TOWN OF LEDYARD
CONNECTICUT

Finance Committee

~ AMENDED AGENDA ~

741 Colonel Ledyard Highway
Ledyard, Connecticut 06339

Chairman Gary St. Vil

Regular Meeting

Wednesday, March 18, 2026 **5:00 PM** **Town Hall Annex Building - Hybrid Format**

In -Person Location goes here

Join Zoom Meeting from your Computer, Smart Phone or Tablet:

https://ledyardct.zoom.us/j/84282519089?pwd=Lxxy7arf7hKbkzDxpEBPhRZWuXr1j3.1

by Audio Only: Telephone: +1 646 558 8656; Meeting ID: 842 8251 9089; Passcode: 538217

I CALL TO ORDER

II. ROLL CALL

III. RESIDENTS & PROPERTY OWNERS COMMENTS

IV. PRESENTATIONS / INFORMATIONAL ITEMS

Town Attorney Billing- 2026-03-18

Attachments: Town Attorney billing FY26-2026-03-18

V. APPROVAL OF MINUTES

MOTION to approve the Finance Committee Minutes as follows:
- Regular Meeting Minutes February 4, 2026
- Budget Work Session Minutes March 5, 2026
- Budget Work Session Minutes March 9, 2026

Attachments: FIN-MIN-2026-03-04
FIN-MIN-2026-03-05-BUDGET WORK SESSION
FIN-MIN-2026-03-09-BUDGET WORK SESSION

VI. OLD BUSINESS

1. Discussion regarding potential uses for the funding received from the National Opioid Settlement Payments.

Attachments: Community Speaks Out Presentation-2024-09-11
Overdoses in Ledyard-2024-02-20-Map-Key.pdf
Overdoses in Ledyard-2024-02-20-Map-1.pdf
Overdoses in Ledyard-2024-02-20.pdf
Opioid Settlement Funding-Ledyard Prevetion Coalition-Town Council Approved Revised Proposal-2023-09-28pdf.pdf
Ledyard Youth Serivces OPIOD SETTLEMENT FUNDS-2023-06-07.pdf
Opioid Fudning-Ledyard Prevetion Coalation OPF proposal final-2023-06-05.docx
YOUTH SERVICES-IDEAS FOR - OPOID SETTLMENT FUNDING-2023-04-25.pdf
LEDGE LIGHT-E-MAIL--RECEIVED OPIOID LTR-2023-04-13.pdf
Final-Distributor-Settlement-Agreement-9321-Exhibit-Updates
Final-Janssen-Settlement-Agreement-rev-7-30-21 (1)
National Opioid Settlement Allocation Notice - Connecticut Janssen Pmts 1-4 and totals
OPIIOID SETTLEMENT FUNDING -REQUEST USE RECOMMENDATIONS-LEDGE LIGHT-LTR-2023-04-13.pdf
OPIOD SETTLEMENT FUNDING -REQUEST USE RECOMMENDATIONS-YOUTH SERVICES-LTR-2023-04-13.pdf

2. Discussion scheduling Regular Quarterly Joint Finance Committee Meetings between the Town Council and Board of Education.

Attachments: BOARD OF EDUCATION-FISCAL YEAR 2026-2027-PLANNING TIMELINE-REQUEST BUDGET PLANNING MTG -TOWN COUNICL FINANCE CMT-EMAIL-2025-10-20
QUARTERLY FINANCE CMT MTGS-EMAIL-2025-06-08

3. Continued discussion regarding upcoming potential Grant Opportunities.

4. Any Old Business proper to come before the Committee.

VII.. NEW BUSINESS

1. MOTION to authorize the Mayor to submit a COPS Law Enforcement Technology and Equipment Grant through the 2027 Congressionally Directed Spending initiative, to purchase Body Cameras and In-Car Camera Equipment.

Attachments: 2027 CONGRESSIONALLY SPENDING GRANT-APPLICATION GUIDANCE
2027 CONGRESSIONALLY SPENDING GRANT-COPS EQUIPMENT-2026-03-12
Grant

2. MOTION to approve four tax refunds in the combined total amount of $12,562.61 each exceeding $2,400.00 in accordance with tax collector departmental procedures.

- Beth Dench $3,919.94
- Home Loan Serv for Lily Bensko $2,724.59

- Home Loan Serv for Nicholas Onega $2,696.00
- Laura Waite $3,222.08

Attachments: Dench Tax Refund - March 2026
Home Loan Serv-Bansko Tax Refund - March 2026
Home Loan Serv-Onega Tax Refund - March 2026
Waite Tax Refund - March 2026

3. MOTION to grant a Bid Waiver to PKF O'Conner Davies of Wethersfield, CT due to receiving fewer than three qualified bids in response to RFP #2026-03 (Auditing Services) in accordance with Ordinance #200-001 (rev.2) "An Ordinance Regarding Purchasing for the Town of Ledyard"
In addition, appoint PKF O'Conner Davies to conduct auditing services for the General Government, WPCA, and Board of Education for the fiscal year ending June 30, 2026, in accordance with Chapter III, Section 11 of the Town Charter for a fee of $75,000.

Attachments: CLA Cost Proposal for Town of Ledyard, CT.pdf
Ledyard Dollar Cost Proposal - 2026.pdf

4. MOTION to authorize the Mayor to submit 2026 Ledyard Rotary Grant Application for Summer Camp Scholarships in the amount of $1000.00

5. MOTION to adopt a proposed Fiscal Year 2026/2027 Water Operations Budget in the amount $1,863,000.

Attachments: FY27 WPCA Water Budget Worksheet
ORD-#300-001-ESTABLISHING WATER POLLUTION CONTROL AUTHOIRTY-2019-.docx

6. MOTION to set a Public Hearing (Hybird Format - Video Conference and In-Person) date to be held on April 21, 2026 at 7:00 p.m. to be held in the Council Chambers, Town Hall Annex, 741 Colonel Ledyard Highway, Ledyard, to receive comments and recommendations on the proposed Fiscal Year 2026/2027 Budget.

Attachments: BUDGET PROCESS-CHARTER for 2025-2026-
2025-04-BUDGET CALENDAR
2025-05-BUDGET CALENDAR
2025-06-BUDGET -CALENDAR

7. MOTION to set the Annual Town Meeting (Hybrid Format -Video Conference and In-Person) date regarding the proposed Fiscal Year 2026/2027 Budget on May 18, 2026 at 7:00 p.m. to be held at the Council Chambers, Town Hall Annex, 741 Colonel Ledyard Highway, Ledyard Connecticut; and to adjourn to a Referendum to be held on May 19, 20265 between the hours of 6:00 a.m. 8:00 pm.

Attachments: BUDGET PROCESS-CHARTER for 2026-2027
BUDGET-2026-03
BUDGET-2026-04-UPDATED
BUDGET-2026-05
BUDGET-2026-06

8. Discussion and possible action regarding the Fiscal Year 2026/2027 Budget.

Attachments: Mayor Proposed Budget FY 26-27 AS SUBMITTED 3-2-26
BOE FY 2026-2027-BUDGET-2026-02-10
BOE-TC Capital Plan Presentation2026-02-11
BUDGET PROCESS-CHARTER for 2026-2027

****ADD ON****

9. Review and discuss the following Reports:

- Committee to Review the Budget Process Report dated October 31, 2023
- Committee To Transform The Budget Process Report dated October 3, 2016

Attachments: Cmt to Review Budget Process Final Report-2023-10-31
Budget Tramsformatn Cmt Final Report-2016-10-16-FINAL

10. Any New Business proper to come before the Committee

VIII. ADJOURNMENT

DISCLAIMER: Although we try to be timely and accurate these are not official records of the Town.

TOWN OF LEDYARD

741 Colonel Ledyard Highway
Ledyard, CT 06339-1511

File #: 26-0414 **Agenda Date:** 4/1/2026 **Agenda #:**

REPORT

Staff/Committee Report:
Town Attorney Billing- 2026-03-18

Town Attorney Expenditures- FY26 YT

7/1/25-6/30/26

Invoice Date	Date of work	Hours	Expenditure
8/19/2025	7/14/2025	1.5 hrs	$712.50
9/8/2025	8/19/2025	.2 hrs	$59.00
	8/26/2025	1.4 hrs	$413.00
	8/27/2025	1.5 hrs	$442.50
	8/28/2025	1.8 hrs	$531.00
	8/29/2025	2.0 hrs	$590.00
10/3/2025	8/26/2025	.4 hrs	$118.00
	9/4/2025	1.5 hrs	$442.50
	9/9/2025	2.0 hrs	$590.00
	9/10/2025	2.0 hrs	$590.00
	9/15/2025	.2 hrs	$59.00
	9/23/2025	.3 hrs	$88.50
11/14/2025	9/10/2025	.3 hrs	$88.50
	10/1/2025	0.1	$29.50
	10/3/2025	1.1	$324.50
	10/6/2025	0.2	$59.00
	10/8/2025	0.7	$206.50
	10/9/2025	0.5	$147.50
	10/13/2025	1.6	$472.00
	10/15/2025	1.2	$354.00
	10/21/2025	1	$295.00
	10/22/2025	3.5	$1,032.50
	10/27/2025	2.5	$737.50
	10/28/2025	1.5	$442.50
	10/29/2025	0.5	$147.50
	10/31/2025	0.4	$118.00
3/13/2026	1/14/2026	0.3	$88.50
	1/14/2026	0.2	$59.00
	1/14/2026	0.3	$88.50
	1/21/2026	0.1	$29.50
	1/22/2026	0.4	$118.00
	-	-	-
	1/22/2026	0.3	$88.50
	2/3/2026	0.2	$59.00
	-	-	-
	2/6/2026	0.6	$177.00
	2/7/2026	4	$1,180.00

2/8/2026	1.1	$324.50
2/9/2026	1.9	$560.50
2/10/2026	0.9	$265.50
-	-	-
2/13/2026	0.1	$29.50
2/13/2026	0.2	$59.00
2/16/2026	0.5	$147.50
2/17/2026	0.1	$29.50
2/17/2026	1.1	$324.50
-	-	-
2/17/2026	1.2	$354.00
-	-	-
2/18/2026	0.5	$147.50
-	-	-
2/19/2026	0.6	$177.00
-	-	-
2/20/2026	0.1	$29.50
2/23/2026	1.2	$354.00
		$13,781.00
	thru January 26	$11,315.50
		$25,096.50

'D

Project
Continued editing draft Code of Ethics / Ethics Commission
Review comms for alleged past due invoice, confer Conf. call w/client re: Insalco demand, strategize, draft memo Review client docs, conduct legal research to support position Confer w/ atty Ritter, work strategies, next steps, prepare settlement Draft comm. To Insalco and SP+A, concerning Insalco demand
call w/ Mayor re: Insalco unpaid claims from LMS project Review client docs, and comms, prepare letter to Insalco and SP+A Review claim w/ client, SP+A, review closeout process, research process Finalize letters to Insalco, SP+A w/ attachments. Send certified Review comms w/ SP+A, send to client, prep response Communicate w/ Insalco re: settlement, fwd to client w/ notes, prep release
Conversation w/ Mayor re: legal matters Vendor dispute w/ LMS project Vendor dispute w/ LMS project Vendor dispute w/ LMS project Review Charter re: Ethics Ordinance/ Code Communicate w/ Council re: Ordinance disapproval Review and comment on Ethics Ordinance Respond to various email questions about disapproval Research and respond to Council Chair re: FOIA matter Prepare for and attend Town Council meeting (Zoom) Review and edit draft Ethics ordinance Correspondance w/ J. Buhle re: Ethics and amendments Correspondance w/ Councilors re Ethics Ord / review amendments Review edits to Ethics Ordinance
Review and analyze FOIC complaint Confer w/ Atty. Ritter re: FOIC complaint Draft and file FOIC appearance, update client regarding same Follow up strategy call w/ Atty. Ritter re: FOIC complaint Correspondance w/ FOI Ombudsman re: poss. withdrawal of complaint and recent actions to disapprove Ethics Ordinance Review ombudsman response, update cleint next steps Email w/ Councilor G-Irizarry re: Ethics Ordinance and process to amend the same Correspondance and review re: Ethics Ordinance appendix Review and edit latest version of Ethics Ordinance

Continued review and editing of Ethics Ordinance
Conference call w/ Councilors to discuss Ethics Ord., edit same
Respond to Council questions re: fixing compensation for non-classified employees, review Town Charter re: same
Email follow up with FOI ombudsman re: training, poss. withdraw
Email correspondance w/ client re: training and next steps
Review and respond to Council budget questions
Correspondance w/ FOI Ombudsman re: hearing status
Review FOIC statutes, commission decision, advise Chair on possible next steps and hearing outcomes
Email correspondance re: salary matter for positions not in classified service, review Town Charter re: same
Correspondance re: salaries for non-classified employees and authority for the Town Council to adjust the same
continued correspondance re: salaries for non-classified employees and authority for Town Council to adjust same.
Correspondance w/ Council Chair re: hearing attendance.
Review 5 FOIC decisions re: 24 hr notice rule, CGS 1-225. Hearing prep

Ledyard vs. Imperial Roofing (GFS Roof- PV project legal dispute, not itemized here)

Town Attorney expenditures through 2/23/26

Department
Town Council
BoE - PMBC
BoE - PMBC
BoE - PMBC
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Boe- PMBC

File #: 26-0285 **Agenda Date:** 3/18/2026 **Agenda #:**

MINUTES

Minutes:
MOTION to approve the Finance Committee Minutes as follows:

- Regular Meeting Minutes February 4, 2026
- Budget Work Session Minutes March 5, 2026
- Budget Work Session Minutes March 9, 2026

Chairman Gary St. Vil

TOWN OF LEDYARD

CONNECTICUT
TOWN COUNCIL
HYBRID FORMAT

MINUTES
FINANCE COMMITTEE
REGULAR MEETING

741 Colonel Ledyard Highway
Ledyard, CT 06339

towncouncil@ledyardct.org
860 464-3203
Roxanne Maher
Administrative Assistant

Wednesday, March 4, 2026 | 5:00 PM | Annex Meeting Room - Video Conference

DRAFT

I. CALL TO ORDER - The Meeting was called to order by Committee Chairman Councilor Buhle at 5:04 p.m. at the Council Chambers Town Hall Annex Building.

Councilor Buhle welcomed all to the Hybrid Meeting. She stated for the Town Council Finance Committee and members of the Public who were participating via video conference that the remote meeting information was available on the Agenda that was posted on the Town's Website – Granicus-Legistar Meeting Portal.

II. ROLL CALL

Attendee Name	Title	Status	Location	Arrived	Departed
Jessica Buhle	Town Councilor	Present	In-Person	5:04 pm	6:59 pm
Carmen Garcia-Irizarry	Town Councilor	Present	In-Person	5:04 pm	6:59 pm
Tim Ryan	Town Councilor	Present	In-Person	5:04 pm	6:59 pm
Gary St. Vil	Town Council Chairman	Present	Remote	5:04 pm	6:59 pm
Bill Barnes	Town Councilor	Present	In-Peerson	5:04 pm	6:59 pm
Ty Lamb	Town Councilor	Present	In-Person	5:04 pm	6:59 pm
Adrienne Parad	Town Councilor	Present	In-Person	5:04 pm	6:59 pm
Fred Allyn, III	Mayor	Present	In-Person	5:04 pm	6:59 pm
Matthew Bonin	Finance Director	Present	In-Person	5:04 pm	6:59 pm
Jon Mann	Ledyard Center Fire chief	Present	In-Person	5:04 pm	6:59 pm
Brandon Graber	Board of Education Member	Present	In-Person	5:04 pm	6:59 pm
Roxanne Maher	Administrative Assistant	Present	Remote	5:04 pm	6:59 pm

III. RESIDENTS AND PROPERTY OWNERS COMMENTS (Comments limited to Three (3) Minutes)

Councilor Buhle noted that they had a lot of residents present this evening who were excited to speak to the Finance Committee. She stated before she opened the floor for "*Residents and Property Owners' Comments*"; that she wanted to note that New Business Item #4 pertaining to Public Act 24-46 "*An Act Establishing a Property Tax Exemption for Veterans Who Have a Service-Connected Permanent and Total Disability Rating"* relative to modifications to the Program; was only for discussion this evening. She stated that the Finance Committee had no intention to take action on the attached

draft "*An Ordinance to Provide a For a Cap on the Real Property Tax Exemption For Veterans With a Service-Connected Permanent And Total Disability Rating".* She explained that based on the Finance Committee's January 21, 2026 discussion regarding all of the tax exemptions that apply to the town and how they were working for their residents, families, and their community, that Administrative Assistant Roxanne Maher drafted the proposed Ordinance, which was similar to an Ordinance that the Town of Stonington adopted on September 24, 2025.

Councilor Buhle proceed to open the floor, asking that residents keep their comments to three minutes to allow everyone the opportunity to speak, noting that there was a WPCA meeting scheduled following the Finance Committee's meeting this evening at 7:00 p.m.

Mr. M. Dave Schroder, Jr., 290 Whalehead Road, Gales Ferry, commented on the proposed Fiscal Year 2026/2027 Budget which included a total of $150,000 (fy 26/27 $75,000 & fy 27/28 $75,000) to hire a third-party Consultant to update the Town's Plan of Conservation & Development (POCD). He stated under Connecticut Law, the POCD was fundamentally a planning document, a long-term vision for the community. He stated in towns with a separate Planning Commission that updating the POCD was a core function of planning and a central responsibility of a Planning Commission. He stated the fact that they were being asked to outsource this responsibility was, in effect, an acknowledgement that Ledyard's Combined Planning and Zoning Commission does not have sufficient time to properly fulfill both roles. He stated rather than spending $150,000 to compensate for this organizational constraint, he urged the Finance Committee to consider a more cost-effective and sustainable solution; and strike the third-party Consultant line from the proposed Fiscal Year 2026/2027 Budget, and support the separation of the combined commission into two distinct bodies.

Mr. Dave Collins, 37 Chriswood Trace, Ledyard, stated that he was a Veteran and he was present to comment on New Business Item #4 on tonight's Agenda, regarding Public Act 24-46 "*An Act Establishing a Property Tax Exemption for Veterans Who Have a Service-Connected Permanent and Total Disability Rating"* relative to modifications to the Program; and the draft *"Ordinance to Provide a For a Cap on the Real Property Tax Exemption For Veterans With a Service-Connected Permanent And Total Disability Rating".* He stated that he was glad to hear that the Finance Committee did not plan to act on proposed Ordinance this evening. He stated that 1,200 Veterans live in Ledyard not counting the number of active duty members. He stated the 2024 Census reported that while the average income for Ledyard Families was $111,000; that the average income for Veterans was $90,000. He stated that he hoped the Finance Committee would consider his points and the income disparity as they discuss modifying Public Act 24-45 later this evening.

Mr. Ryan Landry, Veterans Representative for Ledyard, stated he was a U.S. Army Combat Veteran, with a 100% Permanent & Totally (P&T) Rating, and that received a Special Monthly Compensation. He stated that he was originally from Ledyard, noting when his Grandfather got out of the Navy he settled down, and built a family here; and therefore, Ledyard had a special place in his heart. He stated as they looked at him today, they would not see somebody with a Traumatic Brian Injury (TBI). He stated that

they would not see somebody that struggled with employment, leaving a police career which he started in 2013; with seven-years left to be able to retire with a pension. He stated because of his TBI he had to find a different job; which he did with Easter Seals, noting that he now helps Veterans and others in the community with disabilities.

Mr. Landry went on to explain that he along with other Veterans in this Town and across the State have received a *Permanent and Total Status* (P&T); which means that the Veterans Affairs (VA) recognizes that they have sustained service connected injuries that were not going to improve. He also noted that those with a *Total Disability Individual Unemployability Status* (TDIU) from the Veterans Affairs (VA) were significantly limited to have any salary come into the household for the veteran in that family.

Mr. Landry continued by stating that there were a number of new provisions being considered in Hartford for Public Act #24-46 which would extend benefits, including TDIU benefits to Gold Star Spouses. He also noted there was more to come that may refund Municipalities for the taxes they were losing with the implementation of Public Act #24-46. He stated for centuries; with the New London-Groton Submarine Base, that Ledyard has been a home for many Veterans after their service. He stated that they want to continue that for the their Veterans and for the future of Ledyard.

Mr. Landry concluded his comments by stating instead of putting a cap on the benefits provided by Public Act #24-46 that Ledyard support their Veteran and Military Community by extending the tax exemption, noting by doing that it would speak volumes to those in this Chamber tonight. He stated that he and the many others present this evening came out just for the discussion, and that they would continue to come out because this was important to them and it was important to their community, the place where they live. He stated that he appreciated the Finance Committee's time, and thanked all those who came out this evening. He encouraged the Finance Committee to listen to their community.

Mr. Jeff Eilenberger, 2 Village Drive, Ledyard, shared a story noting that when he was 14-years old he was forced to read *All Things Shakespeare,* noting that his take away was "*My life's words to thine own self be true*". He stated this week he found himself asking who he was going to be truthful to?; Who was he going to be loyal to?. He stated it was tough for the town to lose $2 million in tax revenues, thanks to Senator Cathy Osten and the State of Connecticut. However, he stated that he also thought about his older brother and his friends who were Drafted to serve during the Vietnam War; noting that some did not come home from the War; and some came home missing things. He stated that they all have to work within their household budgets, noting at one time he worked three jobs to figure his budget out; noting that he made it work; and that he thought that the Town could also figure out how to make their budget work. He encouraged the Finance Committee not to move forward with the implementing a Cap Median Assessed Valuation of residential real property with regard to the benefits provided to their 100% Permanently and Totally Disabled Veteran as provided in Public Act 24-45; noting that there was too many people depending on us, because we depended on them.

Mr. Brian Osbourne stated that there was a lack of transparency in town, noting the information that the Finance Committee was discussing Public Act #24-45 did not get out to the community in the most efficient fashion. He stated in 2026 that using a town website was antiquated, because it required them to click 3 or 4 different links just find out something. He stated they learned about tonight's discussion regarding Public Act #24-45 by happenstance; and people started to spread the information. He stated that it was very disheartening that nobody knew about it beforehand, noting that the Finance Committee discussed it at their January 21, 2026 meeting; and were talking about it again tonight. He stated that people use different means to get information, and that he thought the most efficient way was to use social media. He stated in the Navy, they get told to do things all the time, and that often they were faced with challenges, and had to come-up with solutions. He stated that Ledyard had two different forums on Facebook; the Gales Ferry Forum and the Ledyard Forum, noting that the Town only needed one Social Media Forum. He suggested the Town have a locked Facebook Page that was bipartisan, noting that it would not have to be Democrat or Republican or Independent; where they could post things; but people could not ask questions. He stated that would allow people to go straight to the Town Facebook Page and look at it, advertise it widely, so that they don't have to go onto the website and fish through layers upon layers upon layers of stuff. He stated that people scroll through Facebook, Instagram, etc. all the time, or Instagram, or pick a thing. He stated if people were looking for the next hairdresser, or barbershop, that they were no longer looking for websites; they were going to social media sites. He concluded his comments by noting that using Social Media instead of the town's website was his idea for a solution, where they could put information like this, for people to come out to meetings. He stated if they used a Social Media site that they would end up with a lot less problems in this town, where people feel that transparency was a problem.

Mr. Kyle Mobley, 20 Queen Eleanor Drive, Gales Ferry, noted that he submitted a letter via email to the Town Council on March 4, 2026 regarding Public Act 24-46 (formerly House Bill 5491). He provided a summary of his letter noting that no Veteran in Ledyard actually receives a full tax credit as Public Act #24-45 was currently written. He stated that he understands that the Tax Assessor was not present this evening to field questions; or give information on the financial status. He stated the draft "*An Ordinance to Provide a For a Cap on the Real Property Tax Exemption For Veterans With a Service-Connected Permanent And Total Disability Rating"* attached to tonight's Agenda showed that there was a disconnect between the Finance Committee and the Town's Tax Assessor's Office, which was exasperated by the Tax Assessor's Office not providing the current amount in her answers to the Finance Committee's questions. He stated that more discussion regarding the actual numbers, including what the new mil rate was going to be for the town based on the 2025 Revaluation, noting that the current mil rate was 37.14. He stated that the town needed to figure-out all the facts to properly assess modifications the program provided by Public Act #24-45.

Mr. Jim Kelley, 17 Winthrop Road, Gales Ferry, stated that he felt like a mushroom, because time and time again, they get fed the same things that mushrooms do. He stated that he does not understand when things like the 2025 Revaluation were being done that the Finance Committee did not do anything to preempt the impact; or recognize that it

was going to cause a problem noting that people were going to freak out because they do not understand how the Property Revaluation worked. He stated a letter from the Finance Committee Chairman to explain to residents how the Revaluation was going to work would have saved the Finance Committee a lot of aggravation, that they now had to cleanup.

Mr. Kelley went on to state now the Finance Committee was discussing putting a cap on Public Act #24-45 stating that this was not well publicized at all; noting that it would be nice if they felt that they could trust their elected officials to do the right thing. He stated Ledyard had a lot of Navy Veterans, and he commented that he found it disgusting that the Finance Committee has now come up with this idea to balance the mess that Hartford created on the back of their Veterans. He questioned whether anyone from the Town, the Mayor, Town Council Chairman, Finance Committee, went to Hartford to testify when Public Act #24-45 was being discussed; or to meet with their State Representatives or State Senator to voice their concerns about how Public Act would impact Ledyard. He also questioned who authored the draft "*An Ordinance to Provide a For a Cap on the Real Property Tax Exemption For Veterans With a Service-Connected Permanent And Total Disability Rating"*; and who in their right mind would try to sneak it under as a midnight surprise on the Veterans in their town. He stated that they had to know that they would get blowback, noting that tonight was just a small sampling. He stated that he could guarantee that if anyone on this Committee voted to implement a Cap on Public Act #24-45 that when the elections come, they probably would not be reelected. He stated that he wanted answers on how this came about.

Councilor Buhle responded to Mr. Kelley, stating when they get to New Business Item #4 on tonight's Agenda that she would talk about how the idea to Cap Public Act #24-45 came about. However, she explained that this portion of the meeting was the time for *Public Comment*.

Mr. Michael Gabriel, 11 Friar Tuck Road, Gales Ferry, stated that he was an active duty member of the United States Navy, and has had the privilege to live in Ledyard for seven-years. He stated he was present this evening to speak about the proposal to remove the property tax exemption for Disabled Veterans. He stated that he did not know how municipal budgets worked, noting that he work on submarines and tries to put warheads on foreheads. He stated that he did not envy the Finance Committee's responsibility, but thought that it was important for them to understand what policies like this one would mean for the people they affect. He stated for Disabled Veterans and Active Duty Members that most of their struggles do not show on the outside, noting that some carry physical injuries; while others carry the weight of experiences. He stated unless they have served or lived through those circumstances, that it was difficult to fully understand what some of Veterans have gone through. He stated that the tax exemptions were not handouts, noting that it was a small acknowledgement of service and sacrifice that he believed they have earned. He stated that it was an opportunity for the community to recognize some of the people and the burdens that they have gone through, and would live with long after the uniform comes off. He stated that Ledyard sits next to the Submarine Capital of the World; and the Active Duty Members and Veterans are part of the community, they volunteer to coach youth sports, they support

local businesses, and they try to be good neighbors. If stated if the town removes benefits that support Veterans, hat people like him would seriously consider living in surrounding towns where the cost of living was be cheaper, noting that the loss of a good neighbor may be far greater than a simple tax dollar in a yearly budget

Mr. Mark Jones, 202 Whalehead Road, Ledyard, stated during their military careers many of them have bounced all over the place, noting that he began his Navy career in Pensacola Florida, then went to Virginia, San Diego California, Massimo Japan, and Bahrain. He stated when he decided to hang up the uniform and to continue to serve his country as a civilian, he chose to live in Southeastern Connecticut. He stated when Connecticut passed Public Act #24-45 to provide a tax exemption benefit for Disabled Veterans, that was when he decided to stay. He stated that he always thought Veterans were like the old guys, like his Grandfather, and then one day when he woke up, he realized that he was a veteran. He stated if they were going to change the tax exemption benefit, that it would not only affect old guys, but that it would also affect young men and women, their kids, and the next generation that were going to be the veterans. He stated that they were building the most high-tech machines ever made by the human race just down the river, in Groton, and that they do not want to lose that brain power, noting that the best people that builds submarines were the ones that operated submarines. Therefore, he stated that they do not want their Veterans to leave their community, noting that keeping the tax exemption benefit provided by Public Act #24-45 was a to keep their community together.

Mr. Raymond Costa, 25 Eagle Ridge Drive, Gales Ferry, thanked everyone for the great turnout this evening, noting that he served in the U.S. Army. He stated that he did not know that this discussion regarding Public Act #24-45 was going on until he heard from Veterans Representative Ryan Landry . He stated that he left the Army rather abruptly, noting that he was medically retired, and did not retire after 20-years of service. He stated that his life was turned upside down in everything that he thought he was going to do. He stated luckily he had family that was working at Electric Boat-General Dynamics, and that he lived them for a year and a half while he was looking for a place to live, noting that he eventually settled in Gales Ferry because of the tightness of the town. He stated like other folks mentioned this evening, his family was involved in the sports communities, and the schools, noting that he had two elementary school children. He stated they loved the schools, the community, everything about Gales Ferry, and Ledyard noting that it was similar to East Haven, which was the town where he grew up; and as a kid he remembered his family being involved in their community. However, he stated that East Haven, like Ledyard, had a very high mil rate. He stated that Veterans were already limited in a lot of ways with their income and their abilities to do things; and when they put both of those things together, that it was not a great recipe. He stated that Ledyard already had one of the highest mill rates, noting that Public Act #24-45 went into effect October 1, 2024; and although it has only been one-year that the Town was already considering chopping it. He stated that he appreciated the Finance Committee opening up the discussion and allowing them to speak this evening.

Mr. Terry Hinkle, 38 Eagle Ridge Drive, Gales Ferry, stated that he served in the U.S. Navy for 24-years, and that he was now finishing up Teaching 22-years at Fitch High School in Groton. He as Public Act #24-45 was published that they could see that it was

a work in progress. He stated that he was a science guy, not a finance guy; because he worked for a School District he understands that they have to consider how much money they have; and therefore, he understood the limitations. He stated in the Connecticut General Assembly and Office of Legislative Research which explained the language in Public Act #24-45 and what the Bill was supposed to do. However, he stated in reading the draft "*An Ordinance to Provide a For a Cap on the Real Property Tax Exemption For Veterans With a Service-Connected Permanent And Total Disability Rating"*; that they had no idea what they were talking about; or where they were going. He noted Section 2 *"Purpose" was for the Town of Ledyard to set a limit on the total amount of the exemption granted under Public Act 24-46 in accordance with Connecticut General Assembly House Bill #7287";* stating that it did not make any sense to him. He stated that those in the Military like short, simple answers; and he commented that the Finance Committee does not financially know what the cap would mean; stating that was where the confusion and the frustration was coming from this evening. He questioned what would happen if Ledyard enforced the tax exemption cap, and then the State takes the law off the records. He stated if Ledyard was not going to give the Veterans the tax exemption that he was heading to Florida, noting that they treat veterans a little bit better than here.

Mr. Karen O'Donnell, 31 Iron Street, Ledyard, thanked everyone for attending tonight's Finance Committee. meeting She stated that she learned that the Finance Committee was discussing Public Act #24-45 because someone forwarded it to her; and that she spread the word. She stated that she was a Navy Hospital Nurse Corpsman and that changes to Public Act #24-45 would 100% affect her mentally, physically, and in every way. She stated that she came here in 1986; and has lived in Ledyard since 1992 noting that this town was where everybody she loved was, the Veterans of Foreign Wars (VFW); the New London-Groton Submarine Base, noting that this was her support system. She stated if the cap on the tax exemption goes into effect that she was going to have to go back to paying her taxes; and that she would not be able to afford her home. She stated that she would have to move to North Carolina.

Ms. Diane Contino, 231 Lambtown Road, Ledyard, stated the problem was that the Town committed themselves, without knowing everything about Public Act #24-45 program, noting that letters were sent out, and Veterans received tax bills that said zero or half of that. She noted the 2025 Revaluation, noting that there were people in this town whose property prices went up; but not for the rich people, noting that they were not paying their fair share. She stated her assessment on her house went from $250,000 to $700,000. She stated that she had three bedrooms, two and a half baths, no garage, no air conditioning, no finished basement; and that her tax bill would be more than elected official who was at the top of their town. She stated that they had to not look at what they know, but who they know; and they had to stick together. She stated that the town employees were all going to want to raise; and she questioned whether they were all getting a raise, commenting that they got shafted. She stated that she and her Husband go to the VA Hospital every week because he has Agent Orange for lung cancer. She noted that yesterday, they were taken aside by staff from the VA hospital to inform them that the VA was looking to cut their benefits. She stated if they have a disability, and they drank and smoked, that they were going to use that against them; if they do not speak up. She stated that they needed to pay attention to what all their Veterans Benefits were, and the people that were giving those benefits, to make sure they tell them the whole truth.

Mr. Ryan Landry, Veterans Representative for Ledyard, stated the one question that they have not answered was the number of Veterans that qualified for the tax exemption under Public Act #24-45. Councilor Buhle stated that Ledyard had 108 Veterans that qualified for the program. Mr. Landry stated that they could discus capping the tax exemption not to exceed the median assessed valuation of residential real property within the Town of Ledyard; however, they also had to look at the percent of 100% P&T, and the extension to TDIU, explaining that someone could be 30% TDIU and not be able to get a job; because they were significantly impacted. Therefore, he stated that they needed to further discuss whether the tax exemption was truly affecting the town as a whole. He questioned whether they were talking $800,000 or $1 million in tax exemptions. He stated based on 108 to 117 homes; what does that tax exemption look like, so they could have a better educated decision moving forward with this before the Finance Committee made a decision.

Mr. Lee Page, 7 Flat Brook Court, Gales Ferry, asked for their next meeting whether they could provide handouts regarding the number of Veterans that qualified for the tax exemption program under Public Act #24-45; the median house value, the number of veteran homes that were above the median value; the loss of tax revenues by providing 100% tax exemption compared to the loss of tax revenue under the capped proposal. He also suggested that perhaps they could show the data on a screen so they could see the bell curve of who this was helping. He also suggested that they have a larger meeting location because he would expect that there would be twice as many residents who were present this evening; at the next meeting

Ms. Kate DiPalma-Herb, 20 August Meadows, Ledyard, stated that Public Act #24-45 was introduced at the State level to recognize the sacrifices made by Disabled Veterans. She stated although the Public Act does not speak to income requirements, that she has heard and read a lot of public comments suggesting that the income of these Disabled Veterans should be taken into account.

Ms. DiPalma-Herb continued by questioning if income was part of the equation, where does that end? Is it just the individual veteran? Does that include their household income? What if the veteran spouse worked outside of the home? Should the spouse's income disqualify the permanently disabled veteran from receiving a tax exemption meant to recognize the sacrifice they have made in their service to this country? She asked when people make these comments, that they please consider that income was temporary; but that their health conditions were permanent.

Ms. DiPalma-Herb went on to state that the Public Act #24-45 Legislation was introduced and passed to recognize the sacrifices disabled veterans have made for their country. She stated for her family that sacrifice was felt every day. She stated her husband served on five Submarines and completed a Tours in Iraq. She stated those deployments and countless days and nights of standing duty did not just amount to missed birthdays and lost time with family. She stated that those assignments exposed her husband, the father of her children, to toxic chemicals, burn pits, and working conditions that damaged his body in countless ways, noting that she would not go through the full list. She stated ten-months after her husband retired, he was diagnosed with kidney cancer, noting that he was 39-years old. She explained that their doctor told

them that this was a cancer that does not normally show up until people were in their 70s or 80s; and at the time it was a mystery as to why at 39-years old her husband had this cancer. She stated that they later found out the kidney cancer was connected to the burn pits that her husband was exposed to in Iraq. She stated that her husband has since been diagnosed with prostate cancer, noting that both of the cancers were service-connected, and that he was still in the fight against those cancers and the other health conditions.

Ms. DiPalma-Herb stated like every Veteran in this Chamber, that they cannot sue their employer for exposing them to conditions that would cause cancer and many other conditions. She stated her husband was not part of any class action lawsuits; but hat he does receive benefits through the VA, and they were grateful for that. However, she stated her husband had a long list of permanent health conditions that impact his quality of life, and unfortunately will likely reduce his life expectancy. She asked that the Finance Committee to please not diminish her husband's sacrifice; and that they respect it enough to consider their deliberations carefully.

Ms. Adrienne Parad, 5 Birtch Street, Ledyard, stated that she was a Navy Veteran, and she has a 90% Disability Rating. She stated that some of her disabilities you can see; and some of her disabilities they cannot see, however, she stated that they have impaired her ability to work. She stated as the Town went through the budget cycle last time, she was attacked by many people for having an income. She stated that she wanted everybody to try their best to find common ground so that they could move forward. She stated that they had to find a way to support all of their Veterans, but not put it on the backs of all of the people who are struggling on the Asset Limited Income Constrained Employed (ALICE) Report who were living paycheck to paycheck. She stated that there has to be a way where they could get through all of this together. She stated that she also felt like everyone in this crowd wanted for them to move forward, and to find a way to take care of their Veterans, but not punish the rest of our community, too. She stated that she did not know if there was a place in this for people who have a 90% Disability Ratings, but that she was glad that the 100% Disabled Veterans were being taken care of.

Mr. Lloyd Miller, 13, Queen Eleanor Drive, Gales Ferry, stated that he understood that it was a tough task for the Town to come up with a budget. However, he stated if towns throughout the State spent more time trying to figure out how support House Bill #5407 which would reimburse Municipalities for tax exemptions provided in Public Act #24-45 they may be able to accomplish something. He commended their Tax Assessor for actually sending a letter to the State to support House Bill #5407; and he stated that he would appreciate the members of the Town Council to also send letters of support. He stated that this issue would not be a subject on the Agenda if the State Legislation would pass Bill #5407.

Mr. Brandon Sabbag, 16 Nutmeg Drive, Gales Ferry, attending remotely via Zoom, stated that he was not a Veteran, but that he wanted to thank every Veteran in the Chamber this evening for their service to our country, and thank them for choosing our town to live in.

Mr. Sabbag continued by noting that Mayor Allyn, III submitted his proposed Fiscal Year 2026/2027 Budget this week. He stated as proposed, including the Board of Education's proposed Fiscal Year 2026/2027 Budget that they would see a 26.67 mil rate, which was better than the 37.14 mil rate they currently have. He stated even with the Adjusted Mil Rate based on the 2025 Revaluation, that taxes may still go up.

Mr. Sabbag went on to address the draft "*An Ordinance to Provide a For a Cap on the Real Property Tax Exemption For Veterans With a Service-Connected Permanent And Total Disability Rating"*; noting that he stood in support of the others that spoke this evening. He stated that it was challenging for the town to provide the full tax exemption to the Veterans in the room. He stated there were a lot of people in the room this evening that were looking for Public Act #24-45 to be enacted as proposed in Hartford. However, he stated the town does have the ability to limit the tax exemption within the confines of the law.

Mr. Sabbag addressed the current year's (fy 25/26) budget process, noting that many may remember that last year; after the town voted down the budget twice, that this Finance Committee pushed the budget through anyway. He stated in proposed Fiscal Year 2026/2027 $73,810,669 that he believed there was room for them to find half a million to $1 million dollars to provide 100% tax exemptions to their Permanently Disabled Veterans, noting that this was an opportunity to maybe make that right.

Mr. Sabbag concluded his comments by stating as some have mentioned this evening a Public Hearing was held in Hartford yesterday on House Bill #5407; which would make Municipalities whole. Therefore, he suggested they should wait before considering any modifications to the program provided in Public Act #24-45.

Mr. Darrell Heide, 19 Oaks Hill Trail, Ledyard, attending remotely via Zoom, stated he was a 29-year Veteran, serving on two fast-attack submarines, two aircraft carriers with multiple deployments. He stated that he has a 100% Disability Rating, noting that not all of his disabilities can be seen; as some of his other Shipmates mentioned this evening. He stated that he appreciated every single person's service that was in the Chambers this evening. He stated they have come together to talk about limiting a benefit for Service Members, who when they leave their military service, do not receive the same level of benefit that maybe a congressman does, or somebody else. He stated that a lot of them put their lives on the line, and they have endured toxic atmospheres, brain injuries, and cannot sleep through the night because of whatever they had to deal with. He stated that it made him sad that they even had to get together to talk about fighting for a benefit that was already passed, for them to be able to enjoy and experience the fruits of their hard labor.

Mr. Heide went on to comment that budgets can go up, and they can go down, they could spend more, or they could spend less. He encourage the Town Council, the Mayor's Office, and everybody looking at the budget, that instead of trying to take benefits from people that have earned them with blood, sweat, and tears; that they try to find ways to spend their dollars more smartly. He stated that he appreciated that their voice was being heard, but that he did not find out about tonight's meeting until today. Therefore, he stated that he agreed there was a communication lapse that could be worked on. He stated that he looked forward to participating in some of these meetings and some of these ventures in the future, so that his voice could be heard; and he stated that none of this was directed at anybody.

Mr. Heide continued to note as mentioned this evening that Raised Bill 5407 did go to State Assembly yesterday, and he thanked Tax Assessor Adrianna Hedwell for supporting it. He encouraged at the very least, there be full support from the Town of

Ledyard for the State Legislature to pass Raised Bill #5407; so they would not have to make the hard decision of looking at all your friends and neighbors that are Veterans and say *"I'm taking some of your hard-earned benefit away because we have to pay for things that maybe you don't agree with, or maybe you do. But you know, there's a budget we can't meet, so I'm taking some more of your dollars"*. Mr. Heidie concluded his comments by stating that it was really expensive to live in Ledyard, and down the road, this was going to affect whether or not he decides to live here. He thanked the Finance Committee for the letting him speak his mind.

Mr. Michael Rameriz, 76 Inchcliffe Drive, Gales Ferry, attending remotely, via Zoom, thanked everyone who attended tonight's meeting; and he thanked the Finance Committee for letting him speak. He stated as a Veteran that some of the sacrifices they make were the precious amount of their time, their life experiences, and getting a benefit like the tax exemption provided in Public Act #24-45; that makes them want to stay in a town like Ledyard, commenting that the tax exemption was a fantastic benefit. He questioned why the Finance Committee would consider capping the Disabled Veteran's tax exemption benefit to help the town's budget. He suggested that cuts be made somewhere, in the budget, and that they do not automatically look to the Veterans of their town to make up for the taxes they were losing by providing a 100% tax exemption to Disabled Veterans. He stated that they should re-look at their budget before they start to consider taking things away from veterans or from their residents. He stated that it was the duty for our town members, and their Town Council to try to actually give back to the community instead of actually looking at taking from them. He stated that he hoped that placing a cap on the Veterans tax exemption does not actually be put in place. He also stated that he would like to say to the rest of his Veteran community, to please get more active, noting that this was previously talked about, and not just on the open forums. He stated that they should all try and make an effort to poke their nose in and that they be as nosy as they were in the neighborhood into what the Town Council was doing; because their decisions affected all of them. He concluded by stating that they need to be more proactive. Thank you.

IV. PRESENTATIONS/INFORMATIONAL ITEMS – None.

V. REVIEW AND APPROVAL OF PRIOR MEETING MINUTES

MOTION to approve the Finance Committee Minutes of January 21, 2026.
Moved by Councilor Garcia-Irizarry, second by Ryan

VOTE: 3– 0 Approved and so declared

VI. FINANCE DIRECTOR'S REPORT – Finance Director Matthew Bonin reported on the following: (1) Auditing Services – Mr. Bonin stated the Request for Proposals (RFP) #2026-003 for Auditing Services were due on March 6, 2026; (2) Fiscal Year 2026/2027 Budget was submitted to the Town Council on Monday, March 2, 2026; (3) State Grant Reimbursement – School(s) Roof Projects and Juliet W. Long Heating Ventilation Air Condition (HVAC) Project – Mr. Bonin stated that the Town has been paying the invoices for the School Roof Projects. However, he stated that the State Grant Reimbursement has not been coming in. He stated that he has spoken with Board of Education Director of Facilities and Grounds Wayne Donaldson about the need for the Town to receive the Grant Funding, noting that Mr. Donaldson said that he has submitted the invoices into the on-line

State System and that their requests were "*Pending*". Mr. Bonin stated that the Town was scheduled to Bond the School Roof and Juliet W. Long HVAC Projects in August, 2026 noting that they were waiting to receive a couple million dollars from the State. He stated the Borrowing Costs were based on the dollar amount of the Bonds; explaining that the Town would need to increase their short-term borrowing if they do not receive the State Grant Reimbursement funds, noting that the additional borrowing costs that would be a result of not receiving the State Grant Funding were not eligible for reimbursement. Therefore, he commented on the importance to receive the State Grant Funding before the next round of Bonds. He stated although the Invoices were paid by the town side; that the Grant Reimbursement was handled on the Board of Education side.

Councilor Buhle questioned whether Board of Education Director of Finance Ken Knight was involved in the process to submit the paperwork to the State for the Grant Reimbursement. Mr. Bonin stated that Mr. Knight was not involved in the process, noting that the two Board of Education individuals that were involved with the State were Director of Facilities and Ground Wayne Donaldson and School Superintendent Jason Hartling. Mr. Bonin stated that there needed to be more communication with the State of Connecticut to let them know that Ledyard needed to receive their Grant Reimbursement.

Councilor Ryan asked whether Mayor Allyn had talked with School Superintendent Jason Hartling about the delay in receiving the State Grant Reimbursement. Mayor Allyn, III stated that he has reached out to Mr. Harting to press this issue; but that its gone nowhere; noting that the he tried to reach him again today, but Mr. Hartling was out of the office. He noted that this also happened during the last borrowing cycle, explaining that the Town had to borrow money to cover the grant funding they were waiting on from the State, and had to incur additional the short-term borrowing costs. He stated that this was once again a concern, because the short-term borrowing costs were non-reimbursable. He stated that it was too bad the State's on-line Grant System was like this, and that the Town had to deal with the projects as a whole; but the Board of Education had to deal with Department of Administrative Services portal, noting that there was a disconnect there.

Councilor Garcia-Irizarry questioned whether anyone had contacted Board of Education Chairman Jennifer Reguin to make her aware of this situation. She stated that perhaps the Board of Education could deal with the Grant Reimbursement for the Schools Roof Projects and the Juliet W. Long HVAC Project at their next meeting.

Councilor Ryan stated that it was frustrating to hear the lack of urgency on the part of the Board of Education to obtain the State Grant Reimbursement, when the Town had to bear the expense for the Schools Roof Projects and the Juliet W. Long HVAC Project on the General Government side.

VI. FINANCIAL REPORTS

Finance Director Matthew Bonin noted the following Reports were attached to the Agenda on the meeting portal:

- Budget versus Actual Revenue Report through January 31, 2026:
  - ✓ Tax Collections were at 96% and were on-target.

- Budget versus Actual Expenditures Reports through January 31, 2026
  - ✓ Legal Fees were going to be over expended
  - ✓ Winter Operations were going to be over expended.

VII. OLD BUSINESS

1. Continued discussion regarding potential uses for the funding received from the National Opioid Settlement Payments.

   Mayor Allyn, III stated that the Police Department would be requesting funding for the Drug Abuse Resistance Education (DARE) Program.

   Mayor Allyn also noted that he did not have any new National Opioid Settlement revenues to report on this evening.

RESULT: CONTINUED	**Next Meeting 3/18/2026 : 5:00 p.m.**

2. Schedule for Joint Meetings between the Finance Committees of the Town Council & Board of Education.

   Councilor Buhle stated that she did not have an update in terms of availability for the next Joint Meeting between the Town Council Finance Committee and the Board of Education Finance Committee. She stated the Committee would talk more about this at their March 18, 2026 meeting.

RESULT: CONTINUED	**Next Meeting 3/18/2026 : 5:00 p.m.**

3. Continued discussion regarding potential grant opportunities.

   Councilor Buhle noted the 2027 Federal Congressionally Directed Spending (CDS) Grant Applications would open in April. She stated that she plans to attend the March 9, 2026 webinar to learn about the appropriations process, the various funding opportunities, and eligibility requirements. She stated it would be great if they had some projects that were ready and would fit the parameters of the Federal Congressionally Directed Spending Grant program.

RESULT: CONTINUED	**Next Meeting 3/18/2026 : 5:00 p.m.**

4. Any other Old Business proper to come before the Committee. – None.

VIII. NEW BUSINESS

1. MOTION to recommend the Town Council to appropriate $229,000 to Account #21020103-57300-G0017 (Dispatch - New Equipment) and authorize the expenditure of up to $229,000 based on federal grant funding awarded for "*Police Dispatch System Replacement"*
This funding was received through the 2026 Congressionally Directed Spending initiative, to replace the Ledyard Dispatch Emergency Communications CAD/RMS System.
Moved by Councilor Garcia-Irizarry, seconded by Councilor Ryan
Discussion: Police Chief John Rich stated before he begins to address the replacement of the Ledyard Dispatch Emergency Communications CAD/RMS System that he wanted to take a moment to thank all the Veterans for their service, and all of their citizens for the support that they show to Ledyard's Police Officers on a daily basis. He stated that he greatly appreciated the Veterans and he thanked them.

Chief Rich continued by stating that he was present this evening to follow-up on the replacement of the Ledyard Dispatch Emergency Communications Computer Aided Dispatch and Records Management (CAD/RMS) System that would be purchased with the funding received through the 2026 Congressionally Directed Spending Grant, noting that this initiative was started two-years ago.

Chief Rich thanked the Town Council, Councilor Buhle, and Congressman Courtney's Office for their support in applying for the Federally Funded Grant Application *COPS Law Enforcement Technology and Equipment Grant;* stating that this week they received news that the Federal Funding has come through. He provided two quotes to purchase the equipment; noting that one of the quotes was from the company that had a contract with the State of Connecticut, explaining that they were one of the dominant players in this type of records management system for community-oriented police services and they had a robust connectivity with the courts, so they would be connected with the COPS Office within the Department of Justice. He explained that this Grant Program required the Town to provide the funding upfront and after they submitted their invoices and associated paperwork the Town would receive the approved Grant Reimbursement from the Federal Government.

Chief Rich continued by stating that Ledyard's current system was twenty years old and was now antiquated with all of the new technology updates that have occurred during that time. He explained that this equipment would modernize and increase the functionality of their software that allowed them to maintain the records for the Police Department, Dispatch, and their Police Officers. He stated the upgraded software would include enhanced mapping capabilities, and would give them the ability to go back into historical data for investigative purposes. He went on to explain that the software also interfaced with the judicial system for the online submission of forms and electronic signatures, etc. He stated that it would allow them to implement "*E-Citations and Warnings*", for traffic enforcement, noting that it would increase efficiency, as well as modernize and further professionalize their Police Department.

Chief Rich stated that upgrading this system would pay great dividends for public safety in the town. He stated that it included some public-facing features such as self-reporting that would allow families to volunteer information about someone in their household that had a cognitive issue, or a behavioral health issue, or a child on the spectrum, noting that it runs the gamut. He stated that these records in their systems were kept private. However, he stated the information was helpful to their Police Officers as well as their Fire and our Emergency Medical Specialists (EMS) contractor in responding to a these households. He went on to explain in cases for people who were cognitively impaired, that they would have information regarding their vehicles, their medications, a photo of the individual, etc. He stated this information would be available at their fingertips, as opposed to trying to gather it in the moment, if there was an emergency. He stated although they have this information with the current system; that with the new system the Police Department would not have to try solicit this type of information from the public.

Chief Rich stated the maintenance costs for the new Dispatch Emergency Communications CAD/RMS System would be less than their current system; and that they were going to have some efficiency, better benefits, with the safety features for their first responders; and therefore, their community.

Councilor Buhle stated for those who do not know, the new Dispatch Emergency Communications CAD/RMS System would have been funded through the tax levy over the course of three budget years. However, she stated the Town pursued a Congressionally Directed Spending Grant and now there was no tax levy needed to upgrade this needed Records System.

Councilor Buhle went on to note that the Congressionally Directed Spending Grant Funding would also pay to replace the entire server; and she questioned whether Chief Rich had quotes for that portion of the project. Chief Rich stated that MIS Director Justin Dube was getting the quotes to replace the Police Department's Server, .He went on to note that last week they met with Congressman Courtney's Office and his point of contact to discuss the administrative work involved with the distribution of the grant funding.

Councilor Buhle stated that the total cost of the new Dispatch Emergency Communications CAD/RMS System was about $215,000; and therefore, she questioned whether the remaining $15,000 of Grant Funding would be enough to pay for the new Police Department Server. Chief Rich stated that they budget for maintenance each year. Therefore, he stated they would have a total of about $40,000 they had for all the hardware that was needed in the building to actually support the Dispatch Emergency Communications CAD/RMS System; and potentially the connectivity to the vehicles, noting that they may need some additional accessories.

Councilor Ryan questioned the scope of the additional accessories the Police Department might need. Chief Rich stated that they would need modems, cellular modems, and connectivity to the vehicles to make sure that the Police Offices have all the features inside the vehicles.

Councilor Buhle questioned whether the up-front $229,000 would be paid from the Undesignated Account; and be reimbursed when the Grant Funding was received. Finance Director Matthew Bonin state that the up-front $229,000 to purchase the Dispatch Emergency Communications CAD/RMS System would be paid out of the Capital Account. Mayor Allyn, III stated he spoke to Ms. Julia McGrath, the grant specialist from Congressman Courtney's Office, and that she assured him that the reimbursement process was relatively quick. Mr. Bonin stated that the Federal Grant Reimbursements have been a lot quicker; than the State Grant Reimbursements have been.

Councilor Ryan provided a recap stating the new Dispatch Emergency Communications CAD/RMS System and Server would not cost the town any money, and they would end up saving money in the recurring maintenance costs, have better efficiencies, and more capability.

VOTE: 3– 0 Approved and so declared

RESULT: APPROVED TO RECOMMEND 3 – 0
MOVER: Carmen Garcia-Irizarry, Town Councilor
SECONDER: Tim Ryan, Town Councilor
AYES: Jessica Buhle, Carmen Garcia-Irizarry, Tim Ryan

2. MOTION to recommend the Town Council to approve a bid waiver to Daniels Equipment Co, Inc of Auburn NH for the purchase of commercial laundry equipment and services.
Moved by Councilor Ryan, seconded by Councilor Garcia-Irizarry
Discussion: Ledyard Center Fire Chief Jon Mann, attending remotely, via Zoom, explained that sometime ago the Fire Department purchased a commercial washing machine to launder their Turn-Out Gear. He noted that the Fire Department included funding in their Fiscal Year 2025/2026 Budget to purchase a commercial dryer for their Turn-Out-Geer. He stated because Daniels Equipment was the area representative for Continental Laundry Solutions; and to keep things simple, that the Fire Department has requested a Bid Waiver to use the same vendor; which would enable them to save money on service calls.

Chief Mann went on to explain that there were very few cabinet-style turnout gear dryers on the market noting in addition to the turn-out-gear that this style dryer could also be used to dry fire hose, cold water rescue suits, ropes, and other equipment. He stated that they could not use a conventional dryer because the high heat would degrade and shorten the lifespan of the gear.

Councilor Ryan noted in accordance with Ordinance #200-001 (rev 2) "*Purchasing Ordinance"* that for items over $7,500 three quotes were required and for items over $15,000 that they were required to solicit three competitive bids.

Councilor Buhle questioned whether the Ledyard Center Fire Department obtained other quotes. Finance Director Matthew Bonin noted that multiple quotes were attached to the Agenda on the meeting portal. Councilor Ryan stated the comparable units he found in his search cost between $,5000 - $10,000. He stated that he would echo Councilor

Barnes' concerns stating that he was not a fan of Bid Waivers. He stated if there was a reason for them to exercise a Bid Waiver, that it should be included on the Standing Bid Waiver List, which the Town Council approved each year. He stated the backup information indicated that going forward the Fire Department intended to include this vendor on the Standing Bid Waiver List. Chief Mann responded to Councilor Ryan's comment, stating unfortunately he did not think about including this vendor on the Standing Bid Waiver List when it was sent out. However, he stated that their intention was to include them going forward. Councilor Ryan stated that he agreed that by having the same vendor for the Turn-Out-Geer Washer and Dryer that it would eventually pay dividends with the maintenance of the equipment.

VOTE: 3– 0 Approved and so declared

RESULT: APPROVED TO RECOMMEND 3 – 0
MOVER: Tim Ryan, Town Councilor
SECONDER: Carmen Garcia-Irizarry, Town Councilor
AYES: Jessica Buhle, Carmen Garcia-Irizarry, Tim Ryan

3. MOTION to recommend the Town Council authorize overspending Account #10110205-53615 (Town Attorney) through June 30, 2026.
Moved by Councilor Buhle, seconded by Councilor Ryan
Discussion: Mayor Allyn, III stated that he briefly reported on the Attorney/Legal Fees Account, noting that $20,000 was annually included in the Mayor's Office Department Budget for these costs. However, he stated with billing only through October 31, 2025 that the budget line currently had $473.00 remaining. He stated this year they had two substantial expenses which included the multiple versions of the proposed draft Ethics Ordinance and the Lead Abatement at the Nathan Lester House. He stated both of these issues consumed an abnormal about of money given the circumstances.

Councilor Ryan stated that he would like to see the break out of the legal fees to date, and the proportion that was spent on the proposed draft Ethics Ordinance and the Nathan Lester House Lead Abatement matter.

Councilor Ryan went on to state that it was not unorthodox to authorize over spending the Town Attorney budget line, noting that they have approved this in past years. He stated the reason was because it was more strategic to do so. He explained when they initiate the budget at the beginning of the fiscal year; that it was more about not tipping their hand to potential litigation that might be brought against the town; in terms of how much they were going to spend to defend themselves. He stated unfortunately, they have had to authorize over spending the Town Attorney in past years, which was mostly for land use issues.

Councilor Buhle stated authorizing overspending the Town Attorney budget line was not optional, noting that they had to pay the Attorney, when they needed an Attorney.

VOTE: 3– 0 Approved and so declared

RESULT: APPROVED TO RECOMMEND 3 – 0
MOVER: Jessica Buhle, Town Councilor
SECONDER: Tim Ryan, Town Councilor
AYES: Jessica Buhle, Carmen Garcia-Irizarry, Tim Ryan

4. Discussion regarding Public Act 24-46 "*An Act Establishing a Property Tax Exemption for Veterans Who Have a Service-Connected Permanent and Total Disability Rating"* relative to modifications to the Program.

Councilor Buhle stated as she mentioned at the beginning of tonight's meeting that she did not specifically ask Administrative Assistant Roxanne Maher to draft an Ordinance to provide a cap on Public Act 24-46 "*An Act Establishing a Property Tax Exemption for Veterans Who Have a Service-Connected Permanent and Total Disability Rating"*. She noted that Ms. Maher was very helpful and proactive in drafting things for them when they specify that they were interested in something; noting that the Finance Committee discussed a cap for the program at their January 21, 2026 meeting. She stated that she was glad and grateful to see all of their Veterans at tonight's meeting to be a part of this discussion.

Councilor Buhle went on to state that her Husband was an active duty service member, noting that some present this evening have served with her husband and may have relieved her husband at his last command. She stated as many mentioned this evening that Ledyard was a town of 1,200 Veterans, noting that she was grateful for all their service members, and for the service of all their veterans.

Councilor Buhle continued by explaining when the State Legislation passed Public Act #24-45 "*An Act Establishing a Property Tax Exemption for Veterans Who Have a Service-Connected Permanent and Total Disability Rating"* without the State providing any reimbursement to the Municipalities; that Ledyard saw a reduction in collectable taxes of about $700,000. She stated to be clear that she supports Public Act #24-45. However, she stated if the State said to Municipalities that this was the Plan and here is the money to cover Plan that would have been great. But the State of Connecticut did not say "*Here's the money to cover it."*

Councilor Buhle went on to state this was the hardest part, explaining when they grant a tax exemption to anyone in town, whether it was to the senior citizens, the veterans, or whether it was anyone, that the tax bills do not go away. She stated the loss of those tax revenues were absorbed by the other taxpayers. She stated that those tax revenues were still needed; and what happens was when they took a tax exemption in the amount of $700,000 for 108 people, that they were passing those expenses on to the 1,100 other veterans in their town, along with people who were not veterans, people that were struggling to put food on the table, and people that were struggling to pay their mortgages; because they would have to set a higher mil rate.

Councilor Buhle stated that she wanted to explain the median tax idea that they were discussing; because she has heard some comments that seemed to indicate that the median tax was not fully understood. She explained that the Median House Value in Ledyard was $251,000; if the home's assessed value was $251,000 or below, they would

receive the full 100% tax exemption. If the home's assessed value was over $251,000 they would be subject to taxes on the amount that was over the $251,000, meaning if a home was assessed at $300,000 they would be taxes on delta of $49,000. She reviewed the following information from the Tax Assessor:

ESTIMATED MILL RATE = 26.05 (all tax estimates are rounded)
Median Cap Assessed Value of $251,000

	Assessed Value	Taxes
No Exemptions	$33,011,298	$860,000
With PA #24-45	$ 6,395,338	$166,000
PA #24-45 + 2 Acres	$ 35,000	$ 90,000
PA #24-45 / Median Cap	$ 9,323,098	$242,900
PA #24-45+ 2 Acres/Median Cap	$ 7,209,724	$187,800

108 APPROVED APPLICANTS
55 applicants would fall under the median cap of $250,100 – Would receive the full 100% tax exemption for the house = $0 taxes; but would pay taxes on the land.
29 applicants would fall under the median cap if additional 2 acres land was adopted
11 applicants would have a small assessment due to excess land if additional 2 acres of land was adopted. (had more than 2 acres of land)

Councilor Buhle stated the reason she requested this information was because she wanted to come in with all of the numbers, so that they had an idea about what they were talking about. She stated $80,000 in tax revenue equated to about 0.05 mils; noting that one mil for the coming year (fy 26/27) was valued at $1.8 million.

Councilor Buhle addressed the annual budget process; noting that she ardently supported the Fiscal Year 2025/2026 Budget that the Town Council approved during last year's budget process. She went on to state that she would 100% support the budget for the coming Fiscal Year 2026/2027; noting that it would be based on their needs and also forward thinking of what their town needed to maintain the level of services that they deserve for a town that they all live in and love. She noted the Mayor's proposed Fiscal Year 2026/2027 Budget that was submitted to the Town Council on Monday, March 2, 2026 required Mil Rate was 26.67; without any changes to the tax exemption program provided in Public Act #24-45. She stated although she has not reviewed every line in the budget yet, that she would vote "*Yes"* for a 26.67 Mil Rate that supported everything that they needed. However, she stated that there were residents in their town that were going to Vote "*No*" because they cannot afford a 26.67 Mil Rate with the new assessments; and she understood that. She stated as she has been saying for years, Ledyard does not have a spending problem, they have a revenue problem, noting that this came up as a conversation of "*How do they try to balance how this affects our residents?"*. She stated that the Finance Committee would begin their Budget Work Sessions tomorrow at 2:00 p.m.; and she welcomed everyone to attend, noting that the Finance Committee would meet with each Department to review their proposed budgets and that they may make changes to the Mayor's proposed budget.

Councilor Buhle went back to the idea of capping the Disabled Veteran Tax Exemption Program provided in Public Act #24-45 stating that part of using the Median House Value was not to affect every single person. She noted that it was to say that there were residents in their town who were living in homes the median size who were bearing the burden of tax exemptions that are passed on to every other taxpayer in town. She stated that personally she would bear that burden every time in her tax bill, noting that was a choice that she could make. However, she stated there were residents in their town that could not afford to make that choice, and that she had to be cognizant of them as well. She stated that she hoped that she was able help explain some of what that looks like, and to provide some perspective.

Councilor Buhle stated if the State Legislature approved the newly proposed Raised House Bill # 5407; and the State makes Municipalities whole that would be great.

A Resident questioned how they would know the assessed value of their home without the land. Councilor Ryan stated that Vision Appraisal has separated the assessed value of the house and the land.

Mr. Ryan Landry, Veterans Representative for Ledyard, stated that based on tonight's discussion, it does not sound as though the Finance Committee was going to adopt the provision in Public Act #24-45 to include 2-acres of land with the tax exemption. Councilor Ryan stated that tonight was just a discussion.

Councilor Ryan stated that he did not support the Fiscal Year 2025/2026 Budget, because he knew things such as 2026 Property Revaluation, and the tax exemptions that were piling-up were diluting their revenue, and that they were going to have to make concessions somewhere. He stated because the majority of Town Council did not have his same concerns; they find themselves here today. He stated they have a shortage of revenue; noting that he would agree with Councilor Buhle, that they do not have a spending problem, although he thought there were some areas that should be addressed. He stated overall, the budget was two components: (1) Revenues; and (2) Expenditures. However, he stated they need to build their revenue, period. He stated that they should do everything they possibly could to build their revenue; noting that this would not obviate them from looking at their expenditures. He stated with that said, because of what they knew was going to hit this year, and that includes losing revenue from the tax exemption program provided by Public Act #24-45; the impending loss of revenue from the Mashantucket Pequot Fund, that they were going to have make up that loss of somehow, whether it was through revenue or expenditure cuts. He stated that those were their two options.

Councilor Ryan went on to state that a lot of surrounding towns were considering similar ordinances. He stated that does not make it right; and it does not mean that was what Ledyard was going to do; which was the reason they were having a discussion right now. He stated that Public Act #24-45 was a complete and total fumble by the State of Connecticut. He stated currently Ledyard had 108 Qualified Disabled Veteran Applicants. He explained when this Legislation was crafted; the State said that Ledyard had a total of nineteen Disabled Veterans; and that Statewide they were expecting 1,209 Applicants; which would have cost an estimated $4.9 million in revenue across the

entire state. He stated according to Connecticut Conference of Municipalities (CCM) Testimony the impact was now in excess of $20 million. He went on to state that State Senator Cathy Osten actually rebutted what Ledyard's Tax Assessor was saying in terms of how many 100% Permanently & Totally Disabled Residents that were eligible; as Public Act #24-45 was written (Town Council October 9, 2024 Minutes); even though Ledyard had the hard numbers. He stated that this was frustrating for him, beyond belief, that they have to figure out how to make up the loss in revenues.

Councilor Ryan continued by noting as some people have noticed, Raised House Bill #5407 received a Public Hearing last night; noting that the House and Senate would be voting on the proposal; and that he hoped this Bill would be approved. He stated the Public Testimony was available on the Connecticut General Assemble (CGA) website, noting that the public could access this information by Googling House Bill 5407CT, and the information would come up. He stated there was not one negative Testimony during the Public Hearing, noting that it was a Bipartisan Bill; and that he hoped that it would move through the House and Senate fast and be approved. Therefore, he stated that tonight's discussion should stay as discussion until they see what happens with Raised Bill #5407.

Councilor Ryan explained because the Town had a hard stop with their own Budget Process, they would have to decide what revenues they could account in their own budget. Therefore, he stated that the town does not have a lot of time, but that they do have some time; and so he would encourage his fellow Councilors to take all the time that they have to delay this discussion regarding modifications to Public Act#24-45 to see what happens with Raised Bill #5407; to see if it comes through to refund Municipalities.

Councilor Ryan concluded his comments by stating that he appreciated everybody's time to come out tonight, and to make the comments they did. He stated that they appreciated their service. He noted that he worked for an employer down the river that many of you know; and that he takes take great pride in what he does there, and he takes his work very seriously in terms of what our service members do on the front lines.

Councilor Garcia-Irizarry stated in looking at the numbers that the difference between the taxes the town was currently collecting; and what they would collect with the median value cap was about $80,000. She stated whether the Raised House Bill #5407 was approved by the House and Senate or not, that she was not in favor of implementing the median value cap, because the difference in the amount was not big enough to justify having the Veterans to pay more; and she thought that they could find $80,000 somewhere in the budget. She stated that if they were to expand the tax exemption to include 2-acres that she would think more about the Disabled Veterans, based on unemployability. She stated instead of making the tax exemption for same people bigger, that she would like to try to include more people. However, she stated that they should wait to see if the House and Senate approve Raised House Bill #5407 before doing anything.

Councilor Garcia-Irizarry stated that she appreciated everyone who attended tonight's meeting and for their testimony, noting that she also read the comments on Social Meida. She stated before reading the comments on Social Media yesterday, that she

was in-favor of the median value cap. She noted that her Grandfather was a veteran and that her Uncle died serving his country in the Vietnam War; and that she had friends that were in the military. She stated she did not have any other experience with those in military service, therefore, she appreciated all the comments because it helped her with the perspective and to understand what it was like to be in their shoes.

Councilor Garcia-Irizarry addressed communications, and she noted that during last year's (fy 25/26) budget process that she tried to post communication about the budget, and she tried to spread the word as much as she could. She stated when the Budget Referendum Results were posted online, and people commented that they did not know about the budget. She stated that it was interesting that people missed all the posts, communications, and explanations about the budget during the process; however, they did not miss the posts regarding the Referendum Results. She stated now they have to think about Facebook and the algorithm; and unless Facebook showed something to you they would not see it; unless they actively go looking for it. She stated although they may be able to improve communications, because the town has already done a lot and they each personally have done a lot, noting that she along with Councilor Buhle and Councilor Ryan have worked to get the information out to the residents.

Councilor Buhle stated that she wanted to ask her fellow Finance Committee members about the following modifications to Public Act #24-45:

(1) "Allows any municipality by vote of its legislative body to modify, to exempt up to 2-acres of the lot the eligible dwelling sits on for reference"..

Councilor Buhle stated that the modification noted above would reduce the collectible taxes from $166,500 to $900. She stated that this modification was not an option that was on the table at this time.

(2) "To extend the exemption to unmarried surviving spouses of veterans, who would have otherwise qualified for the exemption but died between a date set of the legislative body and of October 1, 2024."

Councilor Buhle provided clarification regarding the Modification (2); explaining that *unmarried* spouses; meaning that their service member has passed away and they were still unmarried. She stated that once they remarry, they would become ineligible for remaining benefits. She noting that the Tax Assessor stated that off the top of her head she could think of about three people that would qualify under this modification. She stated that Congress was currently discussing eliminating this benefit. She noted that Killingly adopted the median value cap and the surviving spouse modifications at the same time.

Councilor Garcia-Irizarry addressed the provisions that Killingly adopted relative to tax exemptions for Disabled Veterans. She stated that although Killingly adopted the median value cap, that they also added for Veterans that have a 100% total disability due to unemployability; Gold Star Spouses, noting that Ledyard already had Ordinance #200-017 " *Ordinance Providing Tax Relief for Gold Star Families In the Town of Ledyard*".

Mayor Allyn, III, stated the data set that the State of Connecticut used when they wrote Public Act #24-45 came from the Veterans Affairs, which was clearly not accurate, showed that both Ledyard and Gales Ferry combined with a total of nineteen people that would qualify for the 100% tax exemption as the Bill was written; for total tax loss in the amount of $95,000 for the Town of Ledyard. He stated as the Tax Assessor dug into the program, especially with being a neighbor of the New London-Groton Submarine Base, she disclosed her concerns to State Senator Cathy Osten; and they all made attempts to present the data that Ledyard was projecting; however, he noted that they were not listened to. Therefore, he stated the State was now trying to back into a solution with Raised House Bill #5704. He urged everyone in this Chamber to go to Hartford and speak on behalf of Raised Bill #5704. He stated that he has spoken to Ledyard's Representatives, as well Groton-New London's Representative Dan Dyneski and thanked them for supporting this Legislation (Raised Bill #5704). He commented when the State decided to push through Public Act #24-45 that they should have been prepared to pay the bill. He stated that he supported Raised Bill #5704 and that he hoped everyone here this evening would support the Bill because it would help everyone in this town, including the Veterans that receive the tax exemption benefit. He stated it was favorable coming out of Veterans Committee yesterday, noting that it still had a way to go for approval and that he believed that they could get a lot of power behind Raised Bill #5704 to get it through.

Councilor Buhle requested clarification stating if a municipality were to enact different modifications to Public Act #240-5 that they would not be eligible for the 100% Reimbursement from the State. Mayor Allyn stated that Councilor Buhle's understanding was correct. She stated if Ledyard was to exempt up-to acres, that the town would not be reimbursed by the State for the 2-acres. Mayor Allyn stated Councilor Buhle was correct; and was a good reason to sit tight, because if Raise House Bill #5704 gets approved that the Town would need to annually submit a Report to the Office of Policy and Mangmetn (OPM) regarding the tax loss they had from Public Act #24-45. Therefore, he stated if the town modified the rules now that the State would say that they have already given half away, therefore, they were only going to reimburse the town for 50% .

Mr. Ryan Landry, Veterans Representative for Ledyard, stated tonight they had a room full of decades and decades of leaders here, not just in this community, but in the military. He stated that this discussion should continue with the members their Veteran Community, because they were thinkers. He stated they were the ones that want to take care of everybody, not just those who were 100% Permanently and Totally Disabled. (PNT). Therefore, he stated that it was important that they were in the discussion, so they were taking care of all the veterans in their community, not just a single part, because they were a line item in a budget. He stated feeling like a number, and feeling they were being used in for a political gain was the worst feeling for a veteran. He stated they were leaders, and they control the climate in this community; and that they were Ledyard, and they were not any other town. He stated that they needed to come together to have a discussion on this issue to further it from today.

Mr. Brian Osbourne stated that it would have been great to see the numbers that Councilor Buhle provided this evening, and he questioned the process going forward.

Councilor Buhle apologized noting that they just received the numbers this afternoon, but that they would be part of the public record of tonight's meeting. She went on to explain for those joining them in a meeting that the information was typically attached to the Agenda packet on the meeting portal.

Mr. Harold Tower, 9 Kalmia Drive, Gales Ferry, stated he was 100% Permanently and Totally Disabled, and was eligible for 100% tax exemption. However, he was requesting clarification as to whether the tax exemption was only for his dwelling; or does it also include the property; noting that he could not have his house without owning the property. Councilor Buhle stated the way Legislation Public Act #24-54 was originally written that the tax exemption was for the dwelling specifically, and did not including the land. She went on to explain that that if the dwelling was partially owned partially by the veteran and partially by somebody else, say it was a duplex; or something like that the tax exemption was the fractional share owned by the veteran. Councilor Garcia-Irizarry noted that one of the optional modifications that the State left for Municipalities was to include the land where the dwelling was sitting or up-to 2-acres.

A Resident questioned whether the data that the Tax Assessor provided gave a breakdown between how many were homeowners, and how many were vehicles. He stated that information would be good to know because it would skew the tax revenue numbers. Councilor Buhle stated that she would ask the Tax Assessor for that information.

Councilor Buhle stated they had a good discussion this evening, noting that she had no intention of taking action; as they still had a lot to see from the State.

Councilor Barnes stated that he wanted to provide the following clarifications, explaining that the original Legislation (Public Act #24-45) was the dwelling; which was the house, and any improvements to the house, such as an outbuilding or a patio; minus the land. He noted all these items were listed on their Property Card. He stated the other piece of Legislation they were talking about was in the Implementer Bill at the end of the last Legislative Session provided the following three options: (1) To provide the Municipality the opportunity or the option to Cap the tax exemption to the median value; which they talked about this evening; (2) To offer the up-to 2acres of land to be added; and (3) To provide the same option for that limited window of surviving spouses who would have not been covered. He stated that these mechanisms were provided by the State for relief to the towns in terms of Cap which was one of the options and the other two were that the State authorized municipalities to extend the benefit for both their surviving spouses and the two acres of land.

Mr. Michael Ramirez, 76 Inchcliffe Drive, Gales Ferry, questioned how they did not have the right number of Veterans that were qualified for the tax exemption when they had to apply every year for the tax reduction. Councilor Buhle stated the reason the number of qualified Veterans were incorrect, was because when the State wrote the Legislation (Public Act #24-45) it was based on information that was provided by the Veterans Affairs (VA); which was not accurate with the number of Applications that were received in the Town. She stated that it was likely that there were still Applicants in the town that qualified for the program, but have not yet applied for the program. She stated the current number was 108 Veterans, and that there may be more as active duty service members retire.

Mr. Roy Calaver, 30 Brewster Drive, Gales Ferry, noted that this evening he heard about what other towns have done relative to Public Act #24-45. However, he stated who cares about what the other towns were doing, and let's do what was right for Ledyard and Gales Ferry. He stated if they say that they cared about their Veterans then they should not pass the modification to cap the program at the median value.

Mr. Raymond Costa, 25 Eagle Ridge Drive, Gales Ferry, stated that they had a responsibility to their veterans and to take care of our veterans. He stated for some of their veterans, like those who served in Vietnam, Korea, and the World Wars, they did not have a choice because they were drafted, they had to go. He stated regardless of what happened that they had to take care of them because they made the ultimate sacrifice for us, and they did not have a choice. He went on to state now they do have a choice; and that this Chamber was full of people that volunteered to go protect our freedoms. Therefore, he stated that they owe it to those folks who volunteered to take care of them.

RESULT: DISCUSSED

5. Any other New Business proper to come before the Committee.- None.

X. ADOURNMENT

Councilor Ryan moved the meeting be adjourned, seconded by Councilor Garcia-Irizarry

VOTE: **3 - 0 Approved and so declared**, the meeting was adjourned at 6: 59 p.m.

Respectfully submitted,
Jessica Buhle.
Committee Chairman
Finance Committee

Chairman Gary St. Vil

TOWN OF LEDYARD
CONNECTICUT

741 Colonel Ledyard Highway
Ledyard, Connecticut 06339-1551
Roxanne Maher, Administrative Assistant
towncouncil@ledyardct.org
(860) 464-3203

MINUTES
FISCAL YEAR 2026/2027 WORK SESSION
THURSDAY, MARCH 5, 2026; 2:00 P.M.
HYBRID MEETING FORMAT
VIDEO CONFERENCE & IN-PERSON
COUNCIL CHAMBERS, ANNEX BUILDING

DRAFT

I. CALL TO ORDER – The Work Session was called to order by Councilor Buhle 2:00 p.m.

Councilor Buhle welcomed all to the Video Conference Meeting; and she noted that the remote meeting information for the Town Council Finance Committee Budget Work Session and members of the Public to participate in this afternoon's meeting was available on the Agenda that was posted on the Town's Website – Granicus-Legistar Meeting Portal.

II. ROLL CALL –

Attendee Name	Title	Status	Location
Jessica Buhle	Town Councilor	Present	In-Person
Carmen Garcia-Irizarry	Town Councilor	Present	In-Person
Tim Ryan	Town Councilor	Present	In-Person
Gary St. Vil	Town Council Chairman	Present	Remote
Fred Allyn III	Mayor	Present	In-Person
Matthew Bonin	Finance Director	Present	In-Person
Ian Stammel	Assistant Finance Director	Present	In-Person
Jessica Michaud	Mayor's Executive Assistant	Present	In-Person
Christine Dias	Director of Human Resources	Present	In-Person
Elizabeth Burdick	Director of Land Use/Planning Director	Present	In-Person
Steve Masalin	Public Works Director/Town Engineer	Present	In-Person
John Vincent	Economic Development Commission Chairman	Present	In-Person
Jason Hartling	School Superintendent	Present	Remote
Mike Cherry	Resident	Present	In-Person
Mike Driemiller	Economic Development Commission	Present	In-Person
Michael Rameriz	Resident	Present	Remote
Roxanne Maher	Administrative Assistant	Present	Remote

III. PRESENTATIONS

DEPARTMENTS' PROPOSED FISCAL YEAR 2026/2027 BUDGET

2:00 p.m. Planning & Zoning – Land Use Director Elizabeth Burdick

Land Use 10114301 (Includes: Land Use Director, Building Department, Zoning Department)

Mayor proposed $466,484; an increase of $4,343or 0.9% over the approved Fiscal Year 2025/2026 Budget

❖ Account Number	Mayor Proposed	Change from FY 25/26
10114303 53400 Planning Pro Serv	-1,000-	No Change
10114303 56100 Planning Oper	$1,000	No Change

❖ **1:00 p.m. Economic Development Commission Chairman John Vincent**

10114305 51600 EDC Oper.	$500	No Chane
10114305 EDC Dues & Fees	$7,640	No Change

➢ ***Planning CIP Request Fiscal Year 2026/2076 $75,000***

Plan of Conservation & Development (POCD)	$75,000

The cost to hire a third party consultant to assist with updating the Plan of Conservation & Development (POCD) and the Affordable Housing Plan (AFP) was estimated to cost $150,000. This would be funded over two budget cycles (FY 26/27 ; $75,000 & FY 27/28 $75,000 = $150,000)

The Planning & Zoning Commission would prepare a Request for Proposals/Qualifications (RFP/RF) to retain a third-party Consultant to update Ledyard's Plan of Conservation & Development (POCD) and Affordable Housing Plan (AFP). Municipalities were legally required to update the Plan of Conservation & Development POCD and Affordable Housing Plans (AHP) every ten years. Ledyard's POCD was last updated in 2020 by the Planning & Zoning Commission Members; however, all sections were not updated with the goal of beginning early and updating the POCD in its entirety with the next update. The cost to hire a Consultant for a town with similar demographics in Southeastern CT was $150,000. If approved a Request for Proposals/Request for Qualifications (RFP/RFQ) would solicit bids from qualified firms to conduct the work. The successful bidder could implement the goals of the new Plan of Conservation & Development (POCD), or this funding could also support the hiring of other qualified consultants to update same. The process was estimated to start in FY 27 and continue into FY 28, and therefore, the funding request for $150,000 would be spread over two fiscal years. If the Town does not have an updated Affordable Housing Plan (AFP) and updated Plan of Conservation & Development (POCD) that the State could choose to withhold discretionary grant funding (STEAP, LOTCIP, etc.). With the sweeping changes regarding housing throughout the State of Connecticut that by having the POCD & AHP update in motion and funding in place to do so, it would allow Ledyard to stay ahead of the curve and comply with any changes. The Planning & Zoning Commission was hoping in doing some of the work themselves so they could reduce costs.

Sidewalks Gales Ferry-Design Engineering	$65,000

To hire an engineering firm to design sidewalks in Gales Ferry.

1:00 p.m. Land Use Commissions and Committees:

❖ Account Number	Mayor Proposed	Change from FY 25/26
10114501 IWWC	$500	No Change
10114507 ZBA	**$**530	Increase of $30 or 6.0%

➢ **Other Land Use Commissions:**

❖ Account Number	Mayor Proposed	Change from FY 25/26
10110107 Cemetery Cmt	$4,000	Increase of $2,000 or 100%
10110213 Conservation Com	$3,575	No Change

12:00 p.m. Mayor Fred Allyn, III

Mayor Allyn stated in accordance with Chapter VII; Section 3 of the Town Charter he submitted his proposed Fiscal Year 2026/2027 to the Town Council on Monday, March 3, 2026 (first Monday in March) in the combined total amount of $73,810,669 which was an increase of $3,434,407; or 4.88% over the current year's budget.

Mayor Allyn addressed the 2025 Property Revaluation that was performed by Vison Appraisal. He stated based on the updated property values that the Equalized Mil Rate was reduced from the current 37.14 to 25.78 mils.

Mayor Allyn continued by noting that the proposed Fiscal Year 2026/2027 Budget included the use of one full mil (approximately $1.854,535) of value from the Mil Rate Stabilization Fund; and calls for a Mil Rate of 26.67; an approximate mil increase of 0.89 mils for the upcoming Fiscal Year 2026/2027.

Mayor Allyn stated the increases were driven by the following, in order of dollar value magnitude:

- ***Healthcare*** (BoE and Gen. Gov): $891,210
  - ✓ General Government: $1,405,500; an increase of $282,600
  - ✓ Board of Education: $6,696,500; an increase of $626,710
- ***Capital Improvements:*** $609,208;
- ***Police Overtime:*** $95,350 and
- ***Salary Benefit Adjustments:*** $84,341 (4 bargaining units in contract negotiations in FY27).

Mayor Allyn proceeded by noting excluding Healthcare Costs and Capital Improvement Plan (CIP) Budget that the proposed Fiscal Year 2026/2027 Budget was comprised the following:

- General Government: $20,813,981; an increase of 2.35%; or 28% of total combined budget; and
- Board of Education: $52,996,688; an increase of 3.63%; or 71.8% of total combined budget

Mayor Allyn explained that he chose to present Healthcare as a separate line item this year because it was not reflective of the tight budgeting his staff has done; and because it represented a cost that was outside their control. He went on to note that beginning with the Fiscal Year 2027/2028 Budget that the Capital Improvement Plan (CIP) Budget would also be presented as a standalone budget.

Chairman St. Vil noted that it seemed the benefit of recording the Healthcare Expenses on both the General Government side of the budget ledger and on the Board of Education side of the budget ledger was to be able to more accurately represent what the expenses were, so when residents were looking at other towns; and our town, they would be able to make that determination. He stated that basically it was an accounting drill. Mayor Allyn stated that he disagreed with Chairman St. Vil stating that it was not just an accounting drill, it was for transparency. Chairman St. Vil questioned whether there was a dollar impact by recording the Healthcare Expenses on one side versus the other side of the budget ledger.

Mayor Allyn noted when the Healthcare was discussed during last year's (fy 25/26) budget preparation that the Superintendent Hartling stated that the Board of Education would have to go out and secure their own healthcare, and that the Town would also secure their own healthcare; instead of staying together in the same Healthcare Program and just recording the expenses on the appropriate side of the budget ledger. Superintendent Hartling stated that if the Healthcare Expense was on the Board of Education's side of the budget ledger then they would have to manage it. (Twon Counicl Minutes 3/12/2025) Councilor Buhle noted that Healthcare was a "*Risk Pool"* noting that with more people in the pool the premiums would be less expensive. Chairman St. Vil stated because they did not have any idea of the actual cost if the Healthcare was separated, that it was inconclusive at this point. Therefore, he stated that that he did not think separating it was a wise thing to do.

Mayor Allyn went on to state at this time last year, he expressed concern about having substantial tax increase in the Fiscal Year 2025/2026 (current budget) because it was preceding the 2025 Property Revaluation which would become effective with the Fiscal Year 2026/2027 Budget. He stated that he continued to carry his concerns regarding affordability forward into the upcoming fiscal year (fy 26/27), noting that the 2025 Property Revaluation dramatically increased residential values (though in-line with the market and on the conservative side), while commercial and industrial values have fallen flat since the COVID-19 Pandemic. He explained that it equated to a "built-in" tax increase for their residents, as residential property owners would absorb the reduction in values from the commercial/industrial segment. He stated that Ledyard's Median Property tax was $6,10;0; or more than $508 per month

Mayor Allyn went on to note that the 2025 Property Revaluation and projection of 0.89 mil increase would significantly impact the affordability for their residents as recorded in the United Way 2025 "*ALICE Report*" which showed Ledyard with 29% of their residents below the ALICE Threshold; which was down from the 31% reported from prior year. He stated although this seemed to be a positive improvement; that the United Way data trailed by two-years, so the 2025 report used 2023 data. He noted another issue with their data was that the monthly housing cost for a family of four was stated at $1,701; however this figure presumed to include all utilities. If this singular figure were updated to reflect existing housing and utility costs, the ALICE report would be worse than it was. He explained that the ALICE acronym stands for "***A**sset **L**imited **I**ncome **C**onstrained and **E**mployed"*. He stated these vulnerable residents, which was nearly one third of their residents, would need to make difficult decisions regarding mortgages/rents, heating, electricity and food, among other necessities. He also noted that a proposed mil rate of 26.67 would have a high likelihood of increasing the ALICE numbers in their town.

Mayor Allyn continued to explain the General Government side of the budget ledger would continue to include $11,064,353 of "*In-Kind"* Board of Education expenses for the following: Workers Compensation, Social Security, Property Insurance, Liability and General Liability Insurance, Public Official Lability, School Nurses, and School Health Aides. He stated all of the insurances would continue to flow through the town, as would the Principal and Interest for the School Projects that have been bonded.

Board of Education In-Kinds Paid by General Government
Fiscal Year 2026-2027 (Projected)

Description	Gross Expense	BOE Share %	Total BOE Amount
Director of Finance	136,990	20.00%	27,398
Assistant Finance Di rector	75,755	20.00%	15,151
Treasurer	20,138	20.00%	4,028
School Nurses Salary	342,080	100.00%	342,080
School Nurses Aides	84,895	100.00%	84,895
School Nurse- Admin Wages	50,801	100.00%	50,801
School Nurse - Other Wages	23,100	100.00%	23,100
School Nurses Operating	300	100.00%	300
School Nurses - Training	1,200	100.00%	1,200
Defined Contribution Employer Contr School Nurses	18,680	100.00%	18,680
Employer Contr to Health Ins--School Nurses	99,704	100.00%	99,704
In-lieu of healthcare payment for school nurses	9,000	100.00%	9,000
Police Officer -- DARE Program	10,000	100.00%	10,000
Employer Contr Health Ins--BOE	0	100.00%	6,696,50
Retiree Health - BOE	525,000	100.00%	525,000
Workers' Compensation, BOE	313,200	100.00%	313,200

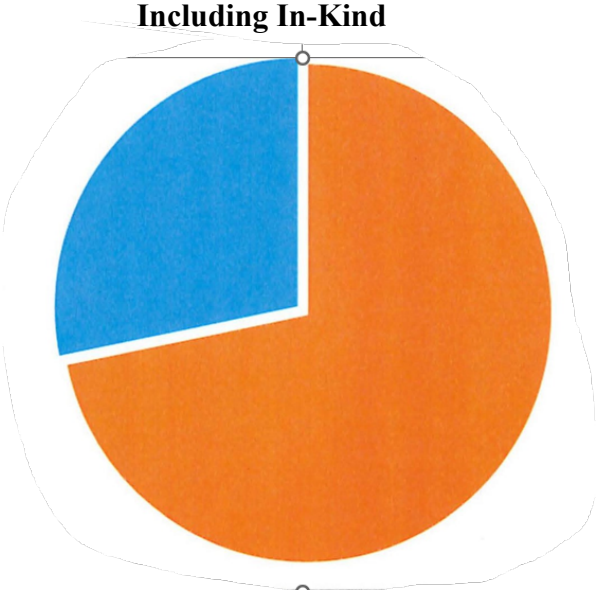
Description	Gross Expense	BOE Share %	Total BOE Amount
Social Security for in-kind salaries	557,453	7.65%	42,645
Property Insurance, BOE	90,150	100.00%	90,150
School Leaders Liability Insurance	16,200	100.00%	16,200
General Liability	174,000	50.00%	87,000
Public Officials Liability	44,000	50.00%	22,000
Cyber Coverage	35,100	50.00%	17,550
Defined Contribution Employer Contr BOE Employees	55,000	100.00%	55,000
Financial Software	70,000	50.00%	35,000
Debt P&R on School Buildings	2,171,271	100.00%	2,171,271
Capital	306,500	100.00%	306,500
Total In-Kind Education Expenses included in the General Government Budget			$11,064,353

Mayor Allyn went on to explain that the School Nurses and School Health Aides expenses were once again included in the General Government budget for the final year of the contract. With the closure of Ledyard VNA, Ledyard was no longer in the nursing business at which time, nurses/ aides would be included in the Board of Education budget for Fiscal Year 2027/2028. This department represents roughly $600,000 in annual expense that currently resides within the General Government budget ledger. .

Budget Breakdown

Including In-Kind

General Government
$20,813,981
28.20%



Board of Education
(Including In-Kind)
$52,996,688
71.80%

Mayor Allyn addressed Revenues, noting Ledyard's total Net Grand List value was $1.86 billion, which was substantially lower than their peer communities of East Lyme at $2.81 billion, Stonington at $4.2 billion, and Waterford at $4.44 billion. He stated while Ledyard often benchmarked their Grand List (tax base) to their Southeastern Connecticut peers, it was also important to note their populations compared to Ledyard, per the 2020 US Census as follows: Stonington 18,347 +226%; East Lyme 18,385 +51.6%; and Waterford 19,603

+241%. He stated these communities Grand List values also had a 10% higher median household income than Ledyard (ability to pay). He noted that he did not include Montville or Colchester's data because Montville obtained an extension of time from the State to complete their Property Revaluation; and Colchester would be starting their Property Revaluation shortly.

Mayor Allyn stated Ledyard's Grand List growth has lagged for many years; explaining that Growth Stagnation is and has been their Achilles Heel for many decades; since large scale growth in the 1960's that was the result of shipbuilding. He stated that Grand List growth would allow for a more even distribution of the tax burden, as taxes were spread across Industrial, Commercial and Residential segments. He stated that each of the town's Grand Lists as noted above had a far greater proportion of Commercial/industrial valuations, lessening the tax burden on their residential homeowners.

Mayor Allyn noted that Ledyard's Grand List increased by a collective 42.21% after the 2025 Property Revaluation. He stated while residential real estate segments increased dramatically with the overall real estate valuations up 50.74%, that tax exemptions also increased substantially by 107.71%; explaining that one key driver to this challenging budget was a tax collection decrease as the result of the State of Connecticut's Veterans Exemption Bill (PA 24-45). He stated while this was a well-intentioned piece of Legislation, it came in the form of another unfunded mandate; which was one of more than 1,400 in Connecticut, and amounted to a net tax revenue loss of more than $1,000,000, based on $28,312,300 in currently exempt assessed value (based on prior revaluation). In addition, Ledyard's Commercial and Industrial valuations remained flat, further impacting taxation explaining that the loss would be absorbed by the other segments. He also reported that the Motor Vehicles values increase by 6.13%, while exemptions for the same increased by 43.66%. However, they were hopeful that Raised House Bil #5407 would be approved and the State would reimburse Municipalities 100% for the loss of tax revenues.

Mayor Allyn explained that the State of Connecticut model was a regressive, tax heavy funding model; noting the following:

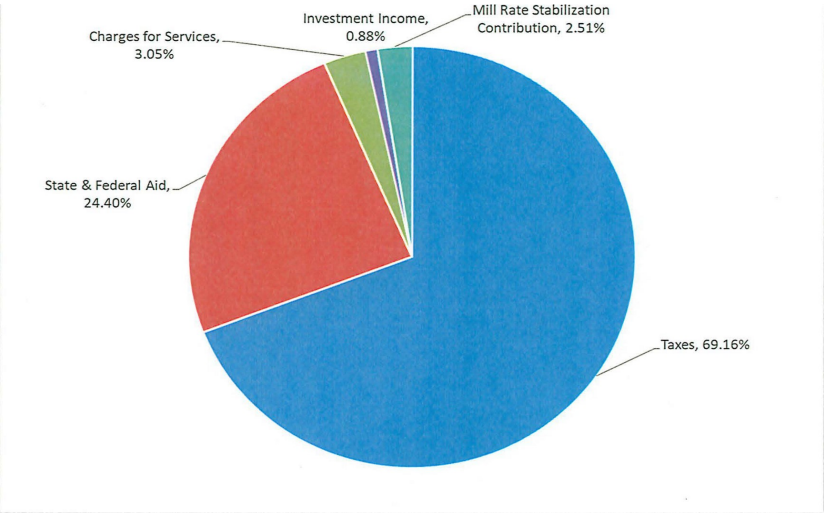
- Property and Motor Vehicle Tax being the largest source of revenue to support Municipal functions.

- Federal and State Aid that was primarily for education was their second largest revenue source.

Mayor Allyn noted that the State Budget was currently in negotiations; however; he stated early indications point to another year of level funding, which translates as a reduction in funding to municipalities, due to inflationary pressures and increased costs for fuels, insurance, wages and electricity.

Mayor Allyn stated ***Investment Income*** from Reserve Accounts continues to generate positive income due to the current interest rate environment, and the interest funds were used to help mitigate cost increases. However, he stated that interest rates were subject to change.

Proposed Fiscal Year 2026/2027 Revenues



Mayor Allyn stated over time, Ledyard has maintained a lean Fund Balance (aka "Rainy Day Fund"). Fund Balance currently sits at 7.43% of their total annual projected operating expenses. They do not utilize Fund Balance in this proposed budget; explaining that the May 23, 2018, Fund Balance Policy called for an increase in Fund Balance to 10% by 2037. He explained that maintaining an adequate Fund Balance was a key determinant in long-term borrowing (Capital Projects such as Schools, Roofs, Police Department)

Mayor Allyn proceeded by presenting an overview of proposed Budget as follows:

Proposed Fiscal Year 2026/2027 Budget Summary (General Government and Board of Education)

- Fiscal Year 2026/2027 proposed combined budget total amount was in the total amount of $73,811,669 which was an increase of $3,434,407 or 4.88% over the current year's budget.
  - General Government: $20,813,981; an increase of 2.35% (0.22 mils); or 28% of total combined budget (Not including Healthcare Costs or Capital);
  - Board of Education: $52,996,688; an increase of 3.63% (0.79 mils); or 71.8% of total combined budget) (Not including Healthcare Costs or Capital);
  - Overall Healthcare costs increased by 10.43%, or $891,210 (0.48 mills);
  - The proposed contribution to fund Town-Wide Capital increased by 51.73% or $609,208 (0.22 mills).

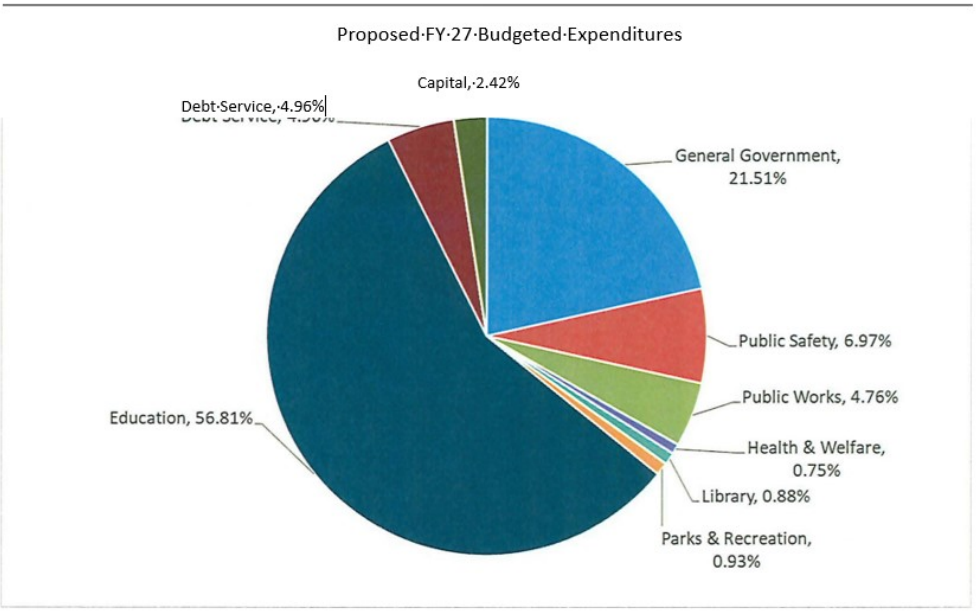
Proposed Budget Overview:

Mayor Allyn stated the Fiscal Year 2026/2027 Expenses were made up of the following:

Description	Revised FY 25/26	Proposed FY 26/27	Increase Decrease	% Change
General Government	14,745,171	15,876,497	1,131,326	7.67%
Public Safety	4,948,901	5,141,010	192,109	3.88%
Public Works	3,371,286	3,516,761	145,475	4.32%
Health & Welfare	512,490	550,188	37,698	7.36%
Library	641,958	652,651	10,693	1.67%
Parks & Recreation	668,985	689,999	21,014	3.14%
Education	40,462,242	41,932,335	1,470,093	3.63%
Debt Service	3,847,450	3,664,241	(183,209)	(4.76%)
Capital	1,177,779	1,786,987	609,208	51.73%
TOTALS	**$70,376,262**	**$3,434,407**	**$3,434,407**	**4.88%**

Mayor Allyn stated the Fiscal Year 2026/2027 Expenses were made up of the following:

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Mayor Allyn noted the General Government continues tight management of their expenses, seeking reductions where possible, noting that regionalizing efforts with the Tax Assessor and Public Works Mechanic (to Preston) have been positive. In addition, Ledyard also purchased a new street sweeper with their neighbors in Preston to save money and to share the expense of a less used machine; noting that the town continues to work toward Department consolidations, noting combining the Tax Assessor's Office with the Tax Collector's Office was working well. He also noted the Land Use Department has continued to use Cloudpermit, the online Building and Zoning Permit Platform to make the permitting process more streamlined for the consumer, completing applications remotely at any hour/day, while streamlining the permit tracking for Town staff has been working well He stated the Town continues to seek additional regional opportunities, while also recognizing few new opportunities exist for continued General Government consolidation and savings, short of a return to some level of County Government. The Connecticut taxation model was outdated, unsustainable, regressive, and proves overly burdensome to taxpayers. Per US News & World Report "*Best States Rankings 2025*", Connecticut ranks as the 10th most expensive state to live, after Arizona and Oregon. In New England, only Massachusetts was cited to be more expensive.

Mayor Allyn note the following:

Top Departments by Expense (excluding fringe benefits)

- ✓ Police /ACO/ Dispatch: $4,135,251 (2.21 mills)
- ✓ Public Works (including trash contract): $3,516,761 (1.89 mills)
- ✓ Fire/Ambulance Services: $1,005,759 (0.54 mills)
- ✓ Parks and Rec / Sr. Center: $689,999 (0.37 mills)
- ✓ Libraries: $652,651 (0.35 mills)

- **Fiscal Year 2026/2027 Budget increases:**

Mayor Allyn provided an overview of the General Government increases that were greater than 5% as follows:

- Employee Expenses an increase of $996,268 or 8.9% included the following:.
  - ✓ Healthcare for Board of Education and General Government (combined increase $891,210)
  - ✓ Salary Benefit Adjustment (up $84,341 – Four Bargaining Units in Negotiations in FY27)

- Capital Improvement Plan an increase of $609,208 or 51.7% included the following:.
  - ✓ Fire Apparatus an increase of $384,305
  - ✓ Heavy Equipment / Large Trucks an increase of $275,000,
  - ✓ Building Capital needs an increase of $100,000; and
  - ✓ Technology upgrades an increase of $139,675.

- Town Council an increase of $72,840; or 33.2% included the following:
  - ✓ Added Grant Writer (new $30,000)
  - ✓ Special Counsel- increase of $30,000 (Federal Indian matters)
  - ✓ Audit Services increase of $10,000 (contract increase).

- Tipping Fees an increase of $50,000 or 10.6%

Mayor Allyn stated in reviewing budget percentage increases was not the whole story explaining that some large percentage increase may be a low dollar amount that would result in a increase that appeared to be high because it was a small budget such as the Historic Districts Commission's $3,439 increase was a 19.4% increase.

- **Employee Expenses**

✓ ***Wages and Staffing*** - Mayor Allyn addressed General Government staffing levels, explaining that most Departments located within the Town Hall remain very lean, with most departments operating with 1.85 FTE's staffed with one or two employees; with the exception of the following: Finance Department, Land Use Department, Police Department with 35 employees including the Emergency Dispatch personnel, and the Animal Control Officer (ACO); as well as the Public Works Department with 18 full-time employees including the Public Works Director.

Mayor Allyn stated that he has also requested that the Mayor's Salary be increased by 8.2% which was effectively a 2% annualized increase. He noted in accordance with the Connecticut Constitutional Amendment of 1982, "*Legislative bodies may authorize a salary increase once during the term of an elected official if (a) the term is four years or longer and (b) the official has served at least two years of that term."* He explained that if the Mayor's Salary increase was approved with the Fiscal Year 2026/2027 Budget that it would remain fixed for the first two-years of the next Mayor's term, before that individual could seek an increase. He stated there were no annual increases, cost of living adjustments, or other compensation the Mayor's Salary. He addressed the importance to increase for the Mayor's Salary to attract future qualified candidates to serve as the Town's Chief Elected Official.

➢ ***Defined Contribution Retirement Plan*** $630,000 (Town Match) an increase of $15,000; or 2.42%. Mayor Allyn stated the Defined Benefit Plan was closed in 2013. He noted that the Defined Contribution Plan was gaining steam with employee enrollment in the Plan and to save for retirement. The increase represented an increase in the employer funding match, and also takes into consideration negotiated contracts that require employee participation at some minimum level, noting that the contractual obligations for the different unions ranged between 6% and 12%. He stated as the town had more people that are moving off of the Defined Benefit Plan; the new staff hired would be participating in the Defined Contribution Plan.

Mayor Allyn went on to explain in reviewing the Town's Retirement Plan, that Ledyard's 90.07% funded rate was considered one of the best in the State. He stated that this continued to be positive news for both our retirees and our taxpayers and a clear indication that the town was managing their legacy costs properly and the allocated funds were being managed well by the private sector. For perspective, the State of Connecticut has $33.6 billion of unfunded pension and retiree healthcare obligations outstanding[5] (highest per capita liability in nation, while Ledyard has $4.2 million outstanding and a conservative assumed rate of return of 6.25%. Ledyard was expected to be fully funded in the next 5-7 fiscal years, while the State expects the same in Fiscal Year 2048. He noted that the State of Connecticut remains in the bottom five states in the Nation in terms of funded pension levels.

- ***The Defined Benefit Plan*** $750,000 an increase of $10,000; or 1.4%. Mayor Allyn explained that the Defined Benefit Plan closed to new enrollees in 2013. He stated this year's allocation was slightly above the amount that was recommended by the Actuary.

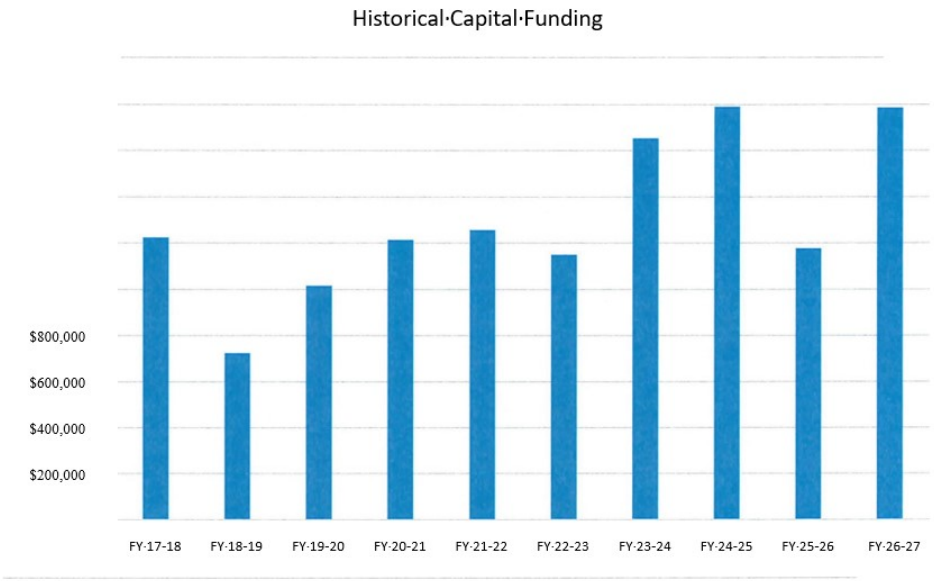
- ***Salary Benefit Adjustment $***110,000 an increase of $84,341 or 328.7% Mayor Allyn stated in the upcoming fiscal year (26/27) the Town had four Collective Bargaining Units that would be negotiated.

- ***Healthcare General Government*** $1,405,500; an increase of $282,600 or 25.2%.

- ***Healthcare Board of Education*** $6,696,500; an increase of $626,710 or 10.3%. Mayor Allyn noted as he addressed earlier this afternoon the Board of Education Healthcare and the General Government Healthcare were being presented separately from the General Government Operating Budget.

- **Capital Improvement Plan (CIP)**

Mayor Allyn provided an overview of the Capital Improvement Plan stating that it included Department's requests totaling $6,237,286. He noted that he reduced the Department's CIP request by $358,860 for a proposed CIP in the amount of $5,878,426 which would require a tax levy of $1,786,987; noting that this was the second highest tax levy for Capital Projects in the last nine years. The Town's Capital Plan included Board of Education Bondable projects and potential Grant funded projects.



- Reserve Funds – Mayor Allyn stated the proposed budget included tax-levied cash set-asides for some facilities maintenance and for the acquisition of new fire apparatus and other large-scale purchases, meaning that some maintenance and future acquisitions of high value equipment would require some level of borrowing. He stated that he began

implementing this type of funding model in the during the fiscal year (fy 20/21). He stated the modification was to provide for the many competing demands for the town's limited municipal resources, including annual road restorations, equipment, vehicles, facility needs, etc.

Mayor Allyn provided an overview of the Capital Improvement Plan Funding Sources as follows:

Taxes	(22.23%)	$1,786,987
LoCIP	(2.24%)	$ 182,572
Town Aid Road (TAR)	(3.65%)	$ 394,282
Municipal Aid Grant	(5.36%)	$ 421,085
Conveyance	(2.27%)	$ 137,000
Transfer in from Other Fund	(61.58%)	$2,956,500
TOTAL		**$5,878,426**

Mayor Allyn noted the CIP included the following:

- ***Critical Needs***
  - $77,175 - Planned technology replacements
  - $100,000 – General Government Building Reserve Rund
  - $197,131- Road Maintenance
  - $900,000 Road Improvements/Restoration
  - Vehicles and equipment and life safety equipment.
    - ✓ $44,360 -Replacement of one Police Cruisers
    - ✓ $384,305 - Emergency Service Apparatus
  - Board of Education Projects (see below)

- ***Road Restoration***

  The Town Road Surface Rating (RSR) issued by Consultant, BETA Engineering, sees that Ledyard's RSR has remained consistent at 85.96 (on a 100-point scale) which was the best road ratings Ledyard has seen. Per the RSR Plan, Ledyard needed to invest $1 million annually to road restoration to maintain a RSR between 83-85. Mayor Allyn explained that the proposed Fiscal Year 2026/2027 Budget funds road restoration at $900,000 — funding which was the same level of funding as the current fiscal year (fy 25/26). He stated determining Ledyard's comfort level in a road rating range was important, with the underlying premise that 90 -100 was neither feasible, nor financially practical. He stated in consulting with Public Works Director Steve Masalin, that the recommendation was to continue the current trajectory, with an annual rating of 83 or better, which they believed would represent an ideal rating for the Town of Ledyard. According to BETA Engineering, Ledyard boasts one of the best road ratings in the area. This budget funds Road Restoration at $900,000 with $99,202 coming from local tax dollars.

- ***Police Cruiser Replacement***

  The plan also recommended the replacement of one police cruisers, which was down from previous years in which the town replaced two police cruisers. Mayor Allyn explained an internal Policy that was implemented serval years ago would keep the cruisers on the road with milage up-to and including 130,000 (previously disposed of cruisers at or near 100,000 miles). The total cost to acquire and outfit each new cruiser today was slightly more than $43,360.

- ***Board of Education Capital Improvement Projects include:***
  - $600,000 - Ledyard Middle School Cafeteria Expansion
  - $140,000 - Juliet W. Long Classroom renovations
  - $140,000 – District wide HVAC Maintenance
  - $70,000 – Replacement of one Pick-up Truck- Central Office

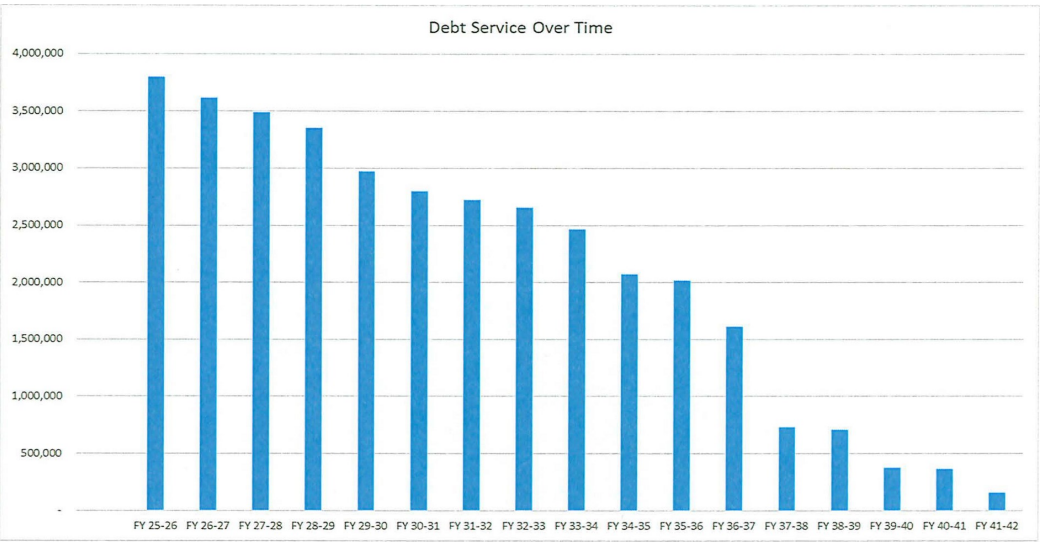
Mayor Allyn noted the Fiscal Year 2026/2027 Budget Booklet included a list of all of the Capital Projects and their expenditures.

- **Debt Service**

Mayor Allyn explained that Debt Service repays borrowed funds (debt issued). He stated that the town's current outstanding debt was for the following projects: Ledyard Middle School, Gallup Hill School, Ledyard Police Station, and Clean Water Funds for water main extensions.

Mayor Allyn went on to explain the Total Debt Service for Fiscal Year 2026/2027 required $3,664,241which represents a decrease of $183,209; or -4.89 from the current fiscal year (fy25/26).

One Mil of taxes = $1,854,535
To increase or decrease the mil rate by one tenth of a mil (0.10) requires EITHER new revenue of $185,436 OR reduced spending of $185,436.



- **Mil Rate**

Mayor Allyn stated the proposed Fiscal Year 2026/2026 Budget assumes a 26.67 mil rate which represented a $3,434,407 dollar increase and a 0.89 mil increase over the current year (fy 25/26). He stated the Budget as proposed, required the use of multiple financial tools to assist in offsetting increased costs, including the Mil Rate Stabilization Fund ($1,854,535).

One Mil of Taxes = $1,854,535
To increase or decrease the mil rate by one tenth of a mil (0.10) requires either new revenue of $1,854,535; OR reduced spending by $1,854,535.

Mayor Allyn concluded his presentation by noting the Fiscal Year 2026/2027 would be final year of the State's biennial budget. He explained that mid-cycle budget adjustments may occur in the legislature but that it was too soon to know the effect. He stated that Fiscal guardrails prevent additional funding to municipalities without removal of other programs; noting that the State has level funded Municipalities for six straight years despite continued inflationary pressures, although inflation was easing. He stated that he would continue to track legislation and how it may impact Ledyard, particularly with regard to the 1,400 unfunded mandates. He noted recent examples of such unfunded mandates included the 100% Permanently and Totally Disabled Veterans' 100% Tax Exemption, Early Voting; and MS-4 Stormwater Monitoring. He noted collectively, these three unfunded mandates cost Ledyard roughly $1,250,000.

Mayor Allyn stated in seeking the most efficient local government for Ledyard, that he would continually ask "*What is the role of local government?" What must we provide, what could we provide; and what should be provided by others?* In doing so, he works to continue to refine what local government must provide their residents in an effort to mitigate some of the cost burden to all residents. He stated the Town-wide Trash /Recycling Collection was a continuing example of what purchasing power can do for their residents.

Mayor Allyn deferred to Town Staff to review their Department's Budget Proposals.

2:45 p.m. Mayor's Office

Mayor Allyn introduced Executive Assistant Jessica Michaud, noting that she joined the Town Hall staff on February 24, 2026.

Department 10110201- Mayor's Office
Mayor proposed $214,952; an increase of $2,322 or 1.1% over the Fiscal Year 2025/2026 budget.

The Mayor's Executive Assistant and Office Assistant hours were increased to take on additional responsibilities and duties regarding administrative work for the Public Works Department.

Department 1011023 – Administrative Support
Mayor proposed $127,300 and increase of $800, or 0.6% over from the Fiscal Year 2025/2026 budget.

Department 10110205 – Legal Services (Town Attorney)
Mayor proposed $20,000; a no change from the Fiscal Year 2025/2026 budget.

Department 10110209 – Property Insurance (Liability Insurance) –
Mayor proposed $572,250; an decrease of $8,875 or -1.5% from the Fiscal Year 2025/2026 budget.

10110211 Health District – Mayor proposed $125,451; an increase of 3.9% over the Fiscal Year 2025/2026 budget.

10110207 Probate - Mayor proposed $10,000; no change from Fiscal Year 2025/2026 budget.

➢ ***Mayor's Office No Capital Improvement Requests Fiscal Year 2026/2027***

3:15 p.m. Finance Department – Finance Director Matthew Bonin

❖ **Department 1011201 – Finance Office – Finance Director Matthew Bonin**

Mayor proposed $556,795 a decrease of $4,305 or -0.80% from the Fiscal Year 2025/2026 budget.

➢ ***Finance Department No CIP Requests Fiscal Year 2026/2027***

❖ **Department 10112111 – Assessors Office – Finance Director Matthew Bonin**

Mayor proposed $189,508; an increase of $2,545 or 1.4% over the Fiscal Year 2025/2026 budget.

➢ ***Assessor Capital Improvement Plan Requests – Finance Director Matthew Bonin***

Revaluation $50,000
Revaluation of real property was required by state statute to be conducted every five years. The last revaluation was effective October 1, 2025. Allocate $50,000 in sinking fund for the 2030 Revaluation.

Total Assessor's Office CIP Fiscal Year 2025/2026 $30,000

❖ **Department 101112131 - Tax Collector – Finance Director Matthew Bonin**

Mayor proposed $163,222; an increase of $1,919 or 1.2% over the Fiscal Year 2025/2026 budget.

➢ ***Tax Collector's Office No Capital Improvement Requests Fiscal Year 2026/2027***

3:30 p.m. Human Resources – Administrator of Human Resources Christine Dais

Department 10110251 Human Resources
Mayor proposed $132,736 decrease of $7,064 5.1% from the Fiscal Year 2025/2026 budget.

Employee Expenses Department 10110253 – Administrator of Human Resources Christine Dais

Mayor proposed $12,215,100; an increase $7,064 or 8.9 over the Fiscal Year 2025/2026 budget.

- Account #10110253-52000 (General Government Healthcare) $1,405,500 an increase of $282,600 or 25.2% over the Fiscal Year 2025/2026.

Mayor Allyn noted as he explained earlier this afternoon the Board of Education's Healthcare costs and Board of Education Retirees Healthcare costs have been returned to the Board of Education's side of the ledger. However, he stated that these expenses were part of the overall budget.

- Account 10110253-52100 (BOE Healthcare) $6,696,500; an increase of $626,710 or 10 % over the Fiscal Year 2025/2026.

- Account 10110253-52106 (BOE Retiree Healthcare) $525,000; no change from the Fiscal Year 2025/2026.

- Defined Contribution Plan $630,00; an increase of $15,000 or 2.4% over the Fiscal Year 2025/2026 Budget. (Account #10110253-53210). Ms. Dias stated this represented the funding for the employer's match. She stated with the closing of the Defined Benefit Plan in 2013 that negotiated contracts require employee participation at some minimum level in the Defined Contribution Plan as employees plan and save for retirement. Therefore, she stated that they would continue to see the Town's contribution increase going forward, noting that some employees were contributing up to 12% of their salary.

➢ ***Human Resources Dept. No CIP Requests Fiscal Year 2026/2027***

3:45 p.m. Public Works/Town Engineer Steve Masalin

Public Works Director Department -Administration 10140101 –
Mayor proposed $233,701; an increase of $9,701 or 4.5% over the Fiscal Year 2025/2026 budget.

Highway Department 10140103 –
Mayor proposed $1,310,089; an increase of $40,555 or 3.2% over the Fiscal Year 2025/2026 budget.

Vehicle Maintenance Department 10140105 –
Mayor proposed $380,471; an increase of $10,177 or 2.7% over the Fiscal Year 2025/2026 budget.

Road Upkeep Department; 10140107
Mayor proposed $169,800;an increase of 14,692 or 9.5% over the Fiscal Year 2025/2026 budget.

Property Maintenance of Town Buildings Department 10140111 –
Mayor proposed $89,500 an increase of $950; or 1.1% over the Fiscal Year 2025/2026 budget.

This budget provides for critical building improvements

Sanitation Department 10140113 –
Mayor proposed $1,343,200; an increase of $69,400 or 5.48% over the Fiscal Year 2025/2026 budget.

- ***PUBLIC WORKS REQUESTS – PUBLIC WORKS DIRECTOR STEVE MASALIN***

Heavy Equipment Reserve Fund $85,000
This account needed to be funded annually to meet long-term replacement needs in accordance with the equipment replacement plan. Funds were appropriated at a rate necessary to meet the anticipated future refitting and/or replacement.

Large Truck Reserve Account $190,000
This account needed to be funded annually to meet long-term replacement needs of the large dump truck fleet. Originally, funding was sought to meet a 15-year replacement cycle for each of the trucks in the fleet.

Light Equipment Reserve Fund $18,000
This account funds long-term requirements in accordance with minor equipment upgrade and replacement needs. This involved a large variety of light/small equipment assets.

Small Truck Reserve Fund $42,500
This account needed to be funded annually to meet long-term replacement needs in accordance with the equipment replacement plan. A combination of internal reassignments of assets and new purchases continue to be undertaken to efficiently utilize the fleet.

Pooled Vehicle Reserve fund $15,000
This account needs to be funded annually to meet long-term replacement needs in accordance with the equipment replacement plan. The State of Connecticut has privatized its sale of surplus vehicles and items, which has severely curtailed the town's ability to obtain lightly used vehicles at a low cost.

Beverage Container Surcharge-Street Sweeper $12,000
This account needs to be funded annually to meet long-term replacement needs in accordance with the equipment replacement plan. Funds are appropriated at a rate necessary to meet the anticipated future refitting and/or replacement of the Department's sweeper.

Ledyard has entered into an Memorandum of Agreement (MOA) to partner with the Town of Preston to purchase a sweeper to meet the needs of both towns. Capital funds for this purchase will substantially come from the "Nip" fund revenues. In out years, the Town would set aside reserve funding in an amount, coupled with the "Nip" revenues and Preston contribution, to purchase a new sweeper outright when replacement would be due.

Municipal Building Reserve Fund $100,000
This fund provides for ongoing capital level renovations and life-cycle maintenance for the Town's non-BOE municipal buildings. Maintenance and renovations were based on a combination of factors, including facility age, inconsistent capital investment and normal maintenance needs.

Road Maintenance	$197,141

Road maintenance for routine repairs, etc., funding to come from Town Aid Road (TAR) Grant funding

Road Restoration Fund	$900,000

Road restoration, reconstruction and resurfacing was programmed through a systemic plan derived through a comprehensive assessment and evaluation of the condition of all Town roads. From 1988 to 2008, the source of funding for this program was through bonding. Currently the town has a Road Surface Rating (RSR) 85.6 based on a scale of 100, which was reasonable. To continue to maintain the roads at 83-85, which was a reasonable level $1,000,000 annually was required.

Whitford Brook Watershed	$2,800,000

Repair and/or replacement of several road and dam infrastructure components in the Whitford Brook Watershed along Lantern Hill Road.

This capital project has grown beyond the replacement of the bridge over Whitford Brook at the Ledyard-Stonington Town Line to include repairs to dams and culverts associated with Long and Bush Ponds. The replacement needs for the bridge have been longstanding, but efforts to secure adequate funding through a coordinated effort with Stonington have been unsuccessful. At the same time, inadequacies at the Long and Buch Pond discharges have emerged as more pressing as seen in the results of the March 2010 flooding event.

As a result of a successful effort to secure funding from the State, a special grant of $3M was earmarked to meet a broad range of these needs. Additionally, a Local Bridge Program Grant has been secured for the bridge in the of 50% of replacement costs.

Parallel efforts are in motion for bridge construction on one hand and design of dam and related culverts at Long and Bush Ponds. The ultimate construction for these components is dependent on securing additional funding in excess of $7 million.

Total Public Works	***CIP Fiscal Year 2026/2027***	***$4,359,641***

4:40 p.m. Budget Work

During the work sessions the Finance Committee asked questions about line items in each category on the agenda. The Committee also explained to each Department that should there be any changes in State Revenues proposed by the Governor's Budget, that they may want to meet again with the Finance Committee to offer alternatives, suggestions and recommendations as the Finance Committee works to put forwarded a recommended Fiscal Year 2026/2027 Budget.

The Finance Committee also noted during their review of the information provided by the Departments today that they were pleased to see that Department Heads worked to off-set General Government contractual increases with reductions in other expenses and to continue find efficiencies year after year; and found their "*Excellence Gap*" suggestions to be thoughtful.

IV. ADJOURNMENT

The Fiscal Year 2026/2027 Budget Work Session adjourned at 4:45 p.m.

Respectfully submitted,

Jessica Buhle.
Committee Chairman
Finance Committee

Chairman Gary St. Vil

TOWN OF LEDYARD
CONNECTICUT
LEDYARD TOWN COUNCIL

MINUTES

FINANCE COMMITTEE

741 Colonel Ledyard Highway
Ledyard, CT 06339
http://www.ledyardct.org
Administrative Assistant, Roxanne Maher
(860) 464-3203

FISCAL YEAR 2026/2027 WORK SESSION
MONDAY, MARCH 9, 2026; 2:00 P.M.
HYBIRD MEETING FORMAT
VIDEO CONFERENCE & IN-PERSON
COUNCIL CHAMBERS, ANNEX BUILDING

DRAFT

I. CALL TO ORDER – The Work Session was called to order by Committee Chairman Councilor Buhle at 2:00 p.m. She stated that due to a work commitment that Councilor Saccone would be joining the meeting shortly.

Councilor Buhle welcomed all to the Video Conference Meeting; and he noted that the remote meeting information for the Town Council Finance Committee Budget Work Session and members of the Public to participate in this afternoon's meeting was available on the Agenda that was posted on the Town's Website – Granicus/Legistar Meeting Portal.

II. ROLL CALL –

Attendee Name	Title	Status	Location
Jessica Buhle	Town Councilor	Present	In-Person
Carmen Garcia-Irizarry	Town Councilor	Present	Remote
Tim Ryan	Town Councilor	Present	In-Person
Gary St. Vil	Town Council Chairman	Present	Remote
April Brunelle	Town Councilor	Present	Remote
(Earl) Ty Lamb	Town Councilor	Present	In-Person
Fred Allyn III	Mayor	Present	In-Person
Matthew Bonin	Finance Director	Present	In-Person
Ian Stammel	Assistant Finance Director	Present	In-Person
Jim Mann	Director of Emergency Mgt/Fire Marshall	Present	In-Person
Steve Holyfield	Administrator of Emergency Services	Present	In-Person
Jon Mann	Ledyard Center Fire Chief	Present	In-Person
Jeff Erhart	Gales Ferry Fire Chief	Present	In-Person
John Rich	Police Chief	Present	In-Person
Kenneth Creutz	Police Captain	Present	In-Person
Paula Smith	Chief of Dispatch	Present	In-Person
Heather Haddon	Animal Control Officer	Present	In-Person
Ed Lynch	Water Pollution Control Authority Chairman	Present	In-Person
Mike Dremiller	Economic Development Commission Member	Present	In-Person
Jeff Ellinberger	Resident	Present	In-Person
Colleen Lauer	Social Services Board	Present	Remote
Lee Ann Berry	Resident	Present	Remote
Roxanne Maher	Administrative Assistant	Present	Remote

III. PRESENTATIONS

DEPARTMENTS' PROPOSED FISCAL YEAR 2025/2026 BUDGET

2:00 p.m. Fire Marshall Jim Mann

Department 10120301

Mayor proposed $102,690; No change from the Fiscal Year 2025/2026 budget.

- **Fire Marshall No CIP Request Fiscal Year 2026/2027**

2:05 p.m. Emergency Management Director Jim Mann

Department 10120401 Emergency Management

Mayor proposed $20,450; no change from the Fiscal Year 2025/2026 budget.

- **Emergency Management No CIP Request Fiscal Year 2026/2027**

2:10 p.m. 10120401 Administrator of Emergency Services Steve Holyfield

Department 10120401 Administrator of Emergency Services

Mayor proposed $519,692; an increase of $ o$31,758r 6.5% over the Fiscal Year 2024/2025 budget.

- ***Admin Emergency Service Capital Requests***

Automated External Defibrillators	$9,450

The Town owns and maintains 38 Automatic External Defibrillators. These defibrillators are assigned to both of the fire companies, the police department, and the Ledyard Schools. Each school has at least one public-accessible unit. An increase of $275.00 over the Fiscal Year 2025/2026 Capital Improvement Plan (CIP) Budget.

Fi re Apparatus Replacement	$362,552

The Fire Apparatus replacement fund was revised in Fiscal Year 2021/2022 and represented a preliminary estimate for the replacement of all fire apparatus in the fleet projected out through Fiscal Year 2039-2040. An increase of $21,753 over the Fiscal Year 2025/2026 Capital Improvement Plan (CIP) Budget.

Total Admin Emer Serv CIP Fiscal Year 2026/2027 $372,002

2:15 p.m. Ledyard Center Fire Chief Jon Mann and Administrator of Emergency Services Steve Holyfield

Department 10120501 Ledyard Center Fire Department

Mayor proposed $132,000; an increase of $2,500; or 1.9% over the approved Fiscal Year 2025/2026 budget.

- ***Ledyard Center Fire Department CIP Requests***

Firefighter Personal Protective Equipment	$15,000

The CIP budget item continues with the necessary turnout gear replacement and procurement for existing and newly recruited firefighters. The Ledyard Fire Company has experienced a surge in membership due to aggressive recruiting this year.

Fire Hose replacement	$3,000

The Ledyard Fire Company currently loses 2-5 foot lengths of hose per year due to the age of the hose during annual testing. This funding will allow the department to replenish the lost hose. Due to the cost of the hose it was not feasible to fund this expense through the operational budget.

SCBA Replacement	$12,000

Recently the town of Ledyard received a grant for both fire companies' self-contained breathing apparatus (SCBA's). The SCBA's are a critical piece of safety equipment to allow firefighters to work inside hazardous environments.

Thermal Imagining Camera	$3,000

The Ledyard Fire Company currently has two thermal imaging cameras which were over 10-years old and are starting to show their age. This funding would the Fire Department to purchase two new cameras. These cameras allow firefighters to view heat sources in a room or through a wall which aids in locating fires that can't be seen. They also assist with searching for people whether in a fire or in the woods

Portable Radios and Pagers	$5,000

The Town was recently awarded a grant for new radios for both fire companies. The grant was able to cover the initial set of radios to cover the fire companies to get started for each riding position. This capital request would allow the fire company to purchase additional radios to ensure each officer has one issued. Also their operations may require the incident commander to utilize two radios to ensure proper communications. Currently there was a chance that every interior firefighter may not have a radio, it is recommended for all members working interior to have a radio in case of an emergency, this will help stop that gap.

This request will also cover pagers for the members. Pagers are a tool that alerts members when a call comes in and are vital to our operations to ensure all available members are alerted. The average cost for a pager is $700 so it would be extremely difficult to obtain them through the normal operational budget. Our current pagers will need to be replaced to utilize the new state frequencies we are operating on.

R-13 New Engine Equipment $12,000

The Ledyard Fire Company is getting ready to go to bid to replace one of our apparatus, it will take 3-4 year before they receive the new apparatus. While the Fire Department would be using most of the equipment they currently have, that because some of the equipment was old it needed to be replaced to ensure they have the proper working equipment on the apparatus. Additionally some of the items cannot be moved from the old apparatus due to its age and what is required to power them. This capital request would cover the necessary equipment needed to be replaced for the new apparatus. This project would take about 5-years to fund properly. Items included in the scope were battery powered extrication equipment, battery powered ventilation fan and small hand tools.

Hurst Battery Tools $12,000

The Ledyard Fire Company was continuing to work on a Fleet Reduction Plan. One tool needed to help achieve this goal was a Battery Hydraulic Ram. The current Hydraulic Ram was located on the Rescue Engine and was almost 25-years old. The Ram also required a gas powered hydraulic pump to use the Ram which also required firefighters to extend hoses to power the Ram. The new ram was a self-contained unit which would allow crews to utilize the Ram anywhere and not be confined to the length of the hoses. Engine R-11 has been being converted into their Rescue Engine to phase out the rescue, the other hydraulic tools have been replaced by battery power and are on the engine. The primary use of the Ram was another tool for extricating patients from vehicles after an accident.

Total LCF CIP Fiscal Year 2026/2076 $57,000

2:30 p.m. Ledyard Center Fire Chief Jeff Erhart and Administrator of Emergency Services Steve Holyfield

Department 10120551 GFFD – Gales Ferry Fire
Mayor proposed $230,927; an increase of $4,833 or 2.13.2 over the Fiscal Year 2025/2026 budget.

- ***Gales Ferry Fire Company Capital Requests***

Firefighter Personal Protective Clothing (PPE) $16,000

Required by OSHA, protective clothing must now be rotated out for interior firefighting every 10 years under the new National Standards. To save PPW costs the Gales Ferry Fire Department rotates out the 10-year old clothing to non-interior qualified firefighters. This funding was also used to purchase personal protective clothing for new firefighters. The 10-year life span was dictated by NFPA Department required by the State.

Communications Equipment No Funding Requested

No funding was requested for Fiscal Year 2026/2027

$5,000 was requested for the five-year Projection (starting in Fiscal Year 2027/2028).
Funding for the normal replacement of handheld radios. Radios are constantly changing for greater coverage and communication.

Firefighting Equipment — No Funding Requested

Firefighting equipment must be cycled out on a regular basis. This funding would allow for the purchase of newer state of the art equipment to keep pace with news National Fire Protection Association (NFPA) standards.

Breathing Air Bottles — No Funding Requested

No funding was requested for Fiscal Year 2026/2027

Funding has been requested for the five-year Projection (starting in Fiscal Year 2027/2028 as follows: FY 28 - $5,000; FY 29-$6,000; FY 30-$6,000; FY 31- $7,500; FY32- $7,500)

Per the Department of Transportation Firefighting breathing air bottles have a 15-year life "end of use". The replacement of the bottles are within National Fire Protection Association (NPPA) standards and Department of Transportation Regulation. SCBA bottles were required to be hydrostatically (pressure) tested every five years and must be replaced when the bottles fail the service test or reaches 15-years old. The current SCBA bottles were placed in- service in bulk in 2017.

As the end of life on this equipment approaches (FY2031/2032), the Fire Department would pursue grants again to possibly pay for a majority of this cost.

Self-Contained Breathing Apparatus (SCBA) — No Funding Requested

No funding was requested for Fiscal Year 2026/2027

Funding has been requested for the five-year Projection (starting in Fiscal Year 2027/2028 as follows: FY 28 - $15,000; FY 29-$15,000; FY 30-$6,000; FY 31- $18,000; FY32- $20,000; FY 33-$20,000).

Funding for replacement of self-contained breathing apparatus which provides firefighters clean air to breath while operating in hazardous environments including fires, hazardous materials incidents, as smoke filled environments. These apparatus are required by Occupational Safety and Health Administration (OSHA) and National Fire Protection Association (NFPA) standards, which are updated to provide updated technology and safety standards. These units are required to be replaced at given intervals based on NFPA requirements.

These are high-cost items that continue to rise in cost as technology and safety standards are advanced. Early saving for these costs prevents a large amount of funding needed to be obtained when these units reach their end of service life.

Compressor, Breathing Air — No Funding Requested

The breathing air compressor produces certified, safe breathing air for firefighters as required by law. Their current compressor 20-years old and coming to the end of its useful life.

No funding was requested for Fiscal Year 2026/2027.

This capital project was fully funded in 2025 with a state grant received by Gales Ferry Fire Company directly. The Fire Department would hold off on funding this project for 5-10 years (2030-2035).

Jaws of Life Rescue Tools No Funding Requested

Replacement for the out-of-date equipment (Jaws of Life) used in the rescue and extricating of victims involved in motor vehicle accidents and other hazardous scenarios. The Rescue Tool (aka "Jaws of Life") tools are becoming outdated and obsolete given modern advances in over-the-road vehicle construction and technology. The automotive industry is constructing vehicles from higher strength steel throughout the industry. Additionally, much of the existing equipment is approaching the end of its life; parts may become scarce to repair existing units.

$4,000 was requested for the five-year Projection (starting in Fiscal Year 2027/2028).

Fire Station Generator Replacement No Funding Requested

The Gales Ferry Fire Station's emergency generator was used for powering the building during outages and for the apparatus/equipment emergency readiness. In addition, the Fire Station was used for a warming and cooling station for town residents during power outages and major storms, the generator was vital to keep the public safety infrastructure powered at all times.

This capital project was fully funded in 2025 with a state grant received by Gales Ferry Fire Company directly. We will hold off on funding this project for a project 5-10 years (2030-2035).

Station Exhaust Removal System Replacement No Funding Requested

No funding was requested for Fiscal Year 2026/2027

Request funding be transferred from two CIP2026 Projects (Station Emergency Generator and Breathing Air Compressor) that were funded fully by a grant. If permitted, $89,910.32 would be funded for this year. No additional amount would be requested for FY27.

This system was originally installed in June of 2000. It has had repairs done in the past and currently has minor issues with activating when the fire apparatus start and return. This Project would remove and replace an existing exhaust removal system located at Gales Ferry Fire Company. This would fund removing all existing equipment that would not be able to be used as well as the installation and labor for a brand new system adapted to the current and future apparatus of the fire department.

$4,000 was requested for the five-year Projection (starting in Fiscal Year 2027/2028).
Funding for the normal replacement of handheld radios. Radios are constantly changing for greater coverage and communication.

Fire Hose No Funding Requested

This capital funding request will manage the costs associated with the systematic replacement of aging and failed fire hose; purchase of new hose compliant the National Fire Protection Association (NFPA) standards on fire hose. The fire hose was tested annually per the (NFPA).

Total GFFD CIP Fiscal Year 2026/2027 $16,000

2:45 p.m. Animal Control Officer (ACO) Police Chief John Rich

Department 10120105 ACO

Mayor proposed $112,843; a increase of $10,535; or 10.3% over the Fiscal Year 2025/2026 budget.

➢ ***Animal Control Capital Improvement Plan Requests***

ACO Vehicle Reserve $2,000

Reserve fund for planned replacement of ACO Vehicle. The ACO Vehicle was newly replaced in FY24.

Total ACO CIP Fiscal Year 2025/2026 $2,000

3:00 p.m. Emergency Dispatch Center - Paula Smith and Police Chief John Rich

Department 10120103 Emergency Dispatch Center

Mayor proposed $711,165; a decrease of $2,735 or -0.4% from the Fiscal Year 2025/2026 budget.

The Group discussed the budget overrun of the Dispatch Salaries Account, noting that the turnover in staffing was a challenge.

➢ **No Dispatch CIP Fiscal Year 2026/2027 (See Police CIP)**

3:15 p.m. Police Chief John Rich and Captain Kenneth Creutz

Department 10120101 Police Department
Mayor proposed $3,311,243; an increase of $145,218 or 4.6% over the Fiscal Year 2025/2026 budget.

The Finance Committee and Chief Rich discussed: (1) Overtime costs; (2) Staffing; (3) Vehicle replacement schedule; and (4) New Officers coming in at lower salary step than the retiring officers; (4) DARE Program - Using the National Opioid Settlement Funding for the man-hours to administer the DARE Program in the Schools..

➢ ***Police Department Capital Improvement Plan (CIP) Requests***

CALEA Accreditation Reserve No Funding Requested

Public Act 20-01 requires all CT police agencies to obtain CALEA accreditation by year 2025. CALEA was the Commission on the Accreditation of Law Enforcement Agencies Accreditation. The accreditation process involved a year long process.

In 2025 Ledyard was randomly chosen out of the entire State of Connecticut as the first town to undergo the CALEA Accreditation and were Awarded the Tier 2 and the Tier 3 Accreditation for meeting state-level benchmarks in training and operation.

Police Psychological Exam Reserve $1,000

Public Act 20-01 Requires all law enforcement officers to have a psychological evaluation at least once every 5 years.

Flock Safety Cameras $12,00

Flock Safety cameras are automated license plate recognition (ALPR) systems that provide real-time alerts to law enforcement when a vehicle of interest, like a stolen car or one associated with a wanted person, is detected, aiming to assist in crime prevention and investigation.

Police Vehicles $46,360

Planned Replacement of Police Vehicles. The department proposed the replacement of one patrol vehicles in Fiscal 2025/2026 based on current mileage and usage of the patrol fleet.

Order new vehicles July, 2026, for delivery January 2027.

This account is supplemented by revenues from fees the town charges for cruisers at private duty construction details, and from town share of infractions fines for certain moving violations.

In-Car Video $40,000

The Police Department implemented in car cameras in Fiscal Year 2018/2019; and they are nearing end of life. The department requests placing funds in reserve for planned replacement of all 12 in car cameras in FY29.

This project should be considered in conjunction with upgrading the police body-worn cameras and storage systems.

Potential grant funding from the USDOJ COPS Office, technology section, should be explored.

Firearm Reserve Fund $12,600

Funding to outfit new Officers with firearms and associated equipment.

Police Body Worn Cameras $7,020

The Police Department implemented body-worn cameras in Fiscal Year 2021/2022 in accordance with Public Act 20-01; Section 19. The Program required maintenance and software and updates. The cost was $7,050 annually.

Potential grant funding from the USDOJ COPS Office, technology section, should be explored.

Police Body Armor Replacement $8,375

This is a new Capital request for FY27. For the purposes of making the Body Armor purchases and subsequent reimbursement through the Bulletproof Vest Partnership Program (BVP) Grant more transparent and easier to track The Police Department requests allocating the contractually mandated (Section 10.2 of current CBA) funding for body armor as a Capital expenditure.

Annually purchase of up-to five (5) replacement vests with carrier. Note: Body armor has a normal service life of 5-years.

50% of the expenditure is normally reimbursed through the Bulletproof Vest Partnership Program (BVP) Grant via electronic transfer.

Base Station Replacement Reserve	$8,500

Reserve Fund for Dispatch Base Station Radio replacement and repair as needed. This is a reserve fund that has been in effect for several years to update equipment used for police, fire, and EMS emergency communications.

In FY27, this fund will partially support the two fire companies' continuing transition to the Connecticut Mobile Land Radio Network.

Total	**Police CIP Fiscal Year 2026/2027**	**$135,855**

3:45 p.m. Water Pollution Control Authority Chairman Ed Lynch

Chairman Ed Lynch presented the Water Pollution Control Authority's proposed Fiscal Year 2026/2027 Budget as follows:

Water Operations Budget:

Water Operations: $ $1,863.00. an increase of $97,468.20 over the Fiscal Year 2025/2026 Budget.

Mr. Lynch stated that Groton Utilities notified the WPCA that they would be increasing the cost of water by 4% to commence on October 1, 2026. He noted that the WPCA would be scheduling a Public Hearing sometime in April, 2026 to present the 4% water rate increase to the Ratepayers; as it would be included in the upcoming Fiscal Year 2025/2026Water Operations Budget.

Mr. Lynch went to explain the following account lines saw increases; noting that that some debt would be paid off during the current fiscal year:

Account Name	Increase	Decrease
✓ GU Operating Agreement	$ 9,455.00	
✓ GU Customer Service	$ 3,159.15	
✓ Route 12 Water Purchased Used	$50,000.00	
✓ Finance Department Services	$ $7,000.00	
✓ Retirement	$ 5,738.50	
✓ General Obligation Bond Interest		$ 832.00
✓ CWF/DWSFR Loan Principle		$34,355.00
✓ Contingency		$ 476.45

Mr. Lynch and the Finance Committee discussed the following:

- ***Water Rate Increases*** – Mr. Lynch stated every year the WPCA was losing money because when they prepare their Annual Budget hey were guessing. He explained that last year (fy 25/26) Groton Utilities told them that the water rate would be increasing by 4% in October 2025, and possibly a 6% increase in January, 2026. However, he stated that they actually had was 4% in 2025, but in January, Groton Utilities raised the water rate by 11%; therefore, the WPCA was behind by 5%. He stated on July 1, 2026 the Groton Utilities would increase the water rate again by 5%.

  Mr. Lynch stated that 3,333 gallons was the WPCA monthly base minimum; and the monthly bill was about $33.00 per month.

