



TOWN OF LEDYARD CONNECTICUT

741 Colonel Ledyard Highway
Ledyard, Connecticut 06339-1551
(860) 464-3203
council@ledyardct.org

Town Council ~ AGENDA ~

Chairman S. Naomi
Rodriguez

Sp. Town Council Mtg Fiscal Year 2025-2026 Budget

Tuesday, May 27, 2025

5:30 PM

Town Hall Council Chambers

In-Person: Council Chambers Town Hall Annex

Remote: Information noted below:

Join Zoom Meeting from your Computer, Smart Phone or Tablet:

<https://us06web.zoom.us/j/86968297481?pwd=eRm954zj1U2Frn3dAriH4QMaWnWelc.1>

Audio Only: Telephone: +1 646 558 8656; Meeting ID: 869 6829 7481; Passcode: 430700

- I. CALL TO ORDER
- III. ROLL CALL
- XIII. BUSINESS OF THE MEETING

Finance Committee

1. MOTION to grant a Bid Waiver to Building One Facility Services, LLC, of Durham, Connecticut, due to receiving fewer than the required three bids in response to Bid #2025-09 (Janitorial Services), in accordance with Ordinance #200-07 (rev 1) “An Ordinance for Purchasing”

Attachments: [RFP 2025_09 Janitorial Services Final For Posting](#)
[RFP 2025_09 Building One Facility Services](#)
[BID OPENING SHEET RFP 2025-09.pdf](#)
[CleanPro Building Solutions RFP 2025-09 - searchable.pdf](#)

2. MOTION to waive the reading in its entirety the “Town Council Resolutions Approving Bond Resolutions And Calling Town Meeting” to be held on Monday, June 23, 2025 at 7:00 p.m. in the Council Chambers, 741 Colonel Ledyard Highway, Ledyard to consider said Resolution; and adjourn to a vote at a referendum to be held on Tuesday, July 8, 2025 between the hours of 12:00 Noon and 8:00 p.m. at the Town Hall, Lower Level - Registrar’s Office, 741 Colonel Ledyard Highway.

Attachments: [TOWN COUNCIL RESOLUTIONS-CALLING TOWN MEETING-2025-05-27-DRAFT](#)
[JWL-HVAC-Additonal Appropriation- Town Meeting and Referendum -Description for Website-2025 Final](#)
[RESOLUTION INCREASEING AUTHORIZATION TO \\$9,800,000-2025-04-16](#)
[Juliet W Long School HVAC Additonal Appropriation- Finance Director 2025-04-14 response to Superintendent email-2025-04-09](#)
[Juliet W Long HVAC-PMBC Request Additional Funding-ltr-2025-04-07](#)
[Juliet W Long HVAC-PMBC Request Additional Funding-ltr-2025-04-07-Nutmeg Companies](#)
[Juliet W Long HVAC-PMBC Request Additional Funding-ltr-2025-04-07-Project Budget](#)
[School Superintendentn-Juliet W Long HVAC Additonal Appropriation-email-2025-04-09](#)

3. MOTION to approve the “Town Council Resolutions Approving Bond Resolutions And Calling Town Meeting” to be held on Monday, June 23 2025 at 7:00 p.m. in the Council Chambers, 741 Colonel Ledyard Highway, Ledyard to consider said Resolution; and adjourn to a vote at a referendum to be held on Tuesday, July 8, 2025 between the hours of 12:00 Noon and 8:00 p.m. at the Town Hall, Lower Level - Registrar’s Office, 741 Colonel Ledyard Highway.

Attachments: [TOWN COUNCIL RESOLUTIONS-CALLING TOWN MEETING-2025-05-27-DRAFT](#)
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[Juliet W Long HVAC-PMBC Request Additional Funding-ltr-2025-04-07-Nutmeg Companies](#)
[Juliet W Long HVAC-PMBC Request Additional Funding-ltr-2025-04-07-Project Budget](#)
[School Superintendent-Juliet W Long HVAC Additonal Appropriation-email-2025-04-09](#)

4. MOTION to adopt a proposed Fiscal Year 2025/2026 Budget in the amount of \$70,440,669 comprised of:
- General Government: \$29,933,427_
 - Board of Education: \$40,507,242.

Attachments: [Post Referendum budget reductions 5-21-25](#)
[Annual Town Mtg Budget 2025-2026-Handout-May 20-FINAL](#)
[Fiscal Year 2025-2026-Budget Board of Education Public Hearing -2025-04-21](#)
[GG Budget Presentation - Public Hearing Final as of 04.15.2024](#)
[Boad of Education budget Presentation-Public Hearing-2025-04-21](#)
[Superintenet Hartling-Fiscal Year 2025-2026 Budget-Fire Alarm High School- Capital Projet Plan](#)
[FY 25-26 budget draft for finance committee](#)
[Mayor Budget Transmittal Letter Final 3.3.2025](#)
[FY 2026 Mayors Proposed Budget Submitted -2025-03-03](#)
[BOE TC FY26 Budget Presentation](#)
[LPS BOE Adpoted FY26 Budget 02.24.2024 with supplemental report \(2\)](#)
[2024 LHSA Fire Alarm Upgrades](#)
[Board of Education Budget Revenues-Tax Dollars-Other Funding-Superintendent Hartling email-2025-03-15](#)
[Superintendnet-Board of Education- Supplemmental Fiscal Year 2025-2026 Budget Information-2025-03-05](#)

General Items

5. Discussion regarding the Town Council Summer Meeting Schedule.

XV. ADJOURNMENT

DISCLAIMER:

Although we try to be timely and accurate these are not official records of the Town.

The Town Council's Official Agenda and final Minutes will be on file in the Town Clerk's Office.



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 25-1951

Agenda Date: 5/27/2025

Agenda #: 1.

FINANCIAL BUSINESS REQUEST (FBR)

Motion/Request:

MOTION to grant a Bid Waiver to Building One Facility Services, LLC, of Durham, Connecticut, due to receiving fewer than the required three bids in response to Bid #2025-09 (Janitorial Services), in accordance with Ordinance #200-07 (rev 1) "An Ordinance for Purchasing"

Background:

In anticipation of the end of the janitorial services contract, the Town went out to bid for these services. The Town received only two bids.

Of the two we received, Building One Facility Services, LLC, of Durham, was the lowest bidder

The proposals for each bidder are attached.

Department Comment/Recommendation:

(type text here)

Finance Director Comment/Recommendation:

(type text here)

Mayor Comment/Recommendation:

(type text here)



**TOWN of LEDYARD
REQUEST FOR PROPOSAL
#2025-09
JANITORIAL SERVICES**

PURPOSE: The purpose of this Request for Proposal is to obtain Janitorial Services for the Ledyard Town Hall, Town Hall Annex, and Ledyard Police Department. The Town of Ledyard is seeking to identify and select an organization to perform Janitorial Services as defined in this RFP and provide professional services relating to the cleaning of office spaces, conference rooms, kitchens, restrooms, jail cells, and gym for three locations. The successful firm will be expected to meet all the requirements addressed in this RFP.

INQUIRIES: Questions concerning this RFP shall be directed to:

Kristen Chapman, Mayoral Assistant
Town of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339-1511
Phone (860) 464-3222
Email: mayoral.asst@ledyardct.org

SUBMISSION REQUIREMENTS:

Two hard copies shall be received no later than May 13, 2025 at 2:00 p.m. at which time the bids will be opened and read aloud in the Mayor's Office. Delivery of the proposals is the sole responsibility of the proposer. Any bids received after May 13, 2025 at 2:00 p.m. will be returned, unopened, to the bidder.

Please mail or deliver proposals in a sealed envelope marked "RFP #2025 – 09 Janitorial Services" along with the company's full return address to:

Kristen Chapman, Mayoral Assistant
Town of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339-1511

Bid submissions must include all requested information; incomplete bids will be eliminated. The Town is not responsible for any costs incurred by the proposers in the preparation of the proposals. The Town is not responsible for any work performed prior to the approval of the executed contract.

SERVICE LOCATIONS:

Location	Address	Square Footage
Ledyard Town Hall	741 Colonel Ledyard Highway	11,574
Ledyard Town Hall Annex	741A Colonel Ledyard Highway	2,200
Ledyard Police Department	737 Colonel Ledyard Highway	9,654

SERVICE HOURS:

Location	Days
Ledyard Town Hall & Annex	Monday – Friday
Ledyard Police Department	Monday – Friday

Town Hall and Town Hall Annex require Janitorial Services with limited services Monday-Thursday with full building cleaning on Friday (contractor shall negotiate an alternate date for any Friday falling on a Holiday). Ledyard Police Department daytime hours to be negotiated with the Police Department.

SPECIFICATION OF SERVICES:

The Janitorial Contractor is to provide the following services at each location:

Ledyard Town Hall & Town Hall Annex: Lobby, Hallway, General Office Areas, Conference Rooms, Council Chambers	
Clean and sanitize stairwell railing	DAILY
Dust and remove debris from metal entrance thresholds	DAILY
Empty Office/Conference Room Waste Baskets and Recycle Bins and place in outdoor dumpsters – replace trash liners as needed	FRIDAY
Vacuum, sweep and mop stairwell	FRIDAY
Clean and sanitize entrance glass and internal window glass	FRIDAY
Clean and sanitize door handles, push plates, door jambs, light switches (all touch surfaces)	FRIDAY
Return chairs, furniture, and waste containers to proper positions	FRIDAY
Vacuum carpeted areas, including runner	FRIDAY
Dust window ledges, tops of partitions and other low reach areas, removing cobwebs (as needed)	FRIDAY

Damp wipe horizontal surfaces when cleared	FRIDAY
Clean Plexiglas	FRIDAY
Dust high reach areas including shelves, ledges, vents, and HVAC (as needed)	FRIDAY
Interior window cleaning (as needed)	FRIDAY
Lock office doors upon completion	FRIDAY
Clean and sanitize elevator lift	MONTHLY
Ledyard Town Hall & Town Hall Annex: Kitchen/Lunchroom; Land Use Department Kitchenette	
Clean and sanitize sinks, counters, cabinets, and tabletops	MON-THURS
Empty Town Hall Kitchen & Land Use Kitchenette Waste Baskets and Recycle Bins and place in outdoor dumpsters – replace trash liners	MON-THURS
Vacuum and mop flooring to remove spills and stains	MON-THURS
Clean and sanitize refrigerator exterior; clean and disinfect interior quarterly	MON-THURS
Clean and sanitize microwave ovens interior and exterior	MON-THURS
Clean and sanitize door handles, push plates, door jambs, light switches (all touch surfaces)	MON-THURS
Stock paper towels and hand soap	MON-THURS
Dust window ledges, tops of partitions and other low reach areas, removing cobwebs	MON-THURS
Spot clean walls for marks and smudges (as needed)	MON-THURS
Dust high reach areas including shelves, ledges, vents, and HVAC (as needed)	WEEKLY
Interior window cleaning (as needed)	WEEKLY

Ledyard Town Hall & Town Hall Annex: Restrooms	
Empty Waste Baskets and Recycle Bins and place in outdoor dumpsters – replace trash liners as needed	MON-THURS
Clean, sanitize and refill toilet tissues, hand towel, hand soap and hand sanitizer dispensers (as needed)	MON-THURS
Vacuum and mop flooring	MON-THURS
Clean and sanitize sinks, counters, toilet bowls, toilet seats, and urinals	MON-THURS
Clean and sanitize door handles, push plates, door jambs, light switches (all touch surfaces)	MON-THURS
Dust window ledges, tops of partitions and other low reach areas, removing cobwebs (as needed)	MON-THURS
Dust high reach areas including shelves, ledges, vents, and HVAC (as needed)	WEEKLY
Interior Window Cleaning (as needed)	WEEKLY
Ledyard Police Department: Lobby/Waiting Area, Hallways, General Office Areas, Conference Rooms, Training Rooms	
Empty Waste Baskets and Recycle Bins and place in outdoor dumpsters (as needed) – replace trash liners as needed	WEEKLY
Vacuum carpeted areas, including runners (as needed)	WEEKLY
Vacuum, sweep and mop stairwells (as needed)	WEEKLY
Clean and sanitize stairwell railings	WEEKLY
Clean and sanitize entrance glass and internal window glass (as needed)	WEEKLY
Dust and remove debris from metal entrance thresholds (as needed)	WEEKLY
Clean and sanitize door handles, push plates, door jambs, light switches (all touch surfaces) (as needed)	WEEKLY
Dust window ledges, tops of partitions and other low reach areas, removing cobwebs	WEEKLY

Return chairs, furniture, and waste containers to proper positions	WEEKLY
Monthly – Dust high reach areas including shelves, ledges, vents, and HVAC	WEEKLY
Spot clean and polish elevator walls, buttons, and doors as needed	WEEKLY
Damp wipe horizontal surfaces when cleared	WEEKLY
Clean and sanitize elevator	MONTHLY
Interior window cleaning	WEEKLY
Ledyard Police Department: Kitchen/Lunchroom	
Clean and sanitize sinks, counters, cabinets, and tabletops	DAILY
Empty Waste Baskets and Recycle Bins and place in outdoor dumpsters – replace trash liners as needed	DAILY
Vacuum and mop flooring to remove spills and stains (as needed)	WEEKLY
Clean and sanitize refrigerator exterior, clean and disinfect interior quarterly	DAILY
Clean and sanitize microwave ovens interior and exterior	DAILY
Clean and sanitize door handles, push plates, door jambs, light switches (all touch surfaces)	DAILY
Spot clean walls for marks and smudges	WEEKLY
Dust high reach areas including shelves, ledges, vents, and HVAC	WEEKLY
Vacuum carpeted edges and corners (as needed)	WEEKLY
Vacuum upholstered furniture	MONTHLY
Stock paper towels and hand soap (as needed)	WEEKLY

Interior window cleaning (as needed)	WEEKLY
Ledyard Police Department: Restroom & Jail Cells	
Empty Waste Baskets and Recycle Bins and place in outdoor dumpsters (as needed) – replace trash liners as needed	WEEKLY
Clean, sanitize and refill toilet tissues, hand towel, hand soap and hand sanitizer dispensers (as needed)	WEEKLY
Vacuum and mop flooring (as needed)	WEEKLY
Clean and sanitize sinks, counters, toilet bowl, showers, toilet seats and urinals	AS NEEDED AND PERMITTED
Clean and sanitize door handles, push plates, door jambs, light switches (all touch surfaces)	AS NEEDED AND PERMITTED
Dust high reach areas including shelves, ledges, vents, and HVAC	AS NEEDED AND PERMITTED
Ledyard Police Department: Gym/Locker Rooms	
Sweep, vacuum, and mop flooring (as needed)	WEEKLY
Clean and sanitize sinks, counters, toilet bowl, showers, toilet seats and urinals	DAILY
Clean mirrors	MONTHLY
Clean, sanitize and refill toilet tissues, hand towel, hand soap and hand sanitizer dispensers (as needed)	DAILY
Clean and sanitize door handles, push plates, door jambs, light switches (all touch surfaces)	WEEKLY
Dust high reach areas including shelves, ledges, vents, and HVAC	WEEKLY
Ledyard Police Department: Garage	
Sweep garage floors (as needed)	WEEKLY

JANITORIAL CONTRACTOR RESPONSIBILITIES

- Contractor will provide all equipment and cleaning products required to perform the scope of work listed above.
- Finger printing and background check is required for all personnel, to be performed by the Ledyard Police Department.

TOWN OF LEDYARD RESPONSIBILITIES

- The Town of Ledyard will provide trash liners, hand soap, hand sanitizer, toilet paper, and paper towels
- Janitorial Contractor may provide quotes for the Town of Ledyard to purchase the items listed above directly from the Contractor.

INSURANCE REQUIREMENTS:

The successful Contractor must maintain in force continuously during the term of the contract workers compensation insurance and comprehensive liability insurance for both personal injury and property damage as required under this paragraph. The Contractor shall not allow any subcontractor to commence work on a subcontract until certificates of insurance satisfying the requirements of this paragraph have been provided by the subcontractor to and approved by the Mayor and/or his designee.

The Contractor must carry insurance under which the Town is named as an assured as follows:

- A. Worker's Compensation – as required by State Statute
- B. Commercial Liability as follows:
 - \$2,000,000 – General Aggregate
 - \$2,000,000 – Products Completed Operations Aggregate
 - \$1,000,000 – Personal & Advertising Injury
 - \$1,000,000 - Each Occurrence Bodily Injury and Property Damage
 - \$ 100,000 – Fire damage, Any One Fire
 - \$5,000 – Medical Payments, Any One Person Including Explosion
Collapse & Underground
- C. Automobile Liability: \$1,000,000 Combined Single Limit Bodily Injury & Property Damage.

Such insurance must be by insurance companies licensed to write such insurance in the State of Connecticut against the above risks and in the amounts indicated. All insurance must provide for a thirty (30) day notice to the Town of cancellation or restrictive amendment.

Certificates of insurance must be submitted to the Finance office within 30 days of signing the contract.

Failure to provide and to keep current the required insurance and certificates may be held to be a willful and substantial breach of this contract.

SELECTION PROCESS

The new appointment shall be for a term through June 30, 2028. The term commences upon contract execution on or about July 1, 2025 with an option to extend for a (2) year period ending June 30, 2030.

The Town of Ledyard will accept those proposal(s), which will, in its opinion, most completely meet the requirements of the RFP, and that The Town of Ledyard solely determines best meets the specifications and is in the best interest of The Town of Ledyard.

Proposals which do not respond to the following requirements will be eliminated.

- Letter of Transmittal
- Contractor Information
- General Description of the Firm
- Business shall be registered in either Connecticut or Rhode Island
- Identification of Personnel who will perform work under the contract
- References
- Bid Form, completed and signed by owner or partner

Additional information may be sought from contractors. Contractors may be asked to present and explain their proposals.

Selection Criteria:

- Completeness and responsiveness to the requirements of the RFP.
- Experience in janitorial services including years and history
- References – Contractor shall provide at least (3) written references from firms where services are provided by the Contractor in Connecticut or Rhode Island. Municipal references are encouraged.
- Fee Schedule/Cost
- Service Approach

FACILITIES WALKTHROUGH

A tour of Ledyard Town Hall, Town Hall Annex, and Police Department will take place on May 1, 2025. Please arrive at the Mayor's office located in Town Hall promptly at 1:00 p.m. on this date for the walkthrough.

INSTRUCTIONS FOR PROPOSAL

PREPARATION -- GENERAL INFORMATION

These instructions are intended to ensure the submission of all data essential to the understanding and comprehensive evaluation of the contractor's proposal. They are not intended to limit the content of the proposal. The offeror may include such additional data or information as may be appropriate but may not exclude any portion requested by this document.

LETTER OF TRANSMITTAL:

Proposals should be accompanied by a letter of transmittal signed by an individual(s) having the authority in the offeror's organization to sign proposals and contracts.

PROPOSAL FORMAT:

1. Table of Contents – Identify major elements of the proposal.
2. Contractor Information

Section 1: Name of firm, home office address, address of the office providing services under the proposal, telephone, and fax number.

Section 2: General description of the firm., including size, number of employees, primary business (consulting, pension planning, etc.) other business or services, type of organization (franchise, corporation, partnership, etc.) and other descriptive material.

Section 3: Identification of other personnel who shall perform work under the contract.

3. Contractor's addendum - Inclusion of any information deemed necessary and appropriate. (Optional)
4. Fee proposal(s) – Use the Bid Form at the end of this RFP. This form must include a monthly cost to the Town for all work to be performed as listed in the Specification of Services above, along with a confirmation of the annual cost in the second line of the Bid Form.

**TOWN of LEDYARD
REQUEST FOR PROPOSAL
#2025-09
JANITORIAL SERVICES**

BID FORM

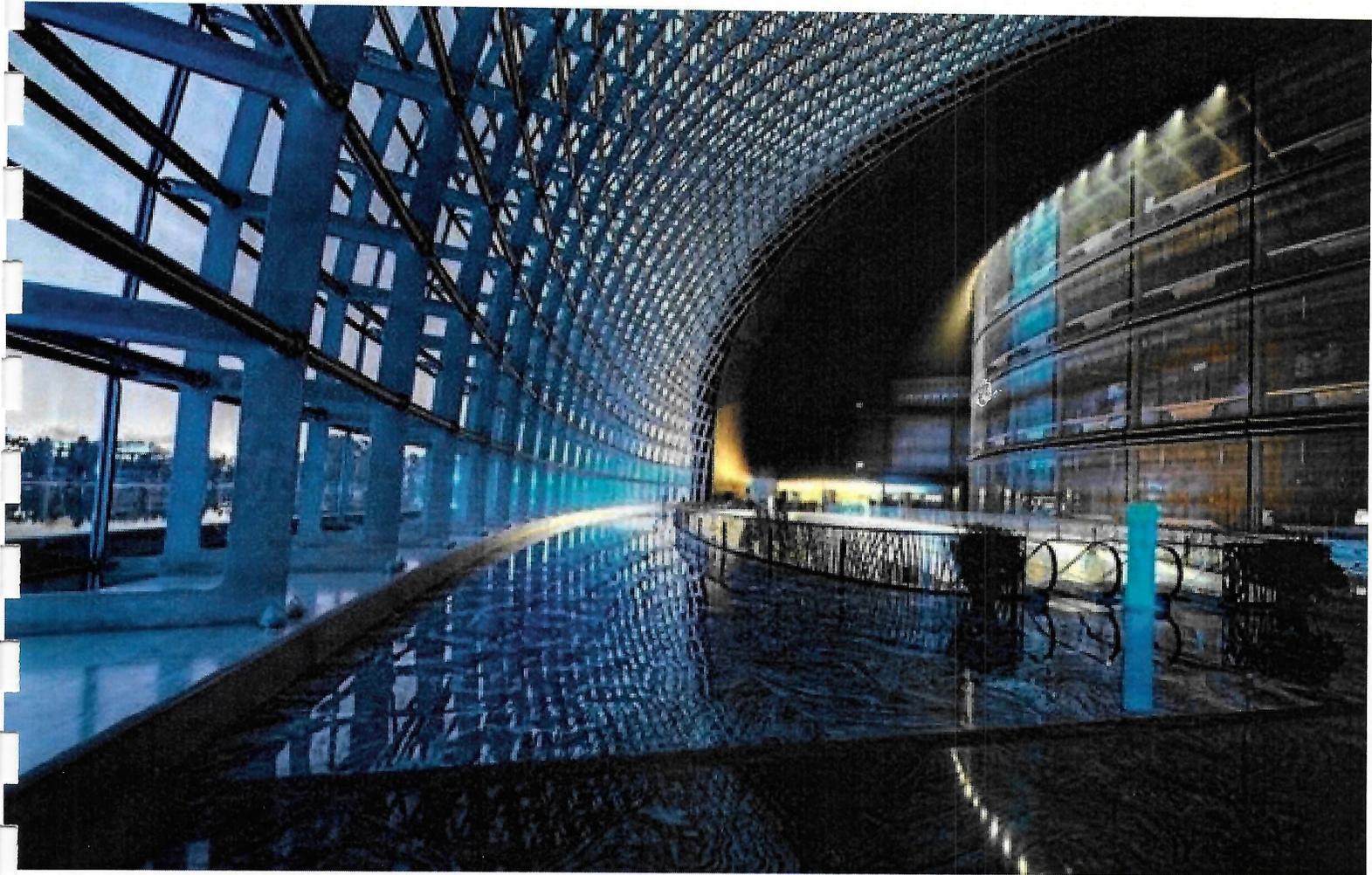
REQUIRED	
Cost Proposal: Monthly	
Cost Proposal: Annually	

The company whose name and address is designated below, hereby submits two (2) copies of the proposal for your consideration of our firm for appointment to provide Janitorial Services to the Town of Ledyard.

This submission is made, and we represent that there is no conflict of interest with respect to our firm and the Town, and that no person or representative of the Town of Ledyard has been involved with nor been offered any inducement with respect to this submission.

Principal, Partner, or Officer Name	
Company Name	
Address	
Telephone	
Signature	

Building *1*ne Facility Services, LLC



Proposal for Cleaning Services

Town of Ledyard

Building One **ne** Facility Services, LLC

Building One Facility Services

57 Ozick Drive
Durham, CT 06422
800-262-0854

May 07, 2025

Town of Ledyard

Kristen Chapman
741 Colonel Ledyard Highway
Ledyard, CT 06339

Subject: Transmittal of Bid Proposal for Cleaning Services

Dear Kristen,

Building One Facility Services is pleased to submit our proposal in response to the Town of Ledyard's request for bids for cleaning services. Enclosed, please find our complete bid package, which includes all required documentation, service specifications, and pricing details as outlined in the bid solicitation.

We are confident that our experience, dedication to quality, and customized cleaning solutions position us as a strong candidate to meet the needs of the Town. Our team is committed to providing exceptional service that ensures the cleanliness, safety, and professionalism of your facilities.

Should you have any questions or require additional information, please feel free to contact me directly at 800-262-0854 or via email at mary.stanton@buildingone LLC.com

Thank you for the opportunity to be considered for this important service. We look forward to the possibility of working with the Town of Ledyard.

Sincerely,

Mary Stanton

President

Building One Facility Services

05-07-2025

Town of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339

RE: Cleaning Services

Thank you for the opportunity to offer our services. We currently service similar facilities in the Tri-State area and would be grateful for the opportunity to provide the same professional service to you.

The Service Specification is included as Exhibit A to the Service Agreement. Our company also provides a variety of additional building services which range from complete re-lamping and restroom remodeling to basic painting touch up work and everything in between. We are confident **Building One Facility Services** will meet your cleaning requirements and expectations.

Our company has hundreds of employees serving a regional client base. Our clients include Fortune 500 companies, a variety of medical concerns, schools, office buildings, hospitals, dialysis clinics, surgical centers, warehouses and distribution centers. With such a broad base of cleaning knowledge, we are confident that can clean your facility the way YOU want it cleaned. The mindset of customer satisfaction has led to our 95% customer retention with twenty clients partnering with us for over ten years and many since our inception. From the small single tenant facility to the entire ESPN Campus in Bristol we strive to make the client's satisfaction a Building One priority.

We appreciate the opportunity to earn your business and look forward to a lasting partnership. Our goal at Building One is to assure your total satisfaction by providing you with quality service at competitive pricing.

Sincerely,

Richard Fifield

Business Development Executive
BUILDING ONE FACILITY SERVICES
richard.fifield@buildingonellc.com / 860-460-9615

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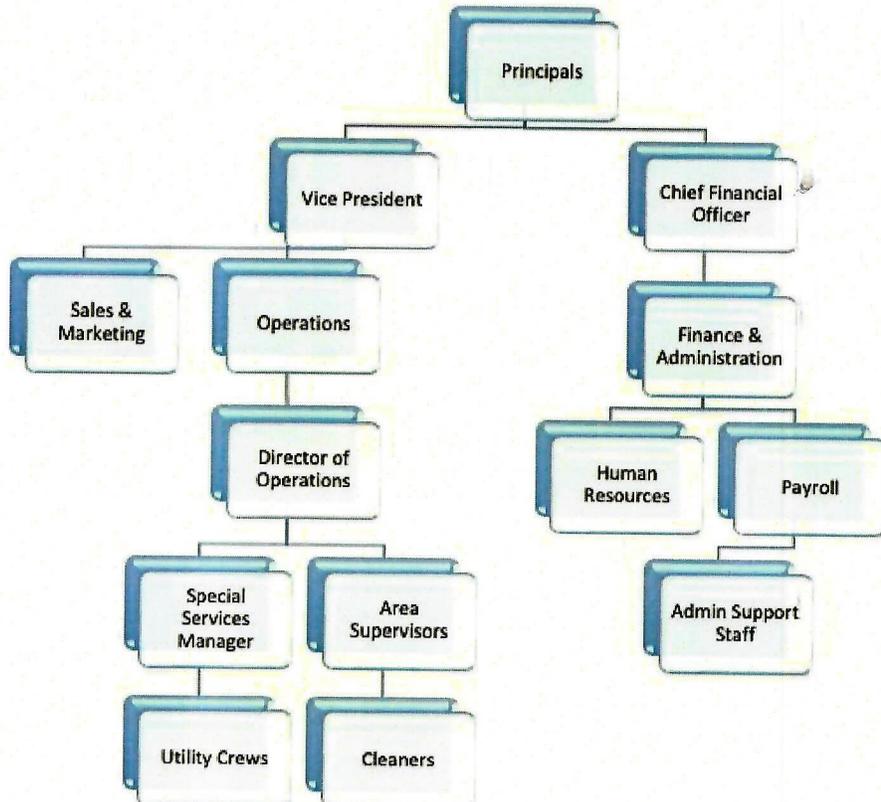
I. Executive Summary:

Building One Facility Services, LLC ("Building One") was founded by Daniel Stanton, who brings 30 plus years of experience in managing the janitorial and outsourced facility service needs, with the utmost attention to quality and detail. The emphasis of quality services is the cornerstone of Mr. Stanton's business philosophy and has never been sacrificed. Our business practices and making our customers' needs a top priority have allowed Building One to be the most trusted cleaning service provider.

II. Organizational Overview:

Building One has been in existence, under its current ownership structure for over 23 years. Building One is a closely held, woman owned, family business, as registered as such with the State of Connecticut, Department of Administrative Services Supplier Diversity Program. Building One currently employs hundreds of employees in the Tri-State area and has the reputation of providing above industry standard wages and labor practices. Furthermore, Building One offers all eligible employees' access to affordable Health Care Coverage and maintains full compliance with the Affordable Care Act.

Organizational Chart:



Management Team

Mary Stanton, President, Mary entered the industry as Dan launched Building One and was instrumental in laying the groundwork around the administrative functions of the company. She also serves as the leader of process change and improvement in supporting the Senior Management team in carrying out their objectives. Prior to Building One, Mary worked in corporate finance at The Walt Disney Company.

Daniel Stanton, Principal, founded Building One in 1997 after gaining a wealth of knowledge from more than 10 years in the janitorial industry in Los Angeles, California. Daniel worked as Operations Manager and Regional Director for large janitorial and franchisee service companies where he managed many large, prestigious properties including Dream Works, CBS Studios, and The Beverly Hilton Hotel. Daniels understanding of the operational side of the business has been the catalyst for the company's meteoric rise in the cleaning business.

David Preste, Vice President, Dave joined Building One in 2010 after eight years as a Sales Manager for an international building service company serving New England and parts of New York. His past experiences include partnership in commercial/industrial real estate appraisal firms in Florida and in Connecticut and principal in a commercial pest control company.

Kurtis Peterson, Chief Financial Officer, Kurt joined Building One having spent his career in a variety of roles most recently as corporate controller for a company in the higher education sector. Prior to this, Kurt worked in senior leadership roles in a variety of industries.

Richard Parillo, AVP of Operations/Healthcare, Rich has over 22 years of proven facility operations experience in hospitals, healthcare, public and commercial buildings. Rich's past positions include Director of Environmental Services for the Columbia Presbyterian Medical Center in New York City, NY.

Anna Fishburne, Director of Human Resources, Anna is an HR professional with over 20 years of experience, specializing in employee recruitment and retention at all levels, staff development, mediation, conflict resolution, benefits and compensation, HR policies development, legal compliance and Safety. Anna is also fluent in Spanish.

Romulo Jacome, Special Projects Manager, Romulo has been with Building One for over seven years. Romulo has been in the commercial building trades for decades and leads our service department handling all types of repairs and building maintenance.

A look into our Book

We are privileged to serve customers of such a diverse universe, ranging from Fortune 500 companies, hospitals, healthcare providers and facilities, clinical laboratories, manufacturing plants, office buildings, public and private schools and warehouse/distribution centers. With such a broad base of cleaning knowledge, we are confident that can clean your facility the way YOU want it and the way it SHOULD be cleaned. We currently service hundreds of customers, with hundreds of locations throughout the Tri-State area.

Our customers hold a high level of trust in Building One, as they should, we seem to never let them down, no matter the circumstance. Each customer to us is equally important, we strive to build value and foster each relationship to be a successful, long-term one. The following statistics will further illustrate how important each and every customer is to us.

Overall Customer Retention Rate: 95%

Average Customer Life Span: 5.5 Years

Customers retained more than a Decade: 20

Customers for 5+ Years: 50

Often time's numbers tell a story, it's very apparent we have a great story to tell. What sets us apart from the competition is the close personal attention of the ownership and management team with each of our accounts. In an industry known for its high turnover of accounts, we are proud to have customers that have been with us since our inception. Building One is large enough to handle millions of square feet, yet small enough so that all levels of management are involved with each of our customers. Every account is important to us, and we take all steps necessary to ensure your total satisfaction.

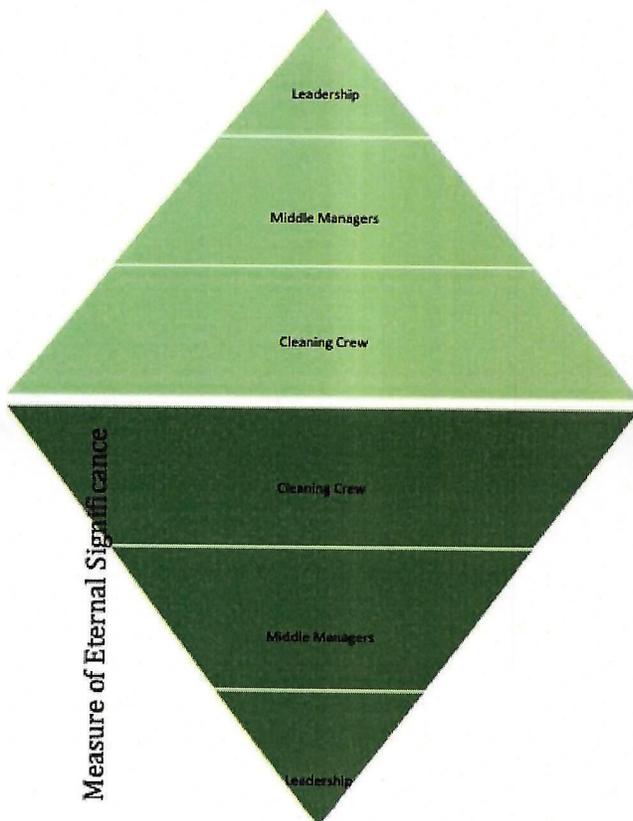
Success is in our Nature



III. Our Approach

So how do we do it?

Our key elements in best serving your needs:



Our People make the difference

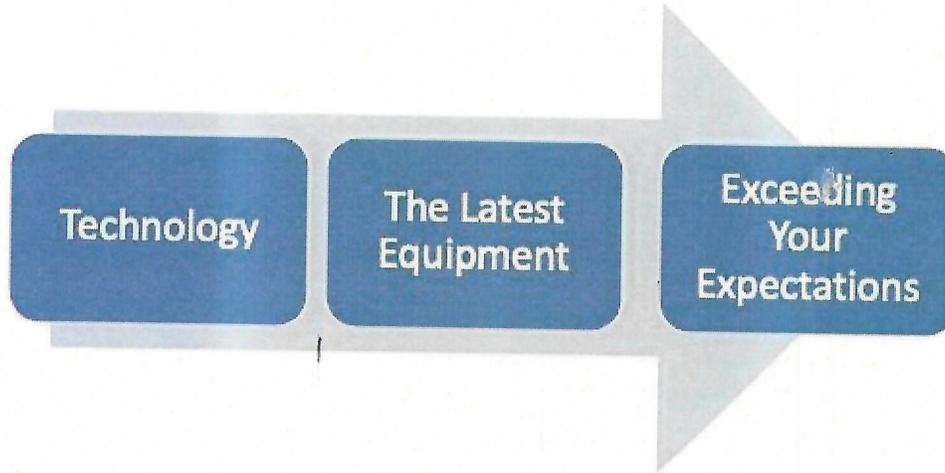
Leadership is a key component to any organization; however, we truly believe our success has everything to do with our front-line employees.

The quality of their work is a direct reflection training, mentoring and tools made available to them as they perform their scheduled tasks.

Our motto is ***"we're only as good as our last night's cleaning"***. We use this phrase as an understanding that we have to prove ourselves to our customers each and every night.

We understand the importance of getting the job done right and that's what we do!

Quality Control



Technology

For our employees:

While the cleaning industry is often considered a low-tech industry, Building One shares a different view. Managing our most important asset, our valued employees, we go to great lengths to ensure accurate and simplistic time reporting and payment options. We use an automated call-in system requiring every employee to call in using our remote, cloud-based timekeeping system with a unique ID for each employee. We realize how important our employees' pay is to them and go through great lengths to make sure they are paid correctly each pay period. Every employee is given their own log on credentials to view our company portal. There, they can review our company handbook; check and print pay stubs and find out the latest information about our company. Our management team is heavily focused on continuous process improvement and technology can often be the solution to any operational issue, whether simple or complex.

For our customers:

At Building One, we believe in having access to the latest tools to streamline our customer enhancement process. All our field supervisors and managers are given iPhones and iPad. We combine these tools with industry specific software allowing us to remotely run our business. Key examples of our remote capabilities are: site inspection reports, sanitary supply order forms and a library of Human Resource forms. All information is synced to cloud storage for review by our office.

The Latest Equipment:

We understand the need to have the right tools for the right job. From HEPA backpack and upright vacuums to ride on auto scrubbers. Having the right tools, chemicals, and support is not a luxury but a necessity to be successful in our business. We use the Diversy (by Johnson & Johnson) chemical dispensing system for all our chemical needs. This can be customized for each customer based on their specific needs from medical and industrial to green cleaning and LEED certified buildings.

Meeting Exceeding our Customers' Expectations:

Service is our foremost objective at Building One. We have been able to grow and foster long-term relationships based on this premise. Our quality control begins and ends with our ownership but also cascades down from our management team to all levels of our service delivery organization.

Our management team will be personally involved in insuring that the quality of service is met continually throughout the contract at your facility. This is accomplished via **routine and/or random** quality control site inspections where we meet with our area and site supervisors to tour your facility. Additionally, unscheduled site inspections are performed by our Director of Operations on a random basis to ensure that continued compliance with all specifications is being adhered to each and every day.

During the quality control site inspection any service deficiencies are identified and documented in a written inspection report. The area or site supervisor is then responsible for correcting the service issue within a reasonable time period. A member of our management team will perform a follow-up inspection to ensure that appropriate action has been taken to resolve all service deficiencies noted.

By taking such a proactive role and making this commitment to provide the highest quality services possible, we are able to eliminate the inconsistency and "peaks and valleys" of service so prevalent in our industry. This is where we feel that our service program is unparalleled and exceeds most customers' expectations. Larger janitorial companies have multi-layered management and supervision that may change throughout the duration of the contract, but we are able to provide the consistency and stability in management personnel that may be lacking with other service companies.

Our continued investment in technology allows the site inspections to be completed in real-time, with photos attached and dispatchable to the customer, upon request. All forms reside in cloud-based storage, which allows them to be accessed at any time for review. We also provide custom tailored inspection reports to meet every need of our customers, regardless of the configuration of their building(s).

Training

Service Staff – Recruiting/Onboarding Process

Our process for onboarding all new employees is as follows:

1. We pride ourselves on hiring and promoting from within. For all open positions we network within our company to find the best candidate(s) for the position.
2. After all applicants from within the company have been interviewed we then look to employee-referred applicants. We seek out mature, stable, work oriented individuals with favorable employment histories and clean backgrounds. Our successful job applicants must exhibit a neat appearance, positive attitude, and a willingness to perform the necessary job requirements.
3. When staffing a new contract, we work closely with our customers to help identify employees that have performed exceptionally well with the prior contractor and, with our customers' permission, we make a similar position available to them with our company.
4. Prior to hiring, all applicants for employment are interviewed and prescreened by a member of our management team. We comply with all provisions on Equal Employment Opportunity/Affirmative Action as mandated by applicable Federal, State and Local laws, rules and regulations.
5. Prior to being on-boarded, employment history is verified and backgrounds checked are run by a third-party vendor.
6. Once a candidate has been offered a position with Building One, we follow all procedures mandated by the United States Immigration and Naturalization Service. We **strictly adhere** to the INS verification process requirements (I-9 Form) for **all** new hires, regardless of situation.
7. After successfully completing the I-9 process, a **New Hire Orientation Packet** is provided as part of our **4-Step Training Program**, which is further explained on the following page.

“Train to Retain”

Our 4 - Step Training Process

- **Step 1 - New Hire Orientation:** All new hires watch a video on safety, the proper use of equipment, chemicals, and cleaning techniques. We also recently partnered with a risk management firm, which allows us to incorporate an entire portal containing our complete Environmental, Health and Safety Program. Company policies and procedures are reviewed and acknowledged. Site-specific emergency and safety procedures are also reviewed. Company identification and uniforms are issued.
- **Step 2 - Assignment of Company Property:** Equipment is assigned, and the employee is provided with the necessary materials and supplies. The supervisor then walks the new employee through their assigned tasks.
- **Step 3 - Worksite Training/Assignment of "Buddy":** New hires are then teamed with our dedicated Trainer for continued guidance and assistance in the practical application of prior training. This "on-the-job" training method has been extremely successful in producing quality service staff. Furthermore, we've implemented a "Buddy System" for new hires who have completed the on-the-job training to have continued access to more experienced staff throughout their employment.
- **Step 4 - Performance Evaluation/Probationary Period:** All new hires are monitored during a 90 Probationary Period, which also includes periodic reviews being conducted by their direct Supervisor and/or the Director of Operations, which is to ensure that the work being performed is at the quality level desired. In the event there appears to be deficiencies in any aspect of the employees' work, the employee will be re-trained to properly resolve the underlying issue.

Security Procedures

Security is a very serious matter, so we take all necessary measures to ensure our customers' peace of mind while cleaning their buildings. At the backbone of this program is employee screening. We utilize a third-party firm to provide a seven-year criminal background check for all new hires.

We will work closely with your personnel to make sure we are in compliance with all lockdown and alarm procedures. Our employees are appropriately instructed in the proper use of keys, locked and/or secured areas, and any special alarm systems or procedures used in your facility.

Emergency Response

Prior to the start of our service, you will be provided with a contact/call list of key management personnel cell phone numbers to contact in the event an emergency should arise. Additionally, our service department is available 24/7 to handle any emergencies or special requests.

In most cases we are able to mobilize staff and equipment within sixty minutes of the initial call. Response services include flood & fire clean-up, snow removal and other special services. The fee for emergency response services will be calculated on a time and materials basis and separately invoiced.

Environmental, Health and Safety Program

Building One is committed to providing a safe environment for all our employees, our customers' employees, and the members of the general public who may enter your facility. We are committed to safety and accident prevention, where each and every one of our employees plays an integral role in making safety matter.

We partner with our customers to develop site-specific safety information and training for our service staff. This safety information and training is used in conjunction with our standard safety training to create a program tailored to your facility. Once the program has been designed, we then pull from our risk management portal any and all resources necessary to support the goals and objective of the established program.

Our Standard Safety Program consists of:

- Safety Overview
- Safety Training Video
- Blood borne Pathogen Training
- MSDS/Right to Know Training
- Full Compliance with all OSHA Guidelines
- Emergency Procedures (site specific)

Our Comprehensive EHS Program addresses:

- Standard Safety Program
- Accident/Injury Reporting
- Emergency Protocols
- Equipment Inspection/Maintenance
- Unsafe Conditions Awareness & Reporting
- Lifting Procedures
- Protective Equipment
- Work Zone Safety



IV. Capabilities

We're not your typical cleaning company, our service capabilities range well beyond that of our competition. While we've built a successful business foundation on cleaning services, our special services is what sets us apart.



Special Services & Other Offerings:

- Carpet extraction
- High speed buffing
- Steam cleaning
- Clean Room's
- Kitchen/Cafeteria deep cleans
- Upholstery
- Disinfection & Sanitization
- Floor Refinishing
- Pressure washing
- Interior/Exterior windows
- Stone restoration & maintenance
- Parking & Grounds Clean up
- Porter & Matron Services
- Construction / Post Construction Clean-Up
- Sanitary Supply Sales
- Commercial Handyman Services (See next page for additional details)



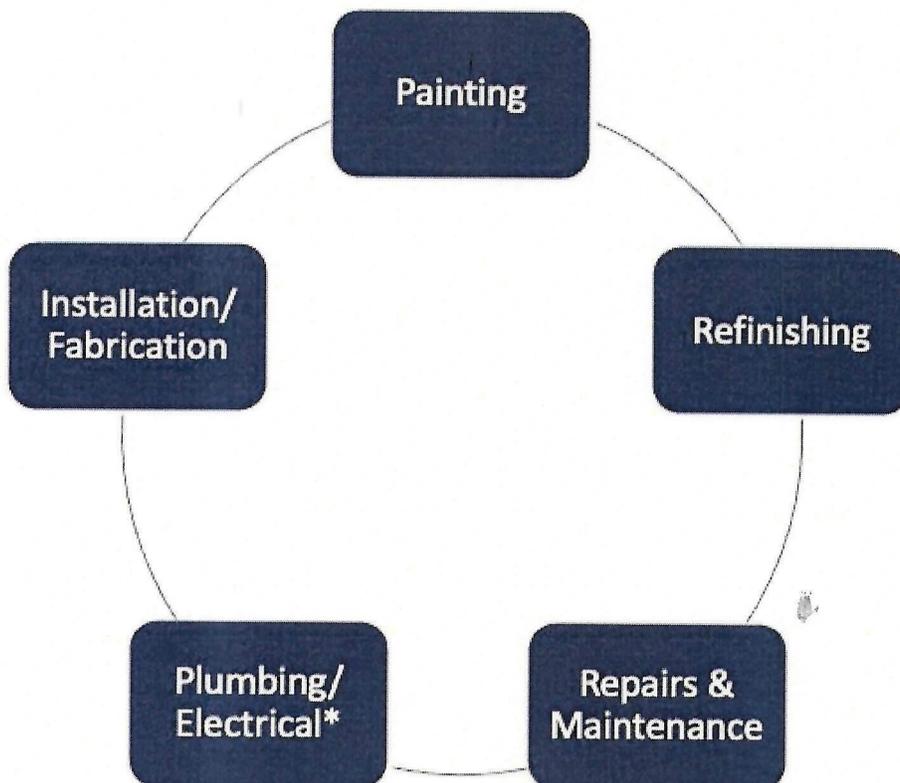
Special Services may be included within the scope of the cleaning services; however, that never limits us from making a critical suggestion for additional services. The suggestion is also a result of our team taking all necessary steps to ensure your facility maintains the most admirable aesthetics.

Often, the use of Special Services can be the difference between a "Clean" and an "Immaculate" facility.

Commercial Handyman Services

Handymen seem to be in heavy supply in the market; however, we've retained staff with the most diverse, yet with the necessary concentration of talent to properly complement our cleaning services.

We offer several options, which are tailored to your needs for Handyman services, which includes: Project Based, Recurring retained hours (at any desired frequency) and Floating "On-Call" hours.



We're happy to offer a tailored Special Services, Handyman or combination program to be included in the cleaning services contract. Let us understand your current and future needs to design a program that will be most cost effective and deliver the results you deserve.

PROPOSAL SUMMARY

05-07-2025

Name and address of premises to be serviced:

Kristen Chapman
Town of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339

SERVICES TO BE PROVIDED: Building One Facility Services, LLC will provide **Janitorial Services** in return for the following service fee:

Janitorial Services 5 times per week

See Bid Form

Please see Exhibit A for Complete Service Specifications

The monthly fee INCLUDES:

All cleaning chemicals, equipment, insurance and labor

The above fees DO NOT INCLUDE:

____ Sales Tax (If Applicable)

*** Specialty Services - - - Available upon request for additional fee**

- **Paper Goods and Sanitary Items Supply**
- **"Green" Products**
- **Painting & Floor Refinishing**
- **Remove and replace ceramic tile grout**
- **Pressure Washing**
- **Disinfection & Sanitization**
- **Office and Restroom Remodeling**
- **Construction Cleaning**

WE HEREBY ACCEPT THE ABOVE SET FORTH PROPOSAL FOR SERVICES, WHEREAS THE TERMS AND CONDITIONS OF THIS PROPOSAL SHALL BE GOVERNED BY A SERVICE AGREEMENT BY AND BETWEEN THE PARTIES.

Name: _____ Title: _____

Preferred Service Start Date: _____

References

The Town of Waterford, CT---Shea Davy ✓
860-444-5842-Direct
Email: bdavy@waterfordct.org

Jefferson Radiology---David Hutchinson ✓
860-878-7718
Email: David.hutchinson@radpartners.com

Hartford Healthcare—EVS Manager—William Gerjes ✓
860-889-8331
Email: William.Gerjes@hhchealth.org

**TOWN of LEDYARD
REQUEST FOR PROPOSAL
#2025-09
JANITORIAL SERVICES**

BID FORM

REQUIRED	
Cost Proposal: Monthly	\$ 3,416.77
Cost Proposal: Annually	\$ 41,001.24

year 1
\$ 42,026.67 year 2
\$ 43,497.19 year 3

The company whose name and address is designated below, hereby submits two (2) copies of the proposal for your consideration of our firm for appointment to provide Janitorial Services to the Town of Ledyard.

This submission is made, and we represent that there is no conflict of interest with respect to our firm and the Town, and that no person or representative of the Town of Ledyard has been involved with nor been offered any inducement with respect to this submission.

Principal, Partner, or Officer Name	MARY STANTON
Company Name	Building Care Facility SERVICES
Address	57 OZICK DRIVE
	Durham, CT 06422
Telephone	800-262-0854
Signature	Mary Stanton

2025-09 RFP
Janitorial Services
May 13, 2025 2 p.m.

Attendees:
 Matt Bonin, Finance Director
 Kristin Chapman, Executive Assistant
 Nancy Michaud, Fiscal Assistant II

		FY 25/26		FY 26/27		FY 27/28	
		Monthly	Annually	Monthly	Annually	Monthly	Annually
Bidder Information							
Company:	Building1ne Facility Services, LLC	3,416.77	41,001.24	3,502.22	42,026.67	3,624.76	43,497.19
Address:	57 Ozick Drive Durham, CT 06422 800-262-0854						

		FY 25/26		FY 26/27		FY 27/28	
		Monthly	Annually	Monthly	Annually	Monthly	Annually
Bidder Information							
Company:	CleanPro Building Solutions	4,310.00	51,720.00	4,310.00	51,720.00	4,310.00	51,720.00
Address:	19 Michael Lane Ledyard, CT 06339 860-326-4386						

CleanPro Building Solutions

May 13, 2025

Kristen Chapman
Town Of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339



Dear Kristen,

First, a sincere note of thanks for the opportunity to submit a proposal for your office. We are based locally, I have served professional cleaning services for multiple industries throughout the region including: Banking/Financial Services, Insurance, Manufacturing, Technology, Educational, Public Utilities, Medical, Clinical Research, and Municipalities. We have been initiating our environmentally friendly green cleaning concepts and procedures to assure clean and healthy buildings.

As a local family owned business we build trusting relationships with our clients and continuously monitor the condition of each facility, meeting with building managers and facility coordinators to assure each building is conveying a clean and welcoming environment for both clients and employees. For our customers we offer a broad range of services including:

- *Routine Nightly Cleaning Services*
- *Carpet Cleaning Services*
- *Vinyl Composition Tile Floor Refinishing*
- *Window Cleaning Services*

For each employee we will utilize our telephone timekeeping and attendance system (gps enabled smart-phone app). This system is an outstanding tool, as our cleaning staff arrives to service your facility they simply phone into our office computer system and clock in, they can even check for voicemail messages on this system as well. This attendance system also instantly notifies us of any no-show alerts to make sure that each and every building is properly maintained. This new technology along with supervised building inspections has proven to be an effective method for servicing our buildings. My staff and I are truly committed to exceeding your expectations and to listening to your concerns.

19 Michael lane Ledyard, CT 06339 860-326-4386

Ledyard Town Hall

Bathrooms/ Kitchen cleaning Monday through Thursday

Full cleaning One time a week on Friday

\$1285 per month

Ledyard Town Hall Annex

Bathrooms/ Kitchen cleaning Monday through Thursday

Full cleaning One time a week on Friday

\$750 per month

Ledyard Police Department

Empty all trash receptacles Monday through Friday

Full cleaning Five times a week

\$2275 per month

Additional Maintenance Services

Floor Refinishing: TBD

Steam Cleaning: TBD

All cleaning and disinfecting is according to the guidelines issued by the Centers for Disease Control and Prevention – CDC regulations. Additionally, staff are issued Personal Protective Equipment (PPE): disposable gloves and masks to help prevent the risk of exposure. In addition to the regular routine cleaning schedule we also focus on the following items especially as COVID positivity rates tend to spike throughout our region:

Cleaning of Common Areas / High Touch Surfaces:

- Entrance door handles, and any high-touch handles
- Kitchen handle on appliances, counter tops and tables, faucets and dispensers
- Restroom stall handles, sinks, counter tops and toilets & grab bars
- File cabinet handles, light switches, conference room tables
- Stairway handrails
- Desktops (cleared portions)

We use the following EPA approved disinfectants which are effective against COVID-19.

Clorox Clean Up Cleaner + Bleach EPA Reg # 5813-21 *Per the [EPA's Emerging Pathogen Policy](#), this product can be used against COVID-19 when used as directed on hard, nonporous surfaces*

Aqua ChemPacs Disinfectant Cleaner EPA Reg # 1839-176-88326 *ACP Disinfectant now meets EPA's criteria for use against SARS-CoV-2, the novel coronavirus that causes the disease COVID-19.*

Avistat D RTU Spray Disinfectant Cleaner EPA Reg # 1839-83-2296 *The Avistat D is EPA approved: EPA has confirmed that the 2019 novel coronavirus-Wuhan (also 2019-nCoV) has met the conditions outlined in EPA's emerging viral pathogens guidance and has triggered the emerging viral pathogen policy. NCL® Avistat-D™ (EPA Reg # 1839-83-2296) has demonstrated effectiveness against viruses similar to 2019 novel coronavirus-Wuhan (also 2019-nCoV) on hard non-porous surfaces.*

In the event of a COVID outbreak in the office we are able to provide an Electrostatic Disinfecting Spraying according to the guidelines issued by the Centers for Disease Control and Prevention – CDC regulations using the following EPA approved disinfectant effective against COVID-19: Concrobium Broad Spectrum Disinfectant II - EPA Registration # 34810-25-82552. The pricing to perform an Electrostatic Disinfecting Spraying is \$95.00 (plus applicable CT Sales tax).

Concrobium Broad Spectrum Disinfectant II represents the next generation of plant-based disinfection for professional restoration contractors. The unique, proprietary solution is botanically-derived and offers significant advantages over existing botanical solutions on the market. Unlike other products, Concrobium Broad Spectrum Disinfectant II provides superior cleaning so users don't have to resort to two separate products for disinfection and cleaning. And contractors and their customers won't have to contend with the irritating, lingering fumes that are associated with first-generation botanical formulas.

Our focus has been to maintain a clean and healthy work environment, keeping the lines of communications open with our customers and keeping our prices competitive; we are here to serve. We will fully equip your facility with new vacuum cleaner, mops, buckets and all cleaners and disinfectants. Ledyard Town Hall & Police Station to provide all paper products, trash can liners, soap and feminine products. Please feel free to contact me should you have any questions, or require additional information. Please note, CleanPro Building Solutions LLC is fully insured through "Bouvier" Insurance Company.

Sincerely,

Connor Smith

Connor Smith

References:

Todd Shorts
Prides Corner Farms
860-917-0354

Meghan Moore
Lehvoss North America
860-334-3002

Michelle H
Children's Dental Associates
860-886-5576

Scott Fraser
Fraser Commercial Services (Mentor in the business, with hundreds of buildings & employees)
860-739-2198

**TOWN of LEDYARD
REQUEST FOR PROPOSAL
#2025-09
JANITORIAL SERVICES**

BID FORM

REQUIRED	\$43102
Cost Proposal: Monthly	2
Cost Proposal: Annually	\$51,720

The company whose name and address is designated below, hereby submits two (2) copies of the proposal for your consideration of our firm for appointment to provide Janitorial Services to the Town of Ledyard.

This submission is made, and we represent that there is no conflict of interest with respect to our firm and the Town, and that no person or representative of the Town of Ledyard has been involved with nor been offered any inducement with respect to this submission.

Principal, Partner, or Officer Name	Connor Smith
Company Name	CleanPro Building Solutions
Address	14 Michael Lane Ledyard, CT
	06334
Telephone	860-325-4386
Signature	



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 25-1749

Agenda Date: 5/27/2025

Agenda #: 2.

RESOLUTION

Motion/Request:

MOTION to waive the reading in its entirety the “*Town Council Resolutions Approving Bond Resolutions And Calling Town Meeting*” to be held on Monday, June 23, 2025 at 7:00 p.m. in the Council Chambers, 741 Colonel Ledyard Highway, Ledyard to consider said Resolution; and adjourn to a vote at a referendum to be held on Tuesday, July 8, 2025 between the hours of 12:00 Noon and 8:00 p.m. at the Town Hall, Lower Level - Registrar’s Office, 741 Colonel Ledyard Highway.

Background:

May 20, 2025 Referendum Failed: The request to increase the Bond Authorization by \$1,250,000 to facilitate the Juliet W. Long Heating & Air Condition (HVAC) Project was not approved by the townspeople at the May 20, 2025 Referendum.

Based on comments that some did not understand that the funding request was for the Juliet W. Long School the Request was being resubmitted to voters at a Referendum on July 8, 2025.

Town Charter - Chapter VII; Section 9

SECTION 9. FINANCIAL POWERS

Any resolution making a non-budgeted appropriation of more than one (1) percent of the current tax levy, but less than five (5) percent for any purpose, ***any resolution authorizing the issuance of bonds or notes or other borrowing of less than five (5) percent of the current tax levy, except notes in anticipation of taxes to be paid within the fiscal year in which issued, and any sale or purchase of real estate or interest therein shall become effective only after it has been approved by the Town Council and adopted at a Town meeting by a majority vote of the qualified voters present and voting at such meeting.***

The Town Meeting shall not act upon any proposal for the sale or purchase of real estate or any interest therein, or the issuance of bonds or other borrowing, except upon the recommendation of the Town Council; nor act upon any appropriation which has not been acted upon by the Town Council, unless the same shall have been before the Town Council for sixty (60) days without action.

No Town Meeting shall increase the amount of any bond issue or appropriation above the amount recommended by the Town Council, or make any appropriation not recommended by the Town Council.

After the same has been approved by the Town Council, any non-budgeted appropriation of more than five (5) percent of the current tax levy, and ***any resolution authorizing the issuance of bonds or notes in excess of five***

(5) percent of the current tax levy, shall be placed on the call of a Town meeting. After completion of other business and after reasonable discussion on such appropriation or resolution, the moderator of such meeting shall adjourn the meeting to reconvene not less than seven (7) nor more than fourteen (14) days thereafter as provided in the General Statutes, and such appropriation or resolution shall become effective only after it has been submitted to persons qualified to vote in such meeting for a "yes" or "no" vote on the voting machines. At the closing of the polls the moderator shall cause the vote to be counted, and any such appropriation or resolution shall, if approved by a majority of those voting thereon, be deemed to be a vote of the Town Meeting.

Department Comment/Recommendation:

(type text here)

Mayor Comment/Recommendation:

(type text here)

Body:

(type text here)

DRAFT

Res: 003/2025/May 27

TOWN COUNCIL RESOLUTIONS
APPROVING BOND RESOLUTIONS AND
CALLING TOWN MEETING

RESOLVED,

That the resolution entitled **“RESOLUTION AMENDING THE RESOLUTION ENTITLED “RESOLUTION APPROPRIATING \$8,550,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION” TO INCREASE THE APPROPRIATION AND BORROWING AUTHORIZATION TO \$9,800,000”** is hereby approved and a copy of said resolution shall be attached to and incorporated into these minutes.

FURTHER RESOLVED,

That the Ledyard Town Council recommends that a town meeting, adjourned to referendum, adopt the above resolution entitled **“RESOLUTION AMENDING THE RESOLUTION ENTITLED “RESOLUTION APPROPRIATING \$8,550,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION” TO INCREASE THE APPROPRIATION AND BORROWING AUTHORIZATION TO \$9,800,000”** in accordance with Chapter VII, Sections 7 and 12 of the Town Charter.

FURTHER RESOLVED,

That the Chairman of the Town Council is authorized to call a hybrid (In-Person & Video Conference) Zoom <https://us06web.zoom.us/j/88245336277?pwd=dsL5439nviyhuTta0gRkyP6MrXZL3D.1;> or by audio only telephone 1-646- 558-8656; Meeting ID: 882 4533 6277; Passcode: 558287; Special Town Meeting to be held on Monday, June 23, at 7:00 p.m. in the Council Chambers, 741 Colonel Ledyard Highway, in the Town of Ledyard to consider said Resolution.

FURTHER RESOLVED,

That the Town Council, pursuant to Section 14 of Chapter III and Section 9 of Chapter VII of the Town Charter, hereby designates for submission to the voters at referendum to be held on Tuesday, July 8, 2025 between the hours of 12:00 Noon and 8:00 p.m. at the Town Hall, Lower Level – Registrar’s Office, 741 Colonel Ledyard Highway in the Town of Ledyard, in the manner provided by said Sections, action on the aforesaid Resolution to be presented to said Special Town Meeting, and directs the Town Clerk to give notice of such referendum vote.

FURTHER RESOLVED,

That the Chairman of the Town Council cause notice of the time, place and purpose of said Special Town Meeting and Referendum to be posted and published in accordance with the provisions of the Town Charter.

FURTHER RESOLVED,

That the aforesaid Resolution shall be placed upon the ballot under the following heading:

“SHALL THE TOWN OF LEDYARD APPROPRIATE AN ADDITIONAL \$1,250,000 (INCREASING THE APPROPRIATION AND BORROWING AUTHORIZATION TO AN AGGREGATE \$9,800,000) FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS, AND AUTHORIZING THE ISSUANCE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE THE APPROPRIATION?”

Voters approving the Resolution will vote “Yes” and those opposing the Resolution shall vote “No”. Voting will be held at the usual polling places in the Town. Absentee ballots will be available from the Town Clerk’s office.

Approved by the Ledyard Town Council on: _____

S. Naomi Rodriguez, Chairman

Town of Ledyard Announcement

HVAC Upgrade - Juliet W. Long School and Various School Improvement Projects

Special Town Meeting – May 12, 2025
Referendum – May 20, 2025

A Special Town Meeting will be held on Monday, May 12, 2025 at 6:30 p.m. in the Council Chambers, 741 Colonel Ledyard Highway, to consider a Resolution adopted by the Town Council on April 16, 2025 to increase the borrowing authorization for various school improvement projects. This Special Town Meeting will Adjourn to Referendum on the voting machines at the Town Hall Lower Level, Registrar’s Office, 741 Colonel Ledyard Highway, on **Tuesday, May 20, 2025 between the hours of 6:00 a.m. p.m. and 8:00 p.m.** to vote on the following:

“SHALL THE TOWN OF LEDYARD APPROPRIATE AN ADDITIONAL \$1,250,000 (INCREASING THE APPROPRIATION AND BORROWING AUTHORIZATION TO AN AGGREGATE \$9,800,000) FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS, AND AUTHORIZING THE ISSUANCE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE THE APPROPRIATION?”

Background

At the February 22, 2022 Referendum the townspeople approved a *“Resolution Appropriating and Authorizing the Issuance of Bonds in the amount of \$6,725,000 for Various School Improvement Projects”*.

The \$6,725,000 authorization included the following Board of Education Projects: the replacement of the roofs at the Central Office, Gales Ferry School, and Juliet W. Long School; the installation of solar equipment at Gales Ferry School and Juliet W. Long School; upgrades to the Building Management Systems (BMS) at Gales Ferry School; and electrical and **HVAC upgrades at Juliet W. Long School**, which was originally designed as a so-called “split system”.

To meet the State’s updated requirements to receive Grant Funding for the Juliet W. Long School HVAC upgrades the system had to be redesigned from a split system to a full air conditioning system with outdoor CO2 monitoring, outdoor intake. The estimated cost for the redesigned HVAC System was \$2,225,000.

Because the new HVAC design for the Juliet W. Long School would cost \$1,825,000 more than the amount that was included in the original \$6,725,000 authorization (previously approved in 2022); at the October 17, 2023 Referendum the townspeople approved to increase the authorization by an \$1,825,000 bringing the total funding authorization to \$8,550,000 to pay for all of these School(s) Improvement Projects.

The Permanent Municipal Building Committee (PMBC) then issued a Bid for the design specifications of the HVAC System. Friar Architecture, Inc. was hired and began work on project design. Upon completion of the project design and specifications by Friar Architecture, the PMBC issued a Bid for the construction of the project. On January 8, 2025 the PMBC received one bid for project construction in the amount of \$3.6 million, well over the construction budget allocated. To try to reduce costs Permanent Municipal Building Committee Chairman Joe Gush and Board of Education Director of Facilities & Grounds Wayne Donaldson met with the Engineer and the Architect in Farmington, Connecticut to see if the design could be modified to lower the cost.

The Permanent Municipal Building Committee later received feedback as to why only one bid was received with contractors stating one summer was not a sufficient amount of time to complete the

project. The PMBC Chairman and BOE Director of Facilities and Grounds worked with Friar Architecture Inc to modify the bid specifications to allow for additional options for acceptable materials for the project as well as the ability to complete the project over the summers of 2025 and 2026; and to work during school holidays and breaks, with limited work while school was in session.

With the second solicitation of Bids, the town received the required three bids, in accordance with Ordinance #200-001 “A Purchasing Ordinance for the Town of Ledyard”, with Nutmeg Companies Inc as the low bid at \$2,673,520. Based upon this bid result, the total revised cost estimate provided by Friar Architecture for the project was \$3,362,656. Additional costs beyond that were added for bonding and insurance resulting in a revised estimated budget of \$3,475,000.

The State has provided a one-year extension for the Juliet W. Long School HVAC Project, which would now need to be completed by December 31, 2026 for the town to be eligible to receive 61.78% grant reimbursement. It should be noted that grant eligibility was only for a cost of up to \$2,225,000. Any costs over/above \$2,225,000 would not be eligible for the grant reimbursement, and the Town would be responsible for those costs.

Nutmeg Companies, Inc., has indicated that if work is able to begin this summer, work could be completed sometime in November, 2025, because the System was designed as a heat pump system which would supplement or replace the existing boilers; and that they anticipate having functional air conditioning before the end of the school year for those hot days in May (2026). However, if they are not able to commence the HVAC Project this summer (2025), escalation costs may result in the need for additional funding.

The PMBC has requested a supplemental authorization in the amount of \$1,250,000 (bringing the total requested bond authorization to \$9,800,000 of which \$5,282,190 is expected for State Grant reimbursement) to be presented to the townspeople at the **May 20, 2025 Annual Budget Referendum**, in an effort to get this project underway at the end of this school year (2025); and to completion.

Please join us at the “Special Town Meeting” on Monday, May 12, 2025 at 6:30 pm to learn more about this project:

Attend In-Person: at the Council Chambers, 741 Colonel Ledyard Highway, in the Town of Ledyard, Connecticut

Join Remotely via Zoom:

Zoom <https://us06web.zoom.us/j/89828041846?pwd=55NUbF7GikcnhMJhLvnxAaCOcqakPo.1> or by audio only telephone **1-646- 558-8656**; Meeting ID: **898 2804 1846**; Passcode: **767185**

For a full list of documents pertaining to the project please click the following link:

[TOWN OF LEDYARD - File #: 25-1823](#)

For Absentee Ballet Information please contact the Town Clerk’s Office at telephone: (860) 464- 3257

RECEIVED TOWN RECORD
2022 APR 17 PM 1:52

RESOLUTION AMENDING THE RESOLUTION ENTITLED "RESOLUTION APPROPRIATING \$8,550,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION" TO INCREASE THE APPROPRIATION AND BORROWING AUTHORIZATION TO \$9,800,000

WHEREAS, on February 22, 2022, the voters of the Town approved a resolution entitled "RESOLUTION APPROPRIATING \$6,725,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION" (the "Original Resolution") for various school improvement projects, including in part HVAC upgrades at Juliet W. Long School (the "Project"); and

WHEREAS, on October 17, 2023, the voters of the Town approved a resolution entitled "RESOLUTION AMENDING THE RESOLUTION ENTITLED "RESOLUTION APPROPRIATING \$6,725,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION" TO INCREASE THE APPROPRIATION AND BORROWING AUTHORIZATION TO \$8,550,000" (the "Amending Resolution", and together with the Original Resolution, the "Resolution") increasing the appropriation and borrowing authorization of the Original Resolution by \$1,825,00 for an aggregate of \$8,550,000; and

WHEREAS, after opening bids received for the Project, the building committee has determined that an additional \$1,250,000 will be needed to complete the Project; and

WHEREAS, in order to proceed with and finish the Project, the Resolution will need to be further amended to increase the appropriation and borrowing authorization.

RESOLVED,

(a) The Resolution adopted February 22, 2022 and amended October 17, 2023 by the voters of the Town, entitled "RESOLUTION APPROPRIATING \$8,500,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION" (the "Resolution"), which is hereby ratified, confirmed and adopted, is amended by increasing the appropriation and bond authorization by \$1,250,000 to a total of \$9,800,000.

(b) The title of the Original Resolution is hereby replaced in its entirety by the following:

"RESOLUTION APPROPRIATING \$9,800,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION"

(c) In each of Sections 1, 2 and 3 of the Resolution, the amount of EIGHT MILLION FIVE HUNDRED FIFTY THOUSAND DOLLARS (\$8,550,000) is hereby deleted and the amount of NINE MILLION EIGHT HUNDRED THOUSAND DOLLARS (\$9,800,000) is hereby inserted in its place.

(d) Sections 4 through 9 of the Resolution are hereby ratified, confirmed, adopted and incorporated into this resolution.

(e) This resolution shall become effective after approval at referendum vote.

Resolution Appropriating \$8,550,000 for Various School Improvement Projects; And Authorizing the Issue of Bonds And Notes in the Same Amount to Finance Said Appropriation " To Increase the Appropriation And Borrowing Authorization To \$9,800,000 "

(f) If the above Sections (a) through (e) are enacted, the Amended Resolution will read in its entirety as follows:

“RESOLUTION APPROPRIATING \$9,800,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION

RESOLVED

1. That the Town of Ledyard appropriate NINE MILLION EIGHT HUNDRED THOUSAND DOLLARS (\$9,800,000) for various school improvement projects, including: replacement of the roofs at the Central Office, Gales Ferry School, and Juliet W. Long School; installation of solar equipment at Gales Ferry School and Juliet W. Long School; upgrades to the building management systems at Gales Ferry School; and electrical and HVAC upgrades at Juliet W. Long School. The appropriation may be spent for design, engineering and construction costs, equipment, materials, legal fees, net interest on borrowings and other financing costs, and other expenses related to the project or its financing. The Permanent Municipal Building Committee shall be the School Building Committee for the project and is authorized to determine the scope and particulars of the project. The Permanent Municipal Building Committee may reduce or modify the scope of the project, and the entire appropriation may be spent on the project as so reduced or modified.

2. That the Town issue bonds or notes or obligations in an amount not to exceed NINE MILLION EIGHT HUNDRED THOUSAND DOLLARS (\$9,800,000) to finance the appropriation for the project. The amount of bonds or notes or obligations authorized to be issued shall be reduced by the amount of grants received by the Town for the project. The bonds or notes or obligations shall be issued pursuant to Sections 7-369 and 10-289 of the General Statutes of Connecticut, Revision of 1958, as amended, and any other enabling acts. The bonds or notes or obligations shall be general obligations of the Town secured by the irrevocable pledge of the full faith and credit of the Town.

3. That the Town issue and renew temporary notes or interim funding obligations from time to time in anticipation of the receipt of the proceeds from the sale of the bonds or notes or obligations for the project or the receipt of grants for the project. The amount of the notes or obligations outstanding at any time shall not exceed NINE MILLION EIGHT HUNDRED THOUSAND DOLLARS (\$9,800,000). The notes or obligations shall be issued pursuant to Sections 7-378 and 10-289a of the General Statutes of Connecticut, Revision of 1958, as amended. The notes or obligations shall be general obligations of the Town and shall be secured by the irrevocable pledge of the full faith and credit of the Town. The Town shall comply with the provisions of Section 7-378a of the General Statutes with respect to any notes or obligations that do not mature within the time permitted by said Section 7-378.

4. That the Mayor, the Director of Finance and the Treasurer, or any two of them, of the Town shall sign any bonds or notes or obligations by their manual or facsimile signatures. The Treasurer shall keep a record of the bonds or notes. The law firm of Pullman & Comley, LLC is designated as bond counsel to approve the legality of the bonds or notes or obligations. The Mayor, the Director of Finance and the Treasurer, or any two of them, are authorized to determine the amounts, dates, interest rates, maturities, redemption provisions, form and other details of the bonds or notes or obligations; to designate one or more banks or trust companies to be certifying bank, registrar, transfer agent and paying agent for the bonds or notes or obligations; to provide for the keeping of a record of the bonds or notes or obligations; to designate a financial advisor to the Town in connection with the sale of the bonds or notes; to sell the bonds or notes or obligations at public or private sale; to deliver the bonds or notes or obligations; and to perform all other acts which are necessary or appropriate to issue the bonds or notes or obligations.

5. That the Town hereby declares its official intent under Federal Income Tax Regulation Section 1.150-2 and, if applicable, pursuant to Section 54A(d) of the Internal Revenue Code of 1986, as amended, that project costs may be paid from temporary advances of available

funds and that (except to the extent reimbursed from grant moneys) the Town reasonably expects to reimburse any such advances from the proceeds of borrowings, including qualified tax credit bonds, in an aggregate principal amount not in excess of the amount of borrowing authorized above for the project. The Mayor, the Director of Finance and the Treasurer, or any two of them, are authorized to amend such declaration of official intent as they deem necessary or advisable and to bind the Town pursuant to such representations and covenants as they deem necessary or advisable in order to maintain the continued exemption from federal income taxation of interest on the bonds or notes or obligations authorized by this resolution, if issued on a tax-exempt basis, including covenants to pay rebates of investment earnings to the United States in future years.

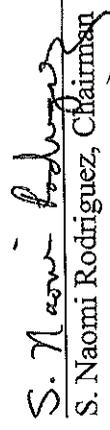
6. That the Mayor, the Director of Finance and the Treasurer, or any two of them, are authorized to make representations and enter into written agreements for the benefit of holders of the bonds or notes or obligations to provide secondary market disclosure information, which agreements may include such terms as they deem advisable or appropriate in order to comply with applicable laws or rules pertaining to the sale or purchase of such bonds or notes or obligations.

7. That Building Committee for the project is vested with the following powers and duties: (i) to approve design and construction expenditures for the project; (ii) to recommend to the Mayor the execution of any contract with architects, engineers, contractors and others in the name and on behalf of the Town to complete the project; and (iii) to exercise such other powers as are necessary or appropriate to complete the project. Committee members shall not receive any compensation for their services. Necessary expenses of the Committee shall be included in the cost of the project. The records of the Committee shall be filed with the Town Clerk and open to public inspection during normal business hours. Upon completion of the project, the Committee shall make a complete report and accounting to the Mayor, the Director of Finance, the Treasurer, the Town Council, the Board of Education and the Town.

8. That the Board of Education is authorized to apply for and accept state grants for the project. The Board of Education is authorized to file applications with the State Board of Education, to execute grant agreements for the project, and to file such documents as may be required by the State Board of Education to obtain grants for the costs of financing the project. Any grant proceeds may be used to pay project costs or principal and interest on bonds, notes or temporary notes.

9. That the Mayor, the Director of Finance, the Treasurer, the Board of Education, the Building Committee for the project, and other proper officers of the Town are authorized to take all other action which is necessary or desirable to complete the project and to issue bonds, notes or other obligations to finance the aforesaid appropriation.”

Approved by the Ledyard Town Council on: April 16, 2025


S. Naomi Rodriguez, Chairman

Roxanne Maher

From: Matthew Bonin
Sent: Monday, April 14, 2025 4:44 PM
To: April Brunelle; Carmen Garcia Irizarry; Gary St. Vil; Jessica Buhle; Kevin J. Dombrowski; Naomi Rodriguez; Roxanne Maher; Timothy Ryan; Tony Saccone; William Barnes
Cc: Fred Allyn, III; jpgush54@gmail.com
Subject: JWL HVAC Project - Request for Additional Appropriation - response
Attachments: School Superintendentn-Juliet W Long HVAC Additional Appropriation-email-2025-04-09.pdf

Members of the Town Council,

I would like to take this opportunity to respond to Superintendent Hartling's email that was sent to the Town Council on Wednesday April 9th entitled **JWL HVAC Project - Request for Additional Appropriation**. I have attached a copy here as it is included in the agenda for this Wednesday's Finance Committee meeting.

First and foremost, there is NO confusion on this matter as Superintendent Hartling implies with the following: *"There seems to be confusion on why the town would need to go back to referendum when the town will be spending far less than the approved \$8.5 million. Various town officials have given multiple explanations as we all try to understand this discrepancy and the need for a referendum. We have been told it was advised by Bond Council, a State requirement, cash flow issue and most recently that it was due to the Town Charter."*

I, for one, have not had a singular moment of confusion relative to the need for a referendum to **APPROPRIATE** additional funding.

Superintendent Hartling is speaking to funding *sources* (which are irrelevant to the need for another referendum) as opposed to project *appropriations* and *borrowing authorization* which is what the referendum is really about.

The ENTIRE cost of the project, regardless of the funding source, needs to be formally appropriated. Town funds cannot be expended without an appropriation. The combined cost estimate of all projects (roofs, photovoltaic, HVAC) is now projected to be roughly \$9,800,000 million. The town voters have approved spending \$8,550,000. The town cannot spend any additional funds beyond that without an additional appropriation.

I call your attention to the wording of the resolution. The key words in the resolution are **APPROPRIATION** and **BORROWING AUTHORIZATION**.

"RESOLUTION AMENDING THE RESOLUTION ENTITLED "RESOLUTION APPROPRIATING \$8,550,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION" TO INCREASE THE APPROPRIATION AND BORROWING AUTHORIZATION TO \$9,800,000"

It is also important to point out that the referendum, should it pass, would authorize additional borrowings to finance the cost of the projects. Large projects are typically funded with temporary financing prior to the receipt of grant proceeds. To date, \$705,000 has been permanently bonded and \$5,500,000 has been temporarily financed in the form of bond anticipations notes. Those notes mature in August of 2025. Additional funding will need to be secured at that time to pay off the notes, likely in the form of additional temporary financing until the projects are completed and permanently financed thru long-term bonding.

State funding for this project is only through reimbursement. The town needs to spend the funds up front. At this time, the Board of Education has not yet filed a request for reimbursement relative to the school projects and funds that have already been expended. \$4,279,772 has been expended across all projects to date. The filing request is handled through the superintendent's office, not the town finance department. We do not have access to the system. Depending on the timing of the receipt of project reimbursement, the town may need to temporarily borrow up to \$9,800,000 to finance the project. The amount that the town will need to bond (permanently finance) for the project will be solely determined by the amount of grant reimbursement from the State Department of Education.

Please feel free to reach out to me with any questions you may have regarding the need to increase the appropriation and borrowing authorization for these school projects.

Thank you,



Matthew Bonin, CPA
Director of Finance
Town of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339
Office: (860) 464-3235
www.ledyardct.org

Town Hall hours are 7:30AM-4:45PM Mon-Thurs

CLOSED FRIDAYS

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**TOWN OF LEDYARD
CONNECTICUT
PERMANENT MUNICIPAL BUILDING COMMITTEE**

741 Colonel Ledyard Hwy
Ledyard, Connecticut 06339
860-464-3222

Chairman Joseph Gush

April 7, 2025

Chairman S. Naomi Rodriguez
Town of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339

Dear Chairman Rodriguez:

At the Permanent Municipal Building Committee's March 31, 2025 meeting we approved a request to the Town Council to increase the Board of Education \$8,550,000 Roof Replacement and Various School Projects by an additional \$1,250,000; bringing the total requested Bond Authorization to \$9,800,000 to proceed with the Juliet W. Long Heating Ventilation and Air Conditioning System Project.

The request to the Town to consider increasing the Bond Authorization was based on the following:

- The results of rebid #LPS-24-9 (Ledyard Public Schools HVAC Replacement); for which three bids were received.
- The rebid allowed Contractors the ability to complete the project over the summer of 2025 and 2026, during school holidays and breaks, and with limited work while school is in session.
- The initial estimate for the project was \$2,225,000. Nutmeg Companies Inc., in the amount of \$2,673,520 was the low bidder to the project rebid. Based upon the rebid results, the total revised cost estimate provided by Friar Architecture for the project is \$3,362,656. Additional estimated costs beyond that were added for bonding and insurance resulting in a revised estimated budget of \$3,475,000.
- The HVAC Project at Juliet W. Long School will need to be completed by December 31, 2026 (extended from the original date of December 31, 2025) for the town to be eligible to receive reimbursement in the amount of 61.78% of eligible project costs up to \$2,225,000. The maximum grant reimbursement would be 61.78% of eligible project costs or \$1,374,605. Project cost over \$2,225,000 will not be eligible for State reimbursement.
- Nutmeg Companies, Inc., indicated that work can be complete by December 2025 if work can begin this summer. It should be noted that if work is unable to commence in Summer 2025, escalation costs will be incurred.

As you are aware the PMBC and Ledyard Public Schools have solicited bids for this project several times, and each time the project has come in higher than the estimated amount based on a number of issues which included the need to redesign the HVAC System to meet the State's new grant eligibility guidelines.

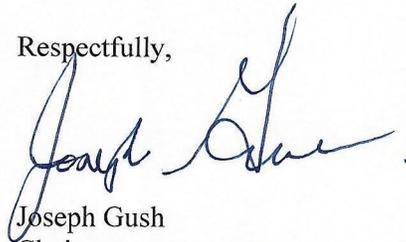
The PMBC Respectfully requests the Town Council take the necessary steps to obtain Bond Authorization Documents and to present this request for a supplemental authorization in the amount of \$1,250,000 to the townspeople at the May 20, 2025 Annual Budget Referendum, in an effort to get this project underway at the end of this school year.

Although there is not a guarantee that the Contractor will be able to get materials ordered, delivered and on-site by June, 2025 to begin their work to install the HVAC System at Juliet W. Long School, time is of the essence in an effort to try and comply with the State's December 2026 deadline, otherwise Ledyard would forgo our eligibility for the Grant Reimbursement funding.

Members of the PMBC will make themselves available to answer questions, and or attend meetings to help the Town Council understand the urgency of our request, and to assist with working to get the Juliet W. Long HVAC Project underway and to the finish line.

The Town Council's prompt attention and consideration regarding this important request would be greatly appreciated.

Respectfully,

A handwritten signature in blue ink, appearing to read "Joseph Gush".

Joseph Gush
Chairman

Permanent Municipal Building Committee

Enclosures: Nutmeg Companies Inc. Bid Document, Friar Architecture Budget Tabulation
cc: Mayor Fred B. Allyn III, Superintendent Jason Hartling, Board of Education Members, Finance Director,
BOE Facilities Director

PROPOSAL
Ledyard Public Schools
LEDYARD PUBLIC SCHOOLS - HVAC REPLACEMENT
JULIET W. LONG ELEMENTARY SCHOOL
1854 CT-12, GALES FERRY, CT 06335

TO: **Permanent Municipal Building Committee**
Attention: Wayne Donaldson (Do not Open)
 4 Blonders Boulevard
 Ledyard, CT 06339

Pursuant to and in full compliance with the RFP, the undersigned certifies this proposal is submitted without collusion and all responses are true and accurate. If awarded this proposal, it is agreed that this forms a contractual obligation to provide services at fees specified in this Proposal Form, subject to and in accordance with all instructions, conditions, requirements contained in the documents, including addenda, which are made part of this proposal.

The undersigned declares that he/she has carefully examined the site of the work; the Contract Documents; Drawings labeled Re-bid dated **February 17, 2025**, together with all Addenda issued and received prior to scheduled closing time for receipt of Bid hereby offers and agrees as follows.

To provide all labor, materials and all else whatsoever necessary to accomplish all work in the connection with alterations to the **Juliet W. Long Elementary School** to the satisfaction of the Architect and Owner for the sum of:

Two million six hundred seventy three thousand five hundred 2,673,520
Printed Dollar Amount twenty dollars Numerical Dollar Amount

UNIT PRICES

Unit Price No. 1: (Add) Top of wall smoke safeing up to 6": \$ 11,500 500/LF
 Unit Price No. 2: (Add) Smoke safe existing wall penetrations: \$ 4,300 100/EA
 Unit Price No. 3: (Add) Smoke seal around existing items: \$ 8,600 200/EA

ALTERNATES

minus Deduct Alternate #1 one hundred ten thousand dollars \$ - 110,000
Printed Dollar Amount Numerical Dollar Amount

minus Deduct Alternate #2 thirty seven thousand dollars \$ - 37,000
Printed Dollar Amount Numerical Dollar Amount

Add alternate #3 three thousand dollars \$ 3,000
Printed Dollar Amount Numerical Dollar Amount

00220

Bid Proposal Form

STATE PROJECT #072-001 HVACN

ALLOWANCES

Allowance No. 1

Two hundred thousand five hundred fourteen dollars \$ 200,514
Printed Dollar Amount Numerical Dollar Amount

Allowance No. 2

Eleven thousand five hundred \$ 11,500
Printed Dollar Amount Numerical Dollar Amount

Allowance No. 3

Four thousand three hundred \$ 4,300
Printed Dollar Amount Numerical Dollar Amount

Allowance No. 4

Eight thousand six hundred \$ 8,600
Printed Dollar Amount Numerical Dollar Amount

ADDENDUM

Addendum Receipt: The receipt of the following addenda to the Contract is hereby acknowledged:

Addendum No. 1 2/25/25, Addendum No. 2 3/3/25, Addendum No. 3 3/4/25.

Addendum No. 4 3/6/25, Addendum No. 5 3/14/25, Addendum No. 6 3/14/25.



Did you verify with the Architect and acknowledge all Addenda?

** The Contractor agrees to comply with all relevant Local, State and Federal regulations, and comply with all standard contracting practices to safeguard the interests of the Owner and the State including, but not limited to, insurance, permits and inspections and the provisions of the Construction Documents.

NOTE: This document, in order to be considered a valid proposal, must be signed by a principal officer or owner of the business entity that is submitting the proposal. Such signature constitutes the proposer's representations that is has read, understood and fully accepted each and every provision of each document compromising the RFP, unless an exception is described above.

Name of Bidder: The Nutmeg Companies, Inc. Phone 860-823-1780

Tax I.D. No. 06-1236809 Fax 860-885-1421

Signature: Jason T Bugbee Email bids@nutmegcompanies.com

Title: Secretary/Treasurer

Business Address: 1 Ohio Avenue

City, State: Norwich, CT 06360

AIA[®] Document A305™ – 1986

Contractor's Qualification Statement

The Undersigned certifies under oath that the information provided herein is true and sufficiently complete so as not to be misleading.

SUBMITTED TO: Town of Ledyard Connecticut

ADDRESS: 4 Blonders Boulevard Ledyard, CT 06339

SUBMITTED BY: The Nutmeg Companies, Inc.

NAME: Jason L. Bugbee

ADDRESS: 1 Ohio Avenue, Norwich, CT 06360

PRINCIPAL OFFICE:

- Corporation
- Partnership
- Individual
- Joint Venture
- Other

NAME OF PROJECT: *(if applicable)*

Ledyard Public Schools - HVAC Replacement Juliet W. Long Elementary School

TYPE OF WORK: *(file separate form for each Classification of Work)*

- General Construction
- HVAC
- Electrical
- Plumbing
- Other: *(Specify)*

§ 1 ORGANIZATION

§ 1.1 How many years has your organization been in business as a Contractor?

37

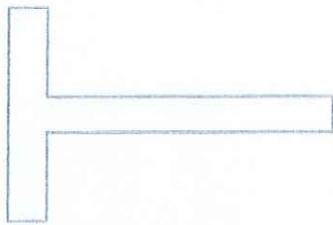
§ 1.2 How many years has your organization been in business under its present business name? 30

§ 1.2.1 Under what other or former names has your organization operated?

Nutmeg Mechanical - 1988 to 1995

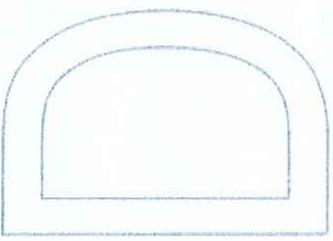
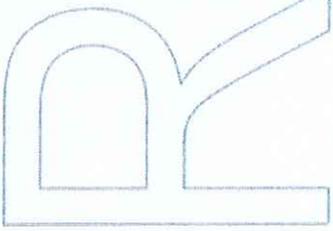
§ 1.3 If your organization is a corporation, answer the following:

- § 1.3.1** Date of incorporation: May 20, 1988
- § 1.3.2** State of incorporation: CT
- § 1.3.3** President's name: Diana M. Bugbee
- § 1.3.4** Vice-president's name(s) Evert L. Gawendo



This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

This form is approved and recommended by the American Institute of Architects (AIA) and The Associated General Contractors of America (AGC) for use in evaluating the qualifications of contractors. No endorsement of the submitting party or verification of the information is made by AIA or AGC.



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§ 1.3.5 Secretary's name: Jason L. Bugbee
§ 1.3.6 Treasurer's name: Jason L. Bugbee

§ 1.4 If your organization is a partnership, answer the following:

- § 1.4.1 Date of organization:
- § 1.4.2 Type of partnership (if applicable):
- § 1.4.3 Name(s) of general partner(s)

§ 1.5 If your organization is individually owned, answer the following:

- § 1.5.1 Date of organization:
- § 1.5.2 Name of owner:

§ 1.6 If the form of your organization is other than those listed above, describe it and name the principals:

§ 2 LICENSING

§ 2.1 List jurisdictions and trade categories in which your organization is legally qualified to do business, and indicate registration or license numbers, if applicable.

CT Major Contractor: MCO.0900408 / Major Mechanical: MEC.0001066

§ 2.2 List jurisdictions in which your organization's partnership or trade name is filed.

§ 3 EXPERIENCE

§ 3.1 List the categories of work that your organization normally performs with its own forces.

Management, Carpentry, Laborers, Plumbers, Pipe Fitters

§ 3.2 Claims and Suits. (If the answer to any of the questions below is yes, please attach details.)

§ 3.2.1 Has your organization ever failed to complete any work awarded to it?

No

§ 3.2.2 Are there any judgments, claims, arbitration proceedings or suits pending or outstanding against your organization or its officers?

No

§ 3.2.3 Has your organization filed any law suits or requested arbitration with regard to construction contracts within the last five years?

No

§ 3.3 Within the last five years, has any officer or principal of your organization ever been an officer or principal of another organization when it failed to complete a construction contract? (If the answer is yes, please attach details.)

No

§ 3.4 On a separate sheet, list major construction projects your organization has in progress, giving the name of project, owner, architect, contract amount, percent complete and scheduled completion date.

§ 3.4.1 State total worth of work in progress and under contract:

\$143,000,000

§ 3.5 On a separate sheet, list the major projects your organization has completed in the past five years, giving the name of project, owner, architect, contract amount, date of completion and percentage of the cost of the work performed with your own forces.

§ 3.5.1 State average annual amount of construction work performed during the past five years:

\$34,000,000

§ 3.6 On a separate sheet, list the construction experience and present commitments of the key individuals of your organization.

§ 4 REFERENCES

§ 4.1 Trade References:

Jim Wray - B&W Paving - jim@bandwpaving.com - (860) 572-9942

Don Cormier - DC Sheetmetal LLC - dondcsheetmetal@gmail.com - (860) 887-3936

Steven Cohen - BT Tile & Carpet - steve@bttile.com - (860) 848-9203

§ 4.2 Bank References:

John Mancini - Eastern Savings Bank, Executive VP - (860) 425-0120

§ 4.3 Surety:

§ 4.3.1 Name of bonding company:

Travelers

§ 4.3.2 Name and address of agent:

Smith Brothers USA

Tim Deffley - tdeffley@smithbrothersusa.com - (860) 430-3310

68 National Drive, Glastonbury, CT 06033

§ 5 FINANCING

§ 5.1 Financial Statement.

§ 5.1.1 Attach a financial statement, preferably audited, including your organization's latest balance sheet and income statement showing the following items:

Current Assets (e.g., cash, joint venture accounts, accounts receivable, notes receivable, accrued income, deposits, materials inventory and prepaid expenses);

Net Fixed Assets;

Other Assets; AVAILABLE UPON REQUEST

Current Liabilities (e.g., accounts payable, notes payable, accrued expenses, provision for income taxes, advances, accrued salaries and accrued payroll taxes);

Other Liabilities (e.g., capital, capital stock, authorized and outstanding shares par values, earned surplus and retained earnings).

§ 5.1.2 Name and address of firm preparing attached financial statement, and date thereof:

Goldblatt Bokoff LLC - 457 West Main Street, Norwich, CT 06360

§ 5.1.3 Is the attached financial statement for the identical organization named on page one?

[Redacted]

§ 5.1.4 If not, explain the relationship and financial responsibility of the organization whose financial statement is provided (e.g., parent-subsidiary).

[Redacted]

§ 5.2 Will the organization whose financial statement is attached act as guarantor of the contract for construction?

Yes

§ 6 SIGNATURE

§ 6.1 Dated at this [] day of

Name of Organization: The Nutmeg Companies, Inc.

By: Jason L. Bugbee

Jason L. Bugbee

Title: Secretary/Treasurer

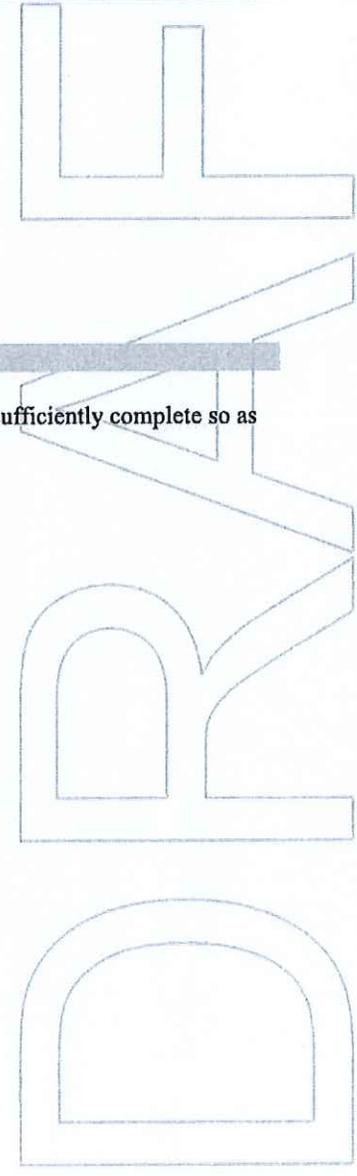
§ 6.2

M [] being duly sworn deposes and says that the information provided herein is true and sufficiently complete so as not to be misleading.

Subscribed and sworn before me this ^{24th} day of March 2025

Notary Public: *Sammy Magrey*

My Commission Expires: 11/30/28



000300

NON-COLLUSIVE AFFIDAVIT

NON-COLLUSIVE AFFIDAVIT OF PRIME BIDDER

State of Connecticut)
) SS
County of New London)

Jason L. Bugbee, being first duly sworn, deposes and says that:

1. (He, She) is (owner, partner, officer, representative, or agent) of The Nutmeg Companies, Inc.
as Secretary/Treasurer the bidder that has submitted the attached bid;
2. (He, She) is fully informed respecting the preparation and contents of the attached bid and of all pertinent circumstances respecting such Bid;
3. Such Bid is genuine and is not collusive or sham Bid;
4. Neither the said Bidder nor any of its officers, partners, owners, agents, representatives, employees, or parties in interest, including this affiant, has in any way colluded, conspired, connived or agreed, directly or indirectly, with any other Bidder, firm or person to submit a collusive or sham Bid in connection with the Contract for which the attached Bid has been submitted or to refrain from bidding in connection with such Contract, or has in any manner, directly or indirectly, sought by agreement or collusion or communication of conference with any other Bidder, firm or person to fix the price or prices in the attached Bid or of any other Bidder, or to fix any overhead, profit or cost element of the Bid prices or the Bid prices or the Bid or the Bid price of any other Bidder, or to secure through any collusion, conspiracy, connivance or unlawful agreement any advantage against the Owner or any person interested in the proposed Contract;
5. The price or prices quoted in the attached Bid are fair and proper and are not tainted by any collusion, conspiracy, connivance, or unlawful agreement on the part of the Bidder or any of its agents, representatives, owners, employees, or parties in interest, including this affiant; and

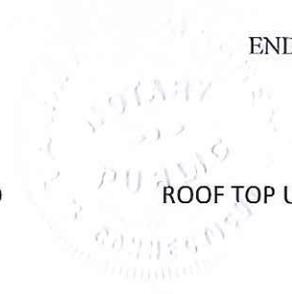
(Signed) Jason L. Bugbee
(Title) Secretary/Treasurer

Subscribed and sworn to before me this 24th day of March 2025

(Title) Sammy Magrey - Notary Public

My Commission Expires: 11/30/28

END OF SECTION 00340





nutmeg companies inc.

Evert L. Gawendo- Owner/Vice President

Evert oversees company operations and purchasing

EMPLOYMENT:

1988 – Present Vice President THE NUTMEG COMPANIES, INC., Norwich, CT
 1987 – 1988 Site Superintendent WINDHAM Sand & Stone, Willimantic, CT
 1980 - 1987 Project Superintendent, KENDLAND CO., INC., Norwich, CT

PROFESSIONAL LICENSES:

- Governor John Rowland appointee to the State of Connecticut Plumbing Board, 1998-2002
- Commonwealth of Massachusetts Board of Registration of Professional Engineers and Land Surveyors E.I.T. Certificate #6071
- State of Connecticut, P-1 Plumbing License #203699
- State of Connecticut, S-1 Heating License #303517
- State of Connecticut, F-1 Fire Protection #F10466

Projects:

Mechanical Upgrades to the USPS New Haven, MPO	\$1,867,888
UCONN Benton Art Mechanical Renovations	\$1,140,000
UCONN Health Center Emergency Room Expansion	\$ 624,000
Appellate Court Renovations, Hartford, CT	\$ 6,000,000
Repairs & Alterations Building 84 NL Sub Base, Groton, CT	\$ 2,678,000
Repair Heat/ Install AC Worcester Naval/Marine Corp, Worcester, MA	\$ 808,000
Renovate CBQ, Buildings 443 & 442 Newport Naval Base, RI	\$11,500,000

EDUCATION:

9/74 - 6/77 Northeastern University, Boston, Massachusetts
 Degree: B.S. in Civil Engineering

9/72 - 6/74 Boston University, Boston, Massachusetts School of Engineering



the nutmeg companies inc.

Shayne McAvoy - Operations Manager

Responsibilities include:

- ✚ Shayne will be assigned to this project for its duration
- ✚ Daily review and updates on all projects
- ✚ Review and approval of all manpower assignments
- ✚ Technical review of proposed methods of performance
- ✚ Provide input to project schedules
- ✚ Direct management of projects to which he is assigned
- ✚ Review proposed project budgets and cost codes

Employment History:

1993 – 2009 Project Manager, The Nutmeg Companies, Inc. Norwich, CT
 2009 – Present Operations Manager, The Nutmeg Companies, Inc. Norwich, CT

Education:

Central Connecticut State University, New Britain, CT
 Spring 1993 - B.S. Degree Construction Management

Notable Projects:

Esek Hopkins Armed Forces Reserve Center, Cranston, RI	\$8.7 million
NLRB Office Fitout, A.A. Ribicoff Federal Bldg.	\$1.0 million
University of CT Avery Point, Steam/Condensate Lines	\$1.7 million
Comm. Mental Health Assoc. Residential Renovations	\$1.4 million
Manchester Comm. College Central Heating/Cooling Plant	\$4.6 million
Mystic Seaport Museum Pedestrian Walkway	\$1.4 million
New Mechanical System Flood Middle Sch., Stratford, CT	\$4.0 million
Indoor Firing Range, Millstone Nuclear Power Plant	\$1.7 million
Medical/Dental Lab Renovations I & II, UCHC. Farmington, CT	\$1.6 million
Replace Mech. Utilities, Portsmouth Naval Shipyard, NH	\$3.1 million
Commissary Upgrade, Fort Meade, MD	\$8.7 million
Submarine Intermediate Maintenance, Sub Base, Groton, CT	\$1.1 million
Commissary Upgrade, Moody AFB, Valdosta, GA	\$1.2 million
Commissary Upgrade, Warner Robins AFB, GA	\$2.2 million
West Point Alumni Center, USMA, West Point, NY	\$.8 million
Windham Area Community Action Program, Willimantic, CT	\$1.1 million
Reno U.S. Marshal's Probation Area, McMahon Federal Bldg, Bridgeport, CT.	\$1.4 million
Renovations at the Cotter Federal Building, Hartford, CT	\$1.1 million



Name and Title: **Andrew Beatty - Project Manager:**

Education:

Franklin Pierce College, Rindge, NH
Spring 1990: Bachelor of Science Degree in Computers and Management

Technical:

AGC's Supervisory Training Program:
Oral and Written Communication Certification The U.S. Army Corps of Engineers
Course in Construction Quality Management for Contractors

Employment History:

1997 – Present Project Manager/Estimator The Nutmeg Companies, Inc.

NOTABLE PROJECTS:

Construct New Windham Senior / Community Center	\$13,030,290
Renovation of Hanger 1 Westover AFB	\$6,747,539
Bldg. 15 CT Air National Guard, E. Granby, CT	\$ 4,552,000
Regional Training Institute, Camp Edwards, MA	\$20,072,000
Squadron Ops Center, Pease ANG, NH	\$11,500,000
QVECC 911 Dispatch Center, Killingly, CT	\$ 1,300,000
Esek Hopkins AFRC, Cranston, RI	\$ 7,000,000
State of CT Forensic Science Lab, Phase III	\$ 5,400,000
Ellis Tech H.S. Roof/Rooftop Equip. Replacement	\$ 3,264,000
BSL-3 Laboratory Renovation	\$ 2,804,000
AHEPA-58 II Elderly Housing Addition	\$ 6,500,000
Wequonnoc School Window Wall Replacement	\$ 1,200,000
AHEPA-110 Elderly Housing, Norwich, CT	\$ 3,517,000
U.S. Sub Base Demo Bldgs. 437 & 150 Groton, CT	\$ 517,000
Wholehouse Revitalization and Site Improvements Greene Lane/Rainbow Heights Newport Naval Station, Newport, RI	\$ 7,100,000
Renovations to CBQ's, Buildings 443 & 442, Newport Naval Station, Newport, RI	\$11,400,000
Mechanical Room Rehabilitation – CCSU	\$ 1,350,000



Michael Trahan, Superintendent/Quality control Manager/SSHO

Education (Degree(s)/Year/Specialization):

Construction Quality Management for Contractor Training Cert.#784 Date: 7/27/2016

30 Hour OSHA Construction Safety & Health Date: 6/12/2016

TECHNICAL SKILLS:

Computer Software: Microsoft Excel, Word
 Construction Methods: Quality Control, Site Safety Supervision, Project Scheduling
 Field Engineering/Surveying: Industry Law & Regulations, Field Supervision
 Inspections and Testing: Layout, Control, Environmental Inspections, Safety Inspection

EXPERIENCE: The Nutmeg Companies, Inc. (860) 823-1780 Years: June 2015 – Present

Project: **Repair Failing BQ488 New London Naval Submarine Base – Renovation of 109,000SF Bachelors Quarters - \$31,787,329.00**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

Position: **Project Superintendent / Alternate SSHO**

LEED: **no** Project Completion Date: **Expected June 2023**

Project: **Medical Homeport Renovation Building 449 New London Submarine Base, Groton, CT \$17,632,724**

Position: **Site Superintendent / Alternate SSHO / Alternate Contractor's Quality Control Manager**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **September 2021**

Project: **Renovation of Hangar 1 Phase 2 Bldg 7087 Westover Air Reserve Base, Chicopee, MA \$5,592,062**

Position: **Site Superintendent / Alternate SSHO / Alternate Contractor's Quality Control Manager**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **March 2020**

Project: **USBC Chambers and Clerks Office Renovation, Brien McMahon Federal Building Bridgeport, CT Judge's chambers, Admin offices and court room renovation.**

Position: **Site Superintendent / SSHO / Contractor's Quality Control Manager**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **August 2018**

Project: **Naval Gateway Inns & Suits Renovation of B172 Newport Naval Base Newport, RI – Complete interior demolition renovation of a 4 story 51 room hotel building**

Position: **Site Superintendent / SSHO**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **April, 2018**

Project: **Design/Build Collaborative Workspace B1258 NUWC Newport, RI – Addition to existing building designed to UFC and UFGS specs. Work includes site, concrete, masonry, steel, framing, roofing, drywall, flooring, paint, mechanical, electrical.**

Position: **Site Superintendent / SSHO / Contractor's Quality Control Manager**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **December, 2016**



PERSONNEL RESUME/EXPERIENCE

Project: Ledyard Police Station, Ledyard, CT – New Construction of 11,355 SF Police Facility including site demolition, sitework, concrete, masonry, structural steel, wood truss, metal stud framing, drywall, detention area, plumbing, mechanical, electrical.

Position: Site Superintendent / SSHO / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **August, 2016**

Project: Bob's Furniture, Freehold, NJ – Renovation including removing 11,00SF Roof, adding a mezzanine.

Position: Site Superintendent / Site Safety Supervisor / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **May, 2015**

Project: Pinnacle Heights, New Britain, CT – Full remodel of housing buildings. Sitework, Concrete Sidewalks, Finish Carpentry, Millwork, Siding, Drywall, Painting, Roofing, Mechanical, Plumbing, Electrical.

Position: Site Superintendent / SSHO / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **November, 2014**

Project: Steppy Place, Rocky Hill, CT – Addition of 32 apartments to an existing complex. Work included sitework, concrete, framing, roofing, siding, new electrical/plumbing/HVAC systems, drywall/flooring/ceilings/paint finishes, new millwork/counters.

Position: Site Superintendent / SSHO / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **August, 2013**

Project: Girard Toyota, New London, CT. Addition and remodel of car dealership including demolition, sitework, concrete, structural steel, millwork, metal panel siding and fascia, roofing, curtainwall, drywall, paint, ACT, tile, carpet, mechanical, plumbing, electrical, signage.

Position: Site Superintendent / SSHO / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **June, 2012**

Project: Post 91 Ambulance Garage, Moosup, CT – New Construction of EMS provider's garage and day area. Work included, sitework, concrete, wood framing, siding, roofing, overhead doors, storefront, drywall, carpet, VCT, epoxy coatings, paint, mechanical, plumbing, electrical.

Position: Site Superintendent / SSHO / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **July, 2011**



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Construction Projects in Past Five Years

14.1	Project Title:	W91ZRS21C0004 Fire Suppression Building 201 Additions & Alterations
14.2	Project Location:	BLDG 201 AASF Light Lane Windsor Locks, CT
14.3	Construction Start Date:	04/13/2022
14.4	Construction Finish Date:	04/14/2023
14.5	Describe the Scope of Work your Firm performed:	Selective Demolition, Plumbing and HVAC, interior excavations, concrete
14.6	Original Contract Amount:	\$921,041
14.7	Final Contract Amount:	\$921,041
14.8	Original Contract Duration Day	200
14.9	Final Contract Duration	200
14.10	Owner:	USPFO-CT P&C
14.11	Owner's Representative:	2 ND Lt Eric Hoss (860) 386-4075
14.12	Design Firm:	Tetra Tech
14.13	Design Firm's Representative:	Jake Oldenburger 646 576-4023
<hr/>		
14.1	Project Title:	Windham Senior and Community Center
14.2	Project Location:	1 Jillson Square, Willimantic, CT
14.3	Construction Start Date:	03/23/2020
14.4	Construction Finish Date:	02/28/2022
14.5	Describe the Scope of Work your Firm performed:	Pumbing, HVAC, Supervision, Carpentry
14.6	Original Contract Amount:	\$13,030,290
14.7	Final Contract Amount:	\$13,251,786
14.8	Original Contract Duration Days	509
14.9	Final Contract Duration Day	707
14.10	Owner:	Town of Windham
14.11	Owner's Representative:	Joe Gardner Town Engineer
14.12	Design Firm:	Quisenberry Arcari Malik (QA&M)
14.13	Design Firm's Representative	George Barnes
<hr/>		
14.1	Project Title:	2018-009 Terminal Restroom Renovations, Bradley International Airport
14.2	Project Location:	Windsor Locks, CT
14.3	Construction Start Date:	Award date 5/16/2018
14.4	Construction Finish Date:	11/05/2020
14.5	Describe the Scope of Work your Firm Performed:	With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$3,393,020
14.7	Final Contract Amount:	\$3,993,413
14.8	Original Contract Duration Days	11/05/2020 533
14.9	Final Contract Duration Days	764 Time was impacted by Covid
14.10	Owner:	CAA
14.11	Owner's Representative:	Marc Holland mholland@bradleyairport.com (860) 254-5527
14.12	Design Firm:	Fenniock McCredie Architecture LTD
14.13	Design Firm's Representative	Savas Mutlu (cell) 207 479-6514



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Construction Projects in Past Five Years (cont.)

14.1	Project Title:	W912QR18C0022 Westover ARB Bldg 7087 Renov PH2
14.2	Project Location:	Westover Air Reserve Base, Chicopee, MA
14.3	Construction Start Date:	Award Date 06/26/2018
14.4	Construction Finish Date:	08/10/2021 Suspension of work from 12/17/2018 – 3/29/2019
14.5	Describe the Scope of Work your Firm performed:	Building out a 4,000 square foot temporary space as well as demolition and renovating a 26,000 square foot area into office space, male & female locker rooms, ale & female restrooms, telecommunication rooms, electrical and mechanical room and tying in fire suppression and alarm system. Work was located on two floors and in the hangar bay area, as well as exterior.
14.6	Original Contract Amount:	\$6,596,470
14.7	Final Contract Amount:	\$6,596,470
14.8	Original Contract Duration Days	506
14.9	Final Contract Duration Days	1141
14.10	Owner:	USACE
14.11	Owner's Representative:	Morgan Strong (502) 315-6210
14.12	Design Firm:	Jacobs Engineering Group
14.13	Design Firm's Representative	Matthew Hare 817-735-6038
14.1	Project Title:	Navy Gateway Inns & Suites (NGIS) Building 172 Coasters Harbor Island (CHI) and Building 678 Renovations
14.2	Project Location:	Naval Station Newport, Newport, RI
14.3	Construction Start Date:	Date signed 09/29/2016
14.4	Construction Finish Date:	11/19/2019
14.5	Describe the Scope of Work your Firm performed:	Pumbing, HVAC, Supervision, Carpentry
14.7	Final Contract Amount:	\$18,161,020
14.8	Original Contract Duration Days	1146
14.9	Final Contract Duration Day	1146
14.10	Owner:	NAVAL FAC ENGINEERING CMD MID LANT
14.11	Owner's Representative:	GREG SOUZA Supervisory Construction Manger 401-841-3094 gregory.i.souza1@navy.mil
14.12	Design Firm:	Burns & McDowell
14.13	Design Firm's Representative	



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Construction Projects in Past Five Years (cont.)

14.1	Project Title:	Camp Niantic BLDG 803 Renovation & Expansion
14.2	Project Location:	Camp NETTS, Niantic, CT
14.3	Construction Start Date:	11/1/2023
14.4	Construction Finish Date:	5/24/2024
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$1,263,040
14.7	Final Contract Amount:	\$1,287,221.04
14.8	Original Contract Duration Days	130
14.9	Final Contract Duration Days	130
14.10	Owner:	State of Connecticut Military Department
14.11	Owner's Representative:	John Russell
14.12	Design Firm:	Antinozzi Associates, PC
14.13	Design Firm's Representative	
14.1	Project Title:	Camp Niantic BLDG 802 Renovation & Expansion
14.2	Project Location:	Camp NETTS, Niantic, CT
14.3	Construction Start Date:	10/03/2022
14.4	Construction Finish Date:	4/25/23
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$960,000
14.7	Final Contract Amount:	\$997,447
14.8	Original Contract Duration Days	130
14.9	Final Contract Duration Days	130
14.10	Owner:	State of Connecticut Military Department
14.11	Owner's Representative:	John Russell
14.12	Design Firm:	Antinozzi Associates, PC
14.13	Design Firm's Representative	
14.1	Project Title:	New West District Headquarters at Black Rock State Park
14.2	Project Location:	265 Thomaston Road, Watertown, CT
14.3	Construction Start Date:	06/02/2022
14.4	Construction Finish Date:	03/1/24
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$14,202,000
14.7	Final Contract Amount:	\$14,656,154
14.8	Original Contract Duration Days	365
14.9	Final Contract Duration	730
14.10	Owner:	State of Connecticut
14.11	Owner's Representative:	Ira Henowitz ira.henowitz@ct.gov
14.12	Design Firm:	TLB Architecture, LLC
14.13	Design Firm's Representative	Michael P. Fortuna AIA



Construction Projects in Past Five Years (cont.)

14.1	Project Title:	D/B/B MEDICAL HOMEPORT RENOVATION, BUILDING B449
14.2	Project Location:	Groton, CT
14.3	Construction Start Date:	10/11/2018
14.4	Construction Finish Date:	6/20/22
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	15,220,035
14.7	Final Contract Amount:	17,632,724.56
14.8	Original Contract Duration Days	780
14.9	Final Contract Duration	1148
14.10	Owner:	Department of the Navy
14.11	Owner's Representative:	ENS Jack Ralston
14.12	Design Firm:	Clark Nexen
14.13	Design Firm's Representative	

14.1	Project Title:	D/B/B REACTOR SERVICING SHIP SUPPORT, BUILDING 2
14.2	Project Location:	Kittery, ME
14.3	Construction Start Date:	11/21/2019
14.4	Construction Finish Date:	2/22/22
14.5	Describe the Scope of Work your	Firm Performed: Supervision, Cleanup
14.6	Original Contract Amount:	\$15,360,720
14.7	Final Contract Amount:	\$16,720,790
14.8	Original Contract Duration Days	459
14.9	Final Contract Duration Days	824
14.10	Owner:	Department of the Navy
14.11	Owner's Representative:	Whitney Yates
14.12	Design Firm:	Oak Point Associates
14.13	Design Firm's Representative	Jason Carlin

14.1	Project Title:	Lee Courthouse Elevator Upgrade
14.2	Project Location:	New Haven, CT
14.3	Construction Start Date:	3/22/21
14.4	Construction Finish Date:	2/14/23
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$1,599,334.45
14.7	Final Contract Amount:	\$1,692,373.45
14.8	Original Contract Duration Days	335
14.9	Final Contract Duration	694
14.10	Owner:	GSA
14.11	Owner's Representative:	Robert Herman
14.12	Design Firm:	BBIX, Inc.
14.13	Design Firm's Representative	



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Construction Projects in Past Five Years (cont.)

14.1	Project Title:	Giamo DoD IG 4 th Floor Renovation
14.2	Project Location:	New Haven, CT
14.3	Construction Start Date:	1/25/22
14.4	Construction Finish Date:	10/26/22
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$1,095,468.33
14.7	Final Contract Amount:	\$1,182,557.33
14.8	Original Contract Duration Days	300
14.9	Final Contract Duration	300
14.10	Owner:	GSA
14.11	Owner's Representative:	Robert Herman
14.12	Design Firm:	EDM
14.13	Design Firm's Representative	John Ineson

14.1	Project Title:	Stowe Restroom Addition
14.2	Project Location:	Enfield, CT
14.3	Construction Start Date:	12/13/21
14.4	Construction Finish Date:	8/31/22
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision
14.6	Original Contract Amount:	\$311,520
14.7	Final Contract Amount:	\$315,914.17
14.8	Original Contract Duration Days	210
14.9	Final Contract Duration Days	210
14.10	Owner:	Town of Enfield
14.11	Owner's Representative:	Donald Nunes
14.12	Design Firm:	Silver Petrucelli & Associates
14.13	Design Firm's Representative	

14.1	Project Title:	Granby High School Renovation
14.2	Project Location:	Granby, CT
14.3	Construction Start Date:	4/6/22
14.4	Construction Finish Date:	9/18/23
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$3,717,107
14.7	Final Contract Amount:	\$4,324,156
14.8	Original Contract Duration Days	135
14.9	Final Contract Duration	530
14.10	Owner:	Town of Granby
14.11	Owner's Representative:	Anna Robbins
14.12	Design Firm:	Drummey Rosane Anderson, Inc.
14.13	Design Firm's Representative	



Construction Projects in Process

Title & Location: McMahon Federal Building AHU - Bridgeport CT
 Contract Amount: \$2,497,733.42
 Owner: US General Services Administration
 Designer: EDM
 Start Date:
 Percent Complete: 99%
 Any Complaint as to Quality of Management: No
 Name & Phone # of Owner's Rep: Robert Herman - 413-244-9167
 Name & Phone # of Designer's Rep: Frank Bushey - 413-443-2374

Title & Location: Naval Submarine Base Bldg 488 - Groton, CT
 Contract Amount: \$34,194,441.62
 Owner: US Navy - NAVFAC
 Designer: SMMA
 Start Date: 5/15/2020
 Percent Complete: 99%
 Any Complaint as to Quality of Management:
 Name & Phone # of Owner's Rep: Scot Deladda - 860-694-1741
 Name & Phone # of Designer's Rep: Anne Fontaine - 617.520.9481

Title & Location: Bradley ANG ASE/VM Facility - East Granby, CT
 Contract Amount: \$22,126,634.00
 Owner: National Guard Bureau USPFO
 Designer: Jacobs
 Start Date: 6/15/2023
 Percent Complete: 84
 Any Complaint as to Quality of Management: No
 Name & Phone # of Owner's Rep: Scott Pearsall - 860-414-1080
 Name & Phone # of Designer's Rep: Ernest Turner ernest.turner@jacobs.com



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Title & Location:	Naval Submarine Base BQ455 - Groton, CT	
Contract Amount:		\$36,246,142.00
Owner:	US Navy - NAVFAC	
Designer:	SMMA	
Start Date:		5/1/2024
Percent Complete:		20%
Any Complaint as to Quality of Management:	No	
Name & Phone # of Owner's Rep:	Ryan S. Siwy - 860-694-5187	
Name & Phone # of Designer's Rep:	Jennifer Hayes, AIA - (401)519-0659	
Title & Location:	Portsmouth Naval Shipyard B79 - Kittery, ME	
Contract Amount:		\$28,504,200
Owner:	US Navy - NAVFAC	
Designer:	Oak Point Associates	
Start Date:		9/14/2023
Percent Complete:		30%
Any Complaint as to Quality of Management:	No	
Name & Phone # of Owner's Rep:	Tim Foy - (757) 994-5814	
Name & Phone # of Designer's Rep:	Jason Karlin - (603) 431-4849	
Title & Location:	Gaiimo Federal Building AHU - New Haven, CT	
Contract Amount:		\$3,374,040
Owner:	US General Services Administration	
Designer:	EDM	
Start Date:		4/1/2024
Percent Complete:		99%
Any Complaint as to Quality of Management:	No	
Name & Phone # of Owner's Rep:	Robert Herman - 413-244-9167	
Name & Phone # of Designer's Rep:	Frank Bushey - 413-443-2374	

State of Connecticut

Department of Administrative Services
Construction Contractor Prequalification Program

This certifies

The Nutmeg Companies, Inc.

1 Ohio Avenue, Norwich, CT 06360

As a

Prequalification Construction Contractor

July 16, 2024 through July 15, 2025

CONTACT INFORMATION

Name: Caitlin Gawendo
Phone: 8608231780 ext. 1 Ohio
Fax: 8608851421
Email: Caitlin@nutmegcompanies.com

Name: Diana M. Bugbee
Phone: (860) 823-1780
Fax: (860) 885-1421
Email: diana@nutmegcompanies.com

Effective Date
7/16/2024

Aggregate Work Capacity (AWC)
\$80,000,000.00

Single Limit (SL)
\$50,000,000.00

Classifications
GENERAL BUILDING
CONSTRUCTION (GROUP C),
GENERAL TRADES, HVAC,
PLUMBING

This certificate prequalifies the named company to bid. It is not a statement of the Contractor's capacity to perform a specific project. That responsibility lies with the awarding authority.
Company Licenses/Registrations: It is the Contractor's responsibility to update their license information by editing their electronic application. Licenses are confirmed by the Department of Administrative Services (DAS) at the time of initial application and at each renewal.
For information regarding the DAS Contractor Prequalification Program visit <http://portal.ct.gov/dasprequal> or call (860) 713-5280.

Name: Evert L. Gawendo
Phone: (860) 823-1780
Fax: (860) 885-1421
Email: evert@nutmegcompanies.com

Name: Jason L. Bugbee
Phone: 860-823-1780
Fax: 860-885-1421
Email: jason@nutmegcompanies.com

Name: Tammy Magrey
Phone: 860-625-0486 ext. 860625
Fax: 860-885-1421
Email: Tammy@nutmegcompanies.com

Classification Name

GENERAL BUILDING
CONSTRUCTION (GROUP C)

Description

The undertaking of general contracts for the construction of buildings i.e. new construction, renovation, rehabilitation, alteration, addition, etc. The contract must include a variety of construction practices and supervision of a minimum of three sub-trades. Includes buildings that are truly custom, requiring extensive detailing, or that have large amounts of integrated scientific or complex mechanical/electrical equipment in order for them to function. Examples include hospitals, chemistry buildings, special collections buildings, historic preservation to a landmark structure, and/or any other structure that is truly one of a kind within the State's inventory. Note: If you are prequalified for General Building Construction under Group C, you are automatically prequalified for Group A and Group B. Also if you are prequalified for General Building Group C you will automatically be prequalified for General Trades. Note: For the purposes of DAS Construction Contractor Prequalification, contractors in this classification are not required to be registered as a major contractor with the Department of Consumer Protection. However, there may be specific projects within this classification that require a major contractor registration from the Department of Consumer Protection. Projects that are threshold buildings may require a Major Contractor Registration.

GENERAL TRADES

The undertaking of general contracts for the construction and/or supervision of several sub-trades but not the construction of buildings as described in General Building Construction. The contract must include a variety of construction practices and supervision of a minimum of three sub-trades. The work of this category is intended for the interior finishes of a building.

HVAC

Installation, renovation, repair and maintenance of the systems and apparatus required, collectively or individually, to provide comfort heating, ventilation and/or cooling within or associated with a building, including such incidental or related work as is customarily performed by those in the HVAC trade. This category does not include sheet metal work by itself. To prequalify for HVAC you must have a Heating, Piping & Cooling Contractor License through the State of Connecticut Department of Consumer Protection.

This certificate prequalifies the named company to bid. It is not a statement of the Contractor's capacity to perform a specific project. That responsibility lies with the awarding authority.

Company License/Registrations: It is the Contractor's responsibility to update their license information by editing their electronic application. Licenses are confirmed by the Department of Administrative Services (DAS) at the time of initial application and at each renewal.

For information regarding the DAS Contractor Prequalification Program visit <http://portal.ct.gov/dasprequal> or call (860) 713-5280.

PLUMBING

Installation, repair and maintenance of pipes, fixtures and other apparatus in buildings for bringing in and distributing the water supply and removing liquid and water-borne waste, including such incidentals or related work as is customarily performed by those in the plumbing trade. To prequalify for Plumbing you must have a Plumbing Contractor License through the State of Connecticut Department of Consumer Protection.

This certificate prequalifies the named company to bid. It is not a statement of the Contractor's capacity to perform a specific project. That responsibility lies with the awarding authority.

Company License/Registrations: It is the Contractor's responsibility to update their license information by doing their electronic application. Licenses are confirmed by the Department of Administrative Services (DAS) at the time of initial application and at each renewal.

For information regarding the DAS Contractor Prequalification Program visit <http://portal.ct.gov/dasprequal> or call (860) 713-5280

Document A310™ – 2010

Conforms with The American Institute of Architects AIA Document 310

Bid Bond

CONTRACTOR:

(Name, legal status and address)

The Nutmeg Companies, Inc.
1 Ohio Avenue
Norwich, CT 06360

SURETY:

(Name, legal status and principal place of business)

Travelers Casualty and Surety Company of America
One Tower Square
Hartford, CT 06183
Mailing Address for Notices

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

OWNER:

(Name, legal status and address)

Ledyard Public Schools
1854 Connecticut 12
Ledyard, CT 06335

Any singular reference to Contractor, Surety, Owner or other party shall be considered plural where applicable.

BOND AMOUNT: 10% Ten Percent of Amount Bid

PROJECT:

(Name, location or address, and Project number, if any)

HVAC Replacement Juliet W Long School - Project No. 072-001 HVACN

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (1) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.

When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted herefrom and provisions conforming to such statutory or other legal requirement shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.

Signed and sealed this 17th day of March, 2025.



(Witness)

The Nutmeg Companies, Inc.

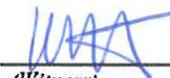
(Principal) (Seal)

By: 

(Title) Secretary / Treasurer

Travelers Casualty and Surety Company of America

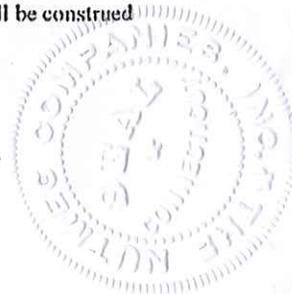
(Surety) (Seal)

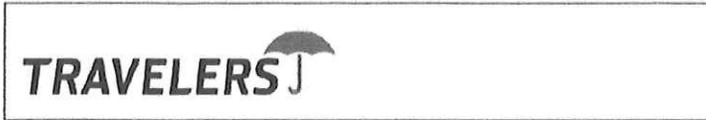


(Witness)

By: 

(Title) Wendy Krystopa, Attorney-in-Fact



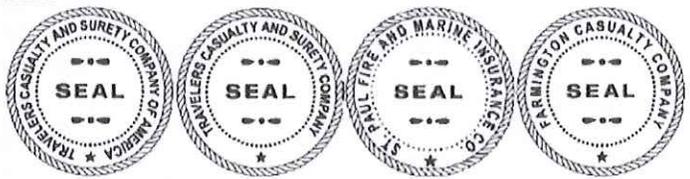


Travelers Casualty and Surety Company of America
Travelers Casualty and Surety Company
St. Paul Fire and Marine Insurance Company
Farmington Casualty Company

POWER OF ATTORNEY

Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, St. Paul Fire and Marine Insurance Company, and Farmington Casualty Company are corporations duly organized under the laws of the State of Connecticut (herein collectively called the "Companies"), and the Companies do hereby make, constitute and appoint Wendy Krystopa of Glastonbury, CT, their true and lawful Attorney(s)-in-Fact to sign, execute, seal and acknowledge any and all bonds, recognizances, conditional undertakings and other writings obligatory in the nature thereof on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

IN WITNESS WHEREOF, the Companies have caused this instrument to be signed, and their corporate seals to be hereto affixed, this 4th day of March, 2024.



State of Connecticut
City of Hartford ss.

By: Bryce Grissom
Bryce Grissom, Senior Vice President

On this the 4th day of March, 2024, before me personally appeared Bryce Grissom, who acknowledged himself to be the Senior Vice President of each of the Companies, and that he, as such, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing on behalf of said Companies by himself as a duly authorized officer.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.

My Commission expires the 30th day of June, 2026

Anna P. Nowik
Anna P. Nowik, Notary Public



This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of each of the Companies, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any of said officers or the Board of Directors at any time may remove any such appointee and revoke the power given him or her; and it is

FURTHER RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President may delegate all or any part of the foregoing authority to one or more officers or employees of this Company, provided that each such delegation is in writing and a copy thereof is filed in the office of the Secretary; and it is

FURTHER RESOLVED, that any bond, recognizance, contract of indemnity, or writing obligatory in the nature of a bond, recognizance, or conditional undertaking shall be valid and binding upon the Company when (a) signed by the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary and duly attested and sealed with the Company's seal by a Secretary or Assistant Secretary; or (b) duly executed (under seal, if required) by one or more Attorneys-in-Fact and Agents pursuant to the power prescribed in his or her certificate or their certificates of authority or by one or more Company officers pursuant to a written delegation of authority; and it is

FURTHER RESOLVED, that the signature of each of the following officers: President, any Executive Vice President, any Senior Vice President, any Vice President, any Assistant Vice President, any Secretary, any Assistant Secretary, and the seal of the Company may be affixed by facsimile to any Power of Attorney or to any certificate relating thereto appointing Resident Vice Presidents, Resident Assistant Secretaries or Attorneys-in-Fact for purposes only of executing and attesting bonds and undertakings and other writings obligatory in the nature thereof, and any such Power of Attorney or certificate bearing such facsimile signature or facsimile seal shall be valid and binding upon the Company and any such power so executed and certified by such facsimile signature and facsimile seal shall be valid and binding on the Company in the future with respect to any bond or understanding to which it is attached.

I, Kevin E. Hughes, the undersigned, Assistant Secretary of each of the Companies, do hereby certify that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which remains in full force and effect.

Dated this March 17, 2025



Kevin E. Hughes
Kevin E. Hughes, Assistant Secretary

To verify the authenticity of this Power of Attorney, please call us at 1-800-421-3880.
Please refer to the above-named Attorney(s)-in-Fact and the details of the bond to which this Power of Attorney is attached.

Ledyard Public Schools HVAC Replacement

Juliet W. Long Elementary School – 1854 CT-12, Gales Ferry, CT 06335



Project Budget Tabulation

Date: 3/31/2025

	Base Bid Amount
1 A/E Design Fees	\$240,440
2 Owners Rep	\$50,000
3 Base Bid Contract (Nutmeg)	\$2,673,520
4 Alternate 3 (Add)CO2 Monitoring	\$3,000
5 Town Performed Work - (Ceilings)	\$60,000
6 Commissioning Agent	\$30,000
7 Owners Contingency 10%	\$305,696
Total	\$3,362,656

Additional estimated costs (Bonding, Insurance)	\$112,344
*Added during PMBC meeting	
Total Estimated Project Cost	\$3,475,000

Roxanne Maher

From: Jay Hartling <jhartling@ledyard.net>
Sent: Wednesday, April 9, 2025 3:55 PM
To: Town Council Group
Cc: Board of Education; jpgush54@gmail.com
Subject: Re: JWL HVAC Project - Request for Additional Appropriation

Dear Members of the Town Council,

I want to express sincere appreciation for your continued dedication and proactive oversight of our essential school projects. The thorough work and clear communication provided by the Permanent Municipal Building Committee (PMBC) is greatly appreciated. I also appreciate the urgency that you are showing in addressing this need.

In response to the recent letter from the PMBC regarding the financial adjustments for the roofs and HVAC project at Juliet W. Long School, it is important to recognize that the town's prior planning and approval via referendum to bond up to \$8.5 million comfortably accommodates our current projected town share. The projects were not broken out in the referendum, nor was there mention of the State reimbursement as an offset. Below is a clear breakdown of the updated financial information:

- Roofs Actual Expense: \$6,085,050.00
- Expected Damages: \$180,000.00
- JWL HVAC (Bid + 10% contingency): \$3,475,000.00
- Committed State Reimbursement: (\$5,066,309.00)
- **Town Share/potential Bonding need: \$4,673,741.00**

The total town share required, at \$4,673,741.00, remains significantly below the authorized bonding limit of \$8.5 million for all of these projects as approved by voters. Even considering the temporary 5% state holdback of \$253,315.45, the financial obligations remain well within voter-approved limits. According to our Town Charter (Chapter VII, Section 14), it would appear that the referendum provides clear and sufficient authorization to proceed without further voter approval.

There seems to be confusion on why the town would need to go back to referendum when the town will be spending far less than the approved \$8.5 million. Various town officials have given multiple explanations as we all try to understand this discrepancy and the need for a referendum. We have been told it was advised by Bond Council, a State requirement, cash flow issue and most recently that it was due to the Town Charter. It is important that we recognize that a path forward as soon as possible will enable us to move forward this year and avoid additional escalation in project costs.

Ensuring this project moves forward in a timely manner in the best interests of our students, staff and taxpayers. It is also potentially misleading/confusing to the community as we're now looking at adding this to the referendum and asking for significantly more than the actual costs to the Ledyard Taxpayer.

Thank you again for your diligence and proactive leadership.

Respectfully,

Jason S. Hartling

Superintendent

Ledyard Public Schools

“Believing in the unlimited potential of every student”



My working hours may vary from your working hours. Unless it is an identified emergency, please do not feel obligated to respond outside of your work schedule.



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 25-1750

Agenda Date: 5/27/2025

Agenda #: 3.

RESOLUTION

Motion/Request:

MOTION to approve the “*Town Council Resolutions Approving Bond Resolutions And Calling Town Meeting*” to be held on Monday, June 23 2025 at 7:00 p.m. in the Council Chambers, 741 Colonel Ledyard Highway, Ledyard to consider said Resolution; and adjourn to a vote at a referendum to be held on Tuesday, July 8, 2025 between the hours of 12:00 Noon and 8:00 p.m. at the Town Hall, Lower Level - Registrar’s Office, 741 Colonel Ledyard Highway.

Background:

May 20, 2025 Referendum Failed: *The request to increase the Bond Authorization by \$1,250,000 to facilitate the Juliet W. Long Heating & Air Condition (HVAC) Project was not approved by the townspeople at the May 20, 2025 Referendum.*

Based on comments that some did not understand that the funding request was for the Juliet W. Long School the Request was being resubmitted to voters at a Referendum on July 8, 2025.

Town Charter - Chapter VII; Section 9

SECTION 9. FINANCIAL POWERS

Any resolution making a non-budgeted appropriation of more than one (1) percent of the current tax levy, but less than five (5) percent for any purpose, ***any resolution authorizing the issuance of bonds or notes or other borrowing of less than five (5) percent of the current tax levy, except notes in anticipation of taxes to be paid within the fiscal year in which issued, and any sale or purchase of real estate or interest therein shall become effective only after it has been approved by the Town Council and adopted at a Town meeting by a majority vote of the qualified voters present and voting at such meeting.***

The Town Meeting shall not act upon any proposal for the sale or purchase of real estate or any interest therein, or the issuance of bonds or other borrowing, except upon the recommendation of the Town Council; nor act upon any appropriation which has not been acted upon by the Town Council, unless the same shall have been before the Town Council for sixty (60) days without action.

No Town Meeting shall increase the amount of any bond issue or appropriation above the amount recommended by the Town Council, or make any appropriation not recommended by the Town Council.

After the same has been approved by the Town Council, any non-budgeted appropriation of more than five (5) percent of the current tax levy, and ***any resolution authorizing the issuance of bonds or notes in excess of five (5) percent of the current tax levy, shall be placed on the call of a Town meeting. After completion of other***

business and after reasonable discussion on such appropriation or resolution, the moderator of such meeting shall adjourn the meeting to reconvene not less than seven (7) nor more than fourteen (14) days thereafter as provided in the General Statutes, and such appropriation or resolution shall become effective only after it has been submitted to persons qualified to vote in such meeting for a "yes" or "no" vote on the voting machines. At the closing of the polls the moderator shall cause the vote to be counted, and any such appropriation or resolution shall, if approved by a majority of those voting thereon, be deemed to be a vote of the Town Meeting.

Department Comment/Recommendation:

(type text here)

Mayor Comment/Recommendation:

(type text here)

Body:

(type text here)

DRAFT

Res: 003/2025/May 27

TOWN COUNCIL RESOLUTIONS
APPROVING BOND RESOLUTIONS AND
CALLING TOWN MEETING

RESOLVED,

That the resolution entitled **“RESOLUTION AMENDING THE RESOLUTION ENTITLED “RESOLUTION APPROPRIATING \$8,550,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION” TO INCREASE THE APPROPRIATION AND BORROWING AUTHORIZATION TO \$9,800,000”** is hereby approved and a copy of said resolution shall be attached to and incorporated into these minutes.

FURTHER RESOLVED,

That the Ledyard Town Council recommends that a town meeting, adjourned to referendum, adopt the above resolution entitled **“RESOLUTION AMENDING THE RESOLUTION ENTITLED “RESOLUTION APPROPRIATING \$8,550,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION” TO INCREASE THE APPROPRIATION AND BORROWING AUTHORIZATION TO \$9,800,000”** in accordance with Chapter VII, Sections 7 and 12 of the Town Charter.

FURTHER RESOLVED,

That the Chairman of the Town Council is authorized to call a hybrid (In-Person & Video Conference) Zoom <https://us06web.zoom.us/j/88245336277?pwd=dsL5439nviyhuTta0gRkyP6MrXZL3D.1;> or by audio only telephone 1-646- 558-8656; Meeting ID: 882 4533 6277; Passcode: 558287; Special Town Meeting to be held on Monday, June 23, at 7:00 p.m. in the Council Chambers, 741 Colonel Ledyard Highway, in the Town of Ledyard to consider said Resolution.

FURTHER RESOLVED,

That the Town Council, pursuant to Section 14 of Chapter III and Section 9 of Chapter VII of the Town Charter, hereby designates for submission to the voters at referendum to be held on Tuesday, July 8, 2025 between the hours of 12:00 Noon and 8:00 p.m. at the Town Hall, Lower Level – Registrar’s Office, 741 Colonel Ledyard Highway in the Town of Ledyard, in the manner provided by said Sections, action on the aforesaid Resolution to be presented to said Special Town Meeting, and directs the Town Clerk to give notice of such referendum vote.

FURTHER RESOLVED,

That the Chairman of the Town Council cause notice of the time, place and purpose of said Special Town Meeting and Referendum to be posted and published in accordance with the provisions of the Town Charter.

FURTHER RESOLVED,

That the aforesaid Resolution shall be placed upon the ballot under the following heading:

“SHALL THE TOWN OF LEDYARD APPROPRIATE AN ADDITIONAL \$1,250,000 (INCREASING THE APPROPRIATION AND BORROWING AUTHORIZATION TO AN AGGREGATE \$9,800,000) FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS, AND AUTHORIZING THE ISSUANCE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE THE APPROPRIATION?”

Voters approving the Resolution will vote “Yes” and those opposing the Resolution shall vote “No”. Voting will be held at the usual polling places in the Town. Absentee ballots will be available from the Town Clerk’s office.

Approved by the Ledyard Town Council on: _____

S. Naomi Rodriguez, Chairman

Town of Ledyard Announcement

HVAC Upgrade - Juliet W. Long School and Various School Improvement Projects

Special Town Meeting – May 12, 2025
Referendum – May 20, 2025

A Special Town Meeting will be held on Monday, May 12, 2025 at 6:30 p.m. in the Council Chambers, 741 Colonel Ledyard Highway, to consider a Resolution adopted by the Town Council on April 16, 2025 to increase the borrowing authorization for various school improvement projects. This Special Town Meeting will Adjourn to Referendum on the voting machines at the Town Hall Lower Level, Registrar’s Office, 741 Colonel Ledyard Highway, on **Tuesday, May 20, 2025 between the hours of 6:00 a.m. p.m. and 8:00 p.m.** to vote on the following:

“SHALL THE TOWN OF LEDYARD APPROPRIATE AN ADDITIONAL \$1,250,000 (INCREASING THE APPROPRIATION AND BORROWING AUTHORIZATION TO AN AGGREGATE \$9,800,000) FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS, AND AUTHORIZING THE ISSUANCE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE THE APPROPRIATION?”

Background

At the February 22, 2022 Referendum the townspeople approved a *“Resolution Appropriating and Authorizing the Issuance of Bonds in the amount of \$6,725,000 for Various School Improvement Projects”*.

The \$6,725,000 authorization included the following Board of Education Projects: the replacement of the roofs at the Central Office, Gales Ferry School, and Juliet W. Long School; the installation of solar equipment at Gales Ferry School and Juliet W. Long School; upgrades to the Building Management Systems (BMS) at Gales Ferry School; and electrical and **HVAC upgrades at Juliet W. Long School**, which was originally designed as a so-called “split system”.

To meet the State’s updated requirements to receive Grant Funding for the Juliet W. Long School HVAC upgrades the system had to be redesigned from a split system to a full air conditioning system with outdoor CO2 monitoring, outdoor intake. The estimated cost for the redesigned HVAC System was \$2,225,000.

Because the new HVAC design for the Juliet W. Long School would cost \$1,825,000 more than the amount that was included in the original \$6,725,000 authorization (previously approved in 2022); at the October 17, 2023 Referendum the townspeople approved to increase the authorization by an \$1,825,000 bringing the total funding authorization to \$8,550,000 to pay for all of these School(s) Improvement Projects.

The Permanent Municipal Building Committee (PMBC) then issued a Bid for the design specifications of the HVAC System. Friar Architecture, Inc. was hired and began work on project design. Upon completion of the project design and specifications by Friar Architecture, the PMBC issued a Bid for the construction of the project. On January 8, 2025 the PMBC received one bid for project construction in the amount of \$3.6 million, well over the construction budget allocated. To try to reduce costs Permanent Municipal Building Committee Chairman Joe Gush and Board of Education Director of Facilities & Grounds Wayne Donaldson met with the Engineer and the Architect in Farmington, Connecticut to see if the design could be modified to lower the cost.

The Permanent Municipal Building Committee later received feedback as to why only one bid was received with contractors stating one summer was not a sufficient amount of time to complete the

project. The PMBC Chairman and BOE Director of Facilities and Grounds worked with Friar Architecture Inc to modify the bid specifications to allow for additional options for acceptable materials for the project as well as the ability to complete the project over the summers of 2025 and 2026; and to work during school holidays and breaks, with limited work while school was in session.

With the second solicitation of Bids, the town received the required three bids, in accordance with Ordinance #200-001 “A Purchasing Ordinance for the Town of Ledyard”, with Nutmeg Companies Inc as the low bid at \$2,673,520. Based upon this bid result, the total revised cost estimate provided by Friar Architecture for the project was \$3,362,656. Additional costs beyond that were added for bonding and insurance resulting in a revised estimated budget of \$3,475,000.

The State has provided a one-year extension for the Juliet W. Long School HVAC Project, which would now need to be completed by December 31, 2026 for the town to be eligible to receive 61.78% grant reimbursement. It should be noted that grant eligibility was only for a cost of up to \$2,225,000. Any costs over/above \$2,225,000 would not be eligible for the grant reimbursement, and the Town would be responsible for those costs.

Nutmeg Companies, Inc., has indicated that if work is able to begin this summer, work could be completed sometime in November, 2025, because the System was designed as a heat pump system which would supplement or replace the existing boilers; and that they anticipate having functional air conditioning before the end of the school year for those hot days in May (2026). However, if they are not able to commence the HVAC Project this summer (2025), escalation costs may result in the need for additional funding.

The PMBC has requested a supplemental authorization in the amount of \$1,250,000 (bringing the total requested bond authorization to \$9,800,000 of which \$5,282,190 is expected for State Grant reimbursement) to be presented to the townspeople at the **May 20, 2025 Annual Budget Referendum**, in an effort to get this project underway at the end of this school year (2025); and to completion.

Please join us at the “Special Town Meeting” on Monday, May 12, 2025 at 6:30 pm to learn more about this project:

Attend In-Person: at the Council Chambers, 741 Colonel Ledyard Highway, in the Town of Ledyard, Connecticut

Join Remotely via Zoom:

Zoom <https://us06web.zoom.us/j/89828041846?pwd=55NUbF7GikcnhMJhLvnxAaCOcqakPo.1> or by audio only telephone **1-646- 558-8656**; Meeting ID: **898 2804 1846**; Passcode: **767185**

For a full list of documents pertaining to the project please click the following link:

[TOWN OF LEDYARD - File #: 25-1823](#)

For Absentee Ballet Information please contact the Town Clerk’s Office at telephone: (860) 464- 3257

Roxanne Maher

From: Matthew Bonin
Sent: Monday, April 14, 2025 4:44 PM
To: April Brunelle; Carmen Garcia Irizarry; Gary St. Vil; Jessica Buhle; Kevin J. Dombrowski; Naomi Rodriguez; Roxanne Maher; Timothy Ryan; Tony Saccone; William Barnes
Cc: Fred Allyn, III; jpgush54@gmail.com
Subject: JWL HVAC Project - Request for Additional Appropriation - response
Attachments: School Superintendentn-Juliet W Long HVAC Additional Appropriation-email-2025-04-09.pdf

Members of the Town Council,

I would like to take this opportunity to respond to Superintendent Hartling's email that was sent to the Town Council on Wednesday April 9th entitled **JWL HVAC Project - Request for Additional Appropriation**. I have attached a copy here as it is included in the agenda for this Wednesday's Finance Committee meeting.

First and foremost, there is NO confusion on this matter as Superintendent Hartling implies with the following: *"There seems to be confusion on why the town would need to go back to referendum when the town will be spending far less than the approved \$8.5 million. Various town officials have given multiple explanations as we all try to understand this discrepancy and the need for a referendum. We have been told it was advised by Bond Council, a State requirement, cash flow issue and most recently that it was due to the Town Charter."*

I, for one, have not had a singular moment of confusion relative to the need for a referendum to **APPROPRIATE** additional funding.

Superintendent Hartling is speaking to funding *sources* (which are irrelevant to the need for another referendum) as opposed to project *appropriations* and *borrowing authorization* which is what the referendum is really about.

The ENTIRE cost of the project, regardless of the funding source, needs to be formally appropriated. Town funds cannot be expended without an appropriation. The combined cost estimate of all projects (roofs, photovoltaic, HVAC) is now projected to be roughly \$9,800,000 million. The town voters have approved spending \$8,550,000. The town cannot spend any additional funds beyond that without an additional appropriation.

I call your attention to the wording of the resolution. The key words in the resolution are **APPROPRIATION** and **BORROWING AUTHORIZATION**.

"RESOLUTION AMENDING THE RESOLUTION ENTITLED "RESOLUTION APPROPRIATING \$8,550,000 FOR VARIOUS SCHOOL IMPROVEMENT PROJECTS; AND AUTHORIZING THE ISSUE OF BONDS AND NOTES IN THE SAME AMOUNT TO FINANCE SAID APPROPRIATION" TO INCREASE THE APPROPRIATION AND BORROWING AUTHORIZATION TO \$9,800,000"

It is also important to point out that the referendum, should it pass, would authorize additional borrowings to finance the cost of the projects. Large projects are typically funded with temporary financing prior to the receipt of grant proceeds. To date, \$705,000 has been permanently bonded and \$5,500,000 has been temporarily financed in the form of bond anticipations notes. Those notes mature in August of 2025. Additional funding will need to be secured at that time to pay off the notes, likely in the form of additional temporary financing until the projects are completed and permanently financed thru long-term bonding.

State funding for this project is only through reimbursement. The town needs to spend the funds up front. At this time, the Board of Education has not yet filed a request for reimbursement relative to the school projects and funds that have already been expended. \$4,279,772 has been expended across all projects to date. The filing request is handled through the superintendent's office, not the town finance department. We do not have access to the system. Depending on the timing of the receipt of project reimbursement, the town may need to temporarily borrow up to \$9,800,000 to finance the project. The amount that the town will need to bond (permanently finance) for the project will be solely determined by the amount of grant reimbursement from the State Department of Education.

Please feel free to reach out to me with any questions you may have regarding the need to increase the appropriation and borrowing authorization for these school projects.

Thank you,



Matthew Bonin, CPA
Director of Finance
Town of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339
Office: (860) 464-3235
www.ledyardct.org

Town Hall hours are 7:30AM-4:45PM Mon-Thurs

CLOSED FRIDAYS

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**TOWN OF LEDYARD
CONNECTICUT
PERMANENT MUNICIPAL BUILDING COMMITTEE**

741 Colonel Ledyard Hwy
Ledyard, Connecticut 06339
860-464-3222

Chairman Joseph Gush

April 7, 2025

Chairman S. Naomi Rodriguez
Town of Ledyard
741 Colonel Ledyard Highway
Ledyard, CT 06339

Dear Chairman Rodriguez:

At the Permanent Municipal Building Committee's March 31, 2025 meeting we approved a request to the Town Council to increase the Board of Education \$8,550,000 Roof Replacement and Various School Projects by an additional \$1,250,000; bringing the total requested Bond Authorization to \$9,800,000 to proceed with the Juliet W. Long Heating Ventilation and Air Conditioning System Project.

The request to the Town to consider increasing the Bond Authorization was based on the following:

- The results of rebid #LPS-24-9 (Ledyard Public Schools HVAC Replacement); for which three bids were received.
- The rebid allowed Contractors the ability to complete the project over the summer of 2025 and 2026, during school holidays and breaks, and with limited work while school is in session.
- The initial estimate for the project was \$2,225,000. Nutmeg Companies Inc., in the amount of \$2,673,520 was the low bidder to the project rebid. Based upon the rebid results, the total revised cost estimate provided by Friar Architecture for the project is \$3,362,656. Additional estimated costs beyond that were added for bonding and insurance resulting in a revised estimated budget of \$3,475,000.
- The HVAC Project at Juliet W. Long School will need to be completed by December 31, 2026 (extended from the original date of December 31, 2025) for the town to be eligible to receive reimbursement in the amount of 61.78% of eligible project costs up to \$2,225,000. The maximum grant reimbursement would be 61.78% of eligible project costs or \$1,374,605. Project cost over \$2,225,000 will not be eligible for State reimbursement.
- Nutmeg Companies, Inc., indicated that work can be complete by December 2025 if work can begin this summer. It should be noted that if work is unable to commence in Summer 2025, escalation costs will be incurred.

As you are aware the PMBC and Ledyard Public Schools have solicited bids for this project several times, and each time the project has come in higher than the estimated amount based on a number of issues which included the need to redesign the HVAC System to meet the State's new grant eligibility guidelines.

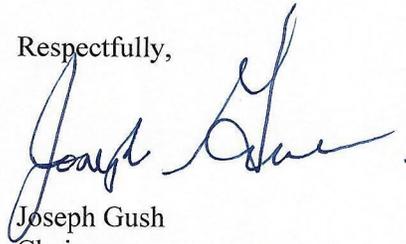
The PMBC Respectfully requests the Town Council take the necessary steps to obtain Bond Authorization Documents and to present this request for a supplemental authorization in the amount of \$1,250,000 to the townspeople at the May 20, 2025 Annual Budget Referendum, in an effort to get this project underway at the end of this school year.

Although there is not a guarantee that the Contractor will be able to get materials ordered, delivered and on-site by June, 2025 to begin their work to install the HVAC System at Juliet W. Long School, time is of the essence in an effort to try and comply with the State's December 2026 deadline, otherwise Ledyard would forgo our eligibility for the Grant Reimbursement funding.

Members of the PMBC will make themselves available to answer questions, and or attend meetings to help the Town Council understand the urgency of our request, and to assist with working to get the Juliet W. Long HVAC Project underway and to the finish line.

The Town Council's prompt attention and consideration regarding this important request would be greatly appreciated.

Respectfully,

A handwritten signature in blue ink, appearing to read "Joseph Gush". The signature is fluid and cursive, with a large initial "J" and "G".

Joseph Gush
Chairman

Permanent Municipal Building Committee

Enclosures: Nutmeg Companies Inc. Bid Document, Friar Architecture Budget Tabulation
cc: Mayor Fred B. Allyn III, Superintendent Jason Hartling, Board of Education Members, Finance Director,
BOE Facilities Director

00220

Bid Proposal Form

STATE PROJECT #072-001 HVACN

PROPOSAL
Ledyard Public Schools
LEDYARD PUBLIC SCHOOLS - HVAC REPLACEMENT
JULIET W. LONG ELEMENTARY SCHOOL
1854 CT-12, GALES FERRY, CT 06335

TO: **Permanent Municipal Building Committee**
Attention: Wayne Donaldson (Do not Open)
 4 Blonders Boulevard
 Ledyard, CT 06339

Pursuant to and in full compliance with the RFP, the undersigned certifies this proposal is submitted without collusion and all responses are true and accurate. If awarded this proposal, it is agreed that this forms a contractual obligation to provide services at fees specified in this Proposal Form, subject to and in accordance with all instructions, conditions, requirements contained in the documents, including addenda, which are made part of this proposal.

The undersigned declares that he/she has carefully examined the site of the work; the Contract Documents; Drawings labeled Re-bid dated **February 17, 2025**, together with all Addenda issued and received prior to scheduled closing time for receipt of Bid hereby offers and agrees as follows.

To provide all labor, materials and all else whatsoever necessary to accomplish all work in the connection with alterations to the **Juliet W. Long Elementary School** to the satisfaction of the Architect and Owner for the sum of:

Two million six hundred seventy three thousand five hundred 2,673,520
Printed Dollar Amount twenty dollars Numerical Dollar Amount

UNIT PRICES

Unit Price No. 1: (Add) Top of wall smoke safeing up to 6": \$ 11,500 500/LF
 Unit Price No. 2: (Add) Smoke safe existing wall penetrations: \$ 4,300 100/EA
 Unit Price No. 3: (Add) Smoke seal around existing items: \$ 8,600 200/EA

ALTERNATES

minus Deduct Alternate #1 one hundred ten thousand dollars \$ - 110,000
Printed Dollar Amount Numerical Dollar Amount

minus Deduct Alternate #2 thirty seven thousand dollars \$ - 37,000
Printed Dollar Amount Numerical Dollar Amount

Add alternate #3 three thousand dollars \$ 3,000
Printed Dollar Amount Numerical Dollar Amount

00220

Bid Proposal Form

STATE PROJECT #072-001 HVACN

ALLOWANCES

Allowance No. 1

Two hundred thousand five hundred fourteen dollars \$200,514
Printed Dollar Amount Numerical Dollar Amount

Allowance No. 2

Eleven thousand five hundred \$ 11,500
Printed Dollar Amount Numerical Dollar Amount

Allowance No. 3

Four thousand three hundred \$ 4,300
Printed Dollar Amount Numerical Dollar Amount

Allowance No. 4

Eight thousand six hundred \$ 8,600
Printed Dollar Amount Numerical Dollar Amount

ADDENDUM

Addendum Receipt: The receipt of the following addenda to the Contract is hereby acknowledged:

Addendum No. 1 2/25/25, Addendum No. 2 3/3/25, Addendum No. 3 3/4/25.

Addendum No. 4 3/6/25, Addendum No. 5 3/14/25, Addendum No. 6 3/14/25.

Did you verify with the Architect and acknowledge all Addenda?

** The Contractor agrees to comply with all relevant Local, State and Federal regulations, and comply with all standard contracting practices to safeguard the interests of the Owner and the State including, but not limited to, insurance, permits and inspections and the provisions of the Construction Documents.

NOTE: This document, in order to be considered a valid proposal, must be signed by a principal officer or owner of the business entity that is submitting the proposal. Such signature constitutes the proposer's representations that is has read, understood and fully accepted each and every provision of each document compromising the RFP, unless an exception is described above.

Name of Bidder: The Nutmeg Companies, Inc. Phone 860-823-1780

Tax I.D. No. 06-1236809 Fax 860-885-1421

Signature: Jason T Bugbee Email bids@nutmegcompanies.com

Title: Secretary/Treasurer

Business Address: 1 Ohio Avenue

City, State: Norwich, CT 06360

AIA[®] Document A305™ – 1986

Contractor's Qualification Statement

The Undersigned certifies under oath that the information provided herein is true and sufficiently complete so as not to be misleading.

SUBMITTED TO: Town of Ledyard Connecticut

ADDRESS: 4 Blonders Boulevard Ledyard, CT 06339

SUBMITTED BY: The Nutmeg Companies, Inc.

NAME: Jason L. Bugbee

ADDRESS: 1 Ohio Avenue, Norwich, CT 06360

PRINCIPAL OFFICE:

- Corporation
- Partnership
- Individual
- Joint Venture
- Other

NAME OF PROJECT: *(if applicable)*

Ledyard Public Schools - HVAC Replacement Juliet W. Long Elementary School

TYPE OF WORK: *(file separate form for each Classification of Work)*

- General Construction
- HVAC
- Electrical
- Plumbing
- Other: *(Specify)*

§ 1 ORGANIZATION

§ 1.1 How many years has your organization been in business as a Contractor?
37

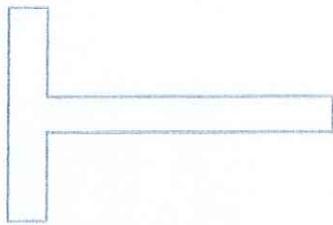
§ 1.2 How many years has your organization been in business under its present business name? 30

§ 1.2.1 Under what other or former names has your organization operated?

Nutmeg Mechanical - 1988 to 1995

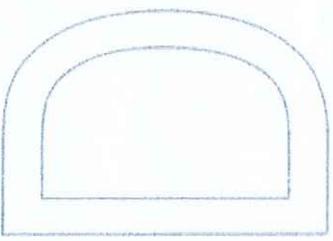
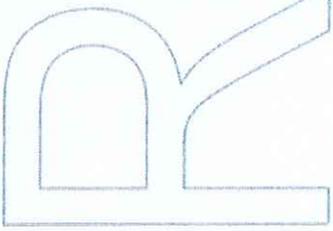
§ 1.3 If your organization is a corporation, answer the following:

- § 1.3.1** Date of incorporation: May 20, 1988
- § 1.3.2** State of incorporation: CT
- § 1.3.3** President's name: Diana M. Bugbee
- § 1.3.4** Vice-president's name(s) Evert L. Gawendo



This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

This form is approved and recommended by the American Institute of Architects (AIA) and The Associated General Contractors of America (AGC) for use in evaluating the qualifications of contractors. No endorsement of the submitting party or verification of the information is made by AIA or AGC.



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§ 1.3.5 Secretary's name: Jason L. Bugbee
§ 1.3.6 Treasurer's name: Jason L. Bugbee

§ 1.4 If your organization is a partnership, answer the following:

§ 1.4.1 Date of organization:
§ 1.4.2 Type of partnership (if applicable):
§ 1.4.3 Name(s) of general partner(s)

§ 1.5 If your organization is individually owned, answer the following:

§ 1.5.1 Date of organization:
§ 1.5.2 Name of owner:

§ 1.6 If the form of your organization is other than those listed above, describe it and name the principals:

§ 2 LICENSING

§ 2.1 List jurisdictions and trade categories in which your organization is legally qualified to do business, and indicate registration or license numbers, if applicable.

CT Major Contractor: MCO.0900408 / Major Mechanical: MEC.0001066

§ 2.2 List jurisdictions in which your organization's partnership or trade name is filed.

§ 3 EXPERIENCE

§ 3.1 List the categories of work that your organization normally performs with its own forces.

Management, Carpentry, Laborers, Plumbers, Pipe Fitters

§ 3.2 Claims and Suits. (If the answer to any of the questions below is yes, please attach details.)

§ 3.2.1 Has your organization ever failed to complete any work awarded to it?

No

§ 3.2.2 Are there any judgments, claims, arbitration proceedings or suits pending or outstanding against your organization or its officers?

No

§ 3.2.3 Has your organization filed any law suits or requested arbitration with regard to construction contracts within the last five years?

No

§ 3.3 Within the last five years, has any officer or principal of your organization ever been an officer or principal of another organization when it failed to complete a construction contract? (If the answer is yes, please attach details.)

No

§ 3.4 On a separate sheet, list major construction projects your organization has in progress, giving the name of project, owner, architect, contract amount, percent complete and scheduled completion date.

§ 3.4.1 State total worth of work in progress and under contract:

\$143,000,000

§ 3.5 On a separate sheet, list the major projects your organization has completed in the past five years, giving the name of project, owner, architect, contract amount, date of completion and percentage of the cost of the work performed with your own forces.

§ 3.5.1 State average annual amount of construction work performed during the past five years:

\$34,000,000

§ 3.6 On a separate sheet, list the construction experience and present commitments of the key individuals of your organization.

§ 4 REFERENCES

§ 4.1 Trade References:

Jim Wray - B&W Paving - jim@bandwpaving.com - (860) 572-9942

Don Cormier - DC Sheetmetal LLC - dondcsheetmetal@gmail.com - (860) 887-3936

Steven Cohen - BT Tile & Carpet - steve@bttile.com - (860) 848-9203

§ 4.2 Bank References:

John Mancini - Eastern Savings Bank, Executive VP - (860) 425-0120

§ 4.3 Surety:

§ 4.3.1 Name of bonding company:

Travelers

§ 4.3.2 Name and address of agent:

Smith Brothers USA

Tim Deffley - tdeffley@smithbrothersusa.com - (860) 430-3310

68 National Drive, Glastonbury, CT 06033

§ 5 FINANCING

§ 5.1 Financial Statement.

§ 5.1.1 Attach a financial statement, preferably audited, including your organization's latest balance sheet and income statement showing the following items:

Current Assets (e.g., cash, joint venture accounts, accounts receivable, notes receivable, accrued income, deposits, materials inventory and prepaid expenses);

Net Fixed Assets;

Other Assets;

AVAILABLE UPON REQUEST

Current Liabilities (e.g., accounts payable, notes payable, accrued expenses, provision for income taxes, advances, accrued salaries and accrued payroll taxes);

Other Liabilities (e.g., capital, capital stock, authorized and outstanding shares par values, earned surplus and retained earnings).

§ 5.1.2 Name and address of firm preparing attached financial statement, and date thereof:

Goldblatt Bokoff LLC - 457 West Main Street, Norwich, CT 06360

§ 5.1.3 Is the attached financial statement for the identical organization named on page one?

[Redacted]

§ 5.1.4 If not, explain the relationship and financial responsibility of the organization whose financial statement is provided (e.g., parent-subsidiary).

[Redacted]

§ 5.2 Will the organization whose financial statement is attached act as guarantor of the contract for construction?

Yes

§ 6 SIGNATURE

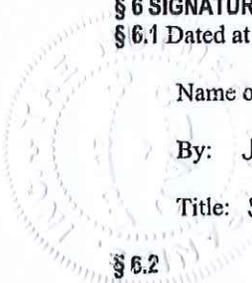
§ 6.1 Dated at this [] day of

Name of Organization: The Nutmeg Companies, Inc.

By: Jason L. Bugbee

Jason L. Bugbee

Title: Secretary/Treasurer



§ 6.2

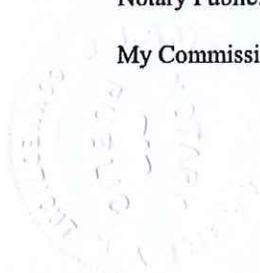
[Redacted]

M [] being duly sworn deposes and says that the information provided herein is true and sufficiently complete so as not to be misleading.

Subscribed and sworn before me this ^{24th} day of March 2025

Notary Public: *Sammy Magrey*

My Commission Expires: 11/30/28



000300

NON-COLLUSIVE AFFIDAVIT

NON-COLLUSIVE AFFIDAVIT OF PRIME BIDDER

State of Connecticut)
) SS
County of New London)

Jason L. Bugbee, being first duly sworn, deposes and says that:

1. (He, She) is (owner, partner, officer, representative, or agent) of The Nutmeg Companies, Inc.
as Secretary/Treasurer the bidder that has submitted the attached bid;
2. (He, She) is fully informed respecting the preparation and contents of the attached bid and of all pertinent circumstances respecting such Bid;
3. Such Bid is genuine and is not collusive or sham Bid;
4. Neither the said Bidder nor any of its officers, partners, owners, agents, representatives, employees, or parties in interest, including this affiant, has in any way colluded, conspired, connived or agreed, directly or indirectly, with any other Bidder, firm or person to submit a collusive or sham Bid in connection with the Contract for which the attached Bid has been submitted or to refrain from bidding in connection with such Contract, or has in any manner, directly or indirectly, sought by agreement or collusion or communication of conference with any other Bidder, firm or person to fix the price or prices in the attached Bid or of any other Bidder, or to fix any overhead, profit or cost element of the Bid prices or the Bid prices or the Bid or the Bid price of any other Bidder, or to secure through any collusion, conspiracy, connivance or unlawful agreement any advantage against the Owner or any person interested in the proposed Contract;
5. The price or prices quoted in the attached Bid are fair and proper and are not tainted by any collusion, conspiracy, connivance, or unlawful agreement on the part of the Bidder or any of its agents, representatives, owners, employees, or parties in interest, including this affiant; and

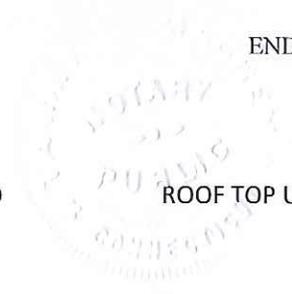
(Signed) Jason L Bugbee
(Title) Secretary/Treasurer

Subscribed and sworn to before me this 24th day of March 2025

(Title) Sammy Magee - Notary Public

My Commission Expires: 11/30/28

END OF SECTION 00340





nutmeg companies inc.

Evert L. Gawendo- Owner/Vice President

Evert oversees company operations and purchasing

EMPLOYMENT:

1988 – Present Vice President THE NUTMEG COMPANIES, INC., Norwich, CT
 1987 – 1988 Site Superintendent WINDHAM Sand & Stone, Willimantic, CT
 1980 - 1987 Project Superintendent, KENDLAND CO., INC., Norwich, CT

PROFESSIONAL LICENSES:

- Governor John Rowland appointee to the State of Connecticut Plumbing Board, 1998-2002
- Commonwealth of Massachusetts Board of Registration of Professional Engineers and Land Surveyors E.I.T. Certificate #6071
- State of Connecticut, P-1 Plumbing License #203699
- State of Connecticut, S-1 Heating License #303517
- State of Connecticut, F-1 Fire Protection #F10466

Projects:

Mechanical Upgrades to the USPS New Haven, MPO	\$1,867,888
UCONN Benton Art Mechanical Renovations	\$1,140,000
UCONN Health Center Emergency Room Expansion	\$ 624,000
Appellate Court Renovations, Hartford, CT	\$ 6,000,000
Repairs & Alterations Building 84 NL Sub Base, Groton, CT	\$ 2,678,000
Repair Heat/ Install AC Worcester Naval/Marine Corp, Worcester, MA	\$ 808,000
Renovate CBQ, Buildings 443 & 442 Newport Naval Base, RI	\$11,500,000

EDUCATION:

9/74 - 6/77 Northeastern University, Boston, Massachusetts
 Degree: B.S. in Civil Engineering

9/72 - 6/74 Boston University, Boston, Massachusetts School of Engineering



the nutmeg companies inc.

