EQUIP REPL	15,721.97	10,000.00	10,000.00	.00	.00	.00	_____
0150-70-0011-02600-57310 -							
2112610 51160 H CUS SAL	103,363.61	100,696.00	100,696.00	106,828.00	106,828.00	.00	_____
0150-70-0011-02610-51160 -							
2112630 51160 H CUS SAL	267,438.68	237,888.56	237,888.56	251,638.00	251,638.00	.00	_____
0150-70-0011-02630-51160 -							
2112640 51160 H CUS SAL	.00	6,800.00	6,800.00	6,800.00	6,800.00	.00	_____
0150-70-0011-02640-51160 -							
2122230 51060 TECH SAL	304,193.14	384,154.00	384,154.00	266,261.00	266,261.00	.00	_____
0150-70-0012-02230-51060 -							
2122230 53400 OTHER PROF	.00	5,250.00	5,250.00	.00	.00	.00	_____
0150-70-0012-02230-53400 -							
2122230 53740 TCH CLSSVC	13,384.05	23,500.00	23,500.00	14,500.00	14,500.00	.00	_____
0150-70-0012-02230-53740 -							
2122230 54310 EQUIP MAIN	70,942.84	165,000.00	165,000.00	201,625.00	201,625.00	.00	_____
0150-70-0012-02230-54310 -							
2122230 54320 TECHNOLOGY	-4,791.91	5,200.00	5,200.00	51,200.00	51,200.00	.00	_____
0150-70-0012-02230-54320 -							
2122230 55800 TRAVEL	83.66	3,750.00	3,750.00	2,000.00	2,000.00	.00	_____
0150-70-0012-02230-55800 -							
2122230 56890 TECH SUPP	261,743.71	63,500.00	63,500.00	63,500.00	63,500.00	.00	_____
0150-70-0012-02230-56890 -							
2131200 55110 SPED	798,475.77	881,500.00	881,500.00	881,500.00	881,500.00	.00	_____
0150-70-0013-01200-55110 -							
2132700 55100 TRANSPORT	1,248,014.70	1,227,193.00	1,227,193.00	1,309,193.00	1,309,193.00	.00	_____
0150-70-0013-02700-55100 -							
2132700 56260 DIESEL/GAS	135,748.16	176,700.00	176,700.00	196,700.00	196,700.00	.00	_____
0150-70-0013-02700-56260 -							
2133200 55100 TRANSPORT	51,167.95	51,000.00	51,000.00	51,000.00	51,000.00	.00	_____
0150-70-0013-03200-55100 -							

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: ATHLETICS	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
2161601 56110 INSTRUCT 0150-70-0016-01000-56110 -	.00	.00	21,000.00	21,000.00	21,000.00	.00	_____
2161601 57350 CURRICSOFT 0150-70-0016-01000-57350 -	.00	.00	60,000.00	60,000.00	60,000.00	.00	_____
2161601 58100 DUES FEES 0150-70-0016-01000-58100 -	.00	.00	20,000.00	20,000.00	20,000.00	.00	_____
2772213 51040 TEACH SAL 0150-70-0077-02213-51040 -	.00	3,000.00	3,000.00	3,000.00	3,000.00	.00	_____
GRAND TOTAL	33,278,432.27	34,555,319.37	34,553,319.37	35,908,368.00	35,908,368.00	.00	_____

** END OF REPORT - Generated by Rachel Moser **

NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACCOUNTS FOR: BEST/TEAM	2022 ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 DEPT	2024 FIN COMM	2024 ADOPTED	COMMENT
Sequence 1	Field # 9	Total N	Page N	Break N			
Sequence 2	0	N	N				
Sequence 3	0	N	N				
Sequence 4	0	N	N				

Report title:
02/21/2023 09:25 | Town and Schools of Ledyard
6695RMOS | NEXT YEAR BUDGET COMPARISON REPORT

| P
| bgnyrp

PROJECTION: 24150 FY24 BOE GENERAL FUND BUDGET

FOR PERIOD 99

Report type: 5
 Budget level: 1
 Budget level 2: 3
 Budget level 3: 5
 Percentage change calculation method: 1
 Print first or second year of budget requests: F
 Print revenue as credit: Y
 Include cfwd in rev bud: N
 Include cfwd in actuals: N
 Print totals only: N
 Include segment code: N
 Include report grand totals by account type: N
 Print full GL account: Y
 Double space: N
 Suppress zero bdgt accts: Y
 Print as worksheet: N
 Print percent change or comment: C
 Print text: N
 Amounts/totals exceed 999 million dollars: N
 Print five budget levels: N
 Report view: D