Councilor Buhle stated that her water provider was Southeastern Connecticut Water Authority (SCWA) and that her household used about 8,000 gallons of water quarterly and that her quarterly bill was about $127.00 She stated that SCWA Customers were paying about $9.00 per month or $27.00 more per quarter than WPCA Water Customers; as a comparison. She stated although she did not want to raise water rates unnecessarily, however, she did not want to jeopardize the health of Ledyard's Water System to keep things cheaper than their neighbors.

- ***Water Operations Contract*** – Mr. Lynch stated that the WPCA had a contract with Groton Utilities for their Water Operations and to handle the WPCA's Billing. He stated that he believed the Contract was up for renewal in 2027. He stated that Groton Utilities was interested in taking over the WPCA Water Operations; noting that should Ledyard want to no longer be in the utility business that they would need to think through the transition process. He also noted that now there were rumors that Groton Utilities doesn't want the WPCA Water Operations System because they were losing money with them. Therefore, he stated maybe they would not renew the contract.

- ***Highlands Waterline Breaks*** – Mr. Lynch noted the age of the system stating that Groton Utilities installed shutoff values, noting that last year they spent $138,000 to redoing Thompson Lane, which only had 10 houses. He also noted that there were two other cul-de-sacs in Highlands that they had to make repairs to stating that the system was crumbling and that they were going to have to think about the costs to fix that system.

- ***Lead Survey*** - Mr. Lynch addressed the State Environmental Protection Agency (EPA) required Lead Survey. He stated even though the WPCA had no lead in their system, zero EPA was still going to make the WPCA dig up their lines, noting that this Survey was going to cost $300,000 - $500,000, after 2027, to dig-up the service lines to verify that they do not lead. He stated that this was a lot of money to do something when they already know that they do not have lead.

- ***New Developments*** – Mr. Lynch stated the WPCA signed a commitment for the 76 Condominiums that would be constructed south of here. He stated that he also thought that the WPCA was ready to sign a commitment for the development behind Holdridges.

- ***Fire Hydrants-*** Mr. Lamb stated the cost to replace a Fire Hydrant was $6,000. He stated Groton Utilities was conducting an inventory of Ledyard's Fire Hydrants noting that they were crucial for fire suppression and that many were so old that parts were no longer available to repair them.

- ***Administrative Position*** – The Group discussed the need and importance to have part-time person to provide Administration of the WPCA's day-to day activities such as:

  - Review, verify, and approve invoices for payment.
  - Provide administrative oversight of the Groton Utilities Contract.
    - ✓ Communicate with Groton Utilities
    - ✓ Repair/replace Fire Hydrants
    - ✓ Not being billed for items that were included in the contract, etc.
  - Provide administrative oversight of all phases of Grant Management
  - Improve communication between the WPCA and the Finance Department given all the work the Finance Department does for the WPCA

Assistant Finance Director Ian Stammel stated that the Town was very fortunate to have Ed Lynch serving as the WPCA Chairman. He noted that Mr. Lynch goes above and beyond as a volunteer, stating that they should have a paid staff person to handle a lot of the things that Mr. Lynch was graciously do for the WPCA noting that it should not be the responsibly of a volunteer Commission.

Councilor Buhle stated that they needed to discuss whether the Town should be in the water business, noting that Groton Utilities had the infrastructure, customer service, availability, etc., to needed to maintain their system that Ledyard does not have. Mr. Lynch stated should Ledyard decide it was in their best interest for Groton utilities to take on their Water System and Operations that Ledyard would be required to have a representative attend their water planning and operational meetings. Assistant Finance Director Ian Stammel stated that Ledyard had no staff to support the WPCA's water system and its operations, other than doing some accounting and paying invoices. Councilor Buhle suggested they set a goal to obtain more information with regard to selling their Water System to Groton Utilities, noting with the contract ending in 2027 that this would be a good time to consider their options.

Councilor Ryan noted a few years ago the WPCA conducted a Financial Assessment at the request of Groton Utilities; and he questioned what became of that exercise. Mr. Lynch stated that he would look into it. Councilor Ryan stated that they should look at the situation with Groton Utilities, noting that it might be a win-win.

- ***Revenues*** – Mr. Lynch stated the WPCA had to increase their revenues, noting that they have been bringing in about $130,000 a month in revenue +/-. He stated that it comes up to about a 15% increase. He stated this would be about a $5 increase in the customer's water bill; but that would translate to an $8 increase in their sewer bill, because they were passing the water through the sewer system.

Sewer Operations Fiscal Year 2026/2027 Budget:

Sewer Operations: $744,419.90; an increase of $50,404 over the Fiscal Year 2025/2026 Budget.

It was noted that stated per Ordinance #400-001 that "*The Town Council shall approve the **water system budget**. This shall be provided to the residents at the Annual Town Meeting on the budget."* He explained although the Town Council was interested in the Sewer Operations Budget that per the Ordinance that the Town Council was not required to approve the Sewer Operations Budget, noting that it was provided for informational purposes only.

Assistant Finance Director Ian Stammel stated that he worked with Waste Water Supervisor Steve Banks on transfers, etc.

Councilor Ryan questioned the proposed Sewer Operations Budget Overtime Account noting that it include a 100% increase. Mr. Stammel explained that the Overtime Account included funding for "On-Call Stipend" for when an emergency occurred at the Waste Water Treatment Plant. He stated this account has not been increased for at least ten-years, which was the reason it saw a significant increase. He also explained that when

staff was called in for Emergencies they were paid out of their Salary line, instead of the Overtime line. Therefore, the Overtime Account was being adjusted

4:20 p.m. Budget Work

During the work sessions the Finance Committee asked questions about line items in each budget category. The Committee also explained to each Department that should there be any changes in State Revenues proposed by the Governor's Budget, that they may want to meet again with the Finance Committee to offer alternatives, suggestions and recommendations as the Finance Committee works to put forwarded a recommended Fiscal Year 2026/2027 Budget.

The Committee commented that as they have been working thru the Budget Work Sessions that they were pleased to see that Department Heads worked to off-set General Government contractual increases with reductions in other expenses to find efficiencies. They also noted that it was apparent that the Mayor and his staff were well prepared to answer the Committee's questions and that they appreciated the level of detail they provided.

The Committee agreed to leave their discussion regarding the Capital Improvement Plan (CIP) Budget as part of their wrap-up work, noting that each Department has been reviewing their Capital Requests along with their Operational Budgets; and found their "*Excellence Gap*" suggestions to be thoughtful.
.

IV. ADJOURNMENT

The Fiscal Year 2026/2027 Budget Work Session adjourned at 4:25 p.m.

Respectfully submitted,

Jessica Buhle.
Committee Chairman
Finance Committee

File #: 22-777 **Agenda Date:** 3/18/2026 **Agenda #:** 1.

FINANCIAL BUSINESS REQUEST (FBR)

Motion/Request:
Discussion regarding potential uses for the funding received from the National Opioid Settlement Payments.

Background:
The town is receiving these payments through its participation in the National Opioid Settlement. The town has begun to receive and is expected to receive payments from multiple sources. The payments received to date have been from the Distributor Settlement. The town will also be receiving payments from the Janssen Settlement.

To date Ledyard has received $53,1134.19 (Perdue Pharma) from the National Opioid Settlement. He stated Ledyard has filed their second submission which was from Teva, Allergan, Walgreens, CVS and Walmart.

Funding received from the National Opioid Settlement was being deposited into Account #20810201-58206-24206 (National Opioid Settlement).

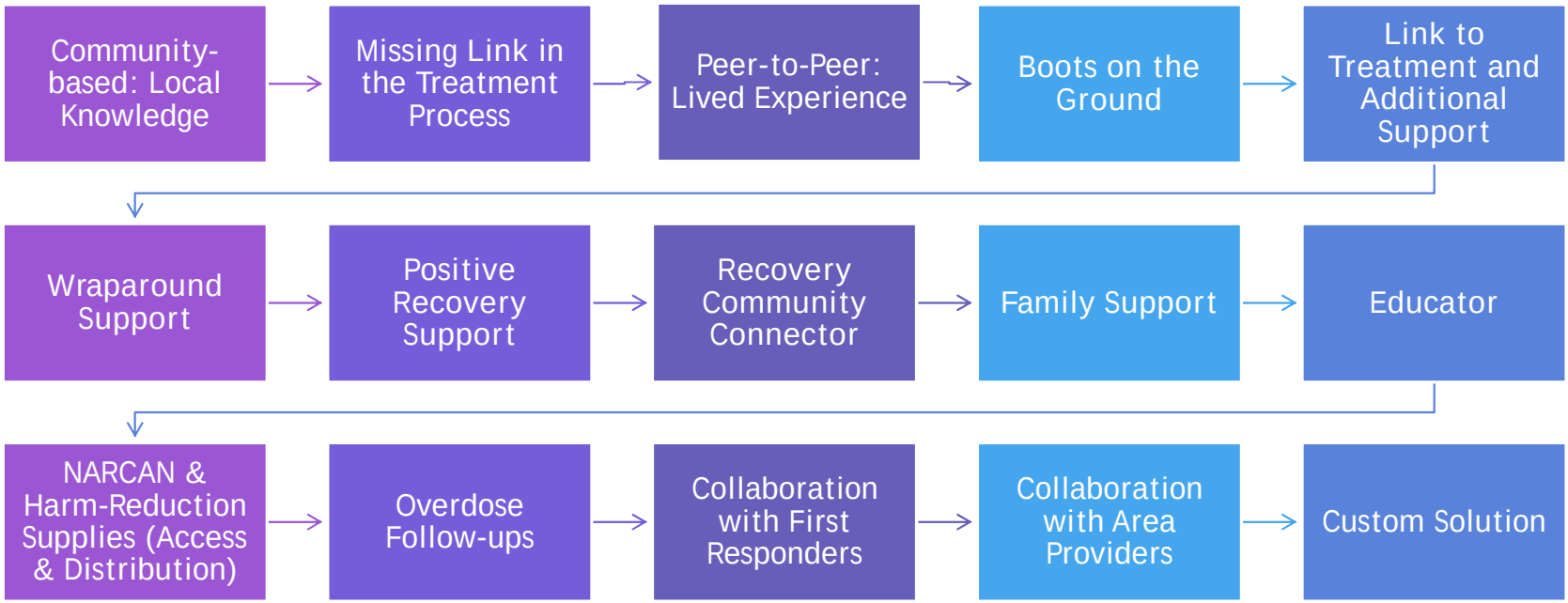
Funds are to be used exclusively for opioid abatement purposes, including, but not limited to, expanding access to opioid use disorder prevention, intervention, treatment, and recovery options, etc.

The Following Allocations have been made:

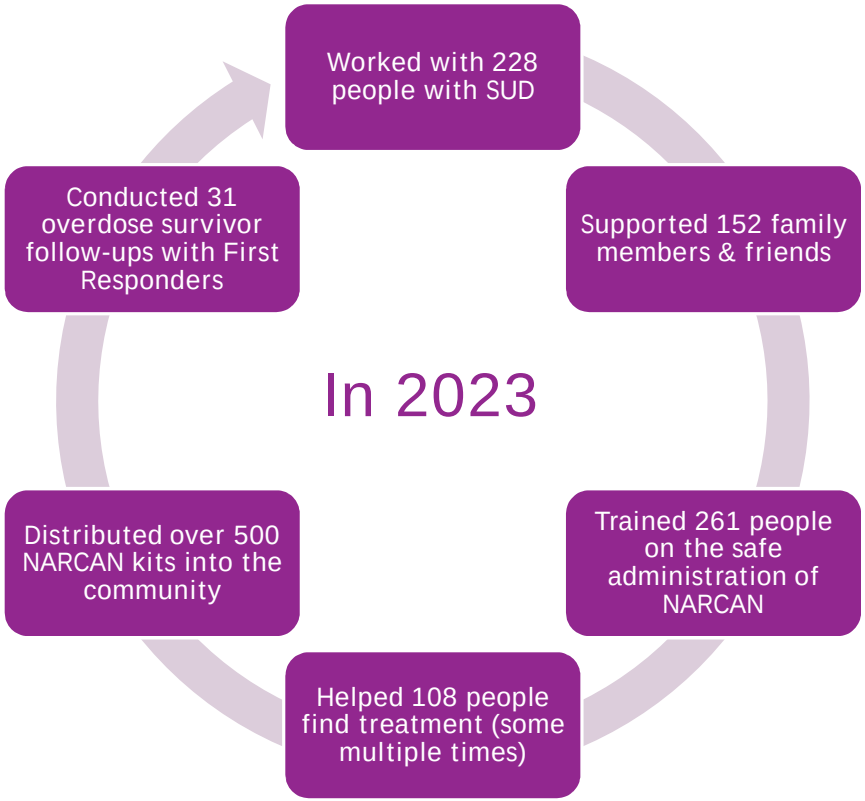
- $36,100 to the Ledyard Prevention Coalition - September 27, 2023;
- $10,000 to Community Speaks Out - October 23, 2024;
- $10,000 to Connecticut Recovery Support - January 15, 2025.
- Up-to $12,500 to support the Fiscal Year 2025/2026 administration of the DARE Program in Ledyard Public Schools - April 9, 2025

Community Speaks Out Recovery Coach Program

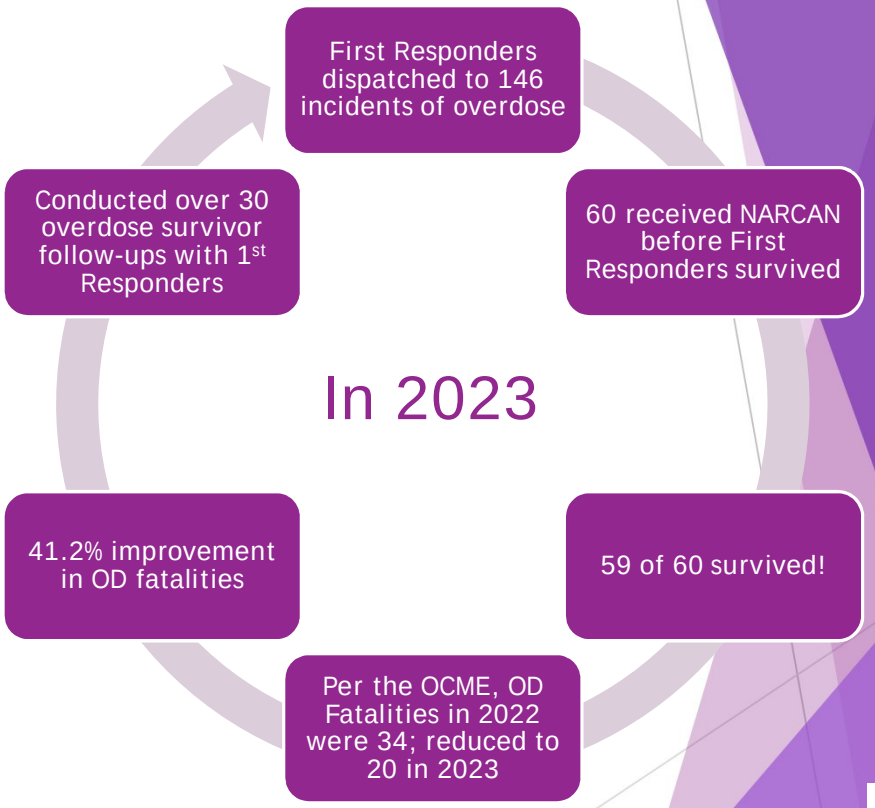
Recovery Coach: Roles & Services Offered



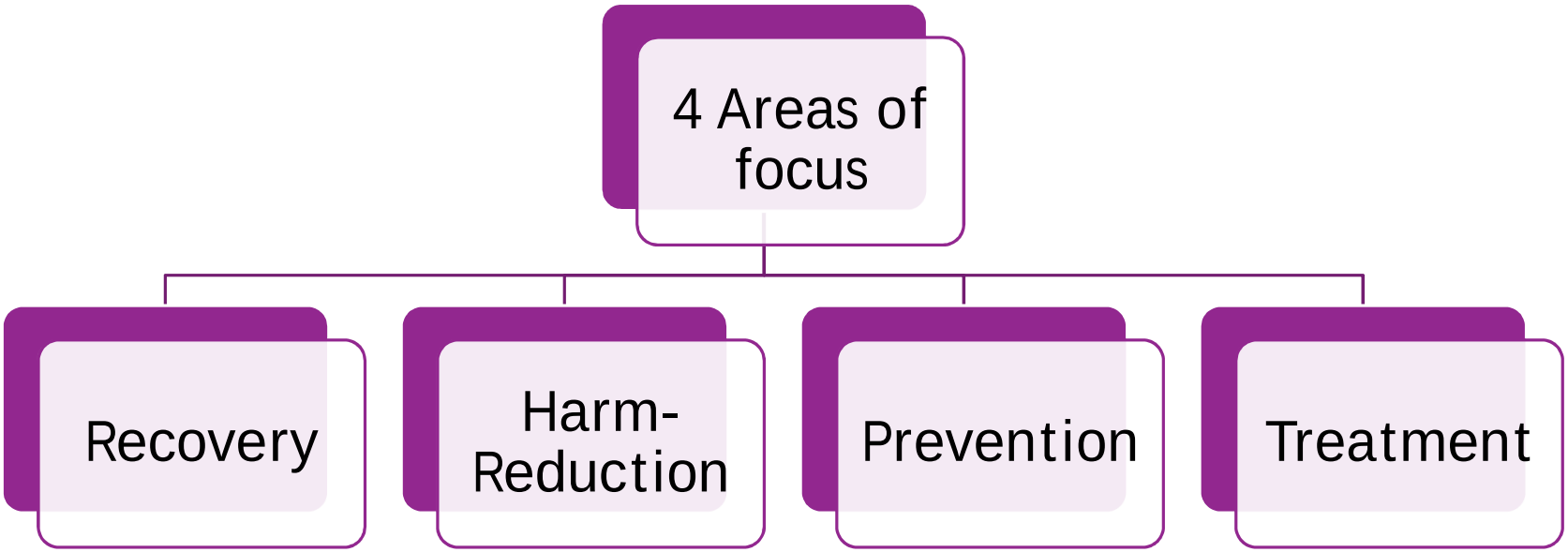
Recovery Coach Program Results in Norwich



Recovery Coach Program Results in Norwich



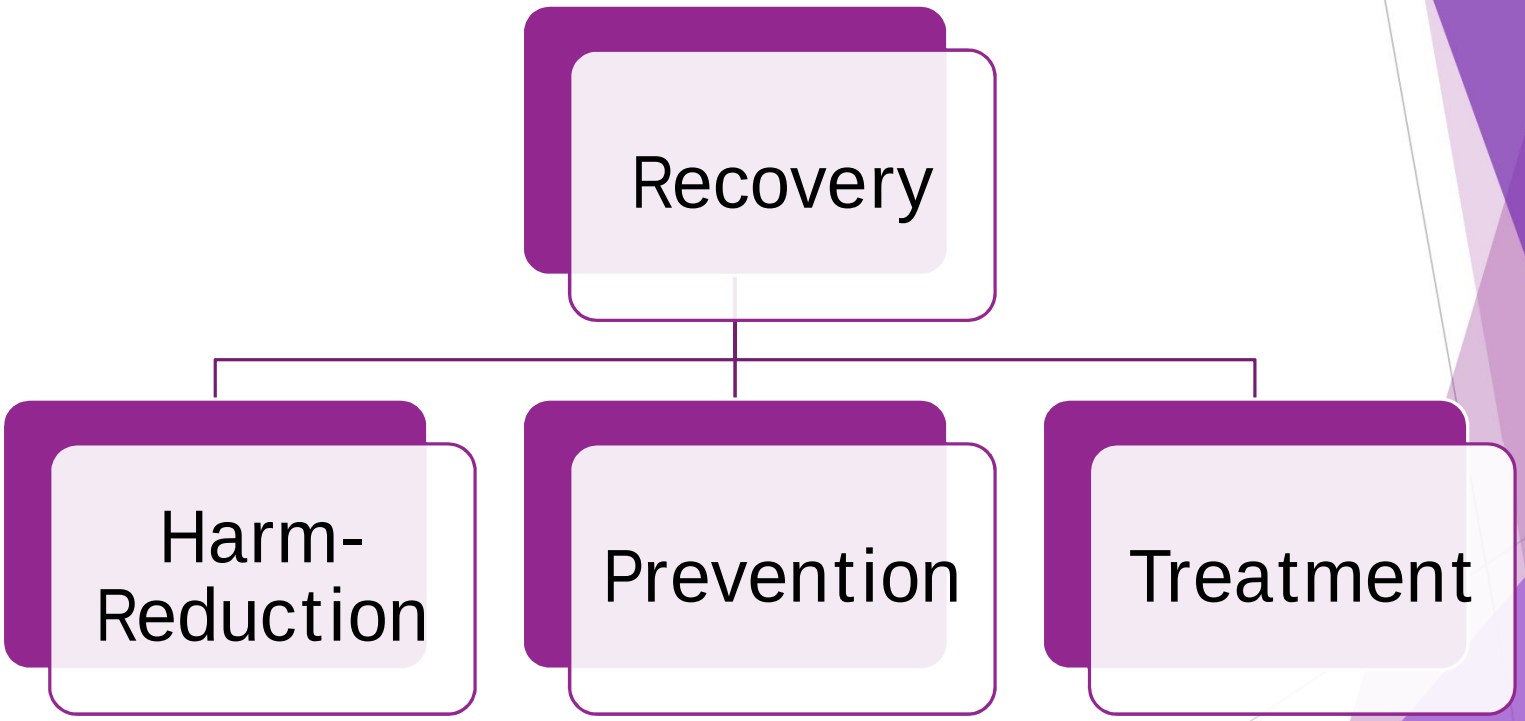
Community Strategies



ONE STRATEGY!!



ONE STRATEGY!




Community Speaks Out

Questions?


CONNECTICUT
RECOVERY
SUPPORT CENTER



Joe Delacruz jdelacruz@communityspeaksout.org or 860.271.1834

Tammy Delacruz tdelacruz@communityspeaksout.org or 860.271.1835

Mike Doyle mdoyle@communityspeaksout.org or 860.597.1953

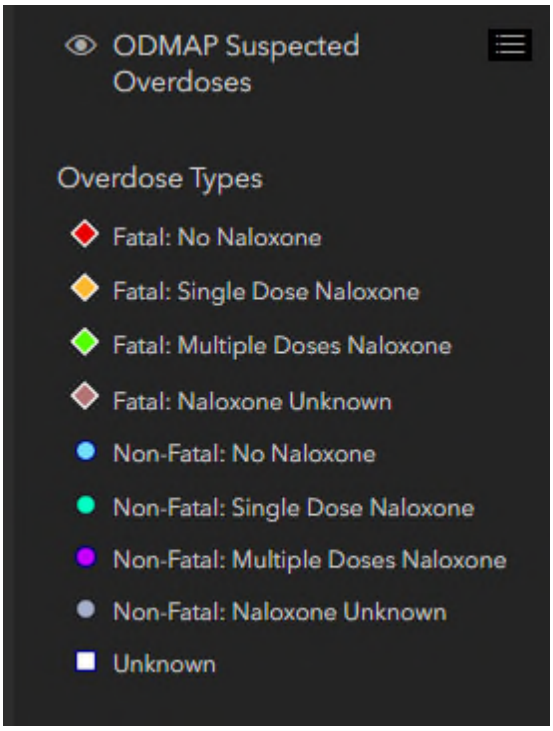


Roxanne Maher

From: Kerensa Mansfield <kmansfield@llhd.org>
Sent: Wednesday, February 21, 2024 8:05 AM
To: Roxanne Maher
Cc: Tony Saccone; Naomi Rodriguez
Subject: RE: Ledyard Prevention Coalition - Overdoses in Ledyard

Good Morning,

Attached is the legend that explains the color of the dots. The red diamond is a fatal overdose. I have reached out to my colleague who created the maps and I will get back to you with the rest of the answers to your questions once I hear from her.



Thanks!
Kerensa

Kerensa Mansfield, CHES, CPS
Senior Health Program Coordinator
main phone. 860.448.4882 ext. 1309
fax. 860.448.4885
kmansfield@llhd.org
www.llhd.org
Promoting healthy communities

From: Roxanne Maher <council@ledyardct.org>
Sent: Wednesday, February 21, 2024 7:39 AM
To: Kerensa Mansfield <kmansfield@llhd.org>
Cc: Tony Saccone <tsac@ledyardct.org>; Roxanne Maher <council@ledyardct.org>; Naomi Rodriguez <NaomiR@ledyardct.org>
Subject: RE: Ledyard Prevention Coalition - Overdoses in Ledyard

Good Morning Kerenza:

Thank you for sending the map of overdoses in Ledyard.

Could you provide some additional information:

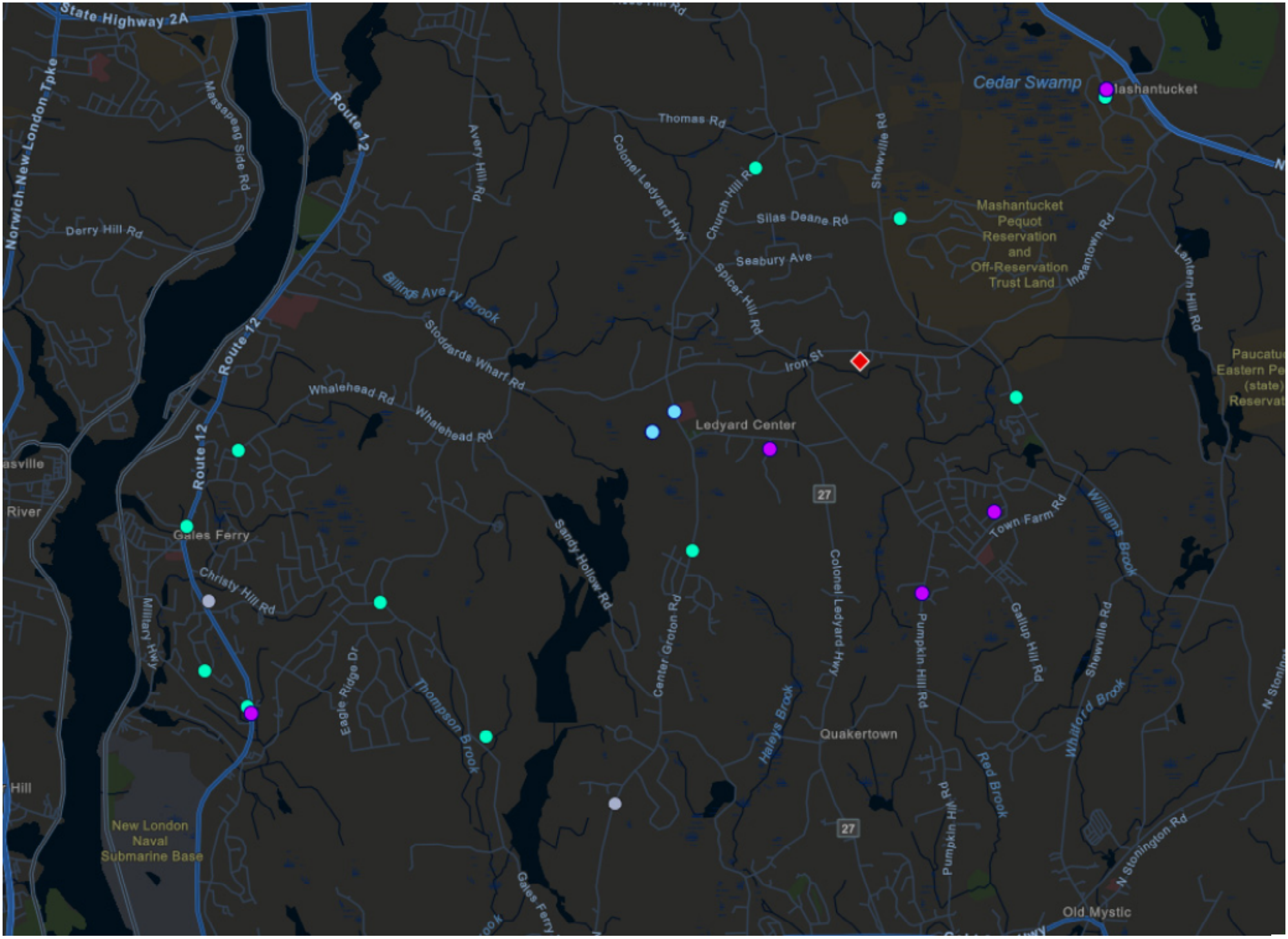
- Meaning of the color of the dots and the red diamond.
- Clarify the timeframe - You note 2023 to present – Is that all of 2023 and first two months of 2024?
- Does one dot count as one overdose - I do not see in your message below how many overdoses the maps represent.
- Do you have data as to whether the overdose was accidental or intentional.

Thanks so Much,
Roxanne

Roxanne M. Maher

Administrative Assistant to
the Ledyard Town Council
(860) 464-3203
council@ledyardct.org

Town Hall Hours:
Monday – Thursday 7:30 a.m. to 4:45 p.m.


State Highway 2A
Norwich New London Tpke
Massapeag Side Rd
Route 12
Derry Hill Rd
Avery Hill Rd
Thomas Rd
Colonel Ledyard Hwy
Church Hill Rd
Shewville Rd
Cedar Swamp
Mashantucket
Silas Deane Rd
Seabury Ave
Spicer Hill Rd
Mashantucket Pequot Reservation and Off-Reservation Trust Land
Indiantown Rd
Lantern Hill Rd
Billings Avery Brook
Stoddards Wharf Rd
Iron St
Whalehead Rd
Ledyard Center
27
Town Farm Rd
Williams Brook
Gales Ferry
Christy Hill Rd
Military Hwy
Sandy Hollow Rd
Center Groton Rd
Colonel Ledyard Hwy
Pumpkin Hill Rd
Gallup Hill Rd
Shewville Rd
Whitford Brook
Eagle Ridge Dr
Thompson Brook
Haleys Brook
Quakertown
Red Brook
Pumpkin Hill Rd
N Stonington Rd
New London Naval Submarine Base
Old Mystic


Route 2
Southeastern Connecticut
12
Mashantucket Pequot Reservation and Off-Reservation Trust Land
395
12
234
New London
Hill
Mystic
Groton
Stonington Rd
Noank

TOWN OF LEDYARD
CONNECTICUT
TOWN COUNCIL

Chairman Kevin J. Dombrowski

741 Colonel Ledyard Highway
Ledyard, CT 06339-1551
(860) 464-3203
council@ledyardct.org

September 28, 2023

Ledge Light Health District
Ms. Kerensa Mansfield
Senior Health Program Coordinator
216 Broad Street
New London, Connecticut 06339
kmansfield@llhd.org

Dear Ms. Mansfield:

At its September 27, 2023 meeting the Ledyard Town Council approved to accept the Ledge Light Health District-Ledyard Prevention Coalition proposal dated June 5, 2023 for the use of the National Opioid Settlement Funding received by the Town of Ledyard with the following changes:

- Reduce the number of Narcan boxes from 194 to 154 for a total reduction of $1,900;
- Remove the Police Wellness Dog for a reduction of $2,000.

These adjustments have reduced the total amount of the proposal to $36,100 from the $40,000 originally proposed.

It should be noted that this obligation of funds does not guarantee future funding obligations to your organization. Also, we ask that the Ledyard Prevention Coalition provide quarterly reports to the Town Council regarding Program effectiveness from the start date of the Programs.

Please make arrangements with the Mayor's Office for the disbursement of the National Opioid Settlement Funding to your Organization.

The Town Council appreciates your time in preparing a proposal, for meeting with the Finance Committee to discuss the details of the proposal, and for the constant and positive work that Ledge Light Heath District/Ledyard Prevention Coalition does in our community.

Should you have any questions regarding the revised proposed please do not hesitate to contact me at telephone (860) 383-6463 or email: kjdom@ledyardct.org.

Sincerely,

Kevin J. Dombrowski
Chairman

Attachment
cc: Mayor Allyn, III
Director of Finance
Treasurer
Youth & Social Services

Revised Proposal: 9/27/2023
Ledyard Prevention Coalition
Opioid Prevention, Recovery, and Wellness Program for the Town of Ledyard, CT
Total Request: $~~40,000~~ *$36,100*

Staff Costs

Position	Name	Salary/Fringe	Hours	Cost
Project Coordination	Kerensa Mansfield Margaret Lancaster	$52	208 hours	$10,816
Peer Navigator	Team Support	$32	416 hours	$13,312
			Total	**$24,128**

The LLHD staff, Program Coordinator and Peer Navigator, will be responsible for the successful coordination and implementation of all programmatic activities related to the Opioid Prevention, Recovery and Wellness Program. Narcan/Wellness training sessions will be provided for local businesses, municipal offices, civic groups, and school faculty, staff, and students. Narcan will be distributed at these trainings. LLHD will collaborate with Alliance for Living to schedule the outreach van for community events and restock Emergency Overdose boxes containing Narcan. LLHD will support individuals receiving support services, including providing transportation when needed.

Travel

	Rate	Cost
Local Travel	$.655/miles x 163 miles x 12 months	$1,281
	Total	**$1,281**

Travel cost will be used for getting people to treatment whether driven by a Navigator or with a voucher, local educational and outreach activities, and meetings.

Supplies

Item	Rate	Cost
Office Supplies	$15/month x 12 months	$180
Printing	$.08/copy x 2,400 copies	$192
Postage	$5/month x 12 months	$60
	Total	**$432**

Supplies including office supplies, printing of flyers and handouts and postage are needed for the general operation of the project.

Other Costs

Item	Rate	Cost
Narcan	$47.50/box x ~~194~~ ***154*** boxes	***$7,315.00*** ~~$9,215~~
Emergency Overdose Kit	$300/box x 2 boxes	$600
Awareness Campaign	Local radio stations, social media, etc.	$1,844
~~Wellness Dog~~	~~Purchase and training~~	~~$2,000~~
Marketing Materials		$500
	Total	***$10,259.00*** ~~$14,159~~

Narcan purchase is based on the recommendation for one kit per 100 people. Two emergency overdose boxes containing Narcan will be purchased for locations as determined by community recommendation, LPC, and the Ledyard Police Department. A community awareness campaign will be implemented utilizing local radio stations, social media, and presentations. Funds will be used towards the purchase and training of a wellness dog for the Ledyard Police Department. Marketing materials will be purchased to raise awareness about the *Opioid Prevention, Recovery, and Wellness Program* support and activities.

Approved as revised above by the Ledyard Town Council on: September 27, 2023

Kevin J. Dombrowski, Chairman

TOWN OF LEDYARD
CONNECTICUT

Youth Services

741 Colonel Ledyard Highway
Ledyard, CT 06339
Ph. (860) 464-8466
Fax (860) 464-9148

Dear Ledyard Finance Committee,

I want to thank you again for keeping Youth Services a part of the conversation around the uses of the Opioid Settlement Funding. I am an active member of the Ledyard Prevention Council (LPC) and know that Kerensa Mansfield and Ledge Light have put together a proposal of ideas which the Counsel discussed yesterday. I support their proposal and did add at the LPC meeting that having a package containing resources for treatment and Naloxone be left at each residence of an overdose by the first responders to the scene. I know this is the way some local communities have spent some of the funding.

I also have a history of working with substance abuse and have held a License as a Substance Abuse clinician. This is an area that I am passionate about and would be interested in continuing to get education around Opioid specific treatment approaches and be able to support the community with this knowledge. I am open to continuing this conversation and how my role as Director of Youth Services can support substance abuse treatment in Town.

I am sorry I am unable to be at this meeting to discuss this in person. Thank you for your time.

Sincerely,

Kate Sikorski, M.S., LMFT
Director Ledyard Youth Services

Ledyard Prevention Coalition
Opioid Prevention, Recovery, and Wellness Program for the Town of Ledyard, CT
Total Request: $40,000

Staff Costs

Position	Name	Salary/Fringe	Hours	Cost
Project Coordination	Kerensa Mansfield Margaret Lancaster	$52	208 hours	$10,816
Peer Navigator	Team Support	$32	416 hours	$13,312
			Total	**$24,128**

The LLHD staff, Program Coordinator and Peer Navigator, will be responsible for the successful coordination and implementation of all programmatic activities related to the Opioid Prevention, Recovery and Wellness Program. Narcan/Wellness training sessions will be provided for local businesses, municipal offices, civic groups, and school faculty, staff, and students. Narcan will be distributed at these trainings. LLHD will collaborate with Alliance for Living to schedule the outreach van for community events and restock Emergency Overdose boxes containing Narcan. LLHD will support individuals receiving support services, including providing transportation when needed.

Travel

	Rate	Cost
Local Travel	$.655/miles x 163 miles x 12 months	$1,281
	Total	**$1,281**

Travel cost will be used for getting people to treatment whether driven by a Navigator or with a voucher, local educational and outreach activities, and meetings.

Supplies

Item	Rate	Cost
Office Supplies	$15/month x 12 months	$180
Printing	$.08/copy x 2,400 copies	$192
Postage	$5/month x 12 months	$60
	Total	**$432**

Supplies including office supplies, printing of flyers and handouts and postage are needed for the general operation of the project.

Other Costs

Item	Rate	Cost
Narcan	$47.50/box x 194 boxes	$9,215
Emergency Overdose Kit	$300/box x 2 boxes	$600
Awareness Campaign	Local radio stations, social media, etc.	$1,844
Wellness Dog	Purchase and training	$2,000
Marketing Materials		$500
	Total	**$14,159**

Narcan purchase is based on the recommendation for one kit per 100 people. Two emergency overdose boxes containing Narcan will be purchased for locations as determined by community recommendation, LPC, and the Ledyard Police Department. A community awareness campaign will be implemented utilizing local radio stations, social media, and presentations. Funds will be used towards the purchase and training of a wellness dog for the Ledyard Police Department. Marketing materials will be purchased to raise awareness about the *Opioid Prevention, Recovery, and Wellness Program* support and activities.

TOWN OF LEDYARD
CONNECTICUT

Youth Services

741 Colonel Ledyard Highway
Ledyard, CT 06339
Ph. (860) 464-3213
Fax (860) 464-9148

April 25, 2023

Dear Ledyard Finance Committee,

Thank you for reaching out and inviting Youth Services to be part of the conversation regarding the Opioid Settlement Funds and how the Town will look to use them to support families in the community.

I am an active member of the Ledyard Prevention Council, and at our meeting today we had an active discussion regarding ways the Town could use this money. This is an ongoing conversation and believe we plan to continue to discuss more at the May meeting.

I am unable to attend the May 3rd meeting of the Finance Committee. I will continue to work closely with our LPC and Kerensa Mansfield, to provide you with some ideas and recommendations.

Sincerely,

MS, LMFT, CADC

Kate Sikorski, M.S., LMFT, CADC
Director Ledyard Youth Services

Roxanne Maher

From: Kerensa Mansfield <kmansfield@llhd.org>
Sent: Thursday, April 13, 2023 10:02 AM
To: Roxanne Maher
Cc: William Saums; Kevin J. Dombrowski; Fred Allyn, III
Subject: RE: Town of Ledyard Opioid Settlement Funding

You don't often get email from kmansfield@llhd.org. Learn why this is important

Good Morning Roxanne,

Thank you to the Mayor and Town Council members for thinking of the LPC! I will work with coalition members to put together a list of recommendations to be shared at your May 3rd meeting.

Have a great day!

Kerensa

Kerensa Mansfield CHES, CPS
Senior Program Coordinator
P. 860-448-4882 ext. 1309
F. 860-448-4885
kmansfield@llhd.org
www.llhd.org
Promoting Healthy Communities
LLHD
Ledge Light Health District

From: Roxanne Maher <council@ledyardct.org>
Sent: Thursday, April 13, 2023 7:20 AM
To: Kerensa Mansfield <kmansfield@llhd.org>
Cc: William Saums <WSaums@ledyardct.org>; Kevin J. Dombrowski <KJDom@ledyardct.org>; mayor@ledyardct.org; Roxanne Maher <council@ledyardct.org>
Subject: Town of Ledyard Opioid Settlement Funding

Good Morning Kerensa:

Please find attached a letter from the Ledyard Town Council's Finance Committee soliciting your input regarding the use of the funding the town is receiving from the National Opioid Settlement.

Should you have any questions regarding this request, please do not hesitate to contact Councilor Bill Saums.

Thank you,
Roxanne

Roxanne M. Maher

Administrative Assistant to
the Ledyard Town Council
(860) 464-3203
council@ledyardct.org

Town Hall Hours:
Monday – Thursday 7:30 a.m. to 4:45 p.m.
CLOSED FRIDAYS

DISTRIBUTOR SETTLEMENT AGREEMENT

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EXHIBIT T Agreement on the State Cost Fund Administration T-1

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EXHIBIT V Cardinal IRS Form 1098-F V-1

EXHIBIT W McKesson IRS Form 1098-F W-1

EXHIBIT X Severity Factors X-1

DISTRIBUTOR SETTLEMENT AGREEMENT

This Settlement Agreement, dated as of July 21, 2021 (the "*Agreement*"), sets forth the terms of settlement between and among the Settling States, the Settling Distributors, and the Participating Subdivisions (as those terms are defined below). Upon satisfaction of the conditions set forth in Section II and Section VIII, this Agreement will be binding on all Settling States, Settling Distributors, and Participating Subdivisions. This Agreement will then be filed as part of Consent Judgments in the respective courts of each of the Settling States, pursuant to the terms set forth in Section VIII.

I. Definitions

For all sections of this Agreement except Exhibit E and Exhibit P, the following definitions apply:

A. "*Abatement Accounts Fund*." The component of the Settlement Fund described in Section V.E.

B. "*Additional Restitution Amount*." The amount available to Settling States listed on Exhibit N totaling $282,692,307.70.

C. "*Agreement.*" This agreement, as set forth above. For the avoidance of doubt, this Agreement is inclusive of all exhibits.

D. "*Alleged Harms*." The alleged past, present, and future financial, societal, and public nuisance harms and related expenditures arising out of the alleged misuse and abuse of Products, non-exclusive examples of which are described in the documents listed on Exhibit A, that have allegedly arisen as a result of the physical and bodily injuries sustained by individuals suffering from opioid-related addiction, abuse, death, and other related diseases and disorders, and that have allegedly been caused by the Settling Distributors.

E. "*Allocation Statute*." A state law that governs allocation, distribution, and/or use of some or all of the Settlement Fund amounts allocated to that State and/or its Subdivisions. In addition to modifying the allocation set forth in Section V.D.2, an Allocation Statute may, without limitation, contain a Statutory Trust, further restrict expenditures of funds, form an advisory committee, establish oversight and reporting requirements, or address other default provisions and other matters related to the funds. An Allocation Statute is not required to address all three (3) types of funds comprising the Settlement Fund or all default provisions.

F. "*Annual Payment.*" The total amount payable to the Settlement Fund Administrator by the Settling Distributors on the Payment Date each year, as calculated by the Settlement Fund Administrator pursuant to Section IV.B.1.e. For the avoidance of doubt, this term does not include the Additional Restitution Amount or amounts paid pursuant to Section X.

G. "*Appropriate Official*." As defined in Section XIV.F.3.

H. "*Bankruptcy Code*." Title 11 of the United States Code, 11 U.S.C. § 101, et seq.

I. "*Bar*." Either: (1) a law barring Subdivisions in a State from maintaining Released Claims against Released Entities (either through a direct bar or through a grant of authority to release claims and the exercise of such authority in full) or (2) a ruling by the highest court of the State (or, in a State with a single intermediate court of appeals, the intermediate court of appeals when not subject to further review by the highest court of the State) setting forth the general principle that Subdivisions in the State may not maintain any Released Claims against Released Entities, whether on the ground of this Agreement (or the release in it) or otherwise. For the avoidance of doubt, a law or ruling that is conditioned or predicated upon payment by a Released Entity (apart from the Annual Payments by Settling Distributors under this Agreement) shall not constitute a Bar.

J. "*Case-Specific Resolution*." Either: (1) a law barring the Subdivision at issue from maintaining any Released Claims against any Released Entities (either through a direct bar or through a grant of authority to release claims and the exercise of such authority in full); or (2) a ruling by a court of competent jurisdiction over the Subdivision at issue that the Subdivision may not maintain any Released Claims at issue against any Released Entities, whether on the ground of this Agreement (or the release in it) or otherwise. For the avoidance of doubt, a law or ruling that is conditioned or predicated upon payment by a Released Entity (apart from the Annual Payments by Settling Distributors under this Agreement) shall not constitute a Case-Specific Resolution.

K. "*Claim*." Any past, present or future cause of action, claim for relief, cross-claim or counterclaim, theory of liability, demand, derivative claim, request, assessment, charge, covenant, damage, debt, lien, loss, penalty, judgment, right, obligation, dispute, suit, contract, controversy, agreement, *parens patriae* claim, promise, performance, warranty, omission, or grievance of any nature whatsoever, whether legal, equitable, statutory, regulatory or administrative, whether arising under federal, state or local common law, statute, regulation, guidance, ordinance or principles of equity, whether filed or unfiled, whether asserted or unasserted, whether known or unknown, whether accrued or unaccrued, whether foreseen, unforeseen or unforeseeable, whether discovered or undiscovered, whether suspected or unsuspected, whether fixed or contingent, and whether existing or hereafter arising, in all such cases, including, but not limited to, any request for declaratory, injunctive, or equitable relief, compensatory, punitive, or statutory damages, absolute liability, strict liability, restitution, abatement, subrogation, contribution, indemnity, apportionment, disgorgement, reimbursement, attorney fees, expert fees, consultant fees, fines, penalties, expenses, costs or any other legal, equitable, civil, administrative, or regulatory remedy whatsoever.

L. "*Claim-Over*." A Claim asserted by a Non-Released Entity against a Released Entity on the basis of contribution, indemnity, or other claim-over on any theory relating to a Non-Party Covered Conduct Claim asserted by a Releasor.

M. "*Compensatory Restitution Amount*." The aggregate amount paid or incurred by the Settling Distributors hereunder other than amounts paid as attorneys' fees and costs or identified pursuant to Section V.B.2 as being used to pay attorneys' fees, investigation costs or litigation costs.

N. "*Consent Judgment.*" A state-specific consent judgment in a form to be agreed by the Settling States and the Settling Distributors prior to the Initial Participation Date that, among other things, (1) approves this Agreement and (2) provides for the release set forth in Section XI.A, including the dismissal with prejudice of any Released Claims that the Settling State has brought against Released Entities.

O. "*Covered Conduct.*" Any actual or alleged act, failure to act, negligence, statement, error, omission, breach of any duty, conduct, event, transaction, agreement, misstatement, misleading statement or other activity of any kind whatsoever from the beginning of time through the Reference Date (and any past, present, or future consequence of any such act, failure to act, negligence, statement, error, omission, breach of duty, conduct, event, transaction, agreement, misstatement, misleading statement or other activity) relating in any way to (1) the discovery, development, manufacture, packaging, repackaging, marketing, promotion, advertising, labeling, recall, withdrawal, distribution, delivery, monitoring, reporting, supply, sale, prescribing, dispensing, physical security, warehousing, use or abuse of, or operating procedures relating to, any Product, or any system, plan, policy or advocacy relating to any Product or class of Products, including, but not limited to, any unbranded promotion, marketing, programs, or campaigns relating to any Product or class of Products; (2) the characteristics, properties, risks, or benefits of any Product; (3) the reporting, disclosure, non-reporting or non-disclosure to federal, state or other regulators of orders placed with any Released Entity; or (4) diversion control programs or suspicious order monitoring; *provided, however*, that as to any Claim that a Releasor has brought or could bring, Covered Conduct does not include non-compliance with statutory or administrative supply security standards concerning cleanliness of facilities or stopping counterfeit products, so long as such standards apply to the storage and distribution of both controlled and non-controlled pharmaceuticals.

P. "*Designated State*." New York.

Q. "*Effective Date.*" The date sixty (60) calendar days after the Reference Date.

R. "*Enforcement Committee.*" A committee consisting of representatives of the Settling States and of the Participating Subdivisions. Exhibit B contains the organizational bylaws of the Enforcement Committee. Notice pursuant to Section XIV.Q shall be provided when there are changes in membership or contact information.

S. "*Final Order.*" An order or judgment of a court of competent jurisdiction with respect to the applicable subject matter (1) which has not been reversed or superseded by a modified or amended order, is not currently stayed, and as to which any right to appeal or seek certiorari, review, reargument, stay, or rehearing has expired, and as to which no appeal or petition for certiorari, review, reargument, stay, or rehearing is pending, or (2) as to which an appeal has been taken or petition for certiorari, review, reargument, stay, or rehearing has been filed and (a) such appeal or petition for certiorari, review, reargument, stay, or rehearing has been resolved by the highest court to which the order or judgment was appealed or from which certiorari, review, reargument, stay, or rehearing was sought, or (b) the time to appeal further or seek certiorari, review, reargument, stay, or rehearing has expired and no such further appeal or petition for certiorari, review, reargument, stay, or rehearing is pending.

T. "*Global Settlement Abatement Amount.*" The abatement amount of $19,045,384,616.

U. "*Global Settlement Amount.*" The Global Settlement Amount is $21 billion, which shall be divided into the Global Settlement Abatement Amount, the Additional Restitution Amount, and the Global Settlement Attorney Fee Amount.

V. "*Global Settlement Attorney Fee Amount.*" The attorney fee amount of $1,671,923,077.

W. "*Incentive Payment A.*" The incentive payment described in Section IV.F.1.

X. "*Incentive Payment B.*" The incentive payment described in Section IV.F.2.

Y. "*Incentive Payment C.*" The incentive payment described in Section IV.F.3.

Z. "*Incentive Payment D.*" The incentive payment described in Section IV.F.4.

AA. "*Incentive Payment Final Eligibility Date.*" With respect to a Settling State, the date that is the earlier of (1) the fifth Payment Date, (2) the date of completion of opening statements in a trial of any action brought by a Subdivision in that State that includes a Released Claim against a Released Entity when such date is more than two (2) years after the Effective Date, or (3) two (2) years after the Effective Date in the event a trial of an action brought by a Subdivision in that State that includes a Released Claim against a Released Entity began after the Initial Participation Date but before two (2) years after the Effective Date.

BB. "*Initial Participating Subdivision.*" A Subdivision that meets the requirements set forth in Section VII.D.

CC. "*Initial Participation Date.*" The date one hundred twenty (120) calendar days after the Preliminary Agreement Date, unless it is extended by written agreement of the Settling Distributors and the Enforcement Committee.

DD. "*Injunctive Relief Terms.*" The terms described in Section III and set forth in Exhibit P.

EE. "*Later Litigating Subdivision.*" A Subdivision (or Subdivision official asserting the right of or for the Subdivision to recover for alleged harms to the Subdivision and/or the people thereof) that: (1) first files a lawsuit bringing a Released Claim against a Released Entity after the Trigger Date; or (2) adds a Released Claim against a Released Entity after the Trigger Date to a lawsuit brought before the Trigger Date that, prior to the Trigger Date, did not include any Released Claims against a Released Entity; or (3) (a) was a Litigating Subdivision whose Released Claims against Released Entities were resolved by a legislative Bar or legislative Case-Specific Resolution as of the Trigger Date, (b) such legislative Bar or legislative Case-Specific Resolution is subject to a Revocation Event after the Trigger Date, and (c) the earlier of the date of completion of opening statements in a trial in an action brought by a Subdivision in that State that includes a Released Claim against a Released Entity or one hundred eighty (180) days from the Revocation Event passes without a Bar or Case-Specific

Resolution being implemented as to that Litigating Subdivision or the Litigating Subdivision's Released Claims being dismissed; or (4) (a) was a Litigating Subdivision whose Released Claims against Released Entities were resolved by a judicial Bar or judicial Case-Specific Resolution as of the Trigger Date, (b) such judicial Bar or judicial Case-Specific Resolution is subject to a Revocation Event after the Trigger Date, and (c) such Litigating Subdivision takes any action in its lawsuit asserting a Released Claim against a Released Entity other than seeking a stay or dismissal.

FF. "*Later Participating Subdivision.*" A Participating Subdivision that is not an Initial Participating Subdivision, but meets the requirements set forth in Section VII.E.

GG. "*Litigating Subdivision*." A Subdivision (or Subdivision official) that brought any Released Claim against any Released Entity prior to the Trigger Date; *provided, however*, that a Subdivision (or Subdivision official) that is a Prior Litigating Subdivision shall not be considered a Litigating Subdivision. Exhibit C is an agreed list of all Litigating Subdivisions. Exhibit C will be updated (including with any corrections) periodically, and a final version of Exhibit C will be attached hereto as of the Reference Date.

HH. "*National Arbitration Panel.*" The panel comprised as described in Section VI.F.2.b.

II. "*National Disputes.*" As defined in Section VI.F.2.a.

JJ. "*Net Abatement Amount.*" The Global Settlement Abatement Amount as reduced by the Tribal/W. Va. Subdivision Credit.

KK. "*Net Settlement Prepayment Amount*." As defined in Section IV.J.1.

LL. "*Non-Litigating Subdivision*." Any Subdivision that is neither a Litigating Subdivision nor a Later Litigating Subdivision.

MM. "*Non-Participating Subdivision*." Any Subdivision that is not a Participating Subdivision.

NN. "*Non-Party Covered Conduct Claim*." A Claim against any Non-Released Entity involving, arising out of, or related to Covered Conduct (or conduct that would be Covered Conduct if engaged in by a Released Entity).

OO. "*Non-Party Settlement*." A settlement by any Releasor that settles any Non-Party Covered Conduct Claim and includes a release of any Non-Released Entity.

PP. "*Non-Released Entity*." An entity that is not a Released Entity.

QQ. "*Non-Settling State.*" Any State that is not a Settling State.

RR. "*Offset Cap.*" The per-State dollar amount which the dollar-for-dollar offset described in Section XII.A cannot exceed in a Payment Year, to be calculated by multiplying the

amount of the relevant Annual Payment apportioned to the State and to its Subdivisions for that Payment Year by the percentage for the applicable Participation Tier as set forth in Exhibit D.

SS. "*Opioid Remediation*." Care, treatment, and other programs and expenditures (including reimbursement for past such programs or expenditures[1] except where this Agreement restricts the use of funds solely to future Opioid Remediation) designed to (1) address the misuse and abuse of opioid products, (2) treat or mitigate opioid use or related disorders, or (3) mitigate other alleged effects of, including on those injured as a result of, the opioid epidemic. Exhibit E provides a non-exhaustive list of expenditures that qualify as being paid for Opioid Remediation. Qualifying expenditures may include reasonable related administrative expenses.

TT. "*Opioid Tax*." Any tax, assessment, license fee, surcharge or any other fee (other than a fixed prospective excise tax or similar tax or fee that has no restriction on pass-through) imposed by a State on a Settling Distributor on the sale, transfer or distribution of opioid products; *provided, however*, that neither the Excise Tax on sale of Opioids, Article 20-D of New York's Tax Law nor the Opioid Stewardship Act, Article 33, Title 2-A of New York's Public Health Law shall be considered an Opioid Tax for purposes of this Agreement.

UU. "*Overall Allocation Percentage*." A Settling State's percentage as set forth in Exhibit F. The aggregate Overall Allocation Percentages of all States (including Settling States and Non-Settling States) shall equal one hundred percent (100%).

VV. "*Participating Subdivision.*" Any Subdivision that meets the requirements for becoming a Participating Subdivision under Section VII.B and Section VII.C. Participating Subdivisions include both Initial Participating Subdivisions and Later Participating Subdivisions.

WW. "*Participation Tier*." The level of participation in this Agreement as determined pursuant to Section VIII.C using the criteria set forth in Exhibit H.

XX. "*Parties*." The Settling Distributors and the Settling States (each, a "*Party*").

YY. "*Payment Date.*" The date on which the Settling Distributors make the Annual Payment pursuant to Section IV.B.

ZZ. "*Payment Year.*" The calendar year during which the applicable Annual Payment is due pursuant to Section IV.B. Payment Year 1 is 2021, Payment Year 2 is 2022 and so forth. References to payment "*for a Payment Year*" mean the Annual Payment due during that year. References to eligibility "*for a Payment Year*" mean eligibility in connection with the Annual Payment due during that year.

AAA. "*Preliminary Agreement Date*." The date on which the Settling Distributors are to inform the Settling States of their determination whether the condition in Section II.B has been satisfied. The Preliminary Agreement Date shall be no more than fourteen (14) calendar days after the end of the notice period to States, unless it is extended by written agreement of the Settling Distributors and the Enforcement Committee.

[1] Reimbursement includes amounts paid to any governmental entities for past expenditures or programs.

BBB. "*Prepayment Notice.*" As defined in Section IV.J.1.

CCC. "*Primary Subdivision.*" A Subdivision that is a General Purpose Government (including, but not limited to, a municipality, county, county subdivision, city, town, township, parish, village, borough, gore, or any other entities that provide municipal-type government) with population over 10,000; *provided*, *however*, that as used in connection with Incentive Payment C, the population threshold is 30,000. Attached as Exhibit I is an agreed list of the Primary Subdivisions in each State.

DDD. "*Prior Litigating Subdivision*" A Subdivision (or Subdivision official) that brought any Released Claim against any Released Entity prior to the Trigger Date and all such Released Claims were separately settled or finally adjudicated prior to the Trigger Date; *provided*, *however*, that if the final adjudication was pursuant to a Bar, such Subdivision shall not be considered a Prior Litigating Subdivision. Notwithstanding the prior sentence, the Settling Distributors and the Settling State of the relevant Subdivision may agree in writing that the Subdivision shall not be considered a Prior Litigating Subdivision.

EEE. "*Product*." Any chemical substance, whether used for medicinal or non-medicinal purposes, and whether natural, synthetic, or semi-synthetic, or any finished pharmaceutical product made from or with such substance, that is: (1) an opioid or opiate, as well as any product containing any such substance; or (2) benzodiazepine, carisoprodol, or gabapentin; or (3) a combination or "cocktail" of chemical substances prescribed, sold, bought, or dispensed to be used together that includes opioids or opiates. "Product" shall include, but is not limited to, any substance consisting of or containing buprenorphine, codeine, fentanyl, hydrocodone, hydromorphone, meperidine, methadone, morphine, oxycodone, oxymorphone, tapentadol, tramadol, opium, heroin, carfentanil, diazepam, estazolam, quazepam, alprazolam, clonazepam, oxazepam, flurazepam, triozolam, temazepam, midazolam, carisoprodol, gabapentin, or any variant of these substances or any similar substance. Notwithstanding the foregoing, nothing in this section prohibits a Settling State from taking administrative or regulatory action related to benzodiazepine (including, but not limited to, diazepam, estazolam, quazepam, alprazolam, clonazepam, oxazepam, flurazepam, triozolam, temazepam, and midazolam), carisoprodol, or gabapentin that is wholly independent from the use of such drugs in combination with opioids, *provided* such action does not seek money (including abatement and/or remediation) for conduct prior to the Effective Date.

FFF. "*Reference Date.*" The date on which the Settling Distributors are to inform the Settling States of their determination whether the condition in Section VIII has been satisfied. The Reference Date shall be no later than thirty (30) calendar days after the Initial Participation Date, unless it is extended by written agreement of the Settling Distributors and the Enforcement Committee.

GGG. "*Released Claims*." Any and all Claims that directly or indirectly are based on, arise out of, or in any way relate to or concern the Covered Conduct occurring prior to the Reference Date. Without limiting the foregoing, Released Claims include any Claims that have been asserted against a Settling Distributor by any Settling State or Litigating Subdivision in any federal, state, or local action or proceeding (whether judicial, arbitral, or administrative) based on, arising out of, or relating to, in whole or in part, the Covered Conduct, or any such Claims

that could be or could have been asserted now or in the future in those actions or in any comparable action or proceeding brought by a State, Subdivision, or Releasor (whether or not such State, Subdivision, or Releasor has brought such action or proceeding). Released Claims also include all Claims asserted in any proceeding to be dismissed pursuant to this Agreement, whether or not such claims relate to Covered Conduct. The Parties intend that this term, "Released Claims," be interpreted broadly. This Agreement does not release Claims by private individuals. It is the intent of the Parties that Claims by private individuals be treated in accordance with applicable law. Released Claims is also used herein to describe claims brought by a Later Litigating Subdivision or other non-party Subdivision that would have been Released Claims if they had been brought by a Releasor against a Released Entity.

HHH. "*Released Entities.*" With respect to Released Claims, the Settling Distributors and (1) all past and present subsidiaries, divisions, predecessors, successors, and assigns (in each case, whether direct or indirect) of each Settling Distributor; (2) all past and present subsidiaries and divisions (in each case, whether direct or indirect) of any entity described in subsection (1); (3) the respective past and present officers, directors, members, trustees, and employees of any of the foregoing (each for actions that occurred during and related to their work for, or employment with, any of the Settling Distributors or the foregoing entities); (4) all past and present joint ventures (whether direct or indirect) of each Settling Distributor or its subsidiaries, including in any Settling Distributor or subsidiary's capacity as a participating member in such joint venture; (5) all direct or indirect parents and shareholders of the Settling Distributors (solely in their capacity as parents or shareholders of the applicable Settling Distributor with respect to Covered Conduct); and (6) any insurer of any Settling Distributor or any person or entity otherwise described in subsections (1)-(5) (solely in its role as insurer of such person or entity and subject to the last sentence of Section XI.C). Any person or entity described in subsections (3)-(6) shall be a Released Entity solely in the capacity described in such clause and shall not be a Released Entity with respect to its conduct in any other capacity. For the avoidance of doubt, CVS Health Corp., Walgreens Boots Alliance, Inc., and Walmart Inc. (collectively, the "*Pharmacies*") are not Released Entities, nor are their direct or indirect past or present subsidiaries, divisions, predecessors, successors, assigns, joint ventures, shareholders, officers, directors, members, trustees, or employees (shareholders, officers, directors, members, trustees, and employees for actions related to their work for, employment with, or involvement with the Pharmacies) Released Entities. Notwithstanding the prior sentence, any joint venture or past or present subsidiary of a Settling Distributor is a Released Entity, including any joint venture between a Settling Distributor or any Settling Distributor's subsidiary and a Pharmacy (or any subsidiary of a Pharmacy); *provided, however*, that any joint venture partner of a Settling Distributor or a Settling Distributor's subsidiary is not a Released Entity unless it falls within subsections (1)-(6) above. Lists of Settling Distributors' subsidiaries, joint ventures, and predecessor entities are appended to this Agreement as Exhibit J. With respect to joint ventures (including predecessor entities), only entities listed on Exhibit J are Released Entities. With respect to wholly-owned subsidiaries (including predecessor entities), Exhibit J represents a good faith effort by the Settling Distributors to list all such entities, but any and all wholly-owned subsidiaries (including predecessor entities) of any Settling Distributor are Released Entities, whether or not they are listed on Exhibit J. For the avoidance of doubt, any entity acquired, or joint venture entered into, by a Settling Distributor after the Reference Date is not a Released Entity.

III. "*Releasors*." With respect to Released Claims, (1) each Settling State; (2) each Participating Subdivision; and (3) without limitation and to the maximum extent of the power of each Settling State's Attorney General and/or Participating Subdivision to release Claims, (a) the Settling State's and Participating Subdivision's departments, agencies, divisions, boards, commissions, Subdivisions, districts, instrumentalities of any kind and attorneys, including its Attorney General, and any person in his or her official capacity whether elected or appointed to serve any of the foregoing and any agency, person, or other entity claiming by or through any of the foregoing, (b) any public entities, public instrumentalities, public educational institutions, unincorporated districts, fire districts, irrigation districts, and other Special Districts in a Settling State, and (c) any person or entity acting in a *parens patriae*, sovereign, quasi-sovereign, private attorney general, *qui tam*, taxpayer, or other capacity seeking relief on behalf of or generally applicable to the general public with respect to a Settling State or Subdivision in a Settling State, whether or not any of them participate in this Agreement. The inclusion of a specific reference to a type of entity in this definition shall not be construed as meaning that the entity is not a Subdivision. Each Settling State's Attorney General represents that he or she has or has obtained (or will obtain no later than the Initial Participation Date) the authority set forth in Section XI.G. In addition to being a Releasor as provided herein, a Participating Subdivision shall also provide the Subdivision Settlement Participation Form referenced in Section VII providing for a release to the fullest extent of the Participating Subdivision's authority.

JJJ. "*Revocation Event*." With respect to a Bar, Settlement Class Resolution, or Case-Specific Resolution, a revocation, rescission, reversal, overruling, or interpretation that in any way limits the effect of such Bar, Settlement Class Resolution, or Case-Specific Resolution on Released Claims, or any other action or event that otherwise deprives the Bar, Settlement Class Resolution, or Case-Specific Resolution of force or effect in any material respect.

KKK. "*Settlement Class Resolution.*" A class action resolution in a court of competent jurisdiction in a Settling State (that is not successfully removed to federal court) with respect to a class of Subdivisions in that State that (1) conforms with that Settling State's statutes, case law, and rules of procedure regarding class actions; (2) is approved and entered as an order of a court of competent jurisdiction in that State and such order has become a Final Order; (3) is binding on all Non-Participating Subdivisions in that State (other than opt outs as permitted under the next sentence); (4) provides that all such Non-Participating Subdivisions may not bring any Released Claims against any Released Entities, whether on the ground of this Agreement (or the releases herein) or otherwise; and (5) does not impose any costs or obligations on Settling Distributors other than those provided for in this Agreement, or contain any provision inconsistent with any provision of this Agreement. If applicable state law requires that opt-out rights be afforded to members of the class, a class action resolution otherwise meeting the foregoing requirements shall qualify as a Settlement Class Resolution unless Subdivisions collectively representing more than one percent (1%) of the total population of that State opt out. In seeking certification of any Settlement Class, the applicable State and Participating Subdivisions shall make clear that certification is sought solely for settlement purposes and shall have no applicability beyond approval of the settlement for which certification is sought. Nothing in this Agreement constitutes an admission by any Party that class certification would be appropriate for litigation purposes in any case or for purposes unrelated to this Agreement.

LLL. "*Settlement Fund*." The interest-bearing fund established pursuant to this Agreement into which the Annual Payments are made under Section IV.

MMM. "*Settlement Fund Administrator*." The entity that annually determines the Annual Payment (including calculating Incentive Payments pursuant to Section IV and any amounts subject to suspension, offset, or reduction pursuant to Section XII and Section XIII), annually determines the Participation Tier pursuant to Section VIII.C, administers the Settlement Fund, and distributes amounts into the Abatement Accounts Fund, State Fund, and Subdivision Fund pursuant to this Agreement. The duties of the Settlement Fund Administrator shall be governed by this Agreement. Prior to the Initial Participation Date, the Settling Distributors and the Enforcement Committee shall agree to selection and removal processes for and the identity of the Settlement Fund Administrator, and a detailed description of the Settlement Fund Administrator's duties and responsibilities, including a detailed mechanism for paying the Settlement Fund Administrator's fees and costs, all of which shall be appended to the Agreement as Exhibit L.

NNN. "*Settlement Fund Escrow*." The interest-bearing escrow fund established pursuant to this Agreement to hold disputed or suspended payments made under this Agreement, and to hold the first Annual Payment until the Effective Date.

OOO. "*Settlement Payment Schedule*." The schedule attached to this Agreement as Exhibit M.

PPP. "*Settlement Prepayment.*" As defined in Section IV.J.1.

QQQ. "*Settlement Prepayment Reduction Schedule.*" As defined in Section IV.J.1.

RRR. "*Settling Distributors*." McKesson Corporation, Cardinal Health, Inc., and AmerisourceBergen Corporation (each, a "*Settling Distributor*").

SSS. "*Settling State.*" A State that has entered into this Agreement with all Settling Distributors and delivers executed releases in accordance with Section VIII.A.

TTT. "*State*." With the exception of West Virginia, which has addressed its claims separately and is excluded from participation in this Agreement, the states, commonwealths, and territories of the United States of America, as well as the District of Columbia. The 55 States are listed in Exhibit F. Additionally, the use of non-capitalized "state" to describe something (*e.g.*, "state court") shall also be read to include parallel entities in commonwealths, territories, and the District of Columbia (*e.g.*, "territorial court").

UUU. "*State Fund*." The component of the Settlement Fund described in Section V.C.

VVV. "*State-Subdivision Agreement*." An agreement that a Settling State reaches with the Subdivisions in that State regarding the allocation, distribution, and/or use of funds allocated to that State and to its Subdivisions. A State-Subdivision Agreement shall be effective if approved pursuant to the provisions of Exhibit O or if adopted by statute. Preexisting agreements addressing funds other than those allocated pursuant to this Agreement shall qualify

if the approval requirements of Exhibit O are met. A State and its Subdivisions may revise a State-Subdivision Agreement if approved pursuant to the provisions of Exhibit O, or if such revision is adopted by statute.

WWW. "*Statutory Trust*." A trust fund established by state law to receive funds allocated to a Settling State's Abatement Accounts Fund and restrict any expenditures made using funds from such Settling State's Abatement Accounts Fund to Opioid Remediation, subject to reasonable administrative expenses. A State may give a Statutory Trust authority to allocate one (1) or more of the three (3) types of funds comprising such State's Settlement Fund, but this is not required.

XXX. "*Subdivision*." Any (1) General Purpose Government (including, but not limited to, a municipality, county, county subdivision, city, town, township, parish, village, borough, gore, or any other entities that provide municipal-type government), School District, or Special District within a State, and (2) any other subdivision or subdivision official or sub-entity of or located within a State (whether political, geographical or otherwise, whether functioning or non-functioning, regardless of population overlap, and including, but not limited to, Nonfunctioning Governmental Units and public institutions) that has filed a lawsuit that includes a Released Claim against a Released Entity in a direct, *parens patriae*, or any other capacity. "General Purpose Government," "School District," and "Special District" shall correspond to the "five basic types of local governments" recognized by the U.S. Census Bureau and match the 2017 list of Governmental Units.[2] The three (3) General Purpose Governments are county, municipal, and township governments; the two (2) special purpose governments are School Districts and Special Districts.[3] "Fire District," "Health District," "Hospital District," and "Library District" shall correspond to categories of Special Districts recognized by the U.S. Census Bureau.[4] References to a State's Subdivisions or to a Subdivision "in," "of," or "within" a State include Subdivisions located within the State even if they are not formally or legally a sub-entity of the State; *provided, however*, that a "Health District" that includes any of the following words or phrases in its name shall not be considered a Subdivision: mosquito, pest, insect, spray, vector, animal, air quality, air pollution, clean air, coastal water, tuberculosis, and sanitary.

YYY. "*Subdivision Allocation Percentage*." The portion of a Settling State's Subdivision Fund set forth in Exhibit G that a Subdivision will receive pursuant to Section V.C or Section V.D if it becomes a Participating Subdivision. The aggregate Subdivision Allocation

[2] https://www.census.gov/data/datasets/2017/econ/gus/public-use-files.html
[3] *E.g.*, U.S. Census Bureau, "Technical Documentation: 2017 Public Use Files for State and Local Government Organization" at 7 (noting that "the Census Bureau recognizes five basic types of local governments," that three of those are "general purpose governments" (county governments, municipal governments, and township governments), and that the other two are "school district and special district governments"), https://www2.census.gov/programs-surveys/gus/datasets/2017/2017_gov_org_meth_tech_doc.pdf.
[4] A list of 2017 Government Units provided by the Census Bureau identifies 38,542 Special Districts and categorizes them by "FUNCTION_NAME." "Govt_Units_2017_Final" spreadsheet, "Special District" sheet, included in "Independent Governments - list of governments with reference information," https://www.census.gov/data/datasets/2017/econ/gus/public-use-files.html. As used herein, "Fire District" corresponds to Special District function name "24 – Local Fire Protection," "Health District" corresponds to Special District function name "32 – Health," "Hospital District" corresponds to Special District function name "40 – Hospitals," and "Library District" corresponds to Special District function name "52 – Libraries." *See id.*

Percentage of all Subdivisions receiving a Subdivision Allocation Percentage in each State shall equal one hundred percent (100%). Immediately upon the effectiveness of any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by Section V.D.3 (or upon the effectiveness of an amendment to any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by Section V.D.3) that addresses allocation from the Subdivision Fund, or upon any, whether before or after the Initial Participation Date, Exhibit G will automatically be amended to reflect the allocation from the Subdivision Fund pursuant to the State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by Section V.D.3. The Subdivision Allocation Percentages contained in Exhibit G may not change once notice is distributed pursuant to Section VII.A, except upon the effectiveness of any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by Section V.D.3 (or upon the effectiveness of an amendment to any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by Section V.D.3) that addresses allocation from the Subdivision Fund. For the avoidance of doubt, no Subdivision not listed on Exhibit G shall receive an allocation from the Subdivision Fund and no provision of this Agreement shall be interpreted to create such an entitlement.

ZZZ. "*Subdivision Fund*." The component of the Settlement Fund described in Section V.C.

AAAA. "*Subdivision Settlement Participation Form.*" The form attached as Exhibit K that Participating Subdivisions must execute and return to the Settlement Fund Administrator.

BBBB. "*Suspension Amount.*" The amount calculated as follows: the per capita amount corresponding to the applicable Participation Tier as set forth in Exhibit D multiplied by the population of the Later Litigating Subdivision.

CCCC. "*Suspension Cap*." The amount calculated as follows: the suspension percentage corresponding to the applicable Participation Tier as set forth in Exhibit D multiplied by the amount of the relevant Annual Payment apportioned to the State of the Later Litigating Subdivision and to Subdivisions in that State in each year of the suspension.

DDDD. "*Suspension Deadline*." With respect to a lawsuit filed by a Later Litigating Subdivision asserting a Released Claim, the deadline set forth in Exhibit D corresponding to the applicable Participation Tier.

EEEE. "*Threshold Motion*." A motion to dismiss or equivalent dispositive motion made at the outset of litigation under applicable procedure. A Threshold Motion must include as potential grounds for dismissal any applicable Bar or the relevant release by a Settling State or Participating Subdivision provided under this Agreement and, where appropriate under applicable law, any applicable limitations defense.

FFFF. "*Tribal/W. Va. Subdivision Credit*." The Tribal/W. Va. Subdivision Credit shall equal 2.58% of the Global Settlement Abatement Amount.

GGGG. "*Trigger Date*." In the case of a Primary Subdivision, the Reference Date. In the case of all other Subdivisions, the Preliminary Agreement Date.

II. Participation by States and Condition to Preliminary Agreement

A. *Notice to States*. On July 22, 2021 this Agreement shall be distributed to all States. The States' Attorneys General shall then have a period of thirty (30) calendar days to decide whether to become Settling States. States that determine to become Settling States shall so notify the National Association of Attorneys General and Settling Distributors and shall further commit to obtaining any necessary additional State releases prior to the Reference Date. This notice period may be extended by written agreement of the Settling Distributors and the Enforcement Committee.

B. *Condition to Preliminary Agreement*. Following the notice period set forth in Section II.A above, the Settling Distributors shall determine on or before the Preliminary Agreement Date whether, in their sole discretion, enough States have agreed to become Settling States to proceed with notice to Subdivisions as set forth in Section VII below. If the Settling Distributors determine that this condition has been satisfied, and that notice to the Litigating Subdivisions should proceed, they will so notify the Settling States by providing notice to the Enforcement Committee and Settlement Fund Administrator on the Preliminary Agreement Date. If the Settling Distributors determine that this condition has not been satisfied, they will so notify the Settling States by providing notice to the Enforcement Committee and Settlement Fund Administrator, and this Agreement will have no further effect and all releases and other commitments or obligations contained herein will be void.

C. *Later Joinder by States*. After the Preliminary Agreement Date, a State may only become a Settling State with the consent of the Settling Distributors, in their sole discretion. If a State becomes a Settling State more than sixty (60) calendar days after the Preliminary Agreement Date, but on or before January 1, 2022, the Subdivisions in that State that become Participating Subdivisions within ninety (90) calendar days of the State becoming a Settling State shall be considered Initial Participating Subdvisions. A State may not become a Settling State after January 1, 2022.

D. *Litigation Activity*. Following the Preliminary Agreement Date, States that determine to become Settling States shall make best efforts to cease litigation activity against Settling Distributors, including by jointly seeking stays or severance of claim against the Settling Distributors, where feasible, and otherwise to minimize such activity by means of agreed deadline extensions and agreed postponement of depositions, document productions, and motion practice if a motion to stay or sever is not feasible or is denied.

III. Injunctive Relief

A. *Injunctive Relief*. As part of the Consent Judgment, the Parties agree to the entry of the injunctive relief terms attached in Exhibit P.

IV. Settlement Payments

A. *Settlement Fund*. All payments under this Section IV shall be made into the Settlement Fund, except that, where specified, they shall be made into the Settlement Fund Escrow. The Settlement Fund shall be allocated and used only as specified in Section V.

B. *Annual Payments*. The Settling Distributors shall make eighteen (18) Annual Payments, each comprised of base and incentive payments as provided in this Section IV, as well as fifty percent (50%) of the amount of any Settlement Fund Administrator costs and fees that exceed the available interest accrued in the Settlement Fund as provided in Section V.C.5, and as determined by the Settlement Fund Administrator as set forth in this Agreement.

1. All data relevant to the determination of the Annual Payment and allocations to Settling States and their Participating Subdivisions listed on Exhibit G shall be submitted to the Settlement Fund Administrator no later than sixty (60) calendar days prior to the Payment Date for each Annual Payment. The Settlement Fund Administrator shall then determine the Annual Payment, the amount to be paid to each Settling State and its Participating Subdivisions included on Exhibit G, and the amount of any Settlement Fund Administrator costs and fees, all consistent with the provisions in Exhibit L, by:

a. determining, for each Settling State, the amount of base and incentive payments to which the State is entitled by applying the criteria under Section IV.D, Section IV.E, and Section IV.F;

b. applying any suspensions, offsets, or reductions as specified under Section IV, Section XII, and Section XIII;

c. applying any adjustment required as a result of prepayment or significant financial constraint, as specified under Section IV.J and Section IV.K;

d. determining the amount of any Settlement Fund Administrator costs and fees that exceed the available interest accrued in the Settlement Fund, as well as the amounts, if any, of such costs and fees owed by Settling Distributors and out of the Settlement Fund pursuant to Section V.C.5;

e. determining the total amount owed by Settling Distributors (including any amounts to be held in the Settlement Fund Escrow pending resolution of a case by a Later Litigating Subdivision as described in Section XII) to all Settling States and the Participating Subdivisions listed on Exhibit G; and

f. the Settlement Fund Administrator shall then allocate, after subtracting the portion of any Settlement Fund Administrator costs and fees owed out of funds from the Settlement Fund pursuant to Section V.C.5, the Annual Payment pursuant to Section V.C and Section V.D among the Settling States, among the separate types of funds for each Settling State (if applicable), and among the Participating Subdivisions listed on Exhibit G.

2. The Settlement Fund Administrator shall also apply the allocation percentages set forth in Section IV.I and determine for each Settling Distributor the amount of its allocable share of the Annual Payment. For the avoidance of doubt, each Settling Distributor's liability for its share of the Annual Payment is several, and not joint.

3. As soon as possible, but no later than fifty (50) calendar days prior to the Payment Date for each Annual Payment and following the determination described in Section IV.B.1 and Section IV.B.2, the Settlement Fund Administrator shall give notice to the Settling Distributors, the Settling States, and the Enforcement Committee of the amount of the Annual Payment (including the amount of the Settlement Fund to be allocated to the Settlement Fund Administrator in costs and fees pursuant to Section V.C.5), the amount to be received by each Settling State, the amount to be received by the separate types of funds for each Settling State (if applicable), and the amount to be received by each Settling State's Participating Subdivisions listed on Exhibit G. The Settlement Fund Administrator shall also give notice to each Settling Distributor of the amount of its allocable share of the Annual Payment, including its allocable share of the amount of any Settlement Fund Administrator costs and fees that exceed the available interest accrued in the Settlement Fund pursuant to Section V.C.5.

4. Within twenty-one (21) calendar days of the notice provided by the Settlement Fund Administrator, any party may dispute, in writing, the calculation of the Annual Payment (including the amount allocated for Settlement Fund Administrator costs and fees), or the amount to be received by a Settling State and/or its Participating Subdivisions listed on Exhibit G. Such disputing party must provide a written notice of dispute to the Settlement Fund Administrator, the Enforcement Committee, any affected Settling State, and the Settling Distributors identifying the nature of the dispute, the amount of money that is disputed, and the Settling State(s) affected.

5. Within twenty-one (21) calendar days of the sending of a written notice of dispute, any affected party may submit a response, in writing, to the Settlement Fund Administrator, the Enforcement Committee, any affected Settling State, and the Settling Distributors identifying the basis for disagreement with the notice of dispute.

6. If no response is filed, the Settlement Fund Administrator shall adjust the amount calculated consistent with the written notice of dispute, and each Settling Distributor shall pay its allocable share of the adjusted amount, collectively totaling that year's Annual Payment, on the Payment Date. If a written response to the written notice of dispute is timely sent to the Settlement Fund Administrator, the Settlement Fund Administrator shall notify the Settling Distributors of the preliminary amount to be paid, which shall be the greater of the amount originally calculated by the Settling Administrator or the amount that would be consistent with the notice of dispute, *provided, however*, that in no circumstances shall the preliminary amount to be paid be higher than the maximum amount of Base and Incentive Payments A and D for that Payment Year as set forth on Exhibit M. For the avoidance of doubt, a transfer of suspended payments from the Settlement Fund Escrow pursuant to Section XII.A.2 does not count toward determining whether the amount to be paid is higher than the maximum amount of Base and Incentive Payments A and D for that Payment Year as set forth on Exhibit M.

7. The Settlement Fund Administrator shall place any disputed amount of the preliminary amount paid by the Settling Distributors into the Settlement Fund Escrow and shall disburse any undisputed amount to each Settling State and its Participating

Subdivisions listed on Exhibit G within fifteen (15) calendar days of the Payment Date or at such later time as directed by each Settling State.

8. Disputes described in this subsection shall be resolved in accordance with the terms of Section VI.F.

9. For the avoidance of doubt, no Subdivision not listed on Exhibit G shall receive an allocation from the Subdivision Fund and no provision of this Agreement shall be interpreted to create such an entitlement.

C. *Procedure for Annual Payment in Payment Years 1 and 2*. The process described in Section IV.B shall not apply to Payment Years 1 and 2. The procedure in lieu of Section IV.B.1 for Payment Years 1 and 2 is as set forth below:

1. The Payment Date for Payment Year 1 is September 30, 2021. *Provided* that the condition set forth in Section II.B has been satisfied, on or before such date, the Settling Distributors shall pay into the Settlement Fund Escrow the total amount of the base payment, Incentive Payment A for the Settling States (the amount specified in Exhibit M for Payment Year 1 reduced by the allocable share of any Non-Settling States), and the Settling Distributors' allocable share of the amount of any Settlement Fund Administrator costs and fees that exceed the available interest accrued in the Settlement Fund pursuant to Section V.C.5. In the event that, in accordance with the terms of Section VIII.A, the Settling Distributors determine not to proceed with the Settlement, or the Settlement does not become effective for any other reason, the funds held in the Settlement Fund Escrow shall immediately revert to the Settling Distributors. If the condition set forth in Section VIII.A is met, the Settlement Fund Administrator shall allocate the Annual Payment, after subtracting the portion of Settlement Fund Administrator costs and fees owed out of funds from the Settlement Fund pursuant to Section V.C.5, pursuant to Section V.C and Section V.D among the Settling States and their Participating Subdivisions listed on Exhibit G. The portion of any Settlement Fund Administrator costs and fees owed out of funds from the Settlement Fund pursuant to Section V.C.5 shall be available to the Settlement Fund Administrator for the payment of such costs and fees immediately. The remainder of the Annual Payment for Payment Year 1 shall be transferred by the Settlement Fund Administrator on the Effective Date from the Settlement Fund Escrow to the Settlement Fund and then to each Settling State and to its Initial Participating Subdivisions included on Exhibit G; *provided*, *however*, that for any Settling State where the Consent Judgment has not been entered as of the Effective Date, the funds allocable to that Settling State and its Participating Subdivisions included on Exhibit G shall not be transferred from the Settlement Fund Escrow or disbursed until ten (10) calendar days after the entry of the Consent Judgment in that State; and, *provided*, *further*, the Settlement Fund Administrator shall leave in the Settlement Fund Escrow funds allocated to Subdivisions included on Exhibit G that are not Initial Participating Subdivisions. Should such a Subdivision become a Participating Subdivision between the Initial Participation Date and the Effective Date, the allocation for such Participating Subdivision shall be transferred to the Settlement Fund and paid to the Participating Subdivision at the same time as Initial Participating Subdivisions in that State are paid.

2. The Payment Date for Payment Year 2 is July 15, 2022. On or before such date, the Settling Distributors shall pay into the Settlement Fund the total amount of the base payment, Incentive Payment A for the Settling States (the amount specified in Exhibit M for Payment Year 2 reduced by the allocable share of any Non-Settling States), and the Settling Distributors' allocable share of the amount of any Settlement Fund Administrator costs and fees that exceed the available interest accrued in the Settlement Fund pursuant to Section V.C.5. The portion of any Settlement Fund Administrator costs and fees owed out of funds from the Settlement Fund pursuant to Section V.C.5 shall be available to the Settlement Fund Administrator for the payment of such costs and fees immediately. The Settlement Fund Administrator shall disburse the remaining amounts to each Settling State and to its Participating Subdivisions included on Exhibit G within fifteen (15) calendar days of the Payment Date or at such later time as directed by each Settling State. If a Settling State enacts a legislative Bar after the Initial Participation Date, but before July 15, 2022, a Subdivision that meets the requirements for becoming a Participating Subdivision under Section VII prior to July 15, 2022 (but was not an Initial Participating Subdivision) shall be eligible to receive its allocated share (if any) for Payment Year 2, and it shall also receive any amounts allocated to it for Payment Year 1 from the Settlement Fund Escrow.

3. Any amounts remaining in the Settlement Fund Escrow for allocations to Subdivisions listed on Exhibit G that have not become Participating Subdivisions after all payments for Payment Year 2 are disbursed shall be transferred to the Settlement Fund and disbursed to the appropriate sub-funds in each Settling State pursuant to Section V.D.5.

4. Any disputes as to the allocation of the Annual Payments in Payment Years 1 and 2 shall be resolved pursuant to the process set forth in Section IV.B.3 through Section IV.B.8, except that in Payment Year 1, the Settlement Fund Administrator shall have until ten (10) calendar days after the Initial Participation Date to give notice of the amount to be received by each Settling State, the amount to be received by the separate types of funds for each Settling State (if applicable), and the amount to be received by each Initial Participating Subdivision in the Settling States that is listed on Exhibit G.

D. *Payment Date for Subsequent Payment Years*. The Payment Date for Payment Year 3 and successive Payment Years is July 15 of the third and successive years and the Annual Payment shall be made pursuant to the process set forth in Section IV.B, except that, with respect to Payment Year 3, Settling States shall have up to the Payment Date to become eligible for Incentive Payment A and thus avoid the reductions set forth in Section XIII. If a Settling State enacts a Bar less than sixty (60) calendar days before the Payment Date for Payment Year 3, each Settling Distributor shall pay, within thirty (30) calendar days of the Payment Year 3 Payment Date, its allocable share, pursuant to Section IV.I, of the difference between the Annual Payment as calculated by the Settlement Fund Administrator and the amount that would have been owed had the Settlement Fund Administrator taken the Bar into account.

E. *Base Payments.* Subject to the suspension, reduction, and offset provisions set forth in Section XII and Section XIII, the Settling Distributors shall collectively make base

payments equal to fifty-five percent (55%) of the Net Abatement Amount multiplied by the aggregate Overall Allocation Percentage of the Settling States. These payments will be due in installments consistent with Exhibit M over the eighteen (18) Payment Years and as adjusted by the Settlement Fund Administrator pursuant to the provisions in Section IV, Section XII, and Section XIII.

F. *Incentive Payments.* Subject to the suspension, offset, and reduction provisions set forth in Section XII and Section XIII, the Settling Distributors shall collectively make potential additional incentive payments totaling up to a maximum of forty-five percent (45%) of the Net Abatement Amount multiplied by the aggregate Overall Allocation Percentage of the Settling States, with the actual amount depending on whether and the extent to which the criteria set forth below are met in each Settling State. The incentive payments shall be divided among four (4) categories, referred to as Incentive Payments A-D. Incentive Payments A-C will be due in installments over the eighteen (18) Payment Years, and Incentive Payment D will be due in installments over thirteen (13) years beginning with Payment Year 6. The total amount of incentive payments in an Annual Payment shall be the sum of the incentive payments for which individual Settling States are eligible for that Payment Year under the criteria set forth below. The incentive payments shall be made with respect to a specific Settling State based on its eligibility for that year under the criteria set forth below.

1. Incentive Payment A. Incentive Payment A shall be equal to forty percent (40%) of the Net Abatement Amount multiplied by the aggregate Overall Allocation Percentage of the Settling States, provided all Settling States satisfy the requirements of Incentive Payment A. Incentive Payment A will be due to a Settling State as part of the Annual Payment in each of the eighteen (18) Payment Years that a Settling State is eligible for Incentive Payment A and shall equal a total potential maximum of $7,421,605,477 if all States are eligible for all eighteen (18) Payment Years. Each Settling State's share of Incentive Payment A in a given year, *provided* that Settling State is eligible, shall equal the total maximum amount available for Incentive Payment A for that year as reflected in Exhibit M times the Settling State's Overall Allocation Percentage. Eligibility for Incentive Payment A is as follows:

a. For the Payment Years 1 and 2, all Settling States are deemed eligible for Incentive Payment A.

b. For each Payment Year other than Payment Years 1 and 2, a Settling State is eligible for Incentive Payment A if, as of sixty (60) calendar days prior to the Payment Date (except that in Payment Year 3, this date is as of the Payment Date), (i) there is a Bar in that State in full force and effect, (ii) there is a Settlement Class Resolution in that State in full force and effect, (iii) the Released Claims of all of the following entities are released through the execution of Subdivision Settlement Participation Forms, or there is a Case-Specific Resolution against such entities: all Primary Subdivisions, Litigating Subdivisions, School Districts with a K-12 student enrollment of at least 25,000 or .10% of a State's population, whichever is greater, and Health Districts and Hospital Districts that have at least one hundred twenty-five (125) hospital beds in one or more hospitals rendering services in that district; or (iv) a combination of

the actions in clauses (i)-(iii) has achieved the same level of resolution of Claims by Subdivisions (*e.g.*, a Bar against future litigation combined with full joinder by Litigating Subdivisions). For the avoidance of doubt, subsection (iv) cannot be satisfied unless all Litigating Subdivisions are Participating Subdivisions or there is a Case-Specific Resolution against any such Subdivisions that are not Participating Subdivisions. The Settling Distributors and the Enforcement Committee shall meet and confer in order to agree on data sources for purposes of this Section prior to the Preliminary Agreement Date.

c. Notwithstanding Section IV.F.1.b, for each Payment Year other than Payment Years 1 and 2, a Settling State that is not eligible for Incentive Payment A as of the Incentive Payment Final Eligibility Date shall not be eligible for Incentive Payment A for that Payment Year or any subsequent Payment Years.

d. If the Settling Distributors made a payment under Incentive Payment A solely on the basis of a Bar or Settlement Class Resolution in a Settling State and that Bar or Settlement Class Resolution is subsequently removed, revoked, rescinded, reversed, overruled, interpreted in a manner to limit the scope of the release, or otherwise deprived of force or effect in any material respect, that Settling State shall not be eligible for Incentive Payment A thereafter, unless the State requalifies for Incentive Payment A through any method pursuant to Section IV.F.1.b, in which case the Settling State shall be eligible for Incentive Payment A less any litigation fees and costs incurred by Settling Distributor in the interim, except that, if the re-imposition occurs after the completion of opening statements in a trial involving a Released Claim, the Settling State shall not be eligible for Incentive Payment A (unless this exception is waived by the Settling Distributors).

e. In determining the amount of Incentive Payment A that Settling Distributors will pay in a Payment Year and each Settling State's share, if any, of Incentive Payment A for that Payment Year, the Settlement Fund Administrator shall: (i) identify all Settling States that are eligible for Incentive Payment A; (ii) multiply the Overall Allocation Percentage for each such eligible Settling State by the maximum amount that Settling Distributors could owe with respect to Incentive Payment A for that Payment Year as listed on Exhibit M. The amount calculated in (ii) shall be the amount allocated to a Settling State eligible for Incentive Payment A for that Payment Year and the aggregate of each such amount for Settling States eligible for Incentive Payment A shall be the amount of Incentive Payment A Settling Distributors are obligated to pay in that Payment Year, all such amounts subject to the suspension, offset, and reduction provisions in Section XII and Section XIII.

2. Incentive Payment B. Incentive Payment B shall be available to Settling States that are not eligible for Incentive Payment A for the applicable Payment Year. Incentive Payment B shall be equal to up to twenty-five percent (25%) of the Net Abatement Amount multiplied by the aggregate Overall Allocation Percentage of the

Settling States. Incentive Payment B will be due to a Settling State as part of the Annual Payment in each of the eighteen (18) Payment Years that a Settling State is eligible for Incentive Payment B and equal a total potential maximum of $4,638,503,423 if all States are eligible for all eighteen (18) Payment Years. Each Settling State's maximum share of Incentive Payment B in a given year shall equal the total maximum amount available for Incentive Payment B for that year as reflected in Exhibit M times the Settling State's Overall Allocation Percentage. Eligibility for Incentive Payment B is as follows:

a. A Settling State is not eligible for Incentive Payment B for a Payment Year for which it is eligible for Incentive Payment A.

b. Subject to Section IV.F.2.a, the amount of Incentive Payment B for which a Settling State is eligible in a Payment Year shall be a percentage of that State's maximum share of Incentive Payment B based on the extent to which (A) Litigating Subdivisions in the State are Participating Subdivisions or (B) there is a Case-Specific Resolution against Litigating Subdivisions in the State, collectively, "*Incentive B Eligible Subdivisions*." The percentage of the State's maximum share of Incentive Payment B that the State is eligible for in a Payment Year shall be determined according to the table below:

Percentage of Litigating Subdivision Population that is Incentive B Eligible Subdivision Population[5]	**Incentive Payment B Eligibility Percentage**
Up to 85%	0%
85%+	30%
86+	40%
91+	50%
95+	60%
99%+	95%
100%	100%

[5] The "Percentage of Litigating Subdivision Population that is Incentive B Eligible Subdivision Population" shall be determined by the aggregate population of the Settling State's Litigating Subdivisions that are Incentive B Eligible Subdivisions divided by the aggregate population of the Settling State's Litigating Subdivisions. In calculating the Settling State's population that resides in Litigating Subdivisions, (a) the population of the Settling State's Litigating Subdivisions shall be the sum of the population of all Litigating Subdivisions in the Settling State, notwithstanding that persons may be included within the population of more than one Litigating Subdivision, and (b) the population that resides in Incentive B Eligible Subdivisions shall be the sum of the population of the Incentive B Eligible Subdivisions, notwithstanding that persons may be included within the population of more than one Incentive B Eligible Subdivision. An individual Litigating Subdivision shall not be included more than once in the numerator, and shall not be included more than once in the denominator, of the calculation regardless if it (or any of its officials) is named as multiple plaintiffs in the same lawsuit; *provided, however*, that for the avoidance of doubt, no Litigating Subdivision will be excluded from the numerator or denominator under this sentence unless a Litigating Subdivision otherwise counted in the denominator has the authority to release the Claims (consistent with Section XI) of the Litigating Subdivision to be excluded. For the avoidance of doubt, a Settling State in which the population that resides in Incentive B Eligible Subdivisions is less than eighty-five percent (85%) of the population of Litigating Subdivisions shall not be eligible for any portion of Incentive Payment B.

c. In determining the amount that Settling Distributors will pay in a Payment Year under Incentive Payment B and each Settling State's share of Incentive Payment B for that Payment Year, the Settlement Fund Administrator shall: (i) identify all States that are eligible for Incentive Payment B because they are ineligible for Incentive Payment A; (ii) determine the Incentive Payment B eligibility percentage for each such Settling State; (iii) multiply the Incentive Payment B eligibility percentage for each such State by the Overall Allocation Percentage of that State; (iv) multiply the product from (iii) by the maximum amount that Settling Distributors could owe under Incentive Payment B for that Payment Year from Exhibit M. The amount calculated in (iv) shall be the amount allocated to a Settling State eligible for Incentive Payment B for that Payment Year, and the aggregate of such amounts for Settling States eligible for Incentive Payment B shall be the amount paid for that Payment Year by Settling Distributors with respect to Incentive Payment B, all such amounts subject to the suspension, offset, and reduction provisions in Section XII and Section XIII. If there are no Litigating Subdivisions in a Settling State, and that Settling State is otherwise eligible for Incentive Payment B, that Settling State will receive its full allocable share of Incentive Payment B.

d. A Settling State's eligibility for Incentive Payment B for a Payment Year shall be determined as of sixty (60) calendar days prior to the Payment Date for that Payment Year; *provided* that the percentage of Incentive Payment B for which a Settling State is eligible as of the Incentive Payment Final Eligibility Date shall cap its eligibility for that Payment Year and all subsequent Payment Years.

3. Incentive Payment C. Incentive Payment C shall be available to Settling States that are not eligible for Incentive Payment A for a Payment Year, including to Settling States that are also eligible for Incentive Payment B. Incentive Payment C shall be equal to up to fifteen percent (15%) of the Net Abatement Amount multiplied by the aggregate Overall Allocation Percentage of the Settling States. Incentive Payment C will be due to a Settling State as part of the Annual Payment in each of the eighteen (18) Payment Years that a Settling State is eligible for Incentive Payment C and equal a total potential maximum of $2,783,102,054 if all States are eligible for all eighteen (18) Payment Years. Each Settling State's maximum share of Incentive Payment C in a given year shall equal the total maximum amount available for Incentive Payment C for that year as reflected in Exhibit M multiplied by the Settling State's Overall Allocation Percentage. Eligibility for Incentive Payment C is as follows:

a. A Settling State is not eligible for Incentive Payment C for a Payment Year in which it is eligible for Incentive Payment A.

b. Subject to Section IV.F.3.a, the amount of Incentive Payment C for which a Settling State is eligible in a Payment Year shall be a percentage of the State's maximum share of Incentive Payment C based on the extent to which (A) Non-Litigating Subdivisions that are Primary Subdivisions with a population

over 30,000 and Litigating Subdivisions in the State are Participating Subdivisions or (B) there is a Case-Specific Resolution against Non-Litigating Subdivisions that are Primary Subdivisions with a population over 30,000 and Litigating Subdivisions in the State, collectively, "*Incentive C Eligible Subdivisions*." The percentage of the State's maximum share of Incentive Payment C that the State is eligible for in a Payment Year shall be determined according to the table below:

Percentage of Relevant Subdivision Population that is Incentive C Eligible Population[6]	**Incentive Payment C Eligibility Percentage**
Up to 60%	0%
60%+	25%
70%+	35%
75%+	40%
80%+	45%
85%+	55%
90%+	60%
93%+	65%
94%+	75%
95+	90%
98+	95%
100%	100%

c. In determining the amount that Settling Distributors will pay in a Payment Year under Incentive Payment C and each Settling State's share of Incentive Payment C for that Payment Year, the Settlement Fund Administrator shall: (i) identify all States that are eligible for Incentive Payment C because they are ineligible for Incentive Payment A; (ii) determine the Incentive Payment C eligibility percentage for each such Settling State; (iii) multiply the Incentive Payment C eligibility percentage for each such State by the Overall Allocation Percentage of that State; (iv) multiply the product from (iii) by the maximum

[6] The "Percentage of Relevant Subdivision Population that is Incentive C Eligible Population" shall be determined by the aggregate population of the Settling State's Incentive C Eligible Subdivisions divided by the aggregate population of the Settling State's Non-Litigating Primary Subdivisions with a population over 30,000 and Litigating Subdivisions ("*Incentive Payment C Subdivisions*"). None of the population figures shall include Prior Litigating Subdivisions. In calculating the Settling State's population that resides in Incentive Payment C Subdivisions, (a) the population shall be the sum of the population of all Incentive Payment C Subdivisions in the Settling State, notwithstanding that persons may be included within the population of more than one Incentive Payment C Subdivision, and (b) the population that resides in Incentive C Eligible Subdivisions shall be the sum of the population of the Incentive C Eligible Subdivisions, notwithstanding that persons may be included within the population of more than one Incentive C Eligible Subdivision. An individual Incentive Payment C Subdivision shall not be included more than once in the numerator, and shall not be included more than once in the denominator, of the calculation regardless if it (or any of its officials) is named as multiple plaintiffs in the same lawsuit. For the avoidance of doubt, a Settling State in which the population that resides in Incentive C Eligible Subdivisions is less than sixty percent (60%) of the population of Incentive Payment C Subdivisions shall not be eligible for any portion of Incentive Payment C.

amount that Settling Distributors could owe under Incentive Payment C for that Payment Year from Exhibit M. The amount calculated in (iv) shall be the amount allocated to a Settling State eligible for Incentive Payment C for that Payment Year and the aggregate of such amounts for Settling States eligible for Incentive Payment C shall be the amount paid for that Payment Year by Settling Distributors with respect to Incentive Payment C, all such amounts subject to the suspension, offset, and reduction provisions in Section XII and Section XIII. If there are no Litigating Subdivisions or Non-Litigating Subdivisions that are Primary Subdivisions with a population of more than 30,000 in a Settling State, and that Settling State is otherwise eligible for Incentive Payment C, that Settling State will receive its full allocable share of Incentive Payment C.

d. A Settling State's eligibility for Incentive Payment C for a Payment Year shall be determined as of sixty (60) calendar days prior to the Payment Date for that Payment Year; *provided* that the percentage of Incentive Payment C for which a Settling State is eligible as of the Incentive Payment Final Eligibility Date shall cap its eligibility for that Payment Year and all subsequent Payment Years.

4. Incentive Payment D. Incentive Payment D shall be applied at Payment Year 6. Incentive Payment D shall be equal to five percent (5%) of the Net Abatement Amount multiplied by the aggregate Overall Allocation Percentage of the Settling States. Incentive Payment D will be due to a Settling State as part of the Annual Payment for each of thirteen (13) Payment Years (from Payment Year 6 to Payment Year 18) that any Settling State is eligible for Incentive Payment D and equal a total potential maximum of $927,700,685 if all States are eligible for all thirteen (13) Payment Years. Each Settling State's share of Incentive Payment D in a given year shall equal the total maximum amount available for Incentive Payment D for that year as reflected in Exhibit M times the Settling State's Overall Allocation Percentage. Eligibility for Incentive Payment D is as follows:

a. A Settling State is eligible for Incentive Payment D if there has been no Later Litigating Subdivision in that State that has had a Claim against a Released Entity survive more than six (6) months after denial in whole or in part of a Threshold Motion.

b. A Settling State's eligibility for Incentive Payment D shall be determined as of sixty (60) calendar days prior to the Payment Date. If a Later Litigating Subdivision's lawsuit in that State survives more than six (6) months after denial in whole or in part of a Threshold Motion after that date, that State shall not be eligible for Incentive Payment D for the Payment Year in which that occurs and any subsequent Payment Year.

c. Notwithstanding Section IV.F.4, a Settling State can become re-eligible for Incentive Payment D if the lawsuit that survived a Threshold Motion is dismissed pursuant to a later motion on grounds included in the Threshold Motion, in which case the Settling State shall be eligible for Incentive Payment D

less any litigation fees and costs incurred by Settling Distributor in the interim, except that if the dismissal motion occurs after the completion of opening statements in such action, the Settling State shall not be eligible for Incentive Payment D.

d. For the avoidance of doubt, a Settling State may be eligible for Incentive Payment D whether or not it is eligible for Incentive Payments A-C.

e. In determining the amount of Incentive Payment D that Settling Distributors will pay in a Payment Year and each Settling State's share, if any, of Incentive Payment D for that Payment Year, the Settlement Fund Administrator shall: (i) identify all Settling States that are eligible for Incentive Payment D; (ii) multiply the Overall Allocation Percentage for each such eligible Settling State by the maximum amount that Settling Distributors could owe with respect to Incentive Payment D for that Payment Year listed on Exhibit M; and (iii) subtract any litigation fees and costs allowed to be deducted pursuant to Section IV.F.4.c. The amount calculated in (iii) shall be the amount allocated to a Settling State eligible for Incentive Payment D for that Payment Year and the aggregate of each such amount for Settling States eligible for Incentive Payment D shall be the amount of Incentive Payment D Settling Distributors are obligated to pay in that Payment Year, all such amounts subject to the suspension, reduction, and offset provisions in Section XII and Section XIII.

G. *Reductions/Offsets.* The base and incentive payments are subject to suspension, offset, and reduction as provided in Section XII and Section XIII.

H. *State-Specific Agreements*. Notwithstanding any other provision of this Agreement or any other agreement, in the event that: (1) the Settling Distributors enter into an agreement with any Settling State that resolves with finality such Settling State's Claims consistent with Section XI of this Agreement and such agreement has an effective date prior to the Effective Date of this Agreement (such agreement, a "*State-Specific Agreement*") and (2) pursuant to the terms of the State-Specific Agreement, any payments, or any portion thereof, made by the Settling Distributors thereunder are made in lieu of any payments (for the avoidance of doubt, including the Additional Restitution Amount), or any portion thereof, to be made under this Agreement and the Settling Distributors make such a payment pursuant to the State-Specific Agreement, then the Settling Distributors will reduce any payments allocable to such Settling State (whether made to the Settlement Fund Escrow or the Settlement Fund) made pursuant to this Agreement to the extent such amount was already paid pursuant to the terms of the State-Specific Agreement.

I. *Allocation of Payments among Settling Distributors.* Payments due from the Settling Distributors under this Section IV, Section IX, and Section X will be allocated among the Settling Distributors as follows: McKesson – 38.1%; Amerisource – 31.0%; Cardinal – 30.9%. A Settling Distributor's sole responsibility for payments under this Agreement shall be to make its share of each payment. The obligations of the Settling Distributors in this Agreement are several and not joint. No Settling Distributor shall be responsible for any portion of another Settling Distributor's share.

J. *Pre-payment Option.*

1. Any Settling Distributor shall have the right, subject to the limitations set forth in Section IV.J.3, to prepay any base payment or incentive payment in whole or in part, without premium or penalty (a "*Settlement Prepayment*") by providing at least fourteen (14) calendar days prior written notice to the Settlement Fund Administrator and Enforcement Committee (a "*Prepayment Notice*"). Any Prepayment Notice shall specify: (a) the gross amount of the Settlement Prepayment (the "*Gross Settlement Amount*"), (b) the manner in which such Settlement Prepayment shall be applied to reduce such Settling Distributor's future share of Annual Payments (*i.e.*, to which future year(s) the allocable portion of an Annual Payment owed by such Settling Distributor the Settlement Prepayment should be applied) (such manner of application, a "*Settlement Prepayment Reduction Schedule*"), (c) the net present value of the Settlement Prepayment as of the Prepayment Date based on the Settlement Prepayment Reduction Schedule using a discount rate equal to the prime rate as published by the *Wall Street Journal* on the date of the Prepayment Notice plus 1.75% (such net present value amount, the "*Net Settlement Prepayment Amount*"), and (d) the date on which the prepayment will be made, which shall be no more than fifteen (15) calendar days after the date of the Prepayment Notice (the "*Prepayment Date*").

2. On the Prepayment Date the Settling Distributor shall pay the Net Settlement Prepayment Amount to the Settlement Fund and such amount shall be used only as specified in Section V. Following such payment, all future portions of the Annual Payments allocated to the applicable Settling Distributor under Section IV.E and Section IV.F shall be reduced pursuant to the Settlement Prepayment Reduction Schedule, and the Exhibit M will be updated to give effect to such reduction, and going forward such updated schedule will be Exhibit M.

3. A Settling Distributor's right to make prepayments shall be subject to the following limitations:

a. Prepayments may apply to base payments or to both base and incentive payments. If the prepayment applies to both base and incentive payments, the prepayments will apply proportionately across base and incentive payments.

b. A Settling Distributor shall make no more than three (3) prepayments over the eighteen (18) year payment term. A Settling Distributor shall not make more than one (1) prepayment in a five (5) year period and there shall not be prepayments made in the first two (2) Payment Years.

c. Prepayments shall only be applied to one (1) or more of the three (3) Payment Years following the prepayment.

d. The total amount of a prepayment of base payments after discounting calculations shall not be larger than the base payment for the Payment Year with the lowest Annual Payment amount affected by the prepayment. The

total amount of a prepayment for both base payments and incentive payments shall not be larger than the base payment and anticipated incentive payment for the lowest Payment Year affected by the prepayment. The "anticipated incentive payment" for a future Payment Year shall reflect the incentives earned by each Settling State as of the time of the prepayment and any offsets or adjustments known at that time.

e. In a Payment Year against which there has been a prepayment, if the amount a Settling State is calculated to receive is greater than the amount prepaid prior to discounting calculations, the Settling Distributor shall pay the difference. If, in a Payment Year for which there has been a prepayment, the amount that a Settling State is calculated to receive is less than the amount calculated at the time of the prepayment, there shall be a credit for the difference to the Settling Distributor to be applied in the subsequent Payment Year(s), if any.

f. Prepayments shall be applied proportionately to all Settling States.

4. The Settling States may agree to a prepayment that does not apply these restrictions. Such a prepayment would need approval of Settling States representing at least ninety-five percent (95%) allocable share as measured by the allocations in Exhibit F; *provided, however*, that this provision does not limit or restrict any Settling State from negotiating its own prepayment with a Settling Distributor.

5. For illustrative purposes only, attached as Exhibit Q are examples showing a Settlement Prepayment, the related calculation of the Net Settlement Prepayment Amount, and the related adjustment to the Settlement Payment Schedule.

K. *Significant Financial Constraint.*

1. A Settling Distributor's allocable share of the Annual Payment for a Payment Year may, at the election of such Settling Distributor, be deferred either (a) up to the amount by which that share plus such Settling Distributor's share of amounts payable under Section IX and Section X would exceed twenty percent (20%) of such Settling Distributor's total operating cash flow (as determined pursuant to United States generally accepted accounting principles) for its fiscal year that concluded most recently prior to the due date for that payment or (b) (i) up to twenty-five percent (25%) if, as of thirty (30) calendar days preceding that payment date, the company's credit rating from one or more of the three nationally recognized rating agencies is below BBB or Baa2 or (ii) up to one hundred percent (100%) if, as of thirty (30) calendar days preceding that payment date, the company's credit rating from one or more of the three nationally recognized rating agencies is below BBB- or Baa3. If the reason for exceeding twenty percent (20%) of a Settling Distributor's total operating cash flow or the decrease in credit rating is substantially attributable to the incurrence of debt to fund post-settlement acquisitions or to the payment of dividends and/or share repurchases that together are of an amount that exceeds the total amount of those two items for the prior fiscal year, no deferral is available. A Settling Distributor shall not be allowed to defer payment for a

Payment Year if that Settling Distributor engaged in any share repurchases in the three fiscal quarters prior to the Payment Date for that Payment Year.

2. If a Settling Distributor has reason to believe that it will not be able to pay some or all of its allocable share of the Annual Payment for a Payment Year, it shall provide at least ninety (90) calendar days' prior written notice to the Settlement Fund Administrator and Enforcement Committee (a "*Deferred Payment Notice*"). Any Deferred Payment Notice shall specify and include: (a) the gross amount of the payments owed (including the estimated allocable portion of the Annual Payment, and amounts owed under Section IX and Section X, by the relevant Settling Distributor), (b) the amount that the Settling Distributor believes it will be unable to pay, (c) the accounting and audited financial documents upon which the Settling Distributor relied for making this determination, and (d) any other relevant information for the Enforcement Committee to consider.

3. A Settling Distributor shall not utilize this provision during the first three (3) Payment Years. If a Settling Distributor defers some or all of the payments due in a Payment Year pursuant to this Section IV.K, it shall not repurchase any shares, or fund new acquisitions with an acquisition price greater than $250 million, during the deferral period until the deferred amount is fully repaid with interest. Any amounts deferred shall bear interest at an interest rate equal to the prime rate as published by the *Wall Street Journal* on the date of the Deferral Payment Notice plus 0.5%.

4. The Settling Distributor shall pay all deferred amounts, including applicable interest on the next Payment Date. If the amounts previously deferred (including interest) together with the Settling Distributor's share of all payments due for a Payment Year would allow for a deferral under Section IV.K.1, the Settling Distributor shall pay as much of the previously deferred amounts (including interest) as it can pay without triggering the ability to defer payment and may defer the remainder as permitted under (and subject to the restrictions of) this Section IV.K.

5. Deferrals will apply proportionally across base payments and incentive payments. For the avoidance of doubt, this Section IV.K applies fully to Payment Years after the first three (3) Payment Years, including the base payments and all incentive payments due pursuant to this Agreement during the Payment Year at issue.

6. If a Settling Distributor could pay a portion of its allocable share of the Annual Payments due pursuant to this Agreement during a Payment Year without triggering this Section IV.K, the Settling Distributor shall be required to pay that portion as scheduled and only the excess would be subject to deferral at the election of the Settling Distributor (in whole or in part) as provided herein.

7. The Settling Distributor shall pay any deferred amounts, including applicable interest on or before the date on which the payment is due for Payment Year 18.

V. Allocation and Use of Settlement Payments

A. *Components of Settlement Fund*. The Settlement Fund shall be comprised of an Abatement Accounts Fund, a State Fund, and a Subdivision Fund for each Settling State. The payments made under Section IV into the Settlement Fund shall be initially allocated among those three (3) sub-funds and distributed and used as provided below. Payments placed into the Settlement Fund do not revert back to the Settling Distributors.

B. *Use of Settlement Payments.*

1. It is the intent of the Parties that the payments disbursed from the Settlement Fund to Settling States and Participating Subdivisions be for Opioid Remediation, subject to exceptions that must be documented in accordance with Section V.B.2. In no event may less than eighty-five percent (85%) of the Settling Distributors' maximum amount of payments pursuant to Section IV, Section IX, and Section X as set forth on Exhibit M over the entirety of all Payments Years (but not any single Payment Year) be spent on Opioid Remediation.

2. While disfavored by the Parties, a Settling State or a Participating Subdivision set forth on Exhibit G may use monies from the Settlement Fund (that have not been restricted by this Agreement solely to future Opioid Remediation) for purposes that do not qualify as Opioid Remediation. If, at any time, a Settling State or a Participating Subdivision set forth on Exhibit G uses any monies from the Settlement Fund for a purpose that does not qualify as Opioid Remediation, such Settling State or Participating Subdivision set forth on Exhibit G shall identify such amounts and report to the Settlement Fund Administrator and the Settling Distributors how such funds were used, including if used to pay attorneys' fees, investigation costs, litigation costs, or costs related to the operation and enforcement of this Agreement, respectively. It is the intent of the Parties that the reporting under this Section V.B.2 shall be available to the public. For the avoidance of doubt, (a) any amounts not identified under this Section V.B.2 as used to pay attorneys' fees, investigation costs, or litigation costs shall be included in the "*Compensatory Restitution Amount*" for purposes of Section VI.F and (b) Participating Subdivisions not listed on Exhibit G may only use monies from the Settlement Fund for purposes that qualify as Opioid Remediation.

C. *Allocation of Settlement Fund.*

The allocation of the Settlement Fund allows for different approaches to be taken in different states, such as through a State-Subdivision Agreement. Given the uniqueness of States and their Subdivisions, Settling States and their Subdivisions are encouraged to enter into State-Subdivision Agreements in order to direct the allocation of their portion of the Settlement Fund. As set out below, the Settlement Fund Administrator will make an initial allocation to three (3) state-level sub-funds. The Settlement Fund Administrator will then, for each Settling State and its Participating Subdivisions, apply the terms of this Agreement and any relevant State-Subdivision Agreement, Statutory Trust, Allocation Statute, or voluntary redistribution of funds as set out below before disbursing the funds.

1. Base Payments. The Settlement Fund Administrator will allocate base payments under Section IV.D among the Settling States in proportion to their respective Overall Allocation Percentages. Base payments for each Settling State will then be allocated fifteen percent (15%) to its State Fund, seventy percent (70%) to its Abatement Accounts Fund, and fifteen percent (15%) to its Subdivision Fund. Amounts may be reallocated and will be distributed as provided in Section V.D.

2. Incentive Payments. The Settlement Fund Administrator will treat incentive payments under Section IV.F on a State-specific basis. Incentive payments for which a Settling State is eligible under Section IV.F will be allocated fifteen percent (15%) to its State Fund, seventy percent (70%) to its Abatement Accounts Fund, and fifteen percent (15%) to its Subdivision Fund. Amounts may be reallocated and will be distributed as provided in Section V.D.

3. Application of Adjustments. If a suspension, offset, or reduction under Section XII or Section XIII applies with respect to a Settling State, the suspension, offset, or reduction shall be applied proportionally to all amounts that would otherwise be apportioned and distributed to the State Fund, the Abatement Accounts Fund, and the Subdivision Fund for that State.

4. Settlement Fund Administrator. Prior to the Initial Participation Date, the Settling Distributors and the Enforcement Committee will agree to a detailed mechanism consistent with the foregoing for the Settlement Fund Administrator to follow in allocating, apportioning, and distributing payments, which shall then be appended hereto as Exhibit L.

5. Settlement Fund Administrator Costs. Any costs and fees associated with or arising out of the duties of the Settlement Fund Administrator as described in Exhibit L shall be paid from the interest accrued in the Settlement Fund Escrow and the Settlement Fund; *provided*, *however*, that if such accrued interest is insufficient to pay the entirety of any such costs and fees, Settling Distributors shall pay fifty percent (50%) of the additional amount and fifty percent (50%) shall be paid out of the Settlement Fund.

D. *Settlement Fund Reallocation and Distribution*.

As set forth below, within a particular Settling State's account, amounts contained in the Settlement Fund sub-funds may be reallocated and distributed per a State-Subdivision Agreement or other means. If the apportionment of amounts is not addressed and controlled under Section V.D.1 and Section V.D.2, then the default provisions of Section V.D.4 apply. It is not necessary that a State-Subdivision Agreement or other means of allocating funds pursuant to Section V.D.1 and Section V.D.2 address all of the Settlement Fund sub-funds. For example, a Statutory Trust might only address disbursements from a Settling State's Abatement Accounts Fund.

1. Distribution by State-Subdivision Agreement. If a Settling State has a State-Subdivision Agreement, amounts apportioned to that State's State Fund, Abatement Accounts Fund, and Subdivision Fund under Section V.C shall be reallocated and

distributed as provided by that agreement. Any State-Subdivision Agreement entered into after the Preliminary Agreement Date shall be applied only if it requires: (a) that all amounts be used for Opioid Remediation, except as allowed by Section V.B.2, and (b) that at least seventy percent (70%) of amounts be used solely for future Opioid Remediation.[7] For a State-Subdivision Agreement to be applied to the relevant portion of an Annual Payment, notice must be provided to the Settling Distributors and the Settlement Fund Administrator at least sixty (60) calendar days prior to the Payment Date.

2. Distribution by Allocation Statute. If a Settling State has an Allocation Statute and/or a Statutory Trust that addresses allocation or distribution of amounts apportioned to such State's State Fund, Abatement Accounts Fund, and/or Subdivision Fund and that, to the extent any or all such sub-funds are addressed, requires (1) all amounts to be used for Opioid Remediation, except as allowed by Section V.B.2, and (2) at least seventy percent (70%) of all amounts to be used solely for future Opioid Remediation,[8] then, to the extent allocation or distribution is addressed, the amounts apportioned to that State's State Fund, Abatement Accounts Fund, and Subdivision Fund under Section V.C shall be allocated and distributed as addressed and provided by the applicable Allocation Statute or Statutory Trust. For the avoidance of doubt, an Allocation Statute or Statutory Trust need not address all three (3) sub-funds that comprise the Settlement Fund, and if the applicable Allocation Statute or Statutory Trust does not address distribution of all or some of these three (3) sub-funds, the applicable Allocation Statute or Statutory Trust does not replace the default provisions described in Section V.D.4 of any such unaddressed fund. For example, if an Allocation Statute or Statutory Trust that meets the requirements of this Section V.D.2 only addresses funds restricted to abatement, then the default provisions in this Agreement concerning allocation among the three (3) sub-funds comprising the Settlement Fund and the distribution of the State Fund and Subdivision Fund for that State would still apply, while the distribution of the applicable State's Abatement Accounts Fund would be governed by the qualifying Allocation Statute or Statutory Trust.

3. Voluntary Redistribution. A Settling State may choose to reallocate all or a portion of its State Fund to its Abatement Accounts Fund. A Participating Subdivision included on Exhibit G may choose to reallocate all or a portion of its allocation from the Subdivision Fund to the State's Abatement Accounts Fund or to another Participating Subdivision. For a voluntary redistribution to be applied to the relevant portion of an Annual Payment, notice must be provided to the Settling Distributors and the Settlement Fund Administrator at least sixty (60) calendar days prior to the Payment Date.

4. Distribution in the Absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust. If Section V.D.1 and Section V.D.2 do not apply, amounts

[7] Future Opioid Remediation includes amounts paid to satisfy any future demand by another governmental entity to make a required reimbursement in connection with the past care and treatment of a person related to the Alleged Harms.

[8] Future Opioid Remediation includes amounts paid to satisfy any future demand by another governmental entity to make a required reimbursement in connection with the past care and treatment of a person related to the Alleged Harms.

apportioned to that State's State Fund, Abatement Accounts Fund, and Subdivision Fund under Section V.C shall be distributed as follows:

a. Amounts apportioned to that State's State Fund shall be distributed to that State.

b. Amounts apportioned to that State's Abatement Accounts Fund shall be distributed consistent with Section V.E. Each Settling State shall submit to the Settlement Fund Administrator a designation of a lead state agency or other entity to serve as the single point of contact for that Settling State's funding requests from the Abatement Accounts Fund and other communications with the Settlement Fund Administrator. The designation of an individual entity is for administrative purposes only and such designation shall not limit funding to such entity or even require that such entity receive funds from this Agreement. The designated entity shall be the only entity authorized to request funds from the Settlement Fund Administrator to be disbursed from that Settling State's Abatement Accounts Fund. If a Settling State has established a Statutory Trust then that Settling State's single point of contact may direct the Settlement Fund Administrator to release the State's Abatement Accounts Fund to the Statutory Trust.

c. Amounts apportioned to that State's Subdivision Fund shall be distributed to Participating Subdivisions in that State included on Exhibit G per the Subdivision Allocation Percentage listed in Exhibit G. Section VII.I shall govern amounts that would otherwise be distributed to Non-Participating Subdivisions listed in Exhibit G. For the avoidance of doubt and notwithstanding any other provision in this Agreement, no Non-Participating Subdivision will receive any amount from the Settlement Fund, regardless of whether such Subdivision is included on Exhibit G.

d. Special Districts shall not be allocated funds from the Subdivision Fund, except through a voluntary redistribution allowed by Section V.D.3. A Settling State may allocate funds from its State Fund or Abatement Accounts Fund for Special Districts.

5. Restrictions on Distribution. No amounts may be distributed from the Subdivision Fund contrary to Section VII, *i.e.*, no amounts may be distributed directly to Non-Participating Subdivisions or to Later Participating Subdivisions to the extent such a distribution would violate Section VII.E through Section VII.H. Amounts allocated to the Subdivision Fund that cannot be distributed by virtue of the preceding sentence shall be distributed into the sub-account in the Abatement Accounts Fund for the Settling State in which the Subdivision is located, unless those payments are redirected elsewhere by a State-Subdivision Agreement described in Section V.D.1 or by an Allocation Statute or a Statutory Trust described in Section V.D.2.

E. *Provisions Regarding the Abatement Accounts Fund.*

1. State-Subdivision Agreement, Allocation Statute, and Statutory Trust Fund Provisions. A State-Subdivision Agreement, Allocation Statute, or Statutory Trust may govern the operation and use of amounts in that State's Abatement Accounts Fund so long as it complies with the requirements of Section V.D.1 or Section V.D.2, as applicable, and all direct payments to Subdivisions comply with Section VII.E through Section VII.H.

2. Absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust. In the absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust that addresses distribution, the Abatement Accounts Fund will be used solely for future Opioid Remediation[9] and the following shall apply with respect to a Settling State:

a. *Regional Remediation.*

(i) At least fifty percent (50%) of distributions for remediation from a State's Abatement Accounts Fund shall be annually allocated and tracked to the regional level. A Settling State may allow the Advisory Committee established pursuant to Section V.E.2.d to define its regions and assign regional allocations percentages. Otherwise, a Settling State shall (A) define its initial regions, which shall consist of one (1) or more General Purpose Subdivisions and which shall be designated by the state agency with primary responsibility for substance abuse disorder services employing, to the maximum extent practical, existing regions established in that State for opioid abuse treatment or other public health purposes; (B) assign initial regional allocation percentages to the regions based on the Subdivision Allocation Percentages in Exhibit G and an assumption that all Subdivisions included on Exhibit G will become Participating Subdivisions.

(ii) This minimum regional expenditure percentage is calculated on the Settling State's initial Abatement Accounts Fund allocation and does not include any additional amounts a Settling State has directed to its Abatement Accounts Fund from its State Fund, or any other amounts directed to the fund. A Settling State may dedicate more than fifty percent (50%) of its Abatement Accounts Fund to the regional expenditure and may annually adjust the percentage of its Abatement Accounts Fund dedicated to regional expenditures as long as the percentage remains above the minimum amount.

(iii) The Settling State (A) has the authority to adjust the definition of the regions, and (B) may annually revise the percentages

[9] Future Opioid Remediation includes amounts paid to satisfy any future demand by another governmental entity to make a required reimbursement in connection with the past care and treatment of a person related to the Alleged Harms.

allocated to each region to reflect the number of General Purpose Subdivisions in each region that are Non-Participating Subdivisions.

b. *Subdivision Block Grants.* Certain Subdivisions shall be eligible to receive regional allocation funds in the form of a block grant for future Opioid Remediation. A Participating Subdivision eligible for block grants is a county or parish (or in the case of States that do not have counties or parishes that function as political subdivisions, a city) that (1) does not contain a Litigating Subdivision or a Later Litigating Subdivision for which it has the authority to end the litigation through a release, bar or other action, (2) either (i) has a population of 400,000 or more or (ii) in the case of California has a population of 750,000 or more, and (3) has funded or otherwise managed an established health care or treatment infrastructure (*e.g.*, health department or similar agency). Each Subdivision eligible to receive block grants shall be assigned its own region.

c. *Small States.* Notwithstanding the provisions of Section V.E.2.a, Settling States with populations under four (4) million that do not have existing regions described in Section V.E.2.a shall not be required to establish regions. However, such a Settling State that contains one (1) or more Subdivisions eligible for block grants under Section V.E.2.c shall be divided regionally so that each block-grant eligible Subdivision is a region and the remainder of the state is a region.

d. *Advisory Committee.* The Settling State shall designate an Opioid Settlement Remediation Advisory Committee (the "*Advisory Committee*") to provide input and recommendations regarding remediation spending from that Settling State's Abatement Accounts Fund. A Settling State may elect to use an existing advisory committee or similar entity (created outside of a State-Subdivision Agreement or Allocation Statute); *provided, however,* the Advisory Committee or similar entity shall meet the following requirements:

(i) Written guidelines that establish the formation and composition of the Advisory Committee, terms of service for members, contingency for removal or resignation of members, a schedule of meetings, and any other administrative details;

(ii) Composition that includes at least an equal number of local representatives as state representatives;

(iii) A process for receiving input from Subdivisions and other communities regarding how the opioid crisis is affecting their communities, their abatement needs, and proposals for abatement strategies and responses; and

(iv) A process by which Advisory Committee recommendations for expenditures for Opioid Remediation will be made to and considered by the appropriate state agencies.

3. Abatement Accounts Fund Reporting. The Settlement Fund Administrator shall track and assist in the report of remediation disbursements as agreed to among the Settling Distributors and the Enforcement Committee.

F. *Nature of Payment*. Each of the Settling Distributors, the Settling States, and the Participating Subdivisions acknowledges and agrees that notwithstanding anything to the contrary in this Agreement, including, but not limited to, the scope of the Released Claims:

1. It has entered into this Agreement to avoid the delay, expense, inconvenience, and uncertainty of further litigation;

2. (a) The Settling States and Participating Subdivisions sought compensatory restitution (within the meaning of 26 U.S.C. § 162(f)(2)(A)) as damages for the Alleged Harms allegedly suffered by the Settling States and Participating Subdivisions; (b) the Compensatory Restitution Amount is no greater than the amount, in the aggregate, of the Alleged Harms allegedly suffered by the Settling States and Participating Subdivisions; and (c) the portion of the Compensatory Restitution Amount received by each Settling State or Participating Subdivision is no greater than the amount of the Alleged Harms allegedly suffered by such Settling State or Participating Subdivision;

3. The payment of the Compensatory Restitution Amount by the Settling Distributors constitutes, and is paid for, compensatory restitution (within the meaning of 26 U.S.C. § 162(f)(2)(A)) for alleged damage or harm (as compensation for alleged damage or harm arising out of alleged bodily injury) allegedly caused by the Settling Distributors;

4. The Compensatory Restitution Amount is being paid as compensatory restitution (within the meaning of 26 U.S.C. § 162(f)(2)(A)) in order to restore, in whole or in part, the Settling States and Participating Subdivisions to the same position or condition that they would be in had the Settling States and Participating Subdivisions not suffered the Alleged Harms; and

5. For the avoidance of doubt: (a) no portion of the Compensatory Restitution Amount represents reimbursement to any Settling State or Participating Subdivision or other person or entity for the costs of any investigation or litigation, (b) the entire Compensatory Restitution Amount is properly characterized as described in Section V.F, and (c) no portion of the Compensatory Restitution Amount constitutes disgorgement or is properly characterized as the payment of statutory or other fines, penalties, punitive damages, or other punitive assessments.

VI. Enforcement

A. *Enforceability*. This Agreement is enforceable only by the Settling States and the Settling Distributors; *provided, however*, that Released Entities may enforce Section XI and Participating Subdivisions listed on Exhibit G have the enforcement rights described in Section VI.D. Except to the extent allowed by the Injunctive Relief Terms, Settling States and Participating Subdivisions shall not have enforcement rights with respect to either the terms of

this Agreement that apply only to or in other States or any Consent Judgment entered into by another Settling State. Participating Subdivisions shall not have enforcement rights against the Settling Distributors with respect to this Agreement or any Consent Judgment except that Participating Subdivisions listed on Exhibit G shall have enforcement rights as set forth herein as to payments that would be allocated to the Subdivision Fund or Abatement Accounts Fund pursuant to Section V; *provided, however*, that each Settling State shall allow Participating Subdivisions in such Settling State to notify it of any perceived violations of this Agreement or the applicable Consent Judgment.

B. *Jurisdiction.* The Settling Distributors consent to the jurisdiction of the court in which each Settling State files its Consent Judgment, limited to resolution of disputes identified in Section VI.F.1 for resolution in that court.

C. *Specific Terms Dispute Resolution.*

1. Any dispute that is addressed by the provisions set forth in the Injunctive Relief Terms shall be resolved as provided therein.

2. In the event that Settling Distributors believe that the eight-five percent (85%) threshold established in Section V.B.1 is not being satisfied, any Party may request that the Settling Distributors and Enforcement Committee meet and confer regarding the use of funds to implement Section V.B.1. The completion of such meet-and-confer process is a precondition to further action regarding any such dispute. Further action concerning Section V.B.1 shall: (i) be limited to the Settling Distributors seeking to reduce their Annual Payments by no more than five percent (5%) of the difference between the actual amount of Opioid Remediation and the eighty-five percent (85%) threshold established in Section V.B.1; (ii) only reduce Annual Payments to those Settling States and their Participating Subdivisions that are below the eighty-five percent (85%) threshold established in Section V.B.1; and (iii) not reduce Annual Payments restricted to future Opioid Remediation.

D. *State-Subdivision Enforcement.*

1. A Subdivision shall not have enforcement rights against a Settling State in which it is located with respect to this Agreement or any Consent Judgment except that a Participating Subdivision listed on Exhibit G shall have enforcement rights (a) as provided for in a State-Subdivision Agreement, Allocation Statute, or Statutory Trust with respect to intrastate allocation or (b) in the absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust, to allegations that (i) the Settling State's use of Abatement Accounts Fund monies were not used for uses similar to or in the nature of those uses contained in Exhibit E; or (ii) a Settling State failed to pay funds directly from the Abatement Accounts Fund to a Participating Subdivision eligible to receive a block grant pursuant to Section V.E.2.b.

2. A Settling State shall have enforcement rights against a Participating Subdivision located in its territory (a) as provided for in a State-Subdivision Agreement, Allocation Statute, or Statutory Trust; or (b) in the absence of a State-Subdivision

Agreement, Allocation Statute, or Statutory Trust, to allegations that the Participating Subdivisions' uses of Abatement Accounts Fund monies were not used for purposes similar to or in the nature of those uses contained in Exhibit E.

3. As between Settling States and Participating Subdivisions, the above rights are contractual in nature and nothing herein is intended to limit, restrict, change or alter any other existing rights under law.

E. *Subdivision Distributor Payment Enforcement.* A Participating Subdivision listed on Exhibit G shall have the same right as a Settling State pursuant to Section VI.F.2.a(v) to seek resolution regarding the failure by a Settling Distributor to make its allocable share of an Annual Payment in a Payment Year.

F. *Other Terms Regarding Dispute Resolution.*

1. Except to the extent provided by Section VI.C or Section VI.F.2, all disputes shall be resolved in either the court that entered the relevant Consent Judgment or, if no such Consent Judgment was entered, a state or territorial court with jurisdiction located wherever the seat of the relevant state government is located.

a. State court proceedings shall be governed by the rules and procedures of the relevant forum.

b. For the avoidance of doubt, disputes to be resolved in state court include, but are not limited to, the following:

(i) disputes concerning whether expenditures qualify as Opioid Remediation;

(ii) disputes between a Settling State and its Participating Subdivisions as provided by Section VI.D, except to the extent the State-Subdivision Agreement provides for other dispute resolution mechanisms. For the avoidance of doubt, disputes between a Settling State and any Participating Subdivision shall not be considered National Disputes;

(iii) whether this Agreement and relevant Consent Judgment are binding under state law;

(iv) the extent of the Attorney General's or other participating entity's authority under state law, including the extent of the authority to release claims;

(v) whether the definition of a Bar, a Case-Specific Resolution, Final Order, lead state agency as described in Section V.D.4.b, Later Litigating Subdivision, Litigating Subdivision, or Threshold Motion have been met; and

(vi) all other disputes not specifically identified in Section VI.C or Section VI.F.2.

c. Any Party may request that the National Arbitration Panel provide an interpretation of any provision of the settlement that is relevant to the state court determination, and the National Arbitration Panel shall make reasonable best efforts to supply such interpretation within the earlier of thirty (30) calendar days or the time period required by the state court proceedings. Any Party may submit that interpretation to the state court to the extent permitted by, and for such weight provided by, the state court's rules and procedures. If requested by a Party, the National Arbitration Panel shall request that its interpretation be accepted in the form of an *amicus curiae* brief, and any attorneys' fees and costs for preparing any such filing shall be paid for by the requesting Party.

2. National Disputes involving a Settling State, a Participating Subdivision that has enforcement rights pursuant to Section VI.A, and/or a Settling Distributor shall be resolved by the National Arbitration Panel.

a. National Disputes are disputes that are not addressed by Section VI.C, and which are exceptions to Section VI.F.1's presumption of resolution in state courts because they involve issues of interpretation of terms contained in this Agreement applicable to all Settling States without reference to a particular State's law. Disputes between a Settling State and any Participating Subdivision shall not be considered National Disputes. National Disputes are limited to the following:

(i) the amount of offset and/or credit attributable to Non-Settling States or the Tribal/W. Va. Subdivision Credit;

(ii) issues involving the scope and definition of Product;

(iii) interpretation and application of the terms "Covered Conduct," "Released Entities," and "Released Claims";

(iv) the allocation of payments among Settling Distributors as described in Section IV.I;

(v) the failure by a Settling Distributor to pay its allocable share of the Annual Payment or of the Additional Restitution Amount in a Payment Year, but for the avoidance of doubt, disputes between a Settling Distributor and a Settling State over the amounts owed only to that state that do not affect any other Settling State shall not be considered National Disputes;

(vi) the interpretation and application of the significant financial constraint provision in Section IV.K, including, without limitation, eligibility for and amount of deferrals for any given year, time for repayment, and compliance with restrictions during deferral term;

(vii) the interpretation and application of the prepayment provisions as described in Section IV.J;

(viii) the interpretation and application of any most-favored-nation provision in Section XIV.E;

(ix) questions regarding the performance and/or removal of the Settlement Fund Administrator;

(x) replacement of the Monitor, as provided in the Injunctive Relief Terms;

(xi) disputes involving liability of successor entities;

(xii) disputes that require a determination of the sufficiency of participation in order to qualify for Incentive Payments A, B, or C, as well as disputes over qualification for Participation Tiers;

(xiii) disputes involving a Releasor's compliance with, and the appropriate remedy under, Section XI.XI.B.I.A.3;

(xiv) disputes requiring the interpretation of Agreement terms that are national in scope or impact, which shall mean disputes requiring the interpretation of Agreement terms that (i) concretely affect four (4) or more Settling States; and (ii) do not turn on unique definitions and interpretations under state law; and

(xv) any dispute subject to resolution under Section VI.F.1 but for which all parties to the dispute agree to arbitration before the National Arbitration Panel under the provisions of this Section VI.F.2.

b. The National Arbitration Panel shall be comprised of three (3) arbitrators. One (1) arbitrator shall be chosen by the Settling Distributors, one (1) arbitrator shall be chosen by the Enforcement Committee with due input from Participating Subdivisions listed on Exhibit G, and the third arbitrator shall be agreed upon by the first two (2) arbitrators. The membership of the National Arbitration Panel is intended to remain constant throughout the term of this Agreement, but in the event that replacements are required, the retiring arbitrator shall be replaced by the party that selected him/her.

c. The National Arbitration Panel shall make reasonable best efforts to decide all matters within one hundred eighty (180) calendar days of filing, and in no event shall it take longer than one (1) year.

d. The National Arbitration Panel shall conduct all proceedings in a reasonably streamlined process consistent with an opportunity for the parties to be heard. Issues shall be resolved without the need for live witnesses where feasible,

and with a presumption in favor of remote participation to minimize the burdens on the parties.

e. To the extent allowed under state law, a Settling State, a Participating Subdivision that has enforcement rights pursuant to Section VI.A, and (at any party's request) the National Arbitration Panel may certify to an appropriate state court any question of state law. The National Arbitration Panel shall be bound by a final state court determination of such a certified question. The time period for the arbitration shall be tolled during the course of the certification process.

f. The arbitrators will give due deference to any authoritative interpretation of state law, including any declaratory judgment or similar relief obtained by a Settling State, a Participating Subdivision that has enforcement rights pursuant to Section VI.A, or Settling Distributor on a state law issue.

g. The decisions of the National Arbitration Panel shall be binding on Settling States, Participating Subdivisions, Settling Distributors, and the Settlement Fund Administrator. In any proceeding before the National Arbitration Panel involving a dispute between a Settling State and one or more Settling Distributors whose resolution could prejudice the rights of a Participating Subdivision(s) in that Settling State, such Participating Subdivision(s) shall be allowed to file a statement of view in the proceeding.

h. Nothing herein shall be construed so as to limit or otherwise restrict a State from seeking injunctive or other equitable relief in state court to protect the health, safety, or welfare of its citizens.

i. Each party shall bear its own costs in any arbitration or court proceeding arising under this Section VI. The costs for the arbitrators on the National Arbitration Panel shall be divided and paid equally by the disputing sides for each individual dispute, *e.g.*, a dispute between a Settling Distributor and Settling States/Participating Subdivisions shall be split fifty percent (50%) by the Settling Distributor and fifty percent (50%) by the Settling States/Participating Subdivisions that are parties to the dispute; a dispute between a Settling State and a Participating Subdivision shall be split fifty percent (50%) by the Settling State that is party to the dispute and fifty percent (50%) by any Participating Subdivisions that are parties to the dispute.

3. Prior to initiating an action to enforce pursuant to this Section VI.F, the complaining party must:

a. Provide written notice to the Enforcement Committee of its complaint, including the provision of the Consent Judgment and/or Agreement that the practice appears to violate, as well as the basis for its interpretation of the disputed provision. The Enforcement Committee shall establish a reasonable process and timeline for obtaining additional information from the involved

parties; *provided*, *however*, that the date the Enforcement Committee establishes for obtaining additional information from the parties shall not be more than forty-five (45) calendar days following the notice. The Enforcement Committee may advise the involved parties of its views on the complaint and/or seek to resolve the complaint informally.

b. Wait to commence any enforcement action until thirty (30) calendar days after the date that the Enforcement Committee establishes for obtaining additional information from the involved parties.

4. If the parties to a dispute cannot agree on the proper forum for resolution of the dispute under the provisions of Section VI.F.1 or Section VI.F.2, a committee comprising the Enforcement Committee and sufficient representatives of the Settling Distributors such that the members of the Enforcement Committee have a majority of one (1) member will determine the forum where the dispute will be initiated within twenty-eight (28) calendar days of receiving notification of the dispute relating to the proper forum. The forum identified by such committee shall be the sole forum for litigating the issue of which forum will hear the substantive dispute, and the committee's identification of such forum in the first instance shall not be entitled to deference by the forum selected.

G. *No Effect.* Nothing in this Agreement shall be interpreted to limit the Settling State's Civil Investigative Demand ("*CID*") or investigative subpoena authority, to the extent such authority exists under applicable state law and the CID or investigative subpoena is issued pursuant to such authority, and Settling Distributors reserve all of their rights in connection with a CID or investigative subpoena issued pursuant to such authority.

VII. Participation by Subdivisions

A. *Notice.* No later than fifteen (15) calendar days after the Preliminary Agreement Date, the Settling States, with the cooperation of the Settling Distributors, shall send individual written notice of the opportunity to participate in this Agreement and the requirements of participation to all Subdivisions in the Settling States that are (1) Litigating Subdivisions or (2) Non-Litigating Subdivisions listed on Exhibit G. The costs of the written notice to such Subdivisions shall be paid for by the Settling Distributors. The Settling States, with the cooperation of the Settling Distributors, may also provide general notice reasonably calculated to alert Non-Litigating Subdivisions in the Settling States to this Agreement, the opportunity to participate in it, and the requirements for participation. Such notice may include publication and other standard forms of notification, as well as notice to national state and county organizations such as the National Association of Counties and the National League of Cities. The notice will include that the deadline for becoming an Initial Participating Subdivision is the Initial Participation Date. Nothing contained herein shall preclude a Settling State from providing further notice to or otherwise contacting any of its Subdivisions about becoming a Participating Subdivision, including beginning any of the activities described in this paragraph prior to the Preliminary Agreement Date.

B. *Requirements for Becoming a Participating Subdivision—Non-Litigating Subdivisions.* A Non-Litigating Subdivision in a Settling State may become a Participating

Subdivision by returning an executed Subdivision Settlement Participation Form to the Settlement Fund Administrator specifying (1) that the Subdivision agrees to the terms of this Agreement pertaining to Subdivisions, (2) that the Subdivision releases all Released Claims against all Released Entities, (3) that the Subdivision agrees to use monies it receives, if any, from the Settlement Fund pursuant to the applicable requirements of Section V; *provided, however*, that Non-Litigating Subdivisions may only use monies originating from the Settlement Fund for purposes that qualify as Opioid Remediation, and (4) that the Subdivision submits to the jurisdiction of the court where the applicable Consent Judgment is filed for purposes limited to that court's role under this Agreement. The required Subdivision Settlement Participation Form is attached as Exhibit K.

C. *Requirements for Becoming a Participating Subdivision—Litigating Subdivisions/Later Litigating Subdivisions*. A Litigating Subdivision or Later Litigating Subdivision in a Settling State may become a Participating Subdivision by returning an executed Subdivision Settlement Participation Form to the Settlement Fund Administrator and upon prompt dismissal with prejudice of its lawsuit. A Settling State may require each Litigating Subdivision in that State to specify on the Subdivision Settlement Participation Form whether its counsel has waived any contingency fee contract with that Participating Subdivision and whether, if eligible, it intends to seek fees pursuant to Exhibit R. The Settlement Fund Administrator shall provide quarterly reports of this information to the parties organized by Settling State. A Litigating Subdivision or Later Litigating Subdivision may not become a Participating Subdivision after the completion of opening statements in a trial of the lawsuit it brought that includes a Released Claim against a Released Entity.