Shayne McAvoy - Operations Manager

Responsibilities include:

- ✚ Shayne will be assigned to this project for its duration
- ✚ Daily review and updates on all projects
- ✚ Review and approval of all manpower assignments
- ✚ Technical review of proposed methods of performance
- ✚ Provide input to project schedules
- ✚ Direct management of projects to which he is assigned
- ✚ Review proposed project budgets and cost codes

Employment History:

1993 – 2009 Project Manager, The Nutmeg Companies, Inc. Norwich, CT
 2009 – Present Operations Manager, The Nutmeg Companies, Inc. Norwich, CT

Education:

Central Connecticut State University, New Britain, CT
 Spring 1993 - B.S. Degree Construction Management

Notable Projects:

Esek Hopkins Armed Forces Reserve Center, Cranston, RI	\$8.7 million
NLRB Office Fitout, A.A. Ribicoff Federal Bldg.	\$1.0 million
University of CT Avery Point, Steam/Condensate Lines	\$1.7 million
Comm. Mental Health Assoc. Residential Renovations	\$1.4 million
Manchester Comm. College Central Heating/Cooling Plant	\$4.6 million
Mystic Seaport Museum Pedestrian Walkway	\$1.4 million
New Mechanical System Flood Middle Sch., Stratford, CT	\$4.0 million
Indoor Firing Range, Millstone Nuclear Power Plant	\$1.7 million
Medical/Dental Lab Renovations I & II, UCHC. Farmington, CT	\$1.6 million
Replace Mech. Utilities, Portsmouth Naval Shipyard, NH	\$3.1 million
Commissary Upgrade, Fort Meade, MD	\$8.7 million
Submarine Intermediate Maintenance, Sub Base, Groton, CT	\$1.1 million
Commissary Upgrade, Moody AFB, Valdosta, GA	\$1.2 million
Commissary Upgrade, Warner Robins AFB, GA	\$2.2 million
West Point Alumni Center, USMA, West Point, NY	\$.8 million
Windham Area Community Action Program, Willimantic, CT	\$1.1 million
Reno U.S. Marshal's Probation Area, McMahon Federal Bldg, Bridgeport, CT.	\$1.4 million
Renovations at the Cotter Federal Building, Hartford, CT	\$1.1 million



Name and Title: **Andrew Beatty - Project Manager:**

Education:

Franklin Pierce College, Rindge, NH
Spring 1990: Bachelor of Science Degree in Computers and Management

Technical:

AGC's Supervisory Training Program:
Oral and Written Communication Certification The U.S. Army Corps of Engineers
Course in Construction Quality Management for Contractors

Employment History:

1997 – Present Project Manager/Estimator The Nutmeg Companies, Inc.

NOTABLE PROJECTS:

Construct New Windham Senior / Community Center	\$13,030,290
Renovation of Hanger 1 Westover AFB	\$6,747,539
Bldg. 15 CT Air National Guard, E. Granby, CT	\$ 4,552,000
Regional Training Institute, Camp Edwards, MA	\$20,072,000
Squadron Ops Center, Pease ANG, NH	\$11,500,000
QVECC 911 Dispatch Center, Killingly, CT	\$ 1,300,000
Esek Hopkins AFRC, Cranston, RI	\$ 7,000,000
State of CT Forensic Science Lab, Phase III	\$ 5,400,000
Ellis Tech H.S. Roof/Rooftop Equip. Replacement	\$ 3,264,000
BSL-3 Laboratory Renovation	\$ 2,804,000
AHEPA-58 II Elderly Housing Addition	\$ 6,500,000
Wequonnoc School Window Wall Replacement	\$ 1,200,000
AHEPA-110 Elderly Housing, Norwich, CT	\$ 3,517,000
U.S. Sub Base Demo Bldgs. 437 & 150 Groton, CT	\$ 517,000
Wholehouse Revitalization and Site Improvements Greene Lane/Rainbow Heights Newport Naval Station, Newport, RI	\$ 7,100,000
Renovations to CBQ's, Buildings 443 & 442, Newport Naval Station, Newport, RI	\$11,400,000
Mechanical Room Rehabilitation – CCSU	\$ 1,350,000



Michael Trahan, Superintendent/Quality control Manager/SSHO

Education (Degree(s)/Year/Specialization):

Construction Quality Management for Contractor Training Cert.#784 Date: 7/27/2016

30 Hour OSHA Construction Safety & Health Date: 6/12/2016

TECHNICAL SKILLS:

Computer Software: Microsoft Excel, Word
 Construction Methods: Quality Control, Site Safety Supervision, Project Scheduling
 Field Engineering/Surveying: Industry Law & Regulations, Field Supervision
 Inspections and Testing: Layout, Control, Environmental Inspections, Safety Inspection

EXPERIENCE: The Nutmeg Companies, Inc. (860) 823-1780 Years: June 2015 – Present

Project: **Repair Failing BQ488 New London Naval Submarine Base – Renovation of 109,000SF Bachelors Quarters - \$31,787,329.00**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

Position: **Project Superintendent / Alternate SSHO**

LEED: **no** Project Completion Date: **Expected June 2023**

Project: **Medical Homeport Renovation Building 449 New London Submarine Base, Groton, CT \$17,632,724**

Position: **Site Superintendent / Alternate SSHO / Alternate Contractor's Quality Control Manager**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **September 2021**

Project: **Renovation of Hangar 1 Phase 2 Bldg 7087 Westover Air Reserve Base, Chicopee, MA \$5,592,062**

Position: **Site Superintendent / Alternate SSHO / Alternate Contractor's Quality Control Manager**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **March 2020**

Project: **USBC Chambers and Clerks Office Renovation, Brien McMahon Federal Building Bridgeport, CT Judge's chambers, Admin offices and court room renovation.**

Position: **Site Superintendent / SSHO / Contractor's Quality Control Manager**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **August 2018**

Project: **Naval Gateway Inns & Suits Renovation of B172 Newport Naval Base Newport, RI – Complete interior demolition renovation of a 4 story 51 room hotel building**

Position: **Site Superintendent / SSHO**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **April, 2018**

Project: **Design/Build Collaborative Workspace B1258 NUWC Newport, RI – Addition to existing building designed to UFC and UFGS specs. Work includes site, concrete, masonry, steel, framing, roofing, drywall, flooring, paint, mechanical, electrical.**

Position: **Site Superintendent / SSHO / Contractor's Quality Control Manager**

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **December, 2016**



PERSONNEL RESUME/EXPERIENCE

Project: Ledyard Police Station, Ledyard, CT – New Construction of 11,355 SF Police Facility including site demolition, sitework, concrete, masonry, structural steel, wood truss, metal stud framing, drywall, detention area, plumbing, mechanical, electrical.

Position: Site Superintendent / SSHO / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **August, 2016**

Project: Bob's Furniture, Freehold, NJ – Renovation including removing 11,00SF Roof, adding a mezzanine.

Position: Site Superintendent / Site Safety Supervisor / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **May, 2015**

Project: Pinnacle Heights, New Britain, CT – Full remodel of housing buildings. Sitework, Concrete Sidewalks, Finish Carpentry, Millwork, Siding, Drywall, Painting, Roofing, Mechanical, Plumbing, Electrical.

Position: Site Superintendent / SSHO / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **November, 2014**

Project: Steppy Place, Rocky Hill, CT – Addition of 32 apartments to an existing complex. Work included sitework, concrete, framing, roofing, siding, new electrical/plumbing/HVAC systems, drywall/flooring/ceilings/paint finishes, new millwork/counters.

Position: Site Superintendent / SSHO / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **August, 2013**

Project: Girard Toyota, New London, CT. Addition and remodel of car dealership including demolition, sitework, concrete, structural steel, millwork, metal panel siding and fascia, roofing, curtainwall, drywall, paint, ACT, tile, carpet, mechanical, plumbing, electrical, signage.

Position: Site Superintendent / SSHO / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **June, 2012**

Project: Post 91 Ambulance Garage, Moosup, CT – New Construction of EMS provider's garage and day area. Work included, sitework, concrete, wood framing, siding, roofing, overhead doors, storefront, drywall, carpet, VCT, epoxy coatings, paint, mechanical, plumbing, electrical.

Position: Site Superintendent / SSHO / Contractor's Quality Control Manager

This Project had an OSHA DART Rate of **0.00**, and a Recordable incident Rate (RIR) of **0.00**

LEED: **no** Project Completion Date: **July, 2011**



nutmeg companies inc.

Construction Projects in Past Five Years

14.1	Project Title:	W91ZRS21C0004 Fire Suppression Building 201 Additions & Alterations
14.2	Project Location:	BLDG 201 AASF Light Lane Windsor Locks, CT
14.3	Construction Start Date:	04/13/2022
14.4	Construction Finish Date:	04/14/2023
14.5	Describe the Scope of Work your Firm performed:	Selective Demolition, Plumbing and HVAC, interior excavations, concrete
14.6	Original Contract Amount:	\$921,041
14.7	Final Contract Amount:	\$921,041
14.8	Original Contract Duration Day	200
14.9	Final Contract Duration	200
14.10	Owner:	USPFO-CT P&C
14.11	Owner's Representative:	2 ND Lt Eric Hoss (860) 386-4075
14.12	Design Firm:	Tetra Tech
14.13	Design Firm's Representative:	Jake Oldenburger 646 576-4023
<hr/>		
14.1	Project Title:	Windham Senior and Community Center
14.2	Project Location:	1 Jillson Square, Willimantic, CT
14.3	Construction Start Date:	03/23/2020
14.4	Construction Finish Date:	02/28/2022
14.5	Describe the Scope of Work your Firm performed:	Plumbing, HVAC, Supervision, Carpentry
14.6	Original Contract Amount:	\$13,030,290
14.7	Final Contract Amount:	\$13,251,786
14.8	Original Contract Duration Days	509
14.9	Final Contract Duration Day	707
14.10	Owner:	Town of Windham
14.11	Owner's Representative:	Joe Gardner Town Engineer
14.12	Design Firm:	Quisenberry Arcari Malik (QA&M)
14.13	Design Firm's Representative	George Barnes
<hr/>		
14.1	Project Title:	2018-009 Terminal Restroom Renovations, Bradley International Airport
14.2	Project Location:	Windsor Locks, CT
14.3	Construction Start Date:	Award date 5/16/2018
14.4	Construction Finish Date:	11/05/2020
14.5	Describe the Scope of Work your Firm Performed:	With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$3,393,020
14.7	Final Contract Amount:	\$3,993,413
14.8	Original Contract Duration Days	11/05/2020 533
14.9	Final Contract Duration Days	764 Time was impacted by Covid
14.10	Owner:	CAA
14.11	Owner's Representative:	Marc Holland mholland@bradleyairport.com (860) 254-5527
14.12	Design Firm:	Fenniock McCredie Architecture LTD
14.13	Design Firm's Representative	Savas Mutlu (cell) 207 479-6514



nutmeg companies inc.

Construction Projects in Past Five Years (cont.)

14.1	Project Title:	Camp Niantic BLDG 803 Renovation & Expansion
14.2	Project Location:	Camp NETTS, Niantic, CT
14.3	Construction Start Date:	11/1/2023
14.4	Construction Finish Date:	5/24/2024
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$1,263,040
14.7	Final Contract Amount:	\$1,287,221.04
14.8	Original Contract Duration Days	130
14.9	Final Contract Duration Days	130
14.10	Owner:	State of Connecticut Military Department
14.11	Owner's Representative:	John Russell
14.12	Design Firm:	Antinozzi Associates, PC
14.13	Design Firm's Representative	
14.1	Project Title:	Camp Niantic BLDG 802 Renovation & Expansion
14.2	Project Location:	Camp NETTS, Niantic, CT
14.3	Construction Start Date:	10/03/2022
14.4	Construction Finish Date:	4/25/23
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$960,000
14.7	Final Contract Amount:	\$997,447
14.8	Original Contract Duration Days	130
14.9	Final Contract Duration Days	130
14.10	Owner:	State of Connecticut Military Department
14.11	Owner's Representative:	John Russell
14.12	Design Firm:	Antinozzi Associates, PC
14.13	Design Firm's Representative	
14.1	Project Title:	New West District Headquarters at Black Rock State Park
14.2	Project Location:	265 Thomaston Road, Watertown, CT
14.3	Construction Start Date:	06/02/2022
14.4	Construction Finish Date:	03/1/24
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$14,202,000
14.7	Final Contract Amount:	\$14,656,154
14.8	Original Contract Duration Days	365
14.9	Final Contract Duration	730
14.10	Owner:	State of Connecticut
14.11	Owner's Representative:	Ira Henowitz ira.henowitz@ct.gov
14.12	Design Firm:	TLB Architecture, LLC
14.13	Design Firm's Representative	Michael P. Fortuna AIA



Construction Projects in Past Five Years (cont.)

14.1	Project Title:	D/B/B MEDICAL HOMEPORT RENOVATION, BUILDING B449
14.2	Project Location:	Groton, CT
14.3	Construction Start Date:	10/11/2018
14.4	Construction Finish Date:	6/20/22
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	15,220,035
14.7	Final Contract Amount:	17,632,724.56
14.8	Original Contract Duration Days	780
14.9	Final Contract Duration	1148
14.10	Owner:	Department of the Navy
14.11	Owner's Representative:	ENS Jack Ralston
14.12	Design Firm:	Clark Nexen
14.13	Design Firm's Representative	

14.1	Project Title:	D/B/B REACTOR SERVICING SHIP SUPPORT, BUILDING 2
14.2	Project Location:	Kittery, ME
14.3	Construction Start Date:	11/21/2019
14.4	Construction Finish Date:	2/22/22
14.5	Describe the Scope of Work your	Firm Performed: Supervision, Cleanup
14.6	Original Contract Amount:	\$15,360,720
14.7	Final Contract Amount:	\$16,720,790
14.8	Original Contract Duration Days	459
14.9	Final Contract Duration Days	824
14.10	Owner:	Department of the Navy
14.11	Owner's Representative:	Whitney Yates
14.12	Design Firm:	Oak Point Associates
14.13	Design Firm's Representative	Jason Carlin

14.1	Project Title:	Lee Courthouse Elevator Upgrade
14.2	Project Location:	New Haven, CT
14.3	Construction Start Date:	3/22/21
14.4	Construction Finish Date:	2/14/23
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$1,599,334.45
14.7	Final Contract Amount:	\$1,692,373.45
14.8	Original Contract Duration Days	335
14.9	Final Contract Duration	694
14.10	Owner:	GSA
14.11	Owner's Representative:	Robert Herman
14.12	Design Firm:	BBIX, Inc.
14.13	Design Firm's Representative	



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Construction Projects in Past Five Years (cont.)

14.1	Project Title:	Giamo DoD IG 4 th Floor Renovation
14.2	Project Location:	New Haven, CT
14.3	Construction Start Date:	1/25/22
14.4	Construction Finish Date:	10/26/22
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$1,095,468.33
14.7	Final Contract Amount:	\$1,182,557.33
14.8	Original Contract Duration Days	300
14.9	Final Contract Duration	300
14.10	Owner:	GSA
14.11	Owner's Representative:	Robert Herman
14.12	Design Firm:	EDM
14.13	Design Firm's Representative	John Ineson

14.1	Project Title:	Stowe Restroom Addition
14.2	Project Location:	Enfield, CT
14.3	Construction Start Date:	12/13/21
14.4	Construction Finish Date:	8/31/22
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision
14.6	Original Contract Amount:	\$311,520
14.7	Final Contract Amount:	\$315,914.17
14.8	Original Contract Duration Days	210
14.9	Final Contract Duration Days	210
14.10	Owner:	Town of Enfield
14.11	Owner's Representative:	Donald Nunes
14.12	Design Firm:	Silver Petrucelli & Associates
14.13	Design Firm's Representative	

14.1	Project Title:	Granby High School Renovation
14.2	Project Location:	Granby, CT
14.3	Construction Start Date:	4/6/22
14.4	Construction Finish Date:	9/18/23
14.5	Describe the Scope of Work your	Firm Performed: With our forces Nutmeg performed the selective demolition, plumbing, HVAC, selective carpentry, supervision,
14.6	Original Contract Amount:	\$3,717,107
14.7	Final Contract Amount:	\$4,324,156
14.8	Original Contract Duration Days	135
14.9	Final Contract Duration	530
14.10	Owner:	Town of Granby
14.11	Owner's Representative:	Anna Robbins
14.12	Design Firm:	Drummey Rosane Anderson, Inc.
14.13	Design Firm's Representative	



the **nutmeg companies inc.**

Construction Projects in Process

Title & Location: McMahon Federal Building AHU - Bridgeport CT
 Contract Amount: \$2,497,733.42
 Owner: US General Services Administration
 Designer: EDM
 Start Date:
 Percent Complete: 99%
 Any Complaint as to Quality of Management: No
 Name & Phone # of Owner's Rep: Robert Herman - 413-244-9167
 Name & Phone # of Designer's Rep: Frank Bushey - 413-443-2374

Title & Location: Naval Submarine Base Bldg 488 - Groton, CT
 Contract Amount: \$34,194,441.62
 Owner: US Navy - NAVFAC
 Designer: SMMA
 Start Date: 5/15/2020
 Percent Complete: 99%
 Any Complaint as to Quality of Management:
 Name & Phone # of Owner's Rep: Scot Deladda - 860-694-1741
 Name & Phone # of Designer's Rep: Anne Fontaine - 617.520.9481

Title & Location: Bradley ANG ASE/VM Facility - East Granby, CT
 Contract Amount: \$22,126,634.00
 Owner: National Guard Bureau USPFO
 Designer: Jacobs
 Start Date: 6/15/2023
 Percent Complete: 84
 Any Complaint as to Quality of Management: No
 Name & Phone # of Owner's Rep: Scott Pearsall - 860-414-1080
 Name & Phone # of Designer's Rep: Ernest Turner ernest.turner@jacobs.com



the nutmeg companies inc.

Title & Location: Naval Submarine Base BQ455 - Groton, CT
 Contract Amount: \$36,246,142.00
 Owner: US Navy - NAVFAC
 Designer: SMMA
 Start Date: 5/1/2024
 Percent Complete: 20%
 Any Complaint as to Quality of Management: No
 Name & Phone # of Owner's Rep: Ryan S. Siwy - 860-694-5187
 Name & Phone # of Designer's Rep: Jennifer Hayes, AIA - (401)519-0659

Title & Location: Portsmouth Naval Shipyard B79 - Kittery, ME
 Contract Amount: \$28,504,200
 Owner: US Navy - NAVFAC
 Designer: Oak Point Associates
 Start Date: 9/14/2023
 Percent Complete: 30%
 Any Complaint as to Quality of Management: No
 Name & Phone # of Owner's Rep: Tim Foy - (757) 994-5814
 Name & Phone # of Designer's Rep: Jason Karlin - (603) 431-4849

Title & Location: Giaimo Federal Building AHU - New Haven, CT
 Contract Amount: \$3,374,040
 Owner: US General Services Administration
 Designer: EDM
 Start Date: 4/1/2024
 Percent Complete: 99%
 Any Complaint as to Quality of Management: No
 Name & Phone # of Owner's Rep: Robert Herman - 413-244-9167
 Name & Phone # of Designer's Rep: Frank Bushey - 413-443-2374

State of Connecticut

Department of Administrative Services
Construction Contractor Prequalification Program

This certifies

The Nutmeg Companies, Inc.

1 Ohio Avenue, Norwich, CT 06360

As a

Prequalification Construction Contractor

July 16, 2024 through July 15, 2025

CONTACT INFORMATION

Name: Caitlin Gawendo
Phone: 8608231780 ext. 1 Ohio
Fax: 8608851421
Email: Caitlin@nutmegcompanies.com

Name: Diana M. Bugbee
Phone: (860) 823-1780
Fax: (860) 885-1421
Email: diana@nutmegcompanies.com

Effective Date
7/16/2024

Aggregate Work Capacity (AWC)
\$80,000,000.00

Single Limit (SL)
\$50,000,000.00

Classifications
GENERAL BUILDING
CONSTRUCTION (GROUP C),
GENERAL TRADES, HVAC,
PLUMBING

This certificate prequalifies the named company to bid. It is not a statement of the Contractor's capacity to perform a specific project. That responsibility lies with the awarding authority.
Company License/Registrations: It is the Contractor's responsibility to update their license information by editing their electronic application. Licenses are confirmed by the Department of Administrative Services (DAS) at the time of initial application and at each renewal.
For information regarding the DAS Contractor Prequalification Program visit <http://portal.ct.gov/dasprequal> or call (860) 713-5280.

Name: Evert L. Gawendo
Phone: (860) 823-1780
Fax: (860) 885-1421
Email: evert@nutmegcompanies.com

Name: Jason L. Bugbee
Phone: 860-823-1780
Fax: 860-885-1421
Email: jason@nutmegcompanies.com

Name: Tammy Magrey
Phone: 860-625-0486 ext. 860625
Fax: 860-885-1421
Email: Tammy@nutmegcompanies.com

Classification Name

GENERAL BUILDING
CONSTRUCTION (GROUP C)

Description

The undertaking of general contracts for the construction of buildings i.e. new construction, renovation, rehabilitation, alteration, addition, etc. The contract must include a variety of construction practices and supervision of a minimum of three sub-trades. Includes buildings that are truly custom, requiring extensive detailing, or that have large amounts of integrated scientific or complex mechanical/electrical equipment in order for them to function. Examples include hospitals, chemistry buildings, special collections buildings, historic preservation to a landmark structure, and/or any other structure that is truly one of a kind within the State's inventory. Note: If you are prequalified for General Building Construction under Group C, you are automatically prequalified for Group A and Group B. Also if you are prequalified for General Building Group C you will automatically be prequalified for General Trades. Note: For the purposes of DAS Construction Contractor Prequalification, contractors in this classification are not required to be registered as a major contractor with the Department of Consumer Protection. However, there may be specific projects within this classification that require a major contractor registration from the Department of Consumer Protection. Projects that are threshold buildings may require a Major Contractor Registration.

GENERAL TRADES

The undertaking of general contracts for the construction and/or supervision of several sub-trades but not the construction of buildings as described in General Building Construction. The contract must include a variety of construction practices and supervision of a minimum of three sub-trades. The work of this category is intended for the interior finishes of a building.

HVAC

Installation, renovation, repair and maintenance of the systems and apparatus required, collectively or individually, to provide comfort heating, ventilation and/or cooling within or associated with a building, including such incidental or related work as is customarily performed by those in the HVAC trade. This category does not include sheet metal work by itself. To prequalify for HVAC you must have a Heating, Piping & Cooling Contractor License through the State of Connecticut Department of Consumer Protection.

This certificate prequalifies the named company to bid. It is not a statement of the Contractor's capacity to perform a specific project. That responsibility lies with the awarding authority. Company License/Registrations: It is the Contractor's responsibility to update their license information by editing their electronic application. Licenses are confirmed by the Department of Administrative Services (DAS) at the time of initial application and at each renewal. For information regarding the DAS Contractor Prequalification Program visit <http://portal.ct.gov/dasprequal> or call (860) 713-5280.

PLUMBING

Installation, repair and maintenance of pipes, fixtures and other apparatus in buildings for bringing in and distributing the water supply and removing liquid and water-borne waste, including such incidentals or related work as is customarily performed by those in the plumbing trade. To prequalify for Plumbing you must have a Plumbing Contractor License through the State of Connecticut Department of Consumer Protection.

This certificate prequalifies the named company to bid. It is not a statement of the Contractor's capacity to perform a specific project. That responsibility lies with the awarding authority.

Company License/Registrations: It is the Contractor's responsibility to update their license information by doing their electronic application. Licenses are confirmed by the Department of Administrative Services (DAS) at the time of initial application and at each renewal.

For information regarding the DAS Contractor Prequalification Program visit <http://portal.ct.gov/dasprequal> or call (860) 713-5280

Document A310™ – 2010

Conforms with The American Institute of Architects AIA Document 310

Bid Bond

CONTRACTOR:

(Name, legal status and address)

The Nutmeg Companies, Inc.
1 Ohio Avenue
Norwich, CT 06360

SURETY:

(Name, legal status and principal place of business)

Travelers Casualty and Surety Company of America
One Tower Square
Hartford, CT 06183
Mailing Address for Notices

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

Any singular reference to Contractor, Surety, Owner or other party shall be considered plural where applicable.

OWNER:

(Name, legal status and address)

Ledyard Public Schools
1854 Connecticut 12
Ledyard, CT 06335

BOND AMOUNT: 10% Ten Percent of Amount Bid

PROJECT:

(Name, location or address, and Project number, if any)

HVAC Replacement Juliet W Long School - Project No. 072-001 HVACN

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (1) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.

When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted herefrom and provisions conforming to such statutory or other legal requirement shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.

Signed and sealed this 17th day of March, 2025.



(Witness)

The Nutmeg Companies, Inc.

(Principal) (Seal)

By: 

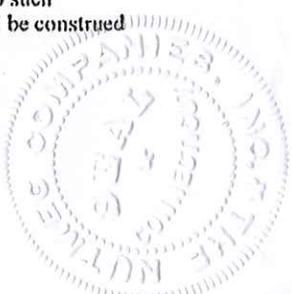
(Title) Secretary / Treasurer

Travelers Casualty and Surety Company of America

(Surety) (Seal)

By: 

(Title) Wendy Krystopa, Attorney-in-Fact





Travelers Casualty and Surety Company of America
Travelers Casualty and Surety Company
St. Paul Fire and Marine Insurance Company
Farmington Casualty Company

POWER OF ATTORNEY

Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, St. Paul Fire and Marine Insurance Company, and Farmington Casualty Company are corporations duly organized under the laws of the State of Connecticut (herein collectively called the "Companies"), and the Companies do hereby make, constitute and appoint Wendy Krystopa of Glastonbury, CT, their true and lawful Attorney(s)-in-Fact to sign, execute, seal and acknowledge any and all bonds, recognizances, conditional undertakings and other writings obligatory in the nature thereof on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

IN WITNESS WHEREOF, the Companies have caused this instrument to be signed, and their corporate seals to be hereto affixed, this 4th day of March, 2024.



State of Connecticut

City of Hartford ss.

By: *Bryce Grissom*
 Bryce Grissom, Senior Vice President

On this the 4th day of March, 2024, before me personally appeared **Bryce Grissom**, who acknowledged himself to be the Senior Vice President of each of the Companies, and that he, as such, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing on behalf of said Companies by himself as a duly authorized officer.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.

My Commission expires the 30th day of June, 2026



Anna P. Nowik
 Anna P. Nowik, Notary Public

This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of each of the Companies, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any of said officers or the Board of Directors at any time may remove any such appointee and revoke the power given him or her; and it is

FURTHER RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President may delegate all or any part of the foregoing authority to one or more officers or employees of this Company, provided that each such delegation is in writing and a copy thereof is filed in the office of the Secretary; and it is

FURTHER RESOLVED, that any bond, recognizance, contract of indemnity, or writing obligatory in the nature of a bond, recognizance, or conditional undertaking shall be valid and binding upon the Company when (a) signed by the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary and duly attested and sealed with the Company's seal by a Secretary or Assistant Secretary; or (b) duly executed (under seal, if required) by one or more Attorneys-in-Fact and Agents pursuant to the power prescribed in his or her certificate or their certificates of authority or by one or more Company officers pursuant to a written delegation of authority; and it is

FURTHER RESOLVED, that the signature of each of the following officers: President, any Executive Vice President, any Senior Vice President, any Vice President, any Assistant Vice President, any Secretary, any Assistant Secretary, and the seal of the Company may be affixed by facsimile to any Power of Attorney or to any certificate relating thereto appointing Resident Vice Presidents, Resident Assistant Secretaries or Attorneys-in-Fact for purposes only of executing and attesting bonds and undertakings and other writings obligatory in the nature thereof, and any such Power of Attorney or certificate bearing such facsimile signature or facsimile seal shall be valid and binding upon the Company and any such power so executed and certified by such facsimile signature and facsimile seal shall be valid and binding on the Company in the future with respect to any bond or understanding to which it is attached.

I, **Kevin E. Hughes**, the undersigned, Assistant Secretary of each of the Companies, do hereby certify that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which remains in full force and effect.

Dated this March 17, 2025



Kevin E. Hughes
 Kevin E. Hughes, Assistant Secretary

To verify the authenticity of this Power of Attorney, please call us at 1-800-421-3880.
 Please refer to the above-named Attorney(s)-in-Fact and the details of the bond to which this Power of Attorney is attached.

Ledyard Public Schools HVAC Replacement

Juliet W. Long Elementary School – 1854 CT-12, Gales Ferry, CT 06335



Project Budget Tabulation

Date: 3/31/2025

	Base Bid Amount
1 A/E Design Fees	\$240,440
2 Owners Rep	\$50,000
3 Base Bid Contract (Nutmeg)	\$2,673,520
4 Alternate 3 (Add)CO2 Monitoring	\$3,000
5 Town Performed Work - (Ceilings)	\$60,000
6 Commissioning Agent	\$30,000
7 Owners Contingency 10%	\$305,696
Total	\$3,362,656

Additional estimated costs (Bonding, Insurance)	\$112,344
*Added during PMBC meeting	
Total Estimated Project Cost	\$3,475,000

Roxanne Maher

From: Jay Hartling <jhartling@ledyard.net>
Sent: Wednesday, April 9, 2025 3:55 PM
To: Town Council Group
Cc: Board of Education; jpgush54@gmail.com
Subject: Re: JWL HVAC Project - Request for Additional Appropriation

Dear Members of the Town Council,

I want to express sincere appreciation for your continued dedication and proactive oversight of our essential school projects. The thorough work and clear communication provided by the Permanent Municipal Building Committee (PMBC) is greatly appreciated. I also appreciate the urgency that you are showing in addressing this need.

In response to the recent letter from the PMBC regarding the financial adjustments for the roofs and HVAC project at Juliet W. Long School, it is important to recognize that the town's prior planning and approval via referendum to bond up to \$8.5 million comfortably accommodates our current projected town share. The projects were not broken out in the referendum, nor was there mention of the State reimbursement as an offset. Below is a clear breakdown of the updated financial information:

- Roofs Actual Expense: \$6,085,050.00
- Expected Damages: \$180,000.00
- JWL HVAC (Bid + 10% contingency): \$3,475,000.00
- Committed State Reimbursement: (\$5,066,309.00)
- **Town Share/potential Bonding need: \$4,673,741.00**

The total town share required, at \$4,673,741.00, remains significantly below the authorized bonding limit of \$8.5 million for all of these projects as approved by voters. Even considering the temporary 5% state holdback of \$253,315.45, the financial obligations remain well within voter-approved limits. According to our Town Charter (Chapter VII, Section 14), it would appear that the referendum provides clear and sufficient authorization to proceed without further voter approval.

There seems to be confusion on why the town would need to go back to referendum when the town will be spending far less than the approved \$8.5 million. Various town officials have given multiple explanations as we all try to understand this discrepancy and the need for a referendum. We have been told it was advised by Bond Council, a State requirement, cash flow issue and most recently that it was due to the Town Charter. It is important that we recognize that a path forward as soon as possible will enable us to move forward this year and avoid additional escalation in project costs.

Ensuring this project moves forward in a timely manner in the best interests of our students, staff and taxpayers. It is also potentially misleading/confusing to the community as we're now looking at adding this to the referendum and asking for significantly more than the actual costs to the Ledyard Taxpayer.

Thank you again for your diligence and proactive leadership.

Respectfully,

Jason S. Hartling

Superintendent

Ledyard Public Schools

“Believing in the unlimited potential of every student”



My working hours may vary from your working hours. Unless it is an identified emergency, please do not feel obligated to respond outside of your work schedule.



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 25-1621

Agenda Date: 5/27/2025

Agenda #: 4.

FINANCIAL BUSINESS REQUEST (FBR)

Motion/Request:

MOTION to adopt a proposed Fiscal Year 2025/2026 Budget in the amount of **\$70,440,669** comprised of:

- General Government: **\$29,933,427**
- Board of Education: **\$40,507,242**.

Background:

May 20, 2025 Referendum FAILED: At the May 20, 2025 Referendum the townspeople ***did not*** approve the proposed Fiscal Year 2025/2026 Budget in the amount of **\$71,062,240** comprised of:

- General Government: **\$30,395,998**
- Board of Education: **\$40,667,242**

May 21, 2025 - Finance Cmt Meeting:

The Finance Committee made the following adjustments to the Fiscal Year 2025/2026 Budget:

- Reduced the General Government Operating budget by \$205,700 (Please see attached GG Reductions 5/21/2025 \$145,700- Mayor will provide additional \$60,000 Reductions on 5/27/2025)
- Reduced the Board of Education Operating Budget by \$160,000
- Reduced the Board of Education Capital Budget by \$260,000 (JWL Classroom Improvements & LHS Science Lab Improvements)
- Increased the Mil Rate Stabilization Contribution (Revenue) by \$200,000
- Increased the BOE Agri-Science Revenue by \$68,000

5/21/2025 Budget Adjustments - Finance Committee recommended the Town Council adopt a proposed Fiscal Year 2025/2026 Budget in the amount of **\$70,440,669** comprised of:

- General Government: **\$29,933,427**
- Board of Education: **\$40,507,242**.

**The proposed adjusted Budget would call for a projected 1.99 mil rate increase.

In accordance with Chapter VII; Section 6 of the Town Charter the Fiscal Year 2025/2026 Budget will be resubmitted to the townspeople on the **Voting Machines on Tuesday, June 10, 2025 between the hours of 12:00 p.m. - 8:00 p.m. (3 weeks after the first Vote).**

The Process is as follows:

The annual Town Meeting for the consideration of the budget and the transaction of other business shall be held on the third Monday of May at such hour and at such place as the Town Council shall determine.

The Town Meeting(s) may not alter the amount of any appropriation recommended by the Town Council. *The vote of the Town meeting on the annual budget shall be adjourned to a vote on the voting machines the day following the Town Meeting* in the same manner as outlined in Chapter VII, Section 9 and, if approved by a majority of those voting hereon, shall be deemed to be the vote of the Town Meeting.

The Town Meeting may, *by failing to approve the budget presented at referendum, refer the entire budget back to the Town Council for further consideration and changes. (Tuesday, May 27, 2025)*

Should the referendum on the budget refer the budget back to the Town Council, the *Town Council shall reconsider the budget and present it for a second vote on the voting machines three weeks following the previous referendum. (Tuesday June 10, 2025)*

In the event that the second referendum does not approve a budget; the Town Council shall adopt a final budget by the fourth Monday in June. Should both the referenda and the Town Council fail to adopt a final budget by the fourth Monday in June, the budget that was presented at the second referendum shall be deemed to have been adopted, and expenditures made in accordance therewith for the ensuing fiscal year.

Department Comment/Recommendation:

(type text here)

Finance Director Comment/Recommendation:

(type text here)

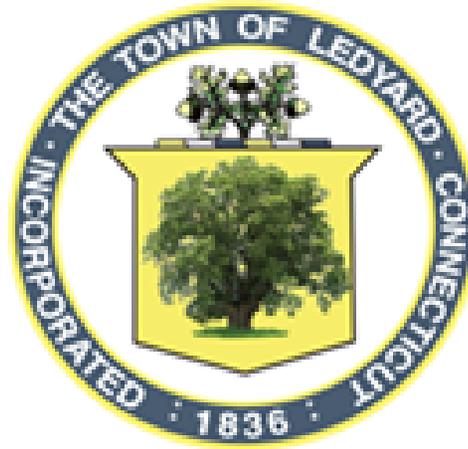
Mayor Comment/Recommendation:

(type text here)

	PROPOSED POST-REFERENDUM REDUCTIONS			
	Account #	Reduction	New Amount	Narrative
Mayor's Office/ Administrative Support				
Contingency		\$1,500	\$6,000	Reduces unanticipated expenditures with Mayor's approval line.
Contract Maint/ Leases		\$8,900	\$57,700	Janitorial bid reduction/ moved to cleaning Town Hall once per week.
Town Council				
Contingency		\$7,000	\$7,000	Seldom used contingency for unanticipated expenses.
Public Works				
Engineering		\$10,000	\$70,000	10140101-53300 MS4 costs have remained lower than anticipated. Discretionary engineering lowered as well.
Unleaded fuel		\$7,500	\$37,500	Unleaded and Diesel pricing stabilized. We will project continued lower avg. prices.
Diesel fuel		\$5,000	\$60,000	See comment above.
Road salt		\$10,000	\$135,000	Cascading inventory and lower demand have end of year maximum inventory. Will assume stable pricing.
Solid Waste removal		\$5,000	\$706,300	Solid waste removal of food scrap diversion program. Cost is 7 times normal disposal. Seek onsite option.
Bulky waste contract		\$10,000	\$90,000	Bid results returned after budget set. Bid result cost was less than projected.
Police/ Dispatch				
Unleaded gasoline		\$8,000	\$62,000	Reflects continued stable pricing.
Training Salary line		\$5,000	\$80,500	
Police Firearm reserve		\$2,800	\$4,200	Will stagger patrol rifle replacement over several fiscal years.
Human Resources				
Salary Benefit Adjustment		\$25,000	\$50,000	Line used for contract retro pay, etc.
Defined Benefit Contribution		\$40,000	\$760,000	Remains \$50,105 above USI actuarial determined contribution.
Gen Gov Reductions		\$145,700		
Transfers In- OTHER Mil Rate Stabilization		\$200,000		Increases MRSF funding for FY26

LEDYARD

Town Council
ANNUAL TOWN MEETING



Proposed Budget
Fiscal Year 2025-2026

Monday, May 19, 2025
7:00 p.m.

Council Chambers
Town Hall Annex Building
741 Colonel Ledyard Highway
Ledyard, CT 06339
Referendum Vote
Tuesday, May 20, 2025

Annual Town Meeting
Fiscal Year 2025/2026
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Fiscal Year 2025/2026
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Chairman S. Naomi Rodriguez

TOWN OF LEDYARD CONNECTICUT TOWN COUNCIL

741 Colonel Ledyard Highway
Ledyard, Connecticut 06339-1551
(860) 464-3203
towncouncil@ledyardct.org

May 5, 2025

Dear Ledyard Resident:

The Town Council prepared a proposed Fiscal Year 2025/2026 Budget in the amount of \$71,062,240 comprised of a General Government Budget of \$30,394,998 and a Board of Education Budget of \$40,667,242. The Board of Education budget is \$2,297,419 or 5.98% higher than the current fiscal year budget and the General Government Budget is \$1,236,248 or 4.24% higher than the current adjusted fiscal year budget, resulting in a total budget net increase of \$3,533,667 or 5.23% calling for an estimated 2.76 mil increase for a projected mil rate of 37.97 in the coming year.

The General Government Budget in the amount of \$30,394,998 includes approximately \$9,643,000 of Board of Education in-kind expenses comprised of, health care benefits, debt service obligations, liability insurance, workers compensation insurance, retirement obligations, school nursing and other miscellaneous services. 57.23% of the total budget is allocated for Board of Education expenses (this does not include in-kind expenses), 20.91% is allocated for General Government expenses, 6.98% is allocated for Public Safety, 4.84% is allocated for Public Works, 2.08% is allocated for Capital, 0.72% is allocated for Health & Welfare, 0.89% is allocated for Library, 0.94% is allocated for Parks & Recreation; and 5.41% is allocated for Debt Service.

The Board of Education’s proposed budget was developed to continue essential services, manage contractual obligations, and invest in the growing needs of students, which include literacy and numeracy instruction, continuing their interventionist model, and the ongoing professional growth of their educators to support the school district.

The Board of Education’s budget increase continues curriculum development and instructional supplies at its current levels including the State’s Right to Read Program, as well as program improvements with the addition of three new Elementary STEM teachers, STEM materials, the addition of four Paraprofessional positions to support both regular and special education teams, increases the TEAM Mentor payment, General Curriculum Supplies, Central Office Surge Capacity, Interventionist Resources, Math Learning Center K-5, security enhancements across all schools, Innovative High-Dosage Tutoring for Literacy Intervention, Dream Box, Curriculum Associates iReady/Ready Classroom 6-8 (language and math). Also, some savings were made by discontinuing the

Lexia Software, the reduction in the non-dedicated ambulance service, decrease in heating oil costs, discontinuing CABA, and reductions to the Unified Art supplies.

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The General Government's budget maintains essential services to our citizens, continues to invest in technology, and includes salary adjustments for positions that were below market rate. The restructuring of staff includes participating in Regionalization Programs for positions such as the Tax Assessor, Public Works Mechanic, and the sharing of the lease/purchase of a Elgin Pelican Street Sweeper with a neighboring town has provided savings in both salary and benefit costs as well as the reduction of tax dollars for capital expenses.

The General Government budget allocates \$1,476,345 to the Capital Improvement Plan (CIP) that is tax levy funded. This funding, combined with state and federal grants, borrowing, and other funding sources, provides for a total CIP in the amount of \$6,011,809. The CIP includes continued funding for critical road repairs/maintenance, reserve fund allocations for emergency services equipment, future vehicle purchases, technology enhancements, the replacement of the High School fire alarm system, renovations of the High School science lab classrooms and renovations of Juliet W. Long School classrooms, Dehumidification at the Middle School and Gallup Hill School, Chiller Replacement at the Gales Ferry School, enclosed bird nesting locations, the Lantern Hill Bridge Replacement, Parks & Recreation Master Plan Needs Assessment Study, and Pickleball Court Upgrades.

Also, through strategic planning we continue to allocate funding on an annual incremental basis for future facility projects and large capital expenses for the Schools which include the following for the High School: replacement of the lower level ceiling and lighting, replacement of the turf field and multisport scoreboard, continues improvements for classrooms, science lab and bathrooms, locker renovations, athletic locker room improvements, parking lot and masonry repairs, auditorium air conditioning, along with the Gales Ferry School Playground and driveway pavement work, Juliet W. Long Classroom renovations, sewer pipe replacement.

As part of this year's annual budget preparation the Finance Committee continued to spend many hours reviewing the status of the projects that were approved at the Fiscal Year 2022/2023 Budget Referendum for the use of the \$4,327,000 Federal American Rescue Plan Act (ARPA) funding received by Ledyard. The federal guidelines require the ARPA funding to be obligated by the end of the 2024 calendar year; and expended (liquidated) by the end of the 2026 calendar year. The town has made solid progress with thirty-two projects being completed and nineteen projects were in-progress. The projects that made the ARPA List ranged from critical infrastructure projects such as the Ledyard Center Sewer Line Extension project, which when completed would allow for responsible economic development, improvements for American Disability Act (ADA) access, to supporting our Regional Agency Partners, to facility maintenance projects, preservation of historical landmarks and park improvements, software upgrades and many others.

The Fiscal Year 2025/2026 Budget includes \$3,847,450 for debt service; continuing the payment of bonds for the construction of police headquarters facility and school renovation projects, as well as Clean Water Funds for the watermain extension projects. The debt service would see a \$107,580 or 2.72% decrease from the current year.

The 2024 total net Grand List in the amount of \$1,311,231,566 saw a 0.51% decrease or a \$6,699,094 loss in assessed value. This was mostly driven by the State's motor vehicle modified depreciation schedule and motor vehicle tax cap, as well as the new Veterans Property tax exemption that has resulted in a \$520,000 reduction in tax revenues. Interest Earnings on Reserve Accounts are projected to generate income of \$525,000. In the coming year, revenue from non-tax sources is projected to remain relatively flat with a slight increase of \$114,441 in Impact Aid and \$112,079 increase in Education Cost Sharing (ECS) from the State. However, there is a continuing concern regarding the funding formula for Special Education (SPED). Also, the State has changed the funding stream for Agricultural Science Program by removing the town's tuition-based system to relying on State Grant funding. Under this new methodology Ledyard's Agri-Science Tuition rate must be 58% less than the current tuition rate, however, the State would be increasing the Agri-Science Grant Funding to offset the difference; with Ledyard projected to receive \$1,331,385; an increase of \$481,385 in Agri-Science Grant Funding for the coming year. In addition, we project that Ledyard should continue to see the same level of funding from the State in areas such as Town Aid Road (TAR), Payment in Lieu of Taxes (PILOT) and Pequot Funding. However, level funding from the State is not adequate or reasonable based on the impacts from inflation and Ledyard's ability to maintain services to its residents and support the programs and services our students require.

In working to provide a responsible but lean budget, each year elected officials are faced with having to make difficult decisions to minimize increases in operational expenses while continuing to provide the same great services our residents have come to rely on. This includes maintaining our schools, town facilities, and assets. However, this task becomes more challenging as costs increase, and in many cases, revenue sources decrease, making it somewhat unrealistic and unattainable. Ledyard has strategically trimmed our budgets year after year, eliminating departments, reducing staff, combining departments, and sharing staff and services with neighboring towns. Our town departments are minimally staffed; and we continue to ask our professionals and volunteers to do more with less each year; and fortunately they continue to rise to the call through collaboration and the implementation of software to provide conveniences for our residents to pay on-line for land use services, town clerk services; and tax bills. In addition, we continue to work to provide transparency through the meeting portal enabling residents to be engaged and informed by attending meetings in-person or by remote access live or on-demand by visiting the town website at www.ledyardct.org and clicking on the "Agendas & Minutes" tab.

With the inflationary environment, it has become more challenging to keep the mil rate increase to a minimum, while keeping pace with increasing operational costs for heating fuel, gasoline, and electricity, including public benefit fees, and the state's unfunded mandates, along with many other expenses that impact the town's day-to-day costs and its ability to conduct business. The Town Council anticipates using \$1,304,675 from the Mil Rate Stabilization Fund which is funded by Bond Issuance Premiums from the Purchasers of the Bond Notes and is not funded by the over collection of taxpayers' dollars. Based on the projected revenues and the use of the Mil Rate Stabilization Fund, the proposed Fiscal Year 2025/2026 Budget will require an increase of 2.76 mils, bringing the mil rate to 37.97 to support its expenditure budget.

The Town Council wishes to thank the Board of Education, Superintendent Jason Hartling, and his administration for preparing a reasonable budget; and for identifying areas for savings. We also thank Town Council Finance Committee members Tony Saccone, Jessica Buhle, and Tim Ryan for their many hours working to review each line in the budget and reducing costs where practical. finally, we thank

Mayor Fred Allyn, III; Finance Director Matthew Bonin, and all our department heads and town volunteers for their work throughout the budget process.

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In addition, we wish to express our appreciation to our dedicated Town and Board of Education employees who each and every day continue to take on new challenges while looking for new opportunities to improve services and reduce costs for our residents.

The Annual Town meeting regarding the Fiscal Year 2025/2026 Budget will be a hybrid format enabling residents to attend either in-person at the Town Hall Annex; or online by video conference.

The Town Meeting will be held on Monday, May 19, 2025 at 7:00 p.m.

In-Person Attendance will be at: ***Council Chambers, Town Hall Annex, 741 Colonel Ledyard Highway, Ledyard.***

Remote Attendance via Zoom Video Conference at:

<https://us06web.zoom.us/j/85101827648?pwd=eDrlaQbuLKOQqwNkFGkm5bbPaaPag8.1>

or by audio only telephone + 1-646-558-8656; Meeting ID: 851 0182 7648; passcode: 195006

The ***vote on the budget*** will be held in-person on Tuesday, ***May 20, 2025*** at the Town Hall, Lower Level, Registrar's Office, 741 Colonel Ledyard Highway, from 6:00 a.m. to 8:00 p.m. on the voting machines for all Districts.

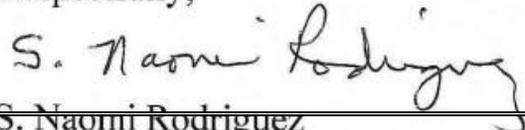
For Absentee Ballots please contact the Town Clerk's Office directly at (860) 464-3257 for information.

We encourage you to contact your elected state officials to ensure that Ledyard continues to receive a fair share of state and federal funding in the coming fiscal year.

- Senator Catherine Osten: 860-240-0579/800-842-1420; E-Mail: Osten@senatedems.ct.gov
- Representative Brian Lanoue: 860-240-8700; E-Mail: brian.lanoue@cga.ct.gov
- Representative Greg Howard: 860-240-8700; E-Mail: greg.howard@cga.ct.gov
- Representative Kevin Ryan: 860-240-8378; E-Mail: Kevin.Ryan@cga.ct.gov

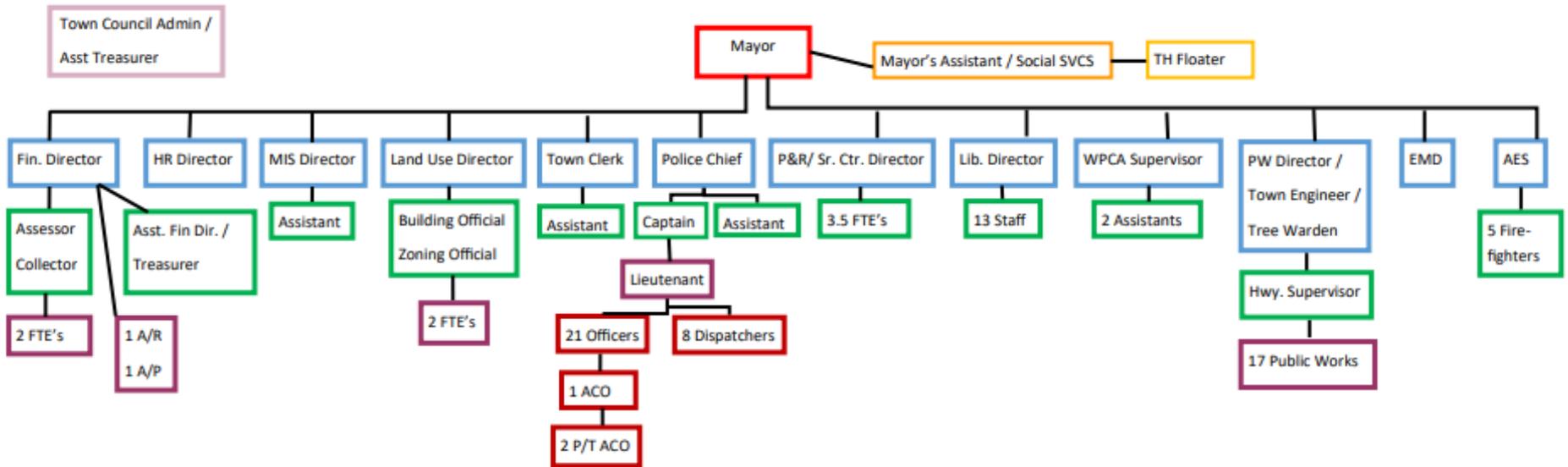
The Town Council values and appreciates the trust our community has placed in its elected officials and will continue to work to keep the interests of our residents at the forefront.

Respectfully,


S. Naomi Rodriguez

Chairman

Town of Ledyard General Government Organizational Chart



General Government Budget Process

Budget Process

The annual budget process commences in November-December and prioritizes spending based on limited resources and staffing. The proposed budget offers a set of priorities for the taxpayers to consider.

The budget contains the best revenue and expenditure data that is available at the time of budget development.

Budget Pressures

The Budget is a compilation of revenues from tax levy, State funding, grants as well as expenditures by Department, including borrowed monies for Capital projects and finally the Capital Improvement Plan, which identifies needs based on studies, estimates and consultant input. The greater the governmental "footprint", the greater the need for present and future capital outlays.

Budget Highlights

Board of Education Expenditures as proposed increase by 5.98%, or \$2,297,419

General Government Expenditures as proposed increase by 4.24%, or \$1,236,248

Total Expenditures as proposed are \$71,062,240 or 5.23% increase

Items that increased the overall tax impact included Grand List decline of 0.51% and increased spending on the Board of Education side. Items that decreased the impact on taxation this year include a transfer in of \$1,304,675 from the Mil Rate Stabilization Fund.

	Adopted Budget FY 25	Proposed Budget FY 26	Increase (Decrease)	
			Dollars	Percentage
General Government	\$ 13,660,077	\$ 14,856,765	\$ 1,196,688	8.76%
Public Safety	4,733,022	4,962,718	229,696	4.85%
Public Works	3,193,638	3,436,315	242,677	7.60%
Health & Welfare	482,492	512,490	29,998	6.22%
Library	627,909	635,260	7,351	1.17%
Parks & Recreation	617,484	667,550	50,066	8.11%
Education	38,369,823	40,667,242	2,297,419	5.99%
Debt Service	3,955,030	3,847,450	(107,580)	(2.72%)
Capital	1,791,098	1,476,450	(314,648)	(17.57%)
	<u>\$ 67,430,573</u>	<u>\$ 71,062,240</u>	<u>\$ 3,631,667</u>	<u>5.39%</u>

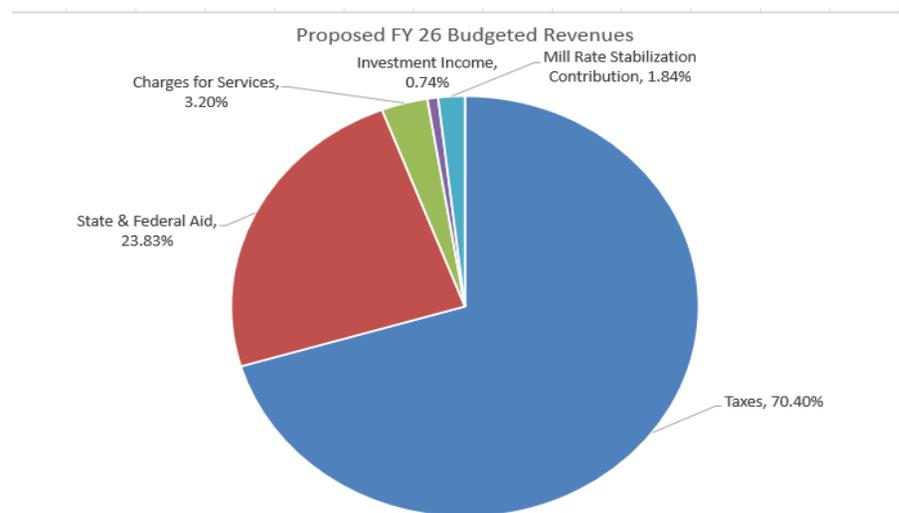
Funding of the Budget

The State of CT model is a regressive, tax heavy funding model. Property and Motor Vehicle Tax is the largest source of revenue to support municipal functions.

Our second largest revenue source is Federal and State Aid (primarily for education).

FY26 is the first year of the new State biennial budget. The State budget is in negotiations now, but early indications point to another year of level funding, which translates as a reduction in funding, due to inflationary pressures and increased costs for fuels, insurance, wages and electricity.

Interest income from Reserve Accounts continues generating positive income due to the current interest rate environment. This of course is subject to change. Interest funds are used to help mitigate cost increases.

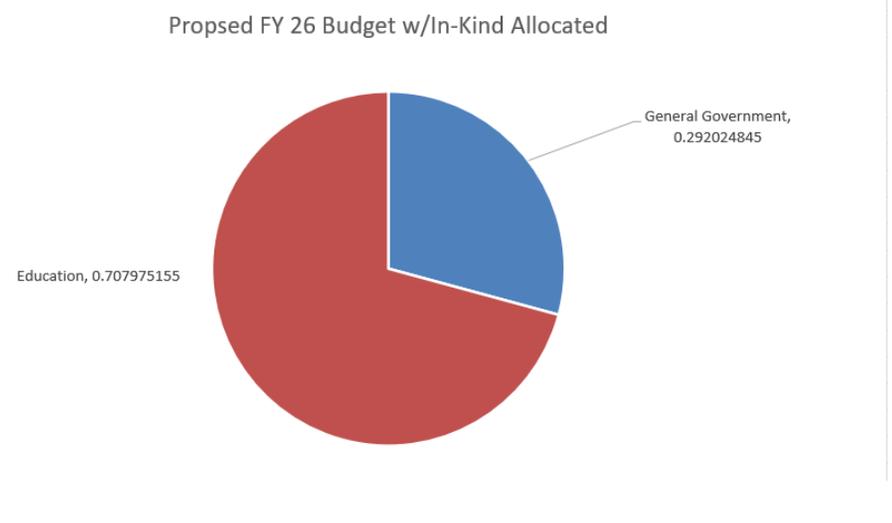
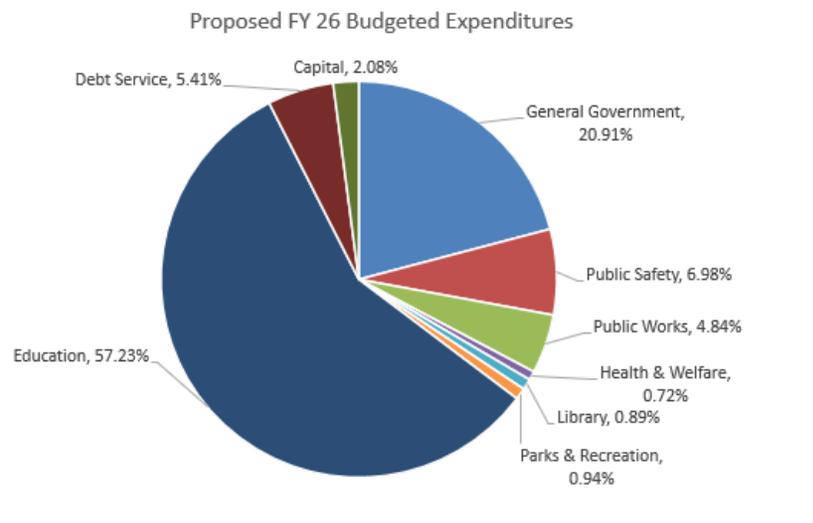


Ledyard has historically maintained a lean Fund Balance (aka "Rainy Day Fund"). Fund Balance currently sits at 7.57% of our annual budget as a percentage of tax revenue. We do not utilize Fund Balance in this budget and have a May 23, 2018 policy that calls for an increase in Fund Balance to 10% by FY37. Fund Balance is a key deterrent in long-term borrowing (Capital projects like schools, roofs, police dept.)

Expenditure Summary- General Government

Proposed General Government spending is projected to increase by \$1,236,248 to \$30,394,998 - a 4.24% increase. This figure includes \$9,643,000 of "In-Kind" expenses- these are Board of Ed expenses that reside on the General Government side. In-Kind includes school nurses/aides, workers comp and insurance to name a few key expenses.

Key drivers of the General Government increases include: Wages, Insurance, Health Care, MIS Dept. (aging tech, increased software costs) and energy expenses.

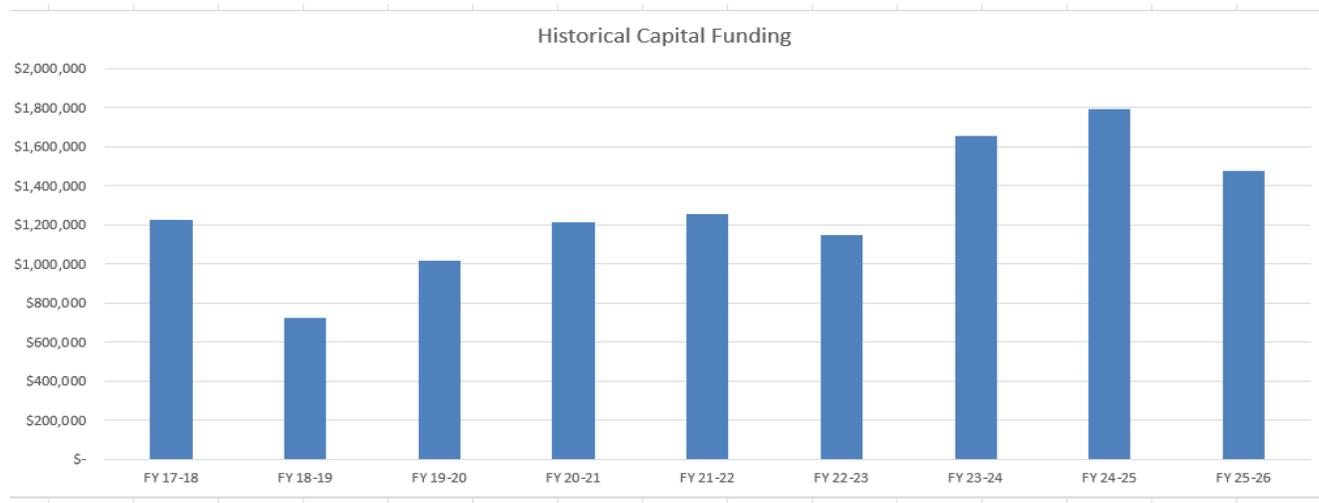


Top Departments by Expense (Including fringe)

- Police /ACO/ Dispatch: \$5,211,541
- Public Works (including trash contract): \$3,705,246
- Parks and Rec / Sr. Center: \$735,957
- Fire/Ambulance Services: \$958,053
- Libraries: \$805,385

Capital Improvement Plan

The FY26 Capital Improvement Plan (CIP) funds at \$1,476,450 of the tax levy- 3rd highest in last 9 years.



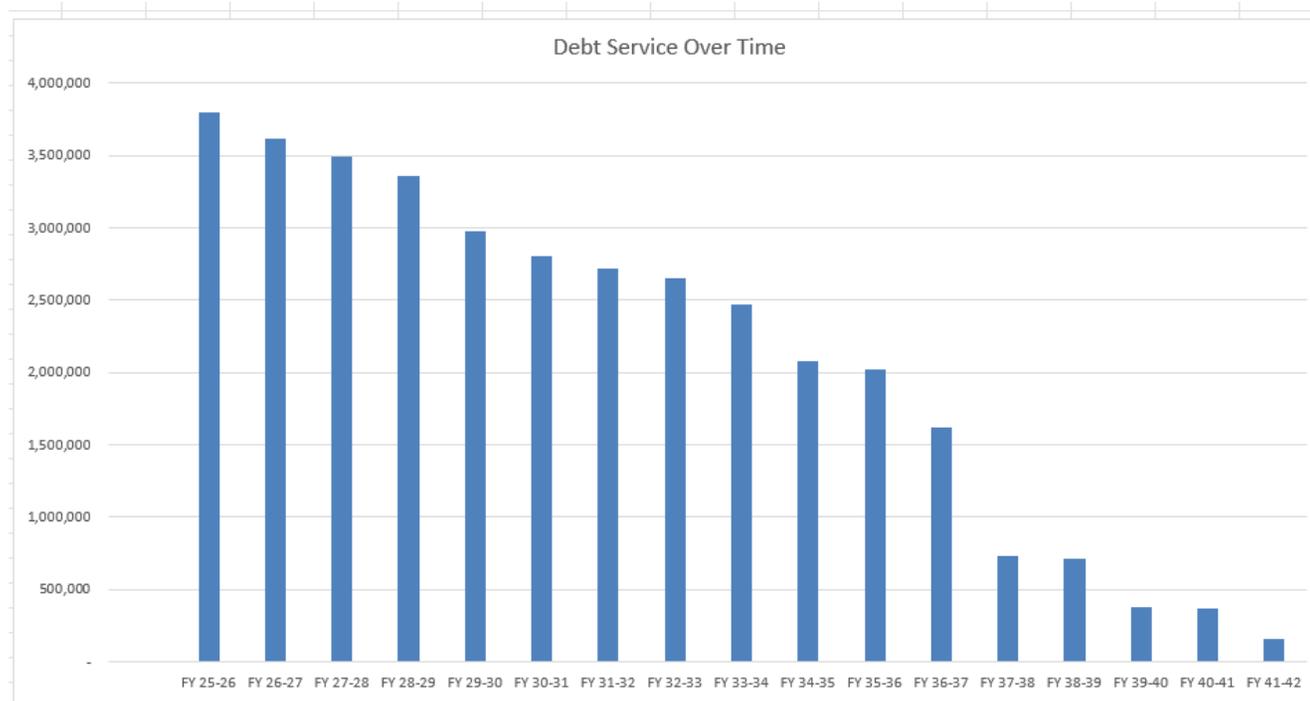
Key CIP Funding includes the following:

- Fire apparatus replacement program \$307,444
- Public Works Lg. trucks \$185,000
- Road restoration \$155,659
- JWL Classroom upgrades \$135,000
- LHS Science Lab upgrades \$125,000

Debt Service

Debt Service repays borrowed funds (debt issued). Current outstanding debt includes Ledyard Middle School, Gallup Hill School, Ledyard Police Station and Clean Water Funds for water main extensions.

Total Debt Service requires \$3,847,450 which represents a decrease of (\$107,580) from FY25. It is noted that \$924,539 of the aforementioned total is interest expense, or 0.71 mils in this budget.



Proposed Mil Rate

The proposed budget requires a mil rate of 37.97, which represents a 2.76 mil increase over FY25.

Assessment	FY25 Tax	FY26 Tax	Difference
\$150,000	\$5,282	\$5,695	\$413
\$250,000	\$8,803	\$9,492	\$689
\$350,000	\$12,324	\$13,289	\$965
\$450,000	\$15,845	\$17,086	\$1,241

The Value of a Mil of Taxes

One Mil of taxes = 1.304.6

To increase/ decrease the mil rate by one tenth of a mil (0.10) requires EITHER new revenue (taxes) of \$130,468 OR reduced spending of \$130,468.

To a taxpayer with an assessed value of \$150,000, 1/10th of a mil of taxes equates to \$15.00 annually or \$1.25 per month.

Revenues

ACCOUNT	DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025		2026 PROPOSED	DIFF		
					ADOPTED	YTD-1/31/25		VS 2025 ORIGINAL BUDGET	% Chg over PY	
GENERAL GOVERNMENT -- CHARGES FOR SERVICES										
1011401 42046	ANIMAL CONTROL OFFICER FEES	1,495	1,355	645	1,500	275	800	(700)	-46.7%	
1011401 47009	MISCELLANEOUS	126,814	131,614	56,701	50,000	41,690	50,000	-	0.0%	
1011401 47019	RED WOLF ANTENNAE LEASE	56,900	69,894	71,856	70,000	58,351	70,000	-	0.0%	
1011401 47022	TOWN CLERK FEES	166,039	110,617	110,230	112,000	66,485	111,500	(500)	-0.4%	
1011401 47023	ZONING/WETLANDS/ZBA FEES	15,067	10,285	7,915	10,000	5,644	10,000	-	0.0%	
1011401 47024	ASSESSOR'S FEES	521	414	497	300	109	300	-	0.0%	
1011401 47025	PLANNING	5,818	13,658	4,467	5,000	606	5,000	-	0.0%	
1011401 47036	OTHER LICENSE/PERMIT FEE	2,111	2,782	1,779	750	858	750	-	0.0%	
1011401 47037	DOG LICENSE FEES	13,797	10,329	10,155	9,000	3,866	10,000	1,000	11.1%	
1011401 47040	BUILDING PERMIT FEES	235,027	233,016	241,455	225,000	194,117	275,000	50,000	22.2%	
1011401 47041	EMPLOYEE HEALTH CO-PREMIUMS	504,373	469,516	536,856	575,000	285,635	525,000	(50,000)	-8.7%	
1011401 47045	ASSESSMENTS RECEIVABLE	250,000	250,000	250,000	250,000	-	250,000	-	0.0%	
1011401 47051	LVES CONTR TO EMS BLDG	100,000	100,000	59,980	-	-	-	-	-	
1011401 47053	LVES CONTR TO MED EQUIPMENT	20,000	20,000	-	-	-	-	-	-	
1011401 49006	WPCA CONTR TO FINANCE OFC	40,000	40,000	40,000	40,000	-	50,000	10,000	25.0%	
1011401 49051	LESTER HOUSE RENT	11,000	10,333	15,500	15,500	-	-	(15,500)	-100.0%	
		1,548,962	1,473,813	1,408,036	1,364,050	657,636	1,358,350	(5,700)	-0.4%	
GENERAL GOVERNMENT -- GRANTS										
1011402 41005	TELEPHONE LINE GRANTS	21,250	25,170	37,062	25,000	-	25,000	-	0.0%	
1011402 42001	PILOT: STATE PROPERTY	1,184,140	925,100	1,000,994	931,157	1,022,896	931,157	-	0.0%	
1011402 42007	DISABLED REIMBURSEMENT	979	972	940	1,000	1,185	1,000	-	0.0%	
1011402 42010	EMERGENCY MANAGEMENT	-	11,413	10,850	15,600	3,900	15,600	-	0.0%	
1011402 42011	ADDITIONAL VETERANS GRANT	3,562	4,360	4,281	4,300	3,163	4,300	-	0.0%	
1011402 42012	MISCELLANEOUS STATE GRANTS	-	-	-	-	-	-	-	-	
1011402 42014	PEQUOT FUND	1,391,000	1,391,000	1,391,000	1,391,000	462,667	1,391,000	-	0.0%	
1011402 42044	MUNIC REV SHARING -- SALES TAX	-	291,322	390,170	-	-	-	-	-	
		2,600,931	2,649,337	2,835,297	2,368,057	1,493,811	2,368,057	-	0.0%	
PUBLIC SAFETY -- CHARGES FOR SERVICES										
1012001 47005	LEDYARD FIRE POLICE CHARGES	-	-	-	500	-	500	-	0.0%	
1012001 47007	DISPATCH REGIONALIZATION	93,016	70,325	95,036	92,000	77,753	95,000	3,000	3.3%	
1012001 47017	GALES FERRY FIRE POLICE CHARGES	2,260	-	1,127	500	-	500	-	0.0%	
1012001 47018	POLICE OUTSIDE OT	88,460	230,800	106,403	112,250	97,697	135,000	22,750	20.3%	
1012001 47038	PERMIT FEES	3,535	4,325	4,375	5,040	1,900	4,900	(140)	-2.8%	
1012001 47039	RECORDS FEES	2,039	2,210	2,076	2,000	1,156	2,000	-	0.0%	
1012001 47055	SHARED SERVICES - ASSESSOR	3,071	33,024	29,401	36,800	18,426	36,800	-	0.0%	
		192,381	340,684	238,418	249,090	196,932	274,700	25,610	10.3%	
PUBLIC SAFETY -- GRANTS										
1012002 42034	DUI GRANT REIMBURSEMENT	544	-	-	8,000	-	12,000	4,000	50.0%	
1012002 47049	DISPATCH PRESTON	25,000	25,000	30,500	30,500	30,500	30,500	-	0.0%	
		25,544	25,000	30,500	38,500	30,500	42,500	4,000	10.4%	

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ACCOUNT	DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025		2026 PROPOSED	DIFF		
					ADOPTED	YTD-1/31/25		VS 2025 ORIGINAL BUDGET	% Chg over PY	
HEALTH & WELFARE -- CHARGES FOR SERVICES										
1013001	47021 SENIOR CENTER FEES	10,812	13,565	1,557	-	1,087	-	-	-	-
1013001	47034 PUBLIC HEALTH NURSING FEES	636,929	539,462	18,032	-	-	-	-	-	-
		647,741	553,027	19,589	-	-	-	-	-	-
HEALTH & WELFARE -- GRANTS										
1013002	42003 YOUTH SERVICES	26,390	33,515	31,022	-	-	-	-	-	-
1013002	42032 PILOT: SR HOUSING AUTHORITY	8,422	9,673	7,810	8,200	8,653	8,200	-	0.0%	-
		34,812	43,188	38,832	8,200	8,653	8,200	-	0.0%	-
PUBLIC WORKS -- CHARGES FOR SERVICES										
1014001	47020 TIPPING FEES	54,018	47,862	42,013	40,000	19,682	35,000	(5,000)	-12.5%	-
1014001	47056 SHARED SERVICES - MECHANIC	-	-	8,000	-	56,000	96,000	96,000	-	-
		54,018	47,862	50,013	40,000	75,682	131,000	91,000	227.5%	-
LIBRARIES -- CHARGES FOR SERVICES										
1015001	47032 LIBRARY FEES	538	587	6,470	5,500	4,260	6,000	500	9.1%	-
		538	587	6,470	5,500	4,260	6,000	500	9.1%	-
PARKS & RECREATION -- CHARGES FOR SERVICES										
1016001	47033 PROGRAM REGISTRATION FEES	3,985	3,713	2,940	3,000	1,116	3,000	-	0.0%	-
		3,985	3,713	2,940	3,000	1,116	3,000	-	0.0%	-
EDUCATION -- CHARGES FOR SERVICES										
1017001	47010 VO AG TUITION	717,110	728,355	829,361	764,176	388,938	411,563	(352,613)	-46.1%	-
1017001	47011 SPECIAL EDUCATION TUTION	82,089	126,736	60,559	82,086	47,438	25,500	(56,586)	-68.9%	-
1017001	47012 NON RESIDENT TUITION	34,648	43,470	71,867	44,772	-	62,680	17,908	40.0%	-
		833,847	898,561	961,787	891,034	436,376	499,743	(391,291)	-	-
EDUCATION -- GRANTS										
1017002	42016 FEDERAL PUBLIC LAW 874	1,387,082	1,558,206	1,804,635	1,050,000	606,153	1,164,441	114,441	10.9%	-
1017002	42018 VOAG GRANT	997,429	1,051,239	1,019,200	850,000	1,131,489	1,331,385	481,385	56.6%	-
1017002	42020 EDUCATION COST SHARING	11,438,366	11,475,245	11,547,735	11,904,199	6,016,310	12,016,278	112,079	0.9%	-
		13,822,877	14,084,690	14,371,570	13,804,199	7,753,952	14,512,104	707,905	5.1%	-
TAXES										
1019501	41000 PROPERTY TAXES, CURRENT	40,533,369	41,803,461	43,281,054	46,166,010	42,709,752	49,066,849	2,900,839	6.3%	-
1019501	41001 ARREARS	316,937	366,922	408,251	351,000	205,086	320,000	(31,000)	-8.8%	-
1019501	41002 INTEREST	231,091	262,415	255,299	234,000	140,224	205,000	(29,000)	-12.4%	-
1019501	41003 SUSPENSE TAX COLLECTIONS	12,545	10,251	10,066	11,000	18,493	13,000	2,000	18.2%	-
1019501	41004 LIENS	15,891	21,106	14,211	16,000	6,478	13,000	(3,000)	-18.8%	-
1019501	41008 MV PROPERTY TAX GRANT	-	143,385	213,782	330,933	352,343	411,062	80,129	24.2%	-
		41,109,833	42,607,540	44,182,663	47,108,943	43,432,376	50,028,911	2,919,968	6.2%	-
OTHER REVENUE										
1019502	49002 TRANSFER IN: BOND PREMIUM	204,155	-	-	-	-	-	-	-	-
1019502	49002 TRANSFER IN: OTHER	-	210,517	3,500	1,000,000	-	1,304,675	304,675	30.5%	-
1019503	48001 INTEREST ON DEPOSITS	43,050	576,150	1,010,972	550,000	623,552	525,000	(25,000)	-4.5%	-
		247,205	786,667	1,014,472	1,550,000	623,552	1,829,675	279,675	18.0%	-
	TOTAL	61,122,674	63,514,669	65,160,587	67,430,573	54,714,846	71,062,240	3,631,667	5.4%	-

General Government Expenditure Summary

General Government

Expenditure Summary

DEPARTMENT	FY 2022	FY 2023	FY 2024	FY 2025				FY 2026					
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD	% OF REVISED	DEPT PROPOSED	Diff vs FY25 Revised	MAYOR PROPOSED	Diff vs FY25 Revised	COUNCIL PROPOSED	Diff vs FY25 Revised
TOWN COUNCIL	198,566	132,422	242,615	195,369	205,369	98,090	47.76%	230,256	24,887	230,256	24,887	230,256	24,887
HISTORIC DISTRICTS	21,121	23,549	30,159	33,700	33,700	6,952	20.63%	17,771	(15,929)	17,771	(15,929)	17,771	(15,929)
CEMETERY COMMITTEE	1,206	1,990	6,200	2,000	2,000	-	0.00%	2,000	-	2,000	-	2,000	-
MAYOR'S OFFICE	193,015	176,123	183,572	190,723	200,723	113,275	56.43%	219,130	18,407	219,130	18,407	219,130	18,407
ADMINISTRATIVE SUPPORT	129,112	132,032	137,524	129,700	129,700	69,303	53.43%	135,400	5,700	135,400	5,700	135,400	5,700
LEGAL SERVICES	124,356	89,899	100,621	20,000	20,000	23,128	115.64%	20,000	-	20,000	-	20,000	-
PROBATE	8,130	8,287	8,630	10,000	10,000	3,428	100.00%	10,000	-	10,000	-	10,000	-
PROPERTY INSURANCE	454,684	446,465	490,227	546,775	546,775	408,503	74.71%	581,125	34,350	581,125	34,350	581,125	34,350
HEALTH DISTRICT	110,973	117,038	116,400	116,400	116,400	116,400	0.00%	120,890	4,490	120,890	4,490	120,890	4,490
CONSERVATION COMMISSION	600	60	481	3,575	3,575	-	0.00%	3,575	-	3,575	-	3,575	-
HUMAN RESOURCES STAFF	119,297	117,175	91,754	134,650	134,650	58,629	43.54%	149,800	15,150	149,800	15,150	139,800	5,150
EMPLOYEE EXPENSES	9,202,968	9,826,512	10,003,389	10,420,750	10,420,750	5,067,689	48.63%	11,413,173	992,423	4,733,383	(5,687,367)	11,328,173	907,423
REGISTRARS	39,550	40,230	45,210	46,800	46,800	26,616	56.87%	59,380	12,580	53,820	7,020	53,820	7,020
ELECTIONS	17,922	26,922	37,005	54,271	54,271	46,562	85.80%	66,736	12,465	63,062	8,791	63,062	8,791
TOWN CLERK	143,077	153,699	152,495	157,087	157,087	88,431	56.29%	173,645	16,558	173,645	16,558	173,645	16,558
FINANCE	475,158	475,639	454,555	505,449	505,449	271,345	53.68%	561,100	55,651	561,100	55,651	561,100	55,651
ASSESSOR	130,593	169,393	173,218	180,932	180,932	100,066	55.31%	184,834	3,902	184,834	3,902	184,834	3,902
TAX COLLECTOR	238,890	244,517	300,474	154,505	154,505	139,407	90.23%	163,619	9,114	159,519	5,014	159,519	5,014
MIGMT INFORMATION SYSTEMS	332,582	335,502	350,973	387,134	387,134	294,034	75.95%	405,133	17,999	405,133	17,999	396,458	9,324
LAND USE	248,401	279,231	348,012	357,546	435,546	241,874	55.53%	484,988	49,442	436,067	521	446,067	10,521
PLANNING COMM	-	1,280	1,928	3,500	3,500	1,402	40.06%	1,000	(2,500)	1,000	(2,500)	1,000	(2,500)
EDC	300	5,731	7,236	8,211	8,211	7,560	92.07%	8,140	(71)	8,140	(71)	8,140	(71)
IWWC	157	323	443	500	500	65	13.00%	500	-	500	-	500	-
ZONING BOARD OF APPEALS	-	368	375	500	500	-	0.00%	500	-	500	-	500	-
POLICE	2,726,757	2,992,126	2,976,894	3,007,655	3,007,655	1,809,665	60.17%	3,253,386	245,731	3,179,025	171,370	3,179,025	171,370
DISPATCH	676,417	707,978	671,058	669,249	669,249	419,369	62.66%	713,900	44,651	713,900	44,651	713,900	44,651
ANIMAL CONTROL	82,165	86,725	104,968	99,575	99,575	59,816	60.07%	101,125	1,550	101,125	1,550	101,125	1,550
FIRE MARSHAL	82,449	93,252	87,391	101,116	101,116	51,240	50.67%	104,690	3,574	104,690	3,574	104,690	3,574
ADMINISTRATOR EMERGENCY SERVICES	410,278	426,082	436,865	487,883	487,883	295,843	60.64%	504,934	17,051	487,934	51	487,934	51
LEDYARD FIRE	111,775	116,242	116,891	128,000	128,000	83,532	65.26%	131,500	3,500	129,500	1,500	129,500	1,500
GALES FERRY FIRE	197,874	198,033	197,186	219,094	219,094	141,772	64.71%	228,094	9,000	226,094	7,000	226,094	7,000
EMERGENCY MANAGEMENT	18,894	17,388	18,063	20,450	20,450	7,800	0.00%	20,450	-	20,450	-	20,450	-
VISITING NURSES	723,700	654,968	205,003	10,000	10,000	6,000	60.00%	10,000	-	10,000	-	10,000	-
SCHOOL NURSES	334,439	333,507	358,174	472,492	472,492	243,390	51.51%	504,690	32,198	504,690	32,198	502,490	29,998
SOCIAL SERVICES	93,869	101,285	77,190	-	-	-	0.00%	-	-	-	-	-	-
SENIOR CENTER	81,144	101,205	-	-	-	-	-	-	-	-	-	-	-
PUBLIC WORKS ADMIN	182,662	169,787	196,309	212,210	212,210	115,427	54.39%	224,000	11,790	224,000	11,790	224,000	11,790
PUBLIC WORKS HIGHWAY	1,052,845	1,036,119	1,132,926	1,249,527	1,249,527	630,896	50.49%	1,279,871	30,344	1,279,871	30,344	1,279,871	30,344
PUBLIC WORKS VEHICLE MAINTENANCE	292,542	357,279	334,420	287,051	287,051	221,407	77.13%	370,294	83,243	370,294	83,243	370,294	83,243
PUBLIC WORKS ROAD UPKEEP	181,627	174,390	146,664	184,800	184,800	55,418	29.99%	184,800	-	184,800	-	184,800	-
PUBLIC WORKS DRAINAGE	8,345	-	-	-	-	-	-	-	-	-	-	-	-
PUBLIC WORKS PROPERTY MAINTENANCE	90,128	99,705	84,615	86,050	86,050	35,363	41.10%	88,550	2,500	88,550	2,500	88,550	2,500
PUBLIC WORKS SANITATION	1,017,154	1,032,009	1,079,510	1,174,000	1,174,000	621,772	52.96%	1,330,000	156,000	1,330,000	156,000	1,288,800	114,800
LIBRARY	528,633	543,199	564,866	627,909	627,909	344,729	54.90%	645,878	17,969	628,883	974	635,260	7,351
PARKS AND RECREATION	459,633	470,617	588,720	617,484	617,484	337,788	54.70%	628,170	10,686	628,170	10,686	667,550	50,066
BOARD OF EDUCATION	33,223,716	34,337,932	35,815,724	38,369,823	38,369,823	-	0.00%	40,667,242	2,297,419	47,262,032	8,892,209	40,667,242	2,297,419
DEBT SERVICE	3,753,299	4,476,232	4,355,473	3,955,030	3,955,030	2,255,051	57.02%	3,847,450	(107,580)	3,847,450	(107,580)	3,847,450	(107,580)
CONTRIBUTION TO CNR	1,257,882	1,150,285	1,653,735	1,791,098	1,791,098	-	0.00%	2,393,006	601,908	1,606,450	(184,648)	1,476,450	(314,648)
TRANSFERRED FUNDS	1,415,954	664,060	504,131	-	-	-	0.00%	-	-	-	-	-	-
TOTAL GENERAL GOVERNMENT	26,856,907	27,329,068	26,620,449	29,060,750	29,158,750	14,919,037	51.16%	31,577,483	2,418,733	23,936,526	(5,222,224)	30,394,998	1,236,248
TOTAL BOARD OF EDUCATION	34,337,932	35,815,724	38,369,823	38,369,823	38,369,823	-	0.00%	40,667,242	2,297,419	47,262,032	8,892,209	40,667,242	2,297,419
TOTAL EXPENDITURES	61,194,839	63,144,792	64,990,272	67,430,573	67,528,573	14,919,037	22.09%	72,244,725	4,716,152	71,198,558	3,669,985	71,062,240	3,533,667

General Government
Expenditure Detail

**TOWN OF LEDYARD
TOWN COUNCIL PROPOSED
FISCAL YEAR 2025-2026 BUDGET
EXPENDITURE DETAIL**

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	FY 2022	FY 2023	FY 2024	FY 2025				FY 2026					COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised	
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised				% Chge Revised
TOWN COUNCIL																		
10110101	51601	TREASURER	17,453.00	17,924.00	18,550.00	18,981	18,981	11,001		19,551	570	3.0%	19,551	570	3.0%	19,551	570	3.0%
10110101	51602	ADMIN TOWN COUNCIL	64,415.00	66,830.00	68,730.00	70,217	70,217	45,365		82,624	2,407	3.0%	82,624	2,407	3.0%	82,624	2,407	3.0%
10110101	53600	ACCOUNTING SERVICES/AUDIT	25,500.00	35,875.00	36,385.00	38,200	38,200	38,200		40,110	1,910	5.0%	40,110	1,910	5.0%	40,110	1,910	5.0%
10110101	53610	LEGAL SERVICES	89,157.00	10,357.00	117,305.00	50,000	50,000	2,970		70,000	20,000	40.0%	70,000	20,000	40.0%	70,000	20,000	40.0%
10110101	56100	OPERATING EXPENSES	2,041.00	1,404.00	1,645.00	3,971	3,971	554		3,971	-	0.0%	3,971	-	0.0%	3,971	-	0.0%
10110101	58790	CONTINGENCY	-	-	-	14,000	14,000	-		14,000	-	0.0%	14,000	-	0.0%	14,000	-	0.0%
			198,566.00	132,422.00	242,615.00	195,369	205,369	98,090	47.76%	230,256	24,887	12.1%	230,256	24,887	12.1%	230,256	24,887	12.1%
HISTORIC DISTRICTS																		
10110103	52205	CONTRACTUAL EXPENSES	10,096.00	10,333.00	15,500.00	16,000	16,000	1,292		-	(16,000)	-100.0%	-	(16,000)	-100.0%	-	(16,000)	-100.0%
10110103	54500	HISTORIC BUILDINGS MAINT	3,333.00	5,205.00	6,123.00	7,500	7,500	1,117		7,500	-	0.0%	7,500	-	0.0%	7,500	-	0.0%
10110103	54501	SAW MILL MAINTENANCE	2,663.00	3,626.00	3,814.00	4,000	4,000	2,750		3,151	(849)	-21.2%	3,151	(849)	-21.2%	3,151	(849)	-21.2%
10110103	56100	LESTER/RESEARCH OPERATING	3,739.00	1,862.00	1,845.00	3,100	3,100	636		4,015	915	29.5%	4,015	915	29.5%	4,015	915	29.5%
10110103	56101	SAW MILL OPERATING	620.00	1,348.00	1,377.00	1,600	1,600	1,157		1,605	5	0.3%	1,605	5	0.3%	1,605	5	0.3%
10110103	58790	MISCELLANEOUS EXPENSES	670.00	1,175.00	1,500.00	1,500	1,500	1,500		1,500	-	0.0%	1,500	-	0.0%	1,500	-	0.0%
			21,121.00	23,549.00	30,159.00	33,700	33,700	6,952	20.63%	17,771	(15,929)	-47.3%	17,771	(15,929)	-47.3%	17,771	(15,929)	-47.3%
CEMETERY COMMITTEE																		
10110107	56100	OPERATING EXPENSES	1,206.00	1,990.00	2,000.00	2,000	2,000	-		2,000	-	0.0%	2,000	-	0.0%	2,000	-	0.0%
			1,206.00	1,990.00	2,000.00	2,000	2,000	-		2,000	-	0.0%	2,000	-	0.0%	2,000	-	0.0%
MAYOR'S OFFICE																		
10110201	51160	CUSTODIAN SALARIES	6,922.00	-	-	-	-	-		-	-	-	-	-	-	-	-	-
10110201	51305	TOWN HALL FLOATER	17,708.00	18,156.00	18,940.00	19,771	19,771	11,416		28,692	8,921	45.1%	28,692	8,921	45.1%	28,692	8,921	45.1%
10110201	51604	MAYOR	95,365.00	99,519.00	107,000.00	107,000	107,000	61,731		107,000	-	0.0%	107,000	-	0.0%	107,000	-	0.0%
10110201	51607	MAYORAL ASST	43,812.00	45,285.00	45,532.00	46,952	46,952	32,214		68,438	11,486	20.2%	68,438	11,486	20.2%	68,438	11,486	20.2%
10110201	51700	ADMINISTRATIVE WAGES	16,500.00	-	-	-	-	-		-	-	-	-	-	-	-	-	-
10110201	59301	TOWN NEWSLETTER	4,060.00	4,448.00	3,499.00	6,000	5,000	1,251		5,000	-	0.0%	5,000	-	0.0%	5,000	-	0.0%
10110201	56100	OPERATING EXPENSES	1,933.00	1,704.00	957.00	2,500	1,000	70		2,500	1,500	150.0%	2,500	1,500	150.0%	2,500	1,500	150.0%
10110201	58790	CONTINGENCY	6,715.00	7,011.00	7,644.00	8,500	11,000	5,593		7,500	(3,500)	-31.8%	7,500	(3,500)	-31.8%	7,500	(3,500)	-31.8%
			193,015.00	176,123.00	183,572.00	190,723	200,723	113,275	56.43%	219,130	18,407	9.2%	219,130	18,407	9.2%	219,130	18,407	9.2%
ADMINISTRATIVE SUPPORT																		
10110203	53700	CONTRACT MAINT/LEASES	60,050.00	58,956.00	62,702.00	60,000	60,000	28,822		66,600	6,600	11.0%	66,600	6,600	11.0%	66,600	6,600	11.0%
10110203	54311	FIRE HYDRANT MAINTENANCE	10,900.00	10,900.00	10,900.00	10,900	10,900	-		10,900	-	0.0%	10,900	-	0.0%	10,900	-	0.0%
10110203	55247	ADA COMPLIANCE	279.00	896.00	1,744.00	1,000	1,000	244		500	(500)	-50.0%	500	(500)	-50.0%	500	(500)	-50.0%
10110203	55410	ADVERTISING/LEGAL NOTICES	15,165.00	16,365.00	16,139.00	10,500	10,500	2,577		10,000	(500)	-4.8%	10,000	(500)	-4.8%	10,000	(500)	-4.8%
10110203	56205	WATER	3,547.00	4,000.00	4,200.00	4,200	4,200	1,964		4,500	300	7.1%	4,500	300	7.1%	4,500	300	7.1%
10110203	56900	OTHER SUPPLIES	4,775.00	5,952.00	9,742.00	6,500	6,500	3,710		6,500	-	0.0%	6,500	-	0.0%	6,500	-	0.0%
10110203	56910	POSTAGE	15,900.00	16,268.00	14,602.00	17,000	17,000	12,412		16,000	(1,000)	-5.9%	16,000	(1,000)	-5.9%	16,000	(1,000)	-5.9%
10110203	58100	DUES & FEES	8,278.00	8,477.00	8,477.00	8,600	8,500	8,477		8,900	400	4.7%	8,900	400	4.7%	8,900	400	4.7%
10110203	58105	MISC DUES&FEES	10,218.00	10,218.00	10,848.00	11,000	11,100	11,097		11,500	400	3.6%	11,500	400	3.6%	11,500	400	3.6%
			129,112.00	132,032.00	137,524.00	129,700	129,700	69,303	53.43%	135,400	5,700	4.4%	135,400	5,700	4.4%	135,400	5,700	4.4%
LEGAL SERVICES																		
10110205	53610	SPECIALLY APPROVED COUNSEL	100,782.00	73,522.00	84,531.00	-	-	-		-	-	-	-	-	-	-	-	-
10110205	53615	TOWN ATTORNEY	16,090.00	16,377.00	16,090.00	20,000	20,000	23,128		20,000	-	0.0%	20,000	-	0.0%	20,000	-	0.0%
			124,356.00	89,899.00	100,621.00	20,000	20,000	23,128	115.64%	20,000	-	0.0%	20,000	-	0.0%	20,000	-	0.0%
PROBATE																		
10110207	54900	PURCHASED SERVICES	8,130.00	8,287.00	8,630.00	10,000	10,000	3,428		10,000	-	0.0%	10,000	-	0.0%	10,000	-	0.0%
			8,130.00	8,287.00	8,630.00	10,000	10,000	3,428		10,000	-	0.0%	10,000	-	0.0%	10,000	-	0.0%
PROPERTY INSURANCE																		
10110209	55210	AUTO INSURANCE	60,201.00	70,425.00	70,511.00	78,740	78,740	56,077		82,675	3,935	5.0%	82,675	3,935	5.0%	82,675	3,935	5.0%
10110209	55220	BOILER & MACHINERY INSURANCE	7,319.00	7,340.00	7,340.00	8,225	8,225	5,857		8,635	410	5.0%	8,635	410	5.0%	8,635	410	5.0%
10110209	55231	POLICE PROFESSIONAL LIABILITY	16,104.00	16,180.00	16,150.00	18,100	18,100	12,891		19,000	900	5.0%	19,000	900	5.0%	19,000	900	5.0%
10110209	55232	GEN LIAB / EXCESS LIAB	154,746.00	151,528.00	151,456.00	169,400	169,400	124,817		177,870	8,470	5.0%	177,870	8,470	5.0%	177,870	8,470	5.0%
10110209	55233	PUBLIC OFFICIALS LIAB	38,092.00	38,280.00	38,210.00	42,805	42,805	30,485		44,945	2,140	5.0%	44,945	2,140	5.0%	44,945	2,140	5.0%
10110209	55234	SCHOOL OFFICIALS LIAB	14,035.00	14,000.00	14,000.00	15,770	15,770	11,231		16,555	785	5.0%	16,555	785	5.0%	16,555	785	5.0%
10110209	55235	VNA LIABILITY	7,569.00	7,110.00	7,090.00	-	-	-		-	-	-	-	-	-	-	-	-
10110209	55241	PROPERTY INSURANCE-BOE	78,198.00	78,570.00	78,420.00	87,857	87,857	62,570		92,250	4,393	5.0%	92,250	4,393	5.0%	92,250	4,393	5.0%
10110209	55242	AMBULANCE & FIRE	56,063.00	56,166.00	58,806.00	66,712	66,712	66,712		72,715	10,962	17.8%	72,715	10,962	17.8%	72,715	10,962	17.8%
10110209	55245	INSURANCE DEDUCTIBLE	(464.00)	6,646.00	15,665.00	20,000	20,000	3,127		20,000	-	0.0%	20,000	-	0.0%	20,000	-	0.0%
10110209	55246	RISK MANAGEMENT	-	110.00	10,000.00	10,000	10,000	-		10,000	-	0.0%	10,000	-	0.0%	10,000	-	0.0%
10110209	5524																	

TOWN OF LEDYARD
TOWN COUNCIL PROPOSED
FISCAL YEAR 2025-2026 BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	FY 2022	FY 2023	FY 2024	FY 2025				FY 2026					COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised			
HUMAN RESOURCES STAFF																	
10110251	51606	HUMAN RESOURCES DIRECTOR	118,022.00	115,083.00	90,019.00	92,700	92,700	51,995	97,850	5,150	5.6%	97,850	5,150	5.6%	97,850	5,150	5.6%
10110251	53610	LEGAL SERVICES	-	-	-	40,000	40,000	6,155	50,000	10,000		50,000	10,000		40,000	-	0.0%
10110251	58110	TRAINING/MTGS/DUES/SUBSCRIP	1,275.00	2,092.00	1,735.00	1,950	1,950	479	1,950	-	0.0%	1,950	-	0.0%	1,950	-	0.0%
			119,297.00	117,175.00	91,754.00	134,650	134,650	58,629	149,800	15,150	11.3%	149,800	15,150	11.3%	139,800	5,150	3.8%
EMPLOYEE EXPENSES																	
10110253	52000	HEALTH CARE GEN GOV	838,685.00	943,154.00	890,261.00	1,046,150	1,046,150	566,793	1,122,900	76,750	7.3%	1,122,900	76,750	7.3%	1,122,900	76,750	7.3%
10110253	52100	HEALTH CARE BOE	5,116,660.00	4,920,692.00	5,700,111.00	5,193,830	5,193,830	2,900,363	6,069,790	875,960	16.9%	-	(5,193,830)	-100.0%	6,069,790	875,960	16.9%
10110253	52101	HEALTHCARE WAIVERS	220,806.00	225,531.00	223,743.00	275,000	275,000	119,355	275,000	-	0.0%	275,000	-	0.0%	275,000	-	0.0%
10110253	52102	BENEFITS CONSULTANT	5,000.00	2,500.00	-	10,000	10,000	-	10,000	-	0.0%	-	(10,000)	-100.0%	-	(10,000)	-100.0%
10110253	52105	HEALTHCARE-FIREFIGHTERS	101,305.00	85,217.00	102,576.00	125,900	125,900	72,624	133,100	7,200	5.7%	133,100	7,200	5.7%	133,100	7,200	5.7%
10110253	52106	BOE RETIREE HEALTHCARE	-	488,934.00	41,905.00	575,000	575,000	5,147	525,000	(50,000)	-8.7%	-	(575,000)	-100.0%	525,000	(50,000)	-8.7%
10110253	52201	HEALTH CARE TEAMSTERS	336,908.00	360,894.00	347,190.00	410,000	410,000	225,550	418,000	8,000	2.0%	418,000	8,000	2.0%	418,000	8,000	2.0%
10110253	52203	MISC EMPLOYEE EXPENSES	3,674.00	4,616.00	7,000.00	7,000	7,000	827	7,000	7,000	0.0%	7,000	-	0.0%	7,000	-	0.0%
10110253	52204	PRE-EMPLOYMENT TESTING	3,733.00	3,919.00	3,796.00	5,000	5,000	1,462	5,000	-	0.0%	5,000	-	0.0%	5,000	-	0.0%
10110253	52205	CONTRACTUAL ALLOWANCES	33,039.00	35,891.00	53,801.00	73,500	73,500	31,615	65,000	(8,500)	-11.6%	65,000	(8,500)	-11.6%	65,000	(8,500)	-11.6%
10110253	52206	RETIREMENT CASHOUT	68,947.00	62,741.00	76,660.00	75,000	75,000	59,531	75,000	-	0.0%	75,000	-	0.0%	75,000	-	0.0%
10110253	52207	PAYROLL EXPENSES	9,732.00	11,334.00	11,008.00	12,000	12,000	6,625	12,000	-	0.0%	12,000	-	0.0%	12,000	-	0.0%
10110253	52300	RETIREMENT	1,131,235.00	1,163,197.00	950,000.00	850,000	850,000	-	875,000	25,000	2.9%	800,000	(50,000)	-5.9%	800,000	(50,000)	-5.9%
10110253	52310	DEFINED CONTR PLAN	287,900.00	363,253.00	488,339.00	455,000	455,000	331,995	615,000	160,000	35.2%	615,000	160,000	35.2%	615,000	160,000	35.2%
10110253	52400	SALARY BENEFIT ADJUSTMENT	37,018.00	103,792.00	63,994.00	113,000	113,000	20,367	75,000	(38,000)	-33.6%	75,000	(38,000)	-33.6%	75,000	(38,000)	-33.6%
10110253	52500	SOCIAL SECURITY	602,803.00	630,590.00	626,116.00	680,000	680,000	410,653	680,000	-	0.0%	680,000	-	0.0%	680,000	-	0.0%
10110253	52600	UNEMPLOYMENT COMP	-	2,829.00	9,265.00	7,500	7,500	3,731	10,000	2,500	33.3%	10,000	2,500	33.3%	10,000	2,500	33.3%
10110253	52900	WORKER'S COMP GEN GOV	98,146.00	101,085.00	99,428.00	143,790	143,790	74,568	104,400	(39,390)	-27.4%	104,400	(39,390)	-27.4%	104,400	(39,390)	-27.4%
10110253	52910	WORKERS COMP BOE	294,436.00	303,254.00	298,282.00	340,660	340,660	223,703	313,183	(27,477)	-8.1%	313,183	(27,477)	-8.1%	313,183	(27,477)	-8.1%
10110253	52915	LIFE/LTD/AD&D INSURANCE	12,941.00	13,089.00	13,391.00	22,420	22,420	12,780	22,800	380	1.7%	22,800	380	1.7%	22,800	380	1.7%
			9,202,968.00	9,826,512.00	10,003,389.00	10,420,750	10,420,750	5,067,689	11,413,173	992,423	9.5%	4,733,383	(5,687,367)	-54.6%	11,328,173	907,423	8.7%
REGISTRARS																	
10110301	51700	ADMINISTRATIVE WAGES	39,150.00	39,191.00	45,210.00	46,800	46,800	26,616	59,380	12,580	26.9%	53,820	7,020	15.0%	53,820	7,020	15.0%
10110301	56100	OPERATING EXPENSES	400.00	1,039.00	4,210.00	46,800	46,800	26,616	59,380	12,580	26.9%	53,820	7,020	15.0%	53,820	7,020	15.0%
			39,550.00	40,230.00	45,210.00	46,800	46,800	26,616	59,380	12,580	26.9%	53,820	7,020	15.0%	53,820	7,020	15.0%
ELECTIONS																	
10110303	51710	OTHER WAGES	-	-	11,862.00	31,341	31,341	34,173	39,716	8,375	26.7%	36,042	4,701	15.0%	36,042	4,701	15.0%
10110303	51720	STIPENDS	8,270.00	12,615.00	-	-	-	-	-	-	-	-	-	-	-	-	-
10110303	53645	TRAINING	-	-	2,452.00	3,620	3,620	1,150	3,620	-	0.0%	3,620	-	0.0%	3,620	-	0.0%
10110303	54310	EQUIPMENT MAINTENANCE	2,025.00	2,250.00	2,250.00	2,250	2,250	1,125	3,800	1,550	68.9%	3,800	1,550	68.9%	3,800	1,550	68.9%
10110303	55300	COMMUNICATIONS	751.00	1,579.00	1,600.00	1,600	1,600	-	1,600	-	0.0%	1,600	-	0.0%	1,600	-	0.0%
10110303	56900	OTHER SUPPLIES	6,876.00	12,057.00	18,710.00	15,210	15,210	9,921	17,750	2,540	16.7%	17,750	2,540	16.7%	17,750	2,540	16.7%
10110303	58300	EMPLOYEE REIMBURSEMENT	-	-	152.00	250	250	193	250	-	0.0%	250	-	0.0%	250	-	0.0%
			17,922.00	26,922.00	37,002.00	54,271	54,271	46,562	66,736	12,465	23.0%	63,062	8,791	16.2%	63,062	8,791	16.2%
TOWN CLERK																	
10110311	51600	DEPARTMENT HEAD WAGES	61,373.00	63,869.00	65,680.00	67,078	67,078	38,939	77,400	10,322	15.4%	77,400	10,322	15.4%	77,400	10,322	15.4%
10110311	51615	ASSISTANT WAGES	44,578.00	46,913.00	50,013.00	49,959	49,959	31,541	55,320	5,361	10.7%	55,320	5,361	10.7%	55,320	5,361	10.7%
10110311	53600	ACCOUNTING SERVICES/AUDIT	4,000.00	4,000.00	4,000.00	4,000	4,000	2,000	4,000	-	0.0%	4,000	-	0.0%	4,000	-	0.0%
10110311	56100	OPERATING EXPENSES	28,682.00	29,039.00	27,402.00	30,100	30,100	11,754	30,100	-	0.0%	30,100	-	0.0%	30,100	-	0.0%
10110311	56135	RECORDINGS/LICENSES SUPPLIES	3,562.00	8,550.00	4,198.00	4,675	4,675	3,377	5,475	800	17.1%	5,475	800	17.1%	5,475	800	17.1%
10110311	58110	TRAINING/MTGS/DUES/SUBSCRIP	882.00	1,328.00	1,202.00	1,275	1,275	820	1,350	75	5.9%	1,350	75	5.9%	1,350	75	5.9%
			143,077.00	153,699.00	152,495.00	157,087	157,087	88,431	173,645	16,558	10.5%	173,645	16,558	10.5%	173,645	16,558	10.5%
FINANCE																	
10112101	51600	DEPARTMENT HEAD WAGES	108,584.00	106,021.00	108,817.00	111,459	111,459	64,543	133,000	21,541	19.3%	133,000	21,541	19.3%	133,000	21,541	19.3%
10112101	51603	ASST FINANCE DIR	65,658.00	67,958.00	69,784.00	71,405	71,405	41,385	73,548	2,143	3.0%	73,548	2,143	3.0%	73,548	2,143	3.0%
10112101	51615	ASSISTANT WAGES	86,459.00	87,876.00	86,115.00	98,935	98,935	56,021	100,902	1,967	2.0%	100,902	1,967	2.0%	100,902	1,967	2.0%
10112101	56100	OPERATING EXPENSES	2,817.00	2,457.00	1,526.00	2,650	2,650	665	2,650	-	0.0%	2,650	-	0.0%	2,650	-	0.0%
10112101	56200	HEATING OIL/PROPANE	70,923.00	71,010.00	47,957.00	68,000	68,000	23,723	68,000	-	0.0%	68,000	-	0.0%	68,000	-	0.0%
10112101	56220	ELECTRICITY	140,039.00	138,998.00	138,519.00	150,000	150,000	83,899	180,000	30,000	20.0%	180,000	30,000	20.0%	180,000	30,000	20.0%
10112101	58110	TRAINING/MTGS/DUES/SUBSCRIP	678.00	1,319.00	1,837.00	3,000	3,000	1,109	3,000	-	0.0%	3,000	-	0.0%	3,000	-	0.0%

TOWN OF LEDYARD
TOWN COUNCIL PROPOSED
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EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	FY 2022	FY 2023	FY 2024	FY 2025			FY 2026					COUNCIL PROPOSED	Diff vs FY25 REVISIED	% Chge Revised	
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED				Diff vs FY25 Revised
ASSESSOR																	
	10112111	51610 SUPERVISORS	79,317.00	111,071.00	108,429.00	85,522	85,522	49,340	85,522	-	0.0%	85,522	-	0.0%	85,522	-	0.0%
	10112111	51615 ASSISTANT WAGES	33,955.00	41,447.00	44,201.00	46,210	46,210	26,145	47,612	1,402	3.0%	47,612	1,402	3.0%	47,612	1,402	3.0%
	10112111	51710 OTHER WAGES	-	-	-	25,000	25,000	12,500	25,000	-	0.0%	25,000	-	0.0%	25,000	-	0.0%
	10112111	53700 CONTRACT MAINTENANCE/LEASES	13,146.00	14,461.00	16,246.00	18,500	18,500	9,916	21,000	2,500	13.5%	21,000	2,500	13.5%	21,000	2,500	13.5%
	10112111	56100 OPERATING EXPENSES	1,539.00	1,070.00	1,068.00	3,000	3,000	231	3,000	-	0.0%	3,000	-	0.0%	3,000	-	0.0%
	10112111	58110 TRAINING/MTGS/DUES/SUBSCRIP	2,636.00	1,344.00	3,274.00	2,700	2,700	1,934	2,700	-	0.0%	2,700	-	0.0%	2,700	-	0.0%
			130,593.00	169,393.00	173,218.00	180,932	180,932	100,066	184,834	3,902	2.2%	184,834	3,902	2.2%	184,834	3,902	2.2%
TAX COLLECTOR																	
	10112131	51300 SEASONAL HELP	5,469.00	3,304.00	7,398.00	5,200	5,200	6,325	10,500	5,300	101.9%	6,400	1,200	23.1%	6,400	1,200	23.1%
	10112131	51610 SUPERVISORS	63,188.00	67,541.00	69,269.00	71,017	71,017	40,971	71,017	-	0.0%	71,017	-	0.0%	71,017	-	0.0%
	10112131	51615 ASSISTANT WAGES	39,595.00	42,366.00	45,369.00	47,138	47,138	26,660	51,452	4,314	9.2%	51,452	4,314	9.2%	51,452	4,314	9.2%
	10112131	53610 LEGAL SERVICES (NEW)	-	-	-	500	500	-	500	-	0.0%	500	-	0.0%	500	-	0.0%
	10112131	53700 CONTRACT MAINTENANCE/LEASES	5,617.00	2,105.00	2,650.00	2,800	2,950	1,200	2,800	(150)	-5.1%	2,800	(150)	-5.1%	2,800	(150)	-5.1%
	10112131	54421 TAX REFUNDS	105,760.00	104,439.00	115,811.00	-	-	60,790	-	-	-	-	-	-	-	-	-
	10112131	56100 OPERATING EXPENSES	16,661.00	23,029.00	22,416.00	24,900	24,750	2,756	24,800	50	0.2%	24,800	50	0.2%	24,800	50	0.2%
	10112131	58110 TRAINING/MTGS/DUES/SUBSCRIP	2,450.00	1,733.00	1,561.00	2,800	2,800	705	2,400	(400)	-14.3%	2,400	(400)	-14.3%	2,400	(400)	-14.3%
	10112131	58506 TAX UNDERPAYMENT	150.00	-	-	150	150	-	150	-	0.0%	150	-	0.0%	150	-	0.0%
			238,890.00	244,517.00	300,474.00	154,505	154,505	139,407	163,619	9,114	5.9%	159,519	5,014	3.2%	159,519	5,014	3.2%
MIS																	
	10112151	51130 OVERTIME	-	-	-	-	-	-	1,250	1,250	-	1,250	1,250	-	1,250	1,250	-
	10112151	51610 SUPERVISORS	78,300.00	80,604.00	79,020.00	80,153	80,153	49,461	91,604	11,451	14.3%	91,604	11,451	14.3%	91,604	11,451	14.3%
	10112151	51700 ADMINISTRATIVE WAGES	45,464.00	39,674.00	46,661.00	47,066	47,066	29,100	57,658	10,592	22.5%	57,658	10,592	22.5%	57,658	10,592	22.5%
	10112151	53655 MEETING MANAGEMENT SYSTEM	15,754.00	15,952.00	23,265.00	24,542	24,542	5,000	20,910	(3,632)	-14.8%	20,910	(3,632)	-14.8%	20,910	(3,632)	-14.8%
	10112151	53657 WEBSITE UPGRADE/SUPPORT	6,653.00	6,853.00	8,332.00	9,455	9,455	9,451	9,970	515	5.4%	9,970	515	5.4%	9,970	515	5.4%
	10112151	53690 SOFTWARE SUPPORT & MAINT	113,241.00	113,622.00	100,775.00	88,134	88,134	88,020	94,186	6,052	6.9%	94,186	6,052	6.9%	86,511	(1,623)	-1.8%
	10112151	53695 FINANCIAL SOFTWARE HOSTING	21,000.00	22,000.00	21,000.00	22,000	22,050	22,050	23,153	1,103	5.0%	23,153	1,103	5.0%	23,153	1,103	5.0%
	10112151	53696 LAND USE SOFTWARE LICENSING	10,500.00	10,500.00	11,532.00	39,157	39,157	36,115	26,700	(12,457)	-31.8%	26,700	(12,457)	-31.8%	26,700	(12,457)	-31.8%
	10112151	54300 REPAIRS & MAINTENANCE	4,306.00	4,842.00	6,355.00	16,477	16,427	10,623	16,920	493	3.0%	16,920	493	3.0%	16,920	493	3.0%
	10112151	55330 TELEPHONE & FAX SERVICE	10,474.00	12,734.00	12,827.00	11,873	11,873	4,798	11,968	95	0.8%	11,968	95	0.8%	10,968	(905)	-7.6%
	10112151	55340 INTERNET SERVICE	7,500.00	7,500.00	8,832.00	9,000	9,000	2,658	9,000	-	0.0%	9,000	-	0.0%	9,000	-	0.0%
	10112151	56900 OTHER SUPPLIES	5,903.00	6,215.00	6,239.00	6,000	6,000	5,893	6,000	-	0.0%	6,000	-	0.0%	6,000	-	0.0%
	10112151	57400 COMPUTER EQUIPMENT	3,977.00	3,965.00	11,275.00	-	-	-	-	-	-	-	-	-	-	-	-
	10112151	57410 COMPUTER SOFTWARE	9,375.00	10,065.00	14,027.00	32,267	32,267	30,450	34,804	2,537	7.9%	34,804	2,537	7.9%	34,804	2,537	7.9%
	10112151	58110 TRAINING/MTGS/DUES/SUBSCRIP	135.00	976.00	835.00	1,010	1,010	415	1,010	-	0.0%	1,010	-	0.0%	1,010	-	0.0%
			332,582	335,502	350,973	387,134	387,134	294,034	405,133	17,999	4.6%	405,133	17,999	4.6%	396,458	9,324	2.4%
LAND USE																	
	10114301	51130 OVERTIME	-	-	-	-	-	-	5,450	5,450	-	5,450	5,450	-	5,450	5,450	-
	10114301	51600 DEPARTMENT HEAD WAGES	90,981.00	95,274.00	113,220.00	98,140	98,140	64,242	108,150	10,010	10.2%	108,150	10,010	10.2%	108,150	10,010	10.2%
	10114301	51610 SUPERVISORS	72,870.00	116,962.00	145,738.00	145,690	148,690	85,939	143,215	(5,475)	-3.7%	143,215	(5,475)	-3.7%	143,215	(5,475)	-3.7%
	10114301	51615 ASSISTANT WAGES	80,800.00	59,647.00	81,167.00	88,816	88,816	49,218	94,603	5,787	6.5%	80,632	(8,184)	-9.2%	80,632	(8,184)	-9.2%
	10114301	51800 PART-TIME WAGES	-	308.00	-	400	400	-	400	-	0.0%	400	-	0.0%	400	-	0.0%
	10114301	53300 PROFESSIONAL/TECH SERVICES	-	-	-	-	75,000	1,640	75,000	-	0.0%	50,000	(25,000)	-33.3%	50,000	(25,000)	-33.3%
	10114301	53610 LEGAL SERVICES (NEW)	-	-	-	10,000	10,000	35,749	40,000	30,000	300.0%	30,000	20,000	200.0%	40,000	30,000	300.0%
	10114301	55410 ADVERTISING/LEGAL NOTICES	-	-	-	6,500	6,500	3,122	6,500	-	0.0%	6,500	-	0.0%	6,500	-	0.0%
	10114301	56100 OPERATING EXPENSES	2,927.00	5,474.00	5,129.00	6,000	6,000	1,416	6,000	-	0.0%	6,000	-	0.0%	6,000	-	0.0%
	10114301	58110 TRAINING/MTGS/DUES/SUBSCRIP	823.00	1,566.00	2,758.00	2,000	2,000	548	5,670	3,670	183.5%	5,720	3,720	186.0%	5,720	3,720	186.0%
			248,401.00	279,231.00	348,012.00	357,546	435,546	241,874	484,988	49,442	11.4%	436,067	521	0.1%	446,067	10,521	2.4%
PLANNING COMMISSION																	
	10114303	53400 OTHER PROFESS/TECH SERVICES	-	850.00	1,711.00	2,000	2,000	1,427	-	(2,000)	-100.0%	-	(2,000)	-100.0%	-	(2,000)	-100.0%
	10114303	56100 OPERATING EXPENSES	-	430.00	217.00	1,500	1,500	1,500	1,000	(500)	-33.3%	1,000	(500)	-33.3%	1,000	(500)	-33.3%
			-	1,280.00	1,928.00	3,500	3,500	1,402	1,000	(2,500)	-71.4%	1,000	(2,500)	-71.4%	1,000	(2,500)	-71.4%
EDC																	
	10114305	56100 OPERATING EXPENSES	-	36.00	-	750	750	-	500	(250)	-33.3%	500	(250)	-33.3%	500	(250)	-33.3%
	10114305	58100 DUES & FEES	300.00	5,695.00	7,236.00	7,461	7,461	7,560	7,640	179	2.4%	7,640	179	2.4%	7,640	179	2.4%
			300.00	5,731.00	7,236.00	8,211	8,211	7,560	8,140	(71)	-0.9%	8,140	(71)	-0.9%	8,140	(71)	-0.9%
IWWC																	
	10114501	56100 OPERATING EXPENSES	157.00	323.00	443.00	500	500	65	500	-	0.0%	500	-	0.0%	500	-	0.0%
			157.00	323.00	443.00	500	500	65	500	-	0.0%	500	-	0.0%	500	-	0.0%
ZONING BOARD OF APPEALS																	
	10114507	56100 OPERATING EXPENSES	-	368.00	375.00	500	500	-	500	-	0.0%	500	-	0.0%	500	-	0.0%
			-	368.00	375.00	500	500	-	500	-	0.0%	500	-	0.0%	500	-	0.0%

TOWN OF LEDYARD
TOWN COUNCIL PROPOSED
FISCAL YEAR 2025-2026 BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	FY 2022	FY 2023	FY 2024	FY 2025				FY 2026								
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chg Revised	COUNCIL PROPOSED	Diff vs FY25 Revised	% Chg Revised
POLICE																		
10120101	51130	OVERTIME	456,850.00	434,703.00	396,803.00	335,000	335,000	224,841		345,050	10,050	3.0%	345,050	10,050	3.0%	345,050	10,050	3.0%
10120101	51608	DEPARTMENT HEAD - CHIEF	136,234.00	132,819.00	135,835.00	139,749	139,749	80,624		143,941	4,192	3.0%	143,941	4,192	3.0%	143,941	4,192	3.0%
10120101	51609	CAPTAIN (LIEUTENANT)	100,618.00	107,388.00	111,255.00	114,461	114,461	66,035		117,894	3,433	3.0%	117,894	3,433	3.0%	117,894	3,433	3.0%
10120101	51630	PUBLIC SAFETY EMPLOYEES	1,532,699.00	1,658,908.00	1,757,063.00	1,809,509	1,809,509	1,079,567		1,984,151	174,642	9.7%	1,909,791	100,282	5.5%	1,909,791	100,282	5.5%
10120101	51700	ADMINISTRATIVE WAGES	47,217.00	49,307.00	52,054.00	53,872	53,872	30,666		55,495	1,623	3.0%	55,495	1,623	3.0%	55,495	1,623	3.0%
10120101	51715	HOLIDAY PAY	49,106.00	41,050.00	48,218.00	60,000	60,000	26,820		60,000	-	0.0%	60,000	-	0.0%	60,000	-	0.0%
10120101	51716	DUI GRANT PAYROLL	-	435.00	6,584.00	8,000	8,000	-		12,000	4,000	50.0%	12,000	4,000	50.0%	12,000	4,000	50.0%
10120101	51717	OT OUTSIDE ASSIGNMENTS	75,124.00	207,476.00	70,698.00	112,250	112,250	71,393		120,000	7,750	6.9%	120,000	7,750	6.9%	120,000	7,750	6.9%
10120101	51720	STIPEND-MEALS	17,831.00	11,719.00	24,685.00	14,400	14,400	9,500		14,400	-	0.0%	14,400	-	0.0%	14,400	-	0.0%
10120101	51730	DEGREE INCENTIVE	2,500.00	1,950.00	6,150.00	9,500	9,500	1,100		9,500	-	0.0%	9,500	-	0.0%	9,500	-	0.0%
10120101	51900	COMP-TIME LIABILITY	-	18,477.00	11,393.00	11,500	11,500	13,843		15,000	3,500	30.4%	15,000	3,500	30.4%	15,000	3,500	30.4%
10120101	53645	TRAINING SALARY	52,409.00	59,067.00	83,067.00	54,000	54,000	54,565		85,500	31,500	58.3%	85,500	31,500	58.3%	85,500	31,500	58.3%
10120101	53646	TRAINING SUPPORT	22,361.00	26,638.00	25,445.00	27,459	27,459	20,541		27,746	287	1.0%	27,746	287	1.0%	27,746	287	1.0%
10120101	53700	CONTRACT MAINTENANCE/LEASES	28,941.00	31,838.00	34,711.00	33,111	33,111	21,607		37,864	4,753	14.4%	37,864	4,753	14.4%	37,864	4,753	14.4%
10120101	54226	PRISONER EXPENSES	3,967.00	3,460.00	5,435.00	4,050	4,050	1,915		4,050	-	0.0%	4,050	-	0.0%	4,050	-	0.0%
10120101	54300	REPAIRS & MAINTENANCE	11,728.00	5,215.00	10,629.00	9,500	9,500	5,984		9,500	-	0.0%	9,500	-	0.0%	9,500	-	0.0%
10120101	54310	EQUIPMENT MAINTENANCE	23,251.00	35,698.00	34,481.00	33,000	33,000	16,956		33,000	-	0.0%	33,000	-	0.0%	33,000	-	0.0%
10120101	55330	TELEPHONE & FAX SERVICE	2,250.00	3,216.00	2,010.00	2,920	2,920	1,022		2,920	-	0.0%	2,920	-	0.0%	2,920	-	0.0%
10120101	55335	MOBILE DATA SERVICE	11,839.00	10,610.00	8,398.00	12,054	12,054	5,729		12,054	-	0.0%	12,054	-	0.0%	12,054	-	0.0%
10120101	56100	OPERATING EXPENSES	27,528.00	20,387.00	17,034.00	18,000	18,000	15,776		18,000	-	0.0%	18,000	-	0.0%	18,000	-	0.0%
10120101	56205	WATER	2,929.00	2,955.00	2,974.00	3,000	3,000	1,728		3,000	-	0.0%	3,000	-	0.0%	3,000	-	0.0%
10120101	56260	DIESEL/GASOLINE	52,188.00	66,550.00	66,129.00	70,000	70,000	29,128		70,000	-	0.0%	70,000	-	0.0%	70,000	-	0.0%
10120101	56730	UNIFORMS	47,710.00	39,664.00	41,190.00	38,500	38,500	15,612		38,500	-	0.0%	38,500	-	0.0%	38,500	-	0.0%
10120101	56900	OTHER SUPPLIES	16,333.00	18,556.00	19,900.00	19,900	19,900	12,288		19,900	-	0.0%	19,900	-	0.0%	19,900	-	0.0%
10120101	57300	NEW EQUIPMENT	2,400.00	2,390.00	2,400.00	7,920	7,920	-		7,920	-	0.0%	7,920	-	0.0%	7,920	-	0.0%
10120101	58110	TRAINING/MTGS/DUES/SUBSCRIP	2,744.00	1,650.00	3,620.00	6,000	6,000	4,865		6,000	-	0.0%	6,000	-	0.0%	6,000	-	0.0%
10120101	58791	CANINE UPKEEP	-	-	-	-	-	-		1	1	-	-	-	-	-	-	-
			2,726,757.00	2,992,126.00	2,976,894.00	3,007,655	3,007,655	1,809,665	60.17%	3,253,386	245,731	8.2%	3,179,025	171,370	5.7%	3,179,025	171,370	5.7%
DISPATCH																		
10120103	51130	OVERTIME	162,522.00	136,142.00	127,908.00	86,250	86,250	72,081		92,975	6,725	7.8%	92,975	6,725	7.8%	92,975	6,725	7.8%
10120103	51299	PER DIEM WAGES	6,879.00	6,350.00	15,588.00	16,000	16,000	4,347		16,000	-	0.0%	16,000	-	0.0%	16,000	-	0.0%
10120103	51630	PUBLIC SAFETY EMPLOYEES	425,365.00	473,617.00	451,353.00	475,159	475,159	281,923		499,354	24,195	5.1%	499,354	24,195	5.1%	499,354	24,195	5.1%
10120103	51715	HOLIDAY PAY	17,692.00	31,391.00	7,382.00	14,280	14,280	3,611		14,997	717	5.0%	14,997	717	5.0%	14,997	717	5.0%
10120103	51720	MEAL STIPENDS	1,020.00	1,245.00	905.00	1,500	1,500	180		1,500	-	0.0%	1,500	-	0.0%	1,500	-	0.0%
10120103	53700	CONTRACT MAINTENANCE/LEASES	37,923.00	38,382.00	43,345.00	42,540	42,540	38,480		54,214	11,674	27.4%	54,214	11,674	27.4%	54,214	11,674	27.4%
10120103	55330	TELEPHONE & FAX SERVICE	12,328.00	12,405.00	14,974.00	14,760	14,760	9,387		15,600	840	5.7%	15,600	840	5.7%	15,600	840	5.7%
10120103	56100	OPERATING EXPENSES	7,055.00	4,667.00	5,144.00	5,500	5,500	2,945		5,500	-	0.0%	5,500	-	0.0%	5,500	-	0.0%
10120103	56730	UNIFORMS	2,155.00	977.00	1,547.00	9,760	9,760	3,521		9,760	-	0.0%	9,760	-	0.0%	9,760	-	0.0%
10120103	58110	TRAINING/MTGS/DUES/SUBSCRIP	3,478.00	2,802.00	2,912.00	3,500	3,500	2,894		4,000	500	14.3%	4,000	500	14.3%	4,000	500	14.3%
			676,417.00	707,978.00	671,058.00	669,249	669,249	419,369	62.66%	713,900	44,651	6.7%	713,900	44,651	6.7%	713,900	44,651	6.7%
ANIMAL CONTROL																		
10120105	51130	OVERTIME	1,624.00	1,380.00	1,700.00	2,100	2,100	828		2,100	-	0.0%	2,100	-	0.0%	2,100	-	0.0%
10120105	51205	ANIMAL CONTROL OFFICER	44,580.00	38,626.00	44,229.00	52,917	52,917	22,430		52,917	-	0.0%	52,917	-	0.0%	52,917	-	0.0%
10120105	51800	PART-TIME WAGES	19,700.00	30,480.00	39,406.00	26,208	26,208	21,559		26,208	-	0.0%	26,208	-	0.0%	26,208	-	0.0%
10120105	53310	VETERINARIAN	2,203.00	1,825.00	2,163.00	2,500	2,500	1,943		2,500	-	0.0%	2,500	-	0.0%	2,500	-	0.0%
10120105	53645	TRAINING	-	305.00	-	400	400	-		400	-	0.0%	400	-	0.0%	400	-	0.0%
10120105	56100	OPERATING EXPENSES	6,844.00	7,563.00	9,560.00	7,500	7,500	3,723		7,500	-	0.0%	7,500	-	0.0%	7,500	-	0.0%
10120105	57305	ACO EQUIPMENT	544.00	323.00	-	1,000	1,000	710		1,000	-	0.0%	1,000	-	0.0%	1,000	-	0.0%
10120105	58000	SPAY/NEUTER PROGRAM	1,412.00	1,392.00	1,509.00	1,500	1,500	1,717		1,500	-	0.0%	1,500	-	0.0%	1,500	-	0.0%
10120105	58790	MISCELLANEOUS EXPENSES	5,258.00	4,831.00	6,401.00	5,450	5,450	6,906		7,000	1,550	28.4%	7,000	1,550	28.4%	7,000	1,550	28.4%
			82,165.00	86,725.00	104,968.00	99,575	99,575	59,816	60.07%	101,125	1,550	1.6%	101,125	1,550	1.6%	101,125	1,550	1.6%
FIRE MARSHAL																		
10120301	51130	OVERTIME	-	-	-	100	100	-		100	-	0.0%	100	-	0.0%	100	-	0.0%
10120301	51630	PUBLIC SAFETY EMPLOYEES	74,223.00	77,686.00	80,064.00	82,466	82,466	47,576		84,940	2,474	3.0%	84,940	2,474	3.0%	84,940	2,474	3.0%
10120301	55330	TELEPHONE & FAX SERVICE	3,173.00	4,250.00	3,061.00	5,200	5,200	1,320		5,500	300	5.8%	5,500	300	5.8%	5,500	300	5.8%
10120301	56100	OPERATING EXPENSES	3,942.00	6,518.00	3,091.00	8,000	8,000	2,119		8,800	800	10.0%	8,800	800	10.0%	8,800	800	10.0%
10120301	56450	CODE AND REFERENCE BOOKS	-	2,882.00	-	3,000	3,000	225		3,000	-	0.0%	3,0					

TOWN OF LEDYARD
TOWN COUNCIL PROPOSED
FISCAL YEAR 2025-2026 BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	FY 2022	FY 2023	FY 2024	FY 2025				FY 2026					COUNCIL	Diff vs FY25	% Chge
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge	PROPOSED	REVISED
ADMIN EMERGENCY SERVICES																	
10120401	51130	OVERTIME	13,525.00	6,637.00	9,027.00	12,000	12,000	4,271									
10120401	51600	DEPARTMENT HEAD WAGES	20,084.00	21,351.00	21,972.00	22,606	22,606	13,041									
10120401	51630	PUBLIC SAFETY EMPLOYEES	300,787.00	306,930.00	306,533.00	341,877	341,877	196,803									
10120401	56100	OPERATING EXPENSES	882.00	16,164.00	24,333.00	36,400	36,400	6,728									
10120401	57307	THIRD PARTY AMBULANCE SERVICES	75,000.00	75,000.00	75,000.00	75,000	75,000	75,000									
			410,278.00	426,082.00	436,865.00	487,883	487,883	295,843	60.64%								
LEDYARD FIRE COMPANY																	
10120501	51720	INCENTIVE	5,000.00	5,000.00	5,000.00	5,000	5,000	2,500									
10120501	53645	TRAINING	14,431.00	13,123.00	13,035.00	14,000	14,000	2,879									
10120501	53685	FIRE HOSE TESTING	-	1,081.00	-	1,500	1,500	-									
10120501	54300	REPAIRS & MAINTENANCE	31,847.00	31,901.00	32,743.00	34,000	34,000	27,545									
10120501	55320	CELL PHONE SERVICE	1,875.00	1,875.00	1,909.00	2,000	2,000	-									
10120501	56100	OPERATING EXPENSES	7,387.00	13,265.00	13,757.00	16,000	16,000	10,179									
10120501	56730	UNIFORMS	11,519.00	12,221.00	11,586.00	12,000	12,000	5,753									
10120501	57017	FIRE POLICE	800.00	200.00	600.00	5,000	5,000	-									
10120501	57300	NEW EQUIPMENT	10,506.00	9,076.00	9,761.00	10,000	10,000	6,176									
10120501	58790	INCENTIVE	28,500.00	28,500.00	28,500.00	28,500	28,500	28,500									
			111,775.00	116,242.00	116,891.00	128,000	128,000	83,532	65.26%								
GALES FERRY FIRE COMPANY																	
10120551	51720	INCENTIVE	4,500.00	4,542.00	5,000.00	5,000	5,000	-									
10120551	53645	TRAINING	18,132.00	14,781.00	18,365.00	18,000	18,000	5,830									
10120551	53685	FIRE HOSE TESTING	1,950.00	-	-	1,000	1,000	-									
10120551	55330	TELEPHONE & FAX SERVICE	1,000.00	1,937.00	2,263.00	3,000	3,000	1,363									
10120551	56100	OPERATING EXPENSES	25,559.00	28,587.00	25,283.00	38,000	38,000	13,991									
10120551	56106	TRUCK GARAGING	58,700.00	59,874.00	61,094.00	61,094	61,094	45,821									
10120551	56700	VEHICLE EQUIPMENT/PARTS	41,772.00	43,681.00	44,601.00	41,000	41,000	43,608									
10120551	56730	UNIFORMS	13,005.00	9,980.00	11,882.00	13,500	13,500	2,659									
10120551	57017	FIRE POLICE	320.00	480.00	198.00	3,000	3,000	-									
10120551	57300	NEW EQUIPMENT	4,436.00	5,671.00	-	7,000	7,000	-									
10120551	58790	MISCELLANEOUS EXPENSES	28,500.00	28,500.00	28,500.00	28,500	28,500	28,500									
			197,874.00	198,033.00	197,186.00	219,094	219,094	141,772	64.71%								
EMERGENCY MANAGEMENT																	
10120701	51630	PUBLIC SAFETY EMPLOYEES	15,730.00	15,730.00	15,600.00	15,600	15,600	7,800									
10120701	56100	OPERATING EXPENSES	3,164.00	1,658.00	2,463.00	4,850	4,850	-									
			18,894.00	17,388.00	18,063.00	20,450	20,450	7,800	38.14%								
VISITING NURSE ASSOCIATION																	
10130101	51600	DEPARTMENT HEAD WAGES	92,674.00	95,721.00	98,462.00	-	-	-									
10130101	51610	SUPERVISORS	76,668.00	80,147.00	-	-	-	-									
10130101	51615	ASSISTANT WAGES	99,890.00	76,105.00	31,725.00	-	-	-									
10130101	51645	NURSES SALARY	197,071.00	190,042.00	-	-	-	-									
10130101	51646	NURSE AIDES	21,904.00	19,927.00	-	-	-	-									
10130101	51710	PER DIEM NURSES	45,658.00	7,192.00	-	-	-	-									
10130101	51720	STIPENDS	10,000.00	10,040.00	10,400.00	10,000	10,000	6,000									
10130101	52610	CLOTHING ALLOWANCE	800.00	2,070.00	-	-	-	-									
10130101	53300	PROFESSIONAL/TECH SERVICES	83,125.00	85,030.00	-	-	-	-									
10130101	53400	OTHER PROFESS/TECH SERVICES	3,950.00	650.00	-	-	-	-									
10130101	53600	ACCOUNTING SERVICES/AUDIT	2,375.00	2,375.00	-	-	-	-									
10130101	53635	PATIENT SATISFACTION SURVEY	1,800.00	1,800.00	-	-	-	-									
10130101	53636	ICD CODING	9,193.00	9,750.00	-	-	-	-									
10130101	53700	CONTRACT MAINTENANCE/LEASES	10,369.00	11,076.00	-	-	-	-									
10130101	54300	REPAIRS & MAINTENANCE	27,620.00	28,640.00	-	-	-	-									

TOWN OF LEDYARD
TOWN COUNCIL PROPOSED
FISCAL YEAR 2025-2026 BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	FY 2022	FY 2023	FY 2024	FY 2025				FY 2026					COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% OF REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised			
	10130101	56100 OPERATING EXPENSES	9,123.00	9,860.00	64,416.00	-	-	-	-	-	-	-	-	-	-	-	-
	10130101	56900 OTHER SUPPLIES	8,105.00	6,756.00	-	-	-	-	-	-	-	-	-	-	-	-	
	10130101	58100 DUES & FEES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	10130101	58110 TRAINING/MTGS/DUES/SUBSCRIP	5,756.00	7,613.00	-	-	-	-	-	-	-	-	-	-	-	-	
	10130101	58300 EMPLOYEE REIMBURSEMENT	11,885.00	8,160.00	-	-	-	-	-	-	-	-	-	-	-	-	
	10130101	58775 COMMUNITY HEALTH PROGRAM	5,056.00	866.00	-	-	-	-	-	-	-	-	-	-	-	-	
	10130101	58790 MISCELLANEOUS EXPENSES	678.00	1,148.00	-	-	-	-	-	-	-	-	-	-	-	-	
			723,700.00	654,968.00	205,003.00	10,000	10,000	6,000	60.00%	10,000	-	0.0%	10,000	-	0.0%	10,000	0.0%
SCHOOL NURSING																	
	10130103	51130 OVERTIME	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	10130103	51645 NURSES SALARY	265,858.00	263,023.00	273,301.00	303,843	303,843	148,519	332,940	29,097	9.6%	332,940	29,097	9.6%	332,940	29,097	9.6%
	10130103	51646 NURSE AIDES	56,540.00	57,673.00	53,906.00	78,446	78,446	36,073	80,129	1,683	2.1%	80,129	1,683	2.1%	80,129	1,683	2.1%
	10130103	51700 ADMINISTRATIVE WAGES	-	-	-	50,403	50,403	34,940	49,321	(1,082)	-	49,321	(1,082)	-	49,321	(1,082)	-
	10130103	51710 OTHER WAGES	8,462.00	10,967.00	28,473.00	36,100	36,100	23,288	38,100	2,000	5.5%	38,100	2,000	5.5%	38,100	2,000	5.5%
	10130103	52610 CLOTHING ALLOWANCE	2,100.00	1,500.00	1,500.00	1,500	1,500	-	1,500	-	0.0%	1,500	-	0.0%	1,500	-	-100.0%
	10130103	56100 OPERATING EXPENSES	113.00	-	362.00	700	700	151	700	-	0.0%	700	-	0.0%	700	-	-100.0%
	10130103	58110 TRAINING/MTGS/DUES/SUBSCRIP	1,366.00	344.00	632.00	1,500	1,500	1,119	1,500	-	0.0%	1,500	-	0.0%	1,500	-	0.0%
			334,439.00	333,507.00	358,174.00	472,492	472,492	243,390	504,690	32,198	6.8%	504,690	32,198	6.8%	502,490	29,998	6.3%
SOCIAL SERVICES																	
	10130301	51610 SUPERVISORS	87,075.00	90,125.00	72,109.00	-	-	-	-	-	-	-	-	-	-	-	-
	10130301	51700 COUNSELOR	3,484.00	3,607.00	3,257.00	-	-	-	-	-	-	-	-	-	-	-	-
	10130301	54401 FOOD PANTRY EXPENSES	-	3,500.00	-	-	-	-	-	-	-	-	-	-	-	-	-
	10130301	56100 OPERATING EXPENSES	3,310.00	4,053.00	1,824.00	-	-	-	-	-	-	-	-	-	-	-	-
			93,869.00	101,285.00	77,190.00												
SENIOR CENTER																	
	10130501	51610 SUPERVISORS	360.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	10130501	51615 ASSISTANT WAGES	35,463.00	36,771.00	-	-	-	-	-	-	-	-	-	-	-	-	-
	10130501	51700 ADMINISTRATIVE WAGES	1,121.00	9,489.00	-	-	-	-	-	-	-	-	-	-	-	-	-
	10130501	51800 VAN DRIVER WAGES	18,361.00	27,475.00	-	-	-	-	-	-	-	-	-	-	-	-	-
	10130501	53658 REGIONAL SENIOR WEBSITE	3,300.00	3,600.00	-	-	-	-	-	-	-	-	-	-	-	-	-
	10130501	53700 CONTRACT MAINTENANCE/LEASES	3,735.00	3,934.00	-	-	-	-	-	-	-	-	-	-	-	-	-
	10130501	54800 EQUIPMENT MAINTENANCE	2,048.00	2,025.00	-	-	-	-	-	-	-	-	-	-	-	-	-
	10130501	56100 OPERATING EXPENSES	3,009.00	2,150.00	-	-	-	-	-	-	-	-	-	-	-	-	-
	10130501	58775 COMMUNITY HEALTH PROGRAM	13,747.00	15,761.00	-	-	-	-	-	-	-	-	-	-	-	-	-
			81,144.00	101,205.00													
PW-ADMINISTRATION																	
	10140101	51600 DEPARTMENT HEAD WAGES	122,669.00	126,024.00	129,722.00	133,460	133,460	76,996	140,000	6,540	4.9%	140,000	6,540	4.9%	140,000	6,540	4.9%
	10140101	53300 PROFESSIONAL/TECH SERVICES	55,167.00	39,182.00	61,758.00	75,000	75,000	35,812	80,000	5,000	6.7%	80,000	5,000	6.7%	80,000	5,000	6.7%
	10140101	58110 TRAINING/MTGS/DUES/SUBSCRIP	4,826.00	4,581.00	-	4,819	4,819	3,750	4,000	250	6.7%	4,000	250	6.7%	4,000	250	6.7%
			182,662.00	169,787.00	196,309.00	212,210	212,210	115,427	224,000	11,790	5.6%	224,000	11,790	5.6%	224,000	11,790	5.6%
PW-HIGHWAY																	
	10140103	51130 OVERTIME	26,682.00	12,573.00	15,862.00	13,000	13,000	9,730	15,000	2,000	15.4%	15,000	2,000	15.4%	15,000	2,000	15.4%
	10140103	51301 SEASONAL HELP SUMMER	15,904.00	5,586.00	15,000.00	15,000	15,000	1,644	7,500	(7,500)	-50.0%	7,500	(7,500)	-50.0%	7,500	(7,500)	-50.0%
	10140103	51610 SUPERVISORS	80,486.00	90,140.00	94,527.00	94,527	94,527	54,534	94,527	-	0.0%	94,527	-	0.0%	94,527	-	0.0%
	10140103	51620 PUBLIC WORKS EMPLOYEES	740,091.00	788,429.00	839,091.00	873,500	873,500	486,910	899,744	26,244	3.0%	899,744	26,244	3.0%	899,744	26,244	3.0%
	10140103	51710 POSITION UPGRADE PAY	5,879.00	5,026.00	4,775.00	4,775	4,775	3,194	7,500	-	0.0%	7,500	-	0.0%	7,500	-	0.0%
	10140103	51805 PT SNOW/PLOW DRIVERS	3,207.00	334.00	612.00	2,500	2,500	750	5,000	-	0.0%	5,000	-	0.0%	5,000	-	0.0%
	10140103	51815 OVERTIME SNOW PLOWING	83,447.00	36,510.00	49,168.00	97,000	97,000	27,621	102,000	5,000	5.2%	102,000	5,000	5.2%	102,000	5,000	5.2%
	10140103	53645 TRAINING	3,500.00	2,945.00	3,360.00	1,800	1,800	1,200	1,800	-	0.0%	1,800	-	0.0%	1,800	-	0.0%
	10140103	53700 CONTRACT MAINTENANCE/LEASES	1,908.00	4,032.00	4,113.00	4,500	4,500	2,000	5,000	500	11.1%	5,000	500	11.1%	5,000	500	11.1%
	10140103	55300 TELEPHONE/CABLE	4,613.00	4,062.00	4,387.00	5,000	5,000	1,969	5,000	-	0.0%	5,000	-	0.0%	5,000	-	0.0%
	10140103	56260 GASOLINE/OIL	30,756.00	27,546.00	39,243.00	45,000	45,000	22,461	45,000	-	0.0%	45,000	-	0.0%	45,000	-	0.0%
	10140103	56265 DIESEL FUEL	34,885.00	40,699.00	54,992.00	65,000	65,000	6,915	65,000	-	0.0%	65,000	-	0.0%	65,000	-	0.0%
	10140103	56730 UNIFORMS	10,576.00	12,430.00	12,311.00	13,000	13,000	9,088	14,500	1,500	11.5%	14,500	1,500	11.5%	14,500	1,500	11.5%
	10140103	56900 OTHER SUPPLIES	3,361.00	2,898.00	7,240.00	2,500	2,500	1,421	3,000	500	20.0%	3,000	500	20.0%	3,000	500	20.0%
	10140103	57300 NEW EQUIPMENT	2,566.00	1,433.00	1,254.00	1,700	1,700	429	1,800	100	5.9%	1,800	100	5.9%	1,800	100	5.9%
	10140103	58300 EMPLOYEE REIMBURSEMENT	4,984.00	1,476.00	3,150.00	5,500	5,500	1,780	7,500	2,000	36.4%	7,500	2,000	36.4%	7,500	2,000	36.4%
			1,052,845.00	1,036,119.00	1,132,926.00	1,249,527	1,249,527	630,896	1,279,871	30,344	2.4%	1,279,871	30,344	2.4%	1,279,871	30,344	2.4%
PW-VEHICLE MAINTENANCE																	
	10140105	51620 PUBLIC WORKS EMPLOYEES	124,526.00	129,003.00	130,176.00	133,451	133,451	109,142	199,394	65,943	49.4%	199,394	65,943	49.4%	199,394	65,943	49.4%
	10140105	56100 OPERATING EXPENSES	3,224.00	3,224.00	4,369.00	2,100	2,100	1,004	2,300	200	9.5%	2,300	200	9.5%	2,300	200	9.5%
	10140105	56300 SNOW PLOW BLADES	4,747.00	3,250.00	5,856.00	5,500	5,500	1,800	5,500	-	0.0%	5,500	-	0.0%	5,500	-	0.0%
	10140105	56700 VEHICLE/EQUIP PARTS	150,010.00	200,842.00	181,602.00	135,000	135,000	100,138	150,000	15,000	11.1%	150,000	15,000	11.1%	150,000	15,000	11.1%
	10140105	56705 OXYGEN & WELDING	627.00	1,494.00	1,035.00	1,000	1,000	591	1,100	100	10.0%	1,100	100	10.0%	1,100	100	10.0%
	10140105	56715 TIRES	9,408.00	20,366.00	11,382.00	10,000	10,000	8,732	12,000	2,000	20.0%	12,000	2,000	20.0%	12,000	2,000	20.0%
			292,542.00	357,279.00	334,420.00	287,051	287,051	221,407	370,294	83,243	29.0%	370,294	83,243	29.0%	370,294	83,243	29.0%

**TOWN OF LEDYARD
TOWN COUNCIL PROPOSED
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EXPENDITURE DETAIL**

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	FY 2022	FY 2023	FY 2024	FY 2025				FY 2026						COUNCIL PROPOSED	Diff vs FY25	% Chge Revised
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chge Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge Revised			
PW-PROPERTY MAINTENANCE																		
10140111	58200	TOWN HALL AND ANNEX	11,732.00	10,667.00	10,170.00	15,000	15,000	2,653	15,000	-	0.0%	15,000	-	0.0%	15,000	-	0.0%	
10140111	58210	PW FACILITIES	30,958.00	33,924.00	26,063.00	26,000	26,000	14,078	26,000	-	0.0%	26,000	-	0.0%	26,000	-	0.0%	
10140111	58220	POLICE STATION	15,926.00	8,593.00	20,455.00	15,000	15,000	8,319	16,000	1,000	6.7%	16,000	1,000	6.7%	16,000	1,000	6.7%	
10140111	58225	EMERGENCY SERVICES BUILDING	15,780.00	25,088.00	16,592.00	10,000	10,000	2,230	12,500	2,500	25.0%	12,500	2,500	25.0%	12,500	2,500	25.0%	
10140111	58230	LIBRARY FACILITY	9,186.00	7,455.00	6,896.00	7,050	7,050	5,687	7,050	-	0.0%	7,050	-	0.0%	7,050	-	0.0%	
10140111	58235	SENIOR CENTER FACILITY	6,546.00	5,730.00	3,322.00	8,000	8,000	2,072	8,000	-	0.0%	8,000	-	0.0%	8,000	-	0.0%	
10140111	58236	TOWN GREEN	-	8,248.00	1,117.00	5,000	5,000	324	4,000	(1,000)	-20.0%	4,000	(1,000)	-20.0%	4,000	(1,000)	-20.0%	
			90,128.00	99,705.00	84,615.00	86,050	86,050	35,363	88,550	2,500	2.9%	88,550	2,500	2.9%	88,550	2,500	2.9%	
PW-SANITATION																		
10140113	51620	PUBLIC WORKS EMPLOYEES	742.00	615.00	-	2,000	2,000	709	2,000	-	0.0%	2,000	-	0.0%	2,000	-	0.0%	
10140113	54210	DISPOSAL SERVICE	592,634.00	609,703.00	628,178.00	652,000	652,000	377,001	752,500	100,500	15.4%	752,500	100,500	15.4%	711,300	59,300	9.1%	
10140113	54224	TIPPING FEES	356,392.00	348,736.00	366,101.00	425,000	425,000	200,430	470,000	45,000	10.6%	470,000	45,000	10.6%	470,000	45,000	10.6%	
10140113	56100	OPERATING EXPENSES	4,532.00	4,510.00	8,693.00	5,000	5,000	3,753	5,500	500	10.0%	5,500	500	10.0%	5,500	500	10.0%	
10140113	58790	BULKY WASTE	62,854.00	68,445.00	76,538.00	90,000	90,000	39,879	100,000	10,000	11.1%	100,000	10,000	11.1%	100,000	10,000	11.1%	
			1,017,154.00	1,032,009.00	1,079,510.00	1,174,000	1,174,000	621,772	1,330,000	156,000	13.3%	1,330,000	156,000	13.3%	1,288,800	114,800	9.8%	
LIBRARY																		
10150101	51160	CUSTODIAN SALARIES	23,742.00	24,807.00	25,688.00	26,061	26,061	15,035	26,839	778	3.0%	26,839	778	3.0%	26,839	778	3.0%	
10150101	51600	DEPARTMENT HEAD WAGES	82,178.00	78,950.00	81,192.00	83,037	83,037	48,146	85,529	2,492	3.0%	85,529	2,492	3.0%	85,529	2,492	3.0%	
10150101	51610	SUPERVISORS	152,771.00	149,358.00	159,613.00	176,884	176,884	87,482	175,823	(1,061)	-0.6%	175,823	(1,061)	-0.6%	175,823	(1,061)	-0.6%	
10150101	51615	ASSISTANT WAGES	106,088.00	111,141.00	119,208.00	126,000	126,000	71,145	128,004	2,004	1.6%	128,004	2,004	1.6%	128,004	2,004	1.6%	
10150101	51800	PART-TIME WAGES	54,024.00	54,907.00	59,733.00	81,008	81,008	39,099	83,459	2,451	3.0%	83,459	2,451	3.0%	76,841	(4,167)	-5.1%	
10150101	53645	TRAINING	-	-	-	2,500	2,500	-	2,500	-	0.0%	2,500	-	0.0%	2,500	-	0.0%	
10150101	53700	CONTRACT MAINTENANCE/LEASES	2,607.00	5,179.00	1,480.00	1,800	1,800	2,790	1,800	285	3.8%	1,800	285	3.8%	1,800	285	3.8%	
10150101	54310	EQUIPMENT MAINTENANCE	-	-	1,534.00	1,800	1,800	1,645	1,800	-	0.0%	1,800	-	0.0%	1,800	-	0.0%	
10150101	55330	TELEPHONE & FAX SERVICE	3,536.00	3,647.00	2,467.00	4,200	4,200	1,031	4,200	-	0.0%	4,200	-	0.0%	4,200	-	0.0%	
10150101	56100	OPERATING EXPENSES	11,776.00	18,084.00	11,650.00	13,513	13,513	6,675	14,523	1,010	7.5%	14,523	1,010	7.5%	14,523	1,010	7.5%	
10150101	56140	LION REG NETWORK	41,652.00	42,727.00	51,265.00	38,288	38,288	55,349	33,660	3,360	6.5%	33,660	3,360	6.5%	33,660	3,360	6.5%	
10150101	56420	LIBRARY BOOKS	50,259.00	54,399.00	51,036.00	53,350	53,350	33,393	60,000	6,650	12.5%	60,000	2,650	5.0%	56,000	(4,000)	-7.0%	
			528,633.00	543,199.00	564,866.00	627,909	627,909	344,729	645,878	17,969	2.9%	628,883	974	0.2%	635,260	7,351	1.2%	
PARKS AND RECREATION																		
10160101	51600	DEPARTMENT HEAD WAGES	77,024.00	79,974.00	82,236.00	84,119	84,119	48,770	86,642	2,523	3.0%	86,642	2,523	3.0%	87,844	3,365	4.0%	
10160101	51610	SUPERVISORS	54,106.00	58,231.00	42,523.00	56,978	56,978	32,424	57,325	347	0.6%	57,325	347	0.6%	57,325	347	0.6%	
10160101	51615	ASSISTANT WAGES	78,064.00	69,200.00	122,233.00	124,817	124,817	58,385	121,940	(2,877)	-2.3%	121,940	(2,877)	-2.3%	121,940	(2,877)	-2.3%	
10160101	51700	ADMINISTRATIVE WAGES	-	-	17,298.00	12,878	12,878	5,328	11,000	(1,878)	-14.6%	11,000	(1,878)	-14.6%	11,000	(1,878)	-14.6%	
10160101	51710	PLAYGROUND & CUSTODIAN	3,598.00	16,328.00	11,910.00	17,300	17,300	13,750	17,300	-	0.0%	17,300	-	0.0%	17,300	-	0.0%	
10160101	51800	PART-TIME WAGES	-	-	42,617.00	33,000	33,000	13,750	33,000	-	0.0%	33,000	-	0.0%	33,000	-	0.0%	
10160101	53303	COMM. CTR UTILITIES	-	-	11,416.00	14,353	14,353	10,309	20,363	6,010	41.9%	20,363	6,010	41.9%	20,363	6,010	41.9%	
10160101	53658	REGIONAL SENIOR WEBSITE	-	-	3,600.00	3,600	3,600	-	(3,600)	-	-100.0%	-	-	-100.0%	-	-	-100.0%	
10160101	53700	CONTRACT MAINTENANCE/LEASES	161,462.00	161,462.00	161,462.00	161,462	161,462	105,633	161,462	-	0.0%	161,462	-	0.0%	200,000	38,538	23.9%	
10160101	54300	REPAIRS & MAINTENANCE	29,531.00	29,936.00	33,653.00	39,137	39,137	26,260	45,394	6,257	16.0%	45,394	6,257	16.0%	45,394	6,257	16.0%	
10160101	54310	EQUIPMENT MAINTENANCE	-	-	2,661.00	2,455	2,455	388	2,268	(187)	-7.6%	2,268	(187)	-7.6%	2,268	(187)	-7.6%	
10160101	56100	OPERATING EXPENSES	22,039.00	18,898.00	22,162.00	30,635	30,635	13,544	33,926	3,291	10.7%	33,926	3,291	10.7%	33,926	3,291	10.7%	
10160101	56220	ELECTRICITY	33,809.00	36,588.00	34,949.00	36,750	36,750	19,977	37,550	800	2.2%	37,550	800	2.2%	37,550	800	2.2%	
			459,633.00	470,617.00	588,720.00	617,484	617,484	337,788	628,170	10,686	1.7%	628,170	10,686	1.7%	667,550	50,066	8.1%	
BOE EXPENDITURES																		
10170101	58790	BOARD OF ED EXPENSES	33,223,716.00	34,337,932.00	35,815,724.00	38,369,823	38,369,823	-	40,667,242	2,297,419	6.0%	47,262,032	8,892,209	23.18%	40,667,242	2,297,419	6.0%	
			33,223,716.00	34,337,932.00	35,815,724.00	38,369,823	38,369,823	-	40,667,242	2,297,419	6.0%	47,262,032	8,892,209	23.18%	40,667,242	2,297,419	6.0%	
DEBT SERVICE																		
10180101	58810	GEN OBLIGATION BOND PRINCIPAL	2,461,443.00	2,602,337.00	2,587,337.00	2,361,519	2,361,519	1,205,000	2,361,519	-	0.0%	2,361,519	-	0.0%	2,361,519	-	0.0%	
10180101	58811	GEN OBLIGATION BOND INTEREST	1,161,096.00	1,231,494.00	1,126,378.00	1,019,181	1,019,181	690,550	916,040	(103,141)	-10.1%	916,040	(103,141)	-10.1%	916,040	(103,141)	-10.1%	
10180101	58820	CWF/DWSRF LOAN PRINCIPAL	89,499.00	77,296.00	85,966.00	87,702	87,702	51,031	89,472	1,770	2.0%	89,472	1,770	2.0%	89,472	1,770	2.0%	
10180101	58821	CWF/DWSRF LOAN INTEREST	16,636.00	12,510.00	12,004.00	10,269	10,269	6,118	8,499	(1,770)	-17.2%	8,499	(1,770)	-17.2%	8,499	(1,770)	-17.2%	
10180101	58823	DEBT TRANSFER TO WPCA	-	550,970.00	542,163.00	426,359	426,359	300,727	421,920	(4,439)	-1.0%	421,920	(4,439)	-1.0%	421,920	(4,439)	-1.0%	
10180101	58830	PROJECTS IN PROGRESS	24,625.00	1,625.00	1,625.00	50,000	50,000	1,625	50,000	-	0.0%	50,000	-	0.0%	50,000	-	0.0%	
			3,753,299.00	4,476,232.00	4,355,473.00	3,955,030	3,955,030	2,255,051	3,847,450	(107,580)	-2.7%	3,847,450	(107,580)	-2.7%	3,847,450	(107,580)	-2.7%	
CONTRIBUTION TO CNR																		
10185101	58790	CONTRIBUTION TO CAPITAL	1,257,882.00	1,150,285.00	1,653,735.00	1,791,098	1,791,098	-	2,393,006	601,908	33.6%	1,606,450	(184,648)	-10				

Water Operations

Sewer Operations

Water Operations Fiscal Year 2025/2026

FY2026 Water Budget											
Report As of: 1/27/2024											
ORG	OBJ	ACCOUNT DESCRIPTION	FY23 Actual	FY24 ACTUAL	FY25 BUDGET	FY25 YTD ACTUAL	FY25 ENCUMBRANCE/REQ	FY25 AVAILABLE BUDGET	% USED	FY26 Proposed Budget	Changes
50590991	59305	CONTRIBUTION TO CNR	130,000.00	130,000.00	130,000.00	0.00	0.00	130,000.00	0%	130,000.00	0.00
50591603	58100	DUES & FEES	637.50	1,805.25	3,100.00	95.52	470.00	2,534.48	18%	3,100.00	0.00
50591623	56225	POWER PURCHASED	13,907.31	9,761.81	10,000.00	5,748.53	4,251.47	0.00	100%	10,000.00	0.00
50591626	53720	GU OPERATING--EMERGENCY	11,625.58	24,363.50	9,000.00	8,896.94	103.06	0.00	100%	9,000.00	0.00
50591627	53725	GU OPERATING AGREEMENT ANNUAL	266,611.40	298,119.96	305,573.00	76,393.23	173,606.77	55,573.00	82%	330,986.00	25,413.00
50591627	53726	GU CUSTOMER SERVICE	113,081.64	96,642.47	99,436.64	24,570.03	60,429.97	14,436.64	85%	105,319.85	5,883.21
50591663	54110	RTE 12 WATER PURCHASED USED	334,448.16	340,211.81	267,235.15	199,866.55	67,368.45	0.15	100%	350,000.00	82,764.85
50591663	54115	ROUTE 117 WATER PURCHASED USED	375,858.78	386,558.85	261,983.81	183,913.03	78,069.97	0.81	100%	400,000.00	138,016.19
50591663	54120	METER EQUIPMENT	20,423.92	6,215.00	16,000.00	3,161.67	6,838.33	6,000.00	63%	16,000.00	0.00
50591921	53601	INTEREST EXPENSE	22.00	22.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591921	54420	FINANCE DEPT SERVICES	26,000.00	26,000.00	26,000.00	0.00	0.00	26,000.00	0%	26,000.00	0.00
50591921	54506	FIRE HYDRANT MAINTENANCE	-8,175.00	-8,175.00	5,000.00	0.00	0.00	5,000.00	0%	14,400.00	9,400.00
50591921	58810	GEN OBLIGATION BOND PRINCIPAL	0.00	0.00	20,799.00	0.00	0.00	20,799.00	0%	20,799.00	0.00
50591921	58811	GEN OBLIGATION BOND INTEREST	7,487.52	4,076.54	3,661.00	0.00	0.00	3,661.00	0%	2,829.00	-832.00
50591921	58820	CWF/DWSRF LOAN PRINCIPAL	0.00	0.00	255,730.00	0.00	0.00	255,730.00	0%	260,920.00	5,190.00
50591921	58821	CWF/DWSRF LOAN INTEREST	51,963.15	46,978.07	41,892.00	21,588.10	0.00	20,303.90	52%	36,702.00	-5,190.00
50591921	58822	LOAN PAYMENT TO SEWER DEP	0.00	0.00	12,500.00	0.00	0.00	12,500.00	0%	0.00	-12,500.00
50591921	59300	TRANSFERRED FUNDS	187,500.00	187,500.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591923	53600	ACCOUNTING SERVICES/AUDIT	8,670.00	6,821.25	9,738.00	7,395.00	1,105.00	1,238.00	87%	9,738.00	0.00
50591926	52300	RETIREMENT	30,735.00	-1,949.00	4,058.58	0.00	0.00	4,058.58	0%	4,261.50	202.92
50591991	58910	CONTINGENCY	0.00	0.00	35,476.44	0.00	0.00	35,476.44	0%	35,476.44	0.00
50591991	59500	DEPRECIATION EXPENSE	312,364.00	312,364.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591999	59000	WRITE-OFF EXPENSE	450,065.00	-	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	46044	WPCA REV NON CUSI			0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	46045	NEW METER CHARGE	0.00	0.00	-5,000.00	0.00	0.00	-5,000.00	0%	-5,000.00	0.00
5059801	46046	WATER MISC	-2,964.53	33.15	-3,000.00	-360.00	0.00	-2,640.00	12%	-3,000.00	0.00
5059801	46048	NEW CONNECTION REVENUE	-20,640.00	-3,995.00	-5,000.00	-1,595.00	0.00	-3,405.00	32%	-5,000.00	0.00
5059801	46049	TRANSMISSION FEE MONTVILLE WAT	-13,227.70	-14,709.82	-21,000.00	-5,321.82	0.00	-15,678.18	25%	-21,000.00	0.00
5059801	46050	WATER USAGE CHARGE	-1,145,901.06	-1,142,202.49	-1,146,701.62	-614,018.07	0.00	-532,683.55	54%	-1,395,881.80	-249,180.18
5059801	46051	WATER LATE FEE	-1,235.88	-1,683.29	0.00	-559.08	0.00	559.08	0%	0.00	0.00
5059801	46053	WATER ASSESSMENT	-15,356.58	-15,107.31	0.00	-2,866.87	0.00	2,866.87	0%	0.00	0.00
5059801	46054	HYDRANT MAINTENANCE	0.00	0.00	-14,400.00	0.00	0.00	-14,400.00	0%	-14,400.00	0.00
5059001	47009	MISCELLANEOUS	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	48001	INTEREST ON DEPOSITS	-393.24	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059001	49002	TRANSERS IN:	-392,089.23	-388,678.26	-322,082.00	-171,647.77	0.00	-150,434.23	0.53	-321,250.00	832.00
		Total 0505 WATER FUND	741,417.74	300,973.49	0.00	-264,740.01	392,243.02	-127,503.01		0.00	
		Revenue Total	-1,591,808.22	-1,566,343.02	-1,517,183.62	-796,368.61	0.00	-720,815.01		-1,765,531.80	-248,348.18
		Expense Total	2,333,225.96	1,867,316.51	1,517,183.62	531,628.60	392,243.02	593,312.00		1,765,531.80	248,348.18
		*Amounts are tentative to agreements being finalized									

Sewer Operations FY2026 Sewer Budget

Report YTD As of: 1/27/2025

ORG	OBJ	ACCOUNT DESCRIPTION	FY23 Actual	FY24 Actual	FY25 Budget	TRANFF	REVISED BUDGET	FY25 YTD ACTUAL	FY 25 ENCUMB	% USED	FY26 Proposed f	Changes
50190603	54225	SLUDGE HAULING	12,017.71	13,559.54	17,300.00	-3,300.00	14,000.00	5,082.50	8,917.50	100%	17,300.00	0.00
50190603	58100	DUES & FEES	1,962.50	1,769.89	3,100.00	0.00	3,100.00	2,385.83	714.17	100%	5,000.00	1,900.00
50190611	54510	ELECTRICIAN	8,063.91	4,566.45	3,000.00	2,800.00	5,800.00	4,097.11	1,152.89	91%	3,000.00	0.00
50190620	51305	OVERTIME/SEASONAL HELP	10,332.75	17,282.18	15,000.00	0.00	15,000.00	13,453.22	0.00	90%	17,500.00	2,500.00
50190620	51705	LONGEVITY	0.00	0.00	500.00	0.00	500.00	0.00	0.00	0%	500.00	0.00
50190621	52160	EMPLOYEE UNIFORMS	541.00	462.48	1,000.00	0.00	1,000.00	453.65	546.35	100%	1,000.00	0.00
50190623	56200	HEATING OIL/PROPANE	3,052.61	1,406.93	3,000.00	0.00	3,000.00	745.56	854.44	53%	3,000.00	0.00
50190623	56220	ELECTRICITY	37,433.77	39,140.60	50,000.00	-3,525.00	46,475.00	18,156.07	22,843.93	88%	50,000.00	0.00
50190623	56261	GASOLINE/DIESEL	4,503.47	4,452.28	4,500.00	0.00	4,500.00	1,649.99	2,806.01	99%	4,500.00	0.00
50190624	56914	PUMPING SUPPLY & EXPENSE	3,100.00	2,822.89	3,300.00	0.00	3,300.00	2,490.61	711.39	97%	3,300.00	0.00
50190641	56912	CHEMICALS	20,058.31	30,735.55	23,000.00	0.00	23,000.00	13,123.51	9,876.49	100%	23,000.00	0.00
50190643	56916	TREATMENT EXPENSE	6,832.50	7,642.50	8,000.00	0.00	8,000.00	0.00	0.00	0%	5,000.00	-3,000.00
50190663	53710	METER CALIBRATION EXPENSE	850.00	0.00	850.00	0.00	850.00	0.00	800.00	94%	950.00	100.00
50190673	54515	MAINTENANCE OF MAINS	3,600.00	446.08	3,000.00	3,300.00	6,300.00	6,084.80	715.20	108%	3,000.00	0.00
50190678	54505	MAINTENANCE OF MISC. PLA	12,233.35	15,158.65	12,000.00	2,050.00	14,050.00	10,252.05	3,347.95	97%	12,000.00	0.00
50190678	56802	SAFETY EQUIPMENT	245.00	150.00	1,000.00	0.00	1,000.00	0.00	250.00	25%	1,000.00	0.00
50190678	56804	LAB EQUIPMENT	207.55	368.40	2,900.00	0.00	2,900.00	0.00	0.00	0%	2,900.00	0.00
50190920	51610	SUPERVISORS	94,087.85	95,396.29	94,821.00	0.00	94,821.00	52,557.37	0.00	55%	97,666.00	2,845.00
50190920	51635	SHIFT OPERATOR	77,566.46	78,610.72	76,923.00	0.00	76,923.00	41,942.89	0.00	55%	76,940.00	17.00
50190920	51640	LAB TECHNICIAN	50,687.25	52,800.80	53,582.00	0.00	53,582.00	32,224.52	0.00	60%	57,408.00	3,826.00
50190920	52880	COMPENSATED ABSENCE EXP	2,960.00	1,630.00	0.00	0.00	0.00	0.00	0.00	N/A	0.00	0.00
50190921	53601	INTEREST EXPENSE	-646.00	-646.00	0.00	0.00	0.00	0.00	0.00	N/A	0.00	0.00
50190921	54150	LAKESIDE MAINTENANCE	2,500.00	783.40	2,500.00	0.00	2,500.00	0.00	2,100.00	84%	3,000.00	500.00
50190921	54420	FINANCE DEPT SERVICES	14,000.00	14,000.00	14,000.00	0.00	14,000.00	0.00	0.00	0%	7,000.00	-7,000.00
50190921	56100	OPERATING EXPENSES	7,093.67	5,474.85	11,000.00	-2,850.00	8,150.00	2,417.19	4,996.21	91%	11,000.00	0.00
50190921	58810	GEN OBLIGATION BOND PRINCIPAL	0.00	0.00	72,682.00	0.00	72,682.00	0.00	0.00	0%	72,682.00	0.00
50190921	58811	GEN OBLIGATION BOND INTEREST	38,939.53	33,544.00	31,595.00	0.00	31,595.00	1,576.31	0.00	5%	27,988.00	-3,607.00
50190921	58820	CWF/DWSRF LOAN PRINCIPAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	N/A	0.00	0.00
50190921	58821	CWF/DWSRF LOAN INTEREST	0.00	0.00	0.00	0.00	0.00	0.00	0.00	N/A	0.00	0.00
50190921	59300	TRANSFERRED FUNDS	62,500.00	62,500.00	0.00	0.00	0.00	0.00	0.00	N/A	0.00	0.00
50190921	59500	DEPRECIATION EXPENSE	156,342.00	161,187.00	0.00	0.00	0.00	0.00	0.00	N/A	0.00	0.00
50190923	53600	ACCOUNTING SERVICES/AUDIT	1,530.00	1,203.75	3,000.00	0.00	3,000.00	1,305.00	195.00	50%	3,000.00	0.00
50190923	53705	LABORATORY TESTS	7,488.50	9,191.00	7,000.00	1,025.00	8,025.00	4,053.00	3,972.00	100%	8,200.00	1,200.00
50190923	58110	TRAINING/MTGS/DUES/SUBSCRIP	546.00	346.91	1,500.00	0.00	1,500.00	225.00	665.00	59%	1,500.00	0.00
50190926	52000	HEALTH CARE	37,421.78	46,319.52	55,620.99	0.00	55,620.99	0.00	0.00	0%	75,106.00	19,485.01
50190926	52300	RETIREMENT	62,541.10	7,195.14	21,012.40	0.00	21,012.40	0.00	0.00	0%	21,243.00	230.60
50190926	52500	SOCIAL SECURITY	17,649.56	17,804.74	17,255.47	0.00	17,255.47	0.00	0.00	0%	17,768.00	512.53
50190926	52900	WORKER'S COMP GEN GOV	0.00	0.00	8,720.12	0.00	8,720.12	0.00	0.00	0%	8,979.00	258.88
50190933	54305	VEHICLE MAINTENANCE	1,954.70	3,419.66	1,900.00	500.00	2,400.00	1,833.98	150.26	83%	2,000.00	100.00
50190990	57505	SEWER TIE IN	0.00	0.00	1,000.00	0.00	1,000.00	0.00	0.00	0%	1,000.00	0.00
50190991	58910	CONTINGENCY	8,474.38	6,603.32	10,000.00	0.00	10,000.00	0.00	500.00	5%	10,000.00	0.00
50190991	59305	CONTRIBUTION TO CNR	23,809.41	20,000.00	20,000.00	0.00	20,000.00	0.00	0.00	0%	20,000.00	0.00
50191627	53726	GU CUSTOMER SERVICE	18,408.64	15,732.49	16,187.36	0.00	16,187.36	4,335.90	10,664.10	93%	18,585.86	2,398.50
5019501	48001	INTEREST	-2.65	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5019701	46020	SEWER USAGE CHARGES	-497,759.60	-519,947.47	-566,972.34	0.00	-566,972.34	-221,308.99	0.00	45.60	-592,845.86	-25,873.52
5019701	46021	SEWER LATE FEE	-269.35	-980.62	-500.00	0.00	-500.00	-289.42	0.00	20.50	-500.00	0.00
5019701	46022	SEWER ASSESSMENT	-1,443.05	-1,111.89	0.00	0.00	0.00	-195.00	0.00	100.00	0.00	0.00
5019701	46024	SEWER MISC	-77.26	78.64	0.00	0.00	0.00	0.00	0.00	100.00	0.00	0.00
5019701	46044	WPCA REV NON CUSI	-250.00	-280.00	0.00	0.00	0.00	0.00	0.00	100.00	0.00	0.00
5019701	48001	INTEREST ON DEPOSITS	-451.99	0.00	0.00	0.00	0.00	0.00	0.00	100.00	0.00	0.00
5019701	47009	MISC RWEVENUE	-654.61	-26.31	0.00	0.00	0.00	0.00	0.00	100.00	0.00	0.00
5019702	42029	STATE GRANTS - SEWER	-286.00	-134.00	0.00	0.00	0.00	0.00	0.00	100.00	0.00	0.00
5019001	49002	TRANSERS IN:	-448,862.51	-481,208.97	-104,277.00	0.00	-104,277.00	-89,596.44	0.00	0.00	-100,670.00	3,607.00
		Total 0501 SEWER	-139,167.76		0.00	0.00	0.00	-90,943.79	77,425.38	100.00	0.00	0.00
		Revenue Total	-950,057.02		-671,749.34	0	-671,749.34	-311,389.85	0.00	37.00	-694,015.86	-22,266.52
		Expense Total	810,889.26		671,749.34	0	671,749.34	220,446.06	77,425.38	40.30	694,015.86	22,266.52
		Grand Total			0.00	0	0.00	-57,526.14	77,425.38	100.00	0.00	
							19844.0319					

*Amounts are tentative to agreements being finalized

Board of Education
Transmittal Memo
Budget Process

MEMORANDUM

TO: FRED ALLYN, MAYOR, TOWN OF LEDYARD

FROM: ANTHONY FAVRY, LEDYARD BOARD OF EDUCATION

SUBJECT: LEDYARD BOARD OF EDUCATION ADOPTED 2025-26 BUDGET

DATE: FEBRUARY 24, 2025

On behalf of the Ledyard Board of Education, sharing with you the 2025-2026 budget proposal for Ledyard Public Schools (LPS), which was formally adopted at our regular meeting on February 11, 2025. This budget reflects the collective efforts of our district leadership and Board members, all of whom are committed to supporting student achievement while remaining fiscally mindful to our community.