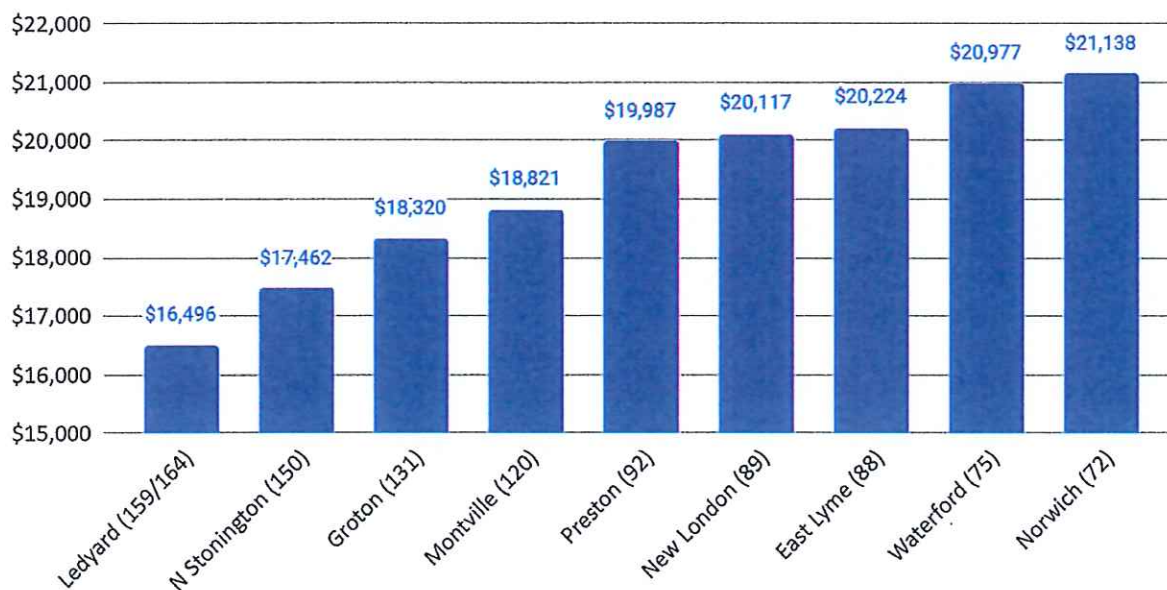
Find Criteria
 Field Name Field Value
 Org
 Object
 Project
 Account type
 Account status

**SECTION II:
NET CURRENT EXPENDITURES PER PUPIL**

Connecticut State Department of Education Net Current Expenditures per Pupil					
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
State Average	\$18,243	\$18,791	\$19,339	\$20,707	\$21,438
Ledyard	\$14,556	\$14,940	\$15,351	\$15,739	\$16,496
Ledyard Rank	151	156	154	160	159*

*Note - two districts are under review and not included in the 2021-2022 rankings

New London County 2021-2022 Per Pupil Expenditure



As of October 2022 - unaudited

Net Current Expenditures per Pupil

Net Current Expenditures per Pupil (NCEP) has been a primary measure of per-pupil spending in Connecticut for more than three decades. NCEP measures all education expenditures with a couple of adjustments (as explained below) for all the students for which a town is fiscally responsible, regardless of whether the town operates its own school or tuitions its resident students to other districts/regions, magnet or private schools.

ADM

Under C.G.S. Section 10-261(a)(2), average daily membership (ADM) is calculated from the October Public School Information System (PSIS) and the Education Financial System (EFS).

ADM represents resident students educated in and out of the district, adjusted for school sessions in excess of the 180-day/900-hour minimum, tuition-free summer school, and Open Choice participation. Prekindergarten students are counted on a full-time equivalency basis.

NCE

Net current expenditures (NCE) are calculated as defined in Connecticut General Statutes (C.G.S.) Section 10-261(a)(3). **NCE includes all current public elementary and secondary expenditures from all sources, excluding reimbursable regular education transportation, tuition revenue, capital expenditures for land, buildings, equipment, and debt service.** The information for determining NCE is provided from the Education Financial System (EFS).

NCEP

Net current expenditures per pupil (NCEP) represent NCE divided by ADM.

NCEP Rank

Each town is ranked between 1 (highest) and 166 (lowest) in NCEP.

Rank	District Code	District	NCEP
1	125	SHARON	\$52,502
2	212	DISTRICT NO. 12	\$35,689
3	21	CANAAN	\$35,003
4	201	DISTRICT NO. 1	\$32,081
5	31	CORNWALL	\$31,309
6	98	NORFOLK	\$30,457
7	68	KENT	\$30,026
8	154	WESTBROOK	\$29,621
9	63	HAMPTON	\$28,202
10	122	SALISBURY	\$28,069
11	100	NORTH CANAAN	\$27,320
12	123	SCOTLAND	\$27,104
13	145	UNION	\$26,791
14	206	DISTRICT NO. 6	\$26,730
15	117	REDDING	\$26,621
16	211	DISTRICT NO. 11	\$26,470
17	209	DISTRICT NO. 9	\$26,336

Rank	District Code	District	NCEP
18	57	GREENWICH	\$26,311
19	24	CHAPLIN	\$25,834
20	106	OLD SAYBROOK	\$25,787
21	213	DISTRICT NO. 13	\$25,664
22	29	COLEBROOK	\$25,376
23	50	ESSEX	\$25,055
24	214	DISTRICT NO. 14	\$24,780
25	11	BLOOMFIELD	\$24,551
26	36	DEEP RIVER	\$24,460
27	207	DISTRICT NO. 7	\$24,371
28	157	WESTON	\$24,262
29	127	SHERMAN	\$24,170
30	158	WESTPORT	\$24,149
31	39	EASTFORD	\$24,032
32	47	EAST WINDSOR	\$23,953
33	65	HARTLAND	\$23,916
34	64	HARTFORD	\$23,783
35	5	BARKHAMSTED	\$23,376
36	13	BOZRAH	\$23,329
37	204	DISTRICT NO. 4	\$23,313
38	26	CHESTER	\$23,289
39	35	DARIEN	\$23,180
40	165	WINDSOR LOCKS	\$23,113
41	40	EAST GRANBY	\$23,019
42	218	DISTRICT NO. 18	\$22,995
43	161	WILTON	\$22,980
44	76	MADISON	\$22,882
45	78	MANSFIELD	\$22,758
46	84	MILFORD	\$22,591
47	1	ANDOVER	\$22,574
48	74	LITCHFIELD	\$22,494
49	41	EAST HADDAM	\$22,438
50	118	RIDGEFIELD	\$22,394