D. *Initial Participating Subdivisions*. A Subdivision qualifies as an Initial Participating Subdivision if it meets the applicable requirements for becoming a Participating Subdivision set forth in Section VII.B or Section VII.C by the Initial Participation Date. All Subdivision Settlement Participation Forms shall be held in escrow by the Settlement Fund Administrator until the Reference Date.

E. *Later Participating Subdivisions.* A Subdivision that is not an Initial Participating Subdivision may become a Later Participating Subdivision by meeting the applicable requirements for becoming a Participating Subdivision set forth in Section VII.B or Section VII.C after the Initial Participation Date and by agreeing to be subject to the terms of a State-Subdivision Agreement (if any) or any other structure adopted or applicable pursuant to Section V.D or Section V.E. The following provisions govern what a Later Participating Subdivision can receive (but do not apply to Initial Participating Subdivisions):

1. Except as provided in Section IV.C, a Later Participating Subdivision shall not receive any share of any Annual Payment due before it became a Participating Subdivision.

2. A Later Participating Subdivision that becomes a Participating Subdivision after July 15, 2022 shall receive seventy-five percent (75%) of the share of future base or incentive payments that it would have received had it become a Later Participating Subdivision prior to that date (unless the Later Participating Subdivision is subject to Section VII.E.3 or Section VII.E.4).

3. A Later Participating Subdivision that, after the Initial Participation Date, maintains a lawsuit for a Released Claim(s) against a Released Entity and has judgment entered against it on every such Claim before it became a Participating Subdivision (other than a consensual dismissal with prejudice) shall receive fifty percent (50%) of the share of future base or incentive payments that it would have received had it become a Later Participating Subdivision prior to such judgment; *provided, however*, that if the Subdivision appeals the judgment and the judgment is affirmed with finality before the Subdivision becomes a Participating Subdivision, the Subdivision shall not receive any share of any base payment or incentive payments.

4. A Later Participating Subdivision that becomes a Participating Subdivision while a Bar or Case-Specific Resolution involving a different Subdivision exists in its State shall receive twenty-five percent (25%) of the share of future base or incentive payments that it would have received had it become a Later Participating Subdivision without such Bar or Case-Specific Resolution.

F. *No Increase in Payments*. Amounts to be received by Later Participating Subdivisions shall not increase the payments due from the Settling Distributors.

G. *Ineligible Subdivisions*. Subdivisions in Non-Settling States and Prior Litigating Subdivisions are not eligible to be Participating Subdivisions.

H. *Non-Participating Subdivisions*. Non-Participating Subdivisions shall not directly receive any portion of any Annual Payment, including from the State Fund and direct distributions from the Abatement Accounts Fund; however, a Settling State may choose to fund future Opioid Remediation that indirectly benefits Non-Participating Subdivisions.

I. *Unpaid Allocations to Later Participating Subdivisions and Non-Participating Subdivisions*. Any base payment and incentive payments allocated pursuant to Section V.D to a Later Participating Subdivision or Non-Participating Subdivision that cannot be paid pursuant to this Section VII, including the amounts that remain unpaid after the reductions required by Section VII.E.2 through Section VII.E.4, will be allocated to the Abatement Accounts Fund for the Settling State in which the Subdivision is located, unless those payments are redirected elsewhere by a State-Subdivision Agreement or by a Statutory Trust.

VIII. Condition to Effectiveness of Agreement and Filing of Consent Judgment

A. *Determination to Proceed With Settlement.*

1. The Settling States shall confer with legal representatives of the Participating Subdivisions listed on Exhibit G and inform the Settling Distributors no later than fifteen (15) calendar days prior to the Reference Date whether there is sufficient participation to proceed with this Agreement. Within seven (7) calendar days of informing the Settling Distributors that there is sufficient participation to proceed, the Settling States will deliver all signatures and releases required by the Agreement to be provided by the Settling States to the Settling Distributors.

2. If the Settling States inform Settling Distributors that there is sufficient participation, the Settling Distributors will then determine on or before the Reference Date whether there is sufficient State participation and sufficient resolution of the Claims of the Litigating Subdivisions in the Settling States (through participation under Section VII, Case-Specific Resolution(s) and Bar(s)) to proceed with this Agreement. The determination shall be in the sole discretion of the Settling Distributors and may be based on any criteria or factors deemed relevant by the Settling Distributors.

B. *Notice by Settling Distributors*. On or before the Reference Date, the Settling Distributors shall inform the Settling States of their determination pursuant to Section VIII.A. If the Settling Distributors determine to proceed, the Parties will proceed to file the Consent Judgments and the obligations in the Subdivision Settlement Participation Forms will be effective and binding as of the Reference Date. If the Settling Distributors determine not to proceed, this Agreement will have no further effect, any amounts placed in escrow for Payment Year 1, including funds referenced in Section IV.C.1, Section IX, Section X, and Exhibit M, shall be returned to the Settling Distributors, and all releases (including those contained in Subdivision Settlement Participation Forms) and other commitments or obligations contained herein or in Subdivision Settlement Participation Forms will be void.

C. *Determination of the Participation Tier*.

1. On the Reference Date, *provided* that Settling Distributors determine to proceed with this Agreement, the Settlement Fund Administrator shall determine the Participation Tier. The criteria used to determine the Participation Tier are set forth in Exhibit H. Any disputes as to the determination of the Participation Tier shall be decided by the National Arbitration Panel.

2. The Participation Tier shall be redetermined by the Settlement Fund Administrator annually as of the Payment Date, beginning with Payment Year 3, pursuant to the criteria set forth in Exhibit H.

3. After Payment Year 6, the Participation Tier cannot move higher, unless this restriction is waived by the Settling Distributors.

4. In the event that a Participation Tier redetermination moves the Participation Tier higher, and that change is in whole or in part as a result of the post-Reference Date enactment of a Bar and there is later a Revocation Event with respect to such Bar, then on the next Payment Date that is at least one hundred eighty (180) calendar days after the Revocation Event, the Participation Tier shall move down to the Participation Tier that would have applied had the Bar never been enacted, unless the Bar is reinstated or all Subdivisions affected by the Revocation Event become Participating Subdivisions within one hundred eighty (180) calendar days of the Revocation Event. This is the sole circumstance in which, on a nationwide basis, the Participation Tier can move down.

5. In the event that there is a post-Reference Date Revocation Event with respect to a Bar that was enacted in a Settling State prior to the Reference Date, then, on

the next Payment Date that is at least one hundred eighty (180) calendar days after the Revocation Event, unless the Bar is reinstated or all Subdivisions affected by the Revocation Event become Participating Subdivisions within one hundred eighty (180) calendar days of the Revocation Event, the Participation Tier shall decrease – solely for the State in which the Revocation Event occurred – to the Participation Tier commensurate with the percentage of Litigating Subdivisions in that State that are Participating Subdivisions and the percentage of Non-Litigating Subdivisions that are both Primary Subdivisions and Participating Subdivisions, according to the criteria set forth in Exhibit G, except that the calculations shall be performed as to that State alone. For the avoidance of doubt and solely for the calculation in this subparagraph, the Settling States Column of Exhibit H shall play no role. This is the sole circumstance in which one Settling State will have a different Participation Tier than other Settling States.

6. The redetermination of the Participation Tier under Section VIII.C.2 shall not affect payments already made or suspensions, offsets, or reductions already applied.

IX. Additional Restitution

A. *Additional Restitution Amount.* Pursuant to the schedule set forth in Exhibit M and subject to the reduction specified in Section IX.B, the Settling Distributors shall pay an Additional Restitution Amount to the Settling States listed in Exhibit N. Such funds shall be paid, on the schedule set forth on Exhibit M, on the Payment Date for each relevant Payment Year to such Settling States as allocated by the Settlement Fund Administrator pursuant to Exhibit N.

B. *Reduction of Additional Restitution Amount.* In the event that any Non-Settling States appear on Exhibit N, the amounts owed by Settling Distributors pursuant to this Section IX shall be reduced by the allocations set forth on Exhibit N for any such Non-Settling States.

C. *Use of Funds.* All funds paid as an Additional Restitution Amount shall be part of the Compensatory Restitution Amount, shall be used for Opioid Remediation, except as allowed by Section V.B.2, and shall be governed by the same requirements as specified in Section V.F.

X. Plaintiffs' Attorneys' Fees and Costs

The Agreement on Attorneys' Fees, Expenses and Costs is set forth in Exhibit R and incorporated herein by reference. The Agreement on the State Outside Counsel Fee Fund and Agreement on the State Cost Fund Administration are set forth in Exhibit S and Exhibit T, respectively, and are incorporated herein by reference.

XI. Release

A. *Scope.* As of the Effective Date, the Released Entities are hereby released and forever discharged from all of the Releasors' Released Claims. Each Settling State (for itself and its Releasors) and Participating Subdivision hereby absolutely, unconditionally, and irrevocably covenants not to bring, file, or claim, or to cause, assist or permit to be brought, filed, or claimed, or to otherwise seek to establish liability for any Released Claims against any Released Entity in

any forum whatsoever. The releases provided for in this Agreement are intended by the Parties to be broad and shall be interpreted so as to give the Released Entities the broadest possible bar against any liability relating in any way to Released Claims and extend to the full extent of the power of each Settling State and its Attorney General to release claims. This Agreement shall be a complete bar to any Released Claim.

B. *Claim-Over and Non-Party Settlement*.

1. It is the intent of the Parties that:

a. Released Entities should not seek contribution or indemnification (other than pursuant to an insurance contract), from other parties for their payment obligations under this Agreement;

b. the payments made under this Agreement shall be the sole payments made by the Released Entities to the Releasors involving, arising out of, or related to Covered Conduct (or conduct that would be Covered Conduct if engaged in by a Released Entity);

c. Claims by Releasors against non-Parties should not result in additional payments by Released Entities, whether through contribution, indemnification or any other means; and

d. the Agreement meets the requirements of the Uniform Contribution Among Joint Tortfeasors Act and any similar state law or doctrine that reduces or discharges a released party's liability to any other parties.

The provisions of this Section XI.B are intended to be implemented consistent with these principles. This Agreement and the releases and dismissals provided for herein are made in good faith.

2. No Released Entity shall seek to recover for amounts paid under this Agreement based on indemnification, contribution, or any other theory from a manufacturer, pharmacy, hospital, pharmacy benefit manager, health insurer, third-party vendor, trade association, distributor, or health care practitioner; *provided* that a Released Entity shall be relieved of this prohibition with respect to any entity that asserts a Claim-Over against it. For the avoidance of doubt, nothing herein shall prohibit a Released Entity from recovering amounts owed pursuant to insurance contracts.

3. To the extent that, on or after the Reference Date, any Releasor enters into a Non-Party Settlement, including in any bankruptcy case or through any plan of reorganization (whether individually or as a class of creditors), the Releasor will include (or in the case of a Non-Party Settlement made in connection with a bankruptcy case, will cause the debtor to include), unless prohibited from doing so under applicable law, in the Non-Party Settlement a prohibition on contribution or indemnity of any kind substantially equivalent to that required from the Settling Distributors in Section XI.B.2, or a release from such Non-Released Entity in favor of the Released Entities (in a form equivalent to the releases contained in this Agreement) of any Claim-Over. The obligation to obtain

the prohibition and/or release required by this subsection is a material term of this Agreement.

4. In the event that any Releasor obtains a judgment with respect to Non-Party Covered Conduct against a Non-Released Entity that does not contain a prohibition like that described in Section XI.B.3, or any Releasor files a Non-Party Covered Conduct Claim against a Non-Released Entity in bankruptcy or a Releasor is prevented for any reason from obtaining a prohibition/release in a Non-Party Settlement as provided in Section XI.B.3, and such Non-Released Entity asserts a Claim-Over against a Released Entity, the Released Entity shall be relieved of the prohibition in Section XI.B.2 with respect to that Non-Released Entity and that Releasor and the Settling Distributors shall take the following actions to ensure that the Released Entities do not pay more with respect to Covered Conduct to Releasors or to Non-Released Entities than the amounts owed under this Settlement Agreement by the Settling Distributors:

a. Settling Distributors shall notify that Releasor of the Claim-Over within sixty (60) calendar days of the assertion of the Claim-Over or sixty (60) calendar days of the Effective Date of this Settlement Agreement, whichever is later;

b. Settling Distributors and that Releasor shall meet and confer concerning the means to hold Released Entities harmless and ensure that they are not required to pay more with respect to Covered Conduct than the amounts owed by Settling Distributors under this Agreement;

c. That Releasor and Settling Distributors shall take steps sufficient and permissible under the law of the State of the Releasor to hold Released Entities harmless from the Claim-Over and ensure Released Entities are not required to pay more with respect to Covered Conduct than the amounts owed by Settling Distributors under this Agreement. Such steps may include, where permissible:

(i) Filing of motions to dismiss or such other appropriate motion by Settling Distributors or Released Entities, and supported by Releasors, in response to any claim filed in litigation or arbitration;

(ii) Reduction of that Releasors' Claim and any judgment it has obtained or may obtain against such Non-Released Entity by whatever amount or percentage is necessary to extinguish such Claim-Over under applicable law, up to the amount that Releasor has obtained, may obtain, or has authority to control from such Non-Released Entity;

(iii) Placement into escrow of funds paid by the Non-Released Entities such that those funds are available to satisfy the Claim-Over;

(iv) Return of monies paid by Settling Distributors to that Releasor under this Settlement Agreement to permit satisfaction of a

judgment against or settlement with the Non-Released Entity to satisfy the Claim-Over;

(v) Payment of monies to Settling Distributors by that Releasor to ensure they are held harmless from such Claim-Over, up to the amount that Releasor has obtained, may obtain, or has authority to control from such Non-Released Entity;

(vi) Credit to the Settling Distributors under this Agreement to reduce the overall amounts to be paid under the Agreement such that they are held harmless from the Claim-Over; and

(vii) Such other actions as that Releasor and Settling Distributors may devise to hold Settling Distributors harmless from the Claim-Over.

d. The actions of that Releasor and Settling Distributors taken pursuant to paragraph (c) must, in combination, ensure Settling Distributors are not required to pay more with respect to Covered Conduct than the amounts owed by Settling Distributors under this Agreement.

e. In the event of any dispute over the sufficiency of the actions taken pursuant to paragraph (c), that Releasor and the Settling Distributors may seek review by the National Arbitration Panel, provided that, if the parties agree, such dispute may be heard by the state court where the relevant Consent Judgment was filed. The National Arbitration Panel shall have authority to require Releasors to implement a remedy that includes one or more of the actions specified in paragraph (c) sufficient to hold Released Entities fully harmless. In the event that the Panel's actions do not result in Released Entities being held fully harmless, Settling Distributors shall have a claim for breach of this Agreement by Releasors, with the remedy being payment of sufficient funds to hold Settling Distributors harmless from the Claim-Over. For the avoidance of doubt, the prior sentence does not limit or eliminate any other remedy that Settling Distributors may have.

5. To the extent that the Claim-Over is based on a contractual indemnity, the obligations under Section XI.B.4 shall extend solely to a Non-Party Covered Conduct Claim against a pharmacy, clinic, hospital or other purchaser or dispenser of Products, a manufacturer that sold Products, a consultant, and/or a pharmacy benefit manager or other third-party payor. Each Settling Distributor shall notify the Settling States, to the extent permitted by applicable law, in the event that any of these types of Non-Released Entity asserts a Claim-Over arising out of contractual indemnity against it.

C. *Indemnification and Contribution Prohibited.* No Released Entity shall seek to recover for amounts paid under this Agreement based on indemnification, contribution, or any other theory, from a manufacturer, pharmacy, hospital, pharmacy benefit manager, health insurer, third-party vendor, trade association, distributor, or health care practitioner. For the

avoidance of doubt, nothing herein shall prohibit a Released Entity from recovering amounts owed pursuant to insurance contracts.

D. *General Release*. In connection with the releases provided for in this Agreement, each Settling State (for itself and its Releasors) and Participating Subdivision expressly waives, releases, and forever discharges any and all provisions, rights, and benefits conferred by any law of any State or territory of the United States or other jurisdiction, or principle of common law, which is similar, comparable, or equivalent to § 1542 of the California Civil Code, which reads:

> **General Release; extent**. A general release does not extend to claims that the creditor or releasing party does not know or suspect to exist in his or her favor at the time of executing the release and that if known by him or her, would have materially affected his or her settlement with the debtor or released party.

A Releasor may hereafter discover facts other than or different from those which it knows, believes, or assumes to be true with respect to the Released Claims, but each Settling State (for itself and its Releasors) and Participating Subdivision hereby expressly waives and fully, finally, and forever settles, releases and discharges, upon the Effective Date, any and all Released Claims that may exist as of such date but which Releasors do not know or suspect to exist, whether through ignorance, oversight, error, negligence or through no fault whatsoever, and which, if known, would materially affect the Settling States' decision to enter into this Agreement or the Participating Subdivisions' decision to participate in this Agreement.

E. *Assigned Interest Waiver*. To the extent that any Settling State has any direct or indirect interest in any rights of a third-party that is a debtor under the Bankruptcy Code as a result of a claim arising out of Covered Conduct by way of assignment or otherwise, including as a result of being the beneficiary of a trust or other distribution entity, to assert claims against a Settling Distributor (whether derivatively or otherwise), under any legal or equitable theory, including for indemnification, contribution, or subrogation, such Settling State waives the right to assert any such claim, or to receive a distribution or any benefit on account of such claim and such claim, distribution, or benefit shall be deemed assigned to such Settling Distributor.

F. *Res Judicata*. Nothing in this Agreement shall be deemed to reduce the scope of the res judicata or claim preclusive effect that the settlement memorialized in this Agreement, and/or any Consent Judgment or other judgment entered on this Agreement, gives rise to under applicable law.

G. *Representation and Warranty*. The signatories hereto on behalf of their respective Settling States expressly represent and warrant that they have (or have obtained, or will obtain no later than the Initial Participation Date) the authority to settle and release, to the maximum extent of the State's power, all Released Claims of (1) their respective Settling States, (2) all past and present executive departments, state agencies, divisions, boards, commissions and instrumentalities with the regulatory authority to enforce state and federal controlled substances acts, and (3) any of their respective Settling State's past and present executive departments, agencies, divisions, boards, commissions and instrumentalities that have the authority to bring Claims related to Covered Conduct seeking money (including abatement and/or remediation) or

revocation of a pharmaceutical distribution license. For the purposes of clause (3) above, executive departments, agencies, divisions, boards, commissions, and instrumentalities are those that are under the executive authority or direct control of the State's Governor. Also for the purposes of clause (3), a release from a State's Governor is sufficient to demonstrate that the appropriate releases have been obtained.

H. *Effectiveness*. The releases set forth in this Agreement shall not be impacted in any way by any dispute that exists, has existed, or may later exist between or among the Releasors. Nor shall such releases be impacted in any way by any current or future law, regulation, ordinance, or court or agency order limiting, seizing, or controlling the distribution or use of the Settlement Fund or any portion thereof, or by the enactment of future laws, or by any seizure of the Settlement Fund or any portion thereof.

I. *Cooperation*. Releasors (1) will not encourage any person or entity to bring or maintain any Released Claim against any Released Entity and (2) will reasonably cooperate with and not oppose any effort by Settling Distributors to secure the prompt dismissal of any and all Released Claims.

J. *Non-Released Claims.* Notwithstanding the foregoing or anything in the definition of Released Claims, this Agreement does not waive, release or limit any criminal liability, Claims for liability under tax law, Claims under securities law by a State Releasor as investor, Claims against parties who are not Released Entities, Claims by private individuals, and any claims arising under this Agreement for enforcement of this Agreement.

XII. Later Litigating Subdivisions

A. *Released Claims against Released Entities.* Subject to Section XII.B, the following shall apply in the event a Later Litigating Subdivision in a Settling State maintains a lawsuit for a Released Claim against a Released Entity after the Reference Date:

1. The Released Entity shall take ordinary and reasonable measures to defend the action, including filing a Threshold Motion with respect to the Released Claim. The Released Entity shall further notify the Settling State and Settlement Fund Administrator immediately upon notice of a Later Litigating Subdivision bringing a lawsuit for a Released Claim, and shall not oppose a Settling State's submission in support of the Threshold Motion.

2. The provisions of this Section XII.A.2 apply if the Later Litigating Subdivision is a Primary Subdivision (except as provided in Section XII.A.2.f):

a. If a lawsuit including a Released Claim survives until the Suspension Deadline for that lawsuit, the Settlement Fund Administrator shall calculate the Suspension Amount applicable to the next Payment due from the Settling Distributor(s) at issue and apportioned to the State of the Later Litigating Subdivision and to Subdivisions in that State; *provided*, *however*, that the Suspension Amount for a Payment Year cannot exceed the Suspension Cap. The Suspension Amount shall be paid into the Settlement Fund Escrow account. If the Suspension Amount exceeds the Suspension Cap for that Payment Year, then the

remaining amount will be paid into the Settlement Fund Escrow in the following Payment Year, subject to the Suspension Cap for that Payment Year, and so forth in each succeeding Payment Year until the entire Suspension Amount has been paid into the Settlement Fund Escrow or the Released Claim is resolved, as provided below, whichever comes first. A suspension does not apply during the pendency of any appeal dismissing the lawsuit for a Released Claim in whole.

b. If the Released Claim is resolved with finality without requirement of payment by the Released Entity, the placement of any remaining balance of the Suspension Amount into the Settlement Fund Escrow shall cease and the Settlement Fund Administrator shall immediately transfer amounts in the Settlement Fund Escrow on account of the suspension to the Settling State at issue and its Participating Subdivisions. The lawsuit will not cause further suspensions unless the Released Claim is reinstated upon further review, legislative action, or otherwise.

c. If the Released Claim is resolved with finality on terms requiring payment by the Released Entity, the Settlement Fund Administrator will transfer the amounts in the Settlement Fund Escrow on account of the suspension to the Settling Distributor(s) at issue necessary to satisfy the payment obligation of the Released Entity to the relevant Later Litigating Subdivision. If any balance remains in the Settlement Fund Escrow on account of the suspension after transfer of the amount necessary to satisfy the payment obligation, the Settlement Fund Administrator will immediately transfer the balance to the Settling State at issue and its Participating Subdivisions. If the payment obligation of the Released Entity to the relevant Later Litigating Subdivision exceeds the amounts in the Settlement Fund Escrow on account of the suspension, the Settling Distributor at issue shall receive a dollar-for-dollar offset, subject to the yearly Offset Cap, for the excess amount against its obligation to pay its allocable share of Annual Payments that would be apportioned to the Settling State at issue and to its Subdivisions. The offset shall be applied as follows: first against the Settling Distributor's allocable share of the Annual Payment due in Payment Year 18, up to the Offset Cap for that Payment Year, with any remaining amounts above the Offset Cap applied against the Settling Distributor's allocable share of the Annual Payment due in Payment Year 17, up to the Offset Cap for that Payment Year, and so forth for each preceding Payment Year until the entire amount to be offset has been applied or no future Payment Years remain.

d. If the lawsuit asserting a Released Claim is resolved with finality on terms requiring payment by the Released Entity, and the Released Claim did not give rise to a suspension of any Settling Distributor's portion of any Annual Payments (*e.g.*, because it was resolved during Payment Years 1 or 2, during which all Settling States are deemed eligible for Incentive Payment A and thus no suspension of payments took place, as provided by Section XII.B), the Settling Distributor at issue shall receive a dollar-for-dollar offset, subject to the yearly Offset Cap, for the amount paid. The offset shall be applied against the relevant Settling Distributor's allocable portion of the Annual Payments starting in

Payment Year 18 and working backwards as set forth in Section XII.A.2.c. If the lawsuit for a Released Claim is otherwise resolved by the Released Entity, without the Settling Distributor filing a Threshold Motion despite an opportunity to do so, and the Released Claim did not give rise to a suspension of any Settling Distributor's portion of any Annual Payments, the Settling Distributor at issue shall not receive any offset for the amount paid.

e. If more than one Primary Subdivision in a Settling State becomes a Later Litigating Subdivision, a single Suspension Cap applies and the total amounts deducted from the share of the Annual Payment allocated to the Settling State and its Participating Subdivisions in a given Payment Year cannot exceed the Suspension Cap. For the avoidance of doubt, an individual Primary Subdivision shall not trigger more than one suspension regardless if it (or any of its officials) is named as multiple plaintiffs in the same lawsuit.

f. This Section XII.A.2 shall not apply with respect to a Primary Subdivision that is either (i) a Later Litigating Subdivision under clause (3) of the definition of that term solely because a legislative Bar or legislative Case-Specific Resolution applicable as of the Reference Date is invalidated by judicial decision after the Reference Date or (ii) a Later Litigating Subdivision under clause (4) of the definition of that term. Such a Primary Subdivision shall be treated as a General Purpose Government under Section XII.A.3.

3. The terms of this Section XII.A.3 apply if a the Later Litigating Subdivision is not a Primary Subdivision (except for Primary Subdivisions referenced in Section XII.A.2.f) but is a General Purpose Government, School District, Health District or Hospital District: if the Released Claim is resolved with finality on terms requiring payment by the Released Entity, the Settling Distributor at issue shall receive a dollar-for-dollar offset, subject to the yearly Offset Cap, for the amount paid against its portion of the obligation to make Annual Payments that would be apportioned to the Settling State at issue and to its Subdivisions. The offset shall be applied as follows: first against the relevant Settling Distributor's allocable share of the Annual Payment due in Payment Year 18, up to the Offset Cap for that Payment Year, with any remaining amounts above the Offset Cap applied against the Payment due in Payment Year 17, up to the Offset Cap for that Payment Year, and so forth for each preceding Payment Year until the entire amount to be offset has been applied or no future Payment Year remains. If the Released Claim is resolved on terms requiring payment during the first two (2) Payment Years, in no case will any amounts be offset against the amounts due in Payment Years 1 and 2.

4. In no event shall the total of Suspension Amounts and offsets pursuant to this Section applicable to a Settling State in a Payment Year for that Payment Year exceed the Offset Cap for that State. If, in a Payment Year, the total of Suspension Amounts and offsets applicable to a Settling State exceeds the Offset Cap, the Suspension Amounts shall be reduced so that the total of Suspension Amounts and offsets equals the Offset Cap.

5. For the avoidance of doubt, any offset pursuant to this Section XII in a Settling State that is not eligible for Incentive Payment A shall continue to apply even if the Settling State at issue subsequently becomes eligible for Incentive Payment A.

6. "*Terms requiring payment*" shall mean (i) a final monetary judgment or (ii) a settlement; *provided* that the Released Entity sought the applicable State Attorney General's consent to the settlement and such consent was either obtained or unreasonably withheld. Should the judgment or settlement resolve claims that are not Released Claims, the offset shall be for the Released Claims portion only, which shall be distinguishable in the judgment or settlement.

B. *Exceptions.*

1. Section XII.A shall not apply where the Settling State at issue meets the eligibility criteria for and is entitled to Incentive Payment A for the Payment Year at issue, except as expressly provided therein. For the avoidance of doubt, because all Settling States are deemed eligible for Incentive Payment A for Payment Years 1 and 2 under Section IV.F.1.c, a suspension of Payments under Section XII.A.2 shall not apply to any Settling States for those Payment Years.

2. An offset under Section XII.A.2 and Section XII.A.3 shall not apply where the Later Litigating Subdivision opted out of a Settlement Class Resolution in the Settling State at issue that was in full force and effect in that Settling State as of the due date of the payment for Payment Year 2 and remains in full force and effect; *provided* that an offset relating to that Subdivision may apply under Section XIII.

3. Section XII.A shall not apply where the Later Litigating Subdivision seeks less than $10 million, or so long as its total claim is reduced to less than $10 million, in the lawsuit for a Released Claim at issue.

4. An offset under Section XII.A.3 shall not apply where the applicable Participation Tier is Participation Tier 1 and the population of the Later Litigating Subdivision is under 10,000.

5. If the applicable Participation Tier is Participation Tier 2 or higher, and the Later Litigating Subdivision has a population less than 10,000, the offset under Section XII.A.3 shall only apply to amounts paid pursuant to a settlement or judgment that are over $10 million per case or resolution. Any type of consolidated or aggregated or joined or class actions, however styled, shall be considered a single case, and any resolutions that occur within a sixty (60) calendar day period of each other and involve Later Litigating Subdivisions that share common counsel and/or are created by the same or related judgments, settlement agreements, or other instruments or are conditioned upon one another, shall be considered a single resolution. For the avoidance of doubt, any such case or resolution shall have only a single $10,000,000 exemption from the offset under Section XII.A.3.

C. *No Effect on Other Provisions.* A suspension or offset under Section XII.A shall not affect the Injunctive Relief Terms or the Consent Judgment.

D. *No Effect on Other States*. A suspension or offset under Section XII.A applicable to one State shall not affect the allocation or payment of the Annual Payment to other Settling States.

XIII. Reductions/Offsets

A. *Non-Settling States.* Non-Settling States shall not be eligible for any payments or have any rights in connection with this Agreement. Accordingly, the stated maximum dollar amounts of the payments specified in Exhibit M are reduced by the aggregate Overall Allocation Percentage of Non-Settling States as set forth in Exhibit F.

B. *Offset Relating to Incentive Payment A.* If a Settling State is not eligible for Incentive Payment A at the third Payment Date, the Settling Distributors shall receive an offset with respect to that State.[10] The offset shall be the dollar amount difference between (1) the total amount of the Incentive Payment A due from the Settling Distributors on the Effective Date and on the Payment Date for Payment Year 2 allocated to that State and its Participating Subdivisions, and (2) the total amount of Incentive Payments B and C that would have been due from the Settling Distributors on the Effective Date and on the Payment Date for Payment Year 2 so allocated but for the State's deemed eligibility for Incentive Payment A. The offset shall be applied in equal installments to reduce the Annual Payments for Payment Years 3 through 7 that would be apportioned to that State and to its Subdivisions, and shall remain applicable even if that State subsequently becomes eligible for Incentive Payment A.

C. *Settlement Class Resolution Opt Outs.* If a Settling State is eligible for Incentive Payment A on the basis of a Settlement Class Resolution, and a Primary Subdivision that opted out of the Settlement Class Resolution maintains a lawsuit asserting a Released Claim against a Released Entity, the following shall apply. If the lawsuit asserting a Released Claim either survives a Threshold Motion or has an unresolved Threshold Motion fewer than sixty (60) calendar days prior to the scheduled start of a trial involving a Released Claim, and is resolved with finality on terms requiring payment by the Released Entity, the Settling Distributor at issue shall receive a dollar-for-dollar offset for the amount paid against its obligation to make remaining Incentive Payment A payments that would be apportioned to that State and to its Subdivisions. For the avoidance of doubt, an offset shall not be applicable under this subsection if it is applicable under Section XII.A with respect to the Subdivision at issue.

D. *Revoked Bar, Settlement Class Resolution, or Case-Specific Resolution.* If the Settling Distributors made any Annual Payments that included any incentive payments earned as a result of the existence of a Bar, Settlement Class Resolution, or Case-Specific Resolution in a Settling State, and there is subsequently a Revocation Event with respect to that Bar, Settlement Class Resolution, or Case-Specific Resolution after the determination of the amount of such Annual Payment, the Settling Distributors shall receive a dollar-for-dollar offset against the portion of remaining Annual Payments that would be allocated to that State and its Participating Subdivisions. This offset will be calculated as the dollar amount difference between (1) the total amount of incentive payments paid by the Settling Distributors by virtue of the Bar, Settlement

[10] For purposes of this provision, in determining whether a Settling State would not be eligible for Incentive Payment A for Payment Year 3, the criteria set forth in Section IV.F.1.b shall apply to that Payment Year.

Class Resolution, or Case-Specific Resolution subject to the Revocation Event and (2) the total amount of incentive payments that would have been due from the Settling Distributors during that time had the Bar, Settlement Class Resolution, or Case-Specific Resolution subject to the Revocation Event not been in effect. The amount of incentive payments that would have been due, referenced in clause (2) above, will be calculated one hundred eighty (180) calendar days after the Revocation Event; for purposes of calculating the amount of incentive payments that would have been due, any relevant Subdivision shall be included as a Participating Subdivision if: (1) its Released Claims are extinguished by any subsequent Bar, Settlement Class Resolution, or Case-Specific Resolution in effect as of the date of such calculation, or (2) it becomes a Participating Subdivision (in addition to all other Participating Subdivisions) prior to the date of such calculation.

E. *Certain Taxes.* Amounts paid by a Settling Distributor under an Opioid Tax in a Settling State in a Payment Year shall give rise to a dollar-for-dollar offset against that Settling Distributor's obligation to pay its share of the Annual Payment in that Payment Year that would be allocated to the taxing State or its Participating Subdivisions. If such amounts paid exceed that Settling Distributor's allocable share of the Annual Payment allocable to the taxing State or its Participating Subdivisions in that Payment Year, the excess shall carry forward as an offset against its allocable share of remaining Annual Payments that would be allocated to the taxing State or its Participating Subdivisions

F. *Not Subject to Suspension Cap or Offset Cap.* For the avoidance of doubt, neither the Suspension Cap nor the Offset Cap apply to the offsets and reductions set forth in this Section XIII.

XIV. Miscellaneous

A. *Population of General Purpose Governments.* The population figures for General Purpose Governments shall be the published U.S. Census Bureau's population estimates for July 1, 2019, released May 2020. These population figures shall remain unchanged during the term of this Agreement.[11]

B. *Population of Special Districts*. For any purpose in this Agreement in which the population of a Special District is used other than Section IV.F.1.b: (a) School Districts' population will be measured by the number of students enrolled who are eligible under the Individuals with Disabilities Education Act ("*IDEA*") or Section 504 of the Rehabilitation Act of 1973; (b) Health Districts' and Hospital Districts' population will be measured at twenty-five percent (25%) of discharges; and (c) all other Special Districts' (including Fire Districts' and Library Districts') population will be measured at ten percent (10%) of the population served. The Settling Distributors and the Enforcement Committee shall meet and confer in order to agree on data sources for purposes of this Section prior to the Preliminary Agreement Date.

[11] The estimates for counties and parishes were accessed at https://www.census.gov/data/datasets/time-series/demo/popest/2010s-countiestotal.html. The estimates for cities and towns can currently be found at https://www.census.gov/data/datasets/time-series/demo/popest/2010s-total-cities-and-towns.html.

C. *Population Associated with Sheriffs*. For any purpose in this Agreement in which the population associated with a lawsuit by a sheriff is used, the population will be measured at twenty percent (20%) of the capacity of the jail(s) operated by the sheriff.

D. *No Admission.* The Settling Distributors do not admit liability or wrongdoing. Neither this Agreement nor the Consent Judgments shall be considered, construed or represented to be (1) an admission, concession or evidence of liability or wrongdoing or (2) a waiver or any limitation of any defense otherwise available to the Settling Distributors.

E. *Most-Favored-Nation Provision.*—Settling States.

1. If, after the Reference Date, any Settling Distributor enters into any settlement agreement with any Non-Settling State that resolves Claims similar in scope to the Claims released by a Settling State under this Agreement on overall payment terms that are more favorable to such Non-Settling State than the overall payment terms of the Agreement (after due consideration of relevant differences in population or other appropriate factors), then the Settling States, individually or collectively, may elect to seek review, pursuant to Section XIV.E.3, of the overall payment terms of this Agreement and the Non-Settling State agreement so that such Settling State(s) may obtain, with respect to that Settling Distributor, overall payment terms at least as favorable as those obtained by such Non-Settling State. "*Overall payment terms*" refers to consideration of all payment terms of the two agreements, taken together, including, but not limited to the amount of payments, the timing of payments, and conditions or contingencies on payments.

2. For any settlement with a Non-Settling State involving Released Claims that is entered into after the Reference Date, Settling Distributors shall provide the Enforcement Committee with a copy of the settlement agreement or relevant consent judgment within thirty (30) calendar days of the consummation of such settlement. The Enforcement Committee will promptly distribute such copy to all Settling States.

3. In the event that one or more Settling State(s) believes that the overall payment terms of an agreement by a Settling Distributor with a Non-Settling State are more favorable to the Non-Settling State, when compared based on the totality of the considerations set forth in Section XIV.E.1, the Settling State(s) and the Settling Distributor shall engage in the following process:

a. The Settling State(s) shall provide notice, within sixty (60) calendar days of the date on which a settlement agreement or consent judgment is provided to the Enforcement Committee, to the Settling Distributor of its (their) intent to seek revision of this Agreement to provide payment terms that are, on an overall basis, as favorable as those obtained by the Non-Settling State. Such notice shall be confidential and not disclosed publicly to the extent allowed by law and shall state, in detail, the basis for the State's (States') belief that it (they) is entitled to a revision of the Agreement.

b. The Settling Distributor shall, within thirty (30) calendar days, provide a response to the Settling State(s), explaining its position, in detail, as to whether the Settling State(s) is entitled to more favorable overall payment terms than those provided for in this Agreement.

c. In the event the Settling State(s) and Settling Distributor do not reach agreement as to the application of Section XIV.E.1, the Settling State(s) may petition the National Arbitration Panel to seek a ruling from the Panel as to the applicability of Section XIV.E.1, provided that the Settling State(s) may seek such review only if at least five (5) Settling States co-sign the petition. The Panel shall consider submissions and argument by the parties pursuant to the procedures set forth in Section VI.F.2.

d. The Settling State(s) and the Settling Distributor shall be bound by the determination of the National Arbitration Panel.

4. This Section XIV.E does not apply to, and there is no ability of any Settling State to seek or obtain revision of this Agreement based on, any Non-Settling State agreement with any Settling Distributor that is entered into with: (a) a Non-Settling State after a date sixty (60) calendar days prior to the scheduled start date of a trial between any Settling Distributor and the Non-Settling State or any severed or bifurcated portion thereof, provided that, where, in order to complete a settlement, a Non-Settling State and a Settling Distributor jointly request an adjournment of the scheduled start date of a trial within sixty (60) days of that date, this exception will apply as if the trial date had not been adjourned; (b) a Non-Settling State that previously litigated to judgment a case related to opioids against any manufacturer, distributor, or pharmacy; or (c) a Non-Settling State that has obtained any court order or judicial determination that grants judgment (in whole or in part) against any Settling Distributor. For avoidance of doubt, the National Arbitration Panel shall have no power to review agreements described in this paragraph.

5. This Section XIV.E does not apply to, and there is no ability of any Settling State to seek or obtain revision of this Agreement based on, any agreement between a Settling Distributor and (a) federally-recognized tribe(s) or (b) West Virginia subdivisions or (c) Non-Participating Subdivisions. This Section XIV.E will not apply to any agreement entered into more than eighteen (18) months after the Reference Date.

F. *Tax Cooperation and Reporting*.

1. Upon request by any Settling Distributor, the Settling States and Participating Subdivisions agree to perform such further acts and to execute and deliver such further documents as may be reasonably necessary for the Settling Distributors to establish the statements set forth in Section V.E.3 to the satisfaction of their tax advisors, their independent financial auditors, the Internal Revenue Service, or any other governmental authority, including as contemplated by Treasury Regulations Section 1.162-21(b)(3)(ii) and any subsequently proposed or finalized relevant regulations or administrative guidance.

2. Without limiting the generality of Section XIV.F.1, each Settling State and Participating Subdivision shall cooperate in good faith with any Settling Distributor with respect to any tax claim, dispute, investigation, audit, examination, contest, litigation, or other proceeding relating to this Agreement.

3. The Designated State, as defined in Section I.P as New York, on behalf of all Settling States and Participating Subdivisions, shall designate one of its officers or employees to act as the "appropriate official" within the meaning of Treasury Regulations Section 1.6050X-1(f)(1)(ii)(B) (the "*Appropriate Official*"). The Designated State shall direct and ensure that the Appropriate Official timely (a) files (i) at the time this Agreement becomes binding on the Parties, an IRS Form 1098-F in the form attached as Exhibit U, Exhibit V, and Exhibit W with respect to each of the Settling Distributors and (ii) any legally required returns or amended returns with any applicable governmental authority, or any returns requested by the respective Settling Distributors, and (b) provides to each of the Settling Distributors a copy of (i) the IRS Form 1098-F filed with respect to such Settling Distributor and (ii) any legally required written statement pursuant to any applicable law and any other document referred to in clause (a)(ii) above. Any such form, return, or statement shall be prepared and filed in a manner fully consistent with Section V.E.3.

4. The Settling States and Participating Subdivisions agree that any return, amended return, or written statement filed or provided pursuant to paragraph 3, and any similar document, shall be prepared and filed in a manner consistent with reporting each Settling Distributor's portion of the Global Settlement Amount as the "Total amount to be paid" pursuant to this Agreement in Box 1 of IRS Form 1098-F and each Settling Distributor's portion of the Compensatory Restitution Amount as "Restitution/remediation amount" in Box 2 of IRS Form 1098-F, as reflected in the attached Exhibit U, Exhibit V, and Exhibit W. If the Designated State or Appropriate Official shall be required to file any return, amended return, or written statement contemplated by this Section XIV.F other than an IRS Form 1098-F in the form attached as Exhibit U, Exhibit V, and Exhibit W, the Designated State shall direct and ensure that the Appropriate Official provides to each Settling Distributor a draft of such return, amended return, or written statement in respect of such Settling Distributor no later than sixty (60) calendar days prior to the due date thereof and shall accept and reflect any reasonable comments of such Settling Distributor on the return, amended return, or written statement in respect of such Settling Distributor.

5. For the avoidance of doubt, neither the Settling Distributors nor the Settling States and Participating Subdivisions make any warranty or representation to any Settling State, Participating Subdivision, or Releasor as to the tax consequences of the payment of the Compensatory Restitution Amount (or any portion thereof).

G. *No Third-Party Beneficiaries.* Except as expressly provided in this Agreement, no portion of this Agreement shall provide any rights to, or be enforceable by, any person or entity that is not a Settling State or Released Entity. No Settling State may assign or otherwise convey any right to enforce any provision of this Agreement.

H. *Calculation*. Any figure or percentage referred to in this Agreement shall be carried to seven decimal places.

I. *Construction*. None of the Parties and no Participating Subdivision shall be considered to be the drafter of this Agreement or of any of its provisions for the purpose of any statute, case law, or rule of interpretation or construction that would or might cause any provision to be construed against the drafter of this Agreement. The headings of the provisions of this Agreement are not binding and are for reference only and do not limit, expand, or otherwise affect the contents or meaning of this Agreement.

J. *Cooperation*. Each Party and each Participating Subdivision agrees to use its best efforts and to cooperate with the other Parties and Participating Subdivisions to cause this Agreement and the Consent Judgments to become effective, to obtain all necessary approvals, consents and authorizations, if any, and to execute all documents and to take such other action as may be appropriate in connection herewith. Consistent with the foregoing, each Party and each Participating Subdivision agrees that it will not directly or indirectly assist or encourage any challenge to this Agreement or any Consent Judgment by any other person, and will support the integrity and enforcement of the terms of this Agreement and the Consent Judgments.

K. *Entire Agreement*. This Agreement, including its exhibits and any other attachments, embodies the entire agreement and understanding between and among the Parties and Participating Subdivisions relating to the subject matter hereof and supersedes (1) all prior agreements and understandings relating to such subject matter, whether written or oral and (2) all purportedly contemporaneous oral agreements and understandings relating to such subject matter.

L. *Execution*. This Agreement may be executed in counterparts and by different signatories on separate counterparts, each of which shall be deemed an original, but all of which shall together be one and the same Agreement. One or more counterparts of this Agreement may be delivered by facsimile or electronic transmission with the intent that it or they shall constitute an original counterpart hereof. One or more counterparts of this Agreement may be signed by electronic signature.

M. *Good Faith and Voluntary Entry*. Each Party warrants and represents that it negotiated the terms of this Agreement in good faith. Each of the Parties and Participating Subdivisions warrants and represents that it freely and voluntarily entered into this Agreement without any degree of duress or compulsion. The Parties and Participating Subdivisions state that no promise of any kind or nature whatsoever (other than the written terms of this Agreement) was made to them to induce them to enter into this Agreement.

N. *Legal Obligations*. Nothing in this Agreement shall be construed as relieving any Settling Distributor of the obligation to comply with all state and federal laws, regulations or rules, nor shall any of the provisions herein be deemed to be permission to engage in any acts or practices prohibited by such laws, regulations, or rules. Except with respect to the Injunctive Relief Terms, in the event of a conflict between this Agreement and any requirement or requirements of federal, state, or local laws, such that a Settling Distributor cannot comply with this Agreement without violating such a requirement or requirements, the Settling Distributor

shall document such conflicts and notify the Attorney(s) General of the relevant Settling State(s) that it intends to comply with the requirement or requirements to the extent necessary to eliminate the conflict. With respect to the Injunctive Relief Terms, in the event of such a conflict, the procedures set forth in Section III.X of the Injunctive Relief Terms will be followed.

O. *No Prevailing Party.* The Parties and Participating Subdivisions each agree that they are not the prevailing party in this action, for purposes of any claim for fees, costs, or expenses as prevailing parties arising under common law or under the terms of any statute, because the Parties and Participating Subdivisions have reached a good faith settlement. The Parties and Participating Subdivisions each further waive any right to challenge or contest the validity of this Agreement on any ground, including, without limitation, that any term is unconstitutional or is preempted by, or in conflict with, any current or future law. Nothing in the previous sentence shall modify, or be construed to conflict with, Section XIV.M.

P. *Non-Admissibility.* The settlement negotiations resulting in this Agreement have been undertaken by the Parties and by certain representatives of the Participating Subdivisions in good faith and for settlement purposes only, and no evidence of negotiations or discussions underlying this Agreement shall be offered or received in evidence in any action or proceeding for any purpose. This Agreement shall not be offered or received in evidence in any action or proceeding for any purpose other than in an action or proceeding arising under or relating to this Agreement.

Q. *Notices.* All notices or other communications under this Agreement shall be in writing (including, but not limited to, electronic communications) and shall be given to the recipients indicated below:

For the Attorney(s) General:

Ashley Moody,
Attorney General
State of Florida
The Capitol,
PL-01
Tallahassee, FL 32399

Josh Stein, Attorney General
North Carolina Department of Justice
Attn: Daniel Mosteller
PO Box 629
Raleigh, NC 27602
Dmosteller@ncdoj.gov

For the Plaintiffs' Executive Committee:

Paul F. Farrell
Farrell Law

P.O. Box 1180
Huntington, WV 25714-1180

Jayne Conroy
Simmons Hanly Conroy LLC
112 Madison Avenue, 7th Floor
New York, NY 10016-7416
JConroy@simmonsfirm.com

Joseph F. Rice
Motley Rice LLC
28 Bridgeside Blvd.
Mount Pleasant, SC 29464
jrice@motleyrice.com

Peter Mougey
Levin Papantonio Rafferty
316 South Baylen St.
Pensacola, FL 32502
pmougey@levinlaw.com

Paul J. Geller
Robbins Feller Rudman & Dowd LLP
120 East Palmetto Park Road
Boca Raton, FL 33432
PGeller@rgrdlaw.com

For Settling Distributors:

Copy to AmerisourceBergen Corporation's attorneys at:
Attn: Michael T. Reynolds
Cravath, Swaine & Moore
825 Eighth Avenue
New York, NY 10019
mreynolds@cravath.com

Copy to Cardinal Health, Inc.'s attorneys at:
Attn: Jeffrey M. Wintner, Esq.
Attn: Elaine P. Golin, Esq.
Wachtell, Lipton, Rosen & Katz
51 West 52nd Street
New York, NY 10019
JMWintner@wlrk.com
EPGolin@wlrk.com

Attn: JB Kelly, Esq.
Cozen O'Connor
1200 19th ST NW
Washington DC 20036
jbkelly@cozen.com

Copy to McKesson Corporation's attorneys at:
Attn: Thomas J. Perrelli
Jenner & Block LLP
1099 New York Ave., NW, Suite 900
Washington, D.C. 20001
tperrelli@jenner.com

Any Party or the Plaintiffs' Executive Committee may change or add the contact information of the persons designated to receive notice on its behalf by notice given (effective upon the giving of such notice) as provided in this Section XIV.P.

R. *No Waiver*. The waiver of any rights conferred hereunder shall be effective only if made by written instrument executed by the waiving Party or Parties. The waiver by any Party of any breach of this Agreement shall not be deemed to be or construed as a waiver of any other breach, whether prior, subsequent, or contemporaneous, nor shall such waiver be deemed to be or construed as a waiver by any other Party.

S. *Preservation of Privilege.* Nothing contained in this Agreement or any Consent Judgment, and no act required to be performed pursuant to this Agreement or any Consent Judgment, is intended to constitute, cause, or effect any waiver (in whole or in part) of any attorney-client privilege, work product protection, or common interest/joint defense privilege, and each Party and Participating Subdivision agrees that it shall not make or cause to be made in any forum any assertion to the contrary.

T. *Successors*.

1. This Agreement shall be binding upon, and inure to the benefit of, the Settling Distributors and their respective successors and assigns.

2. A Settling Distributor shall not, in one (1) transaction or a series of related transactions, sell or transfer U.S. assets having a fair market value equal to twenty-five percent (25%) or more of the consolidated assets of such Settling Distributor (other than sales or transfers of inventories, or sales or transfers to an entity owned directly or indirectly by such Settling Distributor) where the sale or transfer is announced after the Reference Date, is not for fair consideration, and would foreseeably and unreasonably jeopardize such Settling Distributor's ability to make the payments under this Agreement that are due on or before the third Payment Date following the close of a sale or transfer transaction, unless the Settling Distributor obtains the acquiror's agreement that it will be either a guarantor of or successor to the percentage of that Settling Distributor's remaining Payment Obligations under this Agreement equal to the percentage of the

Settling Distributor's consolidated assets being sold or transferred in such transaction. Percentages under this section shall be determined in accordance with United States generally accepted accounting principles and as of the date of the Settling Distributor's most recent publicly filed consolidated balance sheet prior to the date of entry into the sale or transfer agreement at issue. This Section XIV.T shall be enforceable solely by the Enforcement Committee, and any objection under this Section XIV.T not raised within twenty (20) calendar days of the announcement of the relevant transaction is waived. Any dispute under this Section XIV.T shall be a National Dispute as described in Section VI.F.2 and must be raised exclusively with the National Arbitration Panel as described therein within twenty (20) calendar days of the announcement, and the sole remedy shall be an order enjoining the transaction.

3. A Settling Distributor shall not, in one (1) transaction or a series of related transactions, sell or transfer (other than sales or transfers to an entity owned directly or indirectly by such Settling Distributor) more than twenty-five percent (25%) of the distribution centers within its Full-Line Wholesale Pharmaceutical Distribution Business (as that term is defined in the Injunctive Relief Terms) where the sale or transfer is announced after the Reference Date, unless the Settling Distributor obtains the acquiror's agreement that it will be bound by the Injunctive Relief Terms.

U. *Modification, Amendment, Alteration.* After the Reference Date, any modification, amendment, or alteration of this Agreement by the Parties shall be binding only if evidenced in writing signed by the Settling Distributor to which the modification, amendment, or alteration applies, if the change applies to less than all Settling Distributors, along with the signatures of at least thirty-seven of those then serving Attorneys General of the Settling States along with a representation from each Attorney General that either: (1) the advisory committee or similar entity established or recognized by that Settling State (either pursuant to Section V.E.2.d, by a State-Subdivision Agreement, or by statute) voted in favor of the modification, amendment or alteration of this Agreement including at least one member appointed by the Participating Subdivisions listed on Exhibit G; or (2) in States without any advisory committee, that 50.1% (by population) of the Participating Subdivisions listed on Exhibit G expressed approval of the modification, amendment, or alteration of this Agreement in a writing.

V. *Termination*.

1. Unless otherwise agreed to by each of the Settling Distributors and the Settling State in question, this Agreement and all of its terms (except Section XIV.P and any other non-admissibility provisions, which shall continue in full force and effect) shall be canceled and terminated with respect to the Settling State, and the Agreement and all orders issued by the courts in the Settling State pursuant to the Agreement shall become null and void and of no effect if one or more of the following conditions applies:

a. a Consent Judgment approving this Agreement without modification of any of the Agreement's terms has not been entered as to the Settling State by a court of competent jurisdiction on or before one hundred eighty (180) calendar days after the Effective Date;

b. this Agreement or the Consent Judgment as to that Settling State has been disapproved by a court of competent jurisdiction to which it was presented for approval and/or entry (or, in the event of an appeal from or review of a decision of such a court to approve this Agreement and the Consent Judgment, by the court hearing such appeal or conducting such review), and the time to appeal from such disapproval has expired, or, in the event of an appeal from such disapproval, the appeal has been dismissed or the disapproval has been affirmed by the court of last resort to which such appeal has been taken and such dismissal or disapproval has become no longer subject to further appeal (including, without limitation, review by the United States Supreme Court); or

2. If this Agreement is terminated with respect to a Settling State for whatever reason pursuant to Section XIV.V.1, then:

a. an applicable statute of limitation or any similar time requirement (excluding any statute of repose) shall be tolled from the date the Settling State signed this Agreement until the later of the time permitted by applicable law or for one year from the date of such termination, with the effect that the Settling Distributors and the Settling State in question shall be in the same position with respect to the statute of limitation as they were at the time the Settling State filed its action; and

b. the Settling Distributors and the Settling State in question shall jointly move the relevant court of competent jurisdiction for an order reinstating the actions and claims dismissed pursuant to the terms of this Agreement governing dismissal, with the effect that the Settling Distributors and the Settling State in question shall be in the same position with respect to those actions and claims as they were at the time the action or claim was stayed or dismissed.

3. Unless each of the Settling Distributors and the Enforcement Committee agrees otherwise, this Agreement, with the exception of the Injunctive Relief Terms that have their own provisions on duration, shall terminate as to all Parties as of the Payment Date for Payment Year 18, *provided* that all Settling Distributors that as of that date are not Bankrupt Settling Distributors have performed their Payment obligations under the Agreement as of that date. If fewer than all Settling Distributors that as of that date are not Bankrupt Settling Distributors have performed their Payment obligations under the Agreement as of that date, then the Agreement shall terminate as of that date as to any Settling Distributor that has performed its Payment obligations under the Agreement and the Agreement (a) shall terminate as to each of the remaining Settling Distributors that as of that date is not a Bankrupt Settling Distributor at such time as each performs its Payment obligations under the Agreement and (b) shall terminate as to all Parties at such time as all Settling Distributors that are not Bankrupt Settling Distributors have performed their Payment obligations under the Agreement. Notwithstanding any other provision in this Section XIV.V.3 or in this Agreement, all releases under this Agreement will remain effective despite any termination under this Section XIV.V.3.

W. *Governing Law*. Except (1) as otherwise provided in this Agreement or (2) as necessary, in the sole judgment of the National Arbitration Panel, to promote uniformity of interpretation for matters within the scope of the National Arbitration Panel's authority, this Agreement shall be governed by and interpreted in accordance with the respective laws of the Settling State, without regard to the conflict of law rules of such Settling State, that is seeking to enforce the Agreement against Settling Distributor(s) or against which Settling Distributor(s) are seeking enforcement. Notwithstanding any other provision in this subsection on governing law, any disputes relating to the Settlement Fund Escrow shall be governed by and interpreted in accordance with the law of the state where the escrow agent has its primary place of business.

X. *Bankruptcy*. The following provisions shall apply if a Settling Distributor enters Bankruptcy (a Settling Distributor which does so and takes the actions, or is otherwise subjected to the actions, referred to in (i) and/or (ii) herein being referred to as a "*Bankrupt Settling Distributor*") and (i) the Bankrupt Settling Distributor's bankruptcy estate recovers, pursuant to 11 U.S.C. § 550, any payments made under this Agreement, or (ii) this Agreement is deemed executory and is rejected by such Settling Distributor pursuant to 11 U.S.C. § 365:

1. In the event that both a number of Settling States equal to at least seventy-five percent (75%) of the total number of Settling States and Settling States having aggregate Overall Allocation Percentages as set forth on Exhibit F equal to at least seventy-five percent (75%) of the total aggregate Overall Allocation Percentages assigned to all Settling States deem (by written notice to the Settling Distributors other than the Bankrupt Settling Distributor) that the financial obligations of this Agreement have been terminated and rendered null and void as to such Bankrupt Settling Distributor (except as provided in Section XIV.X.1.a) due to a material breach by such Bankrupt Settling Distributor, whereupon, with respect to all Settling States:

a. all agreements, all concessions, all reductions of Releasing Parties' Claims, and all releases and covenants not to sue, contained in this Agreement shall immediately and automatically be deemed null and void as to such Bankrupt Settling Distributor; the Settling States shall be deemed immediately and automatically restored to the same position they were in immediately prior to their entry into this Settlement Agreement in respect to such Bankrupt Settling Distributor and the Settling States shall have the right to assert any and all claims against such Bankrupt Settling Distributor in the Bankruptcy or otherwise, subject to any automatic stay, without regard to any limits or agreements as to the amount of the settlement otherwise provided in this Agreement; *provided*, *however*, that notwithstanding the foregoing sentence, (i) all reductions of Releasing Parties' Claims, and all releases and covenants not to sue, contained in this Agreement shall remain in full force and effect as to all persons or entities other than the Bankrupt Settling Distributor itself; and (ii) in the event a Settling State asserts any Released Claim against a Bankrupt Settling Distributor after the rejection and/or termination of this Agreement with respect to such Settling Distributor as described in this Section XIV.X.1.a and receives a judgment, settlement or distribution arising from such Released Claim, then the amount of any payments such Settling State has previously received from such Bankrupt Settling Distributor under this Agreement shall be applied to reduce the amount of any

such judgment, settlement or distribution (provided that no credit shall be given against any such judgment, settlement or distribution for any payment that such Settling State is required to disgorge or repay to the Bankrupt Settling Distributor's bankruptcy estate); and

b. the Settling States may exercise all rights provided under the federal Bankruptcy Code (or other applicable bankruptcy or non-bankruptcy law) with respect to their Claims against such Bankrupt Settling Distributor subject to all defenses and rights of the Bankrupt Settling Distributor.

EXHIBIT A

Alleged Harms

The following export reports that were filed in connection with the case captioned *In re National Prescription Opiate Litigation*, No. 1-17-md-02804 (S.D. Ohio):

1. Expert report of Professor David Cutler, dated March 25, 2019.
2. Expert report of Dr. Jeffrey B. Liebman, dated March 25, 2019.
3. Expert report of Professor Thomas McGuire regarding damages to Bellwethers, dated March 25, 2019.
4. Report of Professor Thomas McGuire regarding public nuisance, dated March 25, 2019.

EXHIBIT B

Enforcement Committee Organizational Bylaws

ARTICLE I

These bylaws constitute the code of rules adopted by the Settling States and Participating Subdivisions for the creation of an Enforcement Committee (the "*Committee*") to exist and operate during the term of the Agreement with the Settling Distributors and shall control the regulation and management of the Committee's affairs.

ARTICLE II
Purpose

The Committee is organized for the sole purpose of evaluating and taking such action as deemed reasonable, necessary, and appropriate by the members of the Committee on the matters delegated to the Committee under that certain Settlement Agreement between the Settling States and the Settling Distributors dated July 21, 2021.

ARTICLE III
Members of the Committee

(1) Number of Members

The Committee will consist of seventeen (17) members (the "*Members*"). Upon majority resolution of the Committee, the number of Members may be increased or decreased from time to time, but in no event shall a decrease have the effect of decreasing the total number of Members to less than seven Members.

(2) Initial Members

The Committee initially will consist of eleven Settling State Members and six Participating Subdivision Members, three of the Participating Subdivisions shall be counties and three shall be municipalities. The initial Settling State Members are representatives from: Connecticut, Delaware, Florida, Georgia, Massachusetts, New York, North Carolina, Ohio, Pennsylvania, Tennessee, and Texas. The initial Participating Subdivision Members are: (a) Bexar County, Texas; (b) Broward County, Florida; (c) Chicago, Illinois; (d) Cincinnati, Ohio; (e) Nashville, Tennessee; and (f) Nassau County, New York. Until the Reference Date contained in the Settlement Agreement, the Participating Subdivisions may designate their outside counsel to serve as their representative. After the Reference Date, an employee or official of the Participating Subdivision must be the designated as the representative of the Participating Subdivision.

(3) Term of Members

The term of office for Members of the Committee will be until the end of the term of the Settlement Agreement, eighteen (18) years, unless and until a Member withdraws or resigns from the Committee.

(4) Resignation

Any Member may resign at any time by delivering written notice to the Chairperson of the Committee. Such resignation shall take effect upon receipt or, if later, at the time specified in the notice.

(5) Removal

(a) Any Member may be removed without cause, at any time, by a majority of the entire Committee, at a Regular or Special Meeting called for that purpose. Any Member under consideration of removal must first be notified about the consideration by written notice at least five days prior to the meeting at which the vote takes place.

(b) In the event that any Member is not a Settling State or a Participating Subdivision or the Member subsequently becomes a Later Litigating Subdivision or otherwise does not support the Agreement, the Member shall be removed immediately without notice or vote of the Committee.

(6) Vacancies

In the event of a vacancy, the Members of the same type (Settling State or Participating Subdivision) shall select another Settling State or Participating Subdivision to fill that Member's position.

(7) Compensation

Members shall not receive any salaries or other compensation for their services, but, by resolution of the Committee, may be reimbursed for any actual expenses incurred in the performance of their duties for the Committee, as long as a majority of disinterested Members approve the reimbursement. Any reimbursement shall be sought from the Settlement Fund Administrator.

ARTICLE IV
Conflicts of Interest and Code of Ethics

If a Member, agent, or employee of the Committee has a conflict of interest, he or she may not participate in a vote, discussion, or decision about the matter. Each Member shall follow any applicable state or local law with respect to conflicts, gifts, and ethics.

ARTICLE V
Committee Meetings

(1) Place of Meetings

Meetings of the Committee will be held at any place that the Chairperson may designate, including by telephonic or electronic means.

(2) Regular Meetings

Regular meetings of the Committee shall be held as deemed necessary by the by the Chairperson or any three members.

(3) Notice of Meetings
Written notice of the date, time, place and subject of each meeting must be provided to the Members at least 72 hours before the scheduled time of the meeting, except when there is an emergency or urgent public necessity.

(4) Quorum
A majority of the incumbent Members (not counting vacancies) shall constitute a quorum for the purposes of convening a meeting or conducting business.

(5) Voting and Proxy
When it is necessary to vote on any matter before the Committee, Members may vote by electronic means as provided in these Bylaws. Proxy voting is permitted. In order for a matter to pass, the matter must have a majority vote of Members present and must have at least one vote from a Settling State Member and a Participating Subdivision Member. In the event that there is a Quorum, but no Settling State or Participating Subdivision Member is present, then a matter may pass with a simple majority vote.

(6) Minutes
The Committee shall prepare and keep minutes. The minutes must state the subject of each deliberation and indicate each vote, order, decision, or other action taken.

ARTICLE VI
Officers

(1) Roster of Officers
The Committee shall have a Chairperson, a Vice Chairperson, and a Secretary. The Committee may have at its discretion, such other officers as may be appointed by the Members of the Committee. One person may hold two or more offices, except those serving as Chairperson.

(2) Election and Removal of Officers
All officers shall serve two-year terms. The election shall be conducted at the first meeting of the fiscal year. Officers shall remain in office until their successors have been selected. Officers may serve consecutive terms without limit. The election of officers shall be by majority vote of the Members of the Committee attending the meeting.

(3) Vacancies
If a vacancy occurs during the term of office for any elected officer, the Members of the Committee shall elect a new officer to fill the remainder of the term as soon as practical, by majority vote of Members present.

(4) Chairperson
The Chairperson will supervise and control the affairs of the Committee and shall exercise such supervisory powers as may be given him/her by the Members of the Committee. The Chairperson will perform all duties incident to such office and such other duties as may be

provided in these bylaws or as may be prescribed from time to time by the Committee. The Chairperson shall preside at all meetings and shall exercise parliamentary control in accordance with Robert's Rules of Order.

(5) Vice Chairperson

The Vice Chairperson shall act in place of the Chairperson in the event of the Chairperson's absence, inability, or refusal to act, and shall exercise and discharge such other duties as may be required by the Committee. The Vice Chairperson shall serve as the parliamentarian and interpret any ambiguities of the bylaws.

(6) Secretary

The Secretary will keep and maintain all records related to the Committee and take minutes of all meetings.

(7) Records

All elected officers and committee chairpersons shall relinquish their records to the Chairperson immediately upon the completion of their term of office or completion of their term of office or completion of a project.

(8) Resignation

An officer may resign the office while not resigning membership from the Committee, by submitting a letter to the Chairperson. Vacancies occurring in any office shall be appointed for the remainder of the term.

ARTICLE VII
Duties

(1) Prior to the Reference Date

The Committee shall be responsible for any additional negotiations with the Settling Distributors, including, but not limited to, negotiating extensions of any periods created by the Settlement Agreement.

(2) After the Enforcement Date

The Committee shall establish procedures for the receipt of notices that a dispute exists concerning the Agreement and review of such disputes, pursuant to Section VI of the Agreement. Members may engage with Settling Distributors, Settling States, and Participating Subdivisions attempting to resolve any dispute without further action by the Committee. The Committee may request additional information from Settling Distributors, Settling States, and Participating Subdivisions to the extent the Committee believes such information is necessary to understand, resolve, or provide advice related to a dispute. The Committee shall endeavor to provide advice relative to the dispute no later than 60 days after receipt of notice.

ARTICLE VIII
Rules of Procedure

The proceedings and business of the Committee shall be governed by Robert's Rules of Order unless otherwise waived by the Committee.

ARTICLE IX
Operations

(1) Records

The Committee will keep correct and complete records and will also keep minutes of the proceedings of the Committee meetings and Committees. The Committee will keep at its principal place of business at a place designated by the Chairperson**.**

All elected officers and committee chairpersons shall relinquish their records to the Chairperson, immediately upon the completion of their term of office.

(2) Inspection of Books and Records

The minutes of a meeting are public records and shall be available for public inspection and copying on request to the Committee's Chairperson or the Chairperson's designee.

(3) Amendments

The bylaws may be amended at any time by a vote of a majority of Members present and must have at least one vote from a Settling State Member and a Participating Subdivision Member. In the event that there is a Quorum, but no Settling State or Participating Subdivision Member is present, then a matter may pass with a simple majority vote.

EXHIBIT C

Litigating Subdivisions List[12]

1. Abbeville (AL), City of, Alabama
2. Albertville (AL), City of, Alabama
3. Alexander City (AL), City of, Alabama
4. Anniston (AL), City of, Alabama
5. Arab (AL), City of, Alabama
6. Argo (AL), City of, Alabama
7. Ashland (AL), City of, Alabama
8. Ashville (AL), City of, Alabama
9. Athens (AL), City of, Alabama
10. Attalla (AL), City of, Alabama
11. Attentus Mouton, LLC d/b/a Lawrence Medical Center (AL), Alabama
12. Auburn (AL), City of, Alabama
13. Autauga (AL), County of, Alabama
14. Baldwin (AL), County of, Alabama
15. Barbour (AL), County of, Alabama
16. Berry (AL), Town of, Alabama
17. Bibb (AL), County of, Alabama
18. Birmingham (AL), City of, Alabama
19. Blount (AL), County of, Alabama
20. Boaz (AL), City of, Alabama
21. Brent (AL), City of, Alabama
22. Bridgeport (AL), City of, Alabama
23. Brookwood (AL), Town of, Alabama
24. Brundidge (AL), City of, Alabama
25. Bullock (AL), County of, Alabama
26. Butler (AL), County of, Alabama
27. Butler (AL), Town of, Alabama
28. Calera (AL), City of, Alabama
29. Calhoun (AL), County of, Alabama
30. Camp Hill (AL), Town of, Alabama
31. Carbon Hill (AL), City of, Alabama
32. Cedar Bluff (AL), Town of, Alabama
33. Center Point (AL), City of, Alabama
34. Centre (AL), City of, Alabama
35. Centreville (AL), City of, Alabama
36. Chambers (AL), County of, Alabama
37. Cherokee (AL), County of, Alabama
38. Cherokee (AL), Town of, Alabama
39. Chickasaw (AL), City of, Alabama
40. Chilton (AL), County of, Alabama
41. Choctaw (AL), County of, Alabama
42. Clanton (AL), City of, Alabama
43. Clarke (AL), County of, Alabama
44. Clay (AL), County of, Alabama
45. Cleburne (AL), County of, Alabama
46. Cleveland (AL), Town of, Alabama
47. Coffee (AL), County of, Alabama
48. Colbert (AL), County of, Alabama
49. Conecuh (AL), County of, Alabama
50. Coosa (AL), County of, Alabama
51. Cordova (AL), City of, Alabama
52. Covington (AL), County of, Alabama
53. Crenshaw (AL), County of, Alabama
54. Cullman (AL), City of, Alabama
55. Cullman (AL), County of, Alabama
56. Cullman Regional Medical Center, Inc. (AL), Alabama
57. Dadeville (AL), City of, Alabama
58. Dale (AL), County of, Alabama
59. Daleville (AL), City of, Alabama
60. Dallas (AL), County of, Alabama
61. Daphne (AL), City of, Alabama
62. Dauphin Island (AL), Town of, Alabama
63. Decatur (AL), City of, Alabama
64. DeKalb (AL), County of, Alabama
65. Demopolis (AL), City of, Alabama
66. Dora (AL), City of, Alabama
67. Dothan (AL), City of, Alabama
68. Double Springs (AL), Town of, Alabama
69. Douglas (AL), Town of, Alabama
70. Enterprise (AL), City of, Alabama
71. Escambia (AL), County of, Alabama
72. Etowah (AL), County of, Alabama
73. Etowah (AL), County of (Sheriff), Alabama
74. Eufaula (AL), City of, Alabama
75. Evergreen (AL), City of, Alabama
76. Fairfield (AL), City of, Alabama

[12] For purposes of calculating the percentage of Litigating Subdivisions pursuant to Section IV.F.2.b and Exhibit H, an individual Litigating Subdivision shall not be included more than once in the numerator, and shall not be included more than once in the denominator, of the calculation regardless if it (or any of its officials) is named as multiple plaintiffs in the same lawsuit; provided, however, that for the avoidance of doubt, no Litigating Subdivision will be excluded from the numerator or denominator under this sentence unless a Litigating Subdivision otherwise counted in the denominator has the authority to release the Claims (consistent with Section XI) of the Litigating Subdivision to be excluded.

77. Family Oriented Primary Health Care Clinic (AL), Alabama
78. Faunsdale (AL), Town of, Alabama
79. Fayette (AL), City of, Alabama
80. Fayette (AL), County of, Alabama
81. Fayette (AL), County of (Sheriff), Alabama
82. Florence (AL), City of, Alabama
83. Foley (AL), City of, Alabama
84. Fort Deposit (AL), Town of, Alabama
85. Fort Payne (AL), City of, Alabama
86. Franklin (AL), County of, Alabama
87. Fultondale (AL), City of, Alabama
88. Gadsden (AL), City of, Alabama
89. Geneva (AL), City of, Alabama
90. Geneva (AL), County of, Alabama
91. Geneva County Health Care Authority (AL), Alabama
92. Georgiana (AL), City of, Alabama
93. Geraldine (AL), Town of, Alabama
94. Gilbertown (AL), Town of, Alabama
95. Grant (AL), Town of, Alabama
96. Graysville (AL), City of, Alabama
97. Greene (AL), County of, Alabama
98. Greene County Hospital Board (AL), Alabama
99. Greensboro (AL), City of, Alabama
100. Greenville (AL), City of, Alabama
101. Guin (AL), City of, Alabama
102. Guntersville (AL), City of, Alabama
103. Gurley (AL), Town of, Alabama
104. Hale (AL), County of, Alabama
105. Haleyville (AL), City of, Alabama
106. Hamilton (AL), City of, Alabama
107. Hammondville (AL), Town of, Alabama
108. Hartselle (AL), City of, Alabama
109. Headland (AL), City of, Alabama
110. Health Care Authority of Cullman County (AL), Alabama
111. Health Care Authority of the City of Huntsville d/b/a HH Health System, et al. (AL), Alabama
112. Henagar (AL), City of, Alabama
113. Henry (AL), County of, Alabama
114. HH Health System-Athens Limestone, LLC d/b/a Athens Limestone Hospital (AL), Alabama
115. HH Health System-Morgan, LLC d/b/a Decatur Morgan Hospital-Decatur and Decatur Morgan Hospital-Parkway (AL), Alabama
116. HH Health System-Shoals, LLC d/b/a Helen Keller Hospital and Red Bay Hospital (AL), Alabama
117. Homewood (AL), City of, Alabama
118. Hoover (AL), City of, Alabama
119. Houston (AL), County of, Alabama
120. Hueytown (AL), City of, Alabama
121. Huntsville (AL), City of, Alabama
122. J. Paul Jones Hospital (AL), Alabama
123. Jackson (AL), County of, Alabama
124. Jackson County Health Care Authority (AL), Alabama
125. Jacksonville (AL), City of, Alabama
126. Jasper (AL), City of, Alabama
127. Jefferson (AL), County of, Alabama
128. Jefferson (AL), County of (Sheriff), Alabama
129. Killen (AL), City of, Alabama
130. Lamar (AL), County of, Alabama
131. Lamar (AL), County of (Sheriff), Alabama
132. Lanett (AL), City of, Alabama
133. Lauderdale (AL), County of, Alabama
134. Lawrence (AL), County of, Alabama
135. Leeds (AL), City of, Alabama
136. Leesburg (AL), City of, Alabama
137. Leighton (AL), Town of, Alabama
138. Level Plains (AL), City of, Alabama
139. Limestone (AL), County of, Alabama
140. Lincoln (AL), City of, Alabama
141. Linden (AL), City of, Alabama
142. Locust Fork (AL), Town of, Alabama
143. Louisville (AL), City of, Alabama
144. Lowndes (AL), County of, Alabama
145. Luverne (AL), City of, Alabama
146. Macon (AL), County of, Alabama
147. Madison (AL), City of, Alabama
148. Madison (AL), County of, Alabama
149. Marengo (AL), County of, Alabama
150. Marion (AL), City of, Alabama
151. Marion (AL), County of, Alabama
152. Marshall (AL), County of, Alabama
153. Marshall County (AL) Health Care Authority, Alabama
154. McKenzie (AL), Town of, Alabama
155. Midfield (AL), City of, Alabama
156. Mobile (AL), City of, Alabama
157. Mobile (AL), County Board of Health, Alabama
158. Mobile (AL), County of, Alabama
159. Monroe (AL), County of, Alabama
160. Monroe County Healthcare Authority (AL), Alabama
161. Monroe County Healthcare Authority d/b/a Monroe County Hospital (AL), Alabama
162. Monroeville (AL), City of, Alabama
163. Montgomery (AL), City of, Alabama

164. Montgomery (AL), County of, Alabama
165. Moody (AL), City of, Alabama
166. Morgan (AL), County of, Alabama
167. Moulton (AL), City of, Alabama
168. Mountain Brook (AL), City of, Alabama
169. Munford (AL), Town of, Alabama
170. Muscle Shoals (AL), City of, Alabama
171. Nauvoo (AL), City of, Alabama
172. New Hope (AL), City of, Alabama
173. Northport (AL), City of, Alabama
174. Oakman (AL), Town of, Alabama
175. Oneonta (AL), City of, Alabama
176. Opelika (AL), City of, Alabama
177. Opp (AL), City of, Alabama
178. Orange Beach (AL), City of, Alabama
179. Oxford (AL), City of, Alabama
180. Ozark (AL), City of, Alabama
181. Parrish (AL), City of, Alabama
182. Pell City (AL), City of, Alabama
183. Perry (AL), County of, Alabama
184. Phenix (AL), City of, Alabama
185. Pickens (AL), County of, Alabama
186. Piedmont (AL), City of, Alabama
187. Pike (AL), County of, Alabama
188. Pleasant Grove (AL), City of, Alabama
189. Powell (AL), Town of, Alabama
190. Prattville (AL), City of, Alabama
191. Priceville (AL), Town of, Alabama
192. Prichard (AL), City of, Alabama
193. Ragland (AL), City of, Alabama
194. Rainbow City (AL), City of, Alabama
195. Rainsville (AL), City of, Alabama
196. Red Bay (AL), City of, Alabama
197. Robertsdale (AL), City of, Alabama
198. Rockford (AL), Town of, Alabama
199. Russell (AL), County of, Alabama
200. Russellville (AL), City of, Alabama
201. Satsuma (AL), City of, Alabama
202. Scottsboro (AL), City of, Alabama
203. Selma (AL), City of, Alabama
204. Sheffield (AL), City of, Alabama
205. Shelby (AL), County of, Alabama
206. Sipsey (AL), City of, Alabama
207. Slocomb (AL), City of, Alabama
208. Spanish Fort (AL), City of, Alabama
209. Springville (AL), City of, Alabama
210. St. Clair (AL), County of, Alabama
211. Sumiton (AL), City of, Alabama
212. Sumter (AL), County of, Alabama
213. Sweet Water (AL), Town of, Alabama
214. Sylacauga (AL), City of, Alabama
215. Talladega (AL), City of, Alabama
216. Talladega (AL), County of, Alabama
217. Tallapoosa (AL), County of, Alabama
218. Tarrant (AL), City of, Alabama
219. The Bibb County Healthcare Authority (AL), Alabama
220. The Dale County Healthcare Authority (AL), Alabama
221. The DCH Health Care Authority (AL), Alabama
222. The Health Care Authority of Morgan County - City of Decatur (AL), Alabama
223. The Health Care Authority of the City of Huntsville d/b/a Hunstville Hospital (AL), Alabama
224. The Health Care Authority of the City of Huntsville d/b/a Huntsville Hospital for Women and Children (AL), Alabama
225. The Health Care Authority of the City of Huntsville d/b/a Madison Hospital (AL), Alabama
226. The Healthcare Authority for Baptist Health (AL), Alabama
227. The Sylacauga Health Care Authority (AL), Alabama
228. The Tombigbee Health Care Authority (AL), Alabama
229. Thomasville (AL), City of, Alabama
230. Troy (AL), City of, Alabama
231. Trussville (AL), City of, Alabama
232. Tuscaloosa (AL), City of, Alabama
233. Tuscaloosa (AL), County of, Alabama
234. Tuscumbia (AL), City of, Alabama
235. Tuskegee (AL), City of, Alabama
236. Union Springs (AL), City of, Alabama
237. Uniontown (AL), City of, Alabama
238. Vance (AL), Town of, Alabama
239. Vernon (AL), City of, Alabama
240. Vestavia Hills (AL), City of, Alabama
241. Walker (AL), County of, Alabama
242. Washington (AL), County of, Alabama
243. Weaver (AL), City of, Alabama
244. West Blocton (AL), Town of, Alabama
245. Wilcox (AL), County of, Alabama
246. Winfield (AL), City of, Alabama
247. Woodville (AL), Town of, Alabama
248. Yellow Bluff (AL), Town of, Alabama
249. Apache (AZ), County of, Arizona
250. Bullhead City (AZ), City of, Arizona
251. Cochise (AZ), County of, Arizona
252. Glendale (AZ), City of, Arizona
253. Kingman (AZ), City of, Arizona
254. La Paz (AZ), County of, Arizona
255. Maricopa (AZ), County of, Arizona
256. Mohave (AZ), County of, Arizona

257. Navajo (AZ), County of, Arizona
258. Phoenix (AZ), City of, Arizona
259. Pima (AZ), County of, Arizona
260. Pinal (AZ), County of, Arizona
261. Prescott (AZ), City of, Arizona
262. Surprise (AZ), City of, Arizona
263. Tucson (AZ), The City of, Arizona
264. Yuma (AZ), County of, Arizona
265. Adona (AR), City of, Arkansas
266. Alexander (AR), City of, Arkansas
267. Alicia (AR), City of, Arkansas
268. Allport (AR), City of, Arkansas
269. Alma (AR), City of, Arkansas
270. Almyra (AR), City of, Arkansas
271. Alpena (AR), City of, Arkansas
272. Altheimer (AR), City of, Arkansas
273. Altus (AR), City of, Arkansas
274. Amagon (AR), City of, Arkansas
275. Amity (AR), City of, Arkansas
276. Anthonyvile (AR), City of, Arkansas
277. Antoine (AR), City of, Arkansas
278. Arkadelphia (AR), City of, Arkansas
279. Arkansas (AR), County of, Arkansas
280. Arkansas City (AR), City of, Arkansas
281. Ash Flat (AR), City of, Arkansas
282. Ashdown (AR), City of, Arkansas
283. Ashley (AR), County of, Arkansas
284. Atkins (AR), City of, Arkansas
285. Aubrey (AR), City of, Arkansas
286. Augusta (AR), City of, Arkansas
287. Austin (AR), City of, Arkansas
288. Avoca (AR), City of, Arkansas
289. Bald Knob (AR), City of, Arkansas
290. Banks (AR), City of, Arkansas
291. Barling (AR), City of, Arkansas
292. Bassett (AR), City of, Arkansas
293. Batesville (AR), City of, Arkansas
294. Bauxite (AR), City of, Arkansas
295. Baxter (AR), County of, Arkansas
296. Bay (AR), City of, Arkansas
297. Bearden (AR), City of, Arkansas
298. Beaver (AR), City of, Arkansas
299. Beebe (AR), City of, Arkansas
300. Beedeville (AR), City of, Arkansas
301. Bella Vista (AR), City of, Arkansas
302. Bellefonte (AR), City of, Arkansas
303. Belleville (AR), City of, Arkansas
304. Ben Lomond (AR), City of, Arkansas
305. Benton (AR), City of, Arkansas
306. Benton (AR), County of, Arkansas
307. Bentonville (AR), City of, Arkansas
308. Bergman (AR), City of, Arkansas
309. Berryville (AR), City of, Arkansas
310. Bethel Heights (AR), City of, Arkansas
311. Big Flat (AR), City of, Arkansas
312. Bigelow (AR), City of, Arkansas
313. Biggers (AR), City of, Arkansas
314. Birdsong (AR), City of, Arkansas
315. Biscoe (AR), City of, Arkansas
316. Black Oak (AR), City of, Arkansas
317. Black Rock (AR), City of, Arkansas
318. Black Springs (AR), City of, Arkansas
319. Blevins (AR), City of, Arkansas
320. Blue Eye (AR), City of, Arkansas
321. Blue Mountain (AR), City of, Arkansas
322. Bluff City (AR), City of, Arkansas
323. Blytheville (AR), City of, Arkansas
324. Bodcaw (AR), City of, Arkansas
325. Bonanza (AR), City of, Arkansas
326. Bono (AR), City of, Arkansas
327. Boone (AR), County of, Arkansas
328. Booneville (AR), City of, Arkansas
329. Bradford (AR), City of, Arkansas
330. Bradley (AR), City of, Arkansas
331. Bradley (AR), County of, Arkansas
332. Branch (AR), City of, Arkansas
333. Briarcliff (AR), City of, Arkansas
334. Brinkley (AR), City of, Arkansas
335. Brookland (AR), City of, Arkansas
336. Bryant (AR), City of, Arkansas
337. Buckner (AR), City of, Arkansas
338. Bull Shoals (AR), City of, Arkansas
339. Burdette (AR), City of, Arkansas
340. Cabot (AR), City of, Arkansas
341. Caddo Valley (AR), City of, Arkansas
342. Caldwell (AR), City of, Arkansas
343. Cale (AR), City of, Arkansas
344. Calhoun (AR), County of, Arkansas
345. Calico Rock (AR), City of, Arkansas
346. Calion (AR), City of, Arkansas
347. Camden (AR), City of, Arkansas
348. Cammack Village (AR), City of, Arkansas
349. Campbell Station (AR), City of, Arkansas
350. Caraway (AR), City of, Arkansas
351. Carlisle (AR), City of, Arkansas
352. Carroll (AR), County of, Arkansas
353. Carthage (AR), City of, Arkansas
354. Casa (AR), City of, Arkansas
355. Cash (AR), City of, Arkansas
356. Caulksville (AR), City of, Arkansas
357. Cave City (AR), City of, Arkansas
358. Cave Springs (AR), City of, Arkansas
359. Cedarville (AR), City of, Arkansas
360. Centerton (AR), City of, Arkansas
361. Central City (AR), City of, Arkansas
362. Charleston (AR), City of, Arkansas

363. Cherokee Village (AR), City of, Arkansas
364. Cherry Valley (AR), City of, Arkansas
365. Chester (AR), City of, Arkansas
366. Chicot (AR), County of, Arkansas
367. Chidester (AR), City of, Arkansas
368. Clarendon (AR), City of, Arkansas
369. Clark (AR), County of, Arkansas
370. Clarksville (AR), City of, Arkansas
371. Clay (AR), County of, Arkansas
372. Cleburne (AR), County of, Arkansas
373. Cleveland (AR), County of, Arkansas
374. Clinton (AR), City of, Arkansas
375. Coal Hill (AR), City of, Arkansas
376. Colt (AR), City of, Arkansas
377. Columbia (AR), County of, Arkansas
378. Concord (AR), City of, Arkansas
379. Conway (AR), City of, Arkansas
380. Conway (AR), County of, Arkansas
381. Corning (AR), City of, Arkansas
382. Cotter (AR), City of, Arkansas
383. Cotton Plant (AR), City of, Arkansas
384. Cove (AR), City of, Arkansas
385. Coy (AR), City of, Arkansas
386. Craighead (AR), County of, Arkansas
387. Crawford (AR), County of, Arkansas
388. Crawfordsville (AR), City of, Arkansas
389. Crittenden (AR), County of, Arkansas
390. Cross (AR), County of, Arkansas
391. Crossett (AR), City of, Arkansas
392. Cushman (AR), City of, Arkansas
393. Daisy (AR), City of, Arkansas
394. Dallas (AR), County of, Arkansas
395. Damascus (AR), City of, Arkansas
396. Danville (AR), City of, Arkansas
397. Dardanelle (AR), City of, Arkansas
398. Datto (AR), City of, Arkansas
399. De Queen (AR), City of, Arkansas
400. Decatur (AR), City of, Arkansas
401. Delaplaine (AR), City of, Arkansas
402. Delight (AR), City of, Arkansas
403. Dell (AR), City of, Arkansas
404. Denning (AR), City of, Arkansas
405. Dermott (AR), City of, Arkansas
406. Des Arc (AR), City of, Arkansas
407. Desha (AR), County of, Arkansas
408. Devalls Bluff (AR), City of, Arkansas
409. Dewitt (AR), City of, Arkansas
410. Diamond City (AR), City of, Arkansas
411. Diaz (AR), City of, Arkansas
412. Dierks (AR), City of, Arkansas
413. Donaldson (AR), City of, Arkansas
414. Dover (AR), City of, Arkansas
415. Dumas (AR), City of, Arkansas
416. Dyer (AR), City of, Arkansas
417. Dyess (AR), City of, Arkansas
418. Earle (AR), City of, Arkansas
419. East Camden (AR), City of, Arkansas
420. Edmondson (AR), City of, Arkansas
421. Egypt (AR), City of, Arkansas
422. El Dorado (AR), City of, Arkansas
423. Elaine (AR), City of, Arkansas
424. Elkins (AR), City of, Arkansas
425. Elm Springs (AR), City of, Arkansas
426. Emerson (AR), City of, Arkansas
427. Emmet (AR), City of, Arkansas
428. England (AR), City of, Arkansas
429. Enola (AR), City of, Arkansas
430. Etowah (AR), City of, Arkansas
431. Eudora (AR), City of, Arkansas
432. Eureka Springs (AR), City of, Arkansas
433. Evening Shade (AR), City of, Arkansas
434. Everton (AR), City of, Arkansas
435. Fairfield Bay (AR), City of, Arkansas
436. Fargo (AR), City of, Arkansas
437. Farmington (AR), City of, Arkansas
438. Faulkner (AR), County of, Arkansas
439. Felsenthal (AR), City of, Arkansas
440. Fifty-Six (AR), City of, Arkansas
441. Fisher (AR), City of, Arkansas
442. Flippin (AR), City of, Arkansas
443. Fordyce (AR), City of, Arkansas
444. Foreman (AR), City of, Arkansas
445. Forrest City (AR), City of, Arkansas
446. Fort Smith (AR), City of, Arkansas
447. Fouke (AR), City of, Arkansas
448. Fountain Hill (AR), City of, Arkansas
449. Fountain Lake (AR), City of, Arkansas
450. Fourche (AR), City of, Arkansas
451. Franklin (AR), City of, Arkansas
452. Friendship (AR), City of, Arkansas
453. Fulton (AR), City of, Arkansas
454. Fulton (AR), County of, Arkansas
455. Garfield (AR), City of, Arkansas
456. Garland (AR), City of, Arkansas
457. Garland (AR), County of, Arkansas
458. Garner (AR), City of, Arkansas
459. Gassville (AR), City of, Arkansas
460. Gateway (AR), City of, Arkansas
461. Gentry (AR), City of, Arkansas
462. Georgetown (AR), City of, Arkansas
463. Gilbert (AR), City of, Arkansas
464. Gillett (AR), City of, Arkansas
465. Gillham (AR), City of, Arkansas
466. Gilmore (AR), City of, Arkansas
467. Glenwood (AR), City of, Arkansas
468. Goshen (AR), City of, Arkansas

469. Gosnell (AR), City of, Arkansas
470. Gould (AR), City of, Arkansas
471. Grady (AR), City of, Arkansas
472. Grannis (AR), City of, Arkansas
473. Grant (AR), County of, Arkansas
474. Gravette (AR), City of, Arkansas
475. Green Forest (AR), City of, Arkansas
476. Greenbrier (AR), City of, Arkansas
477. Greene (AR), County of, Arkansas
478. Greenland (AR), City of, Arkansas
479. Greenway (AR), City of, Arkansas
480. Greenwood (AR), City of, Arkansas
481. Greers Ferry (AR), City of, Arkansas
482. Griffithville (AR), City of, Arkansas
483. Grubbs (AR), City of, Arkansas
484. Guion (AR), City of, Arkansas
485. Gum Springs (AR), City of, Arkansas
486. Gurdon (AR), City of, Arkansas
487. Guy (AR), City of, Arkansas
488. Hackett (AR), City of, Arkansas
489. Hamburg (AR), City of, Arkansas
490. Hampton (AR), City of, Arkansas
491. Hardy (AR), City of, Arkansas
492. Harrell (AR), City of, Arkansas
493. Harrisburg (AR), City of, Arkansas
494. Harrison (AR), City of, Arkansas
495. Hartford (AR), City of, Arkansas
496. Hartman (AR), City of, Arkansas
497. Haskell (AR), City of, Arkansas
498. Hatfield (AR), City of, Arkansas
499. Havana (AR), City of, Arkansas
500. Haynes (AR), City of, Arkansas
501. Hazen (AR), City of, Arkansas
502. Heber Springs (AR), City of, Arkansas
503. Hector (AR), City of, Arkansas
504. Helena - West Helena (AR), City of, Arkansas
505. Hempstead (AR), County of, Arkansas
506. Hermitage (AR), City of, Arkansas
507. Hickory Ridge (AR), City of, Arkansas
508. Higden (AR), City of, Arkansas
509. Higginson (AR), City of, Arkansas
510. Highfill (AR), City of, Arkansas
511. Highland (AR), City of, Arkansas
512. Hindsville (AR), City of, Arkansas
513. Holland (AR), City of, Arkansas
514. Holly Grove (AR), City of, Arkansas
515. Hope (AR), City of, Arkansas
516. Horatio (AR), City of, Arkansas
517. Horseshoe Bend (AR), City of, Arkansas
518. Horseshoe Lake (AR), City of, Arkansas
519. Hot Spring (AR), County of, Arkansas
520. Hot Springs (AR), City of, Arkansas
521. Houston (AR), City of, Arkansas
522. Howard (AR), County of, Arkansas
523. Hoxie (AR), City of, Arkansas
524. Hughes (AR), City of, Arkansas
525. Humnoke (AR), City of, Arkansas
526. Humphrey (AR), City of, Arkansas
527. Hunter (AR), City of, Arkansas
528. Huntington (AR), City of, Arkansas
529. Huntsville (AR), City of, Arkansas
530. Huttig (AR), City of, Arkansas
531. Imboden (AR), City of, Arkansas
532. Independence (AR), County of, Arkansas
533. Izard (AR), County of, Arkansas
534. Jackson (AR), County of, Arkansas
535. Jacksonport (AR), City of, Arkansas
536. Jacksonville (AR), City of, Arkansas
537. Jasper (AR), City of, Arkansas
538. Jefferson (AR), County of, Arkansas
539. Jennette (AR), City of, Arkansas
540. Jericho (AR), City of, Arkansas
541. Jerome (AR), City of, Arkansas
542. Johnson (AR), City of, Arkansas
543. Johnson (AR), County of, Arkansas
544. Joiner (AR), City of, Arkansas
545. Jonesboro (AR), City of, Arkansas
546. Judsonia (AR), City of, Arkansas
547. Junction City (AR), City of, Arkansas
548. Keiser (AR), City of, Arkansas
549. Kensett (AR), City of, Arkansas
550. Kibler (AR), City of, Arkansas
551. Kingsland (AR), City of, Arkansas
552. Knobel (AR), City of, Arkansas
553. Knoxville (AR), City of, Arkansas
554. La Grange (AR), City of, Arkansas
555. Lafayette (AR), County of, Arkansas
556. Lafe (AR), City of, Arkansas
557. Lake City (AR), City of, Arkansas
558. Lake View (AR), City of, Arkansas
559. Lake Village (AR), City of, Arkansas
560. Lakeview (AR), City of, Arkansas
561. Lamar (AR), City of, Arkansas
562. Lavaca (AR), City of, Arkansas
563. Leachville (AR), City of, Arkansas
564. Lead Hill (AR), City of, Arkansas
565. Lee (AR), County of, Arkansas
566. Leola (AR), City of, Arkansas
567. Lepanto (AR), City of, Arkansas
568. Leslie (AR), City of, Arkansas
569. Lewisville (AR), City of, Arkansas
570. Lincoln (AR), City of, Arkansas
571. Lincoln (AR), County of, Arkansas
572. Little Flock (AR), City of, Arkansas
573. Little River (AR), County of, Arkansas

574. Little Rock (AR), City of, Arkansas
575. Lockesburg (AR), City of, Arkansas
576. Logan (AR), County of, Arkansas
577. London (AR), City of, Arkansas
578. Lonoke (AR), City of, Arkansas
579. Lonoke (AR), County of, Arkansas
580. Louann (AR), City of, Arkansas
581. Luxora (AR), City of, Arkansas
582. Lynn (AR), City of, Arkansas
583. Madison (AR), City of, Arkansas
584. Madison (AR), County of, Arkansas
585. Magazine (AR), City of, Arkansas
586. Magness (AR), City of, Arkansas
587. Magnolia (AR), City of, Arkansas
588. Malvern (AR), City of, Arkansas
589. Mammoth Spring (AR), City of, Arkansas
590. Manila (AR), City of, Arkansas
591. Mansfield (AR), City of, Arkansas
592. Marianna (AR), City of, Arkansas
593. Marie (AR), City of, Arkansas
594. Marion (AR), City of, Arkansas
595. Marion (AR), County of, Arkansas
596. Marked Tree (AR), City of, Arkansas
597. Marmaduke (AR), City of, Arkansas
598. Marvell (AR), City of, Arkansas
599. Maumelle (AR), City of, Arkansas
600. Mayflower (AR), City of, Arkansas
601. Maynard (AR), City of, Arkansas
602. McCaskill (AR), City of, Arkansas
603. McCrae (AR), City of, Arkansas
604. McCrory (AR), City of, Arkansas
605. McDougal (AR), City of, Arkansas
606. McGehee (AR), City of, Arkansas
607. McNab (AR), City of, Arkansas
608. Melbourne (AR), City of, Arkansas
609. Mena (AR), City of, Arkansas
610. Menifee (AR), City of, Arkansas
611. Midland (AR), City of, Arkansas
612. Miller (AR), County of, Arkansas
613. Mineral Springs (AR), City of, Arkansas
614. Minturn (AR), City of, Arkansas
615. Mississippi (AR), County of, Arkansas
616. Mitchellville (AR), City of, Arkansas
617. Monette (AR), City of, Arkansas
618. Monroe (AR), County of, Arkansas
619. Montgomery (AR), County of, Arkansas
620. Monticello (AR), City of, Arkansas
621. Montrose (AR), City of, Arkansas
622. Moorefield (AR), City of, Arkansas
623. Moro (AR), City of, Arkansas
624. Morrilton (AR), City of, Arkansas
625. Morrison Bluff (AR), City of, Arkansas
626. Mount Ida (AR), City of, Arkansas
627. Mount Pleasant (AR), City of, Arkansas
628. Mount Vernon (AR), City of, Arkansas
629. Mountain Home (AR), City of, Arkansas
630. Mountain Pine (AR), City of, Arkansas
631. Mountainburg (AR), City of, Arkansas
632. Mulberry (AR), City of, Arkansas
633. Murfreesboro (AR), City of, Arkansas
634. Nashville (AR), City of, Arkansas
635. Nevada (AR), County of, Arkansas
636. Newark (AR), City of, Arkansas
637. Newport (AR), City of, Arkansas
638. Newton (AR), County of, Arkansas
639. Norfolk (AR), City of, Arkansas
640. Norman (AR), City of, Arkansas
641. Norphlet (AR), City of, Arkansas
642. North Little Rock (AR), City of, Arkansas
643. Oak Grove (AR), City of, Arkansas
644. Oak Grove Heights (AR), City of, Arkansas
645. Oakhaven (AR), City of, Arkansas
646. Oden (AR), City of, Arkansas
647. Ogden (AR), City of, Arkansas
648. Oil Trough (AR), City of, Arkansas
649. O'Kean (AR), City of, Arkansas
650. Okolona (AR), City of, Arkansas
651. Ola (AR), City of, Arkansas
652. Omaha (AR), City of, Arkansas
653. Oppelo (AR), City of, Arkansas
654. Osceola (AR), City of, Arkansas
655. Ouachita (AR), County of, Arkansas
656. Oxford (AR), City of, Arkansas
657. Ozan (AR), City of, Arkansas
658. Ozark (AR), City of, Arkansas
659. Palestine (AR), City of, Arkansas
660. Pangburn (AR), City of, Arkansas
661. Paragould (AR), City of, Arkansas
662. Paris (AR), City of, Arkansas
663. Parkdale (AR), City of, Arkansas
664. Parkin (AR), City of, Arkansas
665. Patmos (AR), City of, Arkansas
666. Patterson (AR), City of, Arkansas
667. Pea Ridge (AR), City of, Arkansas
668. Peach Orchard (AR), City of, Arkansas
669. Perla (AR), City of, Arkansas
670. Perry (AR), City of, Arkansas
671. Perry (AR), County of, Arkansas
672. Perrytown (AR), City of, Arkansas
673. Perryville (AR), City of, Arkansas
674. Phillips (AR), County of, Arkansas
675. Piggott (AR), City of, Arkansas
676. Pike (AR), County of, Arkansas
677. Pindall (AR), City of, Arkansas
678. Pine Bluff (AR), City of, Arkansas

679. Pineville (AR), City of, Arkansas
680. Plainview (AR), City of, Arkansas
681. Pleasant Plains (AR), City of, Arkansas
682. Plumerville (AR), City of, Arkansas
683. Pocahontas (AR), City of, Arkansas
684. Poinsett (AR), County of, Arkansas
685. Polk (AR), County of, Arkansas
686. Pollard (AR), City of, Arkansas
687. Pope (AR), County of, Arkansas
688. Portia (AR), City of, Arkansas
689. Portland (AR), City of, Arkansas
690. Pottsville (AR), City of, Arkansas
691. Powhatan (AR), City of, Arkansas
692. Poyen (AR), City of, Arkansas
693. Prairie (AR), County of, Arkansas
694. Prairie Grove (AR), City of, Arkansas
695. Prattsville (AR), City of, Arkansas
696. Prescott (AR), City of, Arkansas
697. Pulaski (AR), County of, Arkansas
698. Pyatt (AR), City of, Arkansas
699. Quitman (AR), City of, Arkansas
700. Randolph (AR), County of, Arkansas
701. Ratcliff (AR), City of, Arkansas
702. Ravenden (AR), City of, Arkansas
703. Ravenden Springs (AR), City of, Arkansas
704. Rector (AR), City of, Arkansas
705. Redfield (AR), City of, Arkansas
706. Reed (AR), City of, Arkansas
707. Reyno (AR), City of, Arkansas
708. Rison (AR), City of, Arkansas
709. Rockport (AR), City of, Arkansas
710. Roe (AR), City of, Arkansas
711. Rogers (AR), City of, Arkansas
712. Rondo (AR), City of, Arkansas
713. Rose Bud (AR), City of, Arkansas
714. Rosston (AR), City of, Arkansas
715. Rudy (AR), City of, Arkansas
716. Russell (AR), City of, Arkansas
717. Russellville (AR), City of, Arkansas
718. Salem (AR), City of, Arkansas
719. Salesville (AR), City of, Arkansas
720. Saline (AR), County of, Arkansas
721. Scott (AR), County of, Arkansas
722. Scranton (AR), City of, Arkansas
723. Searcy (AR), City of, Arkansas
724. Searcy (AR), County of, Arkansas
725. Sebastian (AR), County of, Arkansas
726. Sedgwick (AR), City of, Arkansas
727. Sevier (AR), County of, Arkansas
728. Shannon Hills (AR), City of, Arkansas
729. Sharp (AR), County of, Arkansas
730. Sheridan (AR), City of, Arkansas
731. Sherrill (AR), City of, Arkansas
732. Sherwood (AR), City of, Arkansas
733. Shirley (AR), City of, Arkansas
734. Sidney (AR), City of, Arkansas
735. Siloam Springs (AR), City of, Arkansas
736. Smackover (AR), City of, Arkansas
737. Smithville (AR), City of, Arkansas
738. South Lead Hill (AR), City of, Arkansas
739. Sparkman (AR), City of, Arkansas
740. Springdale (AR), City of, Arkansas
741. Springtown (AR), City of, Arkansas
742. St. Charles (AR), City of, Arkansas
743. St. Francis (AR), City of, Arkansas
744. St. Francis (AR), County of, Arkansas
745. St. Joe (AR), City of, Arkansas
746. St. Paul (AR), City of, Arkansas
747. Stamps (AR), City of, Arkansas
748. Star City (AR), City of, Arkansas
749. Stephens (AR), City of, Arkansas
750. Stone (AR), County of, Arkansas
751. Strawberry (AR), City of, Arkansas
752. Strong (AR), City of, Arkansas
753. Stuttgart (AR), City of, Arkansas
754. Subiaco (AR), City of, Arkansas
755. Success (AR), City of, Arkansas
756. Sulphur Rock (AR), City of, Arkansas
757. Sulphur Springs (AR), City of, Arkansas
758. Summit (AR), City of, Arkansas
759. Sunset (AR), City of, Arkansas
760. Swifton (AR), City of, Arkansas
761. Taylor (AR), City of, Arkansas
762. Texarkana (AR), City of, Arkansas
763. Thornton (AR), City of, Arkansas
764. Tillar (AR), City of, Arkansas
765. Tinsman (AR), City of, Arkansas
766. Tollette (AR), City of, Arkansas
767. Tontitown (AR), City of, Arkansas
768. Traskwood (AR), City of, Arkansas
769. Trumann (AR), City of, Arkansas
770. Tuckerman (AR), City of, Arkansas
771. Tull (AR), City of, Arkansas
772. Tupelo (AR), City of, Arkansas
773. Turrell (AR), City of, Arkansas
774. Twin Groves (AR), City of, Arkansas
775. Tyronza (AR), City of, Arkansas
776. Ulm (AR), City of, Arkansas
777. Union (AR), County of, Arkansas
778. Valley Springs (AR), City of, Arkansas
779. Van Buren (AR), City of, Arkansas
780. Van Buren (AR), County of, Arkansas
781. Vandervoort (AR), City of, Arkansas
782. Victoria (AR), City of, Arkansas
783. Vilonia (AR), City of, Arkansas
784. Viola (AR), City of, Arkansas

785. Wabbaseka (AR), City of, Arkansas
786. Waldenburg (AR), City of, Arkansas
787. Waldo (AR), City of, Arkansas
788. Waldron (AR), City of, Arkansas
789. Walnut Ridge (AR), City of, Arkansas
790. Ward (AR), City of, Arkansas
791. Warren (AR), City of, Arkansas
792. Washington (AR), City of, Arkansas
793. Washington (AR), County of, Arkansas
794. Watson (AR), City of, Arkansas
795. Weiner (AR), City of, Arkansas
796. Weldon (AR), City of, Arkansas
797. West Fork (AR), City of, Arkansas
798. West Memphis (AR), City of, Arkansas
799. West Point (AR), City of, Arkansas
800. Western Grove (AR), City of, Arkansas
801. Wheatley (AR), City of, Arkansas
802. Whelen Springs (AR), City of, Arkansas
803. White (AR), County of, Arkansas
804. White Hall (AR), City of, Arkansas
805. Wickes (AR), City of, Arkansas
806. Widener (AR), City of, Arkansas
807. Wiederkehr Village (AR), City of, Arkansas
808. Williford (AR), City of, Arkansas
809. Willisville (AR), City of, Arkansas
810. Wilmar (AR), City of, Arkansas
811. Wilmot (AR), City of, Arkansas
812. Wilson (AR), City of, Arkansas
813. Wilton (AR), City of, Arkansas
814. Winchester (AR), City of, Arkansas
815. Winslow (AR), City of, Arkansas
816. Winthrop (AR), City of, Arkansas
817. Woodruff (AR), County of, Arkansas
818. Wooster (AR), City of, Arkansas
819. Wrightsville (AR), City of, Arkansas
820. Wynne (AR), City of, Arkansas
821. Yell (AR), County of, Arkansas
822. Yellville (AR), City of, Arkansas
823. Zinc (AR), City of, Arkansas
824. Alameda (CA), County of, California
825. Amador (CA), County of, California
826. Anaheim (CA), City of, California
827. Butte (CA), County of, California
828. Calaveras (CA), County of, California
829. Chico (CA), City of, California
830. Chula Vista (CA), City of, California
831. Clearlake (CA), City of, California
832. Contra Costa (CA), County of, California
833. Costa Mesa (CA), City of, California
834. Del Norte (CA), County of, California
835. Downey Unified School District (CA), California
836. Dublin (CA), City of, California
837. El Dorado (CA), County of, California
838. El Monte (CA), City of, California
839. Elk Grove Unified School District (CA), California
840. Encinitas (CA), City of, California
841. Eureka (CA), City of, California
842. Fresno (CA), County of, California
843. Fullerton (CA), City of, California
844. Glenn (CA), County of, California
845. Health Plan of San Joaquin (CA), California
846. Humboldt (CA), County of, California
847. Huntington Beach (CA), City of, California
848. Imperial (CA), County of, California
849. Inland Empire Health Plan (CA), California
850. Inyo (CA), County of, California
851. Irvine (CA), City of, California
852. Kern (CA), County of, California
853. Kern High School District (CA), California
854. La Habra (CA), City of, California
855. La Mesa (CA), City of, California
856. Laguna Beach (CA), City of, California
857. Lakeport (CA), City of, California
858. Lassen (CA), County of, California
859. Los Angeles (CA), City of, California
860. Los Angeles County o/a L.A. Care Health Plan (CA), Local Initiative Health Authority
861. Madera (CA), County of, California
862. Marin (CA), County of, California
863. Mariposa (CA), County of, California
864. Mendocino (CA), County of, California
865. Merced (CA), County of, California
866. Modoc (CA), County of, California
867. Mono (CA), County of, California
868. Monterey (CA), County of, California
869. Montezuma (CA), Fire Protection District, California
870. Murrieta (CA), City of, California
871. Napa (CA), County of, California
872. Nevada (CA), County of, California
873. Oxnard (CA), City of, California
874. Placentia (CA), City of, California
875. Placer (CA), County of, California
876. Plumas (CA), County of, California
877. Riverside (CA), County of, California
878. Sacramento (CA), City of, California
879. Sacramento (CA), County of, California
880. San Benito (CA), County of, California
881. San Bernardino (CA), County of, California
882. San Clemente (CA), City of, California

883. San Diego (CA), City of, California
884. San Diego (CA), County of, California
885. San Francisco (CA), City of, California
886. San Joaquin (CA), County of, California
887. San Jose (CA), City of, California
888. San Luis Obispo (CA), County of, California
889. San Mateo (CA), County of, California
890. Santa Ana (CA), City of, California
891. Santa Barbara (CA), County of, California
892. Santa Barbara San Luis Obispo Regional Heath Authority, d/b/a Central Hospital (CA), California
893. Santa Cruz (CA), County of, California
894. Shasta (CA), County of, California
895. Siskiyou (CA), County of, California
896. Sonoma (CA), County of, California
897. Stockton (CA), City of, California
898. Sutter (CA), County of, California
899. Tehama (CA), County of, California
900. Trinity (CA), County of, California
901. Tulare (CA), County of, California
902. Tuolumne (CA), County of, California
903. Ventura (CA), County of, California
904. Ventura County Medi-Cal Managed Care Commission d/b/a Gold Coast Health Plan (CA), California
905. Westminster (CA), City of, California
906. Yolo (CA), County of, California
907. Yuba (CA), County of, California
908. Adams (CO), County of (Board of Commissioners), Colorado
909. Alamosa (CO), City of, Colorado
910. Alamosa (CO), County of, Colorado
911. Arapahoe (CO), County of (Board of Commissioners), Colorado
912. Aurora (CO), City of, Colorado
913. Black Hawk (CO), City of, Colorado
914. Boulder (CO), County of (Board of Commissioners), Colorado
915. Brighton (CO), City of, Colorado
916. Broomfield (CO), City of, Colorado
917. Chaffee (CO), County of, Colorado
918. Commerce City (CO), City of, Colorado
919. Conejos (CO), County of, Colorado
920. Crowley (CO), County of, Colorado
921. Denver (CO), City of, Colorado
922. Federal Heights (CO), City of, Colorado
923. Fremont (CO), County of (Board of Commissioners), Colorado
924. Greeley (CO), City of, Colorado
925. Hudson (CO), City of, Colorado
926. Huerfano (CO), County of, Colorado
927. Jefferson (CO), County of (Board of Commissioners), Colorado
928. Lakewood (CO), City of, Colorado
929. Larimer (CO), County of (Board of Commissioners), Colorado
930. Las Animas (CO), County of, Colorado
931. Mesa (CO), County of (Board of Commissioners), Colorado
932. Mesa County Valley School District 51 (CO), Colorado
933. Northglenn (CO), City of, Colorado
934. Otero (CO), County of, Colorado
935. Pueblo (CO), County of, Colorado
936. Sheridan (CO), City of, Colorado
937. Teller (CO), County of (Board of Commissioners), Colorado
938. Thornton (CO), City of, Colorado
939. Tri-County Health Department (CO), Colorado
940. Westminster (CO), City of, Colorado
941. Wheat Ridge (CO), City of, Colorado
942. Ansonia (CT), City of, Connecticut
943. Beacon Falls (CT), Town of, Connecticut
944. Berlin (CT), Town of, Connecticut
945. Bethlehem (CT), Town of, Connecticut
946. Bridgeport (CT), City of, Connecticut
947. Bristol (CT), City of, Connecticut
948. Coventry (CT), Town of, Connecticut
949. Danbury (CT), City of, Connecticut
950. Derby (CT), City of, Connecticut
951. East Hartford (CT), Town of, Connecticut
952. Enfield (CT), Town of, Connecticut
953. Fairfield (CT), Town of, Connecticut
954. Middlebury (CT), Town of, Connecticut
955. Middletown (CT), City of, Connecticut
956. Milford (CT), City of, Connecticut
957. Monroe (CT), Town of, Connecticut
958. Naugatuck (CT), Borough of, Connecticut
959. New London (CT), City of, Connecticut
960. New Milford (CT), Town of, Connecticut
961. Newtown (CT), Town of, Connecticut
962. North Haven (CT), Town of, Connecticut
963. Norwalk (CT), City of, Connecticut
964. Norwich (CT), City of, Connecticut
965. Oxford (CT), Town of, Connecticut
966. Prospect (CT), Town of, Connecticut
967. Roxbury (CT), Town of, Connecticut
968. Seymour (CT), Town of, Connecticut
969. Shelton (CT), City of, Connecticut
970. Southbury (CT), Town of, Connecticut
971. Southington (CT), Town of, Connecticut
972. Stratford (CT), Town of, Connecticut
973. Thomaston (CT), Town of, Connecticut

974. Tolland (CT), Town of, Connecticut
975. Torrington (CT), City of, Connecticut
976. Wallingford (CT), Town of, Connecticut
977. Waterbury (CT), City of, Connecticut
978. West Haven (CT), City of, Connecticut
979. Wethersfield (CT), Town of, Connecticut
980. Windham (CT), Town of, Connecticut
981. Wolcott (CT), Town of, Connecticut
982. Woodbury (CT), Town of, Connecticut
983. Dover (DE), City of, Delaware
984. Kent (DE), County of, Delaware
985. Seaford (DE), City of, Delaware
986. Sussex (DE), County of, Delaware
987. Alachua (FL), County of, Florida
988. Apopka (FL), City of, Florida
989. Bay (FL), County of, Florida
990. Bradenton (FL), City of, Florida
991. Bradford (FL), County of, Florida
992. Brevard (FL), County of, Florida
993. Broward (FL), County of, Florida
994. Calhoun (FL), County of, Florida
995. Clay (FL), County of, Florida
996. Clearwater (FL), City of, Florida
997. Coconut Creek (FL), City of, Florida
998. Coral Gables (FL), City of, Florida
999. Coral Springs (FL), City of, Florida
1000. Daytona Beach (FL), City of, Florida
1001. Daytona Beach Shores (FL), City of, Florida
1002. Deerfield Beach (FL), City of, Florida
1003. Delray Beach (FL), City of, Florida
1004. Deltona (FL), City of, Florida
1005. Dixie (FL), County of, Florida
1006. Eatonville (FL), Town of, Florida
1007. Escambia (FL), County of, Florida
1008. Florida City (FL), City of, Florida
1009. Fort Lauderale (FL), City of, Florida
1010. Fort Pierce (FL), City of, Florida
1011. Gilchrist (FL), County of, Florida
1012. Gulf (FL), County of, Florida
1013. Halifax Hospital Medical Center (FL), Florida
1014. Hallandale Beach (FL), City of, Florida
1015. Hamilton (FL), County of, Florida
1016. Hernando (FL), County of, Florida
1017. Hillsborough (FL), County of, Florida
1018. Holmes (FL), County of, Florida
1019. Homestead (FL), City of, Florida
1020. Jackson (FL), County of, Florida
1021. Jacksonville (FL), City of, Florida
1022. Lake (FL), County of, Florida
1023. Lauderhill (FL), City of, Florida
1024. Lee (FL), County of, Florida
1025. Lee Memorial Health System, d/b/a Lee Health (FL), Florida
1026. Leon (FL), County of, Florida
1027. Levy (FL), County of, Florida
1028. Lynn Haven (FL), City of, Florida
1029. Manatee (FL), County of, Florida
1030. Marion (FL), County of, Florida
1031. Miami (FL), City of, Florida
1032. Miami Gardens (FL), City of, Florida
1033. Miami-Dade (FL), County of, Florida
1034. Miami-Dade (FL), School Board of, Florida
1035. Miramar (FL), City of, Florida
1036. Monroe (FL), County of (County Commission), Florida
1037. New Port Richey (FL), City of, Florida
1038. Niceville, City of (FL), Florida
1039. North Broward Hospital District (FL), Florida
1040. North Miami (FL), City of, Florida
1041. Ocala (FL), City of, Florida
1042. Ocoee (FL), City of, Florida
1043. Okaloosa (FL), County of, Florida
1044. Orange (FL), County of, Florida
1045. Orlando (FL), City of, Florida
1046. Ormond Beach (FL), City of, Florida
1047. Osceola (FL), County of, Florida
1048. Oviedo (FL), City of, Florida
1049. Palatka (FL), City of, Florida
1050. Palm Bay (FL), City of, Florida
1051. Palm Beach (FL), County of, Florida
1052. Palmetto (FL), City of, Florida
1053. Panama City (FL), City of, Florida
1054. Pasco (FL), County of, Florida
1055. Pembroke Pines (FL), City of, Florida
1056. Pensacola (FL), City of, Florida
1057. Pinellas (FL), County of, Florida
1058. Pinellas Park (FL), City of, Florida
1059. Polk (FL), County of, Florida
1060. Pompano Beach (FL), City of, Florida
1061. Port St. Lucie (FL), City of, Florida
1062. Putnam (FL), County of, Florida
1063. Sanford (FL), City of, Florida
1064. Santa Rosa (FL), County of, Florida
1065. Sarasota (FL), City of, Florida
1066. Sarasota (FL), County of, Florida
1067. Sarasota County Public Hospital District d/b/a Memorial Healthcare System, Inc. (FL), Florida
1068. Seminole (FL), County of, Florida
1069. St. Augustine (FL), City of, Florida
1070. St. Johns (FL), County of, Florida
1071. St. Lucie (FL), County of, Florida

1072. St. Petersburg (FL), City of, Florida
1073. Stuart (FL), City of, Florida
1074. Suwannee (FL), County of, Florida
1075. Sweetwater (FL), City of, Florida
1076. Tallahassee (FL), City of, Florida
1077. Tampa (FL), City of, Florida
1078. Taylor (FL), County of, Florida
1079. Union (FL), County of, Florida
1080. Volusia (FL), County of, Florida
1081. Walton (FL), County of, Florida
1082. Washington (FL), County of, Florida
1083. West Volusia Hospital Authority (FL), Florida
1084. Adel (GA), City of, Georgia
1085. Advantage Behavioral Health Systems (GA), Georgia
1086. Albany (GA), City of, Georgia
1087. Albany Area Community Service Board d/b/a Aspire Behavioral Health & Developmental Disability Services (GA), Georgia
1088. Alma (GA), City of, Georgia
1089. Appling (GA), County of, Georgia
1090. Appling (GA), County of (County Sheriff Mark Melton), Georgia
1091. Arlington (GA), City of, Georgia
1092. Athens-Clarke County (GA), The Unified Government of, Georgia
1093. Atkinson (GA), County of, Georgia
1094. Atlanta (GA), City of, Georgia
1095. Augusta (GA), City of; Augusta (GA), County of, Georgia
1096. Bacon (GA), County of, Georgia
1097. Bainbridge (GA), City of, Georgia
1098. Baldwin (GA), County of (Sheriff William C. Massee, Jr.), Georgia
1099. Banks (GA), County of, Georgia
1100. Bartow (GA), County of, Georgia
1101. Ben Hill (GA), County of, Georgia
1102. Berrien (GA), County of, Georgia
1103. Bibb (GA), County of (Sheriff David J. Davis), Georgia
1104. Bibb County School District (GA), Georgia
1105. Blackshear (GA), City of, Georgia
1106. Blakely (GA), City of, Georgia
1107. Brantley (GA), County of, Georgia
1108. Brooks (GA), County of, Georgia
1109. Brunswick (GA), City of, Georgia
1110. Bulloch (GA), County of, Georgia
1111. Burke (GA), County of, Georgia
1112. Butts (GA), County of, Georgia
1113. Camden (GA), County of, Georgia
1114. Candler (GA), County of, Georgia
1115. Candler County (GA), Hospital Authority, Georgia
1116. Carroll (GA), County of, Georgia
1117. Cartersville (GA), City of, Georgia
1118. Catoosa (GA), County of, Georgia
1119. Charlton (GA), County of, Georgia
1120. Chatham (GA), County of, Georgia
1121. Chatham County Hospital Authority (GA), Georgia
1122. Chattooga (GA), County of, Georgia
1123. Cherokee (GA), County of, Georgia
1124. Clay (GA), County of, Georgia
1125. Clayton (GA), County of, Georgia
1126. Clayton Community MH/SA/DS Service Board (GA), Georgia
1127. Clinch (GA), County of, Georgia
1128. Clinch County (GA) Hospital Authority, Georgia
1129. Cobb (GA) County of, Georgia
1130. Cobb County Community Service Board (GA), Georgia
1131. Coffee (GA), County of (Sheriff Doyle T. Wooten), Georgia
1132. Columbia (GA), County of, Georgia
1133. Columbus (GA), City of, Georgia
1134. Community Mental Health Center of East Central Georgia d/b/a Serenity Behavioral Health Systems (GA), Georgia
1135. Community Service Board of Middle Georgia (GA), Georgia
1136. Cook (GA), County of, Georgia
1137. Crawford (GA), County of (Sheriff Lewis S. Walker), Georgia
1138. Crisp (GA), County of, Georgia
1139. Crisp (GA), County of (Sheriff H.W. Hancock), Georgia
1140. Dade (GA), County of, Georgia
1141. Damascus (GA), City of, Georgia
1142. Dawson (GA), City of, Georgia
1143. Dawson (GA), County of, Georgia
1144. Decatur (GA), County of, Georgia
1145. DeKalb (GA) County of, Georgia
1146. Demorest (GA), City of, Georgia
1147. Dodge County Hospital Authority d/b/a Dodge County Hospital (GA), Georgia
1148. Dooly (GA), County of, Georgia
1149. Doraville (GA), City of, Georgia
1150. Dougherty (GA), County of, Georgia
1151. Douglas (GA), County of, Georgia
1152. Dunwoody (GA), City of, Georgia
1153. Early (GA), County of, Georgia
1154. Echols (GA), County of, Georgia
1155. Effingham (GA), County of, Georgia

1156. Elbert (GA), County of, Georgia
1157. Emanuel (GA), County of, Georgia
1158. Evans (GA), County of, Georgia
1159. Evans Memorial Hospital, Inc. (GA), Georgia
1160. Fannin (GA), County of, Georgia
1161. Fayette (GA), County of, Georgia
1162. Fitzgerald (GA), City of, Georgia
1163. Floyd (GA), County of, Georgia
1164. Forsyth (GA), County of, Georgia
1165. Fulton (GA), County of, Georgia
1166. Gainesville (GA), City of, Georgia
1167. Gateway Community Service Board (GA), Georgia
1168. Georgia Mountains Community Services d/b/a Avita Community Partners (GA), Georgia
1169. Georgia Pines Community Service Board (GA), Georgia
1170. Glascock (GA), County of, Georgia
1171. Glynn (GA), County of, Georgia
1172. Glynn (GA), County of (Sheriff E. Neal Jump), Georgia
1173. Grady (GA), County of, Georgia
1174. Greene (GA), County of, Georgia
1175. Gwinnett (GA), County of, Georgia
1176. Habersham (GA), County of, Georgia
1177. Habersham County Medical Center (GA), Georgia
1178. Hall (GA), County of, Georgia
1179. Hancock (GA), County of, Georgia
1180. Harris (GA), County of (Sheriff Mike Jolley), Georgia
1181. Heard (GA), County of, Georgia
1182. Henry (GA), County of, Georgia
1183. Highland Rivers Community Service Board d/b/a Highland Rivers Health (GA), Georgia
1184. Hospital Authority of Bainbridge and Decatur County (GA), Georgia
1185. Hospital Authority of Baxley and Appling County (GA), Georgia
1186. Hospital Authority of Bleckley County (GA) d/b/a Bleckley Memorial Hospital, Georgia
1187. Houston (GA), County of, Georgia
1188. Houston (GA), County of (Sheriff Cullen Talton), Georgia
1189. Irwin (GA), County of, Georgia
1190. Jackson (GA), County of, Georgia
1191. Jasper (GA), County of, Georgia
1192. Jeff Davis (GA), County of, Georgia
1193. Jeff Davis (GA), County of (Sheriff Preston Bohannon), Georgia
1194. Jefferson (GA), County of, Georgia
1195. Johnson (GA), County of, Georgia
1196. Jones (GA), County of, Georgia
1197. Jones (GA), County of (Sheriff R.N. Butch Reece), Georgia
1198. Lakeland (GA), City of, Georgia
1199. Lanier (GA), County of, Georgia
1200. Laurens (GA), County of, Georgia
1201. Laurens (GA), County of (Sheriff Larry H. Dean), Georgia
1202. Lee (GA), County of, Georgia
1203. Liberty (GA), County of, Georgia
1204. Lincoln (GA), County of, Georgia
1205. Long (GA), County of, Georgia
1206. Lookout Mountain Community Service Board (GA), Georgia
1207. Lowndes (GA), County of, Georgia
1208. Lumpkin (GA), County of, Georgia
1209. Macon (GA), County of, Georgia
1210. Macon-Bibb County (GA), Unified Government of, Georgia
1211. Madison (GA), County of, Georgia
1212. McDuffie (GA), County of, Georgia
1213. McIntosh (GA), County of, Georgia
1214. Meriwether (GA), County of, Georgia
1215. Meriwether (GA), County of (Sheriff Chuck Smith), Georgia
1216. Middle Flint Area Community Service Board d/b/a Middle Flint Behavioral Healthcare (GA), Georgia
1217. Milledgeville (GA), City of, Georgia
1218. Monroe (GA), County of, Georgia
1219. Montgomery (GA), County of, Georgia
1220. Murray (GA), County of (Sheriff Gary Langford), Georgia
1221. Nashville (GA), City of, Georgia
1222. New Horizons Community Service Board (GA), Georgia
1223. Newton (GA), County of, Georgia
1224. Oconee (GA), County of, Georgia
1225. Oconee (GA), County of (Sheriff Scott R. Berry), Georgia
1226. Oglethorpe (GA), County of, Georgia
1227. Peach (GA), County of, Georgia
1228. Peach (GA), County of (Sheriff Terry Deese), Georgia
1229. Pierce (GA), County of, Georgia
1230. Pierce (GA), County of (Sheriff Ramsey Bennett), Georgia
1231. Pike (GA), County of, Georgia

1232. Pineland Behavioral Health and Developmental Disabilities CSB (GA), Georgia
1233. Polk (GA), County of, Georgia
1234. Pooler (GA), City of, Georgia
1235. Pulaski (GA), County of, Georgia
1236. Rabun (GA), County of, Georgia
1237. Randolph (GA), County of, Georgia
1238. Richmond Hill (GA), City of, Georgia
1239. River Edge Behavioral Health (GA), Georgia
1240. Rockdale (GA), County of, Georgia
1241. Rome (GA), City of, Georgia
1242. Sandy Springs (GA), City of, Georgia
1243. Satilla Community Services d/b/a Unison Behavioral Health (GA), Georgia
1244. Savannah (GA), City of, Georgia
1245. Schley (GA), County of, Georgia
1246. Screven (GA), County of, Georgia
1247. Screven (GA), County of (Sheriff Mike Kile), Georgia
1248. Seminole (GA), County of, Georgia
1249. Spalding (GA), County of, Georgia
1250. Springfield (GA), City of, Georgia
1251. Stephens (GA), County of, Georgia
1252. Sumter (GA), County of, Georgia
1253. Taliaferro (GA), County of, Georgia
1254. Tattnall (GA), County of, Georgia
1255. Telfair (GA), County of (Sheriff Chris Steverson), Georgia
1256. Tift (GA), County of (Sheriff Gene Scarbrough), Georgia
1257. Tifton (GA), City of, Georgia
1258. Toombs (GA), County of, Georgia
1259. Towns (GA), County of, Georgia
1260. Troup (GA), County of, Georgia
1261. Twiggs (GA), County of, Georgia
1262. Union (GA), County of, Georgia
1263. Valdosta and Lowndes County (GA), Hospital Authority of d/b/a South Georgia Medical Center, Georgia
1264. Walton (GA), County of, Georgia
1265. Ware (GA), County of (Sheriff Randy F. Royal), Georgia
1266. Warren (GA), County of, Georgia
1267. Warwick (GA), City of, Georgia
1268. Washington (GA), County of, Georgia
1269. Wayne (GA), County of, Georgia
1270. Wayne (GA), County of (Sheriff John G. Carter), Georgia
1271. Wayne County (GA), Hospital Authority, Georgia
1272. Whitfield (GA), County of, Georgia
1273. Wilcox (GA), County of, Georgia
1274. Wilkes (GA), County of, Georgia
1275. Wilkinson (GA), County of, Georgia
1276. Woodbury (GA), City of, Georgia
1277. Worth (GA), County of, Georgia
1278. Kaua'i (HI), County of, Hawaii
1279. Ada (ID), County of, Idaho
1280. Adams (ID), County of, Idaho
1281. Bannock (ID), County of, Idaho
1282. Bingham (ID), County of, Idaho
1283. Blaine (ID), County of, Idaho
1284. Boise (ID), City of, Idaho
1285. Boise (ID), County of, Idaho
1286. Bonneville (ID), County of, Idaho
1287. Camas (ID), County of, Idaho
1288. Canyon (ID), County of, Idaho
1289. Caribou (ID), County of, Idaho
1290. Cassia (ID), County of, Idaho
1291. Chubbuck (ID), City of, Idaho
1292. Elmore (ID), County of, Idaho
1293. Gooding (ID), County of, Idaho
1294. Latah (ID), County of, Idaho
1295. Minidoka (ID), County of, Idaho
1296. Owyhee (ID), County of, Idaho
1297. Payette (ID), County of, Idaho
1298. Pocatello (ID), City of, Idaho
1299. Preston (ID), City of, Idaho
1300. Twin Falls (ID), City of, Idaho
1301. Twin Falls (ID), County of, Idaho
1302. Addison (IL), Village of, Illinois
1303. Alexander (IL), County of, Illinois
1304. Anna (IL), City of, Illinois
1305. Anna Hospital Corporation d/b/a Union County Hospital (IL), Illinois
1306. Bedford Park (IL), Village of, Illinois
1307. Bellwood (IL), Village of, Illinois
1308. Bensenville (IL), Village of, Illinois
1309. Benton (IL), City of, Illinois
1310. Berkeley (IL), Village of, Illinois
1311. Berwyn (IL), City of, Illinois
1312. Board of Education of East Aurora, School District 131 (IL), Illinois
1313. Board of Education of Joliet Township High School, District 204 (IL), Illinois
1314. Board of Education of Thornton Fractional Township High Schools, District 215 (IL), Illinois
1315. Board of Education of Thornton Township High Schools, District 205 (IL), Illinois
1316. Bolingbrook (IL), Village of, Illinois
1317. Bond (IL), County of, Illinois
1318. Bridgeview (IL), Village of, Illinois
1319. Broadview (IL), Village of, Illinois

1320. Burbank (IL), City of, Illinois
1321. Bureau (IL), County of, Illinois
1322. Calhoun (IL), County of, Illinois
1323. Carbondale (IL), City of, Illinois
1324. Chicago (IL), Board of Education, School District No. 299, Illinois
1325. Chicago (IL), City of, Illinois
1326. Chicago Heights (IL), City of, Illinois
1327. Chicago Ridge (IL), Village of, Illinois
1328. Christian (IL), County of, Illinois
1329. Coles (IL), County of, Illinois
1330. Cook (IL), County of, Illinois
1331. Countryside (IL), City of, Illinois
1332. Dekalb (IL), County of, Illinois
1333. Dolton (IL), Village of, Illinois
1334. DuPage (IL), County of, Illinois
1335. Edwards (IL), County of, Illinois
1336. Effingham (IL), County of, Illinois
1337. Evergreen Park (IL), Village of, Illinois
1338. Forest Park (IL), Village of, Illinois
1339. Franklin (IL), County of, Illinois
1340. Franklin Park (IL), Village of, Illinois
1341. Gallatin (IL), County of, Illinois
1342. Granite City (IL), City of, Illinois
1343. Hamilton (IL), County of, Illinois
1344. Hardin (IL) County of, Illinois
1345. Harrisburg (IL), City of, Illinois
1346. Harvey (IL), City of, Illinois
1347. Harwood Heights (IL), Village of, Illinois
1348. Henry (IL), County of, Illinois
1349. Herrin (IL), City of, Illinois
1350. Hillside (IL), Village of, Illinois
1351. Hodgkins (IL), Village of, Illinois
1352. Hoffman Estates (IL), Village of, Illinois
1353. Jasper (IL), County of, Illinois
1354. Jefferson (IL), County of, Illinois
1355. Jersey (IL), County of, Illinois
1356. Johnson (IL), County of, Illinois
1357. Kane (IL), County of, Illinois
1358. Kankakee (IL), City of, Illinois
1359. Kendall (IL), County of, Illinois
1360. La Grange Park (IL), Village of, Illinois
1361. Lake (IL), County of, Illinois
1362. LaSalle (IL), County of, Illinois
1363. Lawrence (IL), County of, Illinois
1364. Lee (IL), County of, Illinois
1365. Livingston (IL), County of, Illinois
1366. Lyons (IL), Township of, Illinois
1367. Lyons (IL), Village of, Illinois
1368. Macoupin (IL), County of, Illinois
1369. Marion (IL), City of, Illinois
1370. Marion (IL), County of, Illinois
1371. Massac (IL), County of, Illinois
1372. Massac Memorial, LLC d/b/a Massac Memorial Hospital (IL), Illinois
1373. Maywood (IL), Village of, Illinois
1374. McCook (IL), Village of, Illinois
1375. McHenry (IL), County of, Illinois
1376. McLean (IL), County of, Illinois
1377. Melrose Park (IL), Village of, Illinois
1378. Merrionette Park (IL), Village of, Illinois
1379. Metropolis (IL), City of, Illinois
1380. North Riverside (IL), Village of, Illinois
1381. Northlake (IL), City of, Illinois
1382. Oak Lawn (IL), Village of, Illinois
1383. Oak Park (IL), Village of, Illinois
1384. Orland Fire Protection District (IL), Illinois
1385. Orland Park (IL), Village of, Illinois
1386. Palos Heights (IL), City of, Illinois
1387. Palos Hills (IL), City of, Illinois
1388. Pekin (IL), City of, Illinois
1389. Peoria (IL), City of, Illinois
1390. Piatt (IL), County of, Illinois
1391. Posen (IL), Village of, Illinois
1392. Princeton (IL), City of, Illinois
1393. Pulaski (IL), County of, Illinois
1394. River Forest (IL), Village of, Illinois
1395. River Grove (IL), Village of, Illinois
1396. Riverside (IL), Village of, Illinois
1397. Rockford (IL), City of, Illinois
1398. Saline (IL), County of, Illinois
1399. Sangamon (IL), County of, Illinois
1400. Schiller Park (IL), Village of, Illinois
1401. Schuyler (IL), County of, Illinois
1402. Sesser (IL), City of, Illinois
1403. Shelby (IL), County of, Illinois
1404. St. Clair (IL), County of, Illinois
1405. Stone Park (IL), Village of, Illinois
1406. Streator (IL), City of, Illinois
1407. Summit (IL), Village of, Illinois
1408. Tinley Park (IL), Village of, Illinois
1409. Union (IL), County of, Illinois
1410. Wabash (IL), County of, Illinois
1411. Washington (IL), County of, Illinois
1412. Waukegan Community Unit School District (IL), Illinois
1413. West Frankfort (IL), City of, Illinois
1414. West Franklin (IL), County of (Central Dispatch), Illinois
1415. White (IL), County of, Illinois
1416. Will (IL), County of, Illinois
1417. Williamson (IL), County of, Illinois
1418. Winnebago (IL), County of, Illinois
1419. Alexandria (IN), City of, Indiana
1420. Allen (IN), County of (Board of Commissioners), Indiana

1421. Atlanta (IN), Town of, Indiana
1422. Austin (IN), City of, Indiana
1423. Beech Grove (IN), City of, Indiana
1424. Benton (IN), County of, Indiana
1425. Blackford (IN), County of, Indiana
1426. Bloomington (IN), City of, Indiana
1427. Brownstown (IN), Town of, Indiana
1428. Chandler (IN), Town of, Indiana
1429. Connersville (IN), City of, Indiana
1430. Danville (IN), Town of, Indiana
1431. Delaware (IN), County of, Indiana
1432. Elwood (IN), City of, Indiana
1433. Evansville (IN), City of, Indiana
1434. Fayette (IN), County of, Indiana
1435. Fishers (IN), City of, Indiana
1436. Fort Wayne (IN), City of, Indiana
1437. Fort Wayne Community Schools (IN), Indiana
1438. Franklin (IN), City of, Indiana
1439. Franklin (IN), County of (Board of Commissioners), Indiana
1440. Gary (IN), City of, Indiana
1441. Greenwood (IN), City of, Indiana
1442. Hammond (IN), City of, Indiana
1443. Harrison (IN), County of, Indiana
1444. Hartford (IN), City of, Indiana
1445. Howard (IN), County of, Indiana
1446. Huntington (IN), City of, Indiana
1447. Indianapolis (IN), City of, Indiana
1448. Jackson (IN), County of, Indiana
1449. Jasper (IN), City of, Indiana
1450. Jay (IN), County of, Indiana
1451. Jeffersonville (IN), City of, Indiana
1452. Jennings (IN), County of, Indiana
1453. Kokomo (IN), City of, Indiana
1454. Lafayette (IN), City of, Indiana
1455. Lake (IN), County of, Indiana
1456. LaPorte (IN), County of, Indiana
1457. Lawrence (IN), City of, Indiana
1458. Lawrence (IN), County of, Indiana
1459. Logansport (IN), City of, Indiana
1460. Madison (IN), City of, Indiana
1461. Madison (IN), County of, Indiana
1462. Marion (IN), County of, Indiana
1463. Marshall (IN), County of, Indiana
1464. Martinsville (IN), City of, Indiana
1465. Mishawaka (IN), City of, Indiana
1466. Monroe (IN), County of, Indiana
1467. Montpelier (IN), City of, Indiana
1468. Mooresville (IN), Town of, Indiana
1469. Morgan (IN), County of, Indiana
1470. Muncie (IN), City of, Indiana
1471. New Albany (IN), City of, Indiana
1472. New Castle (IN), City of, Indiana
1473. Noblesville (IN), City of, Indiana
1474. Orange (IN), County of, Indiana
1475. Pendleton (IN), Town of, Indiana
1476. Penn-Harris-Madison School Corporation (IN), Indiana
1477. Peru (IN), City of, Indiana
1478. Plainfield (IN), Town of, Indiana
1479. Porter (IN), County of, Indiana
1480. Portland (IN), City of, Indiana
1481. Pulaski (IN), County of, Indiana
1482. Richmond (IN), City of, Indiana
1483. Ripley (IN), County of, Indiana
1484. School City of Mishawaka (IN), Indiana
1485. Scott (IN), County of, Indiana
1486. Seymour (IN), City of, Indiana
1487. Shelbyville (IN), City of, Indiana
1488. Sheridan (IN), Town of, Indiana
1489. Smith-Green Community Schools (IN), Indiana
1490. South Bend (IN), City of, Indiana
1491. South Bend Community School Corporation (IN), Indiana
1492. St. Joseph (IN), County of, Indiana
1493. Starke (IN), County of, Indiana
1494. Terre Haute (IN), City of, Indiana
1495. Tippecanoe (IN), County of, Indiana
1496. Upland (IN), Town of, Indiana
1497. Vanderburgh (IN), County of, Indiana
1498. Vigo (IN), County of, Indiana
1499. West Lafayette (IN), City of, Indiana
1500. Westfield (IN) City of, Indiana
1501. Zionsville (IN), Town of, Indiana
1502. Adair (IA), County of, Iowa
1503. Adams (IA), County of, Iowa
1504. Allamakee (IA), County of, Iowa
1505. Appanoose (IA), County of, Iowa
1506. Audubon (IA), County of, Iowa
1507. Benton (IA), County of, Iowa
1508. Black Hawk (IA), County of, Iowa
1509. Bremer (IA), County of, Iowa
1510. Buchanan (IA), County of, Iowa
1511. Buena Vista (IA), County of, Iowa
1512. Calhoun (IA), County of, Iowa
1513. Carroll (IA), County of, Iowa
1514. Cedar (IA), County of, Iowa
1515. Cerro Gordo (IA), County of, Iowa
1516. Cherokee (IA), County of, Iowa
1517. Chickasaw (IA), County of, Iowa
1518. Clay (IA), County of, Iowa
1519. Clayton (IA), County of, Iowa
1520. Clinton (IA), County of, Iowa
1521. Dallas (IA), County of, Iowa

1522. Delaware (IA), County of, Iowa
1523. Des Moines (IA), County of, Iowa
1524. Emmet (IA), County of, Iowa
1525. Fayette (IA), County of, Iowa
1526. Fremont (IA), County of, Iowa
1527. Hamilton (IA), County of, Iowa
1528. Hancock (IA), County of, Iowa
1529. Hardin (IA), County of, Iowa
1530. Harrison (IA), County of, Iowa
1531. Henry (IA), County of, Iowa
1532. Howard (IA), County of, Iowa
1533. Humboldt (IA), County of, Iowa
1534. Ida (IA), County of, Iowa
1535. Jasper (IA), County of, Iowa
1536. Johnson (IA), County of, Iowa
1537. Jones (IA), County of, Iowa
1538. Keokuk (IA), County of, Iowa
1539. Lee (IA), County of, Iowa
1540. Lyon (IA), County of, Iowa
1541. Madison (IA), County of, Iowa
1542. Mahaska (IA), County of, Iowa
1543. Marion (IA), County of, Iowa
1544. Mills (IA), County of, Iowa
1545. Mitchell (IA), County of, Iowa
1546. Monroe (IA), County of, Iowa
1547. Montgomery (IA), County of, Iowa
1548. Muscatine (IA), County of, Iowa
1549. O'Brien (IA), County of, Iowa
1550. Osceola (IA), County of, Iowa
1551. Plymouth (IA), County of, Iowa
1552. Pocahontas (IA), County of, Iowa
1553. Polk (IA), County of, Iowa
1554. Pottawattamie (IA), County of, Iowa
1555. Poweshiek (IA), County of, Iowa
1556. Sac (IA), County of, Iowa
1557. Scott (IA), County of, Iowa
1558. Shelby (IA), County of, Iowa
1559. Sioux (IA), County of, Iowa
1560. Tama (IA), County of, Iowa
1561. Taylor (IA), County of, Iowa
1562. Union (IA), County of, Iowa
1563. Webster (IA), County of, Iowa
1564. Winnebago (IA), County of, Iowa
1565. Winneshiek (IA), County of, Iowa
1566. Worth (IA), County of, Iowa
1567. Wright (IA), County of, Iowa
1568. Allen (KS), County of (Board of Commissioners), Kansas
1569. Barber (KS), County of (Board of Commissioners), Kansas
1570. Bourbon (KS), County of, Kansas
1571. Cherokee (KS), County of (Board of Commissioners), Kansas
1572. Cowley (KS), County of (Board of Commissioners), Kansas
1573. Crawford (KS), County of (Board of Commissioners), Kansas
1574. Dickinson (KS), County of (Board of County Counselors), Kansas
1575. Elk (KS), County of (Board of Commissioners), Kansas
1576. Elkhardt (KS), City of, Kansas
1577. Finney (KS), County of (Board of Commissioners), Kansas
1578. Ford (KS), County of (Board of Commissioners), Kansas
1579. Grant (KS), County of (Board of Commissioners), Kansas
1580. Greenwood (KS), County of (Board of Commissioners), Kansas
1581. Harvey (KS) County of, Kansas
1582. Johnson (KS), County of, Kansas
1583. Leavenworth (KS), County of (Board of Commissioners), Kansas
1584. Manter (KS), City of, Kansas
1585. Meade (KS), County of (Board of Commissioners), Kansas
1586. Montgomery (KS), County of, Kansas
1587. Morton (KS), County of (Board of Commissioners), Kansas
1588. Neosho (KS), County of (Board of Commissioners), Kansas
1589. Overland Park (KS), City of, Kansas
1590. Pratt (KS), County of (Board of Commissioners), Kansas
1591. Reno (KS), County of, Kansas
1592. Sedgwick (KS), County of (Board of Commissioners), Kansas
1593. Seward (KS), County of (Board of Commissioners), Kansas
1594. Shawnee (KS), County of (Board of Commissioners), Kansas
1595. Stanton (KS), County of (Board of Commissioners), Kansas
1596. Ulysses (KS), City of, Kansas
1597. Wabaunsee (KS), County of (Board of Counsellors), Kansas
1598. Wichita (KS), City of, Kansas
1599. Wyandotte County - Kansas City (KS), Unified Government of, Kansas
1600. Adair (KY), County (Fiscal Court), Kentucky
1601. Allen (KY), County of (Fiscal Court), Kentucky
1602. Anderson (KY), County of (Fiscal Court), Kentucky