Ledyard Public Schools is a special place—our educators, administrators, and staff work tirelessly to provide a high-quality education for every student, and we are fortunate to have a community that values and supports our schools. As a district, we take great pride in delivering strong academic programs, while operating highly efficiently, at a cost below comparable and neighboring districts, ranking in the lowest 10% in per-pupil spending statewide.

This year's budget is built with a focus on preserving essential services, managing contractual obligations, and strategically investing in key priorities that align with our recently adopted District Strategic Plan which are focused on meeting the growing needs of our students, for whom their educational welfare is our top priority as referenced in our Board Bylaws.

- 70.2% of the proposed increase is tied to maintaining required services, fulfilling contractual agreements (40.9%), and addressing inflationary cost increases (29.3%).
- 29.1% is allocated for targeted programmatic improvements, including additional resources to enhance instruction and student support services.
- 4.9% is dedicated to security enhancements, ensuring safe and secure learning environments across all schools.
- 1.6% reflects state-mandated HVAC services, providing for required inspections/evaluations of these critical systems.
- These priorities are partially offset by line-item reductions of 5.9%, reflecting our ongoing commitment to fiscal responsibility.

Proactively pursuing grants continues to be a focus to offset growing costs. In recent years, LPS has secured \$1 million in competitive DoDEA grants to enhance curriculum and interventions in literacy and math at the elementary level. These grants covered initial program implementation costs, professional learning, and instructional materials—planned, critical and necessary investments that have strengthened teaching and learning in our schools. As these grants sunset, the ongoing costs for curriculum materials are now part of our operating budget ensuring education continuity.

Uncertainties and challenges remain, particularly in the areas of special services and facilities maintenance. The increasing need for specialized student services, coupled with a shortage of external providers, has driven up tuition and specialized transportation costs. Additionally, maintenance demands for the HVAC systems at LMS and GHS continue to rise, compounded by state-mandated but unfunded HVAC inspection requirements.

Budget Overview

The proposed 2025-2026 Ledyard Public Schools budget is \$40,667,242, reflecting a \$2,297,419 (5.98%) increase over the current fiscal year.

Key investments in this proposal include:

- Three (3) new Elementary STEM teachers to expand hands-on, inquiry-based learning opportunities.
- Security enhancements across all schools to ensure student and staff safety.
- Innovative high-dosage tutoring for literacy intervention, providing targeted support for students who need it most.
- Four (4) additional Paraprofessional positions to support both regular and special education teams.

As a Board, we remain dedicated to ensuring that every student has access to an excellent education while being mindful of our responsibility to taxpayers. We welcome your questions, feedback, and continued engagement as we move through the budget process.

Thank you for your ongoing support of Ledyard Public Schools and the students we serve.

Sincerely,
Anthony Favry
Chair, Ledyard Board of Education

BOARD OF EDUCATION

BUDGET PROCESS

The Ledyard Public School District annual operating budget is developed each year through numerous school and central office staff members' collaborative efforts in conjunction with the Superintendent and Board of Education. The timeline for the process begins in August with a review of system objectives for the year, throughout fall with discussions of staffing and school budgets, and through to the Town Meeting held in May.

With the support of the Board of Education, the district continues its process of allocating resources and developing coherence as an organization. Budget requests are based on the holistic district needs and priorities, rather than isolating choices simply to specific schools or department requests. This approach allows for more directed systemic improvements and shifting of resources to improve outcomes for all students. Budget decisions impact educational programs for students as well as the broad range of operations and services within the schools, all of which are designed to support the learning experience and well-being of our students. Our holistic approach works to ensure facilities management, human resources and personnel, transportation, special services, curriculum development, programs of studies, curricular, co-curricular and extra-curricular activities, pupil services, special education, food services, supplies and materials, equipment, and other essential features are moving to an aligned, cohesive, efficient and effective system.

Under the direction of principals and district leadership, budget requests are initially developed at the school and department levels. Proposed budget changes are discussed with the Superintendent and Director of Finance during multiple and iterative school and department budget consultations, Each recommendation is carefully evaluated for its alignment and coherence to district efforts, focus on the improvement of student success/equity, and clearly identified critical needs.

The general steps in this process are:

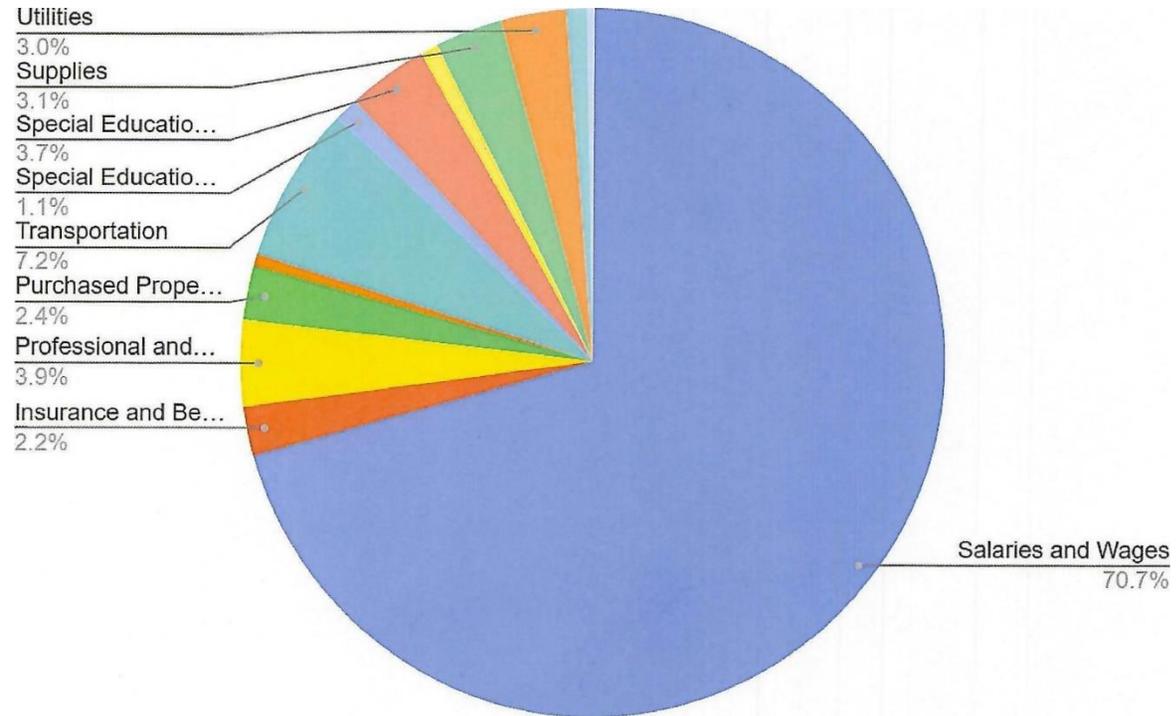
1. Board of Education members provide feedback on current district operations, initiatives and future planning.
2. The Board of Education receives Town Council Budget Directive Letter, Board of Education issues guidance to the Superintendent.
3. Superintendent provides a budget overview and reviews priorities with the leadership team.
4. Budget requests are reviewed by the Directors, Instructional Leaders, and Principals who make adjustments as necessary to meet overall goals for the department, school, and district as outlined in the Superintendent's guidance.
5. School/program budgets are submitted to the Director of Finance for preliminary review.
6. Budget discussions are held with administrators, the Director of Finance and Superintendent. This iterative process is designed to discuss and determine priorities for the overall district budget request.
7. Superintendent presents the budget to the Board of Education for review in early January.
8. The Board of Education provides opportunity for community review and feedback.
9. The Board of Education discusses, modifies, and adopts the Board's budget, typically by mid-February.
10. The Board of Education budget is provided to the Mayor and Town Council for their consideration and eventual adoption by the community.

Board of Education
Expenditure Summary

BOARD OF EDUCATION PROPOSED BUDGET

EXECUTIVE SUMMARY

Fiscal Year 2025- 2026



BOARD OF EDUCATION
EXECUTIVE SUMMARY

Fiscal Year 2025- 2026

Salaries and Wages (object codes 51010-51300) — Increase \$1,200,049 (4.35%)

Teacher salaries support regular education activities, library media services, the special education program, pre-kindergarten program, guidance and career services, intervention, social workers, and school psychologists. Teacher Salaries (51030-51050) increased overall by \$870,243. This increase includes the contractual gross wage increase, plus step increases, with two known retirements, at this time. In addition, the 2025-2026 budget includes requests for 3.0 FTE Science Technology Engineering Math (STEM) teachers at the elementary level to support expanded coursework that align with our strategic plan's commitment to engage our students in rigorous learning experiences.

School Administration is involved in activities associated with directing and managing individual schools' operations following system-wide policies and standards. The administration is responsible for the supervision of all school operations, including oversight of curriculum and instruction, students' academic and extracurricular activities, assignment of duties, evaluation of staff members and maintenance of educational records. School-based administration

includes 4.0 FTE Principals, 5.0 FTE Assistant Principals, and 4.0 FTE Special Education Administrators. The Ledyard Administrators Association (LAA) contract calls for a gross wage increase of 3.0% over the 2024-25 year.

The AFSCME Custodial/Maintenance bargaining unit, as well as the AFSCME Secretarial bargaining unit agreements are yet to be negotiated for the next fiscal year, Funds are allocated for the AFSCME Paraprofessional and AFSCME Information Technology bargaining units based on ratified contracts. All of the aforementioned staff members are responsible for the oversight of critical district tasks that include, but are not limited to: Administrative tasks for offices, data management, attendance data, purchasing, maintenance and cleaning of building sites, maintenance of grounds, maintenance of equipment, student information systems, information technology hardware used by staff and students, and assistance in oversight of students.

The substitute teacher rate has been adjusted (\$15,760), from \$125/day to \$130/day.

BOARD OF EDUCATION
EXECUTIVE SUMMARY
(Continued)

Employee Benefits (object codes 52200-52800) — Increase \$56,427 (6.61%)

Unemployment Expense (52600), District Tuition Reimbursement (52350), and Social Security/Medicare Expense (52200) have been adjusted based on trends, previous fiscal year expenditures and anticipated increases.

The Town managed budget includes funds for school district personnel health/medical insurance. The Ledyard Education Association, our largest bargaining unit, will increase from a 23.5% premium share in the 2024-2025 fiscal year to a 24.25% premium share in the 2025-2026 school year. In 2025-2026, the LAA Group will have a 21% premium share, increasing ¹/₂ percent from 20.5% in 2024-2025; the AFSCME Paraprofessional group will have a 20% premium share (unchanged from 2024-25); and the AFSCME IT group has a 18.55% premium share, increase 0.15% from the previous year. The AFSCME Custodial/Maintenance has a 17.75% premium share in 2024-2025 and will enter into negotiations during this budget year; the AFSCME Secretarial bargaining unit has a 19% premium share and will also enter into negotiations during the coming year.

Insurance costs typically increase annually; assuming a 7.5% increase to insurance rates and flat enrollment, the above premium share changes represent an increase in estimated employee insurance share of \$174,821 to offset town government expenses.

Professional/Technical Services (object codes 53210-53740) — Increase \$139,902 (9.80%) The significant increases in this line are related to an increase of \$71,877 in special education student services (2091290 53400) and an increase of \$15,000 in the cost of residency investigations (2082320 53400).

Further enhancements (\$50,000) to our literacy intervention programming and Multi Tiered System of Support (MTSS) (2081000 53210) with the use of Ignite Education to provide high impact individual literacy tutoring.

BOARD OF EDUCATION
EXECUTIVE SUMMARY
(Continued)

Purchased Property Services (object codes 54100-54900) — Increase \$140,308 (16.47%) We estimate an increase in technology equipment maintenance in the amount of \$67,058 related to our fiber network, copier leases, K-12 technology services, and out of warranty and failing equipment repair. The district has fully utilized the available eRate grant allocation until September 2026.

Maintenance repair costs (2112600 54300) are projected to increase by \$37,000 more frequent repair needs on the HVAC systems, State required balancing and inspections/evaluations of all of the HVAC systems across the district on a rotating basis.

In addition, the increasing costs of providing athletic programs at LHS has continued to create challenges and required an increase of \$31,450 to purchase supplies and equipment. (2063200 53400).

Other Purchased Services (object codes 55100-55900) — Increase \$546,719 (11.58%)

The budget for transportation (55100) is based on a contractual increase of 5%; \$408.78 per day for a full-size bus. Pupil Transportation services include conveying students to and from school as required by state and federal laws. In addition, the district provides transportation to school sponsored activities. Ledyard currently contracts for twenty-two (22) regular buses and seven (7) special education buses. Ledyard also contracts for five (5) special education vans to transport students to out of district locations. Other providers are utilized for specialized transportation for students, including but not limited to homelessness, DCF placement, IEP or 504 determination, or out of district placement.

Tuition costs are related to three areas: special education out-of-district programs, magnet schools, and adult education. Special Education outplaced tuition is highly volatile and is an area of ongoing risk. Due to escalating student need, enrollment and inflationary cost, special education tuition costs (55600/55700) are forecasted to increase by \$216,204.

Ledyard Public Schools participates in the Norwich Collaborative Adult Education Consortium. The consortium provides mandated courses in citizenship, English for those with limited proficiency, and courses leading to a graduate equivalency diploma (GED). A state grant partially funds this program, and Ledyard Public Schools is required to fund the balance. The adult education line (55900) is budgeted at \$32,725.

BOARD OF EDUCATION
EXECUTIVE SUMMARY
(Continued)

Supplies (object codes 56110-56900) - Increase \$66,775 (2.59%)

There is an increase in Electricity expense (56220) of \$35,000 based on a full year of the new supply costs that began December 2024, partially offset by anticipated decreases due to the scheduled installation of new solar panels on Gales Ferry and Juliet Long schools. Natural gas (56210) is expected to increase \$5,000 and heating oil (56200) is scheduled to decrease by \$25,000. Diesel (56260) is anticipated to stay unchanged. Heating oil and diesel fuel are negotiated annually each spring for the following year. Due to weather, fluctuating markets and costs, our utility expenses are an ongoing area of risk.

Instructional supplies (56110) will decrease by \$25,250, This is impacted by a reduction in the cost of the first year of the state-mandated reading program, offset by some increases in AgSci and STEM materials.

Textbook expenses (56400) are adjusted annually based on specific requirements, approved revisions and licensed renewals aligned with the curriculum cycle. The budget for textbooks increased by a net \$34,384 based on the requirements for the upcoming school year. Testing supplies, ELA and Math consumables - instructional technology (56800) is anticipated to increase \$44,266.

Maintenance supplies (2112600 56900) are flat funded in this budget and present an area of risk due to the increasing issues and part costs for the HVAC systems at GHS and LMS.

Equipment (object codes 57300-57350) - Increase \$166,239 (72.73%)

To support student interests and programming we have allocated \$15,457 to replace and purchase needed musical instruments/supplies at the high school (2061012 57310).

Maintenance equipment (2112600 57310) has been increased \$5,000 to address the aging custodial equipment we are currently utilizing across the district.

District software (2082500 57350) went up \$13,358 primarily to allow for the implementation of Frontline Central to address issues related to personnel document management. \$113,500 has been added for security enhancements at all schools (2082400 57300).

BOARD OF EDUCATION
EXECUTIVE SUMMARY
(Continued)

Curriculum software (2161601 57350) is estimated to increase a net \$31,464 that accounts for the addition of some software that had been initially paid through the DODEA grant in previous years.

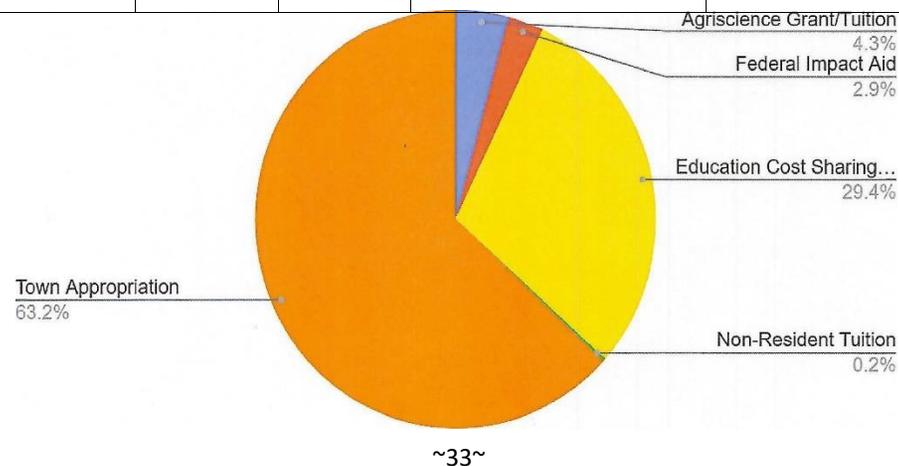
Dues and Fees (object codes 58100-58120) - Decrease \$19,000 (-13.35%)

District dues and fees (58100 and 58120) are budgeted to decrease due to the removal of the CABE annual membership fees.

Board of Education
Revenue Projections

Board of Education Projected Revenues & Grants Fiscal Year 2025/2026

REVENUE					
	Actual 2022-23	Actual 2023-24	Town Budget 2024-25 (MUNIS)	Proposed Budget 2025-26	Variance Proposed 2025-26 Budget to 2024-25 Budget
State/Federal Revenues					
FPL 503 (Impact Ai d)	\$1,558,207	\$1,804,635	\$1,050,000	\$1,164,441	\$114,441
Agri Science Operating	\$1,051,239	\$1,019,200	\$850,000	\$1,331,385	\$481,385
Education Cost Sha ri ng (ECS)	\$11,475,245	\$11,547,735	\$11,904,199	\$12,016,278	\$112,079
Subtotal - State/Federal Revenues	\$14,084,691	\$14,371,570	\$13,804,199	\$14,512,104	\$707,905
Tuition Based Revenues					
Non-Resident Reg Ed Tuition	\$43,470	\$71,867	\$44,772	\$62,680	\$17,908
Non-Resident Spec Ed Tuition	\$126,736	\$60,559	\$82,086	\$25,500	-\$56,586
Agriscience Tuition	\$728,355	\$829,361	\$764,176	\$411,563	-\$352,613
Subtotal - Tuition Based Revenues	\$898,561	\$961,787	\$891,034	\$499,743	-\$391,291
Total State/Federal & Tuition Based Revenues	\$14,983,252	\$15,333,357	\$14,695,233	\$15,011,847	\$316,614



Board of Education
Expenditures Summary
Increases - Decreases

**Board of Education
Increases - Decreases**

2025-2026 Proposed Budget including Increases/Decreases

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2021000	51040	0150-70-0002-01000-51040 -	TEACHER SALARY	\$1,127,521	\$1,189,317	\$61,796	5.48%
2021000	51140	0150-70-0002-01000-51140 -	PARAPROFESSIONAL SALARIES	\$95,517	\$119,034	\$23,517	24.62%
2021000	56110	0150-70-0002-01000-56110 -	INSTRUCTIONAL SUPPLIES	\$19,250	\$19,250	\$0	0.00%
2021000	56890	0150-70-0002-01000-56890 -	TECHNOLOGY SUPPLIES	\$6,000	\$6,000	\$0	0.00%
2021000	57310	0150-70-0002-01000-57310 -	REPLACEMENT EQUIPMENT	\$475	\$475	\$0	0.00%
2021002	51040	0150-70-0002-01002-51040 -	TEACHER SALARY	\$48,974	\$49,856	\$882	1.80%
2021002	56110	0150-70-0002-01002-56110 -	INSTR SUPPLIES-ART INSTR	\$1,200	\$1,200	\$0	0.00%
2021005	56110	0150-70-0002-01005-56110 -	INSTR SUPPLIES-LA INSTR	\$1,525	\$1,525	\$0	0.00%
2021007	56110	0150-70-0002-01007-56110 -	INSTR SUPPLIES-KG INSTR	\$750	\$750	\$0	0.00%
2021011	56110	0150-70-0002-01011-56110 -	INSTR SUPPLIES-MATH INSTR	\$500	\$500	\$0	0.00%
2021012	51040	0150-70-0002-01012-51040 -	TEACHER SALARY	\$72,158	\$76,509	\$4,351	6.03%
2021012	54300	0150-70-0002-01012-54300 -	REPAIRS & MAINT-MUSIC INST	\$500	\$500	\$0	0.00%
2021012	56110	0150-70-0002-01012-56110 -	INSTR SUPPLIES-MUSIC INST	\$1,100	\$1,100	\$0	0.00%
2021013	56110	0150-70-0002-01013-56110 -	INSTR SUPPLIES-SCI INSTR	\$1,100	\$1,100	\$0	0.00%
2021051	56110	0150-70-0002-01051-56110 -	INSTR SUPPLIES-READ INSTR	\$2,000	\$2,000	\$0	0.00%
2021081	51040	0150-70-0002-01081-51040 -	TEACHER SALARY	\$34,644	\$36,569	\$1,925	5.56%
2021081	56110	0150-70-0002-01081-56110 -	INSTR SUPPLIES-PHYS ED	\$750	\$750	\$0	0.00%
2021085	51040	0150-70-0002-01085-51040 -	TEACHER SALARY	\$102,709	\$99,316	(\$3,393)	-3.30%
2021085	51140	0150-70-0002-01085-51140 -	PARAPROFESSIONAL SALARIES	\$35,987	\$37,853	\$1,866	5.19%
2021085	56110	0150-70-0002-01085-56110 -	INSTR SUPPLIES-REMEDIATION INST	\$950	\$950	\$0	0.00%
2021086	51040	0150-70-0002-01086-51040 -	TEACHER SALARY	\$89,098	\$94,467	\$5,369	6.03%
2021200	51140	0150-70-0002-01200-51140 -	PARAPROFESSIONAL SALARIES	\$166,635	\$174,943	\$8,308	4.99%
2021260	56110	0150-70-0002-01260-56110 -	INSTR SUPPLIES-LRN DISAB	\$1,800	\$1,800	\$0	0.00%
2022140	56110	0150-70-0002-02140-56110 -	INSTR SUPPLIES-PSYCHOLOGY	\$250	\$250	\$0	0.00%
2022140	56800	0150-70-0002-02140-56800 -	TESTING SUPPLIES-PSYCHOLOGY	\$125	\$125	\$0	0.00%
2022150	56110	0150-70-0002-02150-56110 -	INSTR SUPPLIES-SPCH LANG	\$400	\$400	\$0	0.00%
2022150	56800	0150-70-0002-02150-56800 -	TESTING SUPPLIES-SPCH LANG	\$325	\$325	\$0	0.00%
2022210	53300	0150-70-0002-02210-53300 -	PROF/TECH SERVICES-PROF DEV	\$3,000	\$3,000	\$0	0.00%

2025-2026 Proposed Budget including Increases/Decreases

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2022220	51050	0150-70-0002-02220-51050 -	MEDIA SALARIES-MEDIA CTR	\$37,633	\$39,902	\$2,269	6.03%
2022220	51140	0150-70-0002-02220-51140 -	PARA SALARIES-MEDIA CTR	\$18,692	\$19,661	\$969	5.18%
2022220	56110	0150-70-0002-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	\$2,700	\$2,700	\$0	0.00%
2022220	56900	0150-70-0002-02220-56900 -	OTHER SUPPLIES-MEDIA CTR	\$400	\$400	\$0	0.00%
2022230	56890	0150-70-0002-02230-56890 -	TECHNOLOGY SUPPLIES-INSTR TECH	\$1,000	\$1,000	\$0	0.00%
2022400	51020	0150-70-0002-02400-51020 -	ADMIN SALARIES-GEN ADM	\$148,671	\$150,875	\$2,204	1.48%
2022400	51100	0150-70-0002-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	\$59,368	\$59,813	\$445	0.75%
2022400	55300	0150-70-0002-02400-55300 -	COMMUNICATIONS-GEN ADM	\$650	\$650	\$0	0.00%
2022400	56900	0150-70-0002-02400-56900 -	OTHER SUPPLIES-GEN ADM	\$650	\$650	\$0	0.00%
2031000	51040	0150-70-0003-01000-51040 -	TEACHER SALARY	\$1,019,398	\$996,827	(\$22,571)	-2.21%
2031000	56110	0150-70-0003-01000-56110 -	INSTRUCTIONAL SUPPLIES	\$19,250	\$19,250	\$0	0.00%
2031000	56890	0150-70-0003-01000-56890 -	TECHNOLOGY SUPPLIES	\$6,000	\$6,000	\$0	0.00%
2031000	57310	0150-70-0003-01000-57310 -	REPLACEMENT EQUIPMENT	\$475	\$475	\$0	0.00%
2031002	51040	0150-70-0003-01002-51040 -	TEACHER SALARY	\$48,974	\$49,856	\$882	1.80%
2031002	56110	0150-70-0003-01002-56110 -	INSTR SUPPLIES-ART INSTR	\$1,200	\$2,200	\$1,000	83.33%
2031005	56110	0150-70-0003-01005-56110 -	INSTRUCTIONAL SUPPLIES	\$1,525	\$1,525	\$0	0.00%
2031011	56110	0150-70-0003-01011-56110 -	INSTR SUPPLIES-MATH INSTR	\$500	\$2,750	\$2,250	450.00%
2031012	51040	0150-70-0003-01012-51040 -	TEACHER SALARY	\$27,634	\$27,051	(\$583)	-2.11%
2031012	54300	0150-70-0003-01012-54300 -	REPAIRS & MAIN-MUSIC INST	\$500	\$500	\$0	0.00%
2031012	56110	0150-70-0003-01012-56110 -	INSTR SUPPLIES-MUSIC INST	\$1,100	\$1,100	\$0	0.00%
2031013	56110	0150-70-0003-01013-56110 -	INSTR SUPPLIES-SCI INSTR	\$1,100	\$1,100	\$0	0.00%
2031015	56110	0150-70-0003-01015-56110 -	INSTR SUPPLIES-SS INST	\$1,700	\$1,700	\$0	0.00%
2031051	56110	0150-70-0003-01051-56110 -	INSTR SUPPLIES-READ INSTR	\$2,000	\$2,000	\$0	0.00%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2031081	51040	0150-70-0003-01081-51040 -	TEACHER SALARY	\$34,645	\$36,569	\$1,924	5.55%
2031081	56110	0150-70-0003-01081-56110 -	INSTR SUPPLIES-PHYS ED	\$750	\$750	\$0	0.00%
2031085	51040	0150-70-0003-01085-51040 -	TEACHER SALARY	\$77,049	\$81,484	\$4,435	5.76%
2031085	56110	0150-70-0003-01085-56110 -	INSTR SUPPLIES-REMEDIATION	\$950	\$950	\$0	0.00%
2031086	51040	0150-70-0003-01086-51040 -	TEACHER SALARY	\$106,712	\$112,965	\$6,253	5.86%
2031200	51140	0150-70-0003-01200-51140 -	PARAPROFESSIONAL SALARIES	\$40,745	\$42,776	\$2,031	4.98%
2031260	56110	0150-70-0003-01260-56110 -	INSTR SUPPLIES-LRN DISAB	\$1,800	\$1,800	\$0	0.00%
2032140	56110	0150-70-0003-02140-56110 -	INSTRUCTIONAL SUPPLIES	\$250	\$250	\$0	0.00%
2032140	56800	0150-70-0003-02140-56800 -	TESTING SUPPLIES	\$125	\$125	\$0	0.00%
2032150	56110	0150-70-0003-02150-56110 -	INSTR SUPPLIES-SPCH LANG	\$400	\$400	\$0	0.00%
2032150	56800	0150-70-0003-02150-56800 -	TESTING SUPPLIES-SPCH LANG	\$325	\$325	\$0	0.00%
2032220	51050	0150-70-0003-02220-51050 -	MEDIA SALARIES-MEDIA CTR	\$37,634	\$39,902	\$2,268	6.03%
2032220	56110	0150-70-0003-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	\$2,700	\$2,700	\$0	0.00%
2032220	56900	0150-70-0003-02220-56900 -	NON INSTRUCTIONAL SUPPLIES	\$400	\$400	\$0	0.00%
2032230	56890	0150-70-0003-02230-56890 -	TECHNOLOGY SUPPLIES	\$1,000	\$1,000	\$0	0.00%
2032400	51020	0150-70-0003-02400-51020 -	ADMIN SALARIES-GEN ADM	\$148,671	\$150,875	\$2,204	1.48%
2032400	51100	0150-70-0003-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	\$55,474	\$55,890	\$416	0.75%
2032400	55300	0150-70-0003-02400-55300 -	COMMUNICATIONS-GEN ADM	\$650	\$650	\$0	0.00%
2032400	56900	0150-70-0003-02400-56900 -	OTHER SUPPLIES-GEN ADM	\$650	\$650	\$0	0.00%
2041000	51040	0150-70-0004-01000-51040 -	TEACHER SALARY-GEN INSTR	\$2,570,293	\$2,773,179	\$202,886	7.89%
2041000	51140	0150-70-0004-01000-51140 -	PARA SALARIES-GEN INSTR	\$167,762	\$195,026	\$27,264	16.25%
2041000	56110	0150-70-0004-01000-56110 -	INSTR SUPPLIES-GEN INSTR	\$38,795	\$38,795	\$0	0.00%
2041000	56890	0150-70-0004-01000-56890 -	TECHNOLOGY SUPPLIES-GEN INSTR	\$12,000	\$12,000	\$0	0.00%
2041000	57310	0150-70-0004-01000-57310 -	REPLACEMENT EQUIPMENT	\$4,500	\$4,500	\$0	0.00%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2041002	51040	0150-70-0004-01002-51040 -	TEACHER SALARY	\$161,531	\$167,127	\$5,596	3.46%
2041002	56110	0150-70-0004-01002-56110 -	INSTR SUPPLIES-ART INSTR	\$4,200	\$4,200	\$0	0.00%
2041005	56110	0150-70-0004-01005-56110 -	INSTR SUPPLIES-LA INSTR	\$3,660	\$3,660	\$0	0.00%
2041007	56110	0150-70-0004-01007-56110 -	INSTR SUPPLIES-KG INSTR	\$3,110	\$3,110	\$0	0.00%
2041011	56110	0150-70-0004-01011-56110 -	INSTR SUPPLIES-MATH INSTR	\$2,495	\$4,745	\$2,250	90.18%
2041012	51040	0150-70-0004-01012-51040 -	TEACHER SALARY	\$88,592	\$83,231	(\$5,361)	-6.05%
2041012	54300	0150-70-0004-01012-54300 -	REPAIRS & MAINT-MUSIC INST	\$850	\$850	\$0	0.00%
2041012	56110	0150-70-0004-01012-56110 -	INSTR SUPPLIES-MUSIC INST	\$3,650	\$3,650	\$0	0.00%
2041013	56110	0150-70-0004-01013-56110 -	INSTR SUPPLIES-SCI INSTR	\$2,000	\$2,000	\$0	0.00%
2041015	56110	0150-70-0004-01015-56110 -	INSTR SUPPLIES-SS INST	\$4,500	\$4,500	\$0	0.00%
2041051	56110	0150-70-0004-01051-56110 -	INSTR SUPPLIES-READ INSTR	\$8,600	\$8,600	\$0	0.00%
2041081	51040	0150-70-0004-01081-51040 -	TEACHER SALARY	\$127,426	\$134,846	\$7,420	5.82%
2041081	56110	0150-70-0004-01081-56110 -	INSTR SUPPLIES-PHYS ED	\$3,600	\$3,600	\$0	0.00%
2041085	51040	0150-70-0004-01085-51040 -	TEACHER SALARY	\$454,608	\$468,365	\$13,757	3.03%
2041085	51140	0150-70-0004-01085-51140 -	PARAPROFESSIONAL SALARIES	\$17,733	\$18,653	\$920	5.19%
2041085	56110	0150-70-0004-01085-56110 -	INSTR SUPPLIES-REMEDIATION INST	\$2,350	\$2,350	\$0	0.00%
2041086	51040	0150-70-0004-01086-51040 -	TEACHER SALARY	\$183,061	\$183,531	\$470	0.26%
2041200	51140	0150-70-0004-01200-51140 -	PARAPROFESSIONAL SALARIES	\$342,815	\$359,907	\$17,092	4.99%
2041260	56110	0150-70-0004-01260-56110 -	INSTR SUPPLIES-LRN DISAB	\$4,600	\$4,600	\$0	0.00%
2042140	56110	0150-70-0004-02140-56110 -	INSTR SUPPLIES-PSYCHOLOGY	\$600	\$600	\$0	0.00%
2042140	56800	0150-70-0004-02140-56800 -	TESTING SUPPLIES-PSYCHOLOGY	\$800	\$800	\$0	0.00%
2042150	56110	0150-70-0004-02150-56110 -	INSTR SUPPLIES-SPCH LANG	\$1,000	\$1,000	\$0	0.00%
2042150	56800	0150-70-0004-02150-56800 -	TESTING SUPPLIES-SPCH LANG	\$700	\$700	\$0	0.00%
2042210	53300	0150-70-0004-02210-53300 -	PROF/TECH SERVICES-PROF DEV	\$14,350	\$14,350	\$0	0.00%
2042220	51050	0150-70-0004-02220-51050 -	MEDIA SALARIES-MEDIA CTR	\$102,709	\$104,558	\$1,849	1.80%
2042220	51140	0150-70-0004-02220-51140 -	PARA SALARIES-MEDIA CTR	\$18,254	\$19,201	\$947	5.19%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2042220	56110	0150-70-0004-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	\$8,850	\$8,850	\$0	0.00%
2042220	56900	0150-70-0004-02220-56900 -	OTHER SUPPLIES-MEDIA CTR	\$550	\$550	\$0	0.00%
2042230	56890	0150-70-0004-02230-56890 -	TECHNOLOGY SUPPLIES	\$2,000	\$2,000	\$0	0.00%
2042400	51020	0150-70-0004-02400-51020 -	ADMIN SALARIES-GEN ADM	\$301,947	\$310,914	\$8,967	2.97%
2042400	51100	0150-70-0004-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	\$123,162	\$124,086	\$924	0.75%
2042400	55300	0150-70-0004-02400-55300 -	COMMUNICATIONS-GEN ADM	\$1,000	\$1,000	\$0	0.00%
2042400	56900	0150-70-0004-02400-56900 -	OTHER SUPPLIES-GEN ADM	\$2,300	\$2,300	\$0	0.00%
2042700	51140	0150-70-0004-02700-51140 -	PARA SALARIES-TRANS	\$5,745	\$6,043	\$298	5.19%
2051000	54300	0150-70-0005-01000-54300 -	REPAIRS & MAINTENANCE	\$10,000	\$10,000	\$0	0.00%
2051000	56110	0150-70-0005-01000-56110 -	INSTRUCTIONAL SUPPLIES	\$28,762	\$28,762	\$0	0.00%
2051000	56890	0150-70-0005-01000-56890 -	TECHNOLOGY SUPPLIES	\$2,500	\$2,500	\$0	0.00%
2051002	51040	0150-70-0005-01002-51040 -	TEACHER SALARY-ART INSTR	\$253,286	\$259,999	\$6,713	2.65%
2051002	56110	0150-70-0005-01002-56110 -	INSTR SUPPLIES-ART INSTR	\$4,900	\$4,900	\$0	0.00%
2051005	51040	0150-70-0005-01005-51040 -	TEACHER SALARY-LA INSTR	\$461,797	\$475,838	\$14,041	3.04%
2051005	56110	0150-70-0005-01005-56110 -	INSTR SUPPLIES-LA INSTR	\$7,400	\$7,400	\$0	0.00%
2051006	51040	0150-70-0005-01006-51040 -	TEACHER SALARY-FLANG INST	\$164,270	\$170,031	\$5,761	3.51%
2051006	56110	0150-70-0005-01006-56110 -	INSTR SUPPLIES-FLANG INST	\$1,600	\$1,600	\$0	0.00%
2051008	51040	0150-70-0005-01008-51040 -	TEACHER SALARY-HLTH INSTR	\$157,542	\$167,127	\$9,585	6.08%
2051008	56110	0150-70-0005-01008-56110 -	INSTR SUPPLIES-HLTH INSTR	\$1,150	\$1,150	\$0	0.00%
2051010	51040	0150-70-0005-01010-51040 -	TEACHER SALARY-INDUS INST	\$157,542	\$162,615	\$5,073	3.22%
2051010	56110	0150-70-0005-01010-56110 -	INSTR SUPPLIES-INDUS INST	\$3,000	\$3,000	\$0	0.00%
2051011	51040	0150-70-0005-01011-51040 -	TEACHER SALARY-MATH INSTR	\$420,045	\$454,658	\$34,613	8.24%
2051011	56110	0150-70-0005-01011-56110 -	INSTR SUPPLIES-MATH INSTR	\$1,200	\$1,200	\$0	0.00%
2051012	54300	0150-70-0005-01012-54300 -	REPAIRS & MAINT-MUSIC INST	\$1,400	\$1,400	\$0	0.00%
2051012	56110	0150-70-0005-01012-56110 -	INSTR SUPPLIES-MUSIC INST	\$2,350	\$2,350	\$0	0.00%
2051012	57310	0150-70-0005-01012-57310 -	REPL EQUIPMENT-MUSIC INST	\$3,708	\$3,708	\$0	0.00%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2051012	58100	0150-70-0005-01012-58100 -	DUES & FEES-MUSIC INST	\$275	\$275	\$0	0.00%
2051013	51040	0150-70-0005-01013-51040 -	TEACHER SALARY-SCI INSTR	\$415,434	\$427,790	\$12,356	2.97%
2051013	56110	0150-70-0005-01013-56110 -	INSTR SUPPLIES-SCI INSTR	\$10,000	\$10,000	\$0	0.00%
2051013	58120	0150-70-0005-01013-58120 -	PROJECT DUES & FEES-SCI INSTR	\$8,500	\$8,500	\$0	0.00%
2051014	56890	0150-70-0005-01014-56890 -	TECHNOLOGY SUPPLIES-COMP INSTR	\$2,500	\$2,500	\$0	0.00%
2051015	51040	0150-70-0005-01015-51040 -	TEACHER SALARY-SS INST	\$449,777	\$459,871	\$10,094	2.24%
2051015	56110	0150-70-0005-01015-56110 -	INSTR SUPPLIES-SS INST	\$3,750	\$3,750	\$0	0.00%
2051051	51040	0150-70-0005-01051-51040 -	TEACHER SALARY-READ INSTR	\$53,224	\$56,180	\$2,956	5.55%
2051051	56110	0150-70-0005-01051-56110 -	INSTRUCTIONAL SUPPLIES	\$2,900	\$2,900	\$0	0.00%
2051081	51040	0150-70-0005-01081-51040 -	TEACHER SALARY-PHYS ED	\$147,217	\$163,045	\$15,828	10.75%
2051081	56110	0150-70-0005-01081-56110 -	INSTR SUPPLIES-PHYS ED	\$2,100	\$2,100	\$0	0.00%
2051115	51040	0150-70-0005-01115-51040 -	TEACHER SALARY-EXTRA CUR	\$20,737	\$26,152	\$5,415	26.11%
2051115	55100	0150-70-0005-01115-55100 -	TRANSPORTATION-EXTRA CUR	\$2,950	\$2,950	\$0	0.00%
2051115	56900	0150-70-0005-01115-56900 -	OTHER SUPPLIES-EXTRA CUR	\$2,150	\$2,150	\$0	0.00%
2051200	51140	0150-70-0005-01200-51140 -	PARAPROFESSIONAL SALARIES	\$246,714	\$259,015	\$12,301	4.99%
2051200	56110	0150-70-0005-01200-56110 -	INSTRUCTIONAL SUPPLIES	\$2,900	\$2,900	\$0	0.00%
2051200	56800	0150-70-0005-01200-56800 -	TESTING SUPPLIES	\$300	\$300	\$0	0.00%
2052120	51030	0150-70-0005-02120-51030 -	GUIDANCE SALARIES-GUIDANCE	\$265,397	\$281,963	\$16,566	6.24%
2052120	56110	0150-70-0005-02120-56110 -	INSTR SUPPLIES-GUIDANCE	\$650	\$650	\$0	0.00%
2052140	56110	0150-70-0005-02140-56110 -	INSTR SUPPLIES-PSYCHOLOGY	\$350	\$350	\$0	0.00%
2052150	56110	0150-70-0005-02150-56110 -	INSTR SUPPLIES-SPCH LANG	\$750	\$750	\$0	0.00%
2052210	53300	0150-70-0005-02210-53300 -	PROF/TECH SERVICES-PROF DEV	\$3,350	\$3,350	\$0	0.00%
2052220	51050	0150-70-0005-02220-51050 -	MEDIA SALARIES-MEDIA CTR	\$97,948	\$84,711	(\$13,237)	-13.51%
2052220	56110	0150-70-0005-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	\$9,650	\$9,650	\$0	0.00%
2052400	51020	0150-70-0005-02400-51020 -	ADMIN SALARIES-GEN ADM	\$320,298	\$329,816	\$9,518	2.97%
2052400	51100	0150-70-0005-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	\$110,205	\$111,032	\$827	0.75%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2052400	55300	0150-70-0005-02400-55300 -	COMMUNICATIONS-GEN ADM	\$5,950	\$5,950	\$0	0.00%
2052400	56900	0150-70-0005-02400-56900 -	OTHER SUPPLIES-GEN ADM	\$26,500	\$7,000	(\$19,500)	-73.58%
2052400	58100	0150-70-0005-02400-58100 -	DUES & FEES-GEN ADM	\$1,200	\$1,200	\$0	0.00%
2053200	51040	0150-70-0005-03200-51040 -	TEACHER SALARY-ATHLETICS	\$25,876	\$35,394	\$9,518	36.78%
2053200	53400	0150-70-0005-03200-53400 -	OTHER PROF/TECH SVCS-ATHLETICS	\$4,800	\$4,800	\$0	0.00%
2053200	55100	0150-70-0005-03200-55100 -	TRANSPORTATION-ATHLETICS	\$6,380	\$6,380	\$0	0.00%
2053200	56900	0150-70-0005-03200-56900 -	OTHER SUPPLIES-ATHLETICS	\$4,000	\$14,000	\$10,000	250.00%
2061000	56110	0150-70-0006-01000-56110 -	INSTR SUPPLIES-GEN INSTR	\$10,994	\$10,994	\$0	0.00%
2061002	51040	0150-70-0006-01002-51040 -	TEACHER SALARY-ART INSTR	\$173,192	\$179,922	\$6,730	3.89%
2061002	56110	0150-70-0006-01002-56110 -	INSTR SUPPLIES-ART INSTR	\$11,200	\$11,200	\$0	0.00%
2061003	51040	0150-70-0006-01003-51040 -	TEACHER SALARY-BUS INSTR	\$93,913	\$99,316	\$5,403	5.75%
2061003	56110	0150-70-0006-01003-56110 -	INSTR SUPPLIES-BUS INSTR	\$2,106	\$2,106	\$0	0.00%
2061005	51040	0150-70-0006-01005-51040 -	TEACHER SALARY-LA INSTR	\$613,182	\$597,543	(\$15,639)	-2.55%
2061005	56110	0150-70-0006-01005-56110 -	INSTR SUPPLIES-LA INSTR	\$1,000	\$1,000	\$0	0.00%
2061005	58100	0150-70-0006-01005-58100 -	DUES & FEES-LA INSTR	\$500	\$500	\$0	0.00%
2061006	51040	0150-70-0006-01006-51040 -	TEACHER SALARY-FLANG INST	\$428,573	\$455,865	\$27,292	6.37%
2061006	56110	0150-70-0006-01006-56110 -	INSTR SUPPLIES-FLANG INST	\$800	\$800	\$0	0.00%
2061006	58100	0150-70-0006-01006-58100 -	DUES & FEES-FLANG INST	\$200	\$200	\$0	0.00%
2061008	51040	0150-70-0006-01008-51040 -	TEACHER SALARY-HLTH INSTR	\$102,709	\$110,300	\$7,591	7.39%
2061008	56110	0150-70-0006-01008-56110 -	INSTR SUPPLIES-HLTH INSTR	\$900	\$900	\$0	0.00%
2061009	51040	0150-70-0006-01009-51040 -	TEACHER SALARY-LIFE INSTR	\$97,948	\$99,711	\$1,763	1.80%
2061009	56110	0150-70-0006-01009-56110 -	INSTR SUPPLIES-LIFE INSTR	\$8,500	\$8,500	\$0	0.00%
2061010	51040	0150-70-0006-01010-51040 -	TEACHER SALARY-INDUS INST	\$284,994	\$293,889	\$8,895	3.12%
2061010	54300	0150-70-0006-01010-54300 -	REPAIRS & MAINT-INDUS INST	\$1,000	\$1,000	\$0	0.00%
2061010	54400	0150-70-0006-01010-54400 -	RENTALS-INDUS INST	\$1,200	\$1,200	\$0	0.00%
2061010	56110	0150-70-0006-01010-56110 -	INSTR SUPPLIES-INDUS INST	\$24,500	\$24,500	\$0	0.00%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2061011	51040	0150-70-0006-01011-51040 -	TEACHER SALARY-MATH INSTR	\$579,034	\$599,438	\$20,404	3.52%
2061011	56110	0150-70-0006-01011-56110 -	INSTR SUPPLIES-MATH INSTR	\$1,500	\$1,500	\$0	0.00%
2061011	58100	0150-70-0006-01011-58100 -	DUES & FEES-MATH INSTR	\$100	\$100	\$0	0.00%
2061012	51040	0150-70-0006-01012-51040 -	TEACHER SALARY-MUSIC INST	\$173,192	\$179,922	\$6,730	3.89%
2061012	53400	0150-70-0006-01012-53400 -	OTR PROF/TECH SVCS-MUSIC INST	\$5,000	\$5,000	\$0	0.00%
2061012	54300	0150-70-0006-01012-54300 -	REPAIRS & MAINT-MUSIC INST	\$1,500	\$1,500	\$0	0.00%
2061012	56110	0150-70-0006-01012-56110 -	INSTR SUPPLIES-MUSIC INST	\$4,600	\$4,600	\$0	0.00%
2061012	57310	0150-70-0006-01012-57310 -	REPL EQUIPMENT-MUSIC INST	\$2,500	\$17,957	\$15,457	618.28%
2061013	51040	0150-70-0006-01013-51040 -	TEACHER SALARY-SCI INSTR	\$806,091	\$830,133	\$24,042	2.98%
2061013	56110	0150-70-0006-01013-56110 -	INSTR SUPPLIES-SCI INSTR	\$16,000	\$16,000	\$0	0.00%
2061013	57310	0150-70-0006-01013-57310 -	REPL EQUIPMENT-SCI INSTR	\$3,600	\$3,600	\$0	0.00%
2061013	58120	0150-70-0006-01013-58120 -	PROJECT DUES & FEES-SCI INSTR	\$28,319	\$28,319	\$0	0.00%
2061014	56890	0150-70-0006-01014-56890 -	TECHNOLOGY SUPPLIES	\$5,500	\$5,500	\$0	0.00%
2061015	51040	0150-70-0006-01015-51040 -	TEACHER SALARY-SS INST	\$666,388	\$687,776	\$21,388	3.21%
2061015	56110	0150-70-0006-01015-56110 -	INSTR SUPPLIES-SS INST	\$1,000	\$1,000	\$0	0.00%
2061081	51040	0150-70-0006-01081-51040 -	TEACHER SALARY-PHYS ED	\$343,047	\$361,794	\$18,747	5.46%
2061081	56110	0150-70-0006-01081-56110 -	INSTR SUPPLIES-PHYS ED	\$6,000	\$6,000	\$0	0.00%
2061115	51040	0150-70-0006-01115-51040 -	TEACHER SALARY-EXTRA CUR	\$82,578	\$85,805	\$3,227	3.91%
2061200	51140	0150-70-0006-01200-51140 -	PARAPROFESSIONAL SALARIES	\$37,030	\$38,876	\$1,846	4.99%
2061300	53210	0150-70-0006-01300-53210 -	TUTORS-EXT DAY	\$4,500	\$4,500	\$0	0.00%
2062120	51030	0150-70-0006-02120-51030 -	GUIDANCE SALARIES-GUIDANCE	\$443,843	\$466,971	\$23,128	5.21%
2062120	55300	0150-70-0006-02120-55300 -	COMMUNICATIONS-GUIDANCE	\$4,000	\$4,000	\$0	0.00%
2062120	56900	0150-70-0006-02120-56900 -	OTHER SUPPLIES-GUIDANCE	\$2,000	\$2,000	\$0	0.00%
2062140	56110	0150-70-0006-02140-56110 -	INSTR SUPPLIES-PSYCHOLOGY	\$2,100	\$2,100	\$0	0.00%
2062140	56900	0150-70-0006-02140-56900 -	NON INSTRUCTIONAL SUPPLIES	\$5,250	\$5,250	\$0	0.00%
2062200	51200	0150-70-0006-02200-51200 -	OTHER SALARY-SCH CARER	\$39,711	\$40,902	\$1,191	3.00%

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2062210	53300	0150-70-0006-02210-53300 -	PROF/TECH SERVICES-PROF DEV	\$3,500	\$3,500	\$0	0.00%
2062220	51050	0150-70-0006-02220-51050 -	MEDIA SALARIES-MEDIA CTR	\$102,709	\$104,558	\$1,849	1.80%
2062220	51140	0150-70-0006-02220-51140 -	PARA SALARIES-MEDIA CTR	\$17,733	\$18,653	\$920	5.19%
2062220	56110	0150-70-0006-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	\$25,950	\$25,950	\$0	0.00%
2062220	57300	0150-70-0006-02220-57300 -	NEW EQUIPMENT-MEDIA CTR	\$1,100	\$1,100	\$0	0.00%
2062220	58100	0150-70-0006-02220-58100 -	DUES & FEES-MEDIA CTR	\$250	\$250	\$0	0.00%
2062400	51020	0150-70-0006-02400-51020 -	ADMIN SALARIES-GEN ADM	\$500,879	\$515,330	\$14,451	2.89%
2062400	51100	0150-70-0006-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	\$249,631	\$251,503	\$1,872	0.75%
2062400	51140	0150-70-0006-02400-51140 -	PARA SALARIES-GEN ADM	\$125,637	\$132,152	\$6,515	5.19%
2062400	53400	0150-70-0006-02400-53400 -	OTR PROFESS/TECH SVCS-GEN ADM	\$5,500	\$7,375	\$1,875	34.09%
2062400	54300	0150-70-0006-02400-54300 -	REPAIRS & MAINT-GEN ADM	\$2,500	\$2,500	\$0	0.00%
2062400	54400	0150-70-0006-02400-54400 -	RENTALS-GEN ADM	\$1,200	\$1,200	\$0	0.00%
2062400	55300	0150-70-0006-02400-55300 -	COMMUNICATIONS-GEN ADM	\$9,500	\$9,500	\$0	0.00%
2062400	56900	0150-70-0006-02400-56900 -	OTHER SUPPLIES-GEN ADM	\$14,650	\$14,650	\$0	0.00%
2062400	58100	0150-70-0006-02400-58100 -	DUES & FEES-GEN ADM	\$15,000	\$15,000	\$0	0.00%
2062500	53400	0150-70-0006-02500-53400 -	OTR PROF/TECH SVCS ATHLETICS	\$2,700	\$1,350	(\$1,350)	-50.00%
2063200	51040	0150-70-0006-03200-51040 -	TEACHER SALARY-ATHLETICS	\$218,187	\$222,551	\$4,364	2.00%
2063200	51200	0150-70-0006-03200-51200 -	OTHER SALARY	\$68,000	\$70,440	\$2,440	3.59%
2063200	54300	0150-70-0006-03200-54300 -	REPAIRS & MAINT-ATHLETICS	\$14,000	\$14,000	\$0	0.00%
2063200	54400	0150-70-0006-03200-54400 -	RENTALS-ATHLETICS	\$5,000	\$36,450	\$31,450	629.00%
2063200	56900	0150-70-0006-03200-56900 -	OTHER SUPPLIES-ATHLETICS	\$17,500	\$17,500	\$0	0.00%
2063200	57300	0150-70-0006-03200-57300 -	NEW EQUIPMENT-ATHLETICS	\$5,600	\$5,600	\$0	0.00%
2063200	57310	0150-70-0006-03200-57310 -	REPL EQUIPMENT-ATHLETICS	\$17,000	\$17,000	\$0	0.00%
2071001	51040	0150-70-0007-01001-51040 -	TEACHER SALARY-AGRI INSTR	\$553,377	\$576,846	\$23,469	4.24%
2071001	51200	0150-70-0007-01001-51200 -	OTHER SALARY	\$7,500	\$7,500	\$0	0.00%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2071001	53400	0150-70-0007-01001-53400 -	OTHER PRO/TECH SVCS-AGRI INSTR	\$14,000	\$16,500	\$2,500	17.86%
2071001	54300	0150-70-0007-01001-54300 -	REPAIRS & MAINT-AGRI INSTR	\$7,500	\$7,500	\$0	0.00%
2071001	55800	0150-70-0007-01001-55800 -	TRAVEL-AGRI INSTR	\$2,000	\$2,000	\$0	0.00%
2071001	56110	0150-70-0007-01001-56110 -	INSTR SUPPLIES-AGRI INSTR	\$37,000	\$39,250	\$2,250	6.08%
2071001	56890	0150-70-0007-01001-56890 -	TECHNOLOGY SUPPLIES-AGRI INSTR	\$1,000	\$1,000	\$0	0.00%
2071001	56900	0150-70-0007-01001-56900 -	OTHER SUPPLIES-AGRI INSTR	\$1,600	\$1,600	\$0	0.00%
2071001	58100	0150-70-0007-01001-58100 -	DUES & FEES-AGRI INSTR	\$4,000	\$4,000	\$0	0.00%
2081000	51040	0150-70-0008-01000-51040 -	TEACHER SALARY-GEN INSTR	\$1,260	\$13,545	\$12,285	975.00%
2081000	51210	0150-70-0008-01000-51210 -	SUB TEACHER SALARIES-GEN INSTR	\$394,012	\$409,772	\$15,760	4.00%
2081000	53210	0150-70-0008-01000-53210 -	TUTOR	\$0	\$50,000	\$50,000	0.00%
2081000	56110	0150-70-0008-01000-56110 -	INSTRUCTIONAL SUPPLIES	\$6,100	\$6,100	\$0	0.00%
2081000	56400	0150-70-0008-01000-56400 -	TEXTBOOKS-GEN INSTR	\$85,156	\$101,928	\$16,772	19.70%
2081000	56900	0150-70-0008-01000-56900 -	NON INSTRUCTIONAL SUPPLIES	\$6,000	\$16,000	\$10,000	166.67%
2081006	56400	0150-70-0008-01006-56400 -	TEXTBOOKS-FLANG INST	\$3,000	\$3,000	\$0	0.00%
2081011	56110	0150-70-0008-01011-56110 -	INSTR SUPPLIES-MATH INSTR	\$800	\$800	\$0	0.00%
2081011	56400	0150-70-0008-01011-56400 -	TEXTBOOKS-MATH INSTR	\$3,400	\$21,012	\$17,612	518.00%
2081013	56110	0150-70-0008-01013-56110 -	INSTR SUPPLIES-SCI INSTR	\$1,500	\$1,500	\$0	0.00%
2081015	56400	0150-70-0008-01015-56400 -	TEXTBOOKS-SS INST	\$500	\$500	\$0	0.00%
2081051	56110	0150-70-0008-01051-56110 -	INSTRUCTIONAL SUPPLIES	\$29,085	\$44,085	\$15,000	51.57%
2081051	56400	0150-70-0008-01051-56400 -	TEXTBOOKS-READ INSTR	\$1,500	\$1,500	\$0	0.00%
2082210	53500	0150-70-0008-02210-53500 -	DIST CURR DEVELOP-PROF DEV	\$5,000	\$5,000	\$0	0.00%
2082213	53300	0150-70-0008-02213-53300 -	PROF/TECH SERVICES-STAFF PD	\$36,760	\$36,760	\$0	0.00%
2082230	56800	0150-70-0008-02230-56800 -	TESTING SUPPLIES-INSTR TECH	\$50,693	\$94,959	\$44,266	87.32%
2082305	55900	0150-70-0008-02305-55900 -	ADULT EDUCATION-ADULT ED	\$32,725	\$32,725	\$0	0.00%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2082310	53400	0150-70-0008-02310-53400 -	OTHER PROF/TECH SERVICES-BOE	\$5,000	\$5,000	\$0	0.00%
2082320	51010	0150-70-0008-02320-51010 -	DIST ADMIN SALARIES-DIST ADM	\$829,716	\$862,743	\$33,027	3.98%
2082320	51100	0150-70-0008-02320-51100 -	SEC/CLERICAL SALARIES-DIST ADM	\$72,762	\$73,308	\$546	0.75%
2082320	53400	0150-70-0008-02320-53400 -	OTR PROF/TECH SVCS-DIST ADM	\$129,750	\$144,750	\$15,000	11.56%
2082400	51100	0150-70-0008-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	\$149,614	\$150,736	\$1,122	0.75%
2082400	51140	0150-70-0008-02400-51140 -	PARA SALARIES-GEN ADM	\$0	\$1,020	\$1,020	0.00%
2082400	51300	0150-70-0008-02400-51300 -	SEASONAL HELP-GEN ADM	\$9,600	\$9,600	\$0	0.00%
2082400	57300	0150-70-0008-02400-57300 -	NEW EQUIPMENT	\$0	\$113,500	\$113,500	0.00%
2082410	51100	0150-70-0008-02410-51100 -	SEC/CLER SALARIES-DW SEC LON	\$2,650	\$2,650	\$0	0.00%
2082500	51100	0150-70-0008-02500-51100 -	SEC/CLER SALARIES-DIST COMM	\$77,613	\$81,315	\$3,702	4.77%
2082500	52200	0150-70-0008-02500-52200 -	SS AND MEDICARE	\$546,497	\$600,754	\$54,257	9.93%
2082500	52300	0150-70-0008-02500-52300 -	RETIREMENT & HEALTH REIMB	\$124,460	\$126,630	\$2,170	1.74%
2082500	52350	0150-70-0008-02500-52350 -	DIST TUITION REIMB-DIST COMM	\$36,700	\$40,300	\$3,600	9.81%
2082500	52600	0150-70-0008-02500-52600 -	DISTRICT UNEMP COMP-DIST COMM	\$40,950	\$37,350	(\$3,600)	-8.79%
2082500	52800	0150-70-0008-02500-52800 -	DISTRICT INSURANCE-DIST COMM	\$105,000	\$105,000	\$0	0.00%
2082500	55200	0150-70-0008-02500-55200 -	STUDENT ACCIDENT INS-DIST COMM	\$12,950	\$12,950	\$0	0.00%
2082500	55300	0150-70-0008-02500-55300 -	COMMUNICATIONS-DIST COMM	\$107,950	\$133,265	\$25,315	23.45%
2082500	55400	0150-70-0008-02500-55400 -	DISTRICT ADVERTISING-DIST COMM	\$2,300	\$2,300	\$0	0.00%
2082500	55800	0150-70-0008-02500-55800 -	TRAVEL-DIST COMM	\$10,700	\$10,700	\$0	0.00%
2082500	56890	0150-70-0008-02500-56890 -	TECHNOLOGY SUPPLIES-DIST COMM	\$2,800	\$2,800	\$0	0.00%
2082500	56900	0150-70-0008-02500-56900 -	OTHER SUPPLIES-DIST COMM	\$10,580	\$15,280	\$4,700	44.42%
2082500	57350	0150-70-0008-02500-57350 -	BUSINESS OFFICE SOFTWARE	\$102,100	\$118,158	\$16,058	15.73%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2082500	58100	0150-70-0008-02500-58100 -	DUES & FEES-DIST COMM	\$63,761	\$44,761	(\$19,000)	-29.80%
2086110	55660	0150-70-0008-06110-55660 -	MAGNET SCHOOL TUITION	\$334,580	\$334,580	\$0	0.00%
2091200	51020	0150-70-0009-01200-51020 -	ADMINISTRATIVE SALARIES-SPED	\$736,172	\$763,055	\$26,883	3.65%
2091200	51140	0150-70-0009-01200-51140 -	PARA SALARIES-SPED	\$0	\$55,692	\$55,692	0.00%
2091200	51200	0150-70-0009-01200-51200 -	OTHER SALARY-SPED	\$253,884	\$266,794	\$12,910	5.08%
2091200	53400	0150-70-0009-01200-53400 -	OTHER PROFESS/TECH SERVICES	\$35,000	\$35,000	\$0	0.00%
2091200	54900	0150-70-0009-01200-54900 -	OTHER PURCHASED SERVICES- SPED	\$8,000	\$8,000	\$0	0.00%
2091200	55800	0150-70-0009-01200-55800 -	TRAVEL-SPED	\$500	\$500	\$0	0.00%
2091200	56800	0150-70-0009-01200-56800 -	TESTING SUPPLIES-SPED	\$24,500	\$24,500	\$0	0.00%
2091200	56900	0150-70-0009-01200-56900 -	OTHER SUPPLIES-SPED	\$8,400	\$8,400	\$0	0.00%
2091200	57300	0150-70-0009-01200-57300 -	NEW EQUIPMENT-SPED	\$10,000	\$10,000	\$0	0.00%
2091200	58100	0150-70-0009-01200-58100 -	DUES & FEES-SPED	\$4,250	\$4,250	\$0	0.00%
2091230	51040	0150-70-0009-01230-51040 -	TEACHER SALARY-SPED	\$2,277,431	\$2,407,070	\$129,639	5.69%
2091260	51040	0150-70-0009-01260-51040 -	TEACHER SALARY-LRN DISAB	\$89,098	\$94,467	\$5,369	6.03%
2091260	51200	0150-70-0009-01260-51200 -	OTHER SALARY	\$25,000	\$25,000	\$0	0.00%
2091260	53400	0150-70-0009-01260-53400 -	OTHER PROFESS/TECH SERVICES	\$280,500	\$280,500	\$0	0.00%
2091260	53410	0150-70-0009-01260-53410 -	SPEC ED DOCTORS	\$4,000	\$4,000	\$0	0.00%
2091260	55300	0150-70-0009-01260-55300 -	COMMUNICATIONS	\$500	\$500	\$0	0.00%
2091260	55800	0150-70-0009-01260-55800 -	TRAVEL	\$1,500	\$1,500	\$0	0.00%
2091260	56110	0150-70-0009-01260-56110 -	INSTRUCTIONAL SUPPLIES	\$6,400	\$6,400	\$0	0.00%
2091260	57300	0150-70-0009-01260-57300 -	NEW EQUIPMENT	\$3,000	\$3,000	\$0	0.00%
2091270	51040	0150-70-0009-01270-51040 -	TEACHER SALARY-MULTHAND	\$97,948	\$99,711	\$1,763	1.80%
2091280	53210	0150-70-0009-01280-53210 -	TUTORS-HOMEBOUND	\$10,000	\$10,000	\$0	0.00%
2091290	51040	0150-70-0009-01290-51040 -	TEACHER SALARY-SPEC LRN	\$161,453	\$154,867	(\$6,586)	-4.08%
2091400	51040	0150-70-0009-01400-51040 -	TEACHER SALARY-SUMMER	\$33,425	\$35,669	\$2,244	6.71%
2091400	51100	0150-70-0009-01400-51100 -	SECRETARY/CLERICAL SALARIES	\$5,650	\$5,763	\$113	2.00%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2091400	51140	0150-70-0009-01400-51140 -	PARA SALARIES-SUMMER	\$17,980	\$18,912	\$932	5.18%
2091400	56900	0150-70-0009-01400-56900 -	OTHER SUPPLIES-SUMMER	\$2,500	\$2,500	\$0	0.00%
2092140	51040	0150-70-0009-02140-51040 -	TEACHER SALARY-PSYCHOLOGY	\$805,952	\$887,023	\$81,071	10.06%
2092150	51040	0150-70-0009-02150-51040 -	TEACHER SALARY-SPCH LANG	\$567,528	\$584,129	\$16,601	2.93%
2092190	53400	0150-70-0009-02190-53400 -	OTHER PROF/TECH SVCS-OTR SUPP	\$336,570	\$408,447	\$71,877	21.36%
2092190	53410	0150-70-0009-02190-53410 -	SPEC ED DOCTORS-OTR SUPP	\$80,000	\$80,000	\$0	0.00%
2092190	53440	0150-70-0009-02190-53440 -	SPEC ED OT-OTR SUPP	\$260,000	\$260,000	\$0	0.00%
2092190	53460	0150-70-0009-02190-53460 -	SPEC ED PT-OTR SUPP	\$140,000	\$140,000	\$0	0.00%
2092400	51100	0150-70-0009-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	\$199,264	\$200,758	\$1,494	0.75%
2096110	55600	0150-70-0009-06110-55600 -	SPED TUITION PUBLIC	\$414,820	\$450,080	\$35,260	8.50%
2096130	55700	0150-70-0009-06130-55700 -	SPED TUIT-NON-PUBLIC-TUIT-NP	\$2,412,600	\$2,593,545	\$180,945	7.50%
2096130	55701	0150-70-0009-06130-55701 -	TUITION - GRANT OFFSET	(\$1,127,500)	(\$1,107,110)	\$20,390	-1.81%
2102130	54900	0150-70-0010-02130-54900 -	OTHER PURCH SERVICES-HEALTH	\$2,500	\$2,500	\$0	0.00%
2102130	56900	0150-70-0010-02130-56900 -	OTHER SUPPLIES-HEALTH	\$7,778	\$7,778	\$0	0.00%
2112600	51130	0150-70-0011-02600-51130 -	OVERTIME/SEASONAL HELP	\$15,450	\$15,450	\$0	0.00%
2112600	51160	0150-70-0011-02600-51160 -	HEAD CUST SALARIES-MAINTENANC	\$1,051,253	\$1,058,357	\$7,104	0.68%
2112600	51300	0150-70-0011-02600-51300 -	SEASONAL HELP-MAINTENANC	\$60,120	\$61,924	\$1,804	3.00%
2112600	54100	0150-70-0011-02600-54100 -	WATER & SEWER-MAINTENANC	\$71,200	\$76,000	\$4,800	6.74%
2112600	54210	0150-70-0011-02600-54210 -	DISPOSAL SERVICE-MAINTENANC	\$13,200	\$13,200	\$0	0.00%
2112600	54300	0150-70-0011-02600-54300 -	REPAIRS & MAINTENANCE-MAINT	\$313,100	\$350,100	\$37,000	11.82%
2112600	55800	0150-70-0011-02600-55800 -	TRAVEL-MAINTENANC	\$460	\$460	\$0	0.00%
2112600	56200	0150-70-0011-02600-56200 -	HEATING OIL/PROPANE-MAINTENANC	\$325,000	\$300,000	(\$25,000)	-7.69%
2112600	56210	0150-70-0011-02600-56210 -	NATURAL GAS	\$156,400	\$161,400	\$5,000	3.20%
2112600	56220	0150-70-0011-02600-56220 -	ELECTRICITY-MAINTENANC	\$721,500	\$756,500	\$35,000	4.85%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2112600	56260	0150-70-0011-02600-56260 -	GASOLINE/OIL	\$30,000	\$30,000	\$0	0.00%
2112600	56900	0150-70-0011-02600-56900 -	OTHER SUPPLIES-MAINTENANC	\$215,000	\$215,000	\$0	0.00%
2112600	57310	0150-70-0011-02600-57310 -	REPL EQUIPMENT-MAINTENANC	\$5,000	\$10,000	\$5,000	100.00%
2112610	51160	0150-70-0011-02610-51160 -	HEAD CUST SALARIES-DIR SAL	\$120,347	\$122,413	\$2,066	1.72%
2112630	51160	0150-70-0011-02630-51160 -	HEAD CUST SALARIES-MAINT WAGE	\$259,168	\$261,165	\$1,997	0.77%
2112640	51160	0150-70-0011-02640-51160 -	HEAD CUST SALARIES-MTCUST LON	\$0	\$6,350	\$6,350	0.00%
2122230	51060	0150-70-0012-02230-51060 -	TECHNOLOGY SALARIES-INSTR TECH	\$233,979	\$241,010	\$7,031	3.00%
2122230	53400	0150-70-0012-02230-53400 -	OTR PROF/TECH SVCS-INSTR TECH	\$27,130	\$27,130	\$0	0.00%
2122230	53740	0150-70-0012-02230-53740 -	TECH REL CLASS SVC-INSTR TECH	\$14,500	\$14,500	\$0	0.00%
2122230	54310	0150-70-0012-02230-54310 -	EQUIPMENT MAINTENANCE	\$428,197	\$450,255	\$22,058	5.15%
2122230	54312	0150-70-0012-02230-54312 -	EQUIPMENT MAINT - GRANT OFFSET	(\$45,000)	\$0	\$45,000	-100.00%
2122230	54320	0150-70-0012-02230-54320 -	TECH REL REPAIR-INSTR TECH	\$13,700	\$13,700	\$0	0.00%
2122230	55800	0150-70-0012-02230-55800 -	TRAVEL-INSTR TECH	\$2,000	\$2,000	\$0	0.00%
2122230	56890	0150-70-0012-02230-56890 -	TECHNOLOGY SUPPLIES-INSTR TECH	\$77,150	\$70,325	(\$6,825)	-8.85%
2131200	55110	0150-70-0013-01200-55110 -	SPECIAL ED TRANSPORTATION-SPED	\$907,945	\$1,102,433	\$194,488	21.42%
2132700	55100	0150-70-0013-02700-55100 -	TRANSPORTATION-TRANS	\$1,542,018	\$1,619,269	\$77,251	5.01%
2132700	55101	0150-70-0013-02700-55101 -	TRANSPORTATION - GRANT OFFSET	(\$18,000)	(\$18,000)	\$0	0.00%
2132700	56260	0150-70-0013-02700-56260 -	DIESEL/GASOLINE-TRANS	\$162,220	\$162,220	\$0	0.00%
2133200	55100	0150-70-0013-03200-55100 -	TRANSPORTATION-ATHLETICS	\$51,000	\$64,070	\$13,070	25.63%
2161601	56110	0150-70-0016-01000-56110 -	INSTRUCTIONAL SUPPLIES	\$18,000	\$18,000	\$0	0.00%
2161601	57350	0150-70-0016-01000-57350 -	CURRICULUM SOFTWARE	\$69,520	\$85,744	\$16,224	23.34%
2161601	58100	0150-70-0016-01000-58100 -	DUES & FEES	\$16,000	\$16,000	\$0	0.00%
2161606	56110	0150-70-0016-01051-56110 -	INSTRUCTIONAL SUPPLIES	\$100,000	\$52,000	(\$48,000)	-48.00%
2772213	51040	0150-70-0077-02213-51040 -	TEACHER SALARY BEST/TEAM	\$3,000	\$13,043	\$10,043	334.77%
TOTAL				\$38,227,356	\$40,524,050	\$2,296,694	6.0080%

Board of Education
Munis Codes- Descriptions
Expenditure Budget Detail

Munis Codes- Descriptions

MUNIS BUDGET REPORT

The budget projection document in this section is sorted by ORG, composed of location code and function code. Second, it is sorted by object code, identified as OBJECT. The ORG code consists of seven numbers made of two components: the first three numbers are the budget line's location code, and the last four numbers are the budget line's function. The OBJECT code in the database groups budget lines by a specific expense in categories including salaries, benefits, purchased services, supplies, and equipment.

For example, a general instruction (1000) instructional supply (56110) budget line at the location Gales Ferry School (202) will be identified as 2021000 56110. A math instruction (1011) teacher salary (51040) at Ledyard Middle School (205) will be identified as 2051011 51040.

Location codes are utilized to group accounts by school building (location codes 201 to 206) and also to group accounts that relate to multiple buildings by type (location codes 207 to 216).

- Next Year Budget Comparison Report: MUNIS report reflecting proposed 2025-2026 budget
- 2025-2026 Budget Including \$ Inc/Dec and % Inc/Dec: Excel spreadsheet showing both dollar and percentage changes over 2024-2025 budget

Munis Codes- Descriptions

Location Code	Description
202	GALES FERRY
203	JULIET W. LONG
204	GALLUP HILL SCHOOL
205	LEDYARD MIDDLE SCHOOL
206	LEDYARD HIGH SCHOOL
207	LEDYARD AGRI-SCIENCE
208	DISTRICT WIDE
209	SPECIAL EDUCATION
210	HEALTH DEPARTMENT
211	PLANT & OPERATIONS
212	TECHNOLOGY
213	TRANSPORTATION
216	CURRICULUM
225	SCHOOL READINESS - SEV NEED
230	TITLE I
231	TITLE I C/O
234	TITLE II
235	TITLE II C/O / ESSER
236	TITLE III ELL
237	TITLE III ELL C/O
238	TITLE IV
239	TITLE IV C/O
240	QUALITY ENHANCEMENT PRG GRANT
250	IDEA - SECT 619
251	IDEA - SECT 619 C/O
255	IDEA - SECT 611
256	IDEA - SECT 611 C/O
268	SPED EXCESS COST

Location Code	Description
269	ERATE
270	MAGNET SCHOOL TRANS / DODEA
275	LEAF GRANT
277	BEST TRAINING
280	ADULT EDUCATION
285	MEDICAID
290	MISCELLANEOUS GRANTS
275	LEAF GRANT
277	BEST TRAINING
280	ADULT EDUCATION
290	MISCELLANEOUS GRANTS
1000	GENERAL INSTRUCTION
1001	AGRI-SCIENCE INSTRUCTION
1002	ART INSTRUCTION
1003	BUSINESS EDUCATION INSTRUCTION
1005	LANGUAGE ARTS INSTRUCTION
1006	FOREIGN LANGUAGE INSTRUCTION
1007	KINDERGARTEN INSTRUCTION
1008	HEALTH INSTRUCTION
1009	LIFE MANAGEMENT INSTRUCTION
1010	INDUSTRIAL TECH INSTRUCTION
1011	MATH INSTRUCTION
1012	MUSIC INSTRUCTION
1013	SCIENCE INSTRUCTION
1014	COMPUTER INSTRUCTION
1015	SOCIAL STUDIES INSTRUCTION
1051	READING INSTRUCTION
1081	PHYSICAL EDUCATION

Munis Codes- Descriptions

(Continued)

Location Code	Description
1081	PHYSICAL EDUCATION
1085	REMEDIAL READING INSTRUCTION
1086	REMEDIAL MATH INSTRUCTION
1115	ACTIVITIES
1200	SPECIAL EDUCATION
1230	GEN SPED
1260	LEARNING DISABILITIES
1270	MULTI-HANDICAPPED
1280	LITERACY
1290	SPECIAL LEARNING
1300	EXTENDED DAY
1400	SUMMER SCHOOL
1600	CURRICULUM
2120	GUIDANCE
2130	HEALTH
2140	PSYCHOLOGY
2150	SPEECH & LANGUAGE
2190	OTHER SUPPORT SERVICES
2200	CAREER COUNSELING
2210	PROFESSIONAL DEVELOPMENT
2213	STAFF PROFESSIONAL DEVELOPMENT
2220	MEDIA CENTER
2230	INSTRUCTION RELATED TECHNOLOGY
2305	ADULT EDUCATION
2310	BOARD OF EDUCATION
2320	DISTRICT ADMINISTRATIVE SERVICE
2400	GENERAL ADMINISTRATIVE SERVICE
2410	DISTRICT WIDE SECRETARY LONGEV

Location Code	Description
2500	DISTRICT COMMUNICATIONS
2600	OPERATION & MAINTENANCE OF PLT
2610	DIRECTORS SALARIES
2620	CUSTODIANS
2630	MAINTENANCE
2640	MAINTENANCE/CUST LONGEVITY
2700	TRANSPORTATION
3200	ATHLETICS
6110	TUITION-PUBLIC
6130	TUITION-NON-PUBLIC
2500	DISTRICT COMMUNICATIONS
2600	OPERATION & MAINTENANCE OF PLT
2610	DIRECTORS SALARIES
2620	CUSTODIANS
2630	MAINTENANCE
2640	MAINTENANCE/CUST LONGEVITY
2700	TRANSPORTATION
3200	ATHLETICS
6110	TUITION-PUBLIC
6130	TUITION-NON-PUBLIC
51010	DISTRICT ADMIN SALARIES
51020	ADMINISTRATIVE SALARIES
51030	GUIDANCE SALARIES
51040	TEACHER SALARY
51050	MEDIA SALARIES
51060	TECHNOLOGY SALARIES
51100	SECRETARY/CLERICAL SALARIES
51130	OVERTIME

Munis Codes- Descriptions

(Continued)

Location Code	Description
51140	PARAPROFESSIONAL SALARIES
51160	CUSTODIAN SALARIES
51200	OTHER SALARY
51210	SUBSTITUTE TEACHER SALARIES
51300	SEASONAL HELP
52200	SS AND MEDICARE
52300	RETIREMENT
52350	DISTRICT TUITION REIMBURSEMENT
52600	UNEMPLOYMENT COMP
52800	DISTRICT INSURANCE
53210	TUTORS
53300	PROFESSIONAL/TECH SERVICES
53400	OTHER PROFESS/TECH SERVICES
53410	SPEC ED DOCTORS
53440	SPEC ED OT
54320	TECHNOLOGY RELATED CLASSROOM
54400	RENTALS
54900	OTHER PURCHASED SERVICES
55100	TRANSPORTATION
55110	SPECIAL ED TRANSPORTATION
55200	STUDENT ACCIDENT INSURANCE
55300	COMMUNICATIONS

Location Code	Description
55400	DISTRICT ADVERTISING
55600	SPED TUITION PUBLIC
55660	MAGNET SCHOOL TUITION
55700	SPED TUITION-NON-PUBLIC
55800	TRAVEL
55900	ADULT EDUCATION
56110	INSTRUCTIONAL SUPPLIES
56200	HEATING OIL/PROPANE
56210	NATURAL GAS
56220	ELECTRICITY
56260	GASOLINE/OIL
56400	TEXTBOOKS
56410	PERIODICALS
56420	BOOKS, MEDIA & TECHNOLOGY
56800	TESTING SUPPLIES
56890	TECHNOLOGY SUPPLIES
56900	NON-INSTRUCTIONAL SUPPLIES
57300	NEW EQUIPMENT
57310	REPLACEMENT EQUIPMENT
57350	BUSINESS OFFICE SOFTWARE
58100	DUES & FEES
58120	PROJECT O DUES & FEES

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Board of Education
Detail Expenditures

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL INSTRUCTION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2021000 51040 TEACH SAL 0150-70-0002-01000-51040 -	2,317,898.00	1,127,521.00	1,189,317.00	1,189,317.00	.00	.00
2021000 51140 PARA SAL 0150-70-0002-01000-51140 -	67,193.00	95,517.00	119,034.00	119,034.00	.00	.00
2021000 56110 INSTRUCT 0150-70-0002-01000-56110 -	38,500.00	19,250.00	19,250.00	19,250.00	.00	.00
2021000 56890 TECH SUPP 0150-70-0002-01000-56890 -	12,000.00	6,000.00	6,000.00	6,000.00	.00	.00
2021000 57310 EQUIP REPL 0150-70-0002-01000-57310 -	950.00	475.00	475.00	475.00	.00	.00
2021002 51040 TEACH SAL 0150-70-0002-01002-51040 -	96,405.00	48,974.00	49,856.00	49,856.00	.00	.00
2021002 56110 INSTRUCT 0150-70-0002-01002-56110 -	2,400.00	1,200.00	1,200.00	1,200.00	.00	.00
2021005 56110 INSTRUCT 0150-70-0002-01005-56110 -	4,300.00	1,525.00	1,525.00	1,525.00	.00	.00
2021007 56110 INSTRUCT 0150-70-0002-01007-56110 -	750.00	750.00	750.00	750.00	.00	.00
2021011 56110 INSTRUCT 0150-70-0002-01011-56110 -	1,500.00	500.00	500.00	500.00	.00	.00
2021012 51040 TEACH SAL 0150-70-0002-01012-51040 -	74,082.00	72,158.00	76,509.00	76,509.00	.00	.00
2021012 54300 REP MAINT 0150-70-0002-01012-54300 -	1,000.00	500.00	500.00	500.00	.00	.00
2021012 56110 INSTRUCT 0150-70-0002-01012-56110 -	2,200.00	1,100.00	1,100.00	1,100.00	.00	.00
2021013 56110 INSTRUCT 0150-70-0002-01013-56110 -	2,200.00	1,100.00	1,100.00	1,100.00	.00	.00
2021015 56110 INSTRUCT 0150-70-0002-01015-56110 -	4,200.00	.00	.00	.00	.00	.00
2021051 56110 INSTRUCT 0150-70-0002-01051-56110 -	4,500.00	2,000.00	2,000.00	2,000.00	.00	.00
2021081 51040 TEACH SAL 0150-70-0002-01081-51040 -	65,676.00	34,644.00	36,569.00	36,569.00	.00	.00
2021081 56110 INSTRUCT 0150-70-0002-01081-56110 -	1,500.00	750.00	750.00	750.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PHYSICAL EDUCATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2021085 51040 TEACH SAL 0150-70-0002-01085-51040 -	.00	102,709.00	99,316.00	99,316.00	.00	.00
2021085 51140 PARA SAL 0150-70-0002-01085-51140 -	.00	35,987.00	37,853.00	37,853.00	.00	.00
2021085 56110 INSTRUCT 0150-70-0002-01085-56110 -	1,900.00	950.00	950.00	950.00	.00	.00
2021086 51040 TEACH SAL 0150-70-0002-01086-51040 -	.00	89,098.00	94,467.00	94,467.00	.00	.00
2021200 51140 PARA SAL 0150-70-0002-01200-51140 -	201,387.00	166,635.00	174,943.00	174,943.00	.00	.00
2021260 56110 INSTRUCT 0150-70-0002-01260-56110 -	3,600.00	1,800.00	1,800.00	1,800.00	.00	.00
2022140 56110 INSTRUCT 0150-70-0002-02140-56110 -	500.00	250.00	250.00	250.00	.00	.00
2022140 56800 TEST SUPP 0150-70-0002-02140-56800 -	250.00	125.00	125.00	125.00	.00	.00
2022150 56110 INSTRUCT 0150-70-0002-02150-56110 -	800.00	400.00	400.00	400.00	.00	.00
2022150 56800 TEST SUPP 0150-70-0002-02150-56800 -	650.00	325.00	325.00	325.00	.00	.00
2022210 53300 PROF SERV 0150-70-0002-02210-53300 -	3,500.00	3,000.00	3,000.00	3,000.00	.00	.00
2022220 51050 MEDIA SAL 0150-70-0002-02220-51050 -	71,022.00	37,633.00	39,902.00	39,902.00	.00	.00
2022220 51140 PARA SAL 0150-70-0002-02220-51140 -	17,769.00	18,692.00	19,661.00	19,661.00	.00	.00
2022220 56110 INSTRUCT 0150-70-0002-02220-56110 -	5,400.00	2,700.00	2,700.00	2,700.00	.00	.00
2022220 56900 OTHER SUPP 0150-70-0002-02220-56900 -	800.00	400.00	400.00	400.00	.00	.00
2022230 56890 TECH SUPP 0150-70-0002-02230-56890 -	2,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2022400 51020 ADM SAL 0150-70-0002-02400-51020 -	285,768.00	148,671.00	150,875.00	150,875.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

			2024	2025	2026	2026	2026	2026
GENERAL ADMINISTRATIVE SERVICE			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
2022400	51100	SEC SAL	112,081.00	59,368.00	59,813.00	59,813.00	.00	.00
0150-70-0002-02400-51100 -								
2022400	55300	COMM	1,300.00	650.00	650.00	650.00	.00	.00
0150-70-0002-02400-55300 -								
2022400	56900	OTHER SUPP	1,300.00	650.00	650.00	650.00	.00	.00
0150-70-0002-02400-56900 -								
2031000	51040	TEACH SAL	.00	1,019,398.00	996,827.00	996,827.00	.00	.00
0150-70-0003-01000-51040 -								
2031000	56110	INSTRUCT	.00	19,250.00	19,250.00	19,250.00	.00	.00
0150-70-0003-01000-56110 -								
2031000	56890	TECH SUPP	.00	6,000.00	6,000.00	6,000.00	.00	.00
0150-70-0003-01000-56890 -								
2031000	57310	EQUIP REPL	.00	475.00	475.00	475.00	.00	.00
0150-70-0003-01000-57310 -								
2031002	51040	TEACH SAL	.00	48,974.00	49,856.00	49,856.00	.00	.00
0150-70-0003-01002-51040 -								
2031002	56110	INSTRUCT	.00	1,200.00	2,200.00	2,200.00	.00	.00
0150-70-0003-01002-56110 -								
2031005	56110	INSTRUCT	.00	1,525.00	1,525.00	1,525.00	.00	.00
0150-70-0003-01005-56110 -								
2031011	56110	INSTRUCT	.00	500.00	2,750.00	2,750.00	.00	.00
0150-70-0003-01011-56110 -								
2031012	51040	TEACH SAL	.00	27,634.00	27,051.00	27,051.00	.00	.00
0150-70-0003-01012-51040 -								
2031012	54300	REP MAINT	.00	500.00	500.00	500.00	.00	.00
0150-70-0003-01012-54300 -								
2031012	56110	INSTRUCT	.00	1,100.00	1,100.00	1,100.00	.00	.00
0150-70-0003-01012-56110 -								
2031013	56110	INSTRUCT	.00	1,100.00	1,100.00	1,100.00	.00	.00
0150-70-0003-01013-56110 -								
2031015	56110	INSTRUCT	.00	1,700.00	1,700.00	1,700.00	.00	.00
0150-70-0003-01015-56110 -								
2031051	56110	INSTRUCT	.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0003-01051-56110 -								
2031081	51040	TEACH SAL	.00	34,645.00	36,569.00	36,569.00	.00	.00
0150-70-0003-01081-51040 -								

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PHYSICAL EDUCATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2031081 56110 INSTRUCT 0150-70-0003-01081-56110 -	.00	750.00	750.00	750.00	.00	.00
2031085 51040 TEACH SAL 0150-70-0003-01085-51040 -	.00	77,049.00	81,484.00	81,484.00	.00	.00
2031085 56110 INSTRUCT 0150-70-0003-01085-56110 -	.00	950.00	950.00	950.00	.00	.00
2031086 51040 TEACH SAL 0150-70-0003-01086-51040 -	.00	106,712.00	112,965.00	112,965.00	.00	.00
2031200 51140 PARA SAL 0150-70-0003-01200-51140 -	.00	40,745.00	42,776.00	42,776.00	.00	.00
2031260 56110 INSTRUCT 0150-70-0003-01260-56110 -	.00	1,800.00	1,800.00	1,800.00	.00	.00
2032140 56110 INSTRUCT 0150-70-0003-02140-56110 -	.00	250.00	250.00	250.00	.00	.00
2032140 56800 TEST SUPP 0150-70-0003-02140-56800 -	.00	125.00	125.00	125.00	.00	.00
2032150 56110 INSTRUCT 0150-70-0003-02150-56110 -	.00	400.00	400.00	400.00	.00	.00
2032150 56800 TEST SUPP 0150-70-0003-02150-56800 -	.00	325.00	325.00	325.00	.00	.00
2032210 53300 PROF SERV 0150-70-0003-02210-53300 -	.00	3,000.00	3,000.00	3,000.00	.00	.00
2032220 51050 MEDIA SAL 0150-70-0003-02220-51050 -	.00	37,634.00	39,902.00	39,902.00	.00	.00
2032220 56110 INSTRUCT 0150-70-0003-02220-56110 -	.00	2,700.00	2,700.00	2,700.00	.00	.00
2032220 56900 N INS SUPP 0150-70-0003-02220-56900 -	.00	400.00	400.00	400.00	.00	.00
2032230 56890 TECH SUPP 0150-70-0003-02230-56890 -	.00	1,000.00	1,000.00	1,000.00	.00	.00
2032400 51020 ADM SAL 0150-70-0003-02400-51020 -	.00	148,671.00	150,875.00	150,875.00	.00	.00
2032400 51100 SEC SAL 0150-70-0003-02400-51100 -	.00	55,474.00	55,890.00	55,890.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL ADMINISTRATIVE SERVICE			2024	2025	2026	2026	2026	2026
			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
2032400	55300	COMM	.00	650.00	650.00	650.00	.00	.00
0150-70-0003-02400-55300 -								
2032400	56900	OTHER SUPP	.00	650.00	650.00	650.00	.00	.00
0150-70-0003-02400-56900 -								
2041000	51040	TEACH SAL	2,628,322.00	2,570,293.00	2,773,179.00	2,773,179.00	.00	.00
0150-70-0004-01000-51040 -								
2041000	51140	PARA SAL	69,581.00	167,762.00	195,026.00	195,026.00	.00	.00
0150-70-0004-01000-51140 -								
2041000	56110	INSTRUCT	38,805.00	38,795.00	38,795.00	38,795.00	.00	.00
0150-70-0004-01000-56110 -								
2041000	56890	TECH SUPP	12,000.00	12,000.00	12,000.00	12,000.00	.00	.00
0150-70-0004-01000-56890 -								
2041000	57310	EQUIP REPL	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
0150-70-0004-01000-57310 -								
2041002	51040	TEACH SAL	151,468.00	161,531.00	167,127.00	167,127.00	.00	.00
0150-70-0004-01002-51040 -								
2041002	56110	INSTRUCT	4,200.00	4,200.00	4,200.00	4,200.00	.00	.00
0150-70-0004-01002-56110 -								
2041005	56110	INSTRUCT	7,160.00	3,660.00	3,660.00	3,660.00	.00	.00
0150-70-0004-01005-56110 -								
2041007	56110	INSTRUCT	3,100.00	3,110.00	3,110.00	3,110.00	.00	.00
0150-70-0004-01007-56110 -								
2041011	56110	INSTRUCT	2,495.00	2,495.00	4,745.00	4,745.00	.00	.00
0150-70-0004-01011-56110 -								
2041012	51040	TEACH SAL	107,530.00	88,592.00	83,231.00	83,231.00	.00	.00
0150-70-0004-01012-51040 -								
2041012	54300	REP MAINT	850.00	850.00	850.00	850.00	.00	.00
0150-70-0004-01012-54300 -								
2041012	56110	INSTRUCT	3,650.00	3,650.00	3,650.00	3,650.00	.00	.00
0150-70-0004-01012-56110 -								
2041013	56110	INSTRUCT	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0004-01013-56110 -								
2041015	56110	INSTRUCT	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
0150-70-0004-01015-56110 -								
2041051	56110	INSTRUCT	10,600.00	8,600.00	8,600.00	8,600.00	.00	.00
0150-70-0004-01051-56110 -								

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

READING INSTRUCTION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2041081 51040 TEACH SAL 0150-70-0004-01081-51040 -	125,609.00	127,426.00	134,846.00	134,846.00	.00	.00
2041081 56110 INSTRUCT 0150-70-0004-01081-56110 -	3,600.00	3,600.00	3,600.00	3,600.00	.00	.00
2041085 51040 TEACH SAL 0150-70-0004-01085-51040 -	.00	454,608.00	468,365.00	468,365.00	.00	.00
2041085 51140 PARA SAL 0150-70-0004-01085-51140 -	51,745.00	17,733.00	18,653.00	18,653.00	.00	.00
2041085 56110 INSTRUCT 0150-70-0004-01085-56110 -	3,100.00	2,350.00	2,350.00	2,350.00	.00	.00
2041086 51040 TEACH SAL 0150-70-0004-01086-51040 -	.00	183,061.00	183,531.00	183,531.00	.00	.00
2041200 51140 PARA SAL 0150-70-0004-01200-51140 -	341,080.00	342,815.00	359,907.00	359,907.00	.00	.00
2041260 56110 INSTRUCT 0150-70-0004-01260-56110 -	4,600.00	4,600.00	4,600.00	4,600.00	.00	.00
2042140 56110 INSTRUCT 0150-70-0004-02140-56110 -	600.00	600.00	600.00	600.00	.00	.00
2042140 56800 TEST SUPP 0150-70-0004-02140-56800 -	800.00	800.00	800.00	800.00	.00	.00
2042150 56110 INSTRUCT 0150-70-0004-02150-56110 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2042150 56800 TEST SUPP 0150-70-0004-02150-56800 -	700.00	700.00	700.00	700.00	.00	.00
2042210 53300 PROF SERV 0150-70-0004-02210-53300 -	9,350.00	14,350.00	14,350.00	14,350.00	.00	.00
2042220 51050 MEDIA SAL 0150-70-0004-02220-51050 -	101,092.00	102,709.00	104,558.00	104,558.00	.00	.00
2042220 51140 PARA SAL 0150-70-0004-02220-51140 -	.00	18,254.00	19,201.00	19,201.00	.00	.00
2042220 56110 INSTRUCT 0150-70-0004-02220-56110 -	9,850.00	8,850.00	8,850.00	8,850.00	.00	.00
2042220 56900 OTHER SUPP 0150-70-0004-02220-56900 -	550.00	550.00	550.00	550.00	.00	.00
2042230 56890 TECH SUPP 0150-70-0004-02230-56890 -	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

TECHNOLOGY SUPPLIES-INSTR TECH	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2042400 51020 ADM SAL 0150-70-0004-02400-51020 -	290,239.00	301,947.00	310,914.00	310,914.00	.00	.00
2042400 51100 SEC SAL 0150-70-0004-02400-51100 -	125,494.00	123,162.00	124,086.00	124,086.00	.00	.00
2042400 55300 COMM 0150-70-0004-02400-55300 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2042400 56900 OTHER SUPP 0150-70-0004-02400-56900 -	2,300.00	2,300.00	2,300.00	2,300.00	.00	.00
2042700 51140 PARA SAL 0150-70-0004-02700-51140 -	5,700.00	5,745.00	6,043.00	6,043.00	.00	.00
2051000 54300 REP MAINT 0150-70-0005-01000-54300 -	.00	10,000.00	10,000.00	10,000.00	.00	.00
2051000 56110 INSTRUCT 0150-70-0005-01000-56110 -	29,700.00	28,762.00	28,762.00	28,762.00	.00	.00
2051000 56890 TECH SUPP 0150-70-0005-01000-56890 -	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2051002 51040 TEACH SAL 0150-70-0005-01002-51040 -	96,405.00	253,286.00	259,999.00	259,999.00	.00	.00
2051002 56110 INSTRUCT 0150-70-0005-01002-56110 -	6,400.00	4,900.00	4,900.00	4,900.00	.00	.00
2051005 51040 TEACH SAL 0150-70-0005-01005-51040 -	341,104.00	461,797.00	475,838.00	475,838.00	.00	.00
2051005 56110 INSTRUCT 0150-70-0005-01005-56110 -	9,900.00	7,400.00	7,400.00	7,400.00	.00	.00
2051006 51040 TEACH SAL 0150-70-0005-01006-51040 -	158,986.00	164,270.00	170,031.00	170,031.00	.00	.00
2051006 56110 INSTRUCT 0150-70-0005-01006-56110 -	4,100.00	1,600.00	1,600.00	1,600.00	.00	.00
2051008 51040 TEACH SAL 0150-70-0005-01008-51040 -	152,892.00	157,542.00	167,127.00	167,127.00	.00	.00
2051008 56110 INSTRUCT 0150-70-0005-01008-56110 -	1,150.00	1,150.00	1,150.00	1,150.00	.00	.00
2051010 51040 TEACH SAL 0150-70-0005-01010-51040 -	207,289.00	157,542.00	162,615.00	162,615.00	.00	.00
2051010 56110 INSTRUCT 0150-70-0005-01010-56110 -	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

INDUSTRIAL TECH INSTRUCTIN	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2051011 51040 TEACH SAL 0150-70-0005-01011-51040 -	472,935.00	420,045.00	454,658.00	454,658.00	.00	.00
2051011 56110 INSTRUCT 0150-70-0005-01011-56110 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2051012 51040 TEACH SAL 0150-70-0005-01012-51040 -	131,602.00	139,467.00	140,192.00	140,192.00	.00	.00
2051012 54300 REP MAINT 0150-70-0005-01012-54300 -	1,400.00	1,400.00	1,400.00	1,400.00	.00	.00
2051012 56110 INSTRUCT 0150-70-0005-01012-56110 -	2,350.00	2,350.00	2,350.00	2,350.00	.00	.00
2051012 57310 EQUIP REPL 0150-70-0005-01012-57310 -	2,770.00	3,708.00	3,708.00	3,708.00	.00	.00
2051012 58100 DUES FEES 0150-70-0005-01012-58100 -	275.00	275.00	275.00	275.00	.00	.00
2051013 51040 TEACH SAL 0150-70-0005-01013-51040 -	523,800.00	415,434.00	427,790.00	427,790.00	.00	.00
2051013 56110 INSTRUCT 0150-70-0005-01013-56110 -	10,000.00	10,000.00	10,000.00	10,000.00	.00	.00
2051013 58120 PROJECT O 0150-70-0005-01013-58120 -	8,500.00	8,500.00	8,500.00	8,500.00	.00	.00
2051014 56890 TECH SUPP 0150-70-0005-01014-56890 -	6,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2051015 51040 TEACH SAL 0150-70-0005-01015-51040 -	289,215.00	449,777.00	459,871.00	459,871.00	.00	.00
2051015 56110 INSTRUCT 0150-70-0005-01015-56110 -	4,750.00	3,750.00	3,750.00	3,750.00	.00	.00
2051051 51040 TEACH SAL 0150-70-0005-01051-51040 -	163,673.00	53,224.00	56,180.00	56,180.00	.00	.00
2051051 56110 INSTRUCT 0150-70-0005-01051-56110 -	2,900.00	2,900.00	2,900.00	2,900.00	.00	.00
2051081 51040 TEACH SAL 0150-70-0005-01081-51040 -	139,220.00	147,217.00	163,045.00	163,045.00	.00	.00
2051081 56110 INSTRUCT 0150-70-0005-01081-56110 -	2,100.00	2,100.00	2,100.00	2,100.00	.00	.00
2051115 51040 TEACH SAL 0150-70-0005-01115-51040 -	22,894.00	20,737.00	26,152.00	26,152.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACTIVITIES	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2051115 55100 TRANSPORT 0150-70-0005-01115-55100 -	2,950.00	2,950.00	2,950.00	2,950.00	.00	.00
2051115 56900 OTHER SUPP 0150-70-0005-01115-56900 -	2,150.00	2,150.00	2,150.00	2,150.00	.00	.00
2051200 51140 PARA SAL 0150-70-0005-01200-51140 -	186,209.00	246,714.00	259,015.00	259,015.00	.00	.00
2051200 56110 INSTRUCT 0150-70-0005-01200-56110 -	2,900.00	2,900.00	2,900.00	2,900.00	.00	.00
2051200 56800 TEST SUPP 0150-70-0005-01200-56800 -	300.00	300.00	300.00	300.00	.00	.00
2052120 51030 GUID SAL 0150-70-0005-02120-51030 -	251,080.00	265,397.00	281,963.00	281,963.00	.00	.00
2052120 56110 INSTRUCT 0150-70-0005-02120-56110 -	650.00	650.00	650.00	650.00	.00	.00
2052140 56110 INSTRUCT 0150-70-0005-02140-56110 -	350.00	350.00	350.00	350.00	.00	.00
2052150 56110 INSTRUCT 0150-70-0005-02150-56110 -	750.00	750.00	750.00	750.00	.00	.00
2052210 53300 PROF SERV 0150-70-0005-02210-53300 -	3,350.00	3,350.00	3,350.00	3,350.00	.00	.00
2052220 51050 MEDIA SAL 0150-70-0005-02220-51050 -	96,405.00	97,948.00	99,711.00	84,711.00	.00	.00
2052220 56110 INSTRUCT 0150-70-0005-02220-56110 -	9,650.00	9,650.00	9,650.00	9,650.00	.00	.00
2052400 51020 ADM SAL 0150-70-0005-02400-51020 -	308,056.00	320,298.00	329,816.00	329,816.00	.00	.00
2052400 51100 SEC SAL 0150-70-0005-02400-51100 -	120,931.00	110,205.00	111,032.00	111,032.00	.00	.00
2052400 51140 PARA SAL 0150-70-0005-02400-51140 -	17,145.00	.00	.00	.00	.00	.00
2052400 55300 COMM 0150-70-0005-02400-55300 -	5,950.00	5,950.00	5,950.00	5,950.00	.00	.00
2052400 56900 OTHER SUPP 0150-70-0005-02400-56900 -	4,000.00	26,500.00	7,000.00	7,000.00	.00	.00
2052400 58100 DUES FEES 0150-70-0005-02400-58100 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2053200 51040 TEACH SAL 0150-70-0005-03200-51040 -	25,494.00	25,876.00	35,394.00	35,394.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

INDUSTRIAL TECH INSTRUCTIN	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2061010 54300 REP MAINT 0150-70-0006-01010-54300 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2061010 54400 RENTALS 0150-70-0006-01010-54400 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2061010 56110 INSTRUCT 0150-70-0006-01010-56110 -	24,500.00	24,500.00	24,500.00	24,500.00	.00	.00
2061011 51040 TEACH SAL 0150-70-0006-01011-51040 -	611,577.00	579,034.00	599,438.00	599,438.00	.00	.00
2061011 56110 INSTRUCT 0150-70-0006-01011-56110 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2061011 58100 DUES FEES 0150-70-0006-01011-58100 -	100.00	100.00	100.00	100.00	.00	.00
2061012 51040 TEACH SAL 0150-70-0006-01012-51040 -	162,939.00	173,192.00	179,922.00	179,922.00	.00	.00
2061012 53400 OTHER PROF 0150-70-0006-01012-53400 -	5,000.00	5,000.00	5,000.00	5,000.00	.00	.00
2061012 54300 REP MAINT 0150-70-0006-01012-54300 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2061012 56110 INSTRUCT 0150-70-0006-01012-56110 -	4,600.00	4,600.00	4,600.00	4,600.00	.00	.00
2061012 57310 EQUIP REPL 0150-70-0006-01012-57310 -	2,500.00	2,500.00	17,957.00	17,957.00	.00	.00
2061013 51040 TEACH SAL 0150-70-0006-01013-51040 -	806,393.00	806,091.00	830,133.00	830,133.00	.00	.00
2061013 56110 INSTRUCT 0150-70-0006-01013-56110 -	16,000.00	16,000.00	16,000.00	16,000.00	.00	.00
2061013 57310 EQUIP REPL 0150-70-0006-01013-57310 -	3,600.00	3,600.00	3,600.00	3,600.00	.00	.00
2061013 58120 PROJECT O 0150-70-0006-01013-58120 -	28,319.00	28,319.00	28,319.00	28,319.00	.00	.00
2061014 56890 TECH SUPP 0150-70-0006-01014-56890 -	5,500.00	5,500.00	5,500.00	5,500.00	.00	.00
2061015 51040 TEACH SAL 0150-70-0006-01015-51040 -	653,081.00	666,388.00	687,776.00	687,776.00	.00	.00
2061015 56110 INSTRUCT 0150-70-0006-01015-56110 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2061081 51040 TEACH SAL 0150-70-0006-01081-51040 -	275,028.00	343,047.00	361,794.00	361,794.00	.00	.00
2061009 51040 TEACH SAL 0150-70-0006-01009-51040 -	30,403.00	37,346.00	33,711.00	33,711.00	.00	.00
2061009 56110 INSTRUCT 0150-70-0006-01009-56110 -	8,500.00	8,500.00	8,500.00	8,500.00	.00	.00
2061010 51040 TEACH SAL 0150-70-0006-01010-51040 -	276,882.00	284,994.00	293,889.00	293,889.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PHYSICAL EDUCATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2061081 56110 INSTRUCT 0150-70-0006-01081-56110 -	6,000.00	6,000.00	6,000.00	6,000.00	.00	.00
2061115 51040 TEACH SAL 0150-70-0006-01115-51040 -	81,358.00	82,578.00	85,805.00	85,805.00	.00	.00
2061200 51140 PARA SAL 0150-70-0006-01200-51140 -	123,443.00	37,030.00	38,876.00	38,876.00	.00	.00
2061300 53210 TUTORS 0150-70-0006-01300-53210 -	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
2062120 51030 GUID SAL 0150-70-0006-02120-51030 -	430,625.00	443,843.00	466,971.00	466,971.00	.00	.00
2062120 55300 COMM 0150-70-0006-02120-55300 -	8,000.00	4,000.00	4,000.00	4,000.00	.00	.00
2062120 56900 OTHER SUPP 0150-70-0006-02120-56900 -	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
2062140 56110 INSTRUCT 0150-70-0006-02140-56110 -	2,100.00	2,100.00	2,100.00	2,100.00	.00	.00
2062140 56900 N INS SUPP 0150-70-0006-02140-56900 -	5,250.00	5,250.00	5,250.00	5,250.00	.00	.00
2062200 51200 OTHER SAL 0150-70-0006-02200-51200 -	36,920.00	39,711.00	40,902.00	40,902.00	.00	.00
2062210 53300 PROF SERV 0150-70-0006-02210-53300 -	3,500.00	3,500.00	3,500.00	3,500.00	.00	.00
2062220 51050 MEDIA SAL 0150-70-0006-02220-51050 -	101,092.00	102,709.00	104,558.00	104,558.00	.00	.00
2062220 51140 PARA SAL 0150-70-0006-02220-51140 -	18,035.00	17,733.00	18,653.00	18,653.00	.00	.00
2062220 56110 INSTRUCT 0150-70-0006-02220-56110 -	25,950.00	25,950.00	25,950.00	25,950.00	.00	.00
2062220 57300 NEW EQUIP 0150-70-0006-02220-57300 -	1,100.00	1,100.00	1,100.00	1,100.00	.00	.00
2062220 58100 DUES FEES 0150-70-0006-02220-58100 -	250.00	250.00	250.00	250.00	.00	.00
2062223 56900 OTHER SUPP 0150-70-0006-02223-56900 -	1,500.00	.00	.00	.00	.00	.00
2062400 51020 ADM SAL 0150-70-0006-02400-51020 -	482,329.00	500,879.00	515,330.00	515,330.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL ADMINISTRATIVE SERVICE	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2062400 51100 SEC SAL 0150-70-0006-02400-51100 -	238,965.00	249,631.00	251,503.00	251,503.00	.00	.00
2062400 51140 PARA SAL 0150-70-0006-02400-51140 -	78,588.00	125,637.00	132,152.00	132,152.00	.00	.00
2062400 53400 OTHER PROF 0150-70-0006-02400-53400 -	5,500.00	5,500.00	7,375.00	7,375.00	.00	.00
2062400 54300 REP MAINT 0150-70-0006-02400-54300 -	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2062400 54400 RENTALS 0150-70-0006-02400-54400 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2062400 55300 COMM 0150-70-0006-02400-55300 -	15,500.00	9,500.00	9,500.00	9,500.00	.00	.00
2062400 56900 OTHER SUPP 0150-70-0006-02400-56900 -	19,150.00	14,650.00	14,650.00	14,650.00	.00	.00
2062400 58100 DUES FEES 0150-70-0006-02400-58100 -	16,000.00	15,000.00	15,000.00	15,000.00	.00	.00
2062500 53400 OTHER PROF 0150-70-0006-02500-53400 -	12,200.00	2,700.00	1,350.00	1,350.00	.00	.00
2063200 51040 TEACH SAL 0150-70-0006-03200-51040 -	268,351.00	218,187.00	222,551.00	222,551.00	.00	.00
2063200 51200 OTHER SAL 0150-70-0006-03200-51200 -	.00	68,000.00	70,440.00	70,440.00	.00	.00
2063200 54300 REP MAINT 0150-70-0006-03200-54300 -	14,000.00	14,000.00	14,000.00	14,000.00	.00	.00
2063200 54400 RENTALS 0150-70-0006-03200-54400 -	5,000.00	5,000.00	36,450.00	36,450.00	.00	.00
2063200 56900 OTHER SUPP 0150-70-0006-03200-56900 -	17,500.00	17,500.00	17,500.00	17,500.00	.00	.00
2063200 57300 NEW EQUIP 0150-70-0006-03200-57300 -	5,600.00	5,600.00	5,600.00	5,600.00	.00	.00
2063200 57310 EQUIP REPL 0150-70-0006-03200-57310 -	17,000.00	17,000.00	17,000.00	17,000.00	.00	.00
2071001 51040 TEACH SAL 0150-70-0007-01001-51040 -	537,167.00	553,377.00	576,846.00	576,846.00	.00	.00
2071001 51200 OTHER SAL 0150-70-0007-01001-51200 -	.00	7,500.00	7,500.00	7,500.00	.00	.00
2071001 53400 OTHER PROF 0150-70-0007-01001-53400 -	14,000.00	14,000.00	16,500.00	16,500.00	.00	.00
2071001 54300 REP MAINT 0150-70-0007-01001-54300 -	7,500.00	7,500.00	7,500.00	7,500.00	.00	.00
2071001 55800 TRAVEL 0150-70-0007-01001-55800 -	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

AGRI-SCIENCE INSTRUCTION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2071001 56110 INSTRUCT 0150-70-0007-01001-56110 -	37,000.00	37,000.00	39,250.00	39,250.00	.00	.00
2071001 56890 TECH SUPP 0150-70-0007-01001-56890 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2071001 56900 OTHER SUPP 0150-70-0007-01001-56900 -	1,600.00	1,600.00	1,600.00	1,600.00	.00	.00
2071001 58100 DUES FEES 0150-70-0007-01001-58100 -	4,000.00	4,000.00	4,000.00	4,000.00	.00	.00
2081000 51040 TEACH SAL 0150-70-0008-01000-51040 -	818,342.00	1,260.00	13,545.00	13,545.00	.00	.00
2081000 51210 SUB SAL 0150-70-0008-01000-51210 -	290,262.00	394,012.00	409,772.00	409,772.00	.00	.00
2081000 53210 TUTORS 0150-70-0008-01000-53210 -	.00	.00	62,500.00	50,000.00	.00	.00
2081000 56110 INSTRUCT 0150-70-0008-01000-56110 -	6,100.00	6,100.00	6,100.00	6,100.00	.00	.00
2081000 56400 TEXTBOOKS 0150-70-0008-01000-56400 -	59,500.00	85,156.00	101,928.00	101,928.00	.00	.00
2081000 56900 N INS SUPP 0150-70-0008-01000-56900 -	1,000.00	6,000.00	16,000.00	16,000.00	.00	.00
2081006 56400 TEXTBOOKS 0150-70-0008-01006-56400 -	22,300.00	3,000.00	3,000.00	3,000.00	.00	.00
2081011 56110 INSTRUCT 0150-70-0008-01011-56110 -	4,500.00	800.00	800.00	800.00	.00	.00
2081011 56400 TEXTBOOKS 0150-70-0008-01011-56400 -	.00	3,400.00	21,012.00	21,012.00	.00	.00
2081013 56110 INSTRUCT 0150-70-0008-01013-56110 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2081015 56400 TEXTBOOKS 0150-70-0008-01015-56400 -	.00	500.00	500.00	500.00	.00	.00
2081051 56110 INSTRUCT 0150-70-0008-01051-56110 -	16,800.00	29,085.00	44,085.00	44,085.00	.00	.00
2081051 56400 TEXTBOOKS 0150-70-0008-01051-56400 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2081085 51040 TEACH SAL 0150-70-0008-01085-51040 -	128,542.00	.00	.00	.00	.00	.00
2081280 53210 TUTORS 0150-70-0008-01280-53210 -	5,000.00	.00	.00	.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

LITERACY	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2082210 53500 CURR DEV 0150-70-0008-02210-53500 -	8,400.00	5,000.00	5,000.00	5,000.00	.00	.00
2082213 53300 PROF SERV 0150-70-0008-02213-53300 -	22,600.00	36,760.00	36,760.00	36,760.00	.00	.00
2082230 56800 TEST SUPP 0150-70-0008-02230-56800 -	34,700.00	50,693.00	94,959.00	94,959.00	.00	.00
2082305 55900 ADULT EDUC 0150-70-0008-02305-55900 -	32,725.00	32,725.00	32,725.00	32,725.00	.00	.00
2082310 53400 OTHER PROF 0150-70-0008-02310-53400 -	2,450.00	5,000.00	5,000.00	5,000.00	.00	.00
2082320 51010 DISTR SAL 0150-70-0008-02320-51010 -	601,653.00	829,716.00	862,743.00	862,743.00	.00	.00
2082320 51100 SEC SAL 0150-70-0008-02320-51100 -	63,345.00	72,762.00	73,308.00	73,308.00	.00	.00
2082320 53400 OTHER PROF 0150-70-0008-02320-53400 -	109,750.00	129,750.00	144,750.00	144,750.00	.00	.00
2082400 51100 SEC SAL 0150-70-0008-02400-51100 -	144,955.00	149,614.00	150,736.00	150,736.00	.00	.00
2082400 51140 PARA SAL 0150-70-0008-02400-51140 -	.00	.00	1,020.00	1,020.00	.00	.00
2082400 51300 SEAS SAL 0150-70-0008-02400-51300 -	9,320.00	9,600.00	9,600.00	9,600.00	.00	.00
2082400 57300 NEW EQUIP 0150-70-0008-02400-57300 -	.00	.00	113,500.00	113,500.00	.00	.00
2082410 51100 SEC SAL 0150-70-0008-02410-51100 -	2,650.00	2,650.00	2,650.00	2,650.00	.00	.00
2082500 51100 SEC SAL 0150-70-0008-02500-51100 -	157,742.00	77,613.00	81,315.00	81,315.00	.00	.00
2082500 52200 SS & MED 0150-70-0008-02500-52200 -	515,000.00	546,497.00	600,754.00	600,754.00	.00	.00
2082500 52300 RETIREMENT 0150-70-0008-02500-52300 -	124,460.00	124,460.00	126,630.00	126,630.00	.00	.00
2082500 52350 DISTRICT T 0150-70-0008-02500-52350 -	31,700.00	36,700.00	40,300.00	40,300.00	.00	.00
2082500 52600 DISTRICT U 0150-70-0008-02500-52600 -	65,950.00	40,950.00	37,350.00	37,350.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

DISTRICT COMMUNICATIONS			2024	2025	2026	2026	2026	2026
			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
2082500	52800	DIST INS	100,000.00	105,000.00	105,000.00	105,000.00	.00	.00
0150-70-0008-02500-52800	-							
2082500	55200	STUDENT AC	12,500.00	12,950.00	12,950.00	12,950.00	.00	.00
0150-70-0008-02500-55200	-							
2082500	55300	COMM	107,950.00	107,950.00	133,265.00	133,265.00	.00	.00
0150-70-0008-02500-55300	-							
2082500	55400	ADVERT	2,300.00	2,300.00	2,300.00	2,300.00	.00	.00
0150-70-0008-02500-55400	-							
2082500	55800	TRAVEL	700.00	10,700.00	10,700.00	10,700.00	.00	.00
0150-70-0008-02500-55800	-							
2082500	56890	TECH SUPP	.00	2,800.00	2,800.00	2,800.00	.00	.00
0150-70-0008-02500-56890	-							
2082500	56900	OTHER SUPP	15,580.00	10,580.00	15,280.00	15,280.00	.00	.00
0150-70-0008-02500-56900	-							
2082500	57350	BUSINSOFT	99,600.00	102,100.00	118,158.00	118,158.00	.00	.00
0150-70-0008-02500-57350	-							
2082500	58100	DUES FEES	63,761.00	63,761.00	63,761.00	44,761.00	.00	.00
0150-70-0008-02500-58100	-							
2086110	55660	MAGNET SCH	443,400.00	334,580.00	334,580.00	334,580.00	.00	.00
0150-70-0008-06110-55660	-							
2091200	51020	ADM SAL	573,393.00	736,172.00	763,055.00	763,055.00	.00	.00
0150-70-0009-01200-51020	-							
2091200	51140	PARA SAL	.00	.00	55,692.00	55,692.00	.00	.00
0150-70-0009-01200-51140	-							
2091200	51200	OTHER SAL	400,161.00	253,884.00	266,794.00	266,794.00	.00	.00
0150-70-0009-01200-51200	-							
2091200	53400	OTHER PROF	.00	35,000.00	35,000.00	35,000.00	.00	.00
0150-70-0009-01200-53400	-							
2091200	54900	OTHER PUR	15,750.00	8,000.00	8,000.00	8,000.00	.00	.00
0150-70-0009-01200-54900	-							
2091200	55300	COMM	1,000.00	.00	.00	.00	.00	.00
0150-70-0009-01200-55300	-							
2091200	55800	TRAVEL	3,000.00	500.00	500.00	500.00	.00	.00
0150-70-0009-01200-55800	-							
2091200	56800	TEST SUPP	20,000.00	24,500.00	24,500.00	24,500.00	.00	.00
0150-70-0009-01200-56800	-							
2091200	56900	OTHER SUPP	8,400.00	8,400.00	8,400.00	8,400.00	.00	.00
0150-70-0009-01200-56900	-							
2091200	57300	NEW EQUIP	6,500.00	10,000.00	10,000.00	10,000.00	.00	.00
0150-70-0009-01200-57300	-							
2091200	58100	DUES FEES	3,250.00	4,250.00	4,250.00	4,250.00	.00	.00
0150-70-0009-01200-58100	-							

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

SPECIAL EDUCATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2091230 51040 TEACH SAL 0150-70-0009-01230-51040 -	2,278,272.00	2,277,431.00	2,407,070.00	2,407,070.00	.00	.00
2091260 51040 TEACH SAL 0150-70-0009-01260-51040 -	84,072.00	89,098.00	94,467.00	94,467.00	.00	.00
2091260 51140 PARA SAL 0150-70-0009-01260-51140 -	46,376.00	.00	.00	.00	.00	.00
2091260 51200 OTHER SAL 0150-70-0009-01260-51200 -	.00	25,000.00	25,000.00	25,000.00	.00	.00
2091260 53400 OTHER PROF 0150-70-0009-01260-53400 -	121,650.00	280,500.00	280,500.00	280,500.00	.00	.00
2091260 53410 SPED DR 0150-70-0009-01260-53410 -	4,000.00	4,000.00	4,000.00	4,000.00	.00	.00
2091260 55300 COMM 0150-70-0009-01260-55300 -	500.00	500.00	500.00	500.00	.00	.00
2091260 55800 TRAVEL 0150-70-0009-01260-55800 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2091260 56110 INSTRUCT 0150-70-0009-01260-56110 -	4,150.00	6,400.00	6,400.00	6,400.00	.00	.00
2091260 57300 NEW EQUIP 0150-70-0009-01260-57300 -	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
2091270 51040 TEACH SAL 0150-70-0009-01270-51040 -	96,405.00	97,948.00	99,711.00	99,711.00	.00	.00
2091270 51140 PARA SAL 0150-70-0009-01270-51140 -	18,035.00	.00	.00	.00	.00	.00
2091280 53210 TUTORS 0150-70-0009-01280-53210 -	26,000.00	10,000.00	10,000.00	10,000.00	.00	.00
2091290 51040 TEACH SAL 0150-70-0009-01290-51040 -	.00	161,453.00	154,867.00	154,867.00	.00	.00
2091400 51040 TEACH SAL 0150-70-0009-01400-51040 -	35,000.00	33,425.00	35,669.00	35,669.00	.00	.00
2091400 51100 SEC SAL 0150-70-0009-01400-51100 -	2,500.00	5,650.00	5,763.00	5,763.00	.00	.00
2091400 51140 PARA SAL 0150-70-0009-01400-51140 -	17,980.00	17,980.00	18,912.00	18,912.00	.00	.00
2091400 56900 OTHER SUPP 0150-70-0009-01400-56900 -	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2092140 51040 TEACH SAL 0150-70-0009-02140-51040 -	660,003.00	805,952.00	902,023.00	887,023.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PYSCHOLOGY			2024	2025	2026	2026	2026	2026
			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
2092150	51040	TEACH SAL	537,803.00	567,528.00	584,129.00	584,129.00	.00	.00
0150-70-0009-02150-51040 -								
2092190	53400	OTHER PROF	180,137.00	336,570.00	408,447.00	408,447.00	.00	.00
0150-70-0009-02190-53400 -								
2092190	53410	SPED DR	64,000.00	80,000.00	80,000.00	80,000.00	.00	.00
0150-70-0009-02190-53410 -								
2092190	53440	SPED OT	280,000.00	260,000.00	260,000.00	260,000.00	.00	.00
0150-70-0009-02190-53440 -								
2092190	53460	SPED PT	130,000.00	140,000.00	140,000.00	140,000.00	.00	.00
0150-70-0009-02190-53460 -								
2092400	51100	SEC SAL	182,914.00	199,264.00	200,758.00	200,758.00	.00	.00
0150-70-0009-02400-51100 -								
2096110	55600	TUIT PUBLI	271,511.00	414,820.00	450,080.00	450,080.00	.00	.00
0150-70-0009-06110-55600 -								
2096130	55700	SPED TUIT	1,111,423.00	2,412,600.00	2,593,545.00	2,593,545.00	.00	.00
0150-70-0009-06130-55700 -								
2096130	55701	TUITION GR	.00	-1,127,500.00	-1,091,110.00	-1,107,110.00	.00	.00
0150-70-0009-06130-55701 -								
2102130	54900	OTHER PUR	1,250.00	2,500.00	2,500.00	2,500.00	.00	.00
0150-70-0010-02130-54900 -								
2102130	56900	OTHER SUPP	9,528.00	7,778.00	7,778.00	7,778.00	.00	.00
0150-70-0010-02130-56900 -								
2112600	51130	OT/SEAS HL	15,000.00	15,450.00	15,450.00	15,450.00	.00	.00
0150-70-0011-02600-51130 -								
2112600	51160	H CUS SAL	1,058,491.00	1,051,253.00	1,058,357.00	1,058,357.00	.00	.00
0150-70-0011-02600-51160 -								
2112600	51300	SEAS SAL	55,000.00	60,120.00	61,924.00	61,924.00	.00	.00
0150-70-0011-02600-51300 -								
2112600	53300	PROF SERV	1,100.00	.00	.00	.00	.00	.00
0150-70-0011-02600-53300 -								
2112600	54100	WA & SE	79,200.00	71,200.00	76,000.00	76,000.00	.00	.00
0150-70-0011-02600-54100 -								
2112600	54210	DISP SERV	13,200.00	13,200.00	13,200.00	13,200.00	.00	.00
0150-70-0011-02600-54210 -								
2112600	54300	REP MAINT	292,000.00	313,100.00	350,100.00	350,100.00	.00	.00
0150-70-0011-02600-54300 -								
2112600	55800	TRAVEL	460.00	460.00	460.00	460.00	.00	.00
0150-70-0011-02600-55800 -								

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

OPERATION AND MAINTENANCE OF P	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2112600 56200 HEAT 0150-70-0011-02600-56200 -	312,500.00	325,000.00	300,000.00	300,000.00	.00	.00
2112600 56210 NATGAS 0150-70-0011-02600-56210 -	143,900.00	156,400.00	161,400.00	161,400.00	.00	.00
2112600 56220 ELECT 0150-70-0011-02600-56220 -	533,500.00	721,500.00	756,500.00	756,500.00	.00	.00
2112600 56260 GAS/OIL 0150-70-0011-02600-56260 -	.00	30,000.00	30,000.00	30,000.00	.00	.00
2112600 56900 OTHER SUPP 0150-70-0011-02600-56900 -	219,000.00	215,000.00	215,000.00	215,000.00	.00	.00
2112600 57310 EQUIP REPL 0150-70-0011-02600-57310 -	1,000.00	5,000.00	10,000.00	10,000.00	.00	.00
2112610 51160 H CUS SAL 0150-70-0011-02610-51160 -	106,828.00	120,347.00	122,413.00	122,413.00	.00	.00
2112630 51160 H CUS SAL 0150-70-0011-02630-51160 -	251,638.00	259,168.00	261,165.00	261,165.00	.00	.00
2112640 51160 H CUS SAL 0150-70-0011-02640-51160 -	6,800.00	.00	6,350.00	6,350.00	.00	.00
2122230 51060 TECH SAL 0150-70-0012-02230-51060 -	266,261.00	233,979.00	241,010.00	241,010.00	.00	.00
2122230 53400 OTHER PROF 0150-70-0012-02230-53400 -	250.00	27,130.00	27,130.00	27,130.00	.00	.00
2122230 53740 TCH CLSSVC 0150-70-0012-02230-53740 -	14,500.00	14,500.00	14,500.00	14,500.00	.00	.00
2122230 54310 EQUIP MAIN 0150-70-0012-02230-54310 -	251,625.00	428,197.00	450,255.00	450,255.00	.00	.00
2122230 54312 EQ MAIN GR 0150-70-0012-02230-54312 -	.00	-45,000.00	.00	.00	.00	.00
2122230 54320 TECHNOLOGY 0150-70-0012-02230-54320 -	1,200.00	13,700.00	13,700.00	13,700.00	.00	.00
2122230 55800 TRAVEL 0150-70-0012-02230-55800 -	1,750.00	2,000.00	2,000.00	2,000.00	.00	.00
2122230 56890 TECH SUPP 0150-70-0012-02230-56890 -	63,000.00	77,150.00	70,325.00	70,325.00	.00	.00
2131200 55110 SPED 0150-70-0013-01200-55110 -	881,500.00	907,945.00	1,102,433.00	1,102,433.00	.00	.00
2132700 55100 TRANSPORT 0150-70-0013-02700-55100 -	1,309,193.00	1,542,018.00	1,619,269.00	1,619,269.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

			2024	2025	2026	2026	2026	2026
			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
TRANSPORTATION								
2132700	55101	TRANSP GR	.00	-18,000.00	-18,000.00	-18,000.00	.00	.00
	0150-70-0013-02700-55101	-						
2132700	56260	DIESEL/GAS	196,700.00	162,220.00	162,220.00	162,220.00	.00	.00
	0150-70-0013-02700-56260	-						
2133200	55100	TRANSPORT	51,000.00	51,000.00	64,070.00	64,070.00	.00	.00
	0150-70-0013-03200-55100	-						
2161601	56110	INSTRUCT	11,750.00	18,000.00	18,000.00	18,000.00	.00	.00
	0150-70-0016-01000-56110	-						
2161601	57350	CURRICSOFT	60,750.00	69,520.00	85,744.00	85,744.00	.00	.00
	0150-70-0016-01000-57350	-						
2161601	58100	DUES FEES	20,000.00	16,000.00	16,000.00	16,000.00	.00	.00
	0150-70-0016-01000-58100	-						
2161606	56110	INSTRUCT	.00	100,000.00	52,000.00	52,000.00	.00	.00
	0150-70-0016-01051-56110	-						
2772213	51040	TEACH SAL	3,000.00	3,000.00	13,043.00	13,043.00	.00	.00
	0150-70-0077-02213-51040	-						
		GRAND TOTAL	35,908,368.00	38,369,823.00	40,734,742.00	40,667,242.00	.00	.00

** END OF REPORT - Generated by Ken Knight **

Board of Education
Enrollment
Per Pupil Expenditure

Projected Enrollment

School District: **Ledyard, CT**

11/14/2024

Enrollment Projections By Grade*																			
Birth Year	Births*	School Year	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2019	147	2024-25	88	131	159	151	184	157	183	175	199	184	188	194	180	189	0	2241	3229
2020	145	2025-26	88	141	134	159	152	192	158	185	172	198	174	187	178	180	0	2198	3284
2021	179	2026-27	88	174	134	124	160	158	190	158	181	172	208	173	181	178	0	2191	3279
2022	182	(prev.) 2027-28	89	157	165	134	125	167	157	192	155	181	182	207	188	181	0	2171	3260
2023	175	(prev.) 2028-29	89	179	149	165	135	130	168	159	188	155	192	181	201	188	0	2162	3251
2024	162	(est.) 2029-30	89	157	164	149	168	141	129	168	158	188	184	191	175	201	0	2149	3238
2025	165	(est.) 2030-31	90	160	149	164	150	173	140	131	165	158	199	183	185	175	0	2110	3200
2026	169	(est.) 2031-32	90	164	152	149	165	158	172	142	128	165	185	198	159	185	0	2099	3189
2027	167	(est.) 2032-33	90	182	158	152	150	172	155	174	139	128	175	184	192	158	0	2077	3167
2028	165	(est.) 2033-34	91	189	154	158	153	158	171	157	171	139	138	174	159	192	0	2081	3172
2029	165	(est.) 2034-35	92	182	155	154	157	159	155	173	154	171	147	135	189	189	0	2050	3142

Note: Ungraded students (UNGR) often are high school students whose anticipated years of graduation are unknown, or students with special needs. UNGR not included in Grade Combinations for 7-12, 9-12, etc.

*Birth data provided by Public Health Vital Records Departments in each state.
Based on an estimate of births Based on children already born Based on students already enrolled
 ** < 10 Not reported, to protect subgroups with fewer than 10 students.

Projected Enrollment in Grade Combinations*									
School Year	PK-5	K-5	PK-2	K-2	3-5	6-8	K-8	6-12	9-12
2024-25	1053	985	529	441	524	535	1500	1276	741
2025-26	1012	924	512	424	500	553	1477	1272	719
2026-27	1028	940	520	432	508	511	1451	1251	740
2027-28	994	905	545	455	449	528	1433	1266	738
2028-29	1007	918	576	487	431	502	1420	1244	742
2029-30	995	906	559	470	436	512	1418	1243	731
2030-31	1026	936	563	473	463	452	1388	1174	722
2031-32	1048	958	555	485	493	435	1393	1141	706
2032-33	1037	947	560	470	477	441	1388	1120	689
2033-34	1044	953	584	473	480	457	1420	1128	681
2034-35	1034	942	563	471	471	458	1440	1108	610

Projected Percentage Changes			
School Year	K-12	Diff.	%
2024-25	2241		
2025-26	2198	-43	-2.0%
2026-27	2191	-7	-0.2%
2027-28	2171	-20	-0.9%
2028-29	2162	-9	-0.4%
2029-30	2149	-13	-0.6%
2030-31	2110	-39	-1.8%
2031-32	2099	-11	-0.5%
2032-33	2077	-22	-1.0%
2033-34	2051	4	0.2%
2034-35	2050	-1	-0.5%
Change		-191	-8.5%

*Projections should be updated annually to reflect changes in in/out-migration of families, real estate sales, incidental construction, births, and similar factors.

ENROLLMENT

Ledyard Public Schools Actual District Enrollment Oct 2016 to Oct 2024									
GRADE	ACTUAL Oct-2016	ACTUAL Oct-2017	ACTUAL Oct-2018	ACTUAL Oct-2019	ACTUAL Oct-2020	ACTUAL Oct-2021	ACTUAL Oct-2022	ACTUAL Oct-2023	ACTUAL Oct-2024
PreK	64	72	70	68	75	86	104	96	87
K	159	179	171	175	138	187	150	169	131
1	160	163	164	165	168	149	184	156	159
2	158	173	150	173	166	173	148	185	151
3	160	165	180	171	174	169	188	151	184
4	175	179	167	178	161	182	172	188	157
5	185	174	180	177	172	176	191	171	183
6	175	190	178	n/a	n/a	n/a	n/a	n/a	n/a
Total PK-5	1236	1295	1260	1107	1054	1122	1137	1116	1052
6	n/a	n/a	n/a	177	178	193	168	199	175
7	166	183	186	179	163	179	188	169	196
8	166	181	196	189	172	174	178	192	164
Total 6-8	332	364	382	545	513	554	534	560	535
9	205	179	205	218	192	181	190	185	188
10	198	191	179	191	210	195	180	193	184
11	197	196	200	167	194	197	184	179	180
12	199	193	182	188	165	197	180	188	189
Total 9-12	799	759	766	764	761	770	734	745	741
Total PK-12	2367	2418	2408	2416	2328	2438	2405	2421	2328

Projected Enrollment 2025-26

2024-25 Actuals (December 2024)							2025-26 Projected						
School	K	1	2	3	4	5	School	K	1	2	3	4	5
Gales Ferry/Juliet Long	14	17	18	22	20	25	Gales Ferry/Juliet Long	15	15	17	18	22	20
	14	16	17	21	19	25		15	15	18	18	22	20
	13	17	17	23	19	25		15	15	18	18	23	20
	14	16	19	23	19	25		16	15	18	18	23	20
Total	55	66	71	89	77	100	Total	61	60	71	72	90	80
Gallup Hill School	15	18	20	19	20	22	Gallup Hill School	16	15	23	16	24	20
	16	18	20	18	20	21		16	16	23	16	25	21
	15	19	19	19	21	22		16	15	23	17	25	21
	15	18	20	19	20	19		16	15	22	17	25	21
	15	18		20				16	15		17		
Total	76	91	79	95	81	84		80	76	91	83	99	83
K-5 Total	131	157	150	184	158	184		141	136	162	155	189	163

(Subject to change based on actual student enrollment)

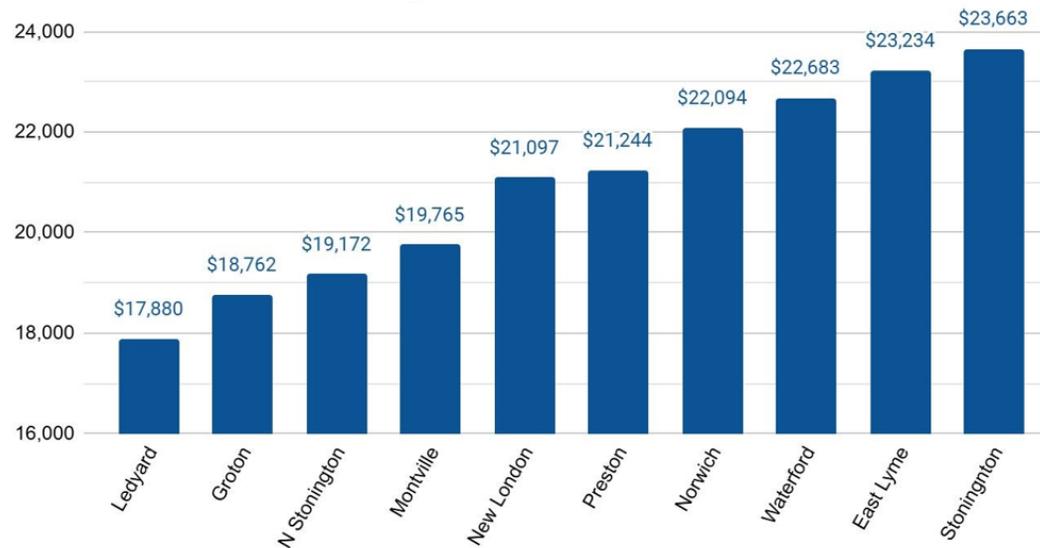
GRADE	Actuals 2024-25 (Dec 24)	Projected 2025-26
6	172	189
7	192	177
8	165	197
Total 6-8	529	563
9	191	170
10	185	196
11	179	190
12	178	184
Total 9-12	733	740

NET CURRENT EXPENDITURES PER PUPIL

Connecticut State Department of Education Net
Current Expenditure Per Pupil (NECP)

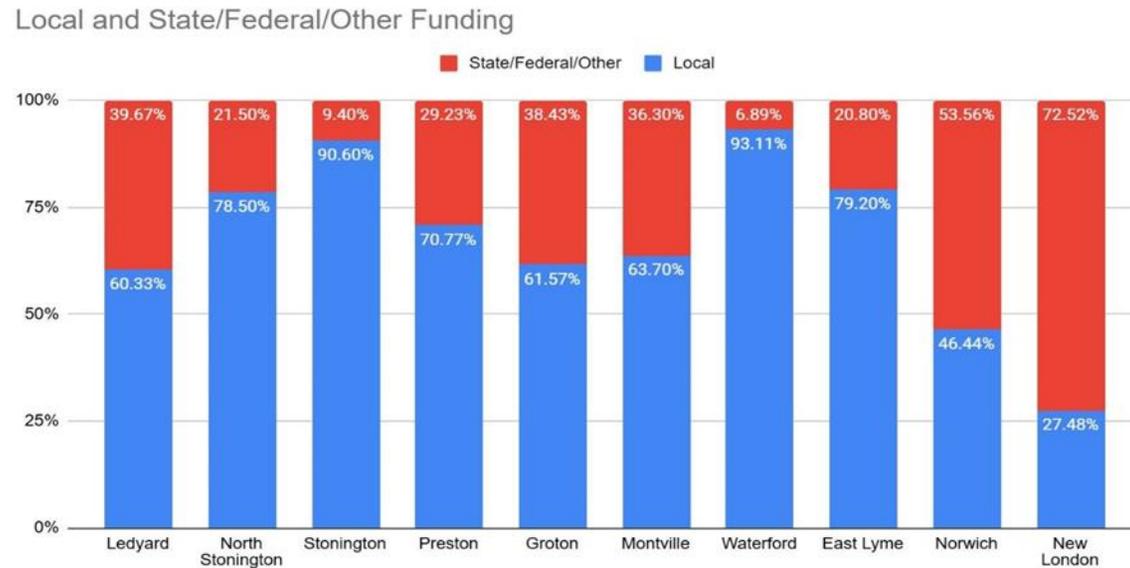
	2019-2020	20200-2021	2021-2022	2022-2023	2023-2024
State Average	\$19,339	\$20,707	\$21,438	\$19,716	\$20,772
Ledyard	\$15,315	\$15,739	\$16,496	\$16,871	17,880
Ledyard Rank	154	160	159	153	153

Areas Towns in NL County 2023-2024 NCEP



January 2025 per CSDE

% Per Pupil Expenditure Paid by 2022/2023 Taxpayers



Higher-poverty districts like Norwich and New London receive significantly more State and Federal funding as a percentage of their budget. While these districts benefit from greater external support, Norwich taxpayers still contribute more money per student than Ledyard taxpayers, whereas New London taxpayers cover a much smaller portion per student, as a “Magnet School District” the revenue numbers were skewed with tuition students and supplemental State funding.

NET CURRENT EXPENDITURES PER PUPIL STATE RANKINGS

Rank	District Code	District	NCEP
1	125	SHARON	\$49,798.17
3	212	DISTRICT NO. 12	\$39,643.48
3	201	DISTRICT NO. 1	\$38,444.16
4	98	NORFOLK	\$36,808.27
5	21	CANAAN	\$35,678.82
6	31	CORNWALL	\$36,113.57
7	68	KENT	\$35,336.33
8	1 54	WESTBROOK	\$32,722.11
9	65	HARTLAND	\$30,355.54
10	122	SALISBURY	\$30,153.53
11	63	HAMPTON	\$29,920.25
12	209	DISTRICT NO. 9	\$29,609.16
13	29	COLEBROOK	\$29,074.29
14	211	DISTRICT NO. 1 1	\$29,021.82
15	117	REDDING	\$28,976.42
16	100	NORTH CANAAN	\$28,890.99
	50	ESSEX	\$28,888.88
18	36	DEEP RIVER	\$28,497.58
19		DISTRICT NO. 4	\$28,451.89
20	26	CHESTER	\$27,733.83
21	57	GREENVVICH	\$27,660.47
22	123	SCOTLAND	\$27,530.98
23	213	DISTRICT NO. 13	\$27,386.31
	24	CHAPLIN	\$27,202.92
25	157	WESTON	\$27,084.79
26	11	BLOOMFIELD	\$27,075.58
27	207	DISTRICT NO. 7	\$27,051.62
28	220	DISTRICT NO. 20	\$26,776.53
29	106	OLD SAYBROOK	\$26,660.12
30	13	BOZRAH	\$26,532.44
31	214	DISTRICT NO. 14	\$26,449.30

Rank	District Code	District	NCEP
32	127	SHERMAN	\$26,415.14
33	158	WESTPORT	\$25,943.18
34	47	EAST WINDSOR	\$25,898.62
35	35	DARIEN	\$25,499.93
36	84	MILFORD	\$25,393.32
37	3	ASHFORD	\$25,165.18
38	145	UNION	\$24,875.95
39	76	MADISON	\$24,832.54
40	71	LEBANON	\$24,593.04
41	160	WILLINGTON	\$24,481.94
42	90	NEW CANAAN	\$24,476.58
43	46	EASTON	\$24,437.79
44	208	DISTRICT NO. 8	\$24,430.27
45	217	DISTRICT NO. 17	\$24,377.39
46	118	RIDGEFIELD	\$24,215.95
47	83	MIDDLETOWN	\$24,190.51
48	147	VOLUNTOWN	\$24,130.33
49	5	BARKHAMSTED	\$24,063.58
50	78	MANSFIELD	\$24,051.73
51	41	EAST HADDAM	\$23,997.92
52	27	CLINTON	\$23,983.09
53	161	WILTON	\$23,756.93
54	137	STONINGTON	\$23,662.71
55	51	FAIRFIELD	\$23,632.72
56	218	DISTRICT NO. 18	\$23,630.13
57	40	EAST GRANBY	\$23,468.77
58	1	ANDOVER	\$23,439.46
59	92	NEW HARTFORD	\$23,418.56
60	219	DISTRICT NO. 19	\$23,370.17
61	215	DISTRICT NO. 15	\$23,320.77
62	62	HAMDEN	\$23,298.08

NET CURRENT EXPENDITURES PER PUPIL STATE RANKINGS

(continued)

Rank	District Code	District	NCEP		Rank	District Code	District	NCEP
63	45	EAST LYME	\$23,233.86		95	139	SUFFIELD	\$20,981.41
64	14	BRANFORD	\$23,227.22		96	163	WINDHAM	\$20,927.31
65	141	THOMPSON	\$23,165.21		97	140	THOMASTON	\$20,914.22
66	165	WINDSOR LOCKS	\$22,868.28		98	155	WEST HARTFORD	\$20,842.20
67	152	WATERFORD	\$22,682.71		99	28	COLCHESTER	\$20,771.71
68	64	HARTFORD	\$22,633.98		100	56	GRANBY	\$20,725.38
69	67	HEBRON	\$22,462.75		101	112	POMFRET	\$20,724.86
70	148	WALLINGFORD	\$21,374.08		102	69	KILLINGLY	\$20,676.81
71	162	WINCHESTER	\$21,331.86		103	129	SOMERS	\$20,656.03
72	12	BOLTON	\$21,325.37		104	128	SIMSBURY	\$20,645.25
73	39	EASTFORD	\$21,023.21		105	4	AVON	\$20,597.48
74	23	CANTON	\$20,849.37		106	107	ORANGE	\$20,506.34
75	104	NORWICH	\$20,784.16		107	153	WATERTOWN	\$20,413.31
76	30	COLUMBIA	\$20,728.06		108	93	NEW HAVEN	\$20,303.54
77	134	STAFFORD	\$20,717.47		109	167	WOODBIDGE	\$20,268.50
78	205	DISTRICT NO. 5	\$21,861.00		110	110	PLAINVILLE	\$20,234.55
79	91	NEW FAIRFIELD	\$21,806.41		111	33	CROMWELL	\$20,226.61
80	135	STAMFORD	\$21,789.35		112	143	TORRINGTON	\$20,217.06
81	79	MARLBOROUGH	\$21,764.55		113	22	CANTERBURY	\$20,187.69
82	7	BERLIN	\$21,758.89		114	116	PUTNAM	\$20,173.29
83	60	GUILFORD	\$21,725.08		115	25	CHESHIRE	\$20,151.38
84	42	EAST HAMPTON	\$21,670.37		116	119	ROCKY HILL	\$20,013.11
85	97	NEWTOWN	\$21,612.38		117	216	DISTRICT NO. 16	\$19,974.27
86	103	NORWALK	\$21,596.02		118	108	OXFORD	\$19,931.36
87	113	PORTLAND	\$21,400.10		119	8	BETHANY	\$19,908.75
88	164	WINDSOR	\$21,309.42		120	18	BROOKFIELD	\$19,832.04
89	99	NORTH BRANFORD	\$21,281.95		121	86	MONTVILLE	\$19,765.02
90	94	NEWINGTON	\$21,260.65		122	121	SALEM	\$19,736.24
91	114	PRESTON	\$21,244.26		123	17	BRISTOL	\$19,712.18
92	37	DERBY	\$21,217.90		124	109	PLAINFIELD	\$19,653.05
93	95	NEW LONDON	\$21,096.93		125	138	STRATFORD	\$19,651.36
94	54	GLASTONBURY	\$21,037.74		126	52	FARMINGTON	\$19,485.35

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NET CURRENT EXPENDITURES PER PUPIL STATE RANKINGS

(continued)

Rank	District Code	District	NCEP	Rank	District Code	District	NCEP
127	1 11	PLYMOUTH	\$19,378.88	153	72	LEDYARD	\$17,879.80
128	210	DISTRICT NO. 10	\$19,330.88	154	49	ENFIELD	\$17,806.42
129	101	NORTH HAVEN	\$19,272.80	155	126	SHELTON	\$17,720.56
130	144	TRUMBULL	\$19,269.79	156	151	WATERBURY	\$17,703.81
131	96	NEW MILFORD	\$19,269.08	157	58	GRISWOLD	\$17,702.74
132	102	NORTH STONINGTON	\$19,171.71	158	166	WOLCOTT	\$17,423.53
133	77	MANCHESTER	\$19,152.24	159	88	NAUGATUCK	\$17,105.20
134	159	WETHERSFIELD	\$19,114.20	160	89	NEW BRITAIN	\$16,833.43
135	73	LISBON	\$19,073.56	148	19	BROOKLYN	\$18,410.53
136	142	TOLLAND	\$19,067.59	149	132	SOUTH WINDSOR	\$18,133.17
137	136	STERLING	\$18,918.18	150	48	ELLINGTON	\$18,067.42
138	53	FRANKLIN	\$18,889.16	151	124	SEYMOUR	\$17,979.45
139	146	VERNON	\$18,878.74	152	9	BETHEL	\$17,971.90
140	85	MONROE	\$18,857.59	153	72	LEDYARD	\$17,879.80
141	59	GROTON	\$18,762.23	154	49	ENFIELD	\$17,806.42
142	32	COVENTRY	\$18,743.03	155	126	SHELTON	\$17,720.56
143	169	WOODSTOCK	\$18,741.50	156	151	WATERBURY	\$17,703.81
144	131	SOUTHINGTON	\$18,652.57	157	58	GRISWOLD	\$17,702.74
145	2	ANSONIA	\$18,541.75	158	166	WOLCOTT	\$17,423.53
146	44	EAST HAVEN	\$18,502.42	159	88	NAUGATUCK	\$17,105.20
147	133	SPRAGUE	\$18,478.46	160	89	NEW BRITAIN	\$16,833.43
148	19	BROOKLYN	\$18,410.53	161	15	BRIDGEPORT	\$16,777.50
149	132	SOUTH WINDSOR	\$18,133.17	162	43	EAST HARTFORD	\$16,180.02
150	48	ELLINGTON	\$18,067.42	163	156	WEST HAVEN	\$16,053.68
151	124	SEYMOUR	\$17,979.45	164	34	DANBURY	\$15,667.26
152	9	BETHEL	\$17,971.90	165	80	MERIDEN	\$15,300.82

Board of Education
Projected Staffing
Administrator Salaries

Projected Staffing Certified

CERTIFIED STAFF							
Position*	Level	Actual 21-22	Actual 22-23	Actual 23-24	Actual 24-25	Proposed 25-26	Change
Superintendent	PK-12	1	1	1	1	1	0
Assistant Superintendent	PK-12	1	1	1	1	1	0
Director of Finance	PK-12	1	1	1	1	1	0
PPS Director	PK-12	1	1	1	1	1	0
Principal	PK-12	4	4	4	4	4	0
Assistant Principal	PK-12	5	5	5	5	5	0
Sped Coordinator	PK-12	4	4	4	4	4	0
Kindergarten	PK-5	10	10	9	9	9	0
Grade 1	PK-5	9	9	9	9	9	0
Grade 2	PK-5	9	9	9	8	8	0
Grade 3	PK-5	8	8	8	9	9	0
Grade 4	PK-5	8	8	8	8	8	0
Grade 5	PK-5	8	8	8	8	8	0
Elementary STEM	PK-5	0	0	0	0	3	3
Art	PK-12	6.8	6.8	7	7	7	0
Business	9-12	1	1	1	1	1	0
English/Language Arts	PK-12	14	14	14	14	14	0
World Language	6-12	6.67	7	7	7	7	0
Health	6-12	2	3	3	3	3	0
Agriscience	6-12	5	5	5	5	5	0
Family/Consumer Sci	6-12	1	1	1	2	2	0
Tech Ed/Computer	6-12	4	4	4	4	4	0
Mathematics	6-12	12	12	12	12	12	0
Science	6-12	13.67	14.67	14.67	14.67	14.67	0
Music	PK-12	7.5	7	7	7	7	0
Social Studies	6-12	12	12	12	12	12	0
Physical Education	PK-12	9	9	9	9	9	0
MTSS Coordinator	PK-8	0	0	0	1	1	0
Literacy Coordinator	PK-8	1	1	1	1	1	0

CERTIFIED STAFF (continued)							
Position*	Level	Actual 21-22	Actual 22-23	Actual 23-24	Actual 24-25	Proposed 25-26	Change
Mathematics Coordinator	PK-8	1	1	1	1	1	0
Literacy Interventionist	PK-12	5	5	7	8	8	0
Math Interventionist	PK-12	6	7	6	6	6	0
Literacy Instructional Coach	PK-5	0	0	2	2	2	0
Clinical Supervision	PK-12	0	0	0	1	1	0
BCBA	PK-12	1	1	0	0	0	0
Sped Pre-K	PK	4	4	3	3	3	0
Sped K-12	K-12	30	30	32	32	32	0
School Readiness Pre-K	PK	2	2	2	2	2	0
Sped Medically Fragile	PK-8	1	1	1	1	1	0
Guidance	6-12	7	8	7.5	7.5	7.5	0
Psychologist	PK-12	5	5	4	4	4	0
Social Worker	PK-12	4	4	7	8	8	0
Speech	PK-12	6	6	6	6	6	0
Media Specialist	PK-12	3	4	4	4	4	0
Total Certified Staff		239.6	244.5	248.2	253.2	256.2	3.0

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Projected Staffing Non - Certified

NON-CERTIFIED STAFF						
Position*	Actual 21-22	Actual 22-23	Actual 23-24	Actual 24-25	Proposed 25-26	Change
Non-union Office Staff		5.5	6	6	6	0
CO Clerical	Recategorized non-certified FTEs into new position groupings, which does not align with historical position categories.	6	6	6	6	0
School Clerical		14	14	14	14	0
Technology		8	5	4	4	0
Paraprofessional		75.2	75.6	69.8	73.8	4
Behavior Specialist		4	5	6	6	0
Tutor		1.2	1.2	1	1	0
Other Student Support		1.7	1.7	2.7	2.7	0
Custodial		19	19	19	19	0
Maintenance		4	4	4	4	0
Total Non-Certified Staff		133.99	138.6	137.5	132.5	136.5

Total Certified/Non-Certified Staff	373.6	383.1	385.7	385.7	392.7	7.0
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NON-INSTRUCTIONAL STAFF (SUBCONTRACTED EMPLOYEES)	
Service	Provider
Food Service	Chartwells
School Nurses	Town of Ledyard
Transportation	Student Transportation of America
Special Education	Bloom, Community Therapeutix, Soliant

* Certain prior year figures have been reclassified for consistency with the current year presentation.

Ledyard School Administrators

G.W.I.	3.0% <u>2024-25</u>	3.0% <u>2025-26</u>	3.0% <u>2026-27</u>
Position	Salary	Salary	Salary
High School Principal	\$181,216	\$186,653	\$192,252
High School First Assistant Principal	\$153,198	\$157,794	\$162,528
High School Student Services Administrator	\$153,198	\$157,794	\$162,528
High School Second Assistant	\$147,965	\$152,404	\$156,976
Middle School Principal	\$169,353	\$174,433	\$179,666
Middle School Student Services Administrator	\$147,945	\$152,383	\$156,955
Middle School Assistant Principal	\$147,945	\$152,383	\$156,955
Elementary Principal	\$161,489	\$166,333	\$171,323
Elementary Assistant Principal	\$137,458	\$141,581	\$145,829
Elementary Student Services Administrator	\$137,458	\$141,581	\$145,829
Director of Student Services	\$169,354	\$174,434	\$179,667

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Board of Education
Needs by Tier

Needs by Tier

Green Recommended Included in the Budget

\$668,939

REQUEST	ESTIMATED COST	LOCATION	TYPE
3.0 FTE Elementary STEM	\$193,896	Curriculum	Salary
Elementary STEM Materials	\$4,500	Elementary	Equipment
Increase TEAM Mentor Payment to \$750 a year	\$9,983	Curriculum	Salary
General Curriculum Supplies	\$4,700	Curriculum	Supplies
Central Office Surge Capacity	\$3,120	Curriculum	Salary
Intervention Resources	\$15,000	Curriculum	Supplies
Math Learning Center K-5 (student books, manipulatives, intervention resources)	\$17,62	Curriculum	Supplies
Curriculum Associates iReady/Ready Classroom 6-8 (ELA & Math)	\$44,266	Curriculum	Supplies
Textbook – General Instruction (increase over prior year)	\$16,772	Curriculum	Supplies
DreamBox	\$25,728	Curriculum	Supplies
Forefront Platform K-5	\$5,736	Curriculum	Supplies
Ignite -Literacy Intervention Program	\$50,000	Curriculum	Professional Services
Various Athletic Expense Increases	\$31,450	LHS Athletics	Other

Needs by Tier

Yellow Considered for Inclusion in the Budget

\$1,250,384

REQUEST	ESTIMATED COST	LOCATION	TYPE
BMS System Parts GHS & JWL	\$35,000	Maintenance	Supplies
Late Bus LHS & LMS	\$167,582	Transportation	Professional Services
Advanced Email Filtering/Attack Prevention	\$14,400	Technology	Professional Services
Behavior Interventionists (2)	\$72,772	Student Services	Professional Services
BCBA	\$210,000	Student Services	Professional Services
Math Coach (2)	\$190,000	Elementary	Salary
1.0 FTE Instructional Coach LMS	\$86,286	Curriculum	Salary
1.0 FTE ELA Interventionist MS	\$86,286	Curriculum	Salary
1.0 FTE Math Interventionist MS	\$86,286	Curriculum	Salary
Art Display 200 Hallway (Locker Removal)	\$11,000	LHS	Other
1.0 FTE English Teacher	\$64,632	LHS	Salary
1.0 FTE Mathematics Teacher	\$64,632	LHS	Salary
Content Facilitator Stipends	\$6,888	LHS	Salary
Assistant Maintenance Director	\$75,000	Maintenance	Salary
Attendance Home Visitor (2)	\$78,000	Student Services	Salary

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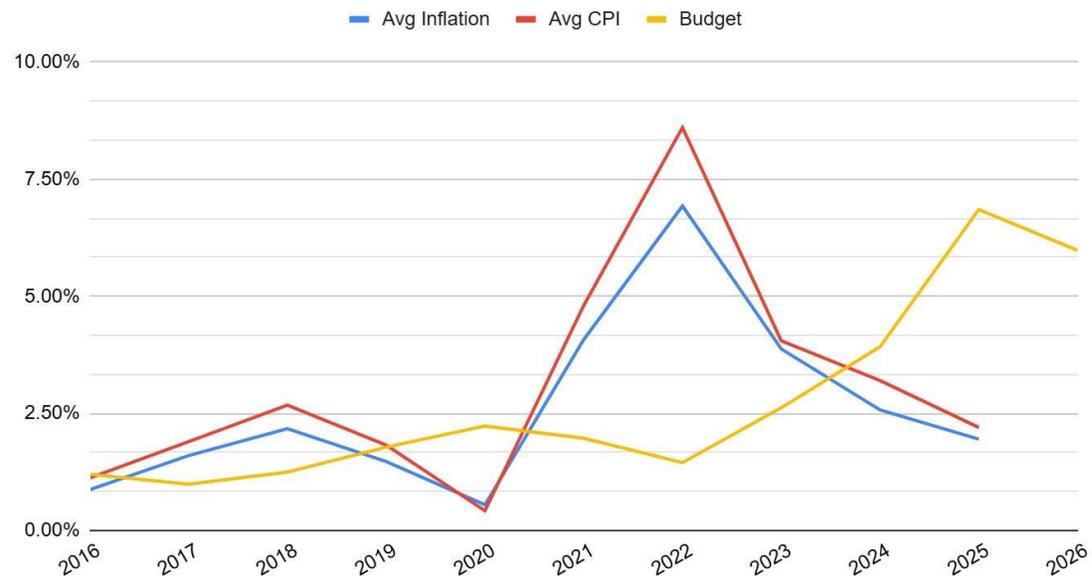
Needs by Tier

Red Considered for Inclusion in Future Budget

\$870,558

REQUEST	ESTIMATED COST	LOCATION	TYPE
1.0 FTE Band Teacher (add .50 JWL & GHS)	\$64,632	Elementary	Salary
Transition Kindergarten Teacher; est MA3	\$57,520	GFS	Salary
Transition Kindergarten Teacher; est MA3	\$57,520	GHS	Salary
General Interventionist; est MA3	\$57,520	LMS	Salary
Director of Curriculum	\$140,000	Curriculum	Salary
Expand Pre-K (3 Teachers; 6 Paraprofessionals)	\$345,000	Student Services	Salary
2 Elementary World Language Teachers	\$127,166	Curriculum	Salary
Grade Level Field Experience	\$15,500	LMS	Professional Services
Disc Golf Course	\$5,700	LHS	Equipment

Comparison - Avg Inflation, Avg CPI and Budget



Because of the length of contracts the impact of inflation on School Budgets can lag behind by two or more years.

Capital Improvement Plan

TOWN OF LEDYARD
FISCAL YEAR 2026 TOWN COUNCIL PROPOSED BUDGET
CAPITAL IMPROVEMENT PLAN SUMMARY

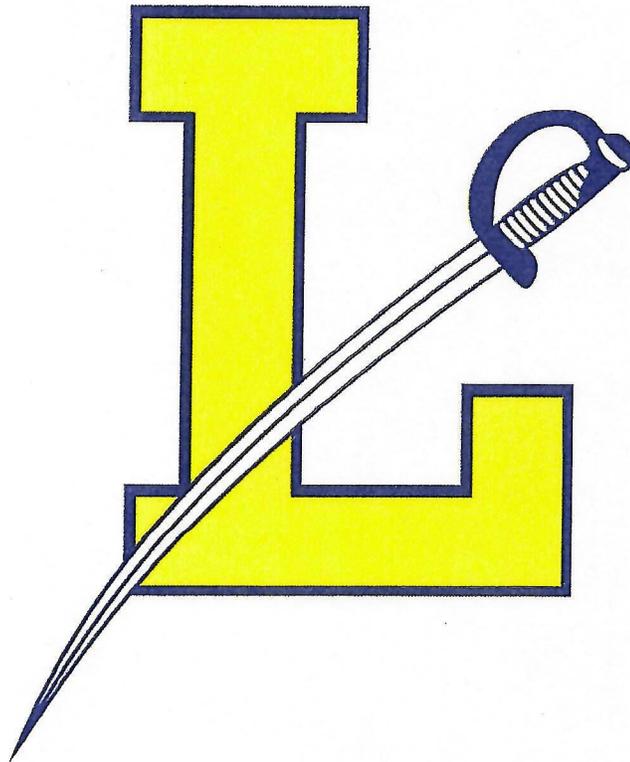
Department	Account #	Account Name	Project Description	2025 Apprpr	Current Account Balance	FY2025 REQUESTS				Source of Non-Tax Funding					
						Dept Request	Mayor	Council	Preliminary Tax Levy	LoCIP	Town Aid Road Grant	Municipal Aid Grant	Convey-ance	BOE CNR	Other
General Government															
Town Council	21010101-57300	New Equipment	Laptop Reserve Fund	1,500	2,612	1,500	1,500	1,500	1,500	-	-	-	-	-	-
Historic Districts	21010103-54500	Bldg Maintenance	Drainage projects	10,000	29,583	10,000	10,000	10,000	10,000	-	-	-	-	-	-
Assessor	21012103-53305	Revaluation	Revaluation Reserve	30,000	-	50,000	50,000	50,000	50,000	-	-	-	-	-	-
MIS	21012151-57310	Equip Replacement	Technology Upgrades	70,000	2,405	73,500	71,500	71,500	71,500	-	-	-	-	-	-
Public Safety															
Police	21020101-57510	Vehicle	Police Vehicles	114,055	75,628	106,653	53,326	53,326	53,326	-	-	-	-	-	-
Police	21020101-56378	CALEA Accreditation	CALEA Accreditation	13,850	6,369	7,868	6,500	6,500	6,500	-	-	-	-	-	-
Police	21020101-56379	Psych Exam Reserve	Psychological Exam Reserve	1,375	3,000	1,375	1,375	1,375	1,375	-	-	-	-	-	-
Police	21020101-57300	New Equipment	No current year request	12,904	690	-	-	-	-	-	-	-	-	-	-
Police	New Account	LPR cameras	Flock Safety Cameras	-	-	12,750	12,750	12,750	12,750	-	-	-	-	-	-
Police	New Account	Firearm Replacement Reserve	Firearm Reserve Fund	-	-	7,000	7,000	7,000	7,000	-	-	-	-	-	-
Police	21020101-58692	In Car Video	In Car Video	1,800	11,702	1,800	1,800	1,800	1,800	-	-	-	-	-	-
Police	21020101-58695	Body Cameras	Body Worn Cameras	7,050	13,604	7,050	7,050	7,050	7,050	-	-	-	-	-	-
	21020103-57300	New Equipment	Radio Base Station Reserve Fund	54,500	53,761	8,500	8,500	8,500	8,500	-	-	-	-	-	-
ACO	21020105-57300	New Equipment	ACO Vehicle Reserve Fund	2,000	3,828	2,000	2,000	2,000	2,000	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	Fire Hose	-	-	3,000	3,000	3,000	3,000	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	SCBA Replacement	-	-	12,000	12,000	12,000	12,000	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	R-11 light tower	56,000	52,655	15,000	-	-	-	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	Gear Dryer	-	-	12,000	12,000	12,000	12,000	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	Battering ram	-	-	12,000	12,000	12,000	12,000	-	-	-	-	-	-
Ledyard Fire	21020501-56215	Clothing Emerg. Serv.	Fire Fighter Personal Protective Equip.	10,000	12,334	15,000	15,000	15,000	15,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-52615	Clothing Emerg. Serv.	Fire Fighter Personal Protective Equip.	13,000	9,408	16,000	16,000	16,000	16,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Communication Equipment	-	-	5,000	5,000	5,000	5,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Firefighting Equipment	-	-	3,000	3,000	3,000	3,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Air Bottles	-	-	3,000	3,000	3,000	3,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	SCBA Replacement	52,000	208,090	13,000	13,000	13,000	13,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Breathing Air Compressor	-	-	12,000	12,000	12,000	12,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Jaws of Life Tools Replacement	-	-	4,000	4,000	4,000	4,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Fire Station Generator Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Fire Hose Replacement	-	-	4,000	4,000	4,000	4,000	-	-	-	-	-	-
Admin Emerg Serv	21020401-57300	New Equipment	AED Reserve	7,500	49,539	9,175	9,175	9,175	9,175	-	-	-	-	-	-
Admin Emerg Serv	21020401-54325	Fire Apparatus	Fire Apparatus Replacement	362,552	1,403,085	384,305	307,444	307,444	307,444	-	-	-	-	-	-
Public Works															
PW	21040101-57311	Heavy Equipment	Heavy Equipment	85,000	(78,311)	90,000	90,000	90,000	45,000	-	-	-	45,000	-	-
PW	21040101-57312	Large Trucks	Large Trucks	175,000	(12,583)	185,000	185,000	185,000	185,000	-	-	-	-	-	-
PW	21040101-57313	Small Trucks	Small Trucks	40,000	40,700	40,000	40,000	40,000	40,000	-	-	-	-	-	-
PW	21040101-57314	Light Equipment	Light Equipment	16,000	1,657	16,000	16,000	16,000	16,000	-	-	-	-	-	-
PW	21040101-57315	Light Equipment	Pooled Vehicles	10,000	29,300	15,000	15,000	15,000	15,000	-	-	-	-	-	-
PW	21040107-54005	Road Restoration	Road Restoration	1,000,000	289,100	1,115,000	900,000	900,000	155,659	175,367	147,889	421,085	-	-	-
PW	21040107-54006	Road Maintenance	Road Maintenance	147,889	53,765	147,889	147,889	147,889	-	147,889	-	-	-	-	-
PW	21040111-58240	Building Reserve Fund	Municipal Building Reserve Fund	90,000	207,910	100,000	100,000	100,000	100,000	-	-	-	-	-	-
PW	21040111-58240	Building Reserve Fund	Whitford Brook Watershed Infrastructure	1,800,000	-	2,250,000	2,250,000	2,250,000	-	-	-	-	-	-	2,250,000
Library															
Library			Technology Upgrades	4,000	-	-	-	-	-	-	-	-	-	-	-
Parks & Recreation															
PR	Fund 0203	Site Improvements	See CIP Backup for Details	-	-	165,000	65,000	140,000	-	-	-	-	140,000	-	-
Schools															
Capital / CNR	CNR TOTAL		See CIP Backup for Details	-	-	569,500	504,500	374,500	255,871	-	-	-	-	118,629	-
Operating	OPERATING TOTAL		See CIP Backup for Details	-	-	134,500	134,500	134,500	-	-	-	-	-	-	134,500
TOTAL						5,640,365	5,111,809	5,056,809	1,476,450	175,367	295,778	421,085	185,000	118,629	2,384,500

** Gen Fd Carryover
*** BOE Operating Budget

LEDYARD PUBLIC SCHOOLS

Board of Education

Adopted 2025-26 BUDGET



Date Adopted: 02.11.2025

Dear Ledyard Residents,

Thank you for joining us at this year's Annual Public Meeting on the 2026 Town of Ledyard Budget. Attached is the proposed 2025–2026 budget for Ledyard Public Schools, which was formally adopted by the Board of Education and approved for town consideration by the Ledyard Town Council.