Rank	District Code	District	NCEP
51	160	WILLINGTON	\$22,383
52	217	DISTRICT NO. 17	\$22,350
53	14	BRANFORD	\$22,294
54	90	NEW CANAAN	\$22,164
55	71	LEBANON	\$22,125
56	3	ASHFORD	\$22,104
57	92	NEW HARTFORD	\$22,007
58	141	THOMPSON	\$22,004
59	162	WINCHESTER	\$21,959
60	46	EASTON	\$21,953
61	62	HAMDEN	\$21,848
62	147	VOLUNTOWN	\$21,755
63	27	CLINTON	\$21,739
64	83	MIDDLETOWN	\$21,736
65	51	FAIRFIELD	\$21,581
66	134	STAFFORD	\$21,529
67	103	NORWALK	\$21,396
68	91	NEW FAIRFIELD	\$21,314
69	137	STONINGTON	\$21,216
70	53	FRANKLIN	\$21,208
71	163	WINDHAM	\$21,162
72	104	NORWICH	\$21,138
73	208	DISTRICT NO. 8	\$21,127
74	37	DERBY	\$20,996
75	152	WATERFORD	\$20,977
76	205	DISTRICT NO. 5	\$20,958
77	148	WALLINGFORD	\$20,917
78	93	NEW HAVEN	\$20,838
79	164	WINDSOR	\$20,713
80	135	STAMFORD	\$20,679
81	215	DISTRICT NO. 15	\$20,621
82	219	DISTRICT NO. 19	\$20,617
83	143	TORRINGTON	\$20,474

Rank	District Code	District	NCEP
84	67	HEBRON	\$20,395
85	94	NEWINGTON	\$20,382
86	7	BERLIN	\$20,322
87	116	PUTNAM	\$20,301
88	45	EAST LYME	\$20,224
89	95	NEW LONDON	\$20,117
90	12	BOLTON	\$20,051
91	97	NEWTOWN	\$20,035
92	114	PRESTON	\$19,987
93	8	BETHANY	\$19,955
94	155	WEST HARTFORD	\$19,915
95	111	PLYMOUTH	\$19,865
96	60	GUILFORD	\$19,795
97	30	COLUMBIA	\$19,770
98	23	CANTON	\$19,696
99	54	GLASTONBURY	\$19,655
100	167	WOODBIDGE	\$19,638
101	99	N BRANFORD	\$19,636
102	79	MARLBOROUGH	\$19,617
103	107	ORANGE	\$19,530
104	110	PLAINVILLE	\$19,324
105	77	MANCHESTER	\$19,315
106	4	AVON	\$19,225
107	113	PORTLAND	\$19,180
108	121	SALEM	\$19,163
109	42	EAST HAMPTON	\$19,146
110	128	SIMSBURY	\$19,123
111	153	WATERTOWN	\$19,122
112	101	NORTH HAVEN	\$19,120
113	129	SOMERS	\$19,087
114	69	KILLINGLY	\$19,056
115	22	CANTERBURY	\$18,929
116	139	SUFFIELD	\$18,895

Rank	District Code	District	NCEP
117	56	GRANBY	\$18,880
118	52	FARMINGTON	\$18,849
119	28	COLCHESTER	\$18,838
120	86	MONTVILLE	\$18,821
121	25	CHESHIRE	\$18,809
122	15	BRIDGEPORT	\$18,748
123	138	STRATFORD	\$18,721
124	133	SPRAGUE	\$18,695
125	119	ROCKY HILL	\$18,690
126	216	DISTRICT NO. 16	\$18,647
127	108	OXFORD	\$18,615
128	73	LISBON	\$18,456
129	17	BRISTOL	\$18,405
130	112	POMFRET	\$18,347
131	59	GROTON	\$18,320
132	142	TOLLAND	\$18,267
133	109	PLAINFIELD	\$18,266
134	18	BROOKFIELD	\$18,209
135	136	STERLING	\$18,203
136	44	EAST HAVEN	\$18,176
137	33	CROMWELL	\$18,134
138	2	ANSONIA	\$18,106
139	58	GRISWOLD	\$18,067
140	146	VERNON	\$17,969
141	32	COVENTRY	\$17,938
142	49	ENFIELD	\$17,872
143	159	WETHERSFIELD	\$17,864
144	85	MONROE	\$17,837
145	210	DISTRICT NO. 10	\$17,704
146	144	TRUMBULL	\$17,628
147	124	SEYMOUR	\$17,582
148	89	NEW BRITAIN	\$17,525
149	9	BETHEL	\$17,507

Rank	District Code	District	NCEP
150	102	N STONINGTON	\$17,462
151	140	THOMASTON	\$17,401
152	156	WEST HAVEN	\$17,262
153	131	SOUTHINGTON	\$17,102
154	19	BROOKLYN	\$17,097
155	96	NEW MILFORD	\$16,975
156	88	NAUGATUCK	\$16,841
157	151	WATERBURY	\$16,780
158	169	WOODSTOCK	\$16,702
159	72	LEDYARD	\$16,496
160	132	SOUTH WINDSOR	\$16,423
161	43	EAST HARTFORD	\$16,164
162	48	ELLINGTON	\$16,162
163	166	WOLCOTT	\$15,694
164	80	MERIDEN	\$15,659
	34	DANBURY	<i>under review</i>
	126	SHELTON	<i>under review</i>



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1342

Agenda Date: 3/21/2023

Agenda #: 17.