1603. Ballard (KY), County of (Fiscal Court), Kentucky
1604. Bath (KY), County of (Fiscal Court), Kentucky
1605. Bell (KY), County of (Fiscal Court), Kentucky
1606. Bellefonte (KY), City of, Kentucky
1607. Benham (KY), City of, Kentucky
1608. Board of Education of Breathitt County Public Schools (KY), Kentucky
1609. Board of Education of Bullitt County Public Schools (KY), Kentucky
1610. Board of Education of Estill County Public Schools (KY), Kentucky
1611. Board of Education of Fayette County Public Schools (KY), Kentucky
1612. Board of Education of Harrison County Public Schools (KY), Kentucky
1613. Board of Education of Hart County Public Schools (KY), Kentucky
1614. Board of Education of Jefferson County Public Schools (KY), Kentucky
1615. Board of Education of Johnson County Public School District (KY), Kentucky
1616. Board of Education of LaRue County Public Schools (KY), Kentucky
1617. Board of Education of Lawrence County Public Schools (KY), Kentucky
1618. Board of Education of Martin County Public Schools (KY), Kentucky
1619. Board of Education of Menifee County Public Schools (KY), Kentucky
1620. Board of Education of Owsley County Public Schools (KY), Kentucky
1621. Board of Education of Wolfe County Public Schools (KY), Kentucky
1622. Boone (KY), County of (Fiscal Court), Kentucky
1623. Bourdon (KY), County of (Fiscal Court), Kentucky
1624. Boyd (KY), County of (Fiscal Court), Kentucky
1625. Boyle (KY), County of (Fiscal Court), Kentucky
1626. Bracken (KY), County of (Fiscal Court), Kentucky
1627. Breathitt (KY), County of (Fiscal Court), Kentucky
1628. Breckinridge (KY), County of (Fiscal Court), Kentucky
1629. Buckhorn (KY), City of, Kentucky
1630. Bullitt (KY), County of (Fiscal Court), Kentucky
1631. Caldwell (KY), County of (Fiscal Court), Kentucky
1632. Calloway (KY), County of (Fiscal Court), Kentucky
1633. Campbell (KY), County of (Fiscal Court), Kentucky
1634. Campbellsville (KY), City of, Kentucky
1635. Carlisle (KY), County of (Fiscal Court), Kentucky
1636. Carter (KY), County of (Fiscal Court), Kentucky
1637. Casey (KY), County of (Fiscal Court), Kentucky
1638. Christian (KY), County of (Fiscal Court), Kentucky
1639. Clark (KY), County of (Fiscal Court), Kentucky
1640. Clay (KY), County of (Fiscal Court), Kentucky
1641. Clinton (KY), County of (Fiscal Court), Kentucky
1642. Columbia (KY), City of, Kentucky
1643. Covington (KY), City of, Kentucky
1644. Cumberland (KY), County of (Fiscal Court), Kentucky
1645. Daviess (KY), County of (Fiscal Court), Kentucky
1646. Edmonson (KY), County of (Fiscal Court), Kentucky
1647. Elliott (KY), County of (Fiscal Court), Kentucky
1648. Estill (KY) County Emergency Medical Services, Kentucky
1649. Estill (KY), County of (Fiscal Court), Kentucky
1650. Fleming (KY), County of (Fiscal Court), Kentucky
1651. Florence (KY), City of, Kentucky
1652. Floyd (KY), County of (Fiscal Court), Kentucky
1653. Franklin (KY), County of (Fiscal Court), Kentucky
1654. Fulton (KY), County of (Fiscal Court), Kentucky
1655. Gallatin (KY), County of (Fiscal Court), Kentucky
1656. Garrard (KY), County of (Fiscal Court), Kentucky
1657. Grant (KY), County of (Fiscal Court), Kentucky
1658. Grayson (KY), City of, Kentucky
1659. Green (KY), County of (Fiscal Court), Kentucky

1660. Greenup (KY), City of, Kentucky
1661. Greenup (KY), County of (Fiscal Court), Kentucky
1662. Hancock (KY), County of (Fiscal Court), Kentucky
1663. Hardin (KY), County of (Fiscal Court), Kentucky
1664. Hardin Memorial Hospital (KY), Kentucky
1665. Harlan (KY), City of, Kentucky
1666. Harlan (KY), County of (Fiscal Court), Kentucky
1667. Harrison (KY), County of (Fiscal Court), Kentucky
1668. Hart (KY), County of (Fiscal Court), Kentucky
1669. Henderson (KY), City of, Kentucky
1670. Henderson (KY), County of (Fiscal Court), Kentucky
1671. Henry (KY), County of (Fiscal Court), Kentucky
1672. Hickman (KY), County of (Fiscal Court), Kentucky
1673. Hillview (KY), City of, Kentucky
1674. Hopkins (KY), County of (Fiscal Court), Kentucky
1675. Hyden (KY), City of, Kentucky
1676. Inez (KY), City of, Kentucky
1677. Jamestown (KY), City of, Kentucky
1678. Jenkins (KY), City of, Kentucky
1679. Jessamine (KY), County of (Fiscal Court), Kentucky
1680. Kenton (KY), County of (Fiscal Court), Kentucky
1681. Kentucky River District Health Department (KY), Kentucky
1682. Knott (KY), County of (Fiscal Court), Kentucky
1683. Knox (KY), County of (Fiscal Court), Kentucky
1684. Larue (KY), County of (Fiscal Court), Kentucky
1685. Laurel (KY), County of (Fiscal Court), Kentucky
1686. Lawrence (KY), County of (Fiscal Court), Kentucky
1687. Lee (KY), County of (Fiscal Court), Kentucky
1688. Leslie (KY), County of (Fiscal Court), Kentucky
1689. Letcher (KY), County of (Fiscal Court), Kentucky
1690. Lewis (KY), County of (Fiscal Court), Kentucky
1691. Lexington-Fayette County (KY), Urban Government of, Kentucky
1692. Lincoln (KY), County of (Fiscal Court), Kentucky
1693. Logan (KY), County of (Fiscal Court), Kentucky
1694. London (KY), City of, Kentucky
1695. Louisville/Jefferson County (KY), Metro Government of, Kentucky
1696. Loyall (KY), City of, Kentucky
1697. Lynch (KY), City of, Kentucky
1698. Madison (KY), County (Fiscal Court), Kentucky
1699. Manchester (KY), City of, Kentucky
1700. Marshall (KY), County of (Fiscal Court), Kentucky
1701. Martin (KY), County of (Fiscal Court), Kentucky
1702. Mason (KY), County of (Fiscal Court), Kentucky
1703. McCracken (KY), County of (Fiscal Court), Kentucky
1704. McLean (KY), County of (Fiscal Court), Kentucky
1705. Meade (KY), County of (Fiscal Court), Kentucky
1706. Mercer (KY), County of (Fiscal Court), Kentucky
1707. Monroe (KY), County of (Fiscal Court), Kentucky
1708. Montgomery (KY), County of (Fiscal Court), Kentucky
1709. Morehead (KY), City of, Kentucky
1710. Morgan (KY), County of (Fiscal Court), Kentucky
1711. Morganfield (KY), City of, Kentucky
1712. Mt. Washington (KY), City of, Kentucky
1713. Muhlenberg (KY), County of (Fiscal Court), Kentucky
1714. Murray (KY), City of, Kentucky
1715. Nicholas (KY), Count of (Fiscal Court), Kentucky
1716. Ohio (KY), County of (Fiscal Court), Kentucky
1717. Oldham (KY), County of (Fiscal Court), Kentucky
1718. Owen (KY), County of (Fiscal Court), Kentucky
1719. Owensboro (KY), City of, Kentucky
1720. Owsley (KY), County of (Fiscal Court), Kentucky
1721. Paducah (KY), City of, Kentucky
1722. Paintsville (KY), City of, Kentucky

1723. Pendleton (KY), County (Fiscal Court), Kentucky
1724. Perry (KY), County of (Fiscal Court), Kentucky
1725. Pike (KY), County of, Kentucky
1726. Pineville (KY), City of, Kentucky
1727. Pippa Passes (KY), City of, Kentucky
1728. Powell (KY), County of (Fiscal Court), Kentucky
1729. Prestonsburg (KY), City of, Kentucky
1730. Pulaski (KY), County of (Fiscal Court), Kentucky
1731. Rowan (KY), County of (Fiscal Court), Kentucky
1732. Russell (KY), City of, Kentucky
1733. Russell (KY), County of (Fiscal Court), Kentucky
1734. Russell Springs (KY), City of, Kentucky
1735. Scott (KY), County of (Fiscal Court), Kentucky
1736. Shelby (KY), County of (Fiscal Court), Kentucky
1737. Shepherdsville (KY), City of, Kentucky
1738. South Shore (KY), City of, Kentucky
1739. Spencer (KY), County of (Fiscal Court), Kentucky
1740. Taylor (KY), County of (Fiscal Court), Kentucky
1741. Taylor County Hospital District Health Facilities Corporation (KY), Kentucky
1742. Todd (KY), County of (Fiscal Court), Kentucky
1743. Union (KY), County of (Fiscal Court), Kentucky
1744. Vanceburg (KY), City of, Kentucky
1745. Warfield (KY), City of, Kentucky
1746. Warren (KY), County of, Kentucky
1747. Wayne (KY), County of (Fiscal Court), Kentucky
1748. Webster (KY), County of (Fiscal Court), Kentucky
1749. West Liberty (KY), City of, Kentucky
1750. Whitesburg (KY), City of, Kentucky
1751. Whitley (KY), County of, Kentucky
1752. Winchester (KY), City of, Kentucky
1753. Wolfe (KY), County of (Fiscal Court), Kentucky
1754. Woodford (KY), County of (Fiscal Court), Kentucky
1755. Worthington (KY), City of, Kentucky
1756. Acadia-St. Landry (LA) Hospital Service District d/b/a Acadia-St. Landry Hospital, Louisiana
1757. Alexandria (LA), City of, Louisiana
1758. Allen (LA), Parish of (Sheriff), Louisiana
1759. Ascension (LA), Parish of, Louisiana
1760. Ascension (LA), Parish of (Sheriff), Louisiana
1761. Ascension (LA), Parish School Board, Louisiana
1762. Assumption (LA), Parish of (Police Jury), Louisiana
1763. Assumption (LA), Parish of (Sheriff Leland Falcon), Louisiana
1764. Avoyelles (LA), Parish of (Police Jury), Louisiana
1765. Avoyelles (LA), Parish of (Sheriff), Louisiana
1766. Baldwin (LA), Town of, Louisiana
1767. Bastrop (LA), City of, Louisiana
1768. Baton Rouge (LA), City of, Louisiana
1769. Beauregard (LA), Parish of (Police Jury), Louisiana
1770. Benton (LA) Fire No. 4, Louisiana
1771. Berwick (LA), Town of, Louisiana
1772. Bienville (LA), Parish of, Louisiana
1773. Bogalusa (LA), City of, Louisiana
1774. Bossier (LA) Parish Emergency Medical Services Ambulance District, Louisiana
1775. Bossier (LA), City of, Louisiana
1776. Bossier (LA), Parish of, Louisiana
1777. Caddo (LA) Fire Protection District No. 1, Louisiana
1778. Caddo (LA), Parish of, Louisiana
1779. Calcasieu (LA), Parish of (Police Jury), Louisiana
1780. Calcasieu (LA), Parish of (Sheriff), Louisiana
1781. Caldwell (LA), Parish of, Louisiana
1782. Cameron (LA), Parish of, Louisiana
1783. Catahoula (LA), Parish of (Police Jury), Louisiana
1784. Catahoula (LA), Parish of (Sheriff Toney Edwards), Louisiana
1785. Claiborne (LA), Parish of, Louisiana
1786. Concordia (LA), Parish of, Louisiana
1787. Concordia (LA), Parish of (Sheriff Kenneth Hedrick), Louisiana
1788. Covington (LA), City of, Louisiana
1789. Delhi (LA), Town of, Louisiana
1790. Desoto (LA), Parish of, Louisiana
1791. DeSoto Fire Protection District No. 8 (LA), Louisiana
1792. Donaldsonville (LA), City of, Louisiana
1793. East Baton Rouge (LA), Parish of (Clerk of Court Office), Louisiana

1794. East Baton Rouge (LA), Parish of (Sheriff), Louisiana
1795. East Carroll (LA), Parish of (Police Jury), Louisiana
1796. East Carroll (LA), Parish of (Sheriff), Louisiana
1797. Eunice (LA), City of, Louisiana
1798. Evangeline (LA), Parish of (Police Jury), Louisiana
1799. Evangeline (LA), Parish of (Sheriff), Louisiana
1800. Ferriday (LA), Town of, Louisiana
1801. Franklin (LA), City of, Louisiana
1802. Franklin (LA), Parish of, Louisiana
1803. Gramercy (LA), Town of, Louisiana
1804. Grant (LA), Parish of (Police Jury), Louisiana
1805. Grant (LA), Parish of (Sheriff), Louisiana
1806. Gretna (LA), City of, Louisiana
1807. Hospital Service District No. 1 of The Parish of Avoyelles, State of Louisiana, d/b/a Bunkie General Hospital (LA), Louisiana
1808. Hospital Service District No. 1 of The Parish of LaSalle, State of Louisiana. d/b/a Hardtner Medical Center (LA), Louisiana
1809. Iberia (LA), Parish of, Louisiana
1810. Iberia (LA), Parish School Board of, Louisiana
1811. Iberville (LA), Parish of (Parish Council), Louisiana
1812. Jackson (LA), Parish of (Police Jury), Louisiana
1813. Jackson (LA), Parish of (Sheriff), Louisiana
1814. Jean Lafitte (LA), Town of, Louisiana
1815. Jefferson (LA), Parish of, Louisiana
1816. Jefferson (LA), Parish of (Coroner's Office), Louisiana
1817. Jefferson (LA), Parish of (Sheriff), Louisiana
1818. Jefferson Davis (LA), Parish of (Police Jury), Louisiana
1819. Jefferson Davis (LA), Parish of (Sheriff), Louisiana
1820. Jefferson Parish Hospital Service District 1 (LA), Louisiana
1821. Jefferson Parish Hospital Service District 2 (LA), Louisiana
1822. Kenner (LA), City of, Louisiana
1823. Lafayette (LA), Parish of (Sheriff), Louisiana
1824. Lafourche (LA), Parish of, Louisiana
1825. LaFourche Parish School Board (LA), Louisiana
1826. Lake Charles (LA), City of, Louisiana
1827. Lake Providence (LA), Town of, Louisiana
1828. LaSalle (LA), Parish of, Louisiana
1829. Lincoln (LA), Parish of (Sheriff), Louisiana
1830. Livingston (LA), Parish of, Louisiana
1831. Livingston (LA), Parish of (Sheriff), Louisiana
1832. Lutcher (LA), Town of, Louisiana
1833. Madisonville (LA), Town of, Louisiana
1834. Mandeville (LA), City of, Louisiana
1835. Monroe (LA), City of, Louisiana
1836. Morehouse (LA), Parish of (Police Jury), Louisiana
1837. Morehouse (LA), Parish of (Sheriff), Louisiana
1838. Morgan (LA), City of, Louisiana
1839. Natchitoches (LA), City of, Louisiana
1840. Natchitoches (LA), Parish of (Parish Council), Louisiana
1841. New Iberia (LA), City of, Louisiana
1842. New Orleans (LA), City of, Louisiana
1843. New Roads (LA), City of, Louisiana
1844. North Caddo (LA) Hospital Service District d/b/a North Caddo Medical Center, Louisiana
1845. Opelousas (LA), City of, Louisiana
1846. Opelousas (LA), General Hospital Authority, a Louisiana Public Trust d/b/a Opelousas General Health System, Louisiana
1847. Orleans (LA), Parish of (Sheriff), Louisiana
1848. Orleans Parish Hospital Service District - District A (LA), Louisiana
1849. Ouachita (LA), Parish of (Police Jury), Louisiana
1850. Ouachita (LA), Parish of (Sheriff), Louisiana
1851. Patterson (LA), City of, Louisiana
1852. Pearl River (LA), Town of, Louisiana
1853. Pineville (LA), City of, Louisiana
1854. Pointe Coupee (LA), Parish of (Policy Jury), Louisiana
1855. Pointe Coupee Parish (LA) Health Services District Number 1, Louisiana
1856. Rapides (LA), Parish of, Louisiana
1857. Rapides (LA), Parish of (Police Jury), Louisiana
1858. Red River (LA) Fire Protection District, Louisiana

1859. Red River (LA), Parish of, Louisiana
1860. Richland (LA), Parish of, Louisiana
1861. Richland (LA), Parish of (Sheriff), Louisiana
1862. Richwood (LA), Town of, Louisiana
1863. Sabine (LA), Parish of (Police Jury), Louisiana
1864. Sabine (LA), Parish of (Sheriff), Louisiana
1865. Shreveport (LA), City of, Louisiana
1866. Slidell (LA), City of, Louisiana
1867. St. Bernard (LA), Parish of, Louisiana
1868. St. Bernard (LA), Parish of (Coroner Dr. Bryan Bertucci), Louisiana
1869. St. Bernard (LA), Parish of (Sheriff), Louisiana
1870. St. Bernard Parish School Board (LA), Louisiana
1871. St. Charles (LA), Parish of, Louisiana
1872. St. Charles (LA), Parish of (Sheriff), Louisiana
1873. St. James (LA), Parish of, Louisiana
1874. St. James Parish School Board (LA), Louisiana
1875. St. John the Baptist (LA), Parish of, Louisiana
1876. St. Landry (LA), Parish of, Louisiana
1877. St. Landry (LA), Parish of (Sheriff), Louisiana
1878. St. Martin (LA), Parish of, Louisiana
1879. St. Martinville (LA), City of, Louisiana
1880. St. Mary (LA), Parish of, Louisiana
1881. St. Mary (LA), Parish of (Sheriff), Louisiana
1882. St. Mary (LA), Parish School Board of, Louisiana
1883. St. Tammany (LA) Fire Protection District No. 4, Louisiana
1884. St. Tammany (LA), Parish of, Louisiana
1885. St. Tammany (LA), Parish of (Coroner's Office), Louisiana
1886. St. Tammany (LA), Parish of (Sheriff), Louisiana
1887. St. Tammany Fire Protection District No. 1 (LA), Louisiana
1888. St. Tammany Fire Protection District No. 12 (LA), Louisiana
1889. St. Tammany Fire Protection District No. 13 (LA), Louisiana
1890. St. Tammany Fire Protection District No. 2 (LA), Louisiana
1891. St. Tammany Fire Protection District No. 3 (LA), Louisiana
1892. St. Tammany Fire Protection District No. 5 (LA), Louisiana
1893. Tensas (LA), Parish of (Sheriff), Louisiana
1894. Terrebonne (LA), Parish of, Louisiana
1895. Terrebonne (LA), Parish of (Sheriff), Louisiana
1896. Union (LA), Parish of, Louisiana
1897. Union (LA), Parish of (Sheriff), Louisiana
1898. Vermilion (LA), Parish of (Police Jury), Louisiana
1899. Vernon (LA), Parish of (Police Jury), Louisiana
1900. Vernon (LA), Parish of (Sheriff), Louisiana
1901. Washington (LA), Parish of, Louisiana
1902. Washington (LA), Parish of (Sheriff), Louisiana
1903. Webster (LA), Parish of, Louisiana
1904. West Ascension Parish (LA) Hospital Service District dba Prevost Memorial Hospital, Louisiana
1905. West Baton Rouge (LA) Fire Protection District No. 1, Louisiana
1906. West Baton Rouge (LA), Parish of, Louisiana
1907. West Carroll (LA), Parish of, Louisiana
1908. West Carroll (LA), Parish of (Police Jury), Louisiana
1909. West Monroe (LA), City of, Louisiana
1910. Westwego (LA), City of, Louisiana
1911. Winn (LA), Parish of (Police Jury), Louisiana
1912. Androscoggin (ME), County of, Maine
1913. Aroostook (ME), County of, Maine
1914. Auburn (ME), City of, Maine
1915. Augusta (ME), City of, Maine
1916. Bangor (ME), City of, Maine
1917. Biddeford (ME), City of, Maine
1918. Board of Education of Bangor School Department (ME), Maine
1919. Board of Education of Maine Regional School Unit 10 (ME), Maine
1920. Board of Education of Maine Regional School Unit 13 (ME), Maine
1921. Board of Education of Maine Regional School Unit 25 (ME), Maine
1922. Board of Education of Maine Regional School Unit 26 (ME), Maine
1923. Board of Education of Maine Regional School Unit 29 (ME), Maine
1924. Board of Education of Maine Regional School Unit 34 (ME), Maine
1925. Board of Education of Maine Regional School Unit 40 (ME), Maine

1926. Board of Education of Maine Regional School Unit 50 (ME), Maine
1927. Board of Education of Maine Regional School Unit 57 (ME), Maine
1928. Board of Education of Maine Regional School Unit 60 (ME), Maine
1929. Board of Education of Maine Regional School Unit 71 (ME), Maine
1930. Board of Education of Maine Regional School Unit 9 (ME), Maine
1931. Board of Education of Maine School Administrative District 11 (ME), Maine
1932. Board of Education of Maine School Administrative District 15 (ME), Maine
1933. Board of Education of Maine School Administrative District 28/Five Town Central School District (ME), Maine
1934. Board of Education of Maine School Administrative District 35 (ME), Maine
1935. Board of Education of Maine School Administrative District 44 (ME), Maine
1936. Board of Education of Maine School Administrative District 53 (ME), Maine
1937. Board of Education of Maine School Administrative District 55 (ME), Maine
1938. Board of Education of Maine School Administrative District 6 (ME), Maine
1939. Board of Education of Maine School Administrative District 61 (ME), Maine
1940. Board of Education of Maine School Administrative District 72 (ME), Maine
1941. Board of Education of Portland School Department (ME), Maine
1942. Board of Education of Scarborough School Department (ME), Maine
1943. Board of Education of South Portland School Department (ME), Maine
1944. Board of Education of St. George Municipal School District (ME), Maine
1945. Board of Education of Waterville School Department (ME), Maine
1946. Calais (ME), City of, Maine
1947. Cumberland (ME), County of, Maine
1948. Ellsworth School Department (ME), The Board of Education of, Maine
1949. Kennebec (ME), County of, Maine
1950. Knox (ME), County of, Maine
1951. Lewiston (ME), City of, Maine
1952. Lincoln (ME), County of, Maine
1953. Penobscot (ME), County of, Maine
1954. Portland (ME), City of, Maine
1955. Rockland (ME), City of, Maine
1956. Saco (ME), City of, Maine
1957. Sagadahoc (ME), County of, Maine
1958. Sanford (ME), City of, Maine
1959. Somerset (ME), County of, Maine
1960. Waldo (ME), County of, Maine
1961. Washington (ME), County of, Maine
1962. Waterville (ME), City of, Maine
1963. York (ME), County of, Maine
1964. Aberdeen (MD), City of, Maryland
1965. Allegany (MD), County of, Maryland
1966. Annapolis (MD), City of, Maryland
1967. Anne Arundel (MD), County of, Maryland
1968. Balitmore (MD), County of, Maryland
1969. Baltimore (MD), City of (Mayor and City Council), Maryland
1970. Baltimore City Board of School Commissioners (MD), Maryland
1971. Bel Air (MD), City of, Maryland
1972. Berlin (MD), City of, Maryland
1973. Bowie (MD), City of, Maryland
1974. Calvert (MD), County of (Commissioners), Maryland
1975. Cambridge (MD), City of, Maryland
1976. Caroline (MD), County of, Maryland
1977. Carroll (MD), County of (Board of Commissioners), Maryland
1978. Cecil (MD), County of, Maryland
1979. Charles (MD), County of (Commissioners), Maryland
1980. Charlestown (MD), City of, Maryland
1981. Cottage City (MD), Town of, Maryland
1982. Cumberland (MD), City of, Maryland
1983. Dorchester (MD), County of, Maryland
1984. Forest Heights (MD), Town of, Maryland
1985. Frederick (MD), City of, Maryland
1986. Frederick (MD), County of, Maryland
1987. Frostburg (MD) City of, Maryland
1988. Garrett (MD), County of, Maryland
1989. Grantsville (MD), City of, Maryland
1990. Hagerstown (MD), City of, Maryland
1991. Harford (MD) County of, Maryland
1992. Havre De Grace (MD), City of, Maryland
1993. Howard (MD), County of, Maryland
1994. Laurel (MD), City of, Maryland
1995. Montgomery (MD), County of, Maryland
1996. Mountain Lake Park (MD), City of, Maryland
1997. North Brentwood (MD), Town of, Maryland
1998. North East (MD), City of, Maryland
1999. Oakland (MD), City of, Maryland
2000. Perryville (MD), City of, Maryland
2001. Prince George's (MD), County of, Maryland

2002. Rockville (MD), City of (Mayor and Common Council), Maryland
2003. Seat Pleasant (MD), City of, Maryland
2004. Somerset (MD), County of, Maryland
2005. St. Mary's (MD), County of (Commissioners), Maryland
2006. Talbot (MD), County of, Maryland
2007. Upper Marlboro (MD), Town of, Maryland
2008. Vienna (MD), City of, Maryland
2009. Washington County (MD), County of (Board of Commissioners), Maryland
2010. Westminster (MD), City of (Mayor and Common Council), Maryland
2011. Wicomico (MD), County of, Maryland
2012. Acushnet (MA), Town of, Massachusetts
2013. Agawam (MA), Town of, Massachusetts
2014. Amesbury (MA), City of, Massachusetts
2015. Andover (MA), Town of, Massachusetts
2016. Aquinnah (MA), Town of, Massachusetts
2017. Athol (MA), Town of, Massachusetts
2018. Auburn (MA), Town of, Massachusetts
2019. Ayer (MA), Town of, Massachusetts
2020. Barnstable (MA), Town of, Massachusetts
2021. Belchertown (MA), Town of, Massachusetts
2022. Beverly (MA), City of, Massachusetts
2023. Billerica (MA), Town of, Massachusetts
2024. Boston (MA) Housing Authority, Massachusetts
2025. Boston (MA) Public Health Commission, Massachusetts
2026. Boston (MA), City of, Massachusetts
2027. Braintree (MA), Town of, Massachusetts
2028. Brewster (MA), Town of, Massachusetts
2029. Bridgewater (MA), Town of, Massachusetts
2030. Brockton (MA), City of, Massachusetts
2031. Brookline (MA), Town of, Massachusetts
2032. Cambridge (MA), City of, Massachusetts
2033. Canton (MA), Town of, Massachusetts
2034. Carver (MA), Town of, Massachusetts
2035. Charlton (MA), Town of, Massachusetts
2036. Chelmsford (MA), Town of, Massachusetts
2037. Chelsea (MA), City of, Massachusetts
2038. Chicopee (MA), City of, Massachusetts
2039. Clarksburg (MA), Town of, Massachusetts
2040. Clinton (MA), Town of, Massachusetts
2041. Danvers (MA), Town of, Massachusetts
2042. Dedham (MA), Town of, Massachusetts
2043. Dennis (MA), Town of, Massachusetts
2044. Douglas (MA), Town of, Massachusetts
2045. Dudley (MA), Town of, Massachusetts
2046. East Bridgewater (MA), Town of, Massachusetts
2047. Eastham (MA), Town of, Massachusetts
2048. Easthampton (MA), City of, Massachusetts
2049. Easton (MA), Town of, Massachusetts
2050. Everett (MA), City of, Massachusetts
2051. Fairhaven (MA), Town of, Massachusetts
2052. Fall River (MA), City of, Massachusetts
2053. Falmouth (MA), Town of, Massachusetts
2054. Fitchburg (MA), City of, Massachusetts
2055. Framingham (MA), City of, Massachusetts
2056. Freetown (MA), Town of, Massachusetts
2057. Georgetown (MA), Town of, Massachusetts
2058. Gloucester (MA), City of, Massachusetts
2059. Grafton (MA), Town of, Massachusetts
2060. Greenfield (MA), City of, Massachusetts
2061. Hanson (MA), Town of, Massachusetts
2062. Haverhill (MA), City of, Massachusetts
2063. Holliston (MA), Town of, Massachusetts
2064. Holyoke (MA), City of, Massachusetts
2065. Hopedale (MA), Town of, Massachusetts
2066. Hull (MA), Town of, Massachusetts
2067. Kingston (MA), Town of, Massachusetts
2068. Lakeville (MA), Town of, Massachusetts
2069. Leicester (MA), Town of, Massachusetts
2070. Leominster (MA), City of, Massachusetts
2071. Leverett (MA), Town of, Massachusetts
2072. Longmeadow (MA), Town of, Massachusetts
2073. Lowell (MA), City of, Massachusetts
2074. Ludlow (MA), Town of, Massachusetts
2075. Lunenberg (MA), Town of, Massachusetts
2076. Lynn (MA), City of, Massachusetts
2077. Lynnfield (MA), Town of, Massachusetts
2078. Malden (MA), City of, Massachusetts
2079. Marblehead (MA), Town of, Massachusetts
2080. Marshfield (MA), Town of, Massachusetts
2081. Mashpee (MA), Town of, Massachusetts
2082. Mattapoisett (MA), Town of, Massachusetts
2083. Medford (MA), City of, Massachusetts
2084. Melrose (MA), City of, Massachusetts
2085. Methuen (MA), City of, Massachusetts
2086. Middleborough (MA), Town of, Massachusetts
2087. Milford (MA), Town of, Massachusetts
2088. Millbury (MA), Town of, Massachusetts
2089. Millis (MA), Town of, Massachusetts
2090. Nantucket (MA), Town of, Massachusetts
2091. Natick (MA), Town of, Massachusetts
2092. New Bedford (MA), City of, Massachusetts
2093. Newburyport (MA), City of, Massachusetts

2094. North Adams (MA), City of, Massachusetts
2095. North Andover (MA), Town of, Massachusetts
2096. North Attleborough (MA), Town of, Massachusetts
2097. North Reading (MA), Town of, Massachusetts
2098. Northampton (MA), City of, Massachusetts
2099. Northbridge (MA), Town of, Massachusetts
2100. Norton (MA), Town of, Massachusetts
2101. Norwell (MA), Town of, Massachusetts
2102. Norwood (MA), Town of, Massachusetts
2103. Orange (MA), Town of, Massachusetts
2104. Oxford (MA), Town of, Massachusetts
2105. Palmer (MA), Town of, Massachusetts
2106. Peabody (MA), City of, Massachusetts
2107. Pembroke (MA), Town of, Massachusetts
2108. Pittsfield (MA), City of, Massachusetts
2109. Plainville (MA), Town of, Massachusetts
2110. Plymouth (MA), Town of, Massachusetts
2111. Provincetown (MA), Town of, Massachusetts
2112. Quincy (MA), City of, Massachusetts
2113. Randolph (MA), Town of, Massachusetts
2114. Rehoboth (MA), Town of, Massachusetts
2115. Revere (MA), City of, Massachusetts
2116. Rockland (MA), Town of, Massachusetts
2117. Salem (MA), City of, Massachusetts
2118. Salisbury (MA), Town of, Massachusetts
2119. Sandwich (MA), Town of, Massachusetts
2120. Scituate (MA), Town of, Massachusetts
2121. Seekonk (MA), Town of, Massachusetts
2122. Sheffield (MA), Town of, Massachusetts
2123. Shirley (MA), Town of, Massachusetts
2124. Somerset (MA), Town of, Massachusetts
2125. Somerville (MA), City of, Massachusetts
2126. South Hadley (MA), Town of, Massachusetts
2127. Southbridge (MA), Town of, Massachusetts
2128. Spencer (MA), Town of, Massachusetts
2129. Springfield (MA), City of, Massachusetts
2130. Stoneham (MA), Town of, Massachusetts
2131. Stoughton (MA), Town of, Massachusetts
2132. Sturbridge (MA), Town of, Massachusetts
2133. Sudbury (MA), Town of, Massachusetts
2134. Sutton (MA), Town of, Massachusetts
2135. Swampscott (MA), Town of, Massachusetts
2136. Templeton (MA), Town of, Massachusetts
2137. Tewksbury (MA), Town of, Massachusetts
2138. Truro (MA), Town of, Massachusetts
2139. Tyngsborough (MA), Town of, Massachusetts
2140. Upton (MA), Town of, Massachusetts
2141. Wakefield (MA), Town of, Massachusetts
2142. Walpole (MA), Town of, Massachusetts
2143. Ware (MA), Town of, Massachusetts
2144. Warren (MA), Town of, Massachusetts
2145. Watertown (MA), Town of, Massachusetts
2146. Wellfleet (MA), Town of, Massachusetts
2147. West Boylston (MA), Town of, Massachusetts
2148. West Bridgewater (MA), Town of, Massachusetts
2149. West Springfield (MA), Town of, Massachusetts
2150. West Tisbury (MA), Town of, Massachusetts
2151. Westborough (MA), Town of, Massachusetts
2152. Westford (MA), Town of, Massachusetts
2153. Weymouth (MA), Town of, Massachusetts
2154. Williamsburg (MA), Town of, Massachusetts
2155. Wilmington (MA), Town of, Massachusetts
2156. Winchendon (MA), Town of, Massachusetts
2157. Winthrop (MA), Town of, Massachusetts
2158. Woburn (MA), City of, Massachusetts
2159. Worcester (MA), City of, Massachusetts
2160. Alcona (MI), County of, Michigan
2161. Alger (MI), County of, Michigan
2162. Alpena (MI), County of, Michigan
2163. Antrim (MI), County of, Michigan
2164. Arenac (MI), County of, Michigan
2165. Baraga (MI), County of, Michigan
2166. Bay (MI), County of, Michigan
2167. Benzie (MI), County of, Michigan
2168. Berrien (MI), County of, Michigan
2169. Branch (MI), County of, Michigan
2170. Calhoun (MI), County of, Michigan
2171. Canton (MI), Charter Township of, Michigan
2172. Cass (MI), County of, Michigan
2173. Charlevoix (MI), County of, Michigan
2174. Cheboygan (MI), County of, Michigan
2175. Chippewa (MI), County of, Michigan
2176. Clinton (MI), Charter Township of, Michigan
2177. Clinton (MI), County of, Michigan
2178. Crawford (MI), County of, Michigan
2179. Delta (MI), County of, Michigan
2180. Detroit (MI), City of, Michigan

2181. Detroit Wayne (MI), Mental Health Authority, Michigan
2182. Dickinson (MI), County of, Michigan
2183. East Lansing (MI), City of, Michigan
2184. Eaton (MI), County of, Michigan
2185. Escanaba (MI), City of, Michigan
2186. Flint (MI), City of, Michigan
2187. Genesee (MI), County of, Michigan
2188. Grand Rapids (MI), City of, Michigan
2189. Grand Traverse (MI), County of, Michigan
2190. Gratiot (MI), County of, Michigan
2191. Harrison (MI), Charter Township of, Michigan
2192. Hillsdale (MI), County of, Michigan
2193. Houghton (MI), County of, Michigan
2194. Huron (MI), Township of, Michigan
2195. Ingham (MI), County of, Michigan
2196. Ionia (MI), County of, Michigan
2197. Iosco (MI), County of, Michigan
2198. Iron (MI), County of, Michigan
2199. Iron Mountain (MI), City of, Michigan
2200. Isabella (MI), County of, Michigan
2201. Jackson (MI), City of, Michigan
2202. Kalamazoo (MI), County of, Michigan
2203. Kent (MI), County of, Michigan
2204. Lake (MI), County of, Michigan
2205. Lansing (MI), City of, Michigan
2206. Leelanau (MI), County of, Michigan
2207. Lenawee (MI), County of, Michigan
2208. Livingston (MI), County of, Michigan
2209. Livonia (MI), City of, Michigan
2210. Luce (MI), County of, Michigan
2211. Macomb (MI), County of, Michigan
2212. Manistee (MI), County of, Michigan
2213. Marquette (MI), County of, Michigan
2214. Mason (MI), County of, Michigan
2215. Monroe (MI), County of, Michigan
2216. Montcalm, (MI) County of, Michigan
2217. Montmorency (MI), County of, Michigan
2218. Muskegon (MI), County of, Michigan
2219. Newaygo (MI), County of, Michigan
2220. Northville (MI), Township of, Michigan
2221. Oakland (MI), County of, Michigan
2222. Oceana (MI), County of, Michigan
2223. Ogemaw (MI), County of, Michigan
2224. Ontonagon (MI), County of, Michigan
2225. Osceola (MI), County of, Michigan
2226. Otsego (MI), County of, Michigan
2227. Pittsfield (MI), Charter Township of, Michigan
2228. Pontiac (MI), City of, Michigan
2229. Presque Isle (MI), County of, Michigan
2230. Romulus (MI), City of, Michigan
2231. Roscommon (MI), County of, Michigan
2232. Saginaw (MI), County of, Michigan
2233. Sanilac (MI), County of, Michigan
2234. Sault Ste. Marie (MI), City of, Michigan
2235. Shiawassee (MI), County of, Michigan
2236. St. Clair (MI), County of, Michigan
2237. Sterling Heights (MI), City of, Michigan
2238. Traverse City (MI), City of, Michigan
2239. Tuscola (MI), County of, Michigan
2240. Van Buren (MI), Township of, Michigan
2241. Warren (MI), City of, Michigan
2242. Washtenaw (MI), County of, Michigan
2243. Wayne (MI), City of, Michigan
2244. Wayne (MI), County of, Michigan
2245. Westland (MI), City of, Michigan
2246. Wexford (MI), County of, Michigan
2247. Anoka (MN), County of, Minnesota
2248. Beltrami (MN), County of, Minnesota
2249. Big Stone (MN), County of, Minnesota
2250. Board of Education of Minnetonka School District No. 276 (MN), Minnesota
2251. Carlton (MN), County of, Minnesota
2252. Carver (MN), County of, Minnesota
2253. Coon Rapids (MN), City of, Minnesota
2254. Dakota (MN), County of, Minnesota
2255. Douglas (MN), County of, Minnesota
2256. Duluth (MN), City of, Minnesota
2257. Freeborn (MN), County of, Minnesota
2258. Hennepin (MN), County of, Minnesota
2259. Itasca (MN), County of, Minnesota
2260. McLeod (MN), County of, Minnesota
2261. Meeker (MN), County of, Minnesota
2262. Minneapolis (MN), City of, Minnesota
2263. Minnesota Prairie Health Alliance (MN), Minnesota
2264. Morrison (MN), County of, Minnesota
2265. Mower (MN), County of, Minnesota
2266. North St. Paul (MN), City of, Minnesota
2267. Olmsted (MN), County of, Minnesota
2268. Pine (MN), County of, Minnesota
2269. Proctor (MN), City of, Minnesota
2270. Ramsey (MN), County of, Minnesota
2271. Rochester (MN), City of, Minnesota
2272. Roseau (MN), County of, Minnesota
2273. Saint Paul (MN), City of, Minnesota
2274. Sibley (MN), County of, Minnesota
2275. St. Louis (MN), County of, Minnesota
2276. Steele (MN), County of, Minnesota
2277. Waseca (MN), County of, Minnesota
2278. Washington (MN), County of, Minnesota
2279. Winona (MN), County of, Minnesota
2280. Wright (MN), County of, Minnesota

2281. Yellow Medicine (MN), County of, Minnesota
2282. Adams (MS), County of, Mississippi
2283. Amite (MS), County of, Mississippi
2284. Amory (MS), City of, Mississippi
2285. Arcola (MS), Town of, Mississippi
2286. Attala (MS), County of, Mississippi
2287. Benton (MS), County of, Mississippi
2288. Bolivar (MS), County of, Mississippi
2289. Brookhaven (MS), City of, Mississippi
2290. Caledonia (MS), Town of, Mississippi
2291. Carroll (MS), County of, Mississippi
2292. Charleston (MS), City of, Mississippi
2293. Chickasaw (MS), County of, Mississippi
2294. Claiborne (MS), County of, Mississippi
2295. Clarke (MS), County of, Mississippi
2296. Clarksdale (MS), City of, Mississippi
2297. Cleveland (MS), City of, Mississippi
2298. Columbia (MS), City of, Mississippi
2299. Columbus (MS), City of, Mississippi
2300. Community Hospital (MS), Sharkey-Issaquena, Mississippi
2301. Copiah (MS), County of, Mississippi
2302. Covington (MS), County of, Mississippi
2303. DeSoto (MS), County of, Mississippi
2304. Diamondhead (MS), City of, Mississippi
2305. Forrest (MS), County of, Mississippi
2306. Franklin (MS), County of, Mississippi
2307. Gautier (MS), City of, Mississippi
2308. George (MS), County of, Mississippi
2309. Greene (MS), County of, Mississippi
2310. Greenwood (MS), City of, Mississippi
2311. Grenada (MS), City of, Mississippi
2312. Grenada (MS), County of, Mississippi
2313. Gulfport (MS), City of, Mississippi
2314. Hancock (MS), County of, Mississippi
2315. Harrison (MS), County of, Mississippi
2316. Hattiesburg (MS), City of, Mississippi
2317. Hinds (MS), County of, Mississippi
2318. Holly Springs (MS), City of, Mississippi
2319. Holmes (MS), County of, Mississippi
2320. Humphreys (MS), County of, Mississippi
2321. Indianola (MS), City of, Mississippi
2322. Issaquena (MS), County of, Mississippi
2323. Itawamba (MS), County of, Mississippi
2324. Iuka (MS), City of, Mississippi
2325. Jackson (MS), City of, Mississippi
2326. Jackson (MS), County of, Mississippi
2327. Jefferson (MS), County of, Mississippi
2328. Jefferson Davis (MS), County of, Mississippi
2329. Jones (MS), County of, Mississippi
2330. Jonestown (MS), City of, Mississippi
2331. Kemper (MS), County of, Mississippi
2332. Kosciusko (MS), City of, Mississippi
2333. Lafayette (MS), County of, Mississippi
2334. Lauderdale (MS), County of, Mississippi
2335. Laurel (MS), City of, Mississippi
2336. Lawrence (MS), County of, Mississippi
2337. Leakesville (MS), Town of, Mississippi
2338. Lee (MS), County of, Mississippi
2339. Leflore (MS), County of, Mississippi
2340. Lincoln (MS), County of, Mississippi
2341. Long Beach (MS), City of, Mississippi
2342. Lumberton (MS), City of, Mississippi
2343. Madison (MS), County of, Mississippi
2344. Marion (MS), County of, Mississippi
2345. Marshall (MS), County of, Mississippi
2346. McLain (MS), Town of, Mississippi
2347. Memorial Hospital at Gulfport (MS), Mississippi
2348. Meridian (MS), City of, Mississippi
2349. Monroe (MS), County of, Mississippi
2350. Morton (MS), City of, Mississippi
2351. Moss Point (MS), City of, Mississippi
2352. Mound Bayou (MS), City of, Mississippi
2353. Neshoba (MS), County of, Mississippi
2354. Nettleton (MS), City of, Mississippi
2355. New Albany (MS), City of, Mississippi
2356. Ocean Springs (MS), City of, Mississippi
2357. Panola (MS), County of, Mississippi
2358. Pascagoula (MS), City of, Mississippi
2359. Pearl River (MS), County of, Mississippi
2360. Pearl River County Hospital (MS), Mississippi
2361. Perry (MS), County of, Mississippi
2362. Philadelphia (MS), City of, Mississippi
2363. Prentiss (MS), County of, Mississippi
2364. Quitman (MS), City of, Mississippi
2365. Regional Medical Center (MS), South Central, Mississippi
2366. Scott (MS), County of, Mississippi
2367. Shannon (MS), City of, Mississippi
2368. Shubuta (MS), Town of, Mississippi
2369. Starkville (MS), City of, Mississippi
2370. Stone (MS), County of, Mississippi
2371. Summit (MS), Town of, Mississippi
2372. Sunflower (MS), County of, Mississippi
2373. Tallahatchie (MS), County of, Mississippi
2374. Tate (MS), County of, Mississippi
2375. Tippah (MS), County of, Mississippi
2376. Tishomingo (MS), County of, Mississippi
2377. Tunica (MS), County of, Mississippi
2378. Tupelo (MS), City of, Mississippi
2379. Union (MS), County of, Mississippi
2380. Verona (MS), City of, Mississippi

2381. Vicksburg (MS), City of, Mississippi
2382. Walthall (MS), County of, Mississippi
2383. Washington (MS), County of, Mississippi
2384. Wayne (MS), County of, Mississippi
2385. Waynesboro (MS), City of, Mississippi
2386. Webb (MS), City of, Mississippi
2387. Wiggins (MS), City of, Mississippi
2388. Yalobusha (MS), County of, Mississippi
2389. Adair (MO), County of, Missouri
2390. Andrew (MO), County of, Missouri
2391. Atchison (MO), County of, Missouri
2392. Audrain (MO), County of, Missouri
2393. Barry (MO), County of, Missouri
2394. Barton (MO), County of, Missouri
2395. Boone (MO), County of, Missouri
2396. Buchanan (MO), County of, Missouri
2397. Butler (MO), County of, Missouri
2398. Callaway (MO), County of, Missouri
2399. Camden (MO), County of, Missouri
2400. Cape Girardeau (MO), County of, Missouri
2401. Cass (MO), County of, Missouri
2402. Chariton (MO), County of, Missouri
2403. Christian (MO), County of, Missouri
2404. Citizens Memorial Hospital District d/b/a Citizens Memorial Hospital (MO), Missouri
2405. Clinton (MO), County of, Missouri
2406. Cole (MO), County of, Missouri
2407. Crawford (MO), County of, Missouri
2408. Dade (MO), County of, Missouri
2409. DeKalb (MO), County of, Missouri
2410. Dent (MO), County of, Missouri
2411. Douglas (MO), County of, Missouri
2412. Dunklin (MO), County of, Missouri
2413. Franklin (MO), County of, Missouri
2414. Gasconade (MO), County of, Missouri
2415. Greene (MO), County of, Missouri
2416. Grundy (MO), County of, Missouri
2417. Harrisonville (MO), City of, Missouri
2418. Henry (MO), County of, Missouri
2419. Hickory (MO), County of, Missouri
2420. Howell (MO), County of, Missouri
2421. Independence (MO), City of, Missouri
2422. Iron (MO), County of, Missouri
2423. Jackson (MO), County of, Missouri
2424. Jasper (MO), County of, Missouri
2425. Jefferson (MO), County of, Missouri
2426. Johnson (MO), County of, Missouri
2427. Joplin (MO), City of, Missouri
2428. Kansas City (MO), City of, Missouri
2429. Kinloch (MO), Fire Protection District of St. Louis County, Missouri
2430. Knox (MO), County of, Missouri
2431. Lafayette (MO), County of, Missouri
2432. Lawrence (MO), County of, Missouri
2433. Lewis (MO), County of, Missouri
2434. Lincoln (MO), County of, Missouri
2435. Livingston (MO), County of, Missouri
2436. Madison (MO), County of, Missouri
2437. Maries (MO), County of, Missouri
2438. McDonald (MO), County of, Missouri
2439. Miller (MO), County of, Missouri
2440. Moniteau (MO), County of, Missouri
2441. Montgomery (MO), County of, Missouri
2442. Morgan (MO), County of, Missouri
2443. New Madrid (MO), County of, Missouri
2444. Nodaway (MO), County of, Missouri
2445. Northeast Ambulance (MO), Fire Protection District of St. Louis County, Missouri
2446. Osage (MO), County of, Missouri
2447. Ozark (MO), County of, Missouri
2448. Pemiscot (MO), County of, Missouri
2449. Perry (MO), County of, Missouri
2450. Pettis (MO), County of, Missouri
2451. Phelps (MO), County of, Missouri
2452. Pike (MO), County of, Missouri
2453. Polk (MO), County of, Missouri
2454. Pulaski (MO), County of, Missouri
2455. Ralls (MO), County of, Missouri
2456. Randolph (MO), County of, Missouri
2457. Ray (MO), County of, Missouri
2458. Reynolds (MO), County of, Missouri
2459. Ripley (MO), County of, Missouri
2460. Schuyler (MO), County of, Missouri
2461. Scott (MO), County of, Missouri
2462. Sedalia (MO) City of, Missouri
2463. Shannon (MO), County of, Missouri
2464. Shelby (MO), County of, Missouri
2465. Springfield (MO), City of, Missouri
2466. St. Charles (MO), County of, Missouri
2467. St. Clair (MO), County of, Missouri
2468. St. Francois (MO), County of, Missouri
2469. St. Joseph (MO), City of, Missouri
2470. St. Louis (MO), City of, Missouri
2471. St. Louis (MO), County of, Missouri
2472. Ste. Genevieve (MO), County of, Missouri
2473. Stone (MO), County of, Missouri
2474. Taney (MO), County of, Missouri
2475. Texas (MO), County of, Missouri
2476. Vernon (MO), County of, Missouri
2477. Warren (MO), County of, Missouri
2478. Washington (MO), County of, Missouri
2479. Webster (MO), County of, Missouri
2480. Worth (MO), County of, Missouri
2481. Wright (MO), County of, Missouri

2482. Anaconda-Deer Lodge (MT), County of, Montana
2483. Cascade (MT), County of, Montana
2484. Gallatin (MT), County of, Montana
2485. Great Falls (MT), City of, Montana
2486. Lake (MT), County of, Montana
2487. Missoula (MT), City of, Montana
2488. Missoula (MT), County of, Montana
2489. Douglas (NE), County of, Nebraska
2490. Keith (NE), County of, Nebraska
2491. Knox (NE), County of, Nebraska
2492. Lincoln (NE), County of, Nebraska
2493. Sarpy (NE), County of, Nebraska
2494. South Sioux City (NE), City of, Nebraska
2495. Boulder (NV), City of, Nevada
2496. Carson City (NV), Nevada
2497. Central Lyon County Fire Protection District (NV), Nevada
2498. Churchill (NV), County of, Nevada
2499. Clark (NV), County of, Nevada
2500. Douglas (NV), County of, Nevada
2501. Ely (NV), City of, Nevada
2502. Esmeralda (NV), County of, Nevada
2503. Fernley (NV), City of, Nevada
2504. Henderson (NV), City of, Nevada
2505. Humboldt (NV), County of, Nevada
2506. Las Vegas (NV), City of, Nevada
2507. Lincoln (NV), County of, Nevada
2508. Lyon (NV), County of, Nevada
2509. Mesquite (NV), City of, Nevada
2510. Mineral (NV), County of, Nevada
2511. North Las Vegas (NV), City of, Nevada
2512. North Lyon County Fire Protection District (NV), Nevada
2513. Nye (NV), County of, Nevada
2514. Reno (NV), City of, Nevada
2515. Sparks (NV), City of, Nevada
2516. Washoe (NV), County of, Nevada
2517. West Wendover (NV), City of, Nevada
2518. White Pine (NV), County of, Nevada
2519. Belknap (NH), County of, New Hampshire
2520. Belmont (NH), City of, New Hampshire
2521. Berlin (NH), City of, New Hampshire
2522. Board of Education of Goshen School District (NH), New Hampshire
2523. Board of Education of Kearsarge RSU-School Administrative Unit 65 (NH), New Hampshire
2524. Board of Education of Lebanon School District (NH), New Hampshire
2525. Board of Education of Pittsfield School District (NH), New Hampshire
2526. Board of Education of Tamworth School District (NH), New Hampshire
2527. Carroll (NH), County of, New Hampshire
2528. Cheshire (NH), County of, New Hampshire
2529. Claremont (NH), City of, New Hampshire
2530. Concord (NH), City of, New Hampshire
2531. Coos (NH), County of, New Hampshire
2532. Derry (NH), Town of, New Hampshire
2533. Dover (NH), City of, New Hampshire
2534. Franklin (NH), City of, New Hampshire
2535. Grafton (NH), County of, New Hampshire
2536. Hillsborough (NH), County of, New Hampshire
2537. Keene (NH), City of, New Hampshire
2538. Laconia (NH), City of, New Hampshire
2539. Londonderry (NH), Town of, New Hampshire
2540. Manchester (NH), City of, New Hampshire
2541. Merrimack (NH), County of, New Hampshire
2542. Nashua (NH), City of, New Hampshire
2543. Rochester (NH), City of, New Hampshire
2544. Rockingham (NH), County of, New Hampshire
2545. Strafford (NH), County of, New Hampshire
2546. Sullivan (NH), County of, New Hampshire
2547. Atlantic (NJ), County of, New Jersey
2548. Barnegat (NJ), Township of, New Jersey
2549. Bayonne (NJ), City of, New Jersey
2550. Bergen (NJ), County of, New Jersey
2551. Bloomfield (NJ), The Township of, New Jersey
2552. Brick (NJ), Township of, New Jersey
2553. Burlington (NJ), County of, New Jersey
2554. Camden (NJ), County of, New Jersey
2555. Cape May (NJ), County of, New Jersey
2556. Clifton (NJ), City of, New Jersey
2557. Clinton (NJ), Town of, New Jersey
2558. Cumberland (NJ), County of, New Jersey
2559. Elizabeth (NJ), City of, New Jersey
2560. Essex (NJ), County of, New Jersey
2561. Hudson (NJ), County of, New Jersey
2562. Irvington (NJ), Township of, New Jersey
2563. Jersey City (NJ), City of, New Jersey
2564. Monmouth (NJ), County of, New Jersey
2565. Newark (NJ), City of, New Jersey
2566. Ocean (NJ), County of, New Jersey
2567. Paramus (NJ), Borough of, New Jersey
2568. Passaic (NJ), County of, New Jersey
2569. Paterson (NJ), City of, New Jersey
2570. Ridgefield (NJ) Borough of, New Jersey
2571. Saddlebrook (NJ), Township of, New Jersey

2572. Sussex (NJ), County of, New Jersey
2573. Teaneck (NJ), Township of, New Jersey
2574. Trenton (NJ), City of, New Jersey
2575. Union (NJ), County of, New Jersey
2576. Alamogordo (NM), City of, New Mexico
2577. Albuquerque (NM), City of, New Mexico
2578. Bernalillo (NM), County of (Commissioners), New Mexico
2579. Catron (NM), County of (Board of Commissioners), New Mexico
2580. Cibola (NM), County of (Board of Commissioners), New Mexico
2581. Colfax (NM), County of (Board of Commissioners), New Mexico
2582. Curry (NM), County of (Board of Commissioners), New Mexico
2583. Dona Ana (NM), County of (Board of Commissioners), New Mexico
2584. Espanola (NM), City of, New Mexico
2585. Grant (NM), County of, New Mexico
2586. Hidalgo (NM), County of (Board of Commissioners), New Mexico
2587. Hobbs (NM), City of, New Mexico
2588. Las Cruces (NM), City of, New Mexico
2589. Lea (NM), County of (Board of Commissioners), New Mexico
2590. Lincoln (NM), County of (Board of Commissioners), New Mexico
2591. Luna (NM), County of (Board of Commissioners), New Mexico
2592. McKinley (NM), County of (Board of Commissioners), New Mexico
2593. Mora (NM), County of, New Mexico
2594. Otero (NM), County of (Board of Commissioners), New Mexico
2595. Rio Arriba (NM), County of, New Mexico
2596. Roosevelt (NM), County of, New Mexico
2597. San Juan (NM), County of, New Mexico
2598. San Miguel (NM) County of (Board of Commissioners), New Mexico
2599. Sandoval (NM), County of, New Mexico
2600. Santa Fe (NM), County of (Board of Commissioners), New Mexico
2601. Sante Fe (NM), City of, New Mexico
2602. Sierra (NM), County of (Board of Commissioners), New Mexico
2603. Sorocco (NM), County of (Board of Commissioners), New Mexico
2604. Taos (NM), County of (Board of Commissioners), New Mexico
2605. Union (NM), County of (Board of Commissioners), New Mexico
2606. Valencia (NM), County of (Board of Commissioners), New Mexico
2607. Albany (NY), City of, New York
2608. Albany (NY), County of, New York
2609. Allegany (NY), County of, New York
2610. Amherst (NY), Town of, New York
2611. Amityville (NY), Village of, New York
2612. Amsterdam (NY), City of, New York
2613. Auburn (NY), City of, New York
2614. Babylon (NY), Town of, New York
2615. Babylon (NY), Village of, New York
2616. Bellmore (NY), Fire District of, New York
2617. Bellport (NY), Village of, New York
2618. Board of Education of Rochester City School District (NY), New York
2619. Brookhaven (NY), Town of, New York
2620. Broome (NY), County of, New York
2621. Buffalo (NY), City of, New York
2622. Cattaraugus (NY), County of, New York
2623. Cayuga (NY), County of, New York
2624. Centereach (NY), Fire District, New York
2625. Centerport (NY), Fire District of, New York
2626. Chautauqua (NY), County of, New York
2627. Cheektowaga (NY), Town of, New York
2628. Chemung (NY), County of, New York
2629. Chenango (NY), County of, New York
2630. Clarkstown (NY), Town of, New York
2631. Clinton (NY), County of, New York
2632. Columbia (NY), County of, New York
2633. Cortland (NY) County of, New York
2634. Dutchess (NY), County of, New York
2635. East Hampton (NY), Village of, New York
2636. East Rockaway (NY), Village of, New York
2637. Erie (NY), County of, New York
2638. Essex (NY), County of, New York
2639. Farmingdale (NY), Village of, New York
2640. Floral Park (NY), Village of, New York
2641. Franklin (NY), County of, New York
2642. Fulton (NY), County of, New York
2643. Garden City (NY), Village of, New York
2644. Genesee (NY), County of, New York
2645. Geneva (NY), City of, New York
2646. Great Neck (NY), Village of, New York
2647. Greene (NY), County of, New York
2648. Greenport (NY), Village of, New York
2649. Hamilton (NY), County of, New York
2650. Hauppauge (NY), Fire District, New York
2651. Haverstraw (NY), Town of, New York
2652. Hempstead (NY), Town of, New York
2653. Hempstead (NY), Village of, New York
2654. Herkimer (NY), County of, New York

2655. Herkimer (NY), Village of, New York
2656. Hicksville (NY), Water District of, New York
2657. Huntington (NY), Town of, New York
2658. Island Park (NY), Village of, New York
2659. Islandia (NY), Village of, New York
2660. Islip (NY), Town of, New York
2661. Islip Terrace (NY), Fire District of, New York
2662. Ithaca (NY), City of, New York
2663. Jefferson (NY), County of, New York
2664. Kingston (NY), City of, New York
2665. Lackawanna (NY), City of, New York
2666. Lake Grove (NY), Village of, New York
2667. Lancaster (NY), Town of, New York
2668. Lawrence (NY), Village of, New York
2669. Levittown (NY), Fire District of, New York
2670. Lewis (NY), County of, New York
2671. Lindenhurst (NY), Village of, New York
2672. Livingston (NY), County of, New York
2673. Lloyd Harbor (NY), Village of, New York
2674. Long Beach (NY), City of, New York
2675. Lynbrook (NY), Village of, New York
2676. Madison (NY), County of, New York
2677. Massapequa Park (NY), Village of, New York
2678. Melville (NY), Fire District of, New York
2679. Merrick Library (NY), New York
2680. Mill Neck (NY), Village of, New York
2681. Miller Place (NY), Fire District of, New York
2682. Millerton (NY), Village of, New York
2683. Monroe (NY), County of, New York
2684. Montgomery (NY), County of, New York
2685. Mount Sinai (NY), Fire District of, New York
2686. Mount Vernon (NY), City of, New York
2687. Nassau (NY), County of, New York
2688. Nesconset (NY), Fire District of, New York
2689. New Hyde Park (NY), Village of, New York
2690. New York (NY), City of, New York
2691. Niagara (NY), County of, New York
2692. Nissequogue (NY), Village of, New York
2693. North Hempstead (NY), Town of, New York
2694. North Merrick (NY), Fire District of, New York
2695. North Patchogue (NY), Fire District of, New York
2696. Northport (NY), Village of, New York
2697. Ogdensburg (NY), City of, New York
2698. Old Westbury (NY), Village of, New York
2699. Oneida (NY), County of, New York
2700. Onondaga (NY), County of, New York
2701. Ontario (NY), County of, New York
2702. Orange (NY), County of, New York
2703. Orangetown (NY), Town of, New York
2704. Orleans (NY) County of, New York
2705. Oswego (NY), County of, New York
2706. Otsego (NY), County of, New York
2707. Oyster Bay (NY), Town of, New York
2708. Patchogue (NY), Village of, New York
2709. Plainview - Old Bethpage Public Library (NY), New York
2710. Plattsburgh (NY), City of, New York
2711. Poquott (NY), Village of, New York
2712. Port Washington (NY), Water District of, New York
2713. Port Washington North (NY), Village of, New York
2714. Poughkeepsie (NY), City of, New York
2715. Poughkeepsie (NY), Town of, New York
2716. Putnam (NY), County of, New York
2717. Ramapo (NY), Town of, New York
2718. Rensselaer (NY), County of, New York
2719. Ridge (NY), Fire District of, New York
2720. Riverhead (NY), Town of, New York
2721. Rochester (NY), City of, New York
2722. Rockland (NY), County of, New York
2723. Rockville Centre Public Library (NY), New York
2724. Rome (NY), City of, New York
2725. Rosalyn (NY) Water District, New York
2726. Saltaire (NY), Village of, New York
2727. Saratoga (NY), County of, New York
2728. Saratoga Springs (NY), City of, New York
2729. Schenectady (NY), City of, New York
2730. Schenectady (NY), County of, New York
2731. Schoharie (NY), County of, New York
2732. Schuyler (NY), County of, New York
2733. Seneca (NY), County of, New York
2734. Smithtown (NY), Fire District of, New York
2735. Smithtown (NY), Town of, New York
2736. South Farmingdale (NY), Fire District of, New York
2737. Southampton (NY), Town of, New York
2738. Southold (NY), Town of, New York
2739. St James (NY), Fire District, New York
2740. St. Lawrence (NY), County of, New York
2741. Steuben (NY), County of, New York
2742. Stewart Manor (NY), Village of, New York

2743. Stony Brook (NY), Fire District of, New York
2744. Stony Point (NY), Town of, New York
2745. Suffern (NY), Village of, New York
2746. Suffolk (NY), County of, New York
2747. Sullivan (NY), County of, New York
2748. Syracuse (NY), City of, New York
2749. The Branch (NY), Village of, New York
2750. Tioga (NY), County of, New York
2751. Tompkins (NY), County of, New York
2752. Tonawanda (NY), Town of, New York
2753. Troy (NY), City of, New York
2754. Ulster (NY), County of, New York
2755. Uniondale (NY), Fire District of, New York
2756. Utica (NY), City of, New York
2757. Valley Stream (NY), Village of, New York
2758. Wappinger (NY), Town of, New York
2759. Wappingers Falls (NY), Village of, New York
2760. Warren (NY), County of, New York
2761. Washington (NY), County of, New York
2762. West Hampton Dunes (NY), Village of, New York
2763. West Haverstraw (NY), Village of, New York
2764. West Hempstead (NY) Public Library, New York
2765. Westbury (NY), Village of, New York
2766. Westchester (NY), County of, New York
2767. Wyoming (NY), County of, New York
2768. Yates (NY) County of, New York
2769. Yonkers (NY), City of, New York
2770. Alamance (NC), County of, North Carolina
2771. Alexander (NC), County of, North Carolina
2772. Alleghany (NC), County of, North Carolina
2773. Anson (NC), County of, North Carolina
2774. Ashe (NC), County of, North Carolina
2775. Beaufort (NC), County of, North Carolina
2776. Bertie (NC), County of, North Carolina
2777. Bladen (NC), County of, North Carolina
2778. Brunswick (NC), County of, North Carolina
2779. Buncombe (NC), County of, North Carolina
2780. Burke (NC), County of, North Carolina
2781. Cabarrus (NC), County of, North Carolina
2782. Caldwell (NC), County of, North Carolina
2783. Camden (NC), County of, North Carolina
2784. Canton (NC), City of, North Carolina
2785. Carteret (NC), County of, North Carolina
2786. Caswell (NC), County of, North Carolina
2787. Catawba (NC), County of, North Carolina
2788. Chatham (NC), County of, North Carolina
2789. Cherokee (NC), County of, North Carolina
2790. Chowan (NC), County of, North Carolina
2791. Cleveland (NC), County of, North Carolina
2792. Columbus (NC), County of, North Carolina
2793. Craven (NC), County of, North Carolina
2794. Cumberland (NC), County of, North Carolina
2795. Currituck (NC), County of, North Carolina
2796. Dare (NC), County of, North Carolina
2797. Davidson (NC), County of, North Carolina
2798. Davie (NC), County of, North Carolina
2799. Duplin (NC), County of, North Carolina
2800. Durham (NC), County of, North Carolina
2801. Fayetteville (NC), City Of, North Carolina
2802. Forsyth (NC), County of, North Carolina
2803. Franklin (NC), County of, North Carolina
2804. Gaston (NC), County of, North Carolina
2805. Granville (NC), County of, North Carolina
2806. Greene (NC), County of, North Carolina
2807. Greensboro (NC), City of, North Carolina
2808. Guilford (NC), County of, North Carolina
2809. Halifax (NC), County of, North Carolina
2810. Haywood (NC), County of, North Carolina
2811. Henderson (NC), City of, North Carolina
2812. Hickory (NC), City of, North Carolina
2813. Iredell (NC) County of, North Carolina
2814. Jacksonville (NC), City of, North Carolina
2815. Jones (NC), County of, North Carolina
2816. Lee (NC), County of, North Carolina
2817. Lenoir (NC), County of, North Carolina
2818. Lincoln (NC), County of, North Carolina
2819. Madison (NC), County of, North Carolina
2820. Martin (NC), County of, North Carolina
2821. McDowell (NC), County of, North Carolina
2822. Mecklenburg (NC), County of, North Carolina
2823. Mitchell (NC), County of, North Carolina
2824. Moore (NC), County of, North Carolina
2825. New Hanover (NC), County of, North Carolina
2826. Onslow (NC), County of, North Carolina
2827. Orange (NC), County of, North Carolina
2828. Pamlico (NC), County of, North Carolina
2829. Pasquotank (NC), County of, North Carolina
2830. Person (NC), County of, North Carolina
2831. Pitt (NC), County of, North Carolina
2832. Polk (NC), County of, North Carolina
2833. Randolph (NC), County of, North Carolina
2834. Richmond (NC), County of, North Carolina
2835. Robeson (NC), County of, North Carolina

2836. Rockingham (NC), County of, North Carolina
2837. Rowan (NC), County of, North Carolina
2838. Rutherford (NC), County of, North Carolina
2839. Sampson (NC), County of, North Carolina
2840. Scotland (NC), County of, North Carolina
2841. Stokes (NC), County of, North Carolina
2842. Surry (NC), County of, North Carolina
2843. Tyrrell (NC), County of, North Carolina
2844. Vance (NC), County of, North Carolina
2845. Warren (NC), County of, North Carolina
2846. Washington (NC), County of, North Carolina
2847. Watauga (NC), County of, North Carolina
2848. Wayne (NC), County of, North Carolina
2849. Wilkes (NC), County of, North Carolina
2850. Wilmington (NC), City of, North Carolina
2851. Winston-Salem (NC), City of, North Carolina
2852. Yadkin (NC), County of, North Carolina
2853. Yancey (NC), County of, North Carolina
2854. Barnes (ND), County of, North Dakota
2855. Benson (ND), County of, North Dakota
2856. Bismarck (ND), City of, North Dakota
2857. Burleigh (ND), County of, North Dakota
2858. Cass (ND), County of, North Dakota
2859. Devils Lake (ND), City of, North Dakota
2860. Dickey (ND), County of, North Dakota
2861. Dunn (ND), County of, North Dakota
2862. Eddy (ND), County of, North Dakota
2863. Fargo (ND), City of, North Dakota
2864. Foster (ND), County of, North Dakota
2865. Grand Forks (ND), City of, North Dakota
2866. Grand Forks (ND), County of, North Dakota
2867. Lamoure (ND), County of, North Dakota
2868. Lisbon (ND), City of, North Dakota
2869. McKenzie (ND), County of, North Dakota
2870. McLean (ND), County of, North Dakota
2871. Mercer (ND), County of, North Dakota
2872. Mountrail (ND), County of, North Dakota
2873. Pembina (ND), County of, North Dakota
2874. Pierce (ND), County of, North Dakota
2875. Ramsey (ND), County of, North Dakota
2876. Ransom (ND), County of, North Dakota
2877. Richland (ND), County of, North Dakota
2878. Rolette (ND), County of, North Dakota
2879. Sargent (ND), County of, North Dakota
2880. Stark (ND), County of, North Dakota
2881. Towner (ND), County of, North Dakota
2882. Walsh (ND), County of, North Dakota
2883. Ward (ND), County of, North Dakota
2884. Wells (ND), County of, North Dakota
2885. Williams (ND), County of, North Dakota
2886. Adams (OH), County of (Board of Commissioners), Ohio
2887. Akron (OH), City of, Ohio
2888. Allen (OH), County of (Board of Commissioners), Ohio
2889. Alliance (OH), City of, Ohio
2890. Ashland (OH), City of, Ohio
2891. Ashland (OH), County of (Board of Commissioners), Ohio
2892. Ashtabula (OH), County of, Ohio
2893. Athens (OH), County of (Board of Commissioners), Ohio
2894. Auglaize (OH), County of (Board of Commissioners), Ohio
2895. Aurora (OH), City of, Ohio
2896. Barberton (OH), City of, Ohio
2897. Belmont (OH), County of (Board of Commissioners), Ohio
2898. Boston (OH), Township of, Ohio
2899. Boston Heights (OH), Village of, Ohio
2900. Broadview Heights (OH), City of, Ohio
2901. Brooklyn Heights (OH), Village of, Ohio
2902. Brown (OH), County of (Board of Commissioners), Ohio
2903. Brunswick (OH), City of, Ohio
2904. Butler (OH), County of (Board of Commissioners), Ohio
2905. Canton (OH), City of, Ohio
2906. Carroll (OH), County of (Board of Commissioners), Ohio
2907. Champaign (OH), County of (Board of Commissioners), Ohio
2908. Cincinnati (OH), City of, Ohio
2909. Clermont (OH), County of (Board of Commissioners), Ohio
2910. Cleveland (OH), City of, Ohio
2911. Clinton (OH), County of (Board of Commissioners), Ohio
2912. Clinton (OH), Village of, Ohio
2913. Columbiana (OH), County of (Board of Commissioners), Ohio
2914. Columbus (OH), City of, Ohio
2915. Copley (OH), Township of, Ohio
2916. Coshocton (OH), County of (Board of Commissioners), Ohio
2917. Coventry (OH), Township of, Ohio
2918. Crawford (OH), County of (Board of Commissioners), Ohio
2919. Cuyahoga Falls (OH), City of, Ohio
2920. Darke (OH), County of (Commissioners), Ohio

2921. Dayton (OH), City of, Ohio
2922. Delaware (OH), County of (Board of Commissioners), Ohio
2923. East Cleveland (OH), City of, Ohio
2924. Elyria (OH), City of, Ohio
2925. Erie (OH), County of (Board of Commissioners), Ohio
2926. Euclid (OH), City of, Ohio
2927. Fairfield (OH), City of, Ohio
2928. Fairfield (OH), County of (Board of Commissioners), Ohio
2929. Fairlawn (OH), City of, Ohio
2930. Fayette (OH), County of, Ohio
2931. Findlay (OH), City of, Ohio
2932. Fostoria (OH), City of, Ohio
2933. Franklin (OH), County of (Board of Commissioners), Ohio
2934. Fulton (OH), County of (Board of Commissioners), Ohio
2935. Gallia (OH), County of (Board of Commissioners), Ohio
2936. Garfield Heights (OH), City of, Ohio
2937. Geauga (OH), County of (Commissioners), Ohio
2938. Green (OH), City of, Ohio
2939. Guernsey (OH), County of (Board of Commissioners), Ohio
2940. Hamilton (OH), City of, Ohio
2941. Hamilton (OH), County of (Board of Commissioners), Ohio
2942. Hancock (OH), County of (Board of Commissioners), Ohio
2943. Harrison (OH), County of (Commissioners), Ohio
2944. Hocking (OH), County of (Board of Commissioners), Ohio
2945. Huron (OH), City of, Ohio
2946. Huron (OH), County of (Board of Commissioners), Ohio
2947. Ironton (OH), City of, Ohio
2948. Jackson (OH), County of (Board of Commissioners), Ohio
2949. Jefferson (OH), County of, Ohio
2950. Kent (OH), City of, Ohio
2951. Knox (OH), County of (Board of Commissioners), Ohio
2952. Lake (OH), County of, Ohio
2953. Lakemore (OH), Village of, Ohio
2954. Lakewood (OH), City of, Ohio
2955. Lawrence (OH), County of (Board of Commissioners), Ohio
2956. Lebanon (OH), City of, Ohio
2957. Licking (OH), County (Board of Commissioners), Ohio
2958. Lima (OH), City of, Ohio
2959. Logan (OH), County of (Board of Commissioners), Ohio
2960. Lorain (OH), City of, Ohio
2961. Lorain (OH), County of, Ohio
2962. Lucas (OH), County of (Board of Commissioners), Ohio
2963. Lucas County Children Services Board of Trustees (OH), Ohio
2964. Lyndhurst (OH), City of, Ohio
2965. Macedonia (OH), City of, Ohio
2966. Mansfield (OH), City of, Ohio
2967. Marietta (OH), City of, Ohio
2968. Marion (OH), County of, Ohio
2969. Massillon (OH), City of, Ohio
2970. Mayfield Heights (OH), City of, Ohio
2971. Medina (OH), County of, Ohio
2972. Meigs (OH), County of, Ohio
2973. Mental Health & Recovery Services Board of Allen, Auglaize, and Hardin Counties (OH), Ohio
2974. Mental Health & Recovery Services Board of Lucas County (OH), Ohio
2975. Mercer (OH), County of (Board of Commissioners), Ohio
2976. Miami (OH), County of (Board of Commissioners), Ohio
2977. Middletown (OH), City of, Ohio
2978. Mogadore (OH), Village of, Ohio
2979. Monroe (OH), County of (Board of Commissioners), Ohio
2980. Montgomery (OH), County of (Board of Commissioners), Ohio
2981. Morrow (OH), County of (Board of Commisioners), Ohio
2982. Munroe Falls (OH), City of, Ohio
2983. Muskingum (OH), County of (Board of Commissioners), Ohio
2984. New Franklin (OH), City of, Ohio
2985. Newburgh Heights (OH), Village of, Ohio
2986. Noble (OH), County of (Commissioners), Ohio
2987. North Olmsted (OH), City of, Ohio
2988. North Ridgeville (OH), City of, Ohio
2989. North Royalton (OH), City of, Ohio
2990. Norton (OH), City of, Ohio
2991. Norwalk (OH), City of, Ohio
2992. Olmsted Falls (OH), City of, Ohio
2993. Ottawa (OH), County of (Board of Commissioners), Ohio
2994. Painesville (OH), Township of, Ohio

2995. Parma (OH), City of, Ohio
2996. Parma Heights (OH), City of, Ohio
2997. Peninsula (OH), Village of, Ohio
2998. Perry (OH), County of (Board of Commissioners), Ohio
2999. Pike (OH), County of (Board), Ohio
3000. Portage (OH), County of, Ohio
3001. Portsmouth (OH), City of, Ohio
3002. Ravenna (OH), City of, Ohio
3003. Richfield (OH), Village of, Ohio
3004. Richland (OH), County Children's Services of, Ohio
3005. Ross (OH), County of, Ohio
3006. Sandusky (OH), City of, Ohio
3007. Sandusky (OH), County of (Commissioners), Ohio
3008. Scioto (OH), County of (Board of Commissioners), Ohio
3009. Seneca (OH), County of (Board of Commissioners), Ohio
3010. Seven Hills (OH), City of, Ohio
3011. Shelby (OH), County of (Board of Commissioners), Ohio
3012. Silver Lake (OH), Village of, Ohio
3013. Springfield (OH), Township of, Ohio
3014. St. Marys (OH), City of, Ohio
3015. Stark (OH), County of, Ohio
3016. Stow (OH), City of, Ohio
3017. Strongsville (OH), City of, Ohio
3018. Tallmadge (OH), City of, Ohio
3019. Toledo (OH), City of, Ohio
3020. Trumbull (OH), County of, Ohio
3021. Tuscarawas (OH), County of, Ohio
3022. Valley Fire District (OH), Ohio
3023. Van Wert (OH), City of, Ohio
3024. Van Wert (OH), County of (Board of Commissioners), Ohio
3025. Vinton County (OH), County of (Board of Commissioners), Ohio
3026. Warren (OH), City of, Ohio
3027. Warrensville Heights (OH), City of, Ohio
3028. Washington (OH), County of, Ohio
3029. Wayne (OH), County of (Board of Commissioners), Ohio
3030. Wickliffe (OH), City of, Ohio
3031. Williams (OH), County of (Commissioners), Ohio
3032. Wyandot (OH), County of (Board of Commissioners), Ohio
3033. Youngstown (OH), City of, Ohio
3034. Ada, (OK), City of, Oklahoma
3035. Altus (OK), City of, Oklahoma
3036. Anadarko (OK), City of, Oklahoma
3037. Atoka (OK), County of (Board of Commissioners), Oklahoma
3038. Beckham (OK), County of (Board of Commissioners), Oklahoma
3039. Bethany (OK), City of, Oklahoma
3040. Broken Arrow (OK), City of, Oklahoma
3041. Burns Flat (OK), Town of, Oklahoma
3042. Caddo (OK), County of (Board of Commissioners), Oklahoma
3043. Choctaw (OK), County of (Board of Commissioners), Oklahoma
3044. Cimarron (OK), County of (Board of Commissioners), Oklahoma
3045. Cleveland (OK), County of (Board of Commissioners), Oklahoma
3046. Coal (OK), County of (Board of Commissioners), Oklahoma
3047. Comanche (OK), County of (Board of Commissioners), Oklahoma
3048. Craig (OK), County of (County Commission), Oklahoma
3049. Creek (OK), County of (County Commission), Oklahoma
3050. Custer (OK), County of (Board of Commissioners), Oklahoma
3051. Delaware (OK), County of (Board of Commissioners), Oklahoma
3052. Dewey County (OK), County of (Board of Commissioners), Oklahoma
3053. Edmond (OK), City of, Oklahoma
3054. El Reno (OK), City of, Oklahoma
3055. Elk City (OK), City of, Oklahoma
3056. Enid (OK), City of, Oklahoma
3057. Garvin (OK), County of (Board of Commissioners), Oklahoma
3058. Grady (OK), County of (Board of Commissioners), Oklahoma
3059. Greer (OK), County of (Board of Commissioners), Oklahoma
3060. Guthrie (OK), City of, Oklahoma
3061. Harmon (OK), County of (Board of Commissioners), Oklahoma
3062. Harper County (OK), County of (Board of Commissioners), Oklahoma
3063. Haskell County (OK), County of (Board of Commissioners), Oklahoma
3064. Hughes (OK), County of (Board of Commissioners), Oklahoma
3065. Jackson (OK), County of (Board of Commissioners), Oklahoma
3066. Jefferson (OK), County of (Board of Commissioners), Oklahoma
3067. Jenks (OK), City of, Oklahoma

3068. Johnston County (OK), County of (Board of Commissioners), Oklahoma
3069. Kay (OK), County of (Commissioners), Oklahoma
3070. Kiowa (OK), County of (Board of Commissioners), Oklahoma
3071. Latimer (OK), County of (Board of Commissioners), Oklahoma
3072. Lawton (OK), City of, Oklahoma
3073. Le Flore (OK), County of (Board of Commissioners), Oklahoma
3074. Lincoln (OK), County of (Board of Commissioners), Oklahoma
3075. Logan County (OK), County of (Board of Commissioners), Oklahoma
3076. Love County (OK), County of (Board of Commissioners), Oklahoma
3077. Major County (OK), County of (Board of Commissioners), Oklahoma
3078. Mayes (OK), County of (County Commission), Oklahoma
3079. McClain (OK), County of (Board of Commissioners), Oklahoma
3080. McCurtain (OK), County of (Board of Commissioners), Oklahoma
3081. Midwest City (OK), City of, Oklahoma
3082. Muskogee (OK), City of, Oklahoma
3083. Muskogee (OK), County of (Board of Commissioners), Oklahoma
3084. Mustang (OK), City of, Oklahoma
3085. Noble (OK), County of (Commissioners), Oklahoma
3086. Nowata (OK), County of, Oklahoma
3087. Okfuskee (OK), County of (Board of Commissioners), Oklahoma
3088. Oklahoma (OK), County of (Board of Commissioners), Oklahoma
3089. Oklahoma City (OK), City of, Oklahoma
3090. Okmulgee (OK), County of (County Commission), Oklahoma
3091. Osage County (OK), County of (Board of Commissioners), Oklahoma
3092. Ottawa (OK), County of (Board of Commissioners), Oklahoma
3093. Owasso (OK), City of, Oklahoma
3094. Pawnee (OK), County of (Board of Commissioners), Oklahoma
3095. Payne (OK), County of (County Commission), Oklahoma
3096. Pittsburg (OK), County of (Board of Commissioners), Oklahoma
3097. Ponca City (OK), City of, Oklahoma
3098. Pottawatomie (OK), County of (Board of Commissioners), Oklahoma
3099. Roger Mills (OK), County of (Board of Commissioners), Oklahoma
3100. Rogers (OK), County of (County Commission), Oklahoma
3101. Seminole (OK), City of, Oklahoma
3102. Seminole (OK), County of (Board of Commissioners), Oklahoma
3103. Shawnee (OK), City of, Oklahoma
3104. Stephens (OK), County of (Board of Commissioners), Oklahoma
3105. Stillwater (OK), City of, Oklahoma
3106. Texas (OK), County of (Board of Commissioners), Oklahoma
3107. Tillman (OK), County of (Board of Commissioners), Oklahoma
3108. Tulsa (OK), City of, Oklahoma
3109. Tulsa (OK), County of (Board of Commissioners), Oklahoma
3110. Washington (OK), County of (County Commission), Oklahoma
3111. Woods County (OK), County of (Board of Commissioners), Oklahoma
3112. Woodward (OK), County of (Board of Commissioners), Oklahoma
3113. Yukon (OK), City of, Oklahoma
3114. Clackamas (OR), County of, Oregon
3115. Clatsop (OR), County of, Oregon
3116. Columbia (OR), County of, Oregon
3117. Coos (OR), County of, Oregon
3118. Curry (OR), County of, Oregon
3119. Jackson (OR), County of, Oregon
3120. Josephine (OR), County of, Oregon
3121. Lane (OR), County of, Oregon
3122. Multnomah (OR), County of, Oregon
3123. Portland (OR), City of, Oregon
3124. Washington (OR), County of, Oregon
3125. Yamhill (OR), County of, Oregon
3126. Adams (PA), County of, Pennsylvania
3127. Aliquippa (PA), City of, Pennsylvania
3128. Allegheny, (PA), County of, Pennsylvania
3129. Allentown (PA), City of, Pennsylvania
3130. Armstrong (PA), County of, Pennsylvania
3131. Beaver (PA), County of, Pennsylvania
3132. Bedford (PA), County of, Pennsylvania
3133. Bensalem (PA), Township of, Pennsylvania
3134. Berks (PA) County of (District Attorney John Adams), Pennsylvania
3135. Bradford (PA), County of, Pennsylvania
3136. Bristol (PA), Township, Pennsylvania
3137. Bucks (PA), County of, Pennsylvania
3138. Cambria (PA), County of, Pennsylvania

3139. Carbon (PA), County of, Pennsylvania
3140. Chester (PA), County of, Pennsylvania
3141. Clarion (PA), County of, Pennsylvania
3142. Clearfield (PA), County of, Pennsylvania
3143. Clinton (PA), County of, Pennsylvania
3144. Coatesville (PA), City of, Pennsylvania
3145. Columbia (PA), County of, Pennsylvania
3146. Cumberland (PA), County of, Pennsylvania
3147. Dauphin (PA) County, of (District Attorney Francis Chardo), Pennsylvania
3148. Delaware (PA), County of, Pennsylvania
3149. Edwardsville (PA), Borough of, Pennsylvania
3150. Erie (PA), County of, Pennsylvania
3151. Exeter (PA), Borough of, Pennsylvania
3152. Fairview (PA), Township of, Pennsylvania
3153. Fayette (PA), County of, Pennsylvania
3154. Forty Fort (PA), Borough of, Pennsylvania
3155. Franklin (PA), County of, Pennsylvania
3156. Greene (PA), County of, Pennsylvania
3157. Hanover (PA), Township of, Pennsylvania
3158. Hazleton (PA), City of, Pennsylvania
3159. Huntingdon (PA), County of, Pennsylvania
3160. Indiana (PA), County of, Pennsylvania
3161. Kingston (PA), Borough of, Pennsylvania
3162. Lackawanna (PA), County of, Pennsylvania
3163. Lawrence (PA), County of, Pennsylvania
3164. Lehigh (PA), County of, Pennsylvania
3165. Lock Haven (PA), City of, Pennsylvania
3166. Lower Makefield (PA), Township of, Pennsylvania
3167. Lower Southampton (PA), Township of, Pennsylvania
3168. Luzerne (PA), County of, Pennsylvania
3169. Lycoming (PA), County of, Pennsylvania
3170. Mercer (PA), County of, Pennsylvania
3171. Middletown (PA), Township of, Pennsylvania
3172. Monroe (PA), County of, Pennsylvania
3173. Morrisville (PA), Borough of, Pennsylvania
3174. Nanticoke (PA), City of, Pennsylvania
3175. New Castle (PA), City of, Pennsylvania
3176. Newtown (PA), Township of, Pennsylvania
3177. Norristown (PA), Municipality of, Pennsylvania
3178. Northampton (PA) County of (District Attorney Terence Houck), Pennsylvania
3179. Northumberland (PA), County of, Pennsylvania
3180. Philadelphia (PA), City of, Pennsylvania
3181. Pike (PA), County of, Pennsylvania
3182. Pittsburgh (PA), City of, Pennsylvania
3183. Plains (PA), Township, Pennsylvania
3184. Schuylkill (PA), County of, Pennsylvania
3185. Sugar Notch (PA), Borough, Pennsylvania
3186. Tioga (PA), County of, Pennsylvania
3187. Union (PA), Township of, Pennsylvania
3188. Warminster (PA), Township of, Pennsylvania
3189. Warrington (PA), Township of, Pennsylvania
3190. Washington (PA), County of, Pennsylvania
3191. West Norriton (PA), Township of, Pennsylvania
3192. West Pittston (PA), Borough of, Pennsylvania
3193. Westmoreland (PA), County of, Pennsylvania
3194. Wilkes-Barre (PA), City of, Pennsylvania
3195. Wilkes-Barre (PA), Township, Pennsylvania
3196. Wright (PA), Township of, Pennsylvania
3197. Wyoming (PA), Borough of, Pennsylvania
3198. Wyoming (PA), County of, Pennsylvania
3199. York (PA), County of, Pennsylvania
3200. Adjuntas (PR), Municipality of, Puerto Rico
3201. Arroyo (PR), Municipality of, Puerto Rico
3202. Barceloneta (PR), Municipality of, Puerto Rico
3203. Bayamon (PR), Municipality of, Puerto Rico
3204. Caguas (PR), Municipality of, Puerto Rico
3205. Canovanas Puerto Rico (PR), Municipality of, Puerto Rico
3206. Catano (PR), Municipality of, Puerto Rico
3207. Cayey (PR), Municipality of, Puerto Rico
3208. Ceiba (PR), Municipality of, Puerto Rico
3209. Cidra (PR), Municipality of, Puerto Rico
3210. Coamo (PR), Municipality of, Puerto Rico
3211. Guayanilla (PR), Municipality of, Puerto Rico
3212. Isla de Vieques (PR), Municipality of, Puerto Rico
3213. Juncos (PR), Municipality of, Puerto Rico
3214. Loiza (PR), Municipality of, Puerto Rico
3215. Rio Grande (PR), Municipality of, Puerto Rico
3216. Sabana Grande (PR), Municipality of, Puerto Rico
3217. San Juan (PR), Municipality of, Puerto Rico
3218. Vega Alta (PR), Municipality of, Puerto Rico

3219. Villalba (PR), Municipality of, Puerto Rico
3220. Yabucoa (PR), Municipality of, Puerto Rico
3221. Barrington (RI), Town of, Rhode Island
3222. Bristol (RI), Town of, Rhode Island
3223. Burrillville (RI), Town of, Rhode Island
3224. Central Falls (RI), City of, Rhode Island
3225. Charlestown (RI), Town of, Rhode Island
3226. Coventry (RI), Town of, Rhode Island
3227. Cranston (RI), City of, Rhode Island
3228. Cumberland (RI), Town of, Rhode Island
3229. East Greenwich (RI), Town of, Rhode Island
3230. East Providence (RI), City of, Rhode Island
3231. Foster (RI), Town of, Rhode Island
3232. Glocester (RI), Town of, Rhode Island
3233. Hopkinton (RI), Town of, Rhode Island
3234. Jamestown (RI), Town of, Rhode Island
3235. Johnston (RI), Town of, Rhode Island
3236. Middletown (RI), Town of, Rhode Island
3237. Narragansett (RI), Town of, Rhode Island
3238. Newport (RI), City of, Rhode Island
3239. North Kingstown (RI), Town of, Rhode Island
3240. North Providence (RI), Town of, Rhode Island
3241. Pawtucket (RI), City of, Rhode Island
3242. Portsmouth (RI), Town of, Rhode Island
3243. Providence (RI), City of, Rhode Island
3244. Richmond (RI), Town of, Rhode Island
3245. Scituate (RI), Town of, Rhode Island
3246. Smithfield (RI), Town of, Rhode Island
3247. South Kingstown (RI), Town of, Rhode Island
3248. Warren (RI), Town of, Rhode Island
3249. Warwick (RI), City of, Rhode Island
3250. West Greenwich (RI), Town of, Rhode Island
3251. West Warwick (RI), Town of, Rhode Island
3252. Westerly (RI), Town of, Rhode Island
3253. Woonsocket (RI), City of, Rhode Island
3254. Abbeville (SC), County of, South Carolina
3255. Aiken (SC), County of, South Carolina
3256. Allendale (SC), County of, South Carolina
3257. Anderson, (SC), County of, South Carolina
3258. Bamberg (SC), County of, South Carolina
3259. Barnwell (SC), County of, South Carolina
3260. Beaufort (SC), County of, South Carolina
3261. Berkeley (SC), County of, South Carolina
3262. Calhoun (SC), County of, South Carolina
3263. Charleston (SC), City of, South Carolina
3264. Charleston (SC), County of, South Carolina
3265. Cherokee (SC), County of, South Carolina
3266. Chester (SC), City of, South Carolina
3267. Chester (SC), County of, South Carolina
3268. Chesterfield (SC), County of, South Carolina
3269. Clarendon (SC), County of, South Carolina
3270. Colleton (SC), County of, South Carolina
3271. Columbia (SC), City of, South Carolina
3272. Dillon (SC), County of, South Carolina
3273. Dorchester (SC), County of, South Carolina
3274. Edgefield (SC), County, South Carolina
3275. Fairfield (SC) County of, South Carolina
3276. Florence (SC), County of, South Carolina
3277. Georgetown (SC), City of, South Carolina
3278. Georgetown (SC), County of, South Carolina
3279. Greenville (SC), County of, South Carolina
3280. Greenwood (SC), County of, South Carolina
3281. Hampton (SC), County of, South Carolina
3282. Horry (SC), County of, South Carolina
3283. Jasper (SC), County of, South Carolina
3284. Kershaw (SC) County Hospital Board, South Carolina
3285. Kershaw (SC), County of, South Carolina
3286. Lancaster (SC), County of, South Carolina
3287. Laurens (SC), County of, South Carolina
3288. Lee (SC), County of, South Carolina
3289. Lexington County (SC), South Carolina
3290. Marion (SC), County of, South Carolina
3291. Marlboro (SC), County of, South Carolina
3292. McCormick (SC), County of, South Carolina
3293. Mt. Pleasant (SC), Town of, South Carolina
3294. Myrtle Beach (SC), City of, South Carolina
3295. Newberry (SC), County of, South Carolina
3296. North Charleston (SC), City of, South Carolina
3297. Oconee (SC), County of, South Carolina
3298. Orangeburg (SC), City of, South Carolina
3299. Orangeburg (SC), County of, South Carolina
3300. Pickens (SC) County of, South Carolina
3301. Richland (SC), County of, South Carolina
3302. Saluda (SC), County of, South Carolina
3303. Spartanburg (SC), County of, South Carolina
3304. Summerville (SC), Town of, South Carolina
3305. Sumter (SC), County of, South Carolina
3306. Union (SC), County of, South Carolina

3307. Williamsburg (SC) County of, South Carolina
3308. York (SC), County of, South Carolina
3309. Pennington (SD), County of, South Dakota
3310. Alexandria (TN), Town of, Tennessee
3311. Algood (TN), City of, Tennessee
3312. Ardmore (TN), City of, Tennessee
3313. Arlington (TN), Town of, Tennessee
3314. Auburntown (TN), Town of, Tennessee
3315. Baxter (TN), Town of, Tennessee
3316. Bedford (TN), County of, Tennessee
3317. Bell Buckle (TN), Town of, Tennessee
3318. Blount (TN), County of, Tennessee
3319. Byrdstown (TN), Town of, Tennessee
3320. Campbell (TN), County of, Tennessee
3321. Cannon (TN), County of, Tennessee
3322. Celine (TN), City of, Tennessee
3323. Centertown (TN), Town of, Tennessee
3324. Centerville (TN), Town of, Tennessee
3325. Chapel Hill (TN), Town of, Tennessee
3326. Claiborne (TN), County of, Tennessee
3327. Clarksville (TN), City of, Tennessee
3328. Clay (TN), County of, Tennessee
3329. Clifton (TN), City of, Tennessee
3330. Collinwood (TN), City of, Tennessee
3331. Columbia (TN), City of, Tennessee
3332. Cookeville (TN), City of, Tennessee
3333. Cornersville (TN), Town of, Tennessee
3334. Crab Orchard (TN), City of, Tennessee
3335. Crockett (TN), County of, Tennessee
3336. Crossville (TN), City of, Tennessee
3337. Cumberland (TN), County of, Tennessee
3338. Dandridge (TN), Town of, Tennessee
3339. Decatur (TN), County of, Tennessee
3340. Decatur (TN), Town of, Tennessee
3341. Dekalb (TN), County of, Tennessee
3342. Dowelltown (TN), Town of, Tennessee
3343. Doyle (TN), Town of, Tennessee
3344. Eagleville (TN), City of, Tennessee
3345. Elkton (TN), City of, Tennessee
3346. Ethridge (TN), Town of, Tennessee
3347. Fayetteville (TN), City of, Tennessee
3348. Fentress (TN), County of, Tennessee
3349. Gatlinburg (TN) City of, Tennessee
3350. Germantown (TN), City of, Tennessee
3351. Giles (TN), County of, Tennessee
3352. Greene (TN), County of, Tennessee
3353. Hamilton (TN), County of, Tennessee
3354. Hancock (TN), County of, Tennessee
3355. Hawkins (TN), County of, Tennessee
3356. Haywood (TN), County of, Tennessee
3357. Henderson (TN), County of, Tennessee
3358. Iron City (TN), City of, Tennessee
3359. Jefferson (TN), County of, Tennessee
3360. Johnson (TN), County of, Tennessee
3361. La Vergne (TN), City of, Tennessee
3362. Lauderdale (TN), County of, Tennessee
3363. Lawrence (TN), County of, Tennessee
3364. Lawrenceburg (TN), City of, Tennessee
3365. Lewisburg (TN), City of, Tennessee
3366. Lexington (TN), City of, Tennessee
3367. Liberty (TN), Town of, Tennessee
3368. Lincoln (TN), County of, Tennessee
3369. Livingston (TN), Town of, Tennessee
3370. Loretto (TN), City of, Tennessee
3371. Lynchburg, Moore County Metropolitan Government (TN), Tennessee
3372. Lynnville (TN), Town of, Tennessee
3373. Madison (TN), County of, Tennessee
3374. Marshall (TN), County of, Tennessee
3375. Maryville (TN), City of, Tennessee
3376. McMinnville (TN), City of, Tennessee
3377. Memphis (TN), City of, Tennessee
3378. Millington (TN), City of, Tennessee
3379. Minor Hill (TN), City of, Tennessee
3380. Monterey (TN), Town of, Tennessee
3381. Montgomery (TN), County of, Tennessee
3382. Morgan (TN), County of, Tennessee
3383. Morrison (TN), Town of, Tennessee
3384. Mount Pleasant (TN), City of, Tennessee
3385. Murfreesboro (TN), City of, Tennessee
3386. Nashville and Davidson County (TN), Government of, Tennessee
3387. Normandy (TN), Town of, Tennessee
3388. Obion (TN), County of, Tennessee
3389. Overton (TN), County of, Tennessee
3390. Petersburg (TN), Town of, Tennessee
3391. Pickett (TN), County of, Tennessee
3392. Pigeon Forge (TN), City of, Tennessee
3393. Pleasant Hill (TN), Town of, Tennessee
3394. Pulaski (TN), City of, Tennessee
3395. Putnam (TN), County of, Tennessee
3396. Ripley (TN), City of, Tennessee
3397. Rutherford (TN), County of, Tennessee
3398. Scott (TN), County, Tennessee
3399. Shelby (TN), County of (Board of Commissioners), Tennessee
3400. Shelbyville (TN), City of, Tennessee
3401. Smith (TN), County of, Tennessee
3402. Smithville (TN), City of, Tennessee
3403. Smyrna (TN), Town of, Tennessee
3404. Sparta (TN), City of, Tennessee
3405. Spencer (TN), Town of, Tennessee
3406. Spring Hill (TN), City of, Tennessee
3407. St. Joseph (TN), City of, Tennessee
3408. Sumner (TN), County of, Tennessee

3409. Van Buren (TN), County of, Tennessee
3410. Viola (TN), Town of, Tennessee
3411. Warren (TN), County of, Tennessee
3412. Wartrace (TN), Town of, Tennessee
3413. Washington (TN), County of, Tennessee
3414. Wayne (TN), County of, Tennessee
3415. Waynesboro (TN), City of, Tennessee
3416. White (TN), County of, Tennessee
3417. Williamson (TN), County of, Tennessee
3418. Woodbury (TN), Town of, Tennessee
3419. Angelina (TX), County of, Texas
3420. Bailey (TX), County of, Texas
3421. Bastrop (TX), County of, Texas
3422. Bexar (TX), County of, Texas
3423. Bexar County Hospital District d/b/a University Health System (TX), Texas
3424. Bowie (TX), County of, Texas
3425. Brazos (TX), County of, Texas
3426. Brooks (TX), County of, Texas
3427. Burleson (TX), County of, Texas
3428. Burnet (TX), County of, Texas
3429. Caldwell (TX), County of, Texas
3430. Calhoun (TX), County of, Texas
3431. Cameron (TX), County of, Texas
3432. Camp (TX), County of, Texas
3433. Cass (TX), County of, Texas
3434. Castro (TX), County of, Texas
3435. Cherokee (TX), County of, Texas
3436. Childress (TX), County of, Texas
3437. Clay (TX), County of, Texas
3438. Colorado (TX), County of, Texas
3439. Cooke (TX), County of, Texas
3440. Dallas (TX), County of, Texas
3441. Dallas County Hospital District d/b/a Parkland Health & Hospital System (TX), Texas
3442. Delta (TX), County of, Texas
3443. Dimmit (TX), County of, Texas
3444. Duval (TX), County of, Texas
3445. Eagle Pass (TX), City of, Texas
3446. Ector (TX), County of, Texas
3447. El Paso (TX), County of, Texas
3448. Ellis (TX), County of, Texas
3449. Falls (TX), County of, Texas
3450. Fannin (TX), County of, Texas
3451. Fort Bend (TX), County of, Texas
3452. Franklin (TX), County of, Texas
3453. Freestone (TX), County of, Texas
3454. Galveston (TX), County of, Texas
3455. Grayson (TX), County of, Texas
3456. Guadalupe (TX), County of, Texas
3457. Guadalupe Valley Hospital a/k/a Guadalupe Regional Medical Center (TX), Texas
3458. Harris (TX), County of, Texas
3459. Harris County Hospital District d/b/a Harris Health System (TX), Texas
3460. Harrison (TX), County of, Texas
3461. Haskell (TX), County of, Texas
3462. Hays (TX), County of, Texas
3463. Henderson (TX), County of, Texas
3464. Hidalgo (TX), County of, Texas
3465. Hopkins (TX), County of, Texas
3466. Houston (TX), City of, Texas
3467. Houston (TX), County of, Texas
3468. Irving Independent School District (TX), Texas
3469. Jasper (TX), County of, Texas
3470. Jefferson (TX), County of, Texas
3471. Jim Hogg (TX), County of, Texas
3472. Jim Wells (TX), County of, Texas
3473. Johnson (TX), County of, Texas
3474. Jones (TX), County of, Texas
3475. Kaufman (TX), County of, Texas
3476. Kendall (TX), County of, Texas
3477. Kerr (TX), County of, Texas
3478. Kinney (TX), County of, Texas
3479. Kleberg (TX), County of, Texas
3480. La Salle (TX), County of, Texas
3481. Lamar (TX), County of, Texas
3482. Laredo (TX), City of, Texas
3483. Leon (TX), County of, Texas
3484. Leon Valley (TX), City of, Texas
3485. Liberty (TX), County of, Texas
3486. Limestone (TX), County of, Texas
3487. Lubbock (TX), County of, Texas
3488. Madison (TX), County of, Texas
3489. Marion (TX), County of, Texas
3490. Maverick (TX), County of, Texas
3491. McLennan (TX), County of, Texas
3492. McMullen (TX), County of, Texas
3493. Milam (TX), County of, Texas
3494. Mitchell (TX), County of, Texas
3495. Montgomery (TX), County of, Texas
3496. Morris (TX), County of, Texas
3497. Nacogdoches (TX), County of, Texas
3498. Newton (TX), County of, Texas
3499. Nolan (TX), County of, Texas
3500. Nueces (TX), County of, Texas
3501. Nueces County Hospital District (TX), Texas
3502. Ochiltree County Hospital District (TX), Texas
3503. Orange (TX), County of, Texas

3504. Palo Pinto County Hospital District a/k/a Palo Pinto General Hospital (TX), Texas
3505. Panola (TX), County of, Texas
3506. Polk (TX), County of, Texas
3507. Potter (TX), County of, Texas
3508. Red River (TX), County of, Texas
3509. Roberts (TX), County of, Texas
3510. Robertson (TX), County of, Texas
3511. Rockwall (TX), County of, Texas
3512. Rusk (TX), County of, Texas
3513. San Antonio (TX), City of, Texas
3514. San Patricio (TX), County of, Texas
3515. San Saba (TX), County of, Texas
3516. Shackelford (TX), County of, Texas
3517. Shelby (TX), County of, Texas
3518. Smith (TX), County of, Texas
3519. Socorro Independent School District (TX), Texas
3520. Stephens (TX), County of, Texas
3521. Tarrant (TX), County of, Texas
3522. Tarrant County Hospital District (TX) d/b/a JPS Health Network, Texas
3523. Terrell (TX), County of, Texas
3524. Texarkana Independent School District (TX), Texas
3525. Throckmorton (TX), County of, Texas
3526. Titus (TX), County of, Texas
3527. Travis (TX), County of, Texas
3528. Trinity (TX), County of, Texas
3529. Upshur (TX), County of, Texas
3530. Uvalde (TX), County of, Texas
3531. Van Zandt (TX), County of, Texas
3532. Walker (TX), County of, Texas
3533. Waller (TX), County of, Texas
3534. Webb (TX), County of, Texas
3535. West Wharton County (TX) Hospital District, Texas
3536. Wichita (TX), County of, Texas
3537. Williamson (TX), County of, Texas
3538. Wilson (TX), County of, Texas
3539. Wilson County Memorial Hospital District (TX), Texas
3540. Wood (TX), County of, Texas
3541. Zavala (TX), County of, Texas
3542. Beaver (UT), County of, Utah
3543. Cache (UT), County of, Utah
3544. Carbon (UT), County of, Utah
3545. Daggett (UT), County of, Utah
3546. Davis (UT), County of, Utah
3547. Duchesne (UT), County of, Utah
3548. Emery (UT), County of, Utah
3549. Garfield (UT), County of, Utah
3550. Grand (UT), County of, Utah
3551. Iron (UT), County of, Utah
3552. Juab (UT), County of, Utah
3553. Kane (UT), County of, Utah
3554. Millard (UT), County of, Utah
3555. Piute (UT), County of, Utah
3556. Rich (UT), County of, Utah
3557. Salt Lake (UT), County of, Utah
3558. San Juan (UT), County of, Utah
3559. Sanpete (UT), County of, Utah
3560. Sevier (UT), County of, Utah
3561. Summit (UT), County of, Utah
3562. Tooele (UT), County of, Utah
3563. Tri-County Health Department (UT), Utah
3564. Uintah (UT), County of, Utah
3565. Utah (UT), County of, Utah
3566. Wasatch (UT), County of, Utah
3567. Washington (UT), County of, Utah
3568. Wayne (UT), County of, Utah
3569. Weber (UT), County of, Utah
3570. Bennington (VT), Town of, Vermont
3571. Brattleboro (VT), Town of, Vermont
3572. Sharon (VT), Town of, Vermont
3573. St. Albans (VT), City of, Vermont
3574. Accomack (VA), County of, Virginia
3575. Alexandria (VA), City of, Virginia
3576. Alleghany (VA), County of, Virginia
3577. Amherst (VA), County of, Virginia
3578. Arlington (VA), County of (County Board), Virginia
3579. Bland (VA), County of, Virginia
3580. Botetourt (VA), County of, Virginia
3581. Bristol (VA), City of, Virginia
3582. Buchanan (VA), County of, Virginia
3583. Buena Vista (VA), City of, Virginia
3584. Carroll (VA), County of, Virginia
3585. Charlotte (VA), County of, Virginia
3586. Chesapeake (VA), City of, Virginia
3587. Chesterfield (VA), County of, Virginia
3588. Covington (VA), City of, Virginia
3589. Culpeper (VA), County of, Virginia
3590. Cumberland (VA), County of, Virginia
3591. Danville (VA), City of, Virginia
3592. Dickenson (VA), County of, Virginia
3593. Dinwiddie (VA), County of, Virginia
3594. Emporia (VA), City of, Virginia
3595. Fairfax (VA), City of, Virginia
3596. Fairfax (VA), County of (Board of Supervisors), Virginia
3597. Fauquier (VA), County of, Virginia
3598. Floyd (VA), County of, Virginia
3599. Franklin (VA), County of, Virginia
3600. Frederick (VA), County of, Virginia
3601. Fredericksburg (VA), City of, Virginia

3602. Galax (VA), City of, Virginia
3603. Giles (VA), County of, Virginia
3604. Goochland (VA), County of, Virginia
3605. Grayson (VA), County of, Virginia
3606. Greensville (VA), County of, Virginia
3607. Halifax (VA), County of, Virginia
3608. Henrico (VA), County of, Virginia
3609. Henry (VA), County of, Virginia
3610. Hopewell (VA), City of, Virginia
3611. Isle of Wight (VA), County of, Virginia
3612. King and Queen (VA), County of, Virginia
3613. Lee (VA), County of, Virginia
3614. Lexington (VA), City of, Virginia
3615. Loudoun (VA), County of, Virginia
3616. Louisa (VA), County of, Virginia
3617. Madison (VA), County of, Virginia
3618. Martinsville (VA), City of, Virginia
3619. Mecklenburg (VA), County of, Virginia
3620. Montgomery (VA), County of, Virginia
3621. Norfolk (VA), City of, Virginia
3622. Northampton (VA), County of, Virginia
3623. Northumberland (VA), County of, Virginia
3624. Norton (VA), City of, Virginia
3625. Page (VA), County of, Virginia
3626. Patrick (VA), County of, Virginia
3627. Pittsylvania (VA), County of, Virginia
3628. Portsmouth (VA), City of, Virginia
3629. Prince George (VA), County of, Virginia
3630. Prince William (VA), County of (Board of Supervisors), Virginia
3631. Pulaski (VA), County of, Virginia
3632. Radford (VA), City of, Virginia
3633. Richlands (VA), Town of, Virginia
3634. Richmond (VA), City of, Virginia
3635. Richmond (VA), County of, Virginia
3636. Roanoke (VA), City of, Virginia
3637. Roanoke (VA), County of, Virginia
3638. Rockbridge (VA), County of, Virginia
3639. Russell (VA), County of, Virginia
3640. Salem (VA), City of, Virginia
3641. Scott (VA), County of (Board of Supervisors), Virginia
3642. Shenandoah (VA), County of, Virginia
3643. Smyth (VA), County of, Virginia
3644. Stafford (VA), County of, Virginia
3645. Tazewell (VA), County of, Virginia
3646. Virginia Beach (VA), City of, Virginia
3647. Virginia Beach (VA), City of (Sheriff), Virginia
3648. Warren (VA), County of, Virginia
3649. Washington (VA), County of, Virginia
3650. Waynesboro (VA), City of, Virginia
3651. Westmoreland (VA), County of, Virginia
3652. Winchester (VA), City of, Virginia
3653. Wise (VA), County of (Board of Supervisors), Virginia
3654. Wythe (VA), County of, Virginia
3655. Anacortes (WA), City of, Washington
3656. Bainbridge Island (WA), City of, Washington
3657. Burlington (WA), City of, Washington
3658. Chelan (WA), County of, Washington
3659. Clallam (WA), County of, Washington
3660. Clark (WA), County of, Washington
3661. Everett (WA), City of, Washington
3662. Franklin (WA), County of, Washington
3663. Island (WA), County of, Washington
3664. Jefferson (WA), County of, Washington
3665. Kent (WA), City of, Washington
3666. King (WA), County of, Washington
3667. Kirkland (WA), City of, Washington
3668. Kitsap (WA), County of, Washington
3669. Kittitas (WA), County of, Washington
3670. Lakewood (WA), City of, Washington
3671. Lewis (WA), County of, Washington
3672. Lincoln (WA), County of, Washington
3673. Mount Vernon (WA), City of, Washington
3674. Mount Vernon (WA), School District of, Washington
3675. Olympia (WA), City of, Washington
3676. Pierce (WA), County of, Washington
3677. San Juan (WA), County of, Washington
3678. Seattle (WA), City of, Washington
3679. Sedro-Woolley (WA), City of, Washington
3680. Sedro-Woolley School District (WA), Washington
3681. Skagit (WA), County of, Washington
3682. Snohomish (WA), County of, Washington
3683. Spokane (WA), City of, Washington
3684. Spokane (WA), County of, Washington
3685. Tacoma (WA), City of, Washington
3686. The La Conner School District (WA), Washington
3687. Thurston (WA), County of, Washington
3688. Vancouver (WA), City of, Washington
3689. Walla Walla (WA), County of, Washington
3690. Whatcom (WA), County of, Washington
3691. Whitman (WA), County of, Washington
3692. Adams (WI), County of, Wisconsin
3693. Ashland (WI), County of, Wisconsin
3694. Barron (WI), County of, Wisconsin
3695. Bayfield (WI), County of, Wisconsin
3696. Brown (WI), County of, Wisconsin
3697. Buffalo (WI), County of, Wisconsin
3698. Burnett (WI), County of, Wisconsin
3699. Calumet (WI), County of, Wisconsin

3700. Chippewa (WI), County of, Wisconsin
3701. Clark (WI), County of, Wisconsin
3702. Columbia (WI), County of, Wisconsin
3703. Crawford (WI), County of, Wisconsin
3704. Cudahy (WI), City of, Wisconsin
3705. Dane (WI), County of, Wisconsin
3706. Dodge (WI), County of, Wisconsin
3707. Door (WI), County of, Wisconsin
3708. Douglas (WI), County of, Wisconsin
3709. Dunn (WI), County of, Wisconsin
3710. Eau Claire (WI), County of, Wisconsin
3711. Florence (WI), County of, Wisconsin
3712. Fond du Lac (WI), County of, Wisconsin
3713. Forest (WI), County of, Wisconsin
3714. Franklin (WI), City of, Wisconsin
3715. Grant (WI), County of, Wisconsin
3716. Green (WI), County of, Wisconsin
3717. Green Lake (WI), County of, Wisconsin
3718. Greenfield (WI), City of, Wisconsin
3719. Iowa (WI), County of, Wisconsin
3720. Iron (WI), County of, Wisconsin
3721. Jackson (WI), County of, Wisconsin
3722. Janesville (WI), City of, Wisconsin
3723. Jefferson (WI), County of, Wisconsin
3724. Juneau (WI), County of, Wisconsin
3725. Kenosha (WI), City of, Wisconsin
3726. Kenosha (WI), County of, Wisconsin
3727. Kewaunee (WI), County of, Wisconsin
3728. La Crosse (WI), County of, Wisconsin
3729. Lafayette (WI), County of, Wisconsin
3730. Langlade (WI), County of, Wisconsin
3731. Lincoln (WI), County of, Wisconsin
3732. Manitowoc (WI), County of, Wisconsin
3733. Marathon (WI), County of, Wisconsin
3734. Marinette (WI), City of, Wisconsin
3735. Marinette (WI), County of, Wisconsin
3736. Marquette (WI), County of, Wisconsin
3737. Menominee (WI), County of, Wisconsin
3738. Milwaukee (WI), City of, Wisconsin
3739. Milwaukee (WI), County of, Wisconsin
3740. Monroe (WI), County of, Wisconsin
3741. Mount Pleasant (WI), Village of, Wisconsin
3742. Oak Creek (WI), City of, Wisconsin
3743. Oconto (WI), County of, Wisconsin
3744. Oneida (WI), County of, Wisconsin
3745. Outagamie (WI), County of, Wisconsin
3746. Ozaukee (WI), County of, Wisconsin
3747. Pepin (WI), County of, Wisconsin
3748. Pierce (WI), County of, Wisconsin
3749. Pleasant Prairie (WI), Village of, Wisconsin
3750. Portage (WI), County of, Wisconsin
3751. Price (WI), County of, Wisconsin
3752. Racine (WI), County of, Wisconsin
3753. Richland (WI), County of, Wisconsin
3754. Rock (WI), County of, Wisconsin
3755. Rusk (WI), County of, Wisconsin
3756. Sauk (WI), County of, Wisconsin
3757. Sawyer (WI), County of, Wisconsin
3758. Shawano (WI), County of, Wisconsin
3759. Sheboygan (WI), County of, Wisconsin
3760. South Milwaukee (WI), City of, Wisconsin
3761. St. Croix (WI), County of, Wisconsin
3762. Sturtevant (WI), Village of, Wisconsin
3763. Superior (WI), City of, Wisconsin
3764. Taylor (WI), County of, Wisconsin
3765. Trempealeau (WI), County of, Wisconsin
3766. Union Grove (WI), Village of, Wisconsin
3767. Vernon (WI), County of, Wisconsin
3768. Vilas (WI), County of, Wisconsin
3769. Walworth (WI), County of, Wisconsin
3770. Washburn (WI), County of, Wisconsin
3771. Washington (WI), County of, Wisconsin
3772. Waukesha (WI), County of, Wisconsin
3773. Waupaca (WI), County of, Wisconsin
3774. Waushara (WI), County of, Wisconsin
3775. Wauwatosa (WI), City of, Wisconsin
3776. West Allis (WI), City of, Wisconsin
3777. Winnebago (WI), County of, Wisconsin
3778. Wood (WI), County of, Wisconsin
3779. Yorkville (WI), Village of, Wisconsin
3780. Carbon (WY), County of, Wyoming
3781. Casper (WY), City of, Wyoming
3782. Cheyenne (WY), City of, Wyoming
3783. Green River (WY), City of, Wyoming
3784. Riverton (WY), City of, Wyoming
3785. Rock Springs (WY), City of, Wyoming
3786. Sweetwater (WY), County of, Wyoming

EXHIBIT D

Later Litigating Subdivision Suspension and Offset Determinations

Participation Tier	Per Capita Amount[13]	Suspension Percentage	Offset Cap	Suspension Deadline and Ending Point
1	$2,500	66%	66%	Earlier of (1) 6 months after denial of a motion to dismiss, (2) 12 months from filing, or (3) 6 months before final pre-trial conference, and until final judgment affirmed on appeal, including dismissal.
2	$2,000	33.33%	34%	Earlier of (1) 6 months after denial of a motion to dismiss, (2) 12 months from filing, or (3) 6 months before final pre-trial conference, and until final judgment affirmed on appeal, including dismissal.
3	$1,500	27.5%	30%	Earlier of (1) 9 months after denial of a motion to dismiss, (2) 12 months from filing, or (3) 6 months before final pre-trial conference, and until final judgment affirmed on appeal, including dismissal.
4	$1,000	20%	25%	Earlier of (1) 9 months after denial of a motion to dismiss, (2) 12 months from filing, or (3) 6 months before final pre-trial conference, and until final judgment affirmed on appeal, including dismissal.

[13] Population will be measured at the level of the Later Litigating Subdivision as described in Section XIV.A, Section XIV.B, and Section XIV.C.

EXHIBIT E

List of Opioid Remediation Uses

Schedule A
Core Strategies

States and Qualifying Block Grantees shall choose from among the abatement strategies listed in Schedule B. However, priority shall be given to the following core abatement strategies ("*Core Strategies*").[14]

A. **NALOXONE OR OTHER FDA-APPROVED DRUG TO REVERSE OPIOID OVERDOSES**

1. Expand training for first responders, schools, community support groups and families; and

2. Increase distribution to individuals who are uninsured or whose insurance does not cover the needed service.

B. **MEDICATION-ASSISTED TREATMENT ("*MAT*") DISTRIBUTION AND OTHER OPIOID-RELATED TREATMENT**

1. Increase distribution of MAT to individuals who are uninsured or whose insurance does not cover the needed service;

2. Provide education to school-based and youth-focused programs that discourage or prevent misuse;

3. Provide MAT education and awareness training to healthcare providers, EMTs, law enforcement, and other first responders; and

4. Provide treatment and recovery support services such as residential and inpatient treatment, intensive outpatient treatment, outpatient therapy or counseling, and recovery housing that allow or integrate medication and with other support services.

[14] As used in this Schedule A, words like "expand," "fund," "provide" or the like shall not indicate a preference for new or existing programs.

C. **PREGNANT & POSTPARTUM WOMEN**

1. Expand Screening, Brief Intervention, and Referral to Treatment ("*SBIRT*") services to non-Medicaid eligible or uninsured pregnant women;

2. Expand comprehensive evidence-based treatment and recovery services, including MAT, for women with co-occurring Opioid Use Disorder ("*OUD*") and other Substance Use Disorder ("*SUD*")/Mental Health disorders for uninsured individuals for up to 12 months postpartum; and

3. Provide comprehensive wrap-around services to individuals with OUD, including housing, transportation, job placement/training, and childcare.

D. **EXPANDING TREATMENT FOR NEONATAL ABSTINENCE SYNDROME ("*NAS*")**

1. Expand comprehensive evidence-based and recovery support for NAS babies;

2. Expand services for better continuum of care with infant-need dyad; and

3. Expand long-term treatment and services for medical monitoring of NAS babies and their families.

E. **EXPANSION OF WARM HAND-OFF PROGRAMS AND RECOVERY SERVICES**

1. Expand services such as navigators and on-call teams to begin MAT in hospital emergency departments;

2. Expand warm hand-off services to transition to recovery services;

3. Broaden scope of recovery services to include co-occurring SUD or mental health conditions;

4. Provide comprehensive wrap-around services to individuals in recovery, including housing, transportation, job placement/training, and childcare; and

5. Hire additional social workers or other behavioral health workers to facilitate expansions above.

F. **TREATMENT FOR INCARCERATED POPULATION**

1. Provide evidence-based treatment and recovery support, including MAT for persons with OUD and co-occurring SUD/MH disorders within and transitioning out of the criminal justice system; and

2. Increase funding for jails to provide treatment to inmates with OUD.

G. **PREVENTION PROGRAMS**

1. Funding for media campaigns to prevent opioid use (similar to the FDA's "Real Cost" campaign to prevent youth from misusing tobacco);

2. Funding for evidence-based prevention programs in schools;

3. Funding for medical provider education and outreach regarding best prescribing practices for opioids consistent with the 2016 CDC guidelines, including providers at hospitals (academic detailing);

4. Funding for community drug disposal programs; and

5. Funding and training for first responders to participate in pre-arrest diversion programs, post-overdose response teams, or similar strategies that connect at-risk individuals to behavioral health services and supports.

H. **EXPANDING SYRINGE SERVICE PROGRAMS**

1. Provide comprehensive syringe services programs with more wrap-around services, including linkage to OUD treatment, access to sterile syringes and linkage to care and treatment of infectious diseases.

I. **EVIDENCE-BASED DATA COLLECTION AND RESEARCH ANALYZING THE EFFECTIVENESS OF THE ABATEMENT STRATEGIES WITHIN THE STATE**

Schedule B
Approved Uses

Support treatment of Opioid Use Disorder (OUD) and any co-occurring Substance Use Disorder or Mental Health (SUD/MH) conditions through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, the following:

PART ONE: TREATMENT

A. TREAT OPIOID USE DISORDER (OUD)

Support treatment of Opioid Use Disorder ("*OUD*") and any co-occurring Substance Use Disorder or Mental Health ("*SUD/MH*") conditions through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, those that:[15]

1. Expand availability of treatment for OUD and any co-occurring SUD/MH conditions, including all forms of Medication-Assisted Treatment ("*MAT*") approved by the U.S. Food and Drug Administration.

2. Support and reimburse evidence-based services that adhere to the American Society of Addiction Medicine ("*ASAM*") continuum of care for OUD and any co-occurring SUD/MH conditions.

3. Expand telehealth to increase access to treatment for OUD and any co-occurring SUD/MH conditions, including MAT, as well as counseling, psychiatric support, and other treatment and recovery support services.

4. Improve oversight of Opioid Treatment Programs ("*OTPs*") to assure evidence-based or evidence-informed practices such as adequate methadone dosing and low threshold approaches to treatment.

5. Support mobile intervention, treatment, and recovery services, offered by qualified professionals and service providers, such as peer recovery coaches, for persons with OUD and any co-occurring SUD/MH conditions and for persons who have experienced an opioid overdose.

6. Provide treatment of trauma for individuals with OUD (*e.g.*, violence, sexual assault, human trafficking, or adverse childhood experiences) and family members (*e.g.*, surviving family members after an overdose or overdose fatality), and training of health care personnel to identify and address such trauma.

7. Support evidence-based withdrawal management services for people with OUD and any co-occurring mental health conditions.

[15] As used in this Schedule B, words like "expand," "fund," "provide" or the like shall not indicate a preference for new or existing programs.

8. Provide training on MAT for health care providers, first responders, students, or other supporting professionals, such as peer recovery coaches or recovery outreach specialists, including telementoring to assist community-based providers in rural or underserved areas.

9. Support workforce development for addiction professionals who work with persons with OUD and any co-occurring SUD/MH conditions.

10. Offer fellowships for addiction medicine specialists for direct patient care, instructors, and clinical research for treatments.

11. Offer scholarships and supports for behavioral health practitioners or workers involved in addressing OUD and any co-occurring SUD/MH or mental health conditions, including, but not limited to, training, scholarships, fellowships, loan repayment programs, or other incentives for providers to work in rural or underserved areas.

12. Provide funding and training for clinicians to obtain a waiver under the federal Drug Addiction Treatment Act of 2000 ("*DATA 2000*") to prescribe MAT for OUD, and provide technical assistance and professional support to clinicians who have obtained a DATA 2000 waiver.

13. Disseminate of web-based training curricula, such as the American Academy of Addiction Psychiatry's Provider Clinical Support Service–Opioids web-based training curriculum and motivational interviewing.

14. Develop and disseminate new curricula, such as the American Academy of Addiction Psychiatry's Provider Clinical Support Service for Medication–Assisted Treatment.

B. SUPPORT PEOPLE IN TREATMENT AND RECOVERY

Support people in recovery from OUD and any co-occurring SUD/MH conditions through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, the programs or strategies that:

1. Provide comprehensive wrap-around services to individuals with OUD and any co-occurring SUD/MH conditions, including housing, transportation, education, job placement, job training, or childcare.

2. Provide the full continuum of care of treatment and recovery services for OUD and any co-occurring SUD/MH conditions, including supportive housing, peer support services and counseling, community navigators, case management, and connections to community-based services.

3. Provide counseling, peer-support, recovery case management and residential treatment with access to medications for those who need it to persons with OUD and any co-occurring SUD/MH conditions.

4. Provide access to housing for people with OUD and any co-occurring SUD/MH conditions, including supportive housing, recovery housing, housing assistance programs, training for housing providers, or recovery housing programs that allow or integrate FDA-approved mediation with other support services.

5. Provide community support services, including social and legal services, to assist in deinstitutionalizing persons with OUD and any co-occurring SUD/MH conditions.

6. Support or expand peer-recovery centers, which may include support groups, social events, computer access, or other services for persons with OUD and any co-occurring SUD/MH conditions.

7. Provide or support transportation to treatment or recovery programs or services for persons with OUD and any co-occurring SUD/MH conditions.

8. Provide employment training or educational services for persons in treatment for or recovery from OUD and any co-occurring SUD/MH conditions.

9. Identify successful recovery programs such as physician, pilot, and college recovery programs, and provide support and technical assistance to increase the number and capacity of high-quality programs to help those in recovery.

10. Engage non-profits, faith-based communities, and community coalitions to support people in treatment and recovery and to support family members in their efforts to support the person with OUD in the family.

11. Provide training and development of procedures for government staff to appropriately interact and provide social and other services to individuals with or in recovery from OUD, including reducing stigma.

12. Support stigma reduction efforts regarding treatment and support for persons with OUD, including reducing the stigma on effective treatment.

13. Create or support culturally appropriate services and programs for persons with OUD and any co-occurring SUD/MH conditions, including new Americans.

14. Create and/or support recovery high schools.

15. Hire or train behavioral health workers to provide or expand any of the services or supports listed above.

C. CONNECT PEOPLE WHO NEED HELP TO THE HELP THEY NEED (CONNECTIONS TO CARE)

Provide connections to care for people who have—or are at risk of developing—OUD and any co-occurring SUD/MH conditions through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, those that:

1. Ensure that health care providers are screening for OUD and other risk factors and know how to appropriately counsel and treat (or refer if necessary) a patient for OUD treatment.

2. Fund SBIRT programs to reduce the transition from use to disorders, including SBIRT services to pregnant women who are uninsured or not eligible for Medicaid.

3. Provide training and long-term implementation of SBIRT in key systems (health, schools, colleges, criminal justice, and probation), with a focus on youth and young adults when transition from misuse to opioid disorder is common.

4. Purchase automated versions of SBIRT and support ongoing costs of the technology.

5. Expand services such as navigators and on-call teams to begin MAT in hospital emergency departments.

6. Provide training for emergency room personnel treating opioid overdose patients on post-discharge planning, including community referrals for MAT, recovery case management or support services.

7. Support hospital programs that transition persons with OUD and any co-occurring SUD/MH conditions, or persons who have experienced an opioid overdose, into clinically appropriate follow-up care through a bridge clinic or similar approach.

8. Support crisis stabilization centers that serve as an alternative to hospital emergency departments for persons with OUD and any co-occurring SUD/MH conditions or persons that have experienced an opioid overdose.

9. Support the work of Emergency Medical Systems, including peer support specialists, to connect individuals to treatment or other appropriate services following an opioid overdose or other opioid-related adverse event.

10. Provide funding for peer support specialists or recovery coaches in emergency departments, detox facilities, recovery centers, recovery housing, or similar settings; offer services, supports, or connections to care to persons with OUD and any co-occurring SUD/MH conditions or to persons who have experienced an opioid overdose.

11. Expand warm hand-off services to transition to recovery services.

12. Create or support school-based contacts that parents can engage with to seek immediate treatment services for their child; and support prevention, intervention, treatment, and recovery programs focused on young people.

13. Develop and support best practices on addressing OUD in the workplace.

14. Support assistance programs for health care providers with OUD.

15. Engage non-profits and the faith community as a system to support outreach for treatment.

16. Support centralized call centers that provide information and connections to appropriate services and supports for persons with OUD and any co-occurring SUD/MH conditions.

D. ADDRESS THE NEEDS OF CRIMINAL JUSTICE-INVOLVED PERSONS

Address the needs of persons with OUD and any co-occurring SUD/MH conditions who are involved in, are at risk of becoming involved in, or are transitioning out of the criminal justice system through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, those that:

1. Support pre-arrest or pre-arraignment diversion and deflection strategies for persons with OUD and any co-occurring SUD/MH conditions, including established strategies such as:

    1. Self-referral strategies such as the Angel Programs or the Police Assisted Addiction Recovery Initiative ("*PAARI*");

    2. Active outreach strategies such as the Drug Abuse Response Team ("*DART*") model;

    3. "Naloxone Plus" strategies, which work to ensure that individuals who have received naloxone to reverse the effects of an overdose are then linked to treatment programs or other appropriate services;

    4. Officer prevention strategies, such as the Law Enforcement Assisted Diversion ("*LEAD*") model;

    5. Officer intervention strategies such as the Leon County, Florida Adult Civil Citation Network or the Chicago Westside Narcotics Diversion to Treatment Initiative; or

    6. Co-responder and/or alternative responder models to address OUD-related 911 calls with greater SUD expertise.

2. Support pre-trial services that connect individuals with OUD and any co-occurring SUD/MH conditions to evidence-informed treatment, including MAT, and related services.

3. Support treatment and recovery courts that provide evidence-based options for persons with OUD and any co-occurring SUD/MH conditions.

4. Provide evidence-informed treatment, including MAT, recovery support, harm reduction, or other appropriate services to individuals with OUD and any co-occurring SUD/MH conditions who are incarcerated in jail or prison.

5. Provide evidence-informed treatment, including MAT, recovery support, harm reduction, or other appropriate services to individuals with OUD and any co-occurring SUD/MH conditions who are leaving jail or prison or have recently left jail or prison, are on probation or parole, are under community corrections supervision, or are in re-entry programs or facilities.

6. Support critical time interventions ("*CTI*"), particularly for individuals living with dual-diagnosis OUD/serious mental illness, and services for individuals who face immediate risks and service needs and risks upon release from correctional settings.

7. Provide training on best practices for addressing the needs of criminal justice-involved persons with OUD and any co-occurring SUD/MH conditions to law enforcement, correctional, or judicial personnel or to providers of treatment, recovery, harm reduction, case management, or other services offered in connection with any of the strategies described in this section.

E. ADDRESS THE NEEDS OF PREGNANT OR PARENTING WOMEN AND THEIR FAMILIES, INCLUDING BABIES WITH NEONATAL ABSTINENCE SYNDROME

Address the needs of pregnant or parenting women with OUD and any co-occurring SUD/MH conditions, and the needs of their families, including babies with neonatal abstinence syndrome ("*NAS*"), through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, those that:

1. Support evidence-based or evidence-informed treatment, including MAT, recovery services and supports, and prevention services for pregnant women—or women who could become pregnant—who have OUD and any co-occurring SUD/MH conditions, and other measures to educate and provide support to families affected by Neonatal Abstinence Syndrome.

2. Expand comprehensive evidence-based treatment and recovery services, including MAT, for uninsured women with OUD and any co-occurring SUD/MH conditions for up to 12 months postpartum.

3. Provide training for obstetricians or other healthcare personnel who work with pregnant women and their families regarding treatment of OUD and any co-occurring SUD/MH conditions.

4. Expand comprehensive evidence-based treatment and recovery support for NAS babies; expand services for better continuum of care with infant-need dyad; and expand long-term treatment and services for medical monitoring of NAS babies and their families.

5. Provide training to health care providers who work with pregnant or parenting women on best practices for compliance with federal requirements that children born with NAS get referred to appropriate services and receive a plan of safe care.

6. Provide child and family supports for parenting women with OUD and any co-occurring SUD/MH conditions.

7. Provide enhanced family support and child care services for parents with OUD and any co-occurring SUD/MH conditions.

8. Provide enhanced support for children and family members suffering trauma as a result of addiction in the family; and offer trauma-informed behavioral health treatment for adverse childhood events.

9. Offer home-based wrap-around services to persons with OUD and any co-occurring SUD/MH conditions, including, but not limited to, parent skills training.

10. Provide support for Children's Services—Fund additional positions and services, including supportive housing and other residential services, relating to children being removed from the home and/or placed in foster care due to custodial opioid use.

PART TWO: PREVENTION

F. PREVENT OVER-PRESCRIBING AND ENSURE APPROPRIATE PRESCRIBING AND DISPENSING OF OPIOIDS

Support efforts to prevent over-prescribing and ensure appropriate prescribing and dispensing of opioids through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, the following:

1. Funding medical provider education and outreach regarding best prescribing practices for opioids consistent with the Guidelines for Prescribing Opioids for Chronic Pain from the U.S. Centers for Disease Control and Prevention, including providers at hospitals (academic detailing).

2. Training for health care providers regarding safe and responsible opioid prescribing, dosing, and tapering patients off opioids.

3. Continuing Medical Education (CME) on appropriate prescribing of opioids.

4. Providing Support for non-opioid pain treatment alternatives, including training providers to offer or refer to multi-modal, evidence-informed treatment of pain.

5. Supporting enhancements or improvements to Prescription Drug Monitoring Programs ("*PDMPs*"), including, but not limited to, improvements that:

1. Increase the number of prescribers using PDMPs;

2. Improve point-of-care decision-making by increasing the quantity, quality, or format of data available to prescribers using PDMPs, by improving the interface that prescribers use to access PDMP data, or both; or

3. Enable states to use PDMP data in support of surveillance or intervention strategies, including MAT referrals and follow-up for individuals identified within PDMP data as likely to experience OUD in a manner that complies with all relevant privacy and security laws and rules.

6. Ensuring PDMPs incorporate available overdose/naloxone deployment data, including the United States Department of Transportation's Emergency Medical Technician overdose database in a manner that complies with all relevant privacy and security laws and rules.

7. Increasing electronic prescribing to prevent diversion or forgery.

8. Educating dispensers on appropriate opioid dispensing.

G. PREVENT MISUSE OF OPIOIDS

Support efforts to discourage or prevent misuse of opioids through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, the following:

1. Funding media campaigns to prevent opioid misuse.

2. Corrective advertising or affirmative public education campaigns based on evidence.

3. Public education relating to drug disposal.

4. Drug take-back disposal or destruction programs.

5. Funding community anti-drug coalitions that engage in drug prevention efforts.

6. Supporting community coalitions in implementing evidence-informed prevention, such as reduced social access and physical access, stigma reduction—including staffing, educational campaigns, support for people in treatment or recovery, or training of coalitions in evidence-informed implementation, including the Strategic Prevention Framework developed by the U.S. Substance Abuse and Mental Health Services Administration ("*SAMHSA*").

7. Engaging non-profits and faith-based communities as systems to support prevention.

8. Funding evidence-based prevention programs in schools or evidence-informed school and community education programs and campaigns for students, families, school employees, school athletic programs, parent-teacher and student associations, and others.

9. School-based or youth-focused programs or strategies that have demonstrated effectiveness in preventing drug misuse and seem likely to be effective in preventing the uptake and use of opioids.

10. Create or support community-based education or intervention services for families, youth, and adolescents at risk for OUD and any co-occurring SUD/MH conditions.

11. Support evidence-informed programs or curricula to address mental health needs of young people who may be at risk of misusing opioids or other drugs, including emotional modulation and resilience skills.

12. Support greater access to mental health services and supports for young people, including services and supports provided by school nurses, behavioral health workers or other school staff, to address mental health needs in young people that (when not properly addressed) increase the risk of opioid or another drug misuse.

H. PREVENT OVERDOSE DEATHS AND OTHER HARMS (HARM REDUCTION)

Support efforts to prevent or reduce overdose deaths or other opioid-related harms through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, the following:

1. Increased availability and distribution of naloxone and other drugs that treat overdoses for first responders, overdose patients, individuals with OUD and their friends and family members, schools, community navigators and outreach workers, persons being released from jail or prison, or other members of the general public.

2. Public health entities providing free naloxone to anyone in the community.

3. Training and education regarding naloxone and other drugs that treat overdoses for first responders, overdose patients, patients taking opioids, families, schools, community support groups, and other members of the general public.

4. Enabling school nurses and other school staff to respond to opioid overdoses, and provide them with naloxone, training, and support.

5. Expanding, improving, or developing data tracking software and applications for overdoses/naloxone revivals.

6. Public education relating to emergency responses to overdoses.

7. Public education relating to immunity and Good Samaritan laws.

8. Educating first responders regarding the existence and operation of immunity and Good Samaritan laws.

9. Syringe service programs and other evidence-informed programs to reduce harms associated with intravenous drug use, including supplies, staffing, space, peer support services, referrals to treatment, fentanyl checking, connections to care, and the full range of harm reduction and treatment services provided by these programs.

10. Expanding access to testing and treatment for infectious diseases such as HIV and Hepatitis C resulting from intravenous opioid use.

11. Supporting mobile units that offer or provide referrals to harm reduction services, treatment, recovery supports, health care, or other appropriate services to persons that use opioids or persons with OUD and any co-occurring SUD/MH conditions.

12. Providing training in harm reduction strategies to health care providers, students, peer recovery coaches, recovery outreach specialists, or other professionals that provide care to persons who use opioids or persons with OUD and any co-occurring SUD/MH conditions.

13. Supporting screening for fentanyl in routine clinical toxicology testing.

PART THREE: OTHER STRATEGIES

I. FIRST RESPONDERS

In addition to items in section C, D and H relating to first responders, support the following:

1. Education of law enforcement or other first responders regarding appropriate practices and precautions when dealing with fentanyl or other drugs.

2. Provision of wellness and support services for first responders and others who experience secondary trauma associated with opioid-related emergency events.

J. LEADERSHIP, PLANNING AND COORDINATION

Support efforts to provide leadership, planning, coordination, facilitations, training and technical assistance to abate the opioid epidemic through activities, programs, or strategies that may include, but are not limited to, the following:

1. Statewide, regional, local or community regional planning to identify root causes of addiction and overdose, goals for reducing harms related to the opioid epidemic, and areas and populations with the greatest needs for treatment

intervention services, and to support training and technical assistance and other strategies to abate the opioid epidemic described in this opioid abatement strategy list.

2. A dashboard to (a) share reports, recommendations, or plans to spend opioid settlement funds; (b) to show how opioid settlement funds have been spent; (c) to report program or strategy outcomes; or (d) to track, share or visualize key opioid- or health-related indicators and supports as identified through collaborative statewide, regional, local or community processes.

3. Invest in infrastructure or staffing at government or not-for-profit agencies to support collaborative, cross-system coordination with the purpose of preventing overprescribing, opioid misuse, or opioid overdoses, treating those with OUD and any co-occurring SUD/MH conditions, supporting them in treatment or recovery, connecting them to care, or implementing other strategies to abate the opioid epidemic described in this opioid abatement strategy list.

4. Provide resources to staff government oversight and management of opioid abatement programs.

K. TRAINING

In addition to the training referred to throughout this document, support training to abate the opioid epidemic through activities, programs, or strategies that may include, but are not limited to, those that:

1. Provide funding for staff training or networking programs and services to improve the capability of government, community, and not-for-profit entities to abate the opioid crisis.

2. Support infrastructure and staffing for collaborative cross-system coordination to prevent opioid misuse, prevent overdoses, and treat those with OUD and any co-occurring SUD/MH conditions, or implement other strategies to abate the opioid epidemic described in this opioid abatement strategy list (*e.g.*, health care, primary care, pharmacies, PDMPs, etc.).

L. RESEARCH

Support opioid abatement research that may include, but is not limited to, the following:

1. Monitoring, surveillance, data collection and evaluation of programs and strategies described in this opioid abatement strategy list.

2. Research non-opioid treatment of chronic pain.

3. Research on improved service delivery for modalities such as SBIRT that demonstrate promising but mixed results in populations vulnerable to opioid use disorders.

4. Research on novel harm reduction and prevention efforts such as the provision of fentanyl test strips.

5. Research on innovative supply-side enforcement efforts such as improved detection of mail-based delivery of synthetic opioids.

6. Expanded research on swift/certain/fair models to reduce and deter opioid misuse within criminal justice populations that build upon promising approaches used to address other substances (*e.g.*, Hawaii HOPE and Dakota 24/7).

7. Epidemiological surveillance of OUD-related behaviors in critical populations, including individuals entering the criminal justice system, including, but not limited to approaches modeled on the Arrestee Drug Abuse Monitoring ("*ADAM*") system.

8. Qualitative and quantitative research regarding public health risks and harm reduction opportunities within illicit drug markets, including surveys of market participants who sell or distribute illicit opioids.

9. Geospatial analysis of access barriers to MAT and their association with treatment engagement and treatment outcomes.

EXHIBIT F

List of States and Overall Allocation Percentages

Alabama	1.6419290312%
Alaska	0.2584550539%
American Samoa	0.0174042885%
Arizona	2.3755949882%
Arkansas	0.9663486633%
California	9.9213830698%
Colorado	1.6616291219%
Connecticut	1.3343523420%
Delaware	0.4900019063%
District of Columbia	0.2048876457%
Florida	7.0259134409%
Georgia	2.7882080114%
Guam	0.0509264160%
Hawaii	0.3418358185%
Idaho	0.5254331620%
Illinois	3.3263363702%
Indiana	2.2168933059%
Iowa	0.7579283477%
Kansas	0.8042000625%
Kentucky	2.0929730531%
Louisiana	1.5154431983%
Maine	0.5613880586%
Maryland	2.1106090494%
Massachusetts	2.3035761083%
Michigan	3.4020234989%
Minnesota	1.2972597706%
Mississippi	0.8898883053%
Missouri	2.0056475170%
Montana	0.3421667920%
N. Mariana Islands	0.0185877315%
Nebraska	0.4291907949%
Nevada	1.2486754235%
New Hampshire	0.6258752503%
New Jersey	2.7551354545%
New Mexico	0.8557238713%
New York	5.3903813405%

North Carolina	3.2502525994%
North Dakota	0.1858703224%
Ohio	4.3567051408%
Oklahoma	1.5831626090%
Oregon	1.4236951885%
Pennsylvania	4.5882419559%
Puerto Rico	0.7263201134%
Rhode Island	0.4895626814%
South Carolina	1.5834654145%
South Dakota	0.2169945907%
Tennessee	2.6881474977%
Texas	6.2932157196%
Utah	1.1889437113%
Vermont	0.2844241374%
Virgin Islands	0.0340410553%
Virginia	2.2801150757%
Washington	2.3189040182%
Wisconsin	1.7582560561%
Wyoming	0.1954758491%

EXHIBIT G

Subdivisions Eligible to Receive Direct Allocations from the Subdivision Fund and Default Subdivision Fund Allocation Percentages

The Subdivisions set forth on this Exhibit G are eligible to receive direct allocations from the Subdivision Fund, if such Subdivisions are otherwise eligible to receive such funds under this Agreement. By default, the Subdivisions set forth on this Exhibit G shall include: (1) all Litigating Subdivisions that are General Purpose Governments; (2) all counties and parishes in States with functional counties or parishes; (3) all Subdivisions that are the highest level of General Purpose Government in States without functional counties or parishes; and (4) all other Subdivisions that are General Purpose Governments with a population of 10,000 or greater. A State may elect to add any additional Subdivisions to this Exhibit G at any time prior to the Initial Participation Date.

Immediately upon the effectiveness of any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by Section V.D.3 (or upon the effectiveness of an amendment to any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by Section V.D.3) that addresses allocation from the Subdivision Fund, whether before or after the Initial Participation Date, this Exhibit G will automatically be amended to reflect the allocation from the Subdivision Fund pursuant to the State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by Section V.D.3.

For the avoidance of doubt, inclusion on this Exhibit G shall not create any claim for any amount of the Settlement Fund, and no such amounts shall be allocated or distributed to any Subdivision included herein if such Subdivision does not otherwise meet all requirements to receive any such funds pursuant to this Agreement.

The Parties recognize the benefits of remediation funds reaching all communities, including through direct payments from the Subdivision Fund. However, to promote efficiency in the use of such funds and avoid administratively-burdensome disbursements that would be too small to add a meaningful abatement response, certain Subdivisions do not receive a direct allocation from the Subdivision Fund. However, such Subdivisions will benefit from Opioid Remediation in their community, and are eligible to receive direct benefits from the Abatement Accounts Fund in their State. All settlement funds, whether allocated to a Settling State, an Abatement Accounts Fund or a Subdivision listed on this Exhibit G can be used for Opioid Remediation in communities not listed herein.