Ledyard Public Schools is a source of pride in our town. Our teachers, administrators, and staff work incredibly hard every day to provide a high-quality education for every student. And thanks to strong community support, we've been able to do this while keeping costs lower than most other districts in the state—Ledyard ranks in the lowest 10% statewide in per-pupil spending.

This budget reflects the shared work of school leaders, educators, and Board members who are all committed to doing what's best for our students—while staying responsible stewards of taxpayer dollars.

This year's budget was built with three clear goals: Preserve essential services, honor our commitments, manage rising costs, and invest strategically in areas that meet student needs

Here's how the 5.98% proposed increase breaks down:

- 70.2% supports core services, contractual obligations (40.9%), and cost increases tied to inflation (29.3%)
- 29.1% funds key improvements in instruction and student support
- 4.9% enhances school safety and security
- 1.6% covers state-mandated HVAC inspections and evaluations

We've also identified \$134,915 in line-item reductions, reflecting our continued focus on keeping the budget lean and responsible.

Ledyard Public Schools continues to secure outside funding where possible. Over the past few years, we've brought in \$1 million in competitive DoDEA grants to strengthen math and literacy instruction in our elementary schools. These grants allowed us to invest in curriculum, professional development, and materials—investments that are now carried forward in the operating budget to maintain program quality as the grant period ends.

That said, challenges persist. Special education needs are increasing, and there's a growing shortage of external service providers, driving up tuition and transportation costs. Our facilities—especially the HVAC systems at LMS and GHS—also require increasing attention and maintenance, including new state-mandated inspections that come without added funding.

Budget Snapshot

The proposed 2025–2026 school budget is \$40,667,242, a \$2,297,419 increase over the current year. Key investments include:

- Three elementary STEM teachers to promote hands-on, inquiry-based learning
- Security enhancements at all schools
- High-dosage tutoring for students needing intensive literacy support
- Six paraprofessionals (4 FTE) to support special and general education classrooms

We believe this budget reflects the values of our community—supporting educational excellence, student well-being, and financial responsibility. As always, we welcome your questions, feedback, and continued partnership as we work together to support our schools and our town's future.

Thank you for being part of this conversation—and for your ongoing support of Ledyard Public Schools.

Warm regards,

Anthony Favry

Chair, Ledyard Board of Education

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Total Budget: \$40,667,242

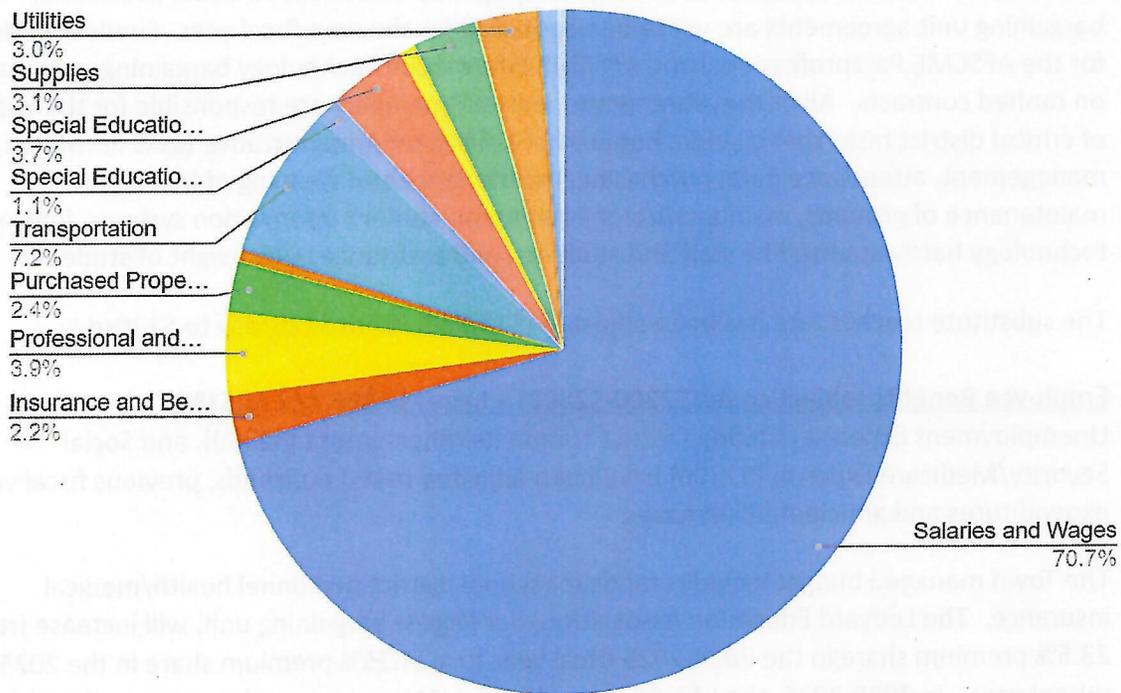
Budget Increase: \$2,297,419 (5.98%)

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**BOARD OF EDUCATION PROPOSED BUDGET
SECTION I: EXECUTIVE SUMMARY**

2025-26 Budget Breakdown



Salaries and Wages (object codes 51010-51300) – Increase \$1,200,049 (4.35%)

Teacher salaries support regular education activities, library media services, the special education program, pre-kindergarten program, guidance and career services, intervention, social workers, and school psychologists. Teacher Salaries (51030-51050) increased overall by \$870,243. This increase includes the contractual gross wage increase, plus step increases, with two known retirements, at this time. In addition, the 2025-2026 budget includes requests for 3.0 FTE ScienceTechnologyEngineeringMath (STEM) teachers at the elementary level to support expanded coursework that align with our strategic plan’s commitment to engage our students in rigorous learning experiences.

School Administration is involved in activities associated with directing and managing individual schools’ operations following system-wide policies and standards. The administration is responsible for the supervision of all school operations, including oversight of curriculum and instruction, students’ academic and extracurricular activities, assignment of duties, evaluation

of staff members and maintenance of educational records. School-based administration includes 4.0 FTE Principals, 5.0 FTE Assistant Principals, and 4.0 FTE Special Education Administrators. The Ledyard Administrators Association (LAA) contract calls for a gross wage increase of 3.0% over the 2024-25 year.

The AFSCME Custodial/Maintenance bargaining unit, as well as the AFSCME Secretarial bargaining unit agreements are yet to be negotiated for the next fiscal year. Funds are allocated for the AFSCME Paraprofessional and AFSCME Information Technology bargaining units based on ratified contracts. All of the aforementioned staff members are responsible for the oversight of critical district tasks that include, but are not limited to: Administrative tasks for offices, data management, attendance data, purchasing, maintenance and cleaning of building sites, maintenance of grounds, maintenance of equipment, student information systems, information technology hardware used by staff and students, and assistance in oversight of students.

The substitute teacher rate has been adjusted (\$15,760), from \$125/day to \$130/day.

Employee Benefits (object codes 52200-52800) – Increase \$56,427 (6.61%)

Unemployment Expense (52600), District Tuition Reimbursement (52350), and Social Security/Medicare Expense (52200) have been adjusted based on trends, previous fiscal year expenditures and anticipated increases.

The Town managed budget includes funds for school district personnel health/medical insurance. The Ledyard Education Association, our largest bargaining unit, will increase from a 23.5% premium share in the 2024-2025 fiscal year to a 24.25% premium share in the 2025-2026 school year. In 2025-2026, the LAA Group will have a 21% premium share, increasing ½ percent from 20.5% in 2024-2025; the AFSCME Paraprofessional group will have a 20% premium share (unchanged from 2024-25); and the AFSCME IT group has a 18.55% premium share, increase 0.15% from the previous year. The AFSCME Custodial/Maintenance has a 17.75% premium share in 2024-2025 and will enter into negotiations during this budget year; the AFSCME Secretarial bargaining unit has a 19% premium share and will also enter into negotiations during the coming year.

Insurance costs typically increase annually; assuming a 7.5% increase to insurance rates and flat enrollment, the above premium share changes represent an increase in estimated employee insurance share of \$174,821 to offset town government expenses.

Professional/Technical Services (object codes 53210-53740) – Increase \$139,902 (9.80%)

The significant increases in this line are related to an increase of \$71,877 in special education student services (2091290 53400) and an increase of \$15,000 in the cost of residency investigations (2082320 53400).

Further enhancements (\$50,000) to our literacy intervention programming and Multi Tiered System of Support (MTSS) (2081000 53210) with the use of Ignite Education to provide high impact individual literacy tutoring.

Purchased Property Services (object codes 54100-54900) – Increase \$140,308 (16.47%)

We estimate an increase in technology equipment maintenance in the amount of \$67,058 related to our fiber network, copier leases, K-12 technology services, and out of warranty and failing equipment repair. The district has fully utilized the available eRate grant allocation until September 2026.

Maintenance repair costs (2112600 54300) are projected to increase by \$37,000 more frequent repair needs on the HVAC systems, State required balancing and inspections/evaluations of all of the HVAC systems across the district on a rotating basis.

In addition, the increasing costs of providing athletic programs at LHS has continued to create challenges and required an increase of \$31,450 to purchase supplies and equipment. (2063200 53400).

Other Purchased Services (object codes 55100-55900) – Increase \$546,719 (11.58%)

The budget for transportation (55100) is based on a contractual increase of 5%; \$408.78 per day for a full-size bus. Pupil Transportation services include conveying students to and from school as required by state and federal laws. In addition, the district provides transportation to school sponsored activities. Ledyard currently contracts for twenty-two (22) regular buses and seven (7) special education buses. Ledyard also contracts for five (5) special education vans to transport students to out of district locations. Other providers are utilized for specialized transportation for students, including but not limited to homelessness, DCF placement, IEP or 504 determination, or out of district placement.

Tuition costs are related to three areas: special education out-of-district programs, magnet schools, and adult education. Special Education outplaced tuition is highly volatile and is an area of ongoing risk. Due to escalating student need, enrollment and inflationary cost, special education tuition costs (55600/55700) are forecasted to increase by \$216,204.

Ledyard Public Schools participates in the Norwich Collaborative Adult Education Consortium. The consortium provides mandated courses in citizenship, English for those with limited proficiency, and courses leading to a graduate equivalency diploma (GED). A state grant partially funds this program, and Ledyard Public Schools is required to fund the balance. The adult education line (55900) is budgeted at \$32,725.

Supplies (object codes 56110-56900) – Increase \$66,775 (2.59%)

There is an increase in Electricity expense (56220) of \$35,000 based on a full year of the new supply costs that began December 2024, partially offset by anticipated decreases due to the scheduled installation of new solar panels on Gales Ferry and Juliet Long schools. Natural gas (56210) is expected to increase \$5,000 and heating oil (56200) is scheduled to decrease by \$25,000. Diesel (56260) is anticipated to stay unchanged. Heating oil and diesel fuel are negotiated annually each spring for the following year. Due to weather, fluctuating markets and costs, our utility expenses are an ongoing area of risk.

Instructional supplies (56110) will decrease by \$25,250, This is impacted by a reduction in the cost of the first year of the state-mandated reading program, offset by some increases in AgSci and STEM materials.

Textbook expenses (56400) are adjusted annually based on specific requirements, approved revisions and licensed renewals aligned with the curriculum cycle. The budget for textbooks increased by a net \$34,384 based on the requirements for the upcoming school year. Testing supplies, ELA and Math consumables - instructional technology (56800) is anticipated to increase \$44,266.

Maintenance supplies (2112600 56900) are flat funded in this budget and present an area of risk due to the increasing issues and part costs for the HVAC systems at GHS and LMS.

Equipment (object codes 57300-57350) – Increase \$166,239 (72.73%)

To support student interests and programming we have allocated \$15,457 to replace and purchase needed musical instruments/supplies at the high school (2061012 57310).

Maintenance equipment (2112600 57310) has been increased \$5,000 to address the aging custodial equipment we are currently utilizing across the district.

District software (2082500 57350) went up \$13,358 primarily to allow for the implementation of Frontline Central to address issues related to personnel document management. \$113,500 has been added for security enhancements at all schools (2082400 57300).

Curriculum software (2161601 57350) is estimated to increase a net \$31,464 that accounts for the addition of some software that had been initially paid through the DODEA grant in previous years.

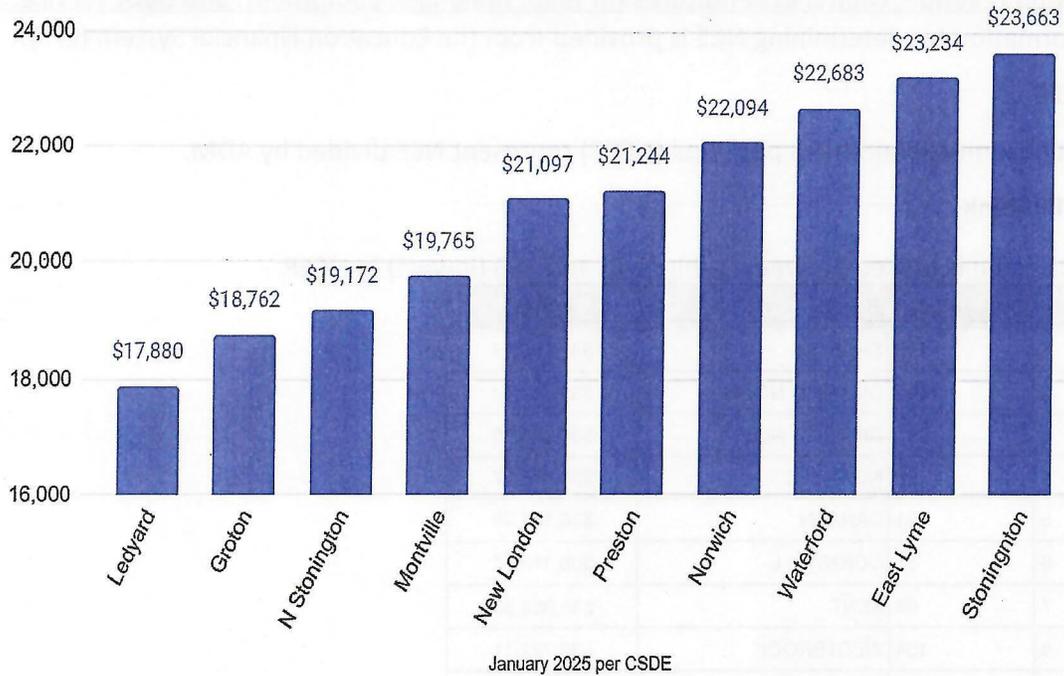
Dues and Fees (object codes 58100-58120) - Decrease \$19,000 (-13.35%)

District dues and fees (58100 and 58120) are budgeted to decrease due to the removal of the CABE annual membership fees.

**SECTION II:
NET CURRENT EXPENDITURES PER PUPIL**

Connecticut State Department of Education Net Current Expenditures per Pupil (NCEP)					
	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
State Average	\$19,339	\$20,707	\$21,438	\$19,716	\$20,722
Ledyard	\$15,351	\$15,739	\$16,496	\$16,871	\$17,880
Ledyard Rank	154	160	159	153	153

Areas Towns in NL County 2023-2024 NCEP



Net Current Expenditures per Pupil

Net Current Expenditures per Pupil (NCEP) has been a primary measure of per-pupil spending in Connecticut for more than three decades. NCEP measures all education expenditures with a couple of adjustments (as explained below) for all the students for which a town is fiscally responsible, regardless of whether the town operates its own school or tuitions its resident students to other districts/regions, magnet or private schools.

ADM

Under C.G.S. Section 10-261(a)(2), average daily membership (ADM) is calculated from the October Public School Information System (PSIS) and the Education Financial System (EFS). ADM represents resident students educated in and out of the district, adjusted for school sessions in excess of the 180-day/900-hour minimum, tuition-free summer school, and Open Choice participation. Prekindergarten students are counted on a full-time equivalency basis.

NCE

Net current expenditures (NCE) are calculated as defined in Connecticut General Statutes (C.G.S.) Section 10-261(a)(3). **NCE includes all current public elementary and secondary expenditures from all sources, excluding reimbursable regular education transportation, tuition revenue, capital expenditures for land, buildings, equipment, and debt service.** The information for determining NCE is provided from the Education Financial System (EFS).

NCEP

Net current expenditures per pupil (NCEP) represent NCE divided by ADM.

NCEP Rank

Each town is ranked between 1 (highest) and 165 (lowest) in NCEP.

Rank	District Code	District	NCEP
1	125	SHARON	\$49,798.17
2	212	DISTRICT NO. 12	\$39,643.48
3	201	DISTRICT NO. 1	\$38,444.16
4	98	NORFOLK	\$36,808.27
5	21	CANAAN	\$36,174.29
6	31	CORNWALL	\$36,113.57
7	68	KENT	\$35,336.33
8	154	WESTBROOK	\$32,722.11
9	65	HARTLAND	\$30,355.54
10	122	SALISBURY	\$30,153.53
11	63	HAMPTON	\$29,920.25
12	209	DISTRICT NO. 9	\$29,609.16
13	29	COLEBROOK	\$29,074.29
14	211	DISTRICT NO. 11	\$29,021.82
15	117	REDDING	\$28,976.42
16	100	NORTH CANAAN	\$28,890.99
17	50	ESSEX	\$28,888.88
18	36	DEEP RIVER	\$28,497.58
19	204	DISTRICT NO. 4	\$28,451.89
20	26	CHESTER	\$27,733.83

Rank	District Code	District	NCEP
21	57	GREENWICH	\$27,660.47
22	123	SCOTLAND	\$27,530.98
23	213	DISTRICT NO. 13	\$27,386.31
24	24	CHAPLIN	\$27,202.92
25	157	WESTON	\$27,084.79
26	11	BLOOMFIELD	\$27,075.58
27	207	DISTRICT NO. 7	\$27,051.62
28	220	DISTRICT NO. 20	\$26,776.53
29	106	OLD SAYBROOK	\$26,660.12
30	13	BOZRAH	\$26,532.44
31	214	DISTRICT NO. 14	\$26,449.30
32	127	SHERMAN	\$26,415.14
33	158	WESTPORT	\$25,943.18
34	47	EAST WINDSOR	\$25,898.62
35	35	DARIEN	\$25,499.93
36	84	MILFORD	\$25,393.32
37	3	ASHFORD	\$25,165.18
38	145	UNION	\$24,875.95
39	76	MADISON	\$24,832.54
40	71	LEBANON	\$24,593.04
41	160	WILLINGTON	\$24,481.94
42	90	NEW CANAAN	\$24,476.58
43	46	EASTON	\$24,437.79
44	208	DISTRICT NO. 8	\$24,430.27
45	217	DISTRICT NO. 17	\$24,377.39
46	118	RIDGEFIELD	\$24,215.95
47	83	MIDDLETOWN	\$24,190.51
48	147	VOLUNTOWN	\$24,130.33
49	5	BARKHAMSTED	\$24,063.58
50	78	MANSFIELD	\$24,051.73
51	41	EAST HADDAM	\$23,997.92
52	27	CLINTON	\$23,983.09
53	161	WILTON	\$23,756.93
54	137	STONINGTON	\$23,662.71
55	51	FAIRFIELD	\$23,632.72
56	218	DISTRICT NO. 18	\$23,630.13
57	40	EAST GRANBY	\$23,468.77

Rank	District Code	District	NCEP
58	1	ANDOVER	\$23,439.46
59	92	NEW HARTFORD	\$23,418.56
60	219	DISTRICT NO. 19	\$23,370.17
61	215	DISTRICT NO. 15	\$23,320.77
62	62	HAMDEN	\$23,298.08
63	45	EAST LYME	\$23,233.86
64	14	BRANFORD	\$23,227.22
65	141	THOMPSON	\$23,165.21
66	165	WINDSOR LOCKS	\$22,868.28
67	152	WATERFORD	\$22,682.71
68	64	HARTFORD	\$22,633.98
69	67	HEBRON	\$22,462.75
70	148	WALLINGFORD	\$22,436.45
71	162	WINCHESTER	\$22,430.00
72	12	BOLTON	\$22,400.39
73	39	EASTFORD	\$22,387.39
74	23	CANTON	\$22,334.19
75	104	NORWICH	\$22,093.98
76	30	COLUMBIA	\$22,053.63
77	134	STAFFORD	\$22,045.75
78	205	DISTRICT NO. 5	\$21,861.00
79	91	NEW FAIRFIELD	\$21,806.41
80	135	STAMFORD	\$21,789.35
81	79	MARLBOROUGH	\$21,764.55
82	7	BERLIN	\$21,758.89
83	60	GUILFORD	\$21,725.08
84	42	EAST HAMPTON	\$21,670.37
85	97	NEWTOWN	\$21,612.38
86	103	NORWALK	\$21,596.02
87	113	PORTLAND	\$21,400.10
88	164	WINDSOR	\$21,309.42
89	99	NORTH BRANFORD	\$21,281.95
90	94	NEWINGTON	\$21,260.65
91	114	PRESTON	\$21,244.26
92	37	DERBY	\$21,217.90
93	95	NEW LONDON	\$21,096.93
94	54	GLASTONBURY	\$21,037.74

95	100	WINDSOR	\$20,980.00
96	101	WINDSOR	\$20,980.00
97	102	WINDSOR	\$20,980.00
98	103	WINDSOR	\$20,980.00
99	104	WINDSOR	\$20,980.00
100	105	WINDSOR	\$20,980.00
101	106	WINDSOR	\$20,980.00
102	107	WINDSOR	\$20,980.00
103	108	WINDSOR	\$20,980.00
104	109	WINDSOR	\$20,980.00
105	110	WINDSOR	\$20,980.00
106	111	WINDSOR	\$20,980.00
107	112	WINDSOR	\$20,980.00
108	113	WINDSOR	\$20,980.00
109	114	WINDSOR	\$20,980.00
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342	347	WINDSOR	\$20,980.00
343	348	WINDSOR	\$20,980.00

Rank	District Code	District	NCEP
95	139	SUFFIELD	\$20,981.41
96	163	WINDHAM	\$20,927.31
97	140	THOMASTON	\$20,914.22
98	155	WEST HARTFORD	\$20,842.20
99	28	COLCHESTER	\$20,771.71
100	56	GRANBY	\$20,725.38
101	112	POMFRET	\$20,724.86
102	69	KILLINGLY	\$20,676.81
103	129	SOMERS	\$20,656.03
104	128	SIMSBURY	\$20,645.25
105	4	AVON	\$20,597.48
106	107	ORANGE	\$20,506.34
107	153	WATERTOWN	\$20,413.31
108	93	NEW HAVEN	\$20,303.54
109	167	WOODBIDGE	\$20,268.50
110	110	PLAINVILLE	\$20,234.55
111	33	CROMWELL	\$20,226.61
112	143	TORRINGTON	\$20,217.06
113	22	CANTERBURY	\$20,187.69
114	116	PUTNAM	\$20,173.29
115	25	CHESHIRE	\$20,151.38
116	119	ROCKY HILL	\$20,013.11
117	216	DISTRICT NO. 16	\$19,974.27
118	108	OXFORD	\$19,931.36
119	8	BETHANY	\$19,908.75
120	18	BROOKFIELD	\$19,832.04
121	86	MONTVILLE	\$19,765.02
122	121	SALEM	\$19,736.24
123	17	BRISTOL	\$19,712.18
124	109	PLAINFIELD	\$19,653.05
125	138	STRATFORD	\$19,651.36
126	52	FARMINGTON	\$19,485.35
127	111	PLYMOUTH	\$19,378.88
128	210	DISTRICT NO. 10	\$19,330.88
129	101	NORTH HAVEN	\$19,272.80
130	144	TRUMBULL	\$19,269.79
131	96	NEW MILFORD	\$19,269.08

Rank	District Code	District	NCEP
132	102	NORTH STONINGTON	\$19,171.71
133	77	MANCHESTER	\$19,152.24
134	159	WETHERSFIELD	\$19,114.20
135	73	LISBON	\$19,073.56
136	142	TOLLAND	\$19,067.59
137	136	STERLING	\$18,918.18
138	53	FRANKLIN	\$18,889.16
139	146	VERNON	\$18,878.74
140	85	MONROE	\$18,857.59
141	59	GROTON	\$18,762.23
142	32	COVENTRY	\$18,743.03
143	169	WOODSTOCK	\$18,741.50
144	131	SOUTHINGTON	\$18,652.57
145	2	ANSONIA	\$18,541.75
146	44	EAST HAVEN	\$18,502.42
147	133	SPRAGUE	\$18,478.46
148	19	BROOKLYN	\$18,410.53
149	132	SOUTH WINDSOR	\$18,133.17
150	48	ELLINGTON	\$18,067.42
151	124	SEYMOUR	\$17,979.45
152	9	BETHEL	\$17,971.90
153	72	LEDYARD	\$17,879.80
154	49	ENFIELD	\$17,806.42
155	126	SHELTON	\$17,720.56
156	151	WATERBURY	\$17,703.81
157	58	GRISWOLD	\$17,702.74
158	166	WOLCOTT	\$17,423.53
159	88	NAUGATUCK	\$17,105.20
160	89	NEW BRITAIN	\$16,833.43
161	15	BRIDGEPORT	\$16,777.50
162	43	EAST HARTFORD	\$16,180.02
163	156	WEST HAVEN	\$16,053.68
164	34	DANBURY	\$15,667.26
165	80	MERIDEN	\$15,300.82

SECTION III: THE BUDGET PROCESS

The Ledyard Public School District annual operating budget is developed each year through numerous school and central office staff members' collaborative efforts in conjunction with the Superintendent and Board of Education. The timeline for the process begins in August with a review of system objectives for the year, throughout fall with discussions of staffing and school budgets, and through to the Town Meeting held in May.

With the support of the Board of Education, the district continues its process of allocating resources and developing coherence as an organization. Budget requests are based on the holistic district needs and priorities, rather than isolating choices simply to specific schools or department requests. This approach allows for more directed systemic improvements and shifting of resources to improve outcomes for all students. Budget decisions impact educational programs for students as well as the broad range of operations and services within the schools, all of which are designed to support the learning experience and well-being of our students. Our holistic approach works to ensure facilities management, human resources and personnel, transportation, special services, curriculum development, programs of studies, curricular, co-curricular and extra-curricular activities, pupil services, special education, food services, supplies and materials, equipment, and other essential features are moving to an aligned, cohesive, efficient and effective system.

Under the direction of principals and district leadership, budget requests are initially developed at the school and department levels. Proposed budget changes are discussed with the Superintendent and Director of Finance during multiple and iterative school and department budget consultations. Each recommendation is carefully evaluated for its alignment and coherence to district efforts, focus on the improvement of student success/equity, and clearly identified critical needs.

The general steps in this process are:

1. Board of Education members provide feedback on current district operations, initiatives and future planning.
2. The Board of Education receives Town Council Budget Directive Letter, Board of Education issues guidance to the Superintendent through multiple iterative workshops and board meetings.
3. Superintendent provides a budget overview and reviews priorities with the leadership team.

4. Budget requests are reviewed by the Directors, Instructional Leaders, and Principals who make adjustments as necessary to meet overall goals for the department, school, and district as outlined in the Superintendent's guidance.
5. School/program budgets are submitted to the Director of Finance for preliminary review.
6. Budget discussions are held with administrators, the Director of Finance and Superintendent. This iterative process is designed to discuss and determine priorities for the overall district budget request.
7. Superintendent presents the budget to the Board of Education for review in early January.
8. The Board of Education provides opportunity for community review and feedback.
9. The Board of Education discusses, modifies, and adopts the Board's budget, typically by mid-February.
10. The Board of Education budget is provided to the Mayor and Town Council for their consideration and eventual adoption by the community.

2025-2026 BOE Budget Request List

BLUE - Reduction to budget	-\$134,915
GREEN - Recommend for inclusion in budget	\$668,939
YELLOW - Considered for inclusion in budget	\$1,250,384
RED - Considered for inclusion in future budget	\$870,558

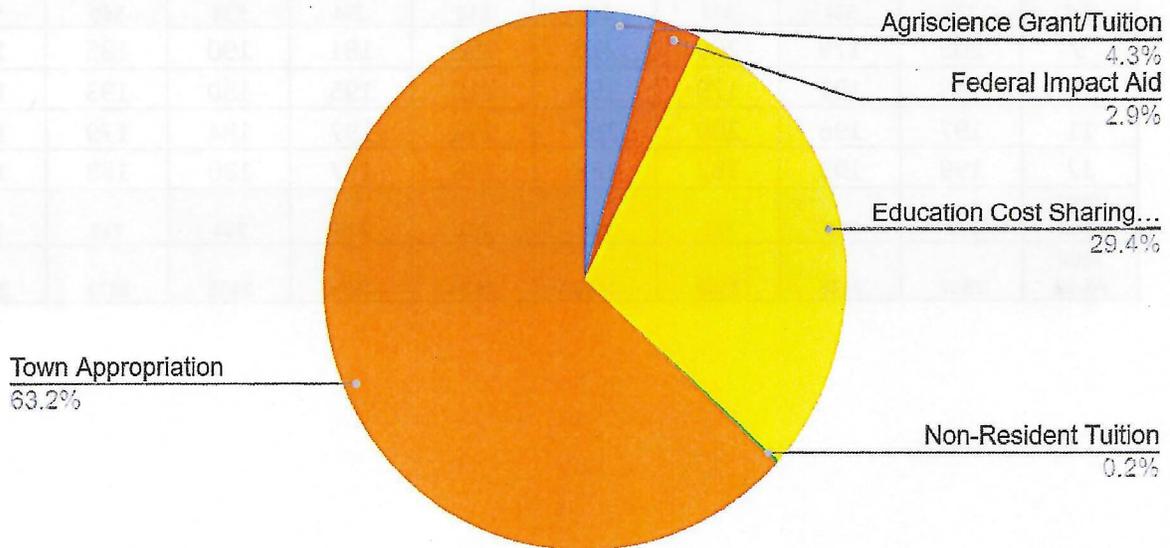
Line	Request	Estimated Cost	Location	Type	Tier
1	Initial purchase reduction for grade 4-5 teachers and interventionists ipads	-\$6,825	Curriculum	Equipment	Blue
2	Reduction from Year 1 cost of mandated literacy program	-\$48,000	Curriculum	Supplies	Blue
3	Discontinue usage of Lexia software	-\$15,240	Curriculum	Supplies	Blue
4	Reduction in non-dedicated ambulance service	-\$1,350	LHS Athlet...	Prof Serv	Blue
5	Expected heating oil decrease	-\$25,000	Maintenance	Supplies	Blue
6	Reduction in initial costs for program from the prior year	-\$15,000	LMS	Equipment	Blue
7	Reduction in initial supplies - unified arts	-\$4,500	LMS	Supplies	Blue
8	Remove CABE	-\$19,000	Districtwide	Other	Blue
9	3.0 FTE Elementary STEM	\$193,896	Curriculum	Salary	Green
10	Elementary STEM materials	\$4,500	Elementary	Equipment	Green
11	Increase TEAM Mentor payment to \$750 a year	\$9,983	Curriculum	Salary	Green
12	General curriculum supplies	\$4,700	Curriculum	Supplies	Green
13	Central Office Surge Capacity	\$3,120	Curriculum	Salary	Green
14	Intervention Resources	\$15,000	Curriculum	Supplies	Green
15	Math Learning Center K-5 (student books, manipulatives, intervention resrces)	\$17,612	Curriculum	Supplies	Green
16	Curriculum Associates iReady/Ready Classroom 6-8 (ELA and Math)	\$44,266	Curriculum	Supplies	Green
17	Textbooks - General Instruction (increase over prior year)	\$16,772	Curriculum	Supplies	Green
18	DreamBox	\$25,728	Curriculum	Supplies	Green
19	Forefront Platform K-5	\$5,736	Curriculum	Supplies	Green
20	Ignite - literacy intervention program	\$50,000	Curriculum	Prof Serv	Green
21	Various athletics expense increase	\$31,450	LHS Athlet...	Other	Green
22	Official and transportation cost increase	\$13,070	LHS Athlet...	Prof Serv	Green
23	Agriculture Science materials	\$4,750	AgriScience	Supplies	Green
24	Custodial and grounds equipment replacement	\$5,000	Maintenance	Equipment	Green
25	Expand extracurr offerings: intramurals	\$9,000	LMS	Salary	Green
26	IXL licenses	\$1,875	LHS	Prof Serv	Green
27	1.6 FTE Elementary Paraprofessional	\$37,128	Elementary	Salary	Green

28	After School activities stipend - Elementary Schools	\$13,000	Elementary	Salary	Green
29	Food service bad debt	\$10,000	Student Se...	Other	Green
30	Unitrends backup appliance	\$10,000	Technology	Prof Serv	Green
31	Securely web content filtering and detection	\$17,085	Technology	Prof Serv	Green
32	Frontline Central	\$13,358	Districtwide	Supplies	Green
33	Residency Investigations	\$15,000	Districtwide	Prof Serv	Green
34	2.4 FTE Special Education Paraprofessionals	\$55,692	Districtwide	Salary	Green
35	Increase daily sub rate by \$5 to \$130/day	\$15,760	Districtwide	Salary	Green
36	Musical equipment/instrument	\$15,457	Curriculum	Equipment	Green
37	Wrestling Mats	\$10,000	LMS	Equipment	Green
38	BMS system parts at GHS/LMS	\$35,000	Maintenance	Supplies	Yellow
39	LHS/LMS Late bus	\$167,582	Transporta...	Prof Serv	Yellow
40	Advanced email filtering / attack prevention	\$14,400	Technology	Prof Serv	Yellow
41	Behavior interventionist (2)	\$72,772	Student Se...	Salary	Yellow
42	BCBA (2)	\$210,000	Student Se...	Salary	Yellow
43	Math Coach (2)	\$190,000	Elementary	Salary	Yellow
44	1.0 FTE Instructional Coach - LMS	\$86,826	Curriculum	Salary	Yellow
45	1.0 FTE ELA Interventionist - LMS	\$86,826	Curriculum	Salary	Yellow
46	1.0 FTE Math Interventionist - LMS	\$86,826	Curriculum	Salary	Yellow
47	Art display cases 200 hallway (locker removal)	\$11,000	LHS	Other	Yellow
48	1.0 FTE English teacher	\$64,632	LHS	Salary	Yellow
49	1.0 FTE Mathematics teacher	\$64,632	LHS	Salary	Yellow
50	Content Facilitator Stipends	\$6,888	LMS	Salary	Yellow
51	Assistant Maintenance Director	\$75,000	Maintenance	Salary	Yellow
52	Attendance Home Visitors (2 FTE)	\$78,000	Student Se...	Salary	Yellow
53	1.0 FTE Band teacher (add 0.5 FTE to JW & GHS)	\$64,632	Elementary	Salary	Red
54	Transition Kindergarten teacher, est MA3	\$57,520	GFS	Salary	Red
55	Transition Kindergarten teacher, est MA3	\$57,520	GHS	Salary	Red
56	General interventionist, est MA3	\$57,520	LMS	Salary	Red
57	Director of Curriculum	\$140,000	Curriculum	Salary	Red
58	Expanded prek; 3 teachers and 6 paraprofessionals	\$345,000	Student Se...	Salary	Red
59	2 Elementary World Language Teachers	\$127,166	Curriculum	Salary	Red
60	Grade level field experience	\$15,500	LMS	Prof Serv	Red
61	Disc Golf Course	\$5,700	LHS	Equipment	Red

**SECTION IV:
REVENUES**

REVENUE					
	Actual 2022-23	Actual 2023-24	Town Budget 2024-25 (MUNIS)	Proposed Budget 2025-26	Variance Proposed 2025-26 Budget to 2024-25 Budget
State/Federal Revenues					
FPL 503 (Impact Aid)	\$1,558,207	\$1,804,635	\$1,050,000	\$1,164,441	\$114,441
AgriScience Operating	\$1,051,239	\$1,019,200	\$850,000	\$1,331,385	\$481,385
Education Cost Sharing (ECS)	\$11,475,245	\$11,547,735	\$11,904,199	\$12,016,278	\$112,079
Subtotal - State/Federal Revenues	\$14,084,691	\$14,371,570	\$13,804,199	\$14,512,104	\$707,905
Tuition Based Revenues					
Non-Resident Reg Ed Tuition	\$43,470	\$71,867	\$44,772	\$62,680	\$17,908
Non-Resident Spec Ed Tuition	\$126,736	\$60,559	\$82,086	\$25,500	-\$56,586
AgriScience Tuition	\$728,355	\$829,361	\$764,176	\$411,563	-\$352,613
Subtotal - Tuition Based Revenues	\$898,561	\$961,787	\$891,034	\$499,743	-\$391,291
Total State/Federal & Tuition Based Revenues	\$14,983,252	\$15,333,357	\$14,695,233	\$15,011,847	\$316,614

Town of Ledyard Proposed 2025-26 Estimated BOE Funding Source



**SECTION V:
ENROLLMENT**

Ledyard Public Schools Actual District Enrollment Oct 2016 to Oct 2024									
GRADE	ACTUAL Oct-2016	ACTUAL Oct-2017	ACTUAL Oct-2018	ACTUAL Oct-2019	ACTUAL Oct-2020	ACTUAL Oct-2021	ACTUAL Oct-2022	ACTUAL Oct-2023	ACTUAL Oct-2024
PreK	64	72	70	68	75	86	104	96	87
K	159	179	171	175	138	187	150	169	131
1	160	163	164	165	168	149	184	156	159
2	158	173	150	173	166	173	148	185	151
3	160	165	180	171	174	169	188	151	184
4	175	179	167	178	161	182	172	188	157
5	185	174	180	177	172	176	191	171	183
6	175	190	178	n/a	n/a	n/a	n/a	n/a	n/a
Total PK-5	1236	1295	1260	1107	1054	1122	1137	1116	1052
6	n/a	n/a	n/a	177	178	193	168	199	175
7	166	183	186	179	163	179	188	169	196
8	166	181	196	189	172	174	178	192	164
Total 6-8	332	364	382	545	513	554	534	560	535
9	205	179	205	218	192	181	190	185	188
10	198	191	179	191	210	195	180	193	184
11	197	196	200	167	194	197	184	179	180
12	199	193	182	188	165	197	180	188	189
Total 9-12	799	759	766	764	761	770	734	745	741
Total PK-12	2367	2418	2408	2416	2328	2438	2405	2421	2328

Projected Enrollment 2025-26

2024-25 Actuals (December 2024)							2025-26 Projected						
School	K	1	2	3	4	5	School	K	1	2	3	4	5
Gales Ferry/ Juliet Long	14	17	18	22	20	25	Gales Ferry/ Juliet Long	15	15	17	18	22	20
	14	16	17	21	19	25		15	15	18	18	22	20
	13	17	17	23	19	25		15	15	18	18	23	20
	14	16	19	23	19	25		16	15	18	18	23	20
Total	55	66	71	89	77	100	Total	61	60	71	72	90	80
Gallup Hill School	15	18	20	19	20	22	Gallup Hill School	16	15	23	16	24	20
	16	18	20	18	20	21		16	16	23	16	25	21
	15	19	19	19	21	22		16	15	23	17	25	21
	15	18	20	19	20	19		16	15	22	17	25	21
	15	18		20				16	15		17		
Total	76	91	79	95	81	84	Total	80	76	91	83	99	83
K-5 Total	131	157	150	184	158	184	Total	141	136	162	155	189	163

(Subject to change based on actual student enrollment)

GRADE	Actuals 2024-25 (Dec 24)	Projected 2025-26
6	172	189
7	192	177
8	165	197
Total 6-8	529	563
9	191	170
10	185	196
11	179	190
12	178	184
Total 9-12	733	740

Projected Enrollment

School District: **Ledyard, CT**

11/14/2024

Enrollment Projections By Grade*																				
Birth Year	Births*		School Year	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2019	147		2024-25	88	111	159	156	184	167	183	175	198	164	165	184	169	189	0	2241	3229
2020	145		2025-26	88	141	128	159	152	192	158	185	172	196	174	187	178	188	0	2198	3264
2021	179		2026-27	88	174	134	124	160	158	190	155	181	172	205	179	188	178	0	2191	3279
2022	163	(grow.)	2027-28	89	167	165	134	125	187	157	182	155	181	182	207	183	181	0	2171	3289
2023	175	(grow.)	2028-29	89	173	149	166	135	130	188	159	188	158	182	181	201	188	0	2162	3258
2024	161	(est.)	2029-30	89	167	164	149	168	141	129	188	158	185	184	191	175	201	0	2149	3238
2025	165	(est.)	2030-31	90	180	148	164	150	173	140	131	185	156	199	183	185	175	0	2110	3209
2026	159	(est.)	2031-32	90	164	152	149	165	158	172	142	128	185	185	198	158	185	0	2099	3189
2027	167	(est.)	2032-33	90	162	158	152	150	172	155	174	139	128	175	184	182	158	0	2077	3167
2028	165	(est.)	2033-34	91	163	154	158	153	168	171	167	171	135	138	174	159	192	0	2081	3172
2029	166	(est.)	2034-35	92	162	155	154	157	169	165	173	154	171	147	135	189	169	0	2050	3142

Note: Ungraded students (UNGR) often are high school students whose anticipated years of graduation are unknown, or students with special needs - UNGR not included in Grade Combinations for 7-12, 9-12, etc.

*Birth data provided by Public Health Vital Records Department, by each state.
 *Based on an estimate of births.
 *Based on children already born.
 *Based on students already enrolled.
 *K-12 Not reported, to protect subgroups with fewer than 10 students.

Projected Enrollment in Grade Combinations*									
School Year	PK-5	K-5	PK-2	K-2	3-5	6-8	K-8	9-12	9-12
2024-25	1891	265	529	441	524	535	1500	1278	741
2025-26	1912	324	512	424	500	523	1477	1272	719
2026-27	1928	249	520	431	508	511	1451	1251	749
2027-28	1994	295	545	455	449	528	1439	1268	738
2028-29	1907	218	575	487	421	502	1420	1249	742
2029-30	1995	285	559	470	425	512	1418	1249	731
2030-31	1926	295	563	472	493	452	1388	1179	722
2031-32	1944	356	585	465	493	425	1393	1141	706
2032-33	1931	247	569	470	477	441	1388	1139	689
2033-34	1844	253	564	472	480	467	1420	1128	681
2034-35	1834	242	563	471	471	428	1440	1108	619

Projected Percentage Changes			
School Year	K-12	Diff.	%
2024-25	2241		
2025-26	2198	-43	-1.9%
2026-27	2191	-7	-0.3%
2027-28	2171	-20	-0.9%
2028-29	2162	-9	-0.4%
2029-30	2149	-13	-0.6%
2030-31	2110	-39	-1.8%
2031-32	2099	-11	-0.5%
2032-33	2077	-22	-1.0%
2033-34	2053	4	0.2%
2034-35	2050	-3	-0.1%
Change	-191		-8.5%

*Projections should be updated annually to reflect changes in racial integration of families, real-estate sales, residential construction, births, and similar factors.

**SECTION VI:
PROJECTED STAFFING**

CERTIFIED STAFF							
Position*	Level	Actual 21-22	Actual 22-23	Actual 23-24	Actual 24-25	Proposed 25-26	Change
Superintendent	PK-12	1	1	1	1	1	0
Assistant Superintendent	PK-12	1	1	1	1	1	0
Director of Finance	PK-12	1	1	1	1	1	0
PPS Director	PK-12	1	1	1	1	1	0
Principal	PK-12	4	4	4	4	4	0
Assistant Principal	PK-12	5	5	5	5	5	0
Sped Coordinator	PK-12	4	4	4	4	4	0
Kindergarten	PK-5	10	10	9	9	9	0
Grade 1	PK-5	9	9	9	9	9	0
Grade 2	PK-5	9	9	9	8	8	0
Grade 3	PK-5	8	8	8	9	9	0
Grade 4	PK-5	8	8	8	8	8	0
Grade 5	PK-5	8	8	8	8	8	0
Elementary STEM	PK-5	0	0	0	0	3	3
Art	PK-12	6.8	6.8	7	7	7	0
Business	9-12	1	1	1	1	1	0
English/Language Arts	PK-12	14	14	14	14	14	0
World Language	6-12	6.67	7	7	7	7	0
Health	6-12	2	3	3	3	3	0
Agriscience	6-12	5	5	5	5	5	0
Family/Consumer Sci	6-12	1	1	1	2	2	0
Tech Ed/Computer	6-12	4	4	4	4	4	0
Mathematics	6-12	12	12	12	12	12	0
Science	6-12	13.67	14.67	14.67	14.67	14.67	0
Music	PK-12	7.5	7	7	7	7	0
Social Studies	6-12	12	12	12	12	12	0
Physical Education	PK-12	9	9	9	9	9	0
MTSS Coordinator	PK-8	0	0	0	1	1	0
Literacy Coordinator	PK-8	1	1	1	1	1	0
CERTIFIED STAFF (continued)							

Position*	Level	Actual 21-22	Actual 22-23	Actual 23-24	Actual 24-25	Proposed 25-26	Change
Mathematics Coordinator	PK-8	1	1	1	1	1	0
Literacy Interventionist	PK-12	5	5	7	8	8	0
Math Interventionist	PK-12	6	7	6	6	6	0
Literacy Instructional Coach	PK-5	0	0	2	2	2	0
Clinical Supervision	PK-12	0	0	0	1	1	0
BCBA	PK-12	1	1	0	0	0	0
Sped Pre-K	PK	4	4	3	3	3	0
Sped K-12	K-12	30	30	32	32	32	0
School Readiness Pre-K	PK	2	2	2	2	2	0
Sped Medically Fragile	PK-8	1	1	1	1	1	0
Guidance	6-12	7	8	7.5	7.5	7.5	0
Psychologist	PK-12	5	5	4	4	4	0
Social Worker	PK-12	4	4	7	8	8	0
Speech	PK-12	6	6	6	6	6	0
Media Specialist	PK-12	3	4	4	4	4	0
Total Certified Staff		239.6	244.5	248.2	253.2	256.2	3.0

NON-CERTIFIED STAFF						
Position*	Actual 21-22	Actual 22-23	Actual 23-24	Actual 24-25	Proposed 25-26	Change
Non-union Office Staff		5.5	6	6	6	0
CO Clerical	Recategorized non-certified FTEs into new position groupings, which does not align with historical position categories.	6	6	6	6	0
School Clerical		14	14	14	14	0
Technology		8	5	4	4	0
Paraprofessional		75.2	75.6	69.8	73.8	4
Behavior Specialist		4	5	6	6	0
Tutor		1.2	1.2	1	1	0
Other Student Support		1.7	1.7	2.7	2.7	0
Custodial		19	19	19	19	0
Maintenance		4	4	4	4	0
Total Non-Certified Staff		133.99	138.6	137.5	132.5	136.5

Total Certified/Non-Certified Staff	373.6	383.1	385.7	385.7	392.7	7.0
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NON-INSTRUCTIONAL STAFF (SUBCONTRACTED EMPLOYEES)	
Service	Provider
Food Service	Chartwells
School Nurses	Town of Ledyard
Transportation	Student Transportation of America
Special Education	Bloom, Community Therapeutix, Soliant

* Certain prior year figures have been reclassified for consistency with the current year presentation

SECTION VII:

Ledyard Board of Education 2025-2026 Budget Funding Contingency Plan

The Ledyard Town Charter Revision, dated December 3, 2018, requires the Board of Education to include as part of the annual budget submittal, “plans for dealing with additional reductions in State funding that might occur after the Board of Education budget is prepared that could include reduction in services.”

Upon direction from the Ledyard Town Council that included a target reduction amount, the Ledyard Board of Education will evaluate the Board of Education adopted budget to identify potential specific reductions. It should be understood that any reductions to the budget will impact programs or district services to students.

It is important to consider that the Ledyard Board of Education budget is approximately 72% salary and wages. The remaining portions are made of relatively small allocations of mostly required expenses including student transportation. Any reduction to the 2025-2026 adopted Board of Education budget would necessitate a reduction in staff, which will potentially result in reduction in the number of class offerings, programming and student opportunities.

Collective bargaining rules and current contracts would require the newest hired staff, potentially the lowest compensated to be eliminated first, based on their particular assignment and the least impact to students.

For example:

- A \$120,000 reduction could necessitate the reduction of two teaching staff
- A \$175,000 reduction could necessitate the reduction of two teaching staff and three paraprofessional staff
- A \$215,000 reduction could necessitate the reduction of three teaching staff and two paraprofessional staff
- A \$250,000 reduction could necessitate the reduction of three teaching staff and four paraprofessional staff

The Board of Education will conduct Special Meetings, as required, to review the options identified by the Central Office and Staff and develop and approve a proposed budget revision to address the Town Council required reduction(s).

**SECTION VIII:
MUNIS BUDGET REPORT**

The budget projection document in this section is sorted by ORG, composed of location code and function code. Second, it is sorted by object code, identified as OBJECT. The ORG code consists of seven numbers made of two components: the first three numbers are the budget line's location code, and the last four numbers are the budget line's function. The OBJECT code in the database groups budget lines by a specific expense in categories including salaries, benefits, purchased services, supplies, and equipment.

For example, a general instruction (1000) instructional supply (56110) budget line at the location Gales Ferry School (202) will be identified as 2021000 56110. A math instruction (1011) teacher salary (51040) at Ledyard Middle School (205) will be identified as 2051011 51040.

Location codes are utilized to group accounts by school building (location codes 201 to 206) and also to group accounts that relate to multiple buildings by type (location codes 207 to 216).

- Next Year Budget Comparison Report: MUNIS report reflecting proposed 2025-2026 budget
- 2025-2026 Budget Including \$ Inc/Dec and % Inc/Dec: Excel spreadsheet showing both dollar and percentage changes over 2024-2025 budget

Location Code	Description	Location Code	Description
202	GALES FERRY	236	TITLE III ELL
203	JULIET W. LONG	237	TITLE III ELL C/O
204	GALLUP HILL SCHOOL	238	TITLE IV
205	LEDYARD MIDDLE SCHOOL	239	TITLE IV C/O
206	LEDYARD HIGH SCHOOL	240	QUALITY ENHANCEMENT PRG GRANT
207	LEDYARD AGRI-SCIENCE	250	IDEA - SECT 619
208	DISTRICT WIDE	251	IDEA - SECT 619 C/O
209	SPECIAL EDUCATION	255	IDEA - SECT 611
210	HEALTH DEPARTMENT	256	IDEA - SECT 611 C/O
211	PLANT & OPERATIONS	268	SPED EXCESS COST
212	TECHNOLOGY	269	ERATE
213	TRANSPORTATION	270	MAGNET SCHOOL TRANS / DODEA
216	CURRICULUM	275	LEAF GRANT
225	SCHOOL READINESS - SEV NEED	277	BEST TRAINING
230	TITLE I	280	ADULT EDUCATION
231	TITLE I C/O	285	MEDICAID
234	TITLE II	290	MISCELLANEOUS GRANTS
235	TITLE II C/O / ESSER		

Function Code	Description	Function Code	Description
1000	GENERAL INSTRUCTION	1400	SUMMER SCHOOL
1001	AGRI-SCIENCE INSTRUCTION	1600	CURRICULUM
1002	ART INSTRUCTION	2120	GUIDANCE
1003	BUSINESS EDUCATION INSTRUCTION	2130	HEALTH
1005	LANGUAGE ARTS INSTRUCTION	2140	PSYCHOLOGY
1006	FOREIGN LANGUAGE INSTRUCTION	2150	SPEECH & LANGUAGE
1007	KINDERGARTEN INSTRUCTION	2190	OTHER SUPPORT SERVICES
1008	HEALTH INSTRUCTION	2200	CAREER COUNSELING
1009	LIFE MANAGEMENT INSTRUCTION	2210	PROFESSIONAL DEVELOPMENT
1010	INDUSTRIAL TECH INSTRUCTION	2213	STAFF PROFESSIONAL DEVELOPMENT
1011	MATH INSTRUCTION	2220	MEDIA CENTER
1012	MUSIC INSTRUCTION	2230	INSTRUCTION RELATED TECHNOLOGY
1013	SCIENCE INSTRUCTION	2305	ADULT EDUCATION
1014	COMPUTER INSTRUCTION	2310	BOARD OF EDUCATION
1015	SOCIAL STUDIES INSTRUCTION	2320	DISTRICT ADMINISTRATIVE SERVICE
1051	READING INSTRUCTION	2400	GENERAL ADMINISTRATIVE SERVICE
1081	PHYSICAL EDUCATION	2410	DISTRICT WIDE SECRETARY LONGEV
1085	REMEDIAL READING INSTRUCTION	2500	DISTRICT COMMUNICATIONS
1086	REMEDIAL MATH INSTRUCTION	2600	OPERATION & MAINTENANCE OF PLT
1115	ACTIVITIES	2610	DIRECTORS SALARIES
1200	SPECIAL EDUCATION	2620	CUSTODIANS
1230	GEN SPED	2630	MAINTENANCE
1260	LEARNING DISABILITIES	2640	MAINTENANCE/CUST LONGEVITY
1270	MULTI-HANDICAPPED	2700	TRANSPORTATION
1280	LITERACY	3200	ATHLETICS
1290	SPECIAL LEARNING	6110	TUITION-PUBLIC
1300	EXTENDED DAY	6130	TUITION-NON-PUBLIC

Object Code	Description	Object Code	Description
51010	DISTRICT ADMIN SALARIES	54320	TECHNOLOGY RELATED CLASSROOM
51020	ADMINISTRATIVE SALARIES	54400	RENTALS
51030	GUIDANCE SALARIES	54900	OTHER PURCHASED SERVICES
51040	TEACHER SALARY	55100	TRANSPORTATION
51050	MEDIA SALARIES	55110	SPECIAL ED TRANSPORTATION
51060	TECHNOLOGY SALARIES	55200	STUDENT ACCIDENT INSURANCE
51100	SECRETARY/CLERICAL SALARIES	55300	COMMUNICATIONS
51130	OVERTIME	55400	DISTRICT ADVERTISING
51140	PARAPROFESSIONAL SALARIES	55600	SPED TUITION PUBLIC
51160	CUSTODIAN SALARIES	55660	MAGNET SCHOOL TUITION
51200	OTHER SALARY	55700	SPED TUITION-NON-PUBLIC
51210	SUBSTITUTE TEACHER SALARIES	55800	TRAVEL
51300	SEASONAL HELP	55900	ADULT EDUCATION
52200	SS AND MEDICARE	56110	INSTRUCTIONAL SUPPLIES
52300	RETIREMENT	56200	HEATING OIL/PROPANE
52350	DISTRICT TUITION REIMBURSEMENT	56210	NATURAL GAS
52600	UNEMPLOYMENT COMP	56220	ELECTRICITY
52800	DISTRICT INSURANCE	56260	GASOLINE/OIL
53210	TUTORS	56400	TEXTBOOKS
53300	PROFESSIONAL/TECH SERVICES	56410	PERIODICALS
53400	OTHER PROFESS/TECH SERVICES	56420	BOOKS, MEDIA & TECHNOLOGY
53410	SPEC ED DOCTORS	56800	TESTING SUPPLIES
53440	SPEC ED OT	56890	TECHNOLOGY SUPPLIES
53460	SPEC ED PT	56900	NON-INSTRUCTIONAL SUPPLIES
53500	DISTRICT CURRICULUM DEVELOP	57300	NEW EQUIPMENT
53740	TECH RELATED CLASS SUPP	57310	REPLACEMENT EQUIPMENT
54100	WATER & SEWER	57350	BUSINESS OFFICE SOFTWARE
54210	DISPOSAL SERVICE	58100	DUES & FEES
54300	REPAIRS & MAINTENANCE	58120	PROJECT O DUES & FEES
54310	EQUIPMENT MAINTENANCE		

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL INSTRUCTION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2021000 51040 TEACH SAL 0150-70-0002-01000-51040 -	2,317,898.00	1,127,521.00	1,189,317.00	1,189,317.00	.00	.00
2021000 51140 PARA SAL 0150-70-0002-01000-51140 -	67,193.00	95,517.00	119,034.00	119,034.00	.00	.00
2021000 56110 INSTRUCT 0150-70-0002-01000-56110 -	38,500.00	19,250.00	19,250.00	19,250.00	.00	.00
2021000 56890 TECH SUPP 0150-70-0002-01000-56890 -	12,000.00	6,000.00	6,000.00	6,000.00	.00	.00
2021000 57310 EQUIP REPL 0150-70-0002-01000-57310 -	950.00	475.00	475.00	475.00	.00	.00
2021002 51040 TEACH SAL 0150-70-0002-01002-51040 -	96,405.00	48,974.00	49,856.00	49,856.00	.00	.00
2021002 56110 INSTRUCT 0150-70-0002-01002-56110 -	2,400.00	1,200.00	1,200.00	1,200.00	.00	.00
2021005 56110 INSTRUCT 0150-70-0002-01005-56110 -	4,300.00	1,525.00	1,525.00	1,525.00	.00	.00
2021007 56110 INSTRUCT 0150-70-0002-01007-56110 -	750.00	750.00	750.00	750.00	.00	.00
2021011 56110 INSTRUCT 0150-70-0002-01011-56110 -	1,500.00	500.00	500.00	500.00	.00	.00
2021012 51040 TEACH SAL 0150-70-0002-01012-51040 -	74,082.00	72,158.00	76,509.00	76,509.00	.00	.00
2021012 54300 REP MAINT 0150-70-0002-01012-54300 -	1,000.00	500.00	500.00	500.00	.00	.00
2021012 56110 INSTRUCT 0150-70-0002-01012-56110 -	2,200.00	1,100.00	1,100.00	1,100.00	.00	.00
2021013 56110 INSTRUCT 0150-70-0002-01013-56110 -	2,200.00	1,100.00	1,100.00	1,100.00	.00	.00
2021015 56110 INSTRUCT 0150-70-0002-01015-56110 -	4,200.00	.00	.00	.00	.00	.00
2021051 56110 INSTRUCT 0150-70-0002-01051-56110 -	4,500.00	2,000.00	2,000.00	2,000.00	.00	.00
2021081 51040 TEACH SAL 0150-70-0002-01081-51040 -	65,676.00	34,644.00	36,569.00	36,569.00	.00	.00
2021081 56110 INSTRUCT 0150-70-0002-01081-56110 -	1,500.00	750.00	750.00	750.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PHYSICAL EDUCATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2021085 51040 TEACH SAL 0150-70-0002-01085-51040 -	.00	102,709.00	99,316.00	99,316.00	.00	.00
2021085 51140 PARA SAL 0150-70-0002-01085-51140 -	.00	35,987.00	37,853.00	37,853.00	.00	.00
2021085 56110 INSTRUCT 0150-70-0002-01085-56110 -	1,900.00	950.00	950.00	950.00	.00	.00
2021086 51040 TEACH SAL 0150-70-0002-01086-51040 -	.00	89,098.00	94,467.00	94,467.00	.00	.00
2021200 51140 PARA SAL 0150-70-0002-01200-51140 -	201,387.00	166,635.00	174,943.00	174,943.00	.00	.00
2021260 56110 INSTRUCT 0150-70-0002-01260-56110 -	3,600.00	1,800.00	1,800.00	1,800.00	.00	.00
2022140 56110 INSTRUCT 0150-70-0002-02140-56110 -	500.00	250.00	250.00	250.00	.00	.00
2022140 56800 TEST SUPP 0150-70-0002-02140-56800 -	250.00	125.00	125.00	125.00	.00	.00
2022150 56110 INSTRUCT 0150-70-0002-02150-56110 -	800.00	400.00	400.00	400.00	.00	.00
2022150 56800 TEST SUPP 0150-70-0002-02150-56800 -	650.00	325.00	325.00	325.00	.00	.00
2022210 53300 PROF SERV 0150-70-0002-02210-53300 -	3,500.00	3,000.00	3,000.00	3,000.00	.00	.00
2022220 51050 MEDIA SAL 0150-70-0002-02220-51050 -	71,022.00	37,633.00	39,902.00	39,902.00	.00	.00
2022220 51140 PARA SAL 0150-70-0002-02220-51140 -	17,769.00	18,692.00	19,661.00	19,661.00	.00	.00
2022220 56110 INSTRUCT 0150-70-0002-02220-56110 -	5,400.00	2,700.00	2,700.00	2,700.00	.00	.00
2022220 56900 OTHER SUPP 0150-70-0002-02220-56900 -	800.00	400.00	400.00	400.00	.00	.00
2022230 56890 TECH SUPP 0150-70-0002-02230-56890 -	2,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2022400 51020 ADM SAL 0150-70-0002-02400-51020 -	285,768.00	148,671.00	150,875.00	150,875.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL ADMINISTRATIVE SERVICE			2024	2025	2026	2026	2026	2026
			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
2022400	51100	SEC SAL	112,081.00	59,368.00	59,813.00	59,813.00	.00	.00
0150-70-0002-02400-51100 -								
2022400	55300	COMM	1,300.00	650.00	650.00	650.00	.00	.00
0150-70-0002-02400-55300 -								
2022400	56900	OTHER SUPP	1,300.00	650.00	650.00	650.00	.00	.00
0150-70-0002-02400-56900 -								
2031000	51040	TEACH SAL	.00	1,019,398.00	996,827.00	996,827.00	.00	.00
0150-70-0003-01000-51040 -								
2031000	56110	INSTRUCT	.00	19,250.00	19,250.00	19,250.00	.00	.00
0150-70-0003-01000-56110 -								
2031000	56890	TECH SUPP	.00	6,000.00	6,000.00	6,000.00	.00	.00
0150-70-0003-01000-56890 -								
2031000	57310	EQUIP REPL	.00	475.00	475.00	475.00	.00	.00
0150-70-0003-01000-57310 -								
2031002	51040	TEACH SAL	.00	48,974.00	49,856.00	49,856.00	.00	.00
0150-70-0003-01002-51040 -								
2031002	56110	INSTRUCT	.00	1,200.00	2,200.00	2,200.00	.00	.00
0150-70-0003-01002-56110 -								
2031005	56110	INSTRUCT	.00	1,525.00	1,525.00	1,525.00	.00	.00
0150-70-0003-01005-56110 -								
2031011	56110	INSTRUCT	.00	500.00	2,750.00	2,750.00	.00	.00
0150-70-0003-01011-56110 -								
2031012	51040	TEACH SAL	.00	27,634.00	27,051.00	27,051.00	.00	.00
0150-70-0003-01012-51040 -								
2031012	54300	REP MAINT	.00	500.00	500.00	500.00	.00	.00
0150-70-0003-01012-54300 -								
2031012	56110	INSTRUCT	.00	1,100.00	1,100.00	1,100.00	.00	.00
0150-70-0003-01012-56110 -								
2031013	56110	INSTRUCT	.00	1,100.00	1,100.00	1,100.00	.00	.00
0150-70-0003-01013-56110 -								
2031015	56110	INSTRUCT	.00	1,700.00	1,700.00	1,700.00	.00	.00
0150-70-0003-01015-56110 -								
2031051	56110	INSTRUCT	.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0003-01051-56110 -								
2031081	51040	TEACH SAL	.00	34,645.00	36,569.00	36,569.00	.00	.00
0150-70-0003-01081-51040 -								

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PHYSICAL EDUCATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2031081 56110 INSTRUCT 0150-70-0003-01081-56110 -	.00	750.00	750.00	750.00	.00	.00
2031085 51040 TEACH SAL 0150-70-0003-01085-51040 -	.00	77,049.00	81,484.00	81,484.00	.00	.00
2031085 56110 INSTRUCT 0150-70-0003-01085-56110 -	.00	950.00	950.00	950.00	.00	.00
2031086 51040 TEACH SAL 0150-70-0003-01086-51040 -	.00	106,712.00	112,965.00	112,965.00	.00	.00
2031200 51140 PARA SAL 0150-70-0003-01200-51140 -	.00	40,745.00	42,776.00	42,776.00	.00	.00
2031260 56110 INSTRUCT 0150-70-0003-01260-56110 -	.00	1,800.00	1,800.00	1,800.00	.00	.00
2032140 56110 INSTRUCT 0150-70-0003-02140-56110 -	.00	250.00	250.00	250.00	.00	.00
2032140 56800 TEST SUPP 0150-70-0003-02140-56800 -	.00	125.00	125.00	125.00	.00	.00
2032150 56110 INSTRUCT 0150-70-0003-02150-56110 -	.00	400.00	400.00	400.00	.00	.00
2032150 56800 TEST SUPP 0150-70-0003-02150-56800 -	.00	325.00	325.00	325.00	.00	.00
2032210 53300 PROF SERV 0150-70-0003-02210-53300 -	.00	3,000.00	3,000.00	3,000.00	.00	.00
2032220 51050 MEDIA SAL 0150-70-0003-02220-51050 -	.00	37,634.00	39,902.00	39,902.00	.00	.00
2032220 56110 INSTRUCT 0150-70-0003-02220-56110 -	.00	2,700.00	2,700.00	2,700.00	.00	.00
2032220 56900 N INS SUPP 0150-70-0003-02220-56900 -	.00	400.00	400.00	400.00	.00	.00
2032230 56890 TECH SUPP 0150-70-0003-02230-56890 -	.00	1,000.00	1,000.00	1,000.00	.00	.00
2032400 51020 ADM SAL 0150-70-0003-02400-51020 -	.00	148,671.00	150,875.00	150,875.00	.00	.00
2032400 51100 SEC SAL 0150-70-0003-02400-51100 -	.00	55,474.00	55,890.00	55,890.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL ADMINISTRATIVE SERVICE	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2032400 55300 COMM 0150-70-0003-02400-55300 -	.00	650.00	650.00	650.00	.00	.00
2032400 56900 OTHER SUPP 0150-70-0003-02400-56900 -	.00	650.00	650.00	650.00	.00	.00
2041000 51040 TEACH SAL 0150-70-0004-01000-51040 -	2,628,322.00	2,570,293.00	2,773,179.00	2,773,179.00	.00	.00
2041000 51140 PARA SAL 0150-70-0004-01000-51140 -	69,581.00	167,762.00	195,026.00	195,026.00	.00	.00
2041000 56110 INSTRUCT 0150-70-0004-01000-56110 -	38,805.00	38,795.00	38,795.00	38,795.00	.00	.00
2041000 56890 TECH SUPP 0150-70-0004-01000-56890 -	12,000.00	12,000.00	12,000.00	12,000.00	.00	.00
2041000 57310 EQUIP REPL 0150-70-0004-01000-57310 -	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
2041002 51040 TEACH SAL 0150-70-0004-01002-51040 -	151,468.00	161,531.00	167,127.00	167,127.00	.00	.00
2041002 56110 INSTRUCT 0150-70-0004-01002-56110 -	4,200.00	4,200.00	4,200.00	4,200.00	.00	.00
2041005 56110 INSTRUCT 0150-70-0004-01005-56110 -	7,160.00	3,660.00	3,660.00	3,660.00	.00	.00
2041007 56110 INSTRUCT 0150-70-0004-01007-56110 -	3,100.00	3,110.00	3,110.00	3,110.00	.00	.00
2041011 56110 INSTRUCT 0150-70-0004-01011-56110 -	2,495.00	2,495.00	4,745.00	4,745.00	.00	.00
2041012 51040 TEACH SAL 0150-70-0004-01012-51040 -	107,530.00	88,592.00	83,231.00	83,231.00	.00	.00
2041012 54300 REP MAINT 0150-70-0004-01012-54300 -	850.00	850.00	850.00	850.00	.00	.00
2041012 56110 INSTRUCT 0150-70-0004-01012-56110 -	3,650.00	3,650.00	3,650.00	3,650.00	.00	.00
2041013 56110 INSTRUCT 0150-70-0004-01013-56110 -	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
2041015 56110 INSTRUCT 0150-70-0004-01015-56110 -	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
2041051 56110 INSTRUCT 0150-70-0004-01051-56110 -	10,600.00	8,600.00	8,600.00	8,600.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

READING INSTRUCTION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2041081 51040 TEACH SAL 0150-70-0004-01081-51040 -	125,609.00	127,426.00	134,846.00	134,846.00	.00	.00
2041081 56110 INSTRUCT 0150-70-0004-01081-56110 -	3,600.00	3,600.00	3,600.00	3,600.00	.00	.00
2041085 51040 TEACH SAL 0150-70-0004-01085-51040 -	.00	454,608.00	468,365.00	468,365.00	.00	.00
2041085 51140 PARA SAL 0150-70-0004-01085-51140 -	51,745.00	17,733.00	18,653.00	18,653.00	.00	.00
2041085 56110 INSTRUCT 0150-70-0004-01085-56110 -	3,100.00	2,350.00	2,350.00	2,350.00	.00	.00
2041086 51040 TEACH SAL 0150-70-0004-01086-51040 -	.00	183,061.00	183,531.00	183,531.00	.00	.00
2041200 51140 PARA SAL 0150-70-0004-01200-51140 -	341,080.00	342,815.00	359,907.00	359,907.00	.00	.00
2041260 56110 INSTRUCT 0150-70-0004-01260-56110 -	4,600.00	4,600.00	4,600.00	4,600.00	.00	.00
2042140 56110 INSTRUCT 0150-70-0004-02140-56110 -	600.00	600.00	600.00	600.00	.00	.00
2042140 56800 TEST SUPP 0150-70-0004-02140-56800 -	800.00	800.00	800.00	800.00	.00	.00
2042150 56110 INSTRUCT 0150-70-0004-02150-56110 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2042150 56800 TEST SUPP 0150-70-0004-02150-56800 -	700.00	700.00	700.00	700.00	.00	.00
2042210 53300 PROF SERV 0150-70-0004-02210-53300 -	9,350.00	14,350.00	14,350.00	14,350.00	.00	.00
2042220 51050 MEDIA SAL 0150-70-0004-02220-51050 -	101,092.00	102,709.00	104,558.00	104,558.00	.00	.00
2042220 51140 PARA SAL 0150-70-0004-02220-51140 -	.00	18,254.00	19,201.00	19,201.00	.00	.00
2042220 56110 INSTRUCT 0150-70-0004-02220-56110 -	9,850.00	8,850.00	8,850.00	8,850.00	.00	.00
2042220 56900 OTHER SUPP 0150-70-0004-02220-56900 -	550.00	550.00	550.00	550.00	.00	.00
2042230 56890 TECH SUPP 0150-70-0004-02230-56890 -	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

TECHNOLOGY	SUPPLIES-INSTR	TECH	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2042400	51020	ADM SAL	290,239.00	301,947.00	310,914.00	310,914.00	.00	.00
	0150-70-0004-02400-51020	-						
2042400	51100	SEC SAL	125,494.00	123,162.00	124,086.00	124,086.00	.00	.00
	0150-70-0004-02400-51100	-						
2042400	55300	COMM	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
	0150-70-0004-02400-55300	-						
2042400	56900	OTHER SUPP	2,300.00	2,300.00	2,300.00	2,300.00	.00	.00
	0150-70-0004-02400-56900	-						
2042700	51140	PARA SAL	5,700.00	5,745.00	6,043.00	6,043.00	.00	.00
	0150-70-0004-02700-51140	-						
2051000	54300	REP MAINT	.00	10,000.00	10,000.00	10,000.00	.00	.00
	0150-70-0005-01000-54300	-						
2051000	56110	INSTRUCT	29,700.00	28,762.00	28,762.00	28,762.00	.00	.00
	0150-70-0005-01000-56110	-						
2051000	56890	TECH SUPP	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
	0150-70-0005-01000-56890	-						
2051002	51040	TEACH SAL	96,405.00	253,286.00	259,999.00	259,999.00	.00	.00
	0150-70-0005-01002-51040	-						
2051002	56110	INSTRUCT	6,400.00	4,900.00	4,900.00	4,900.00	.00	.00
	0150-70-0005-01002-56110	-						
2051005	51040	TEACH SAL	341,104.00	461,797.00	475,838.00	475,838.00	.00	.00
	0150-70-0005-01005-51040	-						
2051005	56110	INSTRUCT	9,900.00	7,400.00	7,400.00	7,400.00	.00	.00
	0150-70-0005-01005-56110	-						
2051006	51040	TEACH SAL	158,986.00	164,270.00	170,031.00	170,031.00	.00	.00
	0150-70-0005-01006-51040	-						
2051006	56110	INSTRUCT	4,100.00	1,600.00	1,600.00	1,600.00	.00	.00
	0150-70-0005-01006-56110	-						
2051008	51040	TEACH SAL	152,892.00	157,542.00	167,127.00	167,127.00	.00	.00
	0150-70-0005-01008-51040	-						
2051008	56110	INSTRUCT	1,150.00	1,150.00	1,150.00	1,150.00	.00	.00
	0150-70-0005-01008-56110	-						
2051010	51040	TEACH SAL	207,289.00	157,542.00	162,615.00	162,615.00	.00	.00
	0150-70-0005-01010-51040	-						
2051010	56110	INSTRUCT	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
	0150-70-0005-01010-56110	-						

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

INDUSTRIAL TECH INSTRUCTIN	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2051011 51040 TEACH SAL 0150-70-0005-01011-51040 -	472,935.00	420,045.00	454,658.00	454,658.00	.00	.00
2051011 56110 INSTRUCT 0150-70-0005-01011-56110 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2051012 51040 TEACH SAL 0150-70-0005-01012-51040 -	131,602.00	139,467.00	140,192.00	140,192.00	.00	.00
2051012 54300 REP MAINT 0150-70-0005-01012-54300 -	1,400.00	1,400.00	1,400.00	1,400.00	.00	.00
2051012 56110 INSTRUCT 0150-70-0005-01012-56110 -	2,350.00	2,350.00	2,350.00	2,350.00	.00	.00
2051012 57310 EQUIP REPL 0150-70-0005-01012-57310 -	2,770.00	3,708.00	3,708.00	3,708.00	.00	.00
2051012 58100 DUES FEES 0150-70-0005-01012-58100 -	275.00	275.00	275.00	275.00	.00	.00
2051013 51040 TEACH SAL 0150-70-0005-01013-51040 -	523,800.00	415,434.00	427,790.00	427,790.00	.00	.00
2051013 56110 INSTRUCT 0150-70-0005-01013-56110 -	10,000.00	10,000.00	10,000.00	10,000.00	.00	.00
2051013 58120 PROJECT O 0150-70-0005-01013-58120 -	8,500.00	8,500.00	8,500.00	8,500.00	.00	.00
2051014 56890 TECH SUPP 0150-70-0005-01014-56890 -	6,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2051015 51040 TEACH SAL 0150-70-0005-01015-51040 -	289,215.00	449,777.00	459,871.00	459,871.00	.00	.00
2051015 56110 INSTRUCT 0150-70-0005-01015-56110 -	4,750.00	3,750.00	3,750.00	3,750.00	.00	.00
2051051 51040 TEACH SAL 0150-70-0005-01051-51040 -	163,673.00	53,224.00	56,180.00	56,180.00	.00	.00
2051051 56110 INSTRUCT 0150-70-0005-01051-56110 -	2,900.00	2,900.00	2,900.00	2,900.00	.00	.00
2051081 51040 TEACH SAL 0150-70-0005-01081-51040 -	139,220.00	147,217.00	163,045.00	163,045.00	.00	.00
2051081 56110 INSTRUCT 0150-70-0005-01081-56110 -	2,100.00	2,100.00	2,100.00	2,100.00	.00	.00
2051115 51040 TEACH SAL 0150-70-0005-01115-51040 -	22,894.00	20,737.00	26,152.00	26,152.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACTIVITIES	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2051115 55100 TRANSPORT 0150-70-0005-01115-55100 -	2,950.00	2,950.00	2,950.00	2,950.00	.00	.00
2051115 56900 OTHER SUPP 0150-70-0005-01115-56900 -	2,150.00	2,150.00	2,150.00	2,150.00	.00	.00
2051200 51140 PARA SAL 0150-70-0005-01200-51140 -	186,209.00	246,714.00	259,015.00	259,015.00	.00	.00
2051200 56110 INSTRUCT 0150-70-0005-01200-56110 -	2,900.00	2,900.00	2,900.00	2,900.00	.00	.00
2051200 56800 TEST SUPP 0150-70-0005-01200-56800 -	300.00	300.00	300.00	300.00	.00	.00
2052120 51030 GUID SAL 0150-70-0005-02120-51030 -	251,080.00	265,397.00	281,963.00	281,963.00	.00	.00
2052120 56110 INSTRUCT 0150-70-0005-02120-56110 -	650.00	650.00	650.00	650.00	.00	.00
2052140 56110 INSTRUCT 0150-70-0005-02140-56110 -	350.00	350.00	350.00	350.00	.00	.00
2052150 56110 INSTRUCT 0150-70-0005-02150-56110 -	750.00	750.00	750.00	750.00	.00	.00
2052210 53300 PROF SERV 0150-70-0005-02210-53300 -	3,350.00	3,350.00	3,350.00	3,350.00	.00	.00
2052220 51050 MEDIA SAL 0150-70-0005-02220-51050 -	96,405.00	97,948.00	99,711.00	84,711.00	.00	.00
2052220 56110 INSTRUCT 0150-70-0005-02220-56110 -	9,650.00	9,650.00	9,650.00	9,650.00	.00	.00
2052400 51020 ADM SAL 0150-70-0005-02400-51020 -	308,056.00	320,298.00	329,816.00	329,816.00	.00	.00
2052400 51100 SEC SAL 0150-70-0005-02400-51100 -	120,931.00	110,205.00	111,032.00	111,032.00	.00	.00
2052400 51140 PARA SAL 0150-70-0005-02400-51140 -	17,145.00	.00	.00	.00	.00	.00
2052400 55300 COMM 0150-70-0005-02400-55300 -	5,950.00	5,950.00	5,950.00	5,950.00	.00	.00
2052400 56900 OTHER SUPP 0150-70-0005-02400-56900 -	4,000.00	26,500.00	7,000.00	7,000.00	.00	.00
2052400 58100 DUES FEES 0150-70-0005-02400-58100 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2053200 51040 TEACH SAL 0150-70-0005-03200-51040 -	25,494.00	25,876.00	35,394.00	35,394.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

			2024	2025	2026	2026	2026	2026
			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
ATHLETICS								
2053200	53400	OTHER PROF	4,800.00	4,800.00	4,800.00	4,800.00	.00	.00
	0150-70-0005-03200-53400	-						
2053200	55100	TRANSPORT	5,800.00	6,380.00	6,380.00	6,380.00	.00	.00
	0150-70-0005-03200-55100	-						
2053200	56900	OTHER SUPP	4,000.00	4,000.00	4,000.00	14,000.00	.00	.00
	0150-70-0005-03200-56900	-						
2061000	56110	INSTRUCT	13,200.00	10,994.00	10,994.00	10,994.00	.00	.00
	0150-70-0006-01000-56110	-						
2061002	51040	TEACH SAL	162,939.00	173,192.00	179,922.00	179,922.00	.00	.00
	0150-70-0006-01002-51040	-						
2061002	56110	INSTRUCT	11,200.00	11,200.00	11,200.00	11,200.00	.00	.00
	0150-70-0006-01002-56110	-						
2061003	51040	TEACH SAL	88,846.00	93,913.00	99,316.00	99,316.00	.00	.00
	0150-70-0006-01003-51040	-						
2061003	56110	INSTRUCT	1,900.00	2,106.00	2,106.00	2,106.00	.00	.00
	0150-70-0006-01003-56110	-						
2061005	51040	TEACH SAL	534,353.00	613,182.00	597,543.00	597,543.00	.00	.00
	0150-70-0006-01005-51040	-						
2061005	56110	INSTRUCT	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
	0150-70-0006-01005-56110	-						
2061005	58100	DUES FEES	500.00	500.00	500.00	500.00	.00	.00
	0150-70-0006-01005-58100	-						
2061006	51040	TEACH SAL	404,364.00	428,573.00	455,865.00	455,865.00	.00	.00
	0150-70-0006-01006-51040	-						
2061006	56110	INSTRUCT	800.00	800.00	800.00	800.00	.00	.00
	0150-70-0006-01006-56110	-						
2061006	58100	DUES FEES	200.00	200.00	200.00	200.00	.00	.00
	0150-70-0006-01006-58100	-						
2061008	51040	TEACH SAL	101,092.00	102,709.00	110,300.00	110,300.00	.00	.00
	0150-70-0006-01008-51040	-						
2061008	56110	INSTRUCT	900.00	900.00	900.00	900.00	.00	.00
	0150-70-0006-01008-56110	-						
2061009	51040	TEACH SAL	96,405.00	97,948.00	99,711.00	99,711.00	.00	.00
	0150-70-0006-01009-51040	-						
2061009	56110	INSTRUCT	8,500.00	8,500.00	8,500.00	8,500.00	.00	.00
	0150-70-0006-01009-56110	-						
2061010	51040	TEACH SAL	276,882.00	284,994.00	293,889.00	293,889.00	.00	.00
	0150-70-0006-01010-51040	-						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

INDUSTRIAL TECH INSTRUCTIN	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2061010 54300 REP MAINT 0150-70-0006-01010-54300 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2061010 54400 RENTALS 0150-70-0006-01010-54400 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2061010 56110 INSTRUCT 0150-70-0006-01010-56110 -	24,500.00	24,500.00	24,500.00	24,500.00	.00	.00
2061011 51040 TEACH SAL 0150-70-0006-01011-51040 -	611,577.00	579,034.00	599,438.00	599,438.00	.00	.00
2061011 56110 INSTRUCT 0150-70-0006-01011-56110 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2061011 58100 DUES FEES 0150-70-0006-01011-58100 -	100.00	100.00	100.00	100.00	.00	.00
2061012 51040 TEACH SAL 0150-70-0006-01012-51040 -	162,939.00	173,192.00	179,922.00	179,922.00	.00	.00
2061012 53400 OTHER PROF 0150-70-0006-01012-53400 -	5,000.00	5,000.00	5,000.00	5,000.00	.00	.00
2061012 54300 REP MAINT 0150-70-0006-01012-54300 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2061012 56110 INSTRUCT 0150-70-0006-01012-56110 -	4,600.00	4,600.00	4,600.00	4,600.00	.00	.00
2061012 57310 EQUIP REPL 0150-70-0006-01012-57310 -	2,500.00	2,500.00	17,957.00	17,957.00	.00	.00
2061013 51040 TEACH SAL 0150-70-0006-01013-51040 -	806,393.00	806,091.00	830,133.00	830,133.00	.00	.00
2061013 56110 INSTRUCT 0150-70-0006-01013-56110 -	16,000.00	16,000.00	16,000.00	16,000.00	.00	.00
2061013 57310 EQUIP REPL 0150-70-0006-01013-57310 -	3,600.00	3,600.00	3,600.00	3,600.00	.00	.00
2061013 58120 PROJECT O 0150-70-0006-01013-58120 -	28,319.00	28,319.00	28,319.00	28,319.00	.00	.00
2061014 56890 TECH SUPP 0150-70-0006-01014-56890 -	5,500.00	5,500.00	5,500.00	5,500.00	.00	.00
2061015 51040 TEACH SAL 0150-70-0006-01015-51040 -	653,081.00	666,388.00	687,776.00	687,776.00	.00	.00
2061015 56110 INSTRUCT 0150-70-0006-01015-56110 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2061081 51040 TEACH SAL 0150-70-0006-01081-51040 -	275,028.00	343,047.00	361,794.00	361,794.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PHYSICAL EDUCATION			2024	2025	2026	2026	2026	2026
			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
2061081	56110	INSTRUCT	6,000.00	6,000.00	6,000.00	6,000.00	.00	.00
0150-70-0006-01081-56110 -								
2061115	51040	TEACH SAL	81,358.00	82,578.00	85,805.00	85,805.00	.00	.00
0150-70-0006-01115-51040 -								
2061200	51140	PARA SAL	123,443.00	37,030.00	38,876.00	38,876.00	.00	.00
0150-70-0006-01200-51140 -								
2061300	53210	TUTORS	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
0150-70-0006-01300-53210 -								
2062120	51030	GUID SAL	430,625.00	443,843.00	466,971.00	466,971.00	.00	.00
0150-70-0006-02120-51030 -								
2062120	55300	COMM	8,000.00	4,000.00	4,000.00	4,000.00	.00	.00
0150-70-0006-02120-55300 -								
2062120	56900	OTHER SUPP	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0006-02120-56900 -								
2062140	56110	INSTRUCT	2,100.00	2,100.00	2,100.00	2,100.00	.00	.00
0150-70-0006-02140-56110 -								
2062140	56900	N INS SUPP	5,250.00	5,250.00	5,250.00	5,250.00	.00	.00
0150-70-0006-02140-56900 -								
2062200	51200	OTHER SAL	36,920.00	39,711.00	40,902.00	40,902.00	.00	.00
0150-70-0006-02200-51200 -								
2062210	53300	PROF SERV	3,500.00	3,500.00	3,500.00	3,500.00	.00	.00
0150-70-0006-02210-53300 -								
2062220	51050	MEDIA SAL	101,092.00	102,709.00	104,558.00	104,558.00	.00	.00
0150-70-0006-02220-51050 -								
2062220	51140	PARA SAL	18,035.00	17,733.00	18,653.00	18,653.00	.00	.00
0150-70-0006-02220-51140 -								
2062220	56110	INSTRUCT	25,950.00	25,950.00	25,950.00	25,950.00	.00	.00
0150-70-0006-02220-56110 -								
2062220	57300	NEW EQUIP	1,100.00	1,100.00	1,100.00	1,100.00	.00	.00
0150-70-0006-02220-57300 -								
2062220	58100	DUES FEES	250.00	250.00	250.00	250.00	.00	.00
0150-70-0006-02220-58100 -								
2062223	56900	OTHER SUPP	1,500.00	.00	.00	.00	.00	.00
0150-70-0006-02223-56900 -								
2062400	51020	ADM SAL	482,329.00	500,879.00	515,330.00	515,330.00	.00	.00
0150-70-0006-02400-51020 -								

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL ADMINISTRATIVE SERVICE	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2062400 51100 SEC SAL 0150-70-0006-02400-51100 -	238,965.00	249,631.00	251,503.00	251,503.00	.00	.00
2062400 51140 PARA SAL 0150-70-0006-02400-51140 -	78,588.00	125,637.00	132,152.00	132,152.00	.00	.00
2062400 53400 OTHER PROF 0150-70-0006-02400-53400 -	5,500.00	5,500.00	7,375.00	7,375.00	.00	.00
2062400 54300 REP MAINT 0150-70-0006-02400-54300 -	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2062400 54400 RENTALS 0150-70-0006-02400-54400 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2062400 55300 COMM 0150-70-0006-02400-55300 -	15,500.00	9,500.00	9,500.00	9,500.00	.00	.00
2062400 56900 OTHER SUPP 0150-70-0006-02400-56900 -	19,150.00	14,650.00	14,650.00	14,650.00	.00	.00
2062400 58100 DUES FEES 0150-70-0006-02400-58100 -	16,000.00	15,000.00	15,000.00	15,000.00	.00	.00
2062500 53400 OTHER PROF 0150-70-0006-02500-53400 -	12,200.00	2,700.00	1,350.00	1,350.00	.00	.00
2063200 51040 TEACH SAL 0150-70-0006-03200-51040 -	268,351.00	218,187.00	222,551.00	222,551.00	.00	.00
2063200 51200 OTHER SAL 0150-70-0006-03200-51200 -	.00	68,000.00	70,440.00	70,440.00	.00	.00
2063200 54300 REP MAINT 0150-70-0006-03200-54300 -	14,000.00	14,000.00	14,000.00	14,000.00	.00	.00
2063200 54400 RENTALS 0150-70-0006-03200-54400 -	5,000.00	5,000.00	36,450.00	36,450.00	.00	.00
2063200 56900 OTHER SUPP 0150-70-0006-03200-56900 -	17,500.00	17,500.00	17,500.00	17,500.00	.00	.00
2063200 57300 NEW EQUIP 0150-70-0006-03200-57300 -	5,600.00	5,600.00	5,600.00	5,600.00	.00	.00
2063200 57310 EQUIP REPL 0150-70-0006-03200-57310 -	17,000.00	17,000.00	17,000.00	17,000.00	.00	.00
2071001 51040 TEACH SAL 0150-70-0007-01001-51040 -	537,167.00	553,377.00	576,846.00	576,846.00	.00	.00
2071001 51200 OTHER SAL 0150-70-0007-01001-51200 -	.00	7,500.00	7,500.00	7,500.00	.00	.00
2071001 53400 OTHER PROF 0150-70-0007-01001-53400 -	14,000.00	14,000.00	16,500.00	16,500.00	.00	.00
2071001 54300 REP MAINT 0150-70-0007-01001-54300 -	7,500.00	7,500.00	7,500.00	7,500.00	.00	.00
2071001 55800 TRAVEL 0150-70-0007-01001-55800 -	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

AGRI-SCIENCE INSTRUCTION			2024	2025	2026	2026	2026	2026
			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
2071001	56110	INSTRUCT	37,000.00	37,000.00	39,250.00	39,250.00	.00	.00
	0150-70-0007-01001-56110	-						
2071001	56890	TECH SUPP	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
	0150-70-0007-01001-56890	-						
2071001	56900	OTHER SUPP	1,600.00	1,600.00	1,600.00	1,600.00	.00	.00
	0150-70-0007-01001-56900	-						
2071001	58100	DUES FEES	4,000.00	4,000.00	4,000.00	4,000.00	.00	.00
	0150-70-0007-01001-58100	-						
2081000	51040	TEACH SAL	818,342.00	1,260.00	13,545.00	13,545.00	.00	.00
	0150-70-0008-01000-51040	-						
2081000	51210	SUB SAL	290,262.00	394,012.00	409,772.00	409,772.00	.00	.00
	0150-70-0008-01000-51210	-						
2081000	53210	TUTORS	.00	.00	62,500.00	50,000.00	.00	.00
	0150-70-0008-01000-53210	-						
2081000	56110	INSTRUCT	6,100.00	6,100.00	6,100.00	6,100.00	.00	.00
	0150-70-0008-01000-56110	-						
2081000	56400	TEXTBOOKS	59,500.00	85,156.00	101,928.00	101,928.00	.00	.00
	0150-70-0008-01000-56400	-						
2081000	56900	N INS SUPP	1,000.00	6,000.00	16,000.00	16,000.00	.00	.00
	0150-70-0008-01000-56900	-						
2081006	56400	TEXTBOOKS	22,300.00	3,000.00	3,000.00	3,000.00	.00	.00
	0150-70-0008-01006-56400	-						
2081011	56110	INSTRUCT	4,500.00	800.00	800.00	800.00	.00	.00
	0150-70-0008-01011-56110	-						
2081011	56400	TEXTBOOKS	.00	3,400.00	21,012.00	21,012.00	.00	.00
	0150-70-0008-01011-56400	-						
2081013	56110	INSTRUCT	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
	0150-70-0008-01013-56110	-						
2081015	56400	TEXTBOOKS	.00	500.00	500.00	500.00	.00	.00
	0150-70-0008-01015-56400	-						
2081051	56110	INSTRUCT	16,800.00	29,085.00	44,085.00	44,085.00	.00	.00
	0150-70-0008-01051-56110	-						
2081051	56400	TEXTBOOKS	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
	0150-70-0008-01051-56400	-						
2081085	51040	TEACH SAL	128,542.00	.00	.00	.00	.00	.00
	0150-70-0008-01085-51040	-						
2081280	53210	TUTORS	5,000.00	.00	.00	.00	.00	.00
	0150-70-0008-01280-53210	-						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

LITERACY	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2082210 53500 CURR DEV 0150-70-0008-02210-53500 -	8,400.00	5,000.00	5,000.00	5,000.00	.00	.00
2082213 53300 PROF SERV 0150-70-0008-02213-53300 -	22,600.00	36,760.00	36,760.00	36,760.00	.00	.00
2082230 56800 TEST SUPP 0150-70-0008-02230-56800 -	34,700.00	50,693.00	94,959.00	94,959.00	.00	.00
2082305 55900 ADULT EDUC 0150-70-0008-02305-55900 -	32,725.00	32,725.00	32,725.00	32,725.00	.00	.00
2082310 53400 OTHER PROF 0150-70-0008-02310-53400 -	2,450.00	5,000.00	5,000.00	5,000.00	.00	.00
2082320 51010 DISTR SAL 0150-70-0008-02320-51010 -	601,653.00	829,716.00	862,743.00	862,743.00	.00	.00
2082320 51100 SEC SAL 0150-70-0008-02320-51100 -	63,345.00	72,762.00	73,308.00	73,308.00	.00	.00
2082320 53400 OTHER PROF 0150-70-0008-02320-53400 -	109,750.00	129,750.00	144,750.00	144,750.00	.00	.00
2082400 51100 SEC SAL 0150-70-0008-02400-51100 -	144,955.00	149,614.00	150,736.00	150,736.00	.00	.00
2082400 51140 PARA SAL 0150-70-0008-02400-51140 -	.00	.00	1,020.00	1,020.00	.00	.00
2082400 51300 SEAS SAL 0150-70-0008-02400-51300 -	9,320.00	9,600.00	9,600.00	9,600.00	.00	.00
2082400 57300 NEW EQUIP 0150-70-0008-02400-57300 -	.00	.00	113,500.00	113,500.00	.00	.00
2082410 51100 SEC SAL 0150-70-0008-02410-51100 -	2,650.00	2,650.00	2,650.00	2,650.00	.00	.00
2082500 51100 SEC SAL 0150-70-0008-02500-51100 -	157,742.00	77,613.00	81,315.00	81,315.00	.00	.00
2082500 52200 SS & MED 0150-70-0008-02500-52200 -	515,000.00	546,497.00	600,754.00	600,754.00	.00	.00
2082500 52300 RETIREMENT 0150-70-0008-02500-52300 -	124,460.00	124,460.00	126,630.00	126,630.00	.00	.00
2082500 52350 DISTRICT T 0150-70-0008-02500-52350 -	31,700.00	36,700.00	40,300.00	40,300.00	.00	.00
2082500 52600 DISTRICT U 0150-70-0008-02500-52600 -	65,950.00	40,950.00	37,350.00	37,350.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

DISTRICT COMMUNICATIONS			2024	2025	2026	2026	2026	2026
			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
2082500	52800	DIST INS	100,000.00	105,000.00	105,000.00	105,000.00	.00	.00
0150-70-0008-02500-52800	-							
2082500	55200	STUDENT AC	12,500.00	12,950.00	12,950.00	12,950.00	.00	.00
0150-70-0008-02500-55200	-							
2082500	55300	COMM	107,950.00	107,950.00	133,265.00	133,265.00	.00	.00
0150-70-0008-02500-55300	-							
2082500	55400	ADVERT	2,300.00	2,300.00	2,300.00	2,300.00	.00	.00
0150-70-0008-02500-55400	-							
2082500	55800	TRAVEL	700.00	10,700.00	10,700.00	10,700.00	.00	.00
0150-70-0008-02500-55800	-							
2082500	56890	TECH SUPP	.00	2,800.00	2,800.00	2,800.00	.00	.00
0150-70-0008-02500-56890	-							
2082500	56900	OTHER SUPP	15,580.00	10,580.00	15,280.00	15,280.00	.00	.00
0150-70-0008-02500-56900	-							
2082500	57350	BUSINSOFT	99,600.00	102,100.00	118,158.00	118,158.00	.00	.00
0150-70-0008-02500-57350	-							
2082500	58100	DUES FEES	63,761.00	63,761.00	63,761.00	44,761.00	.00	.00
0150-70-0008-02500-58100	-							
2086110	55660	MAGNET SCH	443,400.00	334,580.00	334,580.00	334,580.00	.00	.00
0150-70-0008-06110-55660	-							
2091200	51020	ADM SAL	573,393.00	736,172.00	763,055.00	763,055.00	.00	.00
0150-70-0009-01200-51020	-							
2091200	51140	PARA SAL	.00	.00	55,692.00	55,692.00	.00	.00
0150-70-0009-01200-51140	-							
2091200	51200	OTHER SAL	400,161.00	253,884.00	266,794.00	266,794.00	.00	.00
0150-70-0009-01200-51200	-							
2091200	53400	OTHER PROF	.00	35,000.00	35,000.00	35,000.00	.00	.00
0150-70-0009-01200-53400	-							
2091200	54900	OTHER PUR	15,750.00	8,000.00	8,000.00	8,000.00	.00	.00
0150-70-0009-01200-54900	-							
2091200	55300	COMM	1,000.00	.00	.00	.00	.00	.00
0150-70-0009-01200-55300	-							
2091200	55800	TRAVEL	3,000.00	500.00	500.00	500.00	.00	.00
0150-70-0009-01200-55800	-							
2091200	56800	TEST SUPP	20,000.00	24,500.00	24,500.00	24,500.00	.00	.00
0150-70-0009-01200-56800	-							
2091200	56900	OTHER SUPP	8,400.00	8,400.00	8,400.00	8,400.00	.00	.00
0150-70-0009-01200-56900	-							
2091200	57300	NEW EQUIP	6,500.00	10,000.00	10,000.00	10,000.00	.00	.00
0150-70-0009-01200-57300	-							
2091200	58100	DUES FEES	3,250.00	4,250.00	4,250.00	4,250.00	.00	.00
0150-70-0009-01200-58100	-							

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

SPECIAL EDUCATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2091230 51040 TEACH SAL 0150-70-0009-01230-51040 -	2,278,272.00	2,277,431.00	2,407,070.00	2,407,070.00	.00	.00
2091260 51040 TEACH SAL 0150-70-0009-01260-51040 -	84,072.00	89,098.00	94,467.00	94,467.00	.00	.00
2091260 51140 PARA SAL 0150-70-0009-01260-51140 -	46,376.00	.00	.00	.00	.00	.00
2091260 51200 OTHER SAL 0150-70-0009-01260-51200 -	.00	25,000.00	25,000.00	25,000.00	.00	.00
2091260 53400 OTHER PROF 0150-70-0009-01260-53400 -	121,650.00	280,500.00	280,500.00	280,500.00	.00	.00
2091260 53410 SPED DR 0150-70-0009-01260-53410 -	4,000.00	4,000.00	4,000.00	4,000.00	.00	.00
2091260 55300 COMM 0150-70-0009-01260-55300 -	500.00	500.00	500.00	500.00	.00	.00
2091260 55800 TRAVEL 0150-70-0009-01260-55800 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2091260 56110 INSTRUCT 0150-70-0009-01260-56110 -	4,150.00	6,400.00	6,400.00	6,400.00	.00	.00
2091260 57300 NEW EQUIP 0150-70-0009-01260-57300 -	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
2091270 51040 TEACH SAL 0150-70-0009-01270-51040 -	96,405.00	97,948.00	99,711.00	99,711.00	.00	.00
2091270 51140 PARA SAL 0150-70-0009-01270-51140 -	18,035.00	.00	.00	.00	.00	.00
2091280 53210 TUTORS 0150-70-0009-01280-53210 -	26,000.00	10,000.00	10,000.00	10,000.00	.00	.00
2091290 51040 TEACH SAL 0150-70-0009-01290-51040 -	.00	161,453.00	154,867.00	154,867.00	.00	.00
2091400 51040 TEACH SAL 0150-70-0009-01400-51040 -	35,000.00	33,425.00	35,669.00	35,669.00	.00	.00
2091400 51100 SEC SAL 0150-70-0009-01400-51100 -	2,500.00	5,650.00	5,763.00	5,763.00	.00	.00
2091400 51140 PARA SAL 0150-70-0009-01400-51140 -	17,980.00	17,980.00	18,912.00	18,912.00	.00	.00
2091400 56900 OTHER SUPP 0150-70-0009-01400-56900 -	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2092140 51040 TEACH SAL 0150-70-0009-02140-51040 -	660,003.00	805,952.00	902,023.00	887,023.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PYSCHOLOGY	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2092150 51040 TEACH SAL 0150-70-0009-02150-51040 -	537,803.00	567,528.00	584,129.00	584,129.00	.00	.00
2092190 53400 OTHER PROF 0150-70-0009-02190-53400 -	180,137.00	336,570.00	408,447.00	408,447.00	.00	.00
2092190 53410 SPED DR 0150-70-0009-02190-53410 -	64,000.00	80,000.00	80,000.00	80,000.00	.00	.00
2092190 53440 SPED OT 0150-70-0009-02190-53440 -	280,000.00	260,000.00	260,000.00	260,000.00	.00	.00
2092190 53460 SPED PT 0150-70-0009-02190-53460 -	130,000.00	140,000.00	140,000.00	140,000.00	.00	.00
2092400 51100 SEC SAL 0150-70-0009-02400-51100 -	182,914.00	199,264.00	200,758.00	200,758.00	.00	.00
2096110 55600 TUIT PUBLI 0150-70-0009-06110-55600 -	271,511.00	414,820.00	450,080.00	450,080.00	.00	.00
2096130 55700 SPED TUIT 0150-70-0009-06130-55700 -	1,111,423.00	2,412,600.00	2,593,545.00	2,593,545.00	.00	.00
2096130 55701 TUITION GR 0150-70-0009-06130-55701 -	.00	-1,127,500.00	-1,091,110.00	-1,107,110.00	.00	.00
2102130 54900 OTHER PUR 0150-70-0010-02130-54900 -	1,250.00	2,500.00	2,500.00	2,500.00	.00	.00
2102130 56900 OTHER SUPP 0150-70-0010-02130-56900 -	9,528.00	7,778.00	7,778.00	7,778.00	.00	.00
2112600 51130 OT/SEAS HL 0150-70-0011-02600-51130 -	15,000.00	15,450.00	15,450.00	15,450.00	.00	.00
2112600 51160 H CUS SAL 0150-70-0011-02600-51160 -	1,058,491.00	1,051,253.00	1,058,357.00	1,058,357.00	.00	.00
2112600 51300 SEAS SAL 0150-70-0011-02600-51300 -	55,000.00	60,120.00	61,924.00	61,924.00	.00	.00
2112600 53300 PROF SERV 0150-70-0011-02600-53300 -	1,100.00	.00	.00	.00	.00	.00
2112600 54100 WA & SE 0150-70-0011-02600-54100 -	79,200.00	71,200.00	76,000.00	76,000.00	.00	.00
2112600 54210 DISP SERV 0150-70-0011-02600-54210 -	13,200.00	13,200.00	13,200.00	13,200.00	.00	.00
2112600 54300 REP MAINT 0150-70-0011-02600-54300 -	292,000.00	313,100.00	350,100.00	350,100.00	.00	.00
2112600 55800 TRAVEL 0150-70-0011-02600-55800 -	460.00	460.00	460.00	460.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

OPERATION AND MAINTENANCE OF P	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2112600 56200 HEAT 0150-70-0011-02600-56200 -	312,500.00	325,000.00	300,000.00	300,000.00	.00	.00
2112600 56210 NATGAS 0150-70-0011-02600-56210 -	143,900.00	156,400.00	161,400.00	161,400.00	.00	.00
2112600 56220 ELECT 0150-70-0011-02600-56220 -	533,500.00	721,500.00	756,500.00	756,500.00	.00	.00
2112600 56260 GAS/OIL 0150-70-0011-02600-56260 -	.00	30,000.00	30,000.00	30,000.00	.00	.00
2112600 56900 OTHER SUPP 0150-70-0011-02600-56900 -	219,000.00	215,000.00	215,000.00	215,000.00	.00	.00
2112600 57310 EQUIP REPL 0150-70-0011-02600-57310 -	1,000.00	5,000.00	10,000.00	10,000.00	.00	.00
2112610 51160 H CUS SAL 0150-70-0011-02610-51160 -	106,828.00	120,347.00	122,413.00	122,413.00	.00	.00
2112630 51160 H CUS SAL 0150-70-0011-02630-51160 -	251,638.00	259,168.00	261,165.00	261,165.00	.00	.00
2112640 51160 H CUS SAL 0150-70-0011-02640-51160 -	6,800.00	.00	6,350.00	6,350.00	.00	.00
2122230 51060 TECH SAL 0150-70-0012-02230-51060 -	266,261.00	233,979.00	241,010.00	241,010.00	.00	.00
2122230 53400 OTHER PROF 0150-70-0012-02230-53400 -	250.00	27,130.00	27,130.00	27,130.00	.00	.00
2122230 53740 TCH CLSSVC 0150-70-0012-02230-53740 -	14,500.00	14,500.00	14,500.00	14,500.00	.00	.00
2122230 54310 EQUIP MAIN 0150-70-0012-02230-54310 -	251,625.00	428,197.00	450,255.00	450,255.00	.00	.00
2122230 54312 EQ MAIN GR 0150-70-0012-02230-54312 -	.00	-45,000.00	.00	.00	.00	.00
2122230 54320 TECHNOLOGY 0150-70-0012-02230-54320 -	1,200.00	13,700.00	13,700.00	13,700.00	.00	.00
2122230 55800 TRAVEL 0150-70-0012-02230-55800 -	1,750.00	2,000.00	2,000.00	2,000.00	.00	.00
2122230 56890 TECH SUPP 0150-70-0012-02230-56890 -	63,000.00	77,150.00	70,325.00	70,325.00	.00	.00
2131200 55110 SPED 0150-70-0013-01200-55110 -	881,500.00	907,945.00	1,102,433.00	1,102,433.00	.00	.00
2132700 55100 TRANSPORT 0150-70-0013-02700-55100 -	1,309,193.00	1,542,018.00	1,619,269.00	1,619,269.00	.00	.00

Town and Schools of Ledyard



NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

TRANSPORTATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2132700 55101 TRANSP GR 0150-70-0013-02700-55101 -	.00	-18,000.00	-18,000.00	-18,000.00	.00	.00
2132700 56260 DIESEL/GAS 0150-70-0013-02700-56260 -	196,700.00	162,220.00	162,220.00	162,220.00	.00	.00
2133200 55100 TRANSPORT 0150-70-0013-03200-55100 -	51,000.00	51,000.00	64,070.00	64,070.00	.00	.00
2161601 56110 INSTRUCT 0150-70-0016-01000-56110 -	11,750.00	18,000.00	18,000.00	18,000.00	.00	.00
2161601 57350 CURRICSOFT 0150-70-0016-01000-57350 -	60,750.00	69,520.00	85,744.00	85,744.00	.00	.00
2161601 58100 DUES FEES 0150-70-0016-01000-58100 -	20,000.00	16,000.00	16,000.00	16,000.00	.00	.00
2161606 56110 INSTRUCT 0150-70-0016-01051-56110 -	.00	100,000.00	52,000.00	52,000.00	.00	.00
2772213 51040 TEACH SAL 0150-70-0077-02213-51040 -	3,000.00	3,000.00	13,043.00	13,043.00	.00	.00
GRAND TOTAL	35,908,368.00	38,369,823.00	40,734,742.00	40,667,242.00	.00	.00

** END OF REPORT - Generated by Ken Knight **

Town of Ledyard Public Hearing

Fiscal Year 2025/26 Budget

April 21, 2025 7:00 PM



General Government Budget Process Overview

Sessions and Meetings	Date
Mayor Submits Budget to the Town Council	March 3, 2025
3 Budget Work Sessions	March 6, 10, & 18
Finance Committee Approval	April 7, 2025
Town Council Approval	April 9, 2025
Public Hearing	April 21, 2025
Annual Town Meeting	May 19, 2025
Referendum Vote	May 20, 2025



Mayor's Budget Letter

- * Grand List for valuation yielded a net decrease of 0.51% compared to last year's overall increase in the value of 4.5%; about \$6.7 million in assessed loss value; mostly driven by the state's methodology for motor vehicle evaluation, veterans' change to property tax
- * Grand lists for the most comparable towns to Ledyard in the area are two to three times higher than Ledyard leading to a historically heavy reliance on residential property taxes
- * Debt Service decreased \$107,580 (2.72%) compared to last year's decrease of \$448,820, school roof projects
- * As of June 30, 2024, the Town's pension plan was 88.7% funded compared to 84% as of June 30, 2023. The increase is attributable to sound management and favorable market conditions.



Town of Ledyard Public Hearing

- * FY 2025/2026 proposed Budget – \$ 71,062,240
 - * General Government – \$ 30,395,998....4.59% (included town/BOE health insurance)
 - * Board of Education – \$ 40,667,242 5.99%
 - * General government 2.18%

- * Mayor’s proposed budget 3.15...down from 5.0 when he received all the budget lines from all departments/BOE
- * Council approved 2.76 for a proposed rate of: 37.97

- * 22 segments of a total of 45 department segments were an increase of 0%
- * Mill rate stabilization input: \$1,304,675



Town of Ledyard Public Hearing

Grand List decreased by 0.51%

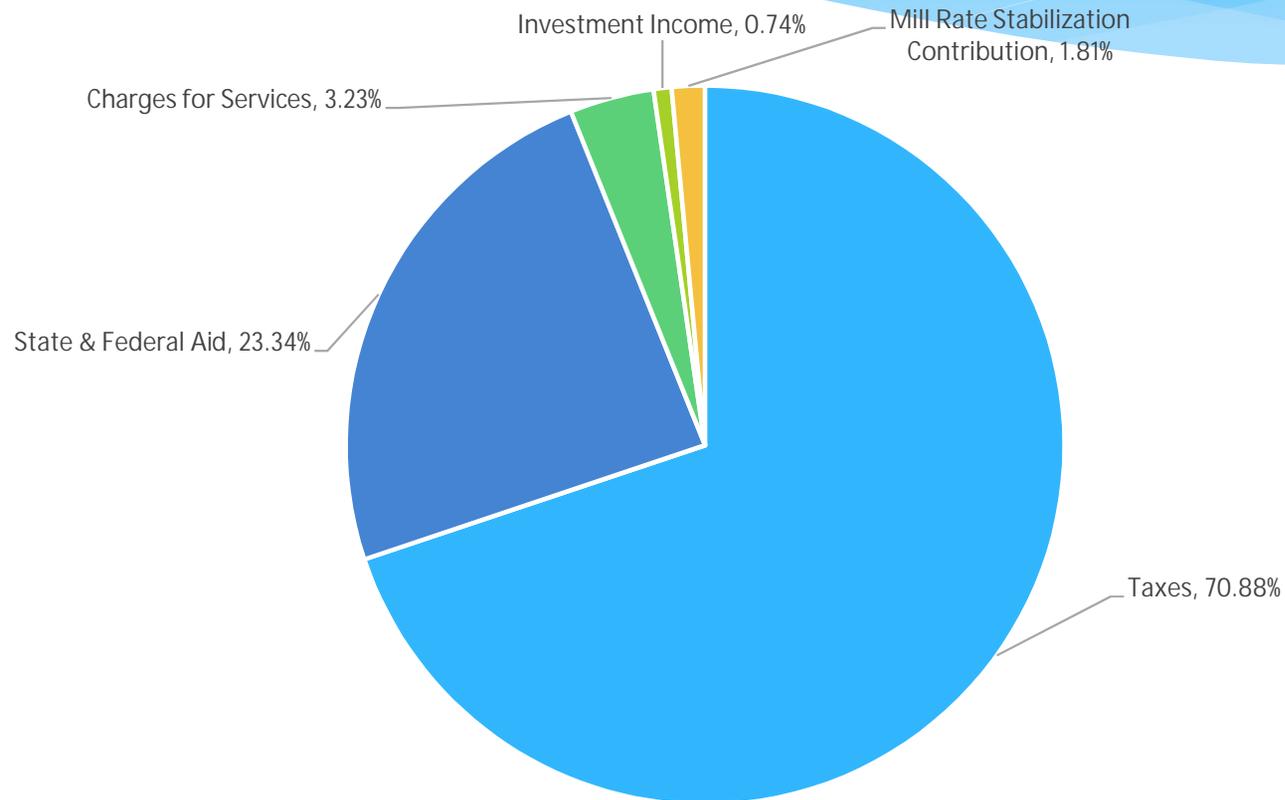
a loss of: \$250,000

Veterans' exemption: \$520,000



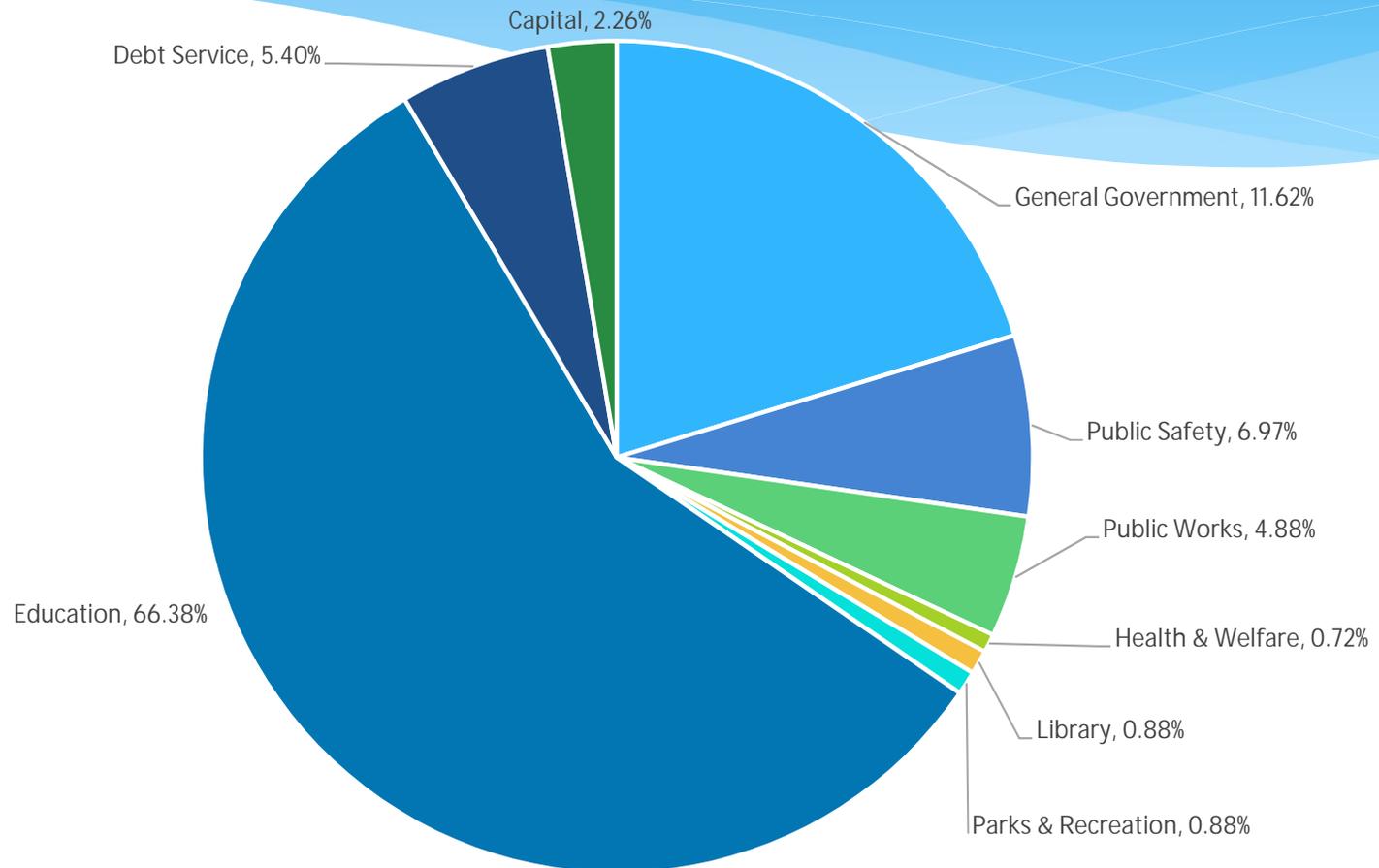


Proposed FY 25/26 Budgeted Revenues





Proposed FY 25/26 Budgeted Expenditures





Capital Improvement Plan

Description	Council Proposed Tax Levy	Council Proposed from Grants	Council Proposed Other	Council Proposed Total
Capital Improvement Plan 2025/2026	1,476,450		7	

Major Projects

- * Road Restoration \$900,000
- * Grants 744,341
- * Tax Levy 155,659
- * Road ratings have been maintained at or near **83** (out of 100) with this level of funding
- * **Multi-use Pathway/sewer \$1,080,000**

Major Projects

- * **Three sewer projects, Ledyard center to back of high school**
- * Fire Apparatus \$307,444
- * Tax Levy 307,444
- * New Police vehicle/equip \$100,000
- * Fire Dept. Equipment \$114,000



American Rescue Plan Act

- * The Town receive a total of approximately \$4,327,000 from the American Rescue Plan Act
 - * Funds were “obligated” by December 31, 2024,
 - * “liquidated” by end of calendar year 2026
 - * 30 projects completed
 - * 19 projects in progress



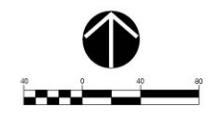
Major Capital Projects

- * GFS & JWL roof replacement
- * JWL solar projects (in process)
- * JWL air-condition install...summer of 2025



Schematic Concepts

LEDYARD COMMUNITY GREEN, LEDYARD, CT



todesign
 114 WEST MAIN STREET
 SUITE 202
 NEW BRITAIN, CT 06051
 860-612-1700
 todesignllc.com
 SITE DESIGN
 LANDSCAPE ARCHITECTURE
 URBAN PLANNING

August, 2020

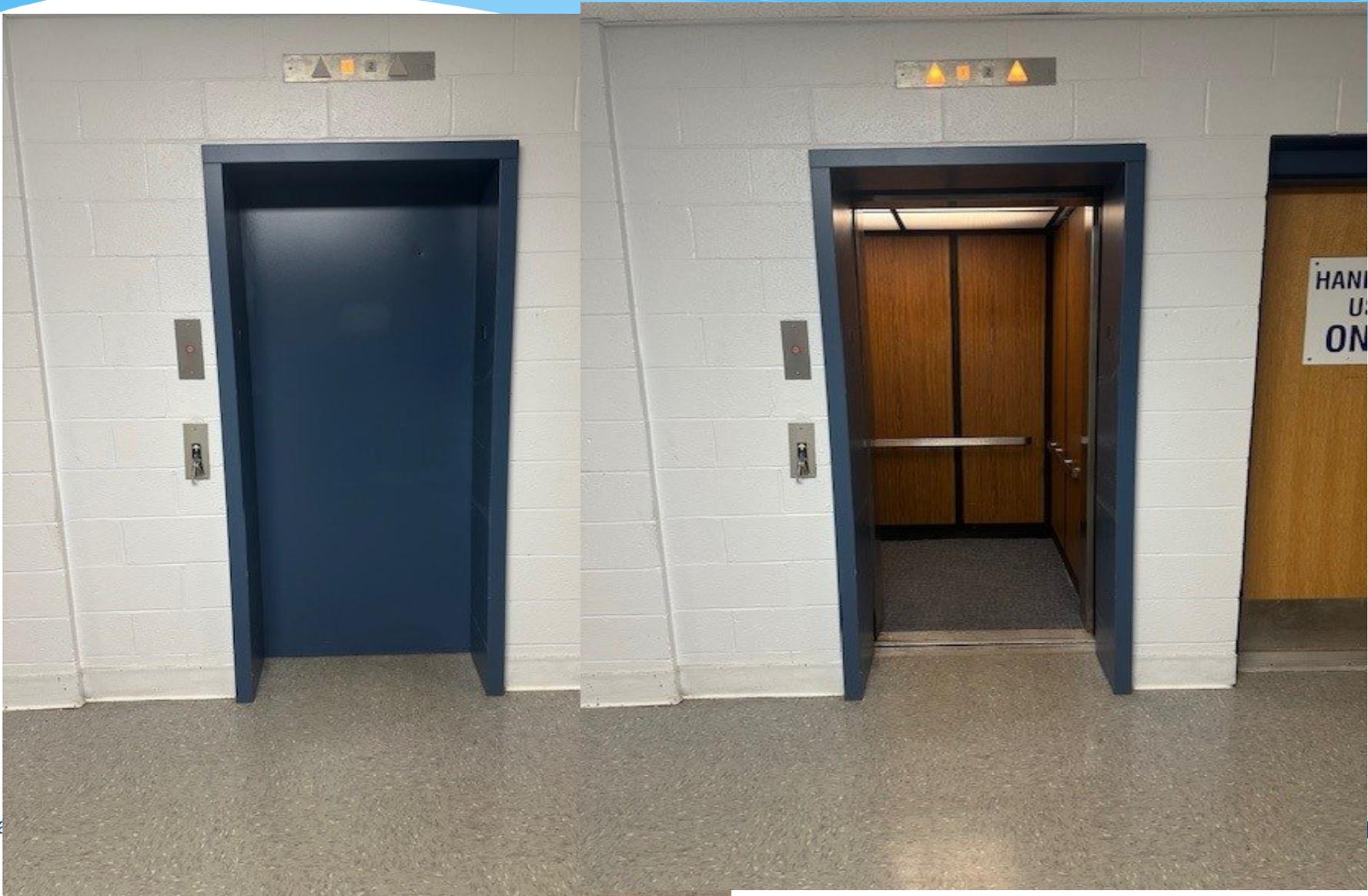


ARPA Projects Completed

Playscape Gales Ferry Winthrop Rd	Park and Rec	50,111
Replace 2 Dispatch Stations in Emergency Ops Center	Emergency Management	75,000
Funding for youth mental health clinicians	LPS	60,929
Vertical lift for town hall. . . .ADA accessible on all floors	Town hall	123,639
Automated Doors - Senior Center	Senior center	4,972
Road Restoration Fund	PW	114,885
Skid mounted sewer pump	WPCA	193,816
Up down Sawmill	Historic	41,340
Replace Firehouse software	Fire Departments	12,000
Rotary drum thickener panel	WPCA	32,653
TOTAL		\$709,345



Ledyard High School Elevator update





New Playscape 13 Winthrop





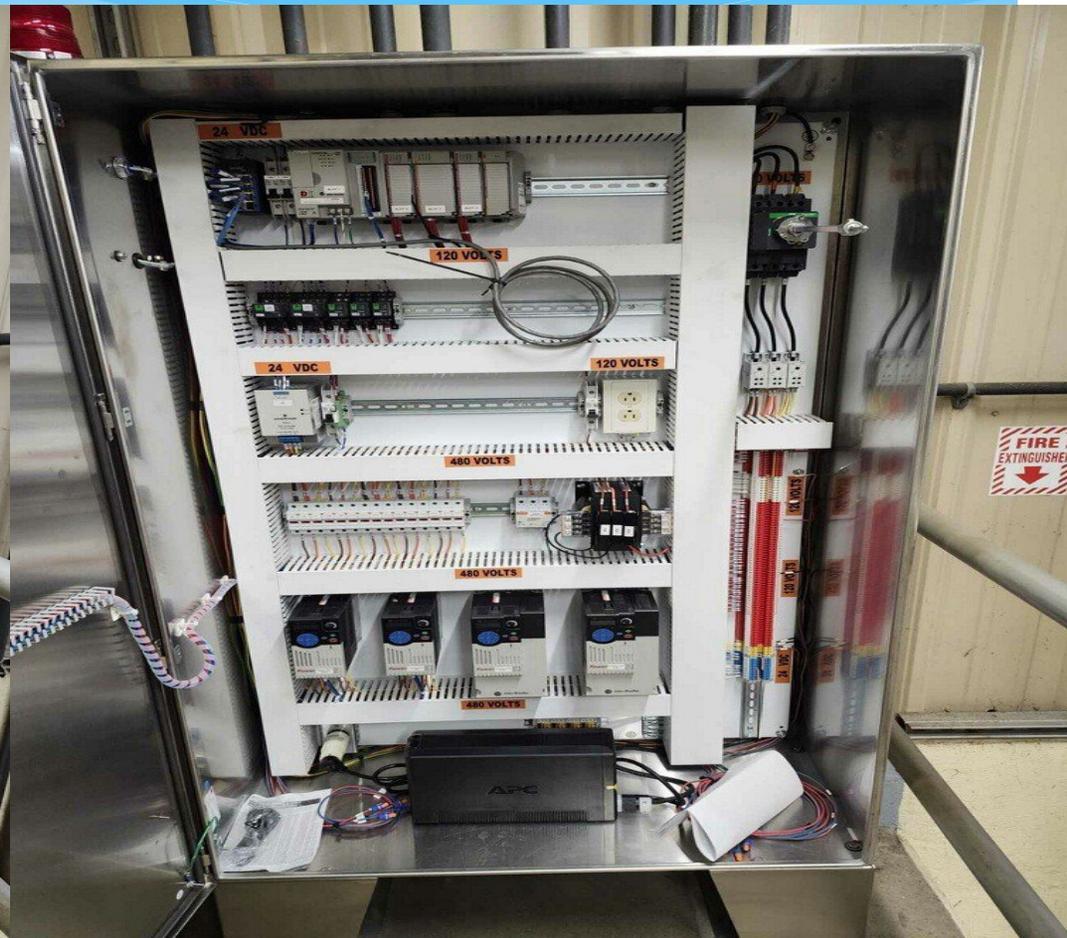
Ledyard Town Lift, all floors are easily acceptable now





WPCA Rotary Drum

removes solids from waste water 60 k savings





New Dispatch Stations in EOC





New Pumps for the WWTF





New A/C Units for Town Hall





ARPA Projects in Progress

Sewer Line Extension Phase I	WPCA	674,032
Sewer Line Extension Phase III	WPCA	631,473
Gales Ferry Corridor Study	48333	24,166
Housing Rehab Grant - additional funding	Land Use / Planning	100,000
Funding for youth mental health clinicians		58,515
Solid Playground Surface - JWL - BOE		50,000
Nathan Lester House repairs	Historic Districts	77,829
TOTAL		\$1,640,182

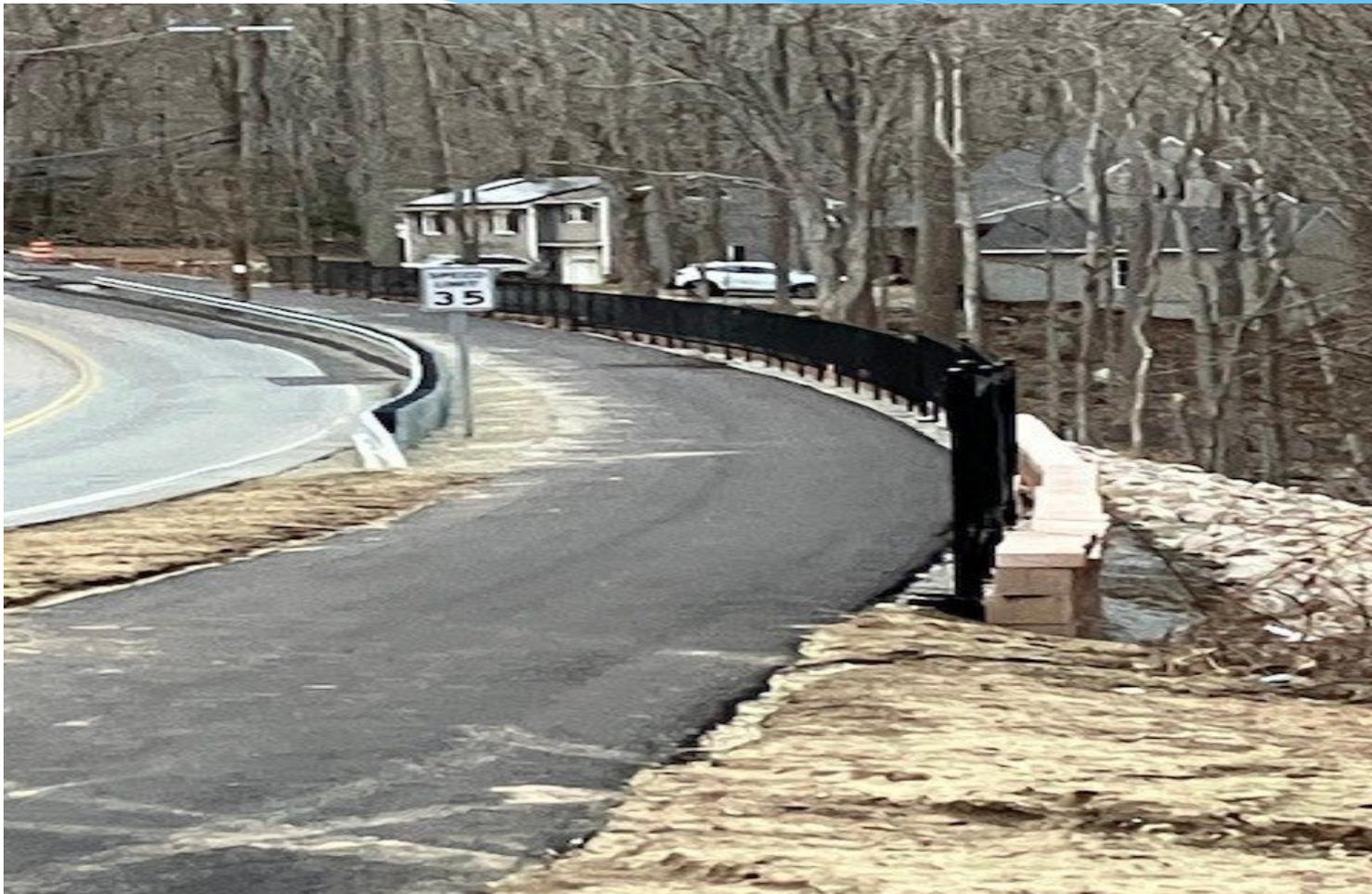


Ledyard at Gallup Hill Rd now meets state requirements





Trail and sewer line to HS and multi-use path





ARPA Projects Not Started Yet

Sewer Line Extension Phase III	WPCA	950,000
Erickson Park Enhancements	Park & Rec	55,000
Police Radio Interoperability	Police	46,125
Sidewalk Infill in Ledyard Center	Public Works	35,000
Add Sidewalks in Gales Ferry	On Hold	35,000
Exterior Doors (TH and Annex) w/ Electronic Locking Systems	Public Works	23,000
Electric Vehicle charging stations	Mayors Office	20,000
Vinyl Re-siding of Food Pantry	Mayors office	17,500
Gales Ferry Corridor Study	Land Use / Planning	15,000
Automated Doors - Senior Center	Public Works	5,000
TOTAL		\$1,201,625



Mil Rate Increase

- * Revenue from non-tax sources increased .04% late fees, grants, services
- * Interest income \$525,000
- * Healthcare costs continue to rise 11%
- * Inflation caused increases in utilities, materials, labor costs, and contracted services
- * increase 2.76 mil



Proposed FY26 area increases/decreases				
Municipality	Gen Gov	BoE	Mil rate increase/decrease	Notes
Colchester	5.75%	5.16%	1.62	\$500K of surplus used to get to 1.62
East Lyme	12%	4.16%	2.92	BoF reduced \$1.5M from BoE proposed budget
Groton	3.8	7.28	1.9	
Ledyard	4.59	5.99	2.76	\$1,304,675 from Mil Rate Stabilization Fund to get to 2.76
Montville	3.56	4.49	1.72	Council requested BoE to 3% (Pending)
New London	-2.08	0	-0.3	Workforce reduction of 10-15
North Stonington	3.77%	4.00%	0.12	BoF reduced BoE budget from 6.46% to 4%
Norwich		4.90%	2.28	
Plainfield	12.4	4.98	2.6	Did NOT adjust MV depreciation schedule
Preston	11.8		2.757	
Stonington	-4.39	4.71	0.73	
Waterford	2.71	4.78	0.85	



House assessed at:

- * 150,000
- * 250,000
- * 350,000
- * 450,000

Your tax bill will increase by

- \$413
- \$689
- \$965
- \$1,241



Legislative Issues

- * Commercial and industrial property tax cap
- * Continued legislative efforts to prevent towns from taxing private companies operating on tribal lands



Thank you for attending tonight's public hearing
Any questions?
Next, Board of Education



Ledyard Public Schools BOE Public Hearing 2025-2026





Mission Statement

Ledyard Public Schools provides every child with the experiences, supports, and opportunities necessary for life and success in our diverse and evolving world.



2024-29 Strategic Plan

STRATEGIES

ENHANCE PARTNERSHIPS WITHIN AND BEYOND THE SCHOOLS

Grow and develop relationships with staff, students, families, and members of the community to create belonging and partnerships that support the attainment of school and community goals.

PROVIDE OPPORTUNITIES FOR ALL STUDENTS

Promote opportunities and provide support to all students that allow them to advance skills, expand their understanding, and pursue their interests.

ENSURE ACTIVE, ENGAGED LEARNING

Engage students and staff to inquire, build understanding, and remain active participants in the learning process while contributing to the school community.

District BUDGET PRIORITIES:

- Continue opportunities for students in alignment with the strategic plan;
- Successful launch of the new literacy program (in compliance with the State of CT mandate) to benefit our students;
- Ongoing professional growth and support of our educators and staff;
- Continue enhancements and evolution of our intervention model;
- Continue to address and ameliorate achievement gaps and the number of students below basic on the SBAC.



Some Key Changes

- Security Enhancements
- Increased literacy intervention capacity with High Dosage Tutoring
- 4.0 FTE Paraeducators to support regular and special education programming
- 3.0 FTE Elementary STEM Teachers & Materials



25-26 Budget Adjustments

Contractual Salary increases		\$939,285
Inflationary adjustments, as follows:		
	Misc Inflationary Adjustments	\$68,989
	Transportation	\$77,251
	Utilities	\$44,800
	Special Education	\$482,569
	HVAC required services	\$37,000
Budget Savings		-\$134,915
Security enhancements		\$113,500
Budget Requests		\$668,939

Budget Recommendations

2025-2026

BLUE - Reduction to budget	-\$134,915		
Request	Estimated Cost	Location	Type
Initial purchase reduction for grade 4-5 teachers and interventionists ipads	-\$6,825	Curriculum	Equipment
Reduction from Year 1 cost of mandated literacy program	-\$48,000	Curriculum	Supplies
Discontinue usage of Lexia software	-\$15,240	Curriculum	Supplies
Reduction in non-dedicated ambulance service	-\$1,350	LHS Athletics	Prof Serv
Expected heating oil decrease	-\$25,000	Maintenance	Supplies
Reduction in initial costs for program from the prior year	-\$15,000	LMS	Equipment
Reduction in initial supplies - unified arts	-\$4,500	LMS	Supplies
Remove CABA	-\$19,000	Districtwide	Other

*Order within levels does not necessarily indicate priority.

Budget Recommendations, cont.*

2025-2026			
GREEN - Recommend for inclusion in budget	\$668,939		
Request	Estimated Cost	Location	Type
3.0 FTE Elementary STEM	\$193,896	Curriculum	Salary
Elementary STEM materials	\$4,500	Elementary	Equipment
Increase TEAM Mentor payment to \$750 a year	\$9,983	Curriculum	Salary
General curriculum supplies	\$4,700	Curriculum	Supplies
Central Office Surge Capacity	\$3,120	Curriculum	Salary
Intervention Resources	\$15,000	Curriculum	Supplies
Math Learning Center K-5 (student books, manipulatives, intervention resources)	\$17,612	Curriculum	Supplies
Curriculum Associates iReady/Ready Classroom 6-8 (ELA and Math)	\$44,266	Curriculum	Supplies
Textbooks - General Instruction (increase over prior year)	\$16,772	Curriculum	Supplies
DreamBox	\$25,728	Curriculum	Supplies
Forefront Platform K-5	\$5,736	Curriculum	Supplies
Ignite - literacy intervention program	\$50,000	Curriculum	Prof Serv
Various athletics expense increase	\$31,450	LHS Athletics	Other

Budget Recommendations, cont.*

2025-2026			
GREEN - Recommend for inclusion in budget (cont.)	\$668,939		
Request	Estimated Cost	Location	Type
Official and transportation cost increase	\$13,070	LHS Athletics	Prof Serv
Agriculture Science materials	\$4,750	AgriScience	Supplies
Custodial and grounds equipment replacement	\$5,000	Maintenance	Equipment
Expand extracurr offerings: intramurals	\$9,000	LMS	Salary
IXL licenses	\$1,875	LHS	Prof Serv
1.6 FTE Elementary Paraprofessional	\$37,128	Elementary	Salary
After School activities stipend - Elementary Schools	\$13,000	Elementary	Salary
Food service bad debt	\$10,000	Student Services	Other
Unitrends backup appliance	\$10,000	Technology	Prof Serv
Securely web content filtering and detection	\$17,085	Technology	Prof Serv
Frontline Central	\$13,358	Districtwide	Supplies
Residency Investigations	\$15,000	Districtwide	Prof Serv
2.4 FTE Special Education Paraprofessionals	\$55,692	Districtwide	Salary
Increase daily sub rate by \$5 to \$130/day	\$15,760	Districtwide	Salary
Musical equipment/instrument	\$15,457	Curriculum	Equipment
Wrestling Mats	\$10,000	LMS	Equipment

Budget Recommendations, cont.*

2025-2026

2025-2026			
YELLOW - Considered for inclusion in budget	\$1,250,384		
Request	Estimated Cost	Location	Type
BMS system parts at GHS/LMS	\$35,000	Maintenance	Supplies
LHS/LMS Late bus	\$167,582	Transportation	Prof Serv
Advanced email filtering / attack prevention	\$14,400	Technology	Prof Serv
Behavior interventionist (2)	\$72,772	Student Services	Salary
BCBA (2)	\$210,000	Student Services	Salary
Math Coach (2)	\$190,000	Elementary	Salary
1.0 FTE Instructional Coach - LMS	\$86,826	Curriculum	Salary
1.0 FTE ELA Interventionist - LMS	\$86,826	Curriculum	Salary
1.0 FTE Math Interventionist - LMS	\$86,826	Curriculum	Salary
Art display cases 200 hallway (locker removal)	\$11,000	LHS	Other
1.0 FTE English teacher	\$64,632	LHS	Salary
1.0 FTE Mathematics teacher	\$64,632	LHS	Salary
Content Facilitator Stipends	\$6,888	LMS	Salary
Assistant Maintenance Director	\$75,000	Maintenance	Salary
Attendance Home Visitors (2 FTE)	\$78,000	Student Services	Salary

Budget Recommendations, cont.*

2025-2026			
RED - Considered for inclusion in future budget	\$870,558		
Request	Estimated Cost	Location	Type
1.0 FTE Band teacher (add 0.5 FTE to JWL & GHS)	\$64,632	Elementary	Salary
Transition Kindergarten teacher, est MA3	\$57,520	GFS	Salary
Transition Kindergarten teacher, est MA3	\$57,520	GHS	Salary
General interventionist, est MA3	\$57,520	LMS	Salary
Director of Curriculum	\$140,000	Curriculum	Salary
Expanded prek; 3 teachers and 6 paraprofessionals	\$345,000	Student Services	Salary
2 Elementary World Language Teachers	\$127,166	Curriculum	Salary
Grade level field experience	\$15,500	LMS	Prof Serv
Disc Golf Course	\$5,700	LHS	Equipment

Total Budget Request 2025-2026

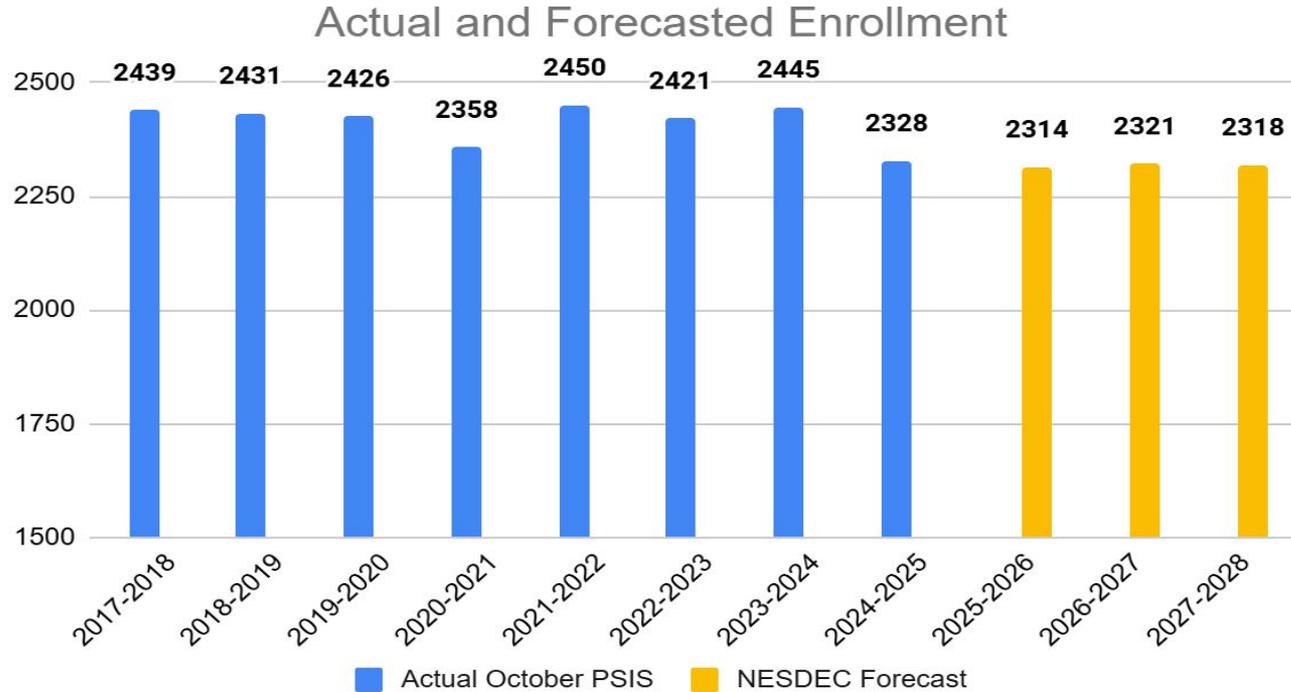
\$40,667,242

Increase from 2024-2025

\$2,297,419 or 5.98%

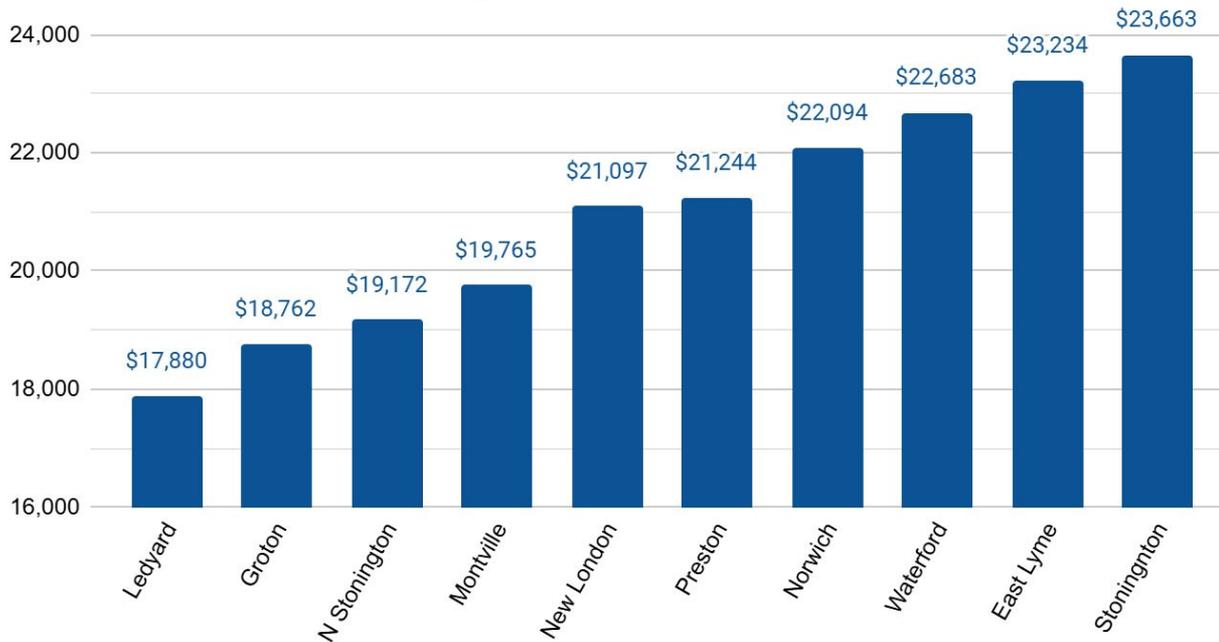


Actual and Forecasted Enrollment



Per Pupil Expenditure: New London County

Areas Towns in NL County 2023-2024 NCEP

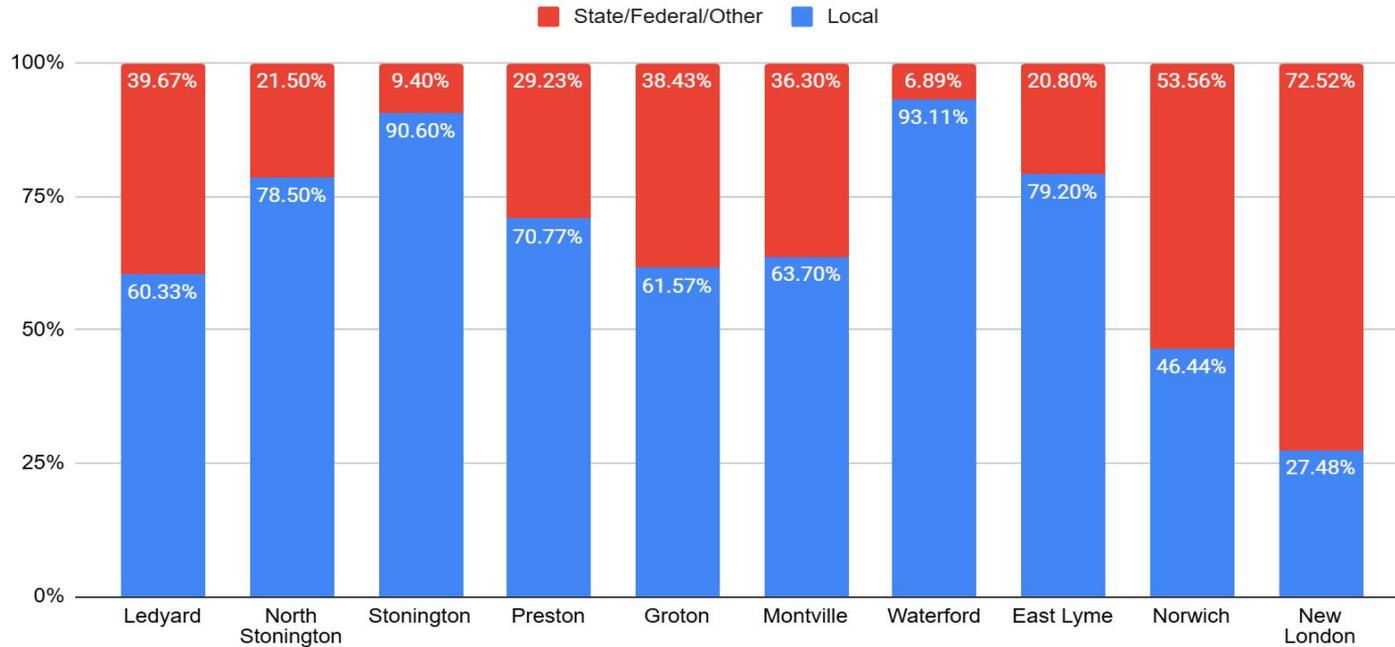


January 2025 per CSDE

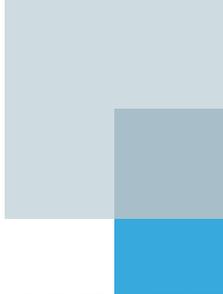
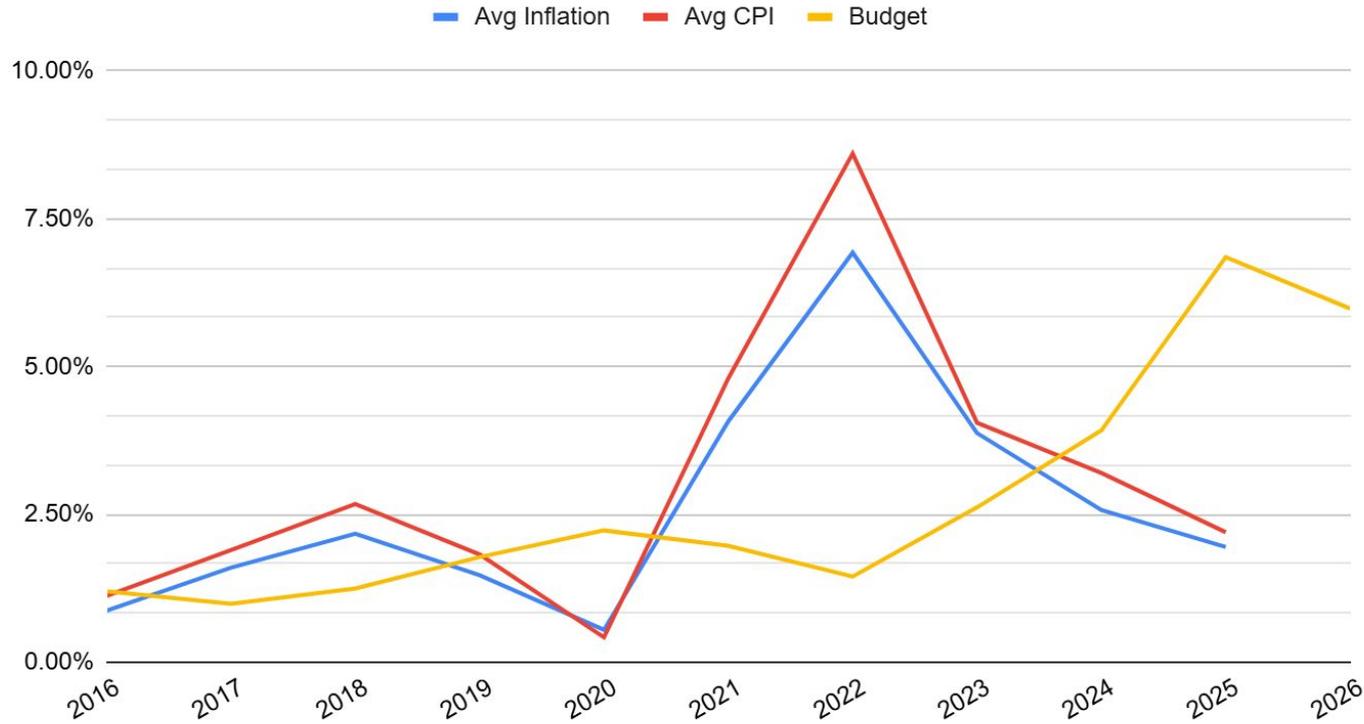


% Per Pupil Expenditure Paid by 22-23 Local Taxpayers:

Local and State/Federal/Other Funding



Comparison - Avg Inflation, Avg CPI and Budget



Estimated Revenue

REVENUE					
	Actual 2022-23	Actual 2023-24	Town Budget 2024-25 (MUNIS)	Proposed Budget 2025-26	Variance Proposed 2025-26 Budget to 2024-25 Budget
State/Federal Revenues					
FPL 503 (Impact Aid)	\$1,558,207	\$1,804,635	\$1,050,000	\$1,164,441	\$114,441
AgriScience Operating	\$1,051,239	\$1,019,200	\$850,000	\$1,331,385	\$481,385
Education Cost Sharing (ECS)	\$11,475,245	\$11,547,735	\$11,904,199	\$12,016,278	\$112,079
Subtotal - State/Federal Revenues	\$14,084,691	\$14,371,570	\$13,804,199	\$14,512,104	\$707,905
Tuition Based Revenues					
Non-Resident Reg Ed Tuition	\$43,470	\$71,867	\$44,772	\$62,680	\$17,908
Non-Resident Spec Ed Tuition	\$126,736	\$60,559	\$82,086	\$25,500	-\$56,586
AgriScience Tuition	\$728,355	\$829,361	\$764,176	\$411,563	-\$352,613
Subtotal - Tuition Based Revenues	\$898,561	\$961,787	\$891,034	\$499,743	-\$391,291
Total State/Federal & Tuition Based Revenues	\$14,983,252	\$15,333,357	\$14,695,233	\$15,011,847	\$316,614



Any questions or Feedback? [FAQ Online at Ledyard.net](http://Ledyard.net)



Roxanne Maher

From: Jay Hartling <jhartling@ledyard.net>
Sent: Tuesday, April 8, 2025 4:41 PM
To: Town Council Group
Cc: Board of Education; Wayne Donaldson
Subject: Update on Fire Alarm Replacement Projects - JWL and LHS

Good Evening,

As promised in the meeting last evening, here is additional information/clarity on the JWL and LHS Fire Alarm Updates. I am not able to speak to the Mayors rational for this years allocation in his recommended budget.

Unfortunately, like the town we continue to see year over year cost escalations that significantly impact our project budgets. Here are the numbers as they stand today:

Juliet W. Long School (JWL) - 2025 Allocated \$75,000 / Funds Remaining \$66,600 / Needed to complete this project \$52,400 (as of today's pricing).

- Recent quote (2/11/25) to finish upgrading the fire alarm system: **\$119,000.**
- Control panel replaced - \$8,400
-
- Smoke/heat detectors are limited to hallways. No detectors or visual alarms in classrooms.
- Current system lacks voice instruction capabilities and cannot issue separate lockdown notifications.

Ledyard High School (LHS) - \$350,000 (Amount requested by BOE Capital Plan)

- Recent verbal quote (November 2024) from Fire Alarm Specialty Design: **\$350,000.**
- System dates to original construction (1962) and faces continuous faults in multiple zones.
- Smoke/heat detectors are limited to hallways and some specialty rooms. No detectors or visual alarms in classrooms.
- Current system lacks voice instruction capabilities and cannot issue separate lockdown notifications.

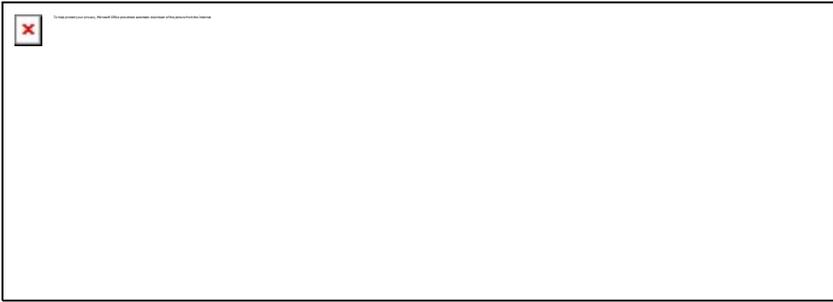
Thank you for your consideration and support. Please don't hesitate to reach out if you have any questions or need clarity on any of the above. -Jay

Jason S. Hartling

Superintendent

Ledyard Public Schools

“Believing in the unlimited potential of every student”



My working hours may vary from your working hours. Unless it is an identified emergency, please do not feel obligated to respond outside of your work schedule.