AGENDA REQUEST
GENERAL DISCUSSION ITEM

Subject:

MOTION to set a Hybrid Format (Video Conference and In-Person) Public Hearing date to be held on April 17, 2023 at 7:00 p.m. to be held in the Council Chambers, 741 Colonel Ledyard Highway, to receive comments and recommendations regarding a proposed Fiscal Year 2023/2024 Budget.

Background:

In accordance Chapter VII; Section 5 of the Town Charter the Town Council is required to prepare/approve a preliminary budget and provide sufficient copies of the budget for general distribution in the Town Clerk's Office; and shall conduct a Public Hearing on or before the last Monday of April.

Department Comment/Recommendation:

(type text here)



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1343

Agenda Date: 3/21/2023

Agenda #: 18.

AGENDA REQUEST GENERAL DISCUSSION ITEM

Subject:

MOTION to set the Annual Town Meeting to be a Hybrid Format (Video Conference & In-Person) regarding the proposed Fiscal Year 2023/2024 Budget on May 15, 2023 at 7:00 p.m. to be held in the Council Chambers, 741 Colonel Ledyard Highway and to adjourn to a Referendum to be held on May 16, 2023 between the hours of 6:00 a.m. 8:00 p.m.

In addition, should the referendum fail, the subsequent Referenda will be held between the hours of 12:00 p.m. and 8:00 p.m.; in accordance with Chapter VII, Section 6 of the Town Charter.

Background:

In accordance Chapter VII; Section 6 of the Town Charter:

The annual Town Meeting for the consideration of the budget and the transaction of other business shall be held on the third Monday of May at such hour and at such place as the Town Council shall determine.

The Town Meeting(s) may not alter the amount of any appropriation recommended by the Town Council.

The vote of the Town meeting on the annual budget shall be adjourned to a vote on the voting machines the day following the Town Meeting in the same manner as outlined in Chapter VII, Section 9D and, if approved by a majority of those voting hereon, shall be deemed to be the vote of the Town Meeting.

The Town Meeting may, by failing to approve the budget presented at referendum, refer the entire budget back to the Town Council for further consideration and changes.

Should the referendum on the budget refer the budget back to the Town Council, the Town Council shall reconsider the budget and present it for a second vote on the voting machines **three** weeks following the previous referendum.

In the event that the **second** referendum does not approve a budget; the Town Council shall adopt a final budget by the fourth Monday in June. Should both the referenda and the Town Council fail to **adopt** a final budget by the fourth Monday in June, the budget **that was presented at the second referendum** shall be deemed to have been adopted, and expenditures made in accordance therewith for the ensuing fiscal year.

Department Comment/Recommendation:
(type text here)



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 23-1344

Agenda Date: 3/21/2023

Agenda #: 19.

FINACIAL BUSINESS REQUEST (FBR)

Subject:

MOTION to adopted a proposed Fiscal Year 2023/2024 Water Operations Budget in the amount \$1,518,724.32.

Background:

Water Operations: \$1,518,724.32 an decrease \$11,837,17 from the Fiscal Year 2022/2023 Budget.
(see attached)

Sewer Operations: \$707,027.52an increase of \$19,658.56 over the Fiscal Year 2022/2023 Budget.
(see attached)

In accordance with Section 4 of Ordinance #400-001 "*An Ordinance Establishing a Water Pollution Control Authority*" the Town Council is required to approve the Water Operations budget noting the following:

*The WPCA shall provide, by the fourth Monday in April, a budget of estimated revenues, expenditures and capital improvements for the ensuing fiscal year for inclusion as an appendix in the Town annual budget. **The Town Council shall approve the water system budget.** This shall be provided to the residents at the Annual Town Meeting on the budget."* (see attached Ordinance)

The Town Council was not required to approve the Annual Sewer Operations budget. However, past practice has been that the proposed Sewer Operations Budget has also been provided for informational purposes.

Department Comment/Recommendation:

(type text here)