As provided by Section V.D.4.c, the Allocation Percentages shown below apply to distribution of each Settling State's Subdivision Fund in the absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust. The allocation that would have otherwise gone to General Purpose Government Subdivisions not listed below as receiving a direct allocation shall be (1) directed to the county or parish in which such Subdivision is located in Settling States with functional counties or parishes if the relevant county or parish is a Participating Subdivision or (2) to the highest-level General Purpose Government in which such Subdivision is located in Settling States without functional counties or parishes if the relevant highest-level General

Purpose Government is a Participating Subdivision. Where the relevant county, parish or highest-level General Purpose Government is not a Participating Subdivision, allocations of General Purpose Subdivisions not listed below as eligible to become Participating Subdivisions shall be allocated pursuant to Section VII.I. The redirecting of funds described in this paragraph is intended to promote the efficient use of Opioid Remediation funds while keeping, where possible, local control of the distribution of those funds.

Allocations are subject to change pursuant to a State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution.

Subdivisions with Consolidated Allocations - Qualified Subdivisions Only

State ID	Qualifying Subdivision	Consolidated State Allocation
AL1	Abbeville City, Alabama	0.0667119585%
AL2	Alabaster City, Alabama	0.6171889697%
AL3	Albertville City, Alabama	0.3733736921%
AL4	Alexander City, Alabama	0.3851486869%
AL5	Anniston City, Alabama	0.9944963610%
AL6	Arab City, Alabama	0.2389903171%
AL7	Argo Town, Alabama	0.0297239135%
AL8	Ashland Town, Alabama	0.0484665799%
AL9	Ashville City, Alabama	0.0223377334%
AL10	Athens City, Alabama	0.4343221616%
AL11	Attalla City, Alabama	0.2042660128%
AL12	Auburn City, Alabama	0.6130747449%
AL13	Autauga County, Alabama	0.3128274268%
AL14	Baldwin County, Alabama	2.0634748791%
AL15	Barbour County, Alabama	0.0903480172%
AL16	Berry Town, Alabama	0.0255807640%
AL17	Bessemer City, Alabama	0.7109947981%
AL18	Bibb County, Alabama	0.4085288902%
AL19	Birmingham City, Alabama	5.1951777198%
AL20	Blount County, Alabama	0.9234442662%
AL21	Boaz City, Alabama	0.2060136530%
AL22	Brent City, Alabama	0.0773896125%
AL23	Bridgeport City, Alabama	0.0018784682%
AL24	Brookwood Town, Alabama	0.0086489962%
AL25	Brundidge City, Alabama	0.0135311792%
AL26	Bullock County, Alabama	0.0796915277%
AL27	Butler County, Alabama	0.1018481869%
AL28	Butler Town, Alabama	0.0667162698%
AL29	Calera City, Alabama	0.3019414983%
AL30	Calhoun County, Alabama	0.9063882548%
AL31	Camp Hill Town, Alabama	0.0075417001%
AL32	Carbon Hill City, Alabama	0.1157840003%
AL33	Cedar Bluff Town, Alabama	0.0710934048%
AL34	Center Point City, Alabama	0.0133238453%
AL35	Centre City, Alabama	0.1794085265%
AL36	Centreville City, Alabama	0.0284520830%
AL37	Chambers County, Alabama	0.5294659792%
AL38	Chelsea City, Alabama	0.0979008483%
AL39	Cherokee County, Alabama	0.3783571512%
AL40	Cherokee Town, Alabama	0.0103977337%
AL41	Chickasaw City, Alabama	0.1001322936%
AL42	Chilton County, Alabama	0.8173656065%
AL43	Choctaw County, Alabama	0.1561299913%
AL44	Clanton City, Alabama	0.2095674884%
AL45	Clarke County, Alabama	0.2981268690%

AL46	Clay County, Alabama	0.2055803292%
AL47	Cleburne County, Alabama	0.2547084960%
AL48	Cleveland Town, Alabama	0.0158272938%
AL49	Coffee County, Alabama	0.3871019364%
AL50	Colbert County, Alabama	0.3952915058%
AL51	Conecuh County, Alabama	0.1917624100%
AL52	Coosa County, Alabama	0.1512040683%
AL53	Cordova City, Alabama	0.1187316683%
AL54	Covington County, Alabama	0.5672964503%
AL55	Crenshaw County, Alabama	0.1784911624%
AL56	Cullman City, Alabama	0.6679011044%
AL57	Cullman County, Alabama	1.1134158448%
AL58	Dadeville City, Alabama	0.0300245280%
AL59	Dale County, Alabama	0.3019563918%
AL60	Daleville City, Alabama	0.0962526030%
AL61	Dallas County, Alabama	0.2567973552%
AL62	Daphne City, Alabama	0.3989058561%
AL63	Dauphin Island Town, Alabama	0.0572637276%
AL64	De Kalb County, Alabama	0.4973559628%
AL65	Decatur City, Alabama	2.3386961003%
AL66	Demopolis City, Alabama	0.1816852795%
AL67	Dora City, Alabama	0.1147227959%
AL68	Dothan City, Alabama	1.3536717998%
AL69	Double Springs Town, Alabama	0.0996372007%
AL70	Douglas Town, Alabama	0.0012077099%
AL71	Elmore County, Alabama	0.8969718491%
AL72	Enterprise City, Alabama	0.4127585791%
AL73	Escambia County, Alabama	1.1167843731%
AL74	Etowah County, Alabama	1.2766481766%
AL75	Eufaula City, Alabama	0.2639455521%
AL76	Evergreen City, Alabama	0.0514630047%
AL77	Fairfield City, Alabama	0.1452503338%
AL78	Fairhope City, Alabama	0.2772141345%
AL79	Faunsdale Town, Alabama	0.0003422380%
AL80	Fayette City, Alabama	0.0978658877%
AL81	Fayette County, Alabama	0.1722889409%
AL82	Florence City, Alabama	1.0811433319%
AL83	Foley City, Alabama	0.4270075488%
AL84	Fort Deposit Town, Alabama	0.0064072822%
AL85	Fort Payne City, Alabama	0.7227097485%
AL86	Franklin County, Alabama	0.3576596677%
AL87	Fultondale City, Alabama	0.1183265638%
AL88	Gadsden City, Alabama	1.0385843165%
AL89	Gardendale City, Alabama	0.2060359149%
AL90	Geneva City, Alabama	0.0824269236%
AL91	Geneva County, Alabama	0.2739977555%
AL92	Georgiana Town, Alabama	0.0227624346%
AL93	Geraldine Town, Alabama	0.0136718056%
AL94	Gilbertown, Alabama	0.0025025078%

AL95	Grant Town, Alabama	0.0211355106%
AL96	Graysville City, Alabama	0.0457358873%
AL97	Greene County, Alabama	0.0875741333%
AL98	Greensboro City, Alabama	0.0309843779%
AL99	Greenville City, Alabama	0.2124811365%
AL100	Guin City, Alabama	0.0314779814%
AL101	Gulf Shores City, Alabama	0.6056928761%
AL102	Guntersville City, Alabama	0.3155832033%
AL103	Gurley Town, Alabama	0.0093323748%
AL104	Hale County, Alabama	0.1637537628%
AL105	Haleyville City, Alabama	0.1770448423%
AL106	Hamilton City, Alabama	0.1121404116%
AL107	Hammondville Town, Alabama	0.0060874629%
AL108	Hartselle City, Alabama	0.0789440285%
AL109	Headland City, Alabama	0.0779554889%
AL110	Helena City, Alabama	0.1730779069%
AL111	Henagar City, Alabama	0.0426121618%
AL112	Henry County, Alabama	0.1009958841%
AL113	Homewood City, Alabama	0.4850077231%
AL114	Hoover City, Alabama	1.7195559976%
AL115	Houston County, Alabama	0.6936619236%
AL116	Hueytown City, Alabama	0.2414165543%
AL117	Huntsville City, Alabama	3.9595244225%
AL118	Irondale City, Alabama	0.2105232622%
AL119	Jackson County, Alabama	0.1962652779%
AL120	Jacksonville City, Alabama	0.3105081880%
AL121	Jasper City, Alabama	1.7503666697%
AL122	Jefferson County, Alabama	6.8382172586%
AL123	Killen Town, Alabama	0.0227596127%
AL124	Lamar County, Alabama	0.2021296511%
AL125	Lanett City, Alabama	0.1589197878%
AL126	Lauderdale County, Alabama	0.5802461540%
AL127	Lawrence County, Alabama	0.5631404452%
AL128	Lee County, Alabama	0.4246557010%
AL129	Leeds City, Alabama	0.1861377445%
AL130	Leesburg Town, Alabama	0.0238219145%
AL131	Leighton Town, Alabama	0.0070110196%
AL132	Level Plains Town, Alabama	0.0043528350%
AL133	Limestone County, Alabama	0.7224429188%
AL134	Lincoln City, Alabama	0.2292674962%
AL135	Linden City, Alabama	0.0213299890%
AL136	Locust Fork Town, Alabama	0.0048521608%
AL137	Louisville Town, Alabama	0.0057506336%
AL138	Lowndes County, Alabama	0.0861816651%
AL139	Luverne City, Alabama	0.0190236841%
AL140	Macon County, Alabama	0.1694431760%
AL141	Madison City, Alabama	0.5846219564%
AL142	Madison County, Alabama	1.6293910926%
AL143	Marengo County, Alabama	0.0618303242%

AL144	Marion City, Alabama	0.0292415194%
AL145	Marion County, Alabama	0.2768266672%
AL146	Marshall County, Alabama	0.9207690717%
AL147	McKenzie Town, Alabama	0.0054696942%
AL148	Midfield City, Alabama	0.0004832564%
AL149	Millbrook City, Alabama	0.3073353922%
AL150	Mobile City, Alabama	4.0071939625%
AL151	Mobile County, Alabama	3.4791001492%
AL152	Monroe County, Alabama	0.2337315625%
AL153	Monroeville City, Alabama	0.1318467688%
AL154	Montgomery City, Alabama	2.2065641592%
AL155	Montgomery County, Alabama	1.2171333286%
AL156	Moody City, Alabama	0.0449529570%
AL157	Morgan County, Alabama	0.3895218242%
AL158	Moulton City, Alabama	0.1681814574%
AL159	Mountain Brook City, Alabama	0.4426545523%
AL160	Munford Town, Alabama	0.0300193545%
AL161	Muscle Shoals City, Alabama	0.3330834343%
AL162	Nauvoo Town, Alabama	0.0232233507%
AL163	New Hope City, Alabama	0.0162383556%
AL164	Northport City, Alabama	0.5266238986%
AL165	Oakman Town, Alabama	0.0520189259%
AL166	Oneonta City, Alabama	0.3357228843%
AL167	Opelika City, Alabama	0.6661958717%
AL168	Opp City, Alabama	0.1150332087%
AL169	Orange Beach City, Alabama	0.3652233162%
AL170	Oxford City, Alabama	0.4374960548%
AL171	Ozark City, Alabama	0.3662502655%
AL172	Parrish Town, Alabama	0.1450906593%
AL173	Pelham City, Alabama	0.8534195126%
AL174	Pell City, Alabama	0.5517832536%
AL175	Perry County, Alabama	0.0631687837%
AL176	Phenix City, Alabama	0.7771409586%
AL177	Pickens County, Alabama	0.3558519831%
AL178	Piedmont City, Alabama	0.1781464160%
AL179	Pike County, Alabama	0.0368936669%
AL180	Pike Road Town, Alabama	0.0143829333%
AL181	Pleasant Grove City, Alabama	0.0641682975%
AL182	Powell Town, Alabama	0.0065863967%
AL183	Prattville City, Alabama	0.7490442043%
AL184	Priceville Town, Alabama	0.0151182042%
AL185	Prichard City, Alabama	0.1366181125%
AL186	Ragland Town, Alabama	0.0188691047%
AL187	Rainbow City, Alabama	0.1671141388%
AL188	Rainsville City, Alabama	0.2336182932%
AL189	Randolph County, Alabama	0.3557811211%
AL190	Red Bay City, Alabama	0.0779028128%
AL191	Robertsdale City, Alabama	0.1063320852%
AL192	Rockford Town, Alabama	0.0073077147%

AL193	Russell County, Alabama	0.2115303795%
AL194	Russellville City, Alabama	0.3934484686%
AL195	Saraland City, Alabama	0.3084999108%
AL196	Satsuma City, Alabama	0.0777247957%
AL197	Scottsboro City, Alabama	0.8238374013%
AL198	Selma City, Alabama	0.3277085100%
AL199	Sheffield City, Alabama	0.1998144101%
AL200	Shelby County, Alabama	2.0952362298%
AL201	Sipsey Town, Alabama	0.0466668907%
AL202	Slocomb City, Alabama	0.0549263030%
AL203	Spanish Fort City, Alabama	0.0364976554%
AL204	Springville City, Alabama	0.0717767051%
AL205	St Clair County, Alabama	1.2885695986%
AL206	Sumiton City, Alabama	0.2887687049%
AL207	Sumter County, Alabama	0.1466740785%
AL208	Sweet Water Town, Alabama	0.0003724954%
AL209	Sylacauga City, Alabama	0.2865998126%
AL210	Talladega City, Alabama	0.2833254271%
AL211	Talladega County, Alabama	0.7605670279%
AL212	Tallapoosa County, Alabama	0.2417311217%
AL213	Tarrant City, Alabama	0.1142189236%
AL214	Thomasville City, Alabama	0.1099082609%
AL215	Troy City, Alabama	0.4075231055%
AL216	Trussville City, Alabama	0.3035362052%
AL217	Tuscaloosa City, Alabama	2.4225445737%
AL218	Tuscaloosa County, Alabama	1.2570515614%
AL219	Tuscumbia City, Alabama	0.1046901892%
AL220	Tuskegee City, Alabama	0.1139634601%
AL221	Union Springs City, Alabama	0.0525288339%
AL222	Uniontown, Alabama	0.0225281356%
AL223	Vance Town, Alabama	0.0119552851%
AL224	Vernon City, Alabama	0.0393683473%
AL225	Vestavia Hills City, Alabama	0.3828440282%
AL226	Walker County, Alabama	1.8171292663%
AL227	Washington County, Alabama	0.2003164794%
AL228	Weaver City, Alabama	0.0524883078%
AL229	West Blocton Town, Alabama	0.0502179042%
AL230	Wilcox County, Alabama	0.1091455545%
AL231	Winfield City, Alabama	0.2361910358%
AL232	Winston County, Alabama	0.2200911901%
AL233	Woodville Town, Alabama	0.0005726961%
AL234	Yellow Bluff Town, Alabama	0.0036386502%

AK1	Anchorage Municipality, Alaska	47.6578000000%
AK2	Fairbanks City, Alaska	5.1226000000%
AK3	Fairbanks North Star Borough, Alaska	10.9627000000%
AK4	Juneau City and Borough, Alaska	5.2324000000%
AK5	Kenai Peninsula Borough, Alaska	9.4922000000%
AK6	Ketchikan Gateway Borough, Alaska	2.2406000000%
AK7	Kodiak Island Borough, Alaska	2.1839000000%
AK8	Matanuska-Susitna Borough, Alaska	15.4726000000%
AK9	Wasilla City, Alaska	1.6351000000%

AZ1	Apache County, Arizona	0.3907470000%
AZ2	Apache Junction City, Arizona	0.2201340000%
AZ3	Avondale City, Arizona	0.5677140000%
AZ4	Benson City, Arizona	0.0652960000%
AZ5	Bisbee City, Arizona	0.0643685000%
AZ6	Buckeye City, Arizona	0.2664780000%
AZ7	Bullhead City, Arizona	0.6416380000%
AZ8	Camp Verde Town, Arizona	0.0416227000%
AZ9	Carefree Town, Arizona	0.0231720000%
AZ10	Casa Grande City, Arizona	0.2125144000%
AZ11	Cave Creek Town, Arizona	0.0347580000%
AZ12	Chandler City, Arizona	1.6567980000%
AZ13	Chino Valley Town, Arizona	0.0291788000%
AZ14	Clarkdale Town, Arizona	0.0308952000%
AZ15	Clifton Town, Arizona	0.0102870000%
AZ16	Cochise County, Arizona	1.1773685000%
AZ17	Coconino County, Arizona	1.2011808000%
AZ18	Colorado City Town, Arizona	0.0298778000%
AZ19	Coolidge City, Arizona	0.0644448000%
AZ20	Cottonwood City, Arizona	0.2098299000%
AZ21	Dewey-Humboldt Town, Arizona	0.0660814000%
AZ22	Douglas City, Arizona	0.1565620000%
AZ23	Duncan Town, Arizona	0.0002520000%
AZ24	Eagar Town, Arizona	0.1425540000%
AZ25	El Mirage City, Arizona	0.2259270000%
AZ26	Eloy City, Arizona	1.3418328000%
AZ27	Flagstaff City, Arizona	0.3114360000%
AZ28	Florence Town, Arizona	0.0456484000%
AZ29	Fountain Hills Town, Arizona	0.0984810000%
AZ30	Fredonia Town, Arizona	0.0052328000%
AZ31	Gila Bend Town, Arizona	0.0173790000%
AZ32	Gila County, Arizona	0.7780446000%
AZ33	Gilbert Town, Arizona	0.9906030000%
AZ34	Glendale City, Arizona	1.5235590000%
AZ35	Globe City, Arizona	0.1168266000%
AZ36	Goodyear City, Arizona	0.4402680000%
AZ37	Graham County, Arizona	0.4476494000%
AZ38	Greenlee County, Arizona	0.0794610000%
AZ39	Guadalupe Town, Arizona	0.0000000000%
AZ40	Hayden Town, Arizona	0.0263802000%
AZ41	Holbrook City, Arizona	0.0575625000%
AZ42	Huachuca City Town, Arizona	0.0168805000%
AZ43	Jerome Town, Arizona	0.0012873000%
AZ44	Kearny Town, Arizona	0.0107408000%
AZ45	Kingman City, Arizona	0.4853918000%
AZ46	La Paz County, Arizona	0.2670171000%
AZ47	Lake Havasu City, Arizona	0.6793526000%
AZ48	Litchfield Park City, Arizona	0.0231720000%
AZ49	Mammoth Town, Arizona	0.0061376000%

AZ50	Marana Town, Arizona	0.3841282000%
AZ51	Maricopa City, Arizona	0.1047228000%
AZ52	Maricopa County, Arizona	29.8513290000%
AZ53	Mesa City, Arizona	3.5105580000%
AZ54	Miami Town, Arizona	0.0309482000%
AZ55	Mohave County, Arizona	3.0617398000%
AZ56	Navajo County, Arizona	1.0789515000%
AZ57	Nogales City, Arizona	0.0834350000%
AZ58	Oro Valley Town, Arizona	0.3207284000%
AZ59	Page City, Arizona	0.0575608000%
AZ60	Paradise Valley Town, Arizona	0.1969620000%
AZ61	Parker Town, Arizona	0.0156219000%
AZ62	Patagonia Town, Arizona	0.0024790000%
AZ63	Payson Town, Arizona	0.1846614000%
AZ64	Peoria City, Arizona	0.8747430000%
AZ65	Phoenix City, Arizona	12.3275040000%
AZ66	Pima County, Arizona	13.4612693000%
AZ67	Pima Town, Arizona	0.0159618000%
AZ68	Pinal County, Arizona	2.0334636000%
AZ69	Pinetop-Lakeside Town, Arizona	0.0729125000%
AZ70	Prescott City, Arizona	0.5917289000%
AZ71	Prescott Valley Town, Arizona	0.3471419000%
AZ72	Quartzsite Town, Arizona	0.0183911000%
AZ73	Queen Creek Town, Arizona	0.0637230000%
AZ74	Safford City, Arizona	0.1929077000%
AZ75	Sahuarita Town, Arizona	0.1510407000%
AZ76	San Luis City, Arizona	0.0963840000%
AZ77	Santa Cruz County, Arizona	0.2840860000%
AZ78	Scottsdale City, Arizona	2.3114070000%
AZ79	Sedona City, Arizona	0.0690392000%
AZ80	Show Low City, Arizona	0.1441365000%
AZ81	Sierra Vista City, Arizona	0.3084865000%
AZ82	Snowflake Town, Arizona	0.0451290000%
AZ83	Somerton City, Arizona	0.0449792000%
AZ84	South Tucson City, Arizona	0.0578057000%
AZ85	Springerville Town, Arizona	0.0740370000%
AZ86	St. Johns City, Arizona	0.0826620000%
AZ87	Star Valley Town, Arizona	0.0039970000%
AZ88	Superior Town, Arizona	0.0168784000%
AZ89	Surprise City, Arizona	0.5677140000%
AZ90	Taylor Town, Arizona	0.0411380000%
AZ91	Tempe City, Arizona	1.8943110000%
AZ92	Thatcher Town, Arizona	0.0624092000%
AZ93	Tolleson City, Arizona	0.1564110000%
AZ94	Tombstone City, Arizona	0.0215180000%
AZ95	Tucson City, Arizona	4.2720277000%
AZ96	Tusayan Town, Arizona	0.0113096000%
AZ97	Wellton Town, Arizona	0.0122488000%
AZ98	Wickenburg Town, Arizona	0.0579300000%

AZ99	Willcox City, Arizona	0.0443345000%
AZ100	Williams City, Arizona	0.0324096000%
AZ101	Winkelman Town, Arizona	0.0011420000%
AZ102	Winslow City, Arizona	0.0950165000%
AZ103	Yavapai County, Arizona	2.9740921000%
AZ104	Youngtown, Arizona	0.0289650000%
AZ105	Yuma City, Arizona	0.5285056000%
AZ106	Yuma County, Arizona	1.3258824000%

AR1	Adona City, Arkansas	0.0020790506%
AR2	Alexander City, Arkansas	0.0103476018%
AR3	Alicia Town, Arkansas	0.0002309579%
AR4	Allport Town, Arkansas	0.0026587350%
AR5	Alma City, Arkansas	0.1875236673%
AR6	Almyra Town, Arkansas	0.0010881066%
AR7	Alpena Town, Arkansas	0.0141319347%
AR8	Altheimer City, Arkansas	0.0071081808%
AR9	Altus City, Arkansas	0.0161149675%
AR10	Amagon Town, Arkansas	0.0016587759%
AR11	Amity City, Arkansas	0.0105947297%
AR12	Antoine Town, Arkansas	0.0010576270%
AR13	Arkadelphia City, Arkansas	0.2710593166%
AR14	Arkansas City, Arkansas	0.0026365550%
AR15	Arkansas County, Arkansas	0.2296669059%
AR16	Ash Flat City, Arkansas	0.0560964456%
AR17	Ashdown City, Arkansas	0.0210645360%
AR18	Ashley County, Arkansas	0.3024558569%
AR19	Atkins City, Arkansas	0.0507540769%
AR20	Aubrey Town, Arkansas	0.0021166850%
AR21	Augusta City, Arkansas	0.0134645321%
AR22	Austin City, Arkansas	0.0201747613%
AR23	Avoca Town, Arkansas	0.0030227727%
AR24	Bald Knob City, Arkansas	0.1048227005%
AR25	Banks Town, Arkansas	0.0006822846%
AR26	Barling City, Arkansas	0.1588678563%
AR27	Bassett Town, Arkansas	0.0011499243%
AR28	Batesville City, Arkansas	0.1318965785%
AR29	Bauxite Town, Arkansas	0.0049816222%
AR30	Baxter County, Arkansas	0.8761971230%
AR31	Bay City, Arkansas	0.0250493472%
AR32	Bearden City, Arkansas	0.0161101022%
AR33	Beaver Town, Arkansas	0.0051365958%
AR34	Beebe City, Arkansas	0.2412092213%
AR35	Beedeville Town, Arkansas	0.0018030172%
AR36	Bella Vista City, Arkansas	0.5136648745%
AR37	Bellefonte Town, Arkansas	0.0008435545%
AR38	Belleville City, Arkansas	0.0050880860%
AR39	Ben Lomond Town, Arkansas	0.0012499489%
AR40	Benton City, Arkansas	1.3762616667%
AR41	Benton County, Arkansas	2.1391978253%
AR42	Bentonville City, Arkansas	1.3212148347%
AR43	Bergman Town, Arkansas	0.0080191338%
AR44	Berryville City, Arkansas	0.1767673815%
AR45	Bethel Heights City, Arkansas	0.0550911920%
AR46	Big Flat Town, Arkansas	0.0005552148%
AR47	Bigelow Town, Arkansas	0.0028351731%
AR48	Biggers Town, Arkansas	0.0002571446%
AR49	Birdsong Town, Arkansas	0.0001210597%

AR50	Black Oak Town, Arkansas	0.0003079439%
AR51	Black Rock City, Arkansas	0.0020552966%
AR52	Black Springs Town, Arkansas	0.0007714338%
AR53	Blevins City, Arkansas	0.0042289340%
AR54	Blue Eye Town, Arkansas	0.0007084713%
AR55	Blue Mountain Town, Arkansas	0.0023457827%
AR56	Bluff City Town, Arkansas	0.0001956131%
AR57	Blytheville City, Arkansas	0.3444881956%
AR58	Bodcaw Town, Arkansas	0.0004892473%
AR59	Bonanza City, Arkansas	0.0271534397%
AR60	Bono City, Arkansas	0.0166311169%
AR61	Boone County, Arkansas	0.6844345049%
AR62	Booneville City, Arkansas	0.2395670446%
AR63	Bradford City, Arkansas	0.0196136795%
AR64	Bradley City, Arkansas	0.0127167093%
AR65	Bradley County, Arkansas	0.0903557767%
AR66	Branch City, Arkansas	0.0001595527%
AR67	Briarcliff City, Arkansas	0.0001841653%
AR68	Brinkley City, Arkansas	0.0788794288%
AR69	Brookland City, Arkansas	0.0336729211%
AR70	Bryant City, Arkansas	1.0536173112%
AR71	Buckner City, Arkansas	0.0065180504%
AR72	Bull Shoals City, Arkansas	0.0692543217%
AR73	Burdette Town, Arkansas	0.0001210597%
AR74	Cabot City, Arkansas	0.9626014299%
AR75	Caddo Valley Town, Arkansas	0.0447599031%
AR76	Caldwell Town, Arkansas	0.0042239256%
AR77	Cale Town, Arkansas	0.0007827384%
AR78	Calhoun County, Arkansas	0.1397959405%
AR79	Calico Rock City, Arkansas	0.0024459503%
AR80	Calion City, Arkansas	0.0029361993%
AR81	Camden City, Arkansas	0.4098542963%
AR82	Cammack Village City, Arkansas	0.0112054660%
AR83	Campbell Station City, Arkansas	0.0043090681%
AR84	Caraway City, Arkansas	0.0225855098%
AR85	Carlisle City, Arkansas	0.1468534652%
AR86	Carroll County, Arkansas	0.5928260605%
AR87	Carthage City, Arkansas	0.0016610654%
AR88	Casa Town, Arkansas	0.0015121018%
AR89	Cash Town, Arkansas	0.0012319187%
AR90	Caulksville Town, Arkansas	0.0006928738%
AR91	Cave City, Arkansas	0.0850463202%
AR92	Cave Springs City, Arkansas	0.0320796835%
AR93	Cedarville City, Arkansas	0.0178802072%
AR94	Centerton City, Arkansas	0.1131077079%
AR95	Central City Town, Arkansas	0.0174268772%
AR96	Charleston City, Arkansas	0.0410054775%
AR97	Cherokee Village City, Arkansas	0.2125413902%
AR98	Cherry Valley City, Arkansas	0.0081466329%

AR99	Chester Town, Arkansas	0.0004361585%
AR100	Chicot County, Arkansas	0.2832352637%
AR101	Chidester City, Arkansas	0.0007419559%
AR102	Clarendon City, Arkansas	0.0270484068%
AR103	Clark County, Arkansas	0.3342708117%
AR104	Clarksville City, Arkansas	0.2458837581%
AR105	Clay County, Arkansas	0.0488217003%
AR106	Cleburne County, Arkansas	0.3503158049%
AR107	Cleveland County, Arkansas	0.1143679597%
AR108	Clinton City, Arkansas	0.0824034689%
AR109	Coal Hill City, Arkansas	0.1328713526%
AR110	Colt City, Arkansas	0.0085205444%
AR111	Columbia County, Arkansas	0.0678054686%
AR112	Concord Town, Arkansas	0.0150785188%
AR113	Conway City, Arkansas	2.0922743015%
AR114	Conway County, Arkansas	0.5138971203%
AR115	Corning City, Arkansas	0.0191809554%
AR116	Cotter City, Arkansas	0.0233925747%
AR117	Cotton Plant City, Arkansas	0.0024986099%
AR118	Cove Town, Arkansas	0.0001777260%
AR119	Coy Town, Arkansas	0.0078196572%
AR120	Craighead County, Arkansas	0.9265189050%
AR121	Crawford County, Arkansas	0.9565887967%
AR122	Crawfordsville Town, Arkansas	0.0037229444%
AR123	Crittenden County, Arkansas	0.4875667723%
AR124	Cross County, Arkansas	0.3114968436%
AR125	Crossett City, Arkansas	0.2482926464%
AR126	Cushman City, Arkansas	0.0031235127%
AR127	Daisy Town, Arkansas	0.0019036142%
AR128	Dallas County, Arkansas	0.1170103816%
AR129	Damascus Town, Arkansas	0.0328833141%
AR130	Danville City, Arkansas	0.0554598088%
AR131	Dardanelle City, Arkansas	0.1270318663%
AR132	Datto Town, Arkansas	0.0002041989%
AR133	De Queen City, Arkansas	0.1825177187%
AR134	Decatur City, Arkansas	0.0461206088%
AR135	Delaplaine Town, Arkansas	0.0012409338%
AR136	Delight City, Arkansas	0.0019036142%
AR137	Dell Town, Arkansas	0.0049627334%
AR138	Denning Town, Arkansas	0.0066893371%
AR139	Dermott City, Arkansas	0.0098811069%
AR140	Des Arc City, Arkansas	0.0461902968%
AR141	Desha County, Arkansas	0.1880442527%
AR142	Dewitt City, Arkansas	0.0561472449%
AR143	Diamond City, Arkansas	0.0067481498%
AR144	Diaz City, Arkansas	0.0144799456%
AR145	Dierks City, Arkansas	0.0109843817%
AR146	Donaldson Town, Arkansas	0.0097288521%
AR147	Dover City, Arkansas	0.0357561215%

AR148	Drew County, Arkansas	0.4312385101%
AR149	Dumas City, Arkansas	0.0345209116%
AR150	Dyer City, Arkansas	0.0039248537%
AR151	Dyess Town, Arkansas	0.0004842389%
AR152	Earle City, Arkansas	0.0169920066%
AR153	East Camden Town, Arkansas	0.0077825952%
AR154	Edmondson Town, Arkansas	0.0080664988%
AR155	Egypt Town, Arkansas	0.0007186312%
AR156	El Dorado City, Arkansas	0.7549722601%
AR157	Elaine City, Arkansas	0.0061272536%
AR158	Elkins City, Arkansas	0.0584820092%
AR159	Elm Springs City, Arkansas	0.0169270407%
AR160	Emerson Town, Arkansas	0.0007712907%
AR161	Emmet City, Arkansas	0.0006732695%
AR162	England City, Arkansas	0.1277733929%
AR163	Enola Town, Arkansas	0.0166283981%
AR164	Etowah Town, Arkansas	0.0016945500%
AR165	Eudora City, Arkansas	0.0090127967%
AR166	Eureka Springs City, Arkansas	0.3891361972%
AR167	Evening Shade City, Arkansas	0.0112877465%
AR168	Everton Town, Arkansas	0.0023825585%
AR169	Fairfield Bay City, Arkansas	0.0994183710%
AR170	Fargo Town, Arkansas	0.0003540210%
AR171	Farmington City, Arkansas	0.0908450240%
AR172	Faulkner County, Arkansas	1.0072116540%
AR173	Fayetteville City, Arkansas	2.1103658624%
AR174	Felsenthal Town, Arkansas	0.0017181610%
AR175	Fifty-Six City, Arkansas	0.0004614866%
AR176	Fisher City, Arkansas	0.0019605666%
AR177	Flippin City, Arkansas	0.0956901320%
AR178	Fordyce City, Arkansas	0.0545063561%
AR179	Foreman City, Arkansas	0.0020583016%
AR180	Forrest City, Arkansas	0.2961090931%
AR181	Fort Smith City, Arkansas	3.8434930088%
AR182	Fouke City, Arkansas	0.0054372418%
AR183	Fountain Hill Town, Arkansas	0.0007150537%
AR184	Fountain Lake Town, Arkansas	0.0028270166%
AR185	Fourche Town, Arkansas	0.0009659021%
AR186	Franklin County, Arkansas	0.5981687154%
AR187	Franklin Town, Arkansas	0.0147063245%
AR188	Fredonia (Biscoe) Town, Arkansas	0.0078030580%
AR189	Friendship Town, Arkansas	0.0051302995%
AR190	Fulton County, Arkansas	0.4958178657%
AR191	Fulton Town, Arkansas	0.0066352466%
AR192	Garfield Town, Arkansas	0.0074476060%
AR193	Garland County, Arkansas	1.7344021372%
AR194	Garland Town, Arkansas	0.0002891982%
AR195	Garner Town, Arkansas	0.0077934705%
AR196	Gassville City, Arkansas	0.0727563250%

AR197	Gateway Town, Arkansas	0.0062878080%
AR198	Gentry City, Arkansas	0.0904861377%
AR199	Georgetown, Arkansas	0.0040265954%
AR200	Gilbert Town, Arkansas	0.0024831554%
AR201	Gillett City, Arkansas	0.0114616089%
AR202	Gillham Town, Arkansas	0.0013801668%
AR203	Gilmore City, Arkansas	0.0000954454%
AR204	Glenwood City, Arkansas	0.0480021861%
AR205	Goshen Town, Arkansas	0.0031660124%
AR206	Gosnell City, Arkansas	0.0272347186%
AR207	Gould City, Arkansas	0.0171248002%
AR208	Grady City, Arkansas	0.0313103962%
AR209	Grannis City, Arkansas	0.0009242610%
AR210	Grant County, Arkansas	0.2664481715%
AR211	Gravette City, Arkansas	0.0803454535%
AR212	Green Forest City, Arkansas	0.1176088116%
AR213	Greenbrier City, Arkansas	0.0720066419%
AR214	Greene County, Arkansas	0.5298528213%
AR215	Greenland City, Arkansas	0.0237445924%
AR216	Greenway City, Arkansas	0.0004757962%
AR217	Greenwood City, Arkansas	0.2310067194%
AR218	Greers Ferry City, Arkansas	0.0499860774%
AR219	Griffithville Town, Arkansas	0.0045461792%
AR220	Grubbs City, Arkansas	0.0056885194%
AR221	Guion Town, Arkansas	0.0188333737%
AR222	Gum Springs Town, Arkansas	0.0030512489%
AR223	Gurdon City, Arkansas	0.0633258293%
AR224	Guy City, Arkansas	0.0155481618%
AR225	Hackett City, Arkansas	0.0171567108%
AR226	Hamburg City, Arkansas	0.0524650830%
AR227	Hampton City, Arkansas	0.0149258347%
AR228	Hardy City, Arkansas	0.0225704847%
AR229	Harrell Town, Arkansas	0.0015608978%
AR230	Harrisburg City, Arkansas	0.0610374284%
AR231	Harrison City, Arkansas	0.7509041666%
AR232	Hartford City, Arkansas	0.0079703379%
AR233	Hartman City, Arkansas	0.0041808536%
AR234	Haskell City, Arkansas	0.0719017520%
AR235	Hatfield Town, Arkansas	0.0003119506%
AR236	Havana City, Arkansas	0.0028832535%
AR237	Haynes Town, Arkansas	0.0021807923%
AR238	Hazen City, Arkansas	0.0648458015%
AR239	Heber Springs City, Arkansas	0.3767547633%
AR240	Hector Town, Arkansas	0.0046732490%
AR241	Helena-West Helena City, Arkansas	0.1739214762%
AR242	Hempstead County, Arkansas	0.2734659153%
AR243	Hermitage City, Arkansas	0.0121839606%
AR244	Hickory Ridge City, Arkansas	0.0037770349%
AR245	Higden Town, Arkansas	0.0085654767%

AR246	Higginson Town, Arkansas	0.0151972889%
AR247	Highfill Town, Arkansas	0.0156011076%
AR248	Highland City, Arkansas	0.0298718460%
AR249	Hindsville Town, Arkansas	0.0033816590%
AR250	Holland City, Arkansas	0.0148864831%
AR251	Holly Grove City, Arkansas	0.0044608936%
AR252	Hope City, Arkansas	0.2248866206%
AR253	Horatio City, Arkansas	0.0029417800%
AR254	Horseshoe Bend City, Arkansas	0.1112109623%
AR255	Horseshoe Lake Town, Arkansas	0.0014319677%
AR256	Hot Spring County, Arkansas	0.4782149797%
AR257	Hot Springs City, Arkansas	3.5617977507%
AR258	Houston Town, Arkansas	0.0052922849%
AR259	Howard County, Arkansas	0.1730249760%
AR260	Hoxie City, Arkansas	0.0120318489%
AR261	Hughes City, Arkansas	0.0113608689%
AR262	Humnoke City, Arkansas	0.0148176536%
AR263	Humphrey City, Arkansas	0.0142685920%
AR264	Hunter Town, Arkansas	0.0001735762%
AR265	Huntington City, Arkansas	0.0062142563%
AR266	Huntsville City, Arkansas	0.0854508543%
AR267	Huttig City, Arkansas	0.0090756161%
AR268	Imboden Town, Arkansas	0.0007621325%
AR269	Independence County, Arkansas	1.0893020276%
AR270	Izard County, Arkansas	0.5513048629%
AR271	Jackson County, Arkansas	0.1817241049%
AR272	Jacksonport Town, Arkansas	0.0050680525%
AR273	Jacksonville City, Arkansas	2.6389305280%
AR274	Jasper City, Arkansas	0.0070526594%
AR275	Jefferson County, Arkansas	0.5992841535%
AR276	Jennette Town, Arkansas	0.0012409338%
AR277	Jericho Town, Arkansas	0.0009641849%
AR278	Jerome Town, Arkansas	0.0001957562%
AR279	Johnson City, Arkansas	0.1307711237%
AR280	Johnson County, Arkansas	0.3131687844%
AR281	Joiner City, Arkansas	0.0294738943%
AR282	Jonesboro City, Arkansas	2.1740597362%
AR283	Judsonia City, Arkansas	0.0470208295%
AR284	Junction City, Arkansas	0.0041819983%
AR285	Keiser City, Arkansas	0.0065363668%
AR286	Kensett City, Arkansas	0.0362397881%
AR287	Kibler City, Arkansas	0.0431741065%
AR288	Kingsland City, Arkansas	0.0062036672%
AR289	Knobel City, Arkansas	0.0009218283%
AR290	Knoxville Town, Arkansas	0.0058832739%
AR291	Lafayette County, Arkansas	0.0910619584%
AR292	Lafe Town, Arkansas	0.0028363178%
AR293	Lake City, Arkansas	0.0259733220%
AR294	Lake View City, Arkansas	0.0047133160%

AR295	Lake Village City, Arkansas	0.0224886334%
AR296	Lakeview City, Arkansas	0.0193402219%
AR297	Lamar City, Arkansas	0.1021685446%
AR298	Lavaca City, Arkansas	0.0302604964%
AR299	Lawrence County, Arkansas	0.4807663922%
AR300	Leachville City, Arkansas	0.0232401768%
AR301	Lead Hill Town, Arkansas	0.0069168607%
AR302	Lee County, Arkansas	0.0997278889%
AR303	Leola Town, Arkansas	0.0013687190%
AR304	Lepanto City, Arkansas	0.0682260295%
AR305	Leslie City, Arkansas	0.0254444370%
AR306	Lewisville City, Arkansas	0.0166148039%
AR307	Lincoln City, Arkansas	0.0464338472%
AR308	Lincoln County, Arkansas	0.1387881111%
AR309	Little Flock City, Arkansas	0.0530723850%
AR310	Little River County, Arkansas	0.3040825791%
AR311	Little Rock City, Arkansas	6.7135694892%
AR312	Lockesburg City, Arkansas	0.0062672021%
AR313	Logan County, Arkansas	0.5058103018%
AR314	London City, Arkansas	0.0142372538%
AR315	Lonoke City, Arkansas	0.2452247983%
AR316	Lonoke County, Arkansas	0.5956462085%
AR317	Louann Town, Arkansas	0.0002119261%
AR318	Luxora City, Arkansas	0.0119226662%
AR319	Lynn Town, Arkansas	0.0001385175%
AR320	Madison City, Arkansas	0.0058260353%
AR321	Madison County, Arkansas	0.3238546666%
AR322	Magazine City, Arkansas	0.0318730520%
AR323	Magness Town, Arkansas	0.0014179443%
AR324	Magnolia City, Arkansas	0.5824169272%
AR325	Malvern City, Arkansas	0.3835695961%
AR326	Mammoth Spring City, Arkansas	0.0072408314%
AR327	Manila City, Arkansas	0.0409124647%
AR328	Mansfield City, Arkansas	0.0007997669%
AR329	Marianna City, Arkansas	0.0846648246%
AR330	Marie Town, Arkansas	0.0009849339%
AR331	Marion City, Arkansas	0.1126915829%
AR332	Marion County, Arkansas	0.3952336867%
AR333	Marked Tree City, Arkansas	0.0992021520%
AR334	Marmaduke City, Arkansas	0.0391761304%
AR335	Marvell City, Arkansas	0.0610375715%
AR336	Maumelle City, Arkansas	0.2572012688%
AR337	Mayflower City, Arkansas	0.0608694329%
AR338	Maynard Town, Arkansas	0.0013140561%
AR339	McCaskill Town, Arkansas	0.0012894435%
AR340	McCrory City, Arkansas	0.0147483949%
AR341	McDougal Town, Arkansas	0.0001189133%
AR342	McGehee City, Arkansas	0.0429993856%
AR343	McNab Town, Arkansas	0.0009151028%

AR344	Melbourne City, Arkansas	0.0687295865%
AR345	Mena City, Arkansas	0.7716866592%
AR346	Menifee Town, Arkansas	0.0106144770%
AR347	Midland Town, Arkansas	0.0002701664%
AR348	Miller County, Arkansas	0.3769094507%
AR349	Mineral Springs City, Arkansas	0.0133569235%
AR350	Minturn Town, Arkansas	0.0002323889%
AR351	Mississippi County, Arkansas	0.4561503415%
AR352	Mitchellville City, Arkansas	0.0000190318%
AR353	Monette City, Arkansas	0.0230987974%
AR354	Monroe County, Arkansas	0.0751267203%
AR355	Montgomery County, Arkansas	0.2264091685%
AR356	Monticello City, Arkansas	0.0526747196%
AR357	Montrose City, Arkansas	0.0059883068%
AR358	Moorefield Town, Arkansas	0.0009616092%
AR359	Moro Town, Arkansas	0.0019858947%
AR360	Morrilton City, Arkansas	0.2597150469%
AR361	Morrison Bluff Town, Arkansas	0.0001732900%
AR362	Mount Ida City, Arkansas	0.0133550632%
AR363	Mount Pleasant Town, Arkansas	0.0122294653%
AR364	Mount Vernon Town, Arkansas	0.0071675659%
AR365	Mountain Home City, Arkansas	0.8447100025%
AR366	Mountain Pine City, Arkansas	0.0111311989%
AR367	Mountainburg City, Arkansas	0.0505877986%
AR368	Mulberry City, Arkansas	0.0839496278%
AR369	Murfreesboro City, Arkansas	0.0401878235%
AR370	Nashville City, Arkansas	0.1174004630%
AR371	Nevada County, Arkansas	0.1042972498%
AR372	Newark City, Arkansas	0.0743959259%
AR373	Newport City, Arkansas	0.2957024125%
AR374	Newton County, Arkansas	0.2538955941%
AR375	Norman Town, Arkansas	0.0054255078%
AR376	Norphlet City, Arkansas	0.0199309247%
AR377	North Little Rock City, Arkansas	1.6145764729%
AR378	Oak Grove Heights Town, Arkansas	0.0108133813%
AR379	Oak Grove Town, Arkansas	0.0031881924%
AR380	Oakhaven Town, Arkansas	0.0008458440%
AR381	Oden Town, Arkansas	0.0002086349%
AR382	Ogden City, Arkansas	0.0000829960%
AR383	Oil Trough Town, Arkansas	0.0018456600%
AR384	O'Kean Town, Arkansas	0.0001714297%
AR385	Okolona Town, Arkansas	0.0019046158%
AR386	Ola City, Arkansas	0.0262882776%
AR387	Omaha Town, Arkansas	0.0030405167%
AR388	Oppelo City, Arkansas	0.0090335457%
AR389	Osceola City, Arkansas	0.2492878833%
AR390	Ouachita County, Arkansas	0.2913601460%
AR391	Oxford City, Arkansas	0.0264156336%
AR392	Ozan Town, Arkansas	0.0011369025%

AR393	Ozark City, Arkansas	0.1131238778%
AR394	Palestine City, Arkansas	0.0190803585%
AR395	Pangburn City, Arkansas	0.0157168727%
AR396	Paragould City, Arkansas	1.0056390223%
AR397	Paris City, Arkansas	0.1616167421%
AR398	Parkdale City, Arkansas	0.0007150537%
AR399	Parkin City, Arkansas	0.0145157198%
AR400	Patmos Town, Arkansas	0.0012638292%
AR401	Patterson City, Arkansas	0.0019780244%
AR402	Pea Ridge City, Arkansas	0.1099874863%
AR403	Peach Orchard City, Arkansas	0.0002743162%
AR404	Perla Town, Arkansas	0.0015089537%
AR405	Perry County, Arkansas	0.2411764522%
AR406	Perry Town, Arkansas	0.0054813155%
AR407	Perrytown, Arkansas	0.0014218079%
AR408	Perryville City, Arkansas	0.0413931262%
AR409	Phillips County, Arkansas	0.3318178496%
AR410	Piggott City, Arkansas	0.3895380125%
AR411	Pike County, Arkansas	0.3481536152%
AR412	Pindall Town, Arkansas	0.0030350790%
AR413	Pine Bluff City, Arkansas	0.9840818047%
AR414	Pineville Town, Arkansas	0.0022012551%
AR415	Plainview City, Arkansas	0.0125505741%
AR416	Pleasant Plains Town, Arkansas	0.0024498139%
AR417	Plumerville City, Arkansas	0.0292462276%
AR418	Pocahontas City, Arkansas	0.4671181241%
AR419	Poinsett County, Arkansas	0.4009911787%
AR420	Polk County, Arkansas	0.0691418478%
AR421	Pollard City, Arkansas	0.0004521853%
AR422	Pope County, Arkansas	0.8568421621%
AR423	Portia Town, Arkansas	0.0009455824%
AR424	Portland City, Arkansas	0.0081334680%
AR425	Pottsville City, Arkansas	0.0356473681%
AR426	Powhatan Town, Arkansas	0.0001556891%
AR427	Poyen Town, Arkansas	0.0022812461%
AR428	Prairie County, Arkansas	0.1056546642%
AR429	Prairie Grove City, Arkansas	0.0877670159%
AR430	Prattsville Town, Arkansas	0.0011406231%
AR431	Prescott City, Arkansas	0.0925564594%
AR432	Pulaski County, Arkansas	2.3536109191%
AR433	Pyatt Town, Arkansas	0.0061435666%
AR434	Quitman City, Arkansas	0.0720876345%
AR435	Randolph County, Arkansas	0.0533049170%
AR436	Ratcliff City, Arkansas	0.0038192484%
AR437	Ravenden Springs Town, Arkansas	0.0001143342%
AR438	Ravenden Town, Arkansas	0.0021246984%
AR439	Rector City, Arkansas	0.0056501695%
AR440	Redfield City, Arkansas	0.0199888788%
AR441	Reed Town, Arkansas	0.0009294125%

AR442	Reyno City, Arkansas	0.0001714297%
AR443	Rison City, Arkansas	0.0266158258%
AR444	Rockport City, Arkansas	0.0466258829%
AR445	Roe Town, Arkansas	0.0006297682%
AR446	Rogers City, Arkansas	1.7409808606%
AR447	Rondo Town, Arkansas	0.0001282146%
AR448	Rose Bud Town, Arkansas	0.0201332633%
AR449	Rosston Town, Arkansas	0.0012719857%
AR450	Rudy Town, Arkansas	0.0043610122%
AR451	Russell Town, Arkansas	0.0072738867%
AR452	Russellville City, Arkansas	0.9171601007%
AR453	Salem City, Arkansas	0.0044962385%
AR454	Salesville City, Arkansas	0.0064404921%
AR455	Saline County, Arkansas	1.0800200662%
AR456	Scott County, Arkansas	0.3380405487%
AR457	Scranton City, Arkansas	0.0072753177%
AR458	Searcy City, Arkansas	0.9880873649%
AR459	Searcy County, Arkansas	0.2584806955%
AR460	Sebastian County, Arkansas	2.1934833834%
AR461	Sedgwick Town, Arkansas	0.0005311746%
AR462	Sevier County, Arkansas	0.2613059949%
AR463	Shannon Hills City, Arkansas	0.0498163648%
AR464	Sharp County, Arkansas	0.2811885530%
AR465	Sheridan City, Arkansas	0.2276671308%
AR466	Sherrill Town, Arkansas	0.0025761682%
AR467	Sherwood City, Arkansas	0.4241829888%
AR468	Shirley Town, Arkansas	0.0009145304%
AR469	Sidney Town, Arkansas	0.0035774152%
AR470	Siloam Springs City, Arkansas	0.7477783644%
AR471	Smackover City, Arkansas	0.0008007686%
AR472	Smithville Town, Arkansas	0.0001624146%
AR473	South Lead Hill Town, Arkansas	0.0018313504%
AR474	Sparkman City, Arkansas	0.0035065824%
AR475	Springdale City, Arkansas	2.0136786333%
AR476	Springtown, Arkansas	0.0002924895%
AR477	St Francis County, Arkansas	0.2044215163%
AR478	Stamps City, Arkansas	0.0180207281%
AR479	Star City, Arkansas	0.0564865270%
AR480	Stephens City, Arkansas	0.0116586529%
AR481	Stone County, Arkansas	0.4282031449%
AR482	Strawberry Town, Arkansas	0.0006928738%
AR483	Strong City, Arkansas	0.0029361993%
AR484	Stuttgart City, Arkansas	0.2203815101%
AR485	Subiaco Town, Arkansas	0.0109146937%
AR486	Success Town, Arkansas	0.0001784415%
AR487	Sulphur Rock Town, Arkansas	0.0032654646%
AR488	Sulphur Springs City, Arkansas	0.0120908047%
AR489	Summit City, Arkansas	0.0074467474%
AR490	Sunset Town, Arkansas	0.0016041130%

AR491	Swifton City, Arkansas	0.0178930859%
AR492	Taylor City, Arkansas	0.0014103602%
AR493	Texarkana City, Arkansas	0.7683955804%
AR494	Thornton City, Arkansas	0.0022437548%
AR495	Tillar City, Arkansas	0.0003265465%
AR496	Tinsman Town, Arkansas	0.0003150987%
AR497	Tollette Town, Arkansas	0.0032731918%
AR498	Tontitown City, Arkansas	0.0610355681%
AR499	Traskwood City, Arkansas	0.0177678764%
AR500	Trumann City, Arkansas	0.2319945153%
AR501	Tuckerman City, Arkansas	0.0405439909%
AR502	Tull Town, Arkansas	0.0030797252%
AR503	Tupelo Town, Arkansas	0.0005171511%
AR504	Turrell City, Arkansas	0.0090687475%
AR505	Twin Groves Town, Arkansas	0.0156102657%
AR506	Tyronza City, Arkansas	0.0382955139%
AR507	Ulm Town, Arkansas	0.0000897216%
AR508	Union County, Arkansas	0.4520045466%
AR509	Valley Springs Town, Arkansas	0.0032716177%
AR510	Van Buren City, Arkansas	1.7649031789%
AR511	Van Buren County, Arkansas	0.3641848711%
AR512	Vandervoort Town, Arkansas	0.0000659675%
AR513	Victoria Town, Arkansas	0.0005446257%
AR514	Vilonia City, Arkansas	0.1035441323%
AR515	Viola Town, Arkansas	0.0032700437%
AR516	Wabbaseka Town, Arkansas	0.0082530968%
AR517	Waldenburg Town, Arkansas	0.0023526513%
AR518	Waldo City, Arkansas	0.0028426141%
AR519	Waldron City, Arkansas	0.1501465474%
AR520	Walnut Ridge City, Arkansas	0.0315460763%
AR521	Ward City, Arkansas	0.1482609634%
AR522	Warren City, Arkansas	0.1331456688%
AR523	Washington City, Arkansas	0.0014218079%
AR524	Washington County, Arkansas	2.0141562897%
AR525	Watson City, Arkansas	0.0000569524%
AR526	Weiner City, Arkansas	0.0115016760%
AR527	Weldon Town, Arkansas	0.0015514534%
AR528	West Fork City, Arkansas	0.0278779379%
AR529	West Memphis City, Arkansas	0.6402086383%
AR530	West Point Town, Arkansas	0.0031173596%
AR531	Western Grove Town, Arkansas	0.0057204300%
AR532	Wheatley City, Arkansas	0.0050976735%
AR533	Whelen Springs Town, Arkansas	0.0002381128%
AR534	White County, Arkansas	1.0383554857%
AR535	White Hall City, Arkansas	0.0551959387%
AR536	Wickes Town, Arkansas	0.0001422380%
AR537	Widener Town, Arkansas	0.0014565804%
AR538	Wiederkehr Village City, Arkansas	0.0015955272%
AR539	Williford Town, Arkansas	0.0025041906%

AR540	Willisville Town, Arkansas	0.0003913692%
AR541	Wilmar City, Arkansas	0.0018078825%
AR542	Wilmot City, Arkansas	0.0171605744%
AR543	Wilson City, Arkansas	0.0038733390%
AR544	Wilton City, Arkansas	0.0002323889%
AR545	Winchester Town, Arkansas	0.0011094280%
AR546	Winslow City, Arkansas	0.0059329284%
AR547	Winthrop City, Arkansas	0.0004315794%
AR548	Woodruff County, Arkansas	0.2136270641%
AR549	Wooster Town, Arkansas	0.0052930004%
AR550	Wrightsville City, Arkansas	0.0089014675%
AR551	Wynne City, Arkansas	0.1541190523%
AR552	Yell County, Arkansas	0.5032932325%
AR553	Yellville City, Arkansas	0.0268081476%
AR554	Zinc Town, Arkansas	0.0018492375%

CA1	Adelanto City, California	0.0080406152%
CA2	Agoura Hills City, California	0.0048296852%
CA3	Alameda City, California	0.0687957240%
CA4	Alameda County, California	2.3171117448%
CA5	Albany City, California	0.0130032024%
CA6	Alhambra City, California	0.0414237122%
CA7	Aliso Viejo City, California	0.0137360345%
CA8	Alpine County, California	0.0013376945%
CA9	Amador County, California	0.2469295604%
CA10	American Canyon City, California	0.0165139864%
CA11	Anaheim City, California	0.5505795138%
CA12	Anderson City, California	0.0239988875%
CA13	Antioch City, California	0.0364238871%
CA14	Apple Valley Town, California	0.0250202025%
CA15	Arcadia City, California	0.0323032132%
CA16	Arcata City, California	0.0540144110%
CA17	Arroyo Grande City, California	0.0240181250%
CA18	Artesia City, California	0.0006155675%
CA19	Arvin City, California	0.0056013412%
CA20	Atascadero City, California	0.0290403594%
CA21	Atwater City, California	0.0236302829%
CA22	Auburn City, California	0.0170270863%
CA23	Avenal City, California	0.0067977759%
CA24	Azusa City, California	0.0254411432%
CA25	Bakersfield City, California	0.2108141707%
CA26	Baldwin Park City, California	0.0263665087%
CA27	Banning City, California	0.0173571525%
CA28	Barstow City, California	0.0147274861%
CA29	Beaumont City, California	0.0206488546%
CA30	Bell City, California	0.0082990762%
CA31	Bell Gardens City, California	0.0137907495%
CA32	Bellflower City, California	0.0017478033%
CA33	Belmont City, California	0.0204943997%
CA34	Benicia City, California	0.0306361343%
CA35	Berkeley City, California	0.1507814268%
CA36	Beverly Hills City, California	0.0645398168%
CA37	Blythe City, California	0.0116685845%
CA38	Brawley City, California	0.0106164547%
CA39	Brea City, California	0.0855349777%
CA40	Brentwood City, California	0.0259827742%
CA41	Buena Park City, California	0.0861931119%
CA42	Burbank City, California	0.0993184318%
CA43	Burlingame City, California	0.0184045562%
CA44	Butte County, California	1.6698730593%
CA45	Calabasas City, California	0.0059064288%
CA46	Calaveras County, California	0.2333016555%
CA47	Calexico City, California	0.0184372901%
CA48	California City, California	0.0085450399%
CA49	Camarillo City, California	0.0015463094%

CA50	Campbell City, California	0.0135813100%
CA51	Canyon Lake City, California	0.0002129762%
CA52	Capitola City, California	0.0202934925%
CA53	Carlsbad City, California	0.1267504081%
CA54	Carpinteria City, California	0.0010786309%
CA55	Carson City, California	0.0192814236%
CA56	Cathedral City, California	0.0667982142%
CA57	Ceres City, California	0.0410557736%
CA58	Cerritos City, California	0.0047883080%
CA59	Chico City, California	0.2147613426%
CA60	Chino City, California	0.0634542870%
CA61	Chino Hills City, California	0.0007702603%
CA62	Chowchilla City, California	0.0117436155%
CA63	Chula Vista City, California	0.1875126219%
CA64	Citrus Heights City, California	0.0561432052%
CA65	Claremont City, California	0.0099641409%
CA66	Clayton City, California	0.0021793699%
CA67	Clearlake City, California	0.0407484815%
CA68	Clovis City, California	0.0646982524%
CA69	Coachella City, California	0.0208805131%
CA70	Coalinga City, California	0.0118909812%
CA71	Colton City, California	0.0305802457%
CA72	Colusa County, California	0.0645681893%
CA73	Commerce City, California	0.0003582485%
CA74	Compton City, California	0.0436639822%
CA75	Concord City, California	0.0551012888%
CA76	Contra Costa County, California	2.0883105647%
CA77	Corcoran City, California	0.0129144689%
CA78	Corona City, California	0.1456442433%
CA79	Coronado City, California	0.0433287141%
CA80	Costa Mesa City, California	0.1231657826%
CA81	Covina City, California	0.0276460785%
CA82	Cudahy City, California	0.0007265676%
CA83	Culver City, California	0.0542840529%
CA84	Cupertino City, California	0.0080632149%
CA85	Cypress City, California	0.0328115076%
CA86	Daly City, California	0.0439049185%
CA87	Dana Point City, California	0.0006708852%
CA88	Danville Town, California	0.0099247461%
CA89	Davis City, California	0.0545074645%
CA90	Del Norte County, California	0.1297217340%
CA91	Delano City, California	0.0300821172%
CA92	Desert Hot Springs City, California	0.0241834278%
CA93	Diamond Bar City, California	0.0008436260%
CA94	Dinuba City, California	0.0141078110%
CA95	Dixon City, California	0.0157875932%
CA96	Downey City, California	0.0518823181%
CA97	Duarte City, California	0.0032897513%
CA98	Dublin City, California	0.0323900911%

CA99	East Palo Alto City, California	0.0125461339%
CA100	Eastvale City, California	0.0003306689%
CA101	El Cajon City, California	0.1126451663%
CA102	El Centro City, California	0.1571606408%
CA103	El Cerrito City, California	0.0228070521%
CA104	El Dorado County, California	0.7628798074%
CA105	El Monte City, California	0.0304948586%
CA106	El Paso De Robles (Paso Robles) City, California	0.0426476788%
CA107	El Segundo City, California	0.0323395471%
CA108	Elk Grove City, California	0.1287424148%
CA109	Emeryville City, California	0.0224147059%
CA110	Encinitas City, California	0.0602545379%
CA111	Escondido City, California	0.1438494168%
CA112	Eureka City, California	0.1162748009%
CA113	Exeter City, California	0.0039189263%
CA114	Fairfield City, California	0.1082698694%
CA115	Farmersville City, California	0.0033636086%
CA116	Fillmore City, California	0.0024493289%
CA117	Folsom City, California	0.1074891735%
CA118	Fontana City, California	0.1110712457%
CA119	Fortuna City, California	0.0321969551%
CA120	Foster City, California	0.0200409630%
CA121	Fountain Valley City, California	0.0550184551%
CA122	Fremont City, California	0.1072139174%
CA123	Fresno City, California	0.3946266471%
CA124	Fresno County, California	1.8952186144%
CA125	Fullerton City, California	0.1362988736%
CA126	Galt City, California	0.0173391204%
CA127	Garden Grove City, California	0.2114521952%
CA128	Gardena City, California	0.0335535223%
CA129	Gilroy City, California	0.0244807126%
CA130	Glendale City, California	0.1648905859%
CA131	Glendora City, California	0.0162177007%
CA132	Glenn County, California	0.1138173202%
CA133	Goleta City, California	0.0034947026%
CA134	Grand Terrace City, California	0.0061605126%
CA135	Grass Valley City, California	0.0238666834%
CA136	Greenfield City, California	0.0060998821%
CA137	Grover Beach City, California	0.0166359295%
CA138	Half Moon Bay City, California	0.0038179493%
CA139	Hanford City, California	0.0272737786%
CA140	Hawaiian Gardens City, California	0.0048932656%
CA141	Hawthorne City, California	0.0492091493%
CA142	Hayward City, California	0.1165823151%
CA143	Healdsburg City, California	0.0322071527%
CA144	Hemet City, California	0.0508926268%
CA145	Hercules City, California	0.0094435395%
CA146	Hermosa Beach City, California	0.0175326053%

CA147	Hesperia City, California	0.0351740062%
CA148	Highland City, California	0.0035070571%
CA149	Hillsborough Town, California	0.0132756672%
CA150	Hollister City, California	0.0271914840%
CA151	Humboldt County, California	1.0332729841%
CA152	Huntington Beach City, California	0.2455375315%
CA153	Huntington Park City, California	0.0230051045%
CA154	Imperial Beach City, California	0.0142713058%
CA155	Imperial City, California	0.0058874134%
CA156	Imperial County, California	0.2596518766%
CA157	Indio City, California	0.0552361256%
CA158	Inglewood City, California	0.0590249412%
CA159	Inyo County, California	0.0764176347%
CA160	Irvine City, California	0.1378869091%
CA161	Jurupa Valley City, California	0.0010854029%
CA162	Kerman City, California	0.0051323940%
CA163	Kern County, California	2.5107708914%
CA164	King City, California	0.0045077390%
CA165	Kings County, California	0.2912053674%
CA166	Kingsburg City, California	0.0079843460%
CA167	La Cañada Flintridge City, California	0.0030849110%
CA168	La Habra City, California	0.0593706924%
CA169	La Mesa City, California	0.0550261628%
CA170	La Mirada City, California	0.0098420234%
CA171	La Palma City, California	0.0115153508%
CA172	La Puente City, California	0.0015681795%
CA173	La Quinta City, California	0.0623482352%
CA174	La Verne City, California	0.0234299467%
CA175	Lafayette City, California	0.0055538898%
CA176	Laguna Beach City, California	0.0471335159%
CA177	Laguna Hills City, California	0.0139313591%
CA178	Laguna Niguel City, California	0.0008534589%
CA179	Laguna Woods City, California	0.0007897674%
CA180	Lake County, California	0.7897576873%
CA181	Lake Elsinore City, California	0.0208674291%
CA182	Lake Forest City, California	0.0122159407%
CA183	Lakeport City, California	0.0213147440%
CA184	Lakewood City, California	0.0048236269%
CA185	Lancaster City, California	0.0446054926%
CA186	Larkspur City, California	0.0150450552%
CA187	Lassen County, California	0.3174452703%
CA188	Lathrop City, California	0.0090970905%
CA189	Lawndale City, California	0.0021393565%
CA190	Lemon Grove City, California	0.0221898034%
CA191	Lemoore City, California	0.0159151506%
CA192	Lincoln City, California	0.0308399279%
CA193	Lindsay City, California	0.0068901728%
CA194	Livermore City, California	0.0539032682%
CA195	Livingston City, California	0.0055356197%

CA196	Lodi City, California	0.0530271938%
CA197	Loma Linda City, California	0.0085901283%
CA198	Lomita City, California	0.0038538551%
CA199	Lompoc City, California	0.0469819633%
CA200	Long Beach City, California	0.4360787318%
CA201	Los Alamitos City, California	0.0083477805%
CA202	Los Altos City, California	0.0124694218%
CA203	Los Angeles City, California	2.6976769698%
CA204	Los Angeles County, California	13.8854516899%
CA205	Los Banos City, California	0.0199257760%
CA206	Los Gatos Town, California	0.0124551008%
CA207	Lynwood City, California	0.0162106433%
CA208	Madera City, California	0.0384219997%
CA209	Madera County, California	0.3470859723%
CA210	Malibu City, California	0.0023250386%
CA211	Manhattan Beach City, California	0.0314545280%
CA212	Manteca City, California	0.0535068303%
CA213	Marin County, California	0.6196428338%
CA214	Marina City, California	0.0173871744%
CA215	Mariposa County, California	0.0837565181%
CA216	Martinez City, California	0.0118968492%
CA217	Marysville City, California	0.0135235182%
CA218	Maywood City, California	0.0042867855%
CA219	McFarland City, California	0.0030938240%
CA220	Mendocino County, California	0.4618719225%
CA221	Mendota City, California	0.0023387253%
CA222	Menifee City, California	0.0314805057%
CA223	Menlo Park City, California	0.0152284694%
CA224	Merced City, California	0.0604217597%
CA225	Merced County, California	0.5513809379%
CA226	Mill Valley City, California	0.0203185028%
CA227	Millbrae City, California	0.0127698310%
CA228	Milpitas City, California	0.0359710690%
CA229	Mission Viejo City, California	0.0141839997%
CA230	Modesto City, California	0.2158290940%
CA231	Modoc County, California	0.0678735622%
CA232	Mono County, California	0.0276582585%
CA233	Monrovia City, California	0.0307027280%
CA234	Montclair City, California	0.0388647471%
CA235	Montebello City, California	0.0302455961%
CA236	Monterey City, California	0.0406069679%
CA237	Monterey County, California	0.9208810768%
CA238	Monterey Park City, California	0.0309701496%
CA239	Moorpark City, California	0.0081253680%
CA240	Moraga Town, California	0.0037405712%
CA241	Moreno Valley City, California	0.1363856087%
CA242	Morgan Hill City, California	0.0150367924%
CA243	Morro Bay City, California	0.0194172278%
CA244	Mountain View City, California	0.0403732952%

CA245	Murrieta City, California	0.0475523474%
CA246	Napa City, California	0.0775574195%
CA247	Napa County, California	0.2977848225%
CA248	National City, California	0.0792489536%
CA249	Nevada County, California	0.4437006266%
CA250	Newark City, California	0.0262578400%
CA251	Newman City, California	0.0056667930%
CA252	Newport Beach City, California	0.1773838603%
CA253	Norco City, California	0.0162343848%
CA254	Norwalk City, California	0.0311568467%
CA255	Novato City, California	0.0277308629%
CA256	Oakdale City, California	0.0175587733%
CA257	Oakland City, California	0.4833072774%
CA258	Oakley City, California	0.0095829439%
CA259	Oceanside City, California	0.2115669857%
CA260	Ontario City, California	0.1777223320%
CA261	Orange City, California	0.1485700209%
CA262	Orange County, California	4.3394270261%
CA263	Orange Cove City, California	0.0042957937%
CA264	Orinda City, California	0.0046035933%
CA265	Oroville City, California	0.0780172317%
CA266	Oxnard City, California	0.1546146012%
CA267	Pacific Grove City, California	0.0090298307%
CA268	Pacifica City, California	0.0157605054%
CA269	Palm Desert City, California	0.0823451090%
CA270	Palm Springs City, California	0.0759989460%
CA271	Palmdale City, California	0.0453461910%
CA272	Palo Alto City, California	0.0389822496%
CA273	Palos Verdes Estates City, California	0.0064069522%
CA274	Paramount City, California	0.0110388545%
CA275	Parlier City, California	0.0084167531%
CA276	Pasadena City, California	0.1448543331%
CA277	Patterson City, California	0.0152734467%
CA278	Perris City, California	0.0092642488%
CA279	Petaluma City, California	0.0805405765%
CA280	Pico Rivera City, California	0.0221211004%
CA281	Piedmont City, California	0.0137634554%
CA282	Pinole City, California	0.0133816874%
CA283	Pittsburg City, California	0.0526516110%
CA284	Placentia City, California	0.0285760590%
CA285	Placer County, California	1.0391221604%
CA286	Placerville City, California	0.0154006075%
CA287	Pleasant Hill City, California	0.0128265443%
CA288	Pleasanton City, California	0.0669112760%
CA289	Plumas County, California	0.2054195413%
CA290	Pomona City, California	0.1100333576%
CA291	Port Hueneme City, California	0.0210119084%
CA292	Porterville City, California	0.0207339086%
CA293	Poway City, California	0.0616612685%

CA294	Rancho Cordova City, California	0.0081653178%
CA295	Rancho Cucamonga City, California	0.0831861182%
CA296	Rancho Mirage City, California	0.0520153945%
CA297	Rancho Palos Verdes City, California	0.0015258031%
CA298	Rancho Santa Margarita City, California	0.0007600469%
CA299	Red Bluff City, California	0.0142101994%
CA300	Redding City, California	0.2817191660%
CA301	Redlands City, California	0.0566068871%
CA302	Redondo Beach City, California	0.0611723543%
CA303	Redwood City, California	0.0559270889%
CA304	Reedley City, California	0.0119210665%
CA305	Rialto City, California	0.0727822590%
CA306	Richmond City, California	0.1449646513%
CA307	Ridgecrest City, California	0.0145926969%
CA308	Ripon City, California	0.0125749663%
CA309	Riverbank City, California	0.0103408497%
CA310	Riverside City, California	0.2662064641%
CA311	Riverside County, California	4.5266831219%
CA312	Rocklin City, California	0.0754700184%
CA313	Rohnert Park City, California	0.0411149610%
CA314	Rosemead City, California	0.0034098389%
CA315	Roseville City, California	0.1950516830%
CA316	Sacramento City, California	0.7166566857%
CA317	Sacramento County, California	3.7740806472%
CA318	Salinas City, California	0.0937010885%
CA319	San Anselmo Town, California	0.0094182279%
CA320	San Benito County, California	0.1059231509%
CA321	San Bernardino City, California	0.1763886658%
CA322	San Bernardino County, California	3.2559161555%
CA323	San Bruno City, California	0.0207725105%
CA324	San Buenaventura (Ventura) City, California	0.0847248626%
CA325	San Carlos City, California	0.0131386259%
CA326	San Clemente City, California	0.0082288824%
CA327	San Diego City, California	1.9627490739%
CA328	San Diego County, California	5.6818161190%
CA329	San Dimas City, California	0.0026560247%
CA330	San Fernando City, California	0.0126494263%
CA331	San Francisco City, California	3.0072582513%
CA332	San Gabriel City, California	0.0178242442%
CA333	San Jacinto City, California	0.0103683341%
CA334	San Joaquin County, California	1.6732273743%
CA335	San Jose City, California	0.2920498815%
CA336	San Juan Capistrano City, California	0.0079040656%
CA337	San Leandro City, California	0.0387629931%
CA338	San Luis Obispo City, California	0.0769605978%
CA339	San Luis Obispo County, California	0.8319426358%
CA340	San Marcos City, California	0.0885504562%
CA341	San Marino City, California	0.0089035421%

CA342	San Mateo City, California	0.0513806053%
CA343	San Mateo County, California	1.0886812637%
CA344	San Pablo City, California	0.0179586052%
CA345	San Rafael City, California	0.0880586555%
CA346	San Ramon City, California	0.0212919065%
CA347	Sanger City, California	0.0176325038%
CA348	Santa Ana City, California	0.4984377514%
CA349	Santa Barbara City, California	0.1212083812%
CA350	Santa Barbara County, California	1.1351865563%
CA351	Santa Clara City, California	0.0663293780%
CA352	Santa Clara County, California	2.3902526488%
CA353	Santa Clarita City, California	0.0214974604%
CA354	Santa Cruz City, California	0.1424197376%
CA355	Santa Cruz County, California	0.7777323134%
CA356	Santa Fe Springs City, California	0.0310730772%
CA357	Santa Maria City, California	0.0578177221%
CA358	Santa Monica City, California	0.1566762783%
CA359	Santa Paula City, California	0.0143666526%
CA360	Santa Rosa City, California	0.1832885446%
CA361	Santee City, California	0.0323856346%
CA362	Saratoga City, California	0.0041222757%
CA363	Scotts Valley City, California	0.0152663892%
CA364	Seal Beach City, California	0.0200159844%
CA365	Seaside City, California	0.0231393228%
CA366	Selma City, California	0.0153877773%
CA367	Shafter City, California	0.0124787630%
CA368	Shasta County, California	1.0879294479%
CA369	Shasta Lake City, California	0.0038593900%
CA370	Sierra County, California	0.0142190648%
CA371	Sierra Madre City, California	0.0058690958%
CA372	Signal Hill City, California	0.0102416490%
CA373	Simi Valley City, California	0.0643155329%
CA374	Siskiyou County, California	0.2559528253%
CA375	Solana Beach City, California	0.0167194452%
CA376	Solano County, California	0.7608447107%
CA377	Soledad City, California	0.0073442915%
CA378	Sonoma City, California	0.0221333122%
CA379	Sonoma County, California	1.2365787659%
CA380	South El Monte City, California	0.0047782214%
CA381	South Gate City, California	0.0200614692%
CA382	South Lake Tahoe City, California	0.0802932013%
CA383	South Pasadena City, California	0.0115020448%
CA384	South San Francisco City, California	0.0427068345%
CA385	Stanislaus County, California	1.7144538588%
CA386	Stanton City, California	0.0352275317%
CA387	Stockton City, California	0.3112856617%
CA388	Suisun City, California	0.0212574757%
CA389	Sunnyvale City, California	0.0523734685%
CA390	Susanville City, California	0.0264595242%

CA391	Sutter County, California	0.3091952156%
CA392	Tehachapi City, California	0.0088777547%
CA393	Tehama County, California	0.2209052187%
CA394	Temecula City, California	0.0217286591%
CA395	Temple City, California	0.0047651056%
CA396	Thousand Oaks City, California	0.0217061387%
CA397	Torrance City, California	0.1109839555%
CA398	Tracy City, California	0.0835013242%
CA399	Trinity County, California	0.0817816555%
CA400	Truckee Town, California	0.0028775967%
CA401	Tulare City, California	0.0364714654%
CA402	Tulare County, California	0.8087538316%
CA403	Tuolumne County, California	0.5067147037%
CA404	Turlock City, California	0.0641856759%
CA405	Tustin City, California	0.0724358417%
CA406	Twentynine Palms City, California	0.0015204426%
CA407	Ukiah City, California	0.0382673703%
CA408	Union City, California	0.0425306998%
CA409	Upland City, California	0.0512150964%
CA410	Vacaville City, California	0.1178230927%
CA411	Vallejo City, California	0.1657416975%
CA412	Ventura County, California	2.1839799975%
CA413	Victorville City, California	0.0325051195%
CA414	Visalia City, California	0.0658641260%
CA415	Vista City, California	0.0512970262%
CA416	Walnut City, California	0.0057076310%
CA417	Walnut Creek City, California	0.0255961215%
CA418	Wasco City, California	0.0084294089%
CA419	Watsonville City, California	0.0627585660%
CA420	West Covina City, California	0.0488085245%
CA421	West Hollywood City, California	0.0130934425%
CA422	West Sacramento City, California	0.0656765408%
CA423	Westminster City, California	0.1035064607%
CA424	Whittier City, California	0.0314414123%
CA425	Wildomar City, California	0.0075417889%
CA426	Windsor Town, California	0.0156005948%
CA427	Woodland City, California	0.0576637113%
CA428	Yolo County, California	0.3670120496%
CA429	Yorba Linda City, California	0.0437048044%
CA430	Yuba City, California	0.0731487702%
CA431	Yuba County, California	0.2142726346%
CA432	Yucaipa City, California	0.0155378708%
CA433	Yucca Valley Town, California	0.0025608365%

CO1	Adams County, Colorado	6.4563067236%
CO2	Alamosa City, Colorado	0.0745910871%
CO3	Alamosa County, Colorado	0.4334718288%
CO4	Arapahoe County, Colorado	4.8467256550%
CO5	Archuleta County, Colorado	0.1370425096%
CO6	Arvada City, Colorado	1.2841799450%
CO7	Aurora City, Colorado	4.2914496137%
CO8	Baca County, Colorado	0.0592396985%
CO9	Bent County, Colorado	0.1133427512%
CO10	Black Hawk City, Colorado	0.0260393489%
CO11	Boulder City, Colorado	1.8402051032%
CO12	Boulder County, Colorado	2.8040191342%
CO13	Brighton City, Colorado	0.1405791210%
CO14	Broomfield City, Colorado	1.0013917112%
CO15	Cañon City, Colorado	0.3070751207%
CO16	Castle Pines City, Colorado	0.0073662408%
CO17	Castle Rock Town, Colorado	0.4961417855%
CO18	Centennial City, Colorado	0.0476600277%
CO19	Chaffee County, Colorado	0.3604069298%
CO20	Cheyenne County, Colorado	0.0159109271%
CO21	Clear Creek County, Colorado	0.1380433961%
CO22	Colorado Springs City, Colorado	9.6056573895%
CO23	Commerce City, Colorado	0.4459216299%
CO24	Conejos County, Colorado	0.2108486947%
CO25	Costilla County, Colorado	0.0552334207%
CO26	Crowley County, Colorado	0.0933584380%
CO27	Custer County, Colorado	0.0412185507%
CO28	Delta County, Colorado	0.5440118792%
CO29	Denver City, Colorado	15.0041699144%
CO30	Dolores County, Colorado	0.0352358134%
CO31	Douglas County, Colorado	2.6394119072%
CO32	Durango City, Colorado	0.2380966286%
CO33	Eagle County, Colorado	0.6187127797%
CO34	El Paso County, Colorado	2.2654220766%
CO35	Elbert County, Colorado	0.2804372613%
CO36	Englewood City, Colorado	0.6035403160%
CO37	Erie Town, Colorado	0.0550006818%
CO38	Evans City, Colorado	0.1783043118%
CO39	Federal Heights City, Colorado	0.1079698153%
CO40	Firestone Town, Colorado	0.0578836029%
CO41	Fort Collins City, Colorado	1.1954809288%
CO42	Fort Morgan City, Colorado	0.1301284524%
CO43	Fountain City, Colorado	0.1186014119%
CO44	Frederick Town, Colorado	0.0483214578%
CO45	Fremont County, Colorado	0.6866476799%
CO46	Fruita City, Colorado	0.0482720145%
CO47	Garfield County, Colorado	0.8376446894%
CO48	Gilpin County, Colorado	0.0300906083%
CO49	Golden City, Colorado	0.3661894352%

CO50	Grand County, Colorado	0.2036540033%
CO51	Grand Junction City, Colorado	1.0740385726%
CO52	Greeley City, Colorado	1.2128607699%
CO53	Greenwood Village City, Colorado	0.3058723632%
CO54	Gunnison County, Colorado	0.1912939834%
CO55	Hinsdale County, Colorado	0.0112390306%
CO56	Hudson Town, Colorado	0.0002554118%
CO57	Huerfano County, Colorado	0.2504945278%
CO58	Jackson County, Colorado	0.0309834115%
CO59	Jefferson County, Colorado	6.2301417879%
CO60	Johnstown, Colorado	0.0880406820%
CO61	Kiowa County, Colorado	0.0142237522%
CO62	Kit Carson County, Colorado	0.0939715175%
CO63	La Plata County, Colorado	0.5745585865%
CO64	Lafayette City, Colorado	0.1923606122%
CO65	Lake County, Colorado	0.0989843273%
CO66	Lakewood City, Colorado	1.6765864702%
CO67	Larimer County, Colorado	3.6771380213%
CO68	Las Animas County, Colorado	0.6303942510%
CO69	Lincoln County, Colorado	0.0819433053%
CO70	Littleton City, Colorado	0.9911426404%
CO71	Logan County, Colorado	0.2819912214%
CO72	Lone Tree City, Colorado	0.1937076023%
CO73	Longmont City, Colorado	0.8513027113%
CO74	Louisville City, Colorado	0.0837469407%
CO75	Loveland City, Colorado	1.5095861119%
CO76	Mesa County, Colorado	1.7687427882%
CO77	Mineral County, Colorado	0.0039157682%
CO78	Moffat County, Colorado	0.2325862894%
CO79	Montezuma County, Colorado	0.4428801804%
CO80	Montrose City, Colorado	0.0375815957%
CO81	Montrose County, Colorado	0.5319658200%
CO82	Morgan County, Colorado	0.3376035258%
CO83	Northglenn City, Colorado	0.1972243635%
CO84	Otero County, Colorado	0.4486069596%
CO85	Ouray County, Colorado	0.0534887895%
CO86	Park County, Colorado	0.1673691348%
CO87	Parker Town, Colorado	0.3247124678%
CO88	Phillips County, Colorado	0.0713973011%
CO89	Pitkin County, Colorado	0.1746622577%
CO90	Prowers County, Colorado	0.1726881656%
CO91	Pueblo City, Colorado	2.5730616529%
CO92	Pueblo County, Colorado	3.1025919095%
CO93	Rio Blanco County, Colorado	0.1012968741%
CO94	Rio Grande County, Colorado	0.2526177695%
CO95	Routt County, Colorado	0.2323178565%
CO96	Saguache County, Colorado	0.0666194156%
CO97	San Juan County, Colorado	0.0097000947%
CO98	San Miguel County, Colorado	0.1004727271%

CO99	Sedgwick County, Colorado	0.0618109352%
CO100	Sheridan City, Colorado	0.2306795787%
CO101	Steamboat Springs City, Colorado	0.1513646932%
CO102	Sterling City, Colorado	0.0995110857%
CO103	Summit County, Colorado	0.3761345614%
CO104	Superior Town, Colorado	0.0014920421%
CO105	Teller County, Colorado	0.6218972779%
CO106	Thornton City, Colorado	1.0031200434%
CO107	Washington County, Colorado	0.0356553080%
CO108	Weld County, Colorado	2.2921158443%
CO109	Wellington Town, Colorado	0.0235131848%
CO110	Westminster City, Colorado	1.1920065086%
CO111	Wheat Ridge City, Colorado	0.3438324783%
CO112	Windsor Town, Colorado	0.0900350795%
CO113	Yuma County, Colorado	0.0992146077%

CT1	Andover Town, Connecticut	0.0513214640%
CT2	Ansonia City, Connecticut	0.5316052437%
CT3	Ashford Town, Connecticut	0.1096965130%
CT4	Avon Town, Connecticut	0.5494886534%
CT5	Barkhamsted Town, Connecticut	0.0620629520%
CT6	Beacon Falls Town, Connecticut	0.1953947308%
CT7	Berlin Town, Connecticut	0.5215629385%
CT8	Bethany Town, Connecticut	0.1039156068%
CT9	Bethel Town, Connecticut	0.3522422145%
CT10	Bethlehem Town, Connecticut	0.0078647202%
CT11	Bloomfield Town, Connecticut	0.4888368136%
CT12	Bolton Town, Connecticut	0.1520831395%
CT13	Bozrah Town, Connecticut	0.0582057867%
CT14	Branford Town, Connecticut	0.8903816954%
CT15	Bridgeport City, Connecticut	3.2580743095%
CT16	Bridgewater Town, Connecticut	0.0118125935%
CT17	Bristol City, Connecticut	1.3355768908%
CT18	Brookfield Town, Connecticut	0.3087903124%
CT19	Brooklyn Town, Connecticut	0.1880661562%
CT20	Burlington Town, Connecticut	0.2348761319%
CT21	Canaan Town, Connecticut	0.0343343640%
CT22	Canterbury Town, Connecticut	0.1354310071%
CT23	Canton Town, Connecticut	0.2669011966%
CT24	Chaplin Town, Connecticut	0.0523959290%
CT25	Cheshire Town, Connecticut	0.9783113499%
CT26	Chester Town, Connecticut	0.0772387574%
CT27	Clinton Town, Connecticut	0.5348726093%
CT28	Colchester Town, Connecticut	0.6134395770%
CT29	Colebrook Town, Connecticut	0.0296870114%
CT30	Columbia Town, Connecticut	0.1005666237%
CT31	Cornwall Town, Connecticut	0.0486027928%
CT32	Coventry Town, Connecticut	0.3460011479%
CT33	Cromwell Town, Connecticut	0.4750451453%
CT34	Danbury City, Connecticut	1.1556465907%
CT35	Darien Town, Connecticut	0.6429649345%
CT36	Deep River Town, Connecticut	0.0924563595%
CT37	Derby City, Connecticut	0.3503125449%
CT38	Durham Town, Connecticut	0.0079309232%
CT39	East Granby Town, Connecticut	0.1455975170%
CT40	East Haddam Town, Connecticut	0.3145696377%
CT41	East Hampton Town, Connecticut	0.4637546663%
CT42	East Hartford Town, Connecticut	1.2645454069%
CT43	East Haven Town, Connecticut	0.8590923735%
CT44	East Lyme Town, Connecticut	0.6375826296%
CT45	East Windsor Town, Connecticut	0.2419743793%
CT46	Eastford Town, Connecticut	0.0446651958%
CT47	Easton Town, Connecticut	0.1354961231%
CT48	Ellington Town, Connecticut	0.4010047839%
CT49	Enfield Town, Connecticut	0.9173431190%

CT50	Essex Town, Connecticut	0.1431870357%
CT51	Fairfield Town, Connecticut	1.4212308415%
CT52	Farmington Town, Connecticut	0.6572091547%
CT53	Franklin Town, Connecticut	0.0446032416%
CT54	Glastonbury Town, Connecticut	1.0420644550%
CT55	Goshen Town, Connecticut	0.0030464255%
CT56	Granby Town, Connecticut	0.2928405247%
CT57	Greenwich Town, Connecticut	1.5644702467%
CT58	Griswold Town, Connecticut	0.3865570141%
CT59	Groton Town, Connecticut	1.4033874500%
CT60	Guilford Town, Connecticut	0.8399392493%
CT61	Haddam Town, Connecticut	0.0151716553%
CT62	Hamden Town, Connecticut	1.7724359413%
CT63	Hampton Town, Connecticut	0.0429454985%
CT64	Hartford City, Connecticut	5.3268549899%
CT65	Hartland Town, Connecticut	0.0359782738%
CT66	Harwinton Town, Connecticut	0.0126363764%
CT67	Hebron Town, Connecticut	0.1593443254%
CT68	Kent Town, Connecticut	0.0835899976%
CT69	Killingly Town, Connecticut	0.6116898413%
CT70	Killingworth Town, Connecticut	0.2652963170%
CT71	Lebanon Town, Connecticut	0.2746607824%
CT72	Ledyard Town, Connecticut	0.5514380850%
CT73	Lisbon Town, Connecticut	0.1156355161%
CT74	Litchfield Town, Connecticut	0.3481982974%
CT75	Lyme Town, Connecticut	0.0023141411%
CT76	Madison Town, Connecticut	0.7594223560%
CT77	Manchester Town, Connecticut	1.3929765818%
CT78	Mansfield Town, Connecticut	0.3058754037%
CT79	Marlborough Town, Connecticut	0.0766010346%
CT80	Meriden City, Connecticut	1.8508778149%
CT81	Middlebury Town, Connecticut	0.0276033951%
CT82	Middlefield Town, Connecticut	0.0075627554%
CT83	Middletown City, Connecticut	1.5343128975%
CT84	Milford City, Connecticut	1.8215679630%
CT85	Monroe Town, Connecticut	0.4307375445%
CT86	Montville Town, Connecticut	0.5806185940%
CT87	Morris Town, Connecticut	0.0099785725%
CT88	Naugatuck Borough, Connecticut	1.0644527326%
CT89	New Britain City, Connecticut	1.5740557511%
CT90	New Canaan Town, Connecticut	0.6136187204%
CT91	New Fairfield Town, Connecticut	0.2962030448%
CT92	New Hartford Town, Connecticut	0.1323482193%
CT93	New Haven City, Connecticut	5.8061427601%
CT94	New London City, Connecticut	1.0536729060%
CT95	New Milford Town, Connecticut	1.0565475001%
CT96	Newington Town, Connecticut	0.7132456565%
CT97	Newtown, Connecticut	0.5964476353%
CT98	Norfolk Town, Connecticut	0.0442819100%

CT99	North Branford Town, Connecticut	0.4795791623%
CT100	North Canaan Town, Connecticut	0.0913148022%
CT101	North Haven Town, Connecticut	0.7922543069%
CT102	North Stonington Town, Connecticut	0.1803885830%
CT103	Norwalk City, Connecticut	1.5918210823%
CT104	Norwich City, Connecticut	1.1639182124%
CT105	Old Lyme Town, Connecticut	0.0247921386%
CT106	Old Saybrook Town, Connecticut	0.4181170767%
CT107	Orange Town, Connecticut	0.3683598812%
CT108	Oxford Town, Connecticut	0.3955127994%
CT109	Plainfield Town, Connecticut	0.5352043161%
CT110	Plainville Town, Connecticut	0.3937549612%
CT111	Plymouth Town, Connecticut	0.4213382978%
CT112	Pomfret Town, Connecticut	0.1174722050%
CT113	Portland Town, Connecticut	0.3205523149%
CT114	Preston Town, Connecticut	0.1319895374%
CT115	Prospect Town, Connecticut	0.3056173107%
CT116	Putnam Town, Connecticut	0.2953254103%
CT117	Redding Town, Connecticut	0.1726435223%
CT118	Ridgefield Town, Connecticut	0.6645173744%
CT119	Rocky Hill Town, Connecticut	0.3929175425%
CT120	Roxbury Town, Connecticut	0.0037924445%
CT121	Salem Town, Connecticut	0.1075219911%
CT122	Salisbury Town, Connecticut	0.1052257347%
CT123	Scotland Town, Connecticut	0.0395212218%
CT124	Seymour Town, Connecticut	0.5301171581%
CT125	Sharon Town, Connecticut	0.0761294123%
CT126	Shelton City, Connecticut	0.5601099879%
CT127	Sherman Town, Connecticut	0.0494382353%
CT128	Simsbury Town, Connecticut	0.6988446241%
CT129	Somers Town, Connecticut	0.2491740063%
CT130	South Windsor Town, Connecticut	0.7310935932%
CT131	Southbury Town, Connecticut	0.0581965974%
CT132	Southington Town, Connecticut	0.9683065927%
CT133	Sprague Town, Connecticut	0.0874709763%
CT134	Stafford Town, Connecticut	0.3388202949%
CT135	Stamford City, Connecticut	2.9070395589%
CT136	Sterling Town, Connecticut	0.0949826467%
CT137	Stonington Town, Connecticut	0.5576891315%
CT138	Stratford Town, Connecticut	0.9155695700%
CT139	Suffield Town, Connecticut	0.3402792315%
CT140	Thomaston Town, Connecticut	0.2664061562%
CT141	Thompson Town, Connecticut	0.2673479187%
CT142	Tolland Town, Connecticut	0.4342020371%
CT143	Torrington City, Connecticut	1.3652460176%
CT144	Trumbull Town, Connecticut	0.7617744403%
CT145	Union Town, Connecticut	0.0153941764%
CT146	Vernon Town, Connecticut	0.7027162157%
CT147	Voluntown, Connecticut	0.0733181557%

CT148	Wallingford Town, Connecticut	1.5350353996%
CT149	Warren Town, Connecticut	0.0489758024%
CT150	Washington Town, Connecticut	0.1553517897%
CT151	Waterbury City, Connecticut	4.6192219654%
CT152	Waterford Town, Connecticut	0.7608802056%
CT153	Watertown, Connecticut	0.6868118808%
CT154	West Hartford Town, Connecticut	1.6216697477%
CT155	West Haven City, Connecticut	1.4026972589%
CT156	Westbrook Town, Connecticut	0.2586999280%
CT157	Weston Town, Connecticut	0.3664201329%
CT158	Westport Town, Connecticut	0.8921084083%
CT159	Wethersfield Town, Connecticut	0.6208707168%
CT160	Willington Town, Connecticut	0.0975268185%
CT161	Wilton Town, Connecticut	0.6378099925%
CT162	Winchester Town, Connecticut	0.3760305376%
CT163	Windham Town, Connecticut	1.0108949901%
CT164	Windsor Locks Town, Connecticut	0.3174167624%
CT165	Windsor Town, Connecticut	0.7548324123%
CT166	Wolcott Town, Connecticut	0.5443693820%
CT167	Woodbridge Town, Connecticut	0.2435300513%
CT168	Woodbury Town, Connecticut	0.3411988605%
CT169	Woodmont Borough, Connecticut	0.0173159412%
CT170	Woodstock Town, Connecticut	0.1817110623%

Allocations are subject to change pursuant to a State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution.

DE1	Dover City, Delaware	7.2964973046%
DE2	Kent County, Delaware	6.5479520244%
DE3	Middletown, Delaware	0.7391705309%
DE4	Milford City, Delaware	2.0974096596%
DE5	New Castle County, Delaware	32.3098315772%
DE6	Newark City, Delaware	2.6861540739%
DE7	Seaford City, Delaware	1.9021182635%
DE8	Smyrna Town, Delaware	1.6675857161%
DE9	Sussex County, Delaware	23.0032093630%
DE10	Wilmington City, Delaware	21.7500714866%

Allocations are subject to change pursuant to a State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution.

DC1	Washington, District of Columbia	100.0000000000%

FL1	Alachua County, Florida	0.8594613234%
FL2	Altamonte Springs City, Florida	0.0813054302%
FL3	Apopka City, Florida	0.0972154704%
FL4	Atlantic Beach City, Florida	0.0388915664%
FL5	Auburndale City, Florida	0.0286367831%
FL6	Aventura City, Florida	0.0246200756%
FL7	Avon Park City, Florida	0.0258288737%
FL8	Baker County, Florida	0.1931736622%
FL9	Bartow City, Florida	0.0439725748%
FL10	Bay County, Florida	0.5394465693%
FL11	Belle Glade City, Florida	0.0208278128%
FL12	Boca Raton City, Florida	0.4720689632%
FL13	Bonita Springs City, Florida	0.0173754580%
FL14	Boynton Beach City, Florida	0.3064979246%
FL15	Bradenton City, Florida	0.3799303249%
FL16	Bradford County, Florida	0.1894834807%
FL17	Brevard County, Florida	2.3870763525%
FL18	Broward County, Florida	4.0626227708%
FL19	Calhoun County, Florida	0.0471282181%
FL20	Callaway City, Florida	0.0249535015%
FL21	Cape Canaveral City, Florida	0.0455607190%
FL22	Cape Coral City, Florida	0.7144300110%
FL23	Casselberry City, Florida	0.0800352962%
FL24	Charlotte County, Florida	0.6902251426%
FL25	Citrus County, Florida	0.9696466473%
FL26	Clay County, Florida	1.1934300121%
FL27	Clearwater City, Florida	0.6338625372%
FL28	Clermont City, Florida	0.0759095348%
FL29	Cocoa Beach City, Florida	0.0843632048%
FL30	Cocoa City, Florida	0.1492447199%
FL31	Coconut Creek City, Florida	0.1011309318%
FL32	Collier County, Florida	1.3548224874%
FL33	Columbia County, Florida	0.3421221973%
FL34	Cooper City, Florida	0.0739363249%
FL35	Coral Gables City, Florida	0.0717799422%
FL36	Coral Springs City, Florida	0.3234064085%
FL37	Crestview City, Florida	0.0704397566%
FL38	Cutler Bay Town, Florida	0.0094141463%
FL39	Dania Beach City, Florida	0.0178067890%
FL40	Davie Town, Florida	0.2669225293%
FL41	Daytona Beach City, Florida	0.4475559985%
FL42	Daytona Beach Shores City, Florida	0.0397433158%
FL43	De Soto County, Florida	0.1136404205%
FL44	Debary City, Florida	0.0352833296%
FL45	Deerfield Beach City, Florida	0.2024233562%
FL46	Deland City, Florida	0.0989843542%
FL47	Delray Beach City, Florida	0.3518466005%
FL48	Deltona City, Florida	0.1993292304%
FL49	Destin City, Florida	0.0146783092%

FL50	Dixie County, Florida	0.1037443927%
FL51	Doral City, Florida	0.0139780477%
FL52	Dunedin City, Florida	0.1024411213%
FL53	Eatonville Town, Florida	0.0083256415%
FL54	Edgewater City, Florida	0.0580427172%
FL55	Escambia County, Florida	1.0109990610%
FL56	Estero Village, Florida	0.0120797555%
FL57	Eustis City, Florida	0.0419300395%
FL58	Fernandina Beach City, Florida	0.0831601989%
FL59	Flagler County, Florida	0.3050082484%
FL60	Florida City, Florida	0.0039287890%
FL61	Fort Lauderdale City, Florida	0.8305816295%
FL62	Fort Myers City, Florida	0.4310995634%
FL63	Fort Pierce City, Florida	0.1595358726%
FL64	Fort Walton Beach City, Florida	0.0778370605%
FL65	Franklin County, Florida	0.0499106708%
FL66	Fruitland Park City, Florida	0.0083820932%
FL67	Gadsden County, Florida	0.1236554705%
FL68	Gainesville City, Florida	0.3815982894%
FL69	Gilchrist County, Florida	0.0643335042%
FL70	Glades County, Florida	0.0406124963%
FL71	Greenacres City, Florida	0.0764248986%
FL72	Groveland City, Florida	0.0261531482%
FL73	Gulf County, Florida	0.0599141908%
FL74	Gulfport City, Florida	0.0478945547%
FL75	Haines City, Florida	0.0479847066%
FL76	Hallandale Beach City, Florida	0.1549505272%
FL77	Hamilton County, Florida	0.0479418005%
FL78	Hardee County, Florida	0.0671103643%
FL79	Hendry County, Florida	0.1444608951%
FL80	Hernando County, Florida	1.5100758996%
FL81	Hialeah City, Florida	0.0980156525%
FL82	Hialeah Gardens City, Florida	0.0054519294%
FL83	Highlands County, Florida	0.2931860386%
FL84	Hillsborough County, Florida	6.5231125308%
FL85	Holly Hill City, Florida	0.0316162444%
FL86	Hollywood City, Florida	0.5201647754%
FL87	Holmes County, Florida	0.0816118922%
FL88	Homestead City, Florida	0.0249353985%
FL89	Indian River County, Florida	0.6541177901%
FL90	Jackson County, Florida	0.1589357678%
FL91	Jacksonville Beach City, Florida	0.1004466852%
FL92	Jacksonville City, Florida	5.2956380196%
FL93	Jefferson County, Florida	0.0408207989%
FL94	Jupiter Town, Florida	0.1254666431%
FL95	Key Biscayne Village, Florida	0.0136838783%
FL96	Key West City, Florida	0.0880867779%
FL97	Kissimmee City, Florida	0.1623657708%
FL98	Lady Lake Town, Florida	0.0250481927%

FL99	Lafayette County, Florida	0.0319113399%
FL100	Lake City, Florida	0.1046594391%
FL101	Lake County, Florida	0.7815478562%
FL102	Lake Mary City, Florida	0.0797674370%
FL103	Lake Wales City, Florida	0.0362931762%
FL104	Lake Worth City, Florida	0.1171459041%
FL105	Lakeland City, Florida	0.2948749206%
FL106	Lantana Town, Florida	0.0245078987%
FL107	Largo City, Florida	0.3741936498%
FL108	Lauderdale Lakes City, Florida	0.0626243040%
FL109	Lauderhill City, Florida	0.1443830721%
FL110	Lee County, Florida	2.1503874299%
FL111	Leesburg City, Florida	0.0913398906%
FL112	Leon County, Florida	0.4712019797%
FL113	Levy County, Florida	0.2511923208%
FL114	Liberty County, Florida	0.0193986191%
FL115	Lighthouse Point City, Florida	0.0291322827%
FL116	Longwood City, Florida	0.0617091669%
FL117	Lynn Haven City, Florida	0.0392057816%
FL118	Madison County, Florida	0.0635403309%
FL119	Maitland City, Florida	0.0467282451%
FL120	Manatee County, Florida	2.2885234019%
FL121	Marco Island City, Florida	0.0620945413%
FL122	Margate City, Florida	0.1436833554%
FL123	Marion County, Florida	1.3321814866%
FL124	Martin County, Florida	0.7882651079%
FL125	Melbourne City, Florida	0.3831054876%
FL126	Miami Beach City, Florida	0.1814092477%
FL127	Miami City, Florida	0.2927934557%
FL128	Miami Gardens City, Florida	0.0406839641%
FL129	Miami Lakes Town, Florida	0.0078375139%
FL130	Miami Shores Village, Florida	0.0062876094%
FL131	Miami Springs City, Florida	0.0061694950%
FL132	Miami-Dade County, Florida	4.3271705192%
FL133	Milton City, Florida	0.0466314657%
FL134	Minneola City, Florida	0.0160580418%
FL135	Miramar City, Florida	0.2792796404%
FL136	Monroe County, Florida	0.3883011967%
FL137	Mount Dora City, Florida	0.0410212212%
FL138	Naples City, Florida	0.1344157944%
FL139	Nassau County, Florida	0.3937725183%
FL140	New Port Richey City, Florida	0.1498783253%
FL141	New Smyrna Beach City, Florida	0.1040660344%
FL142	Niceville City, Florida	0.0217446385%
FL143	North Lauderdale City, Florida	0.0660690508%
FL144	North Miami Beach City, Florida	0.0303917946%
FL145	North Miami City, Florida	0.0303784307%
FL146	North Palm Beach Village, Florida	0.0443491609%
FL147	North Port City, Florida	0.2096119036%

FL148	Oakland Park City, Florida	0.1004312332%
FL149	Ocala City, Florida	0.3689945815%
FL150	Ocoee City, Florida	0.0666000846%
FL151	Okaloosa County, Florida	0.6345124117%
FL152	Okeechobee County, Florida	0.3534953181%
FL153	Oldsmar City, Florida	0.0394219828%
FL154	Opa-Locka City, Florida	0.0078475369%
FL155	Orange City, Florida	0.0335624179%
FL156	Orange County, Florida	3.1307419804%
FL157	Orlando City, Florida	1.1602492100%
FL158	Ormond Beach City, Florida	0.1146438211%
FL159	Osceola County, Florida	0.8372491116%
FL160	Oviedo City, Florida	0.1031308696%
FL161	Palatka City, Florida	0.0469549231%
FL162	Palm Bay City, Florida	0.4048169342%
FL163	Palm Beach County, Florida	5.9784001645%
FL164	Palm Beach Gardens City, Florida	0.2336752163%
FL165	Palm Coast City, Florida	0.0848564709%
FL166	Palm Springs Village, Florida	0.0380209877%
FL167	Palmetto Bay Village, Florida	0.0074040767%
FL168	Palmetto City, Florida	0.0528697594%
FL169	Panama City Beach City, Florida	0.0808973045%
FL170	Panama City, Florida	0.1551531466%
FL171	Parkland City, Florida	0.0458042834%
FL172	Pasco County, Florida	4.4295368317%
FL173	Pembroke Pines City, Florida	0.4628331778%
FL174	Pensacola City, Florida	0.3306359554%
FL175	Pinecrest Village, Florida	0.0082965714%
FL176	Pinellas County, Florida	4.7935359992%
FL177	Pinellas Park City, Florida	0.2516664490%
FL178	Plant City, Florida	0.1042185754%
FL179	Plantation City, Florida	0.2139192761%
FL180	Polk County, Florida	1.6016881161%
FL181	Pompano Beach City, Florida	0.3354719648%
FL182	Port Orange City, Florida	0.1775970116%
FL183	Port St. Lucie City, Florida	0.3908042602%
FL184	Punta Gorda City, Florida	0.0471207554%
FL185	Putnam County, Florida	0.3379382594%
FL186	Riviera Beach City, Florida	0.1636174387%
FL187	Rockledge City, Florida	0.0966039082%
FL188	Royal Palm Beach Village, Florida	0.0492948779%
FL189	Safety Harbor City, Florida	0.0380615697%
FL190	Sanford City, Florida	0.1642438718%
FL191	Santa Rosa County, Florida	0.6546368035%
FL192	Sarasota City, Florida	0.4842803786%
FL193	Sarasota County, Florida	1.9688041245%
FL194	Satellite Beach City, Florida	0.0359750389%
FL195	Sebastian City, Florida	0.0383157745%
FL196	Sebring City, Florida	0.0381728569%

FL197	Seminole City, Florida	0.0952489243%
FL198	Seminole County, Florida	1.5086951138%
FL199	South Daytona City, Florida	0.0452214101%
FL200	South Miami City, Florida	0.0078330472%
FL201	St Johns County, Florida	0.6638216753%
FL202	St Lucie County, Florida	0.9562887503%
FL203	St. Augustine City, Florida	0.0465108819%
FL204	St. Cloud City, Florida	0.0738366040%
FL205	St. Petersburg City, Florida	1.4565924173%
FL206	Stuart City, Florida	0.0812230134%
FL207	Sumter County, Florida	0.3263986345%
FL208	Sunny Isles Beach City, Florida	0.0076937793%
FL209	Sunrise City, Florida	0.2860704481%
FL210	Suwannee County, Florida	0.1910149373%
FL211	Sweetwater City, Florida	0.0041159745%
FL212	Tallahassee City, Florida	0.4259972563%
FL213	Tamarac City, Florida	0.1344928911%
FL214	Tampa City, Florida	1.9756726462%
FL215	Tarpon Springs City, Florida	0.1019709696%
FL216	Tavares City, Florida	0.0318218598%
FL217	Taylor County, Florida	0.0921812176%
FL218	Temple Terrace City, Florida	0.1079810418%
FL219	Titusville City, Florida	0.2400558465%
FL220	Union County, Florida	0.0651555116%
FL221	Venice City, Florida	0.1423476183%
FL222	Vero Beach City, Florida	0.0606417248%
FL223	Volusia County, Florida	1.7446849189%
FL224	Wakulla County, Florida	0.1151294611%
FL225	Walton County, Florida	0.2685576832%
FL226	Washington County, Florida	0.1201244575%
FL227	Wellington Village, Florida	0.0501840680%
FL228	West Melbourne City, Florida	0.0519971652%
FL229	West Palm Beach City, Florida	0.5492662267%
FL230	West Park City, Florida	0.0295538994%
FL231	Weston City, Florida	0.1386373546%
FL232	Wilton Manors City, Florida	0.0316306070%
FL233	Winter Garden City, Florida	0.0562653176%
FL234	Winter Haven City, Florida	0.0970328243%
FL235	Winter Park City, Florida	0.1049029672%
FL236	Winter Springs City, Florida	0.0622621530%
FL237	Zephyrhills City, Florida	0.1126717551%

GA1	Acworth City, Georgia	0.1010066057%
GA2	Adel City, Georgia	0.0545649432%
GA3	Albany City, Georgia	0.3157843012%
GA4	Alma City, Georgia	0.0720108615%
GA5	Alpharetta City, Georgia	0.2110377863%
GA6	Americus City, Georgia	0.0651732444%
GA7	Appling County, Georgia	0.1891925647%
GA8	Arlington City, Georgia	0.0057755147%
GA9	Athens-Clarke County Unified Government, Georgia	1.3856330305%
GA10	Atkinson County, Georgia	0.0986720780%
GA11	Atlanta City, Georgia	2.9922320659%
GA12	Augusta-Richmond County Consolidated Government, Georgia	2.7761021713%
GA13	Bacon County, Georgia	0.1326313298%
GA14	Bainbridge City, Georgia	0.0569861790%
GA15	Baker County, Georgia	0.0138992540%
GA16	Baldwin County, Georgia	0.2940093402%
GA17	Banks County, Georgia	0.2108287241%
GA18	Barrow County, Georgia	0.7562315570%
GA19	Bartow County, Georgia	1.0945235112%
GA20	Ben Hill County, Georgia	0.0834031458%
GA21	Berrien County, Georgia	0.1225733642%
GA22	Blackshear City, Georgia	0.0349161927%
GA23	Blakely City, Georgia	0.0158441397%
GA24	Bleckley County, Georgia	0.1430561858%
GA25	Brantley County, Georgia	0.2875410777%
GA26	Braselton Town, Georgia	0.0371467624%
GA27	Brookhaven City, Georgia	0.0913450445%
GA28	Brooks County, Georgia	0.1455943886%
GA29	Brunswick City, Georgia	0.1020085339%
GA30	Bryan County, Georgia	0.2289883650%
GA31	Buford City, Georgia	0.0023586547%
GA32	Bulloch County, Georgia	0.4088475182%
GA33	Burke County, Georgia	0.1875413288%
GA34	Butts County, Georgia	0.3747020131%
GA35	Calhoun City, Georgia	0.1780085402%
GA36	Calhoun County, Georgia	0.0360783561%
GA37	Camden County, Georgia	0.3387009665%
GA38	Candler County, Georgia	0.0990882539%
GA39	Canton City, Georgia	0.1378274535%
GA40	Carroll County, Georgia	1.4108548814%
GA41	Carrollton City, Georgia	0.4395018339%
GA42	Cartersville City, Georgia	0.2991406477%
GA43	Catoosa County, Georgia	1.1134068466%
GA44	Chamblee City, Georgia	0.0537051979%
GA45	Charlton County, Georgia	0.1046313818%
GA46	Chatham County, Georgia	1.4544033708%
GA47	Chattooga County, Georgia	0.3317513109%

GA48	Cherokee County, Georgia	2.1190683851%
GA49	Clarkston City, Georgia	0.0175253481%
GA50	Clay County, Georgia	0.0274637104%
GA51	Clayton County, Georgia	1.6728881377%
GA52	Clinch County, Georgia	0.0617206810%
GA53	Cobb County, Georgia	5.8580801967%
GA54	Coffee County, Georgia	0.4164755944%
GA55	College Park City, Georgia	0.1805996391%
GA56	Colquitt County, Georgia	0.2578612394%
GA57	Columbia County, Georgia	1.2905730633%
GA58	Columbus City, Georgia	1.8227140298%
GA59	Conyers City, Georgia	0.1202231912%
GA60	Cook County, Georgia	0.0973405674%
GA61	Cordele City, Georgia	0.0583989534%
GA62	Covington City, Georgia	0.1969084378%
GA63	Coweta County, Georgia	0.9767276305%
GA64	Crawford County, Georgia	0.1282569558%
GA65	Crisp County, Georgia	0.1296658905%
GA66	Cusseta-Chattahoochee County Unified Government, Georgia	0.0695538650%
GA67	Dade County, Georgia	0.1799465490%
GA68	Dallas City, Georgia	0.0916776643%
GA69	Dalton City, Georgia	0.3628092518%
GA70	Damascus City, Georgia	0.0005040301%
GA71	Dawson City, Georgia	0.0138696254%
GA72	Dawson County, Georgia	0.3215223361%
GA73	Decatur City, Georgia	0.1040340531%
GA74	Decatur County, Georgia	0.1633371087%
GA75	Dekalb County, Georgia	4.1483991779%
GA76	Demorest City, Georgia	0.0233539880%
GA77	Dodge County, Georgia	0.3228398634%
GA78	Dooly County, Georgia	0.0758970226%
GA79	Doraville City, Georgia	0.0619484258%
GA80	Dougherty County, Georgia	0.4519146718%
GA81	Douglas City, Georgia	0.2364366638%
GA82	Douglas County, Georgia	1.2411219485%
GA83	Douglasville City, Georgia	0.2313289102%
GA84	Dublin City, Georgia	0.1598683843%
GA85	Duluth City, Georgia	0.1174400509%
GA86	Dunwoody City, Georgia	0.0823645400%
GA87	Early County, Georgia	0.0433467628%
GA88	East Point City, Georgia	0.2308433908%
GA89	Echols County, Georgia	0.0262187359%
GA90	Effingham County, Georgia	0.4645781207%
GA91	Elbert County, Georgia	0.2655117233%
GA92	Emanuel County, Georgia	0.2278497555%
GA93	Evans County, Georgia	0.1156959749%
GA94	Fairburn City, Georgia	0.0542552469%
GA95	Fannin County, Georgia	0.5651805280%

GA96	Fayette County, Georgia	0.6527012475%
GA97	Fayetteville City, Georgia	0.1201203794%
GA98	Fitzgerald City, Georgia	0.0569093853%
GA99	Floyd County, Georgia	0.9887350092%
GA100	Forest Park City, Georgia	0.1455200592%
GA101	Forsyth County, Georgia	1.7110664570%
GA102	Franklin County, Georgia	0.5550296650%
GA103	Fulton County, Georgia	3.5353742420%
GA104	Gainesville City, Georgia	0.3640437388%
GA105	Georgetown-Quitman County Unified Government, Georgia	0.0176595651%
GA106	Gilmer County, Georgia	0.4239021158%
GA107	Glascock County, Georgia	0.0283662653%
GA108	Glynn County, Georgia	0.7968809706%
GA109	Gordon County, Georgia	0.4175279543%
GA110	Grady County, Georgia	0.1716497947%
GA111	Greene County, Georgia	0.1737385827%
GA112	Griffin City, Georgia	0.2287480123%
GA113	Grovetown City, Georgia	0.0632622854%
GA114	Gwinnett County, Georgia	4.8912732775%
GA115	Habersham County, Georgia	0.4635124652%
GA116	Hall County, Georgia	1.5772937095%
GA117	Hancock County, Georgia	0.0536800967%
GA118	Haralson County, Georgia	1.0934912667%
GA119	Harris County, Georgia	0.2037540782%
GA120	Hart County, Georgia	0.2935398099%
GA121	Heard County, Georgia	0.1232058232%
GA122	Henry County, Georgia	1.9715208583%
GA123	Hinesville City, Georgia	0.2572364025%
GA124	Holly Springs City, Georgia	0.0823108417%
GA125	Houston County, Georgia	0.8378076437%
GA126	Irwin County, Georgia	0.0610553841%
GA127	Jackson County, Georgia	0.9201220386%
GA128	Jasper County, Georgia	0.1152245534%
GA129	Jeff Davis County, Georgia	0.3659791686%
GA130	Jefferson City, Georgia	0.0881783943%
GA131	Jefferson County, Georgia	0.1517559349%
GA132	Jenkins County, Georgia	0.0808740550%
GA133	Johns Creek City, Georgia	0.1877697040%
GA134	Johnson County, Georgia	0.0876584323%
GA135	Jones County, Georgia	0.2773521617%
GA136	Kennesaw City, Georgia	0.1446191663%
GA137	Kingsland City, Georgia	0.1313198199%
GA138	Lagrange City, Georgia	0.2069622772%
GA139	Lakeland City, Georgia	0.0155232109%
GA140	Lamar County, Georgia	0.2083015245%
GA141	Lanier County, Georgia	0.0574613256%
GA142	Laurens County, Georgia	0.5249834521%
GA143	Lawrenceville City, Georgia	0.1647173317%

GA144	Lee County, Georgia	0.2162850866%
GA145	Liberty County, Georgia	0.2931642086%
GA146	Lilburn City, Georgia	0.0538355752%
GA147	Lincoln County, Georgia	0.1000487479%
GA148	Loganville City, Georgia	0.1468681321%
GA149	Long County, Georgia	0.1216766548%
GA150	Lowndes County, Georgia	0.6253829866%
GA151	Lumpkin County, Georgia	0.3139555802%
GA152	Macon County, Georgia	0.1110857755%
GA153	Macon-Bibb County Unified Government, Georgia	2.0265214623%
GA154	Madison County, Georgia	0.5114434091%
GA155	Marietta City, Georgia	0.7354006996%
GA156	Marion County, Georgia	0.0615218771%
GA157	McDonough City, Georgia	0.0803644086%
GA158	McDuffie County, Georgia	0.2216409869%
GA159	McIntosh County, Georgia	0.1678759014%
GA160	Meriwether County, Georgia	0.2015834534%
GA161	Milledgeville City, Georgia	0.1343842887%
GA162	Miller County, Georgia	0.0562389307%
GA163	Milton City, Georgia	0.0765630644%
GA164	Mitchell County, Georgia	0.1842864232%
GA165	Monroe City, Georgia	0.1616058698%
GA166	Monroe County, Georgia	0.2463868890%
GA167	Montgomery County, Georgia	0.0685440855%
GA168	Morgan County, Georgia	0.1807932852%
GA169	Moultrie City, Georgia	0.1150272968%
GA170	Murray County, Georgia	0.6862865600%
GA171	Nashville City, Georgia	0.0288042758%
GA172	Newnan City, Georgia	0.2037973462%
GA173	Newton County, Georgia	0.6206699754%
GA174	Norcross City, Georgia	0.0762036242%
GA175	Oconee County, Georgia	0.2721000475%
GA176	Oglethorpe County, Georgia	0.1461658711%
GA177	Paulding County, Georgia	1.7495211188%
GA178	Peach County, Georgia	0.2319656673%
GA179	Peachtree City, Georgia	0.2219833492%
GA180	Peachtree Corners City, Georgia	0.2099400952%
GA181	Perry City, Georgia	0.0954580908%
GA182	Pickens County, Georgia	0.3905362384%
GA183	Pierce County, Georgia	0.2012068205%
GA184	Pike County, Georgia	0.1072270653%
GA185	Polk County, Georgia	0.7130941429%
GA186	Pooler City, Georgia	0.0516303360%
GA187	Powder Springs City, Georgia	0.0633430906%
GA188	Pulaski County, Georgia	0.1671565625%
GA189	Putnam County, Georgia	0.2061208707%
GA190	Rabun County, Georgia	0.3170130000%
GA191	Randolph County, Georgia	0.0382245100%

GA192	Richmond Hill City, Georgia	0.0716382402%
GA193	Riverdale City, Georgia	0.0684460876%
GA194	Rockdale County, Georgia	0.7947696030%
GA195	Rome City, Georgia	0.3719383578%
GA196	Roswell City, Georgia	0.2174642134%
GA197	Sandy Springs City, Georgia	0.2590143480%
GA198	Savannah City, Georgia	1.1246685243%
GA199	Schley County, Georgia	0.0238356678%
GA200	Screven County, Georgia	0.1132053955%
GA201	Seminole County, Georgia	0.0804817769%
GA202	Smyrna City, Georgia	0.2661908888%
GA203	Snellville City, Georgia	0.0758688840%
GA204	Spalding County, Georgia	0.5900646014%
GA205	Springfield City, Georgia	0.0124802329%
GA206	St. Marys City, Georgia	0.0962803562%
GA207	Statesboro City, Georgia	0.1844690660%
GA208	Stephens County, Georgia	0.7520555284%
GA209	Stewart County, Georgia	0.0419742764%
GA210	Stockbridge City, Georgia	0.0302698888%
GA211	Sugar Hill City, Georgia	0.0106058369%
GA212	Sumter County, Georgia	0.1314426325%
GA213	Suwanee City, Georgia	0.0700562332%
GA214	Talbot County, Georgia	0.0410357316%
GA215	Taliaferro County, Georgia	0.0068637499%
GA216	Tattnall County, Georgia	0.2930768128%
GA217	Taylor County, Georgia	0.0819435502%
GA218	Telfair County, Georgia	0.1855378735%
GA219	Terrell County, Georgia	0.0334710962%
GA220	Thomas County, Georgia	0.2077911904%
GA221	Thomasville City, Georgia	0.1281973547%
GA222	Tift County, Georgia	0.2088288220%
GA223	Tifton City, Georgia	0.1416502311%
GA224	Toombs County, Georgia	0.2423104056%
GA225	Towns County, Georgia	0.2454408368%
GA226	Treutlen County, Georgia	0.0571447522%
GA227	Troup County, Georgia	0.4334095739%
GA228	Tucker City, Georgia	0.0615225648%
GA229	Turner County, Georgia	0.0697951920%
GA230	Twiggs County, Georgia	0.0640416265%
GA231	Union City, Georgia	0.1531538090%
GA232	Union County, Georgia	0.2949759089%
GA233	Upson County, Georgia	0.3355566667%
GA234	Valdosta City, Georgia	0.2598246932%
GA235	Vidalia City, Georgia	0.1252530050%
GA236	Villa Rica City, Georgia	0.1397113628%
GA237	Walker County, Georgia	0.8453605309%
GA238	Walton County, Georgia	0.8194381956%
GA239	Ware County, Georgia	0.5170078559%
GA240	Warner Robins City, Georgia	0.3969845574%

GA241	Warren County, Georgia	0.0447828045%
GA242	Warwick City, Georgia	0.0103298381%
GA243	Washington County, Georgia	0.1959988913%
GA244	Waycross City, Georgia	0.1358274367%
GA245	Wayne County, Georgia	0.6609347902%
GA246	Webster County Unified Government, Georgia	0.0143656323%
GA247	Wheeler County, Georgia	0.0675300652%
GA248	White County, Georgia	0.4351939380%
GA249	Whitfield County, Georgia	0.7644288806%
GA250	Wilcox County, Georgia	0.0828696590%
GA251	Wilkes County, Georgia	0.0976306068%
GA252	Wilkinson County, Georgia	0.0847297279%
GA253	Winder City, Georgia	0.2007720766%
GA254	Woodbury City, Georgia	0.0085236394%
GA255	Woodstock City, Georgia	0.1942956763%
GA256	Worth County, Georgia	0.1491832321%

HI1	Hawaii County, Hawaii	18.2671692501%
HI2	Kalawao, Hawaii	0.0034501514%
HI3	Kauai County, Hawaii	5.7006273580%
HI4	Maui County, Hawaii	13.9979969296%
HI5	Urban Honolulu CDP, Hawaii	62.0307563109%

ID1	Ada County, Idaho	13.2776278333%
ID2	Adams County, Idaho	0.1446831902%
ID3	Ammon City, Idaho	0.0812916024%
ID4	Bannock County, Idaho	3.0595589832%
ID5	Bear Lake County, Idaho	0.6082712041%
ID6	Benewah County, Idaho	0.6526829809%
ID7	Bingham County, Idaho	1.6421270812%
ID8	Blackfoot City, Idaho	0.6283857401%
ID9	Blaine County, Idaho	0.9137717551%
ID10	Boise City, Idaho	12.7586409110%
ID11	Boise County, Idaho	0.3309644652%
ID12	Bonner County, Idaho	2.5987361786%
ID13	Bonneville County, Idaho	3.7761253875%
ID14	Boundary County, Idaho	0.8788284447%
ID15	Burley City, Idaho	0.4485975363%
ID16	Butte County, Idaho	0.1839745518%
ID17	Caldwell City, Idaho	1.1958553249%
ID18	Camas County, Idaho	0.0422073443%
ID19	Canyon County, Idaho	5.0120113688%
ID20	Caribou County, Idaho	0.4396183832%
ID21	Cassia County, Idaho	0.7270235866%
ID22	Chubbuck City, Idaho	0.4841935447%
ID23	Clark County, Idaho	0.0420924425%
ID24	Clearwater County, Idaho	0.4890418390%
ID25	Coeur D'Alene City, Idaho	2.7593778237%
ID26	Custer County, Idaho	0.2133243878%
ID27	Eagle City, Idaho	0.1711876661%
ID28	Elmore County, Idaho	0.8899512165%
ID29	Franklin County, Idaho	0.5753624958%
ID30	Fremont County, Idaho	0.5716071696%
ID31	Garden City, Idaho	0.5582782838%
ID32	Gem County, Idaho	1.3784025725%
ID33	Gooding County, Idaho	0.6966472013%
ID34	Hayden City, Idaho	0.0047132146%
ID35	Idaho County, Idaho	0.8474305547%
ID36	Idaho Falls City, Idaho	3.8875027578%
ID37	Jefferson County, Idaho	0.9842670749%
ID38	Jerome City, Idaho	0.4169017424%
ID39	Jerome County, Idaho	0.6223444291%
ID40	Kootenai County, Idaho	5.6394798565%
ID41	Kuna City, Idaho	0.1849461724%
ID42	Latah County, Idaho	1.2943861166%
ID43	Lemhi County, Idaho	0.4880814284%
ID44	Lewis County, Idaho	0.2882543555%
ID45	Lewiston City, Idaho	2.0176549375%
ID46	Lincoln County, Idaho	0.1930184422%
ID47	Madison County, Idaho	1.2748404845%
ID48	Meridian City, Idaho	2.4045650754%
ID49	Minidoka County, Idaho	0.9140620922%

ID50	Moscow City, Idaho	0.6590552650%
ID51	Mountain Home City, Idaho	0.5706694591%
ID52	Nampa City, Idaho	3.3274647954%
ID53	Nez Perce County, Idaho	1.2765833482%
ID54	Oneida County, Idaho	0.2371656647%
ID55	Owyhee County, Idaho	0.5554298409%
ID56	Payette County, Idaho	1.2750728102%
ID57	Pocatello City, Idaho	2.9494898116%
ID58	Post Falls City, Idaho	0.6781328826%
ID59	Power County, Idaho	0.3505171035%
ID60	Preston City, Idaho	0.1496220047%
ID61	Rexburg City, Idaho	0.1336231941%
ID62	Shoshone County, Idaho	1.2841091340%
ID63	Star City, Idaho	0.0001322772%
ID64	Teton County, Idaho	0.4258195211%
ID65	Twin Falls City, Idaho	1.8245765222%
ID66	Twin Falls County, Idaho	3.3104301873%
ID67	Valley County, Idaho	0.8074710814%
ID68	Washington County, Idaho	0.4917358652%

IL1	Adams County, Illinois	0.2888223923%
IL2	Addison Township, Illinois	0.0038980830%
IL3	Addison Village, Illinois	0.1789163143%
IL4	Alexander County, Illinois	0.0378665703%
IL5	Algonquin Township, Illinois	0.0022237840%
IL6	Algonquin Village, Illinois	0.1102023571%
IL7	Alsip Village, Illinois	0.0804730187%
IL8	Alton City, Illinois	0.4280511636%
IL9	Alton Township, Illinois	0.0062877996%
IL10	Anna City, Illinois	0.0351784549%
IL11	Antioch Township, Illinois	0.0009191460%
IL12	Antioch Village, Illinois	0.0635563388%
IL13	Arlington Heights Village, Illinois	0.2647476580%
IL14	Aurora City, Illinois	1.1285112945%
IL15	Aurora Township, Illinois	0.0301108613%
IL16	Aux Sable Township, Illinois	0.0005108321%
IL17	Avon Township, Illinois	0.0015693001%
IL18	Barrington Village, Illinois	0.0749306299%
IL19	Bartlett Village, Illinois	0.1012637420%
IL20	Batavia City, Illinois	0.1232572616%
IL21	Beach Park Village, Illinois	0.0709728762%
IL22	Bedford Park Village, Illinois	0.0908134228%
IL23	Belleville City, Illinois	0.2800912041%
IL24	Bellwood Village, Illinois	0.0636018022%
IL25	Belvidere City, Illinois	0.1538551860%
IL26	Belvidere Township, Illinois	0.0012472224%
IL27	Bensenville Village, Illinois	0.0698164453%
IL28	Benton City, Illinois	0.0648747331%
IL29	Benton Township, Lake County, Illinois	0.0004595956%
IL30	Berkeley Village, Illinois	0.0152507249%
IL31	Berwyn City, Illinois	0.2349799824%
IL32	Berwyn Township, Illinois	0.0039135983%
IL33	Bloom Township, Illinois	0.0062250618%
IL34	Bloomingdale Township, Illinois	0.0054224158%
IL35	Bloomingdale Village, Illinois	0.0874800244%
IL36	Bloomington City Township, Illinois	0.0170627673%
IL37	Bloomington City, Illinois	0.4210280112%
IL38	Blue Island City, Illinois	0.0451468527%
IL39	Bolingbrook Village, Illinois	0.3965448276%
IL40	Bond County, Illinois	0.1354097531%
IL41	Boone County, Illinois	0.1857825548%
IL42	Bourbonnais Township, Illinois	0.0007881230%
IL43	Bourbonnais Village, Illinois	0.0558859639%
IL44	Bradley Village, Illinois	0.0950639376%
IL45	Bremen Township, Illinois	0.0008805382%
IL46	Bridgeview Village, Illinois	0.0500143261%
IL47	Broadview Village, Illinois	0.0576947589%
IL48	Brookfield Village, Illinois	0.0508215275%
IL49	Brown County, Illinois	0.0306875432%

IL50	Bruce Township, Illinois	0.0008928963%
IL51	Buffalo Grove Village, Illinois	0.2068406914%
IL52	Burbank City, Illinois	0.0690685990%
IL53	Bureau County, Illinois	0.0476091845%
IL54	Burr Ridge Village, Illinois	0.0419287366%
IL55	Cahokia Village, Illinois	0.0836030043%
IL56	Calhoun County, Illinois	0.0375722307%
IL57	Calumet City, Illinois	0.0970812870%
IL58	Calumet Township, Illinois	0.0001284071%
IL59	Campton Hills Village, Illinois	0.0275655408%
IL60	Canton City, Illinois	0.0820538651%
IL61	Canton Township, Illinois	0.0022485003%
IL62	Capital Township, Illinois	0.0149811918%
IL63	Carbondale City, Illinois	0.1954958522%
IL64	Carbondale Township, Illinois	0.0044639854%
IL65	Carol Stream Village, Illinois	0.1407965379%
IL66	Carpentersville Village, Illinois	0.1363950647%
IL67	Carroll County, Illinois	0.0896110775%
IL68	Cary Village, Illinois	0.0570626007%
IL69	Caseyville Township, Illinois	0.0007441028%
IL70	Cass County, Illinois	0.0771891430%
IL71	Centralia City, Illinois	0.0719850238%
IL72	Centralia Township, Illinois	0.0028386679%
IL73	Centreville Township, Illinois	0.0027552732%
IL74	Champaign City Township, Illinois	0.0007413065%
IL75	Champaign City, Illinois	0.4052254107%
IL76	Champaign County, Illinois	0.7867199494%
IL77	Champaign Township, Illinois	0.0000980982%
IL78	Channahon Township, Illinois	0.0001433812%
IL79	Channahon Village, Illinois	0.0567296082%
IL80	Charleston City, Illinois	0.0995585026%
IL81	Charleston Township, Illinois	0.0004933774%
IL82	Chatham Village, Illinois	0.0295989467%
IL83	Cherry Valley Township, Illinois	0.0005782605%
IL84	Chicago City, Illinois	15.6332843102%
IL85	Chicago Heights City, Illinois	0.1217857439%
IL86	Chicago Ridge Village, Illinois	0.0524909103%
IL87	Christian County, Illinois	0.2284950394%
IL88	Clark County, Illinois	0.1644712121%
IL89	Clay County, Illinois	0.0936362597%
IL90	Clinton County, Illinois	0.1943019862%
IL91	Coles County, Illinois	0.1247615688%
IL92	Collinsville City, Illinois	0.3522703495%
IL93	Collinsville Township, Illinois	0.0035801096%
IL94	Coloma Township, Illinois	0.0001118094%
IL95	Columbia City, Illinois	0.0433790110%
IL96	Cook County, Illinois	14.3857624802%
IL97	Cortland Township, Illinois	0.0004724498%
IL98	Country Club Hills City, Illinois	0.0671118224%

IL99	Countryside City, Illinois	0.0301223625%
IL100	Crawford County, Illinois	0.1569938764%
IL101	Crest Hill City, Illinois	0.0526985627%
IL102	Crestwood Village, Illinois	0.0142112001%
IL103	Crete Township, Illinois	0.0005995941%
IL104	Crystal Lake City, Illinois	0.3158354713%
IL105	Cuba Township, Illinois	0.0000224160%
IL106	Cumberland County, Illinois	0.0570281874%
IL107	Danville City, Illinois	0.2559565285%
IL108	Danville Township, Illinois	0.0051367359%
IL109	Darien City, Illinois	0.0902261418%
IL110	De Witt County, Illinois	0.1599714603%
IL111	Decatur City, Illinois	0.4645929351%
IL112	Decatur Township, Illinois	0.0043295346%
IL113	Deerfield Village, Illinois	0.0932320501%
IL114	Dekalb City, Illinois	0.1798256279%
IL115	Dekalb County, Illinois	0.3798574494%
IL116	Dekalb Township, Illinois	0.0026983537%
IL117	Des Plaines City, Illinois	0.2324422843%
IL118	Dixon City, Illinois	0.0928778143%
IL119	Dixon Township, Illinois	0.0012205217%
IL120	Dolton Village, Illinois	0.0603302846%
IL121	Dorr Township, Illinois	0.0004505750%
IL122	Douglas County, Illinois	0.1069846469%
IL123	Douglas Township, Effingham County, Illinois	0.0000906562%
IL124	Downers Grove Township, Illinois	0.0013497857%
IL125	Downers Grove Village, Illinois	0.3224473331%
IL126	Dundee Township, Illinois	0.0009813425%
IL127	Dupage County, Illinois	2.6161997714%
IL128	East Moline City, Illinois	0.0875479039%
IL129	East Peoria City, Illinois	0.2490109525%
IL130	East St. Louis City, Illinois	0.3029578651%
IL131	Edgar County, Illinois	0.1405180293%
IL132	Edwards County, Illinois	0.0682030349%
IL133	Edwardsville City, Illinois	0.2287071119%
IL134	Edwardsville Township, Illinois	0.0014741787%
IL135	Effingham City, Illinois	0.1268902766%
IL136	Effingham County, Illinois	0.1621189307%
IL137	Ela Township, Illinois	0.0090682851%
IL138	Elgin City, Illinois	0.5305768766%
IL139	Elgin Township, Illinois	0.0028839058%
IL140	Elk Grove Township, Illinois	0.0062372846%
IL141	Elk Grove Village, Illinois	0.1757993182%
IL142	Elmhurst City, Illinois	0.2577623917%
IL143	Elmwood Park Village, Illinois	0.0602202342%
IL144	Evanston City, Illinois	0.2696457560%
IL145	Evergreen Park Village, Illinois	0.0597799426%
IL146	Fairview Heights City, Illinois	0.1121410475%

IL147	Fayette County, Illinois	0.1838936576%
IL148	Flagg Township, Illinois	0.0014040442%
IL149	Fondulac Township, Illinois	0.0006431181%
IL150	Ford County, Illinois	0.1115951707%
IL151	Forest Park Village, Illinois	0.0453425079%
IL152	Fox Lake Village, Illinois	0.0630233162%
IL153	Frankfort Township, Will County, Illinois	0.0004301436%
IL154	Frankfort Village, Illinois	0.0673884818%
IL155	Franklin County, Illinois	0.3406006814%
IL156	Franklin Park Village, Illinois	0.0785284649%
IL157	Freeport City, Illinois	0.0999016884%
IL158	Freeport Township, Illinois	0.0064044800%
IL159	Fremont Township, Illinois	0.0010312711%
IL160	Fulton County, Illinois	0.2358510040%
IL161	Galesburg City Township, Illinois	0.0008294369%
IL162	Galesburg City, Illinois	0.1473738962%
IL163	Gallatin County, Illinois	0.0650151375%
IL164	Geneva City, Illinois	0.0883298478%
IL165	Geneva Township, Illinois	0.0003004285%
IL166	Glen Carbon Village, Illinois	0.0731670278%
IL167	Glen Ellyn Village, Illinois	0.1026185792%
IL168	Glendale Heights Village, Illinois	0.0836866697%
IL169	Glenview Village, Illinois	0.1572220054%
IL170	Godfrey Township, Illinois	0.0014140118%
IL171	Godfrey Village, Illinois	0.0597791307%
IL172	Grafton Township, Illinois	0.0009156731%
IL173	Granite City Township, Illinois	0.0120340521%
IL174	Granite City, Illinois	0.4907786518%
IL175	Grant Township, Lake County, Illinois	0.0007510035%
IL176	Grayslake Village, Illinois	0.0571222264%
IL177	Greene County, Illinois	0.1348392954%
IL178	Greenwood Township, Illinois	0.0002761633%
IL179	Groveland Township, Illinois	0.0006029317%
IL180	Grundy County, Illinois	0.3802436630%
IL181	Gurnee Village, Illinois	0.2256865903%
IL182	Hamilton County, Illinois	0.0461838068%
IL183	Hancock County, Illinois	0.0864855571%
IL184	Hanover Park Village, Illinois	0.1439424899%
IL185	Hanover Township, Cook County, Illinois	0.0100530103%
IL186	Hardin County, Illinois	0.1047177898%
IL187	Harlem Township, Illinois	0.0013712546%
IL188	Harrisburg City, Illinois	0.1363861795%
IL189	Harrisburg Township, Illinois	0.0018453732%
IL190	Harvey City, Illinois	0.0542520318%
IL191	Harwood Heights Village, Illinois	0.0264961580%
IL192	Hazel Crest Village, Illinois	0.0328924293%
IL193	Henderson County, Illinois	0.0337023368%

IL194	Henry County, Illinois	0.2612811167%
IL195	Herrin City, Illinois	0.1579067080%
IL196	Hickory Hills City, Illinois	0.0299939554%
IL197	Hickory Point Township, Illinois	0.0008317372%
IL198	Highland Park City, Illinois	0.2271774569%
IL199	Hillside Village, Illinois	0.0587648633%
IL200	Hinsdale Village, Illinois	0.0916908489%
IL201	Hodgkins Village, Illinois	0.0232613539%
IL202	Hoffman Estates Village, Illinois	0.1751755942%
IL203	Homer Glen Village, Illinois	0.0469112216%
IL204	Homewood Village, Illinois	0.0501427783%
IL205	Huntley Village, Illinois	0.0524270901%
IL206	Iroquois County, Illinois	0.2807520024%
IL207	Jackson County, Illinois	0.3445573527%
IL208	Jacksonville City, Illinois	0.1116974183%
IL209	Jarvis Township, Illinois	0.0005415470%
IL210	Jasper County, Illinois	0.0661355314%
IL211	Jefferson County, Illinois	0.1817671148%
IL212	Jersey County, Illinois	0.2756349312%
IL213	Jo Daviess County, Illinois	0.1403563816%
IL214	Johnson County, Illinois	0.0829436944%
IL215	Joliet City, Illinois	0.8239848960%
IL216	Joliet Township, Illinois	0.0038451777%
IL217	Justice Village, Illinois	0.0222156950%
IL218	Kane County, Illinois	0.8176130703%
IL219	Kankakee City, Illinois	0.3012693137%
IL220	Kankakee County, Illinois	0.4890037289%
IL221	Kankakee Township, Illinois	0.0039230699%
IL222	Kendall County, Illinois	0.3206091763%
IL223	Kewanee City, Illinois	0.0484121913%
IL224	Knox County, Illinois	0.3018005773%
IL225	La Grange Park Village, Illinois	0.0306665705%
IL226	La Grange Village, Illinois	0.0489381328%
IL227	Lake County, Illinois	2.6259751751%
IL228	Lake Forest City, Illinois	0.1511340104%
IL229	Lake in the Hills Village, Illinois	0.1015964188%
IL230	Lake Villa Township, Illinois	0.0004259490%
IL231	Lake Zurich Village, Illinois	0.1926754509%
IL232	Lansing Village, Illinois	0.0775500541%
IL233	Lasalle County, Illinois	1.1531097603%
IL234	Lawrence County, Illinois	0.1653700620%
IL235	Lee County, Illinois	0.1825689940%
IL236	Lemont Township, Illinois	0.0001161843%
IL237	Lemont Village, Illinois	0.0231572571%
IL238	Leyden Township, Illinois	0.0047085318%
IL239	Libertyville Township, Illinois	0.0017598586%
IL240	Libertyville Village, Illinois	0.1502709269%
IL241	Limestone Township, Peoria County, Illinois	0.0011792979%

IL242	Lincoln City, Illinois	0.0655854600%
IL243	Lincolnwood Village, Illinois	0.0553527158%
IL244	Lindenhurst Village, Illinois	0.0249965865%
IL245	Lisle Township, Illinois	0.0028275726%
IL246	Lisle Village, Illinois	0.0801260444%
IL247	Livingston County, Illinois	0.3523352973%
IL248	Lockport City, Illinois	0.0826388459%
IL249	Lockport Township, Illinois	0.0026329549%
IL250	Logan County, Illinois	0.1508938390%
IL251	Lombard Village, Illinois	0.2672806655%
IL252	Long Creek Township, Illinois	0.0000227768%
IL253	Loves Park City, Illinois	0.0603913084%
IL254	Lyons Township, Illinois	0.0242947899%
IL255	Lyons Village, Illinois	0.0362495516%
IL256	Machesney Park Village, Illinois	0.0567176109%
IL257	Macomb City Township, Illinois	0.0004703751%
IL258	Macomb City, Illinois	0.0564835283%
IL259	Macon County, Illinois	0.3950197281%
IL260	Macoupin County, Illinois	0.3852372432%
IL261	Madison County, Illinois	1.8722976663%
IL262	Mahomet Township, Illinois	0.0000436142%
IL263	Maine Township, Illinois	0.0042498834%
IL264	Manhattan Township, Illinois	0.0001694505%
IL265	Manteno Township, Illinois	0.0001751334%
IL266	Marion City, Illinois	0.3397669146%
IL267	Marion County, Illinois	0.4057459850%
IL268	Markham City, Illinois	0.0380473416%
IL269	Marshall County, Illinois	0.0822533539%
IL270	Mason County, Illinois	0.1285091896%
IL271	Massac County, Illinois	0.0636875874%
IL272	Matteson Village, Illinois	0.0702548878%
IL273	Mattoon City, Illinois	0.1408343339%
IL274	Mattoon Township, Illinois	0.0020198301%
IL275	Maywood Village, Illinois	0.0867531057%
IL276	McCook Village, Illinois	0.0198186268%
IL277	McDonough County, Illinois	0.1352577123%
IL278	McHenry City, Illinois	0.1211162859%
IL279	McHenry County, Illinois	1.5065411411%
IL280	McHenry Township, Illinois	0.0042440651%
IL281	McLean County, Illinois	0.5561192497%
IL282	Medina Township, Illinois	0.0027619935%
IL283	Melrose Park Village, Illinois	0.1186181878%
IL284	Menard County, Illinois	0.0813562631%
IL285	Mercer County, Illinois	0.0972248035%
IL286	Merrionette Park Village, Illinois	0.0076009169%
IL287	Metropolis City, Illinois	0.0947332002%
IL288	Midlothian Village, Illinois	0.0406706896%
IL289	Milton Township, Illinois	0.0050733217%
IL290	Minooka Village, Illinois	0.0596777852%