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE SUMMARY

DEPARTMENT	2022	2023	2024	2025				FY 2026				COUNCIL	Diff vs FY25
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD	% OF REVISED	DEPT PROPOSED	Diff vs FY24 Revised	MAYOR PROPOSED	Diff vs FY24 Revised		
TOWN COUNCIL	198,566	132,422	242,615	195,369	205,369	98,090	47.76%	230,256	24,887	230,256	24,887	-	(205,369)
HISTORIC DISTRICTS	21,121	23,549	30,159	33,700	33,700	6,952	20.63%	17,771	(15,929)	17,771	(15,929)	-	(33,700)
CEMETERY COMMITTEE	1,206	1,990	6,200	2,000	2,000	-	0.00%	2,000	-	2,000	-	-	(2,000)
MAYOR'S OFFICE	193,015	176,123	183,572	190,723	200,723	113,275	56.43%	219,130	18,407	219,130	18,407	-	(200,723)
ADMINISTRATIVE SUPPORT	129,112	132,032	137,524	129,700	129,700	69,303	53.43%	135,400	5,700	135,400	5,700	-	(129,700)
LEGAL SERVICES	124,356	89,899	100,621	20,000	20,000	23,128	115.64%	20,000	-	20,000	-	-	(20,000)
PROBATE	8,130	8,287	8,630	10,000	10,000	3,428	100.00%	10,000	-	10,000	-	-	(10,000)
PROPERTY INSURANCE	454,684	446,465	490,227	546,775	546,775	408,503	74.71%	581,125	34,350	581,125	34,350	-	(546,775)
HEALTH DISTRICT	110,973	117,038	116,400	116,400	116,400	116,400	0.00%	120,890	4,490	120,890	4,490	-	(116,400)
CONSERVATION COMMISSION	600	60	481	3,575	3,575	-	0.00%	3,575	-	3,575	-	-	(3,575)
HUMAN RESOURCES STAFF	119,297	117,175	91,754	134,650	134,650	58,629	43.54%	149,800	15,150	149,800	15,150	-	(134,650)
EMPLOYEE EXPENSES	9,202,968	9,826,512	10,003,389	10,420,750	10,420,750	5,067,689	48.63%	11,413,173	992,423	4,733,383	(5,687,367)	-	(10,420,750)
REGISTRARS	39,550	40,230	45,210	46,800	46,800	26,616	56.87%	59,380	12,580	53,820	7,020	-	(46,800)
ELECTIONS	17,922	15,922	37,005	54,271	54,271	46,562	85.80%	66,736	12,465	63,062	8,791	-	(54,271)
TOWN CLERK	143,077	153,699	152,495	157,087	157,087	88,431	56.29%	173,645	16,558	173,645	16,558	-	(157,087)
FINANCE	475,158	475,639	454,555	505,449	505,449	271,345	53.68%	561,100	55,651	561,100	55,651	-	(505,449)
ASSESSOR	130,593	169,393	173,218	180,932	180,932	100,066	55.31%	184,834	3,902	184,834	3,902	-	(180,932)
TAX COLLECTOR	238,890	244,517	300,474	154,505	154,505	139,407	90.23%	163,619	9,114	159,519	5,014	-	(154,505)
MGMT INFORMATION SYSTEMS	332,582	335,502	350,973	387,134	387,134	294,034	75.95%	405,133	17,999	405,133	17,999	-	(387,134)
LAND USE	248,401	279,231	348,012	357,546	435,546	241,874	55.53%	484,988	49,442	436,067	521	-	(435,546)
PLANNING COMM	-	1,280	1,928	3,500	3,500	1,402	40.06%	1,000	(2,500)	1,000	(2,500)	-	(3,500)
EDC	300	7,311	7,236	8,211	8,211	7,560	92.07%	8,140	(71)	8,140	(71)	-	(8,211)
IWWC	157	223	443	500	500	65	13.00%	500	-	500	-	-	(500)
ZONING BOARD OF APPEALS	-	368	375	500	500	-	0.00%	500	-	500	-	-	(500)
POLICE	2,726,757	2,992,126	2,976,894	3,007,655	3,007,655	1,809,665	60.17%	3,253,386	245,731	3,179,025	171,370	-	(3,007,655)
DISPATCH	676,417	707,978	671,058	669,249	669,249	419,369	62.66%	713,900	44,651	713,900	44,651	-	(669,249)
ANIMAL CONTROL	82,165	86,725	104,968	99,575	99,575	59,816	60.07%	101,125	1,550	101,125	1,550	-	(99,575)
FIRE MARSHAL	82,449	93,252	87,391	101,116	101,116	51,240	50.67%	104,690	3,574	104,690	3,574	-	(101,116)
ADMINISTRATOR EMERGENCY SERVICES	410,278	426,082	436,865	487,883	487,883	295,843	60.64%	504,934	17,051	487,934	51	-	(487,883)
LEDYARD FIRE	111,775	116,242	116,891	128,000	128,000	83,532	65.26%	131,900	3,500	129,500	1,500	-	(128,000)
GALES FERRY FIRE	197,874	198,033	197,186	219,094	219,094	141,772	64.71%	228,094	9,000	226,094	7,000	-	(219,094)
EMERGENCY MANAGEMENT	18,894	17,388	18,063	20,450	20,450	7,800	0.00%	20,450	-	20,450	-	-	(20,450)
VISITING NURSES	723,700	654,968	205,003	10,000	10,000	6,000	60.00%	10,000	-	10,000	-	-	(10,000)
SCHOOL NURSES	334,439	333,507	358,174	472,492	472,492	243,390	51.51%	504,690	32,198	504,690	32,198	-	(472,492)
SOCIAL SERVICES	93,869	101,285	77,190	-	-	-	0.00%	-	-	-	-	-	-
SENIOR CENTER	81,144	101,205	-	-	-	-	-	-	-	-	-	-	-
PUBLIC WORKS ADMIN	182,662	169,787	196,309	212,210	212,210	115,427	54.39%	224,000	11,790	224,000	11,790	-	(212,210)
PUBLIC WORKS HIGHWAY	1,052,845	1,036,119	1,132,926	1,249,527	1,249,527	630,896	50.49%	1,279,871	30,344	1,279,871	30,344	-	(1,249,527)
PUBLIC WORKS VEHICLE MAINTENANCE	292,542	357,279	334,420	287,051	287,051	221,407	77.13%	370,294	83,243	370,294	83,243	-	(287,051)
PUBLIC WORKS ROAD UPKEEP	181,627	174,390	146,664	184,800	184,800	55,418	29.99%	184,800	-	184,800	-	-	(184,800)
PUBLIC WORKS DRAINAGE	8,345	-	-	-	-	-	-	-	-	-	-	-	-
PUBLIC WORKS PROPERTY MAINTENANCE	90,128	99,705	84,615	86,050	86,050	35,363	41.10%	88,550	2,500	88,550	2,500	-	(86,050)
PUBLIC WORKS SANITATION	1,017,154	1,032,009	1,079,510	1,174,000	1,174,000	621,772	52.96%	1,330,000	156,000	1,330,000	156,000	-	(1,174,000)
LIBRARY	528,633	543,199	564,866	627,909	627,909	344,729	54.90%	645,878	17,969	628,883	974	-	(627,909)
PARKS AND RECREATION	459,633	470,617	588,720	617,484	617,484	337,788	54.70%	628,170	10,686	628,170	10,686	-	(617,484)
BOARD OF EDUCATION	33,223,716	34,337,932	35,815,724	38,369,823	38,369,823	-	0.00%	40,667,242	2,297,419	47,262,032	8,892,209	-	(38,369,823)
DEBT SERVICE	3,753,299	4,476,232	4,355,473	3,955,030	3,955,030	2,255,051	57.02%	3,847,450	(107,580)	3,847,450	(107,580)	-	(3,955,030)
CONTRIBUTION TO CNR	1,257,882	1,150,285	1,653,735	1,791,098	1,791,098	-	0.00%	2,393,006	601,908	1,606,450	(184,648)	-	(1,791,098)
TRANSFERRED FUNDS	1,415,954	664,060	504,131	-	-	-	0.00%	-	-	-	-	-	-
TOTAL GENERAL GOVERNMENT	26,856,907	27,329,068	26,620,449	29,060,750	29,158,750	14,919,037	51.16%	31,577,483	2,418,733	23,936,526	(5,222,224)	-	(29,158,750)
TOTAL BOARD OF EDUCATION	34,337,932	35,815,724	38,369,823	38,369,823	38,369,823	-	0.00%	40,667,242	2,297,419	47,262,032	8,892,209	-	(38,369,823)
TOTAL EXPENDITURES	61,194,839	63,144,792	64,990,272	67,430,573	67,528,573	14,919,037	22.09%	72,244,725	4,716,152	71,198,558	3,669,985	-	(67,528,573)

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025				2026			COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised		
						ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised				MAYOR PROPOSED	Diff vs FY25 Revised
TOWN COUNCIL																	
10110101	51601	TREASURER	17,453.00	17,924.00	18,550.00	18,981	18,981	11,001		19,551	570	3.0%	19,551	570	3.0%	(18,981)	-100.0%
10110101	51602	ADMIN TOWN COUNCIL	64,415.00	66,852.00	68,730.00	70,217	80,217	45,355		82,624	2,407	3.0%	82,624	2,407	3.0%	(80,217)	-100.0%
10110101	51600	ACCOUNTING SERVICES/AUDIT	25,500.00	25,875.00	26,385.00	26,200	28,200	38,200		40,110	1,910	5.0%	40,110	1,910	5.0%	(38,200)	-100.0%
10110101	51610	LEGAL SERVICES	89,157.00	10,357.00	117,305.00	50,000	50,000	2,970		70,000	20,000	40.0%	70,000	20,000	40.0%	(50,000)	-100.0%
10110101	56100	OPERATING EXPENSES	2,041.00	1,645.00	1,645.00	3,971	3,971	554		3,971	-	0.0%	3,971	-	0.0%	(3,971)	-100.0%
10110101	58790	CONTINGENCY	-	-	-	14,000	14,000	-		14,000	-	0.0%	14,000	-	0.0%	(14,000)	-100.0%
			198,566.00	132,422.00	242,615.00	195,369	205,369	98,090	47.76%	230,256	24,887	12.1%	230,256	24,887	12.1%	(205,369)	-100.0%
HISTORIC DISTRICTS																	
10110103	52205	CONTRACTUAL EXPENSES	10,096.00	10,333.00	15,500.00	16,000	16,000	1,292		-	(16,000)	-100.0%	-	(16,000)	-100.0%	(16,000)	-100.0%
10110103	54500	HISTORIC BUILDINGS MAINT	3,333.00	5,205.00	6,123.00	7,500	7,500	1,117		7,500	-	0.0%	7,500	-	0.0%	(7,500)	-100.0%
10110103	54501	SAW MILL MAINTENANCE	2,663.00	3,626.00	3,814.00	4,000	4,000	2,750		3,151	(849)	-21.2%	3,151	(849)	-21.2%	(4,000)	-100.0%
10110103	56100	LESTER RESEARCH OPERATING	3,739.00	1,862.00	1,845.00	3,100	3,100	636		4,015	915	29.5%	4,015	915	29.5%	(3,100)	-100.0%
10110103	56101	SAW MILL OPERATING	620.00	1,348.00	1,377.00	1,600	1,600	1,157		1,605	5	0.3%	1,605	5	0.3%	(1,600)	-100.0%
10110103	58790	MISCELLANEOUS EXPENSES	670.00	1,175.00	1,500.00	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%	(1,500)	-100.0%
			21,121.00	23,549.00	30,159.00	33,700	33,700	6,952	20.63%	17,771	(15,929)	-47.3%	17,771	(15,929)	-47.3%	(33,700)	-100.0%
CEMETERY COMMITTEE																	
10110107	56100	OPERATING EXPENSES	1,206.00	1,990.00	6,200.00	2,000	2,000	-		2,000	-	0.0%	2,000	-	0.0%	(2,000)	-100.0%
			1,206.00	1,990.00	6,200.00	2,000	2,000	-	-	2,000	-	0.0%	2,000	-	0.0%	(2,000)	-100.0%
MAYOR'S OFFICE																	
10110201	51160	CUSTODIAN SALARIES	6,922.00	-	-	-	-	-		-	-	-	-	-	-	-	-
10110201	51305	TOWN HALL FLOATER	17,708.00	18,156.00	18,940.00	19,771	19,771	11,416		28,692	8,921	45.1%	28,692	8,921	45.1%	(19,771)	-100.0%
10110201	51604	MAYOR	95,365.00	99,519.00	107,000.00	107,000	107,000	61,731		107,000	-	0.0%	107,000	-	0.0%	(107,000)	-100.0%
10110201	51607	MAYORAL ASST	43,812.00	45,285.00	45,532.00	46,952	56,952	33,214		68,438	11,486	20.2%	68,438	11,486	20.2%	(56,952)	-100.0%
10110201	51700	ADMINISTRATIVE WAGES	16,500.00	-	-	-	-	-		-	-	-	-	-	-	-	-
10110201	51901	TOWN NEWSLETTER	4,060.00	4,448.00	3,499.00	5,000	5,000	1,251		5,000	-	0.0%	5,000	-	0.0%	(5,000)	-100.0%
10110201	56100	OPERATING EXPENSES	1,933.00	1,704.00	957.00	2,500	1,000	70		2,500	1,500	150.0%	2,500	1,500	150.0%	(1,000)	-100.0%
10110201	58790	CONTINGENCY	6,715.00	7,011.00	7,644.00	8,500	11,000	5,593		7,500	(3,500)	-31.8%	7,500	(3,500)	-31.8%	(11,000)	-100.0%
			193,015.00	176,123.00	183,572.00	190,723	200,723	113,275	56.43%	219,130	18,407	9.2%	219,130	18,407	9.2%	(200,723)	-100.0%
ADMINISTRATIVE SUPPORT																	
10110203	53700	CONTRACT MAINT/LEASES	60,050.00	58,956.00	62,702.00	60,000	60,000	28,822		66,600	6,600	11.0%	66,600	6,600	11.0%	(60,000)	-100.0%
10110203	54311	FIRE HYDRANT MAINTENANCE	10,900.00	10,900.00	10,900.00	10,900	10,900	-		10,900	-	0.0%	10,900	-	0.0%	(10,900)	-100.0%
10110203	55247	ADA COMPLIANCE	279.00	896.00	174.00	1,000	1,000	244		500	(500)	-50.0%	500	(500)	-50.0%	(1,000)	-100.0%
10110203	55410	ADVERTISING/LEGAL NOTICES	15,165.00	16,365.00	16,139.00	10,500	10,500	2,577		10,000	(500)	-4.8%	10,000	(500)	-4.8%	(10,500)	-100.0%
10110203	56205	WATER	3,547.00	4,000.00	3,940.00	4,200	4,200	1,964		4,500	300	7.1%	4,500	300	7.1%	(4,200)	-100.0%
10110203	56900	OTHER SUPPLIES	4,775.00	5,352.00	9,742.00	6,500	6,500	3,710		6,500	-	0.0%	6,500	-	0.0%	(6,500)	-100.0%
10110203	56910	POSTAGE	15,900.00	16,268.00	14,602.00	17,000	17,000	12,412		16,000	(1,000)	-5.9%	16,000	(1,000)	-5.9%	(17,000)	-100.0%
10110203	58100	DUES & FEES	8,278.00	8,477.00	8,477.00	8,600	8,500	8,477		8,900	400	4.7%	8,900	400	4.7%	(8,500)	-100.0%
10110203	58105	MISC DUES&FEES	10,218.00	10,218.00	10,848.00	11,000	11,100	11,097		11,500	400	3.6%	11,500	400	3.6%	(11,100)	-100.0%
			129,112.00	132,032.00	137,524.00	129,700	129,700	69,303	53.43%	135,400	5,700	4.4%	135,400	5,700	4.4%	(129,700)	-100.0%
LEGAL SERVICES																	
10110205	53610	SPECIALLY APPROVED COUNSEL	100,782.00	73,522.00	84,531.00	-	-	-		-	-	-	-	-	-	-	-
10110205	53615	TOWN ATTORNEY	23,574.00	16,377.00	16,090.00	20,000	20,000	23,128		20,000	-	0.0%	20,000	-	0.0%	(20,000)	-100.0%
			124,356.00	89,899.00	100,621.00	20,000	20,000	23,128	115.64%	20,000	-	0.0%	20,000	-	0.0%	(20,000)	-100.0%
PROBATE																	
10110207	54900	PURCHASED SERVICES	8,130.00	8,287.00	8,630.00	10,000	10,000	3,428		10,000	-	0.0%	10,000	-	0.0%	(10,000)	-100.0%
			8,130.00	8,287.00	8,630.00	10,000	10,000	3,428	-	10,000	-	0.0%	10,000	-	0.0%	(10,000)	-100.0%
PROPERTY INSURANCE																	
10110209	55210	AUTO INSURANCE	60,201.00	70,425.00	70,511.00	78,740	78,740	56,077		82,675	3,935	5.0%	82,675	3,935	5.0%	(78,740)	-100.0%
10110209	55220	BOILER & MACHINERY INSURANCE	7,219.00	7,350.00	7,340.00	8,225	8,225	5,857		8,635	410	5.0%	8,635	410	5.0%	(8,225)	-100.0%
10110209	55231	POLICE PROFESS LIABILITY	16,104.00	16,180.00	16,150.00	18,100	18,100	12,891		19,000	900	5.0%	19,000	900	5.0%	(18,100)	-100.0%
10110209	55232	GEN LIAB / EXCESS LIAB	154,746.00	151,528.00	151,456.00	169,400	169,400	124,817		177,870	8,470	5.0%	177,870	8,470	5.0%	(169,400)	-100.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025				2026				COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised		
						ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED				Diff vs FY25 Revised	% Chge Revised
10110209	55233	PUBLIC OFFICIALS LIAB	38,092.00	38,280.00	38,210.00	42,805	42,805	30,485		44,945	2,140	5.0%	44,945	2,140	5.0%	-	(42,805)	-100.0%
10110209	55234	SCHOOL OFFICIALS LIAB	14,035.00	14,100.00	14,080.00	15,770	15,770	11,231		16,555	785	5.0%	16,555	785	5.0%	-	(15,770)	-100.0%
10110209	55235	VNA LIABILITY	7,569.00	7,110.00	7,090.00	-	-	-		-	-	-	-	-	-	-	-	#DIV/0!
10110209	55241	PROPERTY INSURANCE-BOE	78,198.00	78,570.00	78,420.00	87,857	87,857	62,570		92,250	4,393	5.0%	92,250	4,393	5.0%	-	(87,857)	-100.0%
10110209	55242	AMBULANCE & FIRE	56,063.00	56,166.00	58,806.00	61,753	61,753	66,712		72,715	10,962	17.8%	72,715	10,962	17.8%	-	(61,753)	-100.0%
10110209	55245	INSURANCE DEDUCTIBLE	(464.00)	6,646.00	15,665.00	20,000	20,000	3,127		20,000	-	0.0%	20,000	-	0.0%	-	(20,000)	-100.0%
10110209	55246	RISK MANAGEMENT	-	110.00	-	10,000	10,000	-		10,000	-	0.0%	10,000	-	0.0%	-	(10,000)	-100.0%
10110209	55249	CYBER COVERAGE	22,821.00	-	32,499.00	34,125	34,125	34,736		36,480	2,355	6.9%	36,480	2,355	6.9%	-	(34,125)	-100.0%
			454,684.00	446,465.00	490,227.00	546,775	546,775	408,503	74.71%	581,125	34,350	6.3%	581,125	34,350	6.3%	-	(546,775)	-100.0%
HEALTH DISTRICT																		
10110211	58790	HEALTH DISTRICT	110,973.00	117,038.00	116,400.00	116,400	116,400	116,400	100.0%	120,890	4,490	3.9%	120,890	4,490	3.9%	-	(116,400)	-100.0%
			110,973.00	117,038.00	116,400.00	116,400	116,400	116,400	100.0%	120,890	4,490	3.9%	120,890	4,490	3.9%	-	(116,400)	-100.0%
CONSERVATION COMMISSION																		
10110213	56100	OPERATING EXPENSES	600.00	60.00	481.00	1,150	1,150	-		1,150	-	0.0%	1,150	-	0.0%	-	(1,150)	-100.0%
10110213	57300	NEW EQUIPMENT	-	-	-	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%	-	(1,500)	-100.0%
10110213	58790	MISCELLANEOUS EXPENSES	600.00	60.00	481.00	925	925	-	0.0%	925	-	0.0%	925	-	0.0%	-	(925)	-100.0%
			600.00	60.00	481.00	3,575	3,575	-	0.0%	3,575	-	0.0%	3,575	-	0.0%	-	(3,575)	-100.0%
HUMAN RESOURCES STAFF																		
10110251	51606	HUMAN RESOURCES DIRECTOR	118,022.00	115,083.00	90,019.00	92,700	92,700	51,995		97,850	5,150	5.6%	97,850	5,150	5.6%	-	(92,700)	-100.0%
10110251	53610	LEGAL SERVICES	-	-	-	6,155	40,000	-		50,000	10,000	-	50,000	10,000	-	-	(40,000)	-100.0%
10110251	58110	TRAINING/MTGS/DUES/SUBSCRIP	1,275.00	2,092.00	1,735.00	1,950	1,950	479		1,950	-	0.0%	1,950	-	0.0%	-	(1,950)	-100.0%
			119,297.00	117,175.00	91,754.00	134,650	134,650	58,629	43.54%	149,800	15,150	11.3%	149,800	15,150	11.3%	-	(134,650)	-100.0%
EMPLOYEE EXPENSES																		
10110253	52000	HEALTH CARE GEN GOV	838,685.00	943,154.00	890,261.00	1,046,150	1,046,150	566,793		1,122,900	76,750	7.3%	1,122,900	76,750	7.3%	-	(1,046,150)	-100.0%
10110253	52100	HEALTH CARE BOE	5,116,660.00	4,920,692.00	5,700,111.00	5,193,830	5,193,830	2,900,363		6,069,790	875,960	16.9%	6,069,790	875,960	16.9%	-	(5,193,830)	-100.0%
10110253	52101	HEALTHCARE WAIVERS	220,806.00	225,531.00	223,743.00	275,000	275,000	119,355		275,000	-	0.0%	275,000	-	0.0%	-	(275,000)	-100.0%
10110253	52102	BENEFITS CONSULTANT	5,000.00	2,500.00	-	10,000	10,000	-		10,000	0.0%	-	10,000	0.0%	-	-	(10,000)	-100.0%
10110253	52105	HEALTHCARE-FIREFIGHTERS	101,305.00	85,217.00	102,576.00	125,900	125,900	72,624		133,100	7,200	5.7%	133,100	7,200	5.7%	-	(125,900)	-100.0%
10110253	52106	BOE RETIREE HEALTHCARE	-	488,934.00	41,905.00	575,000	575,000	5,147		525,000	(50,000)	-8.7%	525,000	(50,000)	-100.0%	-	(575,000)	-100.0%
10110253	52201	HEALTH CARE TEAMSTERS	336,908.00	360,894.00	347,190.00	410,000	410,000	225,550		418,000	8,000	2.0%	418,000	8,000	2.0%	-	(410,000)	-100.0%
10110253	52203	MISC EMPLOYEE EXPENSES	3,674.00	4,616.00	3,523.00	7,000	7,000	827		7,000	-	0.0%	7,000	-	0.0%	-	(7,000)	-100.0%
10110253	52204	PRE-EMPLOYMENT TESTING	3,733.00	3,919.00	3,796.00	5,000	5,000	1,462		5,000	-	0.0%	5,000	-	0.0%	-	(5,000)	-100.0%
10110253	52205	CONTRACTUAL ALLOWANCES	33,039.00	35,891.00	53,801.00	73,500	73,500	31,615		65,000	(8,500)	-11.6%	65,000	(8,500)	-11.6%	-	(73,500)	-100.0%
10110253	52206	RETIREMENT CASHOUT	68,947.00	62,741.00	76,660.00	75,000	75,000	59,531		75,000	-	0.0%	75,000	-	0.0%	-	(75,000)	-100.0%
10110253	52207	PAYROLL EXPENSES	9,732.00	11,334.00	11,008.00	12,000	12,000	6,625		12,000	-	0.0%	12,000	-	0.0%	-	(12,000)	-100.0%
10110253	52300	RETIREMENT	1,131,235.00	1,163,235.00	950,000.00	850,000	850,000	-		875,000	25,000	2.9%	800,000	(50,000)	-5.9%	-	(850,000)	-100.0%
10110253	52310	DEFINED CONTR PLAN	287,900.00	363,253.00	488,339.00	455,000	455,000	331,995		615,000	160,000	35.2%	615,000	160,000	35.2%	-	(455,000)	-100.0%
10110253	52400	SALARY BENEFIT ADJUSTMENT	37,018.00	103,792.00	63,994.00	113,000	113,000	20,367		75,000	(38,000)	-33.6%	75,000	(38,000)	-33.6%	-	(113,000)	-100.0%
10110253	52500	SOCIAL SECURITY	602,803.00	630,590.00	626,116.00	680,000	680,000	410,653		680,000	-	0.0%	680,000	-	0.0%	-	(680,000)	-100.0%
10110253	52600	UNEMPLOYMENT COMP	-	2,829.00	9,265.00	7,500	7,500	3,781		10,000	2,500	33.3%	10,000	2,500	33.3%	-	(7,500)	-100.0%
10110253	52900	WORKER'S COMP GEN GOV	98,146.00	101,085.00	99,428.00	143,790	143,790	74,568		104,400	(39,390)	-27.4%	104,400	(39,390)	-27.4%	-	(143,790)	-100.0%
10110253	52910	WORKERS COMP BOE	294,436.00	303,254.00	298,282.00	340,660	340,660	223,703		313,183	(27,477)	-8.1%	313,183	(27,477)	-8.1%	-	(340,660)	-100.0%
10110253	52915	LIFE/LTD/AD&D INSURANCE	13,089.00	12,941.00	13,391.00	22,420	22,420	380		22,800	380	1.7%	22,800	380	1.7%	-	(22,420)	-100.0%
			9,202,968.00	9,826,512.00	10,003,389.00	10,420,750	10,420,750	5,067,689	48.63%	11,413,173	992,423	9.5%	4,733,383	(5,687,367)	-54.6%	-	(10,420,750)	-100.0%
REGISTRARS																		
10110301	51700	ADMINISTRATIVE WAGES	39,150.00	39,191.00	45,210.00	46,800	46,800	26,616		59,380	12,580	26.9%	53,820	7,020	15.0%	-	(46,800)	-100.0%
10110301	56100	OPERATING EXPENSES	400.00	1,039.00	-	-	-	-		-	-	-	-	-	-	-	-	#DIV/0!
			39,550.00	40,230.00	45,210.00	46,800	46,800	26,616	56.87%	59,380	12,580	26.9%	53,820	7,020	15.0%	-	(46,800)	-100.0%
ELECTIONS																		
10110303	51710	OTHER WAGES	-	-	11,862.00	31,341	31,341	34,173		39,716	8,375	26.7%	36,042	4,701	15.0%	-	(31,341)	-100.0%
10110303	51720	STIPENDS	8,270.00	12,615.00	-	-	-	-		-	-	-	-	-	-	-	-	-
10110303	53645	TRAINING	-	-	2,452.00	3,620	3,620	1,150		3,620	-	0.0%	3,620	-	0.0%	-	(3,620)	-100.0%
10110303	54310	EQUIPMENT MAINTENANCE	2,025.00	2,250.00	2,250.00	2,250	2,250	1,125		3,800	1,550	68.9%	3,800	1,550	68.9%	-	(2,250)	-100.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026					COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised			
	101103035300	COMMUNICATIONS	751.00	-	1,579.00	1,600	1,600	-	1,600	1,600	0.0%	1,600	-	0.0%	-	(1,600)	-100.0%
	1011030356900	OTHER SUPPLIES	6,876.00	12,057.00	18,710.00	15,210	15,210	9,921	17,750	2,540	16.7%	17,750	2,540	16.7%	-	(15,210)	-100.0%
	1011030358300	EMPLOYEE REIMBURSEMENT	-	-	152.00	250	250	193	250	-	0.0%	250	-	0.0%	-	(250)	-100.0%
			17,922.00	26,922.00	37,005.00	54,271	54,271	46,562	66,736	12,465	23.0%	66,736	12,465	18.5%	-	(54,271)	-100.0%
TOWN CLERK																	
	1011031151600	DEPARTMENT HEAD WAGES	61,373.00	63,869.00	65,680.00	67,078	67,078	38,939	77,400	10,322	15.4%	77,400	10,322	15.4%	-	(67,078)	-100.0%
	1011031151615	ASSISTANT WAGES	46,578.00	49,593.00	50,013.00	49,959	49,959	31,541	55,320	5,361	10.7%	55,320	5,361	10.7%	-	(49,959)	-100.0%
	1011031153600	ACCOUNTING SERVICES/AUDIT	4,000.00	4,000.00	4,000.00	4,000	4,000	2,000	4,000	-	0.0%	4,000	-	0.0%	-	(4,000)	-100.0%
	1011031156100	OPERATING EXPENSES	28,082.00	28,039.00	27,402.00	30,100	30,100	11,754	30,100	-	0.0%	30,100	-	0.0%	-	(30,100)	-100.0%
	1011031156135	RECORDINGS/LICENSING SUPPLIES	3,562.00	3,550.00	4,198.00	4,675	4,675	3,377	5,475	800	17.1%	5,475	800	17.1%	-	(4,675)	-100.0%
	1011031158110	TRAINING/MTGS/DUES/SUBSCRIP	882.00	1,328.00	1,202.00	1,275	1,275	820	1,350	75	5.9%	1,350	75	5.9%	-	(1,275)	-100.0%
			143,077.00	153,699.00	152,495.00	157,087	157,087	88,431	173,645	16,558	10.5%	173,645	16,558	10.5%	-	(157,087)	-100.0%
FINANCE																	
	1011210151600	DEPARTMENT HEAD WAGES	108,584.00	106,021.00	108,817.00	111,459	111,459	64,543	133,000	21,541	19.3%	133,000	21,541	19.3%	-	(111,459)	-100.0%
	1011210151603	ASST FINANCE DIR	65,658.00	67,958.00	69,784.00	71,405	71,405	41,385	73,548	2,143	3.0%	73,548	2,143	3.0%	-	(71,405)	-100.0%
	1011210151615	ASSISTANT WAGES	86,459.00	87,876.00	86,115.00	98,935	98,935	56,021	100,902	1,967	2.0%	100,902	1,967	2.0%	-	(98,935)	-100.0%
	1011210156100	OPERATING EXPENSES	2,817.00	2,457.00	1,526.00	2,650	2,650	665	2,650	-	0.0%	2,650	-	0.0%	-	(2,650)	-100.0%
	1011210156200	HEATING OIL/PROPANE	70,923.00	71,010.00	47,957.00	68,000	68,000	23,723	68,000	-	0.0%	68,000	-	0.0%	-	(68,000)	-100.0%
	1011210156220	ELECTRICITY	140,039.00	138,998.00	138,519.00	150,000	150,000	83,899	180,000	30,000	20.0%	180,000	30,000	20.0%	-	(150,000)	-100.0%
	1011210158110	TRAINING/MTGS/DUES/SUBSCRIP	678.00	1,319.00	1,837.00	3,000	3,000	1,109	3,000	-	0.0%	3,000	-	0.0%	-	(3,000)	-100.0%
			475,158.00	475,639.00	454,555.00	505,449	505,449	271,345	561,100	55,651	11.0%	561,100	55,651	11.0%	-	(505,449)	-100.0%
ASSESSOR																	
	1011211151610	SUPERVISORS	79,317.00	111,071.00	108,429.00	85,522	85,522	49,340	85,522	-	0.0%	85,522	-	0.0%	-	(85,522)	-100.0%
	1011211151615	ASSISTANT WAGES	33,955.00	41,447.00	44,201.00	46,210	46,210	26,145	47,612	1,402	3.0%	47,612	1,402	3.0%	-	(46,210)	-100.0%
	1011211151710	OTHER WAGES	-	-	-	25,000	25,000	12,500	25,000	-	0.0%	25,000	-	0.0%	-	(25,000)	-100.0%
	1011211153700	CONTRACT MAINTENANCE/LEASES	13,146.00	14,461.00	16,246.00	18,500	18,500	9,916	21,000	2,500	13.5%	21,000	2,500	13.5%	-	(18,500)	-100.0%
	1011211156100	OPERATING EXPENSES	1,539.00	1,070.00	1,068.00	3,000	3,000	231	3,000	-	0.0%	3,000	-	0.0%	-	(3,000)	-100.0%
	1011211158110	TRAINING/MTGS/DUES/SUBSCRIP	2,636.00	1,344.00	3,274.00	2,700	2,700	1,934	2,700	-	0.0%	2,700	-	0.0%	-	(2,700)	-100.0%
			130,593.00	169,393.00	173,218.00	180,932	180,932	100,066	184,834	3,902	2.2%	184,834	3,902	2.2%	-	(180,932)	-100.0%
TAX COLLECTOR																	
	1011213151300	SEASONAL HELP	5,469.00	3,304.00	7,398.00	5,200	5,200	6,325	10,590	5,390	101.9%	6,400	1,200	23.1%	-	(5,200)	-100.0%
	1011213151610	SUPERVISORS	63,188.00	67,541.00	69,229.00	71,017	71,017	40,971	71,017	-	0.0%	71,017	-	0.0%	-	(71,017)	-100.0%
	1011213151615	ASSISTANT WAGES	39,595.00	42,366.00	45,369.00	47,138	47,138	26,660	51,452	4,314	9.2%	51,452	4,314	9.2%	-	(47,138)	-100.0%
	1011213153610	LEGAL SERVICES (NEW)	-	-	-	500	500	-	500	-	0.0%	500	-	0.0%	-	(500)	-100.0%
	1011213153700	CONTRACT MAINTENANCE/LEASES	5,617.00	2,105.00	2,650.00	2,800	2,950	1,200	2,800	(150)	-5.1%	2,800	(150)	-5.1%	-	(2,950)	-100.0%
	1011213154421	TAX REFUNDS	105,760.00	104,439.00	151,811.00	-	-	60,790	-	-	-	-	-	-	-	-	-
	1011213156100	OPERATING EXPENSES	16,661.00	23,029.00	22,416.00	24,900	24,750	2,566	24,800	50	0.2%	24,800	50	0.2%	-	(24,750)	-100.0%
	1011213158110	TRAINING/MTGS/DUES/SUBSCRIP	2,450.00	1,733.00	1,561.00	2,800	2,800	705	2,400	(400)	-14.3%	2,400	(400)	-14.3%	-	(2,800)	-100.0%
	1011213158506	TAX UNDERPAYMENT	150.00	-	-	150	150	-	150	-	0.0%	150	-	0.0%	-	(150)	-100.0%
			238,890.00	244,517.00	300,474.00	154,505	154,505	139,407	163,619	9,114	5.9%	159,519	5,014	3.2%	-	(154,505)	-100.0%
MIS																	
	1011215151130	OVERTIME	-	-	-	-	-	-	1,250	1,250	-	1,250	-	-	-	-	-
	1011215151610	SUPERVISORS	78,300.00	80,604.00	79,020.00	80,153	80,153	49,461	91,604	11,451	14.3%	91,604	11,451	14.3%	-	(80,153)	-100.0%
	1011215151700	ADMINISTRATIVE WAGES	45,464.00	39,674.00	46,661.00	47,066	47,066	29,100	57,658	10,592	22.5%	57,658	10,592	22.5%	-	(47,066)	-100.0%
	1011215153655	MEETING MANAGEMENT SYSTEM	15,754.00	15,952.00	23,263.00	24,542	24,542	5,000	20,910	(3,632)	-14.8%	20,910	(3,632)	-14.8%	-	(24,542)	-100.0%
	1011215153657	WEBSITE UPGRADE/SUPPORT	6,653.00	6,853.00	8,332.00	9,455	9,455	4,451	9,970	515	5.4%	9,970	515	5.4%	-	(9,455)	-100.0%
	1011215153690	SOFTWARE SUPPORT & MAINT	113,241.00	113,622.00	100,775.00	88,134	88,134	88,020	94,186	6,052	6.9%	94,186	6,052	6.9%	-	(88,134)	-100.0%
	1011215153695	FINANCIAL SOFTWARE HOSTING	21,000.00	22,000.00	21,000.00	22,000	22,000	11,000	23,153	1,103	5.0%	23,153	1,103	5.0%	-	(22,000)	-100.0%
	1011215153696	LAND USE SOFTWARE LICENSING	10,500.00	10,500.00	11,532.00	39,157	39,157	36,115	26,700	(12,457)	-31.8%	26,700	(12,457)	-31.8%	-	(39,157)	-100.0%
	1011215154300	REPAIRS & MAINTENANCE	4,306.00	4,842.00	6,355.00	16,477	16,427	10,623	16,920	493	3.0%	16,920	493	3.0%	-	(16,427)	-100.0%
	1011215155330	TELEPHONE & FAX SERVICE	10,474.00	12,734.00	12,827.00	11,873	11,873	4,798	11,868	95	0.8%	11,968	95	0.8%	-	(11,873)	-100.0%
	1011215155340	INTERNET SERVICE	7,500.00	7,500.00	8,832.00	9,000	9,000	2,658	9,000	-	0.0%	9,000	-	0.0%	-	(9,000)	-100.0%
	1011215156900	OTHER SUPPLIES	5,903.00	6,215.00	6,239.00	6,000	6,000	5,893	6,000	-	0.0%	6,000	-	0.0%	-	(6,000)	-100.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026			COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised	
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised				MAYOR PROPOSED
	1011215157400	COMPUTER EQUIPMENT	3,977.00	3,965.00	11,275.00	-	-	-	-	-	-	-	-	-	-	#DIV/0!
	1011215157410	COMPUTER SOFTWARE	9,375.00	10,065.00	14,027.00	32,267	32,267	30,450	34,804	2,537	7.9%	34,804	2,537	7.9%	(32,267)	-100.0%
	1011215158110	TRAINING/MTGS/DUES/SUBSCRIP	135.00	976.00	835.00	1,010	1,010	415	1,010	-	0.0%	1,010	-	0.0%	(1,010)	-100.0%
			332,582	335,502	350,973	387,134	387,134	294,034	405,133	17,999	4.6%	405,133	17,999	4.6%	(387,134)	-100.0%
LAND USE																
	1011430151130	OVERTIME	-	-	-	-	-	-	5,450	5,450	-	5,450	5,450	-	-	-
	1011430151600	DEPARTMENT HEAD WAGES	90,981.00	95,274.00	113,220.00	98,140	98,140	64,242	108,150	10,010	10.2%	108,150	10,010	10.2%	(98,140)	-100.0%
	1011430151610	SUPERVISORS	72,870.00	116,962.00	145,738.00	145,690	148,690	85,939	143,215	(5,475)	-3.7%	143,215	(5,475)	-3.7%	(148,690)	-100.0%
	1011430151615	ASSISTANT WAGES	80,800.00	59,647.00	81,167.00	88,816	88,816	49,218	94,603	5,787	6.5%	80,632	(8,184)	-9.2%	(88,816)	-100.0%
	1011430151800	PART-TIME WAGES	-	308.00	-	400	400	-	400	-	0.0%	400	-	0.0%	(400)	-100.0%
	1011430153300	PROFESSIONAL/TECH SERVICES	-	-	-	-	75,000	1,640	75,000	-	0.0%	50,000	(25,000)	-33.3%	(75,000)	-100.0%
	1011430153610	LEGAL SERVICES (NEW)	-	-	-	10,000	10,000	35,749	40,000	30,000	300.0%	30,000	20,000	200.0%	(10,000)	-100.0%
	1011430155410	ADVERTISING/LEGAL NOTICES	-	-	-	6,500	6,500	3,122	6,500	-	0.0%	6,500	-	0.0%	(6,500)	-100.0%
	1011430156100	OPERATING EXPENSES	2,927.00	5,474.00	5,129.00	6,000	6,000	1,416	6,000	-	0.0%	6,000	-	0.0%	(6,000)	-100.0%
	1011430158110	TRAINING/MTGS/DUES/SUBSCRIP	823.00	1,566.00	2,758.00	2,000	2,000	548	5,670	3,670	183.5%	5,720	3,720	186.0%	(2,000)	-100.0%
			248,401.00	279,231.00	348,012.00	357,546	435,546	241,874	484,988	49,442	11.4%	436,067	521	0.1%	(435,546)	-100.0%
PLANNING COMMISSION																
	1011430353400	OTHER PROFESS/TECH SERVICES	-	850.00	1,711.00	2,000	2,000	1,402	-	(2,000)	-100.0%	-	(2,000)	-100.0%	(2,000)	-100.0%
	1011430356100	OPERATING EXPENSES	-	430.00	217.00	1,500	1,500	-	1,000	(500)	-33.3%	1,000	(500)	-33.3%	(1,500)	-100.0%
			-	1,280.00	1,928.00	3,500	3,500	1,402	1,000	(2,500)	-71.4%	1,000	(2,500)	-71.4%	(3,500)	-100.0%
EDC																
	1011430556100	OPERATING EXPENSES	-	36.00	-	750	750	-	500	(250)	-33.3%	500	(250)	-33.3%	(750)	-100.0%
	1011430558100	DUES & FEES	300.00	5,695.00	7,236.00	7,461	7,461	7,560	7,640	179	2.4%	7,640	179	2.4%	(7,461)	-100.0%
			300.00	5,731.00	7,236.00	8,211	8,211	7,560	8,140	(71)	-0.9%	8,140	(71)	-0.9%	(8,211)	-100.0%
IWWC																
	1011450156100	OPERATING EXPENSES	157.00	323.00	443.00	500	500	65	500	-	0.0%	500	-	0.0%	(500)	-100.0%
			157.00	323.00	443.00	500	500	65	500	-	0.0%	500	-	0.0%	(500)	-100.0%
ZONING BOARD OF APPEALS																
	1011450756100	OPERATING EXPENSES	-	368.00	375.00	500	500	-	500	-	0.0%	500	-	0.0%	(500)	-100.0%
			-	368.00	375.00	500	500	-	500	-	0.0%	500	-	0.0%	(500)	-100.0%
POLICE																
	1012010151130	OVERTIME	456,850.00	434,703.00	396,803.00	335,000	335,000	224,841	345,050	10,050	3.0%	345,050	10,050	3.0%	(335,000)	-100.0%
	1012010151608	DEPARTMENT HEAD - CHIEF	136,234.00	132,819.00	135,835.00	139,749	139,749	80,624	143,941	4,192	3.0%	143,941	4,192	3.0%	(139,749)	-100.0%
	1012010151609	CAPTAIN (LIEUTENANT)	100,618.00	107,388.00	111,255.00	114,461	114,461	66,035	117,894	3,433	3.0%	117,894	3,433	3.0%	(114,461)	-100.0%
	1012010151630	PUBLIC SAFETY EMPLOYEES	1,532,699.00	1,658,908.00	1,757,063.00	1,809,509	1,809,509	1,079,567	1,984,151	174,642	9.7%	1,909,791	100,282	5.5%	(1,809,509)	-100.0%
	1012010151700	ADMINISTRATIVE WAGES	47,217.00	49,307.00	52,054.00	53,872	53,872	30,666	55,495	1,623	3.0%	55,495	1,623	3.0%	(53,872)	-100.0%
	1012010151715	HOLIDAY PAY	49,106.00	41,050.00	48,218.00	60,000	60,000	26,800	60,000	-	0.0%	60,000	-	0.0%	(60,000)	-100.0%
	1012010151716	DUI GRANT PAYROLL	-	435.00	8,000	8,000	8,000	12,000	4,000	50.0%	12,000	4,000	50.0%	(8,000)	-100.0%	
	1012010151717	OT OUTSIDE ASSIGNMENTS	75,124.00	207,476.00	70,698.00	112,250	112,250	71,393	120,000	7,750	6.9%	120,000	7,750	6.9%	(112,250)	-100.0%
	1012010151720	STIPEND-MEALS	17,831.00	11,719.00	24,685.00	14,400	14,400	7,060	14,400	-	0.0%	14,400	-	0.0%	(14,400)	-100.0%
	1012010151730	DEGREE INCENTIVE	2,500.00	1,950.00	6,150.00	9,500	9,500	1,100	9,500	-	0.0%	9,500	-	0.0%	(9,500)	-100.0%
	1012010151900	COMP-TIME LIABILITY	-	18,477.00	11,393.00	11,500	11,500	13,843	15,000	3,500	30.4%	15,000	3,500	30.4%	(11,500)	-100.0%
	1012010153645	TRAINING SALARY	52,409.00	59,067.00	83,067.00	54,000	54,000	54,565	31,500	31,500	58.3%	85,500	31,500	58.3%	(54,000)	-100.0%
	1012010153646	TRAINING SUPPORT	22,361.00	26,638.00	25,445.00	27,459	27,459	20,541	27,746	287	1.0%	27,746	287	1.0%	(27,459)	-100.0%
	1012010153700	CONTRACT MAINTENANCE/LEASES	28,941.00	31,838.00	34,711.00	33,111	33,111	21,607	37,864	4,753	14.4%	37,864	4,753	14.4%	(33,111)	-100.0%
	1012010154226	PRISONER EXPENSES	3,967.00	3,460.00	5,435.00	4,050	4,050	1,915	4,050	-	0.0%	4,050	-	0.0%	(4,050)	-100.0%
	1012010154300	REPAIRS & MAINTENANCE	11,728.00	5,215.00	10,629.00	9,500	9,500	5,984	9,500	-	0.0%	9,500	-	0.0%	(9,500)	-100.0%
	1012010154310	EQUIPMENT MAINTENANCE	35,698.00	35,698.00	34,481.00	33,000	33,000	16,956	33,000	-	0.0%	33,000	-	0.0%	(33,000)	-100.0%
	1012010155330	TELEPHONE & FAX SERVICE	2,250.00	3,216.00	2,010.00	2,920	2,920	1,022	2,920	-	0.0%	2,920	-	0.0%	(2,920)	-100.0%
	1012010155335	MOBILE DATA SERVICE	11,839.00	10,610.00	8,398.00	12,054	12,054	5,729	12,054	-	0.0%	12,054	-	0.0%	(12,054)	-100.0%
	1012010156100	OPERATING EXPENSES	27,528.00	20,387.00	17,034.00	18,000	18,000	15,776	18,000	-	0.0%	18,000	-	0.0%	(18,000)	-100.0%
	1012010156205	WATER	2,929.00	2,955.00	2,974.00	3,000	3,000	1,728	3,000	-	0.0%	3,000	-	0.0%	(3,000)	-100.0%
	1012010156260	DIESEL/GASOLINE	52,188.00	66,550.00	66,129.00	70,000	70,000	29,128	70,000	-	0.0%	70,000	-	0.0%	(70,000)	-100.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026					COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised	
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised				% Chge Revised
	1012010156730	UNIFORMS	47,710.00	39,664.00	41,190.00	38,500	38,500	15,612		38,500	-	0.0%	38,500	-	0.0%	-	(38,500)	-100.0%
	1012010156900	OTHER SUPPLIES	16,333.00	18,556.00	18,633.00	19,900	19,900	12,288		19,900	-	0.0%	19,900	-	0.0%	-	(19,900)	-100.0%
	1012010157300	NEW EQUIPMENT	2,400.00	2,390.00	2,400.00	7,920	7,920	-		7,920	-	0.0%	7,920	-	0.0%	-	(7,920)	-100.0%
	1012010158110	TRAINING/MTGS/DUES/SUBSCRIP	2,744.00	1,650.00	3,620.00	6,000	6,000	4,865		6,000	-	0.0%	6,000	-	0.0%	-	(6,000)	-100.0%
	1012010158791	CANINE UPKEEP	-	-	-	-	-	-		-	-	1	-	-	-	-	#DIV/0!	-
			2,726,757.00	2,992,126.00	2,976,894.00	3,007,655	3,007,655	1,809,665	60.17%	3,253,386	245,731	8.2%	3,179,025	171,370	5.7%	-	(3,007,655)	-100.0%
DISPATCH																		
	1012010351130	OVERTIME	162,522.00	136,142.00	127,908.00	86,250	86,250	72,081		92,975	6,725	7.8%	92,975	6,725	7.8%	-	(86,250)	-100.0%
	1012010351299	PER DIEM WAGES	6,875.00	6,350.00	15,588.00	16,000	16,000	4,347		15,000	-	0.0%	16,000	1,000	6.7%	-	(16,000)	-100.0%
	1012010351630	PUBLIC SAFETY EMPLOYEES	425,365.00	473,617.00	451,353.00	475,159	475,159	281,923		499,354	24,195	5.1%	499,354	24,195	5.1%	-	(475,159)	-100.0%
	1012010351715	HOLIDAY PAY	17,692.00	31,391.00	7,382.00	14,280	14,280	3,611		14,997	717	5.0%	14,997	717	5.0%	-	(14,280)	-100.0%
	1012010351720	MEAL STIPENDS	1,020.00	1,245.00	905.00	1,500	1,500	180		1,500	-	0.0%	1,500	-	0.0%	-	(1,500)	-100.0%
	1012010353700	CONTRACT MAINTENANCE/LEASES	37,923.00	38,362.00	43,345.00	42,540	42,540	38,480		54,214	11,674	27.4%	54,214	11,674	27.4%	-	(42,540)	-100.0%
	1012010353330	TELEPHONE & FAX SERVICE	12,328.00	12,405.00	14,974.00	14,760	14,760	9,387		15,600	840	5.7%	15,600	840	5.7%	-	(14,760)	-100.0%
	1012010356100	OPERATING EXPENSES	4,667.00	5,500.00	5,144.00	5,500	5,500	2,945		5,500	-	0.0%	5,500	-	0.0%	-	(5,500)	-100.0%
	1012010356730	UNIFORMS	2,155.00	977.00	1,547.00	9,760	9,760	3,521		9,760	-	0.0%	9,760	-	0.0%	-	(9,760)	-100.0%
	1012010358110	TRAINING/MTGS/DUES/SUBSCRIP	3,478.00	2,802.00	2,912.00	3,500	3,500	2,894		4,000	500	14.3%	4,000	500	14.3%	-	(3,500)	-100.0%
			676,417.00	707,978.00	671,058.00	669,249	669,249	419,369	62.66%	713,900	44,651	6.7%	713,900	44,651	6.7%	-	(669,249)	-100.0%
ANIMAL CONTROL																		
	1012010551130	OVERTIME	1,624.00	1,380.00	1,700.00	2,100	2,100	828		2,100	-	0.0%	2,100	-	0.0%	-	(2,100)	-100.0%
	1012010551205	ANIMAL CONTROL OFFICER	44,580.00	38,626.00	44,229.00	52,917	52,917	22,430		52,917	-	0.0%	52,917	-	0.0%	-	(52,917)	-100.0%
	1012010551800	PART-TIME WAGES	19,700.00	30,480.00	39,406.00	26,208	26,208	21,559		26,208	-	0.0%	26,208	-	0.0%	-	(26,208)	-100.0%
	1012010553310	VETERINARIAN	2,203.00	1,805.00	2,163.00	2,500	2,500	1,943		2,500	-	0.0%	2,500	-	0.0%	-	(2,500)	-100.0%
	1012010553645	TRAINING	-	305.00	-	400	400	-		400	-	0.0%	400	-	0.0%	-	(400)	-100.0%
	1012010556100	OPERATING EXPENSES	6,844.00	7,563.00	9,560.00	7,500	7,500	3,723		7,500	-	0.0%	7,500	-	0.0%	-	(7,500)	-100.0%
	1012010557305	ACC EQUIPMENT	544.00	323.00	-	1,000	1,000	710		1,000	-	0.0%	1,000	-	0.0%	-	(1,000)	-100.0%
	1012010558000	SPRAY/LETER PROGRAM	1,412.00	1,392.00	1,509.00	1,500	1,500	1,717		1,500	-	0.0%	1,500	-	0.0%	-	(1,500)	-100.0%
	1012010558790	MISCELLANEOUS EXPENSES	5,258.00	4,831.00	6,401.00	5,450	5,450	6,906		7,000	1,550	28.4%	7,000	1,550	28.4%	-	(5,450)	-100.0%
			82,165.00	86,725.00	104,968.00	99,575	99,575	59,816	60.07%	101,125	1,550	1.6%	101,125	1,550	1.6%	-	(99,575)	-100.0%
FIRE MARSHAL																		
	1012030151130	OVERTIME	-	-	-	100	100	-		100	-	0.0%	100	-	0.0%	-	(100)	-100.0%
	1012030151630	PUBLIC SAFETY EMPLOYEES	74,223.00	77,686.00	80,064.00	82,466	82,466	47,576		84,940	2,474	3.0%	84,940	2,474	3.0%	-	(82,466)	-100.0%
	1012030155330	TELEPHONE & FAX SERVICE	3,173.00	4,250.00	3,061.00	5,200	5,200	2,119		5,500	300	5.8%	5,500	300	5.8%	-	(5,200)	-100.0%
	1012030156100	OPERATING EXPENSES	3,942.00	6,518.00	3,091.00	8,000	8,000	2,119		8,800	800	10.0%	8,800	800	10.0%	-	(8,000)	-100.0%
	1012030156450	CODE AND REFERENCE BOOKS	-	2,882.00	-	3,000	3,000	225		3,000	-	0.0%	3,000	-	0.0%	-	(3,000)	-100.0%
	1012030156730	UNIFORMS	936.00	972.00	1,000.00	850	850	-		850	-	0.0%	850	-	0.0%	-	(850)	-100.0%
	1012030158110	TRAINING/MTGS/DUES/SUBSCRIP	175.00	944.00	175.00	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%	-	(1,500)	-100.0%
			82,449.00	93,252.00	87,391.00	101,116	101,116	51,240	50.67%	104,690	3,574	3.5%	104,690	3,574	3.5%	-	(101,116)	-100.0%
ADMIN EMERGENCY SERVICES																		
	1012040151130	OVERTIME	13,525.00	6,637.00	9,027.00	12,000	12,000	4,271		12,000	-	0.0%	12,000	-	0.0%	-	(12,000)	-100.0%
	1012040151600	DEPARTMENT HEAD WAGES	20,884.00	21,351.00	21,972.00	22,606	22,606	13,041		23,284	678	3.0%	23,284	678	3.0%	-	(22,606)	-100.0%
	1012040151630	PUBLIC SAFETY EMPLOYEES	300,787.00	306,930.00	306,533.00	341,877	341,877	196,803		358,250	16,373	4.8%	341,250	(627)	-0.2%	-	(341,877)	-100.0%
	1012040156100	OPERATING EXPENSES	882.00	16,164.00	24,333.00	36,400	36,400	6,728		36,400	-	0.0%	36,400	-	0.0%	-	(36,400)	-100.0%
	1012040157307	THIRD PARTY AMBULANCE SERVICES	75,000.00	75,000.00	75,000.00	75,000	75,000	75,000		75,000	-	0.0%	75,000	-	0.0%	-	(75,000)	-100.0%
			410,278.00	426,082.00	436,865.00	487,883	487,883	295,843	60.64%	504,934	17,051	3.5%	487,934	51	0.0%	-	(487,883)	-100.0%
LEDYARD FIRE COMPANY																		
	1012050151720	INCENTIVE	5,000.00	5,000.00	5,000.00	5,000	5,000	2,500		5,000	-	0.0%	5,000	-	0.0%	-	(5,000)	-100.0%
	1012050153645	TRAINING	14,431.00	13,123.00	13,035.00	14,000	14,000	2,879		14,000	-	0.0%	14,000	-	0.0%	-	(14,000)	-100.0%
	1012050153685	FIRE HOSE TESTING	-	1,081.00	-	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%	-	(1,500)	-100.0%
	1012050154300	REPAIRS & MAINTENANCE	31,847.00	31,901.00	32,743.00	34,000	34,000	27,545		34,000	-	0.0%	34,000	-	0.0%	-	(34,000)	-100.0%
	1012050155320	CELL PHONE SERVICE	1,785.00	1,875.00	1,909.00	2,000	2,000	-		2,000	-	0.0%	2,000	-	0.0%	-	(2,000)	-100.0%
	1012050156100	OPERATING EXPENSES	7,387.00	13,265.00	13,757.00	16,000	16,000	10,179		16,000	-	0.0%	16,000	-	0.0%	-	(16,000)	-100.0%
	1012050156730	UNIFORMS	11,519.00	12,221.00	11,586.00	12,000	12,000	5,753		12,000	-	0.0%	12,000	-	0.0%	-	(12,000)	-100.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026					COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised	
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised				% Chge Revised
10120501	57017	FIRE POLICE	800.00	200.00	600.00	5,000	5,000	-	5,000	5,000	0.0%	5,000	-	0.0%	-	(5,000)	-100.0%	
10120501	57300	NEW EQUIPMENT	10,506.00	9,761.00	9,761.00	10,000	10,000	6,176	10,000	10,000	0.0%	10,000	-	0.0%	-	(10,000)	-100.0%	
10120501	58790	INCENTIVE	28,500.00	28,500.00	28,500.00	28,500	28,500	28,500	28,500	28,500	0.0%	28,500	-	0.0%	-	(28,500)	-100.0%	
			111,775.00	116,242.00	116,891.00	128,000	128,000	83,532	65.26%	131,500	3,500	2.7%	129,500	1,500	1.2%	(128,000)	-100.0%	
GALES FERRY FIRE COMPANY																		
10120551	51720	INCENTIVE	4,500.00	4,542.00	5,000.00	5,000	5,000	-	-	6,500	1,500	30.0%	6,500	1,500	30.0%	-	(5,000)	-100.0%
10120551	53645	TRAINING	18,132.00	14,781.00	18,365.00	18,000	18,000	5,830	-	18,000	-	0.0%	18,000	-	0.0%	-	(18,000)	-100.0%
10120551	53685	FIRE HOSE TESTING	1,950.00	-	-	1,000	1,000	-	-	5,000	4,000	400.0%	3,000	2,000	200.0%	-	(1,000)	-100.0%
10120551	53330	TELEPHONE & FAX SERVICE	1,000.00	1,937.00	2,263.00	3,000	3,000	1,363	-	3,000	-	0.0%	3,000	-	0.0%	-	(3,000)	-100.0%
10120551	56100	OPERATING EXPENSES	25,559.00	28,587.00	25,283.00	38,000	38,000	13,991	-	38,000	-	0.0%	38,000	-	0.0%	-	(38,000)	-100.0%
10120551	56106	TRUCK GARAGING	58,700.00	59,874.00	61,094.00	61,094	61,094	45,821	-	61,094	-	0.0%	61,094	-	0.0%	-	(61,094)	-100.0%
10120551	56700	VEHICLE EQUIPMENT/PARTS	41,772.00	43,681.00	44,601.00	41,000	41,000	43,608	-	45,000	4,000	9.8%	45,000	4,000	9.8%	-	(41,000)	-100.0%
10120551	56730	UNIFORMS	13,005.00	9,980.00	11,882.00	13,500	13,500	2,659	-	13,500	-	0.0%	13,500	-	0.0%	-	(13,500)	-100.0%
10120551	57017	FIRE POLICE	320.00	480.00	198.00	3,000	3,000	-	-	2,500	(500)	-16.7%	2,500	(500)	-16.7%	-	(3,000)	-100.0%
10120551	57300	NEW EQUIPMENT	4,436.00	5,671.00	-	7,000	7,000	-	-	7,000	-	0.0%	7,000	-	0.0%	-	(7,000)	-100.0%
10120551	58790	MISCELLANEOUS EXPENSES	28,500.00	28,500.00	28,500.00	28,500	28,500	28,500	-	28,500	-	0.0%	28,500	-	0.0%	-	(28,500)	-100.0%
			197,874.00	198,033.00	197,186.00	219,094	219,094	141,772	64.71%	228,094	9,000	4.1%	226,094	7,000	3.2%	(219,094)	-100.0%	
EMERGENCY MANAGEMENT																		
10120701	51630	PUBLIC SAFETY EMPLOYEES	15,730.00	15,730.00	15,600.00	15,600	15,600	7,800	-	15,600	-	0.0%	15,600	-	0.0%	-	(15,600)	-100.0%
10120701	56100	OPERATING EXPENSES	3,164.00	1,658.00	2,463.00	4,850	4,850	-	-	4,850	-	0.0%	4,850	-	0.0%	-	(4,850)	-100.0%
			18,894.00	17,388.00	18,063.00	20,450	20,450	7,800	38.14%	20,450	-	0.0%	20,450	-	0.0%	-	(20,450)	-100.0%
VISITING NURSE ASSOCIATION																		
10130101	51600	DEPARTMENT HEAD WAGES	92,674.00	95,721.00	98,462.00	-	-	-	-	-	-	-	-	-	-	-	-	#DIV/0!
10130101	51610	SUPERVISORS	76,668.00	80,147.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	51615	ASSISTANT WAGES	99,890.00	76,105.00	31,725.00	-	-	-	-	-	-	-	-	-	-	-	-	#DIV/0!
10130101	51645	NURSES SALARY	197,071.00	190,042.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	51646	NURSE AIDES	21,904.00	19,927.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	51710	PER DIEM NURSES	45,658.00	7,192.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	51720	STIPENDS	10,000.00	10,040.00	10,040.00	10,000	10,000	6,000	-	10,000	-	0.0%	10,000	-	0.0%	-	(10,000)	-100.0%
10130101	52610	CLOTHING ALLOWANCE	800.00	2,070.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	53300	PROFESSIONAL/TECH SERVICES	83,125.00	85,030.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	53400	OTHER PROFESSIONAL/TECH SERVICES	3,950.00	650.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	53600	ACCOUNTING SERVICES/AUDIT	2,375.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	53635	PATIENT SATISFACTION SURVEY	1,800.00	1,800.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	53636	ICD CODING	9,193.00	9,750.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	53700	CONTRACT MAINTENANCE/LEASES	10,369.00	11,076.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	54200	REPAIRS & MAINTENANCE	27,620.00	28,640.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	56100	OPERATING EXPENSES	9,123.00	9,860.00	64,416.00	-	-	-	-	-	-	-	-	-	-	-	-	#DIV/0!
10130101	56900	OTHER SUPPLIES	8,105.00	6,756.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	58100	DUES & FEES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	58110	TRAINING/MTGS/DUES/SUBSCRIP	5,756.00	7,613.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	58300	EMPLOYEE REIMBURSEMENT	11,885.00	8,160.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	58775	COMMUNITY HEALTH PROGRAM	866.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10130101	58790	MISCELLANEOUS EXPENSES	678.00	1,148.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-
			723,700.00	654,968.00	205,003.00	10,000	10,000	6,000	60.00%	10,000	-	0.0%	10,000	-	0.0%	-	(10,000)	-100.0%
SCHOOL NURSING																		
10130103	51130	OVERTIME	-	-	-	-	-	-	-	500	500	-	500	500	-	-	-	-
10130103	51645	NURSES SALARY	265,858.00	263,023.00	273,301.00	303,843	303,843	148,519	-	332,940	29,097	9.6%	332,940	29,097	9.6%	-	(303,843)	-100.0%
10130103	51646	NURSE AIDES	56,540.00	57,673.00	53,906.00	78,446	78,446	36,073	-	80,129	1,683	2.1%	80,129	1,683	2.1%	-	(78,446)	-100.0%
10130103	51700	ADMINISTRATIVE WAGES	-	-	-	50,403	50,403	34,940	-	49,321	(1,082)	-2.1%	49,321	(1,082)	-2.1%	-	(50,403)	-100.0%
10130103	51710	OTHER WAGES	8,462.00	10,967.00	28,473.00	36,100	36,100	23,288	-	38,100	2,000	5.5%	38,100	2,000	5.5%	-	(36,100)	-100.0%
10130103	52610	CLOTHING ALLOWANCE	2,100.00	1,500.00	1,500.00	1,500	1,500	-	-	1,500	-	0.0%	1,500	-	0.0%	-	(1,500)	-100.0%
10130103	56100	OPERATING EXPENSES	113.00	-	362.00	700	700	151	-	700	-	0.0%	700	-	0.0%	-	(700)	-100.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026			COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised			
	10130103 58110	TRAINING/MTGS/DUES/SUBSCRIP	1,366.00	344.00	632.00	1,500	1,500	419		1,500		0.0%	1,500	-	0.0%
			334,439.00	333,507.00	358,174.00	472,492	472,492	243,390	51.51%	504,690	32,198	6.8%	504,690	32,198	6.8%
SOCIAL SERVICES															
	10130301 51610	SUPERVISORS	87,075.00	90,135.00	72,109.00										
	10130301 51700	COUNSELOR	3,484.00	3,607.00	3,257.00										
	10130301 54401	FOOD PANTRY EXPENSES	-	3,500.00	-										
	10130301 56100	OPERATING EXPENSES	3,310.00	4,053.00	1,824.00										
			93,869.00	101,285.00	77,190.00										
SENIOR CENTER															
	10130501 51610	SUPERVISORS	360.00	-	-										
	10130501 51615	ASSISTANT WAGES	35,463.00	36,771.00	-										
	10130501 51700	ADMINISTRATIVE WAGES	1,121.00	9,489.00	-										
	10130501 51800	VAN DRIVER WAGES	18,361.00	27,475.00	-										
	10130501 53658	REGIONAL SENIOR WEBSITE	3,300.00	3,600.00	-										
	10130501 53700	CONTRACT MAINTENANCE/LEASES	3,735.00	3,934.00	-										
	10130501 54310	EQUIPMENT MAINTENANCE	2,048.00	2,025.00	-										
	10130501 56100	OPERATING EXPENSES	3,009.00	2,150.00	-										
	10130501 58775	COMMUNITY HEALTH PROGRAM	13,747.00	15,761.00	-										
			81,144.00	101,205.00	-										
PW-ADMINISTRATION															
	10140101 51600	DEPARTMENT HEAD WAGES	122,669.00	126,024.00	129,722.00	133,460	133,460	76,996		140,000	6,540	4.9%	140,000	6,540	4.9%
	10140101 53300	PROFESSIONAL/TECH SERVICES	55,167.00	39,182.00	61,758.00	75,000	75,000	35,612		80,000	5,000	6.7%	80,000	5,000	6.7%
	10140101 58110	TRAINING/MTGS/DUES/SUBSCRIP	4,826.00	4,581.00	4,829.00	3,750	3,750	2,819		4,000	250	6.7%	4,000	250	6.7%
			182,662.00	169,787.00	196,309.00	212,210	212,210	115,427	54.39%	224,000	11,790	5.6%	224,000	11,790	5.6%
PW-HIGHWAY															
	10140103 51130	OVERTIME	26,682.00	12,573.00	15,862.00	13,000	13,000	9,730		15,000	2,000	15.4%	15,000	2,000	15.4%
	10140103 51301	SEASONAL HELP SUMMER	15,904.00	5,586.00	1,020.00	15,000	15,000	1,644		7,500	(7,500)	-50.0%	7,500	(7,500)	-50.0%
	10140103 51610	SUPERVISORS	80,486.00	90,140.00	92,348.00	94,527	94,527	54,534		94,527	94,527	0.0%	94,527	94,527	0.0%
	10140103 51620	PUBLIC WORKS EMPLOYEES	740,091.00	788,429.00	839,091.00	873,500	873,500	486,910		899,744	26,244	3.0%	899,744	26,244	3.0%
	10140103 51710	POSITION UPGRADE PAY	5,879.00	5,026.00	4,775.00	7,500	7,500	3,194		7,500	-	0.0%	7,500	-	0.0%
	10140103 51805	PT SNOWPLOW DRIVERS	3,207.00	334.00	612.00	5,000	5,000	-		5,000	0.0%	5,000	0.0%	0.0%	
	10140103 51815	OVERTIME SNOW FLOWING	83,447.00	36,510.00	49,168.00	97,000	97,000	27,621		102,000	5,000	5.2%	102,000	5,000	5.2%
	10140103 53645	TRAINING	3,500.00	2,945.00	3,360.00	1,800	1,800	1,200		1,800	0.0%	1,800	0.0%	0.0%	
	10140103 53700	CONTRACT MAINTENANCE/LEASES	1,908.00	4,032.00	4,113.00	4,500	4,500	2,000		5,000	500	11.1%	5,000	500	11.1%
	10140103 55300	TELEPHONE/CABLE	4,613.00	4,062.00	4,387.00	5,000	5,000	1,969		5,000	-	0.0%	5,000	-	0.0%
	10140103 56260	GASOLINE OIL	30,756.00	27,546.00	39,243.00	45,000	45,000	22,461		45,000	0.0%	45,000	0.0%	0.0%	
	10140103 56265	DIESEL FUEL	34,885.00	40,699.00	54,992.00	65,000	65,000	6,915		65,000	-	0.0%	65,000	-	0.0%
	10140103 56730	UNIFORMS	10,576.00	12,430.00	12,311.00	13,000	13,000	9,088		14,500	1,500	11.5%	14,500	1,500	11.5%
	10140103 56900	OTHER SUPPLIES	3,361.00	2,898.00	7,240.00	2,500	2,500	1,421		3,000	500	20.0%	3,000	500	20.0%
	10140103 57300	NEW EQUIPMENT	2,566.00	1,433.00	1,254.00	1,700	1,700	429		1,800	100	5.9%	1,800	100	5.9%
	10140103 58300	EMPLOYEE REIMBURSEMENT	4,984.00	1,476.00	3,150.00	5,500	5,500	1,780		7,500	2,000	36.4%	7,500	2,000	36.4%
			1,052,845.00	1,036,119.00	1,132,926.00	1,249,527	1,249,527	630,896	50.49%	1,279,871	30,344	2.4%	1,279,871	30,344	2.4%
PW-VEHICLE MAINTENANCE															
	10140105 51620	PUBLIC WORKS EMPLOYEES	124,526.00	129,003.00	130,176.00	133,451	133,451	109,142		199,394	65,943	49.4%	199,394	65,943	49.4%
	10140105 56100	OPERATING EXPENSES	3,224.00	2,324.00	4,369.00	2,100	2,100	1,004		2,300	200	9.5%	2,300	200	9.5%
	10140105 56300	SNOW PLOW BLADES	4,747.00	3,250.00	5,856.00	5,500	5,500	1,800		5,500	-	0.0%	5,500	-	0.0%
	10140105 56700	VEHICLE/EQUIP PARTS	150,010.00	200,842.00	181,602.00	135,000	135,000	100,138		150,000	15,000	11.1%	150,000	15,000	11.1%
	10140105 56705	OXYGEN & WELDING	627.00	1,494.00	1,035.00	1,000	1,000	591		1,100	100	10.0%	1,100	100	10.0%
	10140105 56715	TIRES	9,408.00	20,366.00	11,382.00	10,000	10,000	8,732		12,000	2,000	20.0%	12,000	2,000	20.0%
			292,542.00	357,279.00	334,420.00	287,051	287,051	221,407	77.13%	370,294	83,243	29.0%	370,294	83,243	29.0%
PW-ROAD UPKEEP															
	10140107 56301	SALT AND SAND	118,438.00	73,148.00	83,284.00	145,000	145,000	28,656		145,000	-	0.0%	145,000	-	0.0%
	10140107 56302	SNOW DAMAGE	9.00	9.00	26.00	300	300	300		300	-	0.0%	300	-	0.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025				2026			COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised		
						ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised				MAYOR PROPOSED	Diff vs FY25 Revised
	1014010756303	BITUMINOUS CONCRETE	9,520.00	18,313.00	5,096.00	5,000	5,000	2,880		5,000	-	0.0%	5,000	-	0.0%	(5,000)	-100.0%
	1014010756304	STREETS SIGNS & MARKINGS	3,986.00	4,010.00	5,159.00	4,000	4,000	1,133		4,000	-	0.0%	4,000	-	0.0%	(4,000)	-100.0%
	1014010756305	GUIDE RAILS	10,559.00	3,063.00	3,000.00	3,000	3,000	3,000		3,000	-	0.0%	3,000	-	0.0%	(3,000)	-100.0%
	1014010756306	TREE REMOVAL	35,380.00	62,720.00	43,312.00	18,000	18,000	13,750		18,000	-	0.0%	18,000	-	0.0%	(18,000)	-100.0%
	1014010756307	GRAVEL	-	3,000.00	3,000.00	3,000	3,000	3,000		3,000	-	0.0%	3,000	-	0.0%	(3,000)	-100.0%
	1014010756308	DRAINAGE IMPROVEMENT	-	4,016.00	3,518.00	3,000	3,000	2,846		3,000	-	0.0%	3,000	-	0.0%	(3,000)	-100.0%
	1014010756312	STREETLIGHT MAINTENANCE	2,061.00	1,002.00	-	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%	(1,500)	-100.0%
	1014010757301	EQUIPMENT RENTAL	1,277.00	5,109.00	269.00	2,000	2,000	153		2,000	-	0.0%	2,000	-	0.0%	(2,000)	-100.0%
			181,627.00	174,390.00	146,664.00	184,800	184,800	95,418	29.99%	184,800	-	0.0%	184,800	-	0.0%	(184,800)	-100.0%
PW-DRAINAGE IMPROVEMENT																	
	1014010956307	GRAVEL	3,222.00	-	-	-	-	-		-	-	-	-	-	-	-	-
	1014010956308	DRAINAGE IMPROVEMENT	5,123.00	-	-	-	-	-		-	-	-	-	-	-	-	-
			8,345.00	-	-	-	-	-		-	-	-	-	-	-	-	-
PW-PROPERTY MAINTENANCE																	
	1014011158200	TOWN HALL AND ANNEX	11,732.00	10,667.00	10,170.00	15,000	15,000	2,653		15,000	-	0.0%	15,000	-	0.0%	(15,000)	-100.0%
	1014011158210	PW FACILITIES	30,958.00	33,924.00	26,063.00	26,000	26,000	14,078		26,000	-	0.0%	26,000	-	0.0%	(26,000)	-100.0%
	1014011158220	POLICE STATION	15,926.00	8,593.00	20,455.00	15,000	15,000	8,319		16,000	1,000	6.7%	16,000	1,000	6.7%	(15,000)	-100.0%
	1014011158225	EMERGENCY SERVICES BUILDING	15,780.00	25,088.00	16,592.00	10,000	10,000	2,230		12,500	2,500	25.0%	12,500	2,500	25.0%	(10,000)	-100.0%
	1014011158230	LIBRARY FACILITY	9,186.00	7,455.00	6,896.00	7,050	7,050	5,687		7,050	-	0.0%	7,050	-	0.0%	(7,050)	-100.0%
	1014011158235	SENIOR CENTER FACILITY	6,546.00	5,730.00	3,322.00	8,000	8,000	2,072		8,000	-	0.0%	8,000	-	0.0%	(8,000)	-100.0%
	1014011158236	TOWN GREEN	-	8,248.00	1,117.00	5,000	5,000	324		4,000	(1,000)	-20.0%	4,000	(1,000)	-20.0%	(5,000)	-100.0%
			90,128.00	99,705.00	84,615.00	86,050	86,050	35,363	41.10%	88,550	2,500	2.9%	88,550	2,500	2.9%	(86,050)	-100.0%
PW-SANITATION																	
	1014011351620	PUBLIC WORKS EMPLOYEES	742.00	615.00	-	2,000	2,000	709		2,000	-	0.0%	2,000	-	0.0%	(2,000)	-100.0%
	1014011354210	DISPOSAL SERVICE	592,634.00	609,703.00	628,178.00	652,000	652,000	377,001		752,500	100,500	15.4%	752,500	100,500	15.4%	(652,000)	-100.0%
	1014011354224	TIPPING FEES	356,392.00	348,736.00	366,101.00	425,000	425,000	200,430		470,000	45,000	10.6%	470,000	45,000	10.6%	(425,000)	-100.0%
	1014011358790	BULKY WASTE	68,445.00	75,538.00	90,000.00	90,000	90,000	39,879		100,000	10,000	11.1%	100,000	10,000	11.1%	(90,000)	-100.0%
			1,017,154.00	1,032,009.00	1,079,510.00	1,174,000	1,174,000	621,772	52.96%	1,330,000	156,000	13.3%	1,330,000	156,000	13.3%	(1,174,000)	-100.0%
LIBRARY																	
	1015010151160	CUSTODIAN SALARIES	23,742.00	24,807.00	25,688.00	26,061	26,061	15,035		26,839	778	3.0%	26,839	778	3.0%	(26,061)	-100.0%
	1015010151600	DEPARTMENT HEAD WAGES	82,178.00	78,950.00	81,192.00	83,037	83,037	48,146		85,529	2,492	3.0%	85,529	2,492	3.0%	(83,037)	-100.0%
	1015010151610	SUPERVISORS	149,358.00	149,358.00	159,613.00	176,884	176,884	176,884		176,823	(61)	-0.0%	176,823	(61)	-0.0%	(176,884)	-100.0%
	1015010151615	ASSISTANT WAGES	106,088.00	111,141.00	119,208.00	126,000	126,000	126,000		128,004	2,004	1.6%	128,004	2,004	1.6%	(126,000)	-100.0%
	1015010151800	PART-TIME WAGES	54,907.00	54,907.00	59,733.00	81,008	81,008	39,099		83,459	2,451	3.0%	83,459	2,451	3.0%	(81,008)	-100.0%
	1015010153645	TRAINING	-	-	-	2,500	2,500	-		2,500	-	0.0%	2,500	-	0.0%	(2,500)	-100.0%
	1015010153700	CONTRACT MAINTENANCE/LEASES	2,607.00	5,179.00	1,480.00	7,567	7,567	2,790		7,852	285	3.8%	7,852	285	3.8%	(7,567)	-100.0%
	1015010154310	EQUIPMENT MAINTENANCE	-	1,534.00	1,800.00	1,800	1,800	1,645		1,800	-	0.0%	1,800	-	0.0%	(1,800)	-100.0%
	1015010155330	TELEPHONE & FAX SERVICE	3,536.00	3,647.00	2,467.00	4,200	4,200	1,031		4,200	-	0.0%	4,200	-	0.0%	(4,200)	-100.0%
	1015010156100	OPERATING EXPENSES	11,776.00	18,084.00	11,650.00	13,513	13,513	6,675		14,523	1,010	7.5%	14,523	1,010	7.5%	(13,513)	-100.0%
	1015010156140	LION REG NETWORK	41,652.00	42,727.00	51,265.00	51,989	51,989	38,288		55,349	3,360	6.5%	55,349	3,360	6.5%	(51,989)	-100.0%
	1015010156420	LIBRARY BOOKS	50,259.00	54,399.00	51,036.00	53,350	53,350	33,393		60,000	6,650	12.5%	56,000	2,650	5.0%	(53,350)	-100.0%
			528,633.00	543,199.00	564,866.00	627,909	627,909	344,729	54.90%	645,878	17,969	2.9%	628,883	974	0.2%	(627,909)	-100.0%
PARKS AND RECREATION																	
	1016010151600	DEPARTMENT HEAD WAGES	77,024.00	79,974.00	82,236.00	84,119	84,119	48,770		86,642	2,523	3.0%	86,642	2,523	3.0%	(84,119)	-100.0%
	1016010151610	SUPERVISORS	54,106.00	58,231.00	42,575.00	55,978	55,978	32,424		57,325	347	0.6%	57,325	347	0.6%	(56,978)	-100.0%
	1016010151615	ASSISTANT WAGES	78,064.00	69,200.00	122,233.00	124,817	124,817	58,385		121,940	(2,877)	-2.3%	121,940	(2,877)	-2.3%	(124,817)	-100.0%
	1016010151700	ADMINISTRATIVE WAGES	-	-	12,298.00	12,878	12,878	5,328		11,000	(1,878)	-14.6%	11,000	(1,878)	-14.6%	(12,878)	-100.0%
	1016010151710	PLAYGROUND & CUSTODIAN	3,598.00	16,328.00	11,910.00	17,300	17,300	-		17,300	-	0.0%	17,300	-	0.0%	(17,300)	-100.0%
	1016010151800	PART-TIME WAGES	-	-	42,617.00	33,000	33,000	13,750		33,000	-	0.0%	33,000	-	0.0%	(33,000)	-100.0%
	1016010153303	COMM CTR UTILITIES	-	-	11,416.00	14,353	14,353	10,309		20,363	6,010	41.9%	20,363	6,010	41.9%	(14,353)	-100.0%
	1016010153658	REGIONAL SENIOR WEBSITE	-	-	3,600.00	3,600	3,600	3,000		-	(3,600)	-100.0%	-	(3,600)	-100.0%	(3,600)	-100.0%
	1016010153700	CONTRACT MAINTENANCE/LEASES	161,462.00	161,462.00	161,462.00	161,462	161,462	105,633		161,462	-	0.0%	161,462	-	0.0%	(161,462)	-100.0%
	1016010154300	REPAIRS & MAINTENANCE	29,531.00	29,936.00	33,653.00	39,137	39,137	26,260		45,394	6,257	16.0%	45,394	6,257	16.0%	(39,137)	-100.0%
	1016010154310	EQUIPMENT MAINTENANCE	-	2,455.00	2,455.00	2,455	2,455	388		2,268	(187)	-7.6%	2,268	(187)	-7.6%	(2,455)	-100.0%
	1016010156100	OPERATING EXPENSES	22,039.00	18,898.00	22,162.00	30,635	30,635	13,544		33,926	3,291	10.7%	33,926	3,291	10.7%	(30,635)	-100.0%
	1016010156220	ELECTRICITY	36,809.00	36,588.00	34,949.00	36,750	36,750	19,997		37,550	800	2.2%	37,550	800	2.2%	(36,750)	-100.0%
			459,633.00	470,617.00	588,720.00	617,484	617,484	337,788	54.70%	628,170	10,686	1.7%	628,170	10,686	1.7%	(617,484)	-100.0%
BOE EXPENDITURES																	
	1017010158790	BOARD OF ED EXPENSES	33,223,716.00	34,337,932.00	35,815,724.00	38,369,823	38,369,823	-		40,667,242	2,297,419	6.0%	47,262,032	8,892,209	23.18%	(38,369,823)	-100.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026			COUNCIL PROPOSED	Diff vs FY25 REVISED	% Chge Revised		
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised				MAYOR PROPOSED	Diff vs FY25 Revised
			33,223,716.00	34,337,932.00	35,815,724.00	38,369,823	38,369,823	-		40,667,242	2,297,419	6.0%	47,262,032	8,892,209	-	[38,369,823]	-100.0%
DEBT SERVICE																	
10180101	58810	GEN OBLIGATION BOND PRINCIPAL	2,461,443.00	2,602,337.00	2,587,337.00	2,361,519	2,361,519	1,205,000		2,361,519	-	0.0%	2,361,519	-	0.0%	[2,361,519]	-100.0%
10180101	58811	GEN OBLIGATION BOND INTEREST	1,161,096.00	1,231,494.00	1,126,378.00	1,019,181	1,019,181	690,550		916,040	(103,141)	-10.1%	916,040	(103,141)	-10.1%	[1,019,181]	-100.0%
10180101	58820	CWF/DWSRF LOAN PRINCIPAL	89,499.00	77,296.00	85,966.00	87,702	87,702	51,031		89,472	1,770	2.0%	89,472	1,770	2.0%	[87,702]	-100.0%
10180101	58821	CWF/DWSRF LOAN INTEREST	16,636.00	12,510.00	12,004.00	10,269	10,269	6,118		8,499	(1,770)	-17.2%	8,499	(1,770)	-17.2%	[10,269]	-100.0%
10180101	58823	DEBT TRANSFER TO WPCA	-	550,970.00	542,163.00	426,359	426,359	300,727		421,920	(4,439)	-1.0%	421,920	(4,439)	-1.0%	[426,359]	-100.0%
10180101	58830	PROJECTS IN PROGRESS	24,625.00	1,625.00	1,625.00	50,000	50,000	1,625		50,000	-	0.0%	50,000	-	0.0%	[50,000]	-100.0%
			3,753,299.00	4,476,232.00	4,355,473.00	3,955,090	3,955,090	2,255,051	57.02%	3,847,450	(107,580)	-2.7%	3,847,450	(107,580)	-2.7%	[3,955,090]	-100.0%
CONTRIBUTION TO CNR																	
10185101	58790	CONTRIBUTION TO CAPITAL	1,257,882.00	1,150,285.00	1,653,735.00	1,791,098	1,791,098	-		2,393,006	601,908	33.6%	1,606,450	(184,648)	-10.3%	[1,791,098]	-100.0%
			1,257,882.00	1,150,285.00	1,653,735.00	1,791,098	1,791,098	-	0.00%	2,393,006	601,908	33.6%	1,606,450	(184,648)	-10.3%	[1,791,098]	-100.0%
TRANSFERRED FUNDS																	
10188210	59300	TRANSFERRED FUNDS	1,415,954.00	664,060.00	504,131.00	-	-	-		-	-	-	-	-	-	-	-
			1,415,954.00	664,060.00	504,131.00	-	-	-		-	-	-	-	-	-	-	-
TOTAL GENERAL GOVERNMENT			27,971,123.00	28,806,860.00	29,174,548.00	29,060,750	29,158,750	14,919,037	51.16%	31,577,483	2,418,733	8.3%	23,936,526	(5,222,224)	-17.9%	[29,158,750]	-100.0%
TOTAL BOARD OF EDUCATION			33,223,716.00	34,337,932.00	35,815,724.00	38,369,823	38,369,823	-	0.00%	40,667,242	2,297,419	6.0%	47,262,032	8,892,209	23.2%	[38,369,823]	-100.0%
TOTAL EXPENDITURES			61,194,839.00	63,144,792.00	64,990,272.00	67,430,573	67,528,573	14,919,037	22.09%	72,244,725	4,716,152	7.0%	71,198,558	3,669,985	5.4%	[67,528,573]	-100.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET REVENUES

ACCOUNT	DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025		2026 PROPOSED	DIFF VS 2025 ORIGINAL BUDGET	% Chg over PY
					ADOPTED	YTD-1/31/25			
GENERAL GOVERNMENT -- CHARGES FOR SERVICES									
1011401 42046	ANIMAL CONTROL OFFICER FEES	1,495	1,355	645	1,500	275	800	(700)	-46.7%
1011401 47009	MISCELLANEOUS	126,814	131,614	56,701	50,000	41,690	50,000	-	0.0%
1011401 47019	RED WOLF ANTENNAE LEASE	56,900	69,894	71,856	70,000	58,351	70,000	-	0.0%
1011401 47022	TOWN CLERK FEES	166,039	110,617	110,230	112,000	66,485	111,500	(500)	-0.4%
1011401 47023	ZONING/WETLANDS/ZBA FEES	15,067	10,285	7,915	10,000	5,644	10,000	-	0.0%
1011401 47024	ASSESSOR'S FEES	521	414	497	300	109	300	-	0.0%
1011401 47025	PLANNING	5,818	13,658	4,467	5,000	606	5,000	-	0.0%
1011401 47036	OTHER LICENSE/PERMIT FEE	2,111	2,782	1,779	750	858	750	-	0.0%
1011401 47037	DOG LICENSE FEES	13,797	10,329	10,155	9,000	3,866	10,000	1,000	11.1%
1011401 47040	BUILDING PERMIT FEES	235,027	233,016	241,455	225,000	194,117	275,000	50,000	22.2%
1011401 47041	EMPLOYEE HEALTH CO-PREMIUMS	504,373	469,516	536,856	575,000	285,635	525,000	(50,000)	-8.7%
1011401 47045	ASSESSMENTS RECEIVABLE	250,000	250,000	250,000	250,000	-	250,000	-	0.0%
1011401 47051	LVES CONTR TO EMS BLDG	100,000	100,000	59,980	-	-	-	-	-
1011401 47053	LVES CONTR TO MED EQUIPMENT	20,000	20,000	-	-	-	-	-	-
1011401 49006	WPCA CONTR TO FINANCE OFC	40,000	40,000	40,000	40,000	-	50,000	10,000	25.0%
1011401 49051	LESTER HOUSE RENT	11,000	10,333	15,500	15,500	-	-	(15,500)	-100.0%
		1,548,962	1,473,813	1,408,036	1,364,050	657,636	1,358,350	(5,700)	-0.4%
GENERAL GOVERNMENT -- GRANTS									
1011402 41005	TELEPHONE LINE GRANTS	21,250	25,170	37,062	25,000	-	25,000	-	0.0%
1011402 42001	PILOT: STATE PROPERTY	1,184,140	925,100	1,000,994	931,157	1,022,896	931,157	-	0.0%
1011402 42007	DISABLED REIMBURSEMENT	979	972	940	1,000	1,185	1,000	-	0.0%
1011402 42010	EMERGENCY MANAGEMENT	-	11,413	10,850	15,600	3,900	15,600	-	0.0%
1011402 42011	ADDITIONAL VETERANS GRANT	3,562	4,360	4,281	4,300	3,163	4,300	-	0.0%
1011402 42012	MISCELLANEOUS STATE GRANTS	-	-	-	-	-	-	-	-
1011402 42014	PEQUOT FUND	1,391,000	1,391,000	1,391,000	1,391,000	462,667	1,391,000	-	0.0%
1011402 42044	MUNIC REV SHARING -- SALES TAX	-	291,322	390,170	-	-	-	-	-
		2,600,931	2,649,337	2,835,297	2,368,057	1,493,811	2,368,057	-	0.0%
PUBLIC SAFETY -- CHARGES FOR SERVICES									
1012001 47005	LEDYARD FIRE POLICE CHARGES	-	-	-	500	-	500	-	0.0%
1012001 47007	DISPATCH REGIONALIZATION	93,016	70,325	95,036	92,000	77,753	95,000	3,000	3.3%
1012001 47017	GALES FERRY FIRE POLICE CHARGES	2,260	-	1,127	500	-	500	-	0.0%
1012001 47018	POLICE OUTSIDE OT	88,460	230,800	106,403	112,250	97,697	135,000	22,750	20.3%
1012001 47038	PERMIT FEES	3,535	4,325	4,375	5,040	1,900	4,900	(140)	-2.8%
1012001 47039	RECORDS FEES	2,039	2,210	2,076	2,000	1,156	2,000	-	0.0%
1012001 47055	SHARED SERVICES - ASSESSOR	3,071	33,024	29,401	36,800	18,426	36,800	-	0.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET REVENUES

ACCOUNT	DESCRIPTION	2022	2023	2024	2025		2026 PROPOSED	DIFF	% Chg over PY
		ACTUAL	ACTUAL	ACTUAL	ADOPTED	YTD-1/31/25		VS 2025 ORIGINAL BUDGET	
		192,381	340,684	238,418	249,090	196,932	274,700	25,610	10.3%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET REVENUES

ACCOUNT	DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025		2026 PROPOSED	DIFF VS 2025 ORIGINAL BUDGET	% Chg over PY	
					ADOPTED	YTD-1/31/25				
PUBLIC SAFETY -- GRANTS										
1012002	42034	DUI GRANT REIMBURSEMENT	544	-	-	8,000	-	12,000	4,000	50.0%
1012002	47049	DISPATCH PRESTON	25,000	25,000	30,500	30,500	30,500	30,500	-	0.0%
			25,544	25,000	30,500	38,500	30,500	42,500	4,000	10.4%
HEALTH & WELFARE -- CHARGES FOR SERVICES										
1013001	47021	SENIOR CENTER FEES	10,812	13,565	1,557	-	1,087	-	-	
1013001	47034	PUBLIC HEALTH NURSING FEES	636,929	539,462	18,032	-	-	-	-	
			647,741	553,027	19,589	-	-	-	-	
HEALTH & WELFARE -- GRANTS										
1013002	42003	YOUTH SERVICES	26,390	33,515	31,022	-	-	-	-	
1013002	42032	PILOT: SR HOUSING AUTHORITY	8,422	9,673	7,810	8,200	8,653	8,200	-	0.0%
			34,812	43,188	38,832	8,200	8,653	8,200	-	0.0%
PUBLIC WORKS -- CHARGES FOR SERVICES										
1014001	47020	TIPPING FEES	54,018	47,862	42,013	40,000	19,682	35,000	(5,000)	-12.5%
1014001	47056	SHARED SERVICES - MECHANIC	-	-	8,000	-	56,000	96,000	96,000	
			54,018	47,862	50,013	40,000	75,682	131,000	91,000	227.5%
LIBRARIES -- CHARGES FOR SERVICES										
1015001	47032	LIBRARY FEES	538	587	6,470	5,500	4,260	6,000	500	9.1%
			538	587	6,470	5,500	4,260	6,000	500	9.1%
PARKS & RECREATION -- CHARGES FOR SERVICES										
1016001	47033	PROGRAM REGISTRATION FEES	3,985	3,713	2,940	3,000	1,116	3,000	-	0.0%
			3,985	3,713	2,940	3,000	1,116	3,000	-	0.0%
EDUCATION -- CHARGES FOR SERVICES										
1017001	47010	VO AG TUITION	717,110	728,355	829,361	764,176	388,938	411,563	(352,613)	-46.1%
1017001	47011	SPECIAL EDUCATION TUTION	82,089	126,736	60,559	82,086	47,438	25,500	(56,586)	-68.9%
1017001	47012	NON RESIDENT TUITION	34,648	43,470	71,867	44,772	-	88,180	43,408	97.0%
			833,847	898,561	961,787	891,034	436,376	525,243	(365,791)	
EDUCATION -- GRANTS										
1017002	42016	FEDERAL PUBLIC LAW 874	1,387,082	1,558,206	1,804,635	1,050,000	606,153	1,050,000	-	0.0%
1017002	42018	VOAG GRANT	997,429	1,051,239	1,019,200	850,000	1,131,489	1,244,394	394,394	46.4%
1017002	42020	EDUCATION COST SHARING	11,438,366	11,475,245	11,547,735	11,904,199	6,016,310	11,904,199	-	0.0%
			13,822,877	14,084,690	14,371,570	13,804,199	7,753,952	14,198,593	394,394	2.9%
TAXES										
1019501	41000	PROPERTY TAXES, CURRENT	40,533,369	41,803,461	43,281,054	46,166,010	42,709,752	49,505,431	3,339,421	7.2%
1019501	41001	ARREARS	316,937	366,922	408,251	351,000	205,086	320,000	(31,000)	-8.8%
1019501	41002	INTEREST	231,091	262,415	255,299	234,000	140,224	205,000	(29,000)	-12.4%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET REVENUES

ACCOUNT	DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025		2026 PROPOSED	DIFF VS 2025 ORIGINAL BUDGET	% Chg over PY
					ADOPTED	YTD-1/31/25			
1019501 41003	SUSPENSE TAX COLLECTIONS	12,545	10,251	10,066	11,000	18,493	13,000	2,000	18.2%
1019501 41004	LIENS	15,891	21,106	14,211	16,000	6,478	13,000	(3,000)	-18.8%
1019501 41008	MV PROPERTY TAX GRANT	-	143,385	213,782	330,933	352,343	411,062	80,129	24.2%
		41,109,833	42,607,540	44,182,663	47,108,943	43,432,376	50,467,493	3,358,550	7.1%
OTHER REVENUE									
1019502 49002	TRANSFER IN: BOND PREMIUM	204,155	-	-	-	-	-	-	
1019502 49002	TRANSFER IN: OTHER		210,517	3,500	1,000,000	-	1,290,422	290,422	29.0%
1019503 48001	INTEREST ON DEPOSITS	43,050	576,150	1,010,972	550,000	623,552	525,000	(25,000)	-4.5%
		247,205	786,667	1,014,472	1,550,000	623,552	1,815,422	265,422	17.1%
	TOTAL	61,122,674	63,514,669	65,160,587	67,430,573	54,714,846	71,198,558	3,767,985	5.6%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET

Department	Account #	Account Name	Project Description	2025 Approp	Current Account Balance	FY2025 REQUESTS			Source of Non-Tax Funding					
						Dept Request	Mayor	Preliminary Tax Levy	LoCIP	Town Aid Road Grant	Municipal Aid Grant	Convey-ance	BOE CNR	Other
General Government														
Town Council	21010101-57300	New Equipment	Laptop Reserve Fund	1,500	2,612	1,500	1,500	1,500	-	-	-	-	-	-
Historic Districts	21010103-54500	Bldg Maintenance	Drainage projects	10,000	29,583	10,000	10,000	10,000	-	-	-	-	-	-
Assessor	21012103-53305	Revaluation	Revaluation Reserve	30,000	-	50,000	50,000	50,000	-	-	-	-	-	-
MIS	21012151-57310	Equip Replacement	Technology Upgrades	70,000	2,405	73,500	71,500	71,500	-	-	-	-	-	-
Public Safety														
Police	21020101-57510	Vehicle	Police Vehicles	114,055	75,628	106,653	53,326	53,326	-	-	-	-	-	-
Police	21020101-56378	CALEA Accreditation	CALEA Accreditation	13,850	6,369	7,868	6,500	6,500	-	-	-	-	-	-
Police	21020101-56379	Psych Exam Reserve	Psychological Exam Reserve	1,375	3,000	1,375	1,375	1,375	-	-	-	-	-	-
Police	21020101-57300	New Equipment	No current year request	12,904	690	-	-	-	-	-	-	-	-	-
Police	New Account	LPR cameras	Flock Safety Cameras	-	-	12,750	12,750	12,750	-	-	-	-	-	-
Police	New Account	Firearm Replacement Reserve	Firearm Reserve Fund	-	-	7,000	7,000	7,000	-	-	-	-	-	-
Police	21020101-58692	In Car Video	In Car Video	1,800	11,702	1,800	1,800	1,800	-	-	-	-	-	-
Police	21020101-58695	Body Cameras	Body Worn Cameras	7,050	13,604	7,050	7,050	7,050	-	-	-	-	-	-
Police	21020103-57300	New Equipment	Radio Base Station Reserve Fund	54,500	53,761	8,500	8,500	8,500	-	-	-	-	-	-
ACO	21020106-57300	New Equipment	ACO vehicle Reserve Fund	2,000	3,828	2,000	2,000	2,000	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	Fire Hose	-	-	3,000	3,000	3,000	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	SCBA Replacement	-	-	12,000	12,000	12,000	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	R-11 light tower	56,000	52,655	15,000	-	-	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	Gear Dryer	-	-	12,000	12,000	12,000	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	Battering ram	-	-	12,000	12,000	12,000	-	-	-	-	-	-
Ledyard Fire	21020501-56215	Clothing Emerg. Serv.	Fire Fighter Personal Protective Equip.	10,000	12,334	15,000	15,000	15,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-56215	Clothing Emerg. Serv.	Fire Fighter Personal Protective Equip.	13,000	9,408	16,000	16,000	16,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Communication Equipment	-	-	5,000	5,000	5,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Firefighting Equipment	-	-	3,000	3,000	3,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Air Bottles	-	-	3,000	3,000	3,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	SCBA Replacement	-	-	13,000	13,000	13,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Breathing Air Compressor	52,000	208,090	12,000	12,000	12,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Jaws of Life Tools Replacement	-	-	4,000	4,000	4,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Fire Station Generator Replacement	-	-	-	-	-	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Fire Hose Replacement	-	-	4,000	4,000	4,000	-	-	-	-	-	-
Admin Emerg Serv	21020401-57300	New Equipment	AED Reserve	7,500	49,539	9,175	9,175	9,175	-	-	-	-	-	-
Admin Emerg Serv	21020401-54325	Fire Apparatus	Fire Apparatus Replacement	362,552	1,403,085	384,305	307,444	307,444	-	-	-	-	-	-
Public Works														
PW	21040101-57311	Heavy Equipment	Heavy Equipment	85,000	(78,311)	90,000	90,000	45,000	-	-	-	45,000	-	-
PW	21040101-57312	Large Trucks	Large Trucks	175,000	(12,583)	185,000	185,000	185,000	-	-	-	-	-	-
PW	21040101-57313	Small Trucks	Small Trucks	40,000	40,700	40,000	40,000	40,000	-	-	-	-	-	-
PW	21040101-57314	Light Equipment	Light Equipment	16,000	1,657	16,000	16,000	16,000	-	-	-	-	-	-
PW	21040101-57315	Light Equipment	Pooled Vehicles	10,000	29,300	15,000	15,000	15,000	-	-	-	-	-	-
PW	21040107-54005	Road Restoration	Road Restoration	1,000,000	289,100	1,115,000	900,000	155,659	175,367	147,889	421,085	-	-	-
PW	21040107-54006	Road Maintenance	Road Maintenance	147,889	53,765	147,889	147,889	-	-	147,889	-	-	-	-
PW	21040111-58240	Building Reserve Fund	Municipal Building Reserve Fund	90,000	207,910	100,000	100,000	100,000	-	-	-	-	-	-
PW	21040111-58240	Building Reserve Fund	Whitford Brook Watershed Infrastructure	1,800,000	-	2,250,000	2,250,000	-	-	-	-	-	-	2,250,000
Library														
Library			Technology Upgrades	4,000	-	-	-	-	-	-	-	-	-	-
Parks & Recreation														
Parks & Recreation	Fund 0203	Site Improvements	See CIP Backup for Details	-	-	165,000	65,000	-	-	-	-	65,000	-	-
Schools														
Schools	CNR TOTAL	See CIP Backup for Details		-	-	577,500	504,500	385,871	-	-	-	-	118,629	-
Schools	OPERATING TOTAL	See CIP Backup for Details		-	-	134,500	134,500	-	-	-	-	-	-	134,500
TOTAL						5,648,365	5,111,809	1,606,450	175,367	295,778	421,085	110,000	118,629	2,384,500

** Gen Fed Carryover
*** BOE Operating Budget

TOWN OF LEDYARD
FISCAL YEAR 2025 TOWN COUNCIL PROPOSED BUDGET
CAPITAL IMPROVEMENT PLAN DETAILS

FY26 CAPITAL IMPROVEMENT PLAN REQUESTS														
DEPARTMENT	DESCRIPTION	Priority	Total 2026 Request	Dept. Request	Mayor	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35
Town Council	Laptop Reserve Fund	SR	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500			
Historic District Comm	Drainage projects	DF	10,000	10,000	10,000	-	-	-	-	-	-			
Assessor's Office	Revaluation	SR	50,000	50,000	50,000	50,000	50,000	50,000	-	-	-			
MIS	Computer & Server Replacement Reserve Fund	SR	73,500	73,500	71,500	77,175	81,034	85,085	89,340	93,807	96,621			
Police Department			154,996											
	Police Vehicles	SR(1)		106,653	53,326	107,000	110,000	110,000	110,000	110,000	110,000			
	CALEA Accreditation	SR(2)		7,868	6,500	7,868	7,900	7,900	7,900	7,900	7,900			
	Psychological Exam Reserve	SR(3)		1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375			
	Flock Safety Cameras	SR(2)		12,750	12,750	9,000	9,000	9,000	9,000	9,000	9,000			
	Firearm Reserve Fund	SR(3)		7,000	7,000	7,000	7,000	7,000	7,000					
	In Car Video	SR(3)		1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800			
	Body Worn Cameras	SR(3)		7,050	7,050	7,050	7,050	7,050	7,050	7,050	7,050			
	Radio Base Station Reserve Fund	SR (2)		8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500			
	ACO Vehicle Reserve Fund	SR(1)		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000			
Ledyard Fire Company			69,000											
	Fire Hose	SR (3)		3,000	3,000	2,000	1,500	1,500	1,500	1,500	1,500			
	SCBA Replacement	SR (2)		12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000			
	R-11 light tower	IOE (6)		15,000	-	15,000	-	-	-	-	-			
	Gear Dryer	RPH (4)		12,000	12,000	-	-	-	-	-	-			
	Battering ram	IOE (5)		12,000	12,000	-	-	-	-	-	-			
	Fire Fighter Personal Protective Equip.	RPH (1)		15,000	15,000	15,000	15,000	10,000	10,000	10,000	10,000			
Gales Ferry Fire District			60,000											
	Fire Fighter Personal Protective Equip.	RPH (3)		16,000	16,000	16,000	17,000	17,000	17,000	18,000	18,000			
	Communication Equipment	SR (2)		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000			
	Firefighting Equipment	RPH (2)		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000			
	Air Bottles	RPH (1)		3,000	3,000	4,000	5,000	6,000	6,000	7,500	7,500			
	SCBA Replacement	RPH (2)		13,000	13,000	15,000	15,000	15,000	18,000	18,000	18,000			
	Breathing Air Compressor	RPH (2)		12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000			
	Jaws of Life Tools Replacement	RPH (2)		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000			
	Fire Station Generator Replacement	RPH (2)		-	-	-	-	-	-	7,000	7,000			
	Fire Hose Replacement	RPH (2)		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000			
Admin Emerg Serv			393,480											
	AED Reserve	RPH		9,175	9,175	9,450	9,575	9,950	10,205	10,468	-			
	Fire Apparatus Replacement	SR		384,305	307,444	407,363	431,805	466,349	487,335	509,265	483,308			
Public Works														
Equipment			346,000											
	Heavy Equipment	SR(H)		90,000	90,000	90,000	90,000	90,000	95,000	95,000	95,000			
	Large Trucks	SR(H)		185,000	185,000	185,000	185,000	185,000	185,000	195,000	195,000			
	Small Trucks	SR(H)		40,000	40,000	40,000	42,500	42,500	45,000	45,000	47,500			
	Light Equipment	SR, IOE(M)		16,000	16,000	16,000	17,000	17,000	17,000	18,000	18,000			
	Pooled Vehicles	SR(H)		15,000	15,000	25,000	25,000	27,500	27,500	30,000	30,000			
Roads			1,262,889											
	Road Restoration	DF,SR,C (H)		1,115,000	900,000	1,165,000	1,165,000	1,215,000	1,215,000	1,265,000	1,315,000			
	Road Maintenance			147,889	147,889									
Buildings			100,000											
	Municipal Building Reserve Fund	SR(H)		100,000	100,000	110,000	110,000	120,000	120,000	130,000	130,000			
Other			2,250,000											

TOWN OF LEDYARD
FISCAL YEAR 2025 TOWN COUNCIL PROPOSED BUDGET
CAPITAL IMPROVEMENT PLAN DETAILS

FY26 CAPITAL IMPROVEMENT PLAN REQUESTS														
DEPARTMENT	DESCRIPTION	Priority	Total 2026 Request	Dept. Request	Mayor	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35
	Whitford Brook Watershed Infrastructure	DF,SR,C (H)	-	2,250,000	2,250,000	1,800,000	2,400,000	1,300,000	-	-	-	-	-	-
Library	Technology Upgrades	SR	-	-	-	4,000	4,000	4,000	-	-	-	-	-	-
Parks & Recreation			165,000											
	Clark / Purdy Field light pole replacement	DF		5,000	5,000	-	-	-	-	-	-	-	-	-
	Mop sink - Judge Crandall concession stand	RPH		5,000	5,000	-	-	-	-	-	-	-	-	-
	Master plan - needs assessment	IOE		125,000	25,000	-	-	-	-	-	-	-	-	-
	Pickleball court upgrades	IOE		25,000	25,000	-	-	-	-	-	-	-	-	-
	Playscape woodchips	SR		5,000	5,000	-	-	-	-	-	-	-	-	-
Board of Education														
	Bondable		1,230,000											
	LHS - Boiler System Replacement & BMS System	DF		-	-	-	5,000,000	-	-	-	-	-	-	-
	LHS - Parking Lot	DF		-	-	-	-	1,500,000	-	-	-	-	-	-
	LHS - Window Replacement	DF		-	-	3,000,000	-	-	-	-	-	-	-	-
	LHS - Add Elevator to Lower Level	NEF		-	-	-	-	-	-	-	325,000	-	-	-
	LHS - Classroom Ventilation and Air Conditioning	DF		-	-	-	6,000,000	-	-	-	-	-	-	-
	LHS - Roof Replacement	SR		-	-	-	-	-	-	-	4,000,000	-	-	-
	LHS - Replace Media Center Roof	DF		-	-	-	525,000	-	-	-	-	-	-	-
	LHS - Auditorium Air Conditioning	NEF		-	-	450,000	-	-	-	-	-	-	-	-
	LMS - Dehumidification	RPH	2	250,000	250,000	-	-	-	-	-	-	-	-	-
	LMS - Expand Cafeteria	NEF		-	-	550,000	-	-	-	-	-	-	-	-
	GHS - Dehumidification	RPH	3	250,000	250,000	-	-	-	-	-	-	-	-	-
	GFS - Chiller replacement	DF/SR	4	380,000	380,000	-	-	-	-	-	-	-	-	-
	JWL - Window Replacement	IOE		-	-	-	-	-	-	600,000	-	-	-	-
	LHS - Fire Alarm Systems (moved from CNR to bondable)	IOE	6	350,000	275,000	-	-	-	-	-	-	-	-	-
	JWL - Parking Lot	DF		-	-	-	-	400,000	-	-	-	-	-	-
Capital / Non-Recurring			577,500											
	LHS - Lower Level Restrooms	DF		-	-	-	-	85,000	-	-	-	-	-	-
	LHS - Lower Level Locker Rooms	DF		-	-	-	-	-	125,000	-	-	-	-	-
	LHS - Boiler System Repairs	DF/SR	1	22,500	22,500	-	-	-	-	-	-	-	-	-
	LHS - Electrostatic Locker Painting	DF		-	-	-	-	-	-	-	-	-	30,000	-
	LHS - Science Lab Upgrades	DF/EPS	5	125,000	125,000	128,750	132,613	-	-	-	-	-	-	-
	LHS - Culinary Room Renovations	IOE/C		-	-	-	-	75,000	-	-	-	-	-	-
	LHS - Resurface Tennis Courts	IOE		-	-	-	45,000	-	-	-	-	-	-	-
	LHS - Outdoor Athletics Lavs / Storage	NEF/IOE		-	-	-	-	-	-	-	-	-	-	200,000
	LHS - Replace Turf Field Scoreboard	NEF/IOE	26	55,000	55,000	-	-	-	-	-	-	-	-	-
	LHS - Varsity Lockerroom Renovation	DF		-	-	-	-	150,000	-	-	-	-	-	-
	LHS - Athletic Lockerroom Renovation	DF		-	-	-	-	150,000	-	-	-	-	-	-
	LHS - Replacement Field Lights	DF/IOE		-	-	75,000	-	-	-	-	-	-	-	-
	LHS - Gym Bleachers	DF/C		-	-	-	150,000	-	-	-	-	-	-	-
	LHS - Gym Dividing Wall	DF/C		-	-	35,000	-	-	-	-	-	-	-	-
	LHS - Aux Gym Padding	DF/C		-	-	-	30,000	-	-	-	-	-	-	-
	LHS - Gym Ceiling	DF/C	17	65,000	-	65,000	-	-	-	-	-	-	-	-
	LHS - Enclose bird nesting locations	RPH/OC	7	15,000	15,000	-	-	-	-	-	-	-	-	-
	LHS - Bollards for outdoor seating	RPH	8	5,000	5,000	-	-	-	-	-	-	-	-	-
	LHS - Fire doors	EPS/DF	16	20,000	20,000	20,600	-	-	-	-	-	-	-	-
	LHS - Replace lower level ceiling and lighting	DF/EPS		-	-	25,000	-	-	-	-	-	-	-	-
	LHS - Replace sewer piping	DF/RPH	14	10,000	10,000	10,000	10,000	10,000	-	-	-	-	-	-
	LHS - Bullet resistant film	EPS	9	15,000	15,000	-	-	-	-	-	-	-	-	-
	LHS - Baseball field renovation	DF/SR	36	45,000	45,000	-	-	-	-	-	-	-	-	-
	LHS - Softball field renovation	DF/SR		-	-	45,000	-	-	-	-	-	-	-	-

TOWN OF LEDYARD
FISCAL YEAR 2025 TOWN COUNCIL PROPOSED BUDGET
CAPITAL IMPROVEMENT PLAN DETAILS

FY26 CAPITAL IMPROVEMENT PLAN REQUESTS														
DEPARTMENT	DESCRIPTION	Priority	Total 2026 Request	Dept. Request	Mayor	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35
	JWL - Classroom Renovations	18 DF/IOE/C		135,000	135,000	139,050	143,222	-	-	-	-	-	-	-
	JWL - Nurses Office Cabinets	31 DF/EPs		8,000	-	-	-	-	-	-	-	-	-	-
	JWL - Playground equipment	DF		-	-	70,000	-	-	-	-	-	-	-	-
	JWL - Replace sewer piping	15 DF/RPH		10,000	10,000	10,300	-	-	-	-	-	-	-	-
	JWL - Bullet resistant film	10 EPs		5,000	5,000	-	-	-	-	-	-	-	-	-
	CO - Replacement Truck	IOE		-	-	60,000	-	-	-	-	-	-	-	-
	CO - Bullet resistant film	11 EPs		3,000	3,000	-	-	-	-	-	-	-	-	-
	GHS - Driveway repairs	53 DF		30,000	30,000	-	-	-	-	-	-	-	-	-
	GFS - Playground Surfaces	SR		-	-	50,000	-	-	-	-	-	-	-	-
	GFS - Bullet resistant film	12 EPs		9,000	9,000	-	-	-	-	-	-	-	-	-
	Operating			134,500										
	LHS - Parking Lot Repairs	DF		4,000	4,000	4,000	4,000	4,000	4,000	-	-	-	-	-
	LHS/JWL - Air Conditioning	NEF		8,000	8,000	8,000	8,000	8,000	8,000	-	-	-	-	-
	LHS - Athletic Field Repairs	SR		7,500	7,500	7,500	7,500	7,500	7,500	-	-	-	-	-
	LHS - Masonry Repairs	DF		5,000	5,000	5,000	5,000	5,000	5,000	-	-	-	-	-
	Districtwide - HVAC Maintenance	IOE		110,000	110,000	140,000	130,000	120,000	160,000	-	-	-	-	-
PRIORITY KEY														
RPH	Risk to Public Health													
DF	Deteriorated Facility													
SR	Systematic Replacement													
IOE	Improvement of Operating Efficiency													

		FY 24-25	FY 25-26
Pre shift	General Government	29,060,750	30,531,316
Pre shift	Board of Ed	38,369,823	40,667,242
	Total	67,430,573	71,198,558
	General Government	1,046,150	1,122,900
	Board of Ed - Active	5,193,830	6,069,790
	Board of Ed - Retiree	575,000	525,000
	Board of Ed - combined	5,768,830	6,594,790
Post shift	General Government	23,291,920	23,936,526
Post shift	Board of Ed	44,138,653	47,262,032
	Total	67,430,573	71,198,558

**increase
(decrease)**

1,470,566 5.06%

2,297,419 5.99%

3,767,985 5.59%

76,750 7.34%

875,960 16.87%

(50,000) -8.70%

825,960 14.32%

644,606 2.77%

3,123,379 7.08%

3,767,985 5.59%

ORG	OBJ	TWN FUNCTION DESCRIPTION	DEPT / LOCAT DESCRIPTION	DEPT AMT	MAYOR/SUP AMT
10110101	51601	ADMIN	TOWN CNL	19,551.00	19,551.00
10110101	51602	ADMIN	TOWN CNL	82,624.00	82,624.00
10110101	53600	ADMIN	TOWN CNL	40,110.00	40,110.00
10110101	53610	ADMIN	TOWN CNL	70,000.00	70,000.00
10110101	56100	ADMIN	TOWN CNL	225.00	225.00
10110101	56100	ADMIN	TOWN CNL	1,820.00	1,820.00
10110101	56100	ADMIN	TOWN CNL	425.00	425.00
10110101	56100	ADMIN	TOWN CNL	1,500.00	1,500.00
10110101	56100	ADMIN	TOWN CNL	1.00	1.00
10110101	58790	ADMIN	TOWN CNL	14,000.00	14,000.00

10110101	58790	ADMIN	TOWN CNL		
10110101	58790	ADMIN	TOWN CNL		
10110101	58790	ADMIN	TOWN CNL		
10110103	54500	ADMIN	TOWN CNL	7,500.00	7,500.00
10110103	54501	ADMIN	TOWN CNL	3,151.00	3,151.00
10110103	56100	ADMIN	TOWN CNL	4,015.00	4,015.00
10110103	56101	ADMIN	TOWN CNL	1,605.00	1,605.00
10110103	58790	ADMIN	TOWN CNL	1,500.00	1,500.00
10110107	56100	ADMIN	TOWN CNL	2,000.00	2,000.00
10110201	51305	ADMIN	MAYOR	28,692.00	28,692.00
10110201	51604	ADMIN	MAYOR	107,000.00	107,000.00
10110201	51607	ADMIN	MAYOR	68,438.00	68,438.00

10110201	55301	ADMIN	MAYOR	5,000.00	5,000.00
10110201	56100	ADMIN	MAYOR	2,500.00	2,500.00
10110201	58790	ADMIN	MAYOR	7,500.00	7,500.00
10110203	53700	ADMIN	MAYOR	66,600.00	66,600.00
10110203	54311	ADMIN	MAYOR	10,900.00	10,900.00
10110203	55247	ADMIN	MAYOR	500.00	500.00
10110203	55410	ADMIN	MAYOR	10,000.00	10,000.00
10110203	56205	ADMIN	MAYOR	4,500.00	4,500.00
10110203	56900	ADMIN	MAYOR	6,500.00	6,500.00
10110203	56910	ADMIN	MAYOR	16,000.00	16,000.00
10110203	58100	ADMIN	MAYOR	8,900.00	8,900.00
10110203	58105	ADMIN	MAYOR	11,500.00	11,500.00
10110205	53610	ADMIN	MAYOR		
10110205	53615	ADMIN	MAYOR	20,000.00	20,000.00
10110207	54900	ADMIN	MAYOR	10,000.00	10,000.00
10110209	55210	ADMIN	MAYOR	82,675.00	82,675.00
10110209	55220	ADMIN	MAYOR	8,635.00	8,635.00
10110209	55231	ADMIN	MAYOR	19,000.00	19,000.00
10110209	55232	ADMIN	MAYOR	177,870.00	177,870.00

10110209	55233	ADMIN	MAYOR	44,945.00	44,945.00
10110209	55234	ADMIN	MAYOR	16,555.00	16,555.00
10110209	55241	ADMIN	MAYOR	92,250.00	92,250.00
10110209	55242	ADMIN	MAYOR	72,715.00	72,715.00
10110209	55245	ADMIN	MAYOR	20,000.00	20,000.00
10110209	55246	ADMIN	MAYOR	10,000.00	10,000.00
10110209	55249	ADMIN	MAYOR	36,480.00	36,480.00
10110211	58790	ADMIN	HEALTH DIS	120,890.00	120,890.00
10110213	56100	ADMIN	HEALTH DIS	1,150.00	1,150.00
10110213	57300	ADMIN	HEALTH DIS	1,500.00	1,500.00
10110213	58790	ADMIN	HEALTH DIS	925.00	925.00
10110251	51606	GEN GOV	HR	97,850.00	97,850.00
10110251	53610	GEN GOV	HR	50,000.00	50,000.00
10110251	58110	GEN GOV	HR	1,950.00	1,950.00
10110253	52000	GEN GOV	HR	1,122,900.00	1,122,900.00
10110253	52100	GEN GOV	HR	6,069,790.00	0.00
10110253	52101	GEN GOV	HR	275,000.00	275,000.00

10110253	52102	GEN GOV	HR	10,000.00	0.00
10110253	52105	GEN GOV	HR	133,100.00	133,100.00
10110253	52106	GEN GOV	HR	525,000.00	0.00
10110253	52201	GEN GOV	HR	418,000.00	418,000.00
10110253	52203	GEN GOV	HR	7,000.00	7,000.00
10110253	52204	GEN GOV	HR	5,000.00	5,000.00
10110253	52205	GEN GOV	HR	65,000.00	65,000.00
10110253	52206	GEN GOV	HR	75,000.00	75,000.00
10110253	52207	GEN GOV	HR	12,000.00	12,000.00
10110253	52300	GEN GOV	HR	875,500.00	800,000.00
10110253	52310	GEN GOV	HR	615,000.00	615,000.00
10110253	52400	GEN GOV	HR	75,000.00	75,000.00
10110253	52500	GEN GOV	HR	680,000.00	680,000.00
10110253	52600	GEN GOV	HR	10,000.00	10,000.00
10110253	52900	GEN GOV	HR	104,400.00	104,400.00
10110253	52910	GEN GOV	HR	313,183.00	313,183.00
10110253	52915	GEN GOV	HR	22,800.00	22,800.00
10110301	51700	ADMIN	REGISTRARS	62,500.00	53,820.00

10110303	51710	ADMIN	REGISTRARS	40,996.00	36,042.00
10110303	53645	ADMIN	REGISTRARS	3,620.00	3,620.00
10110303	54310	ADMIN	REGISTRARS	3,800.00	3,800.00
10110303	55300	ADMIN	REGISTRARS	1,600.00	1,600.00
10110303	56900	ADMIN	REGISTRARS	17,750.00	17,750.00
10110303	58300	ADMIN	REGISTRARS	250.00	250.00
10110311	51600	ADMIN	TOWN CLERK	77,400.00	77,400.00
10110311	51615	ADMIN	TOWN CLERK	55,320.00	55,320.00
10110311	53600	ADMIN	TOWN CLERK	4,000.00	4,000.00
10110311	53600	ADMIN	TOWN CLERK		
10110311	56100	ADMIN	TOWN CLERK	22,100.00	22,100.00
10110311	56100	ADMIN	TOWN CLERK	900.00	900.00
10110311	56100	ADMIN	TOWN CLERK	4,850.00	4,850.00
10110311	56100	ADMIN	TOWN CLERK	1,300.00	1,300.00
10110311	56100	ADMIN	TOWN CLERK	950.00	950.00
10110311	56135	ADMIN	TOWN CLERK	150.00	150.00
10110311	56135	ADMIN	TOWN CLERK	190.00	190.00
10110311	56135	ADMIN	TOWN CLERK	100.00	100.00
10110311	56135	ADMIN	TOWN CLERK	90.00	90.00
10110311	56135	ADMIN	TOWN CLERK	90.00	90.00
10110311	56135	ADMIN	TOWN CLERK	400.00	400.00
10110311	56135	ADMIN	TOWN CLERK	185.00	185.00
10110311	56135	ADMIN	TOWN CLERK	2,100.00	2,100.00
10110311	56135	ADMIN	TOWN CLERK	100.00	100.00
10110311	56135	ADMIN	TOWN CLERK	90.00	90.00
10110311	56135	ADMIN	TOWN CLERK	375.00	375.00
10110311	56135	ADMIN	TOWN CLERK	100.00	100.00
10110311	56135	ADMIN	TOWN CLERK	210.00	210.00
10110311	56135	ADMIN	TOWN CLERK	170.00	170.00
10110311	56135	ADMIN	TOWN CLERK	350.00	350.00
10110311	56135	ADMIN	TOWN CLERK	50.00	50.00
10110311	56135	ADMIN	TOWN CLERK	330.00	330.00
10110311	56135	ADMIN	TOWN CLERK	195.00	195.00
10110311	56135	ADMIN	TOWN CLERK	60.00	60.00
10110311	56135	ADMIN	TOWN CLERK	100.00	100.00
10110311	56135	ADMIN	TOWN CLERK	40.00	40.00
10110311	58110	ADMIN	TOWN CLERK	225.00	225.00
10110311	58110	ADMIN	TOWN CLERK	350.00	350.00
10110311	58110	ADMIN	TOWN CLERK	700.00	700.00

10110311	58110	ADMIN	TOWN CLERK	75.00	75.00
10112101	51600	FINANCE	FINANCE	133,000.00	133,000.00
10112101	51603	FINANCE	FINANCE	73,548.00	73,548.00
10112101	51615	FINANCE	FINANCE	51,452.00	51,452.00
10112101	51615	FINANCE	FINANCE	49,450.00	49,450.00
10112101	56100	FINANCE	FINANCE	2,650.00	2,650.00
10112101	56200	FINANCE	FINANCE	68,000.00	68,000.00
10112101	56220	FINANCE	FINANCE	180,000.00	180,000.00
10112101	58110	FINANCE	FINANCE	3,000.00	3,000.00
10112111	51610	FINANCE	FINANCE	85,522.00	85,522.00
10112111	51615	FINANCE	FINANCE	47,612.00	47,612.00
10112111	51710	FINANCE	FINANCE	25,000.00	25,000.00
10112111	53700	FINANCE	FINANCE	21,000.00	21,000.00
10112111	56100	FINANCE	FINANCE	3,000.00	3,000.00
10112111	58110	FINANCE	FINANCE	2,700.00	2,700.00
10112131	51300	FINANCE	TAX COLLEC	10,500.00	6,400.00
10112131	51610	FINANCE	TAX COLLEC	71,017.00	71,017.00

10112131	51615	FINANCE	TAX COLLEC	51,452.00	51,452.00
10112131	53610	FINANCE	TAX COLLEC	500.00	500.00
10112131	53700	FINANCE	TAX COLLEC	2,800.00	2,800.00
10112131	54421	FINANCE	TAX COLLEC		
10112131	56100	FINANCE	TAX COLLEC	24,800.00	24,800.00
10112131	58110	FINANCE	TAX COLLEC	2,400.00	2,400.00
10112131	58506	FINANCE	TAX COLLEC	150.00	150.00
10112151	51130	FINANCE	MIS	1,250.00	1,250.00
10112151	51610	FINANCE	MIS	91,604.00	91,604.00
10112151	51700	FINANCE	MIS	57,658.00	57,658.00
10112151	53655	FINANCE	MIS	20,910.00	20,910.00
10112151	53655	FINANCE	MIS	0.00	0.00
10112151	53657	FINANCE	MIS	9,924.00	9,924.00
10112151	53657	FINANCE	MIS	46.00	46.00

10112151	53690	FINANCE	MIS	30,000.00	30,000.00
10112151	53690	FINANCE	MIS	40,965.00	40,965.00
10112151	53690	FINANCE	MIS	6,300.00	6,300.00
10112151	53690	FINANCE	MIS	1,020.00	1,020.00
10112151	53690	FINANCE	MIS	15,875.00	15,875.00
10112151	53690	FINANCE	MIS	26.00	26.00
10112151	53695	FINANCE	MIS	23,153.00	23,153.00
10112151	53696	FINANCE	MIS	12,000.00	12,000.00
10112151	53696	FINANCE	MIS	4,000.00	4,000.00
10112151	53696	FINANCE	MIS	5,000.00	5,000.00
10112151	53696	FINANCE	MIS	3,000.00	3,000.00
10112151	53696	FINANCE	MIS	2,700.00	2,700.00
10112151	54300	FINANCE	MIS	3,336.00	3,336.00
10112151	54300	FINANCE	MIS	3,794.00	3,794.00
10112151	54300	FINANCE	MIS	961.00	961.00
10112151	54300	FINANCE	MIS	6,712.00	6,712.00
10112151	54300	FINANCE	MIS	1,361.00	1,361.00

10112151	54300	FINANCE	MIS	756.00	756.00
10112151	55330	FINANCE	MIS	3,996.00	3,996.00
10112151	55330	FINANCE	MIS	5,100.00	5,100.00
10112151	55330	FINANCE	MIS	538.00	538.00
10112151	55330	FINANCE	MIS	145.00	145.00
10112151	55330	FINANCE	MIS	2,189.00	2,189.00
10112151	55340	FINANCE	MIS	600.00	600.00
10112151	55340	FINANCE	MIS	5,400.00	5,400.00
10112151	55340	FINANCE	MIS	1,500.00	1,500.00
10112151	55340	FINANCE	MIS	1,500.00	1,500.00
10112151	56900	FINANCE	MIS	6,000.00	6,000.00
10112151	57410	FINANCE	MIS	2,640.00	2,640.00
10112151	57410	FINANCE	MIS	864.00	864.00
10112151	57410	FINANCE	MIS	4,600.00	4,600.00
10112151	57410	FINANCE	MIS	11,550.00	11,550.00

10112151	57410	FINANCE	MIS	13,650.00	13,650.00
10112151	57410	FINANCE	MIS	1,500.00	1,500.00
10112151	57410	FINANCE	MIS	0.00	0.00
10112151	58110	FINANCE	MIS	300.00	300.00
10112151	58110	FINANCE	MIS	400.00	400.00
10112151	58110	FINANCE	MIS	110.00	110.00
10112151	58110	FINANCE	MIS	100.00	100.00
10112151	58110	FINANCE	MIS	100.00	100.00
10114301	51130	GEN GOV	LAND USE	5,450.00	5,450.00
10114301	51600	GEN GOV	LAND USE	108,150.00	108,150.00
10114301	51610	GEN GOV	LAND USE	82,008.00	82,008.00
10114301	51610	GEN GOV	LAND USE	61,207.00	61,207.00
10114301	51615	GEN GOV	LAND USE	49,450.00	35,479.00
10114301	51615	GEN GOV	LAND USE	45,153.00	45,153.00
10114301	51800	GEN GOV	LAND USE	400.00	400.00
10114301	53300	GEN GOV	LAND USE	75,000.00	50,000.00
10114301	53610	GEN GOV	LAND USE	40,000.00	30,000.00
10114301	55410	GEN GOV	LAND USE	6,500.00	6,500.00
10114301	56100	GEN GOV	LAND USE	6,000.00	6,000.00
10114301	58110	GEN GOV	LAND USE	5,720.00	5,720.00
10114303	56100	GEN GOV	LAND USE	1,000.00	1,000.00
10114305	56100	GEN GOV	LAND USE	500.00	500.00

10114305	58100	GEN GOV	LAND USE	7,640.00	7,640.00
10114501	56100	GEN GOV	IWWC	500.00	500.00
10114507	56100	GEN GOV	IWWC	500.00	500.00
10120101	51130	PUB SAFETY	POLICE	345,050.00	345,050.00
10120101	51608	PUB SAFETY	POLICE	143,941.00	143,941.00
10120101	51609	PUB SAFETY	POLICE	117,894.00	117,894.00
10120101	51630	PUB SAFETY	POLICE	1,909,791.00	1,909,791.00
10120101	51630	PUB SAFETY	POLICE	74,360.00	0.00
10120101	51700	PUB SAFETY	POLICE	55,495.00	55,495.00
10120101	51715	PUB SAFETY	POLICE	60,000.00	60,000.00
10120101	51716	PUB SAFETY	POLICE	12,000.00	12,000.00
10120101	51717	PUB SAFETY	POLICE	120,000.00	120,000.00
10120101	51720	PUB SAFETY	POLICE	14,400.00	14,400.00
10120101	51730	PUB SAFETY	POLICE	9,500.00	9,500.00
10120101	51900	PUB SAFETY	POLICE	15,000.00	15,000.00
10120101	53645	PUB SAFETY	POLICE	85,500.00	85,500.00

10120101	53646	PUB SAFETY	POLICE	27,746.00	27,746.00
10120101	53646	PUB SAFETY	POLICE		
10120101	53700	PUB SAFETY	POLICE	37,864.00	37,864.00
10120101	54226	PUB SAFETY	POLICE	4,050.00	4,050.00
10120101	54300	PUB SAFETY	POLICE	9,500.00	9,500.00
10120101	54310	PUB SAFETY	POLICE	33,000.00	33,000.00
10120101	55330	PUB SAFETY	POLICE	2,920.00	2,920.00

10120101	55335	PUB SAFETY	POLICE	12,054.00	12,054.00
10120101	56100	PUB SAFETY	POLICE	18,000.00	18,000.00
10120101	56205	PUB SAFETY	POLICE	3,000.00	3,000.00
10120101	56260	PUB SAFETY	POLICE	70,000.00	70,000.00
10120101	56730	PUB SAFETY	POLICE	38,500.00	38,500.00
10120101	56900	PUB SAFETY	POLICE	19,900.00	19,900.00
10120101	57300	PUB SAFETY	POLICE	7,920.00	7,920.00
10120101	58110	PUB SAFETY	POLICE	6,000.00	6,000.00
10120101	58791	PUB SAFETY	POLICE	1.00	0.00
10120103	51130	PUB SAFETY	POLICE	92,975.00	92,975.00
10120103	51299	PUB SAFETY	POLICE	16,000.00	16,000.00
10120103	51630	PUB SAFETY	POLICE	499,354.00	499,354.00
10120103	51715	PUB SAFETY	POLICE	14,997.00	14,997.00
10120103	51720	PUB SAFETY	POLICE	1,500.00	1,500.00

10120103	53700	PUB SAFETY	POLICE	54,214.00	54,214.00
10120103	55330	PUB SAFETY	POLICE	15,600.00	15,600.00
10120103	56100	PUB SAFETY	POLICE	5,500.00	5,500.00
10120103	56730	PUB SAFETY	POLICE	9,760.00	9,760.00
10120103	58110	PUB SAFETY	POLICE	4,000.00	4,000.00
10120105	51130	PUB SAFETY	POLICE	2,100.00	2,100.00
10120105	51205	PUB SAFETY	POLICE	52,917.00	52,917.00
10120105	51800	PUB SAFETY	POLICE	26,208.00	26,208.00
10120105	53310	PUB SAFETY	POLICE	2,500.00	2,500.00
10120105	53645	PUB SAFETY	POLICE	400.00	400.00
10120105	56100	PUB SAFETY	POLICE	7,500.00	7,500.00
10120105	57305	PUB SAFETY	POLICE	1,000.00	1,000.00
10120105	58000	PUB SAFETY	POLICE	1,500.00	1,500.00
10120105	58790	PUB SAFETY	POLICE	7,000.00	7,000.00
10120301	51130	PUB SAFETY	FIRE MARSH	100.00	100.00
10120301	51630	PUB SAFETY	FIRE MARSH	84,940.00	84,940.00
10120301	55330	PUB SAFETY	FIRE MARSH	5,500.00	5,500.00

10120301	56100	PUB SAFETY	FIRE MARSH	8,800.00	8,800.00
10120301	56450	PUB SAFETY	FIRE MARSH	3,000.00	3,000.00
10120301	56730	PUB SAFETY	FIRE MARSH	850.00	850.00
10120301	58110	PUB SAFETY	FIRE MARSH	1,500.00	1,500.00
10120401	51130	PUB SAFETY	ADMINEMERG	12,000.00	12,000.00
10120401	51600	PUB SAFETY	ADMINEMERG	23,284.00	23,284.00
10120401	51630	PUB SAFETY	ADMINEMERG	358,250.00	341,250.00
10120401	56100	PUB SAFETY	ADMINEMERG	36,400.00	36,400.00
10120401	57307	PUB SAFETY	ADMINEMERG	75,000.00	75,000.00
10120501	51720	PUB SAFETY	LFD	5,000.00	5,000.00
10120501	53645	PUB SAFETY	LFD	14,000.00	14,000.00
10120501	53685	PUB SAFETY	LFD	5,000.00	3,000.00
10120501	54300	PUB SAFETY	LFD	34,000.00	34,000.00
10120501	55320	PUB SAFETY	LFD	2,000.00	2,000.00
10120501	56100	PUB SAFETY	LFD	16,000.00	16,000.00
10120501	56730	PUB SAFETY	LFD	12,000.00	12,000.00
10120501	57017	PUB SAFETY	LFD	5,000.00	5,000.00
10120501	57300	PUB SAFETY	LFD	10,000.00	10,000.00
10120501	58790	PUB SAFETY	LFD	28,500.00	28,500.00
10120551	51720	PUB SAFETY	GF FIRE	6,500.00	6,500.00

10120551	53645	PUB SAFETY	GF FIRE	18,000.00	18,000.00
10120551	53685	PUB SAFETY	GF FIRE	5,000.00	3,000.00
10120551	55330	PUB SAFETY	GF FIRE	3,000.00	3,000.00
10120551	56100	PUB SAFETY	GF FIRE	38,000.00	38,000.00
10120551	56106	PUB SAFETY	GF FIRE	61,094.00	61,094.00
10120551	56700	PUB SAFETY	GF FIRE	45,000.00	45,000.00
10120551	56730	PUB SAFETY	GF FIRE	13,500.00	13,500.00

10120551	57017	PUB SAFETY	GF FIRE	2,500.00	2,500.00
10120551	57300	PUB SAFETY	GF FIRE	7,000.00	7,000.00
10120551	58790	PUB SAFETY	GF FIRE	28,500.00	28,500.00
10120701	51630	PUB SAFETY	EMERG MGT	15,600.00	15,600.00
10120701	56100	PUB SAFETY	EMERG MGT	4,850.00	4,850.00
10120901	53645	PUB SAFETY	LVES		
10120901	54310	PUB SAFETY	LVES		
10120901	56146	PUB SAFETY	LVES		
10120901	56900	PUB SAFETY	LVES		
10120901	57300	PUB SAFETY	LVES		
10120901	58790	PUB SAFETY	LVES		
10130101	51720	HEALTH WEL	VNA	10,000.00	10,000.00
10130103	51130	HEALTH WEL	VNA	500.00	500.00
10130103	51645	HEALTH WEL	VNA	332,940.00	332,940.00
10130103	51646	HEALTH WEL	VNA	80,129.00	80,129.00
10130103	51700	HEALTH WEL	VNA	49,321.00	49,321.00
10130103	51710	HEALTH WEL	VNA	38,100.00	38,100.00
10130103	51710	HEALTH WEL	VNA		
10130103	52610	HEALTH WEL	VNA	1,500.00	1,500.00
10130103	56100	HEALTH WEL	VNA	700.00	700.00
10130103	58110	HEALTH WEL	VNA	1,500.00	1,500.00
10130301	56100	HEALTH WEL	SOC SER		
10130301	56100	HEALTH WEL	SOC SER		
10130301	56100	HEALTH WEL	SOC SER		

10130301	56100	HEALTH WEL	SOC SER		
10130301	56100	HEALTH WEL	SOC SER		
10130301	56100	HEALTH WEL	SOC SER		
10140101	51600	PW	ADMIN	140,000.00	140,000.00
10140101	53300	PW	ADMIN	80,000.00	80,000.00
10140101	58110	PW	ADMIN	4,000.00	4,000.00
10140103	51130	PW	ADMIN	15,000.00	15,000.00
10140103	51301	PW	ADMIN	7,500.00	7,500.00
10140103	51610	PW	ADMIN	94,527.00	94,527.00
10140103	51620	PW	ADMIN	899,744.00	899,744.00

10140103	51710	PW	ADMIN	7,500.00	7,500.00
10140103	51805	PW	ADMIN	5,000.00	5,000.00
10140103	51815	PW	ADMIN	102,000.00	102,000.00
10140103	53645	PW	ADMIN	1,800.00	1,800.00
10140103	53700	PW	ADMIN	5,000.00	5,000.00
10140103	55300	PW	ADMIN	5,000.00	5,000.00
10140103	56260	PW	ADMIN	45,000.00	45,000.00
10140103	56265	PW	ADMIN	65,000.00	65,000.00
10140103	56730	PW	ADMIN	14,500.00	14,500.00
10140103	56900	PW	ADMIN	3,000.00	3,000.00
10140103	57300	PW	ADMIN	1,800.00	1,800.00

10140103	58300	PW	ADMIN	7,500.00	7,500.00
10140105	51620	PW	ADMIN	199,394.00	199,394.00
10140105	56100	PW	ADMIN	2,300.00	2,300.00
10140105	56300	PW	ADMIN	5,500.00	5,500.00
10140105	56700	PW	ADMIN	150,000.00	150,000.00
10140105	56705	PW	ADMIN	1,100.00	1,100.00
10140105	56715	PW	ADMIN	12,000.00	12,000.00
10140107	56301	PW	ADMIN	145,000.00	145,000.00
10140107	56302	PW	ADMIN	300.00	300.00
10140107	56303	PW	ADMIN	5,000.00	5,000.00
10140107	56304	PW	ADMIN	4,000.00	4,000.00

10140107	56305	PW	ADMIN	3,000.00	3,000.00
10140107	56306	PW	ADMIN	18,000.00	18,000.00
10140107	56307	PW	ADMIN	3,000.00	3,000.00
10140107	56308	PW	ADMIN	3,000.00	3,000.00
10140107	56312	PW	ADMIN	1,500.00	1,500.00
10140107	57301	PW	ADMIN	2,000.00	2,000.00
10140111	58200	PW	PW BLG MNT	15,000.00	15,000.00
10140111	58210	PW	PW BLG MNT	26,000.00	26,000.00
10140111	58220	PW	PW BLG MNT	16,000.00	16,000.00
10140111	58225	PW	PW BLG MNT	12,500.00	12,500.00

10140111	58230	PW	PW BLG MNT	7,050.00	7,050.00
10140111	58235	PW	PW BLG MNT	8,000.00	8,000.00
10140111	58236	PW	PW BLG MNT	4,000.00	4,000.00
10140113	51620	PW	PW BLG MNT	2,000.00	2,000.00
10140113	54210	PW	PW BLG MNT	752,500.00	752,500.00
10140113	54224	PW	PW BLG MNT	470,000.00	470,000.00
10140113	56100	PW	PW BLG MNT	5,500.00	5,500.00

10140113	58790	PW	PW BLG MNT	100,000.00	100,000.00
10150101	51160	LIBRARY	LIBRARY	26,839.00	26,839.00
10150101	51600	LIBRARY	LIBRARY	85,529.00	85,529.00
10150101	51610	LIBRARY	LIBRARY	175,823.00	175,823.00
10150101	51615	LIBRARY	LIBRARY	128,004.00	128,004.00
10150101	51800	LIBRARY	LIBRARY	83,459.00	70,464.00

10150101	53645	LIBRARY	LIBRARY	2,500.00	2,500.00
10150101	53700	LIBRARY	LIBRARY	7,852.00	7,852.00
10150101	54310	LIBRARY	LIBRARY	1,800.00	1,800.00
10150101	55330	LIBRARY	LIBRARY	4,200.00	4,200.00
10150101	56100	LIBRARY	LIBRARY	14,523.00	14,523.00
10150101	56140	LIBRARY	LIBRARY	55,349.00	55,349.00
10150101	56140	LIBRARY	LIBRARY		

10150101	56420	LIBRARY	LIBRARY	60,000.00	56,000.00
10160101	51600	PARKS REC	PARKS REC	86,642.00	86,642.00
10160101	51610	PARKS REC	PARKS REC	57,325.00	57,325.00
10160101	51615	PARKS REC	PARKS REC	121,940.00	121,940.00
10160101	51700	PARKS REC	PARKS REC	11,000.00	11,000.00
10160101	51710	PARKS REC	PARKS REC	17,300.00	17,300.00
10160101	51800	PARKS REC	PARKS REC	33,000.00	33,000.00
10160101	53303	PARKS REC	PARKS REC	20,363.00	20,363.00
10160101	53658	PARKS REC	PARKS REC	0.00	0.00
10160101	53700	PARKS REC	PARKS REC	161,462.00	161,462.00
10160101	54300	PARKS REC	PARKS REC	45,394.00	45,394.00
10160101	54310	PARKS REC	PARKS REC	2,268.00	2,268.00
10160101	56100	PARKS REC	PARKS REC	33,926.00	33,926.00
10160101	56220	PARKS REC	PARKS REC	37,550.00	37,550.00
10170101	58790	EDUCATION	BOE EXPEND	41,000,000.00	47,262,032.00
10180101	58810	DEBT SVC	DEBT SERV	2,361,519.00	2,361,519.00
10180101	58811	DEBT SVC	DEBT SERV	916,040.00	916,040.00
10180101	58820	DEBT SVC	DEBT SERV	89,472.00	89,472.00

10180101	58821	DEBT SVC	DEBT SERV	8,499.00	8,499.00
10180101	58823	DEBT SVC	DEBT SERV	421,920.00	421,920.00
10180101	58830	DEBT SVC	DEBT SERV	50,000.00	50,000.00
10185101	58790	CNR	CNR	1,791,098.00	1,606,450.00
				71,980,525.00	71,198,558.00

DESCRIPTION

Treasurer position is being performed by the assistant finance director.

Projected 3% increase over prior year salary.

Projected 3% increase of prior year salary

In accordance with "Resolution Establishing Administrator/Department Head Benefits" adopted on 2/15/2023- "wage increases may not be less than the percentage of the highest union contracted increase for that fiscal year".

Fiscal Year Ending June 30, 2024 was the final year of the Contract with CliftonLawsonAllen, LLP

The Town will be required to solicit Requests for Proposals (RFP) for the for Auditing Services beginning with Fiscal Year ending June 30, 2025.

Projected estimated cost has increased this budget line by \$1,910.

\$1,910 Increase

Legal Fees for continuing Tribal and Indian law issues and tax recovery. Legal Fee estimates provided by Perkins Coie LLP. Based on Perkins Coie Projected work this account has been increased by \$20,000

\$20,000 Increase.

\$225.00 for Budget Printing.

No Increase

GENERAL OFFICE SUPPLIES \$1,820.

No Increase.

EQUIPMENT MAINT \$425.00 - Funds to repair various office equipment.

No Increase.

CONFERENCES -TRAINING 1,500.

No Increase

VOLUNTEER APPREICATION:

\$1.00 - Funding for volunteer appreciation recognition. (No Increase)

Contingency - Miscellaneous Expenses - Funds for unanticipated but necessary Town expenditures.

No Increase

General Miscel. Office Supplies:\$1,820
(No Increase)

BUDGET PRINITING - \$225.00
(No Increase)
DUES-TRAINING - \$1,500

Exterior painting \$1,500
Tree Removal \$2,000
Plumbing/Electrical \$2,000
Install French Drain \$2,0000

Sawmill Maintenance:
Termite Inspection/Treatment \$500
Replace Gutter - South side \$2,000
Repairs - various \$500
Water turbine display \$1,000

Lester House Operating
House phone \$500
Fire extinguisher recharging \$200
Water treatment system service \$200
Pest control \$200
Porta-John service \$350
Mower service \$250
Oil burner service \$300
Misc hardware & supplies \$250
Signage \$150
Tree Service \$200
Security monitoring \$500
Sawmill Operating:
Fire extinguisher recharging \$150
Supplies \$450
Tool replacement \$500
Security System for 12 months \$500

Center School painting \$500
Preservation & research supplies \$1,000

This line funds the operation of the Cemetery Committee's 83 cemeteries. Funding is needed to restock flags for veterans, purchase leaf bags, and tools for maintaining cemeteries.
seeking increase to 24 hours weekly in addition to upgrading position to Office Assistant II. 3% increase per Town Hall Union CBA plus step increase.
Mayor's salary, adjusted in FY23 to current level.
Mayoral assistant. Seeking increase to 35 hours per week. 3.0% proposed wage increase.

Events Magazine – Quarterly Town Newsletter for Parks & Rec, Library and all Town Departments.
Mailed to all residents.

This account covers all miscellaneous expenses associated with the operation of the Mayor's Office including ceremonial presentations, mileage reimbursement, travel, conference and meetings.

This account is used for unanticipated expenditures that come up during the year for all departments with the mayor's approval.

Rental and maintenance on copiers in Town Hall, Town Hall and Ledyard Police Station Cleaning Services, and Security Service for panic buttons in Town Hall and Annex.

Contribution to Water budget for fire hydrant maintenance

Conferences, supplies, equipment to comply with ADA requirements

Publication of legal notices in The Day newspaper having a wide distribution to the Town. \$6500 transferred to Land Use Department for Land Use legal notices.

Cost of water for use by the Town Hall and Town Hall Annex. Water Bill from WPCA for Town Hall and Town Hall Annex.

Office supplies, cleaning supplies and minor equipment for the operation of Town Hall and Town Hall Annex.

This account is for rental of Pitney Bowes postage machines, postage costs for normal mailings from all departments and the mailing of supplemental tax bills.

Membership in Southeastern Connecticut Council of Governments. (5% increase for FY26)

Membership in Southeastern Connecticut Council of Municipalities.

This line item has been transferred to individual departments; Human Resources, Land Use, Tax Collector

Town Attorney Fees.

Shared probate services located and payable to the Town of Groton. Rental space plus share of operating expenses

Assuming a 5% increase until we get actual numbers from CIRMA in February.

We have an agreement with CIRMA that rates will not increase more than 5% but can be less than that.

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We have an agreement with CIRMA that rates will not increase more than 5% but can be less than that.

Premiums increased substantially in the prior year due to the escalating costs of emergency vehicles.

Planning for 10% increase this year.

Increase based on increase in activity.

For additional insurance and/or risk management items that may surface.

CIRMA removed Cyber coverage from it's LAP coverage a few years ago. A separate policy is now required. Using a 5% anticipated increase over last years cost (higher than budgeted) until quotes can be obtained.

Ledge Light Health District fee. Per capita rate \$7.82 (3% increase for FY26)

Contract to brush hog White-Hall meadows- \$500

Membership dues- \$650

Bog bridge to complete Burton trail- \$1,200

Signage at Burton Trail- \$275

Materials to replace White-Hall fence- \$450

Human Resources Director. 3.0% proposed increase.

Labor Attorney

Hold to prior year level.

Premiums for general government employees for healthcare and dental minus projected employee co-premiums.

Budget assumes a 10 % which is the maximum allowed per our agreement w/Brown & Brown.

Premiums for BOE health, dental and vision using current year participant numbers. Plan is capped at 10% increase over prior year - waiting updates from consultant

Mayor update - move to BOE budget for transparency purposes.

Healthcare waivers paid to employees who opt out of Town's healthcare plan.

Waiver payout details vary by CBA.

Annual fee paid to benefits consultant for healthcare, life, disability

Update - no longer considered necessary
This is the Town's 81% share of premium, includes dental insurance.

Calculated on 10% premium increase effective 1/1/25 as premiums run by calendar year.
Based on current participant numbers

Mayor update - move to BOE budget along w/active healthcare premiums.
Assumption 18 full-time at 11.15/hr = 23,192 each
EAP - 123 employees @ 1.39/mth = 2051
Other miscellaneous expenses including labor law posters for all work locations

Drug testing, physicals, background checks.

Drug screen = \$75/ea.
Background = \$26/each.

30 summer Parks & Rec for drug screens.
15 new hires across Town position drug and background.
2 new hire physicals
Longevity
Degrees
Phone/uniform allowances
License/Certification Reimbursements
Meal Reimbursements
Sick payout for public works employees
Retirement cash out for sick and vacation time

Monthly charge = \$990 for Timeforce.
As voted on by the Retirement Board 1/21/2025

Mayor update - reduce by \$75k, contribution still exceeds ARC.
Gen Gov = \$550,000
BOE - \$65,000
Estimated salary increases for supervisors union, current contract ends 6/30/2025

Total salaries x 7.65%. Salaries include overtime, seasonal salaries, part-time, shift differentials.

No projected position eliminations, projected using FY2024 actuals.
A 5% increase is included as a place holder pending completion of the annual audit
A 5% increase is included as a place holder pending completion of the annual audit
Life insurance for 110 benefited employees and
LTD for 6 firefighters @ \$1250/mth. Total Annual \$15000

LTD for police covering 21 for at \$646/mth. Total annual \$7.752
Salaries for registrars and deputy registrars. Includes funding for additional hours for primaries, referendums and elections.

Primary and Election wages paid to workers.

Election Day \$6,864
Early Voting \$22,720

Primary \$5,012

Early Voting \$6,100

Conferences, Moderators, New Registrar Certification

Yearly tabulator maintenance plus parts increase from vendor.

Applicable to all electors/Postage for Canvass, New Voters, duplicate voters etc. informational mailings for legislative changes affecting electors.

Ballots, programming of tabulator cards & IVS thumb drive and test decks. Staples and Post OFFICE fee.

storage cabinets that go to polls

Conferences, mileage, supplies/food we purchase for elections

Town clerk. Wage increase based on comparison with other area town clerks.

Assistant town clerk. 3% increase per Town Hall Union CBA.

Audit Services for Land Records

Land Record Audit Services

Land Records Processing System -

Catalis (New Vision) includes on-line land records & Dog Licensing.

Microfilm Storage -ADK Filmroll

Microfilm, paper, volumes - Adkins

Map Machine -Includes toner, paper & maintenance

Shredding Services - Shred -it

Index Paper(1 case)

Vitals paper (2 reams)

Dog license paper (3 reams)

Dog license envelopes for dog tags

Dog tags/applications

Toner for land record printer

map strips

absentee ballots/signs

microfilming maps

receipt printer ribbons (3 Box's)

Mylar pockets for vitals

Microfilm vitals

Vital binders (2)

Clerk vital record copies - copies from other towns

Clerk envelopes - printed 3 sizes

Stamps for documents

minute books

minute book paper

vital paper for certified copies

election labels

notary cards

CT Clerks/Association dues - PAR & LS

classes

Town Clerk Conferences

CT Clerks county dues

Finance director - increase to bring annual salary more in line with area towns.

Assistant Finance Director. Proposed salary increase of 3.0%. Treasurer salary is under Town Council.

Fiscal Assistant II for Accounts Payable. 3% increase per Town Hall Union CBA.

Fiscal Assistant II-works for Finance and Human Resources departments. 3% increase per Town Hall Union CBA plus step increase.

Forms for W2s, 1099s, ACA reports, check stock for Accounts Payable, Adobe Acrobat subscription, miscellaneous supplies

Propane and natural gas for all town facilities. With the conversion of the Bill Library to propane this winter, we have only the Nathan Lester House using heating oil. The average cost over the past five years for all three types of heat is \$45,075, but 2018 was \$54,512 and 2019 was \$55,918. I think we can somewhat safely reduce the line by \$4,000.

Electricity for all town buildings and street lights except parks and ballfields (those are handled by Parks & Rec). Locked into current supplier contract thru November of 2027.

Continuing education for director and assistant director; GFOA membership fees for director and assistant director for national group and CT group; other training, meetings, and conferences for staff. Munis training for new modules and processes.

Supervisors contract is currently in negotiations - Preston stipend is reflected in a separate line.

Assistant to the Assessor. 3% increase per Town Hall Union CBA plus step increase.

Stipend for assisting Preston w/Assessor duties - included within department head line in prior year.

Cost to maintain 2-5 users on the Vision 8 database and cloud storage service for our database.

Funds used to complete state required duties, including grand list printing and binding, purchasing department specific tools including but not limited to measuring and recording devices, as well as general office supplies to ensure proper identification of all assessment records.

The state requires assessor's to perform continuing education programs to continue being licensed as an assessor. Assessor organizations have many educational opportunities during the year to expand the knowledge of assessors and benefit the town in higher educated staff.

Seasonal Help:

July 2025 - 1 week training/ 5 calendar weeks of collections/ 1wk timely mailing of returned mail.

(\$20.00/hour, 35/hour per week x 7wks=\$4,900

PLUS:

January 2026 - 1 week training/ 5 calendar weeks of collections/ 1 timely mailing of returned mail.

(\$20.00/hour, 35/hour per week x 7wks=\$4,900

Plus: Possible 1wk training for unexperienced seasonal employee 35hrsx\$20=\$700

TOTAL: \$10,500.

Mayor update - reduce to \$6,400 and utilize finance office fiscal assistant.

Tax Collector - current contract expires 6/30/25. New contract in negotiations.

Assistant to the Tax Collector. 3% increase per Town Hall Union CBA plus step increase as applicable.
Additional increase for passing tax collector certification in December of 2024.
Legal Service - Attorney Langhammer:
Occasional legal questions and correspondence regarding tax payer accounts. \$500.
DMV Direct - \$250 (reporting and releasing delinquent taxpayers at the DMV)

Accurint - \$2,400 (search engine used for locating taxpayers)

Clerks Title Search - \$150.

Refunds made to taxpayers who overpay. Corresponding revenue in Current Taxes account.

Dime Bank Lock Box Fees - \$5,000.

Tax Bills -Outsource July/Jan - \$18,000(Printing and postage for mailing tax bills)

Paper/Envelopes - \$1,800

All include Tax Collector & Collectors Assistant:

CCMC Meetings; Education; \$500.

Dues: County; State and Regional - \$250

NLTCA & NRTCTA Meetings; Education: \$400.

Meetings- Two state meetings and State three day seminar - \$900.

Mileage - \$350.

Cash used to pay remaining balance on tax bills under \$1.00.

This will save re-bill expense including postage.

MIS Director - 0% increase due to Contract Expiration

Looking to go to 40 hrs/wk adding 5 hrs on Friday to do maintenance when people are out of the office and would not cause interruptions of service.

MIS Technician. 3% increase per Town Hall Union CBA in addition to step increase.

Looking to go to 40 hrs/wk adding 5 hrs on Friday to do maintenance when people are out of the office and would not cause interruptions of service.

Granicus Hosting Fees

CivicPlus Website Hosting

Domain Name Registration

Gemni Tax Software

Tyler/Munis GL/PR Software Support (5% annual increase).
Hosted Email - Exchange Online (contracted until 6/30/2026)

Hosted Email Encryption Features for HR/Finance/Social Services (Contracted until 6/30/2026)

Microsoft Office 365 Subscription (Contracted until 6/30/2026)

Azure DNS Hosting:

ledyardct.org
ledvardrec.org
Tyler/Munis Internet Annual Hosting Fee.
Cloudpermit -
Building Permits
Year 2 of 3 - \$12,000

Cloudpermit -
Code Enforcement
Year 2 of 3 - \$4,000
Cloudpermit -
Land Use
Year 2 of 3 - \$5,000
GIS Hosting
Annual tax map maintenance service.

Firewall Appliance Maintenance - Town Hall (NSa3700)

MIS Office Eaton UPS Backup (3% annual increase)

Firewall Appliance Maintenance - EOC (TZ470)

Firewall Appliance Maintenance - (TZ670)

Firewall Appliance Maintenance - Ledyard WPCA Plant (TZ570w)

Firewall Appliance Maintenance - Ledyard ACO (TZ370w)

Frontier Telephone and Fax Line Usage Fee (increase in State & Federal fees)

TPx PRI Usage Fee (increase in State & Federal user fees as well as end user connection charge)

Total Communications - Service Agreement

Total Communications - Mitel SWAS Standard 8x5 Support

Total Communications - T1/E1 Digital Trunk, Module, Phones & Licenses

Lighttower Fiber Line Maintenance.

CEN - Internet (Town Hall)

Failover Internet/Voice Connection Using LPD PSAP

CEN - Internet (EOC)

IT Consumable Supplies.

ZOOM Small & Medium Businesses Plan for 10 Licenses

Jamf iPad Mobile Device Management

Veeam Backup and Replication Software Yearly Maintenance

Crowd Strike EDR Software

Mimecast - (Email Filtering/Anti Spam/Cyber Security Training)

Mimecast Basic Support - technical support

Mimecast - Professional Services Guided Implementation - implementation Training.

Conferences.

GMIS Dues.

Mileage.

SIM Dues.

108 hours of OT for meeting attendance. Hourly rate of \$33.63 * 1.5 * 108

Planning director (Director of Land Use & Planning) 3.0% proposed increase.

Building Official - current contract expires 6/30/25.

Zoning & IWWC Officer. Current supervisor's contract expires 6/30/25. Step increase reflected.

Land Use Fiscal Assistant 2. 3% increase per Town Hall Union CBA plus any applicable step increases.

Land Use Office Assistant 2. Includes 3% increase and any contractual step increases per CBA. Also includes 144 additional hours for meeting attendance.

Part-time Wages for Building Official Coverage

Land Use Professional Services

Attorney Fees

New Line for required meeting and application notices (PZC, ZBA and IWWC).

Supplies, cell phone, materials related to the daily operation of the Planning Office; Inspection forms; Code Books

Mileage for Building Official currently coming from this line item.

All subscriptions and memberships to Planning Building and CAZEO Organizations; Continuing Education; ZEO Certification; Conferences and seminars

Supplies & materials for the Planning & Zoning Commission

Supplies, marketing materials, ribbon cuttings, etc.

seCTer Membership (\$6,935.85) -Greater Norwich and Eastern CT Chamber of Commerce Memberships (\$225/\$300); CACIWC Membership (\$65); Mandatory Training – 2hrs (\$400); general operating- supplies- reprint of regulations.

Seminars, Required Training and Memberships

CT Federation of Planning and Zoning Agencies membership (\$110).

This line handles all overtime worked by Officers with the Ledyard Police Department. This includes hours worked to meet minimum patrol staffing, investigative overtime, court overtime, storm emergencies, planned and unplanned events etc.

Chief of Police. 3.0% proposed increase.

Captain - 3% proposed increase.

Salaries for 21 police officers. Includes 1 Lieutenant and 6 Sergeants. Includes CBA increases of 3% and step increases. See Salary Schedule for details. Additionally includes \$10,000 for estimated shift differential.

FY26. requesting salary for one additional entry level officer.

Police Department Admin. 3% increase per Town Hall Union CBA.

This line item pays for contractual holiday hours accrued by officers in the course of the calendar year. Five of 13 paid holidays carry a 1.5 times pay rate for officers working the holiday. Officers may also cash in accrued holiday hours upon request. No increase FY26.

Each year the Ledyard Police Department receives grants from the CT DOT to conduct specialized enforcement. The department runs an active, grant-funded DUI and speed enforcement program, and this expenditure is offset by revenue when reimbursed by the State of Connecticut.

This line funds work provided by Ledyard Police Officers for outside vendors (Construction, utility). . The hours worked, plus expenses, are billed to the vendor and reimbursed to the Town. The calculation is based on an average of the previous three fiscal years. The officers' pay rate has also increased in the current CBA.

This line funds contractual meal allowances of when an officer works beyond 14 hours within a 24 hour period in accordance with article 12.9 of the CBA. In the current CBA, the amount has increased from \$15.00 to \$20.00 per occurrence. Requested increase reflects the contractual increase.

This line funds the degree incentive provided by contract. The contract provides for \$350.00 per member for completion of an Associates Degree and \$650.00 for a Bachelor's Degree. The Chief of Police is eligible for an additional \$1000 for a Master's Degree.

This line provides funding for the comp time liability incurred do to the contractual accrual of comp time, the line item is used when officers request pay in lieu of the earned time off.

CBA 16.11.

This funds the salary for Officers involved in training and/or funds to provide minimum patrol replacement. This includes mandatory recertification training, specialized training, mandatory firearms and use of force training, human trafficking training, training for Special Response Team and Accident Investigation Team, and other state mandated training.

This line funds membership in the Law Enforcement Council of Connecticut, from whom the Department receives all certification training and promotional/hiring testing. There was an increase in fees for LEC in FY26 to \$11,753. Annual dues for Ledyard Sportsman's Club of \$1650 are also paid from this line for use of the facility for firearms training. This line also funds other specialized training to enhance officer performance and career advancement. The line also funds updated legal publications and field manuals for our officers and supervisors.

One patrol supervisor, specialized training at Roger Williams University, mid-level management course. Tuition, materials, and lodging in FY20.

This fund provides payment for software and hardware for systems under contract with some additional contracts associated with the new Ledyard Police Facility, (Everbridge \$3214, IDEMIA \$4860, PowerDMS \$6148, KONE Elevator \$5140, Ricoh \$5500, InTime Solutions \$8184, Axon \$4818

This account funds expenses associated with housing prisoners in the new Ledyard Police Facility. Meals-\$1000.00, Biohazard cleaning of cells/cruisers-\$2400, Towing of evidence vehicles \$500.00 Blanket Replacement--\$100. Hygiene products-\$50.00. No increase FY26

This line funds the maintenance and repair of all systems within the Ledyard Police Department. This includes, but is not limited to, computers, electronic, mechanical, furniture, etc. This line is also used for specialty cleaning and maintenance of equipment. No increase FY26.

Funding for the repair and maintenance of the Ledyard Police Department vehicle fleet. This includes all routine maintenance, repairs, service, tires and parts to keep police vehicles operating safely. The department has experienced increases in repair expenses as patrol vehicles are being kept in service longer and incurring more repairs. Requested increase based on current usage, fleet mileage. No increase FY26

This item funds the cellular phones/wireless technology for the Ledyard Police Department Chief, Captain, Detectives, ACOs, and monthly cellular phone service. No increase FY26.

This provides connectivity for the Mobile Data Terminals installed in Police vehicles. This allows for officers to query and receive data through cellular technology in the police vehicle. Officers utilize a computer in the vehicle to type and submit reports and log police activities. The service from AT&T costs \$912 per month and the annual fee for NetMotion software from Absolute Software is \$1110. Total for FY26 \$12,054.

This funds expenses related to the operation(s) of the Police Department. This includes, but is not limited to, consumables, cleaning supplies, office supplies, printer ink cartridges, copy paper, case folders, binders, and items required for the production and dissemination of police reports. No increase FY26.

This line pays Ledyard WPCA for water service to the Ledyard Police Facility. The building has 2 water meters that are billed at approximately \$125 each per month. Total requested \$3000.00. No increase for FY26.

Funds Gasoline for Police vehicles in a collaborative effort with Public Works. No increase for FY26.

This line funds the purchase of all uniforms and equipment required for Police Officers. This includes duty belts and carriers, outerwear and body armor, which is a contractual requirement. It also funds the dry cleaning services provided under the collective bargaining agreement, and footwear as provided by the CBA. No increase FY26.

This line funds the Departments purchase(s) of all ammunition required for duty and weapons usage/qualification, targets, gun cleaning supplies, firearms equipment/repair/parts, and weapons accessories including lights and optics. No increase FY26.

The sole new equipment request is for 20 replacement ballistic rifle plates for officers responding to incidents involving firearms, at \$369.00 per unit. Current plates issued to our officers have passed their expiration dates.

Total requested is \$7920. Eligible for 50% reimbursement if the department receives a grant from the DOI Bulletproof vest partnership.

This line pays for expenses related to professional development and training for the Captain and the Chief of Police. No increase for FY26.

This line funds equipment and veterinary expenses associated with the department's currently inactive K9 Program. The department has been offered a grant through the Hometown Foundation to secure a police canine. The department is also interested in the possible adoption of a service K9 program. This request is to open the line item with \$1.00 for the fiscal year with the intention to fund the program with grants and donations.

This line funds overtime wages to replace full time employees for vacation, illness, training, and other absence from regularly scheduled shifts. Calculation based on calendar 2024 usage of 1775 hours at hourly overtime rate of \$52.38

Wages for per diem dispatchers who fill shifts when full time personnel are off duty or when needs of the department require additional staffing for emergencies or planned events. No increase FY26.

Dispatcher salaries. 8 full time dispatchers. 3.0% increase per Emergency Services Union CBA plus step increases as applicable. Also includes estimated \$5,000 for shift differential.

Each full time employee accumulates 13 paid holidays per year per and may request pay for accrued holiday time per contract. The LECC has 8 full time employees.

Contractual Meal Allowance for Full Time Dispatch personnel. Per Article V Section C, employees working 2 hours beyond their scheduled shift are entitled to \$20.00 meal reimbursement. No increase FY26.

This line provides funds for the maintenance of all radio systems for the Town of Ledyard & the electronic, computer and mechanical equipment required to operate the Dispatch Center/Police Department. Central Square-\$26210, Communications Plus-\$3500, Interaction Insight-\$5554, Universal Telecommunications--\$2600, Vertiv APS-\$2566, Total Communications--\$6218, Console Cleaning Specialists \$1400, PowerPhone EMD \$6166

This line funds all telephone land lines and internet service to operate LPD and LECC. Comcast-\$6000, TPX-\$4800, Frontier-\$4800

This line provides for all consumables and other supplies required to operate the Dispatch Center. This includes, but is not limited to, paper & Ink for reports and NCIC/COLLECT, writing instruments, Office Supplies, printer ink cartridges, binders, folders, dividers, etc. No increase for FY26.

This line funds the purchase of uniforms worn by Dispatchers, purchase of uniforms for new hires and part time personnel, and any alterations required. This expenditure is contractual and includes a \$35 per month cleaning allowance for each full time employee. No increase FY26.

This provides for the required training for all Full Time Dispatchers to maintain certification. This includes a training module from PowerPhone (\$2786) It also provides for trainings deemed necessary by the Chief of Police for professional development, improved operations. This line provides for membership in professional organizations which provide periodic training and periodicals on industry trends. The line also reimburses personnel for mileage used to attend training in a personal vehicle.

\$500 increase requested for FY26

Overtime for ACOs for after hours calls as needed. no increase FY26.

Animal Control Officer. Current supervisor's contract expires 6/30/25.

Part time wages for assistant ACO. Calculation based on 1248 hours per year to cover Friday through Sunday, Holidays, training days and after hours calls. Hourly rate calculated at \$21 per hour. .

This items funds non-routine veterinary expenditures, such as euthanizing an injured or sick animal in the custody of Ledyard Animal Control. The department is also supported in this expense by donations from the community. No Increase FY26.

This line funds mandatory training for Animal Control Officers and training materials/publications.

Training for ACOs is required by statute. No increase FY26.

This items covers all supplies and expenses needed to maintain the ACO facility and other expenses such as office supplies, cleaning supplies, telephone and internet service, preventive maintenance HVAC and septic systems, ACO uniforms and building supplies, and support for Town Dog Licensing software.

No increase FY26.

This items covers equipment needed by the Animal Control Officers including personal protective equipment, gloves, catch poles, carriers, leads, leashes, vehicle containment. No increase FY26.

This line item pays for participation in the state Animal Population Control Program which is administered by the State Department of Agriculture and funds the spay/neuter/vaccination of adoptable pets at a low cost of \$45.00 for CT residents. The program is funded by surcharges on dog licenses for non-neutered pets. No increase FY26.

This line funds an annual remittance to the State of Connecticut for Dog Licensing in town. This line was underfunded in FY25, requesting increase to \$7000.00.

Overtime.

Fire Marshal. 3.0% increase per Firefighters CBA, plus step increase if applicable.

Frontier Communications Charges

This line item covers various items such as, SCWA Water, janitorial, ESB Fire Alarm testing, office supplies and several smaller items.

Uniform cleaning & Accessories

Fire Marshal required training and code publications.

Overtime for career firefighting staff. Includes funding for career callback for emergencies and increased staffing levels for storms and other incidents. Also includes allotment for required mandatory trainings such as live burns, which cannot be completed during normal work hours.

Administrator of Emergency Services. Stipend amount. Includes 3% increase.

Firefighter salaries for all 5 paid firefighters. 3.00% increase per Firefighters Union CBA., plus annual step increases per the CBA.

Mavor update - reduce for retirement and replacement at lower step

Operating expenses for the Administrator of Emergency Services position. Includes cell phone, office supplies, meeting needs and membership dues.

Also includes NFPA compliant physicals for all fire service members as required. Includes volunteers and career staff on a 1/3/5 year cycle as dictated by age

Payments to 3d party ambulance service.

Fire Chief Stipend

Volunteer and Career Firefighter Training

Appliance testing and hose testing

Mavor reduced

Repairs, Maintenance and NFPA testing (pump tests) for Fire Apparatus and equipment.

Cell phone stipend and electronic incident notification subscription

Operating Expenses

Volunteer and Career uniforms and personal protective equipment.

This will support the Fire Police Program for stand by's to supplement the Police. All Fire police services paid from this account will be billed to the customer based on the current billing amount for a police officer.

New and replacement fire, rescue and EMS equipment.

Volunteer Incentive Program

Fire Chief's stipend

To pay for costs of training and classes for both volunteer and career personnel.

Testing of fire hose and/or appliances to NFPA standards recognized by OSHA by certified contractors.

Funds for Frontier & AT&T bills for phone and tablets for the fire station, fire apparatus, and fire chief.

Allows for restock of equipment required by the State of Connecticut to maintain first responder licensing designation.

Meets NFPA standards for purchase and maintenance of firefighting equipment including the mandatory breathing air testing, required annual scba maintenance, and more.

Allows for desirable level of public fire and life safety education; achieves minimum level of fire prevention and public outreach.

Annual Payment for ESO, our administrative online system for NFIRS and maintaining our inventory and personnel management system.

Payment for radio communication repairs and adjustments, our paging system subscription (Active911).

Payments for memberships to various local, regional, and national public safety organizations.

Upgrades to technology equipment and funding for general consumables.

Truck garaging funding covers expenses incurred by the fire company to house town trucks and equipment.

Mandatory Dept. of Transportation inspection by certified mechanic, annual ladder and aerial testing and certification, annual required fire pump testing and certification

Repairs of fire apparatus, repair of all equipment associated with the vehicles including portable power units, saws, generators, hydraulic tools.

Protective firefighting gear accessories including but not limited to helmets, gloves, hoods, boots, etc. Station uniforms, rescue ppe, and gear repair is included in this.

Used to pay for standby or traffic detail requests for fire police.

Funds to purchase newer equipment to replace existing equipment.

Annual incentive program for the volunteers at Gales Ferry Fire Company. The Fire Chief is not apart of the program.

Emergency Services Director. Partial reimbursement from EMPG and NSEP grants.

Expenses related to the position and operating the Emergency Operations Center. The Majority of the expenses are paid thru various grant programs. The expenses are categorized as Drill Expenses (1000)Radio / Misc Maintenance costs (1500), office supplies (1000), telephone (50) and support supplies (1300).

Inactive

Inactive

Inactive

Inactive

Inactive

Inactive

Municipal Agent stipend.

Field trips

SCHOOL NURSE SALARIES: 5 full-time nurses: 4 at 35 hours per week for 24 pay periods plus vacation per contract. 1 nurse previously at 35 hours per week. Administrator requesting her to increase to 40 hours per week.

SCHOOL HEALTH ASSISTANTS: 3% increase plus applicable step increases per Health Assistants Union for 4 positions. 2 assistants are at 50 hours per period for 22 periods. 2 assistances are at 38 per pay period for 22 periods.

Department Head - part time position. 38 hours per pay period. Includes 3% increase.

SUBSTITUTE NURSE: Substitute school nurses are required when regular staff are out of work due to illness, personal days, or attending mandated continuing education programs. Fund is also used to orient new substitutes. Substitute nurses are necessary in the school to administer specialized treatments to students which cannot be delegated to non-professionals. Mandated CGS 10-212.

OVERTIME/SCHOOL:

Per Union Contract. \$300 per nurse. 5 school nurses eligible.

SCHOOL NURSES LICENSE'S: 5 RN's at \$110 for yearly licensure - other miscellaneous.

Continuing Education, Dues and Subscriptions.

CPH Professional Liability insurance for 1 year

Yearly Continuing Education to maintain Licensure and Supervision Certification

Counseling Supplies: Games, Books, supplies, files, Tapes for recordings, replacement peices for video recorder

Copy Machine Maitenance and Copy paper for the year

Misc Opreating Expenses

Public Works Director. Position presently combined with Town Engineer. As Public Works Director, manages all aspects of the Public Works Department. This includes in-house and contracted road maintenance and sanitation services. Serves also as the Tree Warden and Fleet Manager. As Town Engineer performs in-house efforts and secures and coordinates consulting services as necessary to satisfy administrative needs related to local requirements and regulatory mandates, and to meet review needs for development activity and other departmental needs. Salary per terms of RESOLUTION ESTABLISHING ADMINISTRATOR/DEPARTMENT HEAD BENEFITS (i.e., "Increases in wages shall be effective on the first day of July and may not be less than the percentage of the highest union contracted increase for that fiscal year.")

The Town will need engineering consulting services for support of various projects and/or tasks requiring specialized expertise. The demand for such services will remain high in the absence of a full-time Engineer and any increasing demands associated with regulatory mandates and expanding infrastructure needs. This account provides for baseline MS4 Stormwater mandate support, miscellaneous surveying and minor civil design needs, and other services associated with engineering administration. Starting in FY20 it also provides for GPS service for select PW fleet vehicles. Starting in FY21, this account funds a road temperature sensor service. Starting in FY24, this account began funding an online asset maintenance program (Brightly). The increase represents inflation and the cumulative impact of these added services.

This account provides for mandatory CDL driver drug and alcohol testing services, dues for professional engineer licensing and the Connecticut Tree Warden Association, reference materials, meetings/conferences, and mileage reimbursement. Inflationary increase.

Provides payment for extra hours of work according to union contract requirements. Provides for payment of personnel when working beyond normal working hours for purposes other than snowstorms, e.g., after-hours response to emergencies such as fallen trees/limbs, debris clearing, sign posting. Also used when Department crews perform construction-type projects and tasks where the need to complete particular phases of work before shutting down for the day arises due to unforeseen events. There are also instances where planned overtime is prudent to minimize the impact of certain tasks to residents. Increase reflects adjustment for contractual base wages increases and increased

grow size
This account has provided modest funding for summer help to augment full-time workforce at a time when road and building maintenance activity peaks and full-time workers are taking vacation. Provides funds for temporary employees during the contractually-allowable period of May 15th through September 15th. With the additional full-time employee added in FY23, and with the limited pool of available individuals, this has been reduced to cover only one net part-time individual over the course of the allowable period

Highway Superintendent salary in keeping with Collective Bargaining Agreement. Highway Superintendent is the first line supervisor for the Public Works workforce, comprising the Highway, Buildings and Grounds, and Garage divisions. Current contract expires 6/30/25.