FY2024 Water Budget

Report As of: 1/18/2023

ORG	OBJ	ACCOUNT DESCRIPTION	FY21 Actual	FY22 Actual	FY23 BUDGET	FY23 YTD ACTUAL	FY 23 ENCUMBRANCE/REQ	FY23 AVAILABLE BUDGET	% USED	FY24 Proposed Budget	Changes
50590991	59305	CONTRIBUTION TO CNR	101,000.00	101,000.00	130,000.00	0.00	0.00	130,000.00	0%	130,000.00	0.00
50591603	58100	DUES & FEES	4,682.69	1,276.66	3,100.00	0.00	0.00	3,100.00	0%	3,100.00	0.00
50591623	56225	POWER PURCHASED	9,571.08	12,503.86	10,000.00	3,946.00	6,054.00	0.00	100%	10,000.00	0.00
50591626	53720	GU OPERATING--EMERGENCY	0.00	0.00	9,000.00	1,500.00	0.00	7,500.00	17%	9,000.00	0.00
50591627	53725	GU OPERATING AGREEMENT ANNUAL	301,451.28	301,451.28	308,987.58	121,187.00	169,661.80	18,138.78	94%	298,120.00	-10,867.58
50591627	53726	GU CUSTOMER SERVICE	89,866.89	92,805.90	94,374.84	66,962.91	19,037.09	8,374.84	91%	96,632.18	2,257.34
50591663	54110	RTE 12 WATER PURCHASED USED	262,444.84	335,188.30	257,576.05	173,423.09	76,576.91	7,576.05	97%	257,576.05	0.00
50591663	54115	ROUTE 117 WATER PURCHASED USED	242,429.41	354,556.52	252,514.51	131,440.54	118,559.46	2,514.51	99%	252,514.51	0.00
50591663	54120	METER EQUIPMENT	20,999.19	9,231.60	16,000.00	3,672.00	3,328.00	9,000.00	44%	16,000.00	0.00
50591921	53601	INTEREST EXPENSE	22.00	22.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591921	54420	FINANCE DEPT SERVICES	26,000.00	26,000.00	26,000.00	0.00	0.00	26,000.00	0%	26,000.00	0.00
50591921	54506	FIRE HYDRANT MAINTENANCE	8,175.00	-8,175.00	5,000.00	0.00	0.00	5,000.00	0%	5,000.00	0.00
50591921	56100	OPERATING EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591921	58810	GEN OBLIGATION BOND PRINCIPAL	0.00	0.00	85,274.54	0.00	0.00	85,274.54	0%	85,274.54	0.00
50591921	58811	GEN OBLIGATION BOND INTEREST	7,154.75	5,449.25	9,193.01	0.00	0.00	9,193.01	0%	5,782.03	-3,410.98
50591921	58820	CWF/DWSRF LOAN PRINCIPAL	0.00	0.00	245,658.52	0.00	0.00	245,658.52	0%	250,643.62	4,985.10
50591921	58821	CWF/DWSRF LOAN INTEREST	61,637.81	56,863.59	51,963.19	13,452.67	0.00	38,510.52	26%	46,978.08	-4,985.11
50591921	58822	LOAN PAYMENT TO SEWER DEP	0.00	0.00	12,500.00	0.00	0.00	12,500.00	0%	12,500.00	0.00
50591921	59300	TRANSFERRED FUNDS	281,250.00	187,500.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591923	53600	ACCOUNTING SERVICES/AUDIT	6,760.00	8,500.00	9,738.00	7,650.00	0.00	2,088.00	79%	9,738.00	0.00
50591926	52300	RETIREMENT	0.00	0.00	3,681.25	0.00	0.00	3,681.25	0%	3,865.31	184.06
50591991	58910	CONTINGENCY	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591991	59500	DEPRECIATION EXPENSE	419,566.01	355,072.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591999	59000	WRITE-OFF EXPENSE	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	46044	WPCA REV NON CUSI	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	46045	NEW METER CHARGE	0.00	-120.00	-5,000.00	0.00	0.00	-5,000.00	0%	-5,000.00	0.00
5059801	46046	WATER MISC	-3,889.08	-1,407.25	-3,000.00	-1,325.00	0.00	-1,675.00	44%	-3,000.00	0.00
5059801	46048	NEW CONNECTION REVENUE	-8,109.00	-5,305.00	-5,000.00	-16,980.00	0.00	11,980.00	340%	-5,000.00	0.00
5059801	46049	TRANSMISSION FEE MONTVILLE WAT	-12,604.44	-12,613.35	-21,000.00	-6,394.52	0.00	-14,605.48	30%	-21,000.00	0.00
5059801	46050	WATER USAGE CHARGE	-1,085,628.19	-1,105,479.13	-1,090,072.23	-585,715.29	0.00	-504,356.94	54%	-1,081,646.05	8,426.18
5059801	46051	WATER LATE FEE	-549.04	-543.21	0.00	-287.00	0.00	287.00	0%	0.00	0.00
5059801	46053	WATER ASSESSMENT	-26,800.08	-20,355.65	0.00	-2,111.39	0.00	2,111.39	0%	0.00	0.00
5059801	46054	HYDRANT MAINTENANCE	0.00	0.00	-14,400.00	0.00	0.00	-14,400.00	0%	-14,400.00	0.00
5059001	47009	MISCELLANEOUS	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	48001	INTEREST ON DEPOSITS	-1,953.63	-1,962.19	0.00	-393.24	0.00	393.24	0%	0.00	0.00
5059001	49002	TRANSERS IN:	-390,050.95	-418,985.24	-392,089.26	0.00	0.00	0.00	0.00	-388,678.27	3,410.99
Total 0505 WATER FUND			313,426.54	272,474.94	0.00	-89,972.23	393,217.26	88,844.23		0.00	
Revenue Total			-1,529,584.41	-1,566,771.02	-1,530,561.49	-613,206.44	0.00	-525,265.79		-1,518,724.32	11,837.17
Expense Total			1,843,010.95	1,839,245.96	1,530,561.49	523,234.21	393,217.26	614,110.02		1,518,724.32	-11,837.17
Grand Total			313,426.54	272,474.94	0.00	-89,972.23	393,217.26	88,844.23		0.00	