IL291	Mokena Village, Illinois	0.0573127849%
IL292	Moline City, Illinois	0.2352551083%
IL293	Moline Township, Illinois	0.0021255506%
IL294	Monee Township, Illinois	0.0006126287%
IL295	Monroe County, Illinois	0.1998142464%
IL296	Montgomery County, Illinois	0.2577543184%
IL297	Montgomery Village, Illinois	0.0525907223%
IL298	Moraine Township, Illinois	0.0009976246%
IL299	Morgan County, Illinois	0.1714185471%
IL300	Morris City, Illinois	0.0838389812%
IL301	Morton Grove Village, Illinois	0.1034836472%
IL302	Morton Township, Illinois	0.0001808615%
IL303	Morton Village, Illinois	0.0732964272%
IL304	Moultrie County, Illinois	0.0673647578%
IL305	Mount Prospect Village, Illinois	0.1704792853%
IL306	Mount Vernon City, Illinois	0.1499593581%
IL307	Mundelein Village, Illinois	0.1639685886%
IL308	Nameoki Township, Illinois	0.0012635946%
IL309	Naperville City, Illinois	0.7685669619%
IL310	Naperville Township, Illinois	0.0007679621%
IL311	New Lenox Township, Illinois	0.0033107569%
IL312	New Lenox Village, Illinois	0.0896513993%
IL313	New Trier Township, Illinois	0.0008805382%
IL314	Newell Township, Illinois	0.0004502142%
IL315	Niles Township, Illinois	0.0037851461%
IL316	Niles Village, Illinois	0.1446924560%
IL317	Normal Town, Illinois	0.2474856274%
IL318	Normal Township, Illinois	0.0028460647%
IL319	Norridge Village, Illinois	0.0465655101%
IL320	North Aurora Village, Illinois	0.0468235422%
IL321	North Chicago City, Illinois	0.1275161655%
IL322	North Riverside Village, Illinois	0.0551815063%
IL323	Northbrook Village, Illinois	0.1427173226%
IL324	Northfield Township, Illinois	0.0029902126%
IL325	Northlake City, Illinois	0.0381023667%
IL326	Norwood Park Township, Illinois	0.0000244456%
IL327	Nunda Township, Illinois	0.0006104638%
IL328	Oak Forest City, Illinois	0.0759968556%
IL329	Oak Lawn Village, Illinois	0.1589709041%
IL330	Oak Park Township, Illinois	0.0286302780%
IL331	Oak Park Village, Illinois	0.2093093375%
IL332	O'Fallon City, Illinois	0.1398947564%
IL333	Ogle County, Illinois	0.3365190759%
IL334	Orland Park Village, Illinois	0.1051852784%
IL335	Orland Township, Illinois	0.0048491617%
IL336	Oswego Township, Illinois	0.0001389611%
IL337	Oswego Village, Illinois	0.1197866160%
IL338	Ottawa City, Illinois	0.1652725952%
IL339	Ottawa Township, Illinois	0.0014113508%

IL340	Palatine Township, Illinois	0.0063840485%
IL341	Palatine Village, Illinois	0.2160969641%
IL342	Palos Heights City, Illinois	0.0290094105%
IL343	Palos Hills City, Illinois	0.0251753281%
IL344	Palos Township, Illinois	0.0020179357%
IL345	Park Forest Village, Illinois	0.0840587662%
IL346	Park Ridge City, Illinois	0.1116349061%
IL347	Pekin City, Illinois	0.3387071386%
IL348	Pekin Township, Illinois	0.0001206044%
IL349	Peoria City Township, Illinois	0.0211339541%
IL350	Peoria City, Illinois	1.0471081247%
IL351	Peoria County, Illinois	0.8420753713%
IL352	Perry County, Illinois	0.1986418042%
IL353	Peru Township, Illinois	0.0000575960%
IL354	Piatt County, Illinois	0.1038367555%
IL355	Pike County, Illinois	0.0985397249%
IL356	Plainfield Village, Illinois	0.1401767830%
IL357	Plano City, Illinois	0.0251954890%
IL358	Pontiac City, Illinois	0.0820476409%
IL359	Pontiac Township, Illinois	0.0008416598%
IL360	Pope County, Illinois	0.0387821081%
IL361	Posen Village, Illinois	0.0146759373%
IL362	Princeton City, Illinois	0.2434249044%
IL363	Prospect Heights City, Illinois	0.0204667964%
IL364	Proviso Township, Illinois	0.0309234299%
IL365	Pulaski County, Illinois	0.0365681114%
IL366	Putnam County, Illinois	0.0450191673%
IL367	Quincy City, Illinois	0.2800247680%
IL368	Quincy Township, Illinois	0.0014712470%
IL369	Randolph County, Illinois	0.3747229235%
IL370	Rantoul Township, Illinois	0.0005778095%
IL371	Rantoul Village, Illinois	0.0520880989%
IL372	Rich Township, Illinois	0.0027945575%
IL373	Richland County, Illinois	0.1171915473%
IL374	Richton Park Village, Illinois	0.0312964284%
IL375	River Forest Township, Illinois	0.0018589491%
IL376	River Forest Village, Illinois	0.0488586169%
IL377	River Grove Village, Illinois	0.0284407118%
IL378	Riverdale Village, Illinois	0.0390135296%
IL379	Riverside Township, Illinois	0.0028495827%
IL380	Riverside Village, Illinois	0.0269914748%
IL381	Rock Island City, Illinois	0.2048536960%
IL382	Rock Island County, Illinois	0.4477190124%
IL383	Rock Island Township, Illinois	0.0012090205%
IL384	Rockford City, Illinois	1.8636718829%
IL385	Rockford Township, Illinois	0.0222707202%
IL386	Rockton Township, Illinois	0.0013382395%
IL387	Rolling Meadows City, Illinois	0.1143438589%
IL388	Romeoville Village, Illinois	0.2124235372%

IL389	Roscoe Township, Illinois	0.0001321506%
IL390	Roscoe Village, Illinois	0.0285983454%
IL391	Roselle Village, Illinois	0.0882981406%
IL392	Round Lake Beach Village, Illinois	0.0718399287%
IL393	Round Lake Village, Illinois	0.0341657210%
IL394	Rutland Township, Kane County, Illinois	0.0000200256%
IL395	Saline County, Illinois	0.3157094095%
IL396	Sangamon County, Illinois	0.6566424069%
IL397	Sauk Village, Illinois	0.0225886936%
IL398	Schaumburg Township, Illinois	0.0137097493%
IL399	Schaumburg Village, Illinois	0.2968023515%
IL400	Schiller Park Village, Illinois	0.0601957886%
IL401	Schuyler County, Illinois	0.0371428539%
IL402	Scott County, Illinois	0.0254366526%
IL403	Sesser City, Illinois	0.0116834244%
IL404	Shelby County, Illinois	0.1305766480%
IL405	Shiloh Valley Township, Illinois	0.0000402315%
IL406	Shiloh Village, Illinois	0.0381714188%
IL407	Shorewood Village, Illinois	0.0493356672%
IL408	Skokie Village, Illinois	0.1964801264%
IL409	South Elgin Village, Illinois	0.0529218206%
IL410	South Holland Village, Illinois	0.0587832201%
IL411	South Moline Township, Illinois	0.0015892806%
IL412	South Rock Island Township, Illinois	0.0012188078%
IL413	Springfield City, Illinois	0.9971442684%
IL414	St Clair County, Illinois	1.2964187840%
IL415	St. Charles City, Illinois	0.2062203952%
IL416	Stark County, Illinois	0.0288234074%
IL417	Stephenson County, Illinois	0.2577976169%
IL418	Sterling City, Illinois	0.3656157148%
IL419	Sterling Township, Illinois	0.0004940540%
IL420	Stickney Township, Illinois	0.0300061782%
IL421	Stone Park Village, Illinois	0.0241358032%
IL422	Streamwood Village, Illinois	0.0878171213%
IL423	Streator City, Illinois	0.1400665973%
IL424	Sugar Grove Township, Illinois	0.0009713297%
IL425	Summit Village, Illinois	0.0312780717%
IL426	Swansea Village, Illinois	0.0555074177%
IL427	Sycamore City, Illinois	0.0541938945%
IL428	Sycamore Township, Illinois	0.0007813576%
IL429	Taylorville City, Illinois	0.0807847228%
IL430	Taylorville Township, Illinois	0.0017106517%
IL431	Tazewell County, Illinois	0.5138073664%
IL432	Thornton Township, Illinois	0.0526926993%
IL433	Tinley Park Village, Illinois	0.1419492253%
IL434	Troy City, Illinois	0.0729865272%
IL435	Troy Township, Illinois	0.0004431782%
IL436	Union County, Illinois	0.1406335371%
IL437	Urbana City, Illinois	0.2112740522%

IL438	Vermilion County, Illinois	0.6460041902%
IL439	Vernon Hills Village, Illinois	0.1010624040%
IL440	Villa Park Village, Illinois	0.0997444607%
IL441	Wabash County, Illinois	0.0958447089%
IL442	Warren County, Illinois	0.1030681169%
IL443	Warren Township, Lake County, Illinois	0.0012778471%
IL444	Warrenville City, Illinois	0.0688157538%
IL445	Washington City, Illinois	0.0740199632%
IL446	Washington County, Illinois	0.1031463699%
IL447	Washington Township, Tazewell County, Illinois	0.0003215816%
IL448	Waterloo City, Illinois	0.0240175893%
IL449	Wauconda Township, Illinois	0.0012666616%
IL450	Wauconda Village, Illinois	0.0595994871%
IL451	Waukegan City, Illinois	0.4111769252%
IL452	Waukegan Township, Illinois	0.0196161612%
IL453	Wayne County, Illinois	0.1098885782%
IL454	Wayne Township, Illinois	0.0022690220%
IL455	West Chicago City, Illinois	0.0985343126%
IL456	West Frankfort City, Illinois	0.1255886605%
IL457	Westchester Village, Illinois	0.0602936162%
IL458	Western Springs Village, Illinois	0.0268752905%
IL459	Westmont Village, Illinois	0.1490930723%
IL460	Wheatland Township, Illinois	0.0000651733%
IL461	Wheaton City, Illinois	0.2463124635%
IL462	Wheeling Township, Illinois	0.0078149287%
IL463	Wheeling Village, Illinois	0.1229353643%
IL464	White County, Illinois	0.1227040781%
IL465	Whiteside County, Illinois	0.0430104324%
IL466	Will County, Illinois	2.7064530198%
IL467	Williamson County, Illinois	0.5140162817%
IL468	Wilmette Village, Illinois	0.1102957195%
IL469	Winfield Township, Illinois	0.0006981433%
IL470	Winnebago County, Illinois	1.8332085447%
IL471	Winnetka Village, Illinois	0.0646107926%
IL472	Wood Dale City, Illinois	0.0565745905%
IL473	Wood River City, Illinois	0.1092090173%
IL474	Wood River Township, Illinois	0.0059267532%
IL475	Woodford County, Illinois	0.3174394102%
IL476	Woodridge Village, Illinois	0.1148193757%
IL477	Woodside Township, Illinois	0.0006326092%
IL478	Woodstock City, Illinois	0.0870473100%
IL479	Worth Township, Cook County, Illinois	0.0040664511%
IL480	Worth Village, Illinois	0.0280860700%
IL481	York Township, Dupage County, Illinois	0.0033860782%
IL482	Yorkville City, Illinois	0.0439376969%
IL483	Zion City, Illinois	0.1180331619%
IL484	Zion Township, Illinois	0.0057278958%

IN1	Adams County, Indiana	0.2857910234%
IN2	Advance Town, Indiana	0.0075602978%
IN3	Akron Town, Indiana	0.0162531694%
IN4	Alamo Town, Indiana	0.0009413600%
IN5	Albany Town, Indiana	0.0315943962%
IN6	Albion Town, Indiana	0.0349038651%
IN7	Alexandria City, Indiana	0.0730730728%
IN8	Alfordsville Town, Indiana	0.0014708751%
IN9	Allen County, Indiana	2.0763019377%
IN10	Alton Town, Indiana	0.0007942725%
IN11	Altona Town, Indiana	0.0028976239%
IN12	Ambia Town, Indiana	0.0033388864%
IN13	Amboy Town, Indiana	0.0052657327%
IN14	Amo Town, Indiana	0.0063394715%
IN15	Anderson City, Indiana	0.8055247244%
IN16	Andrews Town, Indiana	0.0167238494%
IN17	Angola City, Indiana	0.1284368099%
IN18	Arcadia Town, Indiana	0.0244459434%
IN19	Argos Town, Indiana	0.0239164284%
IN20	Ashley Town, Indiana	0.0144292843%
IN21	Atlanta Town, Indiana	0.0109580192%
IN22	Attica City, Indiana	0.0476710606%
IN23	Auburn City, Indiana	0.1983327925%
IN24	Aurora City, Indiana	0.0540693671%
IN25	Austin City, Indiana	0.0605706348%
IN26	Avilla Town, Indiana	0.0360952739%
IN27	Avon Town, Indiana	0.2751418880%
IN28	Bainbridge Town, Indiana	0.0109727279%
IN29	Bargersville Town, Indiana	0.1187878695%
IN30	Bartholomew County, Indiana	0.4724744855%
IN31	Batesville City, Indiana	0.0983427062%
IN32	Battle Ground Town, Indiana	0.0290497824%
IN33	Bedford City, Indiana	0.1943320124%
IN34	Beech Grove City, Indiana	0.2197046071%
IN35	Benton County, Indiana	0.0396106653%
IN36	Berne City, Indiana	0.0624680636%
IN37	Bethany Town, Indiana	0.0013090788%
IN38	Beverly Shores Town, Indiana	0.0088105416%
IN39	Bicknell City, Indiana	0.0417728516%
IN40	Birdseye Town, Indiana	0.0061335490%
IN41	Blackford County, Indiana	0.0621885974%
IN42	Bloomfield Town, Indiana	0.0338301263%
IN43	Bloomingdale Town, Indiana	0.0048391789%
IN44	Bloomington City, Indiana	1.2613489042%
IN45	Blountsville Town, Indiana	0.0018827201%
IN46	Bluffton City, Indiana	0.1492496919%
IN47	Boone County, Indiana	0.1646203363%
IN48	Boonville City, Indiana	0.0915913897%
IN49	Borden Town, Indiana	0.0137673905%

IN50	Boston Town, Indiana	0.0019121376%
IN51	Boswell Town, Indiana	0.0113110292%
IN52	Bourbon Town, Indiana	0.0257991485%
IN53	Brazil City, Indiana	0.1175670432%
IN54	Bremen Town, Indiana	0.0658069500%
IN55	Bristol Town, Indiana	0.0248872059%
IN56	Brook Town, Indiana	0.0140468568%
IN57	Brooklyn Town, Indiana	0.0234898746%
IN58	Brooksburg Town, Indiana	0.0011619913%
IN59	Brookston Town, Indiana	0.0225485146%
IN60	Brookville Town, Indiana	0.0371984302%
IN61	Brown County, Indiana	0.2058342553%
IN62	Brownsburg Town, Indiana	0.3971509739%
IN63	Brownstown, Indiana	0.0425377066%
IN64	Bruceville Town, Indiana	0.0069866565%
IN65	Bryant Town, Indiana	0.0036036439%
IN66	Bunker Hill Town, Indiana	0.0125171467%
IN67	Burket Town, Indiana	0.0028682064%
IN68	Burlington Town, Indiana	0.0088840853%
IN69	Burnettsville Town, Indiana	0.0049862664%
IN70	Burns Harbor Town, Indiana	0.0268875960%
IN71	Butler City, Indiana	0.0399783840%
IN72	Cadiz Town, Indiana	0.0020003901%
IN73	Cambridge City Town, Indiana	0.0257403135%
IN74	Camden Town, Indiana	0.0091047166%
IN75	Campbellsburg Town, Indiana	0.0085163666%
IN76	Cannelburg Town, Indiana	0.0024122351%
IN77	Cannelton City, Indiana	0.0217836596%
IN78	Carbon Town, Indiana	0.0055451990%
IN79	Carlisle Town, Indiana	0.0096783579%
IN80	Carmel City, Indiana	1.4865840015%
IN81	Carroll County, Indiana	0.2056577503%
IN82	Carthage Town, Indiana	0.0130760792%
IN83	Cass County, Indiana	0.2485631757%
IN84	Cayuga Town, Indiana	0.0162384606%
IN85	Cedar Grove Town, Indiana	0.0022357301%
IN86	Cedar Lake Town, Indiana	0.1939054586%
IN87	Center Point Town, Indiana	0.0033977214%
IN88	Centerville Town, Indiana	0.0379338677%
IN89	Chalmers Town, Indiana	0.0072514140%
IN90	Chandler Town, Indiana	0.0488036344%
IN91	Charlestown City, Indiana	0.1231122422%
IN92	Chesterfield Town, Indiana	0.0364335751%
IN93	Chesterton Town, Indiana	0.2072168779%
IN94	Chrisney Town, Indiana	0.0069425303%
IN95	Churubusco Town, Indiana	0.0291086174%
IN96	Cicero Town, Indiana	0.0728524415%
IN97	Clark County, Indiana	0.4334668790%
IN98	Clarks Hill Town, Indiana	0.0106932617%

IN99	Clarksville Town, Indiana	0.3170912446%
IN100	Clay City Town, Indiana	0.0121641367%
IN101	Clay County, Indiana	0.2188514996%
IN102	Claypool Town, Indiana	0.0063835977%
IN103	Clayton Town, Indiana	0.0155177318%
IN104	Clear Lake Town, Indiana	0.0050598102%
IN105	Clifford Town, Indiana	0.0036918964%
IN106	Clinton City, Indiana	0.0689252051%
IN107	Clinton County, Indiana	0.1742545679%
IN108	Cloverdale Town, Indiana	0.0315502699%
IN109	Coatesville Town, Indiana	0.0082957353%
IN110	Colfax Town, Indiana	0.0099872416%
IN111	Columbia City, Indiana	0.1358206027%
IN112	Columbus City, Indiana	0.7066966294%
IN113	Connersville City, Indiana	0.1882131722%
IN114	Converse Town, Indiana	0.0179740932%
IN115	Corunna Town, Indiana	0.0037654401%
IN116	Corydon Town, Indiana	0.0470827105%
IN117	Country Club Heights Town, Indiana	0.0011472825%
IN118	Covington City, Indiana	0.0367718764%
IN119	Crandall Town, Indiana	0.0022210213%
IN120	Crane Town, Indiana	0.0026328664%
IN121	Crawford County, Indiana	0.1183760245%
IN122	Crawfordsville City, Indiana	0.2370756415%
IN123	Cromwell Town, Indiana	0.0074867540%
IN124	Crothersville Town, Indiana	0.0227397284%
IN125	Crown Point City, Indiana	0.4484403871%
IN126	Culver Town, Indiana	0.0214894846%
IN127	Cynthiana Town, Indiana	0.0078838903%
IN128	Dale Town, Indiana	0.0219307471%
IN129	Daleville Town, Indiana	0.0242400209%
IN130	Dana Town, Indiana	0.0083839878%
IN131	Danville Town, Indiana	0.1489408082%
IN132	Darlington Town, Indiana	0.0126789430%
IN133	Darmstadt Town, Indiana	0.0210629308%
IN134	Daviess County, Indiana	0.2625659062%
IN135	Dayton Town, Indiana	0.0245341959%
IN136	De Kalb County, Indiana	0.2455478818%
IN137	De Motte Town, Indiana	0.0611736936%
IN138	Dearborn County, Indiana	0.4922871725%
IN139	Decatur City, Indiana	0.1449988630%
IN140	Decatur County, Indiana	0.1492055657%
IN141	Decker Town, Indiana	0.0036330614%
IN142	Delaware County, Indiana	0.4090797706%
IN143	Delphi City, Indiana	0.0427877554%
IN144	Denver Town, Indiana	0.0068689865%
IN145	Dillsboro Town, Indiana	0.0207393383%
IN146	Dublin Town, Indiana	0.0109874367%
IN147	Dubois County, Indiana	0.2578149798%

IN148	Dugger Town, Indiana	0.0128260305%
IN149	Dune Acres Town, Indiana	0.0026769926%
IN150	Dunkirk City, Indiana	0.0331682325%
IN151	Dunreith Town, Indiana	0.0024857788%
IN152	Dupont Town, Indiana	0.0048244702%
IN153	Dyer Town, Indiana	0.2349869989%
IN154	Earl Park Town, Indiana	0.0050451014%
IN155	East Chicago City, Indiana	0.4091533143%
IN156	East Germantown, Indiana	0.0051627714%
IN157	Eaton Town, Indiana	0.0254902647%
IN158	Economy Town, Indiana	0.0025740313%
IN159	Edgewood Town, Indiana	0.0273288585%
IN160	Edinburgh Town, Indiana	0.0675131651%
IN161	Edwardsport Town, Indiana	0.0043684989%
IN162	Elberfeld Town, Indiana	0.0096489404%
IN163	Elizabeth Town, Indiana	0.0030300026%
IN164	Elizabethtown, Indiana	0.0079133078%
IN165	Elkhart City, Indiana	0.7701207618%
IN166	Elkhart County, Indiana	1.5417271074%
IN167	Ellettsville Town, Indiana	0.0992399400%
IN168	Elnora Town, Indiana	0.0099431154%
IN169	Elwood City, Indiana	0.1234652522%
IN170	English Town, Indiana	0.0091929691%
IN171	Etna Green Town, Indiana	0.0086634541%
IN172	Evansville City, Indiana	1.7353236822%
IN173	Fairland Town, Indiana	0.0085163666%
IN174	Fairmount Town, Indiana	0.0407138215%
IN175	Fairview Park Town, Indiana	0.0192978807%
IN176	Farmersburg Town, Indiana	0.0157383631%
IN177	Farmland Town, Indiana	0.0184006469%
IN178	Fayette County, Indiana	0.1515883833%
IN179	Ferdinand Town, Indiana	0.0330505625%
IN180	Fillmore Town, Indiana	0.0078397640%
IN181	Fishers City, Indiana	1.4018910158%
IN182	Flora Town, Indiana	0.0294469186%
IN183	Floyd County, Indiana	0.5480039196%
IN184	Fort Branch Town, Indiana	0.0406844040%
IN185	Fort Wayne City, Indiana	3.9772755687%
IN186	Fortville Town, Indiana	0.0612178198%
IN187	Fountain City Town, Indiana	0.0111198154%
IN188	Fountain County, Indiana	0.1041085365%
IN189	Fowler Town, Indiana	0.0338595438%
IN190	Fowlerton Town, Indiana	0.0037213139%
IN191	Francesville Town, Indiana	0.0117228742%
IN192	Francisco Town, Indiana	0.0081486478%
IN193	Frankfort City, Indiana	0.2336337939%
IN194	Franklin City, Indiana	0.3766616843%
IN195	Franklin County, Indiana	0.2854085959%
IN196	Frankton Town, Indiana	0.0270052660%

IN197	Fremont Town, Indiana	0.0322121637%
IN198	French Lick Town, Indiana	0.0261374497%
IN199	Fulton County, Indiana	0.1758136954%
IN200	Fulton Town, Indiana	0.0048097614%
IN201	Galveston Town, Indiana	0.0185183170%
IN202	Garrett City, Indiana	0.0943272173%
IN203	Gary City, Indiana	1.1013765331%
IN204	Gas City, Indiana	0.0848989082%
IN205	Gaston Town, Indiana	0.0128407392%
IN206	Geneva Town, Indiana	0.0199891920%
IN207	Gentryville Town, Indiana	0.0038978189%
IN208	Georgetown, Indiana	0.0495831981%
IN209	Gibson County, Indiana	0.2161745070%
IN210	Glenwood Town, Indiana	0.0034712651%
IN211	Goodland Town, Indiana	0.0145616631%
IN212	Goshen City, Indiana	0.5032893179%
IN213	Gosport Town, Indiana	0.0117228742%
IN214	Grabill Town, Indiana	0.0169444806%
IN215	Grandview Town, Indiana	0.0105755917%
IN216	Grant County, Indiana	0.2971314700%
IN217	Greencastle City, Indiana	0.1510588682%
IN218	Greendale City, Indiana	0.0638506862%
IN219	Greene County, Indiana	0.2893064148%
IN220	Greenfield City, Indiana	0.3383895154%
IN221	Greens Fork Town, Indiana	0.0056922865%
IN222	Greensboro Town, Indiana	0.0020150988%
IN223	Greensburg City, Indiana	0.1749017529%
IN224	Greentown, Indiana	0.0349185738%
IN225	Greenville Town, Indiana	0.0154588968%
IN226	Greenwood City, Indiana	0.8745528908%
IN227	Griffin Town, Indiana	0.0024857788%
IN228	Griffith Town, Indiana	0.2362225340%
IN229	Hagerstown, Indiana	0.0246077397%
IN230	Hamilton County, Indiana	0.3369480578%
IN231	Hamilton Town, Indiana	0.0232398259%
IN232	Hamlet Town, Indiana	0.0111933592%
IN233	Hammond City, Indiana	1.1108342597%
IN234	Hancock County, Indiana	0.5794071020%
IN235	Hanover Town, Indiana	0.0515100445%
IN236	Hardinsburg Town, Indiana	0.0035153914%
IN237	Harmony Town, Indiana	0.0094283091%
IN238	Harrison County, Indiana	0.5175273884%
IN239	Hartford City, Indiana	0.0832515282%
IN240	Hartsville Town, Indiana	0.0058835002%
IN241	Haubstadt Town, Indiana	0.0249607497%
IN242	Hazleton Town, Indiana	0.0039419451%
IN243	Hebron Town, Indiana	0.0539811146%
IN244	Hendricks County, Indiana	1.0582210590%
IN245	Henry County, Indiana	0.3396250504%

IN246	Highland Town, Indiana	0.3282404775%
IN247	Hillsboro Town, Indiana	0.0073690840%
IN248	Hobart City, Indiana	0.4109477819%
IN249	Holland Town, Indiana	0.0095606879%
IN250	Holton Town, Indiana	0.0066189378%
IN251	Hope Town, Indiana	0.0327710962%
IN252	Howard County, Indiana	0.3093397330%
IN253	Hudson Town, Indiana	0.0075897153%
IN254	Huntertown, Indiana	0.1003725138%
IN255	Huntingburg City, Indiana	0.0907529910%
IN256	Huntington City, Indiana	0.2520785671%
IN257	Huntington County, Indiana	0.2077758104%
IN258	Hymera Town, Indiana	0.0111933592%
IN259	Indian Village Town, Indiana	0.0019856813%
IN260	Indianapolis City, Indiana	13.0829776512%
IN261	Ingalls Town, Indiana	0.0356540114%
IN262	Jackson County, Indiana	0.2814960682%
IN263	Jamestown, Indiana	0.0135908855%
IN264	Jasonville City, Indiana	0.0312119687%
IN265	Jasper City, Indiana	0.2312803938%
IN266	Jasper County, Indiana	0.3167235258%
IN267	Jay County, Indiana	0.1443958042%
IN268	Jefferson County, Indiana	0.2432533167%
IN269	Jeffersonville City, Indiana	0.7078733294%
IN270	Jennings County, Indiana	0.3047064766%
IN271	Johnson County, Indiana	0.6908994313%
IN272	Jonesboro City, Indiana	0.0241664772%
IN273	Jonesville Town, Indiana	0.0028534976%
IN274	Kempton Town, Indiana	0.0045450039%
IN275	Kendallville City, Indiana	0.1455283780%
IN276	Kennard Town, Indiana	0.0065601027%
IN277	Kentland Town, Indiana	0.0245341959%
IN278	Kewanna Town, Indiana	0.0087517066%
IN279	Kingman Town, Indiana	0.0067807340%
IN280	Kingsbury Town, Indiana	0.0035153914%
IN281	Kingsford Heights Town, Indiana	0.0203863283%
IN282	Kirklin Town, Indiana	0.0113551554%
IN283	Knightstown, Indiana	0.0314325999%
IN284	Knightsville Town, Indiana	0.0112816117%
IN285	Knox City, Indiana	0.0521425207%
IN286	Knox County, Indiana	0.2040986228%
IN287	Kokomo City, Indiana	0.8534017075%
IN288	Kosciusko County, Indiana	0.7211112049%
IN289	Kouts Town, Indiana	0.0287997336%
IN290	La Crosse Town, Indiana	0.0075750065%
IN291	La Fontaine Town, Indiana	0.0121788455%
IN292	La Paz Town, Indiana	0.0080751041%
IN293	La Porte City, Indiana	0.3172530408%
IN294	La Porte County, Indiana	0.6563485762%

IN295	Laconia Town, Indiana	0.0007501463%
IN296	Ladoga Town, Indiana	0.0146646243%
IN297	Lafayette City, Indiana	1.0549262989%
IN298	Lagrange County, Indiana	0.5134089383%
IN299	Lagrange Town, Indiana	0.0406402778%
IN300	Lagro Town, Indiana	0.0057511215%
IN301	Lake County, Indiana	0.6176498535%
IN302	Lake Station City, Indiana	0.1742251504%
IN303	Lakeville Town, Indiana	0.0117375829%
IN304	Lanesville Town, Indiana	0.0083104441%
IN305	Lapel Town, Indiana	0.0352715838%
IN306	Larwill Town, Indiana	0.0041772852%
IN307	Laurel Town, Indiana	0.0079721428%
IN308	Lawrence City, Indiana	0.7275242202%
IN309	Lawrence County, Indiana	0.3938267962%
IN310	Lawrenceburg City, Indiana	0.0735584615%
IN311	Leavenworth Town, Indiana	0.0034271389%
IN312	Lebanon City, Indiana	0.2362960777%
IN313	Leesburg Town, Indiana	0.0081192303%
IN314	Leo-Cedarville Town, Indiana	0.0567463597%
IN315	Lewisville Town, Indiana	0.0051480627%
IN316	Liberty Town, Indiana	0.0292115786%
IN317	Ligonier City, Indiana	0.0644096187%
IN318	Linden Town, Indiana	0.0112816117%
IN319	Linton City, Indiana	0.0765443379%
IN320	Little York Town, Indiana	0.0027946626%
IN321	Livonia Town, Indiana	0.0018091763%
IN322	Lizton Town, Indiana	0.0071925790%
IN323	Logansport City, Indiana	0.2586386698%
IN324	Long Beach Town, Indiana	0.0170327331%
IN325	Loogootee City, Indiana	0.0397136265%
IN326	Losantville Town, Indiana	0.0032947601%
IN327	Lowell Town, Indiana	0.1461020193%
IN328	Lynn Town, Indiana	0.0151058868%
IN329	Lynnville Town, Indiana	0.0141204005%
IN330	Lyons Town, Indiana	0.0105314654%
IN331	Mackey Town, Indiana	0.0019415551%
IN332	Macy Town, Indiana	0.0029270414%
IN333	Madison City, Indiana	0.1744604904%
IN334	Madison County, Indiana	0.6472144421%
IN335	Marengo Town, Indiana	0.0118699617%
IN336	Marion City, Indiana	0.4108154031%
IN337	Markle Town, Indiana	0.0160766644%
IN338	Markleville Town, Indiana	0.0075455890%
IN339	Marshall County, Indiana	0.3884875198%
IN340	Marshall Town, Indiana	0.0046626739%
IN341	Martin County, Indiana	0.0964452774%
IN342	Martinsville City, Indiana	0.1716364103%
IN343	Matthews Town, Indiana	0.0082221916%

IN344	Mauckport Town, Indiana	0.0012502438%
IN345	McCordsville Town, Indiana	0.1100067454%
IN346	Mecca Town, Indiana	0.0047950527%
IN347	Medaryville Town, Indiana	0.0083104441%
IN348	Medora Town, Indiana	0.0102372904%
IN349	Mellott Town, Indiana	0.0028387889%
IN350	Mentone Town, Indiana	0.0142380705%
IN351	Merom Town, Indiana	0.0032065076%
IN352	Merrillville Town, Indiana	0.5117468495%
IN353	Miami County, Indiana	0.3147084270%
IN354	Michiana Shores Town, Indiana	0.0043684989%
IN355	Michigan City, Indiana	0.4561918986%
IN356	Michigantown, Indiana	0.0066483553%
IN357	Middlebury Town, Indiana	0.0531427158%
IN358	Middletown, Indiana	0.0329181838%
IN359	Milan Town, Indiana	0.0271817710%
IN360	Milford Town, Indiana	0.0230191946%
IN361	Millersburg Town, Indiana	0.0139880218%
IN362	Millhousen Town, Indiana	0.0019121376%
IN363	Milltown, Indiana	0.0119140880%
IN364	Milton Town, Indiana	0.0065601027%
IN365	Mishawaka City, Indiana	0.7407768044%
IN366	Mitchell City, Indiana	0.0624974811%
IN367	Modoc Town, Indiana	0.0026622839%
IN368	Monon Town, Indiana	0.0256667697%
IN369	Monroe City Town, Indiana	0.0077662203%
IN370	Monroe County, Indiana	0.8226457100%
IN371	Monroe Town, Indiana	0.0129878267%
IN372	Monroeville Town, Indiana	0.0197244345%
IN373	Monrovia Town, Indiana	0.0221219608%
IN374	Monterey Town, Indiana	0.0029564589%
IN375	Montezuma Town, Indiana	0.0145028281%
IN376	Montgomery County, Indiana	0.2439446280%
IN377	Montgomery Town, Indiana	0.0111639417%
IN378	Monticello City, Indiana	0.0771179792%
IN379	Montpelier City, Indiana	0.0243282734%
IN380	Mooreland Town, Indiana	0.0051921889%
IN381	Moores Hill Town, Indiana	0.0090900078%
IN382	Mooresville Town, Indiana	0.1439692505%
IN383	Morgan County, Indiana	0.6498325997%
IN384	Morgantown, Indiana	0.0144734106%
IN385	Morocco Town, Indiana	0.0160913731%
IN386	Morristown, Indiana	0.0197097257%
IN387	Mount Auburn Town, Indiana	0.0015297101%
IN388	Mount Ayr Town, Indiana	0.0017209238%
IN389	Mount Carmel Town, Indiana	0.0010001950%
IN390	Mount Etna Town, Indiana	0.0015444188%
IN391	Mount Summit Town, Indiana	0.0048685964%
IN392	Mount Vernon City, Indiana	0.0956362961%

IN393	Mulberry Town, Indiana	0.0179446757%
IN394	Muncie City, Indiana	1.0001803293%
IN395	Munster Town, Indiana	0.3305938776%
IN396	Napoleon Town, Indiana	0.0033388864%
IN397	Nappanee City, Indiana	0.1006519801%
IN398	Nashville Town, Indiana	0.0161502081%
IN399	New Albany City, Indiana	0.5419144969%
IN400	New Amsterdam Town, Indiana	0.0004118450%
IN401	New Carlisle Town, Indiana	0.0308148324%
IN402	New Castle City, Indiana	0.2517108483%
IN403	New Chicago Town, Indiana	0.0285349761%
IN404	New Harmony Town, Indiana	0.0110756892%
IN405	New Haven City, Indiana	0.2341927264%
IN406	New Market Town, Indiana	0.0091635516%
IN407	New Middletown, Indiana	0.0012796613%
IN408	New Palestine Town, Indiana	0.0376396927%
IN409	New Pekin Town, Indiana	0.0204451633%
IN410	New Point Town, Indiana	0.0050156839%
IN411	New Richmond Town, Indiana	0.0048980139%
IN412	New Ross Town, Indiana	0.0050451014%
IN413	New Whiteland Town, Indiana	0.0917973122%
IN414	Newberry Town, Indiana	0.0027211189%
IN415	Newburgh Town, Indiana	0.0478328568%
IN416	Newport Town, Indiana	0.0070896178%
IN417	Newton County, Indiana	0.1229945722%
IN418	Newtown, Indiana	0.0035742264%
IN419	Noble County, Indiana	0.3779266369%
IN420	Noblesville City, Indiana	0.9511854812%
IN421	North Judson Town, Indiana	0.0251813810%
IN422	North Liberty Town, Indiana	0.0281672573%
IN423	North Manchester Town, Indiana	0.0845311895%
IN424	North Salem Town, Indiana	0.0079133078%
IN425	North Vernon City, Indiana	0.0985780462%
IN426	North Webster Town, Indiana	0.0171798207%
IN427	Oakland City, Indiana	0.0353598363%
IN428	Oaktown, Indiana	0.0087517066%
IN429	Odon Town, Indiana	0.0203716195%
IN430	Ogden Dunes Town, Indiana	0.0160031206%
IN431	Ohio County, Indiana	0.0549518921%
IN432	Oldenburg Town, Indiana	0.0097519016%
IN433	Onward Town, Indiana	0.0014414576%
IN434	Oolitic Town, Indiana	0.0166797231%
IN435	Orange County, Indiana	0.1699743215%
IN436	Orestes Town, Indiana	0.0059423352%
IN437	Orland Town, Indiana	0.0062365102%
IN438	Orleans Town, Indiana	0.0312560949%
IN439	Osceola Town, Indiana	0.0365365364%
IN440	Osgood Town, Indiana	0.0233133696%
IN441	Ossian Town, Indiana	0.0497449944%

IN442	Otterbein Town, Indiana	0.0186065695%
IN443	Owen County, Indiana	0.2610214874%
IN444	Owensville Town, Indiana	0.0198126870%
IN445	Oxford Town, Indiana	0.0169003544%
IN446	Palmyra Town, Indiana	0.0140615655%
IN447	Paoli Town, Indiana	0.0533486383%
IN448	Paragon Town, Indiana	0.0099725329%
IN449	Parke County, Indiana	0.1734897128%
IN450	Parker City Town, Indiana	0.0197685608%
IN451	Patoka Town, Indiana	0.0113551554%
IN452	Patriot Town, Indiana	0.0030741289%
IN453	Pendleton Town, Indiana	0.0642919487%
IN454	Pennville Town, Indiana	0.0099284066%
IN455	Perry County, Indiana	0.1482494969%
IN456	Perrysville Town, Indiana	0.0063688890%
IN457	Peru City, Indiana	0.1621345574%
IN458	Petersburg City, Indiana	0.0340801750%
IN459	Pierceton Town, Indiana	0.0150176343%
IN460	Pike County, Indiana	0.1329671051%
IN461	Pine Village Town, Indiana	0.0029711676%
IN462	Pittsboro Town, Indiana	0.0531574245%
IN463	Plainfield Town, Indiana	0.5190276810%
IN464	Plainville Town, Indiana	0.0073249578%
IN465	Plymouth City, Indiana	0.1468227481%
IN466	Poneto Town, Indiana	0.0028387889%
IN467	Portage City, Indiana	0.5440472657%
IN468	Porter County, Indiana	1.0379376920%
IN469	Porter Town, Indiana	0.0711021002%
IN470	Portland City, Indiana	0.0882819209%
IN471	Posey County, Indiana	0.2416794804%
IN472	Poseyville Town, Indiana	0.0152382656%
IN473	Pottawattamie Park Town, Indiana	0.0032947601%
IN474	Princes Lakes Town, Indiana	0.0197832695%
IN475	Princeton City, Indiana	0.1284515186%
IN476	Pulaski County, Indiana	0.1249949623%
IN477	Putnam County, Indiana	0.3331384914%
IN478	Randolph County, Indiana	0.1698860690%
IN479	Redkey Town, Indiana	0.0188566182%
IN480	Remington Town, Indiana	0.0169886069%
IN481	Rensselaer City, Indiana	0.0859285208%
IN482	Reynolds Town, Indiana	0.0077662203%
IN483	Richland Town, Indiana	0.0057511215%
IN484	Richmond City, Indiana	0.5198366623%
IN485	Ridgeville Town, Indiana	0.0109874367%
IN486	Riley Town, Indiana	0.0031770901%
IN487	Ripley County, Indiana	0.2119825131%
IN488	Rising Sun City, Indiana	0.0314620174%
IN489	River Forest Town, Indiana	0.0003235925%
IN490	Roachdale Town, Indiana	0.0128995742%

IN491	Roann Town, Indiana	0.0066336465%
IN492	Roanoke Town, Indiana	0.0251519635%
IN493	Rochester City, Indiana	0.0881642509%
IN494	Rockport City, Indiana	0.0315355612%
IN495	Rockville Town, Indiana	0.0364482839%
IN496	Rome City Town, Indiana	0.0205481245%
IN497	Rosedale Town, Indiana	0.0103843779%
IN498	Roseland Town, Indiana	0.0093547654%
IN499	Rossville Town, Indiana	0.0227250196%
IN500	Royal Center Town, Indiana	0.0122670980%
IN501	Rush County, Indiana	0.1389682753%
IN502	Rushville City, Indiana	0.0883701734%
IN503	Russellville Town, Indiana	0.0052363152%
IN504	Russiaville Town, Indiana	0.0164590919%
IN505	Salamonia Town, Indiana	0.0023534001%
IN506	Salem City, Indiana	0.0912089622%
IN507	Saltillo Town, Indiana	0.0013384963%
IN508	Sandborn Town, Indiana	0.0059423352%
IN509	Santa Claus Town, Indiana	0.0354627976%
IN510	Saratoga Town, Indiana	0.0034712651%
IN511	Schererville Town, Indiana	0.4195965272%
IN512	Schneider Town, Indiana	0.0038242751%
IN513	Scott County, Indiana	0.1915520585%
IN514	Scottsburg City, Indiana	0.0990193088%
IN515	Seelyville Town, Indiana	0.0148558381%
IN516	Sellersburg Town, Indiana	0.1310255500%
IN517	Selma Town, Indiana	0.0119287967%
IN518	Seymour City, Indiana	0.2935719524%
IN519	Shadeland Town, Indiana	0.0281819661%
IN520	Shamrock Lakes Town, Indiana	0.0031770901%
IN521	Sharpsville Town, Indiana	0.0083398616%
IN522	Shelburn Town, Indiana	0.0179005494%
IN523	Shelby County, Indiana	0.3442288893%
IN524	Shelbyville City, Indiana	0.2854527221%
IN525	Sheridan Town, Indiana	0.0448322717%
IN526	Shipshewana Town, Indiana	0.0106050092%
IN527	Shirley Town, Indiana	0.0130613705%
IN528	Shoals Town, Indiana	0.0116052042%
IN529	Sidney Town, Indiana	0.0011914088%
IN530	Silver Lake Town, Indiana	0.0135761768%
IN531	Somerville Town, Indiana	0.0042508289%
IN532	South Bend City, Indiana	1.5006749846%
IN533	South Whitley Town, Indiana	0.0256079347%
IN534	Southport City, Indiana	0.0260344885%
IN535	Speedway Town, Indiana	0.1793437956%
IN536	Spencer County, Indiana	0.1879042884%
IN537	Spencer Town, Indiana	0.0331829413%
IN538	Spiceland Town, Indiana	0.0138262255%
IN539	Spring Grove Town, Indiana	0.0047362177%

IN540	Spring Lake Town, Indiana	0.0033535951%
IN541	Springport Town, Indiana	0.0020592251%
IN542	Spurgeon Town, Indiana	0.0030005851%
IN543	St Joseph County, Indiana	1.6167270265%
IN544	St. Joe Town, Indiana	0.0069572390%
IN545	St. John Town, Indiana	0.2764656755%
IN546	St. Leon Town, Indiana	0.0097519016%
IN547	St. Paul Town, Indiana	0.0156501106%
IN548	Starke County, Indiana	0.2497104582%
IN549	State Line City Town, Indiana	0.0020445163%
IN550	Staunton Town, Indiana	0.0075014628%
IN551	Steuben County, Indiana	0.3060596816%
IN552	Stilesville Town, Indiana	0.0049568489%
IN553	Stinesville Town, Indiana	0.0032065076%
IN554	Straughn Town, Indiana	0.0031329639%
IN555	Sullivan City, Indiana	0.0602029160%
IN556	Sullivan County, Indiana	0.1732690816%
IN557	Sulphur Springs Town, Indiana	0.0054569465%
IN558	Summitville Town, Indiana	0.0144587018%
IN559	Sunman Town, Indiana	0.0151941393%
IN560	Swayzee Town, Indiana	0.0133996718%
IN561	Sweetser Town, Indiana	0.0162384606%
IN562	Switz City Town, Indiana	0.0042508289%
IN563	Switzerland County, Indiana	0.1308196275%
IN564	Syracuse Town, Indiana	0.0423906191%
IN565	Tell City, Indiana	0.1060648003%
IN566	Tennyson Town, Indiana	0.0044126252%
IN567	Terre Haute City, Indiana	0.8916738764%
IN568	Thorntown, Indiana	0.0231368646%
IN569	Tippecanoe County, Indiana	0.9815002161%
IN570	Tipton City, Indiana	0.0731024903%
IN571	Tipton County, Indiana	0.1253185548%
IN572	Topeka Town, Indiana	0.0180182194%
IN573	Town of Pines Town, Indiana	0.0101637466%
IN574	Trafalgar Town, Indiana	0.0197832695%
IN575	Trail Creek Town, Indiana	0.0292998311%
IN576	Troy Town, Indiana	0.0058540827%
IN577	Ulen Town, Indiana	0.0018533026%
IN578	Union City, Indiana	0.0505981019%
IN579	Union County, Indiana	0.0653362700%
IN580	Uniondale Town, Indiana	0.0046332564%
IN581	Universal Town, Indiana	0.0050598102%
IN582	Upland Town, Indiana	0.0548048046%
IN583	Utica Town, Indiana	0.0137379730%
IN584	Valparaiso City, Indiana	0.4985825177%
IN585	Van Buren Town, Indiana	0.0119435055%
IN586	Vanderburgh County, Indiana	0.9125308847%
IN587	Veedersburg Town, Indiana	0.0301088124%
IN588	Vera Cruz Town, Indiana	0.0012649525%

IN589	Vermillion County, Indiana	0.0965923649%
IN590	Vernon Town, Indiana	0.0046626739%
IN591	Versailles Town, Indiana	0.0306383274%
IN592	Vevay Town, Indiana	0.0242400209%
IN593	Vigo County, Indiana	0.6322115165%
IN594	Vincennes City, Indiana	0.2480189519%
IN595	Wabash City, Indiana	0.1462196893%
IN596	Wabash County, Indiana	0.2005979401%
IN597	Wakarusa Town, Indiana	0.0272111885%
IN598	Walkerton Town, Indiana	0.0331829413%
IN599	Wallace Town, Indiana	0.0012061175%
IN600	Walton Town, Indiana	0.0149293818%
IN601	Wanatah Town, Indiana	0.0147675856%
IN602	Warren County, Indiana	0.0791330780%
IN603	Warren Town, Indiana	0.0178122969%
IN604	Warrick County, Indiana	0.7102120208%
IN605	Warsaw City, Indiana	0.2228375710%
IN606	Washington City, Indiana	0.1842712270%
IN607	Washington County, Indiana	0.2827463120%
IN608	Waterloo Town, Indiana	0.0332270675%
IN609	Waveland Town, Indiana	0.0061482577%
IN610	Wayne County, Indiana	0.3096486168%
IN611	Waynetown, Indiana	0.0141498180%
IN612	Wells County, Indiana	0.1993329876%
IN613	West Baden Springs Town, Indiana	0.0082516091%
IN614	West College Corner Town, Indiana	0.0092076779%
IN615	West Harrison Town, Indiana	0.0041184502%
IN616	West Lafayette City, Indiana	0.7500874435%
IN617	West Lebanon Town, Indiana	0.0101784554%
IN618	West Terre Haute Town, Indiana	0.0324769212%
IN619	Westfield City, Indiana	0.6420222532%
IN620	Westport Town, Indiana	0.0209452608%
IN621	Westville Town, Indiana	0.0862815308%
IN622	Wheatfield Town, Indiana	0.0128407392%
IN623	Wheatland Town, Indiana	0.0069131128%
IN624	White County, Indiana	0.1949203624%
IN625	Whiteland Town, Indiana	0.0666600575%
IN626	Whitestown, Indiana	0.1337319601%
IN627	Whitewater Town, Indiana	0.0010296125%
IN628	Whiting City, Indiana	0.0700871964%
IN629	Whitley County, Indiana	0.3048535641%
IN630	Wilkinson Town, Indiana	0.0066777728%
IN631	Williamsport Town, Indiana	0.0272406060%
IN632	Winamac Town, Indiana	0.0337124563%
IN633	Winchester City, Indiana	0.0686163214%
IN634	Windfall City Town, Indiana	0.0115022429%
IN635	Winfield Town, Indiana	0.0880612896%
IN636	Wingate Town, Indiana	0.0039125276%
IN637	Winona Lake Town, Indiana	0.0721022952%

IN638	Winslow Town, Indiana	0.0121788455%
IN639	Wolcott Town, Indiana	0.0142527793%
IN640	Wolcottville Town, Indiana	0.0153559356%
IN641	Woodburn City, Indiana	0.0241076422%
IN642	Woodlawn Heights Town, Indiana	0.0011178650%
IN643	Worthington Town, Indiana	0.0206952120%
IN644	Yeoman Town, Indiana	0.0020739338%
IN645	Yorktown, Indiana	0.1634289275%
IN646	Zanesville Town, Indiana	0.0091341341%
IN647	Zionsville Town, Indiana	0.4170960396%

IA1	Adair County, Iowa	0.2556947079%
IA2	Adams County, Iowa	0.1116893593%
IA3	Allamakee County, Iowa	0.4458394258%
IA4	Altoona City, Iowa	0.2271292953%
IA5	Ames City, Iowa	1.7060232543%
IA6	Ankeny City, Iowa	0.5840629692%
IA7	Appanoose County, Iowa	0.5319683854%
IA8	Audubon County, Iowa	0.1208233165%
IA9	Benton County, Iowa	0.5189931402%
IA10	Bettendorf City, Iowa	0.8351246683%
IA11	Black Hawk County, Iowa	1.4597147645%
IA12	Boone City, Iowa	0.0585610511%
IA13	Boone County, Iowa	0.7643570143%
IA14	Bremer County, Iowa	0.1360762814%
IA15	Buchanan County, Iowa	0.3769597212%
IA16	Buena Vista County, Iowa	0.3093288199%
IA17	Burlington City, Iowa	0.7412740274%
IA18	Butler County, Iowa	0.2707550314%
IA19	Calhoun County, Iowa	0.1889747662%
IA20	Carroll County, Iowa	0.6033017832%
IA21	Cass County, Iowa	0.3356690805%
IA22	Cedar County, Iowa	0.3655659943%
IA23	Cedar Falls City, Iowa	0.3889922738%
IA24	Cedar Rapids City, Iowa	2.9326637662%
IA25	Cerro Gordo County, Iowa	1.0177134214%
IA26	Cherokee County, Iowa	0.2378216922%
IA27	Chickasaw County, Iowa	0.2430983347%
IA28	Clarke County, Iowa	0.3045977275%
IA29	Clay County, Iowa	0.0207652003%
IA30	Clayton County, Iowa	0.4574161780%
IA31	Clinton City, Iowa	0.5134206442%
IA32	Clinton County, Iowa	0.9451918014%
IA33	Clive City, Iowa	0.3112994673%
IA34	Coralville City, Iowa	0.2459834677%
IA35	Council Bluffs City, Iowa	1.6465089330%
IA36	Crawford County, Iowa	0.3305363581%
IA37	Dallas County, Iowa	0.9926851094%
IA38	Davenport City, Iowa	4.2711769833%
IA39	Davis County, Iowa	0.1538236474%
IA40	Decatur County, Iowa	0.2531361998%
IA41	Delaware County, Iowa	0.3021379441%
IA42	Des Moines City, Iowa	7.4241865686%
IA43	Des Moines County, Iowa	0.8267324284%
IA44	Dickinson County, Iowa	0.3322460903%
IA45	Dubuque City, Iowa	1.2115558277%
IA46	Dubuque County, Iowa	1.5339066909%
IA47	Emmet County, Iowa	0.1753353731%
IA48	Fairfield City, Iowa	0.0333429825%
IA49	Fayette County, Iowa	0.5284248741%

IA50	Floyd County, Iowa	0.3286208427%
IA51	Fort Dodge City, Iowa	0.5243300432%
IA52	Fort Madison City, Iowa	0.2267513848%
IA53	Franklin County, Iowa	0.2107304188%
IA54	Fremont County, Iowa	0.2048165533%
IA55	Greene County, Iowa	0.3578145033%
IA56	Grimes City, Iowa	0.0740951249%
IA57	Grundy County, Iowa	0.3230832850%
IA58	Guthrie County, Iowa	0.2308465363%
IA59	Hamilton County, Iowa	0.3501841744%
IA60	Hancock County, Iowa	0.1901101001%
IA61	Hardin County, Iowa	0.4490825960%
IA62	Harrison County, Iowa	0.6178184798%
IA63	Henry County, Iowa	0.4451496351%
IA64	Howard County, Iowa	0.1714011300%
IA65	Humboldt County, Iowa	0.1929606154%
IA66	Ida County, Iowa	0.1680400030%
IA67	Indianola City, Iowa	0.2725936185%
IA68	Iowa City, Iowa	1.5748652576%
IA69	Iowa County, Iowa	0.2658620690%
IA70	Jackson County, Iowa	0.5490330125%
IA71	Jasper County, Iowa	0.3568285385%
IA72	Jefferson County, Iowa	0.5394823602%
IA73	Johnson County, Iowa	1.8973270258%
IA74	Johnston City, Iowa	0.2224895553%
IA75	Jones County, Iowa	0.3884579424%
IA76	Keokuk City, Iowa	0.2759060242%
IA77	Keokuk County, Iowa	0.1980680155%
IA78	Kossuth County, Iowa	0.3482728259%
IA79	Le Mars City, Iowa	0.3541517531%
IA80	Lee County, Iowa	0.9560951102%
IA81	Linn County, Iowa	3.9522487898%
IA82	Louisa County, Iowa	0.3358719789%
IA83	Lucas County, Iowa	0.3300459400%
IA84	Lyon County, Iowa	0.1619052891%
IA85	Madison County, Iowa	0.4030765691%
IA86	Mahaska County, Iowa	0.6619077091%
IA87	Marion City, Iowa	0.4437200502%
IA88	Marion County, Iowa	1.0208402375%
IA89	Marshall County, Iowa	0.5394663334%
IA90	Marshalltown City, Iowa	0.4969329796%
IA91	Mason City, Iowa	0.6125988926%
IA92	Mills County, Iowa	0.4947100714%
IA93	Mitchell County, Iowa	0.1895001226%
IA94	Monona County, Iowa	0.4457538430%
IA95	Monroe County, Iowa	0.2157871744%
IA96	Montgomery County, Iowa	0.5309224806%
IA97	Muscatine City, Iowa	0.3991224529%
IA98	Muscatine County, Iowa	0.6616391011%

IA99	Newton City, Iowa	1.3212822324%
IA100	North Liberty City, Iowa	0.1042571209%
IA101	Norwalk City, Iowa	0.1727031420%
IA102	O Brien County, Iowa	0.2348702086%
IA103	Osceola County, Iowa	0.1454256379%
IA104	Oskaloosa City, Iowa	0.0542597958%
IA105	Ottumwa City, Iowa	0.4967291195%
IA106	Page County, Iowa	0.5824102922%
IA107	Palo Alto County, Iowa	0.1665902245%
IA108	Pella City, Iowa	0.1579530961%
IA109	Pleasant Hill City, Iowa	0.1362887959%
IA110	Plymouth County, Iowa	0.0911200057%
IA111	Pocahontas County, Iowa	0.1165515504%
IA112	Polk County, Iowa	12.6229166486%
IA113	Pottawattamie County, Iowa	1.9680770504%
IA114	Poweshiek County, Iowa	0.4746599840%
IA115	Ringgold County, Iowa	0.1195950275%
IA116	Sac County, Iowa	0.2200579790%
IA117	Scott County, Iowa	3.7551090429%
IA118	Shelby County, Iowa	0.2859038225%
IA119	Sioux City, Iowa	1.4764937951%
IA120	Sioux County, Iowa	0.4097180484%
IA121	Spencer City, Iowa	0.2749703834%
IA122	Storm Lake City, Iowa	0.0176281271%
IA123	Story County, Iowa	0.4604776051%
IA124	Tama County, Iowa	0.3449543301%
IA125	Taylor County, Iowa	0.1784400723%
IA126	Union County, Iowa	0.4630325873%
IA127	Urbandale City, Iowa	0.4969387492%
IA128	Van Buren County, Iowa	0.1525758057%
IA129	Wapello County, Iowa	0.5058976945%
IA130	Warren County, Iowa	0.8750395740%
IA131	Washington County, Iowa	0.5543135013%
IA132	Waterloo City, Iowa	1.4936754174%
IA133	Waukee City, Iowa	0.1023201296%
IA134	Waverly City, Iowa	0.5951868059%
IA135	Wayne County, Iowa	0.2439881391%
IA136	Webster County, Iowa	1.0714228590%
IA137	West Des Moines City, Iowa	1.1054614019%
IA138	Winnebago County, Iowa	0.2340557299%
IA139	Winneshiek County, Iowa	0.3674077867%
IA140	Woodbury County, Iowa	1.0897366099%
IA141	Worth County, Iowa	0.2345483918%
IA142	Wright County, Iowa	0.2810502858%

Allocations are subject to change pursuant to a State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution.

KS1	Allen County, Kansas	0.7541791329%
KS2	Anderson County, Kansas	0.2371057884%
KS3	Andover City, Kansas	0.3023298328%
KS4	Arkansas City, Kansas	0.5244164596%
KS5	Atchison City, Kansas	0.2509194126%
KS6	Atchison County, Kansas	0.3718857098%
KS7	Barber County, Kansas	0.2343333783%
KS8	Barton County, Kansas	0.4058838207%
KS9	Bourbon County, Kansas	0.5659958596%
KS10	Brown County, Kansas	0.5618840411%
KS11	Butler County, Kansas	2.1800439960%
KS12	Chase County, Kansas	0.0310115071%
KS13	Chautauqua County, Kansas	0.1534264050%
KS14	Cherokee County, Kansas	1.0387304319%
KS15	Cheyenne County, Kansas	0.0521668496%
KS16	Clark County, Kansas	0.1317865660%
KS17	Clay County, Kansas	0.3853019118%
KS18	Cloud County, Kansas	0.2727657622%
KS19	Coffey County, Kansas	0.3555052548%
KS20	Comanche County, Kansas	0.0703611984%
KS21	Cowley County, Kansas	0.1056381847%
KS22	Crawford County, Kansas	0.8006058270%
KS23	Decatur County, Kansas	0.1024648600%
KS24	Derby City, Kansas	0.2862213106%
KS25	Dickinson County, Kansas	0.5167117764%
KS26	Dodge City, Kansas	0.3763716687%
KS27	Doniphan County, Kansas	0.1428529245%
KS28	Douglas County, Kansas	0.5037148817%
KS29	Edwards County, Kansas	0.0688529961%
KS30	El Dorado City, Kansas	0.5267481432%
KS31	Elk County, Kansas	0.1699851994%
KS32	Ellis County, Kansas	0.3947457539%
KS33	Ellsworth County, Kansas	0.2694567040%
KS34	Emporia City, Kansas	0.1225808979%
KS35	Fairmount Township, Leavenworth County, Kansas	0.0084960354%
KS36	Finney County, Kansas	0.4284130288%
KS37	Ford County, Kansas	0.3536897313%
KS38	Franklin County, Kansas	0.9871549429%
KS39	Garden City, Kansas	0.3090040586%
KS40	Gardner City, Kansas	0.1783885728%
KS41	Geary County, Kansas	0.9138741928%
KS42	Gove County, Kansas	0.0596145005%
KS43	Graham County, Kansas	0.0885576425%
KS44	Grant County, Kansas	0.1121093922%
KS45	Gray County, Kansas	0.1198536546%
KS46	Great Bend City, Kansas	0.2626213674%
KS47	Greeley County Unified Government, Kansas	0.0420764688%

KS48	Greenwood County, Kansas	0.3634446197%
KS49	Hamilton County, Kansas	0.0770093484%
KS50	Harper County, Kansas	0.2751873139%
KS51	Harvey County, Kansas	0.4874526988%
KS52	Haskell County, Kansas	0.0589027724%
KS53	Hays City, Kansas	0.2857030552%
KS54	Haysville City, Kansas	0.1161439147%
KS55	Hodgeman County, Kansas	0.0381949084%
KS56	Hutchinson City, Kansas	1.0312608960%
KS57	Jackson County, Kansas	0.2794465069%
KS58	Jefferson County, Kansas	0.4227008116%
KS59	Jewell County, Kansas	0.0576553276%
KS60	Johnson County, Kansas	9.6645678744%
KS61	Junction City, Kansas	0.1775769654%
KS62	Kansas City, Kansas	5.4520371502%
KS63	Kearny County, Kansas	0.0660370488%
KS64	Kingman County, Kansas	0.2734092742%
KS65	Kiowa County, Kansas	0.0632464788%
KS66	Labette County, Kansas	1.1704308548%
KS67	Lane County, Kansas	0.0275778907%
KS68	Lansing City, Kansas	0.7133352086%
KS69	Lawrence City, Kansas	3.1638042033%
KS70	Leavenworth City, Kansas	0.5951890494%
KS71	Leavenworth County, Kansas	2.3340801542%
KS72	Leawood City, Kansas	0.5645735676%
KS73	Lenexa City, Kansas	0.9811139852%
KS74	Liberal City, Kansas	0.0682108809%
KS75	Lincoln County, Kansas	0.0485423215%
KS76	Linn County, Kansas	0.4207125363%
KS77	Logan County, Kansas	0.1082727658%
KS78	Lyon County, Kansas	0.6750909426%
KS79	Manhattan City, Kansas	0.7992480259%
KS80	Manter City, Kansas	0.0001287490%
KS81	Marion County, Kansas	0.2585495937%
KS82	Marshall County, Kansas	0.2276721904%
KS83	McPherson City, Kansas	0.2496279649%
KS84	McPherson County, Kansas	0.5097593318%
KS85	Meade County, Kansas	0.0768717523%
KS86	Merriam City, Kansas	0.2489320686%
KS87	Miami County, Kansas	1.2663765466%
KS88	Mitchell County, Kansas	0.1352292623%
KS89	Montgomery County, Kansas	1.7112175254%
KS90	Morris County, Kansas	0.1150743437%
KS91	Morton County, Kansas	0.2184327635%
KS92	Nemaha County, Kansas	0.2032897421%
KS93	Neosho County, Kansas	0.8310848768%
KS94	Ness County, Kansas	0.0706191619%
KS95	Newton City, Kansas	0.5433840008%
KS96	Norton County, Kansas	0.1451450288%

KS97	Olathe City, Kansas	1.6762201549%
KS98	Osage County, Kansas	0.5950568081%
KS99	Osborne County, Kansas	0.1578979290%
KS100	Ottawa City, Kansas	0.0294988813%
KS101	Ottawa County, Kansas	0.1312957833%
KS102	Overland Park City, Kansas	2.3687103690%
KS103	Pawnee County, Kansas	0.1939706911%
KS104	Phillips County, Kansas	0.1221045499%
KS105	Pittsburg City, Kansas	0.7147952173%
KS106	Pottawatomie County, Kansas	0.4594243031%
KS107	Prairie Village City, Kansas	0.2589451534%
KS108	Pratt County, Kansas	0.4619825196%
KS109	Rawlins County, Kansas	0.0431218266%
KS110	Reno County, Kansas	1.1279702345%
KS111	Republic County, Kansas	0.1617978822%
KS112	Rice County, Kansas	0.2959259100%
KS113	Riley County, Kansas	1.0426785786%
KS114	Rooks County, Kansas	0.1523482196%
KS115	Rush County, Kansas	0.0753160549%
KS116	Russell County, Kansas	0.2146389759%
KS117	Salina City, Kansas	1.3339667317%
KS118	Saline County, Kansas	0.6611290126%
KS119	Scott County, Kansas	0.0944435428%
KS120	Sedgwick County, Kansas	13.5321956939%
KS121	Seward County, Kansas	0.4105201807%
KS122	Shawnee City, Kansas	0.8209928663%
KS123	Shawnee County, Kansas	3.0388576303%
KS124	Sheridan County, Kansas	0.0529819493%
KS125	Sherman County, Kansas	0.2106519484%
KS126	Smith County, Kansas	0.1047138927%
KS127	Soldier Township, Kansas	0.0214428740%
KS128	Stafford County, Kansas	0.0781264146%
KS129	Stanton County, Kansas	0.0490733819%
KS130	Stevens County, Kansas	0.0751535472%
KS131	Sumner County, Kansas	1.0773462773%
KS132	Thomas County, Kansas	0.2518295026%
KS133	Topeka City, Kansas	2.9773291238%
KS134	Trego County, Kansas	0.0832973273%
KS135	Ulysses City, Kansas	0.0249593741%
KS136	Wabaunsee County, Kansas	0.1542554739%
KS137	Wallace County, Kansas	0.0168456276%
KS138	Washington County, Kansas	0.1090452597%
KS139	Wichita City, Kansas	8.2621190275%
KS140	Wichita County, Kansas	0.0516844483%
KS141	Wilson County, Kansas	0.5342588881%
KS142	Winfield City, Kansas	0.6854926025%
KS143	Woodson County, Kansas	0.2011950685%

KY1	Adair County, Kentucky	0.2072149972%
KY2	Allen County, Kentucky	0.3652932746%
KY3	Anderson County, Kentucky	0.3621159370%
KY4	Ashland City, Kentucky	0.9834499202%
KY5	Ballard County, Kentucky	0.1275818571%
KY6	Bardstown City, Kentucky	0.2352870373%
KY7	Barren County, Kentucky	0.3822164065%
KY8	Bath County, Kentucky	0.2721522696%
KY9	Bell County, Kentucky	1.6046449783%
KY10	Bellefonte City, Kentucky	0.0232546060%
KY11	Benham City, Kentucky	0.0026848062%
KY12	Berea City, Kentucky	0.1673960319%
KY13	Boone County, Kentucky	2.2416599391%
KY14	Bourbon County, Kentucky	0.3912683808%
KY15	Bowling Green City, Kentucky	0.6707865957%
KY16	Boyd County, Kentucky	1.0191273378%
KY17	Boyle County, Kentucky	0.3790292999%
KY18	Bracken County, Kentucky	0.1275577166%
KY19	Breathitt County, Kentucky	0.5390554414%
KY20	Breckinridge County, Kentucky	0.3244963382%
KY21	Buckhorn City, Kentucky	0.0016578966%
KY22	Bullitt County, Kentucky	0.9402858081%
KY23	Butler County, Kentucky	0.2691739265%
KY24	Caldwell County, Kentucky	0.2485303902%
KY25	Calloway County, Kentucky	0.0270405279%
KY26	Campbell County, Kentucky	1.8009538340%
KY27	Campbellsville City, Kentucky	0.2769609681%
KY28	Carlisle County, Kentucky	0.0604084438%
KY29	Carroll County, Kentucky	0.3429114361%
KY30	Carter County, Kentucky	0.6015849596%
KY31	Casey County, Kentucky	0.2668572392%
KY32	Christian County, Kentucky	0.4386166388%
KY33	Clark County, Kentucky	0.6110238861%
KY34	Clay County, Kentucky	0.7834161044%
KY35	Clinton County, Kentucky	0.5184782680%
KY36	Columbia City, Kentucky	0.0941274300%
KY37	Covington City, Kentucky	1.7146827203%
KY38	Crittenden County, Kentucky	0.2010231527%
KY39	Cumberland County, Kentucky	0.1857249004%
KY40	Danville City, Kentucky	0.2799464970%
KY41	Daviess County, Kentucky	1.1263935276%
KY42	Edmonson County, Kentucky	0.1884368528%
KY43	Elizabethtown City, Kentucky	0.0550593556%
KY44	Elliott County, Kentucky	0.1458221479%
KY45	Erlanger City, Kentucky	0.3397777298%
KY46	Estill County, Kentucky	0.4817186620%
KY47	Fleming County, Kentucky	0.2798388981%
KY48	Florence City, Kentucky	0.7389020512%
KY49	Floyd County, Kentucky	2.2122610651%

KY50	Fort Thomas City, Kentucky	0.3651296923%
KY51	Frankfort City, Kentucky	0.4254271088%
KY52	Franklin County, Kentucky	0.4438483122%
KY53	Fulton County, Kentucky	0.1040009320%
KY54	Gallatin County, Kentucky	0.2347861459%
KY55	Garrard County, Kentucky	0.3127117464%
KY56	Georgetown City, Kentucky	0.2129888920%
KY57	Glasgow City, Kentucky	0.4100978120%
KY58	Grant County, Kentucky	0.8983127984%
KY59	Graves County, Kentucky	0.5377248503%
KY60	Grayson City, Kentucky	0.1405700912%
KY61	Grayson County, Kentucky	0.5506751829%
KY62	Green County, Kentucky	0.1363993307%
KY63	Greenup City, Kentucky	0.0314549006%
KY64	Greenup County, Kentucky	0.6818493215%
KY65	Hancock County, Kentucky	0.1001482246%
KY66	Hardin County, Kentucky	1.5735944542%
KY67	Harlan City, Kentucky	0.0307714057%
KY68	Harlan County, Kentucky	0.8841679348%
KY69	Harrison County, Kentucky	0.4508521033%
KY70	Hart County, Kentucky	0.2333469695%
KY71	Henderson City, Kentucky	0.5644511762%
KY72	Henderson County, Kentucky	0.3796057595%
KY73	Henry County, Kentucky	0.2263086115%
KY74	Hickman County, Kentucky	0.0533625713%
KY75	Hillview City, Kentucky	0.0559482324%
KY76	Hopkins County, Kentucky	0.5493362318%
KY77	Hopkinsville City, Kentucky	0.5662686160%
KY78	Hyden City, Kentucky	0.0208586871%
KY79	Independence City, Kentucky	0.1255237640%
KY80	Inez City, Kentucky	0.0105691141%
KY81	Jackson County, Kentucky	0.1930879337%
KY82	Jamestown City, Kentucky	0.0102921092%
KY83	Jefferson County, Kentucky	14.4939132925%
KY84	Jeffersontown City, Kentucky	0.1981991396%
KY85	Jenkins City, Kentucky	0.0688654541%
KY86	Jessamine County, Kentucky	0.6407795601%
KY87	Johnson County, Kentucky	0.6400798620%
KY88	Kenton County, Kentucky	3.0353062046%
KY89	Knott County, Kentucky	0.4760255015%
KY90	Knox County, Kentucky	0.8791225282%
KY91	Larue County, Kentucky	0.1917133825%
KY92	Laurel County, Kentucky	0.9215642107%
KY93	Lawrence County, Kentucky	0.5341168353%
KY94	Lawrenceburg City, Kentucky	0.0804801232%
KY95	Lee County, Kentucky	0.3684164606%
KY96	Leslie County, Kentucky	0.5316878055%
KY97	Letcher County, Kentucky	0.5820426330%
KY98	Lewis County, Kentucky	0.2152456979%

KY99	Lexington-Fayette Urban County, Kentucky	6.2597070666%
KY100	Lincoln County, Kentucky	0.4844988089%
KY101	Livingston County, Kentucky	0.2056037847%
KY102	Logan County, Kentucky	0.4041639043%
KY103	London City, Kentucky	0.1961505806%
KY104	Loyall City, Kentucky	0.0033160280%
KY105	Lynch City, Kentucky	0.0027455331%
KY106	Lyndon City, Kentucky	0.0748780766%
KY107	Lyon County, Kentucky	0.1367346673%
KY108	Madison County, Kentucky	1.1073052673%
KY109	Madisonville City, Kentucky	0.3927355489%
KY110	Magoffin County, Kentucky	0.3084779576%
KY111	Manchester City, Kentucky	0.1800397241%
KY112	Marion County, Kentucky	0.3140811783%
KY113	Marshall County, Kentucky	0.6110803392%
KY114	Martin County, Kentucky	0.4586073959%
KY115	Mason County, Kentucky	0.3538044741%
KY116	McCracken County, Kentucky	0.3377504933%
KY117	McCreary County, Kentucky	0.3011869230%
KY118	McLean County, Kentucky	0.1433881867%
KY119	Meade County, Kentucky	0.3762152436%
KY120	Menifee County, Kentucky	0.1152561711%
KY121	Mercer County, Kentucky	0.4275256395%
KY122	Metcalfe County, Kentucky	0.1167070889%
KY123	Monroe County, Kentucky	0.2890192303%
KY124	Montgomery County, Kentucky	0.7103789505%
KY125	Morehead City, Kentucky	0.1176937487%
KY126	Morgan County, Kentucky	0.0505889526%
KY127	Morganfield City, Kentucky	0.1082087956%
KY128	Mount Washington City, Kentucky	0.0667863672%
KY129	Muhlenberg County, Kentucky	0.6182711015%
KY130	Murray City, Kentucky	0.5765962314%
KY131	Nelson County, Kentucky	0.4816564321%
KY132	Newport City, Kentucky	0.7312996326%
KY133	Nicholas County, Kentucky	0.1324383199%
KY134	Nicholasville City, Kentucky	0.3723153354%
KY135	Ohio County, Kentucky	0.4467150643%
KY136	Oldham County, Kentucky	0.8061439877%
KY137	Owen County, Kentucky	0.2198857418%
KY138	Owensboro City, Kentucky	0.5118319344%
KY139	Owsley County, Kentucky	0.1294761331%
KY140	Paducah City, Kentucky	1.1041080161%
KY141	Paintsville City, Kentucky	0.3642660363%
KY142	Pendleton County, Kentucky	0.3094900729%
KY143	Perry County, Kentucky	1.7685462770%
KY144	Pike County, Kentucky	2.8526994649%
KY145	Pineville City, Kentucky	0.0736606264%
KY146	Pippa Passes City, Kentucky	0.0150639864%

KY147	Powell County, Kentucky	0.5788951657%
KY148	Prestonsburg City, Kentucky	0.4197933602%
KY149	Pulaski County, Kentucky	0.8723902940%
KY150	Radcliff City, Kentucky	0.0391427032%
KY151	Richmond City, Kentucky	0.5069051167%
KY152	Robertson County, Kentucky	0.0346199801%
KY153	Rockcastle County, Kentucky	0.5575756021%
KY154	Rowan County, Kentucky	0.4245058255%
KY155	Russell City, Kentucky	0.1455248537%
KY156	Russell County, Kentucky	0.5341152854%
KY157	Russell Springs City, Kentucky	0.0155036343%
KY158	Scott County, Kentucky	0.6332443967%
KY159	Shelby County, Kentucky	0.5093783884%
KY160	Shelbyville City, Kentucky	0.1168374662%
KY161	Shepherdsville City, Kentucky	0.1717991328%
KY162	Shively City, Kentucky	0.1040826057%
KY163	Simpson County, Kentucky	0.3109188228%
KY164	Somerset City, Kentucky	0.3108498299%
KY165	South Shore City, Kentucky	0.0058748246%
KY166	Spencer County, Kentucky	0.2447695951%
KY167	St. Matthews City, Kentucky	0.1131834246%
KY168	Taylor County, Kentucky	0.1908446071%
KY169	Todd County, Kentucky	0.1788746408%
KY170	Trigg County, Kentucky	0.2047738501%
KY171	Trimble County, Kentucky	0.1174427629%
KY172	Union County, Kentucky	0.2531192882%
KY173	Vanceburg City, Kentucky	0.0340027072%
KY174	Warfield City, Kentucky	0.0001148786%
KY175	Warren County, Kentucky	0.9893070387%
KY176	Washington County, Kentucky	0.1549834119%
KY177	Wayne County, Kentucky	0.3477965951%
KY178	Webster County, Kentucky	0.2371207742%
KY179	West Liberty City, Kentucky	0.1691975502%
KY180	Whitesburg City, Kentucky	0.0507126138%
KY181	Whitley County, Kentucky	2.0341464266%
KY182	Winchester City, Kentucky	0.4646999075%
KY183	Wolfe County, Kentucky	0.2600699609%
KY184	Woodford County, Kentucky	0.4375495264%
KY185	Worthington City, Kentucky	0.0263144349%

LA1	Abbeville City, Louisiana	0.0679280538%
LA2	Acadia Parish, Louisiana	1.2194829459%
LA3	Alexandria City, Louisiana	1.2024783767%
LA4	Allen Parish, Louisiana	0.4559894283%
LA5	Ascension Parish, Louisiana	1.9267662149%
LA6	Assumption Parish, Louisiana	0.3666421439%
LA7	Avoyelles Parish, Louisiana	0.8404458488%
LA8	Baker City, Louisiana	0.1117452518%
LA9	Baldwin Town, Louisiana	0.0108418974%
LA10	Bastrop City, Louisiana	0.0578782632%
LA11	Baton Rouge City, Louisiana	8.9366637967%
LA12	Beauregard Parish, Louisiana	0.5966957728%
LA13	Berwick Town, Louisiana	0.0285604806%
LA14	Bienville Parish, Louisiana	0.1954851558%
LA15	Bogalusa City, Louisiana	0.3158250558%
LA16	Bossier City, Louisiana	0.7790225688%
LA17	Bossier Parish, Louisiana	1.0230735201%
LA18	Broussard City, Louisiana	0.0918011427%
LA19	Caddo Parish, Louisiana	2.1447099889%
LA20	Calcasieu Parish, Louisiana	2.9021241601%
LA21	Caldwell Parish, Louisiana	0.1927546033%
LA22	Cameron Parish, Louisiana	0.1030184405%
LA23	Catahoula Parish, Louisiana	0.2156692517%
LA24	Central City, Louisiana	0.0033763047%
LA25	Claiborne Parish, Louisiana	0.2771007770%
LA26	Concordia Parish, Louisiana	0.3162569050%
LA27	Covington City, Louisiana	0.3214341011%
LA28	Crowley City, Louisiana	0.3391756761%
LA29	De Soto Parish, Louisiana	0.3484008543%
LA30	Delhi Town, Louisiana	0.0031539979%
LA31	Deridder City, Louisiana	0.0636668030%
LA32	Donaldsonville City, Louisiana	0.0694578006%
LA33	East Carroll Parish, Louisiana	0.0759082662%
LA34	East Feliciana Parish, Louisiana	0.2588380813%
LA35	Eunice City, Louisiana	0.0643741573%
LA36	Evangeline Parish, Louisiana	0.7892359182%
LA37	Ferriday Town, Louisiana	0.0108372990%
LA38	Franklin City, Louisiana	0.0440106462%
LA39	Franklin Parish, Louisiana	0.2693308999%
LA40	Gonzales City, Louisiana	0.2760446611%
LA41	Gramercy Town, Louisiana	0.0042935185%
LA42	Grant Parish, Louisiana	0.3383245042%
LA43	Gretna City, Louisiana	0.2064625462%
LA44	Hammond City, Louisiana	0.1932291063%
LA45	Houma City, Louisiana	2.3145771376%
LA46	Iberia Parish, Louisiana	1.1914468366%
LA47	Iberville Parish, Louisiana	0.6981774104%
LA48	Jackson Parish, Louisiana	0.2373772275%
LA49	Jean Lafitte Town, Louisiana	0.0069018975%

LA50	Jefferson Davis Parish, Louisiana	0.6931288890%
LA51	Jefferson Parish, Louisiana	12.5267142795%
LA52	Kenner City, Louisiana	0.3494002836%
LA53	Lafayette City, Louisiana	4.9816398190%
LA54	Lafourche Parish, Louisiana	1.7353719328%
LA55	Lake Charles City, Louisiana	0.8843967956%
LA56	Lake Providence Town, Louisiana	0.0035291605%
LA57	Lasalle Parish, Louisiana	0.3542600344%
LA58	Lincoln Parish, Louisiana	0.2831101174%
LA59	Livingston Parish, Louisiana	4.9708979756%
LA60	Lutcher Town, Louisiana	0.0011958109%
LA61	Madison Parish, Louisiana	0.1244317250%
LA62	Madisonville Town, Louisiana	0.0204192464%
LA63	Mandeville City, Louisiana	0.2436336107%
LA64	Minden City, Louisiana	0.1701763486%
LA65	Monroe City, Louisiana	0.9030903893%
LA66	Morehouse Parish, Louisiana	0.3887749921%
LA67	Morgan City, Louisiana	0.1587706766%
LA68	Natchitoches City, Louisiana	0.0900119850%
LA69	Natchitoches Parish, Louisiana	0.4124570906%
LA70	New Iberia City, Louisiana	0.1237419713%
LA71	New Orleans City, Louisiana	6.2932349310%
LA72	New Roads City, Louisiana	0.0181635932%
LA73	Opelousas City, Louisiana	0.1465652868%
LA74	Ouachita Parish, Louisiana	1.3360541743%
LA75	Patterson City, Louisiana	0.0445643519%
LA76	Pearl River Town, Louisiana	0.0360604817%
LA77	Pineville City, Louisiana	0.3789523446%
LA78	Plaquemines Parish, Louisiana	0.4622832326%
LA79	Pointe Coupee Parish, Louisiana	0.3684600016%
LA80	Rapides Parish, Louisiana	1.6733137622%
LA81	Red River Parish, Louisiana	0.1329356745%
LA82	Richland Parish, Louisiana	0.2398346534%
LA83	Richwood Town, Louisiana	0.0069336896%
LA84	Ruston City, Louisiana	0.2333598483%
LA85	Sabine Parish, Louisiana	0.3520961106%
LA86	Shreveport City, Louisiana	2.3555619849%
LA87	Slidell City, Louisiana	0.7374368429%
LA88	St Bernard Parish, Louisiana	1.7675407766%
LA89	St Charles Parish, Louisiana	1.1729990173%
LA90	St Helena Parish, Louisiana	0.1965552254%
LA91	St James Parish, Louisiana	0.2806541978%
LA92	St John The Baptist Parish, Louisiana	0.7886407480%
LA93	St Landry Parish, Louisiana	1.6440093783%
LA94	St Martin Parish, Louisiana	0.8378956629%
LA95	St Mary Parish, Louisiana	0.7690259764%
LA96	St Tammany Parish, Louisiana	6.4722256182%
LA97	Sulphur City, Louisiana	0.2386884731%
LA98	Tangipahoa Parish, Louisiana	3.2718516436%

LA99	Tensas Parish, Louisiana	0.0558435690%
LA100	Thibodaux City, Louisiana	0.0818006655%
LA101	Union Parish, Louisiana	0.3100839266%
LA102	Vermilion Parish, Louisiana	0.8951866840%
LA103	Vernon Parish, Louisiana	0.8881699862%
LA104	Washington Parish, Louisiana	1.3862825140%
LA105	Webster Parish, Louisiana	0.5482428750%
LA106	West Baton Rouge Parish, Louisiana	0.5291991719%
LA107	West Carroll Parish, Louisiana	0.1549450807%
LA108	West Feliciana Parish, Louisiana	0.2173436090%
LA109	West Monroe City, Louisiana	0.1730443762%
LA110	Westwego City, Louisiana	0.0854037168%
LA111	Winn Parish, Louisiana	0.3134526202%
LA112	Youngsville City, Louisiana	0.0435751500%
LA113	Zachary City, Louisiana	0.1353795432%

ME1	Androscoggin County, Maine	1.6799535986%
ME2	Aroostook County, Maine	4.0537116218%
ME3	Auburn City, Maine	2.6283332826%
ME4	Augusta City, Maine	3.6779545807%
ME5	Bangor City, Maine	5.2042873123%
ME6	Biddeford City, Maine	2.7393997300%
ME7	Brunswick Town, Maine	1.6113929261%
ME8	Calais City, Maine	0.8369049504%
ME9	Cumberland County, Maine	3.5025701951%
ME10	Falmouth Town, Maine	1.2353278939%
ME11	Franklin County, Maine	1.9717572454%
ME12	Gorham Town, Maine	1.4582940317%
ME13	Hancock County, Maine	3.8494340111%
ME14	Kennebec County, Maine	4.9959268385%
ME15	Kennebunk Town, Maine	0.2185679049%
ME16	Knox County, Maine	2.1010369789%
ME17	Lewiston City, Maine	4.3451006968%
ME18	Lincoln County, Maine	2.1621727981%
ME19	Orono Town, Maine	0.2094180830%
ME20	Oxford County, Maine	3.8454418782%
ME21	Penobscot County, Maine	6.7801027597%
ME22	Piscataquis County, Maine	1.2760851978%
ME23	Portland City, Maine	7.2016026249%
ME24	Rockland City, Maine	0.6184398003%
ME25	Saco City, Maine	0.4366518238%
ME26	Sagadahoc County, Maine	1.9708146889%
ME27	Sanford City, Maine	2.6908215844%
ME28	Scarborough Town, Maine	1.8363769930%
ME29	Somerset County, Maine	3.6977198467%
ME30	South Portland City, Maine	2.2275994495%
ME31	Standish Town, Maine	0.0664145731%
ME32	Waldo County, Maine	2.4723925078%
ME33	Washington County, Maine	2.6998574469%
ME34	Waterville City, Maine	2.8132809688%
ME35	Wells Town, Maine	0.2541311729%
ME36	Westbrook City, Maine	1.5416150467%
ME37	Windham Town, Maine	0.1935482073%
ME38	York County, Maine	6.7950503019%
ME39	York Town, Maine	2.1005084476%

MD1	Aberdeen City, Maryland	0.0372796529%
MD2	Allegany County, Maryland	1.6120411494%
MD3	Annapolis City, Maryland	0.2413230958%
MD4	Anne Arundel County, Maryland	9.5850095156%
MD5	Baltimore City, Maryland	20.9970334354%
MD6	Baltimore County, Maryland	17.7565394434%
MD7	Bel Air Town, Maryland	0.0322364280%
MD8	Berlin Town, Maryland	0.0109236186%
MD9	Bowie City, Maryland	0.0263270946%
MD10	Calvert County, Maryland	1.6948343688%
MD11	Cambridge City, Maryland	0.0196746185%
MD12	Caroline County, Maryland	0.5865017850%
MD13	Carroll County, Maryland	2.9605563001%
MD14	Cecil County, Maryland	3.7958577634%
MD15	Charles County, Maryland	1.9663409179%
MD16	Charlestown, Maryland	0.0013846587%
MD17	College Park City, Maryland	0.0050334845%
MD18	Cottage City Town, Maryland	0.0015972023%
MD19	Cumberland City, Maryland	0.1627132426%
MD20	Dorchester County, Maryland	0.3951913125%
MD21	Easton Town, Maryland	0.0630108370%
MD22	Elkton Town, Maryland	0.0884110160%
MD23	Forest Heights Town, Maryland	0.0014812182%
MD24	Frederick City, Maryland	0.1530889274%
MD25	Frederick County, Maryland	3.4957333212%
MD26	Frostburg City, Maryland	0.0194678741%
MD27	Gaithersburg City, Maryland	0.0243966914%
MD28	Garrett County, Maryland	0.3513434690%
MD29	Grantsville Town, Maryland	0.0002207076%
MD30	Greenbelt City, Maryland	0.0369938028%
MD31	Hagerstown City, Maryland	0.1829328174%
MD32	Harford County, Maryland	5.1958110720%
MD33	Havre De Grace City, Maryland	0.0458009931%
MD34	Howard County, Maryland	3.2487213744%
MD35	Hyattsville City, Maryland	0.0127377562%
MD36	Kent County, Maryland	0.4683852152%
MD37	Laurel City, Maryland	0.0300516480%
MD38	Montgomery County, Maryland	8.5574378958%
MD39	Mountain Lake Park Town, Maryland	0.0001004445%
MD40	New Carrollton City, Maryland	0.0062727689%
MD41	North Brentwood Town, Maryland	0.0000662686%
MD42	North East Town, Maryland	0.0183814522%
MD43	Oakland Town, Maryland	0.0011777453%
MD44	Perryville Town, Maryland	0.0184160785%
MD45	Prince Georges County, Maryland	7.1382650655%
MD46	Queen Annes County, Maryland	0.7381792535%
MD47	Rockville City, Maryland	0.0611045878%
MD48	Salisbury City, Maryland	0.1347806691%
MD49	Seat Pleasant City, Maryland	0.0040128808%

MD50	Somerset County, Maryland	0.3875128839%
MD51	St Marys County, Maryland	1.3684562511%
MD52	Takoma Park City, Maryland	0.0195596479%
MD53	Talbot County, Maryland	0.4896824850%
MD54	Upper Marlboro Town, Maryland	0.0009443695%
MD55	Vienna Town, Maryland	0.0001582676%
MD56	Washington County, Maryland	3.0474490505%
MD57	Westminster City, Maryland	0.0440087573%
MD58	Wicomico County, Maryland	1.6694422411%
MD59	Worcester County, Maryland	0.9876031064%

MA1	Abington Town, Massachusetts	0.2400899791%
MA2	Acton Town, Massachusetts	0.1586479343%
MA3	Acushnet Town, Massachusetts	0.1547305792%
MA4	Adams Town, Massachusetts	0.0189731986%
MA5	Agawam Town City, Massachusetts	0.4341901730%
MA6	Alford Town, Massachusetts	0.0007449491%
MA7	Amesbury Town City, Massachusetts	0.2580959424%
MA8	Amherst Town, Massachusetts	0.3675897982%
MA9	Andover Town, Massachusetts	0.7102727131%
MA10	Aquinnah Town, Massachusetts	0.0049293930%
MA11	Arlington Town, Massachusetts	0.3350233330%
MA12	Ashburnham Town, Massachusetts	0.0140160133%
MA13	Ashby Town, Massachusetts	0.0069876989%
MA14	Ashfield Town, Massachusetts	0.0027296132%
MA15	Ashland Town, Massachusetts	0.1613930923%
MA16	Athol Town, Massachusetts	0.0359559233%
MA17	Attleboro City, Massachusetts	0.9357205930%
MA18	Auburn Town, Massachusetts	0.3036683195%
MA19	Avon Town, Massachusetts	0.0739889948%
MA20	Ayer Town, Massachusetts	0.0179210686%
MA21	Barnstable County, Massachusetts	0.0639482242%
MA22	Barnstable Town City, Massachusetts	0.8578313582%
MA23	Barre Town, Massachusetts	0.0096522017%
MA24	Becket Town, Massachusetts	0.0067279376%
MA25	Bedford Town, Massachusetts	0.1982937972%
MA26	Belchertown, Massachusetts	0.3492785905%
MA27	Bellingham Town, Massachusetts	0.1961076781%
MA28	Belmont Town, Massachusetts	0.2420315678%
MA29	Berkley Town, Massachusetts	0.1212759115%
MA30	Berlin Town, Massachusetts	0.0397753511%
MA31	Bernardston Town, Massachusetts	0.0040751589%
MA32	Beverly City, Massachusetts	0.4801566147%
MA33	Billerica Town, Massachusetts	0.3870913124%
MA34	Blackstone Town, Massachusetts	0.0221473318%
MA35	Blandford Town, Massachusetts	0.0009007116%
MA36	Bolton Town, Massachusetts	0.0110088433%
MA37	Boston City, Massachusetts	10.5767780349%
MA38	Bourne Town, Massachusetts	0.3783946742%
MA39	Boxborough Town, Massachusetts	0.0399298051%
MA40	Boxford Town, Massachusetts	0.0912309051%
MA41	Boylston Town, Massachusetts	0.0562367737%
MA42	Braintree Town City, Massachusetts	0.4457226214%
MA43	Brewster Town, Massachusetts	0.1284470083%
MA44	Bridgewater Town, Massachusetts	0.0570448443%
MA45	Brimfield Town, Massachusetts	0.0355644757%
MA46	Bristol County, Massachusetts	0.1015083030%
MA47	Brockton City, Massachusetts	2.1170344615%
MA48	Brookfield Town, Massachusetts	0.0372953453%
MA49	Brookline Town, Massachusetts	0.8244968622%

MA50	Buckland Town, Massachusetts	0.0031396937%
MA51	Burlington Town, Massachusetts	0.3034752912%
MA52	Cambridge City, Massachusetts	4.3053779748%
MA53	Canton Town, Massachusetts	0.2909840866%
MA54	Carlisle Town, Massachusetts	0.0526144568%
MA55	Carver Town, Massachusetts	0.2179547901%
MA56	Charlemont Town, Massachusetts	0.0066765925%
MA57	Charlton Town, Massachusetts	0.0305379405%
MA58	Chatham Town, Massachusetts	0.1685335181%
MA59	Chelmsford Town, Massachusetts	0.3162632088%
MA60	Chelsea City, Massachusetts	0.5236031155%
MA61	Cheshire Town, Massachusetts	0.0015830626%
MA62	Chester Town, Massachusetts	0.0096828727%
MA63	Chesterfield Town, Massachusetts	0.0168042468%
MA64	Chicopee City, Massachusetts	0.8816952708%
MA65	Chilmark Town, Massachusetts	0.0062328576%
MA66	Clarksburg Town, Massachusetts	0.0303920178%
MA67	Clinton Town, Massachusetts	0.2371744557%
MA68	Cohasset Town, Massachusetts	0.1430861241%
MA69	Colrain Town, Massachusetts	0.0016018525%
MA70	Concord Town, Massachusetts	0.1749597704%
MA71	Conway Town, Massachusetts	0.0354590115%
MA72	Cummington Town, Massachusetts	0.0009757143%
MA73	Dalton Town, Massachusetts	0.0123034626%
MA74	Danvers Town, Massachusetts	0.4037368656%
MA75	Dartmouth Town, Massachusetts	0.5505881937%
MA76	Dedham Town, Massachusetts	0.3188835370%
MA77	Deerfield Town, Massachusetts	0.0872700035%
MA78	Dennis Town, Massachusetts	0.0970183530%
MA79	Dighton Town, Massachusetts	0.0228752705%
MA80	Douglas Town, Massachusetts	0.1659192613%
MA81	Dover Town, Massachusetts	0.0683428114%
MA82	Dracut Town, Massachusetts	0.2045887296%
MA83	Dudley Town, Massachusetts	0.0179390734%
MA84	Dukes County, Massachusetts	0.0054256244%
MA85	Dunstable Town, Massachusetts	0.0041607864%
MA86	Duxbury Town, Massachusetts	0.3742011756%
MA87	East Bridgewater Town, Massachusetts	0.2308047825%
MA88	East Brookfield Town, Massachusetts	0.0052365739%
MA89	East Longmeadow Town, Massachusetts	0.2715713403%
MA90	Eastham Town, Massachusetts	0.0786916528%
MA91	Easthampton Town City, Massachusetts	0.2670463228%
MA92	Easton Town, Massachusetts	0.5676857515%
MA93	Edgartown, Massachusetts	0.0809809332%
MA94	Egremont Town, Massachusetts	0.0050750540%
MA95	Erving Town, Massachusetts	0.0513752128%
MA96	Essex Town, Massachusetts	0.0113333487%
MA97	Everett City, Massachusetts	0.4368228534%
MA98	Fairhaven Town, Massachusetts	0.3265362625%

MA99	Fall River City, Massachusetts	2.1055901006%
MA100	Falmouth Town, Massachusetts	0.6632841320%
MA101	Fitchburg City, Massachusetts	0.6913634212%
MA102	Florida Town, Massachusetts	0.0170875086%
MA103	Foxborough Town, Massachusetts	0.2588100112%
MA104	Framingham Town, Massachusetts	0.6902310022%
MA105	Franklin Town City, Massachusetts	0.4506715894%
MA106	Freetown, Massachusetts	0.0347111837%
MA107	Gardner City, Massachusetts	0.3080580392%
MA108	Georgetown, Massachusetts	0.1361143365%
MA109	Gill Town, Massachusetts	0.0032293514%
MA110	Gloucester City, Massachusetts	0.4219402015%
MA111	Goshen Town, Massachusetts	0.0020598761%
MA112	Gosnold Town, Massachusetts	0.0011645031%
MA113	Grafton Town, Massachusetts	0.2787903277%
MA114	Granby Town, Massachusetts	0.1421420753%
MA115	Granville Town, Massachusetts	0.0205788719%
MA116	Great Barrington Town, Massachusetts	0.0238735954%
MA117	Greenfield Town City, Massachusetts	0.4522917084%
MA118	Groton Town, Massachusetts	0.0112861907%
MA119	Groveland Town, Massachusetts	0.0109548289%
MA120	Hadley Town, Massachusetts	0.1036658447%
MA121	Halifax Town, Massachusetts	0.0744074497%
MA122	Hamilton Town, Massachusetts	0.0148754814%
MA123	Hampden Town, Massachusetts	0.0086441416%
MA124	Hancock Town, Massachusetts	0.0080083205%
MA125	Hanover Town, Massachusetts	0.2979987927%
MA126	Hanson Town, Massachusetts	0.0306151413%
MA127	Hardwick Town, Massachusetts	0.0046489576%
MA128	Harvard Town, Massachusetts	0.1646144358%
MA129	Harwich Town, Massachusetts	0.2864309104%
MA130	Hatfield Town, Massachusetts	0.0627393895%
MA131	Haverhill City, Massachusetts	0.8142937865%
MA132	Hawley Town, Massachusetts	0.0002691301%
MA133	Heath Town, Massachusetts	0.0011790011%
MA134	Hingham Town, Massachusetts	0.4828724626%
MA135	Hinsdale Town, Massachusetts	0.0037015067%
MA136	Holbrook Town, Massachusetts	0.1222501079%
MA137	Holden Town, Massachusetts	0.0343745879%
MA138	Holland Town, Massachusetts	0.0238040885%
MA139	Holliston Town, Massachusetts	0.1672190621%
MA140	Holyoke City, Massachusetts	0.9664659552%
MA141	Hopedale Town, Massachusetts	0.1372305825%
MA142	Hopkinton Town, Massachusetts	0.2027514537%
MA143	Hubbardston Town, Massachusetts	0.0076647112%
MA144	Hudson Town, Massachusetts	0.1994512345%
MA145	Hull Town, Massachusetts	0.1954841045%
MA146	Huntington Town, Massachusetts	0.0026561285%
MA147	Ipswich Town, Massachusetts	0.2079635850%

MA148	Kingston Town, Massachusetts	0.1369378473%
MA149	Lakeville Town, Massachusetts	0.0202228058%
MA150	Lancaster Town, Massachusetts	0.0116656002%
MA151	Lanesborough Town, Massachusetts	0.0575248505%
MA152	Lawrence City, Massachusetts	1.4758837913%
MA153	Lee Town, Massachusetts	0.1519018348%
MA154	Leicester Town, Massachusetts	0.1926291380%
MA155	Lenox Town, Massachusetts	0.1609461124%
MA156	Leominster City, Massachusetts	0.7902530708%
MA157	Leverett Town, Massachusetts	0.0395342227%
MA158	Lexington Town, Massachusetts	0.5090924410%
MA159	Leyden Town, Massachusetts	0.0007689206%
MA160	Lincoln Town, Massachusetts	0.1099619285%
MA161	Littleton Town, Massachusetts	0.1043597104%
MA162	Longmeadow Town, Massachusetts	0.2992108201%
MA163	Lowell City, Massachusetts	1.0242474790%
MA164	Ludlow Town, Massachusetts	0.3042665608%
MA165	Lunenburg Town, Massachusetts	0.1916440550%
MA166	Lynn City, Massachusetts	1.5917595154%
MA167	Lynnfield Town, Massachusetts	0.2333154069%
MA168	Malden City, Massachusetts	0.4659742140%
MA169	Manchester-By-The-Sea Town, Massachusetts	0.0201100664%
MA170	Mansfield Town, Massachusetts	0.6816694002%
MA171	Marblehead Town, Massachusetts	0.3485912672%
MA172	Marion Town, Massachusetts	0.0698025620%
MA173	Marlborough City, Massachusetts	0.3668295136%
MA174	Marshfield Town, Massachusetts	0.4930551259%
MA175	Mashpee Town, Massachusetts	0.3459150927%
MA176	Mattapoisett Town, Massachusetts	0.0843720139%
MA177	Maynard Town, Massachusetts	0.1014940666%
MA178	Medfield Town, Massachusetts	0.2083772770%
MA179	Medford City, Massachusetts	0.3972200658%
MA180	Medway Town, Massachusetts	0.1940731867%
MA181	Melrose City, Massachusetts	0.2296395466%
MA182	Mendon Town, Massachusetts	0.0164096065%
MA183	Merrimac Town, Massachusetts	0.0100336001%
MA184	Methuen Town City, Massachusetts	0.7149217230%
MA185	Middleborough Town, Massachusetts	0.3933419654%
MA186	Middlefield Town, Massachusetts	0.0003252381%
MA187	Middleton Town, Massachusetts	0.0917093411%
MA188	Milford Town, Massachusetts	0.5323916620%
MA189	Millbury Town, Massachusetts	0.2332340712%
MA190	Millis Town, Massachusetts	0.0999797258%
MA191	Millville Town, Massachusetts	0.0062130209%
MA192	Milton Town, Massachusetts	0.3520463069%
MA193	Monroe Town, Massachusetts	0.0001025332%
MA194	Monson Town, Massachusetts	0.1266258006%
MA195	Montague Town, Massachusetts	0.0291412591%

MA196	Monterey Town, Massachusetts	0.0042137017%
MA197	Montgomery Town, Massachusetts	0.0002324400%
MA198	Mt Washington Town, Massachusetts	0.0001746048%
MA199	Nahant Town, Massachusetts	0.0355497159%
MA200	Nantucket Town, Massachusetts	0.1102324194%
MA201	Natick Town, Massachusetts	0.3421702489%
MA202	Needham Town, Massachusetts	0.4914063771%
MA203	New Ashford Town, Massachusetts	0.0002677169%
MA204	New Bedford City, Massachusetts	2.3617391681%
MA205	New Braintree Town, Massachusetts	0.0013480056%
MA206	New Marlborough Town, Massachusetts	0.0032940955%
MA207	New Salem Town, Massachusetts	0.0024476600%
MA208	Newbury Town, Massachusetts	0.0135400372%
MA209	Newburyport City, Massachusetts	0.2905748435%
MA210	Newton City, Massachusetts	1.0088865481%
MA211	Norfolk County, Massachusetts	0.0563017795%
MA212	Norfolk Town, Massachusetts	0.0892988423%
MA213	North Adams City, Massachusetts	0.3428675166%
MA214	North Andover Town, Massachusetts	0.4494773051%
MA215	North Attleborough Town, Massachusetts	0.6369959028%
MA216	North Brookfield Town, Massachusetts	0.0698725924%
MA217	North Reading Town, Massachusetts	0.1664230820%
MA218	Northampton City, Massachusetts	0.5405649568%
MA219	Northborough Town, Massachusetts	0.2422641125%
MA220	Northbridge Town, Massachusetts	0.2823159735%
MA221	Northfield Town, Massachusetts	0.0153010544%
MA222	Norton Town, Massachusetts	0.4563834066%
MA223	Norwell Town, Massachusetts	0.2753854817%
MA224	Norwood Town, Massachusetts	0.3412282413%
MA225	Oak Bluffs Town, Massachusetts	0.0769116887%
MA226	Oakham Town, Massachusetts	0.0026269230%
MA227	Orange Town, Massachusetts	0.1376712816%
MA228	Orleans Town, Massachusetts	0.0935051641%
MA229	Otis Town, Massachusetts	0.0035269019%
MA230	Oxford Town, Massachusetts	0.2336229019%
MA231	Palmer Town City, Massachusetts	0.1621757259%
MA232	Paxton Town, Massachusetts	0.0115100470%
MA233	Peabody City, Massachusetts	0.7162928627%
MA234	Pelham Town, Massachusetts	0.0235476246%
MA235	Pembroke Town, Massachusetts	0.3388218249%
MA236	Pepperell Town, Massachusetts	0.0102363113%
MA237	Peru Town, Massachusetts	0.0011523603%
MA238	Petersham Town, Massachusetts	0.0159775433%
MA239	Phillipston Town, Massachusetts	0.0039835646%
MA240	Pittsfield City, Massachusetts	1.1541979937%
MA241	Plainfield Town, Massachusetts	0.0004986914%
MA242	Plainville Town, Massachusetts	0.0738004154%
MA243	Plymouth County, Massachusetts	0.0008974666%

MA244	Plymouth Town, Massachusetts	1.0727134492%
MA245	Plympton Town, Massachusetts	0.0311939123%
MA246	Princeton Town, Massachusetts	0.0094015998%
MA247	Provincetown, Massachusetts	0.0895015011%
MA248	Quincy City, Massachusetts	1.0277365393%
MA249	Randolph Town, Massachusetts	0.3517891103%
MA250	Raynham Town, Massachusetts	0.0739771661%
MA251	Reading Town, Massachusetts	0.2463903024%
MA252	Rehoboth Town, Massachusetts	0.0342848256%
MA253	Revere City, Massachusetts	0.5754964378%
MA254	Richmond Town, Massachusetts	0.0346755405%
MA255	Rochester Town, Massachusetts	0.0656757963%
MA256	Rockland Town, Massachusetts	0.3048431858%
MA257	Rockport Town, Massachusetts	0.1188536886%
MA258	Rowe Town, Massachusetts	0.0242459391%
MA259	Rowley Town, Massachusetts	0.0134543050%
MA260	Royalston Town, Massachusetts	0.0020739031%
MA261	Russell Town, Massachusetts	0.0012348998%
MA262	Rutland Town, Massachusetts	0.0122272562%
MA263	Salem City, Massachusetts	0.6254547137%
MA264	Salisbury Town, Massachusetts	0.0319290215%
MA265	Sandisfield Town, Massachusetts	0.0020719142%
MA266	Sandwich Town, Massachusetts	0.4944903815%
MA267	Saugus Town, Massachusetts	0.3330802265%
MA268	Savoy Town, Massachusetts	0.0103246605%
MA269	Scituate Town, Massachusetts	0.3938536371%
MA270	Seekonk Town, Massachusetts	0.3325159013%
MA271	Sharon Town, Massachusetts	0.3157804286%
MA272	Sheffield Town, Massachusetts	0.0066580643%
MA273	Shelburne Town, Massachusetts	0.0145706034%
MA274	Sherborn Town, Massachusetts	0.0361347676%
MA275	Shirley Town, Massachusetts	0.0049654026%
MA276	Shrewsbury Town, Massachusetts	0.6471205738%
MA277	Shutesbury Town, Massachusetts	0.0358178516%
MA278	Somerset Town, Massachusetts	0.2943717652%
MA279	Somerville City, Massachusetts	0.5538327759%
MA280	South Hadley Town, Massachusetts	0.3289508962%
MA281	Southampton Town, Massachusetts	0.0773861993%
MA282	Southborough Town, Massachusetts	0.2173688486%
MA283	Southbridge Town City, Massachusetts	0.2906114812%
MA284	Southwick Town, Massachusetts	0.0165255910%
MA285	Spencer Town, Massachusetts	0.0203153945%
MA286	Springfield City, Massachusetts	3.4410224370%
MA287	Sterling Town, Massachusetts	0.0196759620%
MA288	Stockbridge Town, Massachusetts	0.0092305018%
MA289	Stoneham Town, Massachusetts	0.1669780908%
MA290	Stoughton Town, Massachusetts	0.3118943726%
MA291	Stow Town, Massachusetts	0.0087733680%
MA292	Sturbridge Town, Massachusetts	0.1235688557%

MA293	Sudbury Town, Massachusetts	0.1950193814%
MA294	Sunderland Town, Massachusetts	0.0394445127%
MA295	Sutton Town, Massachusetts	0.1720631416%
MA296	Swampscott Town, Massachusetts	0.2802270489%
MA297	Swansea Town, Massachusetts	0.3127370397%
MA298	Taunton City, Massachusetts	1.3156698571%
MA299	Templeton Town, Massachusetts	0.0167725290%
MA300	Tewksbury Town, Massachusetts	0.2526508477%
MA301	Tisbury Town, Massachusetts	0.0665566713%
MA302	Tolland Town, Massachusetts	0.0005593530%
MA303	Topsfield Town, Massachusetts	0.0713350646%
MA304	Townsend Town, Massachusetts	0.0093843801%
MA305	Truro Town, Massachusetts	0.0604250384%
MA306	Tyngsborough Town, Massachusetts	0.1162396935%
MA307	Tyringham Town, Massachusetts	0.0012803829%
MA308	Upton Town, Massachusetts	0.0211017442%
MA309	Uxbridge Town, Massachusetts	0.2255606716%
MA310	Wakefield Town, Massachusetts	0.2116065761%
MA311	Wales Town, Massachusetts	0.0147604390%
MA312	Walpole Town, Massachusetts	0.3194149930%
MA313	Waltham City, Massachusetts	0.5322671985%
MA314	Ware Town, Massachusetts	0.2035588439%
MA315	Wareham Town, Massachusetts	0.3595394490%
MA316	Warren Town, Massachusetts	0.0179304373%
MA317	Warwick Town, Massachusetts	0.0065997057%
MA318	Washington Town, Massachusetts	0.0004074112%
MA319	Watertown Town City, Massachusetts	0.2540965713%
MA320	Wayland Town, Massachusetts	0.2147389946%
MA321	Webster Town, Massachusetts	0.2405963644%
MA322	Wellesley Town, Massachusetts	0.4811483972%
MA323	Wellfleet Town, Massachusetts	0.0667808417%
MA324	Wendell Town, Massachusetts	0.0010508215%
MA325	Wenham Town, Massachusetts	0.0112119209%
MA326	West Boylston Town, Massachusetts	0.1222726663%
MA327	West Bridgewater Town, Massachusetts	0.1467598909%
MA328	West Brookfield Town, Massachusetts	0.0059191866%
MA329	West Newbury Town, Massachusetts	0.0086981560%
MA330	West Springfield Town City, Massachusetts	0.4627594653%
MA331	West Stockbridge Town, Massachusetts	0.0028401544%
MA332	West Tisbury Town, Massachusetts	0.0099183484%
MA333	Westborough Town, Massachusetts	0.5070384269%
MA334	Westfield City, Massachusetts	0.6538385669%
MA335	Westford Town, Massachusetts	0.2939962811%
MA336	Westhampton Town, Massachusetts	0.0199373981%
MA337	Westminster Town, Massachusetts	0.0226744436%
MA338	Weston Town, Massachusetts	0.2254658323%
MA339	Westport Town, Massachusetts	0.2811335179%
MA340	Westwood Town, Massachusetts	0.2903783084%

MA341	Weymouth Town City, Massachusetts	0.5656639786%
MA342	Whately Town, Massachusetts	0.0314223222%
MA343	Whitman Town, Massachusetts	0.0448742719%
MA344	Wilbraham Town, Massachusetts	0.0313150261%
MA345	Williamsburg Town, Massachusetts	0.0343998679%
MA346	Williamstown, Massachusetts	0.0783021941%
MA347	Wilmington Town, Massachusetts	0.2467559990%
MA348	Winchendon Town, Massachusetts	0.1830720373%
MA349	Winchester Town, Massachusetts	0.2570095300%
MA350	Windsor Town, Massachusetts	0.0005238144%
MA351	Winthrop Town City, Massachusetts	0.1505890537%
MA352	Woburn City, Massachusetts	0.3503541163%
MA353	Worcester City, Massachusetts	3.7929503518%
MA354	Worthington Town, Massachusetts	0.0015069609%
MA355	Wrentham Town, Massachusetts	0.0961794021%
MA356	Yarmouth Town, Massachusetts	0.1308391883%

MI1	Ada Township, Michigan	0.0073233482%
MI2	Adrian City, Michigan	0.0568370128%
MI3	Alcona County, Michigan	0.0834491179%
MI4	Alger County, Michigan	0.0785291215%
MI5	Algoma Township, Michigan	0.0029345640%
MI6	Allegan County, Michigan	0.7725881935%
MI7	Allen Park City, Michigan	0.1074735355%
MI8	Allendale Charter Township, Michigan	0.0077776425%
MI9	Alpena County, Michigan	0.3171935781%
MI10	Alpine Charter Township, Michigan	0.0025427083%
MI11	Ann Arbor City, Michigan	0.4632250874%
MI12	Antrim County, Michigan	0.2381005845%
MI13	Antwerp Township, Michigan	0.0013132895%
MI14	Arenac County, Michigan	0.1612057938%
MI15	Auburn Hills City, Michigan	0.1176899978%
MI16	Bangor Charter Township, Michigan	0.0109251027%
MI17	Baraga County, Michigan	0.0741112558%
MI18	Barry County, Michigan	0.4329702358%
MI19	Bath Charter Township, Michigan	0.0537968516%
MI20	Battle Creek City, Michigan	0.3423704436%
MI21	Bay City, Michigan	0.1147802745%
MI22	Bay County, Michigan	1.1009022938%
MI23	Bedford Township, Michigan	0.0412592343%
MI24	Benton Charter Township, Michigan	0.0907240950%
MI25	Benzie County, Michigan	0.1392597323%
MI26	Berkley City, Michigan	0.0358941044%
MI27	Berrien County, Michigan	1.2815190059%
MI28	Beverly Hills Village, Michigan	0.0460038135%
MI29	Big Rapids City, Michigan	0.0245076907%
MI30	Birmingham City, Michigan	0.1031004819%
MI31	Bloomfield Charter Township, Michigan	0.2395537286%
MI32	Branch County, Michigan	0.3413411577%
MI33	Brandon Charter Township, Michigan	0.0298468290%
MI34	Brighton Township, Michigan	0.0010123659%
MI35	Brownstown Charter Township, Michigan	0.1035238283%
MI36	Burton City, Michigan	0.0331836857%
MI37	Byron Township, Michigan	0.0143593354%
MI38	Cadillac City, Michigan	0.0992155073%
MI39	Caledonia Charter Township, Michigan	0.0046151897%
MI40	Calhoun County, Michigan	1.6522746969%
MI41	Cannon Township, Michigan	0.0055382276%
MI42	Canton Charter Township, Michigan	0.2353019350%
MI43	Cascade Charter Township, Michigan	0.0202807109%
MI44	Cass County, Michigan	0.3685228029%
MI45	Charlevoix County, Michigan	0.1913266108%
MI46	Cheboygan County, Michigan	0.2827891794%
MI47	Chesterfield Charter Township, Michigan	0.2112831498%
MI48	Chippewa County, Michigan	0.2393040796%
MI49	Clare County, Michigan	0.4685534972%

MI50	Clawson City, Michigan	0.0233450803%
MI51	Clinton Charter Township, Michigan	0.5825283878%
MI52	Clinton County, Michigan	0.4823811618%
MI53	Coldwater City, Michigan	0.0129335184%
MI54	Commerce Charter Township, Michigan	0.0332785651%
MI55	Comstock Charter Township, Michigan	0.0141443213%
MI56	Cooper Charter Township, Michigan	0.0016050286%
MI57	Crawford County, Michigan	0.2577011831%
MI58	Davison Township, Michigan	0.0148016255%
MI59	Dearborn City, Michigan	0.5014825529%
MI60	Dearborn Heights City, Michigan	0.1763248603%
MI61	Delhi Charter Township, Michigan	0.0329269168%
MI62	Delta Charter Township, Michigan	0.0678675252%
MI63	Delta County, Michigan	0.2325433177%
MI64	Detroit City, Michigan	6.3675475252%
MI65	Dewitt Charter Township, Michigan	0.0615354244%
MI66	Dickinson County, Michigan	0.2475829616%
MI67	East Bay Township, Michigan	0.0024511576%
MI68	East Grand Rapids City, Michigan	0.0347010017%
MI69	East Lansing City, Michigan	0.1722118876%
MI70	Eastpointe City, Michigan	0.2806901834%
MI71	Eaton County, Michigan	0.8964627151%
MI72	Egelston Township, Michigan	0.0099077587%
MI73	Emmet County, Michigan	0.3034511111%
MI74	Emmett Charter Township, Michigan	0.0136208021%
MI75	Escanaba City, Michigan	0.0161625757%
MI76	Farmington City, Michigan	0.0368587005%
MI77	Farmington Hills City, Michigan	0.2763289545%
MI78	Fenton Charter Township, Michigan	0.0031005125%
MI79	Fenton City, Michigan	0.0802629568%
MI80	Ferndale City, Michigan	0.1491321203%
MI81	Flat Rock City, Michigan	0.0287479606%
MI82	Flint Charter Township, Michigan	0.0428009530%
MI83	Flint City, Michigan	2.6382255013%
MI84	Flushing Charter Township, Michigan	0.0062641566%
MI85	Fort Gratiot Charter Township, Michigan	0.0158007179%
MI86	Fraser City, Michigan	0.1340329179%
MI87	Frenchtown Charter Township, Michigan	0.0818078358%
MI88	Fruitport Charter Township, Michigan	0.0216336824%
MI89	Gaines Township, Kent County, Michigan	0.0150472599%
MI90	Garden City, Michigan	0.0602849815%
MI91	Garfield Charter Township, Michigan	0.0006805464%
MI92	Genesee Charter Township, Michigan	0.0216656939%
MI93	Genesee County, Michigan	1.8587109989%
MI94	Genoa Township, Michigan	0.0001265457%
MI95	Georgetown Charter Township, Michigan	0.0120538094%
MI96	Gladwin County, Michigan	0.3598571100%
MI97	Gogebic County, Michigan	0.1249651212%
MI98	Grand Blanc Charter Township, Michigan	0.0351159584%

MI99	Grand Haven Charter Township, Michigan	0.0188708587%
MI100	Grand Haven City, Michigan	0.0581929367%
MI101	Grand Rapids Charter Township, Michigan	0.0062871075%
MI102	Grand Rapids City, Michigan	1.2000276882%
MI103	Grand Traverse County, Michigan	0.8244466054%
MI104	Grandville City, Michigan	0.0465263367%
MI105	Gratiot County, Michigan	0.3147475181%
MI106	Green Oak Township, Michigan	0.0538361746%
MI107	Grosse Ile Township, Michigan	0.0358505107%
MI108	Grosse Pointe Park City, Michigan	0.0473791255%
MI109	Grosse Pointe Woods City, Michigan	0.0337630289%
MI110	Hamburg Township, Michigan	0.0567828826%
MI111	Hamtramck City, Michigan	0.1811320680%
MI112	Harper Woods City, Michigan	0.0505579556%
MI113	Harrison Charter Township, Michigan	0.1108972638%
MI114	Hartland Township, Michigan	0.0004881050%
MI115	Hazel Park City, Michigan	0.0736339264%
MI116	Highland Charter Township, Michigan	0.0294387306%
MI117	Highland Park City, Michigan	0.0391505779%
MI118	Hillsdale County, Michigan	0.3731855670%
MI119	Holland Charter Township, Michigan	0.0291739126%
MI120	Holland City, Michigan	0.1655890102%
MI121	Holly Township, Michigan	0.0040995334%
MI122	Houghton County, Michigan	0.2225642997%
MI123	Huron Charter Township, Michigan	0.0361363324%
MI124	Huron County, Michigan	0.2929757372%
MI125	Independence Charter Township, Michigan	0.0825378903%
MI126	Ingham County, Michigan	2.1348935205%
MI127	Inkster City, Michigan	0.1669443281%
MI128	Ionia City, Michigan	0.0449276471%
MI129	Ionia County, Michigan	0.4905636172%
MI130	Iosco County, Michigan	0.3212475898%
MI131	Iron County, Michigan	0.1102481228%
MI132	Iron Mountain City, Michigan	0.0091866455%
MI133	Isabella County, Michigan	0.5720204678%
MI134	Jackson City, Michigan	0.1764251010%
MI135	Jackson County, Michigan	1.0855421077%
MI136	Kalamazoo Charter Township, Michigan	0.0520230321%
MI137	Kalamazoo City, Michigan	0.3787268993%
MI138	Kalamazoo County, Michigan	1.9845600355%
MI139	Kalkaska County, Michigan	0.1646399668%
MI140	Kent County, Michigan	2.7808259408%
MI141	Kentwood City, Michigan	0.1423307082%
MI142	Keweenaw County, Michigan	0.0067676775%
MI143	Lake County, Michigan	0.0728348971%
MI144	Lansing City, Michigan	0.5307983425%

MI145	Lapeer County, Michigan	0.7916953951%
MI146	Leelanau County, Michigan	0.1237383482%
MI147	Lenawee County, Michigan	0.7878386566%
MI148	Lenox Township, Michigan	0.0111917816%
MI149	Leoni Township, Michigan	0.0090926074%
MI150	Lincoln Charter Township, Michigan	0.0178479538%
MI151	Lincoln Park City, Michigan	0.1588803292%
MI152	Livingston County, Michigan	1.3371907873%
MI153	Livonia City, Michigan	0.3999768720%
MI154	Luce County, Michigan	0.0638515493%
MI155	Lyon Charter Township, Michigan	0.0060287256%
MI156	Mackinac County, Michigan	0.0909538431%
MI157	Macomb County, Michigan	7.7242005849%
MI158	Macomb Township, Michigan	0.1081932941%
MI159	Madison Heights City, Michigan	0.1443184148%
MI160	Manistee County, Michigan	0.3120953798%
MI161	Marion Township, Livingston County, Michigan	0.0001988576%
MI162	Marquette City, Michigan	0.0313476613%
MI163	Marquette County, Michigan	0.5388637672%
MI164	Mason County, Michigan	0.2487294921%
MI165	Mecosta County, Michigan	0.3321355122%
MI166	Melvindale City, Michigan	0.0519698104%
MI167	Menominee County, Michigan	0.1580179806%
MI168	Meridian Charter Township, Michigan	0.0708027402%
MI169	Midland City, Michigan	0.3023071472%
MI170	Midland County, Michigan	0.5384703258%
MI171	Milford Charter Township, Michigan	0.0064275489%
MI172	Missaukee County, Michigan	0.1002815458%
MI173	Monitor Charter Township, Michigan	0.0044174736%
MI174	Monroe Charter Township, Michigan	0.0119729252%
MI175	Monroe City, Michigan	0.2101937979%
MI176	Monroe County, Michigan	1.5316423152%
MI177	Montcalm County, Michigan	0.6212351900%
MI178	Montmorency County, Michigan	0.0868385533%
MI179	Mount Clemens City, Michigan	0.0503004024%
MI180	Mount Morris City, Michigan	0.0046413043%
MI181	Mount Pleasant City, Michigan	0.0357778255%
MI182	Mundy Charter Township, Michigan	0.0150794621%
MI183	Muskegon Charter Township, Michigan	0.0360868180%
MI184	Muskegon City, Michigan	0.1748185396%
MI185	Muskegon County, Michigan	1.7053905386%
MI186	Muskegon Heights City, Michigan	0.0500451306%
MI187	New Baltimore City, Michigan	0.0480441296%
MI188	Newaygo County, Michigan	0.4671261358%
MI189	Niles City, Michigan	0.0583312847%
MI190	Niles Township, Michigan	0.0215348319%
MI191	Northville Charter Township, Michigan	0.0836973671%
MI192	Norton Shores City, Michigan	0.0701828658%

MI193	Novi City, Michigan	0.1465815056%
MI194	Oak Park City, Michigan	0.1037775542%
MI195	Oakland Charter Township, Michigan	0.0274353387%
MI196	Oakland County, Michigan	5.2264042066%
MI197	Oceana County, Michigan	0.2176466203%
MI198	Oceola Township, Michigan	0.0003615593%
MI199	Ogemaw County, Michigan	0.5563618764%
MI200	Ontonagon County, Michigan	0.0504349004%
MI201	Orion Charter Township, Michigan	0.0484616785%
MI202	Osceola County, Michigan	0.1924215950%
MI203	Oscoda County, Michigan	0.0981702870%
MI204	Oshtemo Charter Township, Michigan	0.0124389806%
MI205	Otsego County, Michigan	0.2838576775%
MI206	Ottawa County, Michigan	1.4829589190%
MI207	Owosso City, Michigan	0.0600391920%
MI208	Oxford Charter Township, Michigan	0.0220651355%
MI209	Park Township, Ottawa County, Michigan	0.0069409957%
MI210	Pittsfield Charter Township, Michigan	0.0254303905%
MI211	Plainfield Charter Township, Michigan	0.0147250675%
MI212	Plymouth Charter Township, Michigan	0.0619046968%
MI213	Pontiac City, Michigan	0.3007870303%
MI214	Port Huron Charter Township, Michigan	0.0144337077%
MI215	Port Huron City, Michigan	0.2605826060%
MI216	Portage City, Michigan	0.0982178051%
MI217	Presque Isle County, Michigan	0.1455220353%
MI218	Redford Charter Township, Michigan	0.2119761371%
MI219	Riverview City, Michigan	0.0482626131%
MI220	Rochester City, Michigan	0.0399194381%
MI221	Rochester Hills City, Michigan	0.0675866509%
MI222	Romulus City, Michigan	0.0931298734%
MI223	Roscommon County, Michigan	0.3840925607%
MI224	Roseville City, Michigan	0.4273474490%
MI225	Royal Oak City, Michigan	0.2596061973%
MI226	Saginaw Charter Township, Michigan	0.0692043420%
MI227	Saginaw City, Michigan	0.4307711416%
MI228	Saginaw County, Michigan	1.6118539630%
MI229	Sanilac County, Michigan	0.3468379663%
MI230	Sault Ste. Marie City, Michigan	0.0984697973%
MI231	Schoolcraft County, Michigan	0.0789566063%
MI232	Scio Charter Township, Michigan	0.0051527746%
MI233	Shelby Charter Township, Michigan	0.5065495239%
MI234	Shiawassee County, Michigan	0.7255393777%
MI235	South Lyon City, Michigan	0.0258956950%
MI236	Southfield City, Michigan	0.3934160797%
MI237	Southfield Township, Michigan	0.0001112995%
MI238	Southgate City, Michigan	0.0888423705%
MI239	Spring Lake Township, Michigan	0.0103960225%
MI240	Springfield Charter Township, Michigan	0.0044705319%
MI241	St Clair County, Michigan	1.9960063402%

MI242	St Joseph County, Michigan	0.4265691571%
MI243	St. Clair Shores City, Michigan	0.3399081996%
MI244	Sterling Heights City, Michigan	0.9407553377%
MI245	Sturgis City, Michigan	0.0599318930%
MI246	Summit Township, Jackson County, Michigan	0.0147223455%
MI247	Superior Charter Township, Michigan	0.0121236785%
MI248	Taylor City, Michigan	0.3764778630%
MI249	Texas Charter Township, Michigan	0.0052063171%
MI250	Thomas Township, Michigan	0.0127113988%
MI251	Traverse City, Michigan	0.0620311385%
MI252	Trenton City, Michigan	0.0481846521%
MI253	Troy City, Michigan	0.2360199679%
MI254	Tuscola County, Michigan	0.4432240961%
MI255	Tyrone Township, Livingston County, Michigan	0.0096355544%
MI256	Union Charter Township, Michigan	0.0000512255%
MI257	Van Buren Charter Township, Michigan	0.0686867403%
MI258	Van Buren County, Michigan	0.7628971716%
MI259	Vienna Charter Township, Genesee County, Michigan	0.0086448035%
MI260	Vienna Charter Township, Montmorency County, Michigan	0.0011836039%
MI261	Walker City, Michigan	0.0577159947%
MI262	Warren City, Michigan	1.1744758071%
MI263	Washington Township, Macomb County, Michigan	0.0808853142%
MI264	Washtenaw County, Michigan	2.3763653602%
MI265	Waterford Charter Township, Michigan	0.2186201385%
MI266	Wayne City, Michigan	0.0837926529%
MI267	Wayne County, Michigan	10.1863863702%
MI268	West Bloomfield Charter Township, Michigan	0.2622681115%
MI269	Westland City, Michigan	0.3261711153%
MI270	Wexford County, Michigan	0.2986947723%
MI271	White Lake Charter Township, Michigan	0.0585435626%
MI272	Wixom City, Michigan	0.0369421752%
MI273	Woodhaven City, Michigan	0.0571927749%
MI274	Wyandotte City, Michigan	0.0976772465%
MI275	Wyoming City, Michigan	0.2554463949%
MI276	Ypsilanti Charter Township, Michigan	0.0578793100%
MI277	Ypsilanti City, Michigan	0.0898598214%
MI278	Zeeland Charter Township, Michigan	0.0061508332%

MN1	Aitkin County, Minnesota	0.5286814148%
MN2	Albert Lea City, Minnesota	0.0977622743%
MN3	Alexandria City, Minnesota	0.0160492533%
MN4	Andover City, Minnesota	0.1252665067%
MN5	Anoka City, Minnesota	0.1440564244%
MN6	Anoka County, Minnesota	4.6242592739%
MN7	Apple Valley City, Minnesota	0.2744845059%
MN8	Arden Hills City, Minnesota	0.0767181792%
MN9	Austin City, Minnesota	0.1311616775%
MN10	Becker County, Minnesota	0.6074940403%
MN11	Beltrami County, Minnesota	0.7012389686%
MN12	Bemidji City, Minnesota	0.1574833165%
MN13	Benton County, Minnesota	0.5911228450%
MN14	Big Lake City, Minnesota	0.0420448659%
MN15	Big Stone County, Minnesota	0.1096599784%
MN16	Blaine City, Minnesota	0.3900026032%
MN17	Bloomington City, Minnesota	0.4497191234%
MN18	Blue Earth County, Minnesota	0.6089707140%
MN19	Brainerd City, Minnesota	0.1504466885%
MN20	Brooklyn Center City, Minnesota	0.1297575027%
MN21	Brooklyn Park City, Minnesota	0.2573517070%
MN22	Brown County, Minnesota	0.3051842351%
MN23	Buffalo City, Minnesota	0.0781258548%
MN24	Burnsville City, Minnesota	0.4713016362%
MN25	Carlton County, Minnesota	0.9030359158%
MN26	Carver County, Minnesota	1.0510920355%
MN27	Cass County, Minnesota	0.8164078457%
MN28	Champlin City, Minnesota	0.0508611460%
MN29	Chanhassen City, Minnesota	0.0711696030%
MN30	Chaska City, Minnesota	0.1150720173%
MN31	Chippewa County, Minnesota	0.1920510176%
MN32	Chisago County, Minnesota	0.9131864974%
MN33	Clay County, Minnesota	0.8653053935%
MN34	Clearwater County, Minnesota	0.1705736793%
MN35	Cloquet City, Minnesota	0.1186651642%
MN36	Columbia Heights City, Minnesota	0.2218103028%
MN37	Cook County, Minnesota	0.0986217587%
MN38	Coon Rapids City, Minnesota	0.5297885918%
MN39	Cottage Grove City, Minnesota	0.2579811495%
MN40	Cottonwood County, Minnesota	0.1596040200%
MN41	Crow Wing County, Minnesota	1.0457717507%
MN42	Crystal City, Minnesota	0.0875990017%
MN43	Dakota County, Minnesota	4.0571434991%
MN44	Dodge County, Minnesota	0.2031881392%
MN45	Douglas County, Minnesota	0.5526533294%
MN46	Duluth City, Minnesota	1.0556152695%
MN47	Eagan City, Minnesota	0.3357112506%
MN48	East Bethel City, Minnesota	0.0544402891%
MN49	Eden Prairie City, Minnesota	0.2342274611%

MN50	Edina City, Minnesota	0.1810785868%
MN51	Elk River City, Minnesota	0.1845146283%
MN52	Fairmont City, Minnesota	0.0691539281%
MN53	Faribault City, Minnesota	0.0597051421%
MN54	Faribault County, Minnesota	0.1990991695%
MN55	Farmington City, Minnesota	0.1233974343%
MN56	Fergus Falls City, Minnesota	0.0953555135%
MN57	Fillmore County, Minnesota	0.2137999717%
MN58	Forest Lake City, Minnesota	0.1371068827%
MN59	Freeborn County, Minnesota	0.3218731421%
MN60	Fridley City, Minnesota	0.2363297846%
MN61	Golden Valley City, Minnesota	0.0785357583%
MN62	Goodhue County, Minnesota	0.5154623919%
MN63	Grand Rapids City, Minnesota	0.0379045489%
MN64	Grant County, Minnesota	0.0701677463%
MN65	Ham Lake City, Minnesota	0.0398258439%
MN66	Hastings City, Minnesota	0.1717268064%
MN67	Hennepin County, Minnesota	17.4947177407%
MN68	Hibbing City, Minnesota	0.1399140652%
MN69	Hopkins City, Minnesota	0.1103006531%
MN70	Houston County, Minnesota	0.2844148191%
MN71	Hubbard County, Minnesota	0.4205503327%
MN72	Hugo City, Minnesota	0.0294053970%
MN73	Hutchinson City, Minnesota	0.4500983935%
MN74	Inver Grove Heights City, Minnesota	0.2013009785%
MN75	Isanti County, Minnesota	0.7078656931%
MN76	Itasca County, Minnesota	1.0468316649%
MN77	Jackson County, Minnesota	0.1293074841%
MN78	Kanabec County, Minnesota	0.2825744837%
MN79	Kandiyohi County, Minnesota	0.1451128376%
MN80	Kittson County, Minnesota	0.0745984967%
MN81	Koochiching County, Minnesota	0.2397716611%
MN82	Lac Qui Parle County, Minnesota	0.0904601572%
MN83	Lake County, Minnesota	0.1677431571%
MN84	Lake of the Woods County, Minnesota	0.1030738066%
MN85	Lakeville City, Minnesota	0.2590140772%
MN86	Le Sueur County, Minnesota	0.2960413451%
MN87	Lincoln County, Minnesota	0.1002117758%
MN88	Lino Lakes City, Minnesota	0.1385206851%
MN89	Little Canada City, Minnesota	0.1205138143%
MN90	Lyon County, Minnesota	0.2693726739%
MN91	Mahnomen County, Minnesota	0.1299927961%
MN92	Mankato City, Minnesota	0.3394403512%
MN93	Maple Grove City, Minnesota	0.1664829592%
MN94	Maplewood City, Minnesota	0.1720888635%
MN95	Marshall City, Minnesota	0.0861816984%
MN96	Marshall County, Minnesota	0.1189736859%
MN97	Martin County, Minnesota	0.2333916080%
MN98	McLeod County, Minnesota	0.1144539528%

MN99	Meeker County, Minnesota	0.3436113016%
MN100	Mendota Heights City, Minnesota	0.0821776269%
MN101	Mille Lacs County, Minnesota	0.8536527563%
MN102	Minneapolis City, Minnesota	4.4766025549%
MN103	Minnetonka City, Minnesota	0.1805441076%
MN104	Monticello City, Minnesota	0.0182370585%
MN105	Moorhead City, Minnesota	0.3980660322%
MN106	Morrison County, Minnesota	0.6588564064%
MN107	Mounds View City, Minnesota	0.0723117896%
MN108	Mower County, Minnesota	0.5324617169%
MN109	Murray County, Minnesota	0.1237848734%
MN110	New Brighton City, Minnesota	0.1030123940%
MN111	New Hope City, Minnesota	0.0689628343%
MN112	New Ulm City, Minnesota	0.0519862655%
MN113	Nicollet County, Minnesota	0.1443064509%
MN114	Nobles County, Minnesota	0.1433541912%
MN115	Norman County, Minnesota	0.0998150009%
MN116	North Branch City, Minnesota	0.0501205482%
MN117	North Mankato City, Minnesota	0.0267890165%
MN118	North St. Paul City, Minnesota	0.0528485215%
MN119	Northfield City, Minnesota	0.6851668132%
MN120	Oakdale City, Minnesota	0.1765286580%
MN121	Olmsted County, Minnesota	1.7654639618%
MN122	Otsego City, Minnesota	0.0389412692%
MN123	Otter Tail County, Minnesota	0.7650587540%
MN124	Owatonna City, Minnesota	0.1301345848%
MN125	Pennington County, Minnesota	0.2829057616%
MN126	Pine County, Minnesota	0.5204807192%
MN127	Pipestone County, Minnesota	0.1408899564%
MN128	Plymouth City, Minnesota	0.1617585661%
MN129	Polk County, Minnesota	0.7942540937%
MN130	Pope County, Minnesota	0.1716325723%
MN131	Prior Lake City, Minnesota	0.1314862452%
MN132	Proctor City, Minnesota	0.0196743464%
MN133	Ramsey City, Minnesota	0.1289991083%
MN134	Ramsey County, Minnesota	6.5235510364%
MN135	Red Lake County, Minnesota	0.0488842734%
MN136	Red Wing City, Minnesota	0.1690608291%
MN137	Redwood County, Minnesota	0.2578753915%
MN138	Renville County, Minnesota	0.2484267514%
MN139	Rice County, Minnesota	0.2454785096%
MN140	Richfield City, Minnesota	0.2325614441%
MN141	Robbinsdale City, Minnesota	0.0829119522%
MN142	Rochester City, Minnesota	0.6757524532%
MN143	Rock County, Minnesota	0.1875379948%
MN144	Rogers City, Minnesota	0.0282340357%
MN145	Roseau County, Minnesota	0.2310796648%
MN146	Rosemount City, Minnesota	0.1131711446%
MN147	Roseville City, Minnesota	0.1580291737%

MN148	Sartell City, Minnesota	0.0580331443%
MN149	Sauk Rapids City, Minnesota	0.0730830208%
MN150	Savage City, Minnesota	0.1728666590%
MN151	Scott County, Minnesota	1.2182589937%
MN152	Shakopee City, Minnesota	0.2643025616%
MN153	Sherburne County, Minnesota	1.1511844871%
MN154	Shoreview City, Minnesota	0.0620723712%
MN155	Sibley County, Minnesota	0.2196634879%
MN156	South St. Paul City, Minnesota	0.3555870478%
MN157	St Louis County, Minnesota	4.3508834038%
MN158	St. Cloud City, Minnesota	0.6727244188%
MN159	St. Louis Park City, Minnesota	0.1354267160%
MN160	St. Michael City, Minnesota	0.0148139997%
MN161	St. Paul City, Minnesota	3.4393152229%
MN162	St. Peter City, Minnesota	0.2421250322%
MN163	Stearns County, Minnesota	2.2171264071%
MN164	Steele County, Minnesota	0.3643474585%
MN165	Stevens County, Minnesota	0.1321088317%
MN166	Stillwater City, Minnesota	0.1531139787%
MN167	Swift County, Minnesota	0.1233619872%
MN168	Todd County, Minnesota	0.3837061355%
MN169	Traverse County, Minnesota	0.0829619867%
MN170	Vadnais Heights City, Minnesota	0.0942702174%
MN171	Victoria City, Minnesota	0.0058887523%
MN172	Wabasha County, Minnesota	0.2847837323%
MN173	Waconia City, Minnesota	0.0066220565%
MN174	Wadena County, Minnesota	0.2426637417%
MN175	Waseca County, Minnesota	0.2622870325%
MN176	Washington County, Minnesota	2.8315446071%
MN177	Watonwan County, Minnesota	0.1354898791%
MN178	West St. Paul City, Minnesota	0.1910746887%
MN179	White Bear Lake City, Minnesota	0.1136132860%
MN180	White Bear Township, Minnesota	0.0181037305%
MN181	Wilkin County, Minnesota	0.0860822129%
MN182	Willmar City, Minnesota	0.4208360981%
MN183	Winona City, Minnesota	0.2780074878%
MN184	Winona County, Minnesota	0.7117454807%
MN185	Woodbury City, Minnesota	0.4292599795%
MN186	Worthington City, Minnesota	0.0568155413%
MN187	Wright County, Minnesota	1.5588358425%
MN188	Yellow Medicine County, Minnesota	0.1598976626%

MS1	Adams County, Mississippi	0.8850454148%
MS2	Alcorn County, Mississippi	0.0569510905%
MS3	Amite County, Mississippi	0.2713519710%
MS4	Amory City, Mississippi	0.2091629926%
MS5	Arcola Town, Mississippi	0.0010430877%
MS6	Attala County, Mississippi	0.4246666634%
MS7	Bay St. Louis City, Mississippi	0.0307587230%
MS8	Benton County, Mississippi	0.1937673634%
MS9	Biloxi City, Mississippi	0.6566432134%
MS10	Bolivar County, Mississippi	0.4978719946%
MS11	Brandon City, Mississippi	0.5504498277%
MS12	Brookhaven City, Mississippi	0.4627907697%
MS13	Byram City, Mississippi	0.0539534335%
MS14	Caledonia Town, Mississippi	0.0029594278%
MS15	Calhoun County, Mississippi	0.4104265320%
MS16	Canton City, Mississippi	0.3565489062%
MS17	Carroll County, Mississippi	0.2007719282%
MS18	Charleston City, Mississippi	0.0464748267%
MS19	Chickasaw County, Mississippi	0.5048552486%
MS20	Choctaw County, Mississippi	0.1839335128%
MS21	Claiborne County, Mississippi	0.1627262324%
MS22	Clarke County, Mississippi	0.5053384006%
MS23	Clarksdale City, Mississippi	0.2740859278%
MS24	Clay County, Mississippi	0.1837895433%
MS25	Cleveland City, Mississippi	0.1358351654%
MS26	Clinton City, Mississippi	0.3197904769%
MS27	Coahoma County, Mississippi	0.4186176659%
MS28	Columbia City, Mississippi	0.1674920304%
MS29	Columbus City, Mississippi	0.6956641603%
MS30	Copiah County, Mississippi	0.7132277916%
MS31	Corinth City, Mississippi	1.5578843050%
MS32	Covington County, Mississippi	0.6081803058%
MS33	Desoto County, Mississippi	2.2184182744%
MS34	Diamondhead City, Mississippi	0.0001680458%
MS35	D'Iberville City, Mississippi	0.0442726624%
MS36	Forrest County, Mississippi	3.0156250353%
MS37	Franklin County, Mississippi	0.2542823910%
MS38	Gautier City, Mississippi	0.1302053876%
MS39	George County, Mississippi	1.0247519776%
MS40	Greene County, Mississippi	0.2910471646%
MS41	Greenville City, Mississippi	0.0830590284%
MS42	Greenwood City, Mississippi	0.5853776479%
MS43	Grenada City, Mississippi	0.0552681925%
MS44	Grenada County, Mississippi	0.5194646578%
MS45	Gulfport City, Mississippi	8.2405637774%
MS46	Hancock County, Mississippi	2.3767878426%
MS47	Harrison County, Mississippi	1.2681143209%
MS48	Hattiesburg City, Mississippi	0.3196152733%
MS49	Hernando City, Mississippi	0.4369673545%

MS50	Hinds County, Mississippi	2.0637938660%
MS51	Holly Springs City, Mississippi	0.1609000156%
MS52	Holmes County, Mississippi	0.3284953462%
MS53	Horn Lake City, Mississippi	0.6442839584%
MS54	Humphreys County, Mississippi	0.1357489463%
MS55	Indianola City, Mississippi	0.0229288956%
MS56	Issaquena County, Mississippi	0.0173614233%
MS57	Itawamba County, Mississippi	1.0392546705%
MS58	Iuka City, Mississippi	0.2820646050%
MS59	Jackson City, Mississippi	2.6617552637%
MS60	Jackson County, Mississippi	7.5649147973%
MS61	Jasper County, Mississippi	0.3875866209%
MS62	Jefferson County, Mississippi	0.0973536568%
MS63	Jefferson Davis County, Mississippi	0.3472631158%
MS64	Jones County, Mississippi	2.1970411588%
MS65	Jonestown, Mississippi	0.0092231595%
MS66	Kemper County, Mississippi	0.2197061168%
MS67	Kosciusko City, Mississippi	0.0403737724%
MS68	Lafayette County, Mississippi	0.6965570967%
MS69	Lamar County, Mississippi	1.2949562593%
MS70	Lauderdale County, Mississippi	1.4532418860%
MS71	Laurel City, Mississippi	0.1468061312%
MS72	Lawrence County, Mississippi	0.3387801386%
MS73	Leake County, Mississippi	0.5729082602%
MS74	Leakesville Town, Mississippi	0.0097188377%
MS75	Lee County, Mississippi	1.4583582538%
MS76	Leflore County, Mississippi	0.1006210330%
MS77	Lincoln County, Mississippi	0.5672474110%
MS78	Long Beach City, Mississippi	0.1374069547%
MS79	Lowndes County, Mississippi	0.9278575592%
MS80	Lumberton City, Mississippi	0.0393106754%
MS81	Madison City, Mississippi	0.5657979552%
MS82	Madison County, Mississippi	1.0660308873%
MS83	Marion County, Mississippi	1.6080737081%
MS84	Marshall County, Mississippi	0.6206332630%
MS85	McComb City, Mississippi	1.0999468538%
MS86	McLain Town, Mississippi	0.0044054675%
MS87	Meridian City, Mississippi	1.1031457427%
MS88	Monroe County, Mississippi	0.8034104646%
MS89	Montgomery County, Mississippi	0.3225285007%
MS90	Morton City, Mississippi	0.0599559053%
MS91	Moss Point City, Mississippi	0.0032450894%
MS92	Mound Bayou City, Mississippi	0.0139281161%
MS93	Natchez City, Mississippi	0.1079532301%
MS94	Neshoba County, Mississippi	1.0065117709%
MS95	Nettleton City, Mississippi	0.0304185645%
MS96	New Albany City, Mississippi	0.2696874555%
MS97	Newton County, Mississippi	0.5392966632%
MS98	Noxubee County, Mississippi	0.1826343709%