Provides funding for Public Works employees in the Highway and Buildings & Grounds divisions in keeping with the Collective Bargaining Agreement. This includes the following contract positions: Leadman, Buildings & Grounds Foreman, Operators (2), Maintainers (10), and Laborer. The manning level reflects a reduction from its peak manning by eight individuals for most of the last thirty years. With the increase of infrastructure of about 17% over that same time, the winter and construction season maintenance needs have steadily increased, straining resources in a number of ways that negate our ability to keep pace. Thus, the workforce represents a lean number that at times struggles to keep pace with the full range of infrastructure tasks.

Provides for moving an employee of lower paygrade into a higher position due to the absence of another employee and/or the nature of work. Some upgrades are mandatory because of contract requirements.

Provides funding for part-time snow help mobilized to supplement full-time forces during winter operations. These forces were typically mobilized only as necessary to meet the needs of particular events. These needs have tended to vary greatly depending on the nature of the winter and the cumulative state of the full-time staff and associated availability.

Provides for payment of personnel beyond normal working hours during snow plowing, salting, and support operations. Expenses and budgeting needs are subject to wide variation depending on severity, timing, and frequency of snow and ice events over the course of a winter season. The budgeted amount proposed assumes needs would be average and anticipates need for supplemental appropriations in event of a bad winter. Typical number of snow OT events per year is 15 to 20 @ average \$6,000 snow OT per event. Snow OT costs have continued to increase in keeping with annual salary increases.

Provides funding for Public Works training plan leading to such certifications as CT Roadmaster, with emphasis on safety and improved efficiency. Safety training will help with CIRMA risk management rating. Also covers, as necessary, contract provision for copayment of CDL A license acquisition.

Provides for planned and contingency contract services. Does not account for historical average of costs (~\$80K) of vital services typically funded by TAR funds, including roadside spraying, annual gravel road maintenance, and other road right-of-way maintenance for which these funds are inadequate. This budget anticipates no loss of TAR funds. Inflationary increase.

Telephone and cable service to Public Works garage, telephone service to Transfer Station monitor shed (regular use and incidental service/repair expenses), and cell phone service for the Director and Highway Superintendent.

This account provides for unleaded gasoline used by PW Department vehicles and equipment, and other municipal and emergency services vehicles; also includes engine oils, lubricants, fuel additives, etc. and service expenses for tank servicing (water removal, etc.). Approximately 35,000 gal/yr including BOE demand. BOE pays directly for its usage, which offsets the budgeted amount down closer 10,000 gallons. The Police budget carries funds for portion of gasoline delivered to fuel station required for Police fleet needs (about 24,000 gal). Budget reflects no change from FY24.

Diesel fuel used by PW Department vehicles and equipment and both Ledyard and Gales Ferry Fire Departments. Approximately 21,000 gal/yr, anticipating the demands of a normal winter. Purchase according to either a fixed or floating price will be undertaken according to what seems most favorable. Budget reflects no change from FY24.

Provides for contractual uniform and boot allowance for Public Works personnel. The Highway Superintendent receives an allowance of \$650 and each Teamster bargaining unit member receives an allowance of \$750 for approved items individually purchased ($\$650 + \750×18 personnel = \$14,150).

This account covers miscellaneous needs for office supplies and small tools and equipment items. As to office supplies, provides for purchases of general items, used mainly by Hwy Superintendent and Maintenance & B&G Foremen (markers, folders, paper, misc. pads, forms, notebooks, copier supplies, computer supplies, printer supplies, organizers, file containers, etc.). Provides for various hand tools and small power tools, replacements parts, expendable parts, etc., used by Highway, Buildings & Grounds, Garage personnel. Also provides for bottled water, which is required for Public Works Garage because the on-site well source for water supply is non-potable and suitable for utility purposes only. Increase reflects increased water costs and other inflationary adjustments.

Provides for miscellaneous safety equipment, services, and apparel, fire extinguishers, work gloves, lights, glasses, ear plugs, rain gear, repair/recharge of extinguishers, insect and pest agents, first-aid kits, etc. Inflationary increase.

Primarily covers stipend payments for meals entitled to the PW crew during overtime events, in accordance with the terms of the contracts. Also provides for food purchased separately to ensure meal availability during severe storms likely to disrupt normal services.

Increase reflects substantial contractual adjustment for meal allowances.

Provides funding for Public Works employees in the Garage division in accordance with the Collective Bargaining Agreement. This includes the following contract positions: Maintenance Foreman and Mechanic, and the added position of Mechanic 2, which is subject to the terms of a Memorandum of Agreement between Ledyard and Preston for the covering of their fleet maintenance needs.

This account provides for miscellaneous shop supplies and minor services. Inflationary increase.

The Department utilizes on its large plow trucks carbide tipped plow blades (about \$1,500 apiece) in combination with regular blades to reduce the frequency of replacement. This account also covers resupply of blades for smaller dump and 4WD pick-up trucks used for snow plowing. About 3 carbide sets and 8 regular blades are required annually, but the cost of steel continues to increase. Adequacy of the budgeted amount depends on the severity of the winter.

Provides for a wide variety of replacement and repair parts and accessories for vehicles and equipment and for labor for jobs farmed out because of the lack of in-house resources or capability. Used mostly for servicing PW as most other Town departments have separate budgets for maintenance of their vehicles and equipment. The pressure on this account has increased as extending life cycles of vehicles has been required to reduce capital outlays and due to dramatically increased complexity and vulnerability associated with added electronic and emissions controls. Also, the budget value reflects the impact of average winter operations on plow trucks and related equipment. Modest increase reflects the recent historical trajectory of maintenance costs.

Covers services that provide oxygen and acetylene gas for welding and cutting and associated accessories and supplies. Expenditures are variable depending on type and frequency of repairs, fabrications and modification work on equipment, vehicles, etc. Efforts to stretch the life cycles of trucks and equipment continue to put pressure on the expenses incurred in this account, whether work is performed in house or farmed out. Inflationary increase.

Provides for tires for the Department's vehicles and equipment - expenditures for vehicles are fairly routine, whereas tires for large equipment tend to be expensive and can have a sudden significant impact on budget (e.g., loader tires may be several thousand dollars apiece). Modest inflationary and trend increase.

This account covers expenses for treated salt and any other winter treatment materials. The estimated average winter treated salt quantity needed is 1,500 tons. Price per ton had ranged between \$65 and \$85 from FY16 to FY22. But the price for FY24 jumped dramatically from \$77.33 in FY22 to \$99.88. That was a cost increase of about 56% from a low in FY21. We experienced a reprieve in FY25 of a drop to \$91.52, but cannot guarantee that this precludes a return to increases.

Covers cost of minor damage from snow plowing (e.g., mailbox repair).

Covers expenses of miscellaneous repairs and patching carried out by PW crews in conjunction with spot patching, drainage work, pavement repair, preparation for road resurfacing, etc. Reflects substantial reliance on TAR funds and assumes no loss of TAR funds to cover additional asphalt expenses at historical average in excess of \$20K.

Covers costs of marking of intersections, crossings, etc., and replacement/repair of street and traffic signs by PW crews. Demands have increased to meet FHWA mandates for signage maintenance and improvements. Reflects substantial reliance on TAR funds and assumes no loss of TAR funds to cover additional signs and markings expenses.

Covers cost of contracted metal guide rail repair work. Major installation work and repairs have been funded by TAR monies, when available. This account has provided nominal funding for repairs only and reflects substantial dependence on TAR funding (assuming adequate appropriation by State). Budget anticipates no loss of TAR funds to fund additional work. Insurance reimbursement is sought wherever possible with respect to guide rail damaged in motor vehicle accidents.

Covers tree and limb removal beyond capability of PW department personnel and equipment. There are both ongoing and emergency needs. This includes the substantial road canopy needs that we are gradually addressing. TAR funding has been leaned on for inadequacies in this fund. Supplemental and/or budget transfers funding has been applied in an average amount which had exceeded \$30,000 for several recent years to keep pace with the removal needs, which have been exacerbated by a number of widespread disease and pest-related scourges. The increase starting in FY24 reflects this.

Covers various road base and shoulder materials for miscellaneous pavement repair/reconstruction and drainage work. Reflects substantial reliance on TAR funds and assumes no loss of TAR funds to cover additional expenses at a historical average of about \$10K.

Covers mainly the costs of materials used by PW forces in the construction and installation of drainage improvement projects and facilities, including permanent and temporary erosion and sedimentation control measures, as well (e.g., piping, masonry materials, precast structures, accessories, filter material, landscaping materials, etc.) - varies, depending on type and amount of projects and tasks performed. Reflects substantial reliance on TAR funds and assumes no loss of TAR funds to cover additional expenses at historical average of about \$10K.

This line item provides for maintenance needs for streetlights that the Town is now responsible for since replacing and taking direct ownership of streetlight fixtures.

Covers rental of specialty equipment used by or to assist PW crews, usually for specific tasks for which the department does not have the equipment/personnel capability. Budget amount contemplates limited use of this provision.

Provides for various supplies, materials, expendable items, and services used in the preventative and corrective maintenance of the Town Hall and Annex (e.g., lumber, hardware, paint, electrical/HVAC/plumbing items, and supplies). Also provides for limited improvements through contractor services. Historic budget amount has not always covered many unexpected maintenance needs, and does not adequately fund carpet cleaning at appropriate intervals.

Provides for various supplies, materials, expendable items, and services used in the preventative and corrective maintenance of the buildings in Highway Garage complex (e.g., lumber, hardware, paint, electrical/HVAC/plumbing items, and supplies). Also provides for limited improvements through contractor services. Historic budget amount has not always covered many unexpected maintenance needs or appropriate improvements

Provides for various supplies, materials, expendable items, and services used in the preventative and corrective maintenance of the Police Station (e.g., lumber, hardware, paint, electrical/HVAC/plumbing items, and supplies). Also provides for limited improvements through contractor services. Historic budget amount has not always covered many unexpected maintenance needs. Increase reflects inflationary pressures and trends associated with increased facility age-related maintenance.

Provides for various supplies, materials, expendable items, and services used in the preventative and corrective maintenance of the Ledyard Firehouse (e.g., lumber, hardware, paint, electrical/HVAC/plumbing items, and supplies). Also provides for limited improvements through contractor services. Historic budget amount has not always covered many unexpected maintenance needs, and does not adequately fund carpet cleaning at appropriate intervals. Increase reflects inflationary pressures and trends associated with increased facility age-related maintenance.

Provides for various supplies, materials, expendable items, and services used in the preventative and corrective maintenance of the Bill and Gales Ferry Libraries (e.g., lumber, hardware, paint, electrical/HVAC/plumbing items, and supplies). Also provides for limited improvements through contractor services. Historic budget amount has not always covered many unexpected maintenance needs and does not adequately fund carpet cleaning at appropriate intervals. The increase in FY24 reflects absorption of the alarm system costs previously borne by the Library budget.

Provides for various supplies, materials, expendable items, and services used in the preventative and corrective maintenance of the Senior Center (e.g., lumber, hardware, paint, electrical/HVAC/plumbing items, and supplies). Also provides for limited improvements through contractor services. Historic budget amount has not always covered many unexpected maintenance needs, and does not adequately fund carpet cleaning at appropriate intervals.

This was an account added in FY23 to coincide with the conversion of the Fairgrounds to a Town Green, which bears more direct maintenance responsibility for the PW Department. It provides for various supplies, materials, expendable items, and services used for the landscaping needs (e.g., soils, fertilizers, etc.) and structural preventative maintenance needs (e.g., lumber, hardware, paint, electrical/HVAC/plumbing items and supplies). Also provides for limited improvements through contractor services. Decrease reflects trajectory of actual expenses over a few fiscal years.

This account provides funds for the required overtime expenses for PW employee weekend fill-ins.

Provides funds for the contract services for curbside collection and disposal of garbage, recyclables, and bulky waste in accordance with the Curbside Collection Contract. The 6-year contract with Casella expired in FY25.

The budget reflects an anticipated 15% increase over FY25 pricing, with an additional allowance (about \$12,000) for extra charges associated with extra recycling cart service and cart replacements. This line now includes the cost of food waste disposal at about (estimated at \$2,500).

This account provides funds for the tipping (service) fees associated with waste delivered to the Preston Incinerator under the Curbside Collection Contract, for residential and municipal sources, and through commercial collection and disposal within Ledyard. After many years of a stable \$58 rate, SCRRRA has had to reduce its subsidy (i.e., increase the tipping fee charged member towns). Even with a relatively stable volume of waste, there will be a significant additional cost of disposal due to the tipping fee increase. This account reflects a service fee established by SCRRRA for FY26 of \$75.06 (this is the third year of progressive increase, and the greatest increase so far-now more than 29% greater than FY22). Under Town Ordinance, the tipping fees paid by the Town for commercial loads are received back through a backcharge of the commercial haulers.

IMPORTANT NOTE: The prevailing financial conditions under which SCRRRA now functions have changed dramatically, such that SCRRRA is still exploring various scenarios of progressive subsidy reduction. Thus, the Town can expect continued growing increases of the on-budget share of these costs, as we are now seeing. For many years the costs to the Town of waste disposal, recyclables disposal, and other Transfer Station related expenses have been both artificially depressed and stable due to the capacity and decisions of SCRRRA to subsidize these costs.

Provides funds for expenses associated with various operational requirements, such as annual landfill mowing (\$2,500), porta-potty rental (\$1,000), annual permitting fees, etc. Inflationary increase.

Includes hauling and disposal costs for bulky waste and other wastes and other miscellaneous transfer station disposal costs. These costs have been managed carefully, and the Town has realized some savings, but the long-term situation for disposal remains highly uncertain. Costs of disposal could increase dramatically at any time. A marked increase in bulky waste disposal costs over the last several years has put upward pressure on this line item. The latest 2-year contract expires at the end of FY25 and we will be exposed to another increase in pricing for FYs 26 and 27. The increase reflects what may be anticipated.

Library Custodian - 23 hours per week. 3% contractual increase - already at max step.

Library Director. Projected 3% increase.

The library has 3 full-time staff in the supervisor's union (a full-time supervisor for each library and a full-time Youth Services Librarian).

Step increases are factored in. The current contract expires 6/30/25 and will be in negotiation soon.

There are 5 staff in the Town Hall union (also including the Library custodian).

A Library Technician I - Reference works 20 hours per week (equaling 1/2 FTE) in each library as a supervisor when the Assistant Librarian or Director are not there.

The Administrative Assistant works 30 hours (equals .75 FTE) and has many tasks from processing new materials, tracking and ordering all supplies, troubleshooting technology, and handling correspondence.

The Library Technician II - Youth Services works 30 hours (equals .75 FTE) and is responsible for cataloging each item along with assisting our Youth Services Librarian with programming, desk coverage, displays etc.

This line mainly accounts for our seven non-union Library Associates. Library Associates are a key component to our library staffing and have a current starting salary listed just above minimum wage. These Library Associates work hard to provide excellent customer service and deal with a variety of complex tasks during a typical shift. They are our "on call" staffers who have often allowed us to keep the library doors open in the event of a vacation request or an unanticipated absence from a full-time Librarian. This line includes a starting hourly rate of \$16.66 for these employees (2.5% cost of living increase) along with a step scale based on years of employment.

For perspective, I'll include hourly rates from other nearby towns with similar position to our Library Associates.

Groton \$25.45-\$29.25/hr.

Montville \$19.37/hr.

New London \$16.50-\$20.00/hr.

Norwich \$17.00-\$22.00/hr.

Waterford \$20.99-\$27.54/hr.

Ledyard \$16.35-\$17.33/hr.

This line also includes the Sunday Supervisor hourly rate of \$23.25 (a 2.5% cost of living raise).

In addition, the Library Commission is in agreement to restore the Library Page position and request 15 hours per pay period with a minimum wage hourly rate of \$16.35 (2025). This is a great job for a local High School student and will help redistribute workflow in both library buildings. We have added several new collections and responsibilities to our Library Associate's tasks and they no longer have as much time to keep up with the shelving. The last few years our overall circulation has increased more than 10% meaning there are more books that need to be shelved as a result.

This line includes funding so library staff can attend conferences and professional development opportunities to learn about current library trends, network, enhance knowledge, and be informed of future grant options.

Library Director to attend a National Library Conference and one/two staff to attend local Connecticut Library Association Conference.

This line is mainly for our WPCA monthly water fees (anticipating a 3% increase), along with our photocopier rent/imaging fees. It also includes the Bill and Gales Ferry Library annual rent.

No new printers or photocopiers are needed. However, we need to upgrade our Microsoft Office Suite licenses for our public computers. This line includes the estimated cost of 12 perpetual licenses through TechSoup.

Both library buildings' phone lines and faxing services are included here. This account covers two phone lines and one fax line at Bill Library and one phone line and one fax line at Gales Ferry Library.

Operations include supplies (office, building, processing materials, printers, and craft) along with annual dues and an additional \$1,000 over last FY for Children's Library programming.

We currently belong to the LION Consortium. Fees will increase again this year. Belonging to a library consortium is an essential need for our library and community because of the benefit of shared resources, support, and more. I think it is important for us to consider all our options in the state for consortium membership to see if LION is really the best option for Ledyard.

This fee covers Ledyard's share of all the ongoing operating costs incurred by the LION cooperative library automation network. This includes troubleshooting computer issues and other equipment. LION membership benefits include a full online public catalog, a fully integrated automation system, delivery of materials between LION libraries, website hosting, and email accounts for library staff.

In addition to consortium membership, this line includes internet access and fiber maintenance fees (discounted through E-Rate) as well as the Bill Library self-checkout machine software/maintenance, and web protection firewalls/network protection.

In addition to the LION fee this account covers the network cost for both libraries, the annual fiber maintenance cost and part of the delivery fee of materials to our library.

LION Fee	38,500
Bill Network cost	
@ \$145/month	1,740
Annual maintenance	
cost for fiber	300
Gales Ferry network cost (Cable)	
@ \$100/month	1,200
Delivery Service	1,060
(Partial funding from the book account)	

Costs for collection materials have continued to increase and our book vendor contracts are changing. We used to receive a 45% discount on several of our book purchases, but won't receive that same discount moving forward. Back in 2012, Ledyard Library had a \$60,000 budget for collection materials. As libraries continue to evolve, our patrons are now expecting instant access to materials. In addition, there are several areas of our collection that need to be updated to provide the best service and relevant materials to our community. Last year, the state average per capita expenses for library materials was \$5.09, and Ledyard spent \$4.78.

Included in this line is nearly \$7,000 for e-materials that LION purchases on our behalf as part of our membership. This fee for e-materials is required with LION membership.

Hoopla, a popular digital collection, is averaging around \$1,500 per month. We will not be able to afford to pay these monthly invoices if our book budget isn't increased.

Parks, Recreation, and Senior Center Director. 3% projected increase.

Assistant P&R Director. Step increase included. Current supervisor's contract expires 6/30/25.

P&R Office assistant, Park Maintainer, and Nutrition Site Supervisor. 3% increase for all three positions per CBA in addition to any step increases.

Part time SR CTR receptionist

Funds used to pay for weekend janitors for Youth

Basketball, wrestling and indoor soccer.

Transportation provided by town-employed vehicle drivers to Seniors' medical and wellness appointments. Includes 1 FT and 1 Per Diem driver.

Water, Gas, and Cable/Internet bills

Monthly fee for the SECT Senior Center web site.

Turf management, grass cutting and maintenance contracts for all parks, athletic facilities, the beach and old office.

Said account is to maintain 7 play areas, one beach four major parks, 4 pavilions ,11 baseball ,6 softball, 9 soccer, 4 practice and one official football fields. three irrigation systems along with 4 facilities under the lights.

Required for maintenance and repair for two handicapped-accessible vans, a mini van, and sedan.

Provides mobility to Seniors for medical appointments, grocery shopping, and banking. Required for purchase of tires and maintenance of specialty equipment such as hydraulics. Necessary for state mandated safety inspections. replacement parts and repairs.

Account is used for supplies at various programs, office, playgrounds, first aid to all leagues along with support to 5 major town functions and three Southeastern CT Dualatlons and Triatlons. Summer staff training along with background checks.

Pays for all athletic fields, parks, community center, and aerators at beach.

estimates based on 7% indicator

Mayor moved BOE health insurance (active & retiree) over to BOE.

Active - \$6,069,790

Retiree - \$525,000

General Obligation bond principal. See budget spreadsheet for individual bonds - will need to be updated for May '24 anticipated borrowings

General Obligation bond interest. See budget spreadsheet for detail - will need updating for anticipated May '24 borrowings.

Debt payments to State Drinking Water Fund for the 2010 issue.

Interest to State Drinking Water Fund for e 2010 issue.

Contribution to Water and Sewer funds to pay Clean Water and Drinking Water Funds loans, and General Obligation bonds.

To be used for costs associated with May '24 borrowings.

Taxpayer contribution to Capital Improvement Program. See CIP section of budget for detail.

JUSTIFICATION

Request fair & equitable compensation for workload/ duties / responsibilities including serving as an Administrator and supporting staff and volunteers with the Granicus-Legistar System. Also serving as Deputy Treasurer.

In addition to overseeing the day to day operation of the Town Council Office and drafting/managing routine correspondence/emails, letters, memos, Resolutions, Ordinances, managing the Department Budget-Purchase Orders, I currently handle/support 96 meetings per year, not including Budget Work Sessions, Site Walks, Public Hearings, Special Town Council Meetings, and Special Town Meetings.

In accordance with Chapter III, Section 11 of the Town Charter: "The Town Council shall annually designate an independent public accountant or firm of independent public accountants to audit the books and accounts of the Town in accordance with the provisions of the General Statutes".

In accordance CGS 7-396 and 4-232 the Office of Management and Policy (OPM) must be notified of the Municipalities Appointed Auditor 30 days (May 31st) before the end of the Fiscal Year.

Funding to purchase toner & other supplies to print the budget for the Public Hearing & Annual Town Meeting.

General Miscel. Office Supplies:\$1,820 for things such as: Archival Paper for Minutes, Binders, DVD's; Name Plates, Frame TC Photo, Folders, etc.

(No Increase)

Funding for Members of the Town Council to attend CCM Trainings, etc.

This budget line was previously used for the Treasurer to attend GFOA (Government Financing Officers Association meetings.

During the past few years the Treasurer has not attended the CT GFOA quarterly Meetings and does not plan to attend next year. \$1.00 has been included in the Budget so that there was a line to allocate funding too, should the town choose to provide a Volunteer Appreciation Event.

Purchase General Office Supplies:\$1,820 for things such as: Archival Paper, Binders, DVD's; Name Plates, Frame TC Photo, Folders, etc.

(No Increase)

Provides Supplies to print the annual budget. (No Increase)

Members of the Town Council have expressed interest in attending CCM Trainings, etc. In speaking to the Mayor, \$1,500 has been added to the Town Council Operating Budget to pay for Trainings.

This account was previously used for GFOA Membership for Treasurer. Currently being paid from the Finance Department Budget

add administrative duties to assist public works director.

Increased social services workload. Add administrative duties to assist public works director.

This account is the only account within the Mayor's budget to provide for the unforeseen expenses or expenses that cannot be fit into another line item.

Reproduction/scanners/printers are necessary for the operation of Town Hall.

Required by CGS to publish legal notices.

Membership is vital to the cooperation between municipalities when working toward regionalization.

It is vital that we continue our membership to effectively lobby the State of Connecticut on issues concerning our Town.

new Director came in at \$95,000.

Anticipated:4 contract negotiations

Attend conferences, workshops and continuing education for HR to stay updated on changing laws and policies.

Numbers are based on current enrollment.

increased turnover

3 projected totaling \$75,000

Increased contractual rates and contributions

Increase for registrars based on \$30 per hour at 10 hours per week.

Increase for deputy registrars based on \$25 per hour at 10 hours per week.

reason for increase ??

reason for increase ?

State mandated

State Mandated -No Increase this year

Contracted thru 2025

Mandated

Mandated -Microfilm 2-3x's a year.

Essential for Maps on Land Records/Planner uses as well

Transferred over from Finance in 2021

Essential for land records

Essential for vital records

Essential for dog licenses

Essential for dog licenses

State mandated

Essential for land records

essential for hanging land record maps

election/primary/referendum -No Excuse AB New this year

mandated

Essential for land Record recordings

Essential for vital records

mandated

Essential for vitals

mandatory payment for copies

Essential for mailing Land Records/documents/dog licenses

mandatory for recording

Meeting Minutes are Permanent Records

Meeting Minutes are permanent records and need to be on archival paper

essential for vitals

essential for elections -absentee ballots

mandatory for notary renewals

Mandated -Association dues

to keep updated on the most current procedures and laws

TC training/Conferences -State Mandated

Mandated to attend meetings/conferences

Adjustments reflects average wage of like position at area towns of comparable size. Of note - despite increase, budgeted FY 25/26 salary is still in excess of \$20k below annual salary of BOE Finance Director.

?

?

Required by the software vendor to utilize our current software. Largest database of our department.

Funds needed for state required and office essential assets. JD Power, formerly NADA, is increasing cost of pricing program and pricing guides projected at 20%

State requires assessors to take continuing education credit programs. New staffing requires increased training.

Continuing education to keep current on Tax Collection procedures and updates to state statute, Tax Collector & Assistant to the Tax Collector

Unsure Exactly how much would be needed.

Calculated off of hours over 40 from previous Cal. Year.

With change to 40 hrs we wouldn't might not need it, but some public hearings have gone longer then the 5 hrs.

Capability to video stream live and on-demand Town Council meetings. Capability to publish meeting agendas & minutes. Capability for document management. Also used by Town commissions, committees and boards.

7% increase per Granicus working on a long term contract

CivicPlus Provides the Hosting and support for the Website.

Current Terms state no more then a 5% increase YOY.

This is the fee for the domain names for ledyardrec.org and ledyardct.org

These must be maintained otherwise email and websites will stop functioning and people could start impersonating Town of Ledvard officials.

Tax Assessor and Tax Collector annual support and maintenance fee.

30,000.00 Per year for FY 2023-25

Annual support and maintenance fee for Munis
VLA ENTERPRISE EXCHANGE ONLINE PLAN1G
\$35.75 * 150 Users

Add 25 Seats for Library.
Total 175 Seats.

VLA ENTERPRISE ENT MOBANDSEC E3 GCC
\$101.14 * 10 Users

VLA ENTERPRISE OFFICE365PROPLUS
\$126.25 * 100 Users

Adding 25 seats for Library:
Total 175
Needed to allow websites/email to work.

Munis GL/PR software, data and document annual internet hosting fee.
This is a proposed replacement to the PeopleForms - Building permits.

It is proposed that this will be covered by an increase in land use permit fees.

Once running we should be able to adjust what PeopleGis hosts and lower the cost associated with
those line items
This is a proposed replacement to the Peopleforms - Building permits.

It is proposed that this will be covered by an increase in land use permit fees.
This is a proposed replacement to the Peopleforms - Building permits.

It is proposed that this will be covered by an increase in land use permit fees.
This Hosts the Public Facing GIS Data
This includes the annual delivery of updated GIS data (to the Town of Ledyard and the SECOG) and a complete set of updated PDFs.
Annual SonicWall 24x7 support and maintenance firewall appliance NSa3700 in the Town Hall.

Annual maintenance fee for 24x7 on-site support, preventative maintenance and full battery coverage.

Annual SonicWall 24x7 support and maintenance firewall appliance TZ470 in the Emergency Operations Center.

Annual SonicWall 24x7 support and maintenance firewall appliance TZ670's at Parks and Rec, the Food Pantry, Public Works, and the Ledyard ESB
Annual SonicWall 24x7 support and maintenance firewall appliance TZ670 in the Ledyard WPCA Plant.

Annual SonicWall 24x7 support and maintenance firewall appliance TZ370w in the Ledyard ACO.

Usage fee for 3 fax lines and emergency copper phone lines for Town Hall and Annex.

FY 2024 Avg Monthly cost was 332.22

Usage fee for Town Hall 100 Mbps PRI for connection to the Internet and VoIP phone service.

FY24 Avg. Monthly Cost was \$424.11

Yearly Telco Service Agreement at \$531 @ 3% yoy Increase.

Yearly Mitel SWAS Standard 8x5 Support at \$145 at 3% YOY Increase

Yearly Fee for T1/E1 Digital Trunk, Module, Phones & Licenses \$2186 @ 3% YOY increase.

Cost of the dedicated fiber line (point-to-point) from the LHS to the Town Hall that provides Town Hall with access to the CEN. Maintenance cost is \$600/year.

Cost of the CEN fiber connection that provides Town Hall with a dedicated 100Mbps internet transmission rate for data upload and download. Usage fee is \$450/month for 100Mbps.

Failover for Town Hall and LPD internet/voice connection using the LPD 25Mbps PSAP connection to the State. Usage fee is \$125/month.

This is the separate Internet connection for the EOC.

Usage fee is \$125/month.

Cost of consumable supplies for IT equipment for all Town departments. Items such as toner and inkjet cartridges, laser and acid-free paper, POS printer ribbons and paper rolls, business cards, etc.

Up to 300 participants. Unlimited group meetings. 30 hours maximum meeting duration. 1GB recording cloud storage and transcripts. Dial -in ability. Screen sharing. Host controls. AES-256 encryption. Streaming. Admin portal.

Price Increased 10%

\$21.99 * 10 Users/Month

This software provides update, patching, and security services for iPads deployed throughout town.

\$4/device/month First 3 free.

3x GFFC

1x WPCA

1x Food Pantry

7x Public Works

1x LPD

1x MIS

7x Phones

===

21 Devices - 3 Free

This is for updates and support for our backup software.

This is our Anti-virus software provided through the MS-ISAC.

We need this for compliance with our Cyber Security Policy.

5.50/User/Month

Added Library

Perimeter protection to safeguard against targeted email threats. Security awareness training for employees and threat remediation to protect inside the organization. Improve resilience with email continuity, recovery and archiving.

This would Improve our Mail software to help prevent phishing Attempts and Hacks/Viri.

150 Users/ \$78

1Yr of Tech Support for Mimecast Security.

Setup of Mimecast Services

Attend classes, seminars and webinars for training on new applications that are being implemented.

Attend conferences and workshops to provide the opportunity to investigate more productive and cost-effective methods for IT operations.

Annual dues for membership to Government Management Information Sciences (GMIS).

Mileage to and from business meetings, troubleshooting calls and equipment portage when a town vehicle is unavailable.

Annual dues for membership to the Society of Information Management.

New planning director came in at annual salary of \$105,000

Building Official came in at hourly wage above hourly wage stipulated in supervisor's union contract.

Continued need for funding for consultants to assist current small Land Use Department staff review complex development applications and/or permits.

Need to keep track of what we are spending on Attorney Fees for Land Use and Zoning matters. Having a clear idea of ALL expenses related to the Land Use and Building Departments will help determine what the fees need to be to cover the expenses.

Having an accounting of what we are spending on notices will allow us to adjust application fees accordingly. Last year we spent roughly \$5,300.

Reduced to 6,000. 2 Cell phones (\$1,300); ; Office supplies; May need items associated with the move to the former VNA Offices. GIS map updates are sometimes taken from this line item as well. Building Code being updated again!

Increased by \$500

Subscription to access Town Clerk Records (\$150)

CAZEO Dues (\$200); CAZEO Continuing Ed. Requirements for Planner & ZEO (\$400); CAZEO Certification (Case Study part) for new ZEO (\$250)

Planner APA/CCAPA Dues (\$500); APA and SNEAPA Conferences (\$1,000)

Building Official Continuing Ed. Requirements (\$500); ICC, SECTBO(\$40), and CBOA(\$45) Memberships

Mandatory training for Commissioners included in this line item.

3% contractual increase for FY26

In FY26, the department is requesting an additional salary allocation to hire one entry-level officer to meet the increasing public safety needs in the Town of Ledyard.

Grant funded reimbursed DUI and speed enforcement.

Matching revenue line for vendor payments received. Total is contingent on the number of outside duty assignments during any fiscal year.

Contractual benefit based on extended shifts.No increase FY26.

Contractual Benefit CBA 26.12.

Rich \$1650, Creutz \$650, Muench \$650, Bushor \$650, Foster \$650, Cadro \$650, Griffin \$650, Montpelier \$350, Buechel \$650, Long \$650, Teixeira \$650, Gleason \$650, Schmidt \$350, Krajewski \$650

Total-\$9500 No increase FY26.

Contractual, CBA 16.11.

Increase due to current usage, contractual pay increases.

Mandatory Police Officer certifications/recertifications required by POST and the State of Connecticut.

Everbridge is Emergency Notification to Residents
IDEMIA maintains digital fingerprint systems (2) (increase for FY26)
PowerDMS--Document Management for Policies and Accreditation (increase FY26)
KONE--Maintains elevator in building
Ricoh--Copy Machines Monthly Contract
InTime--Department attendance and payroll
(Large % increase from \$5904).
Axon--Taser Assurance Plans

In cases of purposeful contamination of a cell/cruiser by an arrestee, the department adds a criminal charge and requests restitution through the court.

Repair of department equipment.

Essential for operations and health and safety of police personnel.

Mobile Data Service for In-car computers.

Essential to operations.

Water Service to police facility.

Contractual items.

Essential to safety of police personnel.

Contractual per employment agreement.

Public relations, search and rescue, crime prevention, tracking of fleeing offenders and missing/endangered persons.

Essential personnel for staffing the Emergency Communications Center. The amount factors in a 2.5 % contractual wage increase on July 1, 2025.

Over the past 3 fiscal years, the department has experienced reduced usage of per diem personnel due to a shortage of trained dispatchers. The requested amount considers FY24 usage and a proposed pay rate increase to \$23.00 per hour.

The calculation for FY26 assumes each employee requesting pay for 8 holidays during the course of the year. Average hourly rate is \$29.29 X 8 hours X 64 total holidays paid.

The meal allowance increased by \$5.00 per occurrence in the new collective bargaining agreement.

There were 74 occurrences where the allowance was paid in calendar 2023.

Central Square is our CAD/RMS provider
Communications Plus--All radio equipment
Interaction Insight maintains voice recorders*
Universal Telecomm maintains Alarms
Vertiv APS maintains Uninterrupted Power Supply
Total Communications maintains Mitel Phone system
Console Cleaning does specialized annual cleaning
PowerPhone EMD provides Emergency Medical Dispatch program
Comcast provides Internet, Weather/News
TPX Provides routine line phone service VOIP
Frontier provides 911 system per state contract
Necessary for operations.

The collective bargaining agreement provides for a \$35 monthly cleaning allowance for each of 8 full time dispatchers (\$3360). The agreement also provides for 8 uniform shirts (\$3200), 4 pants or up to \$400 reimbursement for pants (\$3200).

Essential to maintain state certifications.

Weekend staffing for Animal Control

Required by state statute.

Annual expenditure per state regulations.

This item used for Fire Marshal overtime or Dep Fire Marshal call-in in case of Fire Marshal not available.

This line item covers all telephone and fax costs for the Emergency Services Building -- Ledyard Fire Company, Fire Marshal.

This line item is essential to the operation of this office and operations of the other agencies in the ESB.

Uniform cleaning & maintenance (contract)

This amount is based on new code publications being required to support code updates.

\$6,000 Fire Chief Stipend

Training of newly recruited and existing volunteers including career staff. Covers all aspects of training, including: basic/advanced firefighting training, EMS training, mandatory refresher courses, OSHA training, Live Fire Training, hosting courses, etc.

NFPA now requires appliances and hard suction to be tested, currently we do not have a means of testing this equipment. Requesting to add hose testing in addition. NFPA requires all fire hose to be tested annually, currently the company test the hose ourselves which is a safety risk and time consuming for the volunteers to complete.

This line item continues to be a challenge due to an aging fleet and mechanical breakdowns. Item increased to reflect growing repair needs.

Chief Officer cell stipend and Active911 departmental subscription.

Increase due to rising costs of software programs and supplies

Volunteer and career uniforms and PPE. Career firefighter uniforms and PPE are contractual items.

This amount is necessary to keep up with new NFPA requirements, fire service best practices, new trends, safety items and providing basic fire, rescue and EMS services to the Town of Ledyard.

Incentive payout to top 20 responding members of the department to encourage call response and training participation.

Compensation for town, department, and committee meetings attendance; daily department business hours to ensure all paperwork and agency requirements are met for budgetary, personnel, laws, rules and regulation are adhered to. Fire Chief is not in the annual incentive program set aside for the volunteers.

\$1500.00 raise in the line item is requested to off set the decline in use of a town vehicle (savings of \$20,000 to the town) and use of a personal vehicle to perform town duties. Calculations from April - December 2024 (time I have served in office) reports roughly \$1718.44 in mileage compensation via the 2024 Federal mileage rate of \$0.68/mile.

OSHA, NFPA, Insurance, and Department of Public Health have required rules and regulations that require us to gain and maintain certain levels of training. This money pays for new volunteer and career personnel to achieve required training to perform at the levels of performance the Town has agreed to provide to the public.
Requesting funding to shift from having fire personnel testing department hose to certified contractors doing it.

There is an inherent risk to testing hose. Several cases of firefighter injuries due to failed hoses under high pressure have been documented around the local area (including 2024 Groton City Fire Department and 2008 Sub Base Fire Department). A close call was experienced by our own department in 2023. Fortunately, no firefighters were injured.
Essential for communication operations.

To meet laws, rules and regulations on equipment; OSHA, Dept. of Transportation, NFPA Standards.

To ensure general operation of the fire department is met.

Funds for electrical, water, heat, and other expenses related to keeping town apparatus and equipment operational.

Compliance with DOT and federal highway safety standards on maintenance. Compliance with National Fire Protection Assn. guidelines and standards for emergency vehicle repairs and maintenance.

Increase of \$4000 represent the cost for a required five year major inspection of aerial device (R25) that is due in 2025.

We are required to keep clothing in compliance with the current National Fire Protection Association standards as well as conform/meet with laws, rules, and regulations for OSHA, NFPA, DOT, and more.

Some contractual uniform expenses are a part of this for career personnel.

Fire police have been requested often by the police department and utility agencies to assist with traffic control.

There has been a decline in use of these funds over the past years. A decrease in \$500 was made.

Funds are used for items that don't fall into CIP funds or annual operational funds. This equipment often includes, but is not limited to, larger EMS supplies, HAZMAT metering, and firefighting equipment like ventilation fans, chainsaws, etc.

To help incentivize members who volunteer thousands of hours each year through training, maintenance, administrative work, and emergency responding to incidents in the Town of Ledyard.

additional workload

Mandated

ELIMINATING THIS LINE ITEM. NURSE'S OVERTIME TAKEN FROM THEIR SALARY LINE.

Contractual.

Contractual

Since the library is no longer receiving any revenue from photocopiers or lost book fees, there is a lack of programming funds. The Library Commission unanimously approved adding \$1,000 to the Operational line for Children's library programming. Library programming funds used to be partially obtained from the Library Special Fund account which included revenue from the library photocopiers, faxing, printing etc. To maintain current library offerings, we will need this programming funding.

BOE rate increased to \$66.98 per HR



TOWN OF LEDYARD CONNECTICUT

Fred B. Allyn III
Mayor

Kristen Chapman
Executive Assistant to the Mayor

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March 3, 2025

Ledyard Town Council
S. Naomi Rodriguez, Chairman
741 Colonel Ledyard Hwy.
Ledyard, CT 06339

Chairman Rodriguez,

Enclosed you will find the proposed FY 25-26 budget (FY26) which has been prepared by my office in accordance with the Ledyard Town Charter. The proposed budget, including both governmental divisions (General Government and Board of Education) is \$71,198,558 and calls for a Mil Rate of 38.36, which represents a \$3,767,985 dollar increase and a 3.15 mil tax increase. The proposed increase exceeds guidance provided in the Budget Letter of Directive but is primarily a direct result of proposed Board of Education increases. General Government increases by 2.77%, while the Board of Education increases by 7.08%. My paramount concern remains affordability to our residents as we currently have the highest mil rate in New London County. As presented, the proposed mil rate will move Ledyard to nearly 10 mils higher than Colchester, and more than 10 mils above Montville and East Lyme, comparable municipalities by size and population. This increase will impact greatly the affordability to our residents. Another expected impact is the statutorily required revaluation occurring now, impacting the FY27 budget. The United Way 2024 "ALICE in the Crosscurrents" shows Ledyard now with 31% of our residents below the ALICE Threshold¹. The ALICE acronym stands for "Asset Limited Income Constrained and Employed". Facing substantial tax increases, these vulnerable residents (presently, nearly one third of our residents) will be making difficult decisions regarding mortgages/rents, heating, electricity and food, among other necessities. This proposed rate of taxation has a high likelihood of increasing the ALICE numbers in our town.

On the revenue side, one key driver to this challenging budget is a *decrease* of the Grand List by **1.6% or \$21,023,784** in assessed value. This valuation decline equates to a \$740,247 tax loss and represents one of the three greatest Grand List decreases in the past 15 fiscal years. The decrease is primarily driven by the **new state methodology for motor vehicle valuation. This resulted in a 13% decline in motor vehicle valuations. The new motor vehicle taxation model, which will commenced in October 2024 utilizes the vehicles MSRP (Sticker Price) in year one, followed by a 20% depreciation in year two, then a straight-line annual depreciation of 5%. New legislation does permit municipalities to change the depreciation schedule by Council vote, which would move to MSRP, then 90% in year two, 85% in year three and so on. This change will reduce the Grand List decline to 0.64% as opposed to the 1.6% and recover nearly \$444,000 in taxes. Also, the latest revision to the disabled veterans tax exemption language is still problematic. Should the language of the bill stand the revenue loss in Ledyard will be at least \$425,000 and as much as \$520,000.**

On the General Government portion, 22 segments of the 45 total departmental segments include increases of 0% to 4%. Two segments have 4.1% to 5% increases, 4 segments have 5.1% to 7% increases, one segment increases between 7.1% and 9% (wages only) and 8 segments increase by 10%+. Primary cost drivers to the General Government budget are as follows: Wages (+\$402,845 across all Gen. Gov. depts); Defined Contribution Retirement plan match (+\$160,000

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www.ledyardct.org

or 35.2%); Solid Waste disposal (+\$100,500 or 15.4% to reflect new contract); Healthcare (\$76,750 or 7.3%); Tipping fees (+\$45,000 or 10.6% to reflect increased per ton disposal fees); Property Insurance (+\$34,350 or 6.3%); Police Training Salary (+\$31,500 to support two new cadets for two pending retirements); Electricity (+\$30,000 or 20%); Registrars and Elections (+\$15,811 or 15.8%) and finally Dispatch-Contract Maintenance/Leases (+\$11,674 or 27.4%). We continued to fine tune the Town Hall staffing schedule, gaining some efficiency with the reduction of 1 FTE to 0.5 FTE. We also launched Cloudpermit™, the online building and zoning permit platform to make the permitting process more streamlined for the consumer, completing applications remotely at any hour/day, while streamlining the permit tracking for Town staff as well. For awareness, most departments within the Town Hall are staffed with one Department Head and one employee. Outside Town Hall, the Police Department employs 35, including dispatchers and ACO, followed by the Public Works Department with 18 full-time employees, including the Town Engineer.

Total expenditures for the proposed FY26 budget increased by a blended \$3,767,985 (+5.59%). **General Government** calls for a \$644,606 increase (+2.77%), including wage increase for department heads, a \$76,750 increase in Healthcare expenses and \$110,000 increase for Retirement funding. The **Board of Education** seeks an increase of \$3,123,379 (+7.08%), which includes a \$875,000 increase for BoE Healthcare; an \$870,243 increase in teachers' salaries; \$546,719 for Other Purchased Services; \$166,239 for Equipment; \$140,308 for Purchased Property Services; \$139,902 for Professional/Tech Services and \$66,775 for Supplies, representing some of the larger increases. For FY26, the Town's healthcare consultant recommended budgeting between an 8% to 10% premium cost increase. This budget includes using the top percentage figure as the true increases have not yet been established by the provider. The town remains in a commercial healthcare plan as we chased savings for several years with other options. Residing on the General Government side but as a pass-through to the Board of Education as an "In-Kind" expense until the school nurse contract expires, School Nursing expenses increased by \$32,198 or 6.8%- primarily wage-driven. Inflation continues to play a role in the FY26 budget, as is evident in labor, fuels, electricity and contracted services to name a few.

The Capital plan- which saw the highest level of funding ever in FY25 includes a tax levy of \$1,606,450. After several years funding at the highest levels, the current budget climate calls for this budget to pull back slightly on the Capital Investment to balance taxation levels with the Capital needs. This year still represents the third highest funding level in the past nine fiscal years.

The proposed budget also includes use of the Mil Rate Stabilization Fund (\$1,290,422) to partially offset some of these increases. We continue to maintain a balance of \$54,000 in the Healthcare Reserve as partial failsafe should the Town need to consider moving to the self-funded model.

Ledyard's Mil Rate is the highest of all municipalities in Southeastern CT². Comparable towns by population, per 2020 US Census are: Colchester (15,555), Stonington (18,347), Montville (18,385), East Lyme (18,693) and Waterford (19,603). When taking into consideration each municipality Grand List³ (The tax base) compared to Ledyard, Colchester is +27%, Stonington +320%, Montville +28%, East Lyme +221% and finally Waterford at +359%. The "ability to pay" is greater by a significant factor when compared to Ledyard. Also noteworthy: each of those comparable towns have mil rates at 28.67 mils or less, the highest being more than 33% less than Ledyard. Grand List growth lags in Ledyard and has for many years. Growth stagnation is our Achilles heel. Grand List growth allows a more even distribution of tax burden, as taxes are spread across Industrial, Commercial and Residential segments. Each of the noted towns have a far greater proportion of their Grand List composed of Commercial/Industrial valuations, lessening the tax burden on their residential homeowners.

For FY26, Debt Service decreases by 2.72% or \$107,580. Current Debt Service represents 2.98 mils (Interest only equals 0.71 mils) in taxation and the percentage of current debt to tax levy has now fallen to 5.3%.

General Government continues tight management of expenses, seeking reductions where possible, regionalizing efforts with the Tax Assessor (shared with Preston) as well as one Public Works FTE (shared with Preston). We completed Department consolidations of the Tax Assessor with the Tax Collector and the Building Department with the Land Use Department. The restructuring of Parks and Recreation with the Senior Center continues to gain efficiency as well as increased programming for both seniors and Parks and Rec. We continue to seek additional regional opportunities, while

also recognizing few new opportunities exist for continued General Government consolidation and savings, short of a return to a county form of Government. The Connecticut taxation model is unsustainable and proves overly burdensome to taxpayers. Per Forbes Magazine “Examining the Cost of Living By State in 2024”, Connecticut ranks as the 9th most expensive state to live, after Washington State and ahead of Oregon⁴.

In reviewing the Town’s retirement plan, Ledyard’s 88.7% funded rate is considered one of the best in the State of CT. This is continued positive news for both our retirees and our taxpayers and a clear indication that the town is managing legacy costs properly and allocated funds are managed well by the private sector. For perspective, the State of CT has \$90 Billion of unfunded pension and retiree healthcare obligations outstanding⁵ (highest per capita liability in nation), while Ledyard has \$4.2M outstanding and a conservative assumed rate of return of 6.25%.

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In seeking the most efficient local government, I continue to ask the question “What is the role of local government?” In doing so, I continue to refine what local government must provide our residents to help mitigate the cost burden to all. Town-wide trash /recycling collection is a good example of what purchasing power can do for our residents.

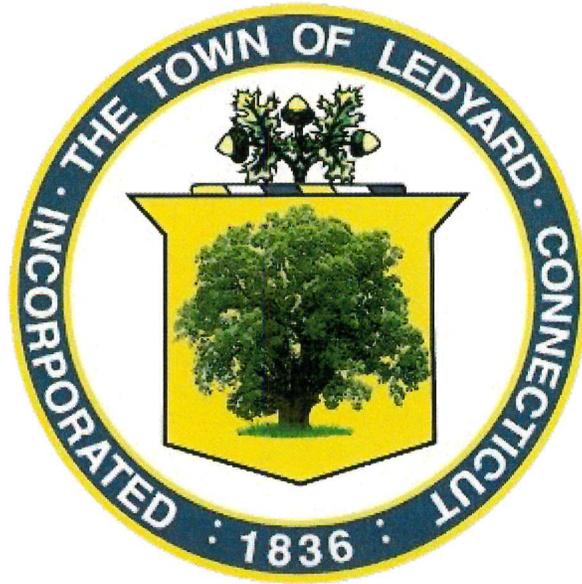
Sincerely,

Fred B. Allyn III, Mayor

Endnotes:

- 1.) <https://www.uwsect.org/ALICE>
- 2.) https://data.ct.gov/Local-Government/Mill-Rates-for-FY-2014-2025/emyx-j53e/data_preview
- 3.) <https://portal.ct.gov/OPM/IGPP/Publications/Equalized-Net-Grand-List-By-Town>
- 4.) <https://www.forbes.com/advisor/mortgages/cost-of-living-by-state/>
- 5.) <https://ctmirror.org/2023/01/20/ct-budget-debt-bonded-pension-liabilities/>
- 6.) <https://www.beta-inc.com/client/ledyard-ct/>

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Town of Ledyard
FY 2026
Mayor's Proposed Budget

March 3, 2025

TABLE OF CONTENTS

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Section II	Budget Summary
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Section V	Expenditure Detail
Section VI	Revenues
Section VII	Capital Improvement Plan
Section VIII	Contingency Plan



TOWN OF LEDYARD CONNECTICUT

Fred B. Allyn III
Mayor

Kristen Chapman
Executive Assistant to the Mayor

741 Colonel Ledyard Highway
Ledyard, CT 06339-1551
Telephone (860) 464-3222
FAX (860) 464-1126

March 3, 2025

Ledyard Town Council
S. Naomi Rodriguez, Chairman
741 Colonel Ledyard Hwy.
Ledyard, CT 06339

Chairman Rodriguez,

Enclosed you will find the proposed FY 25-26 budget (FY26) which has been prepared by my office in accordance with the Ledyard Town Charter. The proposed budget, including both governmental divisions (General Government and Board of Education) is \$71,198,558 and calls for a Mil Rate of 38.36, which represents a \$3,767,985 dollar increase and a 3.15 mil tax increase. The proposed increase exceeds guidance provided in the Budget Letter of Directive but is primarily a direct result of proposed Board of Education increases. General Government increases by 2.77%, while the Board of Education increases by 7.08%. My paramount concern remains affordability to our residents as we currently have the highest mil rate in New London County. As presented, the proposed mil rate will move Ledyard to nearly 10 mils higher than Colchester, and more than 10 mils above Montville and East Lyme, comparable municipalities by size and population. This increase will impact greatly the affordability to our residents. Another expected impact is the statutorily required revaluation occurring now, impacting the FY27 budget. The United Way 2024 "ALICE in the Crosscurrents" shows Ledyard now with 31% of our residents below the ALICE Threshold¹. The ALICE acronym stands for "Asset Limited Income Constrained and Employed". Facing substantial tax increases, these vulnerable residents (presently, nearly one third of our residents) will be making difficult decisions regarding mortgages/rents, heating, electricity and food, among other necessities. This proposed rate of taxation has a high likelihood of increasing the ALICE numbers in our town.

On the revenue side, one key driver to this challenging budget is a *decrease* of the Grand List by **1.6% or \$21,023,784** in assessed value. This valuation decline equates to a \$740,247 tax loss and represents one of the three greatest Grand List decreases in the past 15 fiscal years. The decrease is primarily driven by the new state methodology for motor vehicle valuation. This resulted in a 13% decline in motor vehicle valuations. The new motor vehicle taxation model, which will commenced in October 2024 utilizes the vehicles MSRP (Sticker Price) in year one, followed by a 20% depreciation in year two, then a straight-line annual depreciation of 5%. New legislation does permit municipalities to change the depreciation schedule by Council vote, which would move to MSRP, then 90% in year two, 85% in year three and so on. This change will reduce the Grand List decline to 0.64% as opposed to the 1.6% and recover nearly \$444,000 in taxes. Also, the latest revision to the disabled veterans tax exemption language is still problematic. Should the language of the bill stand the revenue loss in Ledyard will be at least \$425,000 and as much as \$520,000.

On the General Government portion, 22 segments of the 45 total departmental segments include increases of 0% to 4%. Two segments have 4.1% to 5% increases, 4 segments have 5.1% to 7% increases, one segment increases between 7.1% and 9% (wages only) and 8 segments increase by 10%+. Primary cost drivers to the General Government budget are as follows: Wages (+\$402,845 across all Gen. Gov. depts); Defined Contribution Retirement plan match (+\$160,000

or 35.2%); Solid Waste disposal (+\$100,500 or 15.4% to reflect new contract); Healthcare (\$76,750 or 7.3%); Tipping fees (+\$45,000 or 10.6% to reflect increased per ton disposal fees); Property Insurance (+\$34,350 or 6.3%); Police Training Salary (+\$31,500 to support two new cadets for two pending retirements); Electricity (+\$30,000 or 20%); Registrars and Elections (+\$15,811 or 15.8%) and finally Dispatch-Contract Maintenance/Leases (+\$11,674 or 27.4%). We continued to fine tune the Town Hall staffing schedule, gaining some efficiency with the reduction of 1 FTE to 0.5 FTE. We also launched Cloudpermit™, the online building and zoning permit platform to make the permitting process more streamlined for the consumer, completing applications remotely at any hour/day, while streamlining the permit tracking for Town staff as well. For awareness, most departments within the Town Hall are staffed with one Department Head and one employee. Outside Town Hall, the Police Department employs 35, including dispatchers and ACO, followed by the Public Works Department with 18 full-time employees, including the Town Engineer.

Total expenditures for the proposed FY26 budget increased by a blended \$3,767,985 (+5.59%). **General Government** calls for a \$644,606 increase (+2.77%), including wage increase for department heads, a \$76,750 increase in Healthcare expenses and \$110,000 increase for Retirement funding. The **Board of Education** seeks an increase of \$3,123,379 (+7.08%), which includes a \$875,000 increase for BoE Healthcare; an \$870,243 increase in teachers' salaries; \$546,719 for Other Purchased Services; \$166,239 for Equipment; \$140,308 for Purchased Property Services; \$139,902 for Professional/Tech Services and \$66,775 for Supplies, representing some of the larger increases. For FY26, the Town's healthcare consultant recommended budgeting between an 8% to 10% premium cost increase. This budget includes using the top percentage figure as the true increases have not yet been established by the provider. The town remains in a commercial healthcare plan as we chased savings for several years with other options. Residing on the General Government side but as a pass-through to the Board of Education as an "In-Kind" expense until the school nurse contract expires, School Nursing expenses increased by \$32,198 or 6.8%- primarily wage-driven. Inflation continues to play a role in the FY26 budget, as is evident in labor, fuels, electricity and contracted services to name a few.

The Capital plan- which saw the highest level of funding ever in FY24 includes a tax levy of \$1,606,450. After several years funding at the highest levels, the current budget climate calls for this budget to pull back slightly on the Capital Investment to balance taxation levels with the Capital needs. This year still represents the third highest funding level in the past nine fiscal years.

The proposed budget also includes use of the Mil Rate Stabilization Fund (\$1,290,422) to partially offset some of these increases. We continue to maintain a balance of \$54,000 in the Healthcare Reserve as partial failsafe should the Town need to consider moving to the self-funded model.

Ledyard's Mil Rate is the highest of all municipalities in Southeastern CT². Comparable towns by population, per 2020 US Census are: Colchester (15,555), Stonington (18,347), Montville (18,385), East Lyme (18,693) and Waterford (19,603). When taking into consideration each municipality Grand List³ (The tax base) compared to Ledyard, Colchester is +27%, Stonington +320%, Montville +28%, East Lyme +221% and finally Waterford at +359%. The "ability to pay" is greater by a significant factor when compared to Ledyard. Also noteworthy: each of those comparable towns have mil rates at 28.67 mils or less, the highest being more than 33% less than Ledyard. Grand List growth lags in Ledyard and has for many years. Growth stagnation is our Achilles heel. Grand List growth allows a more even distribution of tax burden, as taxes are spread across Industrial, Commercial and Residential segments. Each of the noted towns have a far greater proportion of their Grand List composed of Commercial/Industrial valuations, lessening the tax burden on their residential homeowners.

For FY26, Debt Service decreases by 2.72% or \$107,580. Current Debt Service represents 2.98 mils (Interest only equals 0.71 mils) in taxation and the percentage of current debt to tax levy has now fallen to 5.3%.

General Government continues tight management of expenses, seeking reductions where possible, regionalizing efforts with the Tax Assessor (shared with Preston) as well as one Public Works FTE (shared with Preston). We completed Department consolidations of the Tax Assessor with the Tax Collector and the Building Department with the Land Use Department. The restructuring of Parks and Recreation with the Senior Center continues to gain efficiency as well as increased programming for both seniors and Parks and Rec. We continue to seek additional regional opportunities, while

also recognizing few new opportunities exist for continued General Government consolidation and savings, short of a return to a county form of Government. The Connecticut taxation model is unsustainable and proves overly burdensome to taxpayers. Per Forbes Magazine “Examining the Cost of Living By State in 2024”, Connecticut ranks as the 9th most expensive state to live, after Washington State and ahead of Oregon⁴.

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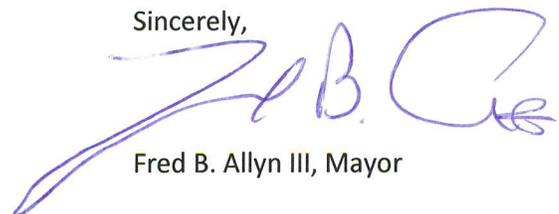
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Town of Ledyard

Proposed Budget Overview

FISCAL YEAR 2025-2026

PROPOSED BY TOWN OF LEDYARD AND BOARD OF EDUCATION



Budget Process

The annual budget process commences in November-December and prioritizes spending based on limited resources and staffing.

The proposed budget offers a set of priorities for the taxpayers to consider.

The budget contains the best revenue and expenditure data that is available at the time of budget development.

Budget Pressures

The Budget is a compilation of revenues from tax levy, State funding, grants as well as expenditures by Department, including borrowed monies for Capital projects and finally the Capital Improvement Plan, which identifies needs based on studies, estimates and consultant input. The greater the governmental “footprint”, the greater the need for present and future capital outlays.

Budget Highlights

Board of Education Expenditures as proposed increase by 7.08%, or \$3,123,379

General Government Expenditures as proposed increase by 2.77%, or \$644,606

Total Expenditures as proposed is \$71,198,558 or 5.59% increase

Items that increased the overall tax impact included Grand List decline of 1.6% and increased spending on the Board of Education side. Items that decreased the impact on taxation this year include a transfer in of \$1,290,509 from the Mil Rate Stabilization Fund.

	Adopted	Proposed	Increase (Decrease)	
	Budget FY 25 *	Budget FY 26	Dollars	Percentage
General Government	\$ 7,891,247	\$ 8,270,650	\$ 379,403	4.81%
Public Safety	4,733,022	4,962,718	229,696	4.85%
Public Works	3,193,638	3,477,515	283,877	8.89%
Health & Welfare	482,492	514,690	32,198	6.67%
Library	627,909	628,883	974	0.16%
Parks & Recreation	617,484	628,170	10,686	1.73%
Education	44,138,653	47,262,032	3,123,379	7.08%
Debt Service	3,955,030	3,847,450	(107,580)	(2.72%)
Capital	1,791,098	1,606,450	(184,648)	(10.31%)
	<u>\$ 67,430,573</u>	<u>\$ 71,198,558</u>	<u>\$ 3,767,985</u>	<u>5.59%</u>

* adjusted for impact of healthcare transfer to BOE

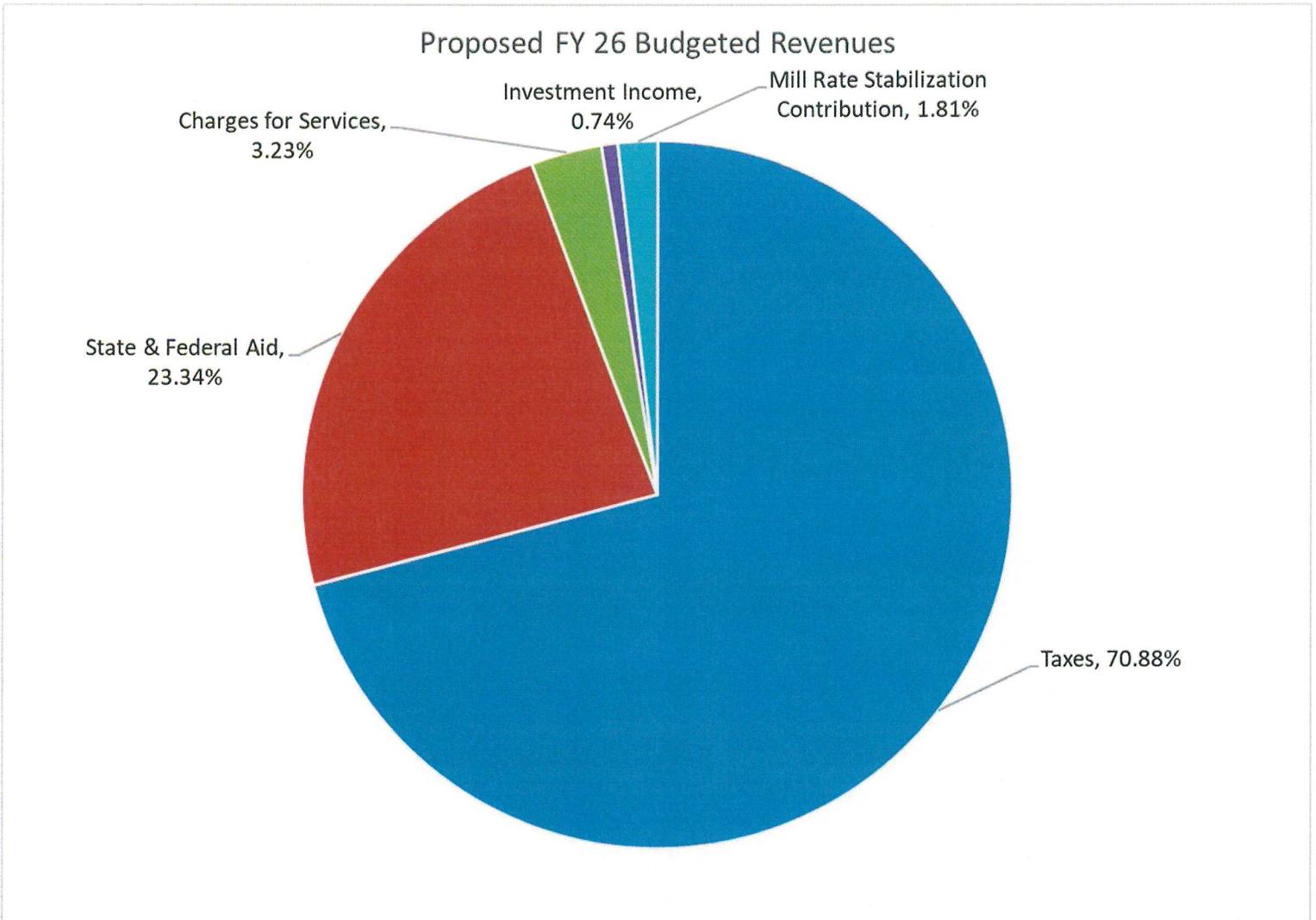
Funding of the Budget

The State of CT model is a regressive, tax heavy funding model. Property and Motor Vehicle Tax is the largest source of revenue to support municipal functions.

Our second largest revenue source is Federal and State Aid (primarily for education).

FY26 is the first year of the new State biennial budget. The State budget is in negotiations now but early indications point to another year of level funding, which translates as a reduction in funding, due to inflationary pressures and increased costs for fuels, insurance, wages and electricity.

Interest income from Reserve Accounts continues generating positive income due to the current interest rate environment. This of course is subject to change. Interest funds are used to help mitigate cost increases.



Fund Balance

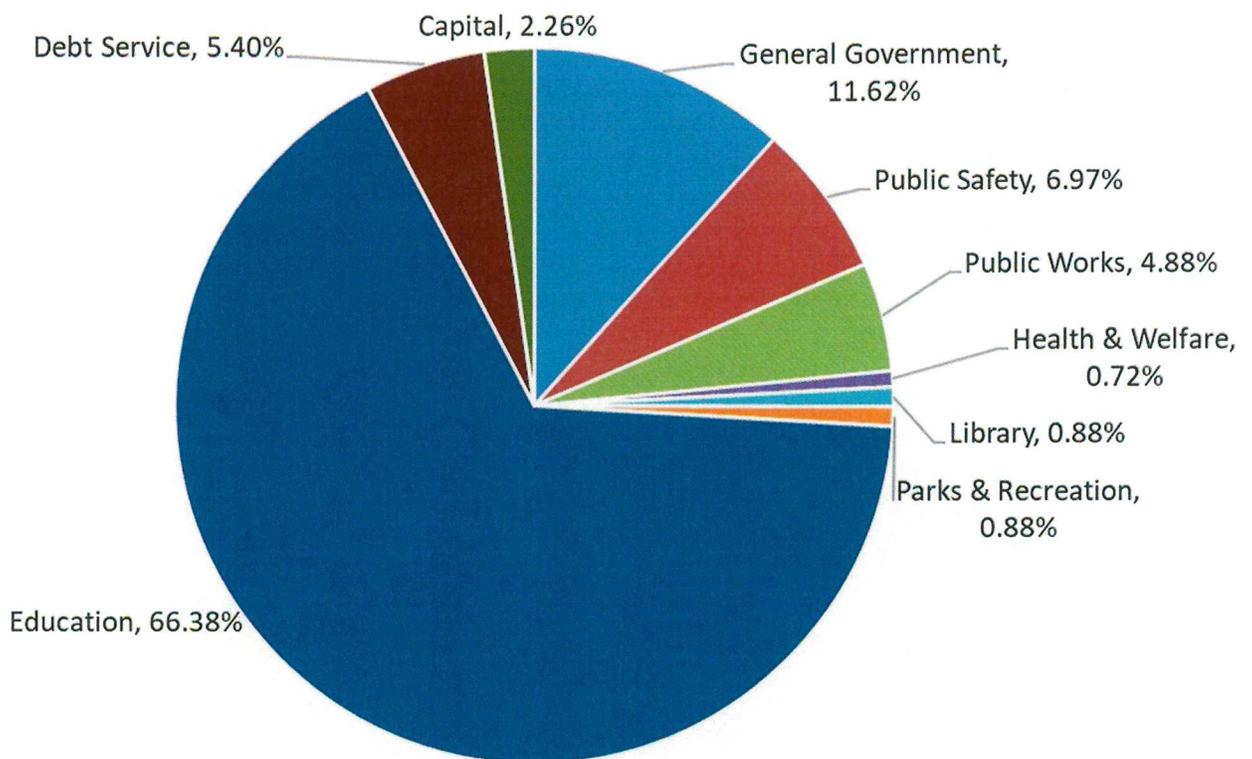
Ledyard has historically maintained a lean Fund Balance (aka "Rainy Day Fund"). Fund Balance currently sits at 7.57% of our annual budget as a percentage of tax revenue. We do not utilize Fund Balance in this budget and have a May 23, 2018 policy that calls for an increase in Fund Balance to 10% by FY37. Fund Balance is a key determinant in long-term borrowing (Capital projects like schools, roofs, police dept.)

Expenditure Summary- General Government

Proposed General Government spending is projected to increase by \$644,606 to \$23,936,526- a 2.77% increase. This figure includes \$2,931,068 of "In-Kind" expenses- these are Board of Ed expenses that reside on the General Government side. In-Kind includes school nurses/aides, workers comp and insurance to name a few key expenses.

Key drivers of the General Government increases include: Wages, Insurance, Health Care, MIS Dept. (aging tech, increased software costs) and energy expenses.

Proposed FY 26 Budgeted Expenditures



Top Departments by Expense (Including fringe)

Police /ACO/ Dispatch: \$5,211,541

Public Works (including trash contract): \$3,705,246

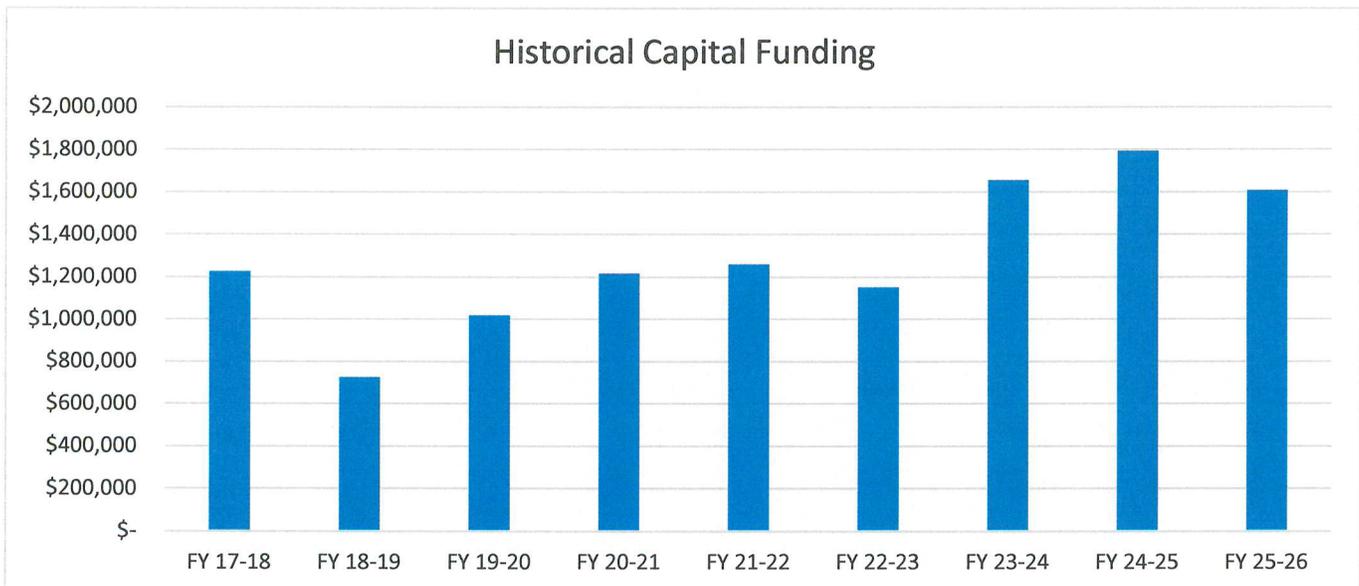
Fire/Ambulance Services: \$958,053

Libraries: \$805,385

Parks and Rec / Sr. Center: \$735,957

Capital Improvement Plan

The FY26 Capital Improvement Plan (CIP) funds at \$1,606,450 of the tax levy- 3rd highest in last 9 years.



Key CIP Funding includes the following:

Fire apparatus replacement program \$307,444

Public Works Lg. trucks \$185,000

Road restoration \$155,659

JWL Classroom upgrades \$135,000

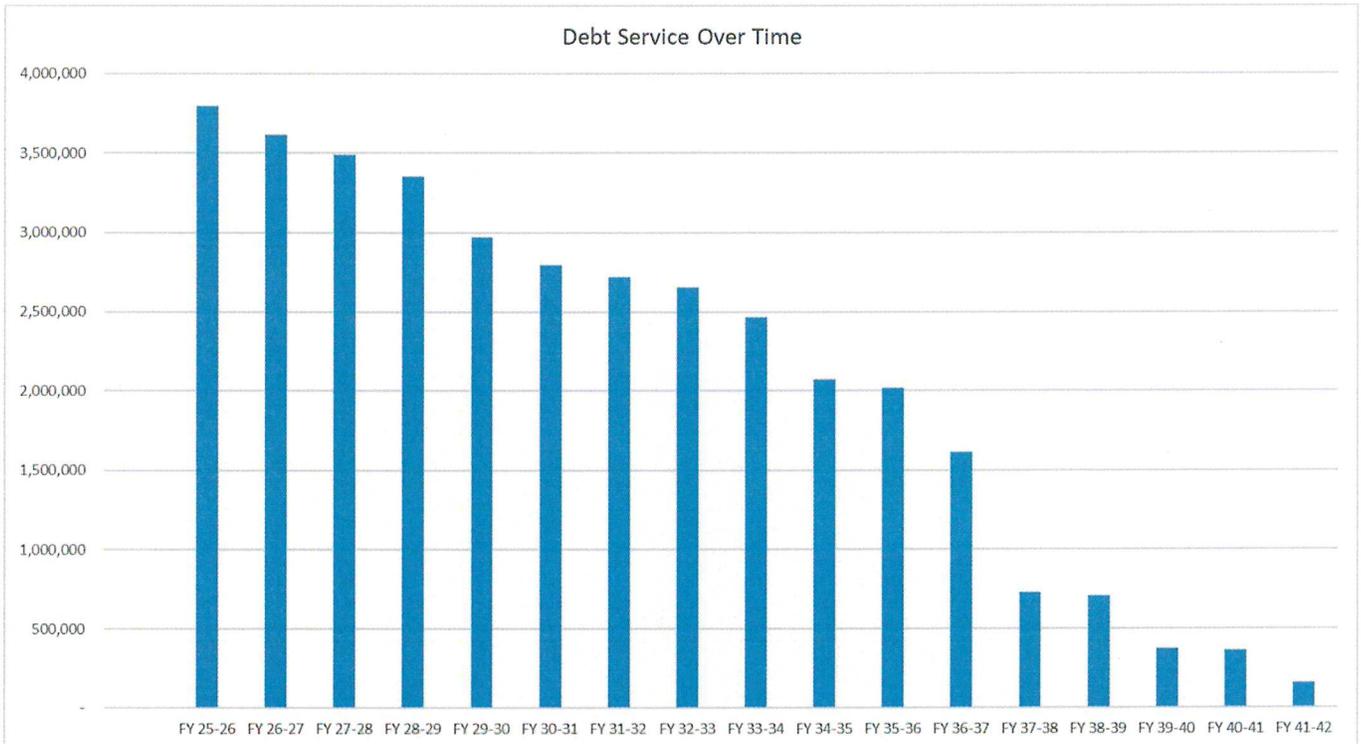
LHS Science Lab upgrades \$125,000

LHS Turf Field scoreboard \$55,000

Debt Service

Debt Service repays borrowed funds (debt issued). Current outstanding debt includes Ledyard Middle School, Gallup Hill School, Ledyard Police Station and Clean Water Funds for water main extensions.

Total Debt Service requires \$3,797,448 which represents a decrease of (\$157,582) from FY25. It is noted that \$916,040 of the aforementioned total is interest expense, or 0.71 mils in this budget.



Proposed Mil Rate

The proposed budget requires a mil rate of 38.36, which represents a 3.15 mil increase over FY25.

Assessment	FY25 Tax	FY26 Tax	Difference
\$150,000	\$5,182	\$5,754	\$472
\$250,000	\$8,803	\$9,590	\$787
\$350,000	\$12,324	\$13,426	\$1,102
\$450,000	\$15,845	\$17,262	\$1,417

The Value of a Mil of Taxes

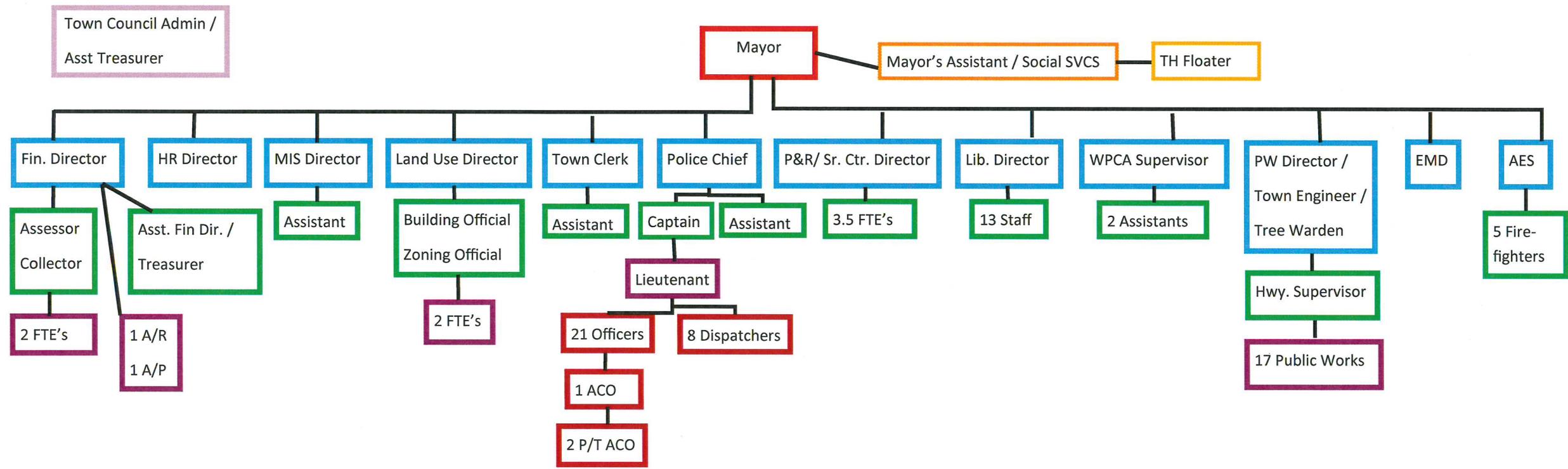
One Mil of taxes = \$1,290,422

To increase/ decrease the mil rate by one tenth of a mil (0.10) requires *EITHER* new revenue (taxes) of \$129,042 *OR* reduced spending of \$129,042.

To a taxpayer with an assessed value of \$150,000, 1/10th of a mil of taxes equates to \$25.00 annually or \$2.08 per month.

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Town of Ledyard General Government Organizational Chart



TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE SUMMARY

DEPARTMENT	2022	2023	2024	2025				FY 2026			
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD	% OF REVISED	DEPT PROPOSED	Diff vs FY24 Revised	MAYOR PROPOSED	Diff vs FY24 Revised
TOWN COUNCIL	198,566	132,422	242,615	195,369	205,369	98,090	47.76%	230,256	24,887	230,256	24,887
HISTORIC DISTRICTS	21,121	23,549	30,159	33,700	33,700	6,952	20.63%	17,771	(15,929)	17,771	(15,929)
CEMETERY COMMITTEE	1,206	1,990	6,200	2,000	2,000	-	0.00%	2,000	-	2,000	-
MAYOR'S OFFICE	193,015	176,123	183,572	190,723	200,723	113,275	56.43%	219,130	18,407	219,130	18,407
ADMINISTRATIVE SUPPORT	129,112	132,032	137,524	129,700	129,700	69,303	53.43%	135,400	5,700	135,400	5,700
LEGAL SERVICES	124,356	89,899	100,621	20,000	20,000	23,128	115.64%	20,000	-	20,000	-
PROBATE	8,130	8,287	8,630	10,000	10,000	3,428	100.00%	10,000	-	10,000	-
PROPERTY INSURANCE	454,684	446,465	490,227	546,775	546,775	408,503	74.71%	581,125	34,350	581,125	34,350
HEALTH DISTRICT	110,973	117,038	116,400	116,400	116,400	116,400	0.00%	120,890	4,490	120,890	4,490
CONSERVATION COMMISSION	600	60	481	3,575	3,575	-	0.00%	3,575	-	3,575	-
HUMAN RESOURCES STAFF	119,297	117,175	91,754	134,650	134,650	58,629	43.54%	149,800	15,150	149,800	15,150
EMPLOYEE EXPENSES	9,202,968	9,826,512	10,003,389	10,420,750	10,420,750	5,067,689	48.63%	11,413,173	992,423	4,733,383	(5,687,367)
REGISTRARS	39,550	40,230	45,210	46,800	46,800	26,616	56.87%	59,380	12,580	53,820	7,020
ELECTIONS	17,922	26,922	37,005	54,271	54,271	46,562	85.80%	66,736	12,465	63,062	8,791
TOWN CLERK	143,077	153,699	152,495	157,087	157,087	88,431	56.29%	173,645	16,558	173,645	16,558
FINANCE	475,158	475,639	454,555	505,449	505,449	271,345	53.68%	561,100	55,651	561,100	55,651
ASSESSOR	130,593	169,393	173,218	180,932	180,932	100,066	55.31%	184,834	3,902	184,834	3,902
TAX COLLECTOR	238,890	244,517	300,474	154,505	154,505	139,407	90.23%	163,619	9,114	159,519	5,014
MGMT INFORMATION SYSTEMS	332,582	335,502	350,973	387,134	387,134	294,034	75.95%	405,133	17,999	405,133	17,999
LAND USE	248,401	279,231	348,012	357,546	435,546	241,874	55.53%	484,988	49,442	436,067	521
PLANNING COMM	-	1,280	1,928	3,500	3,500	1,402	40.06%	1,000	(2,500)	1,000	(2,500)
EDC	300	5,731	7,236	8,211	8,211	7,560	92.07%	8,140	(71)	8,140	(71)
IWWC	157	323	443	500	500	65	13.00%	500	-	500	-
ZONING BOARD OF APPEALS	-	368	375	500	500	-	0.00%	500	-	500	-
POLICE	2,726,757	2,992,126	2,976,894	3,007,655	3,007,655	1,809,665	60.17%	3,253,386	245,731	3,179,025	171,370
DISPATCH	676,417	707,978	671,058	669,249	669,249	419,369	62.66%	713,900	44,651	713,900	44,651
ANIMAL CONTROL	82,165	86,725	104,968	99,575	99,575	59,816	60.07%	101,125	1,550	101,125	1,550
FIRE MARSHAL	82,449	93,252	87,391	101,116	101,116	51,240	50.67%	104,690	3,574	104,690	3,574
ADMINISTRATOR EMERGENCY SERVICES	410,278	426,082	436,865	487,883	487,883	295,843	60.64%	504,934	17,051	487,934	51
LEDYARD FIRE	111,775	116,242	116,891	128,000	128,000	83,532	65.26%	131,500	3,500	129,500	1,500
GALES FERRY FIRE	197,874	198,033	197,186	219,094	219,094	141,772	64.71%	228,094	9,000	226,094	7,000
EMERGENCY MANAGEMENT	18,894	17,388	18,063	20,450	20,450	7,800	0.00%	20,450	-	20,450	-
VISITING NURSES	723,700	654,968	205,003	10,000	10,000	6,000	60.00%	10,000	-	10,000	-
SCHOOL NURSES	334,439	333,507	358,174	472,492	472,492	243,390	51.51%	504,690	32,198	504,690	32,198
SOCIAL SERVICES	93,869	101,285	77,190	-	-	-	0.00%	-	-	-	-
SENIOR CENTER	81,144	101,205	-	-	-	-	-	-	-	-	-
PUBLIC WORKS ADMIN	182,662	169,787	196,309	212,210	212,210	115,427	54.39%	224,000	11,790	224,000	11,790
PUBLIC WORKS HIGHWAY	1,052,845	1,036,119	1,132,926	1,249,527	1,249,527	630,896	50.49%	1,279,871	30,344	1,279,871	30,344
PUBLIC WORKS VEHICLE MAINTENANCE	292,542	357,279	334,420	287,051	287,051	221,407	77.13%	370,294	83,243	370,294	83,243
PUBLIC WORKS ROAD UPKEEP	181,627	174,390	146,664	184,800	184,800	55,418	29.99%	184,800	-	184,800	-
PUBLIC WORKS DRAINAGE	8,345	-	-	-	-	-	-	-	-	-	-
PUBLIC WORKS PROPERTY MAINTENANCE	90,128	99,705	84,615	86,050	86,050	35,363	41.10%	88,550	2,500	88,550	2,500
PUBLIC WORKS SANITATION	1,017,154	1,032,009	1,079,510	1,174,000	1,174,000	621,772	52.96%	1,330,000	156,000	1,330,000	156,000
LIBRARY	528,633	543,199	564,866	627,909	627,909	344,729	54.90%	645,878	17,969	628,883	974
PARKS AND RECREATION	459,633	470,617	588,720	617,484	617,484	337,788	54.70%	628,170	10,686	628,170	10,686
BOARD OF EDUCATION	33,223,716	34,337,932	35,815,724	38,369,823	38,369,823	-	0.00%	40,667,242	2,297,419	47,262,032	8,892,209
DEBT SERVICE	3,753,299	4,476,232	4,355,473	3,955,030	3,955,030	2,255,051	57.02%	3,847,450	(107,580)	3,847,450	(107,580)
CONTRIBUTION TO CNR	1,257,882	1,150,285	1,653,735	1,791,098	1,791,098	-	0.00%	2,393,006	601,908	1,606,450	(184,648)
TRANSFERRED FUNDS	1,415,954	664,060	504,131	-	-	-	0.00%	-	-	-	-
TOTAL GENERAL GOVERNMENT	26,856,907	27,329,068	26,620,449	29,060,750	29,158,750	14,919,037	51.16%	31,577,483	2,418,733	23,936,526	(5,222,224)
TOTAL BOARD OF EDUCATION	34,337,932	35,815,724	38,369,823	38,369,823	38,369,823	-	0.00%	40,667,242	2,297,419	47,262,032	8,892,209
TOTAL EXPENDITURES	61,194,839	63,144,792	64,990,272	67,430,573	67,528,573	14,919,037	22.09%	72,244,725	4,716,152	71,198,558	3,669,985

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026					
		ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge Revised
TOWN COUNCIL														
10110101 51601	TREASURER	17,453.00	17,924.00	18,550.00	18,981	18,981	11,001		19,551	570	3.0%	19,551	570	3.0%
10110101 51602	ADMIN TOWN COUNCIL	64,415.00	66,862.00	68,730.00	70,217	80,217	45,365		82,624	2,407	3.0%	82,624	2,407	3.0%
10110101 53600	ACCOUNTING SERVICES/AUDIT	25,500.00	35,875.00	36,385.00	38,200	38,200	38,200		40,110	1,910	5.0%	40,110	1,910	5.0%
10110101 53610	LEGAL SERVICES	89,157.00	10,357.00	117,305.00	50,000	50,000	2,970		70,000	20,000	40.0%	70,000	20,000	40.0%
10110101 56100	OPERATING EXPENSES	2,041.00	1,404.00	1,645.00	3,971	3,971	554		3,971	-	0.0%	3,971	-	0.0%
10110101 58790	CONTINGENCY	-	-	-	14,000	14,000	-		14,000	-	0.0%	14,000	-	0.0%
		198,566.00	132,422.00	242,615.00	195,369	205,369	98,090	47.76%	230,256	24,887	12.1%	230,256	24,887	12.1%
HISTORIC DISTRICTS														
10110103 52205	CONTRACTUAL EXPENSES	10,096.00	10,333.00	15,500.00	16,000	16,000	1,292		-	(16,000)	-100.0%	-	(16,000)	-100.0%
10110103 54300	HISTORIC BUILDINGS MAINT	3,333.00	5,205.00	6,123.00	7,500	7,500	1,117		7,500	-	0.0%	7,500	-	0.0%
10110103 54501	SAW MILL MAINTENANCE	2,663.00	3,626.00	3,814.00	4,000	4,000	2,750		3,151	(849)	-21.2%	3,151	(849)	-21.2%
10110103 56100	LESTER/RESEARCH OPERATING	3,739.00	1,862.00	1,845.00	3,100	3,100	636		4,015	915	29.5%	4,015	915	29.5%
10110103 56101	SAW MILL OPERATING	620.00	1,348.00	1,377.00	1,600	1,600	1,157		1,605	5	0.3%	1,605	5	0.3%
10110103 58790	MISCELLANEOUS EXPENSES	670.00	1,175.00	1,500.00	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%
		21,121.00	23,549.00	30,159.00	33,700	33,700	6,952	20.63%	17,771	(15,929)	-47.3%	17,771	(15,929)	-47.3%
CEMETERY COMMITTEE														
10110107 56100	OPERATING EXPENSES	1,206.00	1,990.00	6,200.00	2,000	2,000	-		2,000	-	0.0%	2,000	-	0.0%
		1,206.00	1,990.00	6,200.00	2,000	2,000	-		2,000	-		2,000	-	0.0%
MAYOR'S OFFICE														
10110201 51160	CUSTODIAN SALARIES	6,922.00	-	-	-	-	-		-	-	-	-	-	-
10110201 51305	TOWN HALL FLOATER	17,708.00	18,156.00	18,940.00	19,771	19,771	11,416		28,692	8,921	45.1%	28,692	8,921	45.1%
10110201 51604	MAYOR	95,365.00	99,519.00	107,000.00	107,000	107,000	61,731		107,000	-	0.0%	107,000	-	0.0%
10110201 51607	MAYORAL ASST	43,812.00	45,285.00	45,532.00	46,952	56,952	33,214		68,438	11,486	20.2%	68,438	11,486	20.2%
10110201 51700	ADMINISTRATIVE WAGES	16,500.00	-	-	-	-	-		-	-	-	-	-	-
10110201 55301	TOWN NEWSLETTER	4,060.00	4,448.00	3,499.00	6,000	5,000	1,251		5,000	-	0.0%	5,000	-	0.0%
10110201 56100	OPERATING EXPENSES	1,933.00	1,704.00	957.00	2,500	1,000	70		2,500	1,500	150.0%	2,500	1,500	150.0%
10110201 58790	CONTINGENCY	6,715.00	7,011.00	7,644.00	8,500	11,000	5,593		7,500	(3,500)	-31.8%	7,500	(3,500)	-31.8%
		193,015.00	176,123.00	183,572.00	190,723	200,723	113,275	56.43%	219,130	18,407	9.2%	219,130	18,407	9.2%
ADMINISTRATIVE SUPPORT														
10110203 53700	CONTRACT MAINT/LEASES	60,050.00	58,956.00	62,702.00	60,000	60,000	28,822		66,600	6,600	11.0%	66,600	6,600	11.0%
10110203 54311	FIRE HYDRANT MAINTENANCE	10,900.00	10,900.00	10,900.00	10,900	10,900	-		10,900	-	0.0%	10,900	-	0.0%
10110203 55247	ADA COMPLIANCE	279.00	896.00	174.00	1,000	1,000	244		500	(500)	-50.0%	500	(500)	-50.0%
10110203 55410	ADVERTISING/LEGAL NOTICES	15,165.00	16,365.00	16,139.00	10,500	10,500	2,577		10,000	(500)	-4.8%	10,000	(500)	-4.8%
10110203 56205	WATER	3,547.00	4,000.00	3,940.00	4,200	4,200	1,964		4,500	300	7.1%	4,500	300	7.1%
10110203 56900	OTHER SUPPLIES	4,775.00	5,952.00	9,742.00	6,500	6,500	3,710		6,500	-	0.0%	6,500	-	0.0%
10110203 56910	POSTAGE	15,900.00	16,268.00	14,602.00	17,000	17,000	12,412		16,000	(1,000)	-5.9%	16,000	(1,000)	-5.9%
10110203 58100	DUES & FEES	8,278.00	8,477.00	8,477.00	8,600	8,500	8,477		8,900	400	4.7%	8,900	400	4.7%
10110203 58105	MISC DUES&FEES	10,218.00	10,218.00	10,848.00	11,000	11,100	11,097		11,500	400	3.6%	11,500	400	3.6%
		129,112.00	132,032.00	137,524.00	129,700	129,700	69,303	53.43%	135,400	5,700	4.4%	135,400	5,700	4.4%
LEGAL SERVICES														
10110205 53610	SPECIALLY APPROVED COUNSEL	100,782.00	73,522.00	84,531.00	-	-	-		-	-	-	-	-	-
10110205 53615	TOWN ATTORNEY	23,574.00	16,377.00	16,090.00	20,000	20,000	23,128		20,000	-	0.0%	20,000	-	0.0%
		124,356.00	89,899.00	100,621.00	20,000	20,000	23,128	115.64%	20,000	-	0.0%	20,000	-	0.0%
PROBATE														
10110207 54900	PURCHASED SERVICES	8,130.00	8,287.00	8,630.00	10,000	10,000	3,428		10,000	-	0.0%	10,000	-	0.0%
		8,130.00	8,287.00	8,630.00	10,000	10,000	3,428		10,000	-	0.0%	10,000	-	0.0%
PROPERTY INSURANCE														
10110209 55210	AUTO INSURANCE	60,201.00	70,425.00	70,511.00	78,740	78,740	56,077		82,675	3,935	5.0%	82,675	3,935	5.0%
10110209 55220	BOILER & MACHINERY INSURANCE	7,319.00	7,350.00	7,340.00	8,225	8,225	5,857		8,635	410	5.0%	8,635	410	5.0%
10110209 55231	POLICE PROFESS LIABILITY	16,104.00	16,180.00	16,150.00	18,100	18,100	12,891		19,000	900	5.0%	19,000	900	5.0%
10110209 55232	GEN LIAB / EXCESS LIAB	154,746.00	151,528.00	151,456.00	169,400	169,400	124,817		177,870	8,470	5.0%	177,870	8,470	5.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025			2026						
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge Revised
	10110209 55233	PUBLIC OFFICIALS LIAB	38,092.00	38,280.00	38,210.00	42,805	42,805	30,485		44,945	2,140	5.0%	44,945	2,140	5.0%
	10110209 55234	SCHOOL OFFICIALS LIAB	14,035.00	14,100.00	14,080.00	15,770	15,770	11,231		16,555	785	5.0%	16,555	785	5.0%
	10110209 55235	VNA LIABILITY	7,569.00	7,110.00	7,090.00	-	-	-		-	-	-	-	-	-
	10110209 55241	PROPERTY INSURANCE--BOE	78,198.00	78,570.00	78,420.00	87,857	87,857	62,570		92,250	4,393	5.0%	92,250	4,393	5.0%
	10110209 55242	AMBULANCE & FIRE	56,063.00	56,166.00	58,806.00	61,753	61,753	66,712		72,715	10,962	17.8%	72,715	10,962	17.8%
	10110209 55245	INSURANCE DEDUCTIBLE	(464.00)	6,646.00	15,665.00	20,000	20,000	3,127		20,000	-	0.0%	20,000	-	0.0%
	10110209 55246	RISK MANAGEMENT	-	110.00	-	10,000	10,000	-		10,000	-	0.0%	10,000	-	0.0%
	10110209 55249	CYBER COVERAGE	22,821.00	-	32,499.00	34,125	34,125	34,736		36,480	2,355	6.9%	36,480	2,355	6.9%
			454,684.00	446,465.00	490,227.00	546,775	546,775	408,503	74.71%	581,125	34,350	6.3%	581,125	34,350	6.3%
HEALTH DISTRICT															
	10110211 58790	HEALTH DISTRICT	110,973.00	117,038.00	116,400.00	116,400	116,400	116,400		120,890	4,490		120,890	4,490	3.9%
			110,973.00	117,038.00	116,400.00	116,400	116,400	116,400	100.00%	120,890	4,490	3.9%	120,890	4,490	3.9%
CONSERVATION COMMISSION															
	10110213 56100	OPERATING EXPENSES	600.00	60.00	481.00	1,150	1,150	-		1,150	-	0.0%	1,150	-	0.0%
	10110213 57300	NEW EQUIPMENT	-	-	-	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%
	10110213 58790	MISCELLANEOUS EXPENSES	-	-	-	925	925	-		925	-	0.0%	925	-	0.0%
			600.00	60.00	481.00	3,575	3,575	-	0.00%	3,575	-	0.0%	3,575	-	0.0%
HUMAN RESOURCES STAFF															
	10110251 51606	HUMAN RESOURCES DIRECTOR	118,022.00	115,083.00	90,019.00	92,700	92,700	51,995		97,850	5,150	5.6%	97,850	5,150	5.6%
	10110251 53610	LEGAL SERVICES	-	-	-	40,000	40,000	6,155		50,000	10,000		50,000	10,000	
	10110251 58110	TRAINING/MTGS/DUES/SUBSCRIP	1,275.00	2,092.00	1,735.00	1,950	1,950	479		1,950	-	0.0%	1,950	-	0.0%
			119,297.00	117,175.00	91,754.00	134,650	134,650	58,629	43.54%	149,800	15,150	11.3%	149,800	15,150	11.3%
EMPLOYEE EXPENSES															
	10110253 52000	HEALTH CARE GEN GOV	838,685.00	943,154.00	890,261.00	1,046,150	1,046,150	566,793		1,122,900	76,750	7.3%	1,122,900	76,750	7.3%
	10110253 52100	HEALTH CARE BOE	5,116,660.00	4,920,692.00	5,700,111.00	5,193,830	5,193,830	2,900,363		6,069,790	875,960	16.9%	-	(5,193,830)	-100.0%
	10110253 52101	HEALTHCARE WAIVERS	220,806.00	225,531.00	223,743.00	275,000	275,000	119,355		275,000	-	0.0%	275,000	-	0.0%
	10110253 52102	BENEFITS CONSULTANT	5,000.00	2,500.00	-	10,000	10,000	-		10,000	-	0.0%	-	(10,000)	-100.0%
	10110253 52105	HEALTHCARE-FIREFIGHTERS	101,305.00	85,217.00	102,576.00	125,900	125,900	72,624		133,100	7,200	5.7%	133,100	7,200	5.7%
	10110253 52106	BOE RETIREE HEALTHCARE	-	488,934.00	41,905.00	575,000	575,000	5,147		525,000	(50,000)	-8.7%	-	(575,000)	-100.0%
	10110253 52201	HEALTH CARE TEAMSTERS	336,908.00	360,894.00	347,190.00	410,000	410,000	225,550		418,000	8,000	2.0%	418,000	8,000	2.0%
	10110253 52203	MISC EMPLOYEE EXPENSES	3,674.00	4,616.00	3,523.00	7,000	7,000	827		7,000	-	0.0%	7,000	-	0.0%
	10110253 52204	PRE-EMPLOYMENT TESTING	3,733.00	3,919.00	3,796.00	5,000	5,000	1,462		5,000	-	0.0%	5,000	-	0.0%
	10110253 52205	CONTRACTUAL ALLOWANCES	33,039.00	35,891.00	53,801.00	73,500	73,500	31,615		65,000	(8,500)	-11.6%	65,000	(8,500)	-11.6%
	10110253 52206	RETIREMENT CASHOUT	68,947.00	62,741.00	76,660.00	75,000	75,000	59,531		75,000	-	0.0%	75,000	-	0.0%
	10110253 52207	PAYROLL EXPENSES	9,732.00	11,334.00	11,008.00	12,000	12,000	6,625		12,000	-	0.0%	12,000	-	0.0%
	10110253 52300	RETIREMENT	1,131,235.00	1,163,197.00	950,000.00	850,000	850,000	-		875,000	25,000	2.9%	800,000	(50,000)	-5.9%
	10110253 52310	DEFINED CONTR PLAN	287,900.00	363,253.00	488,339.00	455,000	455,000	331,995		615,000	160,000	35.2%	615,000	160,000	35.2%
	10110253 52400	SALARY BENEFIT ADJUSTMENT	37,018.00	103,792.00	63,994.00	113,000	113,000	20,367		75,000	(38,000)	-33.6%	75,000	(38,000)	-33.6%
	10110253 52500	SOCIAL SECURITY	602,803.00	630,590.00	626,116.00	680,000	680,000	410,653		680,000	-	0.0%	680,000	-	0.0%
	10110253 52600	UNEMPLOYMENT COMP	-	2,829.00	9,265.00	7,500	7,500	3,731		10,000	2,500	33.3%	10,000	2,500	33.3%
	10110253 52900	WORKER'S COMP GEN GOV	98,146.00	101,085.00	99,428.00	143,790	143,790	74,568		104,400	(39,390)	-27.4%	104,400	(39,390)	-27.4%
	10110253 52910	WORKERS COMP BOE	294,436.00	303,254.00	298,282.00	340,660	340,660	223,703		313,183	(27,477)	-8.1%	313,183	(27,477)	-8.1%
	10110253 52915	LIFE/LTD/AD&D INSURANCE	12,941.00	13,089.00	13,391.00	22,420	22,420	12,780		22,800	380	1.7%	22,800	380	1.7%
			9,202,968.00	9,826,512.00	10,003,389.00	10,420,750	10,420,750	5,067,689	48.63%	11,413,173	992,423	9.5%	4,733,383	(5,687,367)	-54.6%
REGISTRARS															
	10110301 51700	ADMINISTRATIVE WAGES	39,150.00	39,191.00	45,210.00	46,800	46,800	26,616		59,380	12,580	26.9%	53,820	7,020	15.0%
	10110301 56100	OPERATING EXPENSES	400.00	1,039.00	-	-	-	-		-	-	-	-	-	-
			39,550.00	40,230.00	45,210.00	46,800	46,800	26,616	56.87%	59,380	12,580	26.9%	53,820	7,020	15.0%
ELECTIONS															
	10110303 51710	OTHER WAGES	-	-	11,862.00	31,341	31,341	34,173		39,716	8,375	26.7%	36,042	4,701	15.0%
	10110303 51720	STIPENDS	8,270.00	12,615.00	-	-	-	-		-	-	-	-	-	-
	10110303 53645	TRAINING	-	-	2,452.00	3,620	3,620	1,150		3,620	-	0.0%	3,620	-	0.0%
	10110303 54310	EQUIPMENT MAINTENANCE	2,025.00	2,250.00	2,250.00	2,250	2,250	1,125		3,800	1,550	68.9%	3,800	1,550	68.9%

TOWN OF LEDYARD
 FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
 EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026					
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge Revised
	10110303 55300	COMMUNICATIONS	751.00	-	1,579.00	1,600	1,600	-		1,600	-	0.0%	1,600	-	0.0%
	10110303 56900	OTHER SUPPLIES	6,876.00	12,057.00	18,710.00	15,210	15,210	9,921		17,750	2,540	16.7%	17,750	2,540	16.7%
	10110303 58300	EMPLOYEE REIMBURSEMENT	-	-	152.00	250	250	193		250	-	0.0%	250	-	0.0%
			17,922.00	26,922.00	37,005.00	54,271	54,271	46,562	85.80%	66,736	12,465	23.0%	63,062	8,791	16.2%
TOWN CLERK															
	10110311 51600	DEPARTMENT HEAD WAGES	61,373.00	63,869.00	65,680.00	67,078	67,078	38,939		77,400	10,322	15.4%	77,400	10,322	15.4%
	10110311 51615	ASSISTANT WAGES	44,578.00	46,913.00	50,013.00	49,959	49,959	31,541		55,320	5,361	10.7%	55,320	5,361	10.7%
	10110311 53600	ACCOUNTING SERVICES/AUDIT	4,000.00	4,000.00	4,000.00	4,000	4,000	2,000		4,000	-	0.0%	4,000	-	0.0%
	10110311 56100	OPERATING EXPENSES	28,682.00	29,039.00	27,402.00	30,100	30,100	11,754		30,100	-	0.0%	30,100	-	0.0%
	10110311 56135	RECORDINGS/LICENSING SUPPLIES	3,562.00	8,550.00	4,198.00	4,675	4,675	3,377		5,475	800	17.1%	5,475	800	17.1%
	10110311 58110	TRAINING/MTGS/DUES/SUBSCRIP	882.00	1,328.00	1,202.00	1,275	1,275	820		1,350	75	5.9%	1,350	75	5.9%
			143,077.00	153,699.00	152,495.00	157,087	157,087	88,431	56.29%	173,645	16,558	10.5%	173,645	16,558	10.5%
FINANCE															
	10112101 51600	DEPARTMENT HEAD WAGES	108,584.00	106,021.00	108,817.00	111,459	111,459	64,543		133,000	21,541	19.3%	133,000	21,541	19.3%
	10112101 51603	ASST FINANCE DIR	65,658.00	67,958.00	69,784.00	71,405	71,405	41,385		73,548	2,143	3.0%	73,548	2,143	3.0%
	10112101 51615	ASSISTANT WAGES	86,459.00	87,876.00	86,115.00	98,935	98,935	56,021		100,902	1,967	2.0%	100,902	1,967	2.0%
	10112101 56100	OPERATING EXPENSES	2,817.00	2,457.00	1,526.00	2,650	2,650	665		2,650	-	0.0%	2,650	-	0.0%
	10112101 56200	HEATING OIL/PROPANE	70,923.00	71,010.00	47,957.00	68,000	68,000	23,723		68,000	-	0.0%	68,000	-	0.0%
	10112101 56220	ELECTRICITY	140,039.00	138,998.00	138,519.00	150,000	150,000	83,899		180,000	30,000	20.0%	180,000	30,000	20.0%
	10112101 58110	TRAINING/MTGS/DUES/SUBSCRIP	678.00	1,319.00	1,837.00	3,000	3,000	1,109		3,000	-	0.0%	3,000	-	0.0%
			475,158.00	475,639.00	454,555.00	505,449	505,449	271,345	53.68%	561,100	55,651	11.0%	561,100	55,651	11.0%
ASSESSOR															
	10112111 51610	SUPERVISORS	79,317.00	111,071.00	108,429.00	85,522	85,522	49,340		85,522	-	0.0%	85,522	-	0.0%
	10112111 51615	ASSISTANT WAGES	33,955.00	41,447.00	44,201.00	46,210	46,210	26,145		47,612	1,402	3.0%	47,612	1,402	3.0%
	10112111 51710	OTHER WAGES	-	-	-	25,000	25,000	12,500		25,000	-	0.0%	25,000	-	0.0%
	10112111 53700	CONTRACT MAINTENANCE/LEASES	13,146.00	14,461.00	16,246.00	18,500	18,500	9,916		21,000	2,500	13.5%	21,000	2,500	13.5%
	10112111 56100	OPERATING EXPENSES	1,539.00	1,070.00	1,068.00	3,000	3,000	231		3,000	-	0.0%	3,000	-	0.0%
	10112111 58110	TRAINING/MTGS/DUES/SUBSCRIP	2,636.00	1,344.00	3,274.00	2,700	2,700	1,934		2,700	-	0.0%	2,700	-	0.0%
			130,593.00	169,393.00	173,218.00	180,932	180,932	100,066	55.31%	184,834	3,902	2.2%	184,834	3,902	2.2%
TAX COLLECTOR															
	10112131 51300	SEASONAL HELP	5,469.00	3,304.00	7,398.00	5,200	5,200	6,325		10,500	5,300	101.9%	6,400	1,200	23.1%
	10112131 51610	SUPERVISORS	63,188.00	67,541.00	69,269.00	71,017	71,017	40,971		71,017	-	0.0%	71,017	-	0.0%
	10112131 51615	ASSISTANT WAGES	39,595.00	42,366.00	45,369.00	47,138	47,138	26,660		51,452	4,314	9.2%	51,452	4,314	9.2%
	10112131 53610	LEGAL SERVICES (NEW)	-	-	-	500	500	-		500	-	0.0%	500	-	0.0%
	10112131 53700	CONTRACT MAINTENANCE/LEASES	5,617.00	2,105.00	2,650.00	2,800	2,950	1,200		2,800	(150)	-5.1%	2,800	(150)	-5.1%
	10112131 54421	TAX REFUNDS	105,760.00	104,439.00	151,811.00	-	-	60,790		-	-	-	-	-	-
	10112131 56100	OPERATING EXPENSES	16,661.00	23,029.00	22,416.00	24,900	24,750	2,756		24,800	50	0.2%	24,800	50	0.2%
	10112131 58110	TRAINING/MTGS/DUES/SUBSCRIP	2,450.00	1,733.00	1,561.00	2,800	2,800	705		2,400	(400)	-14.3%	2,400	(400)	-14.3%
	10112131 58506	TAX UNDERPAYMENT	150.00	-	-	150	150	-		150	-	0.0%	150	-	0.0%
			238,890.00	244,517.00	300,474.00	154,505	154,505	139,407	90.23%	163,619	9,114	5.9%	159,519	5,014	3.2%
MIS															
	10112151 51130	OVERTIME	-	-	-	-	-	-		1,250	1,250	-	1,250	1,250	-
	10112151 51610	SUPERVISORS	78,300.00	80,604.00	79,020.00	80,153	80,153	49,461		91,604	11,451	14.3%	91,604	11,451	14.3%
	10112151 51700	ADMINISTRATIVE WAGES	45,464.00	39,674.00	46,661.00	47,066	47,066	29,100		57,658	10,592	22.5%	57,658	10,592	22.5%
	10112151 53655	MEETING MANAGEMENT SYSTEM	15,754.00	15,952.00	23,263.00	24,542	24,542	5,000		20,910	(3,632)	-14.8%	20,910	(3,632)	-14.8%
	10112151 53657	WEBSITE UPGRADE/SUPPORT	6,653.00	6,853.00	8,332.00	9,455	9,455	9,451		9,970	515	5.4%	9,970	515	5.4%
	10112151 53690	SOFTWARE SUPPORT & MAINT	113,241.00	113,622.00	100,775.00	88,134	88,134	88,020		94,186	6,052	6.9%	94,186	6,052	6.9%
	10112151 53695	FINANCIAL SOFTWARE HOSTING	21,000.00	22,000.00	21,000.00	22,000	22,050	22,050		23,153	1,103	5.0%	23,153	1,103	5.0%
	10112151 53696	LAND USE SOFTWARE LICENSING	10,500.00	10,500.00	11,532.00	39,157	39,157	36,115		26,700	(12,457)	-31.8%	26,700	(12,457)	-31.8%
	10112151 54300	REPAIRS & MAINTENANCE	4,306.00	4,842.00	6,355.00	16,477	16,427	10,623		16,920	493	3.0%	16,920	493	3.0%
	10112151 55330	TELEPHONE & FAX SERVICE	10,474.00	12,734.00	12,827.00	11,873	11,873	4,798		11,968	95	0.8%	11,968	95	0.8%
	10112151 55340	INTERNET SERVICE	7,500.00	7,500.00	8,832.00	9,000	9,000	2,658		9,000	-	0.0%	9,000	-	0.0%
	10112151 56900	OTHER SUPPLIES	5,903.00	6,215.00	6,239.00	6,000	6,000	5,893		6,000	-	0.0%	6,000	-	0.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025			2026							
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge Revised	
	10112151 57400	COMPUTER EQUIPMENT	3,977.00	3,965.00	11,275.00	-	-	-	-	-	-	-	-	-	-	-
	10112151 57410	COMPUTER SOFTWARE	9,375.00	10,065.00	14,027.00	32,267	32,267	30,450		34,804	2,537	7.9%	34,804	2,537	7.9%	
	10112151 58110	TRAINING/MTGS/DUES/SUBSCRIP	135.00	976.00	835.00	1,010	1,010	415		1,010	-	0.0%	1,010	-	0.0%	
			332,582	335,502	350,973	387,134	387,134	294,034	75.95%	405,133	17,999	4.6%	405,133	17,999	4.6%	
LAND USE																
	10114301 51130	OVERTIME	-	-	-	-	-	-		5,450	5,450		5,450	5,450		
	10114301 51600	DEPARTMENT HEAD WAGES	90,981.00	95,274.00	113,220.00	98,140	98,140	64,242		108,150	10,010	10.2%	108,150	10,010	10.2%	
	10114301 51610	SUPERVISORS	72,870.00	116,962.00	145,738.00	145,690	148,690	85,939		143,215	(5,475)	-3.7%	143,215	(5,475)	-3.7%	
	10114301 51615	ASSISTANT WAGES	80,800.00	59,647.00	81,167.00	88,816	88,816	49,218		94,603	5,787	6.5%	80,632	(8,184)	-9.2%	
	10114301 51800	PART-TIME WAGES	-	308.00	-	400	400	-		400	-	0.0%	400	-	0.0%	
	10114301 53300	PROFESSIONAL/TECH SERVICES	-	-	-	-	75,000	1,640		75,000	-	0.0%	50,000	(25,000)	-33.3%	
	10114301 53610	LEGAL SERVICES (NEW)	-	-	-	10,000	10,000	35,749		40,000	30,000	300.0%	30,000	20,000	200.0%	
	10114301 55410	ADVERTISING/LEGAL NOTICES	-	-	-	6,500	6,500	3,122		6,500	-	0.0%	6,500	-	0.0%	
	10114301 56100	OPERATING EXPENSES	2,927.00	5,474.00	5,129.00	6,000	6,000	1,416		6,000	-	0.0%	6,000	-	0.0%	
	10114301 58110	TRAINING/MTGS/DUES/SUBSCRIP	823.00	1,566.00	2,758.00	2,000	2,000	548		5,670	3,670	183.5%	5,720	3,720	186.0%	
			248,401.00	279,231.00	348,012.00	357,546	435,546	241,874	55.53%	484,988	49,442	11.4%	436,067	521	0.1%	
PLANNING COMMISSION																
	10114303 53400	OTHER PROFESS/TECH SERVICES	-	850.00	1,711.00	2,000	2,000	1,402		-	(2,000)	-100.0%	-	(2,000)	-100.0%	
	10114303 56100	OPERATING EXPENSES	-	430.00	217.00	1,500	1,500	-		1,000	(500)	-33.3%	1,000	(500)	-33.3%	
			-	1,280.00	1,928.00	3,500	3,500	1,402	40.06%	1,000	(2,500)	-71.4%	1,000	(2,500)	-71.4%	
EDC																
	10114305 56100	OPERATING EXPENSES	-	36.00	-	750	750	-		500	(250)	-33.3%	500	(250)	-33.3%	
	10114305 58100	DUES & FEES	300.00	5,695.00	7,236.00	7,461	7,461	7,560		7,640	179	2.4%	7,640	179	2.4%	
			300.00	5,731.00	7,236.00	8,211	8,211	7,560	92.07%	8,140	(71)	-0.9%	8,140	(71)	-0.9%	
IWWC																
	10114501 56100	OPERATING EXPENSES	157.00	323.00	443.00	500	500	65		500	-	0.0%	500	-	0.0%	
			157.00	323.00	443.00	500	500	65	13.00%	500	-	0.0%	500	-	0.0%	
ZONING BOARD OF APPEALS																
	10114507 56100	OPERATING EXPENSES	-	368.00	375.00	500	500	-		500	-	0.0%	500	-	0.0%	
			-	368.00	375.00	500	500	-	0.00%	500	-	0.0%	500	-	0.0%	
POLICE																
	10120101 51130	OVERTIME	456,850.00	434,703.00	396,803.00	335,000	335,000	224,841		345,050	10,050	3.0%	345,050	10,050	3.0%	
	10120101 51608	DEPARTMENT HEAD - CHIEF	136,234.00	132,819.00	135,835.00	139,749	139,749	80,624		143,941	4,192	3.0%	143,941	4,192	3.0%	
	10120101 51609	CAPTAIN (LIEUTENANT)	100,618.00	107,388.00	111,255.00	114,461	114,461	66,035		117,894	3,433	3.0%	117,894	3,433	3.0%	
	10120101 51630	PUBLIC SAFETY EMPLOYEES	1,532,699.00	1,658,908.00	1,757,063.00	1,809,509	1,809,509	1,079,567		1,984,151	174,642	9.7%	1,909,791	100,282	5.5%	
	10120101 51700	ADMINISTRATIVE WAGES	47,217.00	49,307.00	52,054.00	53,872	53,872	30,666		55,495	1,623	3.0%	55,495	1,623	3.0%	
	10120101 51715	HOLIDAY PAY	49,106.00	41,050.00	48,218.00	60,000	60,000	26,820		60,000	-	0.0%	60,000	-	0.0%	
	10120101 51716	DUI GRANT PAYROLL	-	435.00	6,584.00	8,000	8,000	-		12,000	4,000	50.0%	12,000	4,000	50.0%	
	10120101 51717	OT OUTSIDE ASSIGNMENTS	75,124.00	207,476.00	70,698.00	112,250	112,250	71,393		120,000	7,750	6.9%	120,000	7,750	6.9%	
	10120101 51720	STIPEND-MEALS	17,831.00	11,719.00	24,685.00	14,400	14,400	7,060		14,400	-	0.0%	14,400	-	0.0%	
	10120101 51730	DEGREE INCENTIVE	2,500.00	1,950.00	6,150.00	9,500	9,500	1,100		9,500	-	0.0%	9,500	-	0.0%	
	10120101 51900	COMP-TIME LIABILITY	-	18,477.00	11,393.00	11,500	11,500	13,843		15,000	3,500	30.4%	15,000	3,500	30.4%	
	10120101 53645	TRAINING SALARY	52,409.00	59,067.00	83,067.00	54,000	54,000	54,565		85,500	31,500	58.3%	85,500	31,500	58.3%	
	10120101 53646	TRAINING SUPPORT	22,361.00	26,638.00	25,445.00	27,459	27,459	20,541		27,746	287	1.0%	27,746	287	1.0%	
	10120101 53700	CONTRACT MAINTENANCE/LEASES	28,941.00	31,838.00	34,711.00	33,111	33,111	21,607		37,864	4,753	14.4%	37,864	4,753	14.4%	
	10120101 54226	PRISONER EXPENSES	3,967.00	3,460.00	5,435.00	4,050	4,050	1,915		4,050	-	0.0%	4,050	-	0.0%	
	10120101 54300	REPAIRS & MAINTENANCE	11,728.00	5,215.00	10,629.00	9,500	9,500	5,984		9,500	-	0.0%	9,500	-	0.0%	
	10120101 54310	EQUIPMENT MAINTENANCE	23,251.00	35,698.00	34,481.00	33,000	33,000	16,956		33,000	-	0.0%	33,000	-	0.0%	
	10120101 55330	TELEPHONE & FAX SERVICE	-	3,216.00	2,010.00	2,920	2,920	1,022		-	-	0.0%	2,920	-	0.0%	
	10120101 55335	MOBILE DATA SERVICE	11,839.00	10,610.00	8,398.00	12,054	12,054	5,729		12,054	-	0.0%	12,054	-	0.0%	
	10120101 56100	OPERATING EXPENSES	27,528.00	20,387.00	17,034.00	18,000	18,000	15,776		18,000	-	0.0%	18,000	-	0.0%	
	10120101 56205	WATER	2,929.00	2,955.00	2,974.00	3,000	3,000	1,728		3,000	-	0.0%	3,000	-	0.0%	
	10120101 56260	DIESEL/GASOLINE	52,188.00	66,550.00	66,129.00	70,000	70,000	29,128		70,000	-	0.0%	70,000	-	0.0%	

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025			2026						
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge Revised
	10120101 56730	UNIFORMS	47,710.00	39,664.00	41,190.00	38,500	38,500	15,612		38,500	-	0.0%	38,500	-	0.0%
	10120101 56900	OTHER SUPPLIES	16,333.00	18,556.00	18,633.00	19,900	19,900	12,288		19,900	-	0.0%	19,900	-	0.0%
	10120101 57300	NEW EQUIPMENT	2,400.00	2,390.00	2,400.00	7,920	7,920	-		7,920	-	0.0%	7,920	-	0.0%
	10120101 58110	TRAINING/MTGS/DUES/SUBSCRIP	2,744.00	1,650.00	3,620.00	6,000	6,000	4,865		6,000	-	0.0%	6,000	-	0.0%
	10120101 58791	CANINE UPKEEP	-	-	-	-	-	-		1	1	-	-	-	-
			2,726,757.00	2,992,126.00	2,976,894.00	3,007,655	3,007,655	1,809,665	60.17%	3,253,386	245,731	8.2%	3,179,025	171,370	5.7%
DISPATCH															
	10120103 51130	OVERTIME	162,522.00	136,142.00	127,908.00	86,250	86,250	72,081		92,975	6,725	7.8%	92,975	6,725	7.8%
	10120103 51299	PER DIEM WAGES	6,879.00	6,350.00	15,588.00	16,000	16,000	4,347		16,000	-	0.0%	16,000	-	0.0%
	10120103 51630	PUBLIC SAFETY EMPLOYEES	425,365.00	473,617.00	451,353.00	475,159	475,159	281,923		499,354	24,195	5.1%	499,354	24,195	5.1%
	10120103 51715	HOLIDAY PAY	17,692.00	31,391.00	7,382.00	14,280	14,280	3,611		14,997	717	5.0%	14,997	717	5.0%
	10120103 51720	MEAL STIPENDS	1,020.00	1,245.00	905.00	1,500	1,500	180		1,500	-	0.0%	1,500	-	0.0%
	10120103 53700	CONTRACT MAINTENANCE/LEASES	37,923.00	38,382.00	43,345.00	42,540	42,540	38,480		54,214	11,674	27.4%	54,214	11,674	27.4%
	10120103 55330	TELEPHONE & FAX SERVICE	12,328.00	12,405.00	14,974.00	14,760	14,760	9,387		15,600	840	5.7%	15,600	840	5.7%
	10120103 56100	OPERATING EXPENSES	7,055.00	4,667.00	5,144.00	5,500	5,500	2,945		5,500	-	0.0%	5,500	-	0.0%
	10120103 56730	UNIFORMS	2,155.00	977.00	1,547.00	9,760	9,760	3,521		9,760	-	0.0%	9,760	-	0.0%
	10120103 58110	TRAINING/MTGS/DUES/SUBSCRIP	3,478.00	2,802.00	2,912.00	3,500	3,500	2,894		4,000	500	14.3%	4,000	500	14.3%
			676,417.00	707,978.00	671,058.00	669,249	669,249	419,369	62.66%	713,900	44,651	6.7%	713,900	44,651	6.7%
ANIMAL CONTROL															
	10120105 51130	OVERTIME	1,624.00	1,380.00	1,700.00	2,100	2,100	828		2,100	-	0.0%	2,100	-	0.0%
	10120105 51205	ANIMAL CONTROL OFFICER	44,580.00	38,626.00	44,229.00	52,917	52,917	22,430		52,917	-	0.0%	52,917	-	0.0%
	10120105 51800	PART-TIME WAGES	19,700.00	30,480.00	39,406.00	26,208	26,208	21,559		26,208	-	0.0%	26,208	-	0.0%
	10120105 53310	VETERINARIAN	2,203.00	1,825.00	2,163.00	2,500	2,500	1,943		2,500	-	0.0%	2,500	-	0.0%
	10120105 53645	TRAINING	-	305.00	-	400	400	-		400	-	0.0%	400	-	0.0%
	10120105 56100	OPERATING EXPENSES	6,844.00	7,563.00	9,560.00	7,500	7,500	3,723		7,500	-	0.0%	7,500	-	0.0%
	10120105 57305	ACO EQUIPMENT	544.00	323.00	-	1,000	1,000	710		1,000	-	0.0%	1,000	-	0.0%
	10120105 58000	SPAY/NEUTER PROGRAM	1,412.00	1,392.00	1,509.00	1,500	1,500	1,717		1,500	-	0.0%	1,500	-	0.0%
	10120105 58790	MISCELLANEOUS EXPENSES	5,258.00	4,831.00	6,401.00	5,450	5,450	6,906		7,000	1,550	28.4%	7,000	1,550	28.4%
			82,165.00	86,725.00	104,968.00	99,575	99,575	59,816	60.07%	101,125	1,550	1.6%	101,125	1,550	1.6%
FIRE MARSHAL															
	10120301 51130	OVERTIME	-	-	-	100	100	-		100	-	0.0%	100	-	0.0%
	10120301 51630	PUBLIC SAFETY EMPLOYEES	74,223.00	77,686.00	80,064.00	82,466	82,466	47,576		84,940	2,474	3.0%	84,940	2,474	3.0%
	10120301 55330	TELEPHONE & FAX SERVICE	3,173.00	4,250.00	3,061.00	5,200	5,200	1,320		5,500	300	5.8%	5,500	300	5.8%
	10120301 56100	OPERATING EXPENSES	3,942.00	6,518.00	3,091.00	8,000	8,000	2,119		8,800	800	10.0%	8,800	800	10.0%
	10120301 56450	CODE AND REFERENCE BOOKS	-	2,882.00	-	3,000	3,000	225		3,000	-	0.0%	3,000	-	0.0%
	10120301 56730	UNIFORMS	936.00	972.00	1,000.00	850	850	-		850	-	0.0%	850	-	0.0%
	10120301 58110	TRAINING/MTGS/DUES/SUBSCRIP	175.00	944.00	175.00	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%
			82,449.00	93,252.00	87,391.00	101,116	101,116	51,240	50.67%	104,690	3,574	3.5%	104,690	3,574	3.5%
ADMIN EMERGENCY SERVICES															
	10120401 51130	OVERTIME	13,525.00	6,637.00	9,027.00	12,000	12,000	4,271		12,000	-	0.0%	12,000	-	0.0%
	10120401 51600	DEPARTMENT HEAD WAGES	20,084.00	21,351.00	21,972.00	22,606	22,606	13,041		23,284	678	3.0%	23,284	678	3.0%
	10120401 51630	PUBLIC SAFETY EMPLOYEES	300,787.00	306,930.00	306,533.00	341,877	341,877	196,803		358,250	16,373	4.8%	341,250	(627)	-0.2%
	10120401 56100	OPERATING EXPENSES	882.00	16,164.00	24,333.00	36,400	36,400	6,728		36,400	-	0.0%	36,400	-	0.0%
	10120401 57307	THIRD PARTY AMBULANCE SERVICES	75,000.00	75,000.00	75,000.00	75,000	75,000	75,000		75,000	-	0.0%	75,000	-	0.0%
			410,278.00	426,082.00	436,865.00	487,883	487,883	295,843	60.64%	504,934	17,051	3.5%	487,934	51	0.0%
LEDYARD FIRE COMPANY															
	10120501 51720	INCENTIVE	5,000.00	5,000.00	5,000.00	5,000	5,000	2,500		5,000	-	0.0%	5,000	-	0.0%
	10120501 53645	TRAINING	14,431.00	13,123.00	13,035.00	14,000	14,000	2,879		14,000	-	0.0%	14,000	-	0.0%
	10120501 53685	FIRE HOSE TESTING	-	1,081.00	-	1,500	1,500	-		5,000	3,500	233.3%	3,000	1,500	100.0%
	10120501 54300	REPAIRS & MAINTENANCE	31,847.00	31,901.00	32,743.00	34,000	34,000	27,545		34,000	-	0.0%	34,000	-	0.0%
	10120501 55320	CELL PHONE SERVICE	1,785.00	1,875.00	1,909.00	2,000	2,000	-		2,000	-	0.0%	2,000	-	0.0%
	10120501 56100	OPERATING EXPENSES	7,387.00	13,265.00	13,757.00	16,000	16,000	10,179		16,000	-	0.0%	16,000	-	0.0%
	10120501 56730	UNIFORMS	11,519.00	12,221.00	11,586.00	12,000	12,000	5,753		12,000	-	0.0%	12,000	-	0.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025			2026						
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge Revised
	10120501 57017	FIRE POLICE	800.00	200.00	600.00	5,000	5,000	-		5,000	-	0.0%	5,000	-	0.0%
	10120501 57300	NEW EQUIPMENT	10,506.00	9,076.00	9,761.00	10,000	10,000	6,176		10,000	-	0.0%	10,000	-	0.0%
	10120501 58790	INCENTIVE	28,500.00	28,500.00	28,500.00	28,500	28,500	28,500		28,500	-	0.0%	28,500	-	0.0%
			111,775.00	116,242.00	116,891.00	128,000	128,000	83,532	65.26%	131,500	3,500	2.7%	129,500	1,500	1.2%
GALES FERRY FIRE COMPANY															
	10120551 51720	INCENTIVE	4,500.00	4,542.00	5,000.00	5,000	5,000	-		6,500	1,500	30.0%	6,500	1,500	30.0%
	10120551 53645	TRAINING	18,132.00	14,781.00	18,365.00	18,000	18,000	5,830		18,000	-	0.0%	18,000	-	0.0%
	10120551 53685	FIRE HOSE TESTING	1,950.00	-	-	1,000	1,000	-		5,000	4,000	400.0%	3,000	2,000	200.0%
	10120551 55330	TELEPHONE & FAX SERVICE	1,000.00	1,937.00	2,263.00	3,000	3,000	1,363		3,000	-	0.0%	3,000	-	0.0%
	10120551 56100	OPERATING EXPENSES	25,559.00	28,587.00	25,283.00	38,000	38,000	13,991		38,000	-	0.0%	38,000	-	0.0%
	10120551 56106	TRUCK GARAGING	58,700.00	59,874.00	61,094.00	61,094	61,094	45,821		61,094	-	0.0%	61,094	-	0.0%
	10120551 56700	VEHICLE EQUIPMENT/PARTS	41,772.00	43,681.00	44,601.00	41,000	41,000	43,608		45,000	4,000	9.8%	45,000	4,000	9.8%
	10120551 56730	UNIFORMS	13,005.00	9,980.00	11,882.00	13,500	13,500	2,659		13,500	-	0.0%	13,500	-	0.0%
	10120551 57017	FIRE POLICE	480.00	480.00	198.00	3,000	3,000	-		2,500	(500)	-16.7%	2,500	(500)	-16.7%
	10120551 57300	NEW EQUIPMENT	4,436.00	5,671.00	-	7,000	7,000	-		7,000	-	0.0%	7,000	-	0.0%
	10120551 58790	MISCELLANEOUS EXPENSES	28,500.00	28,500.00	28,500.00	28,500	28,500	28,500		28,500	-	0.0%	28,500	-	0.0%
			197,874.00	198,033.00	197,186.00	219,094	219,094	141,772	64.71%	228,094	9,000	4.1%	226,094	7,000	3.2%
EMERGENCY MANAGEMENT															
	10120701 51630	PUBLIC SAFETY EMPLOYEES	15,730.00	15,730.00	15,600.00	15,600	15,600	7,800		15,600	-	0.0%	15,600	-	0.0%
	10120701 56100	OPERATING EXPENSES	3,164.00	1,658.00	2,463.00	4,850	4,850	-		4,850	-	0.0%	4,850	-	0.0%
			18,894.00	17,388.00	18,063.00	20,450	20,450	7,800	38.14%	20,450	-	0.0%	20,450	-	0.0%
VISITING NURSE ASSOCIATION															
	10130101 51600	DEPARTMENT HEAD WAGES	92,674.00	95,721.00	98,462.00	-	-	-		-	-	-	-	-	-
	10130101 51610	SUPERVISORS	76,668.00	80,147.00	-	-	-	-		-	-	-	-	-	-
	10130101 51615	ASSISTANT WAGES	99,890.00	76,105.00	31,725.00	-	-	-		-	-	-	-	-	-
	10130101 51645	NURSES SALARY	197,071.00	190,042.00	-	-	-	-		-	-	-	-	-	-
	10130101 51646	NURSE AIDES	21,904.00	19,927.00	-	-	-	-		-	-	-	-	-	-
	10130101 51710	PER DIEM NURSES	45,658.00	7,192.00	-	-	-	-		-	-	-	-	-	-
	10130101 51720	STIPENDS	10,000.00	10,040.00	10,400.00	10,000	10,000	6,000		10,000	-	-	10,000	-	0.0%
	10130101 52610	CLOTHING ALLOWANCE	800.00	2,070.00	-	-	-	-		-	-	-	-	-	-
	10130101 53300	PROFESSIONAL/TECH SERVICES	83,125.00	85,030.00	-	-	-	-		-	-	-	-	-	-
	10130101 53400	OTHER PROFESS/TECH SERVICES	3,950.00	650.00	-	-	-	-		-	-	-	-	-	-
	10130101 53600	ACCOUNTING SERVICES/AUDIT	2,375.00	2,375.00	-	-	-	-		-	-	-	-	-	-
	10130101 53635	PATIENT SATISFACTION SURVEY	1,800.00	1,800.00	-	-	-	-		-	-	-	-	-	-
	10130101 53636	ICD CODING	9,193.00	9,750.00	-	-	-	-		-	-	-	-	-	-
	10130101 53700	CONTRACT MAINTENANCE/LEASES	10,369.00	11,076.00	-	-	-	-		-	-	-	-	-	-
	10130101 54300	REPAIRS & MAINTENANCE	27,620.00	28,640.00	-	-	-	-		-	-	-	-	-	-
	10130101 56100	OPERATING EXPENSES	9,123.00	9,860.00	64,416.00	-	-	-		-	-	-	-	-	-
	10130101 56900	OTHER SUPPLIES	8,105.00	6,756.00	-	-	-	-		-	-	-	-	-	-
	10130101 58100	DUES & FEES	-	-	-	-	-	-		-	-	-	-	-	-
	10130101 58110	TRAINING/MTGS/DUES/SUBSCRIP	5,756.00	7,613.00	-	-	-	-		-	-	-	-	-	-
	10130101 58300	EMPLOYEE REIMBURSEMENT	11,885.00	8,160.00	-	-	-	-		-	-	-	-	-	-
	10130101 58775	COMMUNITY HEALTH PROGRAM	5,056.00	866.00	-	-	-	-		-	-	-	-	-	-
	10130101 58790	MISCELLANEOUS EXPENSES	678.00	1,148.00	-	-	-	-		-	-	-	-	-	-
			723,700.00	654,968.00	205,003.00	10,000	10,000	6,000	60.00%	10,000	-	0.0%	10,000	-	0.0%
SCHOOL NURSING															
	10130103 51130	OVERTIME	-	-	-	-	-	-		500	500	-	500	500	-
	10130103 51645	NURSES SALARY	265,858.00	263,023.00	273,301.00	303,843	303,843	148,519		332,940	29,097	9.6%	332,940	29,097	9.6%
	10130103 51646	NURSE AIDES	56,540.00	57,673.00	53,906.00	78,446	78,446	36,073		80,129	1,683	2.1%	80,129	1,683	2.1%
	10130103 51700	ADMINISTRATIVE WAGES	-	-	-	50,403	50,403	34,940		49,321	(1,082)	-	49,321	(1,082)	-
	10130103 51710	OTHER WAGES	8,462.00	10,967.00	28,473.00	36,100	36,100	23,288		38,100	2,000	5.5%	38,100	2,000	5.5%
	10130103 52610	CLOTHING ALLOWANCE	2,100.00	1,500.00	1,500.00	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%
	10130103 56100	OPERATING EXPENSES	113.00	-	362.00	700	700	151		700	-	0.0%	700	-	0.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026					
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge Revised
	10130103 58110	TRAINING/MTGS/DUES/SUBSCRIP	1,366.00	344.00	632.00	1,500	1,500	419		1,500	-	0.0%	1,500	-	0.0%
			334,439.00	333,507.00	358,174.00	472,492	472,492	243,390	51.51%	504,690	32,198	6.8%	504,690	32,198	6.8%
SOCIAL SERVICES															
	10130301 51610	SUPERVISORS	87,075.00	90,125.00	72,109.00										
	10130301 51700	COUNSELOR	3,484.00	3,607.00	3,257.00										
	10130301 54401	FOOD PANTRY EXPENSES	-	3,500.00	-										
	10130301 56100	OPERATING EXPENSES	3,310.00	4,053.00	1,824.00										
			93,869.00	101,285.00	77,190.00										
SENIOR CENTER															
	10130501 51610	SUPERVISORS	360.00	-	-										
	10130501 51615	ASSISTANT WAGES	35,463.00	36,771.00	-										
	10130501 51700	ADMINISTRATIVE WAGES	1,121.00	9,489.00	-										
	10130501 51800	VAN DRIVER WAGES	18,361.00	27,475.00	-										
	10130501 53658	REGIONAL SENIOR WEBSITE	3,300.00	-	-										
	10130501 53700	CONTRACT MAINTENANCE/LEASES	3,735.00	3,934.00	-										
	10130501 54310	EQUIPMENT MAINTENANCE	2,048.00	2,025.00	-										
	10130501 56100	OPERATING EXPENSES	3,009.00	2,150.00	-										
	10130501 58775	COMMUNITY HEALTH PROGRAM	13,747.00	15,761.00	-										
			81,144.00	101,205.00	-										
PW-ADMINISTRATION															
	10140101 51600	DEPARTMENT HEAD WAGES	122,669.00	126,024.00	129,722.00	133,460	133,460	76,996		140,000	6,540	4.9%	140,000	6,540	4.9%
	10140101 53300	PROFESSIONAL/TECH SERVICES	55,167.00	39,182.00	61,758.00	75,000	75,000	35,612		80,000	5,000	6.7%	80,000	5,000	6.7%
	10140101 58110	TRAINING/MTGS/DUES/SUBSCRIP	4,826.00	4,581.00	4,829.00	3,750	3,750	2,819		4,000	250	6.7%	4,000	250	6.7%
			182,662.00	169,787.00	196,309.00	212,210	212,210	115,427	54.39%	224,000	11,790	5.6%	224,000	11,790	5.6%
PW-HIGHWAY															
	10140103 51130	OVERTIME	26,682.00	12,573.00	15,862.00	13,000	13,000	9,730		15,000	2,000	15.4%	15,000	2,000	15.4%
	10140103 51301	SEASONAL HELP SUMMER	15,904.00	5,586.00	1,020.00	15,000	15,000	1,644		7,500	(7,500)	-50.0%	7,500	(7,500)	-50.0%
	10140103 51610	SUPERVISORS	80,486.00	90,140.00	92,348.00	94,527	94,527	54,534		94,527	-	0.0%	94,527	-	0.0%
	10140103 51620	PUBLIC WORKS EMPLOYEES	740,091.00	788,429.00	839,091.00	873,500	873,500	486,910		899,744	26,244	3.0%	899,744	26,244	3.0%
	10140103 51710	POSITION UPGRADE PAY	5,879.00	5,026.00	4,775.00	7,500	7,500	3,194		7,500	-	0.0%	7,500	-	0.0%
	10140103 51805	PT SNOW/PLOW DRIVERS	3,207.00	334.00	612.00	5,000	5,000	-		5,000	-	0.0%	5,000	-	0.0%
	10140103 51815	OVERTIME SNOW PLOWING	83,447.00	36,510.00	49,168.00	97,000	97,000	27,621		102,000	5,000	5.2%	102,000	5,000	5.2%
	10140103 53645	TRAINING	3,500.00	2,945.00	3,360.00	1,800	1,800	1,200		1,800	-	0.0%	1,800	-	0.0%
	10140103 53700	CONTRACT MAINTENANCE/LEASES	1,908.00	4,032.00	4,113.00	4,500	4,500	2,000		5,000	500	11.1%	5,000	500	11.1%
	10140103 55300	TELEPHONE/CABLE	4,613.00	4,062.00	4,387.00	5,000	5,000	1,969		5,000	-	0.0%	5,000	-	0.0%
	10140103 56260	GASOLINE/OIL	30,756.00	27,546.00	39,243.00	45,000	45,000	22,461		45,000	-	0.0%	45,000	-	0.0%
	10140103 56265	DIESEL FUEL	34,885.00	40,699.00	54,992.00	65,000	65,000	6,915		65,000	-	0.0%	65,000	-	0.0%
	10140103 56730	UNIFORMS	10,576.00	12,430.00	12,311.00	13,000	13,000	9,088		14,500	1,500	11.5%	14,500	1,500	11.5%
	10140103 56900	OTHER SUPPLIES	3,361.00	2,898.00	7,240.00	2,500	2,500	1,421		3,000	500	20.0%	3,000	500	20.0%
	10140103 57300	NEW EQUIPMENT	2,566.00	1,433.00	1,254.00	1,700	1,700	429		1,800	100	5.9%	1,800	100	5.9%
	10140103 58300	EMPLOYEE REIMBURSEMENT	4,984.00	1,476.00	3,150.00	5,500	5,500	1,780		7,500	2,000	36.4%	7,500	2,000	36.4%
			1,052,845.00	1,036,119.00	1,132,926.00	1,249,527	1,249,527	630,896	50.49%	1,279,871	30,344	2.4%	1,279,871	30,344	2.4%
PW-VEHICLE MAINTENANCE															
	10140105 51620	PUBLIC WORKS EMPLOYEES	124,526.00	129,003.00	130,176.00	133,451	133,451	109,142		199,394	65,943	49.4%	199,394	65,943	49.4%
	10140105 56100	OPERATING EXPENSES	3,224.00	2,324.00	4,369.00	2,100	2,100	1,004		2,300	200	9.5%	2,300	200	9.5%
	10140105 56300	SNOW PLOW BLADES	4,747.00	3,250.00	5,856.00	5,500	5,500	1,800		5,500	-	0.0%	5,500	-	0.0%
	10140105 56700	VEHICLE/EQUIP PARTS	150,010.00	200,842.00	181,602.00	135,000	135,000	100,138		150,000	15,000	11.1%	150,000	15,000	11.1%
	10140105 56705	OXYGEN & WELDING	627.00	1,494.00	1,035.00	1,000	1,000	591		1,100	100	10.0%	1,100	100	10.0%
	10140105 56715	TIRES	9,408.00	20,366.00	11,382.00	10,000	10,000	8,732		12,000	2,000	20.0%	12,000	2,000	20.0%
			292,542.00	357,279.00	334,420.00	287,051	287,051	221,407	77.13%	370,294	83,243	29.0%	370,294	83,243	29.0%
PW-ROAD UPKEEP															
	10140107 56301	SALT AND SAND	118,438.00	73,148.00	83,284.00	145,000	145,000	28,656		145,000	-	0.0%	145,000	-	0.0%
	10140107 56302	SNOW DAMAGE	406.00	9.00	26.00	300	300	-		300	-	0.0%	300	-	0.0%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026					
			ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge Revised
	10140107	56303 BITUMINOUS CONCRETE	9,520.00	18,313.00	5,096.00	5,000	5,000	2,880		5,000	-	0.0%	5,000	-	0.0%
	10140107	56304 STREETS SIGNS & MARKINGS	3,986.00	4,010.00	5,159.00	4,000	4,000	1,133		4,000	-	0.0%	4,000	-	0.0%
	10140107	56305 GUIDE RAILS	10,559.00	3,063.00	3,000.00	3,000	3,000	3,000		3,000	-	0.0%	3,000	-	0.0%
	10140107	56306 TREE REMOVAL	35,380.00	62,720.00	43,312.00	18,000	18,000	13,750		18,000	-	0.0%	18,000	-	0.0%
	10140107	56307 GRAVEL	-	3,000.00	3,000.00	3,000	3,000	3,000		3,000	-	0.0%	3,000	-	0.0%
	10140107	56308 DRAINAGE IMPROVEMENT	-	4,016.00	3,518.00	3,000	3,000	2,846		3,000	-	0.0%	3,000	-	0.0%
	10140107	56312 STREETLIGHT MAINTENANCE	2,061.00	1,002.00	-	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%
	10140107	57301 EQUIPMENT RENTAL	1,277.00	5,109.00	269.00	2,000	2,000	153		2,000	-	0.0%	2,000	-	0.0%
			181,627.00	174,390.00	146,664.00	184,800	184,800	55,418	29.99%	184,800	-	0.0%	184,800	-	0.0%
PW-DRAINAGE IMPROVEMENT															
	10140109	56307 GRAVEL	3,222.00	-	-	-	-	-		-	-	-	-	-	-
	10140109	56308 DRAINAGE IMPROVEMENT	5,123.00	-	-	-	-	-		-	-	-	-	-	-
			8,345.00	-	-	-	-	-		-	-	-	-	-	-
PW-PROPERTY MAINTENANCE															
	10140111	58200 TOWN HALL AND ANNEX	11,732.00	10,667.00	10,170.00	15,000	15,000	2,653		15,000	-	0.0%	15,000	-	0.0%
	10140111	58210 PW FACILITIES	30,958.00	33,924.00	26,063.00	26,000	26,000	14,078		26,000	-	0.0%	26,000	-	0.0%
	10140111	58220 POLICE STATION	15,926.00	8,593.00	20,455.00	15,000	15,000	8,319		16,000	1,000	6.7%	16,000	1,000	6.7%
	10140111	58225 EMERGENCY SERVICES BUILDING	15,780.00	25,088.00	16,592.00	10,000	10,000	2,230		12,500	2,500	25.0%	12,500	2,500	25.0%
	10140111	58230 LIBRARY FACILITY	9,186.00	7,455.00	6,896.00	7,050	7,050	5,687		7,050	-	0.0%	7,050	-	0.0%
	10140111	58235 SENIOR CENTER FACILITY	6,546.00	5,730.00	3,322.00	8,000	8,000	2,072		8,000	-	0.0%	8,000	-	0.0%
	10140111	58236 TOWN GREEN	-	8,248.00	1,117.00	5,000	5,000	324		4,000	(1,000)	-20.0%	4,000	(1,000)	-20.0%
			90,128.00	99,705.00	84,615.00	86,050	86,050	35,363	41.10%	88,550	2,500	2.9%	88,550	2,500	2.9%
PW-SANITATION															
	10140113	51620 PUBLIC WORKS EMPLOYEES	742.00	615.00	-	2,000	2,000	709		2,000	-	0.0%	2,000	-	0.0%
	10140113	54210 DISPOSAL SERVICE	592,634.00	609,703.00	628,178.00	652,000	652,000	377,001		752,500	100,500	15.4%	752,500	100,500	15.4%
	10140113	54224 TIPPING FEES	356,392.00	348,736.00	366,101.00	425,000	425,000	200,430		470,000	45,000	10.6%	470,000	45,000	10.6%
	10140113	56100 OPERATING EXPENSES	4,532.00	4,510.00	8,693.00	5,000	5,000	3,753		5,500	500	10.0%	5,500	500	10.0%
	10140113	58790 BULKY WASTE	62,854.00	68,445.00	76,538.00	90,000	90,000	39,879		100,000	10,000	11.1%	100,000	10,000	11.1%
			1,017,154.00	1,032,009.00	1,079,510.00	1,174,000	1,174,000	621,772	52.96%	1,330,000	156,000	13.3%	1,330,000	156,000	13.3%
LIBRARY															
	10150101	51160 CUSTODIAN SALARIES	23,742.00	24,807.00	25,688.00	26,061	26,061	15,035		26,839	778	3.0%	26,839	778	3.0%
	10150101	51600 DEPARTMENT HEAD WAGES	82,178.00	78,950.00	81,192.00	83,037	83,037	48,146		85,529	2,492	3.0%	85,529	2,492	3.0%
	10150101	51610 SUPERVISORS	152,771.00	149,358.00	159,613.00	176,884	176,884	87,482		175,823	(1,061)	-0.6%	175,823	(1,061)	-0.6%
	10150101	51615 ASSISTANT WAGES	106,088.00	111,141.00	119,208.00	126,000	126,000	71,145		128,004	2,004	1.6%	128,004	2,004	1.6%
	10150101	51800 PART-TIME WAGES	54,024.00	54,907.00	59,733.00	81,008	81,008	39,099		83,459	2,451	3.0%	70,464	(10,544)	-13.0%
	10150101	53645 TRAINING	-	-	-	2,500	2,500	-		2,500	-	0.0%	2,500	-	0.0%
	10150101	53700 CONTRACT MAINTENANCE/LEASES	2,607.00	5,179.00	1,480.00	7,567	7,567	2,790		7,852	285	3.8%	7,852	285	3.8%
	10150101	54310 EQUIPMENT MAINTENANCE	-	-	1,534.00	1,800	1,800	1,645		1,800	-	0.0%	1,800	-	0.0%
	10150101	55330 TELEPHONE & FAX SERVICE	3,536.00	3,647.00	2,467.00	4,200	4,200	1,031		4,200	-	0.0%	4,200	-	0.0%
	10150101	56100 OPERATING EXPENSES	11,776.00	18,084.00	11,650.00	13,513	13,513	6,675		14,523	1,010	7.5%	14,523	1,010	7.5%
	10150101	56140 LION REG NETWORK	41,652.00	42,727.00	51,265.00	51,989	51,989	38,288		55,349	3,360	6.5%	55,349	3,360	6.5%
	10150101	56420 LIBRARY BOOKS	50,259.00	54,399.00	51,036.00	53,350	53,350	33,393		60,000	6,650	12.5%	56,000	2,650	5.0%
			528,633.00	543,199.00	564,866.00	627,909	627,909	344,729	54.90%	645,878	17,969	2.9%	628,883	974	0.2%
PARKS AND RECREATION															
	10160101	51600 DEPARTMENT HEAD WAGES	77,024.00	79,974.00	82,236.00	84,119	84,119	48,770		86,642	2,523	3.0%	86,642	2,523	3.0%
	10160101	51610 SUPERVISORS	54,106.00	58,231.00	42,523.00	56,978	56,978	32,424		57,325	347	0.6%	57,325	347	0.6%
	10160101	51615 ASSISTANT WAGES	78,064.00	69,200.00	122,233.00	124,817	124,817	58,385		121,940	(2,877)	-2.3%	121,940	(2,877)	-2.3%
	10160101	51700 ADMINISTRATIVE WAGES	-	-	17,298.00	12,878	12,878	5,328		11,000	(1,878)	-14.6%	11,000	(1,878)	-14.6%
	10160101	51710 PLAYGROUND & CUSTODIAN	3,598.00	16,328.00	11,910.00	17,300	17,300	-		17,300	-	0.0%	17,300	-	0.0%
	10160101	51800 PART-TIME WAGES	-	-	42,617.00	33,000	33,000	13,750		33,000	-	0.0%	33,000	-	0.0%
	10160101	53303 COMM CTR UTILITIES	-	-	11,416.00	14,353	14,353	10,309		20,363	6,010	41.9%	20,363	6,010	41.9%
	10160101	53658 REGIONAL SENIOR WEBSITE	-	-	3,600.00	3,600	3,600	3,000		-	(3,600)	-100.0%	-	(3,600)	-100.0%
	10160101	53700 CONTRACT MAINTENANCE/LEASES	161,462.00	161,462.00	161,462.00	161,462	161,462	105,633		161,462	-	0.0%	161,462	-	0.0%
	10160101	54300 REPAIRS & MAINTENANCE	29,531.00	29,936.00	33,653.00	39,137	39,137	26,260		45,394	6,257	16.0%	45,394	6,257	16.0%
	10160101	54310 EQUIPMENT MAINTENANCE	-	-	2,661.00	2,455	2,455	388		2,268	(187)	-7.6%	2,268	(187)	-7.6%
	10160101	56100 OPERATING EXPENSES	22,039.00	18,898.00	22,162.00	30,635	30,635	13,544		33,926	3,291	10.7%	33,926	3,291	10.7%
	10160101	56220 ELECTRICITY	33,809.00	36,588.00	34,949.00	36,750	36,750	19,997		37,550	800	2.2%	37,550	800	2.2%
			459,633.00	470,617.00	588,720.00	617,484	617,484	337,788	54.70%	628,170	10,686	1.7%	628,170	10,686	1.7%
BOE EXPENDITURES															
	10170101	58790 BOARD OF ED EXPENSES	33,223,716.00	34,337,932.00	35,815,724.00	38,369,823	38,369,823	-		40,667,242	2,297,419	6.0%	47,262,032	8,892,209	23.18%
			33,223,716.00	34,337,932.00	35,815,724.00	38,369,823	38,369,823	-		40,667,242	2,297,419	6.0%	47,262,032	8,892,209	23.18%
DEBT SERVICE															
	10180101	58810 GEN OBLIGATION BOND PRINCIPAL	2,461,443.00	2,602,337.00	2,587,337.00	2,361,519	2,361,519	1,205,000		2,361,519	-	0.0%	2,361,519	-	0.0%
	10180101	58811 GEN OBLIGATION BOND INTEREST	1,161,096.00	1,231,494.00	1,126,378.00	1,019,181	1,019,181	690,550		916,040	(103,141)	-10.1%	916,040	(103,141)	-10.1%
	10180101	58820 CWF/DWSRF LOAN PRINCIPAL	89,499.00	77,296.00	85,966.00	87,702	87,702	51,031		89,472	1,770	2.0%	89,472	1,770	2.0%
	10180101	58821 CWF/DWSRF LOAN INTEREST	16,636.00	12,510.00	12,004.00	10,269	10,269	6,118		8,499	(1,770)	-17.2%	8,499	(1,770)	-17.2%
	10180101	58823 DEBT TRANSFER TO WPCA	-	550,970.00	542,163.00	426,359	426,359	300,727		421,920	(4,439)	-1.0%	421,920	(4,439)	-1.0%
	10180101	58830 PROJECTS IN PROGRESS	24,625.00	1,625.00	1,625.00	50,000	50,00								

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT ACCOUNT #	ACCOUNT DESCRIPTION	2022	2023	2024	2025				2026						
		ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD-1/31/25	% of REVISED	DEPT PROPOSED	Diff vs FY25 Revised	% Chg Revised	MAYOR PROPOSED	Diff vs FY25 Revised	% Chge Revised	
CONTRIBUTION TO CNR															
10185101 58790	CONTRIBUTION TO CAPITAL	1,257,882.00	1,150,285.00	1,653,735.00	1,791,098	1,791,098	-		2,393,006	601,908		1,606,450	(184,648)	-10.3%	
		1,257,882.00	1,150,285.00	1,653,735.00	1,791,098	1,791,098	-	0.00%	2,393,006	601,908	33.6%	1,606,450	(184,648)	-10.3%	
TRANSFERRED FUNDS															
10188210 59300	TRANSFERRED FUNDS	1,415,954.00	664,060.00	504,131.00	-	-	-		-	-		-	-		
		1,415,954.00	664,060.00	504,131.00	-	-	-		-	-		-	-		
TOTAL GENERAL GOVERNMENT		27,971,123.00	28,806,860.00	29,174,548.00	29,060,750	29,158,750	14,919,037	51.16%	31,577,483	2,418,733	8.3%	23,936,526	(5,222,224)	-17.9%	
TOTAL BOARD OF EDUCATION		33,223,716.00	34,337,932.00	35,815,724.00	38,369,823	38,369,823	-	0.00%	40,667,242	2,297,419	6.0%	47,262,032	8,892,209	23.2%	
TOTAL EXPENDITURES		61,194,839.00	63,144,792.00	64,990,272.00	67,430,573	67,528,573	14,919,037	22.09%	72,244,725	4,716,152	7.0%	71,198,558	3,669,985	5.4%	

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET REVENUES

ACCOUNT	DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025		2026 PROPOSED	DIFF VS 2025 ORIGINAL BUDGET		% Chg over PY
					ADOPTED	YTD-1/31/25				
GENERAL GOVERNMENT -- CHARGES FOR SERVICES										
1011401	42046 ANIMAL CONTROL OFFICER FEES	1,495	1,355	645	1,500	275	800	(700)	-46.7%	
1011401	47009 MISCELLANEOUS	126,814	131,614	56,701	50,000	41,690	50,000	-	0.0%	
1011401	47019 RED WOLF ANTENNAE LEASE	56,900	69,894	71,856	70,000	58,351	70,000	-	0.0%	
1011401	47022 TOWN CLERK FEES	166,039	110,617	110,230	112,000	66,485	111,500	(500)	-0.4%	
1011401	47023 ZONING/WETLANDS/ZBA FEES	15,067	10,285	7,915	10,000	5,644	10,000	-	0.0%	
1011401	47024 ASSESSOR'S FEES	521	414	497	300	109	300	-	0.0%	
1011401	47025 PLANNING	5,818	13,658	4,467	5,000	606	5,000	-	0.0%	
1011401	47036 OTHER LICENSE/PERMIT FEE	2,111	2,782	1,779	750	858	750	-	0.0%	
1011401	47037 DOG LICENSE FEES	13,797	10,329	10,155	9,000	3,866	10,000	1,000	11.1%	
1011401	47040 BUILDING PERMIT FEES	235,027	233,016	241,455	225,000	194,117	275,000	50,000	22.2%	
1011401	47041 EMPLOYEE HEALTH CO-PREMIUMS	504,373	469,516	536,856	575,000	285,635	525,000	(50,000)	-8.7%	
1011401	47045 ASSESSMENTS RECEIVABLE	250,000	250,000	250,000	250,000	-	250,000	-	0.0%	
1011401	47051 LVES CONTR TO EMS BLDG	100,000	100,000	59,980	-	-	-	-	-	
1011401	47053 LVES CONTR TO MED EQUIPMENT	20,000	20,000	-	-	-	-	-	-	
1011401	49006 WPCA CONTR TO FINANCE OFC	40,000	40,000	40,000	40,000	-	50,000	10,000	25.0%	
1011401	49051 LESTER HOUSE RENT	11,000	10,333	15,500	15,500	-	-	(15,500)	-100.0%	
		1,548,962	1,473,813	1,408,036	1,364,050	657,636	1,358,350	(5,700)	-0.4%	
GENERAL GOVERNMENT -- GRANTS										
1011402	41005 TELEPHONE LINE GRANTS	21,250	25,170	37,062	25,000	-	25,000	-	0.0%	
1011402	42001 PILOT: STATE PROPERTY	1,184,140	925,100	1,000,994	931,157	1,022,896	931,157	-	0.0%	
1011402	42007 DISABLED REIMBURSEMENT	979	972	940	1,000	1,185	1,000	-	0.0%	
1011402	42010 EMERGENCY MANAGEMENT	-	11,413	10,850	15,600	3,900	15,600	-	0.0%	
1011402	42011 ADDITIONAL VETERANS GRANT	3,562	4,360	4,281	4,300	3,163	4,300	-	0.0%	
1011402	42012 MISCELLANEOUS STATE GRANTS	-	-	-	-	-	-	-	-	
1011402	42014 PEQUOT FUND	1,391,000	1,391,000	1,391,000	1,391,000	462,667	1,391,000	-	0.0%	
1011402	42044 MUNIC REV SHARING -- SALES TAX	-	291,322	390,170	-	-	-	-	-	
		2,600,931	2,649,337	2,835,297	2,368,057	1,493,811	2,368,057	-	0.0%	
PUBLIC SAFETY -- CHARGES FOR SERVICES										
1012001	47005 LEDYARD FIRE POLICE CHARGES	-	-	-	500	-	500	-	0.0%	
1012001	47007 DISPATCH REGIONALIZATION	93,016	70,325	95,036	92,000	77,753	95,000	3,000	3.3%	
1012001	47017 GALES FERRY FIRE POLICE CHARGES	2,260	-	1,127	500	-	500	-	0.0%	
1012001	47018 POLICE OUTSIDE OT	88,460	230,800	106,403	112,250	97,697	135,000	22,750	20.3%	
1012001	47038 PERMIT FEES	3,535	4,325	4,375	5,040	1,900	4,900	(140)	-2.8%	
1012001	47039 RECORDS FEES	2,039	2,210	2,076	2,000	1,156	2,000	-	0.0%	
1012001	47055 SHARED SERVICES - ASSESSOR	3,071	33,024	29,401	36,800	18,426	36,800	-	0.0%	
		192,381	340,684	238,418	249,090	196,932	274,700	25,610	10.3%	

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET REVENUES

ACCOUNT	DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025		2026 PROPOSED	DIFF VS 2025 ORIGINAL BUDGET	% Chg over PY	
					ADOPTED	YTD-1/31/25				
PUBLIC SAFETY -- GRANTS										
1012002	42034	DUI GRANT REIMBURSEMENT	544	-	-	8,000	-	12,000	4,000	50.0%
1012002	47049	DISPATCH PRESTON	25,000	25,000	30,500	30,500	30,500	30,500	-	0.0%
			25,544	25,000	30,500	38,500	30,500	42,500	4,000	10.4%
HEALTH & WELFARE -- CHARGES FOR SERVICES										
1013001	47021	SENIOR CENTER FEES	10,812	13,565	1,557	-	1,087	-	-	
1013001	47034	PUBLIC HEALTH NURSING FEES	636,929	539,462	18,032	-	-	-	-	
			647,741	553,027	19,589	-	-	-	-	
HEALTH & WELFARE -- GRANTS										
1013002	42003	YOUTH SERVICES	26,390	33,515	31,022	-	-	-	-	
1013002	42032	PILOT: SR HOUSING AUTHORITY	8,422	9,673	7,810	8,200	8,653	8,200	-	0.0%
			34,812	43,188	38,832	8,200	8,653	8,200	-	0.0%
PUBLIC WORKS -- CHARGES FOR SERVICES										
1014001	47020	TIPPING FEES	54,018	47,862	42,013	40,000	19,682	35,000	(5,000)	-12.5%
1014001	47056	SHARED SERVICES - MECHANIC	-	-	8,000	-	56,000	96,000	96,000	
			54,018	47,862	50,013	40,000	75,682	131,000	91,000	227.5%
LIBRARIES -- CHARGES FOR SERVICES										
1015001	47032	LIBRARY FEES	538	587	6,470	5,500	4,260	6,000	500	9.1%
			538	587	6,470	5,500	4,260	6,000	500	9.1%
PARKS & RECREATION -- CHARGES FOR SERVICES										
1016001	47033	PROGRAM REGISTRATION FEES	3,985	3,713	2,940	3,000	1,116	3,000	-	0.0%
			3,985	3,713	2,940	3,000	1,116	3,000	-	0.0%
EDUCATION -- CHARGES FOR SERVICES										
1017001	47010	VO AG TUITION	717,110	728,355	829,361	764,176	388,938	411,563	(352,613)	-46.1%
1017001	47011	SPECIAL EDUCATION TUTION	82,089	126,736	60,559	82,086	47,438	25,500	(56,586)	-68.9%
1017001	47012	NON RESIDENT TUITION	34,648	43,470	71,867	44,772	-	88,180	43,408	97.0%
			833,847	898,561	961,787	891,034	436,376	525,243	(365,791)	
EDUCATION -- GRANTS										
1017002	42016	FEDERAL PUBLIC LAW 874	1,387,082	1,558,206	1,804,635	1,050,000	606,153	1,050,000	-	0.0%
1017002	42018	VOAG GRANT	997,429	1,051,239	1,019,200	850,000	1,131,489	1,244,394	394,394	46.4%
1017002	42020	EDUCATION COST SHARING	11,438,366	11,475,245	11,547,735	11,904,199	6,016,310	11,904,199	-	0.0%
			13,822,877	14,084,690	14,371,570	13,804,199	7,753,952	14,198,593	394,394	2.9%
TAXES										
1019501	41000	PROPERTY TAXES, CURRENT	40,533,369	41,803,461	43,281,054	46,166,010	42,709,752	49,505,431	3,339,421	7.2%
1019501	41001	ARREARS	316,937	366,922	408,251	351,000	205,086	320,000	(31,000)	-8.8%
1019501	41002	INTEREST	231,091	262,415	255,299	234,000	140,224	205,000	(29,000)	-12.4%
1019501	41003	SUSPENSE TAX COLLECTIONS	12,545	10,251	10,066	11,000	18,493	13,000	2,000	18.2%

TOWN OF LEDYARD
 FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET REVENUES

ACCOUNT	DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025		2026 PROPOSED	DIFF VS 2025 ORIGINAL BUDGET	% Chg over PY
					ADOPTED	YTD-1/31/25			
1019501 41004	LIENS	15,891	21,106	14,211	16,000	6,478	13,000	(3,000)	-18.8%
1019501 41008	MV PROPERTY TAX GRANT	-	143,385	213,782	330,933	352,343	411,062	80,129	24.2%
		41,109,833	42,607,540	44,182,663	47,108,943	43,432,376	50,467,493	3,358,550	7.1%
OTHER REVENUE									
1019502 49002	TRANSFER IN: BOND PREMIUM	204,155	-	-	-	-	-	-	-
1019502 49002	TRANSFER IN: OTHER		210,517	3,500	1,000,000	-	1,290,422	290,422	29.0%
1019503 48001	INTEREST ON DEPOSITS	43,050	576,150	1,010,972	550,000	623,552	525,000	(25,000)	-4.5%
		247,205	786,667	1,014,472	1,550,000	623,552	1,815,422	265,422	17.1%
	TOTAL	61,122,674	63,514,669	65,160,587	67,430,573	54,714,846	71,198,558	3,767,985	5.6%

TOWN OF LEDYARD
FISCAL YEAR 2026 MAYOR'S PROPOSED BUDGET
CAPITAL IMPROVEMENT PLAN SUMMARY

Department	Account #	Account Name	Project Description	2025 Apprpr	Current Account Balance	FY2025 REQUESTS			Source of Non-Tax Funding									
						Dept Request	Mayor	Preliminary Tax Levy	LoCIP	Town Aid Road Grant	Municipal Aid Grant	Convey-ance	BOE CNR	Other				
General Government																		
Town Council	21010101-57300	New Equipment	Laptop Reserve Fund	1,500	2,612	1,500	1,500	1,500	-	-	-	-	-	-	-			
Historic Districts	21010103-54500	Bldg Maintenance	Drainage projects	10,000	29,583	10,000	10,000	10,000	-	-	-	-	-	-	-			
Assessor	21012103-53305	Revaluation	Revaluation Reserve	30,000	-	50,000	50,000	50,000	-	-	-	-	-	-	-			
MIS	21012151-57310	Equip Replacement	Technology Upgrades	70,000	2,405	73,500	71,500	71,500	-	-	-	-	-	-	-			
Public Safety																		
Police	21020101-57510	Vehicle	Police Vehicles	114,055	75,628	106,653	53,326	53,326	-	-	-	-	-	-	-			
Police	21020101-56378	CALEA Accreditation	CALEA Accreditation	13,850	6,369	7,868	6,500	6,500	-	-	-	-	-	-	-			
Police	21020101-56379	Psych Exam Reserve	Psychological Exam Reserve	1,375	3,000	1,375	1,375	1,375	-	-	-	-	-	-	-			
Police	21020101-57300	New Equipment	No current year request	12,904	690	-	-	-	-	-	-	-	-	-	-			
Police	New Account	LPR cameras	Flock Safety Cameras	-	-	12,750	12,750	12,750	-	-	-	-	-	-	-			
Police	New Account	Firearm Replacement Reserve	Firearm Reserve Fund	-	-	7,000	7,000	7,000	-	-	-	-	-	-	-			
Police	21020101-58692	In Car Video	In Car Video	1,800	11,702	1,800	1,800	1,800	-	-	-	-	-	-	-			
Police	21020101-58695	Body Cameras	Body Worn Cameras	7,050	13,604	7,050	7,050	7,050	-	-	-	-	-	-	-			
	21020103-57300	New Equipment	Radio Base Station Reserve Fund	54,500	53,761	8,500	8,500	8,500	-	-	-	-	-	-	-			
ACO	21020105-57300	New Equipment	ACO Vehicle Reserve Fund	2,000	3,828	2,000	2,000	2,000	-	-	-	-	-	-	-			
Ledyard Fire	21020501-57300	New Equipment	Fire Hose	-	-	3,000	3,000	3,000	-	-	-	-	-	-	-			
Ledyard Fire	21020501-57300	New Equipment	SCBA Replacement	-	-	12,000	12,000	12,000	-	-	-	-	-	-	-			
Ledyard Fire	21020501-57300	New Equipment	R-11 light tower	56,000	52,655	15,000	-	-	-	-	-	-	-	-	-			
Ledyard Fire	21020501-57300	New Equipment	Gear Dryer	-	-	12,000	12,000	12,000	-	-	-	-	-	-	-			
Ledyard Fire	21020501-57300	New Equipment	Battering ram	-	-	12,000	12,000	12,000	-	-	-	-	-	-	-			
Ledyard Fire	21020501-56215	Clothing Emerg. Serv.	Fire Fighter Personal Protective Equip.	10,000	12,334	15,000	15,000	15,000	-	-	-	-	-	-	-			
Gales Ferry Fire	21020551-52615	Clothing Emerg. Serv.	Fire Fighter Personal Protective Equip.	13,000	9,408	16,000	16,000	16,000	-	-	-	-	-	-	-			
Gales Ferry Fire	21020551-57300	New Equipment	Communication Equipment	-	-	5,000	5,000	5,000	-	-	-	-	-	-	-			
Gales Ferry Fire	21020551-57300	New Equipment	Firefighting Equipment	-	-	3,000	3,000	3,000	-	-	-	-	-	-	-			
Gales Ferry Fire	21020551-57300	New Equipment	Air Bottles	-	-	3,000	3,000	3,000	-	-	-	-	-	-	-			
Gales Ferry Fire	21020551-57300	New Equipment	SCBA Replacement	52,000	208,090	13,000	13,000	13,000	-	-	-	-	-	-	-			
Gales Ferry Fire	21020551-57300	New Equipment	Breathing Air Compressor	-	-	12,000	12,000	12,000	-	-	-	-	-	-	-			
Gales Ferry Fire	21020551-57300	New Equipment	Jaws of Life Tools Replacement	-	-	4,000	4,000	4,000	-	-	-	-	-	-	-			
Gales Ferry Fire	21020551-57300	New Equipment	Fire Station Generator Replacement	-	-	-	-	-	-	-	-	-	-	-	-			
Gales Ferry Fire	21020551-57300	New Equipment	Fire Hose Replacement	-	-	4,000	4,000	4,000	-	-	-	-	-	-	-			
Admin Emerg Serv	21020401-57300	New Equipment	AED Reserve	7,500	49,539	9,175	9,175	9,175	-	-	-	-	-	-	-			
Admin Emerg Serv	21020401-54325	Fire Apparatus	Fire Apparatus Replacement	362,552	1,403,085	384,305	307,444	307,444	-	-	-	-	-	-	-			
Public Works																		
PW	21040101-57311	Heavy Equipment	Heavy Equipment	85,000	(78,311)	90,000	90,000	45,000	-	-	-	45,000	-	-	-			
PW	21040101-57312	Large Trucks	Large Trucks	175,000	(12,583)	185,000	185,000	185,000	-	-	-	-	-	-	-			
PW	21040101-57313	Small Trucks	Small Trucks	40,000	40,700	40,000	40,000	40,000	-	-	-	-	-	-	-			
PW	21040101-57314	Light Equipment	Light Equipment	16,000	1,657	16,000	16,000	16,000	-	-	-	-	-	-	-			
PW	21040101-57315	Light Equipment	Pooled Vehicles	10,000	29,300	15,000	15,000	15,000	-	-	-	-	-	-	-			
PW	21040107-54005	Road Restoration	Road Restoration	1,000,000	289,100	1,115,000	900,000	155,659	175,367	147,889	421,085	-	-	-	-			
PW	21040107-54006	Road Maintenance	Road Maintenance	147,889	53,765	147,889	147,889	-	-	147,889	-	-	-	-	-			
PW	21040111-58240	Building Reserve Fund	Municipal Building Reserve Fund	90,000	207,910	100,000	100,000	100,000	-	-	-	-	-	-	-			
PW	21040111-58240	Building Reserve Fund	Whitford Brook Watershed Infrastructure	1,800,000	-	2,250,000	2,250,000	-	-	-	-	-	-	-	2,250,000			
Library																		
Library			Technology Upgrades	4,000	-	-	-	-	-	-	-	-	-	-	-			
Parks & Recreation																		
PR	Fund 0203	Site Improvements	See CIP Backup for Details	-	-	165,000	65,000	-	-	-	-	65,000	-	-	-			
Schools																		
Capital / CNR	CNR TOTAL		See CIP Backup for Details	-	-	577,500	504,500	385,871	-	-	-	-	118,629	-	**			
Operating	OPERATING TOTAL		See CIP Backup for Details	-	-	134,500	134,500	-	-	-	-	-	-	134,500	***			
TOTAL						5,648,365	5,111,809	1,606,450	175,367	295,778	421,085	110,000	118,629	2,384,500				

** Gen Fd Carryover
*** BOE Operating Budget



TOWN OF LEDYARD CONNECTICUT

Fred B. Allyn III
Mayor

Kristen Chapman
Executive Assistant to the Mayor

741 Colonel Ledyard Highway
Ledyard, CT 06339-1551
Telephone (860) 464-3222
FAX (860) 464-1126

Re: Contingency Plan

Pursuant to Chapter VII, Section 1 of the Town Charter, revised 12/3/2018, the Mayor is required to include in the budget submittal “plans for dealing with additional reductions in State funding that might occur after the General Government and Board of Education budgets are approved at referendum.”