FY2024 Water Budget

Report As of: 1/18/2023

ORG	OBJ	ACCOUNT DESCRIPTION	FY21 Actual	FY22 Actual	FY23 BUDGET	FY23 YTD ACTUAL	FY 23 ENCUMBRANCE/REQ	FY23 AVAILABLE BUDGET	% USED	FY24 Proposed Budget	Changes
50590991	59305	CONTRIBUTION TO CNR	101,000.00	101,000.00	130,000.00	0.00	0.00	130,000.00	0%	130,000.00	0.00
50591603	58100	DUES & FEES	4,682.69	1,276.66	3,100.00	0.00	0.00	3,100.00	0%	3,100.00	0.00
50591623	56225	POWER PURCHASED	9,571.08	12,503.86	10,000.00	3,946.00	6,054.00	0.00	100%	10,000.00	0.00
50591626	53720	GU OPERATING--EMERGENCY	0.00	0.00	9,000.00	1,500.00	0.00	7,500.00	17%	9,000.00	0.00
50591627	53725	GU OPERATING AGREEMENT ANNUAL	301,451.28	301,451.28	308,987.58	121,187.00	169,661.80	18,138.78	94%	298,120.00	-10,867.58
50591627	53726	GU CUSTOMER SERVICE	89,866.89	92,805.90	94,374.84	66,962.91	19,037.09	8,374.84	91%	96,632.18	2,257.34
50591663	54110	RTE 12 WATER PURCHASED USED	262,444.84	335,188.30	257,576.05	173,423.09	76,576.91	7,576.05	97%	257,576.05	0.00
50591663	54115	ROUTE 117 WATER PURCHASED USED	242,429.41	354,556.52	252,514.51	131,440.54	118,559.46	2,514.51	99%	252,514.51	0.00
50591663	54120	METER EQUIPMENT	20,999.19	9,231.60	16,000.00	3,672.00	3,328.00	9,000.00	44%	16,000.00	0.00
50591921	53601	INTEREST EXPENSE	22.00	22.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591921	54420	FINANCE DEPT SERVICES	26,000.00	26,000.00	26,000.00	0.00	0.00	26,000.00	0%	26,000.00	0.00
50591921	54506	FIRE HYDRANT MAINTENANCE	8,175.00	-8,175.00	5,000.00	0.00	0.00	5,000.00	0%	5,000.00	0.00
50591921	56100	OPERATING EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591921	58810	GEN OBLIGATION BOND PRINCIPAL	0.00	0.00	85,274.54	0.00	0.00	85,274.54	0%	85,274.54	0.00
50591921	58811	GEN OBLIGATION BOND INTEREST	7,154.75	5,449.25	9,193.01	0.00	0.00	9,193.01	0%	5,782.03	-3,410.98
50591921	58820	CWF/DWSRF LOAN PRINCIPAL	0.00	0.00	245,658.52	0.00	0.00	245,658.52	0%	250,643.62	4,985.10
50591921	58821	CWF/DWSRF LOAN INTEREST	61,637.81	56,863.59	51,963.19	13,452.67	0.00	38,510.52	26%	46,978.08	-4,985.11
50591921	58822	LOAN PAYMENT TO SEWER DEP	0.00	0.00	12,500.00	0.00	0.00	12,500.00	0%	12,500.00	0.00
50591921	59300	TRANSFERRED FUNDS	281,250.00	187,500.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591923	53600	ACCOUNTING SERVICES/AUDIT	6,760.00	8,500.00	9,738.00	7,650.00	0.00	2,088.00	79%	9,738.00	0.00
50591926	52300	RETIREMENT	0.00	0.00	3,681.25	0.00	0.00	3,681.25	0%	3,865.31	184.06
50591991	58910	CONTINGENCY	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591991	59500	DEPRECIATION EXPENSE	419,566.01	355,072.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591999	59000	WRITE-OFF EXPENSE	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	46044	WPCA REV NON CUSI	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	46045	NEW METER CHARGE	0.00	-120.00	-5,000.00	0.00	0.00	-5,000.00	0%	-5,000.00	0.00
5059801	46046	WATER MISC	-3,889.08	-1,407.25	-3,000.00	-1,325.00	0.00	-1,675.00	44%	-3,000.00	0.00
5059801	46048	NEW CONNECTION REVENUE	-8,109.00	-5,305.00	-5,000.00	-16,980.00	0.00	11,980.00	340%	-5,000.00	0.00
5059801	46049	TRANSMISSION FEE MONTVILLE WAT	-12,604.44	-12,613.35	-21,000.00	-6,394.52	0.00	-14,605.48	30%	-21,000.00	0.00
5059801	46050	WATER USAGE CHARGE	-1,085,628.19	-1,105,479.13	-1,090,072.23	-585,715.29	0.00	-504,356.94	54%	-1,081,646.05	8,426.18
5059801	46051	WATER LATE FEE	-549.04	-543.21	0.00	-287.00	0.00	287.00	0%	0.00	0.00
5059801	46053	WATER ASSESSMENT	-26,800.08	-20,355.65	0.00	-2,111.39	0.00	2,111.39	0%	0.00	0.00
5059801	46054	HYDRANT MAINTENANCE	0.00	0.00	-14,400.00	0.00	0.00	-14,400.00	0%	-14,400.00	0.00
5059001	47009	MISCELLANEOUS	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	48001	INTEREST ON DEPOSITS	-1,953.63	-1,962.19	0.00	-393.24	0.00	393.24	0%	0.00	0.00
5059001	49002	TRANSERS IN:	-390,050.95	-418,985.24	-392,089.26	0.00	0.00	0.00	0.00	-388,678.27	3,410.99
Total 0505 WATER FUND			313,426.54	272,474.94	0.00	-89,972.23	393,217.26	88,844.23		0.00	
Revenue Total			-1,529,584.41	-1,566,771.02	-1,530,561.49	-613,206.44	0.00	-525,265.79		-1,518,724.32	11,837.17
Expense Total			1,843,010.95	1,839,245.96	1,530,561.49	523,234.21	393,217.26	614,110.02		1,518,724.32	-11,837.17
Grand Total			313,426.54	272,474.94	0.00	-89,972.23	393,217.26	88,844.23		0.00	