MS99	Ocean Springs City, Mississippi	0.1182464817%
MS100	Oktibbeha County, Mississippi	0.7782514241%
MS101	Olive Branch City, Mississippi	1.0780955334%
MS102	Oxford City, Mississippi	0.5933338756%
MS103	Panola County, Mississippi	1.1122808938%
MS104	Pascagoula City, Mississippi	0.2466090593%
MS105	Pearl City, Mississippi	1.1814807813%
MS106	Pearl River County, Mississippi	3.0179025193%
MS107	Perry County, Mississippi	0.3647175906%
MS108	Petal City, Mississippi	0.0268648760%
MS109	Philadelphia City, Mississippi	0.1140375286%
MS110	Picayune City, Mississippi	0.5821086449%
MS111	Pike County, Mississippi	0.1081822799%
MS112	Pontotoc County, Mississippi	1.1348714203%
MS113	Prentiss County, Mississippi	0.7882874828%
MS114	Quitman City, Mississippi	0.0869079764%
MS115	Quitman County, Mississippi	0.2112294840%
MS116	Rankin County, Mississippi	3.4259023921%
MS117	Ridgeland City, Mississippi	0.7052518799%
MS118	Scott County, Mississippi	0.6243593895%
MS119	Shannon Town, Mississippi	0.0290190505%
MS120	Sharkey County, Mississippi	0.0916197654%
MS121	Shubuta Town, Mississippi	0.0060764900%
MS122	Simpson County, Mississippi	0.9087854201%
MS123	Smith County, Mississippi	0.3825880315%
MS124	Southaven City, Mississippi	1.5378821390%
MS125	Starkville City, Mississippi	0.0994723676%
MS126	Stone County, Mississippi	0.5580488158%
MS127	Summit Town, Mississippi	0.0050530863%
MS128	Sunflower County, Mississippi	0.4600451000%
MS129	Tallahatchie County, Mississippi	0.2577090284%
MS130	Tate County, Mississippi	1.1421792158%
MS131	Tippah County, Mississippi	0.6593796104%
MS132	Tishomingo County, Mississippi	1.3029259893%
MS133	Tunica County, Mississippi	0.1767618783%
MS134	Tupelo City, Mississippi	1.4600720605%
MS135	Union County, Mississippi	0.4897630128%
MS136	Verona City, Mississippi	0.0606682697%
MS137	Vicksburg City, Mississippi	0.7250920192%
MS138	Walthall County, Mississippi	0.4890815570%
MS139	Warren County, Mississippi	0.5538600347%
MS140	Washington County, Mississippi	0.9092835384%
MS141	Wayne County, Mississippi	0.9304927709%
MS142	Waynesboro City, Mississippi	0.0133034348%
MS143	Webb Town, Mississippi	0.0118969258%
MS144	Webster County, Mississippi	0.3778058032%
MS145	West Point City, Mississippi	0.2091299691%
MS146	Wiggins City, Mississippi	0.1706074658%

MS147	Wilkinson County, Mississippi	0.2128691098%
MS148	Winston County, Mississippi	0.5276375718%
MS149	Yalobusha County, Mississippi	0.2951067799%
MS150	Yazoo City, Mississippi	0.2510049288%
MS151	Yazoo County, Mississippi	0.4173853844%

MO1	Adair County, Missouri	0.2323492740%
MO2	Andrew County, Missouri	0.1564541324%
MO3	Arnold City, Missouri	0.5124454261%
MO4	Atchison County, Missouri	0.0503458382%
MO5	Audrain County, Missouri	0.2723907883%
MO6	Ballwin City, Missouri	0.1503503362%
MO7	Barry County, Missouri	0.5806831870%
MO8	Barton County, Missouri	0.1828006402%
MO9	Bates County, Missouri	0.4224104662%
MO10	Bellefontaine Neighbors City, Missouri	0.0857527834%
MO11	Belton City, Missouri	0.1516735499%
MO12	Benton County, Missouri	0.3879753095%
MO13	Blue Springs City, Missouri	0.1988003228%
MO14	Bolivar City, Missouri	0.6392625910%
MO15	Bollinger County, Missouri	0.1203527210%
MO16	Boone County, Missouri	1.0160242824%
MO17	Branson City, Missouri	0.4449755896%
MO18	Bridgeton City, Missouri	0.1763465152%
MO19	Buchanan County, Missouri	0.4752770338%
MO20	Butler County, Missouri	0.3661408977%
MO21	Caldwell County, Missouri	0.0989536405%
MO22	Callaway County, Missouri	0.2712833054%
MO23	Camden County, Missouri	0.7677402708%
MO24	Cape Girardeau City, Missouri	0.5367558088%
MO25	Cape Girardeau County, Missouri	0.4382279546%
MO26	Carroll County, Missouri	0.1240753517%
MO27	Carter County, Missouri	0.0825024387%
MO28	Carthage City, Missouri	0.9706909454%
MO29	Cass County, Missouri	0.9944461678%
MO30	Cedar County, Missouri	0.2606830207%
MO31	Chariton County, Missouri	0.0660694886%
MO32	Chesterfield City, Missouri	0.2353487388%
MO33	Christian County, Missouri	0.6724712099%
MO34	Clark County, Missouri	0.0860504210%
MO35	Clay County, Missouri	2.1043558671%
MO36	Clayton City, Missouri	0.3129914614%
MO37	Clinton County, Missouri	0.3136411047%
MO38	Cole County, Missouri	0.4638412355%
MO39	Columbia City, Missouri	1.1969210737%
MO40	Cooper County, Missouri	0.1709566623%
MO41	Crawford County, Missouri	0.5377697760%
MO42	Crestwood City, Missouri	0.1705940152%
MO43	Creve Coeur City, Missouri	0.2772506333%
MO44	Dade County, Missouri	0.0956916225%
MO45	Dallas County, Missouri	0.2127316981%
MO46	Dardenne Prairie City, Missouri	0.0016749613%
MO47	Daviess County, Missouri	0.0686237546%
MO48	De Kalb County, Missouri	0.1059364189%
MO49	Dent County, Missouri	0.4657350233%

MO50	Douglas County, Missouri	0.1328072590%
MO51	Dunklin County, Missouri	0.4949307906%
MO52	Eureka City, Missouri	0.0880789358%
MO53	Excelsior Springs City, Missouri	0.1351301223%
MO54	Farmington City, Missouri	0.5454680456%
MO55	Ferguson City, Missouri	0.2574470581%
MO56	Festus City, Missouri	0.3044135646%
MO57	Florissant City, Missouri	0.3924574160%
MO58	Franklin County, Missouri	1.8587591717%
MO59	Fulton City, Missouri	0.3112636154%
MO60	Gasconade County, Missouri	0.2671420472%
MO61	Gentry County, Missouri	0.0719794172%
MO62	Gladstone City, Missouri	0.0404576910%
MO63	Grain Valley City, Missouri	0.0334350556%
MO64	Grandview City, Missouri	0.1639337689%
MO65	Greene County, Missouri	1.4401071301%
MO66	Grundy County, Missouri	0.1563373346%
MO67	Hannibal City, Missouri	0.2978324519%
MO68	Harrison County, Missouri	0.1526413397%
MO69	Harrisonville City, Missouri	0.0476820622%
MO70	Hazelwood City, Missouri	0.5185404511%
MO71	Henry County, Missouri	0.3711753912%
MO72	Hickory County, Missouri	0.1309787386%
MO73	Holt County, Missouri	0.0407768050%
MO74	Howard County, Missouri	0.0772931032%
MO75	Howell County, Missouri	0.5521591843%
MO76	Independence City, Missouri	0.9132606869%
MO77	Iron County, Missouri	0.1793646831%
MO78	Jackson City, Missouri	0.1555038848%
MO79	Jackson County, Missouri	1.9899708609%
MO80	Jasper County, Missouri	0.3290412555%
MO81	Jefferson City, Missouri	0.5714876357%
MO82	Jefferson County, Missouri	4.3802521918%
MO83	Jennings City, Missouri	0.1764093964%
MO84	Johnson County, Missouri	0.2968386067%
MO85	Joplin City, Missouri	0.5552066323%
MO86	Kansas City, Missouri	5.7571708236%
MO87	Kearney City, Missouri	0.0053417407%
MO88	Kennett City, Missouri	0.1864120841%
MO89	Kirksville City, Missouri	0.1862592989%
MO90	Kirkwood City, Missouri	0.3564022464%
MO91	Knox County, Missouri	0.0402195164%
MO92	Laclede County, Missouri	0.1401546839%
MO93	Lafayette County, Missouri	0.3589036278%
MO94	Lake St. Louis City, Missouri	0.1499293870%
MO95	Lawrence County, Missouri	0.6708287533%
MO96	Lebanon City, Missouri	0.2505601816%
MO97	Lee's Summit City, Missouri	0.6108369410%
MO98	Lewis County, Missouri	0.1042697772%

MO99	Liberty City, Missouri	0.0442061837%
MO100	Lincoln County, Missouri	0.8894721213%
MO101	Linn County, Missouri	0.1452541869%
MO102	Livingston County, Missouri	0.3568928487%
MO103	Macon County, Missouri	0.1756025824%
MO104	Madison County, Missouri	0.2543286672%
MO105	Manchester City, Missouri	0.1098943865%
MO106	Maries County, Missouri	0.1434267628%
MO107	Marion County, Missouri	0.2234652909%
MO108	Marshall City, Missouri	0.1418453816%
MO109	Maryland Heights City, Missouri	0.3748856392%
MO110	Maryville City, Missouri	0.1076579446%
MO111	McDonald County, Missouri	0.2634826201%
MO112	Mercer County, Missouri	0.0320837873%
MO113	Mexico City, Missouri	0.0139160258%
MO114	Miller County, Missouri	0.2674444574%
MO115	Mississippi County, Missouri	0.1833143956%
MO116	Moberly City, Missouri	0.0603546528%
MO117	Moniteau County, Missouri	0.1201445359%
MO118	Monroe County, Missouri	0.1023892750%
MO119	Montgomery County, Missouri	0.1914472870%
MO120	Morgan County, Missouri	0.2721921482%
MO121	Neosho City, Missouri	0.1442050062%
MO122	New Madrid County, Missouri	0.1577443253%
MO123	Newton County, Missouri	0.3630628797%
MO124	Nixa City, Missouri	0.2468687012%
MO125	Nodaway County, Missouri	0.0949885786%
MO126	O'Fallon City, Missouri	0.5745934504%
MO127	Oregon County, Missouri	0.1307320509%
MO128	Osage County, Missouri	0.1278894988%
MO129	Overland City, Missouri	0.1364249588%
MO130	Ozark City, Missouri	0.2857254050%
MO131	Ozark County, Missouri	0.1325551539%
MO132	Pemiscot County, Missouri	0.3944645835%
MO133	Perry County, Missouri	0.2199285305%
MO134	Pettis County, Missouri	0.0151441760%
MO135	Phelps County, Missouri	1.0845340125%
MO136	Pike County, Missouri	0.2247877951%
MO137	Platte County, Missouri	0.3320717417%
MO138	Polk County, Missouri	0.1493187623%
MO139	Poplar Bluff City, Missouri	0.7559317644%
MO140	Pulaski County, Missouri	1.1729279991%
MO141	Putnam County, Missouri	0.0497042567%
MO142	Ralls County, Missouri	0.0684816754%
MO143	Randolph County, Missouri	0.2442992792%
MO144	Ray County, Missouri	0.3201239293%
MO145	Raymore City, Missouri	0.0467701237%
MO146	Raytown City, Missouri	0.1486313258%
MO147	Republic City, Missouri	0.2002494278%

MO148	Reynolds County, Missouri	0.1173502249%
MO149	Ripley County, Missouri	0.2364998192%
MO150	Rolla City, Missouri	0.0387613823%
MO151	Saline County, Missouri	0.1638080066%
MO152	Schuyler County, Missouri	0.0255576230%
MO153	Scotland County, Missouri	0.0573087527%
MO154	Scott County, Missouri	0.3449360072%
MO155	Sedalia City, Missouri	0.4368595310%
MO156	Shannon County, Missouri	0.0849097240%
MO157	Shelby County, Missouri	0.0753316616%
MO158	Sikeston City, Missouri	0.3315549551%
MO159	Smithville City, Missouri	0.0048539762%
MO160	Springfield City, Missouri	5.8477728751%
MO161	St Charles County, Missouri	2.4842648424%
MO162	St Clair County, Missouri	0.0933227753%
MO163	St Francois County, Missouri	2.0822768958%
MO164	St Louis County, Missouri	11.0300257170%
MO165	St. Ann City, Missouri	0.1350418307%
MO166	St. Charles City, Missouri	1.3555209057%
MO167	St. Joseph City, Missouri	0.9266925599%
MO168	St. Louis City, Missouri	8.2821011552%
MO169	St. Peters City, Missouri	0.5859558551%
MO170	Ste Genevieve County, Missouri	0.2689675365%
MO171	Stoddard County, Missouri	0.4415922593%
MO172	Stone County, Missouri	0.5212198991%
MO173	Sullivan County, Missouri	0.0828316136%
MO174	Taney County, Missouri	0.3347844684%
MO175	Texas County, Missouri	0.3423504618%
MO176	Town and Country City, Missouri	0.0996467524%
MO177	Troy City, Missouri	0.0382293752%
MO178	Union City, Missouri	0.1462425501%
MO179	University City, Missouri	0.4121038850%
MO180	Vernon County, Missouri	0.3089892512%
MO181	Warren County, Missouri	0.5842281380%
MO182	Warrensburg City, Missouri	0.1958789596%
MO183	Washington City, Missouri	0.3567566384%
MO184	Washington County, Missouri	0.6514805024%
MO185	Wayne County, Missouri	0.2274524096%
MO186	Webb City, Missouri	0.0671916759%
MO187	Webster County, Missouri	0.5986690767%
MO188	Webster Groves City, Missouri	0.2556867074%
MO189	Wentzville City, Missouri	0.3358019827%
MO190	West Plains City, Missouri	0.3439555766%
MO191	Wildwood City, Missouri	0.1021615484%
MO192	Worth County, Missouri	0.0184350871%
MO193	Wright County, Missouri	0.2540973934%

MT1	Anaconda-Deer Lodge County, Montana	1.4480190514%
MT2	Beaverhead County, Montana	0.6841480225%
MT3	Big Horn County, Montana	0.8504903609%
MT4	Billings City, Montana	9.1331142413%
MT5	Blaine County, Montana	0.3691094337%
MT6	Bozeman City, Montana	2.0161886507%
MT7	Broadwater County, Montana	0.4143251264%
MT8	Butte-Silver Bow, Montana	5.6101260434%
MT9	Carbon County, Montana	0.7105360522%
MT10	Carter County, Montana	0.0374679104%
MT11	Cascade County, Montana	3.8993050480%
MT12	Chouteau County, Montana	0.4053063424%
MT13	Custer County, Montana	1.5139056450%
MT14	Daniels County, Montana	0.1787602908%
MT15	Dawson County, Montana	0.7800682133%
MT16	Fallon County, Montana	0.1543582011%
MT17	Fergus County, Montana	0.8667027669%
MT18	Flathead County, Montana	8.0141785369%
MT19	Gallatin County, Montana	4.0205572717%
MT20	Garfield County, Montana	0.0398838599%
MT21	Glacier County, Montana	1.5230709367%
MT22	Golden Valley County, Montana	0.0264303648%
MT23	Granite County, Montana	0.1831398237%
MT24	Great Falls City, Montana	4.3577779784%
MT25	Helena City, Montana	1.7360655042%
MT26	Hill County, Montana	1.8438532922%
MT27	Jefferson County, Montana	0.7770843087%
MT28	Judith Basin County, Montana	0.0614804228%
MT29	Kalispell City, Montana	2.4735432710%
MT30	Lake County, Montana	3.6175099064%
MT31	Lewis and Clark County, Montana	4.9326712334%
MT32	Liberty County, Montana	0.1210395973%
MT33	Lincoln County, Montana	2.1915597624%
MT34	Madison County, Montana	0.5498047673%
MT35	McCone County, Montana	0.0823035394%
MT36	Meagher County, Montana	0.0912086373%
MT37	Mineral County, Montana	0.7546909914%
MT38	Missoula City, Montana	4.4312558575%
MT39	Missoula County, Montana	8.0272833629%
MT40	Musselshell County, Montana	0.3895510594%
MT41	Park County, Montana	2.0831835653%
MT42	Petroleum County, Montana	0.0144742922%
MT43	Phillips County, Montana	0.2085622347%
MT44	Pondera County, Montana	0.4003873948%
MT45	Powder River County, Montana	0.1504386452%
MT46	Powell County, Montana	0.8872723490%
MT47	Prairie County, Montana	0.0572069653%
MT48	Ravalli County, Montana	3.6906819270%
MT49	Richland County, Montana	0.7541525281%

MT50	Roosevelt County, Montana	0.8182976782%
MT51	Rosebud County, Montana	0.5641981949%
MT52	Sanders County, Montana	1.0679134558%
MT53	Sheridan County, Montana	0.2700355225%
MT54	Stillwater County, Montana	0.5055604014%
MT55	Sweet Grass County, Montana	0.2836540766%
MT56	Teton County, Montana	0.5735903832%
MT57	Toole County, Montana	0.3258040487%
MT58	Treasure County, Montana	0.0226554138%
MT59	Valley County, Montana	0.5598291268%
MT60	Wheatland County, Montana	0.0720998508%
MT61	Wibaux County, Montana	0.0630373047%
MT62	Yellowstone County, Montana	7.3090889550%

NE1	Adams County, Nebraska	0.7130410264%
NE2	Antelope County, Nebraska	0.2406339800%
NE3	Arthur County, Nebraska	0.0110831278%
NE4	Banner County, Nebraska	0.0183674606%
NE5	Beatrice City, Nebraska	0.9248205382%
NE6	Bellevue City, Nebraska	2.4787880023%
NE7	Blaine County, Nebraska	0.0123640997%
NE8	Boone County, Nebraska	0.2533407507%
NE9	Box Butte County, Nebraska	0.7492533620%
NE10	Boyd County, Nebraska	0.0902847433%
NE11	Brown County, Nebraska	0.1375135354%
NE12	Buffalo County, Nebraska	0.9630320332%
NE13	Burt County, Nebraska	0.3365661770%
NE14	Butler County, Nebraska	0.2899805672%
NE15	Cass County, Nebraska	1.2356339344%
NE16	Cedar County, Nebraska	0.3502588009%
NE17	Chase County, Nebraska	0.1707898814%
NE18	Cherry County, Nebraska	0.3082161558%
NE19	Cheyenne County, Nebraska	0.7408263023%
NE20	Clay County, Nebraska	0.1772971991%
NE21	Colfax County, Nebraska	0.2670475913%
NE22	Columbus City, Nebraska	0.7291294061%
NE23	Cuming County, Nebraska	0.4019883978%
NE24	Custer County, Nebraska	0.4848137961%
NE25	Dakota County, Nebraska	0.3940917673%
NE26	Dawes County, Nebraska	0.6577293164%
NE27	Dawson County, Nebraska	0.7540316373%
NE28	Deuel County, Nebraska	0.1500055852%
NE29	Dixon County, Nebraska	0.2144571499%
NE30	Dodge County, Nebraska	1.8317996330%
NE31	Douglas County, Nebraska	14.9119111455%
NE32	Dundy County, Nebraska	0.1513630330%
NE33	Fillmore County, Nebraska	0.3541443667%
NE34	Franklin County, Nebraska	0.1630162987%
NE35	Fremont City, Nebraska	0.1476946393%
NE36	Frontier County, Nebraska	0.0732649260%
NE37	Furnas County, Nebraska	0.2315426581%
NE38	Gage County, Nebraska	0.5390651380%
NE39	Garden County, Nebraska	0.1132118364%
NE40	Garfield County, Nebraska	0.1104479177%
NE41	Gosper County, Nebraska	0.0528581072%
NE42	Grand Island City, Nebraska	1.5052861196%
NE43	Grant County, Nebraska	0.0167075406%
NE44	Greeley County, Nebraska	0.1006996872%
NE45	Hall County, Nebraska	1.3023214397%
NE46	Hamilton County, Nebraska	0.3285553228%
NE47	Harlan County, Nebraska	0.1831157431%
NE48	Hastings City, Nebraska	0.7738158635%
NE49	Hayes County, Nebraska	0.0464208924%

NE50	Hitchcock County, Nebraska	0.1428727336%
NE51	Holt County, Nebraska	0.4319086269%
NE52	Hooker County, Nebraska	0.0195391111%
NE53	Howard County, Nebraska	0.3117590505%
NE54	Jefferson County, Nebraska	0.4621587809%
NE55	Johnson County, Nebraska	0.3674281385%
NE56	Kearney City, Nebraska	1.3128662946%
NE57	Kearney County, Nebraska	0.3284087439%
NE58	Keith County, Nebraska	0.5586120928%
NE59	Keya Paha County, Nebraska	0.0207700795%
NE60	Kimball County, Nebraska	0.2074517582%
NE61	Knox County, Nebraska	0.4262180329%
NE62	La Vista City, Nebraska	0.6948539706%
NE63	Lancaster County, Nebraska	7.9530599340%
NE64	Lexington City, Nebraska	0.2672235840%
NE65	Lincoln City, Nebraska	8.9584993437%
NE66	Lincoln County, Nebraska	0.7588461895%
NE67	Logan County, Nebraska	0.0192253637%
NE68	Loup County, Nebraska	0.0163070224%
NE69	Madison County, Nebraska	1.0198085515%
NE70	McPherson County, Nebraska	0.0133651501%
NE71	Merrick County, Nebraska	0.5571149293%
NE72	Morrill County, Nebraska	0.2640807173%
NE73	Nance County, Nebraska	0.1820220392%
NE74	Nemaha County, Nebraska	0.5862140225%
NE75	Norfolk City, Nebraska	0.6855964607%
NE76	North Platte City, Nebraska	1.2668714124%
NE77	Nuckolls County, Nebraska	0.2606241030%
NE78	Omaha City, Nebraska	16.7836032733%
NE79	Otoe County, Nebraska	0.8114537890%
NE80	Papillion City, Nebraska	1.1943452635%
NE81	Pawnee County, Nebraska	0.2449303588%
NE82	Perkins County, Nebraska	0.0938742100%
NE83	Phelps County, Nebraska	0.4453164270%
NE84	Pierce County, Nebraska	0.2791606931%
NE85	Platte County, Nebraska	0.5054632790%
NE86	Polk County, Nebraska	0.2126035890%
NE87	Red Willow County, Nebraska	0.6782282985%
NE88	Richardson County, Nebraska	0.6780640713%
NE89	Rock County, Nebraska	0.0420632348%
NE90	Saline County, Nebraska	0.6431415318%
NE91	Sarpy County, Nebraska	4.1205096407%
NE92	Saunders County, Nebraska	0.9147340487%
NE93	Scotts Bluff County, Nebraska	1.8428925654%
NE94	Scottsbluff City, Nebraska	0.5159537183%
NE95	Seward County, Nebraska	0.7637450614%
NE96	Sheridan County, Nebraska	0.1814092513%
NE97	Sherman County, Nebraska	0.1198260243%
NE98	Sioux County, Nebraska	0.0355730752%

NE99	South Sioux City, Nebraska	0.4431368628%
NE100	Stanton County, Nebraska	0.2162062918%
NE101	Thayer County, Nebraska	0.2059575361%
NE102	Thomas County, Nebraska	0.0173570958%
NE103	Thurston County, Nebraska	0.2564159657%
NE104	Valley County, Nebraska	0.3103957199%
NE105	Washington County, Nebraska	0.7878555706%
NE106	Wayne County, Nebraska	0.3510034608%
NE107	Webster County, Nebraska	0.1652355715%
NE108	Wheeler County, Nebraska	0.0210156849%
NE109	York County, Nebraska	0.8321939645%

NV1	Boulder City, Nevada	0.3107009981%
NV2	Carson City, Nevada	2.3218259705%
NV3	Churchill County, Nevada	0.8235207168%
NV4	Clark County, Nevada	58.8769406541%
NV5	Douglas County, Nevada	1.4865476786%
NV6	Elko City, Nevada	0.2695156814%
NV7	Elko County, Nevada	0.7560895476%
NV8	Ely City, Nevada	0.0203818414%
NV9	Esmeralda County, Nevada	0.0080513258%
NV10	Eureka County, Nevada	0.0249820640%
NV11	Fernley City, Nevada	0.1752175442%
NV12	Henderson City, Nevada	4.1125125008%
NV13	Humboldt County, Nevada	0.3934458998%
NV14	Lander County, Nevada	0.1756629621%
NV15	Las Vegas City, Nevada	5.8501217347%
NV16	Lincoln County, Nevada	0.1403055252%
NV17	Lyon County, Nevada	1.1540884057%
NV18	Mesquite City, Nevada	0.2702977182%
NV19	Mineral County, Nevada	0.2376542842%
NV20	North Las Vegas City, Nevada	3.9470476958%
NV21	Nye County, Nevada	2.9075008157%
NV22	Pershing County, Nevada	0.1586758508%
NV23	Reno City, Nevada	4.3827493928%
NV24	Sparks City, Nevada	1.2865202258%
NV25	Storey County, Nevada	0.1042375046%
NV26	Washoe County, Nevada	9.2156770199%
NV27	West Wendover City, Nevada	0.0969051629%
NV28	White Pine County, Nevada	0.4928232787%

NH1	Amherst Town, New Hampshire	0.1790374673%
NH2	Bedford Town, New Hampshire	0.3936504808%
NH3	Belknap County, New Hampshire	1.9567644276%
NH4	Belmont Town, New Hampshire	0.1904054639%
NH5	Berlin City, New Hampshire	1.3709952706%
NH6	Carroll County, New Hampshire	3.4703987177%
NH7	Cheshire County, New Hampshire	3.5839760859%
NH8	Claremont City, New Hampshire	0.3683639593%
NH9	Concord City, New Hampshire	2.2595879479%
NH10	Conway Town, New Hampshire	0.3862721364%
NH11	Coos County, New Hampshire	1.5122267511%
NH12	Derry Town, New Hampshire	1.8769595144%
NH13	Dover City, New Hampshire	3.0576459834%
NH14	Durham Town, New Hampshire	0.2881020198%
NH15	Exeter Town, New Hampshire	0.6737274090%
NH16	Franklin City, New Hampshire	1.7479174481%
NH17	Goffstown, New Hampshire	0.3784700464%
NH18	Grafton County, New Hampshire	4.4308969200%
NH19	Hampton Town, New Hampshire	0.7358763999%
NH20	Hanover Town, New Hampshire	0.6123006298%
NH21	Hillsborough County, New Hampshire	3.9254388815%
NH22	Hooksett Town, New Hampshire	0.6675639148%
NH23	Hudson Town, New Hampshire	0.6950011728%
NH24	Keene City, New Hampshire	1.3761862063%
NH25	Laconia City, New Hampshire	2.5621024032%
NH26	Lebanon City, New Hampshire	1.0426624391%
NH27	Londonderry Town, New Hampshire	1.6138073938%
NH28	Manchester City, New Hampshire	13.8240646849%
NH29	Merrimack County, New Hampshire	6.9494167035%
NH30	Merrimack Town, New Hampshire	0.5966754639%
NH31	Milford Town, New Hampshire	0.1807176109%
NH32	Nashua City, New Hampshire	9.8959025124%
NH33	Pelham Town, New Hampshire	0.2388903043%
NH34	Portsmouth City, New Hampshire	5.9802341556%
NH35	Raymond Town, New Hampshire	0.2284643413%
NH36	Rochester City, New Hampshire	3.4618265089%
NH37	Rockingham County, New Hampshire	8.9313792575%
NH38	Salem Town, New Hampshire	1.7849749379%
NH39	Somersworth City, New Hampshire	1.5003334712%
NH40	Strafford County, New Hampshire	2.2198133145%
NH41	Sullivan County, New Hampshire	2.2968940888%
NH42	Windham Town, New Hampshire	0.5540751536%

NJ1	Aberdeen Township, New Jersey	0.0797396894%
NJ2	Asbury Park City, New Jersey	0.3916349671%
NJ3	Atlantic City, New Jersey	1.2847690915%
NJ4	Atlantic County, New Jersey	2.8915764045%
NJ5	Barnegat Township, New Jersey	0.1626638814%
NJ6	Bayonne City, New Jersey	0.8502340058%
NJ7	Beachwood Borough, New Jersey	0.0492329228%
NJ8	Belleville Township, New Jersey	0.0872090223%
NJ9	Bellmawr Borough, New Jersey	0.0640989992%
NJ10	Bergen County, New Jersey	4.9446361090%
NJ11	Bergenfield Borough, New Jersey	0.0618076073%
NJ12	Berkeley Heights Township, New Jersey	0.0272673062%
NJ13	Berkeley Township, New Jersey	0.2619731788%
NJ14	Bernards Township, New Jersey	0.0910577073%
NJ15	Bloomfield Township, New Jersey	0.1173874959%
NJ16	Bordentown Township, New Jersey	0.0545891482%
NJ17	Bound Brook Borough, New Jersey	0.0527105023%
NJ18	Branchburg Township, New Jersey	0.0561024563%
NJ19	Brick Township, New Jersey	0.5908193174%
NJ20	Bridgeton City, New Jersey	0.2079614154%
NJ21	Bridgewater Township, New Jersey	0.1828057629%
NJ22	Burlington County, New Jersey	4.4940916659%
NJ23	Burlington Township, New Jersey	0.1157900630%
NJ24	Camden City, New Jersey	1.6603828843%
NJ25	Camden County, New Jersey	6.8741218172%
NJ26	Cape May County, New Jersey	1.2842777540%
NJ27	Carteret Borough, New Jersey	0.1794847100%
NJ28	Cedar Grove Township, New Jersey	0.0187911021%
NJ29	Chatham Township, New Jersey	0.0498541051%
NJ30	Cherry Hill Township, New Jersey	0.3440044947%
NJ31	Cinnaminson Township, New Jersey	0.0701648926%
NJ32	Clark Township, New Jersey	0.0429898704%
NJ33	Cliffside Park Borough, New Jersey	0.1142449150%
NJ34	Clifton City, New Jersey	0.3535258812%
NJ35	Clinton Town, New Jersey	0.0294193343%
NJ36	Clinton Township, New Jersey	0.0799778554%
NJ37	Collingswood Borough, New Jersey	0.1128930571%
NJ38	Cranford Township, New Jersey	0.0684441330%
NJ39	Cumberland County, New Jersey	0.9862828059%
NJ40	Delran Township, New Jersey	0.0837486054%
NJ41	Denville Township, New Jersey	0.0795654377%
NJ42	Deptford Township, New Jersey	0.2200095463%
NJ43	Dover Town, New Jersey	0.1186530251%
NJ44	Dumont Borough, New Jersey	0.0403826120%
NJ45	East Brunswick Township, New Jersey	0.0972927881%
NJ46	East Greenwich Township, New Jersey	0.0212104162%
NJ47	East Hanover Township, New Jersey	0.0890156417%
NJ48	East Orange City, New Jersey	1.2844844553%
NJ49	East Windsor Township, New Jersey	0.0422463462%

NJ50	Eatontown Borough, New Jersey	0.0974794194%
NJ51	Edgewater Borough, New Jersey	0.0546948904%
NJ52	Edison Township, New Jersey	2.4018132631%
NJ53	Egg Harbor Township, New Jersey	0.1572891336%
NJ54	Elizabeth City, New Jersey	0.7646308101%
NJ55	Elmwood Park Borough, New Jersey	0.0462435391%
NJ56	Englewood City, New Jersey	0.6429812736%
NJ57	Essex County, New Jersey	1.4898498664%
NJ58	Evesham Township, New Jersey	0.1745115947%
NJ59	Ewing Township, New Jersey	0.0839796907%
NJ60	Fair Lawn Borough, New Jersey	0.0699332916%
NJ61	Fairview Borough, New Jersey	0.0347025484%
NJ62	Florence Township, New Jersey	0.0676007282%
NJ63	Florham Park Borough, New Jersey	0.0674975182%
NJ64	Fort Lee Borough, New Jersey	0.1848366682%
NJ65	Franklin Lakes Borough, New Jersey	0.0273076336%
NJ66	Franklin Township, Gloucester County, New Jersey	0.0870963870%
NJ67	Franklin Township, Somerset County, New Jersey	0.3236022203%
NJ68	Freehold Borough, New Jersey	0.0816675723%
NJ69	Freehold Township, New Jersey	0.1512818556%
NJ70	Galloway Township, New Jersey	0.0846515634%
NJ71	Garfield City, New Jersey	0.0989196224%
NJ72	Glassboro Borough, New Jersey	0.1948186777%
NJ73	Glen Rock Borough, New Jersey	0.0253178060%
NJ74	Gloucester City, New Jersey	0.1325275640%
NJ75	Gloucester County, New Jersey	4.7022029491%
NJ76	Gloucester Township, New Jersey	0.3259502581%
NJ77	Guttenberg Town, New Jersey	0.0382186733%
NJ78	Hackensack City, New Jersey	0.2554139785%
NJ79	Haddon Township, New Jersey	0.0831057121%
NJ80	Haddonfield Borough, New Jersey	0.0710479214%
NJ81	Hamilton Township, Atlantic County, New Jersey	0.0939608561%
NJ82	Hamilton Township, Mercer County, New Jersey	0.1394262176%
NJ83	Hammonton Town, New Jersey	0.0463451547%
NJ84	Hanover Township, New Jersey	0.0711651990%
NJ85	Harrison Town, New Jersey	0.2059190684%
NJ86	Harrison Township, New Jersey	0.0478487561%
NJ87	Hasbrouck Heights Borough, New Jersey	0.0360845581%
NJ88	Hawthorne Borough, New Jersey	0.0380122534%
NJ89	Hazlet Township, New Jersey	0.0810519234%
NJ90	Highland Park Borough, New Jersey	0.0606246554%
NJ91	Hillsborough Township, New Jersey	0.1405113053%
NJ92	Hillsdale Borough, New Jersey	0.0247027667%
NJ93	Hillside Township, New Jersey	0.1085603967%
NJ94	Hoboken City, New Jersey	0.1803633309%

NJ95	Holmdel Township, New Jersey	0.1058875828%
NJ96	Hopatcong Borough, New Jersey	0.0677558479%
NJ97	Hopewell Township, Mercer County, New Jersey	0.0275878151%
NJ98	Howell Township, New Jersey	0.2067529072%
NJ99	Hudson County, New Jersey	0.9363280231%
NJ100	Hunterdon County, New Jersey	0.8037645396%
NJ101	Irvington Township, New Jersey	0.9244040630%
NJ102	Jackson Township, New Jersey	0.2670097394%
NJ103	Jefferson Township, New Jersey	0.0866198206%
NJ104	Jersey City, New Jersey	0.9916102863%
NJ105	Kearny Town, New Jersey	0.1071857960%
NJ106	Lacey Township, New Jersey	0.1502291236%
NJ107	Lakewood Township, New Jersey	0.7730028665%
NJ108	Lawrence Township, Mercer County, New Jersey	0.0644503163%
NJ109	Lincoln Park Borough, New Jersey	0.0595261565%
NJ110	Linden City, New Jersey	0.2495261821%
NJ111	Lindenwold Borough, New Jersey	0.1004455914%
NJ112	Little Egg Harbor Township, New Jersey	0.1465902816%
NJ113	Little Falls Township, New Jersey	0.0348320180%
NJ114	Little Ferry Borough, New Jersey	0.0258966914%
NJ115	Livingston Township, New Jersey	0.0484285793%
NJ116	Lodi Borough, New Jersey	0.1078340351%
NJ117	Long Branch City, New Jersey	0.5243184480%
NJ118	Lower Township, New Jersey	0.0710329159%
NJ119	Lumberton Township, New Jersey	0.0461973502%
NJ120	Lyndhurst Township, New Jersey	0.0645354727%
NJ121	Madison Borough, New Jersey	0.1424930674%
NJ122	Mahwah Township, New Jersey	0.0610985020%
NJ123	Manalapan Township, New Jersey	0.1318410608%
NJ124	Manchester Township, New Jersey	0.2136801182%
NJ125	Mantua Township, New Jersey	0.0853984170%
NJ126	Manville Borough, New Jersey	0.0574532358%
NJ127	Maple Shade Township, New Jersey	0.1058088976%
NJ128	Maplewood Township, New Jersey	0.0589307182%
NJ129	Marlboro Township, New Jersey	0.1588151495%
NJ130	Medford Township, New Jersey	0.1130775783%
NJ131	Mercer County, New Jersey	1.1117204895%
NJ132	Metuchen Borough, New Jersey	0.0339468322%
NJ133	Middle Township, New Jersey	0.0695160908%
NJ134	Middlesex Borough, New Jersey	0.0317606196%
NJ135	Middlesex County, New Jersey	2.2387299770%
NJ136	Middletown Township, New Jersey	0.3292948041%
NJ137	Millburn Township, New Jersey	0.0627532842%
NJ138	Millstone Township, New Jersey	0.0066098909%
NJ139	Millville City, New Jersey	0.2397981412%
NJ140	Monmouth County, New Jersey	4.4617935668%

NJ141	Monroe Township, Gloucester County, New Jersey	0.2271632002%
NJ142	Monroe Township, Middlesex County, New Jersey	0.1024216796%
NJ143	Montclair Township, New Jersey	0.5843666564%
NJ144	Montgomery Township, New Jersey	0.0805666350%
NJ145	Montville Township, New Jersey	0.0902727303%
NJ146	Moorestown Township, New Jersey	0.1000871936%
NJ147	Morris County, New Jersey	2.3575766204%
NJ148	Morris Township, New Jersey	0.1125747053%
NJ149	Morristown, New Jersey	0.2369807115%
NJ150	Mount Laurel Township, New Jersey	0.1725831491%
NJ151	Mount Olive Township, New Jersey	0.1068809023%
NJ152	Neptune Township, New Jersey	0.2450351195%
NJ153	New Brunswick City, New Jersey	1.8327331194%
NJ154	New Milford Borough, New Jersey	0.0368443070%
NJ155	New Providence Borough, New Jersey	0.0258412178%
NJ156	Newark City, New Jersey	1.7760400546%
NJ157	North Arlington Borough, New Jersey	0.0408890956%
NJ158	North Bergen Township, New Jersey	0.1110635074%
NJ159	North Brunswick Township, New Jersey	0.1217197343%
NJ160	North Plainfield Borough, New Jersey	0.1454941742%
NJ161	Nutley Township, New Jersey	0.0574061090%
NJ162	Oakland Borough, New Jersey	0.0335231134%
NJ163	Ocean City, New Jersey	0.1910428164%
NJ164	Ocean County, New Jersey	4.9497293624%
NJ165	Ocean Township, Monmouth County, New Jersey	0.1387263032%
NJ166	Old Bridge Township, New Jersey	0.1263966779%
NJ167	Orange City Township, New Jersey	0.5609302630%
NJ168	Palisades Park Borough, New Jersey	0.0366345109%
NJ169	Paramus Borough, New Jersey	0.1129786355%
NJ170	Parsippany-Troy Hills Township, New Jersey	0.2342890939%
NJ171	Passaic City, New Jersey	0.4984612868%
NJ172	Passaic County, New Jersey	2.1805505203%
NJ173	Paterson City, New Jersey	0.9805526614%
NJ174	Pemberton Township, New Jersey	0.1182059071%
NJ175	Pennsauken Township, New Jersey	0.3221185950%
NJ176	Pennsville Township, New Jersey	0.0340920576%
NJ177	Pequannock Township, New Jersey	0.0769477223%
NJ178	Perth Amboy City, New Jersey	0.3436749356%
NJ179	Phillipsburg Town, New Jersey	0.1544595119%
NJ180	Pine Hill Borough, New Jersey	0.0482528270%
NJ181	Piscataway Township, New Jersey	0.1067019613%
NJ182	Plainfield City, New Jersey	0.3012229667%
NJ183	Plainsboro Township, New Jersey	0.0503298743%
NJ184	Pleasantville City, New Jersey	0.1421175070%
NJ185	Point Pleasant Borough, New Jersey	0.1109970141%

NJ186	Pompton Lakes Borough, New Jersey	0.0290573727%
NJ187	Princeton, New Jersey	0.0503970240%
NJ188	Rahway City, New Jersey	0.1444485698%
NJ189	Ramsey Borough, New Jersey	0.0402523452%
NJ190	Randolph Township, New Jersey	0.0853331898%
NJ191	Raritan Township, New Jersey	0.1071670391%
NJ192	Readington Township, New Jersey	0.0850076166%
NJ193	Red Bank Borough, New Jersey	0.1420636747%
NJ194	Ridgefield Borough, New Jersey	0.0201153405%
NJ195	Ridgefield Park Village, New Jersey	0.0392827532%
NJ196	Ridgewood Village, New Jersey	0.0849185213%
NJ197	Ringwood Borough, New Jersey	0.0309822545%
NJ198	River Edge Borough, New Jersey	0.0266057498%
NJ199	Robbinsville Township, New Jersey	0.0338593312%
NJ200	Rockaway Township, New Jersey	0.1290497970%
NJ201	Roselle Borough, New Jersey	0.0912325687%
NJ202	Roselle Park Borough, New Jersey	0.0316673040%
NJ203	Roxbury Township, New Jersey	0.1057717120%
NJ204	Rutherford Borough, New Jersey	0.0459830524%
NJ205	Saddle Brook Township, New Jersey	0.0390656888%
NJ206	Salem County, New Jersey	0.9344056735%
NJ207	Sayreville Borough, New Jersey	0.1477057086%
NJ208	Scotch Plains Township, New Jersey	0.0484433504%
NJ209	Secaucus Town, New Jersey	0.0516659295%
NJ210	Somers Point City, New Jersey	0.0439926621%
NJ211	Somerset County, New Jersey	1.4647125488%
NJ212	Somerville Borough, New Jersey	0.0756287358%
NJ213	South Brunswick Township, New Jersey	0.1037777110%
NJ214	South Orange Village Township, New Jersey	0.0488891085%
NJ215	South Plainfield Borough, New Jersey	0.0899775902%
NJ216	South River Borough, New Jersey	0.0421568288%
NJ217	Southampton Township, New Jersey	0.0127996268%
NJ218	Sparta Township, New Jersey	0.1069549921%
NJ219	Springfield Township, Union County, New Jersey	0.0573437423%
NJ220	Stafford Township, New Jersey	0.2155115906%
NJ221	Summit City, New Jersey	0.5428090174%
NJ222	Sussex County, New Jersey	1.2735318221%
NJ223	Teaneck Township, New Jersey	0.1723477966%
NJ224	Tenafly Borough, New Jersey	0.0450713724%
NJ225	Tinton Falls Borough, New Jersey	0.0881640307%
NJ226	Toms River Township, New Jersey	0.5620940829%
NJ227	Totowa Borough, New Jersey	0.0342545863%
NJ228	Trenton City, New Jersey	1.9352906929%
NJ229	Union City, New Jersey	0.9841875644%
NJ230	Union County, New Jersey	1.7400474523%
NJ231	Union Township, Union County, New Jersey	0.2247240506%

NJ232	Upper Township, New Jersey	0.0173930552%
NJ233	Vernon Township, New Jersey	0.0783616187%
NJ234	Verona Township, New Jersey	0.0234318917%
NJ235	Vineland City, New Jersey	0.5000169856%
NJ236	Voorhees Township, New Jersey	0.1406021825%
NJ237	Waldwick Borough, New Jersey	0.0421770394%
NJ238	Wall Township, New Jersey	0.1650847899%
NJ239	Wallington Borough, New Jersey	0.0235956865%
NJ240	Wanaque Borough, New Jersey	0.0311245257%
NJ241	Wantage Township, New Jersey	0.0091403397%
NJ242	Warren County, New Jersey	1.0382472049%
NJ243	Warren Township, New Jersey	0.0736326246%
NJ244	Washington Township, Gloucester County, New Jersey	0.2470375143%
NJ245	Washington Township, Morris County, New Jersey	0.0524274135%
NJ246	Waterford Township, New Jersey	0.0648566849%
NJ247	Wayne Township, New Jersey	0.1724444886%
NJ248	Weehawken Township, New Jersey	0.0282451513%
NJ249	West Caldwell Township, New Jersey	0.0246748189%
NJ250	West Deptford Township, New Jersey	0.1402059895%
NJ251	West Milford Township, New Jersey	0.0644752630%
NJ252	West New York Town, New Jersey	0.6157331463%
NJ253	West Orange Township, New Jersey	0.1051193933%
NJ254	West Windsor Township, New Jersey	0.0458605228%
NJ255	Westfield Town, New Jersey	0.0887745684%
NJ256	Westwood Borough, New Jersey	0.0348328152%
NJ257	Willingboro Township, New Jersey	0.2091808026%
NJ258	Winslow Township, New Jersey	0.1817978600%
NJ259	Woodbridge Township, New Jersey	0.3688029685%
NJ260	Woodland Park Borough, New Jersey	0.0292498655%
NJ261	Woolwich Township, New Jersey	0.0599291958%
NJ262	Wyckoff Township, New Jersey	0.0296665036%

NM1	Alamogordo City, New Mexico	0.9683526415%
NM2	Albuquerque City, New Mexico	26.1703568498%
NM3	Artesia City, New Mexico	0.5562791550%
NM4	Bernalillo County, New Mexico	15.2005970834%
NM5	Bernalillo Town, New Mexico	0.2863480762%
NM6	Carlsbad City, New Mexico	0.8261484924%
NM7	Catron County, New Mexico	0.1129940051%
NM8	Chaves County, New Mexico	1.0935494443%
NM9	Cibola County, New Mexico	0.7723148257%
NM10	Clovis City, New Mexico	0.9103511516%
NM11	Colfax County, New Mexico	0.7448541610%
NM12	Curry County, New Mexico	0.4952954732%
NM13	De Baca County, New Mexico	0.0650725663%
NM14	Deming City, New Mexico	0.2484870948%
NM15	Dona Ana County, New Mexico	4.1009817203%
NM16	Eddy County, New Mexico	1.2155709374%
NM17	Española City, New Mexico	1.0869232440%
NM18	Farmington City, New Mexico	1.4120396740%
NM19	Gallup City, New Mexico	0.7722895935%
NM20	Grant County, New Mexico	1.8057321396%
NM21	Guadalupe County, New Mexico	0.1869187026%
NM22	Harding County, New Mexico	0.0102668257%
NM23	Hidalgo County, New Mexico	0.1965507765%
NM24	Hobbs City, New Mexico	0.5477699843%
NM25	Las Cruces City, New Mexico	2.7789710876%
NM26	Las Vegas City, New Mexico	0.9509305850%
NM27	Lea County, New Mexico	1.3193643533%
NM28	Lincoln County, New Mexico	1.2208675842%
NM29	Los Alamos County, New Mexico	0.5915454490%
NM30	Los Lunas Village, New Mexico	1.0566950725%
NM31	Lovington City, New Mexico	0.1729179347%
NM32	Luna County, New Mexico	0.5889582326%
NM33	McKinley County, New Mexico	1.0214669791%
NM34	Mora County, New Mexico	0.1903934157%
NM35	Otero County, New Mexico	1.6062640137%
NM36	Portales City, New Mexico	0.2248670805%
NM37	Quay County, New Mexico	0.4733520608%
NM38	Rio Arriba County, New Mexico	3.5113726662%
NM39	Rio Rancho City, New Mexico	2.3456255907%
NM40	Roosevelt County, New Mexico	0.3148139409%
NM41	Roswell City, New Mexico	1.4423383265%
NM42	San Juan County, New Mexico	2.4064498445%
NM43	San Miguel County, New Mexico	0.7151901194%
NM44	Sandoval County, New Mexico	1.9253935060%
NM45	Santa Fe City, New Mexico	4.5408953413%
NM46	Santa Fe County, New Mexico	3.5143193357%
NM47	Sierra County, New Mexico	1.0308488455%
NM48	Socorro County, New Mexico	0.7363065077%

NM49	Sunland Park City, New Mexico	0.2012417097%
NM50	Taos County, New Mexico	1.7429125688%
NM51	Torrance County, New Mexico	0.7071523256%
NM52	Union County, New Mexico	0.1108929666%
NM53	Valencia County, New Mexico	2.7716079380%

NY1	Albany City, New York
NY2	Albany County, New York
NY3	Allegany County, New York
NY4	Broome County, New York
NY5	Buffalo City, New York
NY6	Cattaraugus County, New York
NY7	Cayuga County, New York
NY8	Chautauqua County, New York
NY9	Chemung County, New York
NY10	Chenango County, New York
NY11	Clinton County, New York
NY12	Columbia County, New York
NY13	Cortland County, New York
NY14	Delaware County, New York
NY15	Dutchess County, New York
NY16	Erie County, New York
NY17	Essex County, New York
NY18	Franklin County, New York
NY19	Fulton County, New York
NY20	Genesee County, New York
NY21	Greene County, New York
NY22	Hamilton County, New York
NY23	Herkimer County, New York
NY24	Jefferson County, New York
NY25	Lewis County, New York
NY26	Livingston County, New York
NY27	Madison County, New York
NY28	Monroe County, New York
NY29	Montgomery County, New York
NY30	Nassau County, New York
NY31	New York City, New York
NY32	Niagara County, New York
NY33	Oneida County, New York
NY34	Onondaga County, New York
NY35	Ontario County, New York
NY36	Orange County, New York
NY37	Orleans County, New York
NY38	Oswego County, New York
NY39	Otsego County, New York
NY40	Putnam County, New York
NY41	Rensselaer County, New York
NY42	Rochester City, New York
NY43	Rockland County, New York
NY44	Saratoga County, New York

Allocations in New York will be made in accordance with the New York Agreement.

NY45	Schenectady County, New York
NY46	Schoharie County, New York
NY47	Schuyler County, New York
NY48	Seneca County, New York
NY49	St Lawrence County, New York
NY50	Steuben County, New York
NY51	Suffolk County, New York
NY52	Sullivan County, New York
NY53	Syracuse City, New York
NY54	Tioga County, New York
NY55	Tompkins County, New York
NY56	Ulster County, New York
NY57	Warren County, New York
NY58	Washington County, New York
NY59	Wayne County, New York
NY60	Westchester County, New York
NY61	Wyoming County, New York
NY62	Yates County, New York
NY63	Yonkers City, New York

Allocations in New York will be made in accordance with the New York Agreement.

NC1	Alamance County, North Carolina	1.3780289676%
NC2	Alexander County, North Carolina	0.5100078796%
NC3	Alleghany County, North Carolina	0.1490905989%
NC4	Anson County, North Carolina	0.1821929604%
NC5	Ashe County, North Carolina	0.3386391883%
NC6	Asheville City, North Carolina	0.2358147243%
NC7	Avery County, North Carolina	0.2659967669%
NC8	Beaufort County, North Carolina	0.4778884349%
NC9	Bertie County, North Carolina	0.1394685751%
NC10	Bladen County, North Carolina	0.4292178095%
NC11	Brunswick County, North Carolina	2.1132385076%
NC12	Buncombe County, North Carolina	2.5115878573%
NC13	Burke County, North Carolina	2.0901968270%
NC14	Cabarrus County, North Carolina	1.6695734466%
NC15	Caldwell County, North Carolina	1.2763011462%
NC16	Camden County, North Carolina	0.0730364004%
NC17	Canton Town, North Carolina	0.0114538232%
NC18	Carteret County, North Carolina	1.1284655939%
NC19	Cary Town, North Carolina	0.1441516454%
NC20	Caswell County, North Carolina	0.1729202375%
NC21	Catawba County, North Carolina	2.0726952227%
NC22	Charlotte City, North Carolina	1.2474838144%
NC23	Chatham County, North Carolina	0.4498143831%
NC24	Cherokee County, North Carolina	0.7827591529%
NC25	Chowan County, North Carolina	0.1137055961%
NC26	Clay County, North Carolina	0.2244299489%
NC27	Cleveland County, North Carolina	1.1199280277%
NC28	Columbus County, North Carolina	1.2209369390%
NC29	Concord City, North Carolina	0.2274558703%
NC30	Craven County, North Carolina	1.3368601902%
NC31	Cumberland County, North Carolina	2.6372996596%
NC32	Currituck County, North Carolina	0.1867785513%
NC33	Dare County, North Carolina	0.5331267313%
NC34	Davidson County, North Carolina	1.9402695304%
NC35	Davie County, North Carolina	0.5131475269%
NC36	Duplin County, North Carolina	0.3827851474%
NC37	Durham City, North Carolina	0.3804050267%
NC38	Durham County, North Carolina	1.7979943624%
NC39	Edgecombe County, North Carolina	0.4171019390%
NC40	Fayetteville City, North Carolina	0.3097690552%
NC41	Forsyth County, North Carolina	3.0684508095%
NC42	Franklin County, North Carolina	0.5005036433%
NC43	Gaston County, North Carolina	3.0981738869%
NC44	Gastonia City, North Carolina	0.2577638238%
NC45	Gates County, North Carolina	0.0795675166%
NC46	Graham County, North Carolina	0.1834845617%
NC47	Granville County, North Carolina	0.5901034093%
NC48	Greene County, North Carolina	0.1232748186%
NC49	Greensboro City, North Carolina	0.5273916964%

NC50	Greenville City, North Carolina	0.1626564747%
NC51	Guilford County, North Carolina	3.3750152311%
NC52	Halifax County, North Carolina	0.4531611740%
NC53	Harnett County, North Carolina	0.9889807722%
NC54	Haywood County, North Carolina	0.8033151101%
NC55	Henderson City, North Carolina	0.0322534788%
NC56	Henderson County, North Carolina	1.3815950870%
NC57	Hertford County, North Carolina	0.2068430501%
NC58	Hickory City, North Carolina	0.0948758357%
NC59	High Point City, North Carolina	0.2064287629%
NC60	Hoke County, North Carolina	0.3324858046%
NC61	Hyde County, North Carolina	0.0272373541%
NC62	Iredell County, North Carolina	2.1159313745%
NC63	Jackson County, North Carolina	0.5077577313%
NC64	Jacksonville City, North Carolina	0.0950098698%
NC65	Johnston County, North Carolina	1.2508874682%
NC66	Jones County, North Carolina	0.0879669870%
NC67	Lee County, North Carolina	0.6531156836%
NC68	Lenoir County, North Carolina	0.6042825926%
NC69	Lincoln County, North Carolina	0.9268336271%
NC70	Macon County, North Carolina	0.2377764961%
NC71	Madison County, North Carolina	0.2328822206%
NC72	Martin County, North Carolina	0.5875445765%
NC73	McDowell County, North Carolina	0.4667676661%
NC74	Mecklenburg County, North Carolina	5.0383012599%
NC75	Mitchell County, North Carolina	0.3093141516%
NC76	Montgomery County, North Carolina	0.2260505430%
NC77	Moore County, North Carolina	0.9717391128%
NC78	Nash County, North Carolina	0.8456536396%
NC79	New Hanover County, North Carolina	2.8972648920%
NC80	Northampton County, North Carolina	0.1209962389%
NC81	Onslow County, North Carolina	1.6440013647%
NC82	Orange County, North Carolina	1.0558394190%
NC83	Pamlico County, North Carolina	0.1199361510%
NC84	Pasquotank County, North Carolina	0.3748162108%
NC85	Pender County, North Carolina	0.5857493319%
NC86	Perquimans County, North Carolina	0.1118331803%
NC87	Person County, North Carolina	0.4030242967%
NC88	Pitt County, North Carolina	1.3690080664%
NC89	Polk County, North Carolina	0.2661429860%
NC90	Raleigh City, North Carolina	0.5667246127%
NC91	Randolph County, North Carolina	1.5254339862%
NC92	Richmond County, North Carolina	0.7491328400%
NC93	Robeson County, North Carolina	1.3597353436%
NC94	Rockingham County, North Carolina	1.3653688375%
NC95	Rowan County, North Carolina	2.3352192879%
NC96	Rutherford County, North Carolina	0.9289416180%
NC97	Sampson County, North Carolina	0.6195137405%
NC98	Scotland County, North Carolina	0.4491482742%

NC99	Stanly County, North Carolina	0.7249742086%
NC100	Stokes County, North Carolina	0.6239531124%
NC101	Surry County, North Carolina	1.4108267061%
NC102	Swain County, North Carolina	0.2811629286%
NC103	Transylvania County, North Carolina	0.4975955095%
NC104	Tyrrell County, North Carolina	0.0414409072%
NC105	Union County, North Carolina	1.4667026799%
NC106	Vance County, North Carolina	0.5362582553%
NC107	Wake County, North Carolina	4.9024556672%
NC108	Warren County, North Carolina	0.1063905835%
NC109	Washington County, North Carolina	0.0747707205%
NC110	Watauga County, North Carolina	0.4696757999%
NC111	Wayne County, North Carolina	0.9706993331%
NC112	Wilkes County, North Carolina	1.9971771606%
NC113	Wilmington City, North Carolina	0.1194974940%
NC114	Wilson County, North Carolina	0.6464708415%
NC115	Winston-Salem City, North Carolina	0.4944599238%
NC116	Yadkin County, North Carolina	0.5621471451%
NC117	Yancey County, North Carolina	0.3821149769%

ND1	Adams County, North Dakota	0.3266859369%
ND2	Barnes County, North Dakota	1.1596409120%
ND3	Benson County, North Dakota	0.8243618844%
ND4	Billings County, North Dakota	0.0531198558%
ND5	Bismarck City, North Dakota	7.8720018475%
ND6	Bottineau County, North Dakota	0.6564106964%
ND7	Bowman County, North Dakota	0.3537618912%
ND8	Burke County, North Dakota	0.1340272238%
ND9	Burleigh County, North Dakota	5.9258321732%
ND10	Cass County, North Dakota	9.2593207065%
ND11	Cavalier County, North Dakota	0.4775832577%
ND12	Devils Lake City, North Dakota	0.3622623619%
ND13	Dickey County, North Dakota	0.6064663883%
ND14	Dickinson City, North Dakota	1.0573324109%
ND15	Divide County, North Dakota	0.1925705034%
ND16	Dunn County, North Dakota	0.5017615248%
ND17	Eddy County, North Dakota	0.2227970127%
ND18	Emmons County, North Dakota	0.7218887252%
ND19	Fargo City, North Dakota	12.8639966005%
ND20	Foster County, North Dakota	0.3938546507%
ND21	Golden Valley County, North Dakota	0.2278631874%
ND22	Grand Forks City, North Dakota	7.1999971538%
ND23	Grand Forks County, North Dakota	5.4639296523%
ND24	Grant County, North Dakota	0.2093626818%
ND25	Griggs County, North Dakota	0.2073426807%
ND26	Hettinger County, North Dakota	0.2096684753%
ND27	Jamestown City, North Dakota	0.7024664288%
ND28	Kidder County, North Dakota	0.3074782839%
ND29	La Moure County, North Dakota	0.3036088203%
ND30	Lisbon City, North Dakota	0.1372424658%
ND31	Logan County, North Dakota	0.1641331799%
ND32	Mandan City, North Dakota	1.1262932510%
ND33	McHenry County, North Dakota	0.3973374621%
ND34	McIntosh County, North Dakota	0.2870077627%
ND35	McKenzie County, North Dakota	1.2312553926%
ND36	McLean County, North Dakota	1.1384661837%
ND37	Mercer County, North Dakota	1.1241071216%
ND38	Minot City, North Dakota	2.8909627339%
ND39	Morton County, North Dakota	2.6703636118%
ND40	Mountrail County, North Dakota	1.1142893867%
ND41	Nelson County, North Dakota	0.4740975060%
ND42	Oliver County, North Dakota	0.2228234756%
ND43	Pembina County, North Dakota	1.2530005434%
ND44	Pierce County, North Dakota	0.7284574044%
ND45	Ramsey County, North Dakota	1.2734343106%
ND46	Ransom County, North Dakota	0.6183673413%
ND47	Renville County, North Dakota	0.2860845016%
ND48	Richland County, North Dakota	2.4309493698%
ND49	Rolette County, North Dakota	1.8198034592%

ND50	Sargent County, North Dakota	0.5773674924%
ND51	Sheridan County, North Dakota	0.0895886685%
ND52	Sioux County, North Dakota	0.6666209643%
ND53	Slope County, North Dakota	0.0470907257%
ND54	Stark County, North Dakota	3.3526741338%
ND55	Steele County, North Dakota	0.2434939387%
ND56	Stutsman County, North Dakota	1.9758860377%
ND57	Towner County, North Dakota	0.1807489391%
ND58	Traill County, North Dakota	1.0587643476%
ND59	Walsh County, North Dakota	2.0521094729%
ND60	Ward County, North Dakota	3.4849842097%
ND61	Wells County, North Dakota	0.4346604383%
ND62	West Fargo City, North Dakota	1.8417059171%
ND63	Williams County, North Dakota	2.3067369406%
ND64	Williston City, North Dakota	1.5016973817%

OH1	Aberdeen Village, Ohio	0.0087437716%
OH2	Ada Village, Ohio	0.0077636351%
OH3	Adams County, Ohio	0.3473544585%
OH4	Adams Township, Champaign County, Ohio	0.0001374611%
OH5	Adams Township, Clinton County, Ohio	0.0003122525%
OH6	Adams Township, Darke County, Ohio	0.0016731027%
OH7	Adams Township, Monroe County, Ohio	0.0000311703%
OH8	Adams Township, Muskingum County, Ohio	0.0001003092%
OH9	Adams Township, Seneca County, Ohio	0.0003810303%
OH10	Adams Township, Washington County, Ohio	0.0001169753%
OH11	Adamsville Village, Ohio	0.0000910884%
OH12	Addyston Village, Ohio	0.0025217854%
OH13	Adelphi Village, Ohio	0.0020068066%
OH14	Adena Village, Ohio	0.0003568983%
OH15	Aid Township, Ohio	0.0003303244%
OH16	Akron City, Ohio	0.8812077621%
OH17	Albany Village, Ohio	0.0019488925%
OH18	Alexander Township, Ohio	0.0001250626%
OH19	Alexandria Village, Ohio	0.0005560173%
OH20	Alger Village, Ohio	0.0005166462%
OH21	Allen County, Ohio	0.4092999560%
OH22	Allen Township, Darke County, Ohio	0.0006643202%
OH23	Allen Township, Hancock County, Ohio	0.0005903230%
OH24	Allen Township, Ottawa County, Ohio	0.0005976710%
OH25	Allen Township, Union County, Ohio	0.0028518922%
OH26	Alliance City, Ohio	0.0889490116%
OH27	Amanda Township, Fairfield County, Ohio	0.0018577114%
OH28	Amanda Township, Hancock County, Ohio	0.0001616361%
OH29	Amanda Village, Ohio	0.0005782400%
OH30	Amberley Village, Ohio	0.0192140009%
OH31	Amboy Township, Ohio	0.0017244001%
OH32	Amelia Village, Ohio	0.0138770427%
OH33	American Township, Ohio	0.0193901533%
OH34	Ames Township, Ohio	0.0004272973%
OH35	Amesville Village, Ohio	0.0000937970%
OH36	Amherst City, Ohio	0.0344767089%
OH37	Amherst Township, Ohio	0.0134400730%
OH38	Amsterdam Village, Ohio	0.0003984552%
OH39	Anderson Township, Ohio	0.0760877775%
OH40	Andover Township, Ohio	0.0010566751%
OH41	Andover Village, Ohio	0.0040505880%
OH42	Anna Village, Ohio	0.0028751504%
OH43	Ansonia Village, Ohio	0.0014885693%
OH44	Antioch Village, Ohio	0.0000311703%

OH45	Antwerp Village, Ohio	0.0009282725%
OH46	Apple Creek Village, Ohio	0.0004832518%
OH47	Aquilla Village, Ohio	0.0000095709%
OH48	Arcadia Village, Ohio	0.0000210830%
OH49	Arcanum Village, Ohio	0.0034200188%
OH50	Archbold Village, Ohio	0.0168893369%
OH51	Arlington Heights Village, Ohio	0.0024048815%
OH52	Arlington Village, Ohio	0.0017280808%
OH53	Ashland City, Ohio	0.0677959091%
OH54	Ashland County, Ohio	0.2064379332%
OH55	Ashley Village, Ohio	0.0012125812%
OH56	Ashtabula City, Ohio	0.0931048204%
OH57	Ashtabula County, Ohio	0.7429130666%
OH58	Ashtabula Township, Ohio	0.0174821031%
OH59	Ashville Village, Ohio	0.0024582550%
OH60	Athalia Village, Ohio	0.0000173855%
OH61	Athens City, Ohio	0.0700871751%
OH62	Athens County, Ohio	0.4584170235%
OH63	Athens Township, Athens County, Ohio	0.0025846274%
OH64	Athens Township, Harrison County, Ohio	0.0003148983%
OH65	Attica Village, Ohio	0.0007921419%
OH66	Atwater Township, Ohio	0.0004753019%
OH67	Auburn Township, Crawford County, Ohio	0.0007613308%
OH68	Auburn Township, Geauga County, Ohio	0.0067953249%
OH69	Auburn Township, Tuscarawas County, Ohio	0.0000098536%
OH70	Auglaize County, Ohio	0.1648586210%
OH71	Auglaize Township, Allen County, Ohio	0.0010226874%
OH72	Auglaize Township, Paulding County, Ohio	0.0000730923%
OH73	Augusta Township, Ohio	0.0004684152%
OH74	Aurelius Township, Ohio	0.0000083554%
OH75	Aurora City, Ohio	0.0294524674%
OH76	Austinburg Township, Ohio	0.0004813742%
OH77	Austintown Township, Ohio	0.0890063352%
OH78	Avon City, Ohio	0.0729757005%
OH79	Avon Lake City, Ohio	0.0663140992%
OH80	Bailey Lakes Village, Ohio	0.0000813388%
OH81	Bainbridge Township, Ohio	0.0406379571%
OH82	Bainbridge Village, Ohio	0.0022724133%
OH83	Bairdstown Village, Ohio	0.0000612234%
OH84	Ballville Township, Ohio	0.0021521086%
OH85	Baltic Village, Ohio	0.0009410120%
OH86	Baltimore Village, Ohio	0.0031532207%
OH87	Barberton City, Ohio	0.1164193916%
OH88	Barlow Township, Ohio	0.0003258598%

OH89	Barnesville Village, Ohio	0.0106861443%
OH90	Barnhill Village, Ohio	0.0006601909%
OH91	Bartlow Township, Ohio	0.0001082864%
OH92	Batavia Township, Ohio	0.0000517157%
OH93	Batavia Village, Ohio	0.0047750818%
OH94	Batesville Village, Ohio	0.0000517432%
OH95	Bath Township, Allen County, Ohio	0.0088564730%
OH96	Bath Township, Greene County, Ohio	0.0001754181%
OH97	Bath Township, Summit County, Ohio	0.0489522386%
OH98	Baughman Township, Ohio	0.0001353105%
OH99	Bay Township, Ohio	0.0000549583%
OH100	Bay View Village, Ohio	0.0012986334%
OH101	Bay Village City, Ohio	0.0295102794%
OH102	Bazetta Township, Ohio	0.0331455317%
OH103	Beach City Village, Ohio	0.0006531299%
OH104	Beachwood City, Ohio	0.0573216138%
OH105	Beallsville Village, Ohio	0.0001580913%
OH106	Bearfield Township, Ohio	0.0005486478%
OH107	Beaver Township, Mahoning County, Ohio	0.0148139167%
OH108	Beaver Township, Pike County, Ohio	0.0003380168%
OH109	Beaver Village, Ohio	0.0001859093%
OH110	Beavercreek City, Ohio	0.0843658046%
OH111	Beavercreek Township, Ohio	0.1348759090%
OH112	Beaverdam Village, Ohio	0.0000749971%
OH113	Bedford City, Ohio	0.0429793572%
OH114	Bedford Heights City, Ohio	0.0386687782%
OH115	Bedford Township, Ohio	0.0000306151%
OH116	Bellaire Village, Ohio	0.0010264323%
OH117	Bellbrook City, Ohio	0.0237949542%
OH118	Belle Center Village, Ohio	0.0005231767%
OH119	Belle Valley Village, Ohio	0.0001073626%
OH120	Bellefontaine City, Ohio	0.0729400123%
OH121	Bellevue City, Ohio	0.0299834456%
OH122	Bellville Village, Ohio	0.0011239941%
OH123	Belmont County, Ohio	0.4904799617%
OH124	Belmont Village, Ohio	0.0011248573%
OH125	Belmore Village, Ohio	0.0002483511%
OH126	Beloit Village, Ohio	0.0037587550%
OH127	Belpre City, Ohio	0.0099429019%
OH128	Belpre Township, Ohio	0.0009358025%
OH129	Bennington Township, Licking County, Ohio	0.0005560173%
OH130	Bennington Township, Morrow County, Ohio	0.0001476031%
OH131	Bentleyville Village, Ohio	0.0019992236%
OH132	Benton Ridge Village, Ohio	0.0000914068%

OH133	Benton Township, Hocking County, Ohio	0.0001089904%
OH134	Benton Township, Ottawa County, Ohio	0.0007968947%
OH135	Benton Township, Paulding County, Ohio	0.0002485139%
OH136	Benton Township, Pike County, Ohio	0.0003718185%
OH137	Berea City, Ohio	0.0293403849%
OH138	Bergholz Village, Ohio	0.0002390731%
OH139	Berkey Village, Ohio	0.0003639406%
OH140	Berkshire Township, Ohio	0.0000742397%
OH141	Berlin Heights Village, Ohio	0.0009142379%
OH142	Berlin Township, Delaware County, Ohio	0.0000164977%
OH143	Berlin Township, Erie County, Ohio	0.0001350579%
OH144	Berlin Township, Holmes County, Ohio	0.0000814306%
OH145	Berlin Township, Mahoning County, Ohio	0.0014985886%
OH146	Bern Township, Ohio	0.0001354845%
OH147	Berne Township, Ohio	0.0001629571%
OH148	Bethel Township, Clark County, Ohio	0.0138134025%
OH149	Bethel Township, Monroe County, Ohio	0.0000498724%
OH150	Bethel Village, Ohio	0.0057576798%
OH151	Bethesda Village, Ohio	0.0006889751%
OH152	Bethlehem Township, Coshocton County, Ohio	0.0000765378%
OH153	Bethlehem Township, Stark County, Ohio	0.0015140738%
OH154	Bettsville Village, Ohio	0.0009525757%
OH155	Beverly Village, Ohio	0.0019551589%
OH156	Bexley City, Ohio	0.0458668476%
OH157	Big Island Township, Ohio	0.0005578783%
OH158	Black Creek Township, Ohio	0.0001534027%
OH159	Blakeslee Village, Ohio	0.0000628635%
OH160	Blanchard Township, Hancock County, Ohio	0.0001475808%
OH161	Blanchard Township, Putnam County, Ohio	0.0006457128%
OH162	Blanchester Village, Ohio	0.0114641267%
OH163	Blendon Township, Ohio	0.0282639366%
OH164	Bloom Township, Fairfield County, Ohio	0.0118551321%
OH165	Bloom Township, Morgan County, Ohio	0.0001713719%
OH166	Bloom Township, Scioto County, Ohio	0.0000852977%
OH167	Bloom Township, Seneca County, Ohio	0.0009926842%
OH168	Bloomdale Village, Ohio	0.0005693772%
OH169	Bloomfield Township, Jackson County, Ohio	0.0013260530%
OH170	Bloomfield Township, Logan County, Ohio	0.0000099754%
OH171	Bloomingburg Village, Ohio	0.0002078369%
OH172	Bloomingdale Village, Ohio	0.0002231349%
OH173	Bloominggrove Township, Ohio	0.0001784118%
OH174	Bloomville Village, Ohio	0.0004411930%
OH175	Blue Ash City, Ohio	0.0851895858%

OH176	Blue Creek Township, Ohio	0.0000767469%
OH177	Blue Rock Township, Ohio	0.0001103402%
OH178	Bluffton Village, Ohio	0.0052836661%
OH179	Boardman Township, Ohio	0.1408673271%
OH180	Bokescreek Township, Ohio	0.0013367015%
OH181	Bolivar Village, Ohio	0.0004434118%
OH182	Boston Heights Village, Ohio	0.0077201699%
OH183	Boston Township, Ohio	0.0003662503%
OH184	Botkins Village, Ohio	0.0019522626%
OH185	Bowerston Village, Ohio	0.0000572542%
OH186	Bowersville Village, Ohio	0.0000916319%
OH187	Bowling Green City, Ohio	0.0752741164%
OH188	Bowling Green Township, Ohio	0.0000370678%
OH189	Braceville Township, Ohio	0.0037680877%
OH190	Bradford Village, Ohio	0.0028661348%
OH191	Bradner Village, Ohio	0.0009183503%
OH192	Brady Lake Village, Ohio	0.0002559318%
OH193	Brady Township, Ohio	0.0005029083%
OH194	Bratenahl Village, Ohio	0.0051323943%
OH195	Bratton Township, Ohio	0.0000790580%
OH196	Brecksville City, Ohio	0.0241013127%
OH197	Bremen Village, Ohio	0.0006844200%
OH198	Brewster Village, Ohio	0.0058880648%
OH199	Brice Village, Ohio	0.0005574892%
OH200	Bridgeport Village, Ohio	0.0050477971%
OH201	Bridgewater Township, Ohio	0.0004164709%
OH202	Brighton Township, Ohio	0.0000194784%
OH203	Brimfield Township, Ohio	0.0111960000%
OH204	Bristol Township, Morgan County, Ohio	0.0001285289%
OH205	Bristol Township, Trumbull County, Ohio	0.0252513027%
OH206	Broadview Heights City, Ohio	0.0226789401%
OH207	Bronson Township, Ohio	0.0009334281%
OH208	Brook Park City, Ohio	0.0389572037%
OH209	Brookfield Township, Noble County, Ohio	0.0000517432%
OH210	Brookfield Township, Trumbull County, Ohio	0.0346459468%
OH211	Brooklyn City, Ohio	0.0212407634%
OH212	Brooklyn Heights Village, Ohio	0.0100909430%
OH213	Brookside Village, Ohio	0.0001124857%
OH214	Brookville City, Ohio	0.0216648650%
OH215	Broughton Village, Ohio	0.0000073092%
OH216	Brown County, Ohio	0.4653422837%
OH217	Brown Township, Carroll County, Ohio	0.0009477238%
OH218	Brown Township, Darke County, Ohio	0.0007873425%
OH219	Brown Township, Delaware County, Ohio	0.0000082489%
OH220	Brown Township, Franklin County, Ohio	0.0003894787%
OH221	Brown Township, Knox County, Ohio	0.0039027192%
OH222	Brown Township, Miami County, Ohio	0.0006132702%

OH223	Brown Township, Paulding County, Ohio	0.0001315662%
OH224	Brown Township, Vinton County, Ohio	0.0000390135%
OH225	Brunswick City, Ohio	0.1197413086%
OH226	Brunswick Hills Township, Ohio	0.0200631640%
OH227	Brush Creek Township, Jefferson County, Ohio	0.0001275057%
OH228	Brush Creek Township, Scioto County, Ohio	0.0011088700%
OH229	Brushcreek Township, Ohio	0.0059850824%
OH230	Bryan City, Ohio	0.0285400457%
OH231	Buchtel Village, Ohio	0.0001849243%
OH232	Buckeye Lake Village, Ohio	0.0040562680%
OH233	Buckland Village, Ohio	0.0001068314%
OH234	Bucks Township, Ohio	0.0002857543%
OH235	Bucyrus City, Ohio	0.0467130847%
OH236	Bucyrus Township, Ohio	0.0002175231%
OH237	Buffalo Township, Ohio	0.0000689910%
OH238	Burbank Village, Ohio	0.0001559017%
OH239	Burgoon Village, Ohio	0.0001532454%
OH240	Burkettsville Village, Ohio	0.0000203512%
OH241	Burlington Township, Ohio	0.0012973736%
OH242	Burton Township, Ohio	0.0022682986%
OH243	Burton Village, Ohio	0.0036177927%
OH244	Butler County, Ohio	2.6887406714%
OH245	Butler Township, Columbiana County, Ohio	0.0017704304%
OH246	Butler Township, Darke County, Ohio	0.0006643202%
OH247	Butler Township, Mercer County, Ohio	0.0021025197%
OH248	Butler Township, Montgomery County, Ohio	0.0308007959%
OH249	Butler Township, Richland County, Ohio	0.0003925059%
OH250	Butler Village, Ohio	0.0004817118%
OH251	Butlerville Village, Ohio	0.0001866800%
OH252	Byesville Village, Ohio	0.0018493145%
OH253	Byrd Township, Ohio	0.0018293707%
OH254	Cadiz Township, Ohio	0.0013359320%
OH255	Cadiz Village, Ohio	0.0042081859%
OH256	Caesarscreek Township, Ohio	0.0004643421%
OH257	Cairo Village, Ohio	0.0000409075%
OH258	Caldwell Village, Ohio	0.0017937650%
OH259	Caledonia Village, Ohio	0.0007098142%
OH260	Cambridge City, Ohio	0.0668200845%
OH261	Cambridge Township, Ohio	0.0000951853%
OH262	Camden Township, Ohio	0.0003116539%
OH263	Camden Village, Ohio	0.0031099397%
OH264	Camp Creek Township, Ohio	0.0001943597%
OH265	Campbell City, Ohio	0.0206854359%
OH266	Canaan Township, Morrow County, Ohio	0.0000885618%

OH267	Canaan Township, Wayne County, Ohio	0.0002435589%
OH268	Canal Fulton City, Ohio	0.0143391696%
OH269	Canal Winchester City, Ohio	0.0017001990%
OH270	Canfield City, Ohio	0.0340253310%
OH271	Canfield Township, Ohio	0.0024198521%
OH272	Canton City, Ohio	0.4906093929%
OH273	Canton Township, Ohio	0.0238293446%
OH274	Cardington Village, Ohio	0.0026450469%
OH275	Carey Village, Ohio	0.0048237347%
OH276	Carlisle Township, Ohio	0.0046455904%
OH277	Carlisle Village, Ohio	0.0081658806%
OH278	Carroll County, Ohio	0.1274960868%
OH279	Carroll Township, Ohio	0.0031394902%
OH280	Carroll Village, Ohio	0.0008718207%
OH281	Carrollton Village, Ohio	0.0061329714%
OH282	Carryall Township, Ohio	0.0000511646%
OH283	Carthage Township, Ohio	0.0002397033%
OH284	Cass Township, Muskingum County, Ohio	0.0002006185%
OH285	Cass Township, Richland County, Ohio	0.0007850118%
OH286	Casstown Village, Ohio	0.0005337723%
OH287	Castalia Village, Ohio	0.0011427974%
OH288	Castine Village, Ohio	0.0005289957%
OH289	Catawba Island Township, Ohio	0.0060247984%
OH290	Catawba Village, Ohio	0.0002313575%
OH291	Cecil Village, Ohio	0.0000109638%
OH292	Cedarville Township, Ohio	0.0036837809%
OH293	Cedarville Village, Ohio	0.0036321873%
OH294	Celina City, Ohio	0.0165674940%
OH295	Center Township, Carroll County, Ohio	0.0001634007%
OH296	Center Township, Columbiana County, Ohio	0.0003327877%
OH297	Center Township, Guernsey County, Ohio	0.0001903706%
OH298	Center Township, Mercer County, Ohio	0.0004241134%
OH299	Center Township, Monroe County, Ohio	0.0005361288%
OH300	Center Township, Morgan County, Ohio	0.0000535537%
OH301	Center Township, Noble County, Ohio	0.0001724774%
OH302	Center Township, Williams County, Ohio	0.0005107662%
OH303	Center Township, Wood County, Ohio	0.0002510158%
OH304	Centerburg Village, Ohio	0.0041342364%
OH305	Centerville City, Ohio	0.0591550598%
OH306	Centerville Village, Ohio	0.0005060807%
OH307	Cessna Township, Ohio	0.0001110677%
OH308	Chagrin Falls Township, Ohio	0.0000039510%
OH309	Chagrin Falls Village, Ohio	0.0125168784%
OH310	Champaign County, Ohio	0.2269483026%
OH311	Champion Township, Ohio	0.0283714840%
OH312	Chardon City, Ohio	0.0479405386%
OH313	Chardon Township, Ohio	0.0039336317%

OH314	Charlestown Township, Ohio	0.0000121872%
OH315	Chatfield Township, Ohio	0.0008265878%
OH316	Chatfield Village, Ohio	0.0000870092%
OH317	Chatham Township, Ohio	0.0003778818%
OH318	Chauncey Village, Ohio	0.0000833751%
OH319	Cherry Fork Village, Ohio	0.0004264208%
OH320	Cherry Valley Township, Ohio	0.0004696334%
OH321	Chesapeake Village, Ohio	0.0021905725%
OH322	Cheshire Township, Ohio	0.0010496489%
OH323	Cheshire Village, Ohio	0.0001686936%
OH324	Chester Township, Clinton County, Ohio	0.0019181224%
OH325	Chester Township, Geauga County, Ohio	0.0252766944%
OH326	Chester Township, Morrow County, Ohio	0.0005136587%
OH327	Chester Township, Wayne County, Ohio	0.0004213956%
OH328	Chesterhill Village, Ohio	0.0000958805%
OH329	Chesterville Village, Ohio	0.0000531371%
OH330	Cheviot City, Ohio	0.0177109500%
OH331	Chickasaw Village, Ohio	0.0003251707%
OH332	Chillicothe City, Ohio	0.3116747707%
OH333	Chilo Village, Ohio	0.0001537865%
OH334	Chippewa Lake Village, Ohio	0.0005077787%
OH335	Chippewa Township, Ohio	0.0025863636%
OH336	Christiansburg Village, Ohio	0.0002537744%
OH337	Cincinnati City, Ohio	1.9225774768%
OH338	Circleville City, Ohio	0.3452050773%
OH339	Circleville Township, Ohio	0.0006412839%
OH340	Claibourne Township, Ohio	0.0000211028%
OH341	Claridon Township, Ohio	0.0025745668%
OH342	Clarington Village, Ohio	0.0000498724%
OH343	Clark County, Ohio	1.2151983585%
OH344	Clark Township, Brown County, Ohio	0.0053640868%
OH345	Clark Township, Clinton County, Ohio	0.0010928837%
OH346	Clarksburg Village, Ohio	0.0000295119%
OH347	Clarksfield Township, Ohio	0.0007412517%
OH348	Clarksville Village, Ohio	0.0004237712%
OH349	Clay Center Village, Ohio	0.0000618280%
OH350	Clay Township, Auglaize County, Ohio	0.0004451307%
OH351	Clay Township, Highland County, Ohio	0.0003613635%
OH352	Clay Township, Montgomery County, Ohio	0.0058148642%
OH353	Clay Township, Muskingum County, Ohio	0.0004012369%
OH354	Clay Township, Ottawa County, Ohio	0.0026311263%
OH355	Clay Township, Scioto County, Ohio	0.0064826249%
OH356	Clay Township, Tuscarawas County, Ohio	0.0000492680%
OH357	Clayton City, Ohio	0.0375148659%
OH358	Clayton Township, Ohio	0.0004303120%
OH359	Clear Creek Township, Ohio	0.0874295648%
OH360	Clearcreek Township, Ohio	0.0010918129%

OH361	Clermont County, Ohio	1.9148422650%
OH362	Cleveland City, Ohio	1.8006406770%
OH363	Cleveland Heights City, Ohio	0.0861404621%
OH364	Cleves Village, Ohio	0.0031981583%
OH365	Clifton Village, Ohio	0.0002996729%
OH366	Clinton County, Ohio	0.4003299792%
OH367	Clinton Township, Franklin County, Ohio	0.0107832149%
OH368	Clinton Township, Fulton County, Ohio	0.0006481787%
OH369	Clinton Township, Seneca County, Ohio	0.0007420064%
OH370	Clinton Township, Shelby County, Ohio	0.0005501831%
OH371	Clinton Township, Vinton County, Ohio	0.0002860993%
OH372	Clinton Township, Wayne County, Ohio	0.0001933007%
OH373	Clinton Village, Ohio	0.0011373034%
OH374	Cloverdale Village, Ohio	0.0001986809%
OH375	Clyde City, Ohio	0.0219912947%
OH376	Coal Grove Village, Ohio	0.0050070228%
OH377	Coal Township, Jackson County, Ohio	0.0004972699%
OH378	Coal Township, Perry County, Ohio	0.0003550074%
OH379	Coalton Village, Ohio	0.0024310971%
OH380	Coitsville Township, Ohio	0.0048028536%
OH381	Coldwater Village, Ohio	0.0054593322%
OH382	Colerain Township, Belmont County, Ohio	0.0006046108%
OH383	Colerain Township, Hamilton County, Ohio	0.1398087860%
OH384	College Corner Village, Ohio	0.0022611881%
OH385	College Township, Ohio	0.0028608916%
OH386	Columbia Township, Hamilton County, Ohio	0.0091268592%
OH387	Columbia Township, Lorain County, Ohio	0.0044508068%
OH388	Columbia Township, Meigs County, Ohio	0.0000676625%
OH389	Columbiana City, Ohio	0.0212455929%
OH390	Columbiana County, Ohio	0.6832396894%
OH391	Columbus City, Ohio	4.0358741733%
OH392	Columbus Grove Village, Ohio	0.0013907661%
OH393	Commercial Point Village, Ohio	0.0008841945%
OH394	Concord Township, Delaware County, Ohio	0.0132064120%
OH395	Concord Township, Fayette County, Ohio	0.0003201811%
OH396	Concord Township, Highland County, Ohio	0.0000677557%
OH397	Concord Township, Lake County, Ohio	0.0329119594%
OH398	Concord Township, Miami County, Ohio	0.0048266640%
OH399	Concord Township, Ross County, Ohio	0.0034233759%
OH400	Conesville Village, Ohio	0.0001949904%
OH401	Congress Township, Morrow County, Ohio	0.0000354247%
OH402	Congress Township, Wayne County, Ohio	0.0000386601%

OH403	Congress Village, Ohio	0.0001394121%
OH404	Conneaut City, Ohio	0.0500864015%
OH405	Continental Village, Ohio	0.0013742094%
OH406	Convoy Village, Ohio	0.0015735393%
OH407	Coolville Village, Ohio	0.0002918128%
OH408	Copley Township, Ohio	0.0644889601%
OH409	Corning Village, Ohio	0.0010865378%
OH410	Cortland City, Ohio	0.0349699000%
OH411	Corwin Village, Ohio	0.0004993129%
OH412	Coshocton City, Ohio	0.0177337984%
OH413	Coshocton County, Ohio	0.1889793769%
OH414	Coventry Township, Ohio	0.0112670146%
OH415	Covington Village, Ohio	0.0077226624%
OH416	Craig Beach Village, Ohio	0.0004176394%
OH417	Cranberry Township, Ohio	0.0001631423%
OH418	Crane Township, Paulding County, Ohio	0.0001169477%
OH419	Crane Township, Wyandot County, Ohio	0.0005667045%
OH420	Crawford County, Ohio	0.2595376809%
OH421	Crawford Township, Coshocton County, Ohio	0.0002372670%
OH422	Crawford Township, Wyandot County, Ohio	0.0001079437%
OH423	Crestline Village, Ohio	0.0166501207%
OH424	Creston Village, Ohio	0.0007596505%
OH425	Cridersville Village, Ohio	0.0045581388%
OH426	Crooksville Village, Ohio	0.0043353934%
OH427	Crosby Township, Ohio	0.0044757516%
OH428	Cross Creek Township, Ohio	0.0061202713%
OH429	Crown City Village, Ohio	0.0005435682%
OH430	Cumberland Village, Ohio	0.0007050617%
OH431	Custar Village, Ohio	0.0000244893%
OH432	Cuyahoga Falls City, Ohio	0.1811685822%
OH433	Cuyahoga Heights Village, Ohio	0.0193798260%
OH434	Cygnet Village, Ohio	0.0002510158%
OH435	Cynthian Township, Ohio	0.0000266218%
OH436	Dallas Township, Ohio	0.0001522662%
OH437	Dalton Village, Ohio	0.0011945985%
OH438	Damascus Township, Ohio	0.0007850761%
OH439	Danbury Township, Ohio	0.0038539475%
OH440	Danville Village, Ohio	0.0021828768%
OH441	Darby Township, Madison County, Ohio	0.0011346056%
OH442	Darby Township, Union County, Ohio	0.0004220559%
OH443	Darbyville Village, Ohio	0.0000242911%
OH444	Darke County, Ohio	0.2651621760%
OH445	Dayton City, Ohio	1.3353086202%
OH446	De Graff Village, Ohio	0.0013067754%

OH447	Decatur Township, Lawrence County, Ohio	0.0001043130%
OH448	Decatur Township, Washington County, Ohio	0.0001169753%
OH449	Deer Park City, Ohio	0.0107468140%
OH450	Deercreek Township, Ohio	0.0004275226%
OH451	Deerfield Township, Portage County, Ohio	0.0008693556%
OH452	Deerfield Township, Ross County, Ohio	0.0015346168%
OH453	Deerfield Township, Warren County, Ohio	0.1151454582%
OH454	Deersville Village, Ohio	0.0000209231%
OH455	Defiance City, Ohio	0.0658767007%
OH456	Defiance County, Ohio	0.1709704524%
OH457	Defiance Township, Ohio	0.0007172505%
OH458	Delaware City, Ohio	0.1151374756%
OH459	Delaware County, Ohio	0.4816174702%
OH460	Delaware Township, Defiance County, Ohio	0.0015007088%
OH461	Delaware Township, Delaware County, Ohio	0.0075064553%
OH462	Delaware Township, Hancock County, Ohio	0.0001335254%
OH463	Delhi Township, Ohio	0.0630446356%
OH464	Dellroy Village, Ohio	0.0002505477%
OH465	Delphos City, Ohio	0.0171051813%
OH466	Delta Village, Ohio	0.0085241620%
OH467	Dennison Village, Ohio	0.0062570335%
OH468	Deshler Village, Ohio	0.0009475056%
OH469	Dexter City Village, Ohio	0.0000689910%
OH470	Dillonvale Village, Ohio	0.0012431801%
OH471	Dinsmore Township, Ohio	0.0004170743%
OH472	Dodson Township, Ohio	0.0105924667%
OH473	Donnelsville Village, Ohio	0.0002721853%
OH474	Dorset Township, Ohio	0.0001174083%
OH475	Dover City, Ohio	0.0416708574%
OH476	Dover Township, Athens County, Ohio	0.0005002505%
OH477	Dover Township, Tuscarawas County, Ohio	0.0000886824%
OH478	Dover Township, Union County, Ohio	0.0005124965%
OH479	Doylestown Village, Ohio	0.0020721837%
OH480	Dresden Village, Ohio	0.0028086586%
OH481	Dublin City, Ohio	0.0949912950%
OH482	Dublin Township, Ohio	0.0004331371%
OH483	Duchouquet Township, Ohio	0.0010861190%
OH484	Dunham Township, Ohio	0.0004344797%
OH485	Dunkirk Village, Ohio	0.0005233559%
OH486	Dupont Village, Ohio	0.0006622696%
OH487	Eagle Township, Brown County, Ohio	0.0090538344%

OH488	Eagle Township, Vinton County, Ohio	0.0002210767%
OH489	East Canton Village, Ohio	0.0024838727%
OH490	East Cleveland City, Ohio	0.0558083674%
OH491	East Liverpool City, Ohio	0.0368861843%
OH492	East Palestine Village, Ohio	0.0165861370%
OH493	East Sparta Village, Ohio	0.0004354199%
OH494	East Union Township, Ohio	0.0003556733%
OH495	Eastlake City, Ohio	0.0700788770%
OH496	Eaton City, Ohio	0.0615604375%
OH497	Eaton Township, Ohio	0.0004480024%
OH498	Eden Township, Licking County, Ohio	0.0004448138%
OH499	Eden Township, Seneca County, Ohio	0.0001102982%
OH500	Eden Township, Wyandot County, Ohio	0.0000944507%
OH501	Edgerton Village, Ohio	0.0042354308%
OH502	Edinburg Township, Ohio	0.0011740363%
OH503	Edison Village, Ohio	0.0001948360%
OH504	Edon Village, Ohio	0.0013908558%
OH505	Eldorado Village, Ohio	0.0003273621%
OH506	Elgin Village, Ohio	0.0000619504%
OH507	Elida Village, Ohio	0.0011181382%
OH508	Elizabeth Township, Lawrence County, Ohio	0.0009562023%
OH509	Elizabeth Township, Miami County, Ohio	0.0000454274%
OH510	Elk Township, Noble County, Ohio	0.0000344955%
OH511	Elk Township, Vinton County, Ohio	0.0002600903%
OH512	Elkrun Township, Ohio	0.0004259682%
OH513	Ellsworth Township, Ohio	0.0001965362%
OH514	Elmore Village, Ohio	0.0016556174%
OH515	Elmwood Place Village, Ohio	0.0045008025%
OH516	Elyria City, Ohio	0.2638149975%
OH517	Elyria Township, Ohio	0.0007693955%
OH518	Empire Village, Ohio	0.0010041070%
OH519	Englewood City, Ohio	0.0628005329%
OH520	Enon Village, Ohio	0.0038378123%
OH521	Erie County, Ohio	0.4532438208%
OH522	Erie Township, Ohio	0.0006045408%
OH523	Euclid City, Ohio	0.0936790366%
OH524	Evendale Village, Ohio	0.0340357530%
OH525	Fairborn City, Ohio	0.1544298717%
OH526	Fairfax Village, Ohio	0.0079411190%
OH527	Fairfield City, Ohio	0.2893759753%
OH528	Fairfield County, Ohio	0.6244843622%
OH529	Fairfield Township, Butler County, Ohio	0.0801075425%
OH530	Fairfield Township, Columbiana County, Ohio	0.0024759402%
OH531	Fairfield Township, Huron County, Ohio	0.0006726173%

OH532	Fairfield Township, Tuscarawas County, Ohio	0.0004138510%
OH533	Fairfield Township, Washington County, Ohio	0.0000501323%
OH534	Fairlawn City, Ohio	0.0675346202%
OH535	Fairport Harbor Village, Ohio	0.0091069372%
OH536	Fairview Park City, Ohio	0.0218966352%
OH537	Fairview Village, Ohio	0.0000924858%
OH538	Falls Township, Hocking County, Ohio	0.0002873384%
OH539	Falls Township, Muskingum County, Ohio	0.0022068032%
OH540	Farmer Township, Ohio	0.0002869002%
OH541	Farmersville Village, Ohio	0.0013667928%
OH542	Farmington Township, Ohio	0.0015345154%
OH543	Fayette County, Ohio	0.2554820842%
OH544	Fayette Township, Ohio	0.0013386832%
OH545	Fayette Village, Ohio	0.0012352086%
OH546	Fayetteville Village, Ohio	0.0029455968%
OH547	Fearing Township, Ohio	0.0004177690%
OH548	Felicity Village, Ohio	0.0030684641%
OH549	Findlay City, Ohio	0.1162163280%
OH550	Fitchville Township, Ohio	0.0003431721%
OH551	Flatrock Township, Ohio	0.0001691974%
OH552	Fletcher Village, Ohio	0.0012151836%
OH553	Florence Township, Erie County, Ohio	0.0013194115%
OH554	Florence Township, Williams County, Ohio	0.0002671700%
OH555	Florida Village, Ohio	0.0015566164%
OH556	Flushing Township, Ohio	0.0005905501%
OH557	Flushing Village, Ohio	0.0004640036%
OH558	Forest Park City, Ohio	0.0861415180%
OH559	Forest Village, Ohio	0.0023324226%
OH560	Fort Jennings Village, Ohio	0.0004221969%
OH561	Fort Loramie Village, Ohio	0.0012778446%
OH562	Fort Recovery Village, Ohio	0.0009926059%
OH563	Fostoria City, Ohio	0.0512205361%
OH564	Fowler Township, Ohio	0.0047569976%
OH565	Frankfort Village, Ohio	0.0079678326%
OH566	Franklin City, Ohio	0.0535002847%
OH567	Franklin County, Ohio	5.7883029997%
OH568	Franklin Township, Adams County, Ohio	0.0010014012%
OH569	Franklin Township, Brown County, Ohio	0.0023874837%
OH570	Franklin Township, Clermont County, Ohio	0.0034132353%
OH571	Franklin Township, Columbiana County, Ohio	0.0006123293%
OH572	Franklin Township, Coshocton County, Ohio	0.0002449208%
OH573	Franklin Township, Darke County, Ohio	0.0004797868%

OH574	Franklin Township, Franklin County, Ohio	0.0440874644%
OH575	Franklin Township, Fulton County, Ohio	0.0000733787%
OH576	Franklin Township, Jackson County, Ohio	0.0003038871%
OH577	Franklin Township, Mercer County, Ohio	0.0012091744%
OH578	Franklin Township, Portage County, Ohio	0.0001990581%
OH579	Franklin Township, Richland County, Ohio	0.0008563765%
OH580	Franklin Township, Shelby County, Ohio	0.0011802315%
OH581	Franklin Township, Tuscarawas County, Ohio	0.0031235899%
OH582	Franklin Township, Warren County, Ohio	0.0035372089%
OH583	Frazeysburg Village, Ohio	0.0003209896%
OH584	Fredericksburg Village, Ohio	0.0001198464%
OH585	Fredericktown Village, Ohio	0.0055729507%
OH586	Freedom Township, Portage County, Ohio	0.0004265530%
OH587	Freedom Township, Wood County, Ohio	0.0012305895%
OH588	Freeport Township, Ohio	0.0002576440%
OH589	Freeport Village, Ohio	0.0001049661%
OH590	Fremont City, Ohio	0.0724844646%
OH591	Fulton County, Ohio	0.1830065436%
OH592	Fulton Village, Ohio	0.0001234266%
OH593	Fultonham Village, Ohio	0.0000100309%
OH594	Gahanna City, Ohio	0.0724048588%
OH595	Galena Village, Ohio	0.0001402305%
OH596	Galion City, Ohio	0.0440049221%
OH597	Gallia County, Ohio	0.3272280412%
OH598	Gallipolis Village, Ohio	0.0421733929%
OH599	Gambier Village, Ohio	0.0019348227%
OH600	Gann Village, Ohio	0.0000330739%
OH601	Garfield Heights City, Ohio	0.0512449222%
OH602	Garrettsville Village, Ohio	0.0040959299%
OH603	Gasper Township, Ohio	0.0060234621%
OH604	Gates Mills Village, Ohio	0.0065784730%
OH605	Geauga County, Ohio	0.4034987358%
OH606	Geneva City, Ohio	0.0306905423%
OH607	Geneva Township, Ohio	0.0015497902%
OH608	Geneva-On-The-Lake Village, Ohio	0.0052011898%
OH609	Genoa Township, Ohio	0.0490971668%
OH610	Genoa Village, Ohio	0.0023769444%
OH611	Georgetown Village, Ohio	0.0263243336%
OH612	German Township, Auglaize County, Ohio	0.0003115915%
OH613	German Township, Clark County, Ohio	0.0120986353%
OH614	German Township, Fulton County, Ohio	0.0012718979%
OH615	German Township, Harrison County, Ohio	0.0002671864%
OH616	German Township, Montgomery County, Ohio	0.0069298793%
OH617	Germantown City, Ohio	0.0166173231%
OH618	Gettysburg Village, Ohio	0.0016993673%

OH619	Gibson Township, Ohio	0.0000992606%
OH620	Gibsonburg Village, Ohio	0.0033999699%
OH621	Gilboa Village, Ohio	0.0001572890%
OH622	Gilead Township, Ohio	0.0002952061%
OH623	Girard City, Ohio	0.0699056997%
OH624	Glandorf Village, Ohio	0.0007698884%
OH625	Glendale Village, Ohio	0.0089682038%
OH626	Glenford Village, Ohio	0.0004004647%
OH627	Glenmont Village, Ohio	0.0000756142%
OH628	Glenwillow Village, Ohio	0.0043105790%
OH629	Gloria Glens Park Village, Ohio	0.0002361762%
OH630	Glouster Village, Ohio	0.0025846274%
OH631	Gnadenhutten Village, Ohio	0.0020889623%
OH632	Golf Manor Village, Ohio	0.0149804075%
OH633	Good Hope Township, Ohio	0.0000544952%
OH634	Gordon Village, Ohio	0.0000369067%
OH635	Gorham Township, Ohio	0.0003913532%
OH636	Goshen Township, Auglaize County, Ohio	0.0000178052%
OH637	Goshen Township, Belmont County, Ohio	0.0007592787%
OH638	Goshen Township, Champaign County, Ohio	0.0009305060%
OH639	Goshen Township, Clermont County, Ohio	0.0551461609%
OH640	Goshen Township, Hardin County, Ohio	0.0002665626%
OH641	Goshen Township, Mahoning County, Ohio	0.0098390939%
OH642	Goshen Township, Tuscarawas County, Ohio	0.0000492680%
OH643	Grafton Township, Ohio	0.0022594905%
OH644	Grafton Village, Ohio	0.0066908189%
OH645	Grand Prairie Township, Ohio	0.0006880499%
OH646	Grand Rapids Township, Ohio	0.0003306061%
OH647	Grand Rapids Village, Ohio	0.0005020315%
OH648	Grand River Village, Ohio	0.0044444886%
OH649	Grand Township, Ohio	0.0000371919%
OH650	Grandview Heights City, Ohio	0.0363742583%
OH651	Grandview Township, Ohio	0.0005932320%
OH652	Granger Township, Ohio	0.0028459226%
OH653	Granville Township, Licking County, Ohio	0.0126030583%
OH654	Granville Township, Mercer County, Ohio	0.0015971931%
OH655	Granville Village, Ohio	0.0103882561%
OH656	Gratiot Village, Ohio	0.0002067581%
OH657	Gratis Village, Ohio	0.0064162966%
OH658	Graysville Village, Ohio	0.0000309746%
OH659	Green Camp Township, Ohio	0.0011901403%
OH660	Green Camp Village, Ohio	0.0002045554%
OH661	Green City, Ohio	0.0847580205%

OH662	Green Creek Township, Ohio	0.0006872280%
OH663	Green Springs Village, Ohio	0.0016423298%
OH664	Green Township, Adams County, Ohio	0.0000263527%
OH665	Green Township, Brown County, Ohio	0.0034727036%
OH666	Green Township, Clark County, Ohio	0.0007485095%
OH667	Green Township, Clinton County, Ohio	0.0001561262%
OH668	Green Township, Fayette County, Ohio	0.0001235787%
OH669	Green Township, Gallia County, Ohio	0.0009184428%
OH670	Green Township, Hamilton County, Ohio	0.0953852812%
OH671	Green Township, Harrison County, Ohio	0.0005725423%
OH672	Green Township, Hocking County, Ohio	0.0033142996%
OH673	Green Township, Mahoning County, Ohio	0.0033902496%
OH674	Green Township, Monroe County, Ohio	0.0000062341%
OH675	Green Township, Ross County, Ohio	0.0105357346%
OH676	Green Township, Scioto County, Ohio	0.0218077775%
OH677	Green Township, Shelby County, Ohio	0.0000621174%
OH678	Greene County, Ohio	0.9063855073%
OH679	Greene Township, Ohio	0.0000341003%
OH680	Greenfield Township, Fairfield County, Ohio	0.0084982150%
OH681	Greenfield Township, Huron County, Ohio	0.0011256045%
OH682	Greenfield Village, Ohio	0.0148836578%
OH683	Greenhills Village, Ohio	0.0082250286%
OH684	Greensburg Township, Ohio	0.0001324539%
OH685	Greenville City, Ohio	0.0550893674%
OH686	Greenville Township, Ohio	0.0140737464%
OH687	Greenwich Village, Ohio	0.0017844949%
OH688	Groton Township, Ohio	0.0005921768%
OH689	Grove City, Ohio	0.0733060057%
OH690	Groveport City, Ohio	0.0125549613%
OH691	Grover Hill Village, Ohio	0.0001863854%
OH692	Guernsey County, Ohio	0.2910222727%
OH693	Guilford Township, Ohio	0.0060579183%
OH694	Gustavus Township, Ohio	0.0000511505%
OH695	Guyan Township, Ohio	0.0003561309%
OH696	Hambden Township, Ohio	0.0039432026%
OH697	Hamden Village, Ohio	0.0009493296%
OH698	Hamer Township, Ohio	0.0000451704%
OH699	Hamersville Village, Ohio	0.0007131445%
OH700	Hamilton City, Ohio	0.6764224012%
OH701	Hamilton County, Ohio	5.8561869769%
OH702	Hamilton Township, Franklin County, Ohio	0.0255910434%
OH703	Hamilton Township, Jackson County, Ohio	0.0005248960%
OH704	Hamilton Township, Lawrence County, Ohio	0.0009909733%

OH705	Hamilton Township, Warren County, Ohio	0.0450761424%
OH706	Hamler Village, Ohio	0.0004060738%
OH707	Hancock County, Ohio	0.2855617267%
OH708	Hanging Rock Village, Ohio	0.0019993320%
OH709	Hanover Township, Butler County, Ohio	0.0098235954%
OH710	Hanover Township, Columbiana County, Ohio	0.0013178391%
OH711	Hanover Township, Licking County, Ohio	0.0043184009%
OH712	Hanover Village, Ohio	0.0008062251%
OH713	Hanoverton Village, Ohio	0.0010440744%
OH714	Harbor View Village, Ohio	0.0001526700%
OH715	Hardin County, Ohio	0.2235793641%
OH716	Harding Township, Ohio	0.0000272955%
OH717	Hardy Township, Ohio	0.0013901375%
OH718	Harlan Township, Ohio	0.0030485156%
OH719	Harlem Township, Ohio	0.0049245646%
OH720	Harmony Township, Clark County, Ohio	0.0018916876%
OH721	Harmony Township, Morrow County, Ohio	0.0001180824%
OH722	Harpersfield Township, Ohio	0.0005048559%
OH723	Harpster Village, Ohio	0.0000822938%
OH724	Harris Township, Ohio	0.0004190567%
OH725	Harrisburg Village, Ohio	0.0002978367%
OH726	Harrison City, Ohio	0.0560804997%
OH727	Harrison County, Ohio	0.0770641930%
OH728	Harrison Township, Champaign County, Ohio	0.0001374611%
OH729	Harrison Township, Gallia County, Ohio	0.0002811560%
OH730	Harrison Township, Hamilton County, Ohio	0.0022712769%
OH731	Harrison Township, Henry County, Ohio	0.0000203037%
OH732	Harrison Township, Knox County, Ohio	0.0000165369%
OH733	Harrison Township, Licking County, Ohio	0.0003058095%
OH734	Harrison Township, Logan County, Ohio	0.0000199508%
OH735	Harrison Township, Montgomery County, Ohio	0.0328749640%
OH736	Harrison Township, Muskingum County, Ohio	0.0004112679%
OH737	Harrison Township, Paulding County, Ohio	0.0000657831%
OH738	Harrison Township, Perry County, Ohio	0.0020762554%
OH739	Harrison Township, Pickaway County, Ohio	0.0068306454%
OH740	Harrison Township, Preble County, Ohio	0.0015877060%
OH741	Harrison Township, Scioto County, Ohio	0.0071650064%
OH742	Harrison Township, Van Wert County, Ohio	0.0001858511%
OH743	Harrison Township, Vinton County, Ohio	0.0005201806%

OH744	Harrisville Township, Ohio	0.0067192115%
OH745	Harrisville Village, Ohio	0.0000619645%
OH746	Harrod Village, Ohio	0.0000673593%
OH747	Hartford Township, Licking County, Ohio	0.0007413564%
OH748	Hartford Township, Trumbull County, Ohio	0.0014833648%
OH749	Hartford Village, Ohio	0.0002502078%
OH750	Hartland Township, Ohio	0.0000960882%
OH751	Hartsgrove Township, Ohio	0.0005870417%
OH752	Hartville Village, Ohio	0.0099058031%
OH753	Harveysburg Village, Ohio	0.0012100978%
OH754	Haskins Village, Ohio	0.0008938610%
OH755	Haviland Village, Ohio	0.0000511646%
OH756	Hayesville Village, Ohio	0.0000894727%
OH757	Heath City, Ohio	0.0429986695%
OH758	Hebron Village, Ohio	0.0150402674%
OH759	Helena Village, Ohio	0.0000542548%
OH760	Hemlock Village, Ohio	0.0003549573%
OH761	Henrietta Township, Ohio	0.0004674808%
OH762	Henry County, Ohio	0.1089766836%
OH763	Hicksville Township, Ohio	0.0002096578%
OH764	Hicksville Village, Ohio	0.0077242363%
OH765	Higginsport Village, Ohio	0.0015866304%
OH766	Highland County, Ohio	0.3882850462%
OH767	Highland Heights City, Ohio	0.0224853394%
OH768	Highland Hills Village, Ohio	0.0015764629%
OH769	Highland Township, Defiance County, Ohio	0.0027365866%
OH770	Highland Township, Muskingum County, Ohio	0.0001705257%
OH771	Highland Village, Ohio	0.0000677557%
OH772	Hilliard City, Ohio	0.0500136505%
OH773	Hills and Dales Village, Ohio	0.0006069453%
OH774	Hillsboro City, Ohio	0.0707143136%
OH775	Hinckley Township, Ohio	0.0165323306%
OH776	Hiram Township, Ohio	0.0008287315%
OH777	Hiram Village, Ohio	0.0032539898%
OH778	Hocking County, Ohio	0.2559590488%
OH779	Holgate Village, Ohio	0.0002774838%
OH780	Holiday City Village, Ohio	0.0000613051%
OH781	Holland Village, Ohio	0.0097536077%
OH782	Hollansburg Village, Ohio	0.0003567645%
OH783	Holloway Village, Ohio	0.0002671536%
OH784	Holmes County, Ohio	0.1337033098%
OH785	Holmes Township, Ohio	0.0003480370%
OH786	Holmesville Village, Ohio	0.0000436236%
OH787	Homer Township, Medina County, Ohio	0.0010864103%

OH788	Homer Township, Morgan County, Ohio	0.0001820827%
OH789	Hopedale Village, Ohio	0.0002767288%
OH790	Hopewell Township, Licking County, Ohio	0.0002502078%
OH791	Hopewell Township, Muskingum County, Ohio	0.0007422883%
OH792	Hopewell Township, Perry County, Ohio	0.0012909360%
OH793	Hopewell Township, Seneca County, Ohio	0.0001303525%
OH794	Howard Township, Ohio	0.0000496108%
OH795	Howland Township, Ohio	0.0502639031%
OH796	Hoytville Village, Ohio	0.0002378935%
OH797	Hubbard City, Ohio	0.0289341396%
OH798	Hubbard Township, Ohio	0.0153110532%
OH799	Huber Heights City, Ohio	0.1252489167%
OH800	Hudson City, Ohio	0.0660214283%
OH801	Hunting Valley Village, Ohio	0.0076690112%
OH802	Huntington Township, Brown County, Ohio	0.0072244638%
OH803	Huntington Township, Ross County, Ohio	0.0066106570%
OH804	Huntsburg Township, Ohio	0.0006508198%
OH805	Huntsville Village, Ohio	0.0008479077%
OH806	Huron City, Ohio	0.0302737409%
OH807	Huron County, Ohio	0.3638859630%
OH808	Huron Township, Ohio	0.0007791800%
OH809	Independence City, Ohio	0.0311578609%
OH810	Independence Township, Ohio	0.0000751984%
OH811	Irondale Village, Ohio	0.0001593821%
OH812	Ironton City, Ohio	0.0888572696%
OH813	Island Creek Township, Ohio	0.0026616805%
OH814	Israel Township, Ohio	0.0004746750%
OH815	Ithaca Village, Ohio	0.0003813690%
OH816	Jackson Center Village, Ohio	0.0015263144%
OH817	Jackson City, Ohio	0.0556665988%
OH818	Jackson County, Ohio	0.4838159524%
OH819	Jackson Township, Allen County, Ohio	0.0004227108%
OH820	Jackson Township, Ashland County, Ohio	0.0000162678%
OH821	Jackson Township, Auglaize County, Ohio	0.0003115915%
OH822	Jackson Township, Brown County, Ohio	0.0004961005%
OH823	Jackson Township, Clermont County, Ohio	0.0014652778%
OH824	Jackson Township, Coshocton County, Ohio	0.0005510719%
OH825	Jackson Township, Crawford County, Ohio	0.0000108762%
OH826	Jackson Township, Franklin County, Ohio	0.0661350150%
OH827	Jackson Township, Guernsey County, Ohio	0.0010334405%
OH828	Jackson Township, Hardin County, Ohio	0.0015327348%

OH829	Jackson Township, Highland County, Ohio	0.0000451704%
OH830	Jackson Township, Jackson County, Ohio	0.0001105044%
OH831	Jackson Township, Mahoning County, Ohio	0.0058960862%
OH832	Jackson Township, Monroe County, Ohio	0.0000561065%
OH833	Jackson Township, Montgomery County, Ohio	0.0086323757%
OH834	Jackson Township, Muskingum County, Ohio	0.0011435253%
OH835	Jackson Township, Noble County, Ohio	0.0001207342%
OH836	Jackson Township, Paulding County, Ohio	0.0001534939%
OH837	Jackson Township, Pickaway County, Ohio	0.0001894702%
OH838	Jackson Township, Pike County, Ohio	0.0004309715%
OH839	Jackson Township, Richland County, Ohio	0.0004638706%
OH840	Jackson Township, Sandusky County, Ohio	0.0004340387%
OH841	Jackson Township, Seneca County, Ohio	0.0004311659%
OH842	Jackson Township, Shelby County, Ohio	0.0013665838%
OH843	Jackson Township, Stark County, Ohio	0.1371869620%
OH844	Jackson Township, Union County, Ohio	0.0001416902%
OH845	Jackson Township, Vinton County, Ohio	0.0000910316%
OH846	Jackson Township, Wood County, Ohio	0.0001346914%
OH847	Jackson Township, Wyandot County, Ohio	0.0001214367%
OH848	Jacksonburg Village, Ohio	0.0002870780%
OH849	Jacksonville Village, Ohio	0.0008441727%
OH850	Jamestown Village, Ohio	0.0034877253%
OH851	Jefferson County, Ohio	0.6622324840%
OH852	Jefferson Township, Adams County, Ohio	0.0007642272%
OH853	Jefferson Township, Brown County, Ohio	0.0006821382%
OH854	Jefferson Township, Clinton County, Ohio	0.0014720474%
OH855	Jefferson Township, Coshocton County, Ohio	0.0000612302%
OH856	Jefferson Township, Crawford County, Ohio	0.0004567985%
OH857	Jefferson Township, Fayette County, Ohio	0.0005898074%
OH858	Jefferson Township, Franklin County, Ohio	0.0261561693%
OH859	Jefferson Township, Greene County, Ohio	0.0000619123%
OH860	Jefferson Township, Guernsey County, Ohio	0.0000679895%
OH861	Jefferson Township, Jackson County, Ohio	0.0000828783%
OH862	Jefferson Township, Knox County, Ohio	0.0006284039%
OH863	Jefferson Township, Logan County, Ohio	0.0002493846%

OH864	Jefferson Township, Madison County, Ohio	0.0262668976%
OH865	Jefferson Township, Montgomery County, Ohio	0.0133322246%
OH866	Jefferson Township, Muskingum County, Ohio	0.0005015462%
OH867	Jefferson Township, Noble County, Ohio	0.0000172477%
OH868	Jefferson Township, Preble County, Ohio	0.0008020371%
OH869	Jefferson Township, Richland County, Ohio	0.0017662765%
OH870	Jefferson Township, Ross County, Ohio	0.0009148677%
OH871	Jefferson Township, Scioto County, Ohio	0.0036109358%
OH872	Jefferson Township, Tuscarawas County, Ohio	0.0008079949%
OH873	Jefferson Township, Williams County, Ohio	0.0002200224%
OH874	Jefferson Village, Ohio	0.0039566613%
OH875	Jeffersonville Village, Ohio	0.0000112344%
OH876	Jenera Village, Ohio	0.0001194701%
OH877	Jennings Township, Ohio	0.0002731862%
OH878	Jerome Township, Ohio	0.0044044550%
OH879	Jeromesville Village, Ohio	0.0003085668%
OH880	Jerry City Village, Ohio	0.0003417298%
OH881	Jersey Township, Ohio	0.0017699883%
OH882	Jerusalem Township, Ohio	0.0021563480%
OH883	Jerusalem Village, Ohio	0.0000311703%
OH884	Jewett Village, Ohio	0.0001813051%
OH885	Johnson Township, Ohio	0.0002326265%
OH886	Johnston Township, Ohio	0.0002216522%
OH887	Johnstown Village, Ohio	0.0092206199%
OH888	Junction City Village, Ohio	0.0017212480%
OH889	Kalida Village, Ohio	0.0022682733%
OH890	Kelleys Island Village, Ohio	0.0028777715%
OH891	Kent City, Ohio	0.0513285414%
OH892	Kenton City, Ohio	0.0306658035%
OH893	Kettering City, Ohio	0.3384195127%
OH894	Kettlersville Village, Ohio	0.0000266218%
OH895	Killbuck Township, Ohio	0.0002093931%
OH896	Killbuck Village, Ohio	0.0010702314%
OH897	Kingston Township, Ohio	0.0000164977%
OH898	Kingston Village, Ohio	0.0076824625%
OH899	Kingsville Township, Ohio	0.0011036385%
OH900	Kinsman Township, Ohio	0.0020801208%
OH901	Kipton Village, Ohio	0.0000973918%
OH902	Kirby Village, Ohio	0.0000472254%
OH903	Kirkersville Village, Ohio	0.0005560173%
OH904	Kirkwood Township, Ohio	0.0000140607%
OH905	Kirtland City, Ohio	0.0223930205%

OH906	Kirtland Hills Village, Ohio	0.0096850050%
OH907	Knox County, Ohio	0.3115395206%
OH908	Knox Township, Columbiana County, Ohio	0.0005191487%
OH909	Knox Township, Guernsey County, Ohio	0.0002039685%
OH910	Knox Township, Jefferson County, Ohio	0.0010041070%
OH911	Knox Township, Vinton County, Ohio	0.0001170406%
OH912	La Grange Township, Ohio	0.0042170664%
OH913	La Rue Village, Ohio	0.0006694539%
OH914	Lafayette Township, Ohio	0.0073805047%
OH915	Lafayette Village, Ohio	0.0000886329%
OH916	Lagrange Village, Ohio	0.0054247251%
OH917	Lake County, Ohio	1.2794251773%
OH918	Lake Township, Stark County, Ohio	0.0367336076%
OH919	Lake Township, Wood County, Ohio	0.0141058613%
OH920	Lakeline Village, Ohio	0.0000947652%
OH921	Lakemore Village, Ohio	0.0083562888%
OH922	Lakeview Village, Ohio	0.0008279569%
OH923	Lakewood City, Ohio	0.1008106545%
OH924	Lancaster City, Ohio	0.1565040398%
OH925	Latty Township, Ohio	0.0000877108%
OH926	Latty Village, Ohio	0.0000219277%
OH927	Laura Village, Ohio	0.0001135686%
OH928	Laurel Township, Ohio	0.0001089904%
OH929	Laurelville Village, Ohio	0.0007183460%
OH930	Lawrence County, Ohio	0.5322395718%
OH931	Lawrence Township, Lawrence County, Ohio	0.0093186258%
OH932	Lawrence Township, Stark County, Ohio	0.0140521883%
OH933	Lawrence Township, Tuscarawas County, Ohio	0.0052322595%
OH934	Lawrence Township, Washington County, Ohio	0.0000334215%
OH935	Lebanon City, Ohio	0.0873597515%
OH936	Lebanon Township, Ohio	0.0004736376%
OH937	Lee Township, Athens County, Ohio	0.0005836255%
OH938	Lee Township, Carroll County, Ohio	0.0000980404%
OH939	Lee Township, Monroe County, Ohio	0.0000872768%
OH940	Leesburg Township, Ohio	0.0001989692%
OH941	Leesburg Village, Ohio	0.0054882077%
OH942	Leesville Village, Ohio	0.0000217868%
OH943	Leetonia Village, Ohio	0.0074544436%
OH944	Leipsic Village, Ohio	0.0030629968%
OH945	Lemon Township, Ohio	0.0041524079%
OH946	Lenox Township, Ohio	0.0002582984%
OH947	Leroy Township, Ohio	0.0053731877%
OH948	Letart Township, Ohio	0.0005413001%
OH949	Lewis Township, Ohio	0.0039998104%

OH950	Lewisburg Village, Ohio	0.0132254277%
OH951	Lewisville Village, Ohio	0.0001745536%
OH952	Lexington Township, Ohio	0.0014349065%
OH953	Lexington Village, Ohio	0.0093220146%
OH954	Liberty Center Village, Ohio	0.0002842517%
OH955	Liberty Township, Adams County, Ohio	0.0005534059%
OH956	Liberty Township, Butler County, Ohio	0.1149425287%
OH957	Liberty Township, Clinton County, Ohio	0.0016058699%
OH958	Liberty Township, Crawford County, Ohio	0.0001413900%
OH959	Liberty Township, Darke County, Ohio	0.0010825959%
OH960	Liberty Township, Delaware County, Ohio	0.0646792482%
OH961	Liberty Township, Guernsey County, Ohio	0.0001631748%
OH962	Liberty Township, Hancock County, Ohio	0.0013703927%
OH963	Liberty Township, Hardin County, Ohio	0.0010773571%
OH964	Liberty Township, Henry County, Ohio	0.0006632539%
OH965	Liberty Township, Highland County, Ohio	0.0016487208%
OH966	Liberty Township, Jackson County, Ohio	0.0018785750%
OH967	Liberty Township, Knox County, Ohio	0.0003803498%
OH968	Liberty Township, Licking County, Ohio	0.0000926695%
OH969	Liberty Township, Logan County, Ohio	0.0003591138%
OH970	Liberty Township, Mercer County, Ohio	0.0002526633%
OH971	Liberty Township, Putnam County, Ohio	0.0002235160%
OH972	Liberty Township, Seneca County, Ohio	0.0003409218%
OH973	Liberty Township, Trumbull County, Ohio	0.0688997396%
OH974	Liberty Township, Union County, Ohio	0.0017726349%
OH975	Liberty Township, Wood County, Ohio	0.0002142817%
OH976	Lick Township, Ohio	0.0000552522%
OH977	Licking County, Ohio	0.7119059883%
OH978	Licking Township, Licking County, Ohio	0.0031507646%
OH979	Licking Township, Muskingum County, Ohio	0.0012839582%
OH980	Lima City, Ohio	0.1727455397%
OH981	Limaville Village, Ohio	0.0003869608%
OH982	Lincoln Heights Village, Ohio	0.0083419326%
OH983	Lincoln Township, Ohio	0.0001771237%
OH984	Lindsey Village, Ohio	0.0006510581%
OH985	Linndale Village, Ohio	0.0028091858%
OH986	Lisbon Village, Ohio	0.0009584285%
OH987	Litchfield Township, Ohio	0.0019838797%
OH988	Lithopolis Village, Ohio	0.0014069809%
OH989	Liverpool Township, Columbiana County, Ohio	0.0053112911%
OH990	Liverpool Township, Medina County, Ohio	0.0054202427%
OH991	Lockbourne Village, Ohio	0.0000076368%
OH992	Lockington Village, Ohio	0.0000443696%

OH993	Lockland Village, Ohio	0.0146296956%
OH994	Lodi Township, Ohio	0.0003856097%
OH995	Lodi Village, Ohio	0.0068845348%
OH996	Logan City, Ohio	0.0081742815%
OH997	Logan County, Ohio	0.2671308245%
OH998	Logan Township, Ohio	0.0001602471%
OH999	London City, Ohio	0.0432082694%
OH1000	Londonderry Township, Ohio	0.0001223811%
OH1001	Lorain City, Ohio	0.2833225817%
OH1002	Lorain County, Ohio	1.3357776870%
OH1003	Lordstown Village, Ohio	0.0208012082%
OH1004	Lore City Village, Ohio	0.0001903706%
OH1005	Lostcreek Township, Ohio	0.0008063368%
OH1006	Loudon Township, Carroll County, Ohio	0.0003703748%
OH1007	Loudon Township, Seneca County, Ohio	0.0000802169%
OH1008	Loudonville Village, Ohio	0.0063961356%
OH1009	Louisville City, Ohio	0.0170110645%
OH1010	Loveland City, Ohio	0.0476149868%
OH1011	Lowell Village, Ohio	0.0000835538%
OH1012	Lowellville Village, Ohio	0.0039921417%
OH1013	Lower Salem Village, Ohio	0.0000220891%
OH1014	Lucas County, Ohio	3.1972089435%
OH1015	Lucas Village, Ohio	0.0007671706%
OH1016	Luckey Village, Ohio	0.0005693772%
OH1017	Ludlow Falls Village, Ohio	0.0002558525%
OH1018	Ludlow Township, Ohio	0.0000501323%
OH1019	Lykens Township, Ohio	0.0000217523%
OH1020	Lynchburg Village, Ohio	0.0028908592%
OH1021	Lyndhurst City, Ohio	0.0338761729%
OH1022	Lynn Township, Ohio	0.0000111068%
OH1023	Lyons Village, Ohio	0.0001442518%
OH1024	Macedonia City, Ohio	0.0527014847%
OH1025	Macksburg Village, Ohio	0.0000477742%
OH1026	Mad River Township, Champaign County, Ohio	0.0003806616%
OH1027	Mad River Township, Clark County, Ohio	0.0132962505%
OH1028	Madeira City, Ohio	0.0133187012%
OH1029	Madison County, Ohio	0.2562654482%
OH1030	Madison Township, Butler County, Ohio	0.0065436778%
OH1031	Madison Township, Clark County, Ohio	0.0028035083%
OH1032	Madison Township, Columbiana County, Ohio	0.0001863611%
OH1033	Madison Township, Fayette County, Ohio	0.0003651188%
OH1034	Madison Township, Franklin County, Ohio	0.0648596631%
OH1035	Madison Township, Guernsey County, Ohio	0.0001087832%

OH1036	Madison Township, Hancock County, Ohio	0.0001546084%
OH1037	Madison Township, Highland County, Ohio	0.0000451704%
OH1038	Madison Township, Lake County, Ohio	0.0185550292%
OH1039	Madison Township, Licking County, Ohio	0.0016124501%
OH1040	Madison Township, Muskingum County, Ohio	0.0000200618%
OH1041	Madison Township, Pickaway County, Ohio	0.0005781272%
OH1042	Madison Township, Richland County, Ohio	0.0162443911%
OH1043	Madison Township, Sandusky County, Ohio	0.0010398844%
OH1044	Madison Township, Scioto County, Ohio	0.0090415557%
OH1045	Madison Township, Williams County, Ohio	0.0001650168%
OH1046	Madison Village, Ohio	0.0069557668%
OH1047	Magnetic Springs Village, Ohio	0.0003286007%
OH1048	Magnolia Village, Ohio	0.0039121470%
OH1049	Mahoning County, Ohio	1.6000258367%
OH1050	Maineville Village, Ohio	0.0020362222%
OH1051	Malaga Township, Ohio	0.0000561065%
OH1052	Malinta Village, Ohio	0.0000609111%
OH1053	Malta Village, Ohio	0.0001392397%
OH1054	Malvern Village, Ohio	0.0005882424%
OH1055	Manchester Township, Ohio	0.0013966912%
OH1056	Manchester Village, Ohio	0.0025562084%
OH1057	Mansfield City, Ohio	0.2140405926%
OH1058	Mantua Township, Ohio	0.0000649985%
OH1059	Mantua Village, Ohio	0.0015884020%
OH1060	Maple Heights City, Ohio	0.0395380059%
OH1061	Marble Cliff Village, Ohio	0.0004658471%
OH1062	Marblehead Village, Ohio	0.0019235388%
OH1063	Marengo Village, Ohio	0.0002597814%
OH1064	Margaretta Township, Ohio	0.0078229674%
OH1065	Mariemont Village, Ohio	0.0153812210%
OH1066	Marietta City, Ohio	0.0852917164%
OH1067	Marietta Township, Ohio	0.0002088845%
OH1068	Marion City, Ohio	0.2496505326%
OH1069	Marion County, Ohio	0.3374233828%
OH1070	Marion Township, Allen County, Ohio	0.0001840837%
OH1071	Marion Township, Clinton County, Ohio	0.0020965523%
OH1072	Marion Township, Fayette County, Ohio	0.0007695582%
OH1073	Marion Township, Hardin County, Ohio	0.0006108726%
OH1074	Marion Township, Henry County, Ohio	0.0000947506%
OH1075	Marion Township, Hocking County, Ohio	0.0001634856%
OH1076	Marion Township, Marion County, Ohio	0.0526451142%

OH1077	Marion Township, Mercer County, Ohio	0.0015069562%
OH1078	Marion Township, Pike County, Ohio	0.0001943597%
OH1079	Mark Township, Ohio	0.0001324155%
OH1080	Marlboro Township, Delaware County, Ohio	0.0001979724%
OH1081	Marlboro Township, Stark County, Ohio	0.0048193068%
OH1082	Marseilles Township, Ohio	0.0000067465%
OH1083	Marseilles Village, Ohio	0.0000067465%
OH1084	Marshall Township, Ohio	0.0006323861%
OH1085	Marshallville Village, Ohio	0.0004600557%
OH1086	Martins Ferry City, Ohio	0.0347299689%
OH1087	Martinsburg Village, Ohio	0.0000165369%
OH1088	Martinsville Village, Ohio	0.0006022012%
OH1089	Mary Ann Township, Ohio	0.0009452294%
OH1090	Marysville City, Ohio	0.0386422342%
OH1091	Mason City, Ohio	0.1510527828%
OH1092	Mason Township, Ohio	0.0000347710%
OH1093	Massie Township, Ohio	0.0001279911%
OH1094	Massillon City, Ohio	0.1194930798%
OH1095	Matamoras Village, Ohio	0.0003175044%
OH1096	Maumee City, Ohio	0.0830057490%
OH1097	Mayfield Heights City, Ohio	0.0460098010%
OH1098	Mayfield Village, Ohio	0.0222206201%
OH1099	McArthur Village, Ohio	0.0034201873%
OH1100	McClure Village, Ohio	0.0000744469%
OH1101	McComb Village, Ohio	0.0019536880%
OH1102	McConnelsville Village, Ohio	0.0038344466%
OH1103	McDonald Township, Ohio	0.0004331642%
OH1104	McDonald Village, Ohio	0.0085762358%
OH1105	McGuffey Village, Ohio	0.0000111068%
OH1106	McKean Township, Ohio	0.0016773188%
OH1107	McLean Township, Ohio	0.0000088739%
OH1108	Mead Township, Ohio	0.0016310431%
OH1109	Mecca Township, Ohio	0.0015686157%
OH1110	Mechanicsburg Village, Ohio	0.0059742716%
OH1111	Medina City, Ohio	0.0850942672%
OH1112	Medina County, Ohio	0.7825696764%
OH1113	Medina Township, Ohio	0.0180792844%
OH1114	Meigs County, Ohio	0.1986571471%
OH1115	Meigs Township, Ohio	0.0019764498%
OH1116	Meigsville Township, Ohio	0.0000749752%
OH1117	Melrose Village, Ohio	0.0001123652%
OH1118	Mendon Village, Ohio	0.0000902369%
OH1119	Mentor City, Ohio	0.2495262895%
OH1120	Mentor-On-The-Lake City, Ohio	0.0195974466%
OH1121	Mercer County, Ohio	0.1655486085%
OH1122	Mesopotamia Township, Ohio	0.0029496795%

OH1123	Metamora Village, Ohio	0.0001589872%
OH1124	Meyers Lake Village, Ohio	0.0015027860%
OH1125	Miami County, Ohio	0.5778482109%
OH1126	Miami Township, Clermont County, Ohio	0.2187745945%
OH1127	Miami Township, Greene County, Ohio	0.0056649739%
OH1128	Miami Township, Hamilton County, Ohio	0.0222368033%
OH1129	Miami Township, Logan County, Ohio	0.0002394092%
OH1130	Miami Township, Montgomery County, Ohio	0.1354683508%
OH1131	Miamisburg City, Ohio	0.1660413479%
OH1132	Middle Point Village, Ohio	0.0010159860%
OH1133	Middleburg Heights City, Ohio	0.0377244809%
OH1134	Middlebury Township, Ohio	0.0002811281%
OH1135	Middlefield Village, Ohio	0.0110639374%
OH1136	Middleport Village, Ohio	0.0066985891%
OH1137	Middleton Township, Columbiana County, Ohio	0.0013311506%
OH1138	Middleton Township, Wood County, Ohio	0.0032264709%
OH1139	Middletown City, Ohio	0.5826547123%
OH1140	Midland Village, Ohio	0.0000223037%
OH1141	Midvale Village, Ohio	0.0004926798%
OH1142	Midway Village, Ohio	0.0006778443%
OH1143	Mifflin Township, Ashland County, Ohio	0.0003416231%
OH1144	Mifflin Township, Franklin County, Ohio	0.0915733216%
OH1145	Mifflin Township, Pike County, Ohio	0.0001267563%
OH1146	Mifflin Township, Richland County, Ohio	0.0080552911%
OH1147	Mifflin Township, Wyandot County, Ohio	0.0001214367%
OH1148	Mifflin Village, Ohio	0.0001545438%
OH1149	Milan Township, Ohio	0.0020258680%
OH1150	Milan Village, Ohio	0.0040820332%
OH1151	Milford Center Village, Ohio	0.0000633084%
OH1152	Milford City, Ohio	0.0751522099%
OH1153	Milford Township, Butler County, Ohio	0.0015672512%
OH1154	Milford Township, Defiance County, Ohio	0.0002979348%
OH1155	Mill Creek Township, Coshocton County, Ohio	0.0000229613%
OH1156	Mill Creek Township, Williams County, Ohio	0.0000628635%
OH1157	Mill Township, Ohio	0.0121593375%
OH1158	Millbury Village, Ohio	0.0009905091%
OH1159	Millcreek Township, Ohio	0.0000180881%
OH1160	Milledgeville Village, Ohio	0.0000257235%
OH1161	Miller City Village, Ohio	0.0000248351%
OH1162	Miller Township, Ohio	0.0008599212%
OH1163	Millersburg Village, Ohio	0.0018263731%
OH1164	Millersport Village, Ohio	0.0058664571%
OH1165	Millville Village, Ohio	0.0076100550%

OH1166	Millwood Township, Ohio	0.0000543916%
OH1167	Milton Center Village, Ohio	0.0000061223%
OH1168	Milton Township, Ashland County, Ohio	0.0000162678%
OH1169	Milton Township, Mahoning County, Ohio	0.0048642711%
OH1170	Miltonsburg Village, Ohio	0.0000172975%
OH1171	Mineral City Village, Ohio	0.0026506173%
OH1172	Minerva Park Village, Ohio	0.0030776456%
OH1173	Minerva Village, Ohio	0.0118214870%
OH1174	Mingo Junction Village, Ohio	0.0074909571%
OH1175	Minster Village, Ohio	0.0056442578%
OH1176	Mississinawa Township, Ohio	0.0003444623%
OH1177	Mogadore Village, Ohio	0.0107618198%
OH1178	Monclova Township, Ohio	0.0108181339%
OH1179	Monday Creek Township, Ohio	0.0000430312%
OH1180	Monroe City, Ohio	0.1198391105%
OH1181	Monroe County, Ohio	0.0768222745%
OH1182	Monroe Township, Adams County, Ohio	0.0016865705%
OH1183	Monroe Township, Allen County, Ohio	0.0002727166%
OH1184	Monroe Township, Carroll County, Ohio	0.0010130841%
OH1185	Monroe Township, Clermont County, Ohio	0.0034821896%
OH1186	Monroe Township, Darke County, Ohio	0.0006151113%
OH1187	Monroe Township, Guernsey County, Ohio	0.0001903706%
OH1188	Monroe Township, Harrison County, Ohio	0.0003530677%
OH1189	Monroe Township, Knox County, Ohio	0.0021828768%
OH1190	Monroe Township, Licking County, Ohio	0.0160503654%
OH1191	Monroe Township, Logan County, Ohio	0.0001895323%
OH1192	Monroe Township, Muskingum County, Ohio	0.0001203711%
OH1193	Monroe Township, Perry County, Ohio	0.0000753046%
OH1194	Monroe Township, Pickaway County, Ohio	0.0003740823%
OH1195	Monroe Township, Preble County, Ohio	0.0020296448%
OH1196	Monroe Township, Putnam County, Ohio	0.0007698884%
OH1197	Monroe Township, Richland County, Ohio	0.0011596765%
OH1198	Monroeville Village, Ohio	0.0057515643%
OH1199	Monterey Township, Ohio	0.0001158972%
OH1200	Montezuma Village, Ohio	0.0003248528%
OH1201	Montgomery City, Ohio	0.0491831661%
OH1202	Montgomery County, Ohio	5.1644746001%
OH1203	Montgomery Township, Marion County, Ohio	0.0007252418%
OH1204	Montgomery Township, Wood County, Ohio	0.0011448768%
OH1205	Montpelier Village, Ohio	0.0054141221%

OH1206	Montville Township, Geauga County, Ohio	0.0005742528%
OH1207	Montville Township, Medina County, Ohio	0.0202875314%
OH1208	Moorefield Township, Ohio	0.0090773788%
OH1209	Moraine City, Ohio	0.0890573422%
OH1210	Moreland Hills Village, Ohio	0.0034611065%
OH1211	Morgan County, Ohio	0.0873568346%
OH1212	Morgan Township, Ashtabula County, Ohio	0.0013032327%
OH1213	Morgan Township, Butler County, Ohio	0.0060266465%
OH1214	Morgan Township, Gallia County, Ohio	0.0004498495%
OH1215	Morgan Township, Knox County, Ohio	0.0013394926%
OH1216	Morgan Township, Scioto County, Ohio	0.0014216283%
OH1217	Morral Village, Ohio	0.0008926053%
OH1218	Morris Township, Ohio	0.0000330739%
OH1219	Morristown Village, Ohio	0.0004780643%
OH1220	Morrow County, Ohio	0.2192732037%
OH1221	Morrow Village, Ohio	0.0015475289%
OH1222	Moscow Village, Ohio	0.0010343137%
OH1223	Moulton Township, Ohio	0.0002403706%
OH1224	Mount Blanchard Village, Ohio	0.0000632489%
OH1225	Mount Cory Village, Ohio	0.0001194701%
OH1226	Mount Eaton Village, Ohio	0.0003286112%
OH1227	Mount Gilead Village, Ohio	0.0047705309%
OH1228	Mount Healthy City, Ohio	0.0150472097%
OH1229	Mount Orab Village, Ohio	0.0858253892%
OH1230	Mount Pleasant Township, Ohio	0.0009562924%
OH1231	Mount Pleasant Village, Ohio	0.0001593821%
OH1232	Mount Sterling Village, Ohio	0.0092167280%
OH1233	Mount Vernon City, Ohio	0.0916146794%
OH1234	Mount Victory Village, Ohio	0.0003726928%
OH1235	Mowrystown Village, Ohio	0.0099826658%
OH1236	Munroe Falls City, Ohio	0.0144765234%
OH1237	Munson Township, Ohio	0.0126431327%
OH1238	Murray City Village, Ohio	0.0003666041%
OH1239	Muskingum County, Ohio	0.5186890264%
OH1240	Muskingum Township, Ohio	0.0034591272%
OH1241	Mutual Village, Ohio	0.0000512624%
OH1242	Napoleon City, Ohio	0.0200262083%
OH1243	Napoleon Township, Ohio	0.0008595230%
OH1244	Nashville Village, Ohio	0.0001163295%
OH1245	Navarre Village, Ohio	0.0045125337%
OH1246	Nellie Village, Ohio	0.0000766034%
OH1247	Nelsonville City, Ohio	0.0153618582%
OH1248	Nevada Village, Ohio	0.0000539719%
OH1249	Neville Village, Ohio	0.0000172386%

OH1250	New Albany City, Ohio	0.0355984449%
OH1251	New Alexandria Village, Ohio	0.0001593821%
OH1252	New Athens Village, Ohio	0.0001049661%
OH1253	New Bavaria Village, Ohio	0.0001925555%
OH1254	New Bloomington Village, Ohio	0.0006286558%
OH1255	New Boston Village, Ohio	0.0217793450%
OH1256	New Bremen Village, Ohio	0.0076829566%
OH1257	New Carlisle City, Ohio	0.0121258538%
OH1258	New Concord Village, Ohio	0.0073426360%
OH1259	New Franklin City, Ohio	0.0293867642%
OH1260	New Haven Township, Ohio	0.0016334992%
OH1261	New Holland Village, Ohio	0.0001903085%
OH1262	New Jasper Township, Ohio	0.0016406755%
OH1263	New Knoxville Village, Ohio	0.0011840478%
OH1264	New Lebanon Village, Ohio	0.0058388430%
OH1265	New Lexington Village, Ohio	0.0129954223%
OH1266	New London Township, Ohio	0.0002882646%
OH1267	New London Village, Ohio	0.0030473682%
OH1268	New Madison Village, Ohio	0.0016608005%
OH1269	New Market Township, Ohio	0.0002484374%
OH1270	New Miami Village, Ohio	0.0024074272%
OH1271	New Middletown Village, Ohio	0.0007615778%
OH1272	New Paris Village, Ohio	0.0016204423%
OH1273	New Philadelphia City, Ohio	0.0774788253%
OH1274	New Richmond Village, Ohio	0.0330808011%
OH1275	New Riegel Village, Ohio	0.0002406507%
OH1276	New Russia Township, Ohio	0.0008375698%
OH1277	New Straitsville Village, Ohio	0.0021300444%
OH1278	New Vienna Village, Ohio	0.0009144537%
OH1279	New Washington Village, Ohio	0.0012290055%
OH1280	New Waterford Village, Ohio	0.0048586998%
OH1281	New Weston Village, Ohio	0.0000861156%
OH1282	Newark City, Ohio	0.1777772576%
OH1283	Newark Township, Ohio	0.0018255901%
OH1284	Newberry Township, Ohio	0.0019874499%
OH1285	Newburgh Heights Village, Ohio	0.0042789708%
OH1286	Newbury Township, Ohio	0.0027755552%
OH1287	Newcomerstown Village, Ohio	0.0076759513%
OH1288	Newton Falls Village, Ohio	0.0365044154%
OH1289	Newton Township, Licking County, Ohio	0.0011027676%
OH1290	Newton Township, Muskingum County, Ohio	0.0020262466%
OH1291	Newton Township, Pike County, Ohio	0.0002281614%
OH1292	Newton Township, Trumbull County, Ohio	0.0026939270%
OH1293	Newtonsville Village, Ohio	0.0005516340%
OH1294	Newtown Village, Ohio	0.0057282940%

OH1295	Ney Village, Ohio	0.0000662077%
OH1296	Nile Township, Ohio	0.0052315920%
OH1297	Niles City, Ohio	0.1643806952%
OH1298	Nimishillen Township, Ohio	0.0122610291%
OH1299	Noble County, Ohio	0.0987433126%
OH1300	Noble Township, Auglaize County, Ohio	0.0000089026%
OH1301	Noble Township, Defiance County, Ohio	0.0003420733%
OH1302	Noble Township, Noble County, Ohio	0.0008278915%
OH1303	North Baltimore Village, Ohio	0.0034529973%
OH1304	North Bend Village, Ohio	0.0025608089%
OH1305	North Bloomfield Township, Ohio	0.0004132886%
OH1306	North Canton City, Ohio	0.0524878920%
OH1307	North College Hill City, Ohio	0.0194144077%
OH1308	North Fairfield Village, Ohio	0.0000686344%
OH1309	North Hampton Village, Ohio	0.0018236413%
OH1310	North Kingsville Village, Ohio	0.0058586766%
OH1311	North Lewisburg Village, Ohio	0.0040569220%
OH1312	North Olmsted City, Ohio	0.0399884238%
OH1313	North Perry Village, Ohio	0.0021416939%
OH1314	North Randall Village, Ohio	0.0010272691%
OH1315	North Ridgeville City, Ohio	0.1099748579%
OH1316	North Robinson Village, Ohio	0.0000652569%
OH1317	North Royalton City, Ohio	0.0490362937%
OH1318	North Star Village, Ohio	0.0006041028%
OH1319	North Township, Ohio	0.0006202542%
OH1320	Northfield Center Township, Ohio	0.0055419447%
OH1321	Northfield Village, Ohio	0.0204907382%
OH1322	Northwest Township, Ohio	0.0003378915%
OH1323	Northwood City, Ohio	0.0154037964%
OH1324	Norton City, Ohio	0.0374368018%
OH1325	Norwalk City, Ohio	0.0671930963%
OH1326	Norwalk Township, Ohio	0.0009746088%
OH1327	Norwich Township, Franklin County, Ohio	0.0881825657%
OH1328	Norwich Township, Huron County, Ohio	0.0005490754%
OH1329	Norwich Village, Ohio	0.0000776491%
OH1330	Norwood City, Ohio	0.1133550899%
OH1331	Nottingham Township, Ohio	0.0002290169%
OH1332	Oak Harbor Village, Ohio	0.0043210926%
OH1333	Oak Hill Village, Ohio	0.0009945397%
OH1334	Oakwood City, Ohio	0.0665292396%
OH1335	Oakwood Village, Cuyahoga County, Ohio	0.0160412015%
OH1336	Oakwood Village, Paulding County, Ohio	0.0006103209%
OH1337	Oberlin City, Ohio	0.0523286319%
OH1338	Obetz Village, Ohio	0.0012677151%
OH1339	Octa Village, Ohio	0.0000132032%
OH1340	Ohio City Village, Ohio	0.0013381279%