The following outlines possible General Government reductions/ increases for FY26 that could cover up to \$501,536 if the State of Connecticut reduced funding to the Town of Ledyard after budget passage:

- **Reduce capital purchase of new police cruisers from 2 to 1: \$57,000**
- **Reduce MIS capital technology upgrades: \$30,000**
- **Reduce tax levied portion of capital road restoration: \$300,000**
- **Reduce Public Works Salt and Sand budget (#1014010107-56301): \$25,000**
- **Reduce retirement cashouts (#10110253-52206): \$5,000**
- **Eliminate seasonal help in tax office (#10112131-51300): \$9,800**
- **Eliminate memberships for EDC (#10114305-58100): \$7,236**
- **Increase building permit fees on interim basis: +\$12,500**
- **Utilize Surplus funds to budget shortfall: \$55,000**

It is noted that the General Government operates very lean in both expenses and staffing, so each of these items will have its own impact on the taxpayer- be it in the form of lesser road conditions, reduced services, reduced economic development opportunities, increased fees or a combination of the above.



Ledyard Public Schools BOE Budget Discussion 2025-2026





Mission Statement

Ledyard Public Schools provides every child with the experiences, supports, and opportunities necessary for life and success in our diverse and evolving world.



2024-29 Strategic Plan

STRATEGIES

ENHANCE PARTNERSHIPS WITHIN AND BEYOND THE SCHOOLS

Grow and develop relationships with staff, students, families, and members of the community to create belonging and partnerships that support the attainment of school and community goals.

PROVIDE OPPORTUNITIES FOR ALL STUDENTS

Promote opportunities and provide support to all students that allow them to advance skills, expand their understanding, and pursue their interests.

ENSURE ACTIVE, ENGAGED LEARNING

Engage students and staff to inquire, build understanding, and remain active participants in the learning process while contributing to the school community.

District BUDGET PRIORITIES:

- Continue opportunities for students in alignment with the strategic plan;
- Successful launch of the new literacy program (in compliance with the State of CT mandate) to benefit our students;
- Ongoing professional growth and support of our educators and staff;
- Continue enhancements and evolution of our intervention model;
- Continue to address and ameliorate achievement gaps and the number of students below basic on the SBAC.



Some Key Changes

- Security Enhancements
- Increased literacy intervention capacity with High Dosage Tutoring
- 4.0 FTE Paraeducators to support regular and special education programming
- 3.0 FTE Elementary STEM Teachers & Materials



25-26 Budget Adjustments

Contractual Salary increases		\$939,285
Inflationary adjustments, as follows:		
	Misc Inflationary Adjustments	\$68,989
	Transportation	\$77,251
	Utilities	\$44,800
	Special Education	\$482,569
	HVAC required services	\$37,000
Budget Savings		-\$134,915
Security enhancements		\$113,500
Budget Requests		\$668,939

Budget Recommendations

2025-2026

BLUE - Reduction to budget

-\$134,915

Request	Estimated Cost	Location	Type
Initial purchase reduction for grade 4-5 teachers and interventionists ipads	-\$6,825	Curriculum	Equipment
Reduction from Year 1 cost of mandated literacy program	-\$48,000	Curriculum	Supplies
Discontinue usage of Lexia software	-\$15,240	Curriculum	Supplies
Reduction in non-dedicated ambulance service	-\$1,350	LHS Athletics	Prof Serv
Expected heating oil decrease	-\$25,000	Maintenance	Supplies
Reduction in initial costs for program from the prior year	-\$15,000	LMS	Equipment
Reduction in initial supplies - unified arts	-\$4,500	LMS	Supplies
Remove CABA	-\$19,000	Districtwide	Other

*Order within levels does **463**
necessarily indicate priority.

Budget Recommendations, cont.*

2025-2026			
GREEN - Recommend for inclusion in budget	\$668,939		
Request	Estimated Cost	Location	Type
3.0 FTE Elementary STEM	\$193,896	Curriculum	Salary
Elementary STEM materials	\$4,500	Elementary	Equipment
Increase TEAM Mentor payment to \$750 a year	\$9,983	Curriculum	Salary
General curriculum supplies	\$4,700	Curriculum	Supplies
Central Office Surge Capacity	\$3,120	Curriculum	Salary
Intervention Resources	\$15,000	Curriculum	Supplies
Math Learning Center K-5 (student books, manipulatives, intervention resources)	\$17,612	Curriculum	Supplies
Curriculum Associates iReady/Ready Classroom 6-8 (ELA and Math)	\$44,266	Curriculum	Supplies
Textbooks - General Instruction (increase over prior year)	\$16,772	Curriculum	Supplies
DreamBox	\$25,728	Curriculum	Supplies
Forefront Platform K-5	\$5,736	Curriculum	Supplies
Ignite - literacy intervention program	\$50,000	Curriculum	Prof Serv
Various athletics expense increase	\$31,450	LHS Athletics	Other

Budget Recommendations, cont.*

2025-2026			
GREEN - Recommend for inclusion in budget (cont.)	\$668,939		
Request	Estimated Cost	Location	Type
Official and transportation cost increase	\$13,070	LHS Athletics	Prof Serv
Agriculture Science materials	\$4,750	AgriScience	Supplies
Custodial and grounds equipment replacement	\$5,000	Maintenance	Equipment
Expand extracurr offerings: intramurals	\$9,000	LMS	Salary
IXL licenses	\$1,875	LHS	Prof Serv
1.6 FTE Elementary Paraprofessional	\$37,128	Elementary	Salary
After School activities stipend - Elementary Schools	\$13,000	Elementary	Salary
Food service bad debt	\$10,000	Student Services	Other
Unitrends backup appliance	\$10,000	Technology	Prof Serv
Securely web content filtering and detection	\$17,085	Technology	Prof Serv
Frontline Central	\$13,358	Districtwide	Supplies
Residency Investigations	\$15,000	Districtwide	Prof Serv
2.4 FTE Special Education Paraprofessionals	\$55,692	Districtwide	Salary
Increase daily sub rate by \$5 to \$130/day	\$15,760	Districtwide	Salary
Musical equipment/instrument	\$15,457	Curriculum	Equipment
Wrestling Mats	\$10,000	LMS	Equipment

Budget Recommendations, cont.*

2025-2026

2025-2026			
YELLOW - Considered for inclusion in budget	\$1,250,384		
Request	Estimated Cost	Location	Type
BMS system parts at GHS/LMS	\$35,000	Maintenance	Supplies
LHS/LMS Late bus	\$167,582	Transportation	Prof Serv
Advanced email filtering / attack prevention	\$14,400	Technology	Prof Serv
Behavior interventionist (2)	\$72,772	Student Services	Salary
BCBA (2)	\$210,000	Student Services	Salary
Math Coach (2)	\$190,000	Elementary	Salary
1.0 FTE Instructional Coach - LMS	\$86,826	Curriculum	Salary
1.0 FTE ELA Interventionist - LMS	\$86,826	Curriculum	Salary
1.0 FTE Math Interventionist - LMS	\$86,826	Curriculum	Salary
Art display cases 200 hallway (locker removal)	\$11,000	LHS	Other
1.0 FTE English teacher	\$64,632	LHS	Salary
1.0 FTE Mathematics teacher	\$64,632	LHS	Salary
Content Facilitator Stipends	\$6,888	LMS	Salary
Assistant Maintenance Director	\$75,000	Maintenance	Salary
Attendance Home Visitors (2 FTE)	\$78,000	Student Services	Salary

Budget Recommendations, cont.*

2025-2026			
RED - Considered for inclusion in future budget	\$870,558		
Request	Estimated Cost	Location	Type
1.0 FTE Band teacher (add 0.5 FTE to JWL & GHS)	\$64,632	Elementary	Salary
Transition Kindergarten teacher, est MA3	\$57,520	GFS	Salary
Transition Kindergarten teacher, est MA3	\$57,520	GHS	Salary
General interventionist, est MA3	\$57,520	LMS	Salary
Director of Curriculum	\$140,000	Curriculum	Salary
Expanded prek; 3 teachers and 6 paraprofessionals	\$345,000	Student Services	Salary
2 Elementary World Language Teachers	\$127,166	Curriculum	Salary
Grade level field experience	\$15,500	LMS	Prof Serv
Disc Golf Course	\$5,700	LHS	Equipment

Total Budget Request 2025-2026

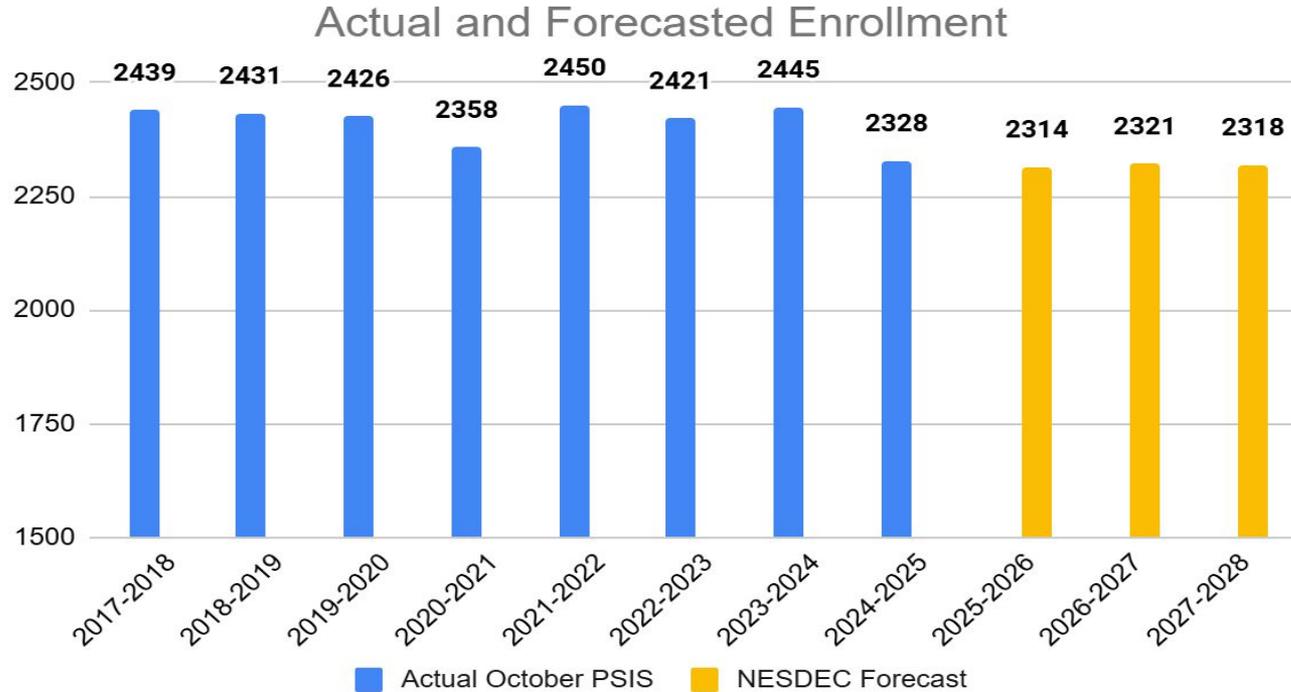
\$40,667,242

Increase from 2024-2025

\$2,297,419 or 5.98%

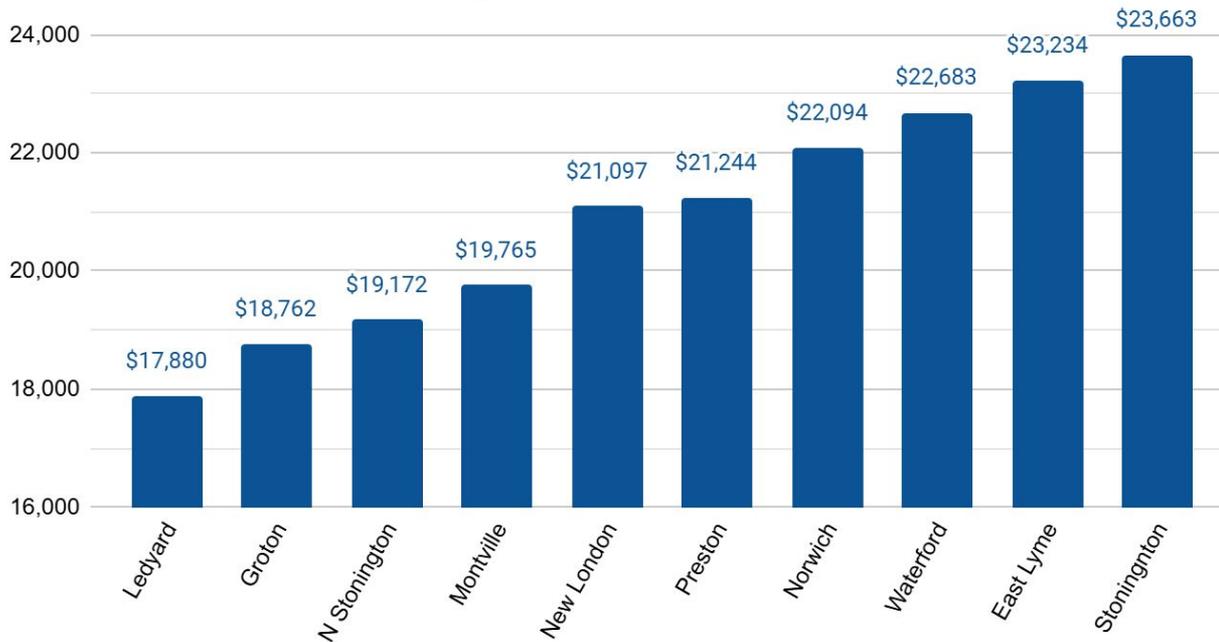


Actual and Forecasted Enrollment



Per Pupil Expenditure: New London County

Areas Towns in NL County 2023-2024 NCEP



January 2025 per CSDE

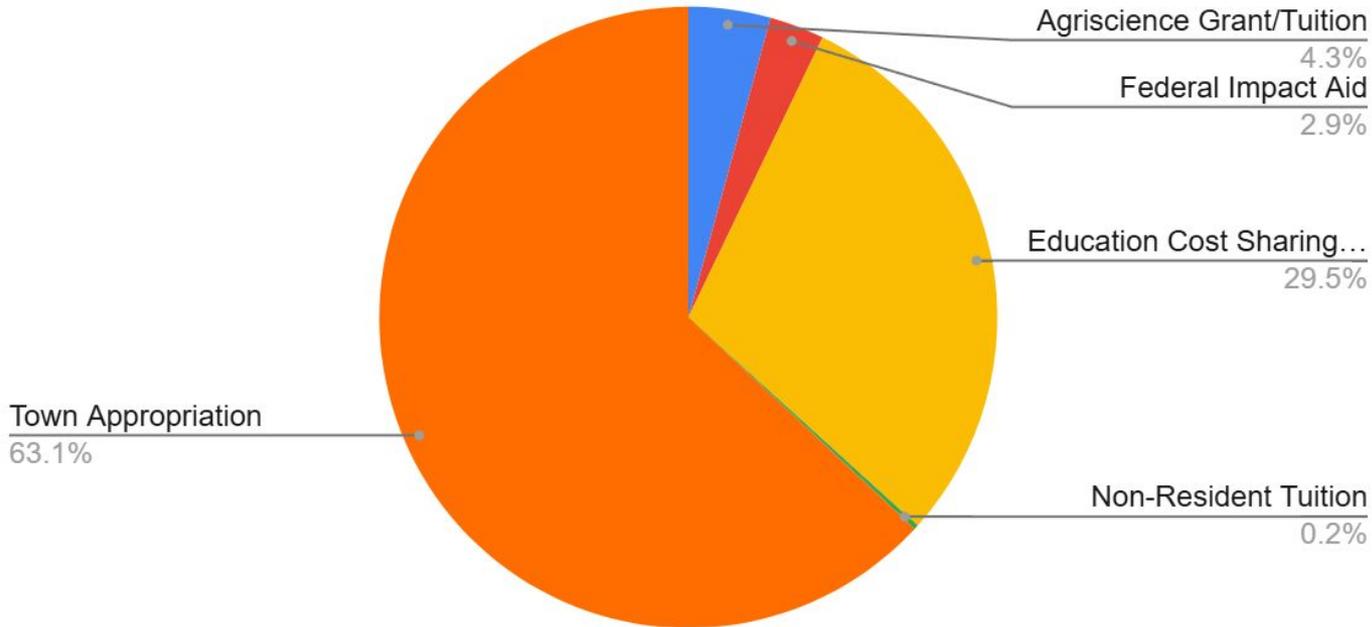




Funding Sources

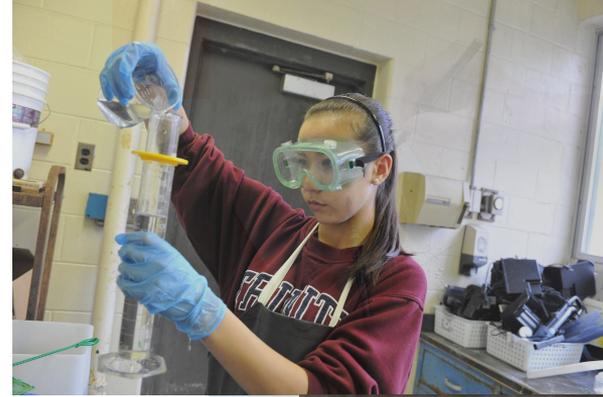


Town of Ledyard Proposed 2025-26 Estimated BOE Funding Source



Estimated Revenue

REVENUE					
	Actual 2022-23	Actual 2023-24	Town Budget 2024-25 (MUNIS)	Proposed Budget 2025-26	Variance Proposed 2025-26 Budget to 2024-25 Budget
State/Federal Revenues					
FPL 503 (Impact Aid)	\$1,558,207	\$1,804,635	\$1,050,000	\$1,164,441	\$114,441
AgriScience Operating	\$1,051,239	\$1,019,200	\$850,000	\$1,331,385	\$481,385
Education Cost Sharing (ECS)	\$11,475,245	\$11,547,735	\$11,904,199	\$12,016,278	\$112,079
Subtotal - State/Federal Revenues	\$14,084,691	\$14,371,570	\$13,804,199	\$14,512,104	\$707,905
Tuition Based Revenues					
Non-Resident Reg Ed Tuition	\$43,470	\$71,867	\$44,772	\$62,680	\$17,908
Non-Resident Spec Ed Tuition	\$126,736	\$60,559	\$82,086	\$25,500	-\$56,586
AgriScience Tuition	\$728,355	\$829,361	\$764,176	\$411,563	-\$352,613
Subtotal - Tuition Based Revenues	\$898,561	\$961,787	\$891,034	\$499,743	-\$391,291
Total State/Federal & Tuition Based Revenues	\$14,983,252	\$15,333,357	\$14,695,233	\$15,011,847	\$316,614



Any questions or Feedback? [FAQ Online at Ledyard.net](http://Ledyard.net)



LEDYARD PUBLIC SCHOOLS

Board of Education

Adopted 2025-26 BUDGET



Date Adopted: 02.11.2025

MEMORANDUM

TO: FRED ALLYN, MAYOR, TOWN OF LEDYARD
FROM: ANTHONY FAVRY, LEDYARD BOARD OF EDUCATION
SUBJECT: LEDYARD BOARD OF EDUCATION ADOPTED 2025-26 BUDGET
DATE: FEBRUARY 24, 2025

On behalf of the Ledyard Board of Education, sharing with you the 2025-2026 budget proposal for Ledyard Public Schools (LPS), which was formally adopted at our regular meeting on February 11, 2025. This budget reflects the collective efforts of our district leadership and Board members, all of whom are committed to supporting student achievement while remaining fiscally mindful to our community.

Ledyard Public Schools is a special place—our educators, administrators, and staff work tirelessly to provide a high-quality education for every student, and we are fortunate to have a community that values and supports our schools. As a district, we take great pride in delivering strong academic programs, while operating highly efficiently, at a cost below comparable and neighboring districts, ranking in the lowest 10% in per-pupil spending statewide.

This year's budget is built with a focus on preserving essential services, managing contractual obligations, and strategically investing in key priorities that align with our recently adopted District Strategic Plan which are focused on meeting the growing needs of our students, for whom their educational welfare is our top priority as referenced in our Board Bylaws.

- **70.2% of the proposed increase** is tied to maintaining required services, fulfilling contractual agreements (40.9%), and addressing inflationary cost increases (29.3%).
- **29.1% is allocated for targeted programmatic improvements**, including additional resources to enhance instruction and student support services.
- **4.9% is dedicated to security enhancements**, ensuring safe and secure learning environments across all schools.
- **1.6% reflects state-mandated HVAC services**, providing for required inspections/evaluations of these critical systems.
- These priorities are partially offset by **line-item reductions of 5.9%**, reflecting our ongoing commitment to fiscal responsibility.

Proactively pursuing grants continues to be a focus to offset growing costs. In recent years, LPS has secured \$1 million in competitive DoDEA grants to enhance curriculum and interventions in literacy and math at the elementary level. These grants covered initial program implementation costs, professional learning, and instructional materials—planned, critical and necessary investments that have strengthened teaching and learning in our schools. As these grants sunset, the ongoing costs for curriculum materials are now part of our operating budget ensuring education continuity.

Uncertainties and challenges remain, particularly in the areas of special services and facilities maintenance. The increasing need for specialized student services, coupled with a shortage of external providers, has driven up tuition and specialized transportation costs. Additionally, maintenance demands for the HVAC systems at LMS and GHS continue to rise, compounded by state-mandated but unfunded HVAC inspection requirements.

Budget Overview

The **proposed 2025-2026 Ledyard Public Schools budget is \$40,667,242**, reflecting a **\$2,297,419 (5.98%) increase** over the current fiscal year.

Key investments in this proposal include:

- Three (3) new Elementary STEM teachers to expand hands-on, inquiry-based learning opportunities.
- Security enhancements across all schools to ensure student and staff safety.
- Innovative high-dosage tutoring for literacy intervention, providing targeted support for students who need it most.
- Four (4) additional Paraprofessional positions to support both regular and special education teams.

As a Board, we remain dedicated to ensuring that every student has access to an excellent education while being mindful of our responsibility to taxpayers. We welcome your questions, feedback, and continued engagement as we move through the budget process.

Thank you for your ongoing support of Ledyard Public Schools and the students we serve.

Sincerely,

Anthony Favry
Chair, Ledyard Board of Education

**Ledyard Board of Education
2025-26**

Budget adopted at 02/11/2025 BOE meeting

February 24, 2025

Total Budget: \$40,667,242

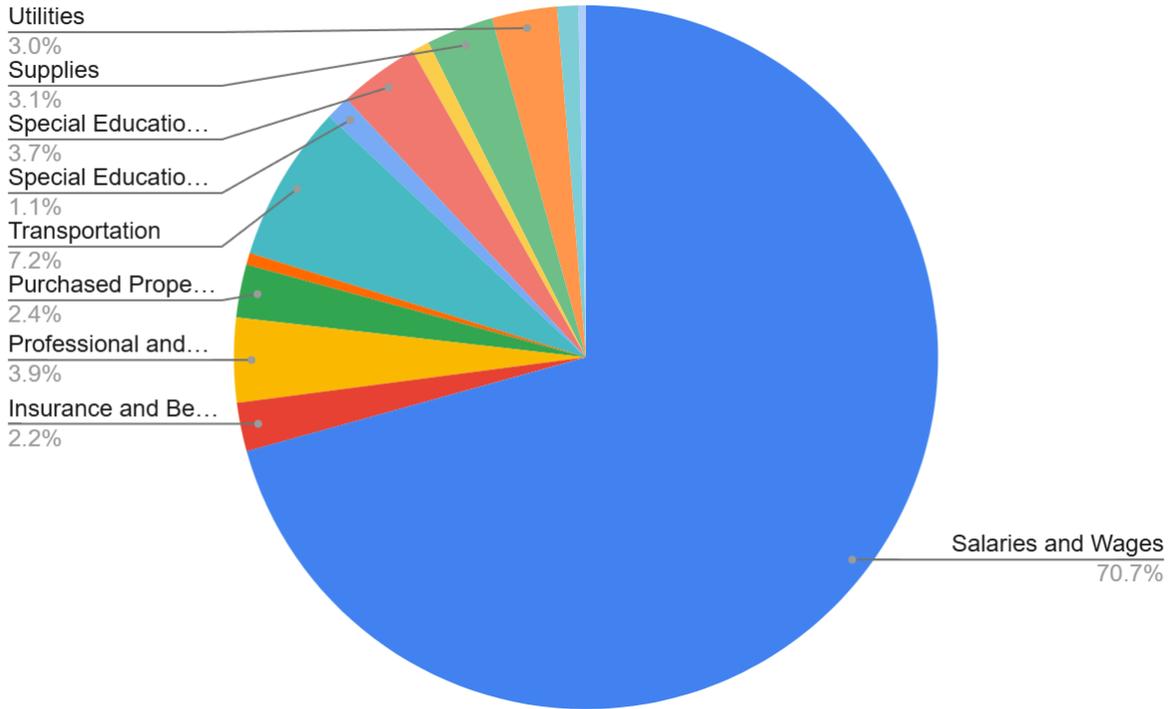
Budget Increase: \$2,297,419 (5.98%)

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**BOARD OF EDUCATION PROPOSED BUDGET
SECTION I: EXECUTIVE SUMMARY**

2025-26 Budget Breakdown



Salaries and Wages (object codes 51010-51300) – Increase \$1,200,049 (4.35%)

Teacher salaries support regular education activities, library media services, the special education program, pre-kindergarten program, guidance and career services, intervention, social workers, and school psychologists. Teacher Salaries (51030-51050) increased overall by \$870,243. This increase includes the contractual gross wage increase, plus step increases, with two known retirements, at this time. In addition, the 2025-2026 budget includes requests for 3.0 FTE ScienceTechnologyEngineeringMath (STEM) teachers at the elementary level to support expanded coursework that align with our strategic plan’s commitment to engage our students in rigorous learning experiences.

School Administration is involved in activities associated with directing and managing individual schools’ operations following system-wide policies and standards. The administration is responsible for the supervision of all school operations, including oversight of curriculum and instruction, students’ academic and extracurricular activities, assignment of duties, evaluation of staff members and maintenance of educational records. School-based administration

includes 4.0 FTE Principals, 5.0 FTE Assistant Principals, and 4.0 FTE Special Education Administrators. The Ledyard Administrators Association (LAA) contract calls for a gross wage increase of 3.0% over the 2024-25 year.

The AFSCME Custodial/Maintenance bargaining unit, as well as the AFSCME Secretarial bargaining unit agreements are yet to be negotiated for the next fiscal year. Funds are allocated for the AFSCME Paraprofessional and AFSCME Information Technology bargaining units based on ratified contracts. All of the aforementioned staff members are responsible for the oversight of critical district tasks that include, but are not limited to: Administrative tasks for offices, data management, attendance data, purchasing, maintenance and cleaning of building sites, maintenance of grounds, maintenance of equipment, student information systems, information technology hardware used by staff and students, and assistance in oversight of students.

The substitute teacher rate has been adjusted (\$15,760), from \$125/day to \$130/day.

Employee Benefits (object codes 52200-52800) – Increase \$56,427 (6.61%)

Unemployment Expense (52600), District Tuition Reimbursement (52350), and Social Security/Medicare Expense (52200) have been adjusted based on trends, previous fiscal year expenditures and anticipated increases.

The Town managed budget includes funds for school district personnel health/medical insurance. The Ledyard Education Association, our largest bargaining unit, will increase from a 23.5% premium share in the 2024-2025 fiscal year to a 24.25% premium share in the 2025-2026 school year. In 2025-2026, the LAA Group will have a 21% premium share, increasing ½ percent from 20.5% in 2024-2025; the AFSCME Paraprofessional group will have a 20% premium share (unchanged from 2024-25); and the AFSCME IT group has a 18.55% premium share, increase 0.15% from the previous year. The AFSCME Custodial/Maintenance has a 17.75% premium share in 2024-2025 and will enter into negotiations during this budget year; the AFSCME Secretarial bargaining unit has a 19% premium share and will also enter into negotiations during the coming year.

Insurance costs typically increase annually; assuming a 7.5% increase to insurance rates and flat enrollment, the above premium share changes represent an increase in estimated employee insurance share of \$174,821 to offset town government expenses.

Professional/Technical Services (object codes 53210-53740) – Increase \$139,902 (9.80%)

The significant increases in this line are related to an increase of \$71,877 in special education student services (2091290 53400) and an increase of \$15,000 in the cost of residency investigations (2082320 53400).

Further enhancements (\$50,000) to our literacy intervention programming and Multi Tiered System of Support (MTSS) (2081000 53210) with the use of Ignite Education to provide high impact individual literacy tutoring.

Purchased Property Services (object codes 54100-54900) – Increase \$140,308 (16.47%)

We estimate an increase in technology equipment maintenance in the amount of \$67,058 related to our fiber network, copier leases, K-12 technology services, and out of warranty and failing equipment repair. The district has fully utilized the available eRate grant allocation until September 2026.

Maintenance repair costs (2112600 54300) are projected to increase by \$37,000 more frequent repair needs on the HVAC systems, State required balancing and inspections/evaluations of all of the HVAC systems across the district on a rotating basis.

In addition, the increasing costs of providing athletic programs at LHS has continued to create challenges and required an increase of \$31,450 to purchase supplies and equipment. (2063200 53400).

Other Purchased Services (object codes 55100-55900) – Increase \$546,719 (11.58%)

The budget for transportation (55100) is based on a contractual increase of 5%; \$408.78 per day for a full-size bus. Pupil Transportation services include conveying students to and from school as required by state and federal laws. In addition, the district provides transportation to school sponsored activities. Ledyard currently contracts for twenty-two (22) regular buses and seven (7) special education buses. Ledyard also contracts for five (5) special education vans to transport students to out of district locations. Other providers are utilized for specialized transportation for students, including but not limited to homelessness, DCF placement, IEP or 504 determination, or out of district placement.

Tuition costs are related to three areas: special education out-of-district programs, magnet schools, and adult education. Special Education outplaced tuition is highly volatile and is an area of ongoing risk. Due to escalating student need, enrollment and inflationary cost, special education tuition costs (55600/55700) are forecasted to increase by \$216,204.

Ledyard Public Schools participates in the Norwich Collaborative Adult Education Consortium. The consortium provides mandated courses in citizenship, English for those with limited proficiency, and courses leading to a graduate equivalency diploma (GED). A state grant partially funds this program, and Ledyard Public Schools is required to fund the balance. The adult education line (55900) is budgeted at \$32,725.

Supplies (object codes 56110-56900) – Increase \$66,775 (2.59%)

There is an increase in Electricity expense (56220) of \$35,000 based on a full year of the new supply costs that began December 2024, partially offset by anticipated decreases due to the scheduled installation of new solar panels on Gales Ferry and Juliet Long schools. Natural gas (56210) is expected to increase \$5,000 and heating oil (56200) is scheduled to decrease by \$25,000. Diesel (56260) is anticipated to stay unchanged. Heating oil and diesel fuel are negotiated annually each spring for the following year. Due to weather, fluctuating markets and costs, our utility expenses are an ongoing area of risk.

Instructional supplies (56110) will decrease by \$25,250. This is impacted by a reduction in the cost of the first year of the state-mandated reading program, offset by some increases in AgSci and STEM materials.

Textbook expenses (56400) are adjusted annually based on specific requirements, approved revisions and licensed renewals aligned with the curriculum cycle. The budget for textbooks increased by a net \$34,384 based on the requirements for the upcoming school year. Testing supplies, ELA and Math consumables - instructional technology (56800) is anticipated to increase \$44,266.

Maintenance supplies (2112600 56900) are flat funded in this budget and present an area of risk due to the increasing issues and part costs for the HVAC systems at GHS and LMS.

Equipment (object codes 57300-57350) – Increase \$166,239 (72.73%)

To support student interests and programming we have allocated \$15,457 to replace and purchase needed musical instruments/supplies at the high school (2061012 57310).

Maintenance equipment (2112600 57310) has been increased \$5,000 to address the aging custodial equipment we are currently utilizing across the district.

District software (2082500 57350) went up \$13,358 primarily to allow for the implementation of Frontline Central to address issues related to personnel document management. \$113,500 has been added for security enhancements at all schools (2082400 57300).

Curriculum software (2161601 57350) is estimated to increase a net \$31,464 that accounts for the addition of some software that had been initially paid through the DODEA grant in previous years.

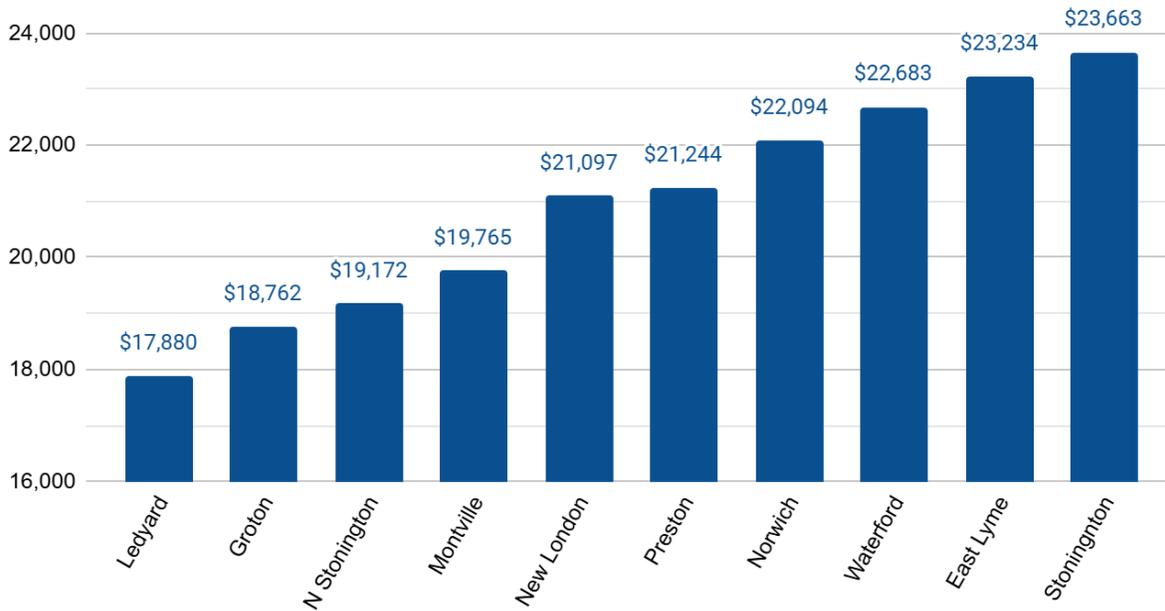
Dues and Fees (object codes 58100-58120) - Decrease \$19,000 (-13.35%)

District dues and fees (58100 and 58120) are budgeted to decrease due to the removal of the CAFE annual membership fees.

**SECTION II:
NET CURRENT EXPENDITURES PER PUPIL**

Connecticut State Department of Education Net Current Expenditures per Pupil (NCEP)					
	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
State Average	\$19,339	\$20,707	\$21,438	\$19,716	\$20,722
Ledyard	\$15,351	\$15,739	\$16,496	\$16,871	\$17,880
Ledyard Rank	154	160	159	153	153

Areas Towns in NL County 2023-2024 NCEP



January 2025 per CSDE

Net Current Expenditures per Pupil

Net Current Expenditures per Pupil (NCEP) has been a primary measure of per-pupil spending in Connecticut for more than three decades. NCEP measures all education expenditures with a couple of adjustments (as explained below) for all the students for which a town is fiscally responsible, regardless of whether the town operates its own school or tuitions its resident students to other districts/regions, magnet or private schools.

ADM

Under C.G.S. Section 10-261(a)(2), average daily membership (ADM) is calculated from the October Public School Information System (PSIS) and the Education Financial System (EFS). ADM

represents resident students educated in and out of the district, adjusted for school sessions in excess of the 180-day/900-hour minimum, tuition-free summer school, and Open Choice participation. Prekindergarten students are counted on a full-time equivalency basis.

NCE

Net current expenditures (NCE) are calculated as defined in Connecticut General Statutes (C.G.S.) Section 10-261(a)(3). **NCE includes all current public elementary and secondary expenditures from all sources, excluding reimbursable regular education transportation, tuition revenue, capital expenditures for land, buildings, equipment, and debt service.** The information for determining NCE is provided from the Education Financial System (EFS).

NCEP

Net current expenditures per pupil (NCEP) represent NCE divided by ADM.

NCEP Rank

Each town is ranked between 1 (highest) and 165 (lowest) in NCEP.

Rank	District Code	District	NCEP
1	125	SHARON	\$49,798.17
2	212	DISTRICT NO. 12	\$39,643.48
3	201	DISTRICT NO. 1	\$38,444.16
4	98	NORFOLK	\$36,808.27
5	21	CANAAN	\$36,174.29
6	31	CORNWALL	\$36,113.57
7	68	KENT	\$35,336.33
8	154	WESTBROOK	\$32,722.11
9	65	HARTLAND	\$30,355.54
10	122	SALISBURY	\$30,153.53
11	63	HAMPTON	\$29,920.25
12	209	DISTRICT NO. 9	\$29,609.16
13	29	COLEBROOK	\$29,074.29
14	211	DISTRICT NO. 11	\$29,021.82
15	117	REDDING	\$28,976.42
16	100	NORTH CANAAN	\$28,890.99
17	50	ESSEX	\$28,888.88
18	36	DEEP RIVER	\$28,497.58
19	204	DISTRICT NO. 4	\$28,451.89
20	26	CHESTER	\$27,733.83

Rank	District Code	District	NCEP
21	57	GREENWICH	\$27,660.47
22	123	SCOTLAND	\$27,530.98
23	213	DISTRICT NO. 13	\$27,386.31
24	24	CHAPLIN	\$27,202.92
25	157	WESTON	\$27,084.79
26	11	BLOOMFIELD	\$27,075.58
27	207	DISTRICT NO. 7	\$27,051.62
28	220	DISTRICT NO. 20	\$26,776.53
29	106	OLD SAYBROOK	\$26,660.12
30	13	BOZRAH	\$26,532.44
31	214	DISTRICT NO. 14	\$26,449.30
32	127	SHERMAN	\$26,415.14
33	158	WESTPORT	\$25,943.18
34	47	EAST WINDSOR	\$25,898.62
35	35	DARIEN	\$25,499.93
36	84	MILFORD	\$25,393.32
37	3	ASHFORD	\$25,165.18
38	145	UNION	\$24,875.95
39	76	MADISON	\$24,832.54
40	71	LEBANON	\$24,593.04
41	160	WILLINGTON	\$24,481.94
42	90	NEW CANAAN	\$24,476.58
43	46	EASTON	\$24,437.79
44	208	DISTRICT NO. 8	\$24,430.27
45	217	DISTRICT NO. 17	\$24,377.39
46	118	RIDGEFIELD	\$24,215.95
47	83	MIDDLETOWN	\$24,190.51
48	147	VOLUNTOWN	\$24,130.33
49	5	BARKHAMSTED	\$24,063.58
50	78	MANSFIELD	\$24,051.73
51	41	EAST HADDAM	\$23,997.92
52	27	CLINTON	\$23,983.09
53	161	WILTON	\$23,756.93
54	137	STONINGTON	\$23,662.71
55	51	FAIRFIELD	\$23,632.72
56	218	DISTRICT NO. 18	\$23,630.13
57	40	EAST GRANBY	\$23,468.77

Rank	District Code	District	NCEP
58	1	ANDOVER	\$23,439.46
59	92	NEW HARTFORD	\$23,418.56
60	219	DISTRICT NO. 19	\$23,370.17
61	215	DISTRICT NO. 15	\$23,320.77
62	62	HAMDEN	\$23,298.08
63	45	EAST LYME	\$23,233.86
64	14	BRANFORD	\$23,227.22
65	141	THOMPSON	\$23,165.21
66	165	WINDSOR LOCKS	\$22,868.28
67	152	WATERFORD	\$22,682.71
68	64	HARTFORD	\$22,633.98
69	67	HEBRON	\$22,462.75
70	148	WALLINGFORD	\$22,436.45
71	162	WINCHESTER	\$22,430.00
72	12	BOLTON	\$22,400.39
73	39	EASTFORD	\$22,387.39
74	23	CANTON	\$22,334.19
75	104	NORWICH	\$22,093.98
76	30	COLUMBIA	\$22,053.63
77	134	STAFFORD	\$22,045.75
78	205	DISTRICT NO. 5	\$21,861.00
79	91	NEW FAIRFIELD	\$21,806.41
80	135	STAMFORD	\$21,789.35
81	79	MARLBOROUGH	\$21,764.55
82	7	BERLIN	\$21,758.89
83	60	GUILFORD	\$21,725.08
84	42	EAST HAMPTON	\$21,670.37
85	97	NEWTOWN	\$21,612.38
86	103	NORWALK	\$21,596.02
87	113	PORTLAND	\$21,400.10
88	164	WINDSOR	\$21,309.42
89	99	NORTH BRANFORD	\$21,281.95
90	94	NEWINGTON	\$21,260.65
91	114	PRESTON	\$21,244.26
92	37	DERBY	\$21,217.90
93	95	NEW LONDON	\$21,096.93
94	54	GLASTONBURY	\$21,037.74

Rank	District Code	District	NCEP
95	139	SUFFIELD	\$20,981.41
96	163	WINDHAM	\$20,927.31
97	140	THOMASTON	\$20,914.22
98	155	WEST HARTFORD	\$20,842.20
99	28	COLCHESTER	\$20,771.71
100	56	GRANBY	\$20,725.38
101	112	POMFRET	\$20,724.86
102	69	KILLINGLY	\$20,676.81
103	129	SOMERS	\$20,656.03
104	128	SIMSBURY	\$20,645.25
105	4	AVON	\$20,597.48
106	107	ORANGE	\$20,506.34
107	153	WATERTOWN	\$20,413.31
108	93	NEW HAVEN	\$20,303.54
109	167	WOODBIDGE	\$20,268.50
110	110	PLAINVILLE	\$20,234.55
111	33	CROMWELL	\$20,226.61
112	143	TORRINGTON	\$20,217.06
113	22	CANTERBURY	\$20,187.69
114	116	PUTNAM	\$20,173.29
115	25	CHESHIRE	\$20,151.38
116	119	ROCKY HILL	\$20,013.11
117	216	DISTRICT NO. 16	\$19,974.27
118	108	OXFORD	\$19,931.36
119	8	BETHANY	\$19,908.75
120	18	BROOKFIELD	\$19,832.04
121	86	MONTVILLE	\$19,765.02
122	121	SALEM	\$19,736.24
123	17	BRISTOL	\$19,712.18
124	109	PLAINFIELD	\$19,653.05
125	138	STRATFORD	\$19,651.36
126	52	FARMINGTON	\$19,485.35
127	111	PLYMOUTH	\$19,378.88
128	210	DISTRICT NO. 10	\$19,330.88
129	101	NORTH HAVEN	\$19,272.80
130	144	TRUMBULL	\$19,269.79
131	96	NEW MILFORD	\$19,269.08

Rank	District Code	District	NCEP
132	102	NORTH STONINGTON	\$19,171.71
133	77	MANCHESTER	\$19,152.24
134	159	WETHERSFIELD	\$19,114.20
135	73	LISBON	\$19,073.56
136	142	TOLLAND	\$19,067.59
137	136	STERLING	\$18,918.18
138	53	FRANKLIN	\$18,889.16
139	146	VERNON	\$18,878.74
140	85	MONROE	\$18,857.59
141	59	GROTON	\$18,762.23
142	32	COVENTRY	\$18,743.03
143	169	WOODSTOCK	\$18,741.50
144	131	SOUTHINGTON	\$18,652.57
145	2	ANSONIA	\$18,541.75
146	44	EAST HAVEN	\$18,502.42
147	133	SPRAGUE	\$18,478.46
148	19	BROOKLYN	\$18,410.53
149	132	SOUTH WINDSOR	\$18,133.17
150	48	ELLINGTON	\$18,067.42
151	124	SEYMOUR	\$17,979.45
152	9	BETHEL	\$17,971.90
153	72	LEDYARD	\$17,879.80
154	49	ENFIELD	\$17,806.42
155	126	SHELTON	\$17,720.56
156	151	WATERBURY	\$17,703.81
157	58	GRISWOLD	\$17,702.74
158	166	WOLCOTT	\$17,423.53
159	88	NAUGATUCK	\$17,105.20
160	89	NEW BRITAIN	\$16,833.43
161	15	BRIDGEPORT	\$16,777.50
162	43	EAST HARTFORD	\$16,180.02
163	156	WEST HAVEN	\$16,053.68
164	34	DANBURY	\$15,667.26
165	80	MERIDEN	\$15,300.82

SECTION III: THE BUDGET PROCESS

The Ledyard Public School District annual operating budget is developed each year through numerous school and central office staff members' collaborative efforts in conjunction with the Superintendent and Board of Education. The timeline for the process begins in August with a review of system objectives for the year, throughout fall with discussions of staffing and school budgets, and through to the Town Meeting held in May.

With the support of the Board of Education, the district continues its process of allocating resources and developing coherence as an organization. Budget requests are based on the holistic district needs and priorities, rather than isolating choices simply to specific schools or department requests. This approach allows for more directed systemic improvements and shifting of resources to improve outcomes for all students. Budget decisions impact educational programs for students as well as the broad range of operations and services within the schools, all of which are designed to support the learning experience and well-being of our students. Our holistic approach works to ensure facilities management, human resources and personnel, transportation, special services, curriculum development, programs of studies, curricular, co-curricular and extra-curricular activities, pupil services, special education, food services, supplies and materials, equipment, and other essential features are moving to an aligned, cohesive, efficient and effective system.

Under the direction of principals and district leadership, budget requests are initially developed at the school and department levels. Proposed budget changes are discussed with the Superintendent and Director of Finance during multiple and iterative school and department budget consultations. Each recommendation is carefully evaluated for its alignment and coherence to district efforts, focus on the improvement of student success/equity, and clearly identified critical needs.

The general steps in this process are:

1. Board of Education members provide feedback on current district operations, initiatives and future planning.
2. The Board of Education receives Town Council Budget Directive Letter, Board of Education issues guidance to the Superintendent through multiple iterative workshops and board meetings.
3. Superintendent provides a budget overview and reviews priorities with the leadership team.
4. Budget requests are reviewed by the Directors, Instructional Leaders, and Principals who make adjustments as necessary to meet overall goals for the department, school, and district as outlined in the Superintendent's guidance.

5. School/program budgets are submitted to the Director of Finance for preliminary review.
6. Budget discussions are held with administrators, the Director of Finance and Superintendent. This iterative process is designed to discuss and determine priorities for the overall district budget request.
7. Superintendent presents the budget to the Board of Education for review in early January.
8. The Board of Education provides opportunity for community review and feedback.
9. The Board of Education discusses, modifies, and adopts the Board's budget, typically by mid-February.
10. The Board of Education budget is provided to the Mayor and Town Council for their consideration and eventual adoption by the community.

2025-2026 BOE Budget Request List

BLUE - Reduction to budget	-\$134,915
GREEN - Recommend for inclusion in budget	\$668,939
YELLOW - Considered for inclusion in budget	\$1,250,384
RED - Considered for inclusion in future budget	\$870,558

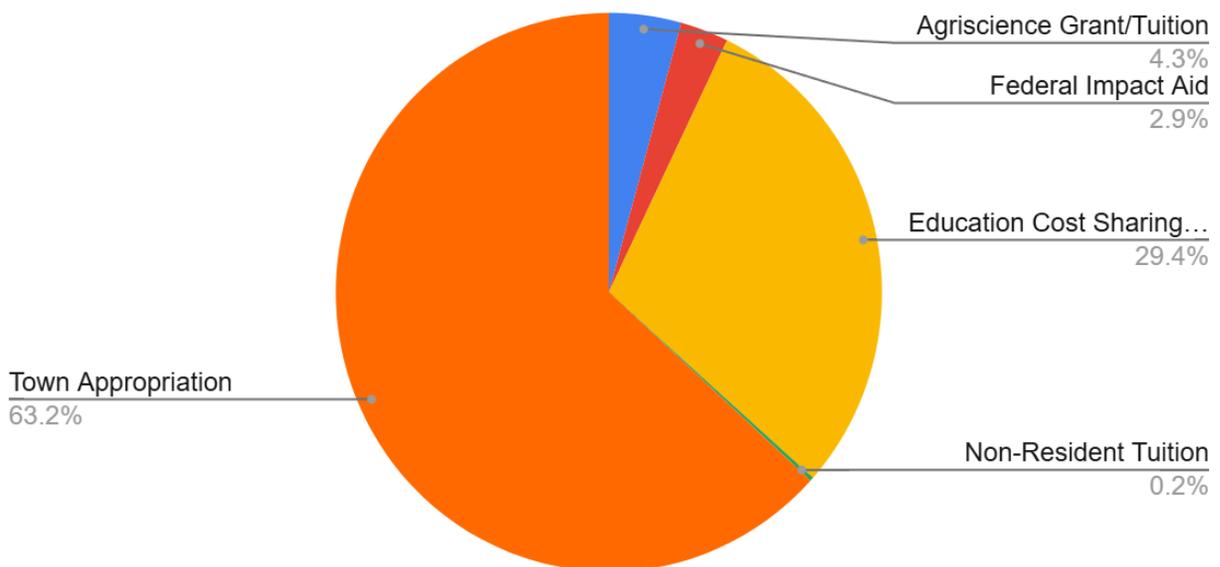
Line	Request	Estimated Cost	Location	Type	Tier
1	Initial purchase reduction for grade 4-5 teachers and interventionists ipads	-\$6,825	Curriculum	Equipment	Blue
2	Reduction from Year 1 cost of mandated literacy program	-\$48,000	Curriculum	Supplies	Blue
3	Discontinue usage of Lexia software	-\$15,240	Curriculum	Supplies	Blue
4	Reduction in non-dedicated ambulance service	-\$1,350	LHS Athlet...	Prof Serv	Blue
5	Expected heating oil decrease	-\$25,000	Maintenance	Supplies	Blue
6	Reduction in initial costs for program from the prior year	-\$15,000	LMS	Equipment	Blue
7	Reduction in initial supplies - unified arts	-\$4,500	LMS	Supplies	Blue
8	Remove CABE	-\$19,000	Districtwide	Other	Blue
9	3.0 FTE Elementary STEM	\$193,896	Curriculum	Salary	Green
10	Elementary STEM materials	\$4,500	Elementary	Equipment	Green
11	Increase TEAM Mentor payment to \$750 a year	\$9,983	Curriculum	Salary	Green
12	General curriculum supplies	\$4,700	Curriculum	Supplies	Green
13	Central Office Surge Capacity	\$3,120	Curriculum	Salary	Green
14	Intervention Resources	\$15,000	Curriculum	Supplies	Green
15	Math Learning Center K-5 (student books, manipulatives, intervention resrces)	\$17,612	Curriculum	Supplies	Green
16	Curriculum Associates iReady/Ready Classroom 6-8 (ELA and Math)	\$44,266	Curriculum	Supplies	Green
17	Textbooks - General Instruction (increase over prior year)	\$16,772	Curriculum	Supplies	Green
18	DreamBox	\$25,728	Curriculum	Supplies	Green
19	Forefront Platform K-5	\$5,736	Curriculum	Supplies	Green
20	Ignite - literacy intervention program	\$50,000	Curriculum	Prof Serv	Green
21	Various athletics expense increase	\$31,450	LHS Athlet...	Other	Green
22	Official and transportation cost increase	\$13,070	LHS Athlet...	Prof Serv	Green
23	Agriculture Science materials	\$4,750	AgriScience	Supplies	Green
24	Custodial and grounds equipment replacement	\$5,000	Maintenance	Equipment	Green
25	Expand extracurr offerings: intramurals	\$9,000	LMS	Salary	Green
26	IXL licenses	\$1,875	LHS	Prof Serv	Green
27	1.6 FTE Elementary Paraprofessional	\$37,128	Elementary	Salary	Green

28	After School activities stipend - Elementary Schools	\$13,000	Elementary	Salary	Green
29	Food service bad debt	\$10,000	Student Se...	Other	Green
30	Unitrends backup appliance	\$10,000	Technology	Prof Serv	Green
31	Securely web content filtering and detection	\$17,085	Technology	Prof Serv	Green
32	Frontline Central	\$13,358	Districtwide	Supplies	Green
33	Residency Investigations	\$15,000	Districtwide	Prof Serv	Green
34	2.4 FTE Special Education Paraprofessionals	\$55,692	Districtwide	Salary	Green
35	Increase daily sub rate by \$5 to \$130/day	\$15,760	Districtwide	Salary	Green
36	Musical equipment/instrument	\$15,457	Curriculum	Equipment	Green
37	Wrestling Mats	\$10,000	LMS	Equipment	Green
38	BMS system parts at GHS/LMS	\$35,000	Maintenance	Supplies	Yellow
39	LHS/LMS Late bus	\$167,582	Transporta...	Prof Serv	Yellow
40	Advanced email filtering / attack prevention	\$14,400	Technology	Prof Serv	Yellow
41	Behavior interventionist (2)	\$72,772	Student Se...	Salary	Yellow
42	BCBA (2)	\$210,000	Student Se...	Salary	Yellow
43	Math Coach (2)	\$190,000	Elementary	Salary	Yellow
44	1.0 FTE Instructional Coach - LMS	\$86,826	Curriculum	Salary	Yellow
45	1.0 FTE ELA Interventionist - LMS	\$86,826	Curriculum	Salary	Yellow
46	1.0 FTE Math Interventionist - LMS	\$86,826	Curriculum	Salary	Yellow
47	Art display cases 200 hallway (locker removal)	\$11,000	LHS	Other	Yellow
48	1.0 FTE English teacher	\$64,632	LHS	Salary	Yellow
49	1.0 FTE Mathematics teacher	\$64,632	LHS	Salary	Yellow
50	Content Facilitator Stipends	\$6,888	LMS	Salary	Yellow
51	Assistant Maintenance Director	\$75,000	Maintenance	Salary	Yellow
52	Attendance Home Visitors (2 FTE)	\$78,000	Student Se...	Salary	Yellow
53	1.0 FTE Band teacher (add 0.5 FTE to JWL & GHS)	\$64,632	Elementary	Salary	Red
54	Transition Kindergarten teacher, est MA3	\$57,520	GFS	Salary	Red
55	Transition Kindergarten teacher, est MA3	\$57,520	GHS	Salary	Red
56	General interventionist, est MA3	\$57,520	LMS	Salary	Red
57	Director of Curriculum	\$140,000	Curriculum	Salary	Red
58	Expanded prek; 3 teachers and 6 paraprofessionals	\$345,000	Student Se...	Salary	Red
59	2 Elementary World Language Teachers	\$127,166	Curriculum	Salary	Red
60	Grade level field experience	\$15,500	LMS	Prof Serv	Red

**SECTION IV:
REVENUES**

REVENUE					
	Actual 2022-23	Actual 2023-24	Town Budget 2024-25 (MUNIS)	Proposed Budget 2025-26	Variance Proposed 2025-26 Budget to 2024-25 Budget
State/Federal Revenues					
FPL 503 (Impact Aid)	\$1,558,207	\$1,804,635	\$1,050,000	\$1,164,441	\$114,441
AgriScience Operating	\$1,051,239	\$1,019,200	\$850,000	\$1,331,385	\$481,385
Education Cost Sharing (ECS)	\$11,475,245	\$11,547,735	\$11,904,199	\$12,016,278	\$112,079
Subtotal - State/Federal Revenues	\$14,084,691	\$14,371,570	\$13,804,199	\$14,512,104	\$707,905
Tuition Based Revenues					
Non-Resident Reg Ed Tuition	\$43,470	\$71,867	\$44,772	\$62,680	\$17,908
Non-Resident Spec Ed Tuition	\$126,736	\$60,559	\$82,086	\$25,500	-\$56,586
AgriScience Tuition	\$728,355	\$829,361	\$764,176	\$411,563	-\$352,613
Subtotal - Tuition Based Revenues	\$898,561	\$961,787	\$891,034	\$499,743	-\$391,291
Total State/Federal & Tuition Based Revenues	\$14,983,252	\$15,333,357	\$14,695,233	\$15,011,847	\$316,614

Town of Ledyard Proposed 2025-26 Estimated BOE Funding Source



**SECTION V:
ENROLLMENT**

Ledyard Public Schools Actual District Enrollment Oct 2016 to Oct 2024									
GRADE	ACTUAL Oct-2016	ACTUAL Oct-2017	ACTUAL Oct-2018	ACTUAL Oct-2019	ACTUAL Oct-2020	ACTUAL Oct-2021	ACTUAL Oct-2022	ACTUAL Oct-2023	ACTUAL Oct-2024
PreK	64	72	70	68	75	86	104	96	87
K	159	179	171	175	138	187	150	169	131
1	160	163	164	165	168	149	184	156	159
2	158	173	150	173	166	173	148	185	151
3	160	165	180	171	174	169	188	151	184
4	175	179	167	178	161	182	172	188	157
5	185	174	180	177	172	176	191	171	183
6	175	190	178	n/a	n/a	n/a	n/a	n/a	n/a
Total PK-5	1236	1295	1260	1107	1054	1122	1137	1116	1052
6	n/a	n/a	n/a	177	178	193	168	199	175
7	166	183	186	179	163	179	188	169	196
8	166	181	196	189	172	174	178	192	164
Total 6-8	332	364	382	545	513	554	534	560	535
9	205	179	205	218	192	181	190	185	188
10	198	191	179	191	210	195	180	193	184
11	197	196	200	167	194	197	184	179	180
12	199	193	182	188	165	197	180	188	189
Total 9-12	799	759	766	764	761	770	734	745	741
Total PK-12	2367	2418	2408	2416	2328	2438	2405	2421	2328

Projected Enrollment 2025-26

2024-25 Actuals (December 2024)							2025-26 Projected						
School	K	1	2	3	4	5	School	K	1	2	3	4	5
Gales Ferry/ Juliet Long	14	17	18	22	20	25	Gales Ferry/ Juliet Long	15	15	17	18	22	20
	14	16	17	21	19	25		15	15	18	18	22	20
	13	17	17	23	19	25		15	15	18	18	23	20
	14	16	19	23	19	25		16	15	18	18	23	20
Total	55	66	71	89	77	100	Total	61	60	71	72	90	80
Gallup Hill School	15	18	20	19	20	22	Gallup Hill School	16	15	23	16	24	20
	16	18	20	18	20	21		16	16	23	16	25	21
	15	19	19	19	21	22		16	15	23	17	25	21
	15	18	20	19	20	19		16	15	22	17	25	21
	15	18		20				16	15		17		
Total	76	91	79	95	81	84		80	76	91	83	99	83
K-5 Total	131	157	150	184	158	184		141	136	162	155	189	163

(Subject to change based on actual student enrollment)

GRADE	Actuals 2024-25 (Dec 24)	Projected 2025-26
6	172	189
7	192	177
8	165	197
Total 6-8	529	563
9	191	170
10	185	196
11	179	190
12	178	184
Total 9-12	733	740

11/14/2024

Ledyard, CT

Enrollment Projections By Grade*																			
Birth Year	Births*	School Year	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2019	147	2024-25	88	131	159	151	184	157	183	175	196	164	188	184	180	189	0	2341	2329
2020	145	2025-26	88	141	124	159	152	192	158	185	172	196	174	187	178	180	0	2196	2284
2021	179	2026-27	88	174	134	124	160	158	190	158	181	172	208	173	181	176	0	2191	2279
2022	162	2027-28	89	157	165	134	125	167	157	192	155	181	182	207	168	181	0	2171	2260
2023	178	2028-29	89	173	149	165	135	130	168	159	188	155	192	181	201	168	0	2162	2251
2024	162	2029-30	89	157	164	149	168	141	129	168	156	168	164	191	175	201	0	2149	2238
2025	165	2030-31	90	160	149	164	150	173	140	131	165	156	199	163	185	175	0	2110	2200
2026	169	2031-32	90	164	152	149	165	156	172	142	128	165	165	186	158	185	0	2099	2169
2027	167	2032-33	90	162	156	152	150	172	155	174	139	128	175	164	192	158	0	2077	2167
2028	168	2033-34	91	163	154	158	153	156	171	157	171	139	136	174	159	192	0	2081	2172
2029	166	2034-35	92	162	155	154	157	159	155	173	154	171	147	135	169	169	0	2050	2142

Note: Ungraded students (UNGR) often are high school students whose anticipated years of graduation are unknown, or students with special needs - UNGR not included in Grade Combinations for 7-12, 9-12, etc.

*Based on an estimate of births

Based on children already born

Based on students already enrolled

** < 10 Not reported, to protect subgroups with fewer than 10 students.

Projected Enrollment in Grade Combinations*										
School Year	PK-5	K-5	PK-2	K-2	3-5	6-8	K-8	6-12	9-12	PK-12
2024-25	1053	965	529	441	524	535	1500	1276	741	
2025-26	1012	924	512	424	500	553	1477	1272	719	
2026-27	1028	940	520	432	508	511	1451	1251	740	
2027-28	994	905	545	456	449	528	1433	1266	738	
2028-29	1007	918	576	487	431	562	1420	1244	742	
2029-30	995	906	559	470	438	512	1418	1243	731	
2030-31	1026	938	563	473	463	452	1388	1174	722	
2031-32	1048	958	555	465	493	435	1393	1141	706	
2032-33	1037	947	560	470	477	441	1388	1130	689	
2033-34	1044	953	564	473	480	467	1420	1128	661	
2034-35	1034	942	563	471	471	498	1440	1108	610	

*Projections should be updated annually to reflect changes in in/out-migration of families, real estate sales, residential construction, births, and similar factors.

Projected Percentage Changes			
School Year	K-12	Diff.	%
2024-25	2241		
2025-26	2196	-45	-2.0%
2026-27	2191	-5	-0.2%
2027-28	2171	-20	-0.9%
2028-29	2162	-9	-0.4%
2029-30	2149	-13	-0.6%
2030-31	2110	-39	-1.8%
2031-32	2099	-11	-0.5%
2032-33	2077	-22	-1.0%
2033-34	2081	4	0.2%
2034-35	2050	-31	-1.5%
Change		-191	-8.5%

**SECTION VI:
PROJECTED STAFFING**

CERTIFIED STAFF							
Position*	Level	Actual 21-22	Actual 22-23	Actual 23-24	Actual 24-25	Proposed 25-26	Change
Superintendent	PK-12	1	1	1	1	1	0
Assistant Superintendent	PK-12	1	1	1	1	1	0
Director of Finance	PK-12	1	1	1	1	1	0
PPS Director	PK-12	1	1	1	1	1	0
Principal	PK-12	4	4	4	4	4	0
Assistant Principal	PK-12	5	5	5	5	5	0
Sped Coordinator	PK-12	4	4	4	4	4	0
Kindergarten	PK-5	10	10	9	9	9	0
Grade 1	PK-5	9	9	9	9	9	0
Grade 2	PK-5	9	9	9	8	8	0
Grade 3	PK-5	8	8	8	9	9	0
Grade 4	PK-5	8	8	8	8	8	0
Grade 5	PK-5	8	8	8	8	8	0
Elementary STEM	PK-5	0	0	0	0	3	3
Art	PK-12	6.8	6.8	7	7	7	0
Business	9-12	1	1	1	1	1	0
English/Language Arts	PK-12	14	14	14	14	14	0
World Language	6-12	6.67	7	7	7	7	0
Health	6-12	2	3	3	3	3	0
Agriscience	6-12	5	5	5	5	5	0
Family/Consumer Sci	6-12	1	1	1	2	2	0
Tech Ed/Computer	6-12	4	4	4	4	4	0
Mathematics	6-12	12	12	12	12	12	0
Science	6-12	13.67	14.67	14.67	14.67	14.67	0
Music	PK-12	7.5	7	7	7	7	0
Social Studies	6-12	12	12	12	12	12	0
Physical Education	PK-12	9	9	9	9	9	0
MTSS Coordinator	PK-8	0	0	0	1	1	0
Literacy Coordinator	PK-8	1	1	1	1	1	0

CERTIFIED STAFF (continued)							
Position*	Level	Actual 21-22	Actual 22-23	Actual 23-24	Actual 24-25	Proposed 25-26	Change
Mathematics Coordinator	PK-8	1	1	1	1	1	0
Literacy Interventionist	PK-12	5	5	7	8	8	0
Math Interventionist	PK-12	6	7	6	6	6	0
Literacy Instructional Coach	PK-5	0	0	2	2	2	0
Clinical Supervision	PK-12	0	0	0	1	1	0
BCBA	PK-12	1	1	0	0	0	0
Sped Pre-K	PK	4	4	3	3	3	0
Sped K-12	K-12	30	30	32	32	32	0
School Readiness Pre-K	PK	2	2	2	2	2	0
Sped Medically Fragile	PK-8	1	1	1	1	1	0
Guidance	6-12	7	8	7.5	7.5	7.5	0
Psychologist	PK-12	5	5	4	4	4	0
Social Worker	PK-12	4	4	7	8	8	0
Speech	PK-12	6	6	6	6	6	0
Media Specialist	PK-12	3	4	4	4	4	0
Total Certified Staff		239.6	244.5	248.2	253.2	256.2	3.0

NON-CERTIFIED STAFF							
Position*		Actual 21-22	Actual 22-23	Actual 23-24	Actual 24-25	Proposed 25-26	Change
Non-union Office Staff		Recategorized non-certified FTEs into new position groupings, which does not align with historical position categories.	5.5	6	6	6	0
CO Clerical			6	6	6	6	0
School Clerical			14	14	14	14	0
Technology			8	5	4	4	0
Paraprofessional			75.2	75.6	69.8	73.8	4
Behavior Specialist			4	5	6	6	0
Tutor			1.2	1.2	1	1	0
Other Student Support			1.7	1.7	2.7	2.7	0
Custodial			19	19	19	19	0
Maintenance			4	4	4	4	0
Total Non-Certified Staff		133.99	138.6	137.5	132.5	136.5	4.0

Total Certified/Non-Certified Staff	373.6	383.1	385.7	385.7	392.7	7.0
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NON-INSTRUCTIONAL STAFF (SUBCONTRACTED EMPLOYEES)	
Service	Provider
Food Service	Chartwells
School Nurses	Town of Ledyard
Transportation	Student Transportation of America
Special Education	Bloom, Community Therapeutix, Soliant

* Certain prior year figures have been reclassified for consistency with the current year presentation.

**SECTION VII:
MUNIS BUDGET REPORT**

The budget projection document in this section is sorted by ORG, composed of location code and function code. Second, it is sorted by object code, identified as OBJECT. The ORG code consists of seven numbers made of two components: the first three numbers are the budget line’s location code, and the last four numbers are the budget line’s function. The OBJECT code in the database groups budget lines by a specific expense in categories including salaries, benefits, purchased services, supplies, and equipment.

For example, a general instruction (1000) instructional supply (56110) budget line at the location Gales Ferry School (202) will be identified as 2021000 56110. A math instruction (1011) teacher salary (51040) at Ledyard Middle School (205) will be identified as 2051011 51040.

Location codes are utilized to group accounts by school building (location codes 201 to 206) and also to group accounts that relate to multiple buildings by type (location codes 207 to 216).

- Next Year Budget Comparison Report: MUNIS report reflecting proposed 2025-2026 budget
- 2025-2026 Budget Including \$ Inc/Dec and % Inc/Dec: Excel spreadsheet showing both dollar and percentage changes over 2024-2025 budget

Location Code	Description	Location Code	Description
202	GALES FERRY	236	TITLE III ELL
203	JULIET W. LONG	237	TITLE III ELL C/O
204	GALLUP HILL SCHOOL	238	TITLE IV
205	LEDYARD MIDDLE SCHOOL	239	TITLE IV C/O
206	LEDYARD HIGH SCHOOL	240	QUALITY ENHANCEMENT PRG GRANT
207	LEDYARD AGRI-SCIENCE	250	IDEA - SECT 619
208	DISTRICT WIDE	251	IDEA - SECT 619 C/O
209	SPECIAL EDUCATION	255	IDEA - SECT 611
210	HEALTH DEPARTMENT	256	IDEA - SECT 611 C/O
211	PLANT & OPERATIONS	268	SPED EXCESS COST
212	TECHNOLOGY	269	ERATE
213	TRANSPORTATION	270	MAGNET SCHOOL TRANS / DODEA
216	CURRICULUM	275	LEAF GRANT
225	SCHOOL READINESS - SEV NEED	277	BEST TRAINING
230	TITLE I	280	ADULT EDUCATION
231	TITLE I C/O	285	MEDICAID
234	TITLE II	290	MISCELLANEOUS GRANTS
235	TITLE II C/O / ESSER		

Function Code	Description	Function Code	Description
1000	GENERAL INSTRUCTION	1400	SUMMER SCHOOL
1001	AGRI-SCIENCE INSTRUCTION	1600	CURRICULUM
1002	ART INSTRUCTION	2120	GUIDANCE
1003	BUSINESS EDUCATION INSTRUCTION	2130	HEALTH
1005	LANGUAGE ARTS INSTRUCTION	2140	PSYCHOLOGY
1006	FOREIGN LANGUAGE INSTRUCTION	2150	SPEECH & LANGUAGE
1007	KINDERGARTEN INSTRUCTION	2190	OTHER SUPPORT SERVICES
1008	HEALTH INSTRUCTION	2200	CAREER COUNSELING
1009	LIFE MANAGEMENT INSTRUCTION	2210	PROFESSIONAL DEVELOPMENT
1010	INDUSTRIAL TECH INSTRUCTION	2213	STAFF PROFESSIONAL DEVELOPMENT
1011	MATH INSTRUCTION	2220	MEDIA CENTER
1012	MUSIC INSTRUCTION	2230	INSTRUCTION RELATED TECHNOLOGY
1013	SCIENCE INSTRUCTION	2305	ADULT EDUCATION
1014	COMPUTER INSTRUCTION	2310	BOARD OF EDUCATION
1015	SOCIAL STUDIES INSTRUCTION	2320	DISTRICT ADMINISTRATIVE SERVICE
1051	READING INSTRUCTION	2400	GENERAL ADMINISTRATIVE SERVICE
1081	PHYSICAL EDUCATION	2410	DISTRICT WIDE SECRETARY LONGEV
1085	REMEDIAL READING INSTRUCTION	2500	DISTRICT COMMUNICATIONS
1086	REMEDIAL MATH INSTRUCTION	2600	OPERATION & MAINTENANCE OF PLT
1115	ACTIVITIES	2610	DIRECTORS SALARIES
1200	SPECIAL EDUCATION	2620	CUSTODIANS
1230	GEN SPED	2630	MAINTENANCE
1260	LEARNING DISABILITIES	2640	MAINTENANCE/CUST LONGEVITY
1270	MULTI-HANDICAPPED	2700	TRANSPORTATION
1280	LITERACY	3200	ATHLETICS
1290	SPECIAL LEARNING	6110	TUITION-PUBLIC
1300	EXTENDED DAY	6130	TUITION-NON-PUBLIC

Object Code	Description	Object Code	Description
51010	DISTRICT ADMIN SALARIES	54320	TECHNOLOGY RELATED CLASSROOM
51020	ADMINISTRATIVE SALARIES	54400	RENTALS
51030	GUIDANCE SALARIES	54900	OTHER PURCHASED SERVICES
51040	TEACHER SALARY	55100	TRANSPORTATION
51050	MEDIA SALARIES	55110	SPECIAL ED TRANSPORTATION
51060	TECHNOLOGY SALARIES	55200	STUDENT ACCIDENT INSURANCE
51100	SECRETARY/CLERICAL SALARIES	55300	COMMUNICATIONS
51130	OVERTIME	55400	DISTRICT ADVERTISING
51140	PARAPROFESSIONAL SALARIES	55600	SPED TUITION PUBLIC
51160	CUSTODIAN SALARIES	55660	MAGNET SCHOOL TUITION
51200	OTHER SALARY	55700	SPED TUITION-NON-PUBLIC
51210	SUBSTITUTE TEACHER SALARIES	55800	TRAVEL
51300	SEASONAL HELP	55900	ADULT EDUCATION
52200	SS AND MEDICARE	56110	INSTRUCTIONAL SUPPLIES
52300	RETIREMENT	56200	HEATING OIL/PROPANE
52350	DISTRICT TUITION REIMBURSEMENT	56210	NATURAL GAS
52600	UNEMPLOYMENT COMP	56220	ELECTRICITY
52800	DISTRICT INSURANCE	56260	GASOLINE/OIL
53210	TUTORS	56400	TEXTBOOKS
53300	PROFESSIONAL/TECH SERVICES	56410	PERIODICALS
53400	OTHER PROFESS/TECH SERVICES	56420	BOOKS, MEDIA & TECHNOLOGY
53410	SPEC ED DOCTORS	56800	TESTING SUPPLIES
53440	SPEC ED OT	56890	TECHNOLOGY SUPPLIES
53460	SPEC ED PT	56900	NON-INSTRUCTIONAL SUPPLIES
53500	DISTRICT CURRICULUM DEVELOP	57300	NEW EQUIPMENT
53740	TECH RELATED CLASS SUPP	57310	REPLACEMENT EQUIPMENT
54100	WATER & SEWER	57350	BUSINESS OFFICE SOFTWARE
54210	DISPOSAL SERVICE	58100	DUES & FEES
54300	REPAIRS & MAINTENANCE	58120	PROJECT O DUES & FEES
54310	EQUIPMENT MAINTENANCE		

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL INSTRUCTION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2021000 51040 TEACH SAL 0150-70-0002-01000-51040 -	2,317,898.00	1,127,521.00	1,189,317.00	1,189,317.00	.00	.00
2021000 51140 PARA SAL 0150-70-0002-01000-51140 -	67,193.00	95,517.00	119,034.00	119,034.00	.00	.00
2021000 56110 INSTRUCT 0150-70-0002-01000-56110 -	38,500.00	19,250.00	19,250.00	19,250.00	.00	.00
2021000 56890 TECH SUPP 0150-70-0002-01000-56890 -	12,000.00	6,000.00	6,000.00	6,000.00	.00	.00
2021000 57310 EQUIP REPL 0150-70-0002-01000-57310 -	950.00	475.00	475.00	475.00	.00	.00
2021002 51040 TEACH SAL 0150-70-0002-01002-51040 -	96,405.00	48,974.00	49,856.00	49,856.00	.00	.00
2021002 56110 INSTRUCT 0150-70-0002-01002-56110 -	2,400.00	1,200.00	1,200.00	1,200.00	.00	.00
2021005 56110 INSTRUCT 0150-70-0002-01005-56110 -	4,300.00	1,525.00	1,525.00	1,525.00	.00	.00
2021007 56110 INSTRUCT 0150-70-0002-01007-56110 -	750.00	750.00	750.00	750.00	.00	.00
2021011 56110 INSTRUCT 0150-70-0002-01011-56110 -	1,500.00	500.00	500.00	500.00	.00	.00
2021012 51040 TEACH SAL 0150-70-0002-01012-51040 -	74,082.00	72,158.00	76,509.00	76,509.00	.00	.00
2021012 54300 REP MAINT 0150-70-0002-01012-54300 -	1,000.00	500.00	500.00	500.00	.00	.00
2021012 56110 INSTRUCT 0150-70-0002-01012-56110 -	2,200.00	1,100.00	1,100.00	1,100.00	.00	.00
2021013 56110 INSTRUCT 0150-70-0002-01013-56110 -	2,200.00	1,100.00	1,100.00	1,100.00	.00	.00
2021015 56110 INSTRUCT 0150-70-0002-01015-56110 -	4,200.00	.00	.00	.00	.00	.00
2021051 56110 INSTRUCT 0150-70-0002-01051-56110 -	4,500.00	2,000.00	2,000.00	2,000.00	.00	.00
2021081 51040 TEACH SAL 0150-70-0002-01081-51040 -	65,676.00	34,644.00	36,569.00	36,569.00	.00	.00
2021081 56110 INSTRUCT 0150-70-0002-01081-56110 -	1,500.00	750.00	750.00	750.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PHYSICAL EDUCATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2021085 51040 TEACH SAL 0150-70-0002-01085-51040 -	.00	102,709.00	99,316.00	99,316.00	.00	.00
2021085 51140 PARA SAL 0150-70-0002-01085-51140 -	.00	35,987.00	37,853.00	37,853.00	.00	.00
2021085 56110 INSTRUCT 0150-70-0002-01085-56110 -	1,900.00	950.00	950.00	950.00	.00	.00
2021086 51040 TEACH SAL 0150-70-0002-01086-51040 -	.00	89,098.00	94,467.00	94,467.00	.00	.00
2021200 51140 PARA SAL 0150-70-0002-01200-51140 -	201,387.00	166,635.00	174,943.00	174,943.00	.00	.00
2021260 56110 INSTRUCT 0150-70-0002-01260-56110 -	3,600.00	1,800.00	1,800.00	1,800.00	.00	.00
2022140 56110 INSTRUCT 0150-70-0002-02140-56110 -	500.00	250.00	250.00	250.00	.00	.00
2022140 56800 TEST SUPP 0150-70-0002-02140-56800 -	250.00	125.00	125.00	125.00	.00	.00
2022150 56110 INSTRUCT 0150-70-0002-02150-56110 -	800.00	400.00	400.00	400.00	.00	.00
2022150 56800 TEST SUPP 0150-70-0002-02150-56800 -	650.00	325.00	325.00	325.00	.00	.00
2022210 53300 PROF SERV 0150-70-0002-02210-53300 -	3,500.00	3,000.00	3,000.00	3,000.00	.00	.00
2022220 51050 MEDIA SAL 0150-70-0002-02220-51050 -	71,022.00	37,633.00	39,902.00	39,902.00	.00	.00
2022220 51140 PARA SAL 0150-70-0002-02220-51140 -	17,769.00	18,692.00	19,661.00	19,661.00	.00	.00
2022220 56110 INSTRUCT 0150-70-0002-02220-56110 -	5,400.00	2,700.00	2,700.00	2,700.00	.00	.00
2022220 56900 OTHER SUPP 0150-70-0002-02220-56900 -	800.00	400.00	400.00	400.00	.00	.00
2022230 56890 TECH SUPP 0150-70-0002-02230-56890 -	2,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2022400 51020 ADM SAL 0150-70-0002-02400-51020 -	285,768.00	148,671.00	150,875.00	150,875.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL ADMINISTRATIVE SERVICE	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2022400 51100 SEC SAL 0150-70-0002-02400-51100 -	112,081.00	59,368.00	59,813.00	59,813.00	.00	.00
2022400 55300 COMM 0150-70-0002-02400-55300 -	1,300.00	650.00	650.00	650.00	.00	.00
2022400 56900 OTHER SUPP 0150-70-0002-02400-56900 -	1,300.00	650.00	650.00	650.00	.00	.00
2031000 51040 TEACH SAL 0150-70-0003-01000-51040 -	.00	1,019,398.00	996,827.00	996,827.00	.00	.00
2031000 56110 INSTRUCT 0150-70-0003-01000-56110 -	.00	19,250.00	19,250.00	19,250.00	.00	.00
2031000 56890 TECH SUPP 0150-70-0003-01000-56890 -	.00	6,000.00	6,000.00	6,000.00	.00	.00
2031000 57310 EQUIP REPL 0150-70-0003-01000-57310 -	.00	475.00	475.00	475.00	.00	.00
2031002 51040 TEACH SAL 0150-70-0003-01002-51040 -	.00	48,974.00	49,856.00	49,856.00	.00	.00
2031002 56110 INSTRUCT 0150-70-0003-01002-56110 -	.00	1,200.00	2,200.00	2,200.00	.00	.00
2031005 56110 INSTRUCT 0150-70-0003-01005-56110 -	.00	1,525.00	1,525.00	1,525.00	.00	.00
2031011 56110 INSTRUCT 0150-70-0003-01011-56110 -	.00	500.00	2,750.00	2,750.00	.00	.00
2031012 51040 TEACH SAL 0150-70-0003-01012-51040 -	.00	27,634.00	27,051.00	27,051.00	.00	.00
2031012 54300 REP MAINT 0150-70-0003-01012-54300 -	.00	500.00	500.00	500.00	.00	.00
2031012 56110 INSTRUCT 0150-70-0003-01012-56110 -	.00	1,100.00	1,100.00	1,100.00	.00	.00
2031013 56110 INSTRUCT 0150-70-0003-01013-56110 -	.00	1,100.00	1,100.00	1,100.00	.00	.00
2031015 56110 INSTRUCT 0150-70-0003-01015-56110 -	.00	1,700.00	1,700.00	1,700.00	.00	.00
2031051 56110 INSTRUCT 0150-70-0003-01051-56110 -	.00	2,000.00	2,000.00	2,000.00	.00	.00
2031081 51040 TEACH SAL 0150-70-0003-01081-51040 -	.00	34,645.00	36,569.00	36,569.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PHYSICAL EDUCTION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2031081 56110 INSTRUCT 0150-70-0003-01081-56110 -	.00	750.00	750.00	750.00	.00	.00
2031085 51040 TEACH SAL 0150-70-0003-01085-51040 -	.00	77,049.00	81,484.00	81,484.00	.00	.00
2031085 56110 INSTRUCT 0150-70-0003-01085-56110 -	.00	950.00	950.00	950.00	.00	.00
2031086 51040 TEACH SAL 0150-70-0003-01086-51040 -	.00	106,712.00	112,965.00	112,965.00	.00	.00
2031200 51140 PARA SAL 0150-70-0003-01200-51140 -	.00	40,745.00	42,776.00	42,776.00	.00	.00
2031260 56110 INSTRUCT 0150-70-0003-01260-56110 -	.00	1,800.00	1,800.00	1,800.00	.00	.00
2032140 56110 INSTRUCT 0150-70-0003-02140-56110 -	.00	250.00	250.00	250.00	.00	.00
2032140 56800 TEST SUPP 0150-70-0003-02140-56800 -	.00	125.00	125.00	125.00	.00	.00
2032150 56110 INSTRUCT 0150-70-0003-02150-56110 -	.00	400.00	400.00	400.00	.00	.00
2032150 56800 TEST SUPP 0150-70-0003-02150-56800 -	.00	325.00	325.00	325.00	.00	.00
2032210 53300 PROF SERV 0150-70-0003-02210-53300 -	.00	3,000.00	3,000.00	3,000.00	.00	.00
2032220 51050 MEDIA SAL 0150-70-0003-02220-51050 -	.00	37,634.00	39,902.00	39,902.00	.00	.00
2032220 56110 INSTRUCT 0150-70-0003-02220-56110 -	.00	2,700.00	2,700.00	2,700.00	.00	.00
2032220 56900 N INS SUPP 0150-70-0003-02220-56900 -	.00	400.00	400.00	400.00	.00	.00
2032230 56890 TECH SUPP 0150-70-0003-02230-56890 -	.00	1,000.00	1,000.00	1,000.00	.00	.00
2032400 51020 ADM SAL 0150-70-0003-02400-51020 -	.00	148,671.00	150,875.00	150,875.00	.00	.00
2032400 51100 SEC SAL 0150-70-0003-02400-51100 -	.00	55,474.00	55,890.00	55,890.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL ADMINISTRATIVE SERVICE	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2032400 55300 COMM 0150-70-0003-02400-55300 -	.00	650.00	650.00	650.00	.00	.00
2032400 56900 OTHER SUPP 0150-70-0003-02400-56900 -	.00	650.00	650.00	650.00	.00	.00
2041000 51040 TEACH SAL 0150-70-0004-01000-51040 -	2,628,322.00	2,570,293.00	2,773,179.00	2,773,179.00	.00	.00
2041000 51140 PARA SAL 0150-70-0004-01000-51140 -	69,581.00	167,762.00	195,026.00	195,026.00	.00	.00
2041000 56110 INSTRUCT 0150-70-0004-01000-56110 -	38,805.00	38,795.00	38,795.00	38,795.00	.00	.00
2041000 56890 TECH SUPP 0150-70-0004-01000-56890 -	12,000.00	12,000.00	12,000.00	12,000.00	.00	.00
2041000 57310 EQUIP REPL 0150-70-0004-01000-57310 -	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
2041002 51040 TEACH SAL 0150-70-0004-01002-51040 -	151,468.00	161,531.00	167,127.00	167,127.00	.00	.00
2041002 56110 INSTRUCT 0150-70-0004-01002-56110 -	4,200.00	4,200.00	4,200.00	4,200.00	.00	.00
2041005 56110 INSTRUCT 0150-70-0004-01005-56110 -	7,160.00	3,660.00	3,660.00	3,660.00	.00	.00
2041007 56110 INSTRUCT 0150-70-0004-01007-56110 -	3,100.00	3,110.00	3,110.00	3,110.00	.00	.00
2041011 56110 INSTRUCT 0150-70-0004-01011-56110 -	2,495.00	2,495.00	4,745.00	4,745.00	.00	.00
2041012 51040 TEACH SAL 0150-70-0004-01012-51040 -	107,530.00	88,592.00	83,231.00	83,231.00	.00	.00
2041012 54300 REP MAINT 0150-70-0004-01012-54300 -	850.00	850.00	850.00	850.00	.00	.00
2041012 56110 INSTRUCT 0150-70-0004-01012-56110 -	3,650.00	3,650.00	3,650.00	3,650.00	.00	.00
2041013 56110 INSTRUCT 0150-70-0004-01013-56110 -	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
2041015 56110 INSTRUCT 0150-70-0004-01015-56110 -	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
2041051 56110 INSTRUCT 0150-70-0004-01051-56110 -	10,600.00	8,600.00	8,600.00	8,600.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

READING INSTRUCTION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2041081 51040 TEACH SAL 0150-70-0004-01081-51040 -	125,609.00	127,426.00	134,846.00	134,846.00	.00	.00
2041081 56110 INSTRUCT 0150-70-0004-01081-56110 -	3,600.00	3,600.00	3,600.00	3,600.00	.00	.00
2041085 51040 TEACH SAL 0150-70-0004-01085-51040 -	.00	454,608.00	468,365.00	468,365.00	.00	.00
2041085 51140 PARA SAL 0150-70-0004-01085-51140 -	51,745.00	17,733.00	18,653.00	18,653.00	.00	.00
2041085 56110 INSTRUCT 0150-70-0004-01085-56110 -	3,100.00	2,350.00	2,350.00	2,350.00	.00	.00
2041086 51040 TEACH SAL 0150-70-0004-01086-51040 -	.00	183,061.00	183,531.00	183,531.00	.00	.00
2041200 51140 PARA SAL 0150-70-0004-01200-51140 -	341,080.00	342,815.00	359,907.00	359,907.00	.00	.00
2041260 56110 INSTRUCT 0150-70-0004-01260-56110 -	4,600.00	4,600.00	4,600.00	4,600.00	.00	.00
2042140 56110 INSTRUCT 0150-70-0004-02140-56110 -	600.00	600.00	600.00	600.00	.00	.00
2042140 56800 TEST SUPP 0150-70-0004-02140-56800 -	800.00	800.00	800.00	800.00	.00	.00
2042150 56110 INSTRUCT 0150-70-0004-02150-56110 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2042150 56800 TEST SUPP 0150-70-0004-02150-56800 -	700.00	700.00	700.00	700.00	.00	.00
2042210 53300 PROF SERV 0150-70-0004-02210-53300 -	9,350.00	14,350.00	14,350.00	14,350.00	.00	.00
2042220 51050 MEDIA SAL 0150-70-0004-02220-51050 -	101,092.00	102,709.00	104,558.00	104,558.00	.00	.00
2042220 51140 PARA SAL 0150-70-0004-02220-51140 -	.00	18,254.00	19,201.00	19,201.00	.00	.00
2042220 56110 INSTRUCT 0150-70-0004-02220-56110 -	9,850.00	8,850.00	8,850.00	8,850.00	.00	.00
2042220 56900 OTHER SUPP 0150-70-0004-02220-56900 -	550.00	550.00	550.00	550.00	.00	.00
2042230 56890 TECH SUPP 0150-70-0004-02230-56890 -	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

TECHNOLOGY	SUPPLIES-INSTR	TECH	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2042400	51020	ADM SAL	290,239.00	301,947.00	310,914.00	310,914.00	.00	.00
	0150-70-0004-02400-51020	-						
2042400	51100	SEC SAL	125,494.00	123,162.00	124,086.00	124,086.00	.00	.00
	0150-70-0004-02400-51100	-						
2042400	55300	COMM	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
	0150-70-0004-02400-55300	-						
2042400	56900	OTHER SUPP	2,300.00	2,300.00	2,300.00	2,300.00	.00	.00
	0150-70-0004-02400-56900	-						
2042700	51140	PARA SAL	5,700.00	5,745.00	6,043.00	6,043.00	.00	.00
	0150-70-0004-02700-51140	-						
2051000	54300	REP MAINT	.00	10,000.00	10,000.00	10,000.00	.00	.00
	0150-70-0005-01000-54300	-						
2051000	56110	INSTRUCT	29,700.00	28,762.00	28,762.00	28,762.00	.00	.00
	0150-70-0005-01000-56110	-						
2051000	56890	TECH SUPP	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
	0150-70-0005-01000-56890	-						
2051002	51040	TEACH SAL	96,405.00	253,286.00	259,999.00	259,999.00	.00	.00
	0150-70-0005-01002-51040	-						
2051002	56110	INSTRUCT	6,400.00	4,900.00	4,900.00	4,900.00	.00	.00
	0150-70-0005-01002-56110	-						
2051005	51040	TEACH SAL	341,104.00	461,797.00	475,838.00	475,838.00	.00	.00
	0150-70-0005-01005-51040	-						
2051005	56110	INSTRUCT	9,900.00	7,400.00	7,400.00	7,400.00	.00	.00
	0150-70-0005-01005-56110	-						
2051006	51040	TEACH SAL	158,986.00	164,270.00	170,031.00	170,031.00	.00	.00
	0150-70-0005-01006-51040	-						
2051006	56110	INSTRUCT	4,100.00	1,600.00	1,600.00	1,600.00	.00	.00
	0150-70-0005-01006-56110	-						
2051008	51040	TEACH SAL	152,892.00	157,542.00	167,127.00	167,127.00	.00	.00
	0150-70-0005-01008-51040	-						
2051008	56110	INSTRUCT	1,150.00	1,150.00	1,150.00	1,150.00	.00	.00
	0150-70-0005-01008-56110	-						
2051010	51040	TEACH SAL	207,289.00	157,542.00	162,615.00	162,615.00	.00	.00
	0150-70-0005-01010-51040	-						
2051010	56110	INSTRUCT	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
	0150-70-0005-01010-56110	-						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

INDUSTRIAL TECH INSTRUCTIN	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2051011 51040 TEACH SAL 0150-70-0005-01011-51040 -	472,935.00	420,045.00	454,658.00	454,658.00	.00	.00
2051011 56110 INSTRUCT 0150-70-0005-01011-56110 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2051012 51040 TEACH SAL 0150-70-0005-01012-51040 -	131,602.00	139,467.00	140,192.00	140,192.00	.00	.00
2051012 54300 REP MAINT 0150-70-0005-01012-54300 -	1,400.00	1,400.00	1,400.00	1,400.00	.00	.00
2051012 56110 INSTRUCT 0150-70-0005-01012-56110 -	2,350.00	2,350.00	2,350.00	2,350.00	.00	.00
2051012 57310 EQUIP REPL 0150-70-0005-01012-57310 -	2,770.00	3,708.00	3,708.00	3,708.00	.00	.00
2051012 58100 DUES FEES 0150-70-0005-01012-58100 -	275.00	275.00	275.00	275.00	.00	.00
2051013 51040 TEACH SAL 0150-70-0005-01013-51040 -	523,800.00	415,434.00	427,790.00	427,790.00	.00	.00
2051013 56110 INSTRUCT 0150-70-0005-01013-56110 -	10,000.00	10,000.00	10,000.00	10,000.00	.00	.00
2051013 58120 PROJECT O 0150-70-0005-01013-58120 -	8,500.00	8,500.00	8,500.00	8,500.00	.00	.00
2051014 56890 TECH SUPP 0150-70-0005-01014-56890 -	6,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2051015 51040 TEACH SAL 0150-70-0005-01015-51040 -	289,215.00	449,777.00	459,871.00	459,871.00	.00	.00
2051015 56110 INSTRUCT 0150-70-0005-01015-56110 -	4,750.00	3,750.00	3,750.00	3,750.00	.00	.00
2051051 51040 TEACH SAL 0150-70-0005-01051-51040 -	163,673.00	53,224.00	56,180.00	56,180.00	.00	.00
2051051 56110 INSTRUCT 0150-70-0005-01051-56110 -	2,900.00	2,900.00	2,900.00	2,900.00	.00	.00
2051081 51040 TEACH SAL 0150-70-0005-01081-51040 -	139,220.00	147,217.00	163,045.00	163,045.00	.00	.00
2051081 56110 INSTRUCT 0150-70-0005-01081-56110 -	2,100.00	2,100.00	2,100.00	2,100.00	.00	.00
2051115 51040 TEACH SAL 0150-70-0005-01115-51040 -	22,894.00	20,737.00	26,152.00	26,152.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ACTIVITIES	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2051115 55100 TRANSPORT 0150-70-0005-01115-55100 -	2,950.00	2,950.00	2,950.00	2,950.00	.00	.00
2051115 56900 OTHER SUPP 0150-70-0005-01115-56900 -	2,150.00	2,150.00	2,150.00	2,150.00	.00	.00
2051200 51140 PARA SAL 0150-70-0005-01200-51140 -	186,209.00	246,714.00	259,015.00	259,015.00	.00	.00
2051200 56110 INSTRUCT 0150-70-0005-01200-56110 -	2,900.00	2,900.00	2,900.00	2,900.00	.00	.00
2051200 56800 TEST SUPP 0150-70-0005-01200-56800 -	300.00	300.00	300.00	300.00	.00	.00
2052120 51030 GUID SAL 0150-70-0005-02120-51030 -	251,080.00	265,397.00	281,963.00	281,963.00	.00	.00
2052120 56110 INSTRUCT 0150-70-0005-02120-56110 -	650.00	650.00	650.00	650.00	.00	.00
2052140 56110 INSTRUCT 0150-70-0005-02140-56110 -	350.00	350.00	350.00	350.00	.00	.00
2052150 56110 INSTRUCT 0150-70-0005-02150-56110 -	750.00	750.00	750.00	750.00	.00	.00
2052210 53300 PROF SERV 0150-70-0005-02210-53300 -	3,350.00	3,350.00	3,350.00	3,350.00	.00	.00
2052220 51050 MEDIA SAL 0150-70-0005-02220-51050 -	96,405.00	97,948.00	99,711.00	84,711.00	.00	.00
2052220 56110 INSTRUCT 0150-70-0005-02220-56110 -	9,650.00	9,650.00	9,650.00	9,650.00	.00	.00
2052400 51020 ADM SAL 0150-70-0005-02400-51020 -	308,056.00	320,298.00	329,816.00	329,816.00	.00	.00
2052400 51100 SEC SAL 0150-70-0005-02400-51100 -	120,931.00	110,205.00	111,032.00	111,032.00	.00	.00
2052400 51140 PARA SAL 0150-70-0005-02400-51140 -	17,145.00	.00	.00	.00	.00	.00
2052400 55300 COMM 0150-70-0005-02400-55300 -	5,950.00	5,950.00	5,950.00	5,950.00	.00	.00
2052400 56900 OTHER SUPP 0150-70-0005-02400-56900 -	4,000.00	26,500.00	7,000.00	7,000.00	.00	.00
2052400 58100 DUES FEES 0150-70-0005-02400-58100 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2053200 51040 TEACH SAL 0150-70-0005-03200-51040 -	25,494.00	25,876.00	35,394.00	35,394.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

ATHLETICS			2024	2025	2026	2026	2026	2026
			REVISED BUD	REVISED BUD	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
2053200	53400	OTHER PROF	4,800.00	4,800.00	4,800.00	4,800.00	.00	.00
	0150-70-0005-03200-53400	-						
2053200	55100	TRANSPORT	5,800.00	6,380.00	6,380.00	6,380.00	.00	.00
	0150-70-0005-03200-55100	-						
2053200	56900	OTHER SUPP	4,000.00	4,000.00	4,000.00	14,000.00	.00	.00
	0150-70-0005-03200-56900	-						
2061000	56110	INSTRUCT	13,200.00	10,994.00	10,994.00	10,994.00	.00	.00
	0150-70-0006-01000-56110	-						
2061002	51040	TEACH SAL	162,939.00	173,192.00	179,922.00	179,922.00	.00	.00
	0150-70-0006-01002-51040	-						
2061002	56110	INSTRUCT	11,200.00	11,200.00	11,200.00	11,200.00	.00	.00
	0150-70-0006-01002-56110	-						
2061003	51040	TEACH SAL	88,846.00	93,913.00	99,316.00	99,316.00	.00	.00
	0150-70-0006-01003-51040	-						
2061003	56110	INSTRUCT	1,900.00	2,106.00	2,106.00	2,106.00	.00	.00
	0150-70-0006-01003-56110	-						
2061005	51040	TEACH SAL	534,353.00	613,182.00	597,543.00	597,543.00	.00	.00
	0150-70-0006-01005-51040	-						
2061005	56110	INSTRUCT	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
	0150-70-0006-01005-56110	-						
2061005	58100	DUES FEES	500.00	500.00	500.00	500.00	.00	.00
	0150-70-0006-01005-58100	-						
2061006	51040	TEACH SAL	404,364.00	428,573.00	455,865.00	455,865.00	.00	.00
	0150-70-0006-01006-51040	-						
2061006	56110	INSTRUCT	800.00	800.00	800.00	800.00	.00	.00
	0150-70-0006-01006-56110	-						
2061006	58100	DUES FEES	200.00	200.00	200.00	200.00	.00	.00
	0150-70-0006-01006-58100	-						
2061008	51040	TEACH SAL	101,092.00	102,709.00	110,300.00	110,300.00	.00	.00
	0150-70-0006-01008-51040	-						
2061008	56110	INSTRUCT	900.00	900.00	900.00	900.00	.00	.00
	0150-70-0006-01008-56110	-						
2061009	51040	TEACH SAL	96,405.00	97,948.00	99,711.00	99,711.00	.00	.00
	0150-70-0006-01009-51040	-						
2061009	56110	INSTRUCT	8,500.00	8,500.00	8,500.00	8,500.00	.00	.00
	0150-70-0006-01009-56110	-						
2061010	51040	TEACH SAL	276,882.00	284,994.00	293,889.00	293,889.00	.00	.00
	0150-70-0006-01010-51040	-						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

INDUSTRIAL TECH INSTRUCTIN	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2061010 54300 REP MAINT 0150-70-0006-01010-54300 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2061010 54400 RENTALS 0150-70-0006-01010-54400 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2061010 56110 INSTRUCT 0150-70-0006-01010-56110 -	24,500.00	24,500.00	24,500.00	24,500.00	.00	.00
2061011 51040 TEACH SAL 0150-70-0006-01011-51040 -	611,577.00	579,034.00	599,438.00	599,438.00	.00	.00
2061011 56110 INSTRUCT 0150-70-0006-01011-56110 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2061011 58100 DUES FEES 0150-70-0006-01011-58100 -	100.00	100.00	100.00	100.00	.00	.00
2061012 51040 TEACH SAL 0150-70-0006-01012-51040 -	162,939.00	173,192.00	179,922.00	179,922.00	.00	.00
2061012 53400 OTHER PROF 0150-70-0006-01012-53400 -	5,000.00	5,000.00	5,000.00	5,000.00	.00	.00
2061012 54300 REP MAINT 0150-70-0006-01012-54300 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2061012 56110 INSTRUCT 0150-70-0006-01012-56110 -	4,600.00	4,600.00	4,600.00	4,600.00	.00	.00
2061012 57310 EQUIP REPL 0150-70-0006-01012-57310 -	2,500.00	2,500.00	17,957.00	17,957.00	.00	.00
2061013 51040 TEACH SAL 0150-70-0006-01013-51040 -	806,393.00	806,091.00	830,133.00	830,133.00	.00	.00
2061013 56110 INSTRUCT 0150-70-0006-01013-56110 -	16,000.00	16,000.00	16,000.00	16,000.00	.00	.00
2061013 57310 EQUIP REPL 0150-70-0006-01013-57310 -	3,600.00	3,600.00	3,600.00	3,600.00	.00	.00
2061013 58120 PROJECT O 0150-70-0006-01013-58120 -	28,319.00	28,319.00	28,319.00	28,319.00	.00	.00
2061014 56890 TECH SUPP 0150-70-0006-01014-56890 -	5,500.00	5,500.00	5,500.00	5,500.00	.00	.00
2061015 51040 TEACH SAL 0150-70-0006-01015-51040 -	653,081.00	666,388.00	687,776.00	687,776.00	.00	.00
2061015 56110 INSTRUCT 0150-70-0006-01015-56110 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2061081 51040 TEACH SAL 0150-70-0006-01081-51040 -	275,028.00	343,047.00	361,794.00	361,794.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PHYSICAL EDUCATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2061081 56110 INSTRUCT 0150-70-0006-01081-56110 -	6,000.00	6,000.00	6,000.00	6,000.00	.00	.00
2061115 51040 TEACH SAL 0150-70-0006-01115-51040 -	81,358.00	82,578.00	85,805.00	85,805.00	.00	.00
2061200 51140 PARA SAL 0150-70-0006-01200-51140 -	123,443.00	37,030.00	38,876.00	38,876.00	.00	.00
2061300 53210 TUTORS 0150-70-0006-01300-53210 -	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
2062120 51030 GUID SAL 0150-70-0006-02120-51030 -	430,625.00	443,843.00	466,971.00	466,971.00	.00	.00
2062120 55300 COMM 0150-70-0006-02120-55300 -	8,000.00	4,000.00	4,000.00	4,000.00	.00	.00
2062120 56900 OTHER SUPP 0150-70-0006-02120-56900 -	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
2062140 56110 INSTRUCT 0150-70-0006-02140-56110 -	2,100.00	2,100.00	2,100.00	2,100.00	.00	.00
2062140 56900 N INS SUPP 0150-70-0006-02140-56900 -	5,250.00	5,250.00	5,250.00	5,250.00	.00	.00
2062200 51200 OTHER SAL 0150-70-0006-02200-51200 -	36,920.00	39,711.00	40,902.00	40,902.00	.00	.00
2062210 53300 PROF SERV 0150-70-0006-02210-53300 -	3,500.00	3,500.00	3,500.00	3,500.00	.00	.00
2062220 51050 MEDIA SAL 0150-70-0006-02220-51050 -	101,092.00	102,709.00	104,558.00	104,558.00	.00	.00
2062220 51140 PARA SAL 0150-70-0006-02220-51140 -	18,035.00	17,733.00	18,653.00	18,653.00	.00	.00
2062220 56110 INSTRUCT 0150-70-0006-02220-56110 -	25,950.00	25,950.00	25,950.00	25,950.00	.00	.00
2062220 57300 NEW EQUIP 0150-70-0006-02220-57300 -	1,100.00	1,100.00	1,100.00	1,100.00	.00	.00
2062220 58100 DUES FEES 0150-70-0006-02220-58100 -	250.00	250.00	250.00	250.00	.00	.00
2062223 56900 OTHER SUPP 0150-70-0006-02223-56900 -	1,500.00	.00	.00	.00	.00	.00
2062400 51020 ADM SAL 0150-70-0006-02400-51020 -	482,329.00	500,879.00	515,330.00	515,330.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

GENERAL ADMINISTRATIVE SERVICE	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2062400 51100 SEC SAL 0150-70-0006-02400-51100 -	238,965.00	249,631.00	251,503.00	251,503.00	.00	.00
2062400 51140 PARA SAL 0150-70-0006-02400-51140 -	78,588.00	125,637.00	132,152.00	132,152.00	.00	.00
2062400 53400 OTHER PROF 0150-70-0006-02400-53400 -	5,500.00	5,500.00	7,375.00	7,375.00	.00	.00
2062400 54300 REP MAINT 0150-70-0006-02400-54300 -	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2062400 54400 RENTALS 0150-70-0006-02400-54400 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2062400 55300 COMM 0150-70-0006-02400-55300 -	15,500.00	9,500.00	9,500.00	9,500.00	.00	.00
2062400 56900 OTHER SUPP 0150-70-0006-02400-56900 -	19,150.00	14,650.00	14,650.00	14,650.00	.00	.00
2062400 58100 DUES FEES 0150-70-0006-02400-58100 -	16,000.00	15,000.00	15,000.00	15,000.00	.00	.00
2062500 53400 OTHER PROF 0150-70-0006-02500-53400 -	12,200.00	2,700.00	1,350.00	1,350.00	.00	.00
2063200 51040 TEACH SAL 0150-70-0006-03200-51040 -	268,351.00	218,187.00	222,551.00	222,551.00	.00	.00
2063200 51200 OTHER SAL 0150-70-0006-03200-51200 -	.00	68,000.00	70,440.00	70,440.00	.00	.00
2063200 54300 REP MAINT 0150-70-0006-03200-54300 -	14,000.00	14,000.00	14,000.00	14,000.00	.00	.00
2063200 54400 RENTALS 0150-70-0006-03200-54400 -	5,000.00	5,000.00	36,450.00	36,450.00	.00	.00
2063200 56900 OTHER SUPP 0150-70-0006-03200-56900 -	17,500.00	17,500.00	17,500.00	17,500.00	.00	.00
2063200 57300 NEW EQUIP 0150-70-0006-03200-57300 -	5,600.00	5,600.00	5,600.00	5,600.00	.00	.00
2063200 57310 EQUIP REPL 0150-70-0006-03200-57310 -	17,000.00	17,000.00	17,000.00	17,000.00	.00	.00
2071001 51040 TEACH SAL 0150-70-0007-01001-51040 -	537,167.00	553,377.00	576,846.00	576,846.00	.00	.00
2071001 51200 OTHER SAL 0150-70-0007-01001-51200 -	.00	7,500.00	7,500.00	7,500.00	.00	.00
2071001 53400 OTHER PROF 0150-70-0007-01001-53400 -	14,000.00	14,000.00	16,500.00	16,500.00	.00	.00
2071001 54300 REP MAINT 0150-70-0007-01001-54300 -	7,500.00	7,500.00	7,500.00	7,500.00	.00	.00
2071001 55800 TRAVEL 0150-70-0007-01001-55800 -	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

AGRI-SCIENCE INSTRUCTION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2071001 56110 INSTRUCT	37,000.00	37,000.00	39,250.00	39,250.00	.00	.00
0150-70-0007-01001-56110 -						
2071001 56890 TECH SUPP	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
0150-70-0007-01001-56890 -						
2071001 56900 OTHER SUPP	1,600.00	1,600.00	1,600.00	1,600.00	.00	.00
0150-70-0007-01001-56900 -						
2071001 58100 DUES FEES	4,000.00	4,000.00	4,000.00	4,000.00	.00	.00
0150-70-0007-01001-58100 -						
2081000 51040 TEACH SAL	818,342.00	1,260.00	13,545.00	13,545.00	.00	.00
0150-70-0008-01000-51040 -						
2081000 51210 SUB SAL	290,262.00	394,012.00	409,772.00	409,772.00	.00	.00
0150-70-0008-01000-51210 -						
2081000 53210 TUTORS	.00	.00	62,500.00	50,000.00	.00	.00
0150-70-0008-01000-53210 -						
2081000 56110 INSTRUCT	6,100.00	6,100.00	6,100.00	6,100.00	.00	.00
0150-70-0008-01000-56110 -						
2081000 56400 TEXTBOOKS	59,500.00	85,156.00	101,928.00	101,928.00	.00	.00
0150-70-0008-01000-56400 -						
2081000 56900 N INS SUPP	1,000.00	6,000.00	16,000.00	16,000.00	.00	.00
0150-70-0008-01000-56900 -						
2081006 56400 TEXTBOOKS	22,300.00	3,000.00	3,000.00	3,000.00	.00	.00
0150-70-0008-01006-56400 -						
2081011 56110 INSTRUCT	4,500.00	800.00	800.00	800.00	.00	.00
0150-70-0008-01011-56110 -						
2081011 56400 TEXTBOOKS	.00	3,400.00	21,012.00	21,012.00	.00	.00
0150-70-0008-01011-56400 -						
2081013 56110 INSTRUCT	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
0150-70-0008-01013-56110 -						
2081015 56400 TEXTBOOKS	.00	500.00	500.00	500.00	.00	.00
0150-70-0008-01015-56400 -						
2081051 56110 INSTRUCT	16,800.00	29,085.00	44,085.00	44,085.00	.00	.00
0150-70-0008-01051-56110 -						
2081051 56400 TEXTBOOKS	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
0150-70-0008-01051-56400 -						
2081085 51040 TEACH SAL	128,542.00	.00	.00	.00	.00	.00
0150-70-0008-01085-51040 -						
2081280 53210 TUTORS	5,000.00	.00	.00	.00	.00	.00
0150-70-0008-01280-53210 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

LITERACY	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2082210 53500 CURREN DEV 0150-70-0008-02210-53500 -	8,400.00	5,000.00	5,000.00	5,000.00	.00	.00
2082213 53300 PROF SERV 0150-70-0008-02213-53300 -	22,600.00	36,760.00	36,760.00	36,760.00	.00	.00
2082230 56800 TEST SUPP 0150-70-0008-02230-56800 -	34,700.00	50,693.00	94,959.00	94,959.00	.00	.00
2082305 55900 ADULT EDUC 0150-70-0008-02305-55900 -	32,725.00	32,725.00	32,725.00	32,725.00	.00	.00
2082310 53400 OTHER PROF 0150-70-0008-02310-53400 -	2,450.00	5,000.00	5,000.00	5,000.00	.00	.00
2082320 51010 DISTR SAL 0150-70-0008-02320-51010 -	601,653.00	829,716.00	862,743.00	862,743.00	.00	.00
2082320 51100 SEC SAL 0150-70-0008-02320-51100 -	63,345.00	72,762.00	73,308.00	73,308.00	.00	.00
2082320 53400 OTHER PROF 0150-70-0008-02320-53400 -	109,750.00	129,750.00	144,750.00	144,750.00	.00	.00
2082400 51100 SEC SAL 0150-70-0008-02400-51100 -	144,955.00	149,614.00	150,736.00	150,736.00	.00	.00
2082400 51140 PARA SAL 0150-70-0008-02400-51140 -	.00	.00	1,020.00	1,020.00	.00	.00
2082400 51300 SEAS SAL 0150-70-0008-02400-51300 -	9,320.00	9,600.00	9,600.00	9,600.00	.00	.00
2082400 57300 NEW EQUIP 0150-70-0008-02400-57300 -	.00	.00	113,500.00	113,500.00	.00	.00
2082410 51100 SEC SAL 0150-70-0008-02410-51100 -	2,650.00	2,650.00	2,650.00	2,650.00	.00	.00
2082500 51100 SEC SAL 0150-70-0008-02500-51100 -	157,742.00	77,613.00	81,315.00	81,315.00	.00	.00
2082500 52200 SS & MED 0150-70-0008-02500-52200 -	515,000.00	546,497.00	600,754.00	600,754.00	.00	.00
2082500 52300 RETIREMENT 0150-70-0008-02500-52300 -	124,460.00	124,460.00	126,630.00	126,630.00	.00	.00
2082500 52350 DISTRICT T 0150-70-0008-02500-52350 -	31,700.00	36,700.00	40,300.00	40,300.00	.00	.00
2082500 52600 DISTRICT U 0150-70-0008-02500-52600 -	65,950.00	40,950.00	37,350.00	37,350.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

DISTRICT COMMUNICATIONS	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2082500 52800 DIST INS 0150-70-0008-02500-52800 -	100,000.00	105,000.00	105,000.00	105,000.00	.00	.00
2082500 55200 STUDENT AC 0150-70-0008-02500-55200 -	12,500.00	12,950.00	12,950.00	12,950.00	.00	.00
2082500 55300 COMM 0150-70-0008-02500-55300 -	107,950.00	107,950.00	133,265.00	133,265.00	.00	.00
2082500 55400 ADVERT 0150-70-0008-02500-55400 -	2,300.00	2,300.00	2,300.00	2,300.00	.00	.00
2082500 55800 TRAVEL 0150-70-0008-02500-55800 -	700.00	10,700.00	10,700.00	10,700.00	.00	.00
2082500 56890 TECH SUPP 0150-70-0008-02500-56890 -	.00	2,800.00	2,800.00	2,800.00	.00	.00
2082500 56900 OTHER SUPP 0150-70-0008-02500-56900 -	15,580.00	10,580.00	15,280.00	15,280.00	.00	.00
2082500 57350 BUSINSOFT 0150-70-0008-02500-57350 -	99,600.00	102,100.00	118,158.00	118,158.00	.00	.00
2082500 58100 DUES FEES 0150-70-0008-02500-58100 -	63,761.00	63,761.00	63,761.00	44,761.00	.00	.00
2086110 55660 MAGNET SCH 0150-70-0008-06110-55660 -	443,400.00	334,580.00	334,580.00	334,580.00	.00	.00
2091200 51020 ADM SAL 0150-70-0009-01200-51020 -	573,393.00	736,172.00	763,055.00	763,055.00	.00	.00
2091200 51140 PARA SAL 0150-70-0009-01200-51140 -	.00	.00	55,692.00	55,692.00	.00	.00
2091200 51200 OTHER SAL 0150-70-0009-01200-51200 -	400,161.00	253,884.00	266,794.00	266,794.00	.00	.00
2091200 53400 OTHER PROF 0150-70-0009-01200-53400 -	.00	35,000.00	35,000.00	35,000.00	.00	.00
2091200 54900 OTHER PUR 0150-70-0009-01200-54900 -	15,750.00	8,000.00	8,000.00	8,000.00	.00	.00
2091200 55300 COMM 0150-70-0009-01200-55300 -	1,000.00	.00	.00	.00	.00	.00
2091200 55800 TRAVEL 0150-70-0009-01200-55800 -	3,000.00	500.00	500.00	500.00	.00	.00
2091200 56800 TEST SUPP 0150-70-0009-01200-56800 -	20,000.00	24,500.00	24,500.00	24,500.00	.00	.00
2091200 56900 OTHER SUPP 0150-70-0009-01200-56900 -	8,400.00	8,400.00	8,400.00	8,400.00	.00	.00
2091200 57300 NEW EQUIP 0150-70-0009-01200-57300 -	6,500.00	10,000.00	10,000.00	10,000.00	.00	.00
2091200 58100 DUES FEES 0150-70-0009-01200-58100 -	3,250.00	4,250.00	4,250.00	4,250.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

SPECIAL EDUCATION	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2091230 51040 TEACH SAL 0150-70-0009-01230-51040 -	2,278,272.00	2,277,431.00	2,407,070.00	2,407,070.00	.00	.00
2091260 51040 TEACH SAL 0150-70-0009-01260-51040 -	84,072.00	89,098.00	94,467.00	94,467.00	.00	.00
2091260 51140 PARA SAL 0150-70-0009-01260-51140 -	46,376.00	.00	.00	.00	.00	.00
2091260 51200 OTHER SAL 0150-70-0009-01260-51200 -	.00	25,000.00	25,000.00	25,000.00	.00	.00
2091260 53400 OTHER PROF 0150-70-0009-01260-53400 -	121,650.00	280,500.00	280,500.00	280,500.00	.00	.00
2091260 53410 SPED DR 0150-70-0009-01260-53410 -	4,000.00	4,000.00	4,000.00	4,000.00	.00	.00
2091260 55300 COMM 0150-70-0009-01260-55300 -	500.00	500.00	500.00	500.00	.00	.00
2091260 55800 TRAVEL 0150-70-0009-01260-55800 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2091260 56110 INSTRUCT 0150-70-0009-01260-56110 -	4,150.00	6,400.00	6,400.00	6,400.00	.00	.00
2091260 57300 NEW EQUIP 0150-70-0009-01260-57300 -	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
2091270 51040 TEACH SAL 0150-70-0009-01270-51040 -	96,405.00	97,948.00	99,711.00	99,711.00	.00	.00
2091270 51140 PARA SAL 0150-70-0009-01270-51140 -	18,035.00	.00	.00	.00	.00	.00
2091280 53210 TUTORS 0150-70-0009-01280-53210 -	26,000.00	10,000.00	10,000.00	10,000.00	.00	.00
2091290 51040 TEACH SAL 0150-70-0009-01290-51040 -	.00	161,453.00	154,867.00	154,867.00	.00	.00
2091400 51040 TEACH SAL 0150-70-0009-01400-51040 -	35,000.00	33,425.00	35,669.00	35,669.00	.00	.00
2091400 51100 SEC SAL 0150-70-0009-01400-51100 -	2,500.00	5,650.00	5,763.00	5,763.00	.00	.00
2091400 51140 PARA SAL 0150-70-0009-01400-51140 -	17,980.00	17,980.00	18,912.00	18,912.00	.00	.00
2091400 56900 OTHER SUPP 0150-70-0009-01400-56900 -	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2092140 51040 TEACH SAL 0150-70-0009-02140-51040 -	660,003.00	805,952.00	902,023.00	887,023.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

PYSCHOLOGY	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2092150 51040 TEACH SAL 0150-70-0009-02150-51040 -	537,803.00	567,528.00	584,129.00	584,129.00	.00	.00
2092190 53400 OTHER PROF 0150-70-0009-02190-53400 -	180,137.00	336,570.00	408,447.00	408,447.00	.00	.00
2092190 53410 SPED DR 0150-70-0009-02190-53410 -	64,000.00	80,000.00	80,000.00	80,000.00	.00	.00
2092190 53440 SPED OT 0150-70-0009-02190-53440 -	280,000.00	260,000.00	260,000.00	260,000.00	.00	.00
2092190 53460 SPED PT 0150-70-0009-02190-53460 -	130,000.00	140,000.00	140,000.00	140,000.00	.00	.00
2092400 51100 SEC SAL 0150-70-0009-02400-51100 -	182,914.00	199,264.00	200,758.00	200,758.00	.00	.00
2096110 55600 TUIT PUBLI 0150-70-0009-06110-55600 -	271,511.00	414,820.00	450,080.00	450,080.00	.00	.00
2096130 55700 SPED TUIT 0150-70-0009-06130-55700 -	1,111,423.00	2,412,600.00	2,593,545.00	2,593,545.00	.00	.00
2096130 55701 TUITIION GR 0150-70-0009-06130-55701 -	.00	-1,127,500.00	-1,091,110.00	-1,107,110.00	.00	.00
2102130 54900 OTHER PUR 0150-70-0010-02130-54900 -	1,250.00	2,500.00	2,500.00	2,500.00	.00	.00
2102130 56900 OTHER SUPP 0150-70-0010-02130-56900 -	9,528.00	7,778.00	7,778.00	7,778.00	.00	.00
2112600 51130 OT/SEAS HL 0150-70-0011-02600-51130 -	15,000.00	15,450.00	15,450.00	15,450.00	.00	.00
2112600 51160 H CUS SAL 0150-70-0011-02600-51160 -	1,058,491.00	1,051,253.00	1,058,357.00	1,058,357.00	.00	.00
2112600 51300 SEAS SAL 0150-70-0011-02600-51300 -	55,000.00	60,120.00	61,924.00	61,924.00	.00	.00
2112600 53300 PROF SERV 0150-70-0011-02600-53300 -	1,100.00	.00	.00	.00	.00	.00
2112600 54100 WA & SE 0150-70-0011-02600-54100 -	79,200.00	71,200.00	76,000.00	76,000.00	.00	.00
2112600 54210 DISP SERV 0150-70-0011-02600-54210 -	13,200.00	13,200.00	13,200.00	13,200.00	.00	.00
2112600 54300 REP MAINT 0150-70-0011-02600-54300 -	292,000.00	313,100.00	350,100.00	350,100.00	.00	.00
2112600 55800 TRAVEL 0150-70-0011-02600-55800 -	460.00	460.00	460.00	460.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

OPERATION AND MAINTENANCE OF P	2024 REVISED BUD	2025 REVISED BUD	2026 DEPT	2026 MAYOR/SUP	2026 FIN COMM	2026 TWN CNCL
2112600 56200 HEAT	312,500.00	325,000.00	300,000.00	300,000.00	.00	.00
0150-70-0011-02600-56200 -						
2112600 56210 NATGAS	143,900.00	156,400.00	161,400.00	161,400.00	.00	.00
0150-70-0011-02600-56210 -						
2112600 56220 ELECT	533,500.00	721,500.00	756,500.00	756,500.00	.00	.00
0150-70-0011-02600-56220 -						
2112600 56260 GAS/OIL	.00	30,000.00	30,000.00	30,000.00	.00	.00
0150-70-0011-02600-56260 -						
2112600 56900 OTHER SUPP	219,000.00	215,000.00	215,000.00	215,000.00	.00	.00
0150-70-0011-02600-56900 -						
2112600 57310 EQUIP REPL	1,000.00	5,000.00	10,000.00	10,000.00	.00	.00
0150-70-0011-02600-57310 -						
2112610 51160 H CUS SAL	106,828.00	120,347.00	122,413.00	122,413.00	.00	.00
0150-70-0011-02610-51160 -						
2112630 51160 H CUS SAL	251,638.00	259,168.00	261,165.00	261,165.00	.00	.00
0150-70-0011-02630-51160 -						
2112640 51160 H CUS SAL	6,800.00	.00	6,350.00	6,350.00	.00	.00
0150-70-0011-02640-51160 -						
2122230 51060 TECH SAL	266,261.00	233,979.00	241,010.00	241,010.00	.00	.00
0150-70-0012-02230-51060 -						
2122230 53400 OTHER PROF	250.00	27,130.00	27,130.00	27,130.00	.00	.00
0150-70-0012-02230-53400 -						
2122230 53740 TCH CLSSVC	14,500.00	14,500.00	14,500.00	14,500.00	.00	.00
0150-70-0012-02230-53740 -						
2122230 54310 EQUIP MAIN	251,625.00	428,197.00	450,255.00	450,255.00	.00	.00
0150-70-0012-02230-54310 -						
2122230 54312 EQ MAIN GR	.00	-45,000.00	.00	.00	.00	.00
0150-70-0012-02230-54312 -						
2122230 54320 TECHNOLOGY	1,200.00	13,700.00	13,700.00	13,700.00	.00	.00
0150-70-0012-02230-54320 -						
2122230 55800 TRAVEL	1,750.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0012-02230-55800 -						
2122230 56890 TECH SUPP	63,000.00	77,150.00	70,325.00	70,325.00	.00	.00
0150-70-0012-02230-56890 -						
2131200 55110 SPED	881,500.00	907,945.00	1,102,433.00	1,102,433.00	.00	.00
0150-70-0013-01200-55110 -						
2132700 55100 TRANSPORT	1,309,193.00	1,542,018.00	1,619,269.00	1,619,269.00	.00	.00
0150-70-0013-02700-55100 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 26150 FY26 BOE GENERAL FUND BUDGET

FOR PERIOD 99

			2024	2025	2026	2026	2026	2026
			REVISED	REVISED	DEPT	MAYOR/SUP	FIN COMM	TWN CNCL
TRANSPORTATION			BUD	BUD				
2132700	55101	TRANSP GR	.00	-18,000.00	-18,000.00	-18,000.00	.00	.00
	0150-70-0013-02700-55101	-						
2132700	56260	DIESEL/GAS	196,700.00	162,220.00	162,220.00	162,220.00	.00	.00
	0150-70-0013-02700-56260	-						
2133200	55100	TRANSPORT	51,000.00	51,000.00	64,070.00	64,070.00	.00	.00
	0150-70-0013-03200-55100	-						
2161601	56110	INSTRUCT	11,750.00	18,000.00	18,000.00	18,000.00	.00	.00
	0150-70-0016-01000-56110	-						
2161601	57350	CURRICSOFT	60,750.00	69,520.00	85,744.00	85,744.00	.00	.00
	0150-70-0016-01000-57350	-						
2161601	58100	DUES FEES	20,000.00	16,000.00	16,000.00	16,000.00	.00	.00
	0150-70-0016-01000-58100	-						
2161606	56110	INSTRUCT	.00	100,000.00	52,000.00	52,000.00	.00	.00
	0150-70-0016-01051-56110	-						
2772213	51040	TEACH SAL	3,000.00	3,000.00	13,043.00	13,043.00	.00	.00
	0150-70-0077-02213-51040	-						
GRAND TOTAL			35,908,368.00	38,369,823.00	40,734,742.00	40,667,242.00	.00	.00

** END OF REPORT - Generated by Ken Knight **

2025-2026 Proposed Budget including Increases/Decreases

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2021000	51040	0150-70-0002-01000-51040 -	TEACHER SALARY	\$1,127,521	\$1,189,317	\$61,796	5.48%
2021000	51140	0150-70-0002-01000-51140 -	PARAPROFESSIONAL SALARIES	\$95,517	\$119,034	\$23,517	24.62%
2021000	56110	0150-70-0002-01000-56110 -	INSTRUCTIONAL SUPPLIES	\$19,250	\$19,250	\$0	0.00%
2021000	56890	0150-70-0002-01000-56890 -	TECHNOLOGY SUPPLIES	\$6,000	\$6,000	\$0	0.00%
2021000	57310	0150-70-0002-01000-57310 -	REPLACEMENT EQUIPMENT	\$475	\$475	\$0	0.00%
2021002	51040	0150-70-0002-01002-51040 -	TEACHER SALARY	\$48,974	\$49,856	\$882	1.80%
2021002	56110	0150-70-0002-01002-56110 -	INSTR SUPPLIES-ART INSTR	\$1,200	\$1,200	\$0	0.00%
2021005	56110	0150-70-0002-01005-56110 -	INSTR SUPPLIES-LA INSTR	\$1,525	\$1,525	\$0	0.00%
2021007	56110	0150-70-0002-01007-56110 -	INSTR SUPPLIES-KG INSTR	\$750	\$750	\$0	0.00%
2021011	56110	0150-70-0002-01011-56110 -	INSTR SUPPLIES-MATH INSTR	\$500	\$500	\$0	0.00%
2021012	51040	0150-70-0002-01012-51040 -	TEACHER SALARY	\$72,158	\$76,509	\$4,351	6.03%
2021012	54300	0150-70-0002-01012-54300 -	REPAIRS & MAINT-MUSIC INST	\$500	\$500	\$0	0.00%
2021012	56110	0150-70-0002-01012-56110 -	INSTR SUPPLIES-MUSIC INST	\$1,100	\$1,100	\$0	0.00%
2021013	56110	0150-70-0002-01013-56110 -	INSTR SUPPLIES-SCI INSTR	\$1,100	\$1,100	\$0	0.00%
2021051	56110	0150-70-0002-01051-56110 -	INSTR SUPPLIES-READ INSTR	\$2,000	\$2,000	\$0	0.00%
2021081	51040	0150-70-0002-01081-51040 -	TEACHER SALARY	\$34,644	\$36,569	\$1,925	5.56%
2021081	56110	0150-70-0002-01081-56110 -	INSTR SUPPLIES-PHYS ED	\$750	\$750	\$0	0.00%
2021085	51040	0150-70-0002-01085-51040 -	TEACHER SALARY	\$102,709	\$99,316	(\$3,393)	-3.30%
2021085	51140	0150-70-0002-01085-51140 -	PARAPROFESSIONAL SALARIES	\$35,987	\$37,853	\$1,866	5.19%
2021085	56110	0150-70-0002-01085-56110 -	INSTR SUPPLIES-REMED INST	\$950	\$950	\$0	0.00%
2021086	51040	0150-70-0002-01086-51040 -	TEACHER SALARY	\$89,098	\$94,467	\$5,369	6.03%
2021200	51140	0150-70-0002-01200-51140 -	PARAPROFESSIONAL SALARIES	\$166,635	\$174,943	\$8,308	4.99%
2021260	56110	0150-70-0002-01260-56110 -	INSTR SUPPLIES-LRN DISAB	\$1,800	\$1,800	\$0	0.00%
2022140	56110	0150-70-0002-02140-56110 -	INSTR SUPPLIES-PSYCHOLOGY	\$250	\$250	\$0	0.00%
2022140	56800	0150-70-0002-02140-56800 -	TESTING SUPPLIES-PSYCHOLOGY	\$125	\$125	\$0	0.00%
2022150	56110	0150-70-0002-02150-56110 -	INSTR SUPPLIES-SPCH LANG	\$400	\$400	\$0	0.00%
2022150	56800	0150-70-0002-02150-56800 -	TESTING SUPPLIES-SPCH LANG	\$325	\$325	\$0	0.00%
2022210	53300	0150-70-0002-02210-53300 -	PROF/TECH SERVICES-PROF DEV	\$3,000	\$3,000	\$0	0.00%
2022220	51050	0150-70-0002-02220-51050 -	MEDIA SALARIES-MEDIA CTR	\$37,633	\$39,902	\$2,269	6.03%
2022220	51140	0150-70-0002-02220-51140 -	PARA SALARIES-MEDIA CTR	\$18,692	\$19,661	\$969	5.18%
2022220	56110	0150-70-0002-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	\$2,700	\$2,700	\$0	0.00%
2022220	56900	0150-70-0002-02220-56900 -	OTHER SUPPLIES-MEDIA CTR	\$400	\$400	\$0	0.00%
2022230	56890	0150-70-0002-02230-56890 -	TECHNOLOGY SUPPLIES-INSTR TECH	\$1,000	\$1,000	\$0	0.00%
2022400	51020	0150-70-0002-02400-51020 -	ADMIN SALARIES-GEN ADM	\$148,671	\$150,875	\$2,204	1.48%
2022400	51100	0150-70-0002-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	\$59,368	\$59,813	\$445	0.75%
2022400	55300	0150-70-0002-02400-55300 -	COMMUNICATIONS-GEN ADM	\$650	\$650	\$0	0.00%
2022400	56900	0150-70-0002-02400-56900 -	OTHER SUPPLIES-GEN ADM	\$650	\$650	\$0	0.00%
2031000	51040	0150-70-0003-01000-51040 -	TEACHER SALARY	\$1,019,398	\$996,827	(\$22,571)	-2.21%
2031000	56110	0150-70-0003-01000-56110 -	INSTRUCTIONAL SUPPLIES	\$19,250	\$19,250	\$0	0.00%
2031000	56890	0150-70-0003-01000-56890 -	TECHNOLOGY SUPPLIES	\$6,000	\$6,000	\$0	0.00%
2031000	57310	0150-70-0003-01000-57310 -	REPLACEMENT EQUIPMENT	\$475	\$475	\$0	0.00%
2031002	51040	0150-70-0003-01002-51040 -	TEACHER SALARY	\$48,974	\$49,856	\$882	1.80%
2031002	56110	0150-70-0003-01002-56110 -	INSTR SUPPLIES-ART INSTR	\$1,200	\$2,200	\$1,000	83.33%
2031005	56110	0150-70-0003-01005-56110 -	INSTRUCTIONAL SUPPLIES	\$1,525	\$1,525	\$0	0.00%
2031011	56110	0150-70-0003-01011-56110 -	INSTR SUPPLIES-MATH INSTR	\$500	\$2,750	\$2,250	450.00%
2031012	51040	0150-70-0003-01012-51040 -	TEACHER SALARY	\$27,634	\$27,051	(\$583)	-2.11%
2031012	54300	0150-70-0003-01012-54300 -	REPAIRS & MAIN-MUSIC INST	\$500	\$500	\$0	0.00%
2031012	56110	0150-70-0003-01012-56110 -	INSTR SUPPLIES-MUSIC INST	\$1,100	\$1,100	\$0	0.00%
2031013	56110	0150-70-0003-01013-56110 -	INSTR SUPPLIES-SCI INSTR	\$1,100	\$1,100	\$0	0.00%
2031015	56110	0150-70-0003-01015-56110 -	INSTR SUPPLIES-SS INST	\$1,700	\$1,700	\$0	0.00%
2031051	56110	0150-70-0003-01051-56110 -	INSTR SUPPLIES-READ INSTR	\$2,000	\$2,000	\$0	0.00%
2031081	51040	0150-70-0003-01081-51040 -	TEACHER SALARY	\$34,645	\$36,569	\$1,924	5.55%
2031081	56110	0150-70-0003-01081-56110 -	INSTR SUPPLIES-PHYS ED	\$750	\$750	\$0	0.00%
2031085	51040	0150-70-0003-01085-51040 -	TEACHER SALARY	\$77,049	\$81,484	\$4,435	5.76%
2031085	56110	0150-70-0003-01085-56110 -	INSTR SUPPLIES-REMED INST	\$950	\$950	\$0	0.00%
2031086	51040	0150-70-0003-01086-51040 -	TEACHER SALARY	\$106,712	\$112,965	\$6,253	5.86%
2031200	51140	0150-70-0003-01200-51140 -	PARAPROFESSIONAL SALARIES	\$40,745	\$42,776	\$2,031	4.98%
2031260	56110	0150-70-0003-01260-56110 -	INSTR SUPPLIES-LRN DISAB	\$1,800	\$1,800	\$0	0.00%
2032140	56110	0150-70-0003-02140-56110 -	INSTRUCTIONAL SUPPLIES	\$250	\$250	\$0	0.00%
2032140	56800	0150-70-0003-02140-56800 -	TESTING SUPPLIES	\$125	\$125	\$0	0.00%
2032150	56110	0150-70-0003-02150-56110 -	INSTR SUPPLIES-SPCH LANG	\$400	\$400	\$0	0.00%
2032150	56800	0150-70-0003-02150-56800 -	TESTING SUPPLIES-SPCH LANG	\$325	\$325	\$0	0.00%
2032210	53300	0150-70-0003-02210-53300 -	PROF/TECH SERVICES-PROF DEV	\$3,000	\$3,000	\$0	0.00%
2032220	51050	0150-70-0003-02220-51050 -	MEDIA SALARIES-MEDIA CTR	\$37,634	\$39,902	\$2,268	6.03%
2032220	56110	0150-70-0003-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	\$2,700	\$2,700	\$0	0.00%
2032220	56900	0150-70-0003-02220-56900 -	NON INSTRUCTIONAL SUPPLIES	\$400	\$400	\$0	0.00%
2032230	56890	0150-70-0003-02230-56890 -	TECHNOLOGY SUPPLIES	\$1,000	\$1,000	\$0	0.00%
2032400	51020	0150-70-0003-02400-51020 -	ADMIN SALARIES-GEN ADM	\$148,671	\$150,875	\$2,204	1.48%
2032400	51100	0150-70-0003-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	\$55,474	\$55,890	\$416	0.75%
2032400	55300	0150-70-0003-02400-55300 -	COMMUNICATIONS-GEN ADM	\$650	\$650	\$0	0.00%
2032400	56900	0150-70-0003-02400-56900 -	OTHER SUPPLIES-GEN ADM	\$650	\$650	\$0	0.00%

2025-2026 Proposed Budget including Increases/Decreases

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2041000	51040	0150-70-0004-01000-51040 -	TEACHER SALARY-GEN INSTR	\$2,570,293	\$2,773,179	\$202,886	7.89%
2041000	51140	0150-70-0004-01000-51140 -	PARA SALARIES-GEN INSTR	\$167,762	\$195,026	\$27,264	16.25%
2041000	56110	0150-70-0004-01000-56110 -	INSTR SUPPLIES-GEN INSTR	\$38,795	\$38,795	\$0	0.00%
2041000	56890	0150-70-0004-01000-56890 -	TECHNOLOGY SUPPLIES-GEN INSTR	\$12,000	\$12,000	\$0	0.00%
2041000	57310	0150-70-0004-01000-57310 -	REPLACEMENT EQUIPMENT	\$4,500	\$4,500	\$0	0.00%
2041002	51040	0150-70-0004-01002-51040 -	TEACHER SALARY	\$161,531	\$167,127	\$5,596	3.46%
2041002	56110	0150-70-0004-01002-56110 -	INSTR SUPPLIES-ART INSTR	\$4,200	\$4,200	\$0	0.00%
2041005	56110	0150-70-0004-01005-56110 -	INSTR SUPPLIES-LA INSTR	\$3,660	\$3,660	\$0	0.00%
2041007	56110	0150-70-0004-01007-56110 -	INSTR SUPPLIES-KG INSTR	\$3,110	\$3,110	\$0	0.00%
2041011	56110	0150-70-0004-01011-56110 -	INSTR SUPPLIES-MATH INSTR	\$2,495	\$4,745	\$2,250	90.18%
2041012	51040	0150-70-0004-01012-51040 -	TEACHER SALARY	\$88,592	\$83,231	(\$5,361)	-6.05%
2041012	54300	0150-70-0004-01012-54300 -	REPAIRS & MAINT-MUSIC INST	\$850	\$850	\$0	0.00%
2041012	56110	0150-70-0004-01012-56110 -	INSTR SUPPLIES-MUSIC INSTR	\$3,650	\$3,650	\$0	0.00%
2041013	56110	0150-70-0004-01013-56110 -	INSTR SUPPLIES-SCI INSTR	\$2,000	\$2,000	\$0	0.00%
2041015	56110	0150-70-0004-01015-56110 -	INSTR SUPPLIES-SS INST	\$4,500	\$4,500	\$0	0.00%
2041051	56110	0150-70-0004-01051-56110 -	INSTR SUPPLIES-READ INSTR	\$8,600	\$8,600	\$0	0.00%
2041081	51040	0150-70-0004-01081-51040 -	TEACHER SALARY	\$127,426	\$134,846	\$7,420	5.82%
2041081	56110	0150-70-0004-01081-56110 -	INSTR SUPPLIES-PHYS ED	\$3,600	\$3,600	\$0	0.00%
2041085	51040	0150-70-0004-01085-51040 -	TEACHER SALARY	\$454,608	\$468,365	\$13,757	3.03%
2041085	51140	0150-70-0004-01085-51140 -	PARAPROFESSIONAL SALARIES	\$17,733	\$18,653	\$920	5.19%
2041085	56110	0150-70-0004-01085-56110 -	INSTR SUPPLIES-REMED INST	\$2,350	\$2,350	\$0	0.00%
2041086	51040	0150-70-0004-01086-51040 -	TEACHER SALARY	\$183,061	\$183,531	\$470	0.26%
2041200	51140	0150-70-0004-01200-51140 -	PARAPROFESSIONAL SALARIES	\$342,815	\$359,907	\$17,092	4.99%
2041260	56110	0150-70-0004-01260-56110 -	INSTR SUPPLIES-LRN DISAB	\$4,600	\$4,600	\$0	0.00%
2042140	56110	0150-70-0004-02140-56110 -	INSTR SUPPLIES-PSYCHOLOGY	\$600	\$600	\$0	0.00%
2042140	56800	0150-70-0004-02140-56800 -	TESTING SUPPLIES-PSYCHOLOGY	\$800	\$800	\$0	0.00%
2042150	56110	0150-70-0004-02150-56110 -	INSTR SUPPLIES-SPCH LANG	\$1,000	\$1,000	\$0	0.00%
2042150	56800	0150-70-0004-02150-56800 -	TESTING SUPPLIES-SPCH LANG	\$700	\$700	\$0	0.00%
2042210	53300	0150-70-0004-02210-53300 -	PROF/TECH SERVICES-PROF DEV	\$14,350	\$14,350	\$0	0.00%
2042220	51050	0150-70-0004-02220-51050 -	MEDIA SALARIES-MEDIA CTR	\$102,709	\$104,558	\$1,849	1.80%
2042220	51140	0150-70-0004-02220-51140 -	PARA SALARIES-MEDIA CTR	\$18,254	\$19,201	\$947	5.19%
2042220	56110	0150-70-0004-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	\$8,850	\$8,850	\$0	0.00%
2042220	56900	0150-70-0004-02220-56900 -	OTHER SUPPLIES-MEDIA CTR	\$550	\$550	\$0	0.00%
2042230	56890	0150-70-0004-02230-56890 -	TECHNOLOGY SUPPLIES	\$2,000	\$2,000	\$0	0.00%
2042400	51020	0150-70-0004-02400-51020 -	ADMIN SALARIES-GEN ADM	\$301,947	\$310,914	\$8,967	2.97%
2042400	51100	0150-70-0004-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	\$123,162	\$124,086	\$924	0.75%
2042400	55300	0150-70-0004-02400-55300 -	COMMUNICATIONS-GEN ADM	\$1,000	\$1,000	\$0	0.00%
2042400	56900	0150-70-0004-02400-56900 -	OTHER SUPPLIES-GEN ADM	\$2,300	\$2,300	\$0	0.00%
2042700	51140	0150-70-0004-02700-51140 -	PARA SALARIES-TRANS	\$5,745	\$6,043	\$298	5.19%
2051000	54300	0150-70-0005-01000-54300 -	REPAIRS & MAINTENANCE	\$10,000	\$10,000	\$0	0.00%
2051000	56110	0150-70-0005-01000-56110 -	INSTRUCTIONAL SUPPLIES	\$28,762	\$28,762	\$0	0.00%
2051000	56890	0150-70-0005-01000-56890 -	TECHNOLOGY SUPPLIES	\$2,500	\$2,500	\$0	0.00%
2051002	51040	0150-70-0005-01002-51040 -	TEACHER SALARY-ART INSTR	\$253,286	\$259,999	\$6,713	2.65%
2051002	56110	0150-70-0005-01002-56110 -	INSTR SUPPLIES-ART INSTR	\$4,900	\$4,900	\$0	0.00%
2051005	51040	0150-70-0005-01005-51040 -	TEACHER SALARY-LA INSTR	\$461,797	\$475,838	\$14,041	3.04%
2051005	56110	0150-70-0005-01005-56110 -	INSTR SUPPLIES-LA INSTR	\$7,400	\$7,400	\$0	0.00%
2051006	51040	0150-70-0005-01006-51040 -	TEACHER SALARY-FLANG INST	\$164,270	\$170,331	\$5,761	3.51%
2051006	56110	0150-70-0005-01006-56110 -	INSTR SUPPLIES-FLANG INST	\$1,600	\$1,600	\$0	0.00%
2051008	51040	0150-70-0005-01008-51040 -	TEACHER SALARY-HLTH INSTR	\$157,542	\$167,127	\$9,585	6.08%
2051008	56110	0150-70-0005-01008-56110 -	INSTR SUPPLIES-HLTH INSTR	\$1,150	\$1,150	\$0	0.00%
2051010	51040	0150-70-0005-01010-51040 -	TEACHER SALARY-INDUS INST	\$157,542	\$162,615	\$5,073	3.22%
2051010	56110	0150-70-0005-01010-56110 -	INSTR SUPPLIES-INDUS INST	\$3,000	\$3,000	\$0	0.00%
2051011	51040	0150-70-0005-01011-51040 -	TEACHER SALARY-MATH INSTR	\$420,045	\$454,658	\$34,613	8.24%
2051011	56110	0150-70-0005-01011-56110 -	INSTR SUPPLIES-MATH INSTR	\$1,200	\$1,200	\$0	0.00%
2051012	51040	0150-70-0005-01012-51040 -	TEACHER SALARY-MUSIC INSTR	\$139,467	\$140,192	\$725	0.52%
2051012	54300	0150-70-0005-01012-54300 -	REPAIRS & MAINT-MUSIC INST	\$1,400	\$1,400	\$0	0.00%
2051012	56110	0150-70-0005-01012-56110 -	INSTR SUPPLIES-MUSIC INSTR	\$2,350	\$2,350	\$0	0.00%
2051012	57310	0150-70-0005-01012-57310 -	REPL EQUIPMENT-MUSIC INSTR	\$3,708	\$3,708	\$0	0.00%
2051012	58100	0150-70-0005-01012-58100 -	DUES & FEES-MUSIC INST	\$275	\$275	\$0	0.00%
2051013	51040	0150-70-0005-01013-51040 -	TEACHER SALARY-SCI INSTR	\$415,434	\$427,790	\$12,356	2.97%
2051013	56110	0150-70-0005-01013-56110 -	INSTR SUPPLIES-SCI INSTR	\$10,000	\$10,000	\$0	0.00%
2051013	58120	0150-70-0005-01013-58120 -	PROJECT DUES & FEES-SCI INSTR	\$8,500	\$8,500	\$0	0.00%
2051014	56890	0150-70-0005-01014-56890 -	TECHNOLOGY SUPPLIES-COMP INSTR	\$2,500	\$2,500	\$0	0.00%
2051015	51040	0150-70-0005-01015-51040 -	TEACHER SALARY-SS INST	\$449,777	\$459,871	\$10,094	2.24%
2051015	56110	0150-70-0005-01015-56110 -	INSTR SUPPLIES-SS INST	\$3,750	\$3,750	\$0	0.00%
2051051	51040	0150-70-0005-01051-51040 -	TEACHER SALARY-READ INSTR	\$53,224	\$56,180	\$2,956	5.55%
2051051	56110	0150-70-0005-01051-56110 -	INSTRUCTIONAL SUPPLIES	\$2,900	\$2,900	\$0	0.00%
2051081	51040	0150-70-0005-01081-51040 -	TEACHER SALARY-PHYS ED	\$147,217	\$163,045	\$15,828	10.75%
2051081	56110	0150-70-0005-01081-56110 -	INSTR SUPPLIES-PHYS ED	\$2,100	\$2,100	\$0	0.00%
2051115	51040	0150-70-0005-01115-51040 -	TEACHER SALARY-EXTRA CUR	\$20,737	\$26,152	\$5,415	26.11%
2051115	55100	0150-70-0005-01115-55100 -	TRANSPORTATION-EXTRA CUR	\$2,950	\$2,950	\$0	0.00%

2025-2026 Proposed Budget including Increases/Decreases

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2051115	56900	0150-70-0005-01115-56900	OTHER SUPPLIES-EXTRA CUR	\$2,150	\$2,150	\$0	0.00%
2051200	51140	0150-70-0005-01200-51140	PARAPROFESSIONAL SALARIES	\$246,714	\$259,015	\$12,301	4.99%
2051200	56110	0150-70-0005-01200-56110	INSTRUCTIONAL SUPPLIES	\$2,900	\$2,900	\$0	0.00%
2051200	56800	0150-70-0005-01200-56800	TESTING SUPPLIES	\$300	\$300	\$0	0.00%
2052120	51030	0150-70-0005-02120-51030	GUIDANCE SALARIES-GUIDANCE	\$265,397	\$281,963	\$16,566	6.24%
2052120	56110	0150-70-0005-02120-56110	INSTR SUPPLIES-GUIDANCE	\$650	\$650	\$0	0.00%
2052140	56110	0150-70-0005-02140-56110	INSTR SUPPLIES-PSYCHOLOGY	\$350	\$350	\$0	0.00%
2052150	56110	0150-70-0005-02150-56110	INSTR SUPPLIES-SPCH LANG	\$750	\$750	\$0	0.00%
2052210	53300	0150-70-0005-02210-53300	PROF/TECH SERVICES-PROF DEV	\$3,350	\$3,350	\$0	0.00%
2052220	51050	0150-70-0005-02220-51050	MEDIA SALARIES-MEDIA CTR	\$97,948	\$84,711	(\$13,237)	-13.51%
2052220	56110	0150-70-0005-02220-56110	INSTR SUPPLIES-MEDIA CTR	\$9,650	\$9,650	\$0	0.00%
2052400	51020	0150-70-0005-02400-51020	ADMIN SALARIES-GEN ADM	\$320,298	\$329,816	\$9,518	2.97%
2052400	51100	0150-70-0005-02400-51100	SEC/CLERICAL SALARIES-GEN ADM	\$110,205	\$111,032	\$827	0.75%
2052400	55300	0150-70-0005-02400-55300	COMMUNICATIONS-GEN ADM	\$5,950	\$5,950	\$0	0.00%
2052400	56900	0150-70-0005-02400-56900	OTHER SUPPLIES-GEN ADM	\$26,500	\$7,000	(\$19,500)	-73.58%
2052400	58100	0150-70-0005-02400-58100	DUES & FEES-GEN ADM	\$1,200	\$1,200	\$0	0.00%
2053200	51040	0150-70-0005-03200-51040	TEACHER SALARY-ATHLETICS	\$25,876	\$35,394	\$9,518	36.78%
2053200	53400	0150-70-0005-03200-53400	OTHER PROF/TECH SVCS-ATHLETICS	\$4,800	\$4,800	\$0	0.00%
2053200	55100	0150-70-0005-03200-55100	TRANSPORTATION-ATHLETICS	\$6,380	\$6,380	\$0	0.00%
2053200	56900	0150-70-0005-03200-56900	OTHER SUPPLIES-ATHLETICS	\$4,000	\$14,000	\$10,000	250.00%
2061000	56110	0150-70-0006-01000-56110	INSTR SUPPLIES-GEN INSTR	\$10,994	\$10,994	\$0	0.00%
2061002	51040	0150-70-0006-01002-51040	TEACHER SALARY-ART INSTR	\$173,192	\$179,922	\$6,730	3.89%
2061002	56110	0150-70-0006-01002-56110	INSTR SUPPLIES-ART INSTR	\$11,200	\$11,200	\$0	0.00%
2061003	51040	0150-70-0006-01003-51040	TEACHER SALARY-BUS INSTR	\$93,913	\$99,316	\$5,403	5.75%
2061003	56110	0150-70-0006-01003-56110	INSTR SUPPLIES-BUS INSTR	\$2,106	\$2,106	\$0	0.00%
2061005	51040	0150-70-0006-01005-51040	TEACHER SALARY-LA INSTR	\$613,182	\$597,543	(\$15,639)	-2.55%
2061005	56110	0150-70-0006-01005-56110	INSTR SUPPLIES-LA INSTR	\$1,000	\$1,000	\$0	0.00%
2061005	58100	0150-70-0006-01005-58100	DUES & FEES-LA INSTR	\$500	\$500	\$0	0.00%
2061006	51040	0150-70-0006-01006-51040	TEACHER SALARY-FLANG INST	\$428,573	\$455,865	\$27,292	6.37%
2061006	56110	0150-70-0006-01006-56110	INSTR SUPPLIES-FLANG INST	\$800	\$800	\$0	0.00%
2061006	58100	0150-70-0006-01006-58100	DUES & FEES-FLANG INST	\$200	\$200	\$0	0.00%
2061008	51040	0150-70-0006-01008-51040	TEACHER SALARY-HLTH INSTR	\$102,709	\$110,300	\$7,591	7.39%
2061008	56110	0150-70-0006-01008-56110	INSTR SUPPLIES-HLTH INSTR	\$900	\$900	\$0	0.00%
2061009	51040	0150-70-0006-01009-51040	TEACHER SALARY-LIFE INSTR	\$97,948	\$99,711	\$1,763	1.80%
2061009	56110	0150-70-0006-01009-56110	INSTR SUPPLIES-LIFE INSTR	\$8,500	\$8,500	\$0	0.00%
2061010	51040	0150-70-0006-01010-51040	TEACHER SALARY-INDUS INST	\$284,994	\$293,889	\$8,895	3.12%
2061010	54300	0150-70-0006-01010-54300	REPAIRS & MAINT-INDUS INST	\$1,000	\$1,000	\$0	0.00%
2061010	54400	0150-70-0006-01010-54400	RENTALS-INDUS INST	\$1,200	\$1,200	\$0	0.00%
2061010	56110	0150-70-0006-01010-56110	INSTR SUPPLIES-INDUS INST	\$24,500	\$24,500	\$0	0.00%
2061011	51040	0150-70-0006-01011-51040	TEACHER SALARY-MATH INSTR	\$579,034	\$599,438	\$20,404	3.52%
2061011	56110	0150-70-0006-01011-56110	INSTR SUPPLIES-MATH INSTR	\$1,500	\$1,500	\$0	0.00%
2061011	58100	0150-70-0006-01011-58100	DUES & FEES-MATH INSTR	\$100	\$100	\$0	0.00%
2061012	51040	0150-70-0006-01012-51040	TEACHER SALARY-MUSIC INST	\$173,192	\$179,922	\$6,730	3.89%
2061012	53400	0150-70-0006-01012-53400	OTR PROF/TECH SVCS-MUSIC INST	\$5,000	\$5,000	\$0	0.00%
2061012	54300	0150-70-0006-01012-54300	REPAIRS & MAINT-MUSIC INST	\$1,500	\$1,500	\$0	0.00%
2061012	56110	0150-70-0006-01012-56110	INSTR SUPPLIES-MUSIC INST	\$4,600	\$4,600	\$0	0.00%
2061012	57310	0150-70-0006-01012-57310	REPL EQUIPMENT-MUSIC INST	\$2,500	\$17,957	\$15,457	618.28%
2061013	51040	0150-70-0006-01013-51040	TEACHER SALARY-SCI INSTR	\$806,091	\$830,133	\$24,042	2.98%
2061013	56110	0150-70-0006-01013-56110	INSTR SUPPLIES-SCI INSTR	\$16,000	\$16,000	\$0	0.00%
2061013	57310	0150-70-0006-01013-57310	REPL EQUIPMENT-SCI INSTR	\$3,600	\$3,600	\$0	0.00%
2061013	58120	0150-70-0006-01013-58120	PROJECT DUES & FEES-SCI INSTR	\$28,319	\$28,319	\$0	0.00%
2061014	56890	0150-70-0006-01014-56890	TECHNOLOGY SUPPLIES	\$5,500	\$5,500	\$0	0.00%
2061015	51040	0150-70-0006-01015-51040	TEACHER SALARY-SS INST	\$666,388	\$687,776	\$21,388	3.21%
2061015	56110	0150-70-0006-01015-56110	INSTR SUPPLIES-SS INST	\$1,000	\$1,000	\$0	0.00%
2061081	51040	0150-70-0006-01081-51040	TEACHER SALARY-PHYS ED	\$343,047	\$361,794	\$18,747	5.46%
2061081	56110	0150-70-0006-01081-56110	INSTR SUPPLIES-PHYS ED	\$6,000	\$6,000	\$0	0.00%
2061115	51040	0150-70-0006-01115-51040	TEACHER SALARY-EXTRA CUR	\$82,578	\$85,805	\$3,227	3.91%
2061200	51140	0150-70-0006-01200-51140	PARAPROFESSIONAL SALARIES	\$37,030	\$38,876	\$1,846	4.99%
2061300	53210	0150-70-0006-01300-53210	TUTORS-EXT DAY	\$4,500	\$4,500	\$0	0.00%
2062120	51030	0150-70-0006-02120-51030	GUIDANCE SALARIES-GUIDANCE	\$443,843	\$466,971	\$23,128	5.21%
2062120	55300	0150-70-0006-02120-55300	COMMUNICATIONS-GUIDANCE	\$4,000	\$4,000	\$0	0.00%
2062120	56900	0150-70-0006-02120-56900	OTHER SUPPLIES-GUIDANCE	\$2,000	\$2,000	\$0	0.00%
2062140	56110	0150-70-0006-02140-56110	INSTR SUPPLIES-PSYCHOLOGY	\$2,100	\$2,100	\$0	0.00%
2062140	56900	0150-70-0006-02140-56900	NON INSTRUCTIONAL SUPPLIES	\$5,250	\$5,250	\$0	0.00%
2062200	51200	0150-70-0006-02200-51200	OTHER SALARY-SCH CARER	\$39,711	\$40,902	\$1,191	3.00%
2062210	53300	0150-70-0006-02210-53300	PROF/TECH SERVICES-PROF DEV	\$3,500	\$3,500	\$0	0.00%
2062220	51050	0150-70-0006-02220-51050	MEDIA SALARIES-MEDIA CTR	\$102,709	\$104,558	\$1,849	1.80%
2062220	51140	0150-70-0006-02220-51140	PARA SALARIES-MEDIA CTR	\$17,733	\$18,653	\$920	5.19%
2062220	56110	0150-70-0006-02220-56110	INSTR SUPPLIES-MEDIA CTR	\$25,950	\$25,950	\$0	0.00%
2062220	57300	0150-70-0006-02220-57300	NEW EQUIPMENT-MEDIA CTR	\$1,100	\$1,100	\$0	0.00%
2062220	58100	0150-70-0006-02220-58100	DUES & FEES-MEDIA CTR	\$250	\$250	\$0	0.00%

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ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2062400	51020	0150-70-0006-02400-51020	ADMIN SALARIES-GEN ADM	\$500,879	\$515,330	\$14,451	2.89%
2062400	51100	0150-70-0006-02400-51100	SEC/CLERICAL SALARIES-GEN ADM	\$249,631	\$251,503	\$1,872	0.75%
2062400	51140	0150-70-0006-02400-51140	PARA SALARIES-GEN ADM	\$125,637	\$132,152	\$6,515	5.19%
2062400	53400	0150-70-0006-02400-53400	OTR PROFESS/TECH SVCS-GEN ADM	\$5,500	\$7,375	\$1,875	34.09%
2062400	54300	0150-70-0006-02400-54300	REPAIRS & MAINT-GEN ADM	\$2,500	\$2,500	\$0	0.00%
2062400	54400	0150-70-0006-02400-54400	RENTALS-GEN ADM	\$1,200	\$1,200	\$0	0.00%
2062400	55300	0150-70-0006-02400-55300	COMMUNICATIONS-GEN ADM	\$9,500	\$9,500	\$0	0.00%
2062400	56900	0150-70-0006-02400-56900	OTHER SUPPLIES-GEN ADM	\$14,650	\$14,650	\$0	0.00%
2062400	58100	0150-70-0006-02400-58100	DUES & FEES-GEN ADM	\$15,000	\$15,000	\$0	0.00%
2062500	53400	0150-70-0006-02500-53400	OTR PROF/TECH SVCS ATHLETICS	\$2,700	\$1,350	(\$1,350)	-50.00%
2063200	51040	0150-70-0006-03200-51040	TEACHER SALARY-ATHLETICS	\$218,187	\$222,551	\$4,364	2.00%
2063200	51200	0150-70-0006-03200-51200	OTHER SALARY	\$68,000	\$70,440	\$2,440	3.59%
2063200	54300	0150-70-0006-03200-54300	REPAIRS & MAINT-ATHLETICS	\$14,000	\$14,000	\$0	0.00%
2063200	54400	0150-70-0006-03200-54400	RENTALS-ATHLETICS	\$5,000	\$36,450	\$31,450	629.00%
2063200	56900	0150-70-0006-03200-56900	OTHER SUPPLIES-ATHLETICS	\$17,500	\$17,500	\$0	0.00%
2063200	57300	0150-70-0006-03200-57300	NEW EQUIPMENT-ATHLETICS	\$5,600	\$5,600	\$0	0.00%
2063200	57310	0150-70-0006-03200-57310	REPL EQUIPMENT-ATHLETICS	\$17,000	\$17,000	\$0	0.00%
2071001	51040	0150-70-0007-01001-51040	TEACHER SALARY-AGRI INSTR	\$553,377	\$576,846	\$23,469	4.24%
2071001	51200	0150-70-0007-01001-51200	OTHER SALARY	\$7,500	\$7,500	\$0	0.00%
2071001	53400	0150-70-0007-01001-53400	OTHER PRO/TECH SVCS-AGRI INSTR	\$14,000	\$16,500	\$2,500	17.86%
2071001	54300	0150-70-0007-01001-54300	REPAIRS & MAINT-AGRI INSTR	\$7,500	\$7,500	\$0	0.00%
2071001	55800	0150-70-0007-01001-55800	TRAVEL-AGRI INSTR	\$2,000	\$2,000	\$0	0.00%
2071001	56110	0150-70-0007-01001-56110	INSTR SUPPLIES-AGRI INSTR	\$37,000	\$39,250	\$2,250	6.08%
2071001	56890	0150-70-0007-01001-56890	TECHNOLOGY SUPPLIES-AGRI INSTR	\$1,000	\$1,000	\$0	0.00%
2071001	56900	0150-70-0007-01001-56900	OTHER SUPPLIES-AGRI INSTR	\$1,600	\$1,600	\$0	0.00%
2071001	58100	0150-70-0007-01001-58100	DUES & FEES-AGRI INSTR	\$4,000	\$4,000	\$0	0.00%
2081000	51040	0150-70-0008-01000-51040	TEACHER SALARY-GEN INSTR	\$1,260	\$13,545	\$12,285	975.00%
2081000	51210	0150-70-0008-01000-51210	SUB TEACHER SALARIES-GEN INSTR	\$394,012	\$409,772	\$15,760	4.00%
2081000	53210	0150-70-0008-01000-53210	TUTOR	\$0	\$50,000	\$50,000	0.00%
2081000	56110	0150-70-0008-01000-56110	INSTRUCTIONAL SUPPLIES	\$6,100	\$6,100	\$0	0.00%
2081000	56400	0150-70-0008-01000-56400	TEXTBOOKS-GEN INSTR	\$85,156	\$101,928	\$16,772	19.70%
2081000	56900	0150-70-0008-01000-56900	NON INSTRUCTIONAL SUPPLIES	\$6,000	\$16,000	\$10,000	166.67%
2081006	56400	0150-70-0008-01006-56400	TEXTBOOKS-FLANG INST	\$3,000	\$3,000	\$0	0.00%
2081011	56110	0150-70-0008-01011-56110	INSTR SUPPLIES-MATH INSTR	\$800	\$800	\$0	0.00%
2081011	56400	0150-70-0008-01011-56400	TEXTBOOKS-MATH INSTR	\$3,400	\$21,012	\$17,612	518.00%
2081013	56110	0150-70-0008-01013-56110	INSTR SUPPLIES-SCI INSTR	\$1,500	\$1,500	\$0	0.00%
2081015	56400	0150-70-0008-01015-56400	TEXTBOOKS-SS INST	\$500	\$500	\$0	0.00%
2081051	56110	0150-70-0008-01051-56110	INSTRUCTIONAL SUPPLIES	\$29,085	\$44,085	\$15,000	51.57%
2081051	56400	0150-70-0008-01051-56400	TEXTBOOKS-READ INSTR	\$1,500	\$1,500	\$0	0.00%
2082210	53500	0150-70-0008-02210-53500	DIST CURR DEVELOP-PROF DEV	\$5,000	\$5,000	\$0	0.00%
2082213	53300	0150-70-0008-02213-53300	PROF/TECH SERVICES-STAFF PD	\$36,760	\$36,760	\$0	0.00%
2082230	56800	0150-70-0008-02230-56800	TESTING SUPPLIES-INSTR TECH	\$50,693	\$94,959	\$44,266	87.32%
2082305	55900	0150-70-0008-02305-55900	ADULT EDUCATION-ADULT ED	\$32,725	\$32,725	\$0	0.00%
2082310	53400	0150-70-0008-02310-53400	OTHER PROF/TECH SERVICES-BOE	\$5,000	\$5,000	\$0	0.00%
2082320	51010	0150-70-0008-02320-51010	DIST ADMIN SALARIES-DIST ADM	\$829,716	\$862,743	\$33,027	3.98%
2082320	51100	0150-70-0008-02320-51100	SEC/CLERICAL SALARIES-DIST ADM	\$72,762	\$73,308	\$546	0.75%
2082320	53400	0150-70-0008-02320-53400	OTR PROF/TECH SVCS-DIST ADM	\$129,750	\$144,750	\$15,000	11.56%
2082400	51100	0150-70-0008-02400-51100	SEC/CLERICAL SALARIES-GEN ADM	\$149,614	\$150,736	\$1,122	0.75%
2082400	51140	0150-70-0008-02400-51140	PARA SALARIES-GEN ADM	\$0	\$1,020	\$1,020	0.00%
2082400	51300	0150-70-0008-02400-51300	SEASONAL HELP-GEN ADM	\$9,600	\$9,600	\$0	0.00%
2082400	57300	0150-70-0008-02400-57300	NEW EQUIPMENT	\$0	\$113,500	\$113,500	0.00%
2082410	51100	0150-70-0008-02410-51100	SEC/CLER SALARIES-DW SEC LON	\$2,650	\$2,650	\$0	0.00%
2082500	51100	0150-70-0008-02500-51100	SEC/CLER SALARIES-DIST COMM	\$77,613	\$81,315	\$3,702	4.77%
2082500	52200	0150-70-0008-02500-52200	SS AND MEDICARE	\$546,497	\$600,754	\$54,257	9.93%
2082500	52300	0150-70-0008-02500-52300	RETIREMENT & HEALTH REIMB	\$124,460	\$126,630	\$2,170	1.74%
2082500	52350	0150-70-0008-02500-52350	DIST TUITION REIMB-DIST COMM	\$36,700	\$40,300	\$3,600	9.81%
2082500	52600	0150-70-0008-02500-52600	DISTRICT UNEMP COMP-DIST COMM	\$40,950	\$37,350	(\$3,600)	-8.79%
2082500	52800	0150-70-0008-02500-52800	DISTRICT INSURANCE-DIST COMM	\$105,000	\$105,000	\$0	0.00%
2082500	55200	0150-70-0008-02500-55200	STUDENT ACCIDENT INS-DIST COMM	\$12,950	\$12,950	\$0	0.00%
2082500	55300	0150-70-0008-02500-55300	COMMUNICATIONS-DIST COMM	\$107,950	\$133,265	\$25,315	23.45%
2082500	55400	0150-70-0008-02500-55400	DISTRICT ADVERTISING-DIST COMM	\$2,300	\$2,300	\$0	0.00%
2082500	55800	0150-70-0008-02500-55800	TRAVEL-DIST COMM	\$10,700	\$10,700	\$0	0.00%
2082500	56890	0150-70-0008-02500-56890	TECHNOLOGY SUPPLIES-DIST COMM	\$2,800	\$2,800	\$0	0.00%
2082500	56900	0150-70-0008-02500-56900	OTHER SUPPLIES-DIST COMM	\$10,580	\$15,280	\$4,700	44.42%
2082500	57350	0150-70-0008-02500-57350	BUSINESS OFFICE SOFTWARE	\$102,100	\$118,158	\$16,058	15.73%
2082500	58100	0150-70-0008-02500-58100	DUES & FEES-DIST COMM	\$63,761	\$44,761	(\$19,000)	-29.80%
2086110	55660	0150-70-0008-06110-55660	MAGNET SCHOOL TUITION	\$334,580	\$334,580	\$0	0.00%
2091200	51020	0150-70-0009-01200-51020	ADMINISTRATIVE SALARIES-SPED	\$736,172	\$763,055	\$26,883	3.65%
2091200	51140	0150-70-0009-01200-51140	PARA SALARIES-SPED	\$0	\$55,692	\$55,692	0.00%
2091200	51200	0150-70-0009-01200-51200	OTHER SALARY-SPED	\$253,884	\$266,794	\$12,910	5.08%
2091200	53400	0150-70-0009-01200-53400	OTHER PROFESS/TECH SERVICES	\$35,000	\$35,000	\$0	0.00%