AN ORDINANCE
CREATING A WATER POLLUTION CONTROL AUTHORITY FOR
THE TOWN OF LEDYARD

Be it ordained by the Ledyard Town Council that there is an Ordinance Creating a Water Pollution Control Authority (WPCA) for the Town of Ledyard.

Section 1. Authority

Pursuant to Connecticut General Statutes Section 7-246(a) the Town Council hereby designates the Water Pollution Control Authority for the Town of Ledyard.

The WPCA shall have the authority to plan and direct the development, construction and operation of such community water and sewage supply, disposal and distribution facilities, and to recommend financing, as may be required to properly serve the water and sewer needs of the town.

When requested, and at least annually, no later than the end of the calendar year the WPCA shall make reports to the Town Council including Financial Reports and regarding the development, financing, construction and operation of such community water and sewage systems.

The WPCA shall also review and approve all plans and specifications for any community water supply (more than one service per well) within its exclusive service area or community sewage disposal systems proposed for construction within the Town of Ledyard.

Any such community water system shall be reviewed by the Ledyard Town Engineer, Building Official, Fire Marshal and Town Planner and shall include fire protection capabilities as specified by the WPCA. Existing systems requiring repair will only have to meet the standards in effect at the time such system was constructed and not need to be upgraded to the current standards.

Section 2. Membership

The WPCA shall consist of five (5) regular and three (3) alternate members who are electors of the town, each of whom shall serve for a term of three (3) years. Members shall commence to serve their terms immediately upon appointment and shall serve until their successor has qualified or they have been reappointed or removed by the Town Council.

Appointment of terms shall be established such that not more than half the appointed members terms shall expire in a calendar year; in accordance with Section 7-246a.

As the terms of the members expire, the Town Council will appoint a successor for each, each of whom shall serve a term of three (3) years. Any vacancy in the WPCA shall be filled for the unexpired portion of the term by the Town Council.

Members shall serve without compensation but may be reimbursed for expenses incurred in the furtherance of business of the WPCA.

Annually, the WPCA shall elect from its members a Chairman, Vice Chairman and Secretary and shall establish Rules of Procedure.

Appointment and removal of any member of the Water Pollution Control Authority shall be as provided for in Chapter IV, Section 9, of the Town Charter.

Any member or alternate member may be removed from office by the Town Council for good cause. Good cause shall include, but is not limited to, unexcused absence from three (3) consecutive regular meetings and any intervening duly called special meeting.

Any member of the Water Pollution Control Authority who is absent from three (3) consecutive regular meetings and any intervening duly called special meetings shall be considered to have resigned from the Commission. The vacancy shall be filled as herein before provided. Additionally, the Water Pollution Control Authority may vote to waive the requirements of this section in each case where illness or other extenuating circumstances make it impossible for a member to meet the attendance requirements of this action.

It shall be the responsibility of the Chairman of the Water Pollution Control Authority to notify the Town Council when a member has not properly performed his duties.

Section 3. Appropriation of Town Funds for Capital Improvements

After approval by the Town Council, the WPCA shall have the authority to expend such appropriation of town funds for the investigation and preliminary study work, including contracting for services and materials.

Section 4. Billing, Accounting and Financial Records

The WPCA customer service/billing contractor is hereby designated as the collector of water and sewage connection and user fee charges pursuant to the Connecticut General Statutes

The WPCA shall maintain proper accounting and financial records. The WPCA shall provide, by the fourth Monday in March a budget of estimated revenues, expenditures and capital improvements for the ensuing fiscal year for inclusion as an appendix in the Town annual budget. The Town Council shall approve the water system budget. This shall be provided to the residents at the Annual Town Meeting on the budget.

The WPCA shall prepare and periodically update a Water Pollution Control Plan, including capital improvements, for the Town of Ledyard in the manner provided by Section 7-246(b) of the Connecticut General Statutes. Such periodic updating shall be accomplished not less frequently than every five years after the completion of the initial plan, and in addition to the filing requirements of said statute, the WPCA shall file a copy of said plan and any periodic update with the Town Clerk. The WPCA shall be guided by the Town Plan of Development.

Revenues and expenditures, of the WPCA may be supplemented through the General Fund if approved by the Town Council and the Town Meeting in accordance with the Town's normal budgeting process and the provisions of law as govern the same. . The WPCA shall reimburse the General Fund budget for all supplemental appropriations received from the General Fund during the subsequent fiscal year.

The WPCA, before making application for any state or federal funds, must obtain approval of the application from the Town Council.

All revenues from benefit assessments, connection fees, and user fee charges, and the proceeds of the sale of notes and bonds, shall be held and accounted separately from the other funds of the town. A separate account shall be kept by the Town of Ledyard of the funds derived from such water works system and of their disposition which account shall be audited annually by a competent auditor and a report of such audit shall be open to public inspection. The treasurer of the Town of Ledyard shall be the custodian of such funds and shall give bond to the satisfaction of the Ledyard Town Council for the faithful discharge of his duties. Such funds shall be kept separate from other funds of such municipality and shall be used for such water works systems and for no other purpose.

All benefit assessments charged for connection with or use of the sewerage system, whether pledged for payment of bonds or notes or otherwise, shall be kept separate from other funds of the municipalities and shall be used for the sewerage system, including the payment of debt incurred for the sewerage system and interest thereon, and for no other purpose.

It is intended that the WPCA shall be financially self-sufficient.

Section 5. Establishing Benefit Assessments and Setting Rates

The WPCA shall review and recommend rates for use and shall be responsible for holding a public hearing at which all the users of the water system and the owners of the property served or to be served and others interested shall have an opportunity to be heard concerning such proposed rate or charge. Notice of such hearing shall be given, at least ten days before the date set therefore, in a newspaper having a circulation in such Town of Ledyard. Such notice shall set forth a schedule of rates or charges, and a copy of the schedule of rates or charges established shall be kept on file in the office of the WPCA administrative staff and in the office of the town clerk of the Town of Ledyard, and shall be open to inspection by the public.

Upon completion of the process to establish user rates, as set forth in CGS Chapter 102, Section 7-239, the Town Council shall set just and equitable rates or charges of the water system that shall be sufficient for the payment of expense of operation, repair, replacement and maintenance and foreseeable capital expenses of such system. Benefit assessments; and connection fees shall be established by the WPCA and approved by the Town Council.

Sewer usage fees are established by the WPCA in accordance with the Connecticut General Statutes Chapter 103 Section 7-256.

Section 6. Federal, State and Regional Assistance

The WPCA shall solicit and obtain assistance from the appropriate Federal, State, and Regional agencies regarding the construction, funding and operation of a community water and/or sewer project or issues.

Section 7. Advisement Regarding Establishment of Ordinances, State Legislation and Other Procedural Matters

The WPCA shall advise the Town Council concerning requirements for or revision to Town Ordinances or other actions which may be required to enable the WPCA to more adequately serve the Town.

Section 8. Operation/Employees

The WPCA shall have all the rights powers, duties and obligations conferred and imposed by Chapters 102 and 103 of the Connecticut General Statutes , as amended, and by Special Act 284, of January 1959, Connecticut Legislature, entitled: "*An Act Authorizing the Town of Ledyard to Acquire and Operate a Water System.*" The WPCA shall have the authority to request to employ personnel, as may be required to carry out the purposes to this ordinance. WPCA employees shall abide by the Personnel Rules established by the Mayor and approved by the Town Council and those regulations established by the appropriate Collective Bargaining Unit. WPCA employees shall receive supervision from the Mayor on administrative matters and from the WPCA on matters of policy.

Section 9. Conflict with Other Laws or Regulations; Severability

If any section, or part of a section, of this Ordinance shall be held by a court of competent jurisdiction to be invalid, such holding shall not be deemed to invalidate the remaining provisions hereof.

Section 10. Effective Date

In accordance with the Town Charter this ordinance shall become effective on the twenty-first (21st) day after such publication following its final passage.

Amended, Adopted and Renumbered by the Ledyard Town Council on: September 25, 2019

Linda C. Davis, Chairman

Approved / Disapproved on: _____

Fred B. Allyn, III, Mayor

Published on:

Effective Date:

Patricia A. Riley, Town Clerk

Revisions: Ordinance #9 “*Ordinance Creating a Water and Sewer Authority for the Town of Ledyard*” Adopted at Town Meeting September 21, 1964; Ordinance #9 “*Ordinance Amending An Ordinance Creating a Water and Sewer Authority for the Town of Ledyard*” Adopted August 23, 1972; Ordinance #9 “*Ordinance Amending An Ordinance Creating a Water and Sewer Authority for the Town of Ledyard*” Amended and Adopted August 23, 1972; Ordinance #9 “*Ordinance Amending An Ordinance Creating a Water and Sewer Authority for the Town of Ledyard*” Amended and Adopted April 11, 1979; Ordinance #74 “*Ordinance Amending An Ordinance Creating a Water and Sewer Authority for the Town of Ledyard*” Amended and Adopted April 14, 1999; Ordinance #105 “*Ordinance Amending An Ordinance Creating a Water and Sewer Authority for the Town of Ledyard*” Adopted June 25, 2014; Adopted May 26, 2010; Amended and Adopted March 28, 2012; Ordinance #134 “*Ordinance Amending An Ordinance Creating a Water and Sewer Authority for the Town of Ledyard*” Adopted: June 24, 2015; Effective: July 31, 2015.

History:
The Twenty-fourth Town Council (2017- 2019) Ordinance Update Initiative: Renumbered Ordinance #134 *Ordinance Amending An Ordinance Creating a Water and Sewer Authority for the Town of Ledyard* “ to Ordinance #400-001.

2019: Section 2 added language regarding member attendance relative to being considered resigned; Section 9 updated language to be consistent with town ordinances. Added Section 1 “Effective Date” to be consistent with Town Ordinance format.