2025-2026 Proposed Budget including Increases/Decreases

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY25 BUDGET	FY26 PROPOSED	\$ Inc/Dec	% Inc/Dec
2091200	54900	0150-70-0009-01200-54900	OTHER PURCHASED SERVICES-SPED	\$8,000	\$8,000	\$0	0.00%
2091200	55800	0150-70-0009-01200-55800	TRAVEL-SPED	\$500	\$500	\$0	0.00%
2091200	56800	0150-70-0009-01200-56800	TESTING SUPPLIES-SPED	\$24,500	\$24,500	\$0	0.00%
2091200	56900	0150-70-0009-01200-56900	OTHER SUPPLIES-SPED	\$8,400	\$8,400	\$0	0.00%
2091200	57300	0150-70-0009-01200-57300	NEW EQUIPMENT-SPED	\$10,000	\$10,000	\$0	0.00%
2091200	58100	0150-70-0009-01200-58100	DUES & FEES-SPED	\$4,250	\$4,250	\$0	0.00%
2091230	51040	0150-70-0009-01230-51040	TEACHER SALARY-SPED	\$2,277,431	\$2,407,070	\$129,639	5.69%
2091260	51040	0150-70-0009-01260-51040	TEACHER SALARY-LRN DISAB	\$89,098	\$94,467	\$5,369	6.03%
2091260	51200	0150-70-0009-01260-51200	OTHER SALARY	\$25,000	\$25,000	\$0	0.00%
2091260	53400	0150-70-0009-01260-53400	OTHER PROFESS/TECH SERVICES	\$280,500	\$280,500	\$0	0.00%
2091260	53410	0150-70-0009-01260-53410	SPEC ED DOCTORS	\$4,000	\$4,000	\$0	0.00%
2091260	55300	0150-70-0009-01260-55300	COMMUNICATIONS	\$500	\$500	\$0	0.00%
2091260	55800	0150-70-0009-01260-55800	TRAVEL	\$1,500	\$1,500	\$0	0.00%
2091260	56110	0150-70-0009-01260-56110	INSTRUCTIONAL SUPPLIES	\$6,400	\$6,400	\$0	0.00%
2091260	57300	0150-70-0009-01260-57300	NEW EQUIPMENT	\$3,000	\$3,000	\$0	0.00%
2091270	51040	0150-70-0009-01270-51040	TEACHER SALARY-MULTHAND	\$97,948	\$99,711	\$1,763	1.80%
2091280	53210	0150-70-0009-01280-53210	TUTORS-HOMEBOUND	\$10,000	\$10,000	\$0	0.00%
2091290	51040	0150-70-0009-01290-51040	TEACHER SALARY-SPEC LRN	\$161,453	\$154,867	(\$6,586)	-4.08%
2091400	51040	0150-70-0009-01400-51040	TEACHER SALARY-SUMMER	\$33,425	\$35,669	\$2,244	6.71%
2091400	51100	0150-70-0009-01400-51100	SECRETARY/CLERICAL SALARIES	\$5,650	\$5,763	\$113	2.00%
2091400	51140	0150-70-0009-01400-51140	PARA SALARIES-SUMMER	\$17,980	\$18,912	\$932	5.18%
2091400	56900	0150-70-0009-01400-56900	OTHER SUPPLIES-SUMMER	\$2,500	\$2,500	\$0	0.00%
2092140	51040	0150-70-0009-02140-51040	TEACHER SALARY-PSYCHOLOGY	\$805,952	\$887,023	\$81,071	10.06%
2092150	51040	0150-70-0009-02150-51040	TEACHER SALARY-SPCH LANG	\$567,528	\$584,129	\$16,601	2.93%
2092190	53400	0150-70-0009-02190-53400	OTHER PROF/TECH SVCS-OTR SUPP	\$336,570	\$408,447	\$71,877	21.36%
2092190	53410	0150-70-0009-02190-53410	SPEC ED DOCTORS-OTR SUPP	\$80,000	\$80,000	\$0	0.00%
2092190	53440	0150-70-0009-02190-53440	SPEC ED OT-OTR SUPP	\$260,000	\$260,000	\$0	0.00%
2092190	53460	0150-70-0009-02190-53460	SPEC ED PT-OTR SUPP	\$140,000	\$140,000	\$0	0.00%
2092400	51100	0150-70-0009-02400-51100	SEC/CLERICAL SALARIES-GEN ADM	\$199,264	\$200,758	\$1,494	0.75%
2096110	55600	0150-70-0009-06110-55600	SPED TUITION PUBLIC	\$414,820	\$450,080	\$35,260	8.50%
2096130	55700	0150-70-0009-06130-55700	SPED TUIT-NON-PUBLIC-TUIT-NP	\$2,412,600	\$2,593,545	\$180,945	7.50%
2096130	55701	0150-70-0009-06130-55701	TUITION - GRANT OFFSET	(\$1,127,500)	(\$1,107,110)	\$20,390	-1.81%
2102130	54900	0150-70-0010-02130-54900	OTHER PURCH SERVICES-HEALTH	\$2,500	\$2,500	\$0	0.00%
2102130	56900	0150-70-0010-02130-56900	OTHER SUPPLIES-HEALTH	\$7,778	\$7,778	\$0	0.00%
2112600	51130	0150-70-0011-02600-51130	OVERTIME/SEASONAL HELP	\$15,450	\$15,450	\$0	0.00%
2112600	51160	0150-70-0011-02600-51160	HEAD CUST SALARIES-MAINTENANC	\$1,051,253	\$1,058,357	\$7,104	0.68%
2112600	51300	0150-70-0011-02600-51300	SEASONAL HELP-MAINTENANC	\$60,120	\$61,924	\$1,804	3.00%
2112600	54100	0150-70-0011-02600-54100	WATER & SEWER-MAINTENANC	\$71,200	\$76,000	\$4,800	6.74%
2112600	54210	0150-70-0011-02600-54210	DISPOSAL SERVICE-MAINTENANC	\$13,200	\$13,200	\$0	0.00%
2112600	54300	0150-70-0011-02600-54300	REPAIRS & MAINTENANCE-MAINT	\$313,100	\$350,100	\$37,000	11.82%
2112600	55800	0150-70-0011-02600-55800	TRAVEL-MAINTENANC	\$460	\$460	\$0	0.00%
2112600	56200	0150-70-0011-02600-56200	HEATING OIL/PROPANE-MAINTENANC	\$325,000	\$300,000	(\$25,000)	-7.69%
2112600	56210	0150-70-0011-02600-56210	NATURAL GAS	\$156,400	\$161,400	\$5,000	3.20%
2112600	56220	0150-70-0011-02600-56220	ELECTRICITY-MAINTENANC	\$721,500	\$756,500	\$35,000	4.85%
2112600	56260	0150-70-0011-02600-56260	GASOLINE/OIL	\$30,000	\$30,000	\$0	0.00%
2112600	56900	0150-70-0011-02600-56900	OTHER SUPPLIES-MAINTENANC	\$215,000	\$215,000	\$0	0.00%
2112600	57310	0150-70-0011-02600-57310	REPL EQUIPMENT-MAINTENANC	\$5,000	\$10,000	\$5,000	100.00%
2112610	51160	0150-70-0011-02610-51160	HEAD CUST SALARIES-DIR SAL	\$120,347	\$122,413	\$2,066	1.72%
2112630	51160	0150-70-0011-02630-51160	HEAD CUST SALARIES-MAINT WAGE	\$259,168	\$261,165	\$1,997	0.77%
2112640	51160	0150-70-0011-02640-51160	HEAD CUST SALARIES-MTCUST LON	\$0	\$6,350	\$6,350	0.00%
2122230	51060	0150-70-0012-02230-51060	TECHNOLOGY SALARIES-INSTR TECH	\$233,979	\$241,010	\$7,031	3.00%
2122230	53400	0150-70-0012-02230-53400	OTR PROF/TECH SVCS-INSTR TECH	\$27,130	\$27,130	\$0	0.00%
2122230	53740	0150-70-0012-02230-53740	TECH REL CLASS SVC-INSTR TECH	\$14,500	\$14,500	\$0	0.00%
2122230	54310	0150-70-0012-02230-54310	EQUIPMENT MAINTENANCE	\$428,197	\$450,255	\$22,058	5.15%
2122230	54312	0150-70-0012-02230-54312	EQUIPMENT MAINT - GRANT OFFSET	(\$45,000)	\$0	\$45,000	-100.00%
2122230	54320	0150-70-0012-02230-54320	TECH REL REPAIR-INSTR TECH	\$13,700	\$13,700	\$0	0.00%
2122230	55800	0150-70-0012-02230-55800	TRAVEL-INSTR TECH	\$2,000	\$2,000	\$0	0.00%
2122230	56890	0150-70-0012-02230-56890	TECHNOLOGY SUPPLIES-INSTR TECH	\$77,150	\$70,325	(\$6,825)	-8.85%
2131200	55110	0150-70-0013-01200-55110	SPECIAL ED TRANSPORTATION-SPED	\$907,945	\$1,102,433	\$194,488	21.42%
2132700	55100	0150-70-0013-02700-55100	TRANSPORTATION-TRANS	\$1,542,018	\$1,619,269	\$77,251	5.01%
2132700	55101	0150-70-0013-02700-55101	TRANSPORTATION - GRANT OFFSET	(\$18,000)	(\$18,000)	\$0	0.00%
2132700	56260	0150-70-0013-02700-56260	DIESEL/GASOLINE-TRANS	\$162,220	\$162,220	\$0	0.00%
2133200	55100	0150-70-0013-03200-55100	TRANSPORTATION-ATHLETICS	\$51,000	\$64,070	\$13,070	25.63%
2161601	56110	0150-70-0016-01000-56110	INSTRUCTIONAL SUPPLIES	\$18,000	\$18,000	\$0	0.00%
2161601	57350	0150-70-0016-01000-57350	CURRICULUM SOFTWARE	\$69,520	\$85,744	\$16,224	23.34%
2161601	58100	0150-70-0016-01000-58100	DUES & FEES	\$16,000	\$16,000	\$0	0.00%
2161606	56110	0150-70-0016-01051-56110	INSTRUCTIONAL SUPPLIES	\$100,000	\$52,000	(\$48,000)	-48.00%
2772213	51040	0150-70-0077-02213-51040	TEACHER SALARY BEST/TEAM	\$3,000	\$13,043	\$10,043	334.77%
			TOTAL	\$38,369,823	\$40,667,242	\$2,297,419	5.99%

Employee Number	Location Code Desc	Group/Bt	Personn	Personnel Status	C Pay Type	Pay Type Description	Grade/I Step/ Pay Scale Desc	Position Numt	Position Number Desc	FTE %	Org Code	Object Code	Long Account	Position
51140	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 7 ANNUAL	6050	GFS-FIRST GRADE	1.00	2021000	51040	0150-70-0002-01000-51040 -	Grade 1
51335	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 9 ANNUAL	6075	JWL-FOURTH GRADE	1.00	2021000	51040	0150-70-0002-01000-51040 -	Grade 1
51459	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	BA 2 ANNUAL	6050	GFS-FIRST GRADE	1.00	2021000	51040	0150-70-0002-01000-51040 -	Grade 1
51501	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 5 ANNUAL	6192	ELEMENTARY VIRTUAL TEACHER	1.00	2021000	51040	0150-70-0002-01000-51040 -	Grade 1
50103	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6055	GFS-SECOND GRADE	1.00	2021000	51040	0150-70-0002-01000-51040 -	Grade 2
50154	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6055	GFS-SECOND GRADE	1.00	2021000	51040	0150-70-0002-01000-51040 -	Grade 2
51187	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 7 ANNUAL	6055	GFS-SECOND GRADE	1.00	2021000	51040	0150-70-0002-01000-51040 -	Grade 2
52058	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 1 ANNUAL	6055	GFS-SECOND GRADE	1.00	2021000	51040	0150-70-0002-01000-51040 -	Grade 2
50079	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 13 ANNUAL	6026	GFS-KINDERGARTEN	1.00	2021000	51040	0150-70-0002-01000-51040 -	Kindergarten
50565	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 12 ANNUAL	6026	GFS-KINDERGARTEN	1.00	2021000	51040	0150-70-0002-01000-51040 -	Kindergarten
51708	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6057	GFS-KINDERGARTEN	1.00	2021000	51040	0150-70-0002-01000-51040 -	Kindergarten
51966	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 2 ANNUAL	6026	GFS-KINDERGARTEN	1.00	2021000	51040	0150-70-0002-01000-51040 -	Kindergarten
50115	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6028	LA COODINATOR	0.17	2021000	51040		Literacy Coordinator
50593	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6055	GFS-SECOND GRADE	0.50	2021000	51040		Literacy Instructional Coach
51613	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6168	ELEM LITERACY COACH	0.50	2021000	51040		Literacy Interventionist
50135	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6029	MATH COORDINATOR	0.17	2021000	51040		Mathematics Coordinator
51786	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6168	ELEM LITERACY COACH	0.17	2021000	51040		MTSS Coordinator
50305	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10152	PARA - GENERAL - GFS	0.80	2021000	51140	0150-70-0002-01000-51140 -	Paraprofessional
51365	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10152	PARA - GENERAL - GFS	0.80	2021000	51140	0150-70-0002-01000-51140 -	Paraprofessional
51568	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10152	PARA - GENERAL - GFS	0.80	2021000	51140	0150-70-0002-01000-51140 -	Paraprofessional
51947	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10152	PARA - GENERAL - GFS	0.80	2021000	51140	0150-70-0002-01000-51140 -	Paraprofessional
51964	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10152	PARA - GENERAL - GFS	0.80	2021000	51140	0150-70-0002-01000-51140 -	Paraprofessional
					150	S CERTIFIED TEACHERS	MA 5 ANNUAL			1.00	2021000	51040		STEM Elementary
50040	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6022	ART TEACHER	0.50	2021002	51040		Art
51814	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 8 ANNUAL	6031	GFS-MUSIC	1.00	2021012	51040	0150-70-0002-01012-51040 -	Music
51186	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	BA 9 ANNUAL	6038	JWL-PHYS. ED.	0.50	2021081	51040		Physical Education
52061	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 13 ANNUAL	6168	ELEM LITERACY COACH	1.00	2021085	51040		Literacy Instructional Coach
51797	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 13 ANNUAL	50050452	SPECIAL EDUCATION INTERVENTIONIST	1.00	2021086	51040	0150-70-0002-01086-51040 -	Math Interventionist
50352	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10122	PARA - RESOURCE - GFS	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
50367	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10103	PARA - RISE - JWL	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
50392	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10103	PARA - RISE - JWL	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
51006	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10103	PARA - RISE - JWL	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
51096	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10102	PARA - RISE - GFS	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
51117	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10103	PARA - RISE - JWL	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
51235	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10113	PARA - SES - JWL	1.00	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
51368	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10122	PARA - RESOURCE - GFS	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
51511	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10103	PARA - RISE - JWL	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
51553	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10113	PARA - SES - JWL	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
51573	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10152	PARA - GENERAL - GFS	0.80	2021200	51140	0150-70-0002-01085-51140 -	Paraprofessional
51719	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10102	PARA - RISE - GFS	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
51758	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10103	PARA - RISE - JWL	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
51941	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10152	PARA - GENERAL - GFS	0.80	2021200	51140	0150-70-0002-01085-51140 -	Paraprofessional
51948	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10102	PARA - RISE - GFS	0.80	2021200	51140	0150-70-0002-01200-51140 -	Paraprofessional
52104	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10112	PARA - SES - GFS	0.80	2021200	51140		Paraprofessional
51339	GALES FERRY SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 9 ANNUAL	9714	LIBRARY MEDIA SPEC.	0.50	2022220	51050		Media Specialist
52071	GALES FERRY SCHOOL	SADP	1	FULL TIME	160	ADMINISTRATOR	XGAR 0 ANNUAL	50050204	ASSISTANT BUILDING ADMINISTRATOR	0.50	2022400	51020		Assistant Principal
51563	GALES FERRY SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS		10156	PARA - GENERAL - GFS	0.80	2022400	51140		Paraprofessional
51323	GALES FERRY SCHOOL	SADP	1	FULL TIME	160	ADMINISTRATOR		50050201	BUILDING ADMINISTRATOR	0.50	2022400	51020	0150-70-0002-02400-51020 -	Principal
50383	GALES FERRY SCHOOL	SSEC	1	FULL TIME	170	SCHOOL SECRETARIES REG HOURS	SSEC 6 HOURLY	50050572	SCHOOL ADMINISTRATIVE ASSISTANT SCHOOL TERM	1.00	2022400	51100	0150-70-0002-02400-51100 -	School clerical
51675	GALES FERRY SCHOOL	SSEC	1	FULL TIME	170	SCHOOL SECRETARIES REG HOURS	SSEC 3 HOURLY	50050572	SCHOOL ADMINISTRATIVE ASSISTANT SCHOOL TERM	0.50	2022400	51100	0150-70-0002-02400-51100 -	School clerical
50131	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6091	JWL-THIRD GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 3
51294	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 6 ANNUAL	6091	JWL-THIRD GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 3
51983	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	BA 6 ANNUAL	6072	JWL-THIRD GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 3
52074	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	BA 1 ANNUAL	6093	JWL-THIRD GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 3
50111	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6074	JWL-FOURTH GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 4
51205	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 7 ANNUAL	6075	JWL-FOURTH GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 4
51795	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 2 ANNUAL	6075	JWL-FOURTH GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 4
51977	JULIET LONG SCHOOL	STEA	3	TEMPORARY	150	S CERTIFIED TEACHERS	MA 2 ANNUAL	6075	JWL-FOURTH GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 4
50112	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6099	JWL-FIFTH GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 5
50116	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6099	JWL-FIFTH GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 5
50191	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6099	JWL-FIFTH GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 5

Employee Number	Location Code Desc	Group/Bt	Personn	Personnel Status	C Pay Type	Pay Type Description	Grade/I Step/ Pay Scale Desc	Position Numt	Position Number Desc	FTE %	Org Code	Object Code	Long Account	Position
51816	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 3 ANNUAL	6099	JWL-FIFTH GRADE	1.00	2031000	51040	0150-70-0002-01000-51040 -	Grade 5
50115	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6028	LA COORDINATOR	0.17	2031000	51040		Literacy Coordinator
50135	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6029	MATH COORDINATOR	0.17	2031000	51040		Mathematics Coordinator
51786	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6168	ELEM LITERACY COACH	0.17	2031000	51040		MTSS Coordinator
50040	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6022	ART TEACHER	0.50	2031002	51040		Art
52051	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	BA 1 ANNUAL	50050510	MUSIC TEACHER	0.50	2031012	51040		Music
51186	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	BA 9 ANNUAL	6038	JWL-PHYS. ED.	0.50	2031081	51040		Physical Education
51810	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 8 ANNUAL	6168	ELEM LITERACY COACH	1.00	2031085	51040	0150-70-0003-01085-51040 -	Literacy Interventionist
50863	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 4 ANNUAL	9198	ELEMENTARY MATH INTERVENTIONIST	1.00	2031086	51040	0150-70-0003-01086-51040 -	Math Interventionist
51384	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 11 ANNUAL	9198	ELEMENTARY MATH INTERVENTIONIST	0.50	2031086	51040		Math Interventionist
51339	JULIET LONG SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 9 ANNUAL	9714	LIBRARY MEDIA SPEC.	0.50	2032220	51050		Media Specialist
52071	JULIET LONG SCHOOL	SADP	1	FULL TIME	160	ADMINISTRATOR	XGAR 0 ANNUAL	50050204	ASSISTANT BUILDING ADMINISTRATOR	0.50	2032400	51020		Assistant Principal
51323	JULIET LONG SCHOOL	SADP	1	FULL TIME	160	ADMINISTRATOR	ANNUAL	50050201	BUILDING ADMINISTRATOR	0.50	2032400	51020	0150-70-0002-02400-51020 -	Principal
50323	JULIET LONG SCHOOL	SSEC	1	FULL TIME	170	SCHOOL SECRETARIES REG HOURS	YSEC 6 HOURLY	50050574	SCHOOL ADMINISTRATIVE ASSISTANT YEAR ROUND	1.00	2032400	51100	0150-70-0002-02400-51100 -	School clerical
50044	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6051	GHS-FIRST GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 1
50095	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6051	GHS-FIRST GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 1
50104	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6051	GHS-FIRST GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 1
50681	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 11 ANNUAL	6059	GHS-FIRST GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 1
51774	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 4 ANNUAL	50050101	FIRST GRADE TEACHER	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 1
50016	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6052	GHS-SECOND GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 2
50051	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6089	GHS-SECOND GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 2
52060	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 1 ANNUAL	6052	GHS-SECOND GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 2
52091	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 2 ANNUAL	6088	GHS-SECOND GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 2
51264	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 2 ANNUAL	50050103	THIRD GRADE TEACHER	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 3
51410	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 4 ANNUAL	6064	GHS-FOURTH GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 3
51664	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	BA 3 ANNUAL	9190	GHS-THIRD GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 3
51823	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 6 ANNUAL	50050103	THIRD GRADE TEACHER	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 3
52018	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 1 ANNUAL	9190	GHS-THIRD GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 3
50153	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6064	GHS-FOURTH GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 4
50172	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6065	GHS-FOURTH GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 4
50598	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 12 ANNUAL	6065	GHS-FOURTH GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 4
50628	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6064	GHS-FOURTH GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 4
50034	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6068	GHS-THIRD GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 5
50155	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6078	GHS-FIFTH GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 5
50192	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6078	GHS-FIFTH GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 5
51444	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 8 ANNUAL	6066	GHS-FIFTH GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Grade 5
50059	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6056	GHS-KINDERGARTEN	1.00	2041000	51040	0150-70-0004-01000-51040 -	Kindergarten
50120	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6073	GHS-KINDERGARTEN	1.00	2041000	51040	0150-70-0004-01000-51040 -	Kindergarten
50549	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 11 ANNUAL	50050109	KINDERGARTEN TEACHER	1.00	2041000	51040	0150-70-0004-01000-51040 -	Kindergarten
50586	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6073	GHS-KINDERGARTEN	1.00	2041000	51040	0150-70-0004-01000-51040 -	Kindergarten
51765	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	50050109	KINDERGARTEN TEACHER	1.00	2041000	51040	0150-70-0004-01000-51040 -	Kindergarten
50115	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6028	LA COORDINATOR	0.33	2041000	51040		Literacy Coordinator
50593	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6055	GFS-SECOND GRADE	0.50	2041000	51040		Literacy Instructional Coach
51613	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6168	ELEM LITERACY COACH	0.50	2041000	51040		Literacy Interventionist
50135	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6029	MATH COORDINATOR	0.33	2041000	51040		Mathematics Coordinator
51786	DISTRICT WIDE	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA30 15 ANNUAL	6168	ELEM LITERACY COACH	0.32	2041000	51040		MTSS Coordinator
50642	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190	SCHOOL PARAPROFESSIONALS	HOURLY	10134	PARA - EARLY CHILDHOOD - GHS	0.80	2041000	51140	0150-70-0004-01000-51140 -	Paraprofessional
51164	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS	HOURLY	10134	PARA - EARLY CHILDHOOD - GHS	0.80	2041000	51140	0150-70-0004-01000-51140 -	Paraprofessional
51462	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS	HOURLY	10154	PARA - GENERAL - GHS	0.80	2041000	51140	0150-70-0004-01000-51140 -	Paraprofessional
51516	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS	HOURLY	10154	PARA - GENERAL - GHS	0.80	2041000	51140	0150-70-0004-01000-51140 -	Paraprofessional
51695	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS	HOURLY	10154	PARA - GENERAL - GHS	0.80	2041000	51140	0150-70-0004-01000-51140 -	Paraprofessional
51756	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS	HOURLY	10154	PARA - GENERAL - GHS	0.80	2041000	51140	0150-70-0004-01000-51140 -	Paraprofessional
51778	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS	HOURLY	10154	PARA - GENERAL - GHS	0.80	2041000	51140	0150-70-0004-01000-51140 -	Paraprofessional
51829	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190	SCHOOL PARAPROFESSIONALS	HOURLY	10134	PARA - EARLY CHILDHOOD - GHS	0.80	2041000	51140	0150-70-0004-01000-51140 -	Paraprofessional
52010	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190	SCHOOL PARAPROFESSIONALS	HOURLY	10134	PARA - EARLY CHILDHOOD - GHS	0.80	2041000	51140	0150-70-0004-01000-51140 -	Paraprofessional
51230	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 10 ANNUAL	9190	GHS-THIRD GRADE	1.00	2041000	51040	0150-70-0004-01000-51040 -	Sped K-12
					150	S CERTIFIED TEACHERS	MA 5 ANNUAL			1.00	2041000	51040		STEM Elementary
					150	S CERTIFIED TEACHERS	MA 5 ANNUAL			1.00	2041000	51040		STEM Elementary
50991	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 15 ANNUAL	6024	ART TEACHER	1.00	2041002	51040	0150-70-0004-01002-51040 -	Art
51663	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	MA 5 ANNUAL	6025	GHS ART	1.00	2041002	51040	0150-70-0004-01002-51040 -	Art
51968	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150	S CERTIFIED TEACHERS	BA 2 ANNUAL	50050510	MUSIC TEACHER	1.00	2041012	51040		Music

Employee Number	Location Code Desc	Group/Bt Personn	Personnel Status	C Pay Type	Pay Type Description	Grade/I Step/ Pay Scale Desc	Position Numt	Position Number Desc	FTE %	Org Code	Object Code	Long Account	Position
52051	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 1 ANNUAL	50050510	MUSIC TEACHER	0.50	2041012	51040		Music
50668	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 8 ANNUAL	6045	GHS-PHYS. ED.	1.00	2041081	51040	0150-70-0004-01081-51040	Physical Education
51815	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 3 ANNUAL	6045	GHS-PHYS. ED.	1.00	2041081	51040	0150-70-0004-01081-51040	Physical Education
50072	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6169	GHS-REM. READING	1.00	2041085	51040	0150-70-0004-01085-51040	Literacy Interventionist
50600	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 13 ANNUAL	6089	GHS-SECOND GRADE	0.70	2041085	51040	0150-70-0004-01085-51040	Literacy Interventionist
51938	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6169	GHS-REM. READING	1.00	2041085	51040	0150-70-0004-01085-51040	Literacy Interventionist
51986	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	50050359	LITERACY TEACHER	1.00	2041085	51040	0150-70-0004-01085-51040	Literacy Interventionist
52029	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 14 ANNUAL	9199	ELEMENTARY LITERACY INTERVENTIONIST	1.00	2041085	51040	0150-70-0004-01085-51040	Literacy Interventionist
50596	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6078	GHS-FIFTH GRADE	0.70	2041086	51040	0150-70-0004-01086-51040	Math Interventionist
51384	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 11 ANNUAL	9198	ELEMENTARY MATH INTERVENTIONIST	0.50	2041086	51040		Math Interventionist
51536	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 6 ANNUAL	9198	ELEMENTARY MATH INTERVENTIONIST	1.00	2041086	51040	0150-70-0004-01086-51040	Math Interventionist
50325	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10114	PARA - SES - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
50348	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10124	PARA - RESOURCE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
50369	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10104	PARA - RISE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51014	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10104	PARA - RISE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51124	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10124	PARA - RESOURCE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51228	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10104	PARA - RISE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51569	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10104	PARA - RISE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51698	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10124	PARA - RESOURCE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51727	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10104	PARA - RISE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51828	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10104	PARA - RISE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51945	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10134	PARA - EARLY CHILDHOOD - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51951	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10124	PARA - RESOURCE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51952	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10104	PARA - RISE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51985	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10124	PARA - RESOURCE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51995	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10104	PARA - RISE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
52003	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10114	PARA - SES - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
52005	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10114	PARA - SES - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
52092	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10124	PARA - RESOURCE - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
52096	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10134	PARA - EARLY CHILDHOOD - GHS	0.80	2041200	51140	0150-70-0004-01200-51140	Paraprofessional
51654	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	9713	LIBRARY MEDIA SPEC.	1.00	2042220	51050	0150-70-0004-02220-51050	Media Specialist
51556	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10154	PARA - GENERAL - GHS	0.80	2042220	51140	0150-70-0004-02220-51140	Paraprofessional
51464	GALLUP HILL SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	ANNUAL	50050204	ASSISTANT BUILDING ADMINISTRATOR	1.00	2042400	51020	0150-70-0004-02400-51020	Assistant Principal
51563	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - GENERAL - GHS	0.80	2042400	51140		Paraprofessional
51783	GALLUP HILL SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	ANNUAL	50050201	BUILDING ADMINISTRATOR	1.00	2042400	51020	0150-70-0004-02400-51020	Principal
50276	GALLUP HILL SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 6 HOURLY	50050574	SCHOOL ADMINISTRATIVE ASSISTANT YEAR ROUND	1.00	2042400	51100	0150-70-0004-02400-51100	School clerical
51404	GALLUP HILL SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 6 HOURLY	50050574	SCHOOL ADMINISTRATIVE ASSISTANT YEAR ROUND	0.50	2042400	51100	0150-70-0009-02400-51100	School clerical
52035	GALLUP HILL SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	SSEC 2 HOURLY	7008	SECRETARY	1.00	2042400	51100	0150-70-0004-02400-51100	School clerical
50303	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10154	PARA - GENERAL - GHS	0.20	2042700	51140	0150-70-0004-02700-51140	Paraprofessional
50038	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6021	LMS-ART	1.00	2051002	51040	0150-70-0005-01002-51040	Art
51537	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 4 ANNUAL	6021	LMS-ART	1.00	2051002	51040	0150-70-0005-01002-51040	Art
50097	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6072	JWL-THIRD GRADE	1.00	2051002	51040	0150-70-0005-01002-51040	Family/Consumer Sci
50030	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6002	LMS-LANGUAGE ARTS	1.00	2051005	51040	0150-70-0005-01005-51040	English/Language Arts
50124	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6213	LMS-LANGUAGE ARTS	1.00	2051005	51040	0150-70-0005-01005-51040	English/Language Arts
50662	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 11 ANNUAL	6001	LMS-LANGUAGE ARTS	1.00	2051005	51040	0150-70-0005-01005-51040	English/Language Arts
52109	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 9 ANNUAL	6012	LMS-LANGUAGE ARTS	1.00	2051005	51040		English/Language Arts
50115	DISTRICT WIDE	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6028	LA COORDINATOR	0.33	2051005	51040		Literacy Coordinator
50024	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6268	LMS-INTERVENTIONIST	0.55	2051005	51040		Literacy Interventionist
51786	DISTRICT WIDE	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6168	ELEM LITERACY COACH	0.17	2051005	51040		MTSS Coordinator
50164	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6163	LMS-WORLD LANGUAGE	1.00	2051006	51040	0150-70-0005-01006-51040	World Language
51330	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 6 ANNUAL	6163	LMS-WORLD LANGUAGE	1.00	2051006	51040	0150-70-0005-01006-51040	World Language
50020	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6010	LMS-HEALTH	1.00	2051008	51040	0150-70-0005-01008-51040	Health
51352	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 5 ANNUAL	6044	LMS-PHYS. ED.	1.00	2051008	51040	0150-70-0005-01008-51040	Health
51673	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 5 ANNUAL	6005	LMS-SCIENCE	1.00	2051010	51040	0150-70-0005-01010-51040	Science
50086	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6011	LMS-TECHNOLOGY	1.00	2051010	51040	0150-70-0005-01010-51040	Tech Ed/Computer
51221	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 8 ANNUAL	6268	LMS-INTERVENTIONIST	0.55	2051011	51040		Math Interventionist
50819	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 10 ANNUAL	6189	LMS-SPED	1.00	2051011	51040	0150-70-0005-01011-51040	Mathematics
51207	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 9 ANNUAL	6063	GHS-THIRD GRADE	1.00	2051011	51040	0150-70-0005-01011-51040	Mathematics
51442	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 5 ANNUAL	6004	LMS-MATHEMATICS	1.00	2051011	51040	0150-70-0005-01011-51040	Mathematics
51771	LEDYARD MIDDLE SCHOOL	STEA	6	NEW HIRE	150 S CERTIFIED TEACHERS	MA30 8 ANNUAL	50050300	MATH TEACHER	1.00	2051011	51040	0150-70-0005-01011-51040	Mathematics
52045	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 1 ANNUAL	6004	LMS-MATHEMATICS	1.00	2051011	51040	0150-70-0005-01011-51040	Mathematics

Employee Number	Location Code Desc	Group/Bi Person	Personnel Status	C Pay Type	Pay Type Description	Grade/I Step/ Pay Scale Desc	Position Numt	Position Number Desc	FTE %	Org Code	Object Code	Long Account	Position
50135	DISTRICT WIDE	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6029	MATH COORDINATOR	0.33	2051011	51040		Mathematics Coordinator
51786	DISTRICT WIDE	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6168	ELEM LITERACY COACH	0.17	2051011	51040		MTSS Coordinator
51543	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 10 ANNUAL	6030	LMS-MUSIC	1.00	2051012	51040	0150-70-0005-01012-51040	Music
52028	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 1 ANNUAL	6037	LMS-MUSIC	1.00	2051012	51040	0150-70-0005-01012-51040	Music
50005	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6005	LMS-SCIENCE	1.00	2051013	51040	0150-70-0005-01013-51040	Science
50041	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6139	LMS-SCIENCE	1.00	2051013	51040	0150-70-0005-01013-51040	Science
50181	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6146	LMS-SCIENCE	1.00	2051013	51040	0150-70-0005-01013-51040	Science
51539	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 6 ANNUAL	6005	LMS-SCIENCE	1.00	2051013	51040	0150-70-0005-01013-51040	Science
51699	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 3 ANNUAL	6005	LMS-SCIENCE	1.00	2051013	51040	0150-70-0005-01013-51040	Science
50001	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6008	LMS-SOCIAL STUDIES	1.00	2051015	51040	0150-70-0005-01015-51040	Social Studies
50129	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6153	LMS-SOCIAL STUDIES	1.00	2051015	51040	0150-70-0005-01015-51040	Social Studies
50366	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6150	LMS-SOCIAL STUDIES	1.00	2051015	51040	0150-70-0005-01015-51040	Social Studies
50542	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6014	LMS-MATHEMATICS	1.00	2051015	51040	0150-70-0005-01015-51040	Social Studies
51808	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 2 ANNUAL	6150	LMS-SOCIAL STUDIES	1.00	2051015	51040	0150-70-0005-01015-51040	Social Studies
51824	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 2 ANNUAL	6001	LMS-LANGUAGE ARTS	1.00	2051051	51040	0150-70-0005-01051-51040	English/Language Arts
51340	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 10 ANNUAL	6044	LMS-PHYS. ED.	1.00	2051081	51040	0150-70-0005-01081-51040	Physical Education
51764	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 9 ANNUAL	50050454	SPED RESOURCE TEACHER	1.00	2051081	51040	0150-70-0005-01081-51040	Physical Education
50296	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10105	PARA - RISE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
50318	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10105	PARA - RISE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
50370	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10105	PARA - RISE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
51252	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10105	PARA - RISE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
51562	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10105	PARA - RISE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
51700	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10105	PARA - RISE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
51704	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10105	PARA - RISE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
51718	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10105	PARA - RISE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
51940	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10125	PARA - RESOURCE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
51969	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10115	PARA - SES - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
52078	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10125	PARA - RESOURCE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
52083	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10115	PARA - SES - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
52103	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10115	PARA - SES - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
52100	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10125	PARA - RESOURCE - LMS	0.80	2051200	51140	0150-70-0005-01200-51140	Paraprofessional
	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY			0.80	2051200	51140		Paraprofessional
	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY			0.80	2051200	51140		Paraprofessional
	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY			0.80	2051200	51140		Paraprofessional
	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY			0.80	2051200	51140		Paraprofessional
	LEDYARD MIDDLE SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY			0.80	2051200	51140		Paraprofessional
50193	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 14 ANNUAL	6219	LMS-GUIDANCE COUNS	1.00	2052120	51030	0150-70-0005-02120-51030	Guidance
51473	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 7 ANNUAL	6217	LMS-GUIDANCE COUNS	1.00	2052120	51030	0150-70-0005-02120-51030	Guidance
51670	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 9 ANNUAL	6219	LMS-GUIDANCE COUNS	1.00	2052120	51030	0150-70-0005-02120-51030	Guidance
50198	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6222	LIBRARIAN	1.00	2052220	51050	0150-70-0005-02220-51050	Media Specialist
50989	LEDYARD MIDDLE SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	ANNUAL	50050204	ASSISTANT BUILDING ADMINISTRATOR	1.00	2052400	51020	0150-70-0005-02400-51020	Assistant Principal
51347	LEDYARD MIDDLE SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	ANNUAL	50050201	BUILDING ADMINISTRATOR	1.00	2052400	51020	0150-70-0005-02400-51020	Principal
50256	LEDYARD MIDDLE SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 4 HOURLY	50050574	SCHOOL ADMINISTRATIVE ASSISTANT YEAR ROUND	1.00	2052400	51100	0150-70-0005-02400-51100	School clerical
50664	LEDYARD MIDDLE SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	SSEC 6 HOURLY	50050572	SCHOOL ADMINISTRATIVE ASSISTANT SCHOOL TERM	1.00	2052400	51100	0150-70-0005-02400-51100	School clerical
51476	LEDYARD MIDDLE SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	SSEC 5 HOURLY	50050572	SCHOOL ADMINISTRATIVE ASSISTANT SCHOOL TERM	0.50	2052400	51100	0150-70-0009-02400-51100	School clerical
50060	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 15 ANNUAL	6023	LHS-ART	1.00	2061002	51040	0150-70-0006-01002-51040	Art
50808	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 12 ANNUAL	6020	LHS-ART	1.00	2061002	51040	0150-70-0006-01002-51040	Art
50394	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 13 ANNUAL	6110	LHS-BUSINESS	1.00	2061003	51040	0150-70-0006-01003-51040	Business
50132	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6116	LHS-ENGLISH	1.00	2061005	51040	0150-70-0006-01005-51040	English/Language Arts
50189	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6114	LHS-ENGLISH	1.00	2061005	51040	0150-70-0006-01005-51040	English/Language Arts
50655	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 11 ANNUAL	6119	LHS-ENGLISH	1.00	2061005	51040	0150-70-0006-01005-51040	English/Language Arts
51331	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 10 ANNUAL	6115	LHS-ENGLISH	1.00	2061005	51040	0150-70-0006-01005-51040	English/Language Arts
51334	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 7 ANNUAL	6117	LHS-ENGLISH	1.00	2061005	51040	0150-70-0006-01005-51040	English/Language Arts
51975	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 8 ANNUAL	6118	LHS-ENGLISH	1.00	2061005	51040	0150-70-0006-01005-51040	English/Language Arts
52019	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 7 ANNUAL	6114	LHS-ENGLISH	1.00	2061005	51040	0150-70-0006-01005-51040	English/Language Arts
50085	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6162	LHS-WORLD LANGUAGE	1.00	2061006	51040	0150-70-0006-01006-51040	World Language
50653	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 11 ANNUAL	9229	LHS-WORLD LANGUAGE	1.00	2061006	51040	0150-70-0006-01006-51040	World Language
51206	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 8 ANNUAL	9230	LHS-WORLD LANGUAGE	1.00	2061006	51040	0150-70-0006-01006-51040	World Language
51283	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 11 ANNUAL	6165	LHS-WORLD LANGUAGE	1.00	2061006	51040	0150-70-0006-01006-51040	World Language
51674	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 9 ANNUAL	6159	LHS-WORLD LANGUAGE	1.00	2061006	51040	0150-70-0006-01006-51040	World Language
50014	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6122	LHS-HEALTH	1.00	2061008	51040	0150-70-0006-01008-51040	Health

Employee Number	Location Code Desc	Group/Bi Personn	Personnel Status	C Pay Type	Pay Type Description	Grade/I Step/ Pay Scale Desc	Position Numt	Position Number Desc	FTE %	Org Code	Object Code	Long Account	Position
50058	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6123	FAMILY CONSUMER SCIENCE	1.00	2061009	51040	0150-70-0006-01009-51040	Family/Consumer Sci
50026	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6126	LHS-TECHNOLOGY	1.00	2061010	51040	0150-70-0006-01010-51040	Tech Ed/Computer
50055	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6127	LHS-TECHNOLOGY	1.00	2061010	51040	0150-70-0006-01010-51040	Tech Ed/Computer
50399	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 13 ANNUAL	6128	LHS-TECHNOLOGY	1.00	2061010	51040	0150-70-0006-01010-51040	Tech Ed/Computer
50013	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6130	LHS-MATHEMATICS	1.00	2061011	51040	0150-70-0006-01011-51040	Mathematics
50061	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6131	LHS-MATHEMATICS	1.00	2061011	51040	0150-70-0006-01011-51040	Mathematics
50091	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6132	LHS-MATHEMATICS	1.00	2061011	51040	0150-70-0006-01011-51040	Mathematics
50157	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6138	LHS-MATHEMATICS	1.00	2061011	51040	0150-70-0006-01011-51040	Mathematics
51284	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 3 ANNUAL	50050300	MATH TEACHER	1.00	2061011	51040	0150-70-0006-01011-51040	Mathematics
51807	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 2 ANNUAL	50050300	MATH TEACHER	1.00	2061011	51040	0150-70-0006-01011-51040	Mathematics
52073	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 5 ANNUAL	6133	LHS-MATHEMATICS	1.00	2061011	51040	0150-70-0006-01011-51040	Mathematics
51105	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 15 ANNUAL	6033	LHS-MUSIC	1.00	2061012	51040	0150-70-0006-01012-51040	Music
51350	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 12 ANNUAL	6032	LHS-MUSIC	1.00	2061012	51040	0150-70-0006-01012-51040	Music
50012	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6016	LHS-SCIENCE	1.00	2061013	51040	0150-70-0006-01013-51040	Science
50028	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6017	LHS-SCIENCE	1.00	2061013	51040	0150-70-0006-01013-51040	Science
50117	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6145	LHS-SCIENCE	0.67	2061013	51040	0150-70-0006-01013-51040	Science
50202	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	PH.D 15 ANNUAL	6147	LHS-SCIENCE	1.00	2061013	51040	0150-70-0006-01013-51040	Science
50209	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6148	LHS-SCIENCE	1.00	2061013	51040	0150-70-0006-01013-51040	Science
50813	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6144	LHS-SCIENCE	1.00	2061013	51040	0150-70-0006-01013-51040	Science
51447	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 6 ANNUAL	6006	LHS-SCIENCE	1.00	2061013	51040	0150-70-0006-01013-51040	Science
51538	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 11 ANNUAL	6141	LHS-SCIENCE	1.00	2061013	51040	0150-70-0006-01013-51040	Science
51776	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 10 ANNUAL	6149	LHS-SCIENCE	1.00	2061013	51040	0150-70-0006-01013-51040	Science
50021	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6018	LHS-SOCIAL STUDIES	1.00	2061015	51040	0150-70-0006-01015-51040	Social Studies
50027	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6019	LHS-SOCIAL STUDIES	1.00	2061015	51040	0150-70-0006-01015-51040	Social Studies
50076	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6151	LHS-SOCIAL STUDIES	1.00	2061015	51040	0150-70-0006-01015-51040	Social Studies
50123	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6152	LHS-SOCIAL STUDIES	1.00	2061015	51040	0150-70-0006-01015-51040	Social Studies
50197	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6155	LHS-SOCIAL STUDIES	1.00	2061015	51040	0150-70-0006-01015-51040	Social Studies
50412	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6157	LHS-SOCIAL STUDIES	1.00	2061015	51040	0150-70-0006-01015-51040	Social Studies
51671	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 7 ANNUAL	6007	LHS-SOCIAL STUDIES	1.00	2061015	51040	0150-70-0006-01015-51040	Social Studies
50096	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6042	LHS-PHYS. ED.	1.00	2061081	51040	0150-70-0006-01081-51040	Physical Education
50136	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	PH.D 15 ANNUAL	6043	LHS-PHYS. ED.	1.00	2061081	51040	0150-70-0006-01081-51040	Physical Education
51104	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 10 ANNUAL	6046	LHS-PHYS. ED.	1.00	2061081	51040	0150-70-0006-01081-51040	Physical Education
51451	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 4 ANNUAL	6039	LHS-PHYS. ED.	1.00	2061081	51040	0150-70-0006-01081-51040	Physical Education
50408	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10106	PARA - RISE - LHS	0.80	2061200	51140	0150-70-0006-01200-51140	Paraprofessional
50648	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10106	PARA - RISE - LHS	0.80	2061200	51140	0150-70-0006-01200-51140	Paraprofessional
51121	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10126	PARA - RESOURCE - LHS	0.80	2061200	51140	0150-70-0006-01200-51140	Paraprofessional
52097	LEDYARD HIGH SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - GENERAL - LHS	1.00	2061200	51140	0150-70-0006-01200-51140	Paraprofessional
52098	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10106	PARA - RISE - LHS	0.80	2061200	51140	0150-70-0006-01200-51140	Paraprofessional
	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY			0.80	2061200	51140		Paraprofessional
	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY			0.80	2061200	51140		Paraprofessional
50049	LEDYARD HIGH SCHOOL	STCH	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	50050529	DIRECTOR OF GUIDANCE	1.00	2062120	51030	0150-70-0006-02120-51030	Guidance
50195	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6220	LHS-GUIDANCE COUNS	1.00	2062120	51030	0150-70-0006-02120-51030	Guidance
50995	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 11 ANNUAL	6218	LHS-GUIDANCE COUN	1.00	2062120	51030	0150-70-0006-02120-51030	Guidance
51092	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 7 ANNUAL	6214	LHS-GUIDANCE COUNS	1.00	2062120	51030	0150-70-0006-02120-51030	Guidance
51683	LEDYARD HIGH SCHOOL	STEA	2	PART TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6214	LHS-GUIDANCE COUNS	0.50	2062120	51030	0150-70-0006-02120-51030	Guidance
50449	LEDYARD HIGH SCHOOL	SNON	1	FULL TIME	197 SCHOOL NONUNION REG HOURS	ANNUAL	50050426	SCHOOL CAREER DEVELOPMENT COORDINATOR	0.70	2062200	51200	0150-70-0006-02200-51200	Other Student Support
50175	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6221	LHS-LIBRARIAN	1.00	2062220	51050	0150-70-0006-02220-51050	Media Specialist
50022	LEDYARD HIGH SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	ANNUAL	50050204	ASSISTANT BUILDING ADMINISTRATOR	1.00	2062400	51020	0150-70-0006-02400-51020	Assistant Principal
50223	LEDYARD HIGH SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	ANNUAL	50050204	ASSISTANT BUILDING ADMINISTRATOR	1.00	2062400	51020	0150-70-0006-02400-51020	Assistant Principal
50287	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - GENERAL - LHS	0.80	2062400	51140	0150-70-0006-02400-51140	Paraprofessional
50372	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - GENERAL - LHS	0.80	2062400	51140	0150-70-0006-02400-51140	Paraprofessional
50417	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - GENERAL - LHS	1.00	2062400	51140	0150-70-0006-02400-51140	Paraprofessional
51563	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - GENERAL - LHS	0.80	2062400	51140	0150-70-0006-02400-51140	Paraprofessional
51933	LEDYARD HIGH SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - GENERAL - LHS	0.80	2062400	51140	0150-70-0006-02400-51140	Paraprofessional
51563	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - RESOURCE - GFS	0.80	2062400	51140	0150-70-0006-02400-51140	Paraprofessional
51563	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - RESOURCE - JWL	0.80	2062400	51140	0150-70-0006-02400-51140	Paraprofessional
51563	LEDYARD HIGH SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - RESOURCE - GHS	0.80	2062400	51140	0150-70-0006-02400-51140	Paraprofessional
50217	LEDYARD HIGH SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	ANNUAL	50050201	BUILDING ADMINISTRATOR	1.00	2062400	51020	0150-70-0006-02400-51020	Principal
50257	LEDYARD HIGH SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 6 HOURLY	50050574	SCHOOL ADMINISTRATIVE ASSISTANT YEAR ROUND	1.00	2062400	51100	0150-70-0006-02400-51100	School clerical
50271	LEDYARD HIGH SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 6 HOURLY	50050574	SCHOOL ADMINISTRATIVE ASSISTANT YEAR ROUND	1.00	2062400	51100	0150-70-0006-02400-51100	School clerical
50362	LEDYARD HIGH SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 6 HOURLY	50050574	SCHOOL ADMINISTRATIVE ASSISTANT YEAR ROUND	1.00	2062400	51100	0150-70-0006-02400-51100	School clerical

Employee Number	Location Code Desc	Group/Bi Person	Personnel Status	C Pay Type	Pay Type Description	Grade/I Step/ Pay Scale Desc	Position Numt	Position Number Desc	FTE %	Org Code	Object Code	Long Account	Position
50802	LEDYARD HIGH SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 6 HOURLY	50050574	SCHOOL ADMINISTRATIVE ASSISTANT YEAR ROUND	1.00	2062400	51100	0150-70-0006-02400-51100	School clerical
51640	LEDYARD HIGH SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	SSEC 6 HOURLY	50050572	SCHOOL ADMINISTRATIVE ASSISTANT SCHOOL TERM	0.50	2062400	51100	0150-70-0009-02400-51100	School clerical
52054	LEDYARD HIGH SCHOOL	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY	ANNUAL	50050901	ATHLETIC TRAINER	1.00	2063200	51200	0150-70-0006-03200-51200	Other Student Support
50127	LEDYARD HIGH SCHOOL	STCH	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	50050382	AG-SCI TEACHER	1.00	2071001	51040	0150-70-0007-01001-51040	Agriscience
50176	LEDYARD HIGH SCHOOL	STCH	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	50050382	AG-SCI TEACHER	1.00	2071001	51040	0150-70-0007-01001-51040	Agriscience
50208	LEDYARD HIGH SCHOOL	STCH	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	50050382	AG-SCI TEACHER	1.00	2071001	51040	0150-70-0007-01001-51040	Agriscience
50984	LEDYARD HIGH SCHOOL	STCH	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 10 ANNUAL	50050382	AG-SCI TEACHER	1.00	2071001	51040	0150-70-0007-01001-51040	Agriscience
51332	LEDYARD HIGH SCHOOL	STCH	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 10 ANNUAL	50050382	AG-SCI TEACHER	1.00	2071001	51040	0150-70-0007-01001-51040	Agriscience
50220	CENTRAL OFFICE	SNON	1	FULL TIME	152 ASST SUPERINTENDENT	ANNUAL	50050015	ASSISTANT SUPERINTENDENT	1.00	2082320	51010	0150-70-0008-02320-51010	Assistant Superintendent
51825	CENTRAL OFFICE	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY	ANNUAL	9710	DIRECTOR OF FINANCE	0.95	2082320	51010	0150-70-0008-02320-51010	Director of Finance
51477	CENTRAL OFFICE	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY	ANNUAL	50050073	DIRECTOR OF OPERATIONS	0.80	2082320	51010	0150-70-0008-02320-51010	Non-union Office Staff
51601	CENTRAL OFFICE	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY	ANNUAL	50050720	EXECUTIVE ASSISTANT TO THE SUPERINTENDENT	1.00	2082320	51100	0150-70-0008-02320-51100	Non-union Office Staff
52009	CENTRAL OFFICE	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY	ANNUAL	50050729	DIRECTOR OF HUMAN RESOURCES	1.00	2082320	51010	0150-70-0008-02320-51010	Non-union Office Staff
52011	CENTRAL OFFICE	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY	ANNUAL	9711	ASST. DIRECTOR OF FINANCE	1.00	2082320	51010	0150-70-0008-02320-51010	Non-union Office Staff
51011	CENTRAL OFFICE	SNON	1	FULL TIME	151 SUPERINTENDENT	ANNUAL	50050001	SUPERINTENDENT OF SCHOOLS	1.00	2082320	51010	0150-70-0008-02320-51010	Superintendent
51785	CENTRAL OFFICE	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 3 HOURLY	50050575	CENTRAL OFFICE ADMINISTRATIVE ASSISTANT	0.75	2082400	51100	0150-70-0008-02400-51100	CO clerical
52052	CENTRAL OFFICE	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 5 HOURLY	50050575	CENTRAL OFFICE ADMINISTRATIVE ASSISTANT	1.00	2082400	51100	0150-70-0008-02400-51100	CO clerical
52056	CENTRAL OFFICE	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 4 HOURLY	50050575	CENTRAL OFFICE ADMINISTRATIVE ASSISTANT	1.00	2082400	51100	0150-70-0008-02400-51100	CO clerical
50260	CENTRAL OFFICE	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 6 HOURLY	50050575	CENTRAL OFFICE ADMINISTRATIVE ASSISTANT	1.00	2082500	51100	0150-70-0008-02500-51100	CO clerical
51597	CENTRAL OFFICE	SNON	2	PART TIME	199 SCHOOL NON UNION SALARY	ANNUAL	50050736	DODEA PROJECT DIRECTOR	0.25	2082500	51100		Non-union Office Staff
51597	CENTRAL OFFICE	SNON	2	PART TIME	199 SCHOOL NON UNION SALARY	ANNUAL	50050736	DODEA PROJECT DIRECTOR	0.25	2082500	51100		Non-union Office Staff
51248	JULIET LONG SCHOOL	SNON	1	FULL TIME	197 SCHOOL NONUNION REG HOURS	HOURLY	50050558	SCHOOL REGISTERED BEHAVIORAL THERAPIST	1.00	2091200	51200	0150-70-0009-01200-51200	Behavior Specialist
51253	GALLUP HILL SCHOOL	SNON	1	FULL TIME	197 SCHOOL NONUNION REG HOURS	HOURLY	50050558	SCHOOL REGISTERED BEHAVIORAL THERAPIST	1.00	2091200	51200	0150-70-0009-01200-51200	Behavior Specialist
51260	GALLUP HILL SCHOOL	SNON	2	PART TIME	197 SCHOOL NONUNION REG HOURS	HOURLY	50050431	BEHAVIOR SPECIALIST	1.00	2091200	51200	0150-70-0009-01200-51200	Behavior Specialist
51377	GALLUP HILL SCHOOL	SNON	1	FULL TIME	197 SCHOOL NONUNION REG HOURS	HOURLY	50050558	SCHOOL REGISTERED BEHAVIORAL THERAPIST	1.00	2091200	51200	0150-70-0009-01200-51200	Behavior Specialist
51552	GALLUP HILL SCHOOL	SNON	2	PART TIME	197 SCHOOL NONUNION REG HOURS	HOURLY	9206	BEHAVIOR SPECIALIST	1.00	2091200	51200	0150-70-0009-01200-51200	Behavior Specialist
51965	LEDYARD HIGH SCHOOL	SNON	1	FULL TIME	197 SCHOOL NONUNION REG HOURS	HOURLY	9206	BEHAVIOR SPECIALIST	1.00	2091200	51200	0150-70-0009-01200-51200	Behavior Specialist
51642	LEDYARD HIGH SCHOOL	SNON	1	FULL TIME	197 SCHOOL NONUNION REG HOURS	HOURLY	50050430	BEHAVIORAL CENTER COORDINATOR	1.00	2091200	51200	0150-70-0009-01200-51200	Other Student Support
51194	CENTRAL OFFICE	SADP	1	FULL TIME	167 SCHOOL DIR SPECIAL SERVICES	ANNUAL	50050058	DIRECTOR OF STUDENT SERVICES	1.00	2091200	51020	0150-70-0009-01200-51020	PPS Director
	LEDYARD HIGH SCHOOL	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY	ANNUAL			1.00	2091200	51200		Social Worker
51521	LEDYARD MIDDLE SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	ANNUAL	50050060	COORDINATOR OF STUDENT SERVICES	1.00	2091200	51020	0150-70-0009-01200-51020	Sped Coordinator
51596	LEDYARD HIGH SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	ANNUAL	50050060	COORDINATOR OF STUDENT SERVICES	1.00	2091200	51020	0150-70-0009-01200-51020	Sped Coordinator
52072	GALLUP HILL SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	XCAL 0 ANNUAL	50050204	ASSISTANT BUILDING ADMINISTRATOR	1.00	2091200	51020	0150-70-0009-01200-51020	Sped Coordinator
52085	GALES FERRY SCHOOL	SADP	1	FULL TIME	160 ADMINISTRATOR	ANNUAL	50050060	COORDINATOR OF STUDENT SERVICES	1.00	2091200	51020	0150-70-0009-01200-51020	Sped Coordinator
50065	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6185	LMS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
50144	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6183	SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
50165	JULIET LONG SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6167	JWL-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
50174	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6198	GHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
50200	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6184	LMS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
50343	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6212	LHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
50589	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6188	LHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
50599	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 12 ANNUAL	6183	SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
50679	JULIET LONG SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 11 ANNUAL	6167	JWL-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51208	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 11 ANNUAL	6196	LHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51344	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	BA 6 ANNUAL	6194	LHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51348	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 11 ANNUAL	6166	JWL-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51433	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 8 ANNUAL	6187	GHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51441	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 9 ANNUAL	6182	LHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51535	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6198	GHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51667	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 14 ANNUAL	6212	LHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51691	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6187	GHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51693	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6202	LHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51793	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 10 ANNUAL	6198	GHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51812	GALES FERRY SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 4 ANNUAL	6191	GFS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51817	GALES FERRY SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6191	GFS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
51939	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 2 ANNUAL	6194	LHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
52033	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 9 ANNUAL	6183	SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
52088	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 11 ANNUAL	6198	GHS-SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
52084	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 6 ANNUAL	6183	SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped K-12
	JULIET LONG SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 4 ANNUAL			1.00	2091230	51040		Sped K-12
51101	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6201	EARLY CHILDHOOD SPED	1.00	2091230	51040	0150-70-0009-01230-51040	Sped Pre-K

Employee Number	Location Code Desc	Group/Bi Person	Personnel Status	C Pay Type	Pay Type Description	Grade/I Step/ Pay Scale Desc	Position Numt	Position Number Desc	FTE %	Org Code	Object Code	Long Account	Position
52090	LEDYARD HIGH SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10156	PARA - GENERAL - LHS	1.00	2091260	51140	0150-70-0009-01260-51140 -	Paraprofessional
51599	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 13 ANNUAL	6184	LMS-SPED	1.00	2091260	51040	0150-70-0009-01260-51040 -	Sped K-12
51119	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6199	SPED-MED.FRAGILE	1.00	2091270	51040	0150-70-0009-01270-51040 -	Sped Medically Fragile
51788	CENTRAL OFFICE	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 12 ANNUAL	50050830	ENGLISH LANGUAGE TEACHER (ELL)	1.00	2091290	51040	0150-70-0009-01290-51040 -	English/Language Arts
52002	CENTRAL OFFICE	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 2 ANNUAL	50050830	ENGLISH LANGUAGE TEACHER (ELL)	1.00	2091290	51040	0150-70-0009-01290-51040 -	English/Language Arts
	CENTRAL OFFICE	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY	ANNUAL			1.00	2092140	51040		Clinical Supervision
50162	JULIET LONG SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6176	SCHOOL PSYCH	1.00	2092140	51040	0150-70-0009-02140-51040 -	Psychologist
50500	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6180	SCHOOL PSYCHOLOGIST	1.00	2092140	51040	0150-70-0009-02140-51040 -	Psychologist
51672	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6179	LMS-SCHOOL PSYCH	1.00	2092140	51040	0150-70-0009-02140-51040 -	Psychologist
50659	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6177	SOCIAL WORKER	0.25	2092140	51040		Social Worker
51666	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 7 ANNUAL	6177	SOCIAL WORKER	1.00	2092140	51040	0150-70-0009-02140-51040 -	Social Worker
51792	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 6 ANNUAL	50050536	SCHOOL SOCIAL WORKER	1.00	2092140	51040	0150-70-0009-02140-51040 -	Social Worker
51982	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 2 ANNUAL	6177	SOCIAL WORKER	1.00	2092140	51040	0150-70-0009-02140-51040 -	Social Worker
52046	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 10 ANNUAL	8201	LMS - SOCIAL WORKER	1.00	2092140	51040		Social Worker
52076	GALES FERRY SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 1 ANNUAL	6175	JWL-SCHOOL PSYCH	1.00	2092140	51040	0150-70-0009-02140-51040 -	Social Worker
	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 3 ANNUAL			1.00	2092140	51040		Social Worker
50106	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6206	GHS-SPEECH/LANG.	1.00	2092150	51040	0150-70-0009-02150-51040 -	Speech
50128	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6210	GHS-SPEECH/LANG.	1.00	2092150	51040	0150-70-0009-02150-51040 -	Speech
50992	GALES FERRY SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6207	GFS-SPEECH/LANG.	1.00	2092150	51040	0150-70-0009-02150-51040 -	Speech
51321	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 12 ANNUAL	6205	SPEECH/LANG.	1.00	2092150	51040	0150-70-0009-02150-51040 -	Speech
51688	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6209	JWL-SPEECH/LANG.	1.00	2092150	51040	0150-70-0009-02150-51040 -	Speech
51768	CENTRAL OFFICE	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 6 ANNUAL	50050367	SCHOOL SPEECH AND LANGUAGE	1.00	2092150	51040	0150-70-0009-02150-51040 -	Speech
	CENTRAL OFFICE	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 6 HOURLY	50050575	CENTRAL OFFICE ADMINISTRATIVE ASSISTANT	1.00	2092400	51100	0150-70-0009-02400-51100 -	CO clerical
52075	CENTRAL OFFICE	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 3 HOURLY	50050575	CENTRAL OFFICE ADMINISTRATIVE ASSISTANT	1.00	2092400	51100	0150-70-0008-02400-51100 -	CO clerical
51404	GALLUP HILL SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 6 HOURLY	50050574	SCHOOL ADMINISTRATIVE ASSISTANT YEAR ROUND	0.50	2092400	51100	0150-70-0009-02400-51100 -	School clerical
51476	LEDYARD MIDDLE SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	SSEC 5 HOURLY	50050572	SCHOOL ADMINISTRATIVE ASSISTANT SCHOOL TERM	0.50	2092400	51100	0150-70-0009-02400-51100 -	School clerical
51640	LEDYARD HIGH SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	SSEC 6 HOURLY	50050572	SCHOOL ADMINISTRATIVE ASSISTANT SCHOOL TERM	0.50	2092400	51100	0150-70-0009-02400-51100 -	School clerical
51675	GALES FERRY SCHOOL	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	SSEC 3 HOURLY	50050572	SCHOOL ADMINISTRATIVE ASSISTANT SCHOOL TERM	0.50	2092400	51100	0150-70-0002-02400-51100 -	School clerical
50229	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50234	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50235	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50241	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50242	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50244	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50245	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50246	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50247	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50251	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50693	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50703	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
50776	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
51012	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 6 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
51213	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 4 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
51520	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 5 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
51648	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 4 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
51753	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 3 HOURLY	50050518	SCHOOL CUSTODIAN	1.00	2112600	51160	0150-70-0011-02600-51160 -	Custodial
52094	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	SCUS 1 HOURLY	7509	CUSTODIAN	1.00	2112600	51160	0150-70-0011-02620-51160 -	Custodial
51318	CENTRAL OFFICE	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY	ANNUAL	50050003	DIRECTOR OF FACILITIES AND MAINTENANCE	1.00	2112610	51160	0150-70-0011-02610-51160 -	Non-union Office Staff
50236	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	PMAI 4 HOURLY	50050858	SCHOOL MAINTENANCE	1.00	2112630	51160	0150-70-0011-02630-51160 -	Maintenance
50239	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	MAIN 7 HOURLY	50050858	SCHOOL MAINTENANCE	1.00	2112630	51160	0150-70-0011-02630-51160 -	Maintenance
51446	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	MAIN 7 HOURLY	50050858	SCHOOL MAINTENANCE	1.00	2112630	51160	0150-70-0011-02630-51160 -	Maintenance
52023	MAINTENANCE/CUSTODIANS	SCUS	1	FULL TIME	180 SCHOOL CUSTODIANS REG HOURS	MAIN 4 HOURLY	7552	MAINTENANCE	1.00	2112630	51160	0150-70-0011-02630-51160 -	Maintenance
50283	TECHNOLOGY DEPARTMENT	STEC	1	FULL TIME	195 SCHOOL TECHNOLOGY	NADM 1 HOURLY	50050733	SCHOOL NETWORK ADMINISTRATOR	1.00	2122230	51060	0150-70-0012-02230-51060 -	Technology
50286	TECHNOLOGY DEPARTMENT	STEC	1	FULL TIME	195 SCHOOL TECHNOLOGY	SDPM 1 HOURLY	50050732	IT SOFTWARE/DATA ADMINISTRATION SPECIALISTS	1.00	2122230	51060	0150-70-0012-02230-51060 -	Technology
51227	TECHNOLOGY DEPARTMENT	STEC	1	FULL TIME	195 SCHOOL TECHNOLOGY	CTO1 1 HOURLY	50050541	SCHOOL IT TECHNICIAN I/II	1.00	2122230	51060	0150-70-0012-02230-51060 -	Technology
51636	TECHNOLOGY DEPARTMENT	STEC	1	FULL TIME	195 SCHOOL TECHNOLOGY	CTO1 1 HOURLY	50050541	SCHOOL IT TECHNICIAN I/II	1.00	2122230	51060	0150-70-0012-02230-51060 -	Technology
50540	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10134	PARA - EARLY CHILDHOOD - GHS	0.80	2251200	51140	0250-70-0025-01200-51140 -	Paraprofessional
51136	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS	HOURLY	10134	PARA - EARLY CHILDHOOD - GHS	0.80	2251200	51140	0250-70-0025-01200-51140 -	Paraprofessional
50067	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6047	GHS-SCHOOL READINESS	1.00	2251200	51040	0250-70-0025-01200-51040 -	School Readiness Pre-K
51994	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 9 ANNUAL	9108	GHS - STARS	1.00	2251200	51040	0250-70-0025-01200-51040 -	School Readiness Pre-K
50024	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6268	LMS-INTERVENTIONIST	0.45	2301200	51040		Literacy Interventionist

Employee Number	Location Code Desc	Group/B: Person	Personnel Status	C Pay Type	Pay Type Description	Grade/I Step/ Pay Scale Desc	Position Numt	Position Number Desc	FTE %	Org Code	Object Code	Long Account	Position
50600	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 13 ANNUAL	6089	GHS-SECOND GRADE	0.30	2301200	51040		Literacy Interventionist
50596	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6078	GHS-FIFTH GRADE	0.30	2301200	51040		Math Interventionist
51221	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 8 ANNUAL	6268	LMS-INTERVENTIONIST	0.45	2301200	51040		Math Interventionist
50659	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6177	SOCIAL WORKER	0.75	2301200	51040		Social Worker
	GALLUP HILL SCHOOL	SOTH	2	PART TIME	198 TUTOR		50050549	TUTOR	1.00	2301200	51200		Tutor
50359	GALLUP HILL SCHOOL	SPAR	1	FULL TIME	190 SCHOOL PARAPROFESSIONALS		10134	PARA - EARLY CHILDHOOD - GHS	0.80	2501200	51140	0250-70-0050-01200-51140 -	Paraprofessional
52087	GALLUP HILL SCHOOL	SPAR	2	PART TIME	190 SCHOOL PARAPROFESSIONALS		10134	PARA - EARLY CHILDHOOD - GHS	0.80	2501200	51140	0250-70-0025-01200-51140 -	Paraprofessional
51679	LEDYARD MIDDLE SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 7 ANNUAL	6184	LMS-SPED	1.00	2551200	51040	0250-70-0055-01200-51040 -	Sped K-12
50212	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 15 ANNUAL	6190	GHS-PREK SPED	1.00	2551200	51040	0250-70-0055-01200-51040 -	Sped Pre-K
51597	CENTRAL OFFICE	SNON	2	PART TIME	199 SCHOOL NON UNION SALARY		50050736	DODEA PROJECT DIRECTOR	0.25	2701200	51040	0250-70-0008-01000-51040 -	Non-union Office Staff
51597	CENTRAL OFFICE	SNON	2	PART TIME	199 SCHOOL NON UNION SALARY		50050736	DODEA PROJECT DIRECTOR	0.25	2701400	51040	0250-70-0008-01000-51040 -	Non-union Office Staff
51785	CENTRAL OFFICE	SSEC	1	FULL TIME	170 SCHOOL SECRETARIES REG HOURS	YSEC 3 HOURLY	50050575	CENTRAL OFFICE ADMINISTRATIVE ASSISTANT	0.25	G1603100	56010		CO clerical
51825	CENTRAL OFFICE	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY		9710	DIRECTOR OF FINANCE	0.05	G1603100	56010		Director of Finance
51477	CENTRAL OFFICE	SNON	1	FULL TIME	199 SCHOOL NON UNION SALARY		50050073	DIRECTOR OF OPERATIONS	0.20	G1603100	56010		Non-union Office Staff
52077	GALLUP HILL SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 7 ANNUAL	6201	EARLY CHILDHOOD SPED	1.00	G1701250	51040		Sped Pre-K
50031	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6174	LHS-SCHOOL PSYCH	1.00	G250	51040	0250-00-0000-00000-51040 -	Psychologist
51438	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 6 ANNUAL	6196	LHS-SPED	1.00	G250	51040	0250-00-0000-00000-51040 -	Sped K-12
51544	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA30 15 ANNUAL	6166	JWL-SPED	1.00	G250	51040	0250-00-0000-00000-51040 -	Sped K-12
51545	LEDYARD HIGH SCHOOL	STEA	1	FULL TIME	150 S CERTIFIED TEACHERS	MA 7 ANNUAL	6181	LHS-SPED	1.00	G250	51040	0250-00-0000-00000-51040 -	Sped K-12

**SECTION VIII:
MUNIS DETAIL GRANTS**

Grant	Description	Amount
2251200	SCHOOL READINESS	\$226,800
2301200	TITLE I	\$252,304
2341200	TITLE II	\$40,105
2351009	SCHOOL MENTAL HEALTH SPEC	\$76,955
2361200	TITLE III	\$5,514
2381000	TITLE IV	\$18,345
2401200	SCHOOL READINESS QE	\$3,881
2501200	IDEA 619	\$22,880
2551200	IDEA 611	\$600,382
2681200	SPEC ED EXCESS COST (offset)	\$1,091,110
2701000	MAGNET SCHOOL TRANSP (offset)	\$18,000
2701200	DODEA - MATH	\$95,695
2701400	DODEA - ELA	\$58,450
2772210	BEST TRAINING	\$3,656
2801300	ADULT EDUCATION	\$24,229
2851200	MEDICAID (offset)	\$51,000

NEXT YEAR BUDGET DETAIL REPORT

PROJECTION: 26250 BOE GRANTS BUDGET

ACCOUNTS FOR: SPECIAL EDUCATION		VENDOR	QUANTITY	UNIT COST	2026	MAYOR/SUP
2251200	0250-70-0025-01200-42004	-				-226,800.00
2251200	0250-70-0025-01200-51040	-				173,215.00
2251200	0250-70-0025-01200-51140	-				34,650.00
2251200	0250-70-0025-01200-52200	-				5,162.00
2251200	0250-70-0025-01200-53240	-				1,500.00
2251200	0250-70-0025-01200-53300	-				10,800.00
2251200	0250-70-0025-01200-56110	-				1,473.00
2301200	0250-70-0030-01200-42004	-				-252,304.00
2301200	0250-70-0030-01200-51040	-				208,941.00
2301200	0250-70-0030-01200-53210	-				28,728.00
2301200	0250-70-0030-01200-53400	-				14,218.00
2301200	0250-70-0030-01200-56110	-				417.00
2341200	0250-70-0034-01200-42004	-				-40,105.00
2341200	0250-70-0034-01200-53400	-				40,105.00
2351009	0250-00-0009-00000-42004	-				-76,955.00
2351009	0250-00-0009-00000-51040	-				76,955.00
2361200	0250-70-0036-01200-42004	-				-5,514.00
2361200	0250-70-0036-01200-56110	-				5,514.00
2381000	0250-70-0038-01000-42004	-				-18,345.00
2381000	0250-70-0038-01000-51040	-				9,600.00

NEXT YEAR BUDGET DETAIL REPORT

PROJECTION: 26250 BOE GRANTS BUDGET

ACCOUNTS FOR:		VENDOR	QUANTITY	UNIT COST	2026	MAYOR/SUP
GENERAL	INSTRUCTION					
2381000	0250-70-0038-01000-53400 -					900.00
2381000	0250-70-0038-01000-56110 -					7,845.00
2401200	0250-70-0040-01200-42004 -					-3,881.00
2401200	0250-70-0040-01200-53300 -					3,881.00
2501100	0250-70-0090-00000-42021 -					-1,091,110.00
2501100	0250-70-0090-00000-42070 -					-18,000.00
2501200	0250-70-0050-01200-42004 -					-22,880.00
2501200	0250-70-0050-01200-51140 -					22,880.00
2551200	0250-70-0055-01200-42004 -					-600,382.00
2551200	0250-70-0055-01200-51040 -					167,126.00
2551200	0250-70-0055-01200-51100 -					25,000.00
2551200	0250-70-0055-01200-51140 -					225,880.00
2551200	0250-70-0055-01200-53210 -					10,000.00
2551200	0250-70-0055-01200-53230 -					90,000.00
2551200	0250-70-0055-01200-53240 -					10,000.00
2551200	0250-70-0055-01200-53250 -					1,000.00
2551200	0250-70-0055-01200-53300 -					5,000.00
2551200	0250-70-0055-01200-53400 -					31,376.00
2551200	0250-70-0055-01200-57300 -					15,000.00
2551200	0250-70-0055-01200-57340 -					5,000.00
2551200	0250-70-0055-01200-57350 -					15,000.00

NEXT YEAR BUDGET DETAIL REPORT

PROJECTION: 26250 BOE GRANTS BUDGET

ACCOUNTS FOR: SPECIAL EDUCATION		VENDOR	QUANTITY	UNIT COST	2026 MAYOR/SUP
2681200	0250-70-0009-01202-55700 -				1,091,110.00
2701000	0250-70-0070-01000-55100 -				18,000.00
2701200	0250-70-0008-01000-42004 -				-95,695.00
2701200	0250-70-0008-01000-51040 -				20,000.00
2701200	0250-70-0008-01000-52200 -				1,000.00
2701200	0250-70-0008-01000-53400 -				40,995.00
2701200	0250-70-0008-01000-55800 -				2,000.00
2701200	0250-70-0008-01000-56110 -				31,700.00
2701400	0250-70-0008-01280-42004 -				-58,450.00
2701400	0250-70-0008-01280-51040 -				20,000.00
2701400	0250-70-0008-01280-52200 -				1,000.00
2701400	0250-70-0008-01280-53400 -				26,850.00
2701400	0250-70-0008-01280-55800 -				5,000.00
2701400	0250-70-0008-01280-56110 -				5,600.00
2772210	0250-70-0077-02210-42004 -				-3,656.00
2772210	0250-70-0077-02210-51040 -				3,656.00
2801300	0250-70-0080-01300-42004 -				-24,229.00
2801300	0250-70-0080-01300-55600 -				24,229.00
2851200	0250-70-0085-01200-42004 -				-51,000.00

NEXT YEAR BUDGET DETAIL REPORT

PROJECTION: 26250 BOE GRANTS BUDGET

ACCOUNTS FOR:	VENDOR	QUANTITY	UNIT COST	2026 MAYOR/SUP
SPECIAL EDUCATION				
2851200 0250-70-0085-01200-56110 -				51,000.00

GRAND TOTAL .00

** END OF REPORT - Generated by Ken Knight **

Ledyard Public Schools

4 Blonders Boulevard, Ledyard, CT 06339 (860)464-9255 ext 1401

Capital Needs Report FY 2026

Approved by the Ledyard Board of Education 11/12/2024

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Introduction

The Ledyard School District has, currently under its care, six municipal buildings:

- Ledyard High School
- Ledyard Middle School
- Gallup Hill School
- Juliet W. Long School
- Gales Ferry School
- Board of Education

The objective of this report is to provide a narrative summary of the Board of Education's capital requests for each of these locations, as well as those items that are district-wide in nature.

Background

By State statute, the Ledyard BOE must provide its students with an appropriate learning environment that is safe and properly maintained. This obligation includes the daily upkeep of school facilities, equipment and routine maintenance. In addition to providing safe and properly maintained schools, the local BOE must continually study the need for school facilities and must make building recommendations to the town (CGS § 10-220(a)). As such, this report is part of an ongoing process to provide more comprehensive information regarding the capital needs of the District to the Town Council and members of the community. This year at the request of the Town Council Finance Committee, we are providing information and cost estimates for foreseeable Capital projects.

A Capital Item, for the purposes of this report, is defined as a project in excess of \$5,000, long term in nature, which aims to repair, maintain or improve building infrastructure. While this report will describe District needs per location, they have been ranked in priority on a District-wide level.

- **Bondable:** these are large-scale projects which would require funding sources outside of typical annual capital appropriations (typically bond issue).
- **Non-Recurring:** The items under this heading exceed, in dollar amount, what can reasonably be executed with yearly operating funds, but may or may not meet the need for bonding. The funding source may be existing funds in the Board of Education Capital Account or through newly appropriated town funding.
- **Operating:** while these items may be capital in dollar value, their scope allows for careful, targeted execution through Repair and Maintenance (54300) and Supply (56900) line items.
- **AG Science Non-Recurring:** This account holds the State ASTI funds provided by the State for exclusive use in support of the Agricultural Science Program at Ledyard High school and requires approval of the Board of Education for authorized projects.
- **Escalation:** Provided is the escalation costs of each project.

The projects may range from “critical” in nature to “nice to have”, but each has been put forth for discussion because the Board believes they either preserve or enhance the learning environment at Ledyard Public Schools. They address a range of issues: refurbishing deteriorated or aging facilities, safety and security upgrades, increasing operating and energy efficiencies, providing higher quality indoor air, etc. Within this report, a summary cost estimate is provided; suggested ten year financial layouts.

Gales Ferry School 1858 Route 12

Gales Ferry Elementary School, built in 2001. It is a 45,362 square foot building that houses students in kindergarten through second grades.

Despite the relative age of Gales Ferry School (which will be 24 years old in 2025), there are facilities concerns that have arisen, and others that are anticipated given the life expectancy of finishes. The highest priorities of these are:

- Replacement of the roof, the addition of solar along with repairs to the copulas is currently ongoing.
- The chiller has reached the end of its useful life and is in need of significant repairs. It is recommended for replacement.
- Replacement of the low impact playground surfaces.

Juliet W. Long School 1854 Route 12

Juliet Long School serving third through fifth grades, is a 37,600 square foot building constructed in two phases in 1961 and 1964, with no major extensions or alterations since.

The highest priority facilities needs at this location include:

- The Town approved the replacement of the roof, upgrades to the electrical service and the addition of solar and air conditioning at JWL in the 2021-22 Town Capital Budget. Replacement of the roof was completed during the summer of 2024. The HVAC, electrical and solar are scheduled for the summer of 2025.
- Renovations to the remaining classrooms over the 2026-28 budget years.
- Additional capital items of lower priority for Juliet W. Long School are detailed in the full report.

Ledyard High School

24 Gallup Hill Road

Ledyard High School (9-12) is a 275,000 square foot, two story building. The main portion of the building was constructed in two phases in 1962 and 1966. A 1988 project added the band/choral rooms and an auxiliary gymnasium; a 2002 project added the media center and Agri-Science extension.

The highest priority facilities needs at this location include (in priority order):

- Classroom Renovations: This is to continue the renovation of classrooms at LHS. The project includes new ceilings, lighting, updated technology, painting and window shades along with furniture where needed. This project was funded in 2025 and all general classrooms will be completed in the summer of 2025. Specialty and Science rooms will be completed over the next few years.
- Replacement and upgrade to the fire alarm system. Consistent false alarms due to equipment issues continue to get more frequent.
- Main Gymnasium:
 - The existing dividing wall is not used because it prevents the teacher from monitoring the entire gym during class and should be replaced with a drop down net tyra material to allow visual access to the entire gym. (\$35,000)
 - The existing bleachers at times are not fully extended and are not ADA compliant. New bleachers are needed that have the proper safety features to allow partial operation of the bleachers. (\$140,000)
 - Gym Ceiling: The existing suspended ceiling is damaged and in need of replacement. This should be removed and the roof deck and equipment painted. This will involve some asbestos abatement on the heat piping. (\$65,000)
 - Gym: The padding in the gym is in need of replacement and has reached the end of its useful life. (\$30,000)
- Renovations to the locker rooms on the lower level. This would be a continuation of the student restroom renovations on the main levels. This will also provide equity to the student athletes that currently do not have access to lockers and restrooms on the lower level. \$125,000
- Replacement of windows. The existing windows are significantly aged, inefficient and at times hard to operate. \$3,000,000 This project should be completed prior to the heating and HVAC projects being completed.

- Replacement of the boilers. Both of the oil boilers at the High School are long past their expected life cycle and also do not meet the modern energy saving criteria. Consideration should be given to replacement of the entire heating system to a hot water system, eliminating the steam. This should also be tied to the installation of a Building Management System to allow better control of the heating in each space. \$5,000,000.
- Ventilation and AC to classrooms. Currently only special needs rooms and computer labs have single unit air conditioning. With the warmer days in the fall and spring along with summer school the high temperatures make keeping students engaged difficult. \$6,000,000
- Air conditioned auditorium. This space is not currently air conditioned and is used as the town's only large meeting space and the only district facility able to accommodate groups over 300 people. Even in milder times of the year the occupancy loads make the space uncomfortable. \$450,000
- Replace roof on media center. The existing roof has reached the end of its useful life and we continue to have repairs. To prevent water infiltration this section should be replaced. \$400,000.
- Renovation to the culinary classroom at LHS. The existing culinary room does not efficiently support the curriculum needs of the students and as with the remainder of the building is in need of renovation. \$75,000.
- Replace turf field scoreboard. The new turf field is a multi-sports field including football, soccer and lacrosse. The existing scoreboard was set up for football only. There is the possibility of the vendor moving the existing scoreboard to Crandall field at no cost. \$70,000
- Tennis courts will need to be resurfaced. This is a normal cycle occurring every 10-15 years, \$40,000
- Paving of the parking area. The parking lot has drainage and design issues, multiple potholes and broken or missing curbing. \$1,500,000.
- Add an elevator to the lower level. The current lower level of the High School is limited to access via stairs. There is no current accessibility access to the lower level. \$250,000
- Additional capital items of lower priority for Ledyard High School are detailed in the full report

Gallup Hill School 169 Gallup Hill Rd

Gallup Hill School (PK-5) is a 80,000 square foot building, renovated and expanded in 2019. Due to the renovation there are limited needs. The following needs are for items that were not addressed or unknown at the time of the design of the project.

- Repairs and Drainage for water issues in the parking lot
- Dehumidification

Ledyard Middle School

1860 Route 12

Renovated and expanded in 2019, Ledyard Middle School is a 93,000 square foot building. Serving students in 6th to 8th grade. Due to the renovation there are limited capital needs at this time.

- The current design of the Middle School Cafeteria is undersized for the student population. It does not provide seating for a single grade level for lunch, causing program impacts. \$500,000
- Dehumidification

Board of Education - Capital Improvement Plan FY2026

1-Oct-24

BONDABLE ITEMS

Page #	Line #	Rank	Project Title or Item Requested	Location	Evaluation Category	Alternate Financing	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 3035	Total
13	1	19	Boiler heating system Replacement & BMS system	LHS	DF	DAS Grant			\$5,000,000								\$5,000,000
14	2	41	Parking Lot	LHS	DF	None				\$1,500,000							\$1,500,000
15	3	18	Window Replacement	LHS	DF	DAS Grant		\$3,000,000									\$3,000,000
16	4	39	Add Elevator to Lower Level	LHS	NEF	DSF							\$325,000				\$325,000
17	5	22	LHS Classroom Ventilation and Air Conditioning	LHS	DF	DAS Grant			\$6,000,000								\$6,000,000
18	6	38	LHS roof replacement	LHS	SR	None							\$4,000,000				\$4,000,000
19	7	23	Replace Roof on Media Center	LHS	DF	DAS Grant			\$525,000								\$525,000
20	8	21	LHS Auditorium Air Conditioning	LHS	NEF	DAS Grant	\$180,000	\$450,000									\$450,000
21	9	2	Dehumidification	LMS	RPH	DAS Grant											\$180,000
22	10	20	Expand LMS Cafeteria	LMS	NEF	None		\$550,000									\$550,000
23	11	3	Dehumidification	GHS	RPH	DAS Grant	\$120,000										\$120,000
24	12	4	Chiller replacement	GFS	DF/SR	DAS Grant	\$380,000										\$380,000
25	13	40	Window Replacement	JWL	IOE	DAS Grant						\$600,000					\$600,000
26	14	42	Parking Lot	JWL	DF	None				\$400,000							\$400,000
							\$ 680,000.00	\$ 4,000,000.00	\$ 11,525,000.00	\$ 1,900,000.00	\$ -	\$ 600,000.00	\$ 4,325,000.00	\$ -	\$ -	\$ -	\$ 23,030,000.00

Evaluation Categories:

- Risk to Public Health
- Deteriorated Facility
- Systematic Replacement
- Improvement of Operating Efficiency
- Coordination
- Equitable Provision of Services
- New or Expanded Facilities

State grant requirements currently allow towns to approve only the town share of project costs instead of the total project cost.

Board of Education - Capital Improvement Plan FY2026

1-Oct-24

Possible Grant Funding

Page #	Line #	Project Title or Item Requested	Location	Evaluation Category	Alternate Financing	FY2026	FY Other	SDE Grant %	SDE Grant	Net Cost to Ledyard
13	1	Boiler heating system Replacement \$ BMS system	LHS	DF	Possible SDE Grant		\$5,000,000	62.14%	\$3,107,000.00	\$1,893,000.00
14	2	Parking Lot	LHS	DF	None		\$1,500,000	62.14%		\$1,500,000.00
15	3	Window Replacement	LHS	DF	SDE Grant		\$3,000,000	62.14%	\$1,864,200.00	\$1,135,800.00
16	4	Add Elevator to Lower Level	LHS	NEF	SDE Grant		\$325,000	62.14%	\$201,955.00	\$123,045.00
17	5	Classroom Ventilation and Air Conditioning	LHS	DF	SDE Grant		\$6,000,000	62.14%	\$3,728,400.00	\$2,271,600.00
18	6	LHS Main Roof Replacement	LHS	DF	SDE Grant		\$4,000,000	62.14%	\$2,485,600.00	\$1,514,400.00
19	7	Replace Roof on Media Center	LHS	DF	SDE Grant		\$525,000	62.14%	\$326,235.00	\$198,765.00
20	8	Auditorium Air Conditioning	LHS	DF	SDE Grant		\$450,000	62.14%	\$279,630.00	\$170,370.00
21	9	Dehumidification	LMS	RPH	Possible SDE Grant	\$180,000		62.14%	\$111,852.00	\$68,148.00
22	10	Expand LMS Cafeteria	LMS	NEF	None		\$550,000	62.14%		\$550,000.00
23	11	Dehumidification	GHS	RPH	Possible SDE Grant	\$120,000		62.14%	\$74,568.00	\$45,432.00
24	12	Chiller replacement	GFS	DF/SR	Possible SDE Grant	\$380,000		62.14%	\$236,132.00	\$143,868.00
25	13	Window Replacement	JWL	IOE	SDE Grant		\$600,000	62.14%	\$372,840.00	\$227,160.00
26	14	Parking Lot	JWL	DF	None		\$400,000	62.14%		\$400,000.00
40	15	Replace the fire alarm systems	LHS	RPH	Possible SDE Grant	\$350,000		62.14%	\$217,490.00	\$132,510.00
						\$680,000	\$22,350,000			

Evaluation Categories:

- RPH Risk to Public Health
- DF Deteriorated Facility
- SR Systematic Replacement
- IOE Improvement of Operating Efficiency
- C Coordination
- EPS Equitable Provision of Services
- NEF New or Expanded Facilities

State grant requirements currently allow towns to approve only the town share of project costs instead of the total project cost.

Board of Education - Capital Improvement Plan FY2026

Bondable Escalation Costs

Page #	Line #	Item	Location	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36
13	1	Boiler heating system Replacement & BMS system	LHS			\$5,000,000	\$5,150,000	\$5,304,500	\$5,463,635	\$5,627,544	\$5,796,370	\$5,970,261	\$6,149,369	\$6,333,850
14	2	Parking Lot	LHS					\$1,500,000	\$1,545,000	\$1,591,350	\$1,639,091	\$1,688,263	\$1,738,911	\$1,791,078
15	3	Window Replacement	LHS		\$3,000,000	\$3,090,000	\$3,182,700	\$3,278,181	\$3,376,526	\$3,477,822	\$3,582,157	\$3,689,622	\$3,800,310	\$3,914,320
16	4	Add Elevator to Lower Level	LHS							\$325,000	\$334,750	\$344,793	\$355,136	\$365,790
17	5	LHS Classroom Ventilation and Air Conditioning	LHS			\$6,000,000	\$6,180,000	\$6,365,400	\$6,556,362	\$6,753,053	\$6,955,644	\$7,164,314	\$7,379,243	\$7,600,620
18	6	LHS roof replacement	LHS							\$4,000,000	\$4,120,000	\$4,243,600	\$4,370,908	\$4,502,035
19	7	Replace Roof on Media Center	LHS			\$525,000	\$540,750	\$556,973	\$573,682	\$590,892	\$608,619	\$626,877	\$645,684	\$665,054
20	8	Auditorium Air Conditioning	LHS		\$450,000	\$463,500	\$477,405	\$491,727	\$506,479	\$521,673	\$537,324	\$553,443	\$570,047	\$587,148
21	9	Dehumidification	LMS	\$ 180,000.00	\$185,400	\$190,962	\$196,691	\$202,592	\$208,669	\$214,929	\$221,377	\$228,019	\$234,859	\$241,905
22	10	Expand LMS Cafeteria	LMS		\$600,000	\$618,000	\$636,540	\$655,636	\$675,305	\$695,564	\$716,431	\$737,924	\$760,062	\$782,864
23	11	Dehumidification	GHS	\$ 120,000.00	\$123,600	\$127,308	\$131,127	\$135,061	\$139,113	\$143,286	\$147,585	\$152,012	\$156,573	\$161,270
24	12	Chiller replacement	GFS	\$ 380,000.00	\$391,400	\$403,142	\$415,236	\$427,693	\$440,524	\$453,740	\$467,352	\$481,373	\$495,814	\$510,688
25	13	Window Replacement	JWL						\$600,000	\$618,000	\$636,540	\$655,636	\$675,305	\$695,564
26	14	Parking Lot	JWL				\$400,000	\$412,000	\$424,360	\$437,091	\$450,204	\$463,710	\$477,621	\$491,950
40	15	Replace the fire alarm systems	LHS		\$360,500	\$371,315	\$382,454	\$393,928	\$405,746	\$417,918	\$430,456	\$443,370	\$456,671	\$470,371
		Total		\$ 1,030,000.00	\$5,110,900	\$16,789,227	\$17,692,904	\$19,723,691	\$20,915,402	\$25,867,864	\$26,643,900	\$27,443,217	\$28,266,513	\$29,114,508

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS Boiler Heating System

Program Area: Facilities Replacement

Line 1

Project Description: The existing boilers at Ledyard High School are original to the building and are 63 years old. There are currently a limited number of companies that continue to service these types of boilers. During the repairs in 2020 we were advised that the amount of repairs has downgraded the metal and future repairs are questionable. Conversion from steam to hot water should be considered. This will generate energy savings of between 13-27% on oil costs. Replacement of the current pneumatic thermostat system is also recommended to allow better control of the heating cycle.

Evaluation Category: Deteriorated Facility

Planning Context: Order time on the boilers will be long so the maximum time frame from approval to commencement of work should be allowed. Time will also be needed for engineering and design.

Schedule: Late Spring to early Fall.

Coordination: Will depend on the final plan and amount of project approved.

Previous Town Meeting Action: Previous repairs were paid for in the operating budget which carries a \$22,000 repair item

Project Priority: 19

H Priority within department / program area

H Risk of deferring project

Estimated Cost: \$5,000,000 / 2027

Escalation Costs: 2029 \$5,150,000 2032 \$5,627,544 2035 \$6,149,369

Basis of cost estimate:

Cost of comparable facility or equipment.

Rule of thumb indicator, unit cost

From the cost estimate from architect engineer, or vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Possible US DEEP or State School Facilities grant funding

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS Parking Lot

Program Area: Facilities

Line 2

Project Description: The Ledyard High School parking lot is in need of resurfacing. It ponds water and has multiple cracks and potholes. The District has cut out and replaced small sections that created especially dangerous walking conditions over the past few years. Broken curbing prevents the proper diversion of rain water to the catch basins.

Evaluation Category: Deteriorated Facility

Planning Context: Needs to be scheduled around school and town events.

Schedule: Summer

Coordination: none

Previous Town Meeting Action: none

Project Priority: 41

L Priority within department / program area

M Risk of Deferring Project

Estimated Cost: \$1,500,000 / 2030

Escalation Costs: 2032 \$1,591,350 2034 \$1,688,263 2036 \$1,791,078

___ Cost of Comparable Facility or Equipment

X Rule of Thumb Indicator, Unit Cost

___ Cost Estimate from Architect, Engineer or Vendor

___ From Bids Received

___ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS Window Replacement

Program Area: Facilities

Line 3

Project Description: Windows in the original section of the building are in need of replacement. The windows are original to the building and no longer meet the current energy codes. Many windows do not function or are difficult to operate. Replacement will result in energy savings and a better ability to control the room temperature with less drafts.

Evaluation Category: Deteriorated Facility/Improvement of Operating Efficiency

Planning Context: If possible this should be coordinated with the boiler and heating system replacement or before. The quality of the windows will affect the sizing of the system and should provide savings on the heating system and boiler change over.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: **18**

 Priority within department / program area

 Risk of Deferring Project

Estimated Cost: **\$3,000,000 / 2027**

Escalation Costs: 2030 \$3,278,181 2033 \$3,582,157 2036 \$3,914,320

 Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

 Cost Estimate from Architect, Engineer or Vendor

 From Bids Received

 Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: Possible state school facilities grant funding

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project Title: LHS Elevator LL Addition

Program Area: School Facilities

Line 4

Project Description: The existing lower level of the school does not have elevator access. At some point an ADA conformity inspection will require HC access to the lower level if it continues to be used.

Evaluation Category: Equitable Provision of Services/New or Expanded Facilities

Planning Context: Needs to be scheduled for summer work.

Schedule: Summer.

Coordination: None.

Previous Town Meeting Action: None.

Project Priority: 39

Priority within department/program area

Risk of deferring project

Estimated Cost: 2032 \$325,000

Escalation Costs: 2034 \$344,793 2036 \$365,790

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

Cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: This project should be covered under the State School facilities grant for code compliance. The current reimbursement rate is 62.14%.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: Classroom air conditioning

Program Area: Facilities & ventilation

Line 5

Project Description: The warmer early spring days and the higher temps into September and October make portions of Ledyard High School excessively warm. This creates a poor learning environment. This combined with the lack of ventilation to control CO2 levels results in students becoming less than attentive. This will bring the High School in parity with the other schools in the district.

Evaluation Category: New or Expanded Facilities/Improvement of Operating Efficiency/Equitable Provision of Services

Planning Context: Project will need 6-8 months minimum for engineering and material acquisition. Project may need to be completed over 2 years. This should also be completed after the window project.

Schedule: Summer

Coordination: None but may want to look to see if this should be combined with the heating project.

Previous Town Meeting Action: None

Project Priority: 22

 Priority within department / program area

 Risk of Deferring Project

Estimated Cost: \$6,000,000 / 2028

Escalation Costs: 2029 \$6,180,000 2032 \$6,753,053 2035 \$7,379,243

 Cost of Comparable Facility or Equipment

 Rule of Thumb Indicator, Unit Cost

X Cost Estimate from Architect, Engineer or Vendor

 From Bids Received

 Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: Possible state school facilities grant funding

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS Roof Replacement

Program Area: Facilities

Line 6

Project Description: The Ledyard High School roof will reach the end of its useful life in 2032. To prevent structural damage the roof should be scheduled for replacement.

Evaluation Category: Deteriorated Facility/Systematic Replacement

Planning Context: To allow for State funding this should be released at minimum 1 year in advance.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 38

Priority within department / program area

Risk of Deferring Project

Estimated Cost: \$4,000,000 / 2032

Escalation Costs: 2034 \$4,243,600 2036 \$4,502,035

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: State School Facilities Grant currently 62.14% of eligible project costs.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS Media Center Roof

Program Area: Facilities

Line 7

Project Description: The Ledyard High School Media Center roof has reached the end of its useful life and is over 20 years old. There are consistent leaks and to prevent structural damage the roof should be scheduled for replacement.

Evaluation Category: Deteriorated Facility/Systematic Replacement

Planning Context: To allow for State funding this should be released at minimum 1 year in advance.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 23

Priority within department / program area

Risk of Deferring Project

Estimated Cost: \$525,000 / 2028

Escalation Costs: 2029 \$540,750 2032 \$590,892 2035 \$645,684

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: State School Facilities Grant currently 62.14% of eligible project costs.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldso

Date Prepared: December 1, 2021

Project title: LHS Auditorium AC

Program Area: Facilities

Line 8

Project Description: Currently there is no Air conditioning in the school auditorium. The space is used by the school, town and outside organizations for meetings along with musical and theatrical programs.

Evaluation Category: New or Expanded Facilities

Planning Context: This may stand alone or combined with the Classroom AC project for savings of scale.

Schedule: Summer

Coordination: Possibly with the Classroom AC project

Previous Town Meeting Action: None

Project Priority: 21

 Priority within department / program area

 Risk of Deferring Project

Estimated Cost: 2027 \$450,000

Escalation Costs: 2029 \$477,405 2032 \$521,673 2035 \$570,047

 Cost of Comparable Facility or Equipment

 Rule of Thumb Indicator, Unit Cost

 Cost Estimate from Architect, Engineer or Vendor

 From Bids Received

 X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: Possible state school facilities grant funding

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: LMS Dehumidification

Program Area: School Facilities

Line 9

Project Description: The dehumidification programming for Ledyard Middle School was never programmed into the Building Management system. As a result we have had mildew issues in various areas of the building. In 2022 we spent over \$30,000 to remediate mold and mildew in the gym and auditorium. These funds will allow the heating and cooling coils to be reversed then allow the units in the cafeteria, media center, gym and auditorium to dehumidify the air.

Evaluation Category: Risk to Public Health

Planning Context: It is critical to provide a safe health environment for students and staff.

Schedule: Portions that involve programming of the Building Management System can occur at any time mechanical changes will need to be made during the summer break.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 2

Priority Within Department

Risk of Deferring Project

Estimated Costs: 2026 \$180,000

Escalation Costs: 2029 \$196,691 2032 \$214,929 2035 \$234,859

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

Cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LMS Cafeteria Expansion

Program Area: Facilities

Line 10

Project Description: The design of the LMS cafeteria does not allow for an entire grade level to have lunch as one body. Additional space is needed to alleviate overcrowding and maintain each grade level as a harmonious group.

Evaluation Category: Improvement of Operating Efficiency / Equitable Provision of Services

Planning Context: Allow one budget cycle for State Funding.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 20

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: \$600,000 / 2027

Escalation Costs: 2030 \$655,636 2033 \$716,431 2036 \$782,864

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: Possible State School Facilities Grant currently 62.14% of eligible project costs.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: GHS Dehumidification

Program Area: School Facilities

Line 11

Project Description: The dehumidification programming for Gallup Hill School was never programmed into the Building Management system. As a result we have had mildew issues in various areas of the building. The funds will allow the heating and cooling coils to be reversed. This will allow the units in the cafeteria, gym and media center to dehumidify the air.

Evaluation Category: Risk to Public Health

Planning Context: It is critical to provide a safe health environment for students and staff.

Schedule: Portions that involve programming of the Building Management System can occur at any time mechanical changes will need to be made during the summer break.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 3

H Priority within department / program area

H Deteriorated Facility

Estimated Costs: 2026 \$120,000

Escalation Costs: 2029 \$131,127 2032 \$143,286 2035 \$156,573

- Cost of comparable facility or equipment
- Rule of thumb indicator, unit costs
- Cost estimate from engineer, architect, or vendor
- From bids received
- Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and Justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: GFS Chiller

Program Area: School Facilities

Line 12

Project Description: The chiller at GFS has reached the end of its useful life. The chiller was installed when the building was constructed in 1999 and is to the point where corrosion and wear and tear on the unit will require extensive work and cost. Currently one of the two systems is in need of a new expansion valve which has an estimated cost of \$20,000 there is also the need to replace corroded piping with an estimated additional cost of \$15,000. The current repair costs combined with the need to maintain acceptable temperature levels within the school make this an important piece of equipment for replacement.

Evaluation Category: Deteriorated Facility/Systematic Replacement/Improvement of Operating Efficiency

Planning Context: There is a need for proper temperature control during school hours. To ensure the best performance of students and staff.

Schedule: Work needs to be completed over the winter or during the summer break.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 4

H Priority within department / program area

H Risk to Public Health

Estimated Costs: \$380,000

Escalation Costs: 2027 \$391,400 2028 \$403,142 2029 \$415,236

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

Cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Possible State Schools Facilities Grant. This is a competitive grant and in the past has been retroactive.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: JWL Window replacement

Program Area: Facilities

Line 13

Project Description: The windows at JWL no longer meet the energy standards, creating drafty classrooms and significant heat loss.

Evaluation Category: Improvement of Operating Efficiency

Planning Context: Allow one budget cycle for State Funding.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 40

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: \$600,000 / 2031

Escalation Costs: 2032 \$618,000 2034 \$655,636 2036 \$695,564

___ Cost of Comparable Facility or Equipment

___ Rule of Thumb Indicator, Unit Cost

___ Cost Estimate from Architect, Engineer or Vendor

___ From Bids Received

X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: State School Facilities Grant currently 62.14% of eligible project costs.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: JWL repave parking lot

Program Area: Facilities

Line 14

Project Description: The JWL parking lot has deteriorated showing many cracks and potholes. The district has completed some significant patching but plans need to be made for total replacement.

Evaluation Category: Deteriorated Facility

Planning Context: Needs to be done during a period with no building use.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 42

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: \$400,000 / 2029

Escalation Costs: 2032 \$437,091 2034 \$463,710 2036 \$491,950

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Board of Education - Capital Improvement Plan FY2026

7-Nov-24

Capital Items

Page #	Line #	Rank	Project Title or Item Requested	Funds Source	Location	Evaluation Category	Alternate Financing	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035	Total
31	1	36	LHS LL Bathrooms	Tax Levy	LHS	DF					\$ 85,000.00							\$ 85,000.00
32	2	37	LHS LL Locker rooms	Tax Levy	LHS	DF						\$ 125,000.00						\$ 125,000.00
33	3	1	LHS Boiler/Heating System Repairs	Tax Levy	LHS	DF/SR		\$ 22,500.00										\$ 22,500.00
34	4	51	Electrostatic painting of Lockers	Tax Levy	LHS	DF									\$ 30,000.00			\$ 30,000.00
35	5	5	Science Laboratory Upgrades	Tax Levy	LHS	DF/EPS		\$ 125,000.00	\$ 128,750.00	\$ 132,613.00								\$ 386,363.00
36	6	44	Culinaryroom renovations	Tax Levy	LHS	IOE/C					\$ 75,000.00							\$ 75,000.00
37	7	24	Resurface Tennis courts	Tax Levy	LHS	IOE				\$ 45,000.00								\$ 45,000.00
38	8	6	Fire Alarm Systems	Tax Levy	LHS	IOE		\$ 350,000.00										\$ 350,000.00
39	9	45	Outdoor Athletics Law/Storage	Tax Levy	LHS	NEF/IOE											\$ 200,000.00	\$ 200,000.00
40	10	25	Replace turf field scoreboard	Tax Levy	LHS	NEF/IOE		\$ 55,000.00										\$ 55,000.00
41	11	32	Varsity lockerroom renovation	Tax Levy	LHS	DF					\$ 150,000.00							\$ 150,000.00
42	12	33	Athletic lockerroom renovation	Tax Levy	LHS	DF					\$ 150,000.00							\$ 150,000.00
43	13	26	Replacement field lights	Tax Levy	LHS	DF/IOE			\$ 75,000.00									\$ 75,000.00
--	14		LHS Gym	Tax Levy														\$ -
44	15	27	LHS Bleachers	Tax Levy	LHS	DF/C				\$ 150,000.00								\$ 150,000.00
45	16	28	LHS Gym Dividing Wall	Tax Levy	LHS	DF/C		\$ 35,000.00										\$ 35,000.00
46	17	29	LHS Gym Padding	Tax Levy	LHS	DF/C				\$ 30,000.00								\$ 30,000.00
47	18	16	LHS gym ceiling R&R	Tax Levy	LHS	NEF/EPS		\$ 65,000.00										\$ 65,000.00
48	19	7	Enclose bird nesting locations	Tax Levy	LHS	RPH/IOC		\$ 15,000.00										\$ 15,000.00
49	20	8	Bollards for the outdoor seating	Tax Levy	LHS	RPH		\$ 5,000.00										\$ 5,000.00
50	21	15	Fire Doors	Tax Levy	LHS	EPS/DF		\$ 20,000.00	\$ 20,000.00									\$ 40,000.00
51	22	43	Replace lower level ceiling and lighting	Tax Levy	LHS	DF/EPS			\$ 25,000.00									\$ 25,000.00
52	23	13	Replace sewer piping	Tax Levy	LHS	DF/RPH		\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00							\$ 40,000.00
53	24	9	Bullet Resistant Film	Tax Levy	LHS	EPS		\$ 15,000.00										\$ 15,000.00
54	25	34	LHS Baseball Field Renovation	Tax Levy	LHS	DF/SR		\$ 45,000.00										\$ 45,000.00
55	26	35	LHS Softball Field Renovation	Tax Levy	LHS	DF/SR		\$ 45,000.00										\$ 45,000.00

Capital Items Cost Escalation

Page #	Line #	Project Title or Item Requested	Funds source	Location	Evaluation Category	Alternate Financing	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035
31	1	LHS LL Bathrooms	Tax Levy	LHS	DF					\$85,000	\$87,550	\$90,177	\$92,882	\$95,668	\$98,538	\$101,494
32	2	LHS LL Locker rooms	Tax Levy	LHS	DF						\$125,000	\$128,750	\$132,613	\$136,591	\$140,689	\$144,909
33	3	LHS Boiler/Heating System Repairs	Tax Levy	LHS	DF/SR	Tax Levy	\$22,500	\$23,175	\$23,870	\$24,586	\$25,324	\$26,084	\$26,866	\$27,672	\$28,502	\$29,357
34	4	Electrostatic Painting of Lockers	Tax Levy	LHS	DF										\$30,000	\$30,900
35	5	Science Laboratory Upgrades	Tax Levy	LHS	DF/EPS	Tax Levy	\$125,000	\$128,750	\$132,613	\$136,591	\$140,689	\$144,909	\$149,257	\$153,734	\$158,346	\$163,097
36	6	Culinary room renovations	Tax Levy	LHS	IOE/C					\$75,000	\$77,250	\$79,568	\$81,955	\$84,413	\$86,946	\$89,554
37	7	Resurface Tennis courts	Tax Levy	LHS	IOE				\$45,000	\$46,350	\$47,741	\$49,173	\$50,648	\$52,167	\$53,732	\$55,344
38	8	Fire Alarm Systems	Tax Levy	LHS	IOE	Tax Levy	\$350,000	\$360,500	\$371,315	\$382,454	\$393,928	\$405,746	\$417,918	\$430,456	\$443,370	\$456,671
39	9	Outdoor Athletics Lavs/Storage	Tax Levy	LHS	NEF/IOE											\$200,000
40	10	Replace turf field scoreboard	Tax Levy	LHS	NEF/IOE			\$55,000	\$56,650	\$58,350	\$60,100	\$61,903	\$63,760	\$65,673	\$67,643	\$69,672
41	11	Varsity lockerroom renovation	Tax Levy	LHS	DF					\$150,000	\$154,500	\$159,135	\$163,909	\$168,826	\$173,891	\$179,108
42	12	Athletic lockerroom renovation	Tax Levy	LHS	DF					\$150,000	\$154,500	\$159,135	\$163,909	\$168,826	\$173,891	\$179,108
43	13	Replacement field lights	Tax Levy	LHS	DF/IOE			\$75,000	\$77,250	\$79,568	\$81,955	\$84,413	\$86,946	\$89,554	\$92,241	\$95,008
--	14	LHS Gym	Tax Levy													
44	15	LHS Bleachers	Tax Levy	LHS	DF/C			\$150,000	\$154,500	\$159,135	\$163,909	\$168,826	\$173,891	\$179,108	\$184,481	\$190,016
45	16	LHS Gym Dividing Wall	Tax Levy	LHS	DF/C			\$35,000	\$36,050	\$37,132	\$38,245	\$39,393	\$40,575	\$41,792	\$43,046	\$44,337
46	17	LHS Gym Padding	Tax Levy	LHS	DF/C			\$30,000	\$30,000	\$30,900	\$31,827	\$32,782	\$33,765	\$34,778	\$35,822	\$36,896
47	18	LHS gym ceiling R&R	Tax Levy	LHS	NEF/EPS	Tax Levy	\$65,000	\$66,950	\$68,959	\$71,027	\$73,158	\$75,353	\$77,613	\$79,942	\$82,340	\$84,810
48	19	Enclose bird nesting locations	Tax Levy	LHS	RPH/IOC	Tax Levy	\$15,000	\$15,450	\$15,914	\$16,391	\$16,883	\$17,389	\$17,911	\$18,448	\$19,002	\$19,572
571	20	Bollards for the outdoor seating	Tax Levy	LHS	RPH	Tax Levy	\$6,000	\$6,180	\$6,365	\$6,556	\$6,753	\$6,956	\$7,164	\$7,379	\$7,601	\$7,829

50	21	Fire Doors	Tax Levy	LHS	EPS/DF	Tax Levy	\$20,000	\$20,600	\$21,218	\$21,855	\$22,510	\$23,185	\$23,881	\$24,597	\$25,335	\$26,095
		Replace lower level ceiling and lighting														
51	22		Tax Levy	LHS	DF/EPS			\$25,000	\$25,750	\$26,523	\$27,318	\$28,138	\$28,982	\$29,851	\$30,747	\$31,669
52	23	Replace sewer piping	Tax Levy	LHS	DF/RPH		\$10,000	\$10,300	\$10,609	\$10,927	\$11,255	\$11,593	\$11,941	\$12,299	\$12,668	\$13,048
53	24	Bullet Resistant Film	Tax Levy	LHS	EPS	\$15,000	\$45,000	\$15,450	\$15,914	\$16,391	\$16,883	\$17,389	\$17,911	\$18,448	\$19,002	\$19,572
54	25	LHS Baseball Field Renovation	Tax Levy	LHS	DF/SR	\$45,000	\$45,000	\$46,350	\$47,741	\$49,173	\$50,648	\$52,167	\$53,732	\$55,344	\$57,005	\$58,715
55	26	LHS Softball Field Renovation	Tax Levy	LHS	DF/SR	\$10,000	\$10,000	\$45,000	\$46,350	\$47,741	\$49,173	\$50,648	\$52,167	\$53,732	\$55,344	\$57,005
56	27	JWL Classroom renovations	Tax Levy	JWL	DF/IOE/C	\$135,000	\$135,000	\$139,050	\$143,222	\$147,518	\$151,944	\$156,502	\$161,197	\$166,033	\$171,014	\$176,144
57	28	JWL Playground Pavement	Tax Levy	JWL	DF		\$70,000	\$70,000	\$72,100	\$74,263	\$76,491	\$78,786	\$81,149	\$83,584	\$86,091	\$88,674
58	29	Replace Sewer piping	Tax Levy	JWL	DF/RPH	\$10,000	\$10,000	\$10,300	\$10,609	\$10,927	\$11,255	\$11,593	\$11,941	\$12,299	\$12,668	\$13,048
59	30	Bullet Resistant Film	Tax Levy	JWL	EPS	\$5,000	\$5,000	\$5,150	\$5,305	\$5,464	\$5,628	\$5,796	\$5,970	\$6,149	\$6,334	\$6,524
60	31	Replacement Truck	Tax Levy	C/O	IOE		\$60,000	\$60,000	\$61,800	\$63,654	\$65,564	\$67,531	\$69,556	\$71,643	\$73,792	\$76,006
61	32	Bullet Resistant Film	Tax Levy	C/O	EPS	\$3,000	\$3,000	\$3,090	\$3,183	\$3,278	\$3,377	\$3,478	\$3,582	\$3,690	\$3,800	\$3,914
62	33	Driveway repairs	Tax Levy	GHS	DF	\$30,000	\$30,000	\$30,900	\$31,827	\$32,782	\$33,765	\$34,778	\$35,822	\$36,896	\$38,003	\$39,143
63	34	GFS Playground Surfaces	Tax Levy	GFS	SR		\$50,000	\$50,000	\$51,500	\$53,045	\$54,636	\$56,275	\$57,964	\$59,703	\$61,494	\$63,339
64	35	Bullet Resistant Film	Tax Levy	GFS	EPS	\$9,000	\$9,000	\$9,270	\$9,548	\$9,835	\$10,130	\$10,433	\$10,746	\$11,069	\$11,401	\$11,743
							\$865,500	\$1,456,465	\$1,575,159	\$2,082,414	\$2,269,886	\$2,337,983	\$2,408,122	\$2,480,366	\$2,584,777	\$2,862,320

Evaluation Categories:

Risk to Public Health

Deteriorated Facility

Systematic Replacement

Improvement of Operating Efficiency

Coordination

Equitable Provision of Services

New or Expanded Facilities

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS LL restrooms

Program Area: Facilities

Line 1

Project Description: The lower level restrooms have not been updated since the school opened and are in extremely poor condition. Part of upgrades to LHS

Evaluation Category: Deteriorated Facility

Planning Context:

Schedule: Anytime

Coordination: None

Previous Town Meeting Action: None

Project Priority: 36

Priority within department / program area

Risk of Deferring Project

Estimated Cost: \$85,000/ 2029

Escalation Costs: 2031 \$90,177 2033 \$95,668 2035 \$101,494

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS LL Locker Rooms

Program Area: Facilities

Line 2

Project Description: The lower level locker rooms at Ledyard High School are original to the school building. These rooms are in desperate need of remodeling. These locker rooms will also service the Emergency Operations Center if there is a need to man for an extended period of time.

Evaluation Category: Deteriorated Facility

Planning Context: Part of the upgrade to LHS

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 37

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: 2030 \$125,000

Escalation Costs: 2031 \$128,750 2033 \$136,591 2035 \$144,909

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS Boiler Repairs

Program Area: Facilities

Line 3

Project Description: The boilers at LHS will require Re-Tubing in the near future. During the yearly inspections we are observing more and more pitting of the metal and a few of the tubes have failed and been sealed. This request is to allow for reasonable emergency repairs without seeking additional funds.

Evaluation Category: Deteriorated Facility

Planning Context: Provide funds for expected needed repairs to the boilers

Schedule: As needed

Coordination: None

Previous Town Meeting Action: yearly approval

Project Priority: 1

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: 2026 \$22,500

Escalation Costs: 2029 \$24,586 2032 \$26,866 2035 \$29,357

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS Electrostatic painting of lockers Program Area: Facilities

Line 4

Project Description: As part of the ongoing renovations to LHS the existing lockers are original to the building and are in need of rehabilitation. This will provide funds to repaint the existing lockers

Evaluation Category: Deteriorated Facility

Planning Context: Part of the larger program to update the facilities at LHS

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 51

 Priority within department / program area

 Risk of Deferring Project

Estimated Cost: 2034 \$30,000

Escalation Costs: 2035 \$30,900

 Cost of Comparable Facility or Equipment

 Rule of Thumb Indicator, Unit Cost

 Cost Estimate from Architect, Engineer or Vendor

 From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project Title: LHS Science Labs

Program Area: School Facilities

Line 5

Project Description: Continuation of project to address safety issues in LHS Science labs, renovate and modernize. As next generation science standards come into play, the need for these renovations will increase.

Evaluation Category: Deteriorated Facility

Planning Context: Second floor lab renovations completed previously between 2007 and 2010. Plan is to renovate the remaining four laboratories.

Schedule: Summer work would be necessary to provide the least interference with student activity.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: Previous renovations funded by Town through CNR.

Project Priority: 5

M priority within department/program area

L Risk of deferring project

Estimated Cost: 2026: \$125,000; 2027: \$128,750; 2028: \$132,613

Escalation Costs: 2029 \$136,591 2032 \$149,257 2035 \$163,097

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor .

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS Culinary room renovations

Program Area: Facilities

Line 6

Project Description: The culinary room at LHS is a hodgepodge of work areas with wiring running across floors to service refrigeration units. There is no clear view for the teacher to see every work area from one position. The ceiling lighting are original to the building. This is an ongoing part of the classroom renovations at Ledyard High School

Evaluation Category: Deteriorated Facility

Planning Context: Planning needs to occur well before implementation to allow for ordering of equipment.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 44

M Priority within department / program area

L Risk of Deferring Project

Estimated Cost: 2029 \$75,000

Escalation Costs: 2030 \$77,250 2032 \$81,955 2034 \$86,946

__ Cost of Comparable Facility or Equipment

__ Rule of Thumb Indicator, Unit Cost

__ Cost Estimate from Architect, Engineer or Vendor

__ From Bids Received

X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS resurface tennis courts

Program Area: Facilities

Line 7

Project Description: The tennis courts at Ledyard High School need regular resurfacing. It is estimated that they will need resurfacing again in 2028. This may change depending on use and weather.

Evaluation Category: Systematic Replacement

Planning Context: Preliminary time frame for resurfacing.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 24

H Priority within department / program area

M Risk of Deferring Project

Estimated Cost: 2028 \$45,000

Escalation Costs: 2030 \$47,741 2032 \$50,648 2034 \$53,732

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project Title: LHS Fire Alarm Upgrades

Program Area: School Facilities

Line 8

Project Description: The current fire alarm system at LHS no longer meets the current codes. To limit damage in the event of a fire it is important that rapid notification to the fire department is received. The current system has continuous false alarms due to the deterioration in the equipment and wiring.

Evaluation Category: Improvement of Operating Efficiency

Planning Context: Work needs to be done to estimate installation design as well as potential service contract savings.

Schedule: Summer work will be necessary for an unoccupied building.

Coordination: Selection of a fire alarm system should follow the guidance of the Town Fire Marshall selection of a system for the renovated buildings at Gallup Hill and Ledyard Middle. A district-wide choice for like systems would allow for economic purchasing of parts, simplification of maintenance, as well as a more uniform service and inspection contract.

Previous Town Meeting Action: No previous Town action.

Project Priority: 6

H Priority within department/program area

L Risk of deferring project

Estimated Cost: **2026: \$350,000**

Cost Escalation: 2029 \$382,454 2032 \$417,918 2035 \$456,671

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

 Cost of comparable facility or equipment

 Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

 From bids received

 Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: State of Connecticut School Facilities Grant.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project title: LHS outdoor athletic **Program Area:** Facilities storage & restrooms

Line 9

Project Description: Additions to the concession stand at the LHS field to create permanent restrooms and additional storage for athletic equipment.

Evaluation Category: New or Expanded Facilities

Planning Context: Long term upgrades to complete the athletic facilities complex.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 45

Priority within department / program area

Risk of Deferring Project

Estimated Cost: 2035 \$200,000

Escalation Costs: NA

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS Score Board Replacement

Program Area: Facilities

Line 10

Project Description: The new turf field is a multi-use field covering football soccer and lacrosse. The existing scoreboard was designed for football only. This will allow the proper display for all three sports. If the vendor's offer is still valid they offered to move the existing board to Crandall field free of charge. The Recreation Department would welcome the upgrade.

Evaluation Category: Equitable Provision of Services

Planning Context: This was an add alternate for the turf field project

Schedule: Summer

Coordination: Possibly with Recreation Department for the move of the current scoreboard to to Crandall field

Previous Town Meeting Action: Not authorized as part of the turf field project

Project Priority: 25

M Priority within department / program area

L Risk of Deferring Project

Estimated Cost: 2027 \$55,000

Escalation Costs: 2029 \$58,350 2032 \$63,760 2035 \$69,672

 Cost of Comparable Facility or Equipment

 Rule of Thumb Indicator, Unit Cost

 Cost Estimate from Architect, Engineer or Vendor

X From Bids Received

 Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2022

Project Title: LHS Varsity locker room renovation

Program Area: School Facilities

Line 11

Project Description: The LHS locker rooms have not been renovated since installed. These funds will allow the installation of new wall covering, lockers and benches. We will also provide ADA compliant facilities.

Evaluation Category: Deteriorated Facility

Planning Context: This is part of the normal upgrade of facilities at LHS

Schedule: Summer work contract.

Coordination: None

Previous Town Meeting Action: No previous Town action.

Project Priority: 32

H Priority within department/program area

L Risk of deferring project

Estimated Cost: 2029: \$150,000

Escalation Costs: 2030 \$154,500 2032 \$163,909 2034 \$173,891

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2022

Project Title: LHS Athletic locker room renovation

Program Area: School Facilities

Line 12

Project Description: The LHS locker rooms have not been renovated since installed. These funds will allow the installation of new wall covering, lockers and benches. We will also provide ADA compliant facilities.

Evaluation Category: Deteriorated Facility

Planning Context: This is part of the normal upgrade of facilities at LHS **Schedule:** Summer work contract.

Coordination: None

Previous Town Meeting Action: No previous Town action.

Project Priority: 33

H Priority within department/program area

L Risk of deferring project

Estimated Cost: 2029: \$150,000

Escalation Costs: 2030 \$154,500 2032 \$163,909 2034 \$173,891

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2022

Project Title: Replacement field lights

Program Area: School Facilities

Line 13

Project Description: The current field lights at some point will need replacement bulbs and parts. At that point it would be an energy cost saving to upgrade the lights to LED. This will also provide savings in maintenance and the cost of lift rental to change the bulbs.

Evaluation Category: Systematic Replacement

Planning Context: Needs to be completed after enough of the existing lights fail.

Schedule: Winter or Summer

Coordination: None.

Previous Town Meeting Action: No previous Town action.

Project Priority: 26

H Priority within department/program area

L Risk of deferring project

Estimated Cost: \$ 2027: \$75,000

Escalation Costs: 2029 \$79,568 2032 \$86,946 2035 \$95,008

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Energy incentives.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project Title: LHS Gym Bleacher Replacement

Program Area: Facilities

Line 15

Project Description: The current bleachers at Ledyard High School do not meet the current ADA standards. The bleachers are original to the building and date back to 1963-64. The current bleachers when fully deployed come out on to the basketball playing floor. Currently during basketball games the bleachers are not fully deployed and lack positive stops and locking mechanisms.

Evaluation Category: Deteriorated Facility

Planning Context: Continuation of concerted effort to improve the conditions of athletic facilities.

Schedule: This work could take place at any time, scheduled around athletic seasons.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority: 27

Priority within department/program area

Risk of deferring project

Estimated Cost: 2027: \$150,000

Escalation Costs: 2028 \$154,500 2031 \$168,826 2034 \$184,481

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: LHS Gym dividing wall replacement Program Area: School Facilities

Line 16

Project Description: The current dividing wall in the LHS gym is no longer in use due to problems opening and closing it. The solid wall also prevents teachers from viewing the entire gym space during class. The inability to divide the gym space limits the activities that can occur for physical education. Replacing the current divider with a drop down curtain/net will allow teachers full view of the activities in all areas of the gym.

Evaluation Category: Deteriorated Facility

Planning Context: Continuation of concerted effort to improve the conditions of athletic facilities.

Schedule: This work could take place at any time, scheduled around athletic seasons.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority: 28

M Priority within department/program area

L Risk of deferring project

Estimated Cost: \$ 2027 \$35,000

Escalation Costs: 2028 \$36,050 2031 \$39,393 2034 \$43,046

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project Title: LHS Gym Padding

Program Area: Facilities

Line 17

Project Description: The current wall pads in the LHS gym are in need of replacement. Individual panels have been replaced on doors during the installation of new doors and hardware. The wall padding in the gym has reached the end of its useful life and needs replacement.

Evaluation Category: Deteriorated Facility

Planning Context: Continuation of concerted effort to improve the conditions of athletic facilities.

Schedule: This work could take place at any time, scheduled around athletic seasons.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority: 29

M Priority within department/program area

L Risk of deferring project

Estimated Cost: 2028 \$30,000

Escalation Costs: 2030 \$31,827 2032 \$33,765 2034 \$35,822

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project Title: LHS Gym Ceiling

Program Area: School Facilities

Line 18

Project Description: The current suspended ceiling in the HS gym is in need of replacement. To enhance and improve the use of the space it is intended to remove the suspended ceiling. Abate the asbestos on the piping, clean and paint the roof decking and equipment. This will include replacement of the light fixtures to LED.

Evaluation Category: Risk to Public Health/Deteriorated Facility/Systematic Replacement

Planning Context: This is an improvement of facilities and the elimination of an ongoing repair and maintenance issue

Schedule: This project will take place in the summer.

Coordination: These should be coordinated with the project to replace the dividing wall.

Previous Town Meeting Action: No previous Town action.

Project Priority: 16

M Priority within department/program area

L Risk of deferring project

Estimated Cost: 2026: \$65,000

Escalation Costs: 2028 \$68,959 2031 \$75,353 2034 \$82,340

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Partial reimbursement for the abatement portion from the State of Connecticut School Facilities Grant

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** September 30, 2024

Project Title: Bird Nesting Sites **Program Area:** School Facilities

Line 19

Project Description: Birds are nesting in three areas above entry doors at LHS. This creates a large amount of droppings on the sidewalk under these areas. Creating not only a continual need to clean the area but also a health issue to anyone usnig these entrances. Solid panels will be installed to cover the existing decorative cement block to prevent birds nesting.

Evaluation Category: Risk to Public Health

Planning Context: There is a need for people to safely enter the building. While the areas in question are not frequently used, droppings still present a health hazard and are in close proximity to well used entrances.

Schedule: Any time

Coordination: None

Previous Town Meeting Action: None

Project Priority: 7

M Priority within department/program area

M Risk of deferring project

Estimated Costs: 2026 \$15,000

Escalation Costs: 2028 \$15,914 2031 \$17,389 2034 \$19,002

- Cost of comparable facility or equipment
- Rule of thumb indicator, unit costs
- Cost estimate from engineer, architect, or vendor
- From bids received
- Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** September 30, 2024

Project Title: LHS Bollards **Program Area:** School Facilities

Line 20

Project Description: The senior lunch outdoor seating area is in a direct line of traffic at the end of the main entrance to the school. There is no protection to prevent a vehicle from entering this area. The bollards will provide protection from vehicles entering the outdoor seating area. These will match appropriately with the existing decor of the building.

Evaluation Category: Risk to Public Health

Planning Context: Protection of students and others using the exterior seating area.

Schedule: Non School time

Coordination: None

Previous Town Meeting Action: None

Project Priority: 8

M Priority within department/program area

M Risk of deferring project

Estimated Costs: 2026 \$6,000

Escalation Costs: 2028 \$6,365 2031 \$6,956 2034 \$7,601

- Cost of comparable facility or equipment
- Rule of thumb indicator, unit costs
- Cost estimate from engineer, architect, or vendor
- From bids received
- Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 24, 2024

Project Title: LHS Fire Doors

Program Area: School Facilities

Line 21

Project Description: The district has undertaken a project to replace the fire doors at LHS. The primary intent of this project was to ensure that the fire doors were locked and were secure in the event of an intruder to prevent free access to the entire school. The District had been using school security grant funds for the door replacement. The last 2 grant applications were not approved. We currently have the fire doors in the stairwells that have not been changed. This is a 2 year project to complete these areas.

Planning Context: Risk to Public Health/Equitable Provision of Services/Deteriorated Facility

Schedule: We have budgeted ½ of the expected cost over this year and next year. This will allow the need to only purchase materials and have the facilities crew install the doors and hardware. This can be done at any time during the year.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 15

H Priority within department/program area

M Risk of deferring project

Estimated Cost: \$ 20,000 2026 \$ 20,600 2027

Basis of Cost Estimate:

Escalation Costs: 2028 \$21,218 2031 \$23,185 2034 \$25,335

X Cost of comparable facility or equipment

 Rule of thumb indicator, unit costs

 From the cost estimate from engineer, architect, or vendor

 From bids received

 Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: LHS LL ceiling and lighting

Program Area: School Facilities

Line 22

Project Description: The lower level of LHS is currently used for archery, wrestling, and many other activities. The ceiling in that area is in need of replacement and changing the lighting to LED will also help improve energy costs.

Evaluation Category: Equitable Provision of Services/Deteriorated Facility

Planning Context: There is a need to ensure that students and staff have a well cared for area that promotes pride in their school.

Schedule: Work needs to be completed over the summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 43

M Priority within department/program area

L Risk of deferring project

Estimated Costs: 2027 \$25,000

Escalation Costs: 2028 \$25,750 2031 \$28,138 2034 \$30,747

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

Cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: LHS Sewer piping

Program Area: School Facilities

Line 23

Project Description: The existing cast iron sewer piping at LHS is rotting out. We have had numerous leaks in the tunnels lower level and the Town Emergency Operations Center. This is proposed as a 4 year program to replace all of the sewer piping in LHS lower lever and tunnels. Cost is for material only.

Evaluation Category: Deteriorated Facility/ Risk to Public Health

Planning Context: The cost is for materials only with the labor supplied by the facilities department. Cost figures are the amount of work that can safely be completed during the summer break.

Schedule: Work needs to be completed over the summer break.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 13

H Priority within department/program area

H Risk of deferring project

Estimated Costs: \$10,000 per year 2026-2029

Escalation Costs: 2027 \$10,609 2028 \$10,927 2029 \$11,255

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

Cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: LHS Bullet resistant film

Program Area: School Facilities

Line 24

Project Description: LHS does not have any bullet resistant windows. This project is to provide bullet resistant film applied to the windows of all entry doors, the front vestibule and lower windows at the front and rear of the entry at Ag Science.

Evaluation Category: Risk to Public Health/Equitable Provision of Services

Planning Context: LHS has no protection from an intruder entering the school by smashing the glass at any of the entry locations.

Schedule: Can be completed at any time during the year.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 9

H Priority within department/program area

H Risk of deferring project

Estimated Costs: 2026 \$15,000

Escalation Costs: 2028 \$15,914 2031 \$ 17,389 2034 \$19,002

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

Cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: October 23, 2024

Project title: LHS Baseball Field Renovation

Program Area: School Facilities

Line 25

Project Description: The current playing surface is unlevel creating bumps and holes where the ball can jump off the ground. These unexpected movements of the ball are dangerous and can create injury. These funds will be used to regrade the field to eliminate the bumps and realign the bases. We will also look at irrigation for the field.

Evaluation Category: Systematic Replacement/Deteriorated Facility

Planning Context: Continuation of a concerted effort to improve the conditions of school athletic fields

Schedule: This work could occur during summer break or fall...

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority: 34

M Priority within department/program area

L Risk of deferring project

Estimated Cost: \$ 2025 \$45,000

Escalation Costs: 2028 \$47,741 2031 \$52,167 2034 \$57,005

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: October 23, 2024

Project title: LHS Softball Field Renovation

Program Area: School Facilities

Line 26

Project Description: The current playing surface is unlevel creating bumps and holes where the ball can jump off the ground. These unexpected movements of the ball are dangerous and can create injury. These funds will be used to regrade the field to eliminate the bumps and realign the bases. We will also look at irrigation for the field.

Evaluation Category: Systematic Replacement/Deteriorated Facility

Planning Context: Continuation of concerted effort to improve the conditions of school athletic fields

Schedule: This work could take place during summer break or in the fall...

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority: 35

M Priority within department/program area

L Risk of deferring project

Estimated Cost: \$ 2026 \$45,000

Escalation Costs: \$2028 \$46,350 2031 \$50,648 2034 \$55,344

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2022

Project title: JWL Classroom renovations

Program Area: Facilities

Line 27

Project Description: The classroom fixtures at JWL are original to the building. We have two brand new schools along with one relatively new school and current renovations of the classrooms at LHS ongoing will bring JWL to the standards that more closely match the needs of today's learning environment.

Evaluation Category: Deteriorated Facilities/Equitable Provision of Services

Planning Context: Upgrades to facilities are occurring throughout the district. This is the next step in that process.

Schedule: summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 17

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: 2026 \$135,000, 2027 \$139,050, 2028 \$143,222

Escalation Costs: 2031 \$156,502 2034 \$171,014

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project Title: JWL Asphalt Resurface

Program Area: School Facilities

Line 28

Project Description: The basketball court pavement at Juliet Long School has many cracks, heaves, and divots; many are becoming tripping/safety hazards. In addition to this, the drainage from the paved areas needs to be addressed, as currently pitch leads toward swing set areas; heavy rains lead to the washing away of playground surface mulching. The age of the pavement is uncertain, but the pavement is likely to be original. Approximate area: 2,800 square yards. Further study is needed to determine scope of work - if removal of existing asphalt will be necessary, or if these issues can be addressed without full scope of removal.

Evaluation Category: Deteriorated Facility

Planning Context: Chow-Lawler (1996) and SMMA (2011 studies) both spoke to the issue of playground surface needs.

Schedule: Summer work would provide the best conditions for the process, and the least interference with student activities, although it would interfere with Town P&R camp activity. Also, if coordinated with Town summer pavement projects, a substantial discount on material may be obtained.

Coordination: This work is not dependent on any other capital work.

Previous Town Meeting Action: No previous Town action.

Project Priority: 46

Priority within department/program area

Risk of deferring project

Estimated Cost: 2027: \$70,000

Escalation Costs: 2028 \$72,100 2031 \$78,786 2034 \$86,091

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: JWL Sewer Piping

Program Area: School Facilities

Line 29

Project Description: We have had leaks in the sewage piping in the tunnels at JWL. We have spaced this work out over two years to allow for the cost to be material only with labor supplied by the district facilities department.

Evaluation Category: Deteriorated Facilities/Risk to Public Health

Planning Context: Sewage leaks create a health hazard the piping at JWL is original to the building and showing signs of failure.

Schedule: Work needs to be completed over the summer break

Coordination: None

Previous Town Meeting Action: None

Project Priority: 14

H Priority within department/program area

H Risk of deferring project

Estimated Costs: 2026 \$10,000 2027 \$10,300

Escalation Costs: 2028 \$10,609 2031 \$ 11,593 2034 \$12,668

- Cost of comparable facility or equipment
- Rule of thumb indicator, unit costs
- Cost estimate from engineer, architect, or vendor
- From bids received
- Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: JWL Bullet resistant film

Program Area: School Facilities

Line 30

Project Description: JWL does not have any bullet resistant windows. This project is to provide bullet resistant film applied to the windows of all entry doors and the front hall window.

Evaluation Category: Risk to Public Health/Equitable Provision of Services

Planning Context: JWL has no protection from an intruder entering the school by smashing the glass at any of the entry locations.

Schedule: Can be completed at any time during the year.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 10

H Priority within department/program area

H Risk of deferring project

Estimated Costs: 2026 \$5,000

Escalation Costs: 2028 \$5,305 2031 \$ 5,796 2034 \$6,334

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

Cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project title: Replacement Truck

Program Area: Facilities

Line 31

Project Description: Vehicles need routine replacement. While mileage is relatively low for the age of our vehicles, the plowing and use during periods of heavy salt use in the winter take a toll on the undercarriage and frames. We have instituted a program of coating the frames and undercarriage parts each fall to limit the damage from the salts and deicing materials used on the roads. The current truck up for replacement is a 2010 and will be 17 years old when received if approved.

Evaluation Category: Systematic Replacement/Deteriorated Facility

Planning Context: Creating a schedule of replacement for vehicles to limit maintenance expenses and breakdowns.

Schedule: anytime

Coordination: None

Previous Town Meeting Action: None

Project Priority: 31

H Priority within department / program area

H Risk of Deferring Project

Estimated Cost: 2027 \$60,000

Escalation Costs: 2028 \$61,800 2031 \$67,531 2034 \$73,792

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: CO Bullet resistant film

Program Area: School Facilities

Line 32

Project Description: CO does not have any bullet resistant windows. This project is to provide bullet resistant film applied to the windows of all entry doors.

Evaluation Category: Risk to Public Health/Equitable Provision of Services

Planning Context: CO has no protection from an intruder entering the building by smashing the glass at any of the entry locations.

Schedule: Can be completed at any time during the year.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 11

Priority within department/program area

Risk of deferring project

Estimated Costs: 2026 \$3,000

Escalation Costs: 2028 \$3,183 2031 \$3,478 2034 \$3,800

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

Cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: GHS Driveway repair

Program Area: School Facilities

Line 33

Project Description: Since construction there is an area across from the dumpsters that groundwater has been coming up along the curb. This creates a hazard during the winter with constant ice forming between the curb and across the driveway to the dumpsters. At this point the pavement is cracking and will need attention. We are requesting funds to install a dry well type structure and pipe the flow over to the storm drain manhole. Funds will also be used to repair the damaged asphalt.

Evaluation Category: Risk to Public Health

Planning Context: It is critical to provide a safe health environment for students and staff.

Schedule: Work will need to be completed during the summer break.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 51

M Priority within department / program area

M Risk to Public Health

Estimated Costs: 2026 \$30,000

Escalation Costs: 2028 \$31,827 2031 \$34,778 2034 \$38,003

- Cost of comparable facility or equipment
- Rule of thumb indicator, unit costs
- Cost estimate from engineer, architect, or vendor
- From bids received
- Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project Title: GFS Playground Surfaces **Program Area:** School Facilities

Line 34

Project Description: Gales Ferry School Playground has poured rubber surfaces, original to building construction (2001). Currently, the surface is in Fair condition; however, given their age, and the ten-year timespan of this Capital Request, it is prudent to expect replacement toward the end of the timespan.

Evaluation Category: Systematic Replacement

Planning Context: Further study necessary.

Schedule: Schedule will follow deterioration of surface conditions.

Coordination: Work is not contingent upon other CIP projects, however PMBC will obtain cost/benefit and lifecycle information on various playground substrates, which will aid in selection for this project.

Previous Town Meeting Action: No previous Town action.

Project Priority: 30

M Priority within department/program area

L Risk of deferring project

Estimated Cost: 2027: \$50,000

Escalation Costs: 2028 \$51,500 2031 \$56,275 2034 \$61,494

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: GFS Bullet resistant film

Program Area: School Facilities

Line 35

Project Description: GFS does not have any bullet resistant windows. This project is to provide bullet resistant film applied to the windows of all entry doors.

Evaluation Category: Rick to Public Health/Equitabe Provision of Services

Planning Context: GFS has no protection from an intruder entering the school by smashing the glass at any of the entry locations.

Schedule: Can be completed at any time during the year.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 12

Priority within department/program area

Risk of deferring project

Estimated Costs: 2026 \$9,000

Escalation Costs: 2028 \$5,305 2031 \$10,433 2034 \$11,401

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

Cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Board of Education - Capital Improvement Plan FY2026

7-Nov-24

Operating Items

Page #	Line #	Project Title or Item Requested	Location	Evaluation Category	Alternate Financing	FY 2026	FY 2027	FY 2028	FY 2029	FY 2029	Total
67	1	Parking Lot Curbing Repairs	LHS	DF		\$ 4,000.00	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00	\$ 20,000.00
68	2	Air Conditioning	LHS/W/L	NEF		\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 40,000.00
69	3	Athletic Fields Repairs	LHS	SR		\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ 37,500.00
70	4	Masonry Repairs	LHS	DF		\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 25,000.00
71	5	HVAC Maintenance	District Wide	IOE		\$ 110,000.00	\$ 140,000.00	\$ 130,000.00	\$ 120,000.00	\$ 160,000.00	\$ 660,000.00

\$ 134,500.00	\$ 134,500.00	\$ 164,500.00	\$ 154,500.00	\$ 144,500.00	\$ 782,500.00
---------------	---------------	---------------	---------------	---------------	---------------

Evaluation Categories:

- RPH Risk to Public Health
- DF Deteriorated Facility
- SR Systematic Replacement
- IOE Improvement of Operating Efficiency
- C Coordination
- EPS Equitable Provision of Services
- NEF New or Expanded Facilities

State grant requirements currently allow towns to approve only the town share of project costs instead of the total project cost.

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson
Project Title: LHS Curb Repair

Date Prepared: December 1, 2021
Program Area: School Facilities

Line 1

Project Description: Approximately 25 radius sections and 30 straight sections of concrete curbing have been damaged beyond repair, and many more seem to be deteriorating similarly. It is possible that there was a bad mix of concrete that has accelerated this damage. This budget figure is an estimate to address these major issues to start with, but further investigation is needed to implement a plan to preserve or replace the rest of the curbing, if possible.

Evaluation Category: Deteriorated Facility

Planning Context: Curbing was installed as part of the 2001/2002 Critical Needs work at Ledyard High School.

Schedule: Summer or vacation work would be necessary to keep traffic and parking from construction areas.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:

M Priority within department/program area
L Risk of deferring project

Estimated Cost: 2025: \$4,000; 2026: \$4,000; 2027: \$4000; 2085: \$4000

Escalation Costs: Not applicable

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

- Cost of comparable facility or equipment
- Rule of thumb indicator, unit costs
- From the cost estimate from engineer, architect, or vendor
- From bids received
- Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project Title: LHS Air Conditioning

Program Area: School Facilities

Line 2

Project Description: This project would be designed to bring additional air-conditioned areas to Ledyard High School. Currently, there are several rooms served by “window type” air conditioning units for various needs—rooms that are not served by HVAC but see summer use, rooms with student or staff medical needs, or rooms with technology that require conditioned space. Systematically replacing these with “mini-split” technology would increase air quality and energy efficiency.

Evaluation Category: Improvement of Operating Efficiency/Equitable Provision of Services

Planning Context: Split system air conditioning units were installed in the Computer Labs at LHS as part of the classroom renovation.

Schedule: This work can be done by Staff at any time. Priority areas to be addressed will be computer labs and rooms with medical needs.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:

MH Priority within department/program area

L Risk of deferring project

Estimated Cost: 2026: \$8,000; 2026: \$8,000; 2027: \$8,000; 2028: \$8,000

Escalation Costs: Not applicable

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

X Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson
Project Title: Athletic Field Repairs

Date Prepared: December 1, 2021
Program Area: School Facilities

Line 3

Project Description: This project is a continuation to improvements made on athletic fields at Ledyard High School. The introduction of a watering/fertilization program has been successful and will be continued. New backstops were installed on the varsity fields and the JV baseball field in 2020. Dugouts for the Varsity fields were updated in 2021.

Evaluation Category: Deteriorated Facility

Planning Context: Continuation of concerted effort to improve the conditions of athletic fields.

Schedule: This work could take place at any time, scheduled around athletic season

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: Funding provided for previous work.

Project Priority:

Priority within department/program area

Risk of deferring project

Estimated Cost: 2026: \$7,500; 2026: \$7,500; 2027: \$7,500; 2028: \$7500

Escalation Costs: Not applicable

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project Title: LHS Masonry Repair

Program Area: School Facilities

Line 4

Project Description: Several areas of the LHS brick façade are in need of repair. A false column near the media center is pulling away from the building and has no wire ties to the building; the main chimney would benefit from installation of a cap; several areas in need of repointing. Further, more in-depth investigation is needed to establish the full scope of need, but this budget figure is an estimate to address these major issues to start with.

Evaluation Category: Deteriorated Facility

Planning Context: The chimney was repaired approximately 7 years ago, but capping was not in the budget/scope of work.

Schedule: Summer or vacation work would be necessary at the media center location of work; however, several other areas could be addressed at any time.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:

Priority within department/program area

Risk of deferring project

Estimated Cost: 2026: \$5,000

Escalation Costs: Not applicable

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2022

Project Title: District Wide HVAC Maintenance

Program Area: School Facilities

Line 5

Project Description: Provide funds for the proper maintenance of the HVAC systems

Evaluation Category: Deteriorated Facility

Planning Context: The new equipment at LMS and GHS along with the existing heating and cooling systems need regular scheduled maintenance to ensure the proper operation over the life of the units. This work will be completed with a combination of inhouse and contractors.

Schedule: As required by the manufacturer.

Coordination: As needed, major inspections and verification before the start of school each year.

Previous Town Meeting Action: No previous action by Town.

Project Priority:

M Priority within department/program area

L Risk of deferring project

Estimated Cost: 2026: \$110,000; 2027: \$140,000; 2028: \$130,000

Escalation Costs: Not applicable

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

 Cost of comparable facility or equipment

 Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

 From bids received

 Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

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Board of Education - Capital Improvement Plan FY2026

7-Nov-24

Ag Science Capital Non-Recurring Items

Page #	Line #	Rank	Project Title or Item Requested	Location	Evaluation Category	Alternate Financing	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
75	1	2	Replace Carpet	LHS/AG Sci	DF		\$ 16,000.00					\$ 16,000.00
76	2	5	Remove sheetrock wall and install folding wall	LHS/AG Sci	SR					\$ 35,000.00		\$ 35,000.00
77	3	3	Renovate Ag Science wood and metal shop	LHS/AG Sci	SR		\$ 200,000.00					\$ 200,000.00
78	4	1	Wood Metal Shop LED Lighting	LHS/AG Sci	IOE		\$ 10,000.00					
79	5	4	Renovate Ag Science Restrooms	LHS/AG Sci	SR			\$ 20,000.00				\$ 20,000.00
							\$ 226,000.00	\$ 20,000.00	\$ -	\$ 35,000.00	\$ -	\$ 271,000.00

Evaluation Categories:

- RPH Risk to Public Health
- DF Deteriorated Facility
- SR Systematic Replacement
- IOE Improvement of Operating Efficiency
- C Coordination
- EPS Equitable Provision of Services
- NEF New or Expanded Facilities

Ag Science Capital Non-Recurring Items Escalation Cost

Page #	Line #	Project Title or Item Requested	Location	Evaluation Category	Alternate Financing	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
75	1	Replace Carpet i	LHS/AG Sci	DF		\$16,000	\$16,480	\$16,974	\$17,484	\$18,008
76	2	Remove sheetrock wall and install folding wall	LHS/AG Sci	SR					\$35,000	\$36,050
77	3	Renovate Ag Science wood and metal shop	LHS/AG Sci	SR		\$110,000	\$113,300	\$116,699	\$120,200	\$123,806
78	4	Wood Metal Shop LED Lighting	LHS/AG Sci	IOE		\$10,000	\$10,300	\$10,609	\$10,927	\$11,255
79	5	Renovate Ag Science Restrooms	LHS/AG Sci	SR			\$20,000	\$20,600	\$21,218	\$21,855
						\$136,000	\$160,080	\$164,882	\$204,829	\$210,974

Evaluation Categories:

- Risk to Public Health
- Deteriorated Facility
- Systematic Replacement
- Improvement of Operating Efficiency
- Coordination
- Equitable Provision of Services
- New or Expanded Facilities

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2022

Project Title: Replace Ag-Science office flooring & conference room Program Area: Facilities

Line 1

Project Description: The office carpet is 20 years old and in need of replacement.

Evaluation Category: Deteriorated Facility

Planning Context: Scheduled replacement

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority: 2

M Priority within department/program area

L Risk of deferring project

Estimated Cost: 2026: \$16,000

Escalation Costs: 2028 \$16,974 2030 \$18,008

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

X From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Aste Grant

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2022

Project title: Ag Science media center

Program Area: Facilities

Line 2

Project Description: The current ag science media center and computer lab no longer function as designed due to program changes. Removing the wall between the two areas and installing a folding wall will allow for a better use of the space for larger gatherings of / for multiple smaller space use.

Evaluation Category: New or Expanded Facilities

Planning Context: The removal of the wall will allow a better use of the existing space.

Schedule: Anytime

Coordination: None

Previous Town Meeting Action: None

Project Priority: 5

M Priority within department / program area

L Risk of Deferring Project

Estimated Cost: 2029 \$35,000

Escalation Costs: 2030 \$36,050

Cost of Comparable Facility or Equipment

Rule of Thumb Indicator, Unit Cost

Cost Estimate from Architect, Engineer or Vendor

From Bids Received

Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: Aste Grant

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2022

Project Title: Renovate Ag Sci wood & metal shop Program Area: School Facilities

Line 3

Project Description: Renovations will be made to the wood and metal shop to align with the current curriculum. Some of the renovations will include painting, installing new electrical outlets as needed, and implementing a new exhaust system for the welding area.

Evaluation Category: Improvement of Operating Efficiency

Planning Context: The current layout of the shop area no longer meets the current curriculum needs.

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority: 3

Priority within department/program area

Risk of deferring project

Estimated Cost: 2026 \$200,000

Escalation Costs: 2027 \$113,300 2028 \$116,699 2030 \$123,806

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Aste Grant

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson

Date Prepared: September 30, 2024

Project Title: LHS Ag Sci wood/metal shop lights

Program Area: School Facilities

Line 4

Project Description: The wood and metal shop in LHS Ag Science should be upgraded to LED.

Evaluation Category: Improvement of Operating Efficiency

Planning Context: The existing lighting in the Ag Science wood and metal shop should be replaced with LED lighting. This will improve the student working area lighting and lower the lighting electric costs.

Schedule: Work needs to be completed during the summer break.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 1

Estimated Costs: 2026 \$10,000

Escalation Costs: 2027 \$10,300 2028 \$10,609 2029 \$10,927 2030 \$11,255

- Cost of comparable facility or equipment
- Rule of thumb indicator, unit costs
- Cost estimate from engineer, architect, or vendor
- From bids received
- Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Aste Grant

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2022

Project Title: Upgrade Ag Sci restrooms

Program Area: School Facilities

Line 5

Project Description: Ongoing upgrades to facilities

Evaluation Category: Systematic Replacement

Planning Context: The current restrooms will be 25 years old in 2025 and no longer meet the current water use codes...

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority: 4

M Priority within department/program area

L Risk of deferring project

Estimated Cost: 2027: \$20,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Escalation Costs: 2028 \$20,600 2029 \$21,218 2030 \$21,855

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Aste Grant

Ledyard Board of Education 2025-2026 Budget Funding Contingency Plan

The Ledyard Town Charter Revision, dated December 3, 2018, requires the Board of Education to include as part of the annual budget submittal, “plans for dealing with additional reductions in State funding that might occur after the Board of Education budget is prepared that could include reduction in services.”

Upon direction from the Ledyard Town Council that included a target reduction amount, the Ledyard Board of Education will evaluate the Board of Education adopted budget to identify potential specific reductions. It should be understood that any reductions to the budget will impact programs or district services to students.

It is important to consider that the Ledyard Board of Education budget is approximately 72% salary and wages. The remaining portions are made of relatively small allocations of mostly required expenses including student transportation. Any reduction to the 2024-2025 approved Board of Education budget would necessitate a reduction in staff, which will potentially result in reduction in the number of class offerings, programming and student opportunities.

Collective bargaining rules and current contracts would require the newest hired staff, potentially the lowest compensated to be eliminated first, based on their particular assignment and the least impact to students.

For example:

- A \$120,000 reduction could necessitate the reduction of two teaching staff
- A \$175,000 reduction could necessitate the reduction of two teaching staff and three paraprofessional staff
- A \$215,000 reduction could necessitate the reduction of three teaching staff and two paraprofessional staff
- A \$250,000 reduction could necessitate the reduction of three teaching staff and four paraprofessional staff

The Board of Education will conduct Special Meetings, as required, to review the options identified by the Central Office and Staff and develop and approve a proposed budget revision to address the Town Council required reduction(s).

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson

Date Prepared: December 1, 2021

Project Title: LHS Fire Alarm Upgrades

Program Area: School Facilities

Project Description: The current fire alarm system at LHS no longer meets the current codes. To limit damage in the event of a fire it is important that rapid notification to the fire department is received. The current system has continuous false alarms due to the deterioration in the equipment.

Evaluation Category: IOE

Planning Context: Prior to contract end with SimplexGrinnell, more work needs to be done to estimate installation costs as well as potential service contract savings, in order to determine fiscal prudence of the change. The estimate for this work is preliminary in nature, based on a generic square foot calculation; vendor budgetary estimates will be sought.

Schedule: Summer work will be necessary for an unoccupied building, after the expiration of the current contract.

Coordination: Selection of a fire alarm system should follow the guidance of PMBC selection of a system for the renovated buildings at Gallup Hill and Ledyard Middle. A district-wide choice for like systems would allow for economic purchasing of parts, simplification of maintenance, as well as a more uniform service and inspection contract.

Previous Town Meeting Action: No previous Town action.

Project Priority:

H Priority within department/program area

L Risk of deferring project

Estimated Cost: 2025: \$300,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Cost of comparable facility or equipment

Rule of thumb indicator, unit costs

From the cost estimate from engineer, architect, or vendor

From bids received

Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: State of Connecticut School Facilities Grant.

Roxanne Maher

From: Roxanne Maher
Sent: Monday, March 17, 2025 1:48 PM
To: Naomi Rodriguez
Cc: Roxanne Maher
Subject: FW: School Funding Data – Response to Councilor Ryan’s Inquiry

From: Jay Hartling <jhartling@ledyard.net>
Sent: Saturday, March 15, 2025 7:38 AM
To: Town Council Group <TownCouncil@ledyardct.org>
Cc: Board of Education <boemembers@ledyard.net>
Subject: School Funding Data – Response to Councilor Ryan’s Inquiry

Dear Town Council Members,

In response to Councilor Ryan’s question, I have compiled a comparison of school funding sources for Ledyard and nearby districts. As you know, Ledyard Public Schools spends less per pupil than surrounding districts and ranks among the lowest-funded 10% in the state.

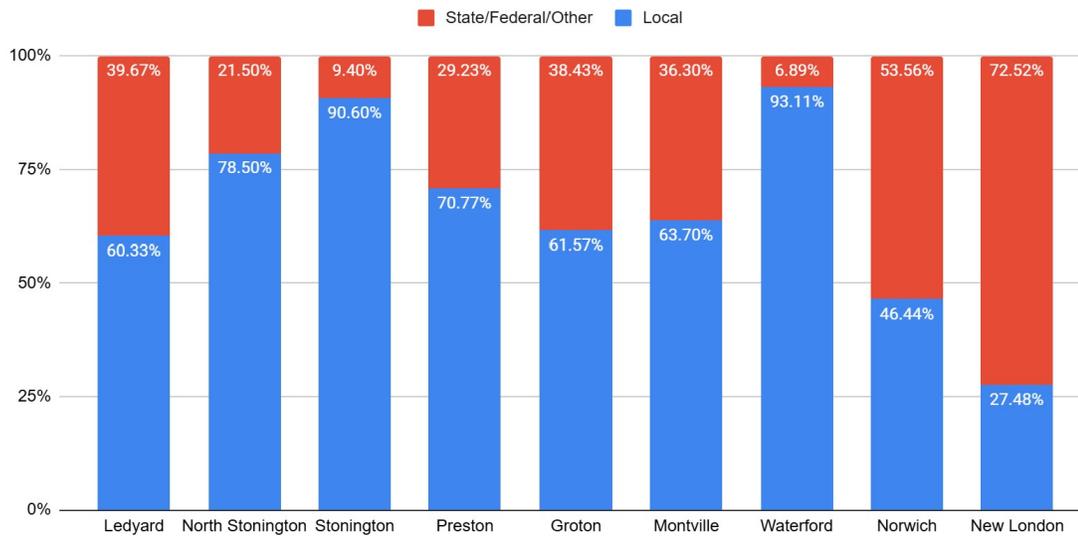
As expected, higher-poverty districts like Norwich and New London receive significantly more State and Federal funding as a percentage of their budget. While these districts benefit from greater external support, Norwich taxpayers still contribute more \$ per student than Ledyard taxpayers, whereas New London taxpayers cover a much smaller portion per student.

Ledyard spends and contributes less per student than comparable suburban and rural districts.

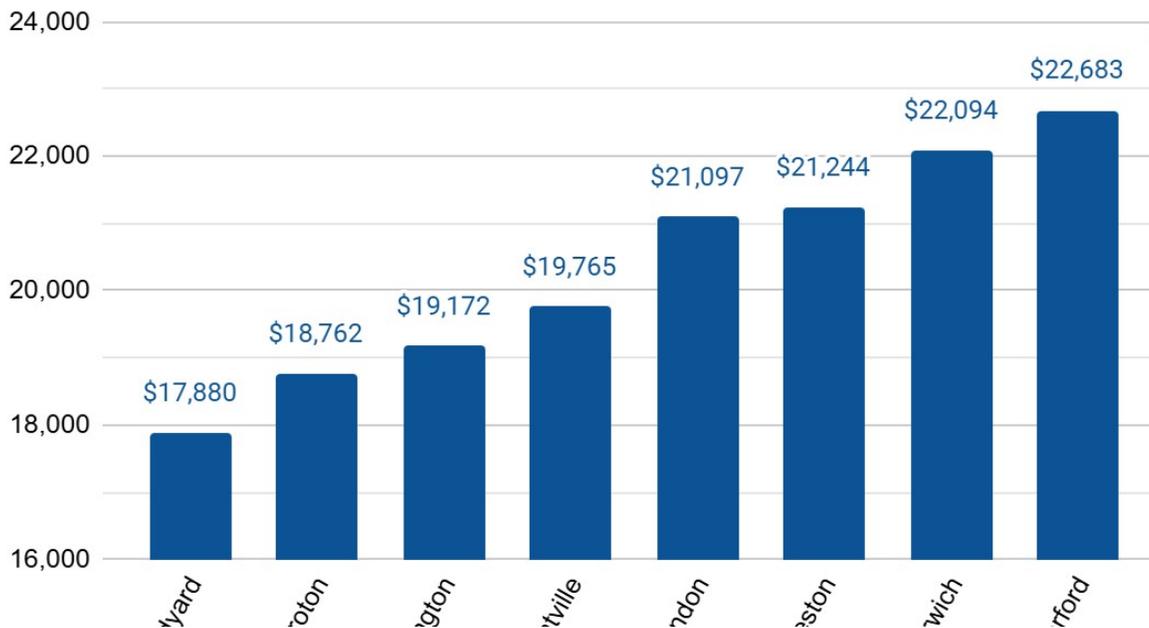
New London is an anomaly in this area, but we should be careful, as they are a "Magnet School District" with tuition students and supplemental State funding that skew their particular data. Without the tuition payments from other districts and the Magnet grants they would most likely mirror Norwich's %.

The data below outlines the share of school funding covered by local taxpayers versus state, federal, and other sources. I will ensure this information is included in future presentations.

Local and State/Federal/Other Funding



Areas Towns in NL County 2023-2024 NCEP



Please feel free to reach out if you have any questions, concerns or feedback.

Thanks, -Jay

Jason S. Hartling

Superintendent

Ledyard Public Schools

“Believing in the unlimited potential of every student”



(860)464-9255



(860)464-8589



JHartling@Ledyard.net



4 Blonder Blvd.
Ledyard, CT 06339



My working hours may vary from your working hours. Unless it is an identified emergency, please do not feel obligated to respond outside of your work schedule.

Roxanne Maher

From: Jay Hartling <jhartling@ledyard.net>
Sent: Thursday, March 6, 2025 8:24 PM
To: Town Council Group; Board of Education
Subject: BOE Budget & Capital Plan – Ensuring Clarity
Attachments: LPS BOE Adpoted FY26 Budget 02.24.2024 with supplemental report.pdf

Dear Members of the Ledyard Town Council,

I wanted to take a moment to share (attached) the Board of Education’s FY26 Budget and Capital Plan as it was originally submitted to the Mayor. Our goal is to ensure you have the most accurate and updated information as you move forward in your review.

Unfortunately, we’ve noticed that the version presented by the Mayor **does not fully align with what we submitted**, particularly in three key areas:

- **Healthcare Costs:** After over 24 years the Mayor made the decision to shift on paper BOE healthcare costs from the town budget to the BOE budget without any prior discussion. To be clear, this change **doesn’t save taxpayers any money**—it simply moves the expense from one part of government to another, making the BOE increase appear larger while reducing the Mayor’s proposal to the Town Council. This only creates unnecessary division and confusion when looking at our financial picture and creates a distraction as our community tries to understand the upcoming budget challenges.
- **Capital Plan:** The capital plan included in the Mayor’s version is **not the updated plan** that was submitted with our budget. We also provided the updated version in an email to all involved in late January. This makes it harder to have a clear and informed conversation about our district’s long-term needs. We are committed to working with you to fully unravel any confusion and ensure we’re all working together to move critical projects forward.
- **Revenue Adjustments:** The revenue figures in the Mayor’s budget **do not match what we submitted**. Estimates from the BOE are found on page 13 of the BOE Budget. I should caution everyone involved that these projections remain volatile pending State and Federal actions.

I know that budget season is always challenging, and we truly appreciate the work you’re doing to make sense of it all. We remain committed to genuine transparency and collaboration and are happy to answer any questions or clarify anything you may need.

Please don’t hesitate to reach out, and thank you for your time and dedication to our community.

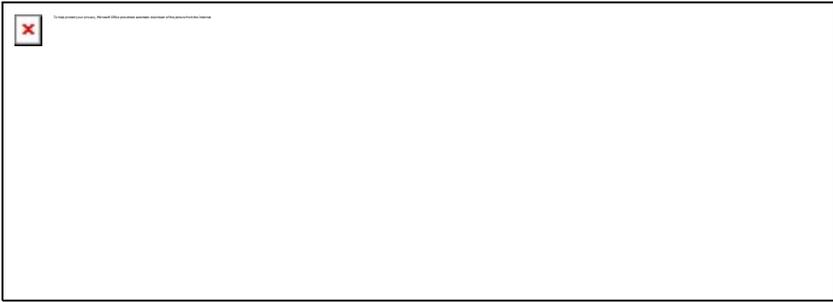
Best, -Jay

Jason S. Hartling

Superintendent

Ledyard Public Schools

“Believing in the unlimited potential of every student”



My working hours may vary from your working hours. Unless it is an identified emergency, please do not feel obligated to respond outside of your work schedule.



TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 25-1968

Agenda Date: 5/28/2025

Agenda #: 5.

AGENDA REQUEST
GENERAL DISCUSSION ITEM

Subject:

Discussion regarding the Town Council Summer Meeting Schedule.

Background:

(type text here)

Department Comment/Recommendation:

(type text here)