OH1341	Ohio Township, Clermont County, Ohio	0.0024995915%
OH1342	Ohio Township, Monroe County, Ohio	0.0002805325%
OH1343	Old Washington Village, Ohio	0.0016589439%
OH1344	Olive Township, Meigs County, Ohio	0.0005413001%
OH1345	Olive Township, Noble County, Ohio	0.0002069729%
OH1346	Olmsted Falls City, Ohio	0.0116318466%
OH1347	Olmsted Township, Ohio	0.0148163807%
OH1348	Ontario City, Ohio	0.0192773910%
OH1349	Orange Township, Ashland County, Ohio	0.0004880329%
OH1350	Orange Township, Carroll County, Ohio	0.0003703748%
OH1351	Orange Township, Delaware County, Ohio	0.0531556020%
OH1352	Orange Township, Meigs County, Ohio	0.0003383126%
OH1353	Orange Township, Shelby County, Ohio	0.0011891054%
OH1354	Orange Village, Ohio	0.0100237754%
OH1355	Orangeville Village, Ohio	0.0005285553%
OH1356	Oregon City, Ohio	0.0936692081%
OH1357	Orrville City, Ohio	0.0089614214%
OH1358	Orwell Township, Ohio	0.0004813742%
OH1359	Orwell Village, Ohio	0.0054712290%
OH1360	Osgood Village, Ohio	0.0000984178%
OH1361	Osnaburg Township, Ohio	0.0017515756%
OH1362	Ostrander Village, Ohio	0.0001237328%
OH1363	Ottawa County, Ohio	0.2393019717%
OH1364	Ottawa Hills Village, Ohio	0.0134021121%
OH1365	Ottawa Village, Ohio	0.0047352274%
OH1366	Ottoville Village, Ohio	0.0010927448%
OH1367	Otway Village, Ohio	0.0001137303%
OH1368	Owensville Village, Ohio	0.0008791667%
OH1369	Oxford City, Ohio	0.0794612533%
OH1370	Oxford Township, Butler County, Ohio	0.1101599888%
OH1371	Oxford Township, Coshocton County, Ohio	0.0002143057%
OH1372	Oxford Township, Guernsey County, Ohio	0.0001223811%
OH1373	Oxford Township, Tuscarawas County, Ohio	0.0000788288%
OH1374	Painesville City, Ohio	0.0828627046%
OH1375	Painesville Township, Ohio	0.0334236916%
OH1376	Paint Township, Fayette County, Ohio	0.0000280861%
OH1377	Paint Township, Highland County, Ohio	0.0002710226%
OH1378	Paint Township, Holmes County, Ohio	0.0004187862%
OH1379	Paint Township, Madison County, Ohio	0.0000155425%
OH1380	Paint Township, Ross County, Ohio	0.0003836542%
OH1381	Paint Township, Wayne County, Ohio	0.0001894347%
OH1382	Palestine Village, Ohio	0.0005121741%
OH1383	Palmer Township, Ohio	0.0000584877%
OH1384	Palmyra Township, Ohio	0.0008124819%
OH1385	Pandora Village, Ohio	0.0009188990%

OH1386	Paris Township, Portage County, Ohio	0.0001503091%
OH1387	Paris Township, Stark County, Ohio	0.0010390703%
OH1388	Parkman Township, Ohio	0.0008613792%
OH1389	Parma City, Ohio	0.1543116176%
OH1390	Parma Heights City, Ohio	0.0326118418%
OH1391	Parral Village, Ohio	0.0000098536%
OH1392	Pataskala City, Ohio	0.0174033408%
OH1393	Patterson Village, Ohio	0.0000841761%
OH1394	Paulding County, Ohio	0.0839721160%
OH1395	Paulding Township, Ohio	0.0001534939%
OH1396	Paulding Village, Ohio	0.0016847781%
OH1397	Paxton Township, Ohio	0.0010329152%
OH1398	Payne Village, Ohio	0.0005664655%
OH1399	Pease Township, Ohio	0.0005202465%
OH1400	Pebble Township, Ohio	0.0003464673%
OH1401	Pee Pee Township, Ohio	0.0015041749%
OH1402	Peebles Village, Ohio	0.0067989872%
OH1403	Pemberville Village, Ohio	0.0012856905%
OH1404	Peninsula Village, Ohio	0.0050407601%
OH1405	Penn Township, Ohio	0.0001392397%
OH1406	Pepper Pike City, Ohio	0.0193758750%
OH1407	Perkins Township, Ohio	0.0512077107%
OH1408	Perry County, Ohio	0.2380485965%
OH1409	Perry Township, Allen County, Ohio	0.0045543679%
OH1410	Perry Township, Brown County, Ohio	0.0143559087%
OH1411	Perry Township, Columbiana County, Ohio	0.0048853229%
OH1412	Perry Township, Fayette County, Ohio	0.0003538844%
OH1413	Perry Township, Franklin County, Ohio	0.0091642053%
OH1414	Perry Township, Lake County, Ohio	0.0025586608%
OH1415	Perry Township, Lawrence County, Ohio	0.0009214313%
OH1416	Perry Township, Licking County, Ohio	0.0016309840%
OH1417	Perry Township, Logan County, Ohio	0.0026933538%
OH1418	Perry Township, Monroe County, Ohio	0.0000872768%
OH1419	Perry Township, Muskingum County, Ohio	0.0027986277%
OH1420	Perry Township, Pickaway County, Ohio	0.0000291493%
OH1421	Perry Township, Pike County, Ohio	0.0001267563%
OH1422	Perry Township, Putnam County, Ohio	0.0000082784%
OH1423	Perry Township, Richland County, Ohio	0.0004103471%
OH1424	Perry Township, Stark County, Ohio	0.0537347763%
OH1425	Perry Township, Wood County, Ohio	0.0001040797%
OH1426	Perry Village, Ohio	0.0054300469%
OH1427	Perrysburg City, Ohio	0.0576846462%
OH1428	Perrysburg Township, Ohio	0.0342177338%
OH1429	Perrysville Village, Ohio	0.0008459238%
OH1430	Peru Township, Huron County, Ohio	0.0000274538%
OH1431	Peru Township, Morrow County, Ohio	0.0000708495%

OH1432	Phillipsburg Village, Ohio	0.0041962937%
OH1433	Philo Village, Ohio	0.0010532470%
OH1434	Pickaway County, Ohio	0.0934088328%
OH1435	Pickaway Township, Ohio	0.0005441197%
OH1436	Pickerington City, Ohio	0.0350194279%
OH1437	Pierce Township, Ohio	0.0721778605%
OH1438	Pierpont Township, Ohio	0.0011858243%
OH1439	Pike County, Ohio	0.3072066041%
OH1440	Pike Township, Brown County, Ohio	0.0024184900%
OH1441	Pike Township, Clark County, Ohio	0.0026810249%
OH1442	Pike Township, Perry County, Ohio	0.0022268646%
OH1443	Pike Township, Stark County, Ohio	0.0021276201%
OH1444	Piketon Village, Ohio	0.0023999196%
OH1445	Pioneer Village, Ohio	0.0028760068%
OH1446	Piqua City, Ohio	0.0869480927%
OH1447	Pitsburg Village, Ohio	0.0005659024%
OH1448	Pitt Township, Ohio	0.0002833522%
OH1449	Plain City Village, Ohio	0.0102501421%
OH1450	Plain Township, Franklin County, Ohio	0.0388485937%
OH1451	Plain Township, Stark County, Ohio	0.0464019090%
OH1452	Plain Township, Wayne County, Ohio	0.0002976831%
OH1453	Plain Township, Wood County, Ohio	0.0002693828%
OH1454	Plainfield Village, Ohio	0.0000153076%
OH1455	Pleasant City Village, Ohio	0.0008654831%
OH1456	Pleasant Hill Village, Ohio	0.0002839214%
OH1457	Pleasant Plain Village, Ohio	0.0000116356%
OH1458	Pleasant Township, Brown County, Ohio	0.0012092450%
OH1459	Pleasant Township, Clark County, Ohio	0.0032390047%
OH1460	Pleasant Township, Fairfield County, Ohio	0.0068849393%
OH1461	Pleasant Township, Franklin County, Ohio	0.0137844922%
OH1462	Pleasant Township, Hancock County, Ohio	0.0002811062%
OH1463	Pleasant Township, Henry County, Ohio	0.0002233406%
OH1464	Pleasant Township, Knox County, Ohio	0.0045641970%
OH1465	Pleasant Township, Marion County, Ohio	0.0096326984%
OH1466	Pleasant Township, Perry County, Ohio	0.0001828826%
OH1467	Pleasant Township, Seneca County, Ohio	0.0003208676%
OH1468	Pleasant Township, Van Wert County, Ohio	0.0002849717%
OH1469	Pleasantville Village, Ohio	0.0000570350%
OH1470	Plymouth Township, Ohio	0.0017493844%
OH1471	Plymouth Village, Ohio	0.0065060016%
OH1472	Poland Township, Ohio	0.0148262002%
OH1473	Poland Village, Ohio	0.0061663235%
OH1474	Polk Township, Ohio	0.0010767393%
OH1475	Polk Village, Ohio	0.0000406694%
OH1476	Pomeroy Village, Ohio	0.0093881741%
OH1477	Port Clinton City, Ohio	0.0145364578%

OH1478	Port Jefferson Village, Ohio	0.0003105872%
OH1479	Port Washington Village, Ohio	0.0003251687%
OH1480	Port William Village, Ohio	0.0010928837%
OH1481	Portage County, Ohio	0.9187057360%
OH1482	Portage Township, Hancock County, Ohio	0.0001686637%
OH1483	Portage Township, Ottawa County, Ohio	0.0000480885%
OH1484	Portage Township, Wood County, Ohio	0.0001408137%
OH1485	Portage Village, Ohio	0.0016040519%
OH1486	Porter Township, Delaware County, Ohio	0.0036954857%
OH1487	Porter Township, Scioto County, Ohio	0.0395496982%
OH1488	Portsmouth City, Ohio	0.2233662325%
OH1489	Potsdam Village, Ohio	0.0000227137%
OH1490	Powell City, Ohio	0.0184361841%
OH1491	Powhatan Point Village, Ohio	0.0016591645%
OH1492	Prairie Township, Franklin County, Ohio	0.0344574120%
OH1493	Prairie Township, Holmes County, Ohio	0.0003867956%
OH1494	Preble County, Ohio	0.3067055248%
OH1495	Proctorville Village, Ohio	0.0018254771%
OH1496	Prospect Village, Ohio	0.0011157566%
OH1497	Providence Township, Ohio	0.0026476678%
OH1498	Pulaski Township, Ohio	0.0002907439%
OH1499	Pultney Township, Ohio	0.0018560145%
OH1500	Pusheta Township, Ohio	0.0002670784%
OH1501	Put In Bay Township, Ohio	0.0034623699%
OH1502	Put-In-Bay Village, Ohio	0.0040050827%
OH1503	Putnam County, Ohio	0.1372967601%
OH1504	Quaker City Village, Ohio	0.0004351328%
OH1505	Quincy Village, Ohio	0.0003391631%
OH1506	Raccoon Township, Ohio	0.0003561309%
OH1507	Racine Village, Ohio	0.0010826003%
OH1508	Radnor Township, Ohio	0.0001814747%
OH1509	Randolph Township, Ohio	0.0013730943%
OH1510	Range Township, Ohio	0.0007149570%
OH1511	Rarden Township, Ohio	0.0020471447%
OH1512	Rarden Village, Ohio	0.0005117862%
OH1513	Ravenna City, Ohio	0.0218557620%
OH1514	Ravenna Township, Ohio	0.0059636168%
OH1515	Rawson Village, Ohio	0.0001405531%
OH1516	Rayland Village, Ohio	0.0003984552%
OH1517	Reading City, Ohio	0.0457344992%
OH1518	Reading Township, Ohio	0.0019364040%
OH1519	Recovery Township, Ohio	0.0000812132%
OH1520	Reily Township, Ohio	0.0012764211%
OH1521	Reminderville Village, Ohio	0.0151415568%
OH1522	Rendville Village, Ohio	0.0001828826%
OH1523	Republic Village, Ohio	0.0011130095%

OH1524	Reynoldsburg City, Ohio	0.0697130845%
OH1525	Rice Township, Ohio	0.0003978688%
OH1526	Richfield Township, Henry County, Ohio	0.0023349246%
OH1527	Richfield Township, Lucas County, Ohio	0.0047039321%
OH1528	Richfield Township, Summit County, Ohio	0.0095996121%
OH1529	Richfield Village, Ohio	0.0399887454%
OH1530	Richland County, Ohio	0.7455113947%
OH1531	Richland Township, Allen County, Ohio	0.0002999883%
OH1532	Richland Township, Belmont County, Ohio	0.0026715361%
OH1533	Richland Township, Clinton County, Ohio	0.0005798975%
OH1534	Richland Township, Darke County, Ohio	0.0002952534%
OH1535	Richland Township, Fairfield County, Ohio	0.0003503579%
OH1536	Richland Township, Holmes County, Ohio	0.0001483201%
OH1537	Richland Township, Wyandot County, Ohio	0.0001079437%
OH1538	Richmond Heights City, Ohio	0.0218650269%
OH1539	Richmond Township, Ashtabula County, Ohio	0.0003170025%
OH1540	Richmond Township, Huron County, Ohio	0.0015099572%
OH1541	Richmond Village, Ohio	0.0007609773%
OH1542	Richwood Village, Ohio	0.0014048433%
OH1543	Ridgefield Township, Ohio	0.0003431721%
OH1544	Ridgeville Township, Ohio	0.0002165727%
OH1545	Ridgeway Village, Ohio	0.0003864298%
OH1546	Riley Township, Ohio	0.0007202182%
OH1547	Rio Grande Village, Ohio	0.0014432672%
OH1548	Ripley Township, Holmes County, Ohio	0.0000348988%
OH1549	Ripley Township, Huron County, Ohio	0.0000137269%
OH1550	Ripley Village, Ohio	0.0111932679%
OH1551	Risingsun Village, Ohio	0.0004530528%
OH1552	Rittman City, Ohio	0.0059649971%
OH1553	Riverlea Village, Ohio	0.0001680104%
OH1554	Riverside City, Ohio	0.0817797700%
OH1555	Roaming Shores Village, Ohio	0.0034987688%
OH1556	Rochester Township, Ohio	0.0013537465%
OH1557	Rochester Village, Ohio	0.0000194784%
OH1558	Rock Creek Village, Ohio	0.0002113350%
OH1559	Rockford Village, Ohio	0.0018408327%
OH1560	Rocky Ridge Village, Ohio	0.0002129632%
OH1561	Rocky River City, Ohio	0.0503638414%
OH1562	Rogers Village, Ohio	0.0005457718%
OH1563	Rome Township, Ashtabula County, Ohio	0.0014206410%

OH1564	Rome Township, Athens County, Ohio	0.0002813909%
OH1565	Rome Township, Lawrence County, Ohio	0.0010605153%
OH1566	Rome Village, Ohio	0.0002586036%
OH1567	Rootstown Township, Ohio	0.0026527533%
OH1568	Rose Township, Ohio	0.0004793086%
OH1569	Roseville Village, Ohio	0.0016522526%
OH1570	Ross County, Ohio	1.0109583321%
OH1571	Ross Township, Butler County, Ohio	0.0261747113%
OH1572	Ross Township, Greene County, Ohio	0.0002579678%
OH1573	Ross Township, Jefferson County, Ohio	0.0004940844%
OH1574	Rossburg Village, Ohio	0.0000984178%
OH1575	Rossford City, Ohio	0.0126977241%
OH1576	Roswell Village, Ohio	0.0002759007%
OH1577	Roundhead Township, Ohio	0.0002332423%
OH1578	Royalton Township, Ohio	0.0009661532%
OH1579	Rumley Township, Ohio	0.0006297965%
OH1580	Rush Creek Township, Ohio	0.0026562014%
OH1581	Rush Township, Scioto County, Ohio	0.0047482384%
OH1582	Rush Township, Tuscarawas County, Ohio	0.0000689752%
OH1583	Rushcreek Township, Ohio	0.0004189662%
OH1584	Rushsylvania Village, Ohio	0.0000099754%
OH1585	Rushville Village, Ohio	0.0000244436%
OH1586	Russell Township, Ohio	0.0185770784%
OH1587	Russells Point Village, Ohio	0.0022943385%
OH1588	Russellville Village, Ohio	0.0057671685%
OH1589	Russia Village, Ohio	0.0003460829%
OH1590	Rutland Village, Ohio	0.0004567220%
OH1591	Sabina Village, Ohio	0.0072933257%
OH1592	Sagamore Hills Township, Ohio	0.0226207726%
OH1593	Salem City, Ohio	0.0383095249%
OH1594	Salem Township, Auglaize County, Ohio	0.0001157340%
OH1595	Salem Township, Champaign County, Ohio	0.0003806616%
OH1596	Salem Township, Columbiana County, Ohio	0.0009051824%
OH1597	Salem Township, Muskingum County, Ohio	0.0003912060%
OH1598	Salem Township, Ottawa County, Ohio	0.0007213271%
OH1599	Salem Township, Shelby County, Ohio	0.0010648705%
OH1600	Salem Township, Tuscarawas County, Ohio	0.0026407637%
OH1601	Salem Township, Warren County, Ohio	0.0074583911%
OH1602	Salem Township, Washington County, Ohio	0.0005013228%
OH1603	Salesville Village, Ohio	0.0000679895%
OH1604	Salineville Village, Ohio	0.0034609917%
OH1605	Salisbury Township, Ohio	0.0003552282%

OH1606	Salt Creek Township, Hocking County, Ohio	0.0001833021%
OH1607	Salt Creek Township, Holmes County, Ohio	0.0000465318%
OH1608	Salt Creek Township, Wayne County, Ohio	0.0001391765%
OH1609	Salt Lick Township, Ohio	0.0000430312%
OH1610	Salt Rock Township, Ohio	0.0007066458%
OH1611	Saltcreek Township, Ohio	0.0003935151%
OH1612	Sandusky City, Ohio	0.1261336610%
OH1613	Sandusky County, Ohio	0.3072903644%
OH1614	Sandusky Township, Crawford County, Ohio	0.0000108762%
OH1615	Sandusky Township, Sandusky County, Ohio	0.0015100930%
OH1616	Sandy Township, Stark County, Ohio	0.0049479536%
OH1617	Sandy Township, Tuscarawas County, Ohio	0.0006897517%
OH1618	Sarahsville Village, Ohio	0.0000689910%
OH1619	Sardinia Village, Ohio	0.0044028921%
OH1620	Savannah Village, Ohio	0.0002294615%
OH1621	Saybrook Township, Ohio	0.0161906113%
OH1622	Scio Village, Ohio	0.0001526779%
OH1623	Scioto County, Ohio	0.9401796346%
OH1624	Scioto Township, Delaware County, Ohio	0.0019714756%
OH1625	Scioto Township, Pickaway County, Ohio	0.0062913839%
OH1626	Scioto Township, Pike County, Ohio	0.0002619631%
OH1627	Scioto Township, Ross County, Ohio	0.0146969071%
OH1628	Scipio Township, Meigs County, Ohio	0.0004736376%
OH1629	Scipio Township, Seneca County, Ohio	0.0005615183%
OH1630	Scott Township, Marion County, Ohio	0.0001301716%
OH1631	Scott Township, Sandusky County, Ohio	0.0009313747%
OH1632	Scott Village, Ohio	0.0006416289%
OH1633	Seal Township, Ohio	0.0013351665%
OH1634	Seaman Village, Ohio	0.0025035030%
OH1635	Sebring Village, Ohio	0.0078737318%
OH1636	Seneca County, Ohio	0.2801274556%
OH1637	Seneca Township, Monroe County, Ohio	0.0000124681%
OH1638	Seneca Township, Noble County, Ohio	0.0000172477%
OH1639	Senecaville Village, Ohio	0.0007886782%
OH1640	Seven Hills City, Ohio	0.0208535620%
OH1641	Seven Mile Village, Ohio	0.0013087356%
OH1642	Seville Village, Ohio	0.0055383307%
OH1643	Shadyside Village, Ohio	0.0078177582%
OH1644	Shaker Heights City, Ohio	0.1048407101%
OH1645	Shalersville Township, Ohio	0.0000934354%
OH1646	Sharon Township, Franklin County, Ohio	0.0053763338%
OH1647	Sharon Township, Medina County, Ohio	0.0058099333%

OH1648	Sharon Township, Richland County, Ohio	0.0000802853%
OH1649	Sharonville City, Ohio	0.1284229161%
OH1650	Shawnee Hills Village, Ohio	0.0030520752%
OH1651	Shawnee Township, Ohio	0.0289829613%
OH1652	Shawnee Village, Ohio	0.0005916790%
OH1653	Sheffield Lake City, Ohio	0.0113266702%
OH1654	Sheffield Township, Ashtabula County, Ohio	0.0012562693%
OH1655	Sheffield Township, Lorain County, Ohio	0.0039054125%
OH1656	Sheffield Village, Ohio	0.0383431647%
OH1657	Shelby City, Ohio	0.0301426674%
OH1658	Shelby County, Ohio	0.2601922372%
OH1659	Sherrodsville Village, Ohio	0.0010675510%
OH1660	Sherwood Village, Ohio	0.0012358778%
OH1661	Shiloh Village, Ohio	0.0001516500%
OH1662	Shreve Village, Ohio	0.0012061965%
OH1663	Sidney City, Ohio	0.0768126600%
OH1664	Silver Lake Village, Ohio	0.0087129009%
OH1665	Silverton Village, Ohio	0.0117488480%
OH1666	Sinking Spring Village, Ohio	0.0018697801%
OH1667	Smith Township, Belmont County, Ohio	0.0011670394%
OH1668	Smith Township, Mahoning County, Ohio	0.0056258490%
OH1669	Smithfield Township, Ohio	0.0003028259%
OH1670	Smithfield Village, Ohio	0.0021516579%
OH1671	Smithville Village, Ohio	0.0012448566%
OH1672	Solon City, Ohio	0.0575665779%
OH1673	Somerford Township, Ohio	0.0018806477%
OH1674	Somers Township, Ohio	0.0009493500%
OH1675	Somerset Village, Ohio	0.0013447250%
OH1676	Somerville Village, Ohio	0.0001615723%
OH1677	South Amherst Village, Ohio	0.0020257501%
OH1678	South Bloomfield Township, Ohio	0.0004782339%
OH1679	South Bloomfield Village, Ohio	0.0012874261%
OH1680	South Charleston Village, Ohio	0.0026810249%
OH1681	South Euclid City, Ohio	0.0416202012%
OH1682	South Lebanon Village, Ohio	0.0058643200%
OH1683	South Point Village, Ohio	0.0061370801%
OH1684	South Russell Village, Ohio	0.0067283287%
OH1685	South Salem Village, Ohio	0.0005572426%
OH1686	South Solon Village, Ohio	0.0007460421%
OH1687	South Vienna Village, Ohio	0.0009118207%
OH1688	South Webster Village, Ohio	0.0024736332%
OH1689	South Zanesville Village, Ohio	0.0015547932%
OH1690	Southington Township, Ohio	0.0014492645%
OH1691	Sparta Village, Ohio	0.0000770825%
OH1692	Spencer Township, Allen County, Ohio	0.0001636300%

OH1693	Spencer Township, Guernsey County, Ohio	0.0001631748%
OH1694	Spencer Township, Lucas County, Ohio	0.0024565990%
OH1695	Spencer Township, Medina County, Ohio	0.0000708528%
OH1696	Spencer Village, Ohio	0.0016178066%
OH1697	Spencerville Village, Ohio	0.0025294469%
OH1698	Sprigg Township, Ohio	0.0001054107%
OH1699	Spring Valley Township, Ohio	0.0070786377%
OH1700	Spring Valley Village, Ohio	0.0001444620%
OH1701	Springboro City, Ohio	0.0299889938%
OH1702	Springdale City, Ohio	0.0692154947%
OH1703	Springfield City, Ohio	0.4735887613%
OH1704	Springfield Township, Clark County, Ohio	0.0105063514%
OH1705	Springfield Township, Gallia County, Ohio	0.0009746740%
OH1706	Springfield Township, Hamilton County, Ohio	0.1053972703%
OH1707	Springfield Township, Jefferson County, Ohio	0.0002231349%
OH1708	Springfield Township, Lucas County, Ohio	0.0432543386%
OH1709	Springfield Township, Mahoning County, Ohio	0.0039675747%
OH1710	Springfield Township, Richland County, Ohio	0.0177162881%
OH1711	Springfield Township, Ross County, Ohio	0.0053121351%
OH1712	Springfield Township, Summit County, Ohio	0.0469667767%
OH1713	Springfield Township, Williams County, Ohio	0.0004950504%
OH1714	St Albans Township, Ohio	0.0043369348%
OH1715	St Clair Township, Butler County, Ohio	0.0005493458%
OH1716	St Clair Township, Columbiana County, Ohio	0.0167991211%
OH1717	St Marys Township, Ohio	0.0002136628%
OH1718	St. Bernard Village, Ohio	0.0379854367%
OH1719	St. Clairsville City, Ohio	0.0187569954%
OH1720	St. Henry Village, Ohio	0.0014076956%
OH1721	St. Louisville Village, Ohio	0.0003799451%
OH1722	St. Marys City, Ohio	0.0281144576%
OH1723	St. Paris Village, Ohio	0.0038066155%
OH1724	Stafford Village, Ohio	0.0000249362%
OH1725	Stark County, Ohio	1.5315796664%
OH1726	Starr Township, Ohio	0.0001436692%
OH1727	Staunton Township, Ohio	0.0003747763%
OH1728	Sterling Township, Ohio	0.0043408795%
OH1729	Steubenville City, Ohio	0.1367338744%

OH1730	Steubenville Township, Ohio	0.0000318764%
OH1731	Stock Township, Harrison County, Ohio	0.0003339830%
OH1732	Stock Township, Noble County, Ohio	0.0000344955%
OH1733	Stockport Village, Ohio	0.0002249256%
OH1734	Stokes Township, Logan County, Ohio	0.0047782092%
OH1735	Stokes Township, Madison County, Ohio	0.0007615846%
OH1736	Stone Creek Village, Ohio	0.0001379503%
OH1737	Stonelick Township, Ohio	0.0184280231%
OH1738	Stoutsville Village, Ohio	0.0000733307%
OH1739	Stow City, Ohio	0.1475892163%
OH1740	Strasburg Village, Ohio	0.0032911011%
OH1741	Stratton Village, Ohio	0.0014981914%
OH1742	Streetsboro City, Ohio	0.0206045399%
OH1743	Strongsville City, Ohio	0.0739396664%
OH1744	Struthers City, Ohio	0.0252671862%
OH1745	Stryker Village, Ohio	0.0016737417%
OH1746	Suffield Township, Ohio	0.0026771277%
OH1747	Sugar Bush Knolls Village, Ohio	0.0000982645%
OH1748	Sugar Creek Township, Allen County, Ohio	0.0002727166%
OH1749	Sugar Creek Township, Putnam County, Ohio	0.0001655674%
OH1750	Sugar Creek Township, Wayne County, Ohio	0.0003634054%
OH1751	Sugar Grove Village, Ohio	0.0001955486%
OH1752	Sugarcreek Township, Ohio	0.0470017417%
OH1753	Sugarcreek Village, Ohio	0.0027688605%
OH1754	Sullivan Township, Ohio	0.0017162492%
OH1755	Summerfield Village, Ohio	0.0001212800%
OH1756	Summit Township, Ohio	0.0000062341%
OH1757	Summitville Village, Ohio	0.0004792142%
OH1758	Sunbury Village, Ohio	0.0082323543%
OH1759	Sunfish Township, Ohio	0.0000676034%
OH1760	Swan Creek Township, Ohio	0.0048429959%
OH1761	Swanton Township, Ohio	0.0015012549%
OH1762	Swanton Village, Ohio	0.0072434936%
OH1763	Switzerland Township, Ohio	0.0001807876%
OH1764	Sycamore Township, Hamilton County, Ohio	0.0584269292%
OH1765	Sycamore Township, Wyandot County, Ohio	0.0002766058%
OH1766	Sycamore Village, Ohio	0.0012008738%
OH1767	Sylvania City, Ohio	0.0526622027%
OH1768	Sylvania Township, Ohio	0.1247952267%
OH1769	Symmes Township, Hamilton County, Ohio	0.0305202839%
OH1770	Symmes Township, Lawrence County, Ohio	0.0000521565%

OH1771	Syracuse Village, Ohio	0.0005413001%
OH1772	Tallmadge City, Ohio	0.0580737905%
OH1773	Tarlton Village, Ohio	0.0002242634%
OH1774	Tate Township, Ohio	0.0267197716%
OH1775	Taylor Creek Township, Ohio	0.0001110677%
OH1776	Terrace Park Village, Ohio	0.0056698421%
OH1777	Texas Township, Ohio	0.0002936562%
OH1778	The Village of Indian Hill City, Ohio	0.0264202950%
OH1779	Thompson Township, Delaware County, Ohio	0.0002474656%
OH1780	Thompson Township, Geauga County, Ohio	0.0022491568%
OH1781	Thorn Township, Ohio	0.0007422882%
OH1782	Thornville Village, Ohio	0.0006131946%
OH1783	Thurston Village, Ohio	0.0013688400%
OH1784	Tiffin City, Ohio	0.0703803061%
OH1785	Tiffin Township, Ohio	0.0005075927%
OH1786	Tiltonsville Village, Ohio	0.0016575735%
OH1787	Timberlake Village, Ohio	0.0023312243%
OH1788	Tipp City, Ohio	0.0376479790%
OH1789	Tiro Village, Ohio	0.0000326285%
OH1790	Toledo City, Ohio	1.0197706186%
OH1791	Tontogany Village, Ohio	0.0001897924%
OH1792	Toronto City, Ohio	0.0279077997%
OH1793	Townsend Township, Huron County, Ohio	0.0006177098%
OH1794	Townsend Township, Sandusky County, Ohio	0.0000271274%
OH1795	Tremont City Village, Ohio	0.0006396354%
OH1796	Trenton City, Ohio	0.0416371797%
OH1797	Trenton Township, Ohio	0.0000577420%
OH1798	Trimble Township, Ohio	0.0023032365%
OH1799	Trimble Village, Ohio	0.0004320101%
OH1800	Trotwood City, Ohio	0.0811683100%
OH1801	Troy City, Ohio	0.0899917302%
OH1802	Troy Township, Ashland County, Ohio	0.0002358826%
OH1803	Troy Township, Athens County, Ohio	0.0008754383%
OH1804	Troy Township, Geauga County, Ohio	0.0026032794%
OH1805	Troy Township, Richland County, Ohio	0.0034790294%
OH1806	Troy Township, Wood County, Ohio	0.0027734180%
OH1807	Trumbull County, Ohio	2.0203599712%
OH1808	Trumbull Township, Ohio	0.0006457459%
OH1809	Truro Township, Ohio	0.0493339720%
OH1810	Tully Township, Ohio	0.0007929647%
OH1811	Turtle Creek Township, Ohio	0.0003372090%
OH1812	Turtlecreek Township, Ohio	0.0071325956%
OH1813	Tuscarawas County, Ohio	0.3721703206%

OH1814	Tuscarawas Township, Ohio	0.0020979323%
OH1815	Tuscarawas Village, Ohio	0.0003842902%
OH1816	Twin Township, Darke County, Ohio	0.0003813690%
OH1817	Twin Township, Ross County, Ohio	0.0052531114%
OH1818	Twinsburg City, Ohio	0.0833508485%
OH1819	Tymochtee Township, Ohio	0.0003170847%
OH1820	Uhrichsville City, Ohio	0.0101787647%
OH1821	Union City Village, Ohio	0.0076150778%
OH1822	Union City, Ohio	0.0198982889%
OH1823	Union County, Ohio	0.3002174205%
OH1824	Union Township, Auglaize County, Ohio	0.0001691497%
OH1825	Union Township, Carroll County, Ohio	0.0000762536%
OH1826	Union Township, Champaign County, Ohio	0.0000211479%
OH1827	Union Township, Clermont County, Ohio	0.3185341547%
OH1828	Union Township, Clinton County, Ohio	0.0085869431%
OH1829	Union Township, Fayette County, Ohio	0.0014043033%
OH1830	Union Township, Highland County, Ohio	0.0112248527%
OH1831	Union Township, Lawrence County, Ohio	0.0011822137%
OH1832	Union Township, Licking County, Ohio	0.0076823054%
OH1833	Union Township, Logan County, Ohio	0.0001197046%
OH1834	Union Township, Mercer County, Ohio	0.0004692319%
OH1835	Union Township, Miami County, Ohio	0.0038499743%
OH1836	Union Township, Muskingum County, Ohio	0.0003209896%
OH1837	Union Township, Pike County, Ohio	0.0001098555%
OH1838	Union Township, Ross County, Ohio	0.0119227921%
OH1839	Union Township, Tuscarawas County, Ohio	0.0002167791%
OH1840	Union Township, Union County, Ohio	0.0002502189%
OH1841	Union Township, Van Wert County, Ohio	0.0002973617%
OH1842	Union Township, Warren County, Ohio	0.0079936267%
OH1843	Unionville Center Village, Ohio	0.0001475046%
OH1844	Uniopolis Village, Ohio	0.0002492732%
OH1845	Unity Township, Ohio	0.0000798690%
OH1846	University Heights City, Ohio	0.0306916388%
OH1847	Upper Arlington City, Ohio	0.1198448950%
OH1848	Upper Sandusky City, Ohio	0.0108550896%
OH1849	Upper Township, Ohio	0.0007475763%
OH1850	Urbana City, Ohio	0.0575116162%
OH1851	Urbancrest Village, Ohio	0.0003436577%
OH1852	Utica Village, Ohio	0.0044986588%
OH1853	Valley Hi Village, Ohio	0.0001316045%
OH1854	Valley Township, Guernsey County, Ohio	0.0005439160%

OH1855	Valley Township, Scioto County, Ohio	0.0018196842%
OH1856	Valley View Village, Ohio	0.0158831601%
OH1857	Valleyview Village, Ohio	0.0016037359%
OH1858	Van Buren Township, Darke County, Ohio	0.0003444623%
OH1859	Van Buren Township, Putnam County, Ohio	0.0002317943%
OH1860	Van Buren Township, Shelby County, Ohio	0.0003904525%
OH1861	Van Buren Village, Ohio	0.0001188906%
OH1862	Van Wert City, Ohio	0.0528808311%
OH1863	Van Wert County, Ohio	0.1122540604%
OH1864	Vandalia City, Ohio	0.0967305650%
OH1865	Vanlue Village, Ohio	0.0001114793%
OH1866	Venedocia Village, Ohio	0.0000371702%
OH1867	Venice Township, Ohio	0.0000100271%
OH1868	Vermilion City, Ohio	0.0432196320%
OH1869	Vermilion Township, Ohio	0.0012778552%
OH1870	Vermillion Township, Ohio	0.0004880329%
OH1871	Vernon Township, Crawford County, Ohio	0.0000108762%
OH1872	Vernon Township, Scioto County, Ohio	0.0038952614%
OH1873	Vernon Township, Trumbull County, Ohio	0.0006308563%
OH1874	Verona Village, Ohio	0.0012373333%
OH1875	Versailles Village, Ohio	0.0100017096%
OH1876	Vienna Township, Ohio	0.0042113922%
OH1877	Vinton County, Ohio	0.1090168446%
OH1878	Vinton Township, Ohio	0.0001170406%
OH1879	Vinton Village, Ohio	0.0005060807%
OH1880	Violet Township, Ohio	0.0621844457%
OH1881	Virginia Township, Ohio	0.0000841915%
OH1882	Wabash Township, Ohio	0.0000492089%
OH1883	Wadsworth City, Ohio	0.0760959559%
OH1884	Waite Hill Village, Ohio	0.0053068521%
OH1885	Wakeman Village, Ohio	0.0018119487%
OH1886	Walbridge Village, Ohio	0.0029019871%
OH1887	Waldo Township, Ohio	0.0000743838%
OH1888	Waldo Village, Ohio	0.0004160980%
OH1889	Walnut Township, Fairfield County, Ohio	0.0087100593%
OH1890	Walnut Township, Gallia County, Ohio	0.0001499498%
OH1891	Walton Hills Village, Ohio	0.0099526568%
OH1892	Wapakoneta City, Ohio	0.0275268850%
OH1893	Ward Township, Ohio	0.0001486233%
OH1894	Warren City, Ohio	0.3520178232%
OH1895	Warren County, Ohio	1.0504230532%
OH1896	Warren Township, Belmont County,	0.0000984250%

OH1897	Warren Township, Jefferson County, Ohio	0.0004303316%
OH1898	Warren Township, Trumbull County, Ohio	0.0001534515%
OH1899	Warren Township, Tuscarawas County, Ohio	0.0002069255%
OH1900	Warren Township, Washington County, Ohio	0.0008773149%
OH1901	Warrensville Heights City, Ohio	0.0361164097%
OH1902	Warsaw Village, Ohio	0.0003911414%
OH1903	Warwick Township, Ohio	0.0008474093%
OH1904	Washington County, Ohio	0.3325608246%
OH1905	Washington Court House City, Ohio	0.0376016242%
OH1906	Washington Township, Auglaize County, Ohio	0.0023680955%
OH1907	Washington Township, Belmont County, Ohio	0.0000843643%
OH1908	Washington Township, Brown County, Ohio	0.0011782387%
OH1909	Washington Township, Carroll County, Ohio	0.0002178675%
OH1910	Washington Township, Clermont County, Ohio	0.0305984481%
OH1911	Washington Township, Clinton County, Ohio	0.0029440948%
OH1912	Washington Township, Columbiana County, Ohio	0.0006256408%
OH1913	Washington Township, Coshocton County, Ohio	0.0000841915%
OH1914	Washington Township, Darke County, Ohio	0.0003198579%
OH1915	Washington Township, Defiance County, Ohio	0.0003531079%
OH1916	Washington Township, Franklin County, Ohio	0.1225330619%
OH1917	Washington Township, Guernsey County, Ohio	0.0000951853%
OH1918	Washington Township, Hancock County, Ohio	0.0008925122%
OH1919	Washington Township, Harrison County, Ohio	0.0003339830%
OH1920	Washington Township, Henry County, Ohio	0.0002571801%
OH1921	Washington Township, Highland County, Ohio	0.0004065339%
OH1922	Washington Township, Hocking County, Ohio	0.0002427514%
OH1923	Washington Township, Holmes County,	0.0000261741%

OH1924	Washington Township, Jackson County, Ohio	0.0003315132%
OH1925	Washington Township, Lawrence County, Ohio	0.0000695420%
OH1926	Washington Township, Licking County, Ohio	0.0008154920%
OH1927	Washington Township, Logan County, Ohio	0.0017756185%
OH1928	Washington Township, Lucas County, Ohio	0.0071150384%
OH1929	Washington Township, Mercer County, Ohio	0.0001173080%
OH1930	Washington Township, Miami County, Ohio	0.0009766897%
OH1931	Washington Township, Monroe County, Ohio	0.0000062341%
OH1932	Washington Township, Montgomery County, Ohio	0.1316317394%
OH1933	Washington Township, Morrow County, Ohio	0.0002420690%
OH1934	Washington Township, Muskingum County, Ohio	0.0014845767%
OH1935	Washington Township, Paulding County, Ohio	0.0000402008%
OH1936	Washington Township, Pickaway County, Ohio	0.0003983733%
OH1937	Washington Township, Preble County, Ohio	0.0006874604%
OH1938	Washington Township, Richland County, Ohio	0.0012132000%
OH1939	Washington Township, Sandusky County, Ohio	0.0006510581%
OH1940	Washington Township, Scioto County, Ohio	0.0113445935%
OH1941	Washington Township, Shelby County, Ohio	0.0000798653%
OH1942	Washington Township, Stark County, Ohio	0.0006531299%
OH1943	Washington Township, Wood County, Ohio	0.0002265264%
OH1944	Washingtonville Village, Ohio	0.0014015930%
OH1945	Waterford Township, Ohio	0.0050048725%
OH1946	Waterloo Township, Ohio	0.0006670006%
OH1947	Watertown Township, Ohio	0.0001503968%
OH1948	Waterville City, Ohio	0.0124831621%
OH1949	Waterville Township, Ohio	0.0015558460%
OH1950	Wauseon City, Ohio	0.0277126990%
OH1951	Waverly Village, Ohio	0.0077490360%
OH1952	Wayne County, Ohio	0.2257675097%

OH1953	Wayne Lakes Village, Ohio	0.0075166600%
OH1954	Wayne Township, Adams County, Ohio	0.0012649279%
OH1955	Wayne Township, Ashtabula County, Ohio	0.0005165967%
OH1956	Wayne Township, Auglaize County, Ohio	0.0004273255%
OH1957	Wayne Township, Belmont County, Ohio	0.0000562429%
OH1958	Wayne Township, Butler County, Ohio	0.0007432325%
OH1959	Wayne Township, Champaign County, Ohio	0.0014909244%
OH1960	Wayne Township, Clermont County, Ohio	0.0020513889%
OH1961	Wayne Township, Clinton County, Ohio	0.0002007337%
OH1962	Wayne Township, Columbiana County, Ohio	0.0005990178%
OH1963	Wayne Township, Darke County, Ohio	0.0000369067%
OH1964	Wayne Township, Fayette County, Ohio	0.0001404303%
OH1965	Wayne Township, Jefferson County, Ohio	0.0021038433%
OH1966	Wayne Township, Monroe County, Ohio	0.0000062341%
OH1967	Wayne Township, Muskingum County, Ohio	0.0001404329%
OH1968	Wayne Township, Noble County, Ohio	0.0000862387%
OH1969	Wayne Township, Pickaway County, Ohio	0.0000437239%
OH1970	Wayne Township, Tuscarawas County, Ohio	0.0003941438%
OH1971	Wayne Township, Warren County, Ohio	0.0038164622%
OH1972	Wayne Village, Ohio	0.0008081483%
OH1973	Waynesburg Village, Ohio	0.0012073007%
OH1974	Waynesfield Village, Ohio	0.0007567223%
OH1975	Waynesville Village, Ohio	0.0046309511%
OH1976	Weathersfield Township, Ohio	0.0249955502%
OH1977	Weller Township, Ohio	0.0004460294%
OH1978	Wellington Village, Ohio	0.0164981765%
OH1979	Wells Township, Ohio	0.0100888848%
OH1980	Wellston City, Ohio	0.0406103723%
OH1981	Wellsville Village, Ohio	0.0125660620%
OH1982	Wesley Township, Ohio	0.0001253307%
OH1983	West Alexandria Village, Ohio	0.0099845432%
OH1984	West Carrollton City, Ohio	0.0603546931%
OH1985	West Chester Township, Ohio	0.3737167118%
OH1986	West Elkton Village, Ohio	0.0026843690%
OH1987	West Farmington Village, Ohio	0.0001875519%
OH1988	West Jefferson Village, Ohio	0.0159155640%
OH1989	West Lafayette Village, Ohio	0.0026252451%
OH1990	West Leipsic Village, Ohio	0.0002152376%
OH1991	West Liberty Village, Ohio	0.0035013600%

OH1992	West Manchester Village, Ohio	0.0025206880%
OH1993	West Mansfield Village, Ohio	0.0000798031%
OH1994	West Millgrove Village, Ohio	0.0001102020%
OH1995	West Milton Village, Ohio	0.0098350376%
OH1996	West Rushville Village, Ohio	0.0001070525%
OH1997	West Salem Village, Ohio	0.0004987159%
OH1998	West Township, Ohio	0.0005857063%
OH1999	West Union Village, Ohio	0.0111998820%
OH2000	West Unity Village, Ohio	0.0014694352%
OH2001	Westerville City, Ohio	0.2122517954%
OH2002	Westfield Center Village, Ohio	0.0015469538%
OH2003	Westfield Township, Ohio	0.0022200558%
OH2004	Westlake City, Ohio	0.0470647273%
OH2005	Westland Township, Ohio	0.0000407937%
OH2006	Weston Township, Ohio	0.0001040797%
OH2007	Weston Village, Ohio	0.0009305950%
OH2008	Wharton Village, Ohio	0.0000269859%
OH2009	Wheeling Township, Belmont County, Ohio	0.0005343072%
OH2010	Wheeling Township, Guernsey County, Ohio	0.0000407937%
OH2011	Whetstone Township, Ohio	0.0003262846%
OH2012	White Eyes Township, Ohio	0.0001913444%
OH2013	Whitehall City, Ohio	0.0708163966%
OH2014	Whitehouse Village, Ohio	0.0191159792%
OH2015	Whitewater Township, Ohio	0.0072647461%
OH2016	Wickliffe City, Ohio	0.0543194216%
OH2017	Wilkesville Township, Ohio	0.0005461896%
OH2018	Wilkesville Village, Ohio	0.0001034151%
OH2019	Willard City, Ohio	0.0338504955%
OH2020	Williams County, Ohio	0.1507467614%
OH2021	Williamsburg Township, Ohio	0.0138253270%
OH2022	Williamsburg Village, Ohio	0.0064127452%
OH2023	Williamsfield Township, Ohio	0.0004696334%
OH2024	Williamsport Village, Ohio	0.0004226644%
OH2025	Willoughby City, Ohio	0.1356374532%
OH2026	Willoughby Hills City, Ohio	0.0528410843%
OH2027	Willowick City, Ohio	0.0540256495%
OH2028	Wills Township, Ohio	0.0001087832%
OH2029	Willshire Village, Ohio	0.0006690639%
OH2030	Wilmington City, Ohio	0.1278227818%
OH2031	Wilmot Village, Ohio	0.0024343932%
OH2032	Wilson Township, Ohio	0.0006914162%
OH2033	Wilson Village, Ohio	0.0001415832%
OH2034	Winchester Village, Ohio	0.0033994936%
OH2035	Windham Township, Ohio	0.0001218723%
OH2036	Windham Village, Ohio	0.0030305573%

OH2037	Windsor Township, Ashtabula County, Ohio	0.0006340051%
OH2038	Windsor Township, Lawrence County, Ohio	0.0007128053%
OH2039	Windsor Township, Morgan County, Ohio	0.0004926943%
OH2040	Wintersville Village, Ohio	0.0169582518%
OH2041	Wood County, Ohio	0.6017827347%
OH2042	Woodlawn Village, Ohio	0.0240822158%
OH2043	Woodmere Village, Ohio	0.0007072352%
OH2044	Woodsfield Village, Ohio	0.0011221301%
OH2045	Woodstock Village, Ohio	0.0001517571%
OH2046	Woodville Township, Ohio	0.0019622167%
OH2047	Woodville Village, Ohio	0.0034270973%
OH2048	Wooster City, Ohio	0.4046402646%
OH2049	Wooster Township, Ohio	0.0017358405%
OH2050	Worthington City, Ohio	0.0819890902%
OH2051	Worthington Township, Ohio	0.0017573559%
OH2052	Wren Village, Ohio	0.0008301349%
OH2053	Wyandot County, Ohio	0.0959147354%
OH2054	Wyoming City, Ohio	0.0220280462%
OH2055	Xenia City, Ohio	0.1268376308%
OH2056	Xenia Township, Ohio	0.0075532986%
OH2057	Yankee Lake Village, Ohio	0.0000341003%
OH2058	Yellow Creek Township, Ohio	0.0010782320%
OH2059	Yellow Springs Village, Ohio	0.0142295064%
OH2060	York Township, Athens County, Ohio	0.0005523599%
OH2061	York Township, Fulton County, Ohio	0.0061882726%
OH2062	York Township, Medina County, Ohio	0.0023145263%
OH2063	York Township, Sandusky County, Ohio	0.0006239306%
OH2064	York Township, Tuscarawas County, Ohio	0.0007784341%
OH2065	York Township, Van Wert County, Ohio	0.0001115107%
OH2066	Yorkshire Village, Ohio	0.0007627380%
OH2067	Yorkville Village, Ohio	0.0011795516%
OH2068	Youngstown City, Ohio	0.5751891038%
OH2069	Zaleski Village, Ohio	0.0000780271%
OH2070	Zane Township, Ohio	0.0012568985%
OH2071	Zanesfield Village, Ohio	0.0001257699%
OH2072	Zanesville City, Ohio	0.1371227251%
OH2073	Zoar Village, Ohio	0.0002364863%

OK1	Ada City, Oklahoma	0.8751127538%
OK2	Adair County, Oklahoma	0.4266209709%
OK3	Alfalfa County, Oklahoma	0.0752358760%
OK4	Altus City, Oklahoma	0.0622184471%
OK5	Anadarko City, Oklahoma	0.2177062552%
OK6	Ardmore City, Oklahoma	0.8834203994%
OK7	Atoka County, Oklahoma	0.3570166411%
OK8	Bartlesville City, Oklahoma	0.7616370548%
OK9	Beaver County, Oklahoma	0.0784743727%
OK10	Beckham County, Oklahoma	0.2846460130%
OK11	Bethany City, Oklahoma	0.2482441625%
OK12	Bixby City, Oklahoma	0.2557077913%
OK13	Blaine County, Oklahoma	0.1909298641%
OK14	Broken Arrow City, Oklahoma	1.9405732012%
OK15	Bryan County, Oklahoma	0.5253079080%
OK16	Caddo County, Oklahoma	0.4845736458%
OK17	Canadian County, Oklahoma	0.5808839408%
OK18	Carter County, Oklahoma	1.0204659663%
OK19	Cherokee County, Oklahoma	0.0547155245%
OK20	Chickasha City, Oklahoma	0.1510124411%
OK21	Choctaw City, Oklahoma	0.0613538158%
OK22	Choctaw County, Oklahoma	0.4004199348%
OK23	Cimarron County, Oklahoma	0.0722904419%
OK24	Claremore City, Oklahoma	0.7190775254%
OK25	Cleveland County, Oklahoma	0.2725422694%
OK26	Coal County, Oklahoma	0.1610866236%
OK27	Comanche County, Oklahoma	2.0790341012%
OK28	Cotton County, Oklahoma	0.1077265239%
OK29	Coweta City, Oklahoma	0.3910652406%
OK30	Craig County, Oklahoma	0.2892248732%
OK31	Creek County, Oklahoma	1.2474865281%
OK32	Custer County, Oklahoma	0.4049880250%
OK33	Del City, Oklahoma	0.2643825434%
OK34	Delaware County, Oklahoma	0.8410533842%
OK35	Dewey County, Oklahoma	0.0676712782%
OK36	Duncan City, Oklahoma	0.8937861298%
OK37	Durant City, Oklahoma	0.7336303563%
OK38	Edmond City, Oklahoma	1.4615935748%
OK39	El Reno City, Oklahoma	0.2053992273%
OK40	Elk City, Oklahoma	0.3587477547%
OK41	Ellis County, Oklahoma	0.0583375351%
OK42	Enid City, Oklahoma	0.7392412881%
OK43	Garfield County, Oklahoma	0.2542221165%
OK44	Garvin County, Oklahoma	0.8411004189%
OK45	Glenpool City, Oklahoma	0.1608895657%
OK46	Grady County, Oklahoma	1.0545977812%
OK47	Grant County, Oklahoma	0.0405478903%
OK48	Greer County, Oklahoma	0.1583252054%
OK49	Guthrie City, Oklahoma	0.1856265512%

OK50	Guymon City, Oklahoma	0.0547591936%
OK51	Harmon County, Oklahoma	0.0673861249%
OK52	Harper County, Oklahoma	0.0522026584%
OK53	Haskell County, Oklahoma	0.2531508354%
OK54	Hughes County, Oklahoma	0.2061436213%
OK55	Jackson County, Oklahoma	0.4801048418%
OK56	Jefferson County, Oklahoma	0.3090924602%
OK57	Jenks City, Oklahoma	0.1806228639%
OK58	Johnston County, Oklahoma	0.4472082986%
OK59	Kay County, Oklahoma	0.5067583031%
OK60	Kingfisher County, Oklahoma	0.2717757463%
OK61	Kiowa County, Oklahoma	0.2298382701%
OK62	Latimer County, Oklahoma	0.3148762172%
OK63	Lawton City, Oklahoma	0.3312681144%
OK64	Le Flore County, Oklahoma	1.4166392289%
OK65	Lincoln County, Oklahoma	0.6999457500%
OK66	Logan County, Oklahoma	0.5399784520%
OK67	Love County, Oklahoma	0.2288662752%
OK68	Major County, Oklahoma	0.0852741304%
OK69	Marshall County, Oklahoma	0.2609426135%
OK70	Mayes County, Oklahoma	1.2431623622%
OK71	McAlester City, Oklahoma	1.2318612380%
OK72	McClain County, Oklahoma	0.6643227071%
OK73	McCurtain County, Oklahoma	0.8951427325%
OK74	McIntosh County, Oklahoma	0.6473819592%
OK75	Miami City, Oklahoma	0.3080134381%
OK76	Midwest City, Oklahoma	1.3662006673%
OK77	Moore City, Oklahoma	0.2533704430%
OK78	Murray County, Oklahoma	0.5297956437%
OK79	Muskogee City, Oklahoma	2.5039385148%
OK80	Muskogee County, Oklahoma	0.1783839604%
OK81	Mustang City, Oklahoma	0.1655020823%
OK82	Newcastle City, Oklahoma	0.2606099206%
OK83	Noble County, Oklahoma	0.1688783176%
OK84	Norman City, Oklahoma	4.4189589851%
OK85	Nowata County, Oklahoma	0.1569775216%
OK86	Okfuskee County, Oklahoma	0.2609296558%
OK87	Oklahoma City, Oklahoma	14.3489114350%
OK88	Oklahoma County, Oklahoma	3.3422940072%
OK89	Okmulgee City, Oklahoma	0.5086746948%
OK90	Okmulgee County, Oklahoma	0.4742639531%
OK91	Osage County, Oklahoma	0.5896618496%
OK92	Ottawa County, Oklahoma	0.3159777890%
OK93	Owasso City, Oklahoma	0.7456266521%
OK94	Pawnee County, Oklahoma	0.6201145221%
OK95	Payne County, Oklahoma	0.6719554590%
OK96	Pittsburg County, Oklahoma	0.1253496540%
OK97	Ponca City, Oklahoma	0.4343605817%
OK98	Pontotoc County, Oklahoma	0.3451006157%

OK99	Pottawatomie County, Oklahoma	0.8536612997%
OK100	Pushmataha County, Oklahoma	0.3982344607%
OK101	Roger Mills County, Oklahoma	0.0439550052%
OK102	Rogers County, Oklahoma	1.2081401690%
OK103	Sand Springs City, Oklahoma	0.3849881687%
OK104	Sapulpa City, Oklahoma	1.1421081226%
OK105	Seminole City, Oklahoma	0.2214634802%
OK106	Seminole County, Oklahoma	0.4144393970%
OK107	Sequoyah County, Oklahoma	1.5345087624%
OK108	Shawnee City, Oklahoma	1.3614784311%
OK109	Stephens County, Oklahoma	0.8246887486%
OK110	Stillwater City, Oklahoma	0.8442351700%
OK111	Tahlequah City, Oklahoma	1.5329176592%
OK112	Texas County, Oklahoma	0.3711376613%
OK113	Tillman County, Oklahoma	0.1988848754%
OK114	Tulsa City, Oklahoma	11.8499277217%
OK115	Tulsa County, Oklahoma	5.3498014970%
OK116	Wagoner County, Oklahoma	0.8686244855%
OK117	Warr Acres City, Oklahoma	0.1616160377%
OK118	Washington County, Oklahoma	0.3936750370%
OK119	Washita County, Oklahoma	0.2228994277%
OK120	Weatherford City, Oklahoma	0.1872773945%
OK121	Woods County, Oklahoma	0.1975804400%
OK122	Woodward City, Oklahoma	0.2327716722%
OK123	Woodward County, Oklahoma	0.1781706634%
OK124	Yukon City, Oklahoma	0.3103071173%

OR1	Albany City, Oregon	1.1488593673%
OR2	Ashland City, Oregon	0.5683136367%
OR3	Astoria City, Oregon	0.1845495963%
OR4	Baker County, Oregon	0.4736253192%
OR5	Beaverton City, Oregon	0.9637676073%
OR6	Bend City, Oregon	0.9373492716%
OR7	Benton County, Oregon	1.0144102006%
OR8	Canby City, Oregon	0.1704081794%
OR9	Central Point City, Oregon	0.1705985180%
OR10	Clackamas County, Oregon	7.7136877952%
OR11	Clatsop County, Oregon	1.1338982236%
OR12	Columbia County, Oregon	1.0021829571%
OR13	Coos Bay City, Oregon	0.2520118937%
OR14	Coos County, Oregon	1.5517079397%
OR15	Cornelius City, Oregon	0.0942707602%
OR16	Corvallis City, Oregon	0.6584520605%
OR17	Cottage Grove City, Oregon	0.0903479969%
OR18	Crook County, Oregon	0.3487178331%
OR19	Curry County, Oregon	0.7556509064%
OR20	Dallas City, Oregon	0.1595048592%
OR21	Deschutes County, Oregon	2.2402392583%
OR22	Douglas County, Oregon	2.5498986381%
OR23	Eugene City, Oregon	2.7406296371%
OR24	Forest Grove City, Oregon	0.2503466825%
OR25	Gilliam County, Oregon	0.0265259656%
OR26	Gladstone City, Oregon	0.1172599918%
OR27	Grant County, Oregon	0.1472571267%
OR28	Grants Pass City, Oregon	0.8171535004%
OR29	Gresham City, Oregon	0.9759036121%
OR30	Happy Valley City, Oregon	0.0102738483%
OR31	Harney County, Oregon	0.1891840384%
OR32	Hermiston City, Oregon	0.1306543550%
OR33	Hillsboro City, Oregon	1.4971670861%
OR34	Hood River County, Oregon	0.3527335914%
OR35	Independence City, Oregon	0.0802971858%
OR36	Jackson County, Oregon	4.0467193349%
OR37	Jefferson County, Oregon	0.3647444042%
OR38	Josephine County, Oregon	1.6413900862%
OR39	Keizer City, Oregon	0.1902346636%
OR40	Klamath County, Oregon	1.2079387411%
OR41	Klamath Falls City, Oregon	0.3185477543%
OR42	La Grande City, Oregon	0.2695511377%
OR43	Lake County, Oregon	0.2154171369%
OR44	Lake Oswego City, Oregon	0.6882741609%
OR45	Lane County, Oregon	6.2857222290%
OR46	Lebanon City, Oregon	0.3245102175%
OR47	Lincoln County, Oregon	1.5077702636%
OR48	Linn County, Oregon	1.8050527049%
OR49	Malheur County, Oregon	0.4976846614%

OR50	Marion County, Oregon	4.1327729232%
OR51	McMinnville City, Oregon	0.4767972656%
OR52	Medford City, Oregon	1.5425519539%
OR53	Milwaukie City, Oregon	0.2097973835%
OR54	Monmouth City, Oregon	0.0701718618%
OR55	Morrow County, Oregon	0.1341522854%
OR56	Multnomah County, Oregon	13.8608317825%
OR57	Newberg City, Oregon	0.4062904716%
OR58	Newport City, Oregon	0.1894241359%
OR59	Ontario City, Oregon	0.1855915241%
OR60	Oregon City, Oregon	0.2744536929%
OR61	Pendleton City, Oregon	0.3494939894%
OR62	Polk County, Oregon	0.7021841776%
OR63	Portland City, Oregon	8.2123187134%
OR64	Prineville City, Oregon	0.0918003735%
OR65	Redmond City, Oregon	0.1538815097%
OR66	Roseburg City, Oregon	0.6323558619%
OR67	Salem City, Oregon	3.0212513521%
OR68	Sandy City, Oregon	0.0769268725%
OR69	Sherman County, Oregon	0.0160698907%
OR70	Sherwood City, Oregon	0.1393792357%
OR71	Silverton City, Oregon	0.0769879213%
OR72	Springfield City, Oregon	1.1580718860%
OR73	St. Helens City, Oregon	0.1949886110%
OR74	The Dalles City, Oregon	0.1710639107%
OR75	Tigard City, Oregon	0.5012429717%
OR76	Tillamook County, Oregon	0.8934482248%
OR77	Troutdale City, Oregon	0.0893256381%
OR78	Tualatin City, Oregon	0.1540060326%
OR79	Umatilla County, Oregon	0.9666419198%
OR80	Union County, Oregon	0.4123039482%
OR81	Wallowa County, Oregon	0.1279263088%
OR82	Wasco County, Oregon	0.4085755376%
OR83	Washington County, Oregon	7.1632479165%
OR84	West Linn City, Oregon	0.1588636792%
OR85	Wheeler County, Oregon	0.0191474206%
OR86	Wilsonville City, Oregon	0.1373093460%
OR87	Woodburn City, Oregon	0.2054004464%
OR88	Yamhill County, Oregon	1.4015540879%

PA1	Abington Township, Pennsylvania	0.1716857122%
PA2	Adams County, Pennsylvania	0.5253944264%
PA3	Adams Township, Butler County, Pennsylvania	0.0116804385%
PA4	Aliquippa City, Pennsylvania	0.0126097620%
PA5	Allegheny County, Pennsylvania	9.0771889158%
PA6	Allentown City, Pennsylvania	0.3114788245%
PA7	Altoona City, Pennsylvania	0.1325071620%
PA8	Amity Township, Berks County, Pennsylvania	0.0088125411%
PA9	Antrim Township, Pennsylvania	0.0045609059%
PA10	Armstrong County, Pennsylvania	0.6706608856%
PA11	Aston Township, Pennsylvania	0.0398818591%
PA12	Baldwin Borough, Pennsylvania	0.0319965165%
PA13	Beaver County, Pennsylvania	1.3873740052%
PA14	Bedford County, Pennsylvania	0.2994277475%
PA15	Bensalem Township, Pennsylvania	0.3040781195%
PA16	Berks County, Pennsylvania	1.7381997812%
PA17	Bethel Park Municipality, Pennsylvania	0.0518731268%
PA18	Bethlehem City, Pennsylvania	0.1455525429%
PA19	Bethlehem Township, Pennsylvania	0.0361920258%
PA20	Blair County, Pennsylvania	0.9491920525%
PA21	Bloomsburg Town, Pennsylvania	0.0341918007%
PA22	Bradford County, Pennsylvania	0.3959357942%
PA23	Bristol Township, Pennsylvania	0.1633828847%
PA24	Buckingham Township, Bucks County, Pennsylvania	0.0394977381%
PA25	Bucks County, Pennsylvania	3.9809296859%
PA26	Butler City, Pennsylvania	0.0498804576%
PA27	Butler County, Pennsylvania	1.2504847987%
PA28	Butler Township, Butler County, Pennsylvania	0.0231032222%
PA29	Caln Township, Pennsylvania	0.0188882094%
PA30	Cambria County, Pennsylvania	2.3036081762%
PA31	Cameron County, Pennsylvania	0.0391676650%
PA32	Carbon County, Pennsylvania	0.5693092966%
PA33	Carlisle Borough, Pennsylvania	0.0415712077%
PA34	Cecil Township, Pennsylvania	0.0258191288%
PA35	Center Township, Beaver County, Pennsylvania	0.0114705509%
PA36	Centre County, Pennsylvania	0.5755080768%
PA37	Chambersburg Borough, Pennsylvania	0.0807327808%
PA38	Cheltenham Township, Pennsylvania	0.1064956185%
PA39	Chester City, Pennsylvania	0.1874127623%
PA40	Chester County, Pennsylvania	2.2939048465%
PA41	Chestnuthill Township, Pennsylvania	0.0070800296%
PA42	Clarion County, Pennsylvania	0.2109569397%
PA43	Clearfield County, Pennsylvania	0.4891902405%
PA44	Clinton County, Pennsylvania	0.2144679589%

PA45	Coal Township, Pennsylvania	0.0133740137%
PA46	Coatesville City, Pennsylvania	0.0393231032%
PA47	College Township, Pennsylvania	0.0136039479%
PA48	Columbia Borough, Pennsylvania	0.0159359932%
PA49	Columbia County, Pennsylvania	0.3754668281%
PA50	Concord Township, Delaware County, Pennsylvania	0.0064311937%
PA51	Coolbaugh Township, Pennsylvania	0.0436747827%
PA52	Cranberry Township, Butler County, Pennsylvania	0.0622384443%
PA53	Crawford County, Pennsylvania	0.6793161939%
PA54	Cumberland County, Pennsylvania	1.2385860903%
PA55	Cumru Township, Pennsylvania	0.0235067996%
PA56	Darby Borough, Pennsylvania	0.0316599974%
PA57	Dauphin County, Pennsylvania	1.3619255150%
PA58	Delaware County, Pennsylvania	4.3490976006%
PA59	Derry Township, Dauphin County, Pennsylvania	0.0278851370%
PA60	Derry Township, Westmoreland County, Pennsylvania	0.0028455604%
PA61	Dingman Township, Pennsylvania	0.0075117525%
PA62	Douglass Township, Montgomery County, Pennsylvania	0.0155624032%
PA63	Dover Township, Pennsylvania	0.0181552437%
PA64	Doylestown Township, Pennsylvania	0.0281786822%
PA65	Dunmore Borough, Pennsylvania	0.0353890031%
PA66	East Cocalico Township, Pennsylvania	0.0220752947%
PA67	East Goshen Township, Pennsylvania	0.0265646560%
PA68	East Hempfield Township, Pennsylvania	0.0329626985%
PA69	East Lampeter Township, Pennsylvania	0.0363197198%
PA70	East Norriton Township, Pennsylvania	0.0294511126%
PA71	East Pennsboro Township, Pennsylvania	0.0205253753%
PA72	East Stroudsburg Borough, Pennsylvania	0.0329090519%
PA73	East Whiteland Township, Pennsylvania	0.0370494033%
PA74	Easton City, Pennsylvania	0.1209643109%
PA75	Easttown Township, Pennsylvania	0.0217606403%
PA76	Edwardsville Borough, Pennsylvania	0.0189749837%
PA77	Elizabeth Township, Allegheny County, Pennsylvania	0.0186489956%
PA78	Elizabethtown Borough, Pennsylvania	0.0226696103%
PA79	Elk County, Pennsylvania	0.1842689815%
PA80	Emmaus Borough, Pennsylvania	0.0189823979%
PA81	Ephrata Borough, Pennsylvania	0.0323879573%
PA82	Ephrata Township, Pennsylvania	0.0106718965%
PA83	Erie City, Pennsylvania	0.1819428392%
PA84	Erie County, Pennsylvania	1.6551298548%

PA85	Exeter Borough, Pennsylvania	0.0081614148%
PA86	Exeter Township, Berks County, Pennsylvania	0.0275799039%
PA87	Fairview Township, Erie County, Pennsylvania	0.0010841242%
PA88	Fairview Township, York County, Pennsylvania	0.0213916783%
PA89	Falls Township, Bucks County, Pennsylvania	0.1095232279%
PA90	Fayette County, Pennsylvania	1.5021984244%
PA91	Ferguson Township, Centre County, Pennsylvania	0.0189311833%
PA92	Forest County, Pennsylvania	0.0406659448%
PA93	Forks Township, Northampton County, Pennsylvania	0.0159337029%
PA94	Forty Fort Borough, Pennsylvania	0.0104717843%
PA95	Franconia Township, Pennsylvania	0.0270099559%
PA96	Franklin County, Pennsylvania	0.6761855651%
PA97	Franklin Park Borough, Pennsylvania	0.0172024262%
PA98	Fulton County, Pennsylvania	0.0935219473%
PA99	Greene County, Pennsylvania	0.3236912664%
PA100	Greene Township, Franklin County, Pennsylvania	0.0035358827%
PA101	Greensburg City, Pennsylvania	0.0414893211%
PA102	Guilford Township, Pennsylvania	0.0058398533%
PA103	Hamilton Township, Franklin County, Pennsylvania	0.0022381401%
PA104	Hampden Township, Pennsylvania	0.0344524071%
PA105	Hampton Township, Pennsylvania	0.0283370719%
PA106	Hanover Borough, Pennsylvania	0.0243578727%
PA107	Hanover Township, Luzerne County, Pennsylvania	0.0245389536%
PA108	Hanover Township, Northampton County, Pennsylvania	0.0101971524%
PA109	Harborcreek Township, Pennsylvania	0.0014873946%
PA110	Harrisburg City, Pennsylvania	0.1286564596%
PA111	Harrison Township, Allegheny County, Pennsylvania	0.0125577683%
PA112	Hatfield Township, Pennsylvania	0.0403161321%
PA113	Haverford Township, Pennsylvania	0.1410660858%
PA114	Hazleton City, Pennsylvania	0.0914571905%
PA115	Hempfield Township, Westmoreland County, Pennsylvania	0.0120047266%
PA116	Hermitage City, Pennsylvania	0.1266110175%
PA117	Hilltown Township, Pennsylvania	0.0337787549%
PA118	Hopewell Township, Beaver County, Pennsylvania	0.0137204971%
PA119	Horsham Township, Pennsylvania	0.0532524254%
PA120	Huntingdon County, Pennsylvania	0.2196063686%

PA121	Indiana Borough, Pennsylvania	0.0557516441%
PA122	Indiana County, Pennsylvania	0.6849005647%
PA123	Jefferson County, Pennsylvania	0.3080403652%
PA124	Jefferson Hills Borough, Pennsylvania	0.0223397025%
PA125	Johnstown City, Pennsylvania	0.1376764563%
PA126	Juniata County, Pennsylvania	0.1257039366%
PA127	Kingston Borough, Pennsylvania	0.0579092199%
PA128	Lackawanna County, Pennsylvania	1.6187696404%
PA129	Lancaster City, Pennsylvania	0.2111259312%
PA130	Lancaster County, Pennsylvania	2.1716797222%
PA131	Lancaster Township, Lancaster County, Pennsylvania	0.0102800307%
PA132	Lansdale Borough, Pennsylvania	0.0492762958%
PA133	Lansdowne Borough, Pennsylvania	0.0210170021%
PA134	Lawrence County, Pennsylvania	0.9417560475%
PA135	Lebanon City, Pennsylvania	0.0459600053%
PA136	Lebanon County, Pennsylvania	0.6659194419%
PA137	Lehigh County, Pennsylvania	1.6280197601%
PA138	Lehigh Township, Northampton County, Pennsylvania	0.0064163654%
PA139	Lehman Township, Pike County, Pennsylvania	0.0065367397%
PA140	Limerick Township, Pennsylvania	0.0362752819%
PA141	Lock Haven City, Pennsylvania	0.0315428816%
PA142	Logan Township, Blair County, Pennsylvania	0.0280267858%
PA143	Lower Allen Township, Pennsylvania	0.0312959466%
PA144	Lower Burrell City, Pennsylvania	0.0230185729%
PA145	Lower Gwynedd Township, Pennsylvania	0.0326782676%
PA146	Lower Macungie Township, Pennsylvania	0.0047316447%
PA147	Lower Makefield Township, Pennsylvania	0.0499247539%
PA148	Lower Merion Township, Pennsylvania	0.2415824218%
PA149	Lower Moreland Township, Pennsylvania	0.0322806404%
PA150	Lower Paxton Township, Pennsylvania	0.0262808863%
PA151	Lower Pottsgrove Township, Pennsylvania	0.0247074965%
PA152	Lower Providence Township, Pennsylvania	0.0344351467%
PA153	Lower Salford Township, Pennsylvania	0.0315408981%
PA154	Lower Saucon Township, Pennsylvania	0.0107723658%
PA155	Lower Southampton Township, Pennsylvania	0.0681323691%
PA156	Loyalsock Township, Pennsylvania	0.0033615548%
PA157	Luzerne County, Pennsylvania	1.9841834441%
PA158	Lycoming County, Pennsylvania	0.5360423331%

PA159	Manchester Township, York County, Pennsylvania	0.0347631890%
PA160	Manheim Township, Lancaster County, Pennsylvania	0.0683876628%
PA161	Manor Township, Lancaster County, Pennsylvania	0.0138460424%
PA162	Marple Township, Pennsylvania	0.0463634882%
PA163	McCandless Township, Pennsylvania	0.0455473373%
PA164	McKean County, Pennsylvania	0.3028612246%
PA165	McKeesport City, Pennsylvania	0.0555716494%
PA166	Meadville City, Pennsylvania	0.0508303709%
PA167	Mercer County, Pennsylvania	0.7672567220%
PA168	Middle Smithfield Township, Pennsylvania	0.0102267147%
PA169	Middletown Township, Bucks County, Pennsylvania	0.1227948597%
PA170	Middletown Township, Delaware County, Pennsylvania	0.0049179675%
PA171	Mifflin County, Pennsylvania	0.2444463288%
PA172	Milford Township, Bucks County, Pennsylvania	0.0042322496%
PA173	Millcreek Township, Erie County, Pennsylvania	0.0600715181%
PA174	Monroe County, Pennsylvania	1.0446694800%
PA175	Monroeville Municipality, Pennsylvania	0.0885064620%
PA176	Montgomery County, Pennsylvania	4.1556752852%
PA177	Montgomery Township, Montgomery County, Pennsylvania	0.0614266143%
PA178	Montour County, Pennsylvania	0.1582514641%
PA179	Moon Township, Pennsylvania	0.0467984224%
PA180	Morrisville Borough, Pennsylvania	0.0202295870%
PA181	Mount Joy Township, Pennsylvania	0.0104237101%
PA182	Mount Lebanon Township, Pennsylvania	0.0919625831%
PA183	Mount Pleasant Township, Westmoreland County, Pennsylvania	0.0017276710%
PA184	Muhlenberg Township, Pennsylvania	0.0208765575%
PA185	Munhall Borough, Pennsylvania	0.0196654948%
PA186	Murrysville Municipality, Pennsylvania	0.0422134322%
PA187	Nanticoke City, Pennsylvania	0.0721951314%
PA188	Nether Providence Township, Pennsylvania	0.0194869640%
PA189	New Britain Township, Pennsylvania	0.0242239687%
PA190	New Castle City, Pennsylvania	0.1510594897%
PA191	New Garden Township, Pennsylvania	0.0147042936%
PA192	New Hanover Township, Pennsylvania	0.0156641240%
PA193	New Kensington City, Pennsylvania	0.0522999384%
PA194	Newberry Township, Pennsylvania	0.0129120437%

PA195	Newtown Township, Bucks County, Pennsylvania	0.0561194964%
PA196	Newtown Township, Delaware County, Pennsylvania	0.0325763343%
PA197	Norristown Borough, Pennsylvania	0.0911181685%
PA198	North Fayette Township, Pennsylvania	0.0287358560%
PA199	North Huntingdon Township, Pennsylvania	0.0620815657%
PA200	North Lebanon Township, Pennsylvania	0.0104009717%
PA201	North Middleton Township, Pennsylvania	0.0100402266%
PA202	North Strabane Township, Pennsylvania	0.0301440085%
PA203	North Union Township, Fayette County, Pennsylvania	0.0036336130%
PA204	North Whitehall Township, Pennsylvania	0.0024053608%
PA205	Northampton County, Pennsylvania	1.4273129347%
PA206	Northampton Township, Bucks County, Pennsylvania	0.0725033869%
PA207	Northumberland County, Pennsylvania	0.6342806481%
PA208	Palmer Township, Pennsylvania	0.0192909131%
PA209	Patton Township, Pennsylvania	0.0206875902%
PA210	Penn Hills Township, Pennsylvania	0.0786229014%
PA211	Penn Township, Westmoreland County, Pennsylvania	0.0470153228%
PA212	Penn Township, York County, Pennsylvania	0.0254794929%
PA213	Perry County, Pennsylvania	0.2769734792%
PA214	Peters Township, Washington County, Pennsylvania	0.0367514663%
PA215	Philadelphia City, Pennsylvania	15.4241178505%
PA216	Phoenixville Borough, Pennsylvania	0.0304064566%
PA217	Pike County, Pennsylvania	0.4194501968%
PA218	Pine Township, Allegheny County, Pennsylvania	0.0149582886%
PA219	Pittsburgh City, Pennsylvania	1.8621545362%
PA220	Plains Township, Pennsylvania	0.0349423810%
PA221	Plum Borough, Pennsylvania	0.0364300353%
PA222	Plumstead Township, Pennsylvania	0.0289716224%
PA223	Plymouth Township, Montgomery County, Pennsylvania	0.0603632451%
PA224	Pocono Township, Pennsylvania	0.0342638884%
PA225	Potter County, Pennsylvania	0.1064541793%
PA226	Pottstown Borough, Pennsylvania	0.0548059102%
PA227	Pottsville City, Pennsylvania	0.0393984966%
PA228	Radnor Township, Pennsylvania	0.0635974365%
PA229	Rapho Township, Pennsylvania	0.0024622422%
PA230	Reading City, Pennsylvania	0.3107085518%

PA231	Richland Township, Allegheny County, Pennsylvania	0.0145829749%
PA232	Richland Township, Bucks County, Pennsylvania	0.0196943488%
PA233	Richland Township, Cambria County, Pennsylvania	0.0268733129%
PA234	Ridley Township, Pennsylvania	0.0360651581%
PA235	Robinson Township, Allegheny County, Pennsylvania	0.0401754751%
PA236	Ross Township, Allegheny County, Pennsylvania	0.0519747767%
PA237	Rostraver Township, Pennsylvania	0.0254068150%
PA238	Salisbury Township, Lancaster County, Pennsylvania	0.0010972289%
PA239	Salisbury Township, Lehigh County, Pennsylvania	0.0101937286%
PA240	Sandy Township, Pennsylvania	0.0232682705%
PA241	Schuylkill County, Pennsylvania	1.1360040059%
PA242	Scott Township, Allegheny County, Pennsylvania	0.0263118889%
PA243	Scranton City, Pennsylvania	0.4360616367%
PA244	Shaler Township, Pennsylvania	0.0319417837%
PA245	Sharon City, Pennsylvania	0.0964271990%
PA246	Silver Spring Township, Pennsylvania	0.0228591207%
PA247	Skippack Township, Pennsylvania	0.0040963386%
PA248	Snyder County, Pennsylvania	0.1878575427%
PA249	Somerset County, Pennsylvania	0.5405033836%
PA250	Somerset Township, Somerset County, Pennsylvania	0.0039666612%
PA251	South Fayette Township, Pennsylvania	0.0228870538%
PA252	South Lebanon Township, Pennsylvania	0.0052508032%
PA253	South Middleton Township, Pennsylvania	0.0056161526%
PA254	South Park Township, Pennsylvania	0.0201815601%
PA255	South Union Township, Pennsylvania	0.0040522313%
PA256	South Whitehall Township, Pennsylvania	0.0202664927%
PA257	Spring Garden Township, Pennsylvania	0.0310942996%
PA258	Spring Township, Berks County, Pennsylvania	0.0278654682%
PA259	Springettsbury Township, Pennsylvania	0.0408509690%
PA260	Springfield Township, Delaware County, Pennsylvania	0.0497514413%
PA261	Springfield Township, Montgomery County, Pennsylvania	0.0383927880%
PA262	St. Marys City, Pennsylvania	0.0309022627%
PA263	State College Borough, Pennsylvania	0.0851447655%
PA264	Stroud Township, Pennsylvania	0.0499681528%
PA265	Sugar Notch Borough, Pennsylvania	0.0011073349%

PA266	Sullivan County, Pennsylvania	0.0308017225%
PA267	Susquehanna County, Pennsylvania	0.2942393746%
PA268	Susquehanna Township, Dauphin County, Pennsylvania	0.0293410568%
PA269	Swatara Township, Dauphin County, Pennsylvania	0.0276821677%
PA270	Tioga County, Pennsylvania	0.2348579899%
PA271	Towamencin Township, Pennsylvania	0.0301076460%
PA272	Tredyffrin Township, Pennsylvania	0.0647473439%
PA273	Union County, Pennsylvania	0.2025761688%
PA274	Union Township, Washington County, Pennsylvania	0.0016618642%
PA275	Unity Township, Pennsylvania	0.0070376932%
PA276	Upper Allen Township, Pennsylvania	0.0310776767%
PA277	Upper Chichester Township, Pennsylvania	0.0387469453%
PA278	Upper Darby Township, Pennsylvania	0.2609134046%
PA279	Upper Dublin Township, Pennsylvania	0.0660962774%
PA280	Upper Gwynedd Township, Pennsylvania	0.0294511126%
PA281	Upper Macungie Township, Pennsylvania	0.0203083805%
PA282	Upper Merion Township, Pennsylvania	0.1102960743%
PA283	Upper Moreland Township, Pennsylvania	0.0501362471%
PA284	Upper Providence Township, Delaware County, Pennsylvania	0.0195710230%
PA285	Upper Providence Township, Montgomery County, Pennsylvania	0.0475194167%
PA286	Upper Saucon Township, Pennsylvania	0.0121989830%
PA287	Upper Southampton Township, Pennsylvania	0.0288130438%
PA288	Upper Uwchlan Township, Pennsylvania	0.0134355703%
PA289	Uwchlan Township, Pennsylvania	0.0295796330%
PA290	Venango County, Pennsylvania	0.4173654407%
PA291	Warminster Township, Pennsylvania	0.0781034360%
PA292	Warren County, Pennsylvania	0.2233381842%
PA293	Warrington Township, Bucks County, Pennsylvania	0.0428775922%
PA294	Warwick Township, Bucks County, Pennsylvania	0.0303889837%
PA295	Warwick Township, Lancaster County, Pennsylvania	0.0107372075%
PA296	Washington City, Pennsylvania	0.0371118809%
PA297	Washington County, Pennsylvania	1.5644453218%
PA298	Washington Township, Franklin County, Pennsylvania	0.0134758289%
PA299	Wayne County, Pennsylvania	0.4359565631%

PA300	Waynesboro Borough, Pennsylvania	0.0153378289%
PA301	West Bradford Township, Pennsylvania	0.0019529773%
PA302	West Chester Borough, Pennsylvania	0.0409767032%
PA303	West Deer Township, Pennsylvania	0.0129721836%
PA304	West Goshen Township, Pennsylvania	0.0411406417%
PA305	West Hanover Township, Pennsylvania	0.0017916124%
PA306	West Hempfield Township, Pennsylvania	0.0134149806%
PA307	West Lampeter Township, Pennsylvania	0.0105347340%
PA308	West Manchester Township, Pennsylvania	0.0213714191%
PA309	West Mifflin Borough, Pennsylvania	0.0436394118%
PA310	West Norriton Township, Pennsylvania	0.0336121955%
PA311	West Pittston Borough, Pennsylvania	0.0090773739%
PA312	West Whiteland Township, Pennsylvania	0.0364079108%
PA313	Westmoreland County, Pennsylvania	3.2377785417%
PA314	Westtown Township, Pennsylvania	0.0209338404%
PA315	White Township, Indiana County, Pennsylvania	0.0076200375%
PA316	Whitehall Borough, Pennsylvania	0.0345143179%
PA317	Whitehall Township, Pennsylvania	0.0285992130%
PA318	Whitemarsh Township, Pennsylvania	0.0515602670%
PA319	Whitpain Township, Pennsylvania	0.0588375045%
PA320	Wilkes Barre Township, Pennsylvania	0.0216681047%
PA321	Wilkes-Barre City, Pennsylvania	0.2963130567%
PA322	Wilkinsburg Borough, Pennsylvania	0.0580112712%
PA323	Williamsport City, Pennsylvania	0.1628334320%
PA324	Willistown Township, Pennsylvania	0.0206130941%
PA325	Windsor Township, York County, Pennsylvania	0.0141282538%
PA326	Worcester Township, Pennsylvania	0.0043645008%
PA327	Wright Township, Pennsylvania	0.0100206522%
PA328	Wyoming Borough, Pennsylvania	0.0071087891%
PA329	Wyoming County, Pennsylvania	0.2273372411%
PA330	Wyomissing Borough, Pennsylvania	0.0154207072%
PA331	Yeadon Borough, Pennsylvania	0.0246066966%
PA332	York City, Pennsylvania	0.1394378689%
PA333	York County, Pennsylvania	2.2119383354%
PA334	York Township, Pennsylvania	0.0334726482%

PR1	Adjuntas, Puerto Rico	0.4468461493%
PR2	Aguada, Puerto Rico	0.9238661758%
PR3	Aguadilla, Puerto Rico	1.6156167759%
PR4	Aguas Buenas, Puerto Rico	0.7490858028%
PR5	Aibonito, Puerto Rico	0.7959428477%
PR6	Anasco, Puerto Rico	0.5050154853%
PR7	Arecibo, Puerto Rico	1.3074850692%
PR8	Arroyo, Puerto Rico	2.0592191012%
PR9	Barceloneta, Puerto Rico	0.5768569406%
PR10	Barranquitas, Puerto Rico	0.7167107056%
PR11	Bayamon, Puerto Rico	5.7282390971%
PR12	Cabo Rojo, Puerto Rico	1.1570847420%
PR13	Caguas, Puerto Rico	4.7119895861%
PR14	Camuy, Puerto Rico	0.7759381807%
PR15	Canovanas, Puerto Rico	1.0721780377%
PR16	Carolina, Puerto Rico	4.3228006165%
PR17	Catano, Puerto Rico	0.7612066695%
PR18	Cayey, Puerto Rico	1.3596493469%
PR19	Ceiba, Puerto Rico	0.2896687707%
PR20	Ciales, Puerto Rico	0.4533215195%
PR21	Cidra, Puerto Rico	1.1671492158%
PR22	Coamo, Puerto Rico	0.9970822347%
PR23	Comerio, Puerto Rico	0.5268640655%
PR24	Corozal, Puerto Rico	0.8595048594%
PR25	Culebra, Puerto Rico	0.0380175870%
PR26	Dorado, Puerto Rico	0.8970759382%
PR27	Fajardo, Puerto Rico	1.1102770585%
PR28	Florida, Puerto Rico	0.2695408253%
PR29	Guanica, Puerto Rico	0.4269617539%
PR30	Guayama, Puerto Rico	1.3293151076%
PR31	Guayanilla, Puerto Rico	0.4886780984%
PR32	Guaynabo, Puerto Rico	2.3185934725%
PR33	Gurabo, Puerto Rico	0.9866291335%
PR34	Hatillo, Puerto Rico	1.0577790273%
PR35	Hormigueros, Puerto Rico	0.3963005262%
PR36	Humacao, Puerto Rico	1.8829438530%
PR37	Isabela, Puerto Rico	1.0062900243%
PR38	Jayuya, Puerto Rico	0.3757431113%
PR39	Juana Diaz, Puerto Rico	1.7179648597%
PR40	Juncos, Puerto Rico	0.9543672919%
PR41	Lajas, Puerto Rico	0.5633742491%
PR42	Lares, Puerto Rico	0.6852103333%
PR43	Las Marias, Puerto Rico	0.2285582941%
PR44	Las Piedras, Puerto Rico	0.8440153869%
PR45	Loiza, Puerto Rico	0.7971240145%
PR46	Luquillo, Puerto Rico	0.5035020683%
PR47	Manati, Puerto Rico	1.3858134207%
PR48	Maricao, Puerto Rico	0.1311593846%
PR49	Maunabo, Puerto Rico	0.2983734242%

PR50	Mayaguez, Puerto Rico	2.7384221211%
PR51	Moca, Puerto Rico	0.9400143856%
PR52	Morovis, Puerto Rico	0.7678286207%
PR53	Naguabo, Puerto Rico	0.6776685553%
PR54	Naranjito, Puerto Rico	0.6713715879%
PR55	Orocovis, Puerto Rico	0.5209419444%
PR56	Patillas, Puerto Rico	0.4307397840%
PR57	Penuelas, Puerto Rico	0.5782731381%
PR58	Ponce, Puerto Rico	5.1762853836%
PR59	Quebradillas, Puerto Rico	0.6086201563%
PR60	Rincon, Puerto Rico	0.3607312171%
PR61	Rio Grande, Puerto Rico	1.2995118170%
PR62	Sabana Grande, Puerto Rico	0.5625075422%
PR63	Salinas, Puerto Rico	0.8069301551%
PR64	San German, Puerto Rico	0.9914753253%
PR65	San Juan, Puerto Rico	13.8003700360%
PR66	San Lorenzo, Puerto Rico	1.0322446251%
PR67	San Sebastian, Puerto Rico	0.9222442638%
PR68	Santa Isabel, Puerto Rico	0.5210354055%
PR69	Toa Alta, Puerto Rico	1.7552873773%
PR70	Toa Baja, Puerto Rico	2.1783919223%
PR71	Trujillo Alto, Puerto Rico	1.9136501824%
PR72	Utuado, Puerto Rico	0.7718304061%
PR73	Vega Alta, Puerto Rico	0.9338331796%
PR74	Vega Baja, Puerto Rico	1.6886509241%
PR75	Vieques, Puerto Rico	0.1979351524%
PR76	Villalba, Puerto Rico	0.5576736281%
PR77	Yabucoa, Puerto Rico	0.8842993409%
PR78	Yauco, Puerto Rico	1.1383015829%

RI1	Barrington Town, Rhode Island	2.3000539202%
RI2	Bristol Town, Rhode Island	1.0821868960%
RI3	Burrillville Town, Rhode Island	1.3272036109%
RI4	Central Falls City, Rhode Island	0.9147584689%
RI5	Charlestown, Rhode Island	0.5887860100%
RI6	Coventry Town, Rhode Island	3.5886939036%
RI7	Cranston City, Rhode Island	7.8869595262%
RI8	Cumberland Town, Rhode Island	2.4742003754%
RI9	East Greenwich Town, Rhode Island	1.7467671439%
RI10	East Providence City, Rhode Island	4.3247728580%
RI11	Exeter Town, Rhode Island	0.0071810640%
RI12	Foster Town, Rhode Island	0.2489021533%
RI13	Glocester Town, Rhode Island	0.8508469130%
RI14	Hopkinton Town, Rhode Island	0.7098006614%
RI15	Jamestown, Rhode Island	0.4220295287%
RI16	Johnston Town, Rhode Island	3.0898685140%
RI17	Lincoln Town, Rhode Island	2.1171973520%
RI18	Little Compton Town, Rhode Island	0.2663017745%
RI19	Middletown, Rhode Island	1.2877439601%
RI20	Narragansett Town, Rhode Island	1.2760123800%
RI21	New Shoreham Town, Rhode Island	0.2118269375%
RI22	Newport City, Rhode Island	2.3339316695%
RI23	North Kingstown, Rhode Island	2.6500524514%
RI24	North Providence Town, Rhode Island	2.5306229398%
RI25	North Smithfield Town, Rhode Island	1.1299013506%
RI26	Pawtucket City, Rhode Island	5.9652217345%
RI27	Portsmouth Town, Rhode Island	1.2807429020%
RI28	Providence City, Rhode Island	21.4858080262%
RI29	Richmond Town, Rhode Island	0.0818789542%
RI30	Scituate Town, Rhode Island	1.0248588645%
RI31	Smithfield Town, Rhode Island	1.7724673574%
RI32	South Kingstown, Rhode Island	2.3282747894%
RI33	Tiverton Town, Rhode Island	0.9907730639%
RI34	Warren Town, Rhode Island	0.1394116029%
RI35	Warwick City, Rhode Island	9.9418184427%
RI36	West Greenwich Town, Rhode Island	0.7104734659%
RI37	West Warwick Town, Rhode Island	3.0239943495%
RI38	Westerly Town, Rhode Island	2.0135754535%
RI39	Woonsocket City, Rhode Island	3.8740986306%

SC1	Abbeville County, South Carolina	0.3350059823%
SC2	Aiken City, South Carolina	0.7838026892%
SC3	Aiken County, South Carolina	2.5661670597%
SC4	Allendale County, South Carolina	0.1220441823%
SC5	Anderson City, South Carolina	1.1735303052%
SC6	Anderson County, South Carolina	3.3392231904%
SC7	Bamberg County, South Carolina	0.2705913372%
SC8	Barnwell County, South Carolina	0.4653224769%
SC9	Beaufort City, South Carolina	0.0769982478%
SC10	Beaufort County, South Carolina	2.3364418352%
SC11	Berkeley County, South Carolina	2.0961440294%
SC12	Bluffton Town, South Carolina	0.0481968917%
SC13	Calhoun County, South Carolina	0.1833260393%
SC14	Cayce City, South Carolina	0.2572136960%
SC15	Charleston City, South Carolina	2.3004340552%
SC16	Charleston County, South Carolina	3.8016438488%
SC17	Cherokee County, South Carolina	0.9440700745%
SC18	Chester City, South Carolina	0.1299573133%
SC19	Chester County, South Carolina	0.3947965211%
SC20	Chesterfield County, South Carolina	0.9443488664%
SC21	Clarendon County, South Carolina	0.5705383575%
SC22	Clemson City, South Carolina	0.3311616877%
SC23	Colleton County, South Carolina	0.8589365535%
SC24	Columbia City, South Carolina	2.3918060702%
SC25	Conway City, South Carolina	0.2894739402%
SC26	Darlington County, South Carolina	1.6906462867%
SC27	Dillon County, South Carolina	0.6608411417%
SC28	Dorchester County, South Carolina	1.6015765975%
SC29	Easley City, South Carolina	0.8565835771%
SC30	Edgefield County, South Carolina	0.3586097074%
SC31	Fairfield County, South Carolina	0.3536421891%
SC32	Florence City, South Carolina	1.0065336904%
SC33	Florence County, South Carolina	2.2059006272%
SC34	Forest Acres City, South Carolina	0.0995929056%
SC35	Fort Mill Town, South Carolina	0.1714974802%
SC36	Fountain Inn City, South Carolina	0.1975697094%
SC37	Gaffney City, South Carolina	0.2044353782%
SC38	Georgetown City, South Carolina	0.2626233562%
SC39	Georgetown County, South Carolina	1.1895098900%
SC40	Goose Creek City, South Carolina	0.5473575768%
SC41	Greenville City, South Carolina	2.2705648395%
SC42	Greenville County, South Carolina	7.1502328364%
SC43	Greenwood City, South Carolina	0.0308220618%
SC44	Greenwood County, South Carolina	1.3388944490%
SC45	Greer City, South Carolina	0.5590564672%
SC46	Hampton County, South Carolina	0.3450376919%
SC47	Hanahan City, South Carolina	0.2279684840%
SC48	Hilton Head Island Town, South Carolina	0.2323878458%

SC49	Horry County, South Carolina	5.2166718879%
SC50	Irmo Town, South Carolina	0.0942740906%
SC51	James Island Town, South Carolina	0.0461551887%
SC52	Jasper County, South Carolina	0.4278548317%
SC53	Kershaw County, South Carolina	1.0780892823%
SC54	Lancaster County, South Carolina	1.4809282603%
SC55	Laurens County, South Carolina	1.3598442946%
SC56	Lee County, South Carolina	0.2176621820%
SC57	Lexington County, South Carolina	4.4881391605%
SC58	Lexington Town, South Carolina	0.2342104062%
SC59	Marion County, South Carolina	0.6973242307%
SC60	Marlboro County, South Carolina	0.4878238042%
SC61	Mauldin City, South Carolina	0.4253253929%
SC62	McCormick County, South Carolina	0.1281623493%
SC63	Moncks Corner Town, South Carolina	0.1965426445%
SC64	Mount Pleasant Town, South Carolina	0.5750801889%
SC65	Myrtle Beach City, South Carolina	1.9068234068%
SC66	Newberry City, South Carolina	0.0344864657%
SC67	Newberry County, South Carolina	0.5656551710%
SC68	North Augusta City, South Carolina	0.5139678525%
SC69	North Charleston City, South Carolina	1.7751090959%
SC70	North Myrtle Beach City, South Carolina	0.6366313248%
SC71	Oconee County, South Carolina	2.8099515214%
SC72	Orangeburg City, South Carolina	0.0468940344%
SC73	Orangeburg County, South Carolina	1.4543982912%
SC74	Pickens County, South Carolina	2.8143347165%
SC75	Port Royal Town, South Carolina	0.0206098617%
SC76	Richland County, South Carolina	3.8816723839%
SC77	Rock Hill City, South Carolina	1.3120073555%
SC78	Saluda County, South Carolina	0.2604801809%
SC79	Simpsonville City, South Carolina	0.3497064495%
SC80	Spartanburg City, South Carolina	1.1890308958%
SC81	Spartanburg County, South Carolina	6.4084293395%
SC82	Summerville Town, South Carolina	0.6446011912%
SC83	Sumter City, South Carolina	0.5390642671%
SC84	Sumter County, South Carolina	0.9480995733%
SC85	Tega Cay City, South Carolina	0.0433365022%
SC86	Union County, South Carolina	0.6499524020%
SC87	West Columbia City, South Carolina	0.3943858322%
SC88	Williamsburg County, South Carolina	0.4931357629%
SC89	York County, South Carolina	2.5800878865%

SD1	Aberdeen City, South Dakota	1.7806789284%
SD2	Aurora County, South Dakota	0.1283252150%
SD3	Beadle County, South Dakota	0.8743032704%
SD4	Bennett County, South Dakota	0.1895703332%
SD5	Bon Homme County, South Dakota	0.6047162426%
SD6	Box Elder City, South Dakota	0.2251076107%
SD7	Brandon City, South Dakota	0.4012895918%
SD8	Brookings City, South Dakota	2.4259611863%
SD9	Brookings County, South Dakota	0.2802421588%
SD10	Brown County, South Dakota	1.7764564315%
SD11	Brule County, South Dakota	0.8045710091%
SD12	Buffalo County, South Dakota	0.1823519926%
SD13	Butte County, South Dakota	0.8926544344%
SD14	Campbell County, South Dakota	0.0682419048%
SD15	Charles Mix County, South Dakota	0.8084433424%
SD16	Clark County, South Dakota	0.2550260601%
SD17	Clay County, South Dakota	0.4415194932%
SD18	Codington County, South Dakota	0.8721266365%
SD19	Corson County, South Dakota	0.3429322421%
SD20	Custer County, South Dakota	1.0868471426%
SD21	Davison County, South Dakota	0.6815458005%
SD22	Day County, South Dakota	0.3921680475%
SD23	Deuel County, South Dakota	0.4035008098%
SD24	Dewey County, South Dakota	0.3699996685%
SD25	Douglas County, South Dakota	0.2891518759%
SD26	Edmunds County, South Dakota	0.2529348056%
SD27	Fall River County, South Dakota	2.1968904590%
SD28	Faulk County, South Dakota	0.2772473959%
SD29	Grant County, South Dakota	0.6923230564%
SD30	Gregory County, South Dakota	0.5555128599%
SD31	Haakon County, South Dakota	0.1774497029%
SD32	Hamlin County, South Dakota	0.3340117176%
SD33	Hand County, South Dakota	0.2401311401%
SD34	Hanson County, South Dakota	0.1484271966%
SD35	Harding County, South Dakota	0.0620805393%
SD36	Hughes County, South Dakota	0.8137066032%
SD37	Huron City, South Dakota	0.8308959590%
SD38	Hutchinson County, South Dakota	0.5659237410%
SD39	Hyde County, South Dakota	0.0640529112%
SD40	Jackson County, South Dakota	0.1437421380%
SD41	Jerauld County, South Dakota	0.3258250234%
SD42	Jones County, South Dakota	0.0451732597%
SD43	Kingsbury County, South Dakota	0.3721763025%
SD44	Lake County, South Dakota	0.8273932428%
SD45	Lawrence County, South Dakota	2.3838237581%
SD46	Lincoln County, South Dakota	1.2611723923%
SD47	Lyman County, South Dakota	0.3239942300%
SD48	Marshall County, South Dakota	0.5625107271%
SD49	McCook County, South Dakota	0.3047773840%

SD50	McPherson County, South Dakota	0.1613184030%
SD51	Meade County, South Dakota	3.2698326502%
SD52	Mellette County, South Dakota	0.1848247525%
SD53	Miner County, South Dakota	0.1616739703%
SD54	Minnehaha County, South Dakota	12.2243522517%
SD55	Mitchell City, South Dakota	1.5031732329%
SD56	Moody County, South Dakota	0.4743937985%
SD57	Oglala Lakota County, South Dakota	1.3919692864%
SD58	Pennington County, South Dakota	8.0611767283%
SD59	Perkins County, South Dakota	0.3755374403%
SD60	Pierre City, South Dakota	0.6216678331%
SD61	Potter County, South Dakota	0.1893444561%
SD62	Rapid City, South Dakota	6.9492723574%
SD63	Roberts County, South Dakota	0.9943780269%
SD64	Sanborn County, South Dakota	0.1141857404%
SD65	Sioux Falls City, South Dakota	21.6732660428%
SD66	Spearfish City, South Dakota	0.8208633410%
SD67	Spink County, South Dakota	0.7324773052%
SD68	Stanley County, South Dakota	0.1733882380%
SD69	Sully County, South Dakota	0.0632218131%
SD70	Todd County, South Dakota	1.0677859248%
SD71	Tripp County, South Dakota	0.6252580903%
SD72	Turner County, South Dakota	0.6536969906%
SD73	Union County, South Dakota	1.4531041680%
SD74	Vermillion City, South Dakota	0.5912781760%
SD75	Walworth County, South Dakota	0.5615110318%
SD76	Watertown City, South Dakota	1.6132964277%
SD77	Yankton City, South Dakota	1.2219897393%
SD78	Yankton County, South Dakota	1.4233435084%
SD79	Ziebach County, South Dakota	0.3085103004%

TN1	Alexandria Town, Tennessee	0.0027913085%
TN2	Algood City, Tennessee	0.0032741136%
TN3	Anderson County, Tennessee	1.0489907838%
TN4	Ardmore City, Tennessee	0.0026765324%
TN5	Arlington Town, Tennessee	0.0036566309%
TN6	Athens City, Tennessee	0.2360706677%
TN7	Auburntown, Tennessee	0.0001983981%
TN8	Bartlett City, Tennessee	0.0730561566%
TN9	Baxter Town, Tennessee	0.0004972097%
TN10	Bedford County, Tennessee	0.5272814034%
TN11	Bell Buckle Town, Tennessee	0.0002627582%
TN12	Benton County, Tennessee	0.5216608068%
TN13	Bledsoe County, Tennessee	0.1398580820%
TN14	Blount County, Tennessee	1.9196465581%
TN15	Bradley County, Tennessee	1.0430217552%
TN16	Brentwood City, Tennessee	0.0478208600%
TN17	Bristol City, Tennessee	0.5426871150%
TN18	Byrdstown, Tennessee	0.0011427364%
TN19	Campbell County, Tennessee	1.5974370559%
TN20	Cannon County, Tennessee	0.3116778190%
TN21	Carroll County, Tennessee	0.4438060785%
TN22	Carter County, Tennessee	0.5782580416%
TN23	Centertown, Tennessee	0.0001321538%
TN24	Centerville Town, Tennessee	0.0116202349%
TN25	Chapel Hill Town, Tennessee	0.0043601529%
TN26	Chattanooga City, Tennessee	0.4981237028%
TN27	Cheatham County, Tennessee	0.8209998781%
TN28	Chester County, Tennessee	0.1751399118%
TN29	Claiborne County, Tennessee	1.1929412357%
TN30	Clarksville City, Tennessee	0.2296815192%
TN31	Clay County, Tennessee	0.3261509170%
TN32	Cleveland City, Tennessee	0.5531282252%
TN33	Clifton City, Tennessee	0.0022427615%
TN34	Clinton City, Tennessee	0.1573341188%
TN35	Cocke County, Tennessee	0.8746257470%
TN36	Coffee County, Tennessee	0.4346569849%
TN37	Collegedale City, Tennessee	0.0080390188%
TN38	Collierville Town, Tennessee	0.0617375387%
TN39	Collinwood City, Tennessee	0.0021594326%
TN40	Columbia City, Tennessee	0.0390894158%
TN41	Cookeville City, Tennessee	0.8404101920%
TN42	Cornersville Town, Tennessee	0.0025527953%
TN43	Crab Orchard City, Tennessee	0.0000241612%
TN44	Crockett County, Tennessee	0.1232062476%
TN45	Crossville City, Tennessee	0.0619543195%
TN46	Cumberland County, Tennessee	0.8164884351%
TN47	Dandridge Town, Tennessee	0.0109089663%
TN48	De Kalb County, Tennessee	0.4242612240%
TN49	Decatur County, Tennessee	0.3607195939%

TN50	Decatur Town, Tennessee	0.0050599481%
TN51	Dickson City, Tennessee	0.0699263820%
TN52	Dickson County, Tennessee	0.7642083488%
TN53	Dowelltown, Tennessee	0.0007434696%
TN54	Doyle Town, Tennessee	0.0001218109%
TN55	Dyer County, Tennessee	0.2010581703%
TN56	Dyersburg City, Tennessee	0.2008506856%
TN57	Eagleville City, Tennessee	0.0010231029%
TN58	East Ridge City, Tennessee	0.0217959070%
TN59	Elizabethton City, Tennessee	0.2653016475%
TN60	Elkton City, Tennessee	0.0004852756%
TN61	Ethridge Town, Tennessee	0.0005864009%
TN62	Farragut Town, Tennessee	0.0167667362%
TN63	Fayette County, Tennessee	0.3157083831%
TN64	Fayetteville City, Tennessee	0.0647238955%
TN65	Fentress County, Tennessee	0.5526714656%
TN66	Franklin City, Tennessee	0.1089989646%
TN67	Franklin County, Tennessee	0.6079344750%
TN68	Gallatin City, Tennessee	0.0760079674%
TN69	Gatlinburg City, Tennessee	0.0507819668%
TN70	Germantown City, Tennessee	0.0687501047%
TN71	Gibson County, Tennessee	0.4940695219%
TN72	Giles County, Tennessee	0.4000334952%
TN73	Goodlettsville City, Tennessee	0.0334336034%
TN74	Grainger County, Tennessee	0.4671260668%
TN75	Greene County, Tennessee	0.8232264763%
TN76	Greeneville Town, Tennessee	0.3895702338%
TN77	Grundy County, Tennessee	0.3896858892%
TN78	Hamblen County, Tennessee	2.2614488604%
TN79	Hamilton County, Tennessee	4.1540192234%
TN80	Hancock County, Tennessee	0.2089065376%
TN81	Hardeman County, Tennessee	0.2150658408%
TN82	Hardin County, Tennessee	0.5683946644%
TN83	Hartsville/Trousdale County, Tennessee	0.1139641522%
TN84	Hawkins County, Tennessee	1.0968095083%
TN85	Haywood County, Tennessee	0.1104263592%
TN86	Henderson County, Tennessee	0.2498867656%
TN87	Hendersonville City, Tennessee	0.1137407554%
TN88	Henry County, Tennessee	0.6444385596%
TN89	Hickman County, Tennessee	0.2687886895%
TN90	Houston County, Tennessee	0.1198735525%
TN91	Humphreys County, Tennessee	0.2441608982%
TN92	Jackson City, Tennessee	0.0431370644%
TN93	Jackson County, Tennessee	0.2780985367%
TN94	Jefferson County, Tennessee	0.8912247367%
TN95	Johnson City, Tennessee	1.0682855260%
TN96	Johnson County, Tennessee	0.2282065978%
TN97	Kingsport City, Tennessee	0.9871149359%
TN98	Knox County, Tennessee	9.1641554650%

TN99	Knoxville City, Tennessee	1.5417816888%
TN100	La Vergne City, Tennessee	0.0518950147%
TN101	Lake County, Tennessee	0.0671464632%
TN102	Lakeland City, Tennessee	0.0000095891%
TN103	Lauderdale County, Tennessee	0.2733775153%
TN104	Lawrence County, Tennessee	0.6473535215%
TN105	Lawrenceburg City, Tennessee	0.0465511203%
TN106	Lebanon City, Tennessee	0.1110258247%
TN107	Lewis County, Tennessee	0.1528225920%
TN108	Lewisburg City, Tennessee	0.0396496875%
TN109	Lexington City, Tennessee	0.0796867496%
TN110	Liberty Town, Tennessee	0.0003647628%
TN111	Lincoln County, Tennessee	0.3409251715%
TN112	Livingston Town, Tennessee	0.0198677435%
TN113	Loretto City, Tennessee	0.0047940075%
TN114	Loudon County, Tennessee	0.8992460428%
TN115	Lynchburg, Moore County Metropolitan Government, Tennessee	0.0579106070%
TN116	Lynnville Town, Tennessee	0.0003845691%
TN117	Macon County, Tennessee	0.3091017000%
TN118	Madison County, Tennessee	0.8907256845%
TN119	Manchester City, Tennessee	0.1612528379%
TN120	Marion County, Tennessee	0.3637161259%
TN121	Marshall County, Tennessee	0.4953711694%
TN122	Martin City, Tennessee	0.0101175931%
TN123	Maryville City, Tennessee	0.3223901040%
TN124	Maury County, Tennessee	1.0724162522%
TN125	McMinn County, Tennessee	0.6936567070%
TN126	McMinnville City, Tennessee	0.0355475192%
TN127	McNairy County, Tennessee	0.4269884656%
TN128	Meigs County, Tennessee	0.2016450737%
TN129	Memphis City, Tennessee	4.9079216307%
TN130	Millington City, Tennessee	0.0212200583%
TN131	Minor Hill City, Tennessee	0.0008698448%
TN132	Monroe County, Tennessee	0.7506735593%
TN133	Monterey Town, Tennessee	0.0029942290%
TN134	Montgomery County, Tennessee	1.6758545682%
TN135	Morgan County, Tennessee	0.5132562715%
TN136	Morrison Town, Tennessee	0.0004337290%
TN137	Morristown City, Tennessee	0.3919462797%
TN138	Mount Juliet City, Tennessee	0.0577622481%
TN139	Mount Pleasant City, Tennessee	0.0048377656%
TN140	Murfreesboro City, Tennessee	0.7283549414%
TN141	Nashville-Davidson Metropolitan Government, Tennessee	8.9605710893%
TN142	Nolensville Town, Tennessee	0.0026055144%
TN143	Normandy Town, Tennessee	0.0000797277%
TN144	Oak Ridge City, Tennessee	0.9598050011%
TN145	Obion County, Tennessee	0.2204168957%

TN146	Overton County, Tennessee	0.5262993368%
TN147	Paris City, Tennessee	0.0217300395%
TN148	Perry County, Tennessee	0.0857864664%
TN149	Petersburg Town, Tennessee	0.0005822973%
TN150	Pickett County, Tennessee	0.1459705284%
TN151	Pigeon Forge City, Tennessee	0.0877322588%
TN152	Pleasant Hill Town, Tennessee	0.0000178801%
TN153	Polk County, Tennessee	0.3220131560%
TN154	Portland City, Tennessee	0.0203045711%
TN155	Pulaski City, Tennessee	0.0561230557%
TN156	Putnam County, Tennessee	0.3863240500%
TN157	Red Bank City, Tennessee	0.0106755617%
TN158	Rhea County, Tennessee	0.5404420504%
TN159	Ripley City, Tennessee	0.0190759934%
TN160	Roane County, Tennessee	1.6361535854%
TN161	Robertson County, Tennessee	0.8676284650%
TN162	Rutherford County, Tennessee	2.5746747125%
TN163	Scott County, Tennessee	0.5189341096%
TN164	Sequatchie County, Tennessee	0.2433974548%
TN165	Sevier County, Tennessee	1.3567168872%
TN166	Sevierville City, Tennessee	0.0845613223%
TN167	Shelby County, Tennessee	3.5255393191%
TN168	Shelbyville City, Tennessee	0.0482670674%
TN169	Smith County, Tennessee	0.5711842980%
TN170	Smithville City, Tennessee	0.0196818237%
TN171	Smyrna Town, Tennessee	0.1314691656%
TN172	Soddy-Daisy City, Tennessee	0.0110233237%
TN173	Sparta City, Tennessee	0.0168519913%
TN174	Spencer Town, Tennessee	0.0007743306%
TN175	Spring Hill City, Tennessee	0.0244598773%
TN176	Springfield City, Tennessee	0.0550041036%
TN177	Stewart County, Tennessee	0.1459273147%
TN178	Sullivan County, Tennessee	1.4573397906%
TN179	Sumner County, Tennessee	1.7022113712%
TN180	Tipton County, Tennessee	0.6312749815%
TN181	Tullahoma City, Tennessee	0.3238479828%
TN182	Unicoi County, Tennessee	0.3464527663%
TN183	Union City, Tennessee	0.0993864534%
TN184	Union County, Tennessee	0.5606745148%
TN185	Van Buren County, Tennessee	0.0471429229%
TN186	Viola Town, Tennessee	0.0000607170%
TN187	Warren County, Tennessee	0.5357371504%
TN188	Wartrace Town, Tennessee	0.0003753988%
TN189	Washington County, Tennessee	1.1061046159%
TN190	Wayne County, Tennessee	0.2247756248%
TN191	Waynesboro City, Tennessee	0.0036939405%
TN192	Weakley County, Tennessee	0.3773601643%

TN193	White County, Tennessee	0.3992656969%
TN194	White House City, Tennessee	0.0200834355%
TN195	Williamson County, Tennessee	1.6817249840%
TN196	Wilson County, Tennessee	1.4019072760%
TN197	Woodbury Town, Tennessee	0.0086691778%

TX1	Abbott City, Texas	0.0004586670%
TX2	Abernathy City, Texas	0.0000733330%
TX3	Abilene City, Texas	0.3758786670%
TX4	Ackerly City, Texas	0.0000140000%
TX5	Addison Town, Texas	0.0387293330%
TX6	Adrian City, Texas	0.0001206670%
TX7	Agua Dulce City, Texas	0.0000286670%
TX8	Alamo City, Texas	0.0147473330%
TX9	Alamo Heights City, Texas	0.0187986670%
TX10	Alba Town, Texas	0.0021306670%
TX11	Albany City, Texas	0.0001200000%
TX12	Aledo City, Texas	0.0002206670%
TX13	Alice City, Texas	0.0475273330%
TX14	Allen City, Texas	0.2100540000%
TX15	Alma Town, Texas	0.0007380000%
TX16	Alpine City, Texas	0.0197906670%
TX17	Alto Town, Texas	0.0025113330%
TX18	Alton City, Texas	0.0076933330%
TX19	Alvarado City, Texas	0.0193526670%
TX20	Alvin City, Texas	0.0759746670%
TX21	Alvord Town, Texas	0.0002386670%
TX22	Amarillo City, Texas	0.6584406670%
TX23	Ames City, Texas	0.0037140000%
TX24	Amherst City, Texas	0.0000146670%
TX25	Anahuac City, Texas	0.0003613330%
TX26	Anderson City, Texas	0.0000126670%
TX27	Anderson County, Texas	0.1791753330%
TX28	Andrews City, Texas	0.0126553330%
TX29	Andrews County, Texas	0.0250706670%
TX30	Angelina County, Texas	0.1533040000%
TX31	Angleton City, Texas	0.0418606670%
TX32	Angus City, Texas	0.0002206670%
TX33	Anna City, Texas	0.0060500000%
TX34	Annetta North Town, Texas	0.0000226670%
TX35	Annetta South Town, Texas	0.0004013330%
TX36	Annetta Town, Texas	0.0039706670%
TX37	Annona Town, Texas	0.0004920000%
TX38	Anson City, Texas	0.0034226670%
TX39	Anthony Town, Texas	0.0030093330%
TX40	Anton City, Texas	0.0002960000%
TX41	Appleby City, Texas	0.0010340000%
TX42	Aquilla City, Texas	0.0001386670%
TX43	Aransas County, Texas	0.1776746670%
TX44	Aransas Pass City, Texas	0.0385420000%
TX45	Archer City, Texas	0.0070360000%
TX46	Archer County, Texas	0.0303560000%
TX47	Arcola City, Texas	0.0048600000%
TX48	Argyle City, Texas	0.0076040000%
TX49	Arlington City, Texas	0.4905353330%

TX50	Armstrong County, Texas	0.0006493330%
TX51	Arp City, Texas	0.0013393330%
TX52	Asherton City, Texas	0.0000746670%
TX53	Aspermont Town, Texas	0.0000060000%
TX54	Atascosa County, Texas	0.1179353330%
TX55	Athens City, Texas	0.0706280000%
TX56	Atlanta City, Texas	0.0206633330%
TX57	Aubrey City, Texas	0.0100940000%
TX58	Aurora City, Texas	0.0012326670%
TX59	Austin City, Texas	3.2518106670%
TX60	Austin County, Texas	0.0506866670%
TX61	Austwell City, Texas	0.0000726670%
TX62	Avery Town, Texas	0.0000920000%
TX63	Avinger Town, Texas	0.0007433330%
TX64	Azle City, Texas	0.0214753330%
TX65	Bailey City, Texas	0.0006333330%
TX66	Bailey County, Texas	0.0102513330%
TX67	Bailey's Prairie Village, Texas	0.0037360000%
TX68	Baird City, Texas	0.0018680000%
TX69	Balch Springs City, Texas	0.0182386670%
TX70	Balcones Heights City, Texas	0.0158740000%
TX71	Ballinger City, Texas	0.0061146670%
TX72	Balmorhea City, Texas	0.0000420000%
TX73	Bandera City, Texas	0.0019286670%
TX74	Bandera County, Texas	0.0578766670%
TX75	Bangs City, Texas	0.0020333330%
TX76	Bardwell City, Texas	0.0002413330%
TX77	Barry City, Texas	0.0001333330%
TX78	Barstow City, Texas	0.0000406670%
TX79	Bartlett City, Texas	0.0022493330%
TX80	Bartonville Town, Texas	0.0059246670%
TX81	Bastrop City, Texas	0.0308800000%
TX82	Bastrop County, Texas	0.2293066670%
TX83	Bay City, Texas	0.0386080000%
TX84	Baylor County, Texas	0.0198880000%
TX85	Bayou Vista City, Texas	0.0041600000%
TX86	Bayside Town, Texas	0.0001613330%
TX87	Baytown City, Texas	0.1440440000%
TX88	Bayview Town, Texas	0.0000273330%
TX89	Beach City, Texas	0.0083366670%
TX90	Bear Creek Village, Texas	0.0006040000%
TX91	Beasley City, Texas	0.0000866670%
TX92	Beaumont City, Texas	0.4553400000%
TX93	Beckville City, Texas	0.0008313330%
TX94	Bedford City, Texas	0.0628760000%
TX95	Bedias City, Texas	0.0023166670%
TX96	Bee Cave City, Texas	0.0085753330%
TX97	Bee County, Texas	0.0652293330%
TX98	Beeville City, Texas	0.0160180000%

TX99	Bell County, Texas	0.4338320000%
TX100	Bellaire City, Texas	0.0275093330%
TX101	Bellevue City, Texas	0.0000373330%
TX102	Bellmead City, Texas	0.0096580000%
TX103	Bells Town, Texas	0.0012606670%
TX104	Bellville City, Texas	0.0049920000%
TX105	Belton City, Texas	0.0484533330%
TX106	Benavides City, Texas	0.0001013330%
TX107	Benbrook City, Texas	0.0292793330%
TX108	Benjamin City, Texas	0.0006340000%
TX109	Berryville Town, Texas	0.0095860000%
TX110	Bertram City, Texas	0.0001213330%
TX111	Beverly Hills City, Texas	0.0028906670%
TX112	Bevil Oaks City, Texas	0.0003660000%
TX113	Bexar County, Texas	4.6714346670%
TX114	Big Lake City, Texas	0.0003646670%
TX115	Big Sandy Town, Texas	0.0030526670%
TX116	Big Spring City, Texas	0.1266186670%
TX117	Big Wells City, Texas	0.0001573330%
TX118	Bishop City, Texas	0.0054753330%
TX119	Bishop Hills Town, Texas	0.0002153330%
TX120	Blackwell City, Texas	0.0000206670%
TX121	Blanco City, Texas	0.0041273330%
TX122	Blanco County, Texas	0.0328153330%
TX123	Blanket Town, Texas	0.0000980000%
TX124	Bloomburg Town, Texas	0.0006733330%
TX125	Blooming Grove Town, Texas	0.0002346670%
TX126	Blossom City, Texas	0.0001320000%
TX127	Blue Mound City, Texas	0.0019253330%
TX128	Blue Ridge City, Texas	0.0008966670%
TX129	Blum Town, Texas	0.0010813330%
TX130	Boerne City, Texas	0.0303840000%
TX131	Bogata City, Texas	0.0024326670%
TX132	Bonham City, Texas	0.0672726670%
TX133	Bonney Village, Texas	0.0016733330%
TX134	Booker Town, Texas	0.0006906670%
TX135	Borden County, Texas	0.0006666670%
TX136	Borger City, Texas	0.0464533330%
TX137	Bosque County, Texas	0.0473820000%
TX138	Bovina City, Texas	0.0001153330%
TX139	Bowie City, Texas	0.0557466670%
TX140	Bowie County, Texas	0.1554600000%
TX141	Boyd Town, Texas	0.0046353330%
TX142	Brackettville City, Texas	0.0000053330%
TX143	Brady City, Texas	0.0183200000%
TX144	Brazoria City, Texas	0.0076913330%
TX145	Brazoria County, Texas	0.6807266670%
TX146	Brazos Bend City, Texas	0.0003080000%
TX147	Brazos Country City, Texas	0.0006013330%

TX148	Brazos County, Texas	0.2280580000%
TX149	Breckenridge City, Texas	0.0159840000%
TX150	Bremond City, Texas	0.0037026670%
TX151	Brenham City, Texas	0.0365000000%
TX152	Brewster County, Texas	0.0400580000%
TX153	Briarcliff Village, Texas	0.0003813330%
TX154	Briaroaks City, Texas	0.0000380000%
TX155	Bridge City, Texas	0.0538373330%
TX156	Bridgeport City, Texas	0.0222006670%
TX157	Briscoe County, Texas	0.0006513330%
TX158	Broaddus Town, Texas	0.0000206670%
TX159	Bronte Town, Texas	0.0000660000%
TX160	Brooks County, Texas	0.0138066670%
TX161	Brookshire City, Texas	0.0042706670%
TX162	Brookside Village City, Texas	0.0007400000%
TX163	Brown County, Texas	0.1289446670%
TX164	Browndell City, Texas	0.0001013330%
TX165	Brownfield City, Texas	0.0096346670%
TX166	Brownsboro City, Texas	0.0021173330%
TX167	Brownsville City, Texas	0.2833713330%
TX168	Brownwood City, Texas	0.1110480000%
TX169	Bruceville-Eddy City, Texas	0.0011280000%
TX170	Bryan City, Texas	0.1645980000%
TX171	Bryson City, Texas	0.0008186670%
TX172	Buckholts Town, Texas	0.0007420000%
TX173	Buda City, Texas	0.0071893330%
TX174	Buffalo City, Texas	0.0079106670%
TX175	Buffalo Gap Town, Texas	0.0000586670%
TX176	Buffalo Springs Village, Texas	0.0001253330%
TX177	Bullard Town, Texas	0.0049913330%
TX178	Bulverde City, Texas	0.0096240000%
TX179	Bunker Hill Village City, Texas	0.0003146670%
TX180	Burkburnett City, Texas	0.0252293330%
TX181	Burke City, Texas	0.0007426670%
TX182	Burleson City, Texas	0.1011860000%
TX183	Burleson County, Texas	0.0468293330%
TX184	Burnet City, Texas	0.0222300000%
TX185	Burnet County, Texas	0.1265526670%
TX186	Burton City, Texas	0.0006246670%
TX187	Byers City, Texas	0.0000513330%
TX188	Bynum Town, Texas	0.0002533330%
TX189	Cactus City, Texas	0.0031860000%
TX190	Caddo Mills City, Texas	0.0000286670%
TX191	Caldwell City, Texas	0.0121633330%
TX192	Caldwell County, Texas	0.0576086670%
TX193	Calhoun County, Texas	0.0852840000%
TX194	Callahan County, Texas	0.0085960000%
TX195	Callisburg City, Texas	0.0000673330%
TX196	Calvert City, Texas	0.0005146670%

TX197	Cameron City, Texas	0.0073940000%
TX198	Cameron County, Texas	0.3580173330%
TX199	Camp County, Texas	0.0192340000%
TX200	Camp Wood City, Texas	0.0002813330%
TX201	Campbell City, Texas	0.0007440000%
TX202	Canadian City, Texas	0.0007266670%
TX203	Caney City Town, Texas	0.0013366670%
TX204	Canton City, Texas	0.0378226670%
TX205	Canyon City, Texas	0.0175006670%
TX206	Carbon Town, Texas	0.0004133330%
TX207	Carl's Corner Town, Texas	0.0000320000%
TX208	Carmine City, Texas	0.0002566670%
TX209	Carrizo Springs City, Texas	0.0011140000%
TX210	Carrollton City, Texas	0.2068366670%
TX211	Carson County, Texas	0.0196620000%
TX212	Carthage City, Texas	0.0126180000%
TX213	Cashion Community City, Texas	0.0002146670%
TX214	Cass County, Texas	0.0621033330%
TX215	Castle Hills City, Texas	0.0085200000%
TX216	Castro County, Texas	0.0029466670%
TX217	Castroville City, Texas	0.0030166670%
TX218	Cedar Hill City, Texas	0.0467513330%
TX219	Cedar Park City, Texas	0.1237113330%
TX220	Celeste City, Texas	0.0008533330%
TX221	Celina City, Texas	0.0121886670%
TX222	Center City, Texas	0.0392253330%
TX223	Centerville City, Texas	0.0002566670%
TX224	Chambers County, Texas	0.1021253330%
TX225	Chandler City, Texas	0.0115760000%
TX226	Channing City, Texas	0.0000013330%
TX227	Charlotte City, Texas	0.0028380000%
TX228	Cherokee County, Texas	0.1044080000%
TX229	Chester Town, Texas	0.0007826670%
TX230	Chico City, Texas	0.0019520000%
TX231	Childress City, Texas	0.0252773330%
TX232	Childress County, Texas	0.0337213330%
TX233	Chillicothe City, Texas	0.0001146670%
TX234	China City, Texas	0.0003480000%
TX235	China Grove Town, Texas	0.0003986670%
TX236	Chireno City, Texas	0.0010453330%
TX237	Christine Town, Texas	0.0002360000%
TX238	Cibolo City, Texas	0.0091266670%
TX239	Cisco City, Texas	0.0048120000%
TX240	Clarendon City, Texas	0.0000760000%
TX241	Clarksville City, Texas	0.0139273330%
TX242	Clarksville City, Texas	0.0000360000%
TX243	Claude City, Texas	0.0000173330%
TX244	Clay County, Texas	0.0480333330%
TX245	Clear Lake Shores City, Texas	0.0044546670%

TX246	Cleburne City, Texas	0.1521226670%
TX247	Cleveland City, Texas	0.0645980000%
TX248	Clifton City, Texas	0.0066260000%
TX249	Clint Town, Texas	0.0002500000%
TX250	Clute City, Texas	0.0342333330%
TX251	Clyde City, Texas	0.0115246670%
TX252	Coahoma Town, Texas	0.0015273330%
TX253	Cochran County, Texas	0.0022593330%
TX254	Cockrell Hill City, Texas	0.0003413330%
TX255	Coffee City Town, Texas	0.0007246670%
TX256	Coke County, Texas	0.0036813330%
TX257	Coldspring City, Texas	0.0002980000%
TX258	Coleman City, Texas	0.0036280000%
TX259	Coleman County, Texas	0.0027760000%
TX260	College Station City, Texas	0.1720980000%
TX261	Colleyville City, Texas	0.0306993330%
TX262	Collin County, Texas	0.8444806670%
TX263	Collingsworth County, Texas	0.0128226670%
TX264	Collinsville Town, Texas	0.0012206670%
TX265	Colmesneil City, Texas	0.0014740000%
TX266	Colorado City, Texas	0.0056033330%
TX267	Colorado County, Texas	0.0327226670%
TX268	Columbus City, Texas	0.0045780000%
TX269	Comal County, Texas	0.2640946670%
TX270	Comanche City, Texas	0.0110020000%
TX271	Comanche County, Texas	0.0339760000%
TX272	Combes Town, Texas	0.0011400000%
TX273	Combine City, Texas	0.0012613330%
TX274	Commerce City, Texas	0.0225793330%
TX275	Como Town, Texas	0.0002766670%
TX276	Concho County, Texas	0.0025726670%
TX277	Conroe City, Texas	0.3111140000%
TX278	Converse City, Texas	0.0184620000%
TX279	Cooke County, Texas	0.1336340000%
TX280	Cool City, Texas	0.0004873330%
TX281	Coolidge Town, Texas	0.0001620000%
TX282	Cooper City, Texas	0.0002413330%
TX283	Coppell City, Texas	0.0577286670%
TX284	Copper Canyon Town, Texas	0.0003260000%
TX285	Copperas Cove City, Texas	0.0889946670%
TX286	Corinth City, Texas	0.0501986670%
TX287	Corpus Christi City, Texas	1.2084713330%
TX288	Corral City Town, Texas	0.0000953330%
TX289	Corrigan Town, Texas	0.0142120000%
TX290	Corsicana City, Texas	0.0582066670%
TX291	Coryell County, Texas	0.0824393330%
TX292	Cottle County, Texas	0.0005833330%
TX293	Cottonwood City, Texas	0.0001926670%
TX294	Cottonwood Shores City, Texas	0.0008020000%

TX295	Cotulla City, Texas	0.0008340000%
TX296	Coupland City, Texas	0.0001773330%
TX297	Cove City, Texas	0.0002580000%
TX298	Covington City, Texas	0.0003460000%
TX299	Coyote Flats City, Texas	0.0009813330%
TX300	Crandall City, Texas	0.0080626670%
TX301	Crane City, Texas	0.0070660000%
TX302	Crane County, Texas	0.0174306670%
TX303	Cranfills Gap City, Texas	0.0000853330%
TX304	Crawford Town, Texas	0.0002553330%
TX305	Creedmoor City, Texas	0.0000106670%
TX306	Cresson City, Texas	0.0007240000%
TX307	Crockett City, Texas	0.0156020000%
TX308	Crockett County, Texas	0.0121400000%
TX309	Crosby County, Texas	0.0122586670%
TX310	Crosbyton City, Texas	0.0009986670%
TX311	Cross Plains Town, Texas	0.0032513330%
TX312	Cross Roads Town, Texas	0.0001626670%
TX313	Cross Timber Town, Texas	0.0003613330%
TX314	Crowell City, Texas	0.0042233330%
TX315	Crowley City, Texas	0.0148966670%
TX316	Crystal City, Texas	0.0129413330%
TX317	Cuero City, Texas	0.0164593330%
TX318	Culberson County, Texas	0.0005260000%
TX319	Cumby City, Texas	0.0035466670%
TX320	Cuney Town, Texas	0.0004040000%
TX321	Cushing City, Texas	0.0007466670%
TX322	Cut and Shoot City, Texas	0.0014273330%
TX323	Daingerfield City, Texas	0.0083173330%
TX324	Daisetta City, Texas	0.0035800000%
TX325	Dalhart City, Texas	0.0077393330%
TX326	Dallam County, Texas	0.0144573330%
TX327	Dallas City, Texas	1.9999346670%
TX328	Dallas County, Texas	5.6921940000%
TX329	Dalworthington Gardens City, Texas	0.0040400000%
TX330	Danbury City, Texas	0.0028206670%
TX331	Darrouzett Town, Texas	0.0000673330%
TX332	Dawson County, Texas	0.0312740000%
TX333	Dawson Town, Texas	0.0004000000%
TX334	Dayton City, Texas	0.0314146670%
TX335	Dayton Lakes City, Texas	0.0000253330%
TX336	De Kalb City, Texas	0.0006900000%
TX337	De Leon City, Texas	0.0054786670%
TX338	De Witt County, Texas	0.0459300000%
TX339	Deaf Smith County, Texas	0.0230213330%
TX340	Dean City, Texas	0.0000940000%
TX341	Decatur City, Texas	0.0377793330%
TX342	Decordova City, Texas	0.0091853330%
TX343	Deer Park City, Texas	0.0329253330%

TX344	Del Rio City, Texas	0.0393706670%
TX345	Dell City, Texas	0.0000100000%
TX346	Delta County, Texas	0.0203893330%
TX347	Denison City, Texas	0.1402840000%
TX348	Denton City, Texas	0.3055560000%
TX349	Denton County, Texas	0.7548653330%
TX350	Denver City Town, Texas	0.0014026670%
TX351	Deport City, Texas	0.0000280000%
TX352	Desoto City, Texas	0.0482666670%
TX353	Detroit Town, Texas	0.0006433330%
TX354	Devers City, Texas	0.0001273330%
TX355	Devine City, Texas	0.0029026670%
TX356	Diboll City, Texas	0.0170220000%
TX357	Dickens City, Texas	0.0000473330%
TX358	Dickens County, Texas	0.0012486670%
TX359	Dickinson City, Texas	0.0557886670%
TX360	Dilley City, Texas	0.0017553330%
TX361	Dimmit County, Texas	0.0221960000%
TX362	Dimmitt City, Texas	0.0006746670%
TX363	Dish Town, Texas	0.0000126670%
TX364	Dodd City Town, Texas	0.0008073330%
TX365	Dodson Town, Texas	0.0002980000%
TX366	Domino Town, Texas	0.0001306670%
TX367	Donley County, Texas	0.0149133330%
TX368	Donna City, Texas	0.0091986670%
TX369	Dorchester City, Texas	0.0001540000%
TX370	Double Oak Town, Texas	0.0031766670%
TX371	Douglassville Town, Texas	0.0003826670%
TX372	Dripping Springs City, Texas	0.0005406670%
TX373	Driscoll City, Texas	0.0000260000%
TX374	Dublin City, Texas	0.0096520000%
TX375	Dumas City, Texas	0.0174860000%
TX376	Duncanville City, Texas	0.0388853330%
TX377	Duval County, Texas	0.0327393330%
TX378	Eagle Lake City, Texas	0.0032546670%
TX379	Eagle Pass City, Texas	0.0373366670%
TX380	Early City, Texas	0.0098920000%
TX381	Earth City, Texas	0.0001613330%
TX382	East Bernard City, Texas	0.0037026670%
TX383	East Mountain City, Texas	0.0016626670%
TX384	East Tawakoni City, Texas	0.0018153330%
TX385	Eastland City, Texas	0.0105973330%
TX386	Eastland County, Texas	0.0348500000%
TX387	Easton City, Texas	0.0002193330%
TX388	Ector City, Texas	0.0007386670%
TX389	Ector County, Texas	0.3200000000%
TX390	Edcouch City, Texas	0.0027340000%
TX391	Eden City, Texas	0.0003313330%
TX392	Edgecliff Village Town, Texas	0.0014880000%

TX393	Edgewood Town, Texas	0.0087693330%
TX394	Edinburg City, Texas	0.0805893330%
TX395	Edmonson Town, Texas	0.0000906670%
TX396	Edna City, Texas	0.0121293330%
TX397	Edom City, Texas	0.0014326670%
TX398	Edwards County, Texas	0.0006500000%
TX399	El Campo City, Texas	0.0211333330%
TX400	El Cenizo City, Texas	0.0004140000%
TX401	El Lago City, Texas	0.0037360000%
TX402	El Paso City, Texas	0.8162473330%
TX403	El Paso County, Texas	1.7280806670%
TX404	Eldorado City, Texas	0.0000333330%
TX405	Electra City, Texas	0.0104773330%
TX406	Elgin City, Texas	0.0175226670%
TX407	Elkhart Town, Texas	0.0002006670%
TX408	Ellis County, Texas	0.2102480000%
TX409	Elmendorf City, Texas	0.0004973330%
TX410	Elsa City, Texas	0.0051466670%
TX411	Emhouse Town, Texas	0.0000553330%
TX412	Emory City, Texas	0.0025853330%
TX413	Enchanted Oaks Town, Texas	0.0008660000%
TX414	Encinal City, Texas	0.0010100000%
TX415	Ennis City, Texas	0.0545593330%
TX416	Erath County, Texas	0.0684106670%
TX417	Escobares City, Texas	0.0000266670%
TX418	Estelline Town, Texas	0.0006060000%
TX419	Euless City, Texas	0.0618826670%
TX420	Eureka City, Texas	0.0002226670%
TX421	Eustace City, Texas	0.0013926670%
TX422	Evant Town, Texas	0.0013786670%
TX423	Everman City, Texas	0.0051280000%
TX424	Fair Oaks Ranch City, Texas	0.0053846670%
TX425	Fairchilds Village, Texas	0.0000540000%
TX426	Fairfield City, Texas	0.0008300000%
TX427	Fairview Town, Texas	0.0214966670%
TX428	Falfurrias City, Texas	0.0014806670%
TX429	Falls City, Texas	0.0000273330%
TX430	Falls County, Texas	0.0230146670%
TX431	Fannin County, Texas	0.0877686670%
TX432	Farmers Branch City, Texas	0.0630213330%
TX433	Farmersville City, Texas	0.0070213330%
TX434	Farwell City, Texas	0.0002286670%
TX435	Fate City, Texas	0.0023153330%
TX436	Fayette County, Texas	0.0616266670%
TX437	Fayetteville City, Texas	0.0002606670%
TX438	Ferris City, Texas	0.0092486670%
TX439	Fisher County, Texas	0.0036786670%
TX440	Flatonia Town, Texas	0.0037740000%
TX441	Florence City, Texas	0.0026326670%

TX442	Floresville City, Texas	0.0144660000%
TX443	Flower Mound Town, Texas	0.1435040000%
TX444	Floyd County, Texas	0.0060326670%
TX445	Floydada City, Texas	0.0042380000%
TX446	Foard County, Texas	0.0038426670%
TX447	Follett City, Texas	0.0001413330%
TX448	Forest Hill City, Texas	0.0174213330%
TX449	Forney City, Texas	0.0534080000%
TX450	Forsan City, Texas	0.0003840000%
TX451	Fort Bend County, Texas	1.0044793330%
TX452	Fort Stockton City, Texas	0.0029406670%
TX453	Fort Worth City, Texas	1.4138600000%
TX454	Franklin City, Texas	0.0026206670%
TX455	Franklin County, Texas	0.0171886670%
TX456	Frankston Town, Texas	0.0001826670%
TX457	Fredericksburg City, Texas	0.0376573330%
TX458	Freeport City, Texas	0.0486486670%
TX459	Freer City, Texas	0.0021806670%
TX460	Freestone County, Texas	0.0336633330%
TX461	Friendswood City, Texas	0.0935533330%
TX462	Frio County, Texas	0.0133026670%
TX463	Friona City, Texas	0.0018986670%
TX464	Frisco City, Texas	0.2702060000%
TX465	Fritch City, Texas	0.0030320000%
TX466	Frost City, Texas	0.0002140000%
TX467	Fruitvale City, Texas	0.0015626670%
TX468	Fulshear City, Texas	0.0035146670%
TX469	Fulton Town, Texas	0.0010680000%
TX470	Gaines County, Texas	0.0362313330%
TX471	Gainesville City, Texas	0.1026533330%
TX472	Galena Park City, Texas	0.0087286670%
TX473	Gallatin City, Texas	0.0008353330%
TX474	Galveston City, Texas	0.3254580000%
TX475	Galveston County, Texas	0.7493953330%
TX476	Ganado City, Texas	0.0036733330%
TX477	Garden Ridge City, Texas	0.0075673330%
TX478	Garland City, Texas	0.2801626670%
TX479	Garrett Town, Texas	0.0016733330%
TX480	Garrison City, Texas	0.0023700000%
TX481	Gary City Town, Texas	0.0003000000%
TX482	Garza County, Texas	0.0059626670%
TX483	Gatesville City, Texas	0.0179960000%
TX484	George West City, Texas	0.0041380000%
TX485	Georgetown City, Texas	0.1505973330%
TX486	Gholson City, Texas	0.0010033330%
TX487	Giddings City, Texas	0.0084493330%
TX488	Gillespie County, Texas	0.0421273330%
TX489	Gilmer City, Texas	0.0226340000%
TX490	Gladewater City, Texas	0.0164253330%

TX491	Glasscock County, Texas	0.0006666670%
TX492	Glen Rose City, Texas	0.0003600000%
TX493	Glenn Heights City, Texas	0.0110620000%
TX494	Godley City, Texas	0.0020766670%
TX495	Goldsmith City, Texas	0.0004513330%
TX496	Goldthwaite City, Texas	0.0008166670%
TX497	Goliad City, Texas	0.0023753330%
TX498	Goliad County, Texas	0.0231066670%
TX499	Golinda City, Texas	0.0000666670%
TX500	Gonzales City, Texas	0.0099213330%
TX501	Gonzales County, Texas	0.0221533330%
TX502	Goodlow City, Texas	0.0001473330%
TX503	Goodrich City, Texas	0.0064286670%
TX504	Gordon City, Texas	0.0002433330%
TX505	Goree City, Texas	0.0004993330%
TX506	Gorman City, Texas	0.0020713330%
TX507	Graford City, Texas	0.0000153330%
TX508	Graham City, Texas	0.1569520000%
TX509	Granbury City, Texas	0.0478233330%
TX510	Grand Prairie City, Texas	0.2969593330%
TX511	Grand Saline City, Texas	0.0242753330%
TX512	Grandfalls Town, Texas	0.0000433330%
TX513	Grandview City, Texas	0.0044000000%
TX514	Granger City, Texas	0.0018273330%
TX515	Granite Shoals City, Texas	0.0078893330%
TX516	Granjeno City, Texas	0.0000286670%
TX517	Grapeland City, Texas	0.0048580000%
TX518	Grapevine City, Texas	0.0861300000%
TX519	Gray County, Texas	0.0439226670%
TX520	Grays Prairie Village, Texas	0.0000113330%
TX521	Grayson County, Texas	0.3593886670%
TX522	Greenville City, Texas	0.1354080000%
TX523	Gregg County, Texas	0.1624960000%
TX524	Gregory City, Texas	0.0031313330%
TX525	Grey Forest City, Texas	0.0003160000%
TX526	Grimes County, Texas	0.0632520000%
TX527	Groesbeck City, Texas	0.0038300000%
TX528	Groom Town, Texas	0.0006433330%
TX529	Groves City, Texas	0.0271680000%
TX530	Groveton City, Texas	0.0058846670%
TX531	Gruver City, Texas	0.0007773330%
TX532	Guadalupe County, Texas	0.0978826670%
TX533	Gun Barrel City, Texas	0.0242013330%
TX534	Gunter City, Texas	0.0030726670%
TX535	Gustine Town, Texas	0.0000226670%
TX536	Hackberry Town, Texas	0.0000626670%
TX537	Hale Center City, Texas	0.0040280000%
TX538	Hale County, Texas	0.0527666670%
TX539	Hall County, Texas	0.0059553330%

TX540	Hallettsville City, Texas	0.0045966670%
TX541	Hallsburg City, Texas	0.0001813330%
TX542	Hallsville City, Texas	0.0068260000%
TX543	Haltom City, Texas	0.0478666670%
TX544	Hamilton City, Texas	0.0023873330%
TX545	Hamilton County, Texas	0.0442380000%
TX546	Hamlin City, Texas	0.0031040000%
TX547	Hansford County, Texas	0.0109440000%
TX548	Happy Town, Texas	0.0002180000%
TX549	Hardeman County, Texas	0.0101460000%
TX550	Hardin City, Texas	0.0000666670%
TX551	Hardin County, Texas	0.2532000000%
TX552	Harker Heights City, Texas	0.0757873330%
TX553	Harlingen City, Texas	0.1102860000%
TX554	Harris County, Texas	9.9774680000%
TX555	Harrison County, Texas	0.1239400000%
TX556	Hart City, Texas	0.0000573330%
TX557	Hartley County, Texas	0.0005240000%
TX558	Haskell City, Texas	0.0072193330%
TX559	Haskell County, Texas	0.0146740000%
TX560	Haslet City, Texas	0.0012720000%
TX561	Hawk Cove City, Texas	0.0004493330%
TX562	Hawkins City, Texas	0.0052880000%
TX563	Hawley City, Texas	0.0006206670%
TX564	Hays City, Texas	0.0003373330%
TX565	Hays County, Texas	0.3529926670%
TX566	Hearne City, Texas	0.0112160000%
TX567	Heath City, Texas	0.0191673330%
TX568	Hebron Town, Texas	0.0004580000%
TX569	Hedley City, Texas	0.0000466670%
TX570	Hedwig Village City, Texas	0.0087113330%
TX571	Helotes City, Texas	0.0105266670%
TX572	Hemphill City, Texas	0.0053566670%
TX573	Hemphill County, Texas	0.0095960000%
TX574	Hempstead City, Texas	0.0141600000%
TX575	Henderson City, Texas	0.0399773330%
TX576	Henderson County, Texas	0.2186433330%
TX577	Henrietta City, Texas	0.0018133330%
TX578	Hereford City, Texas	0.0136153330%
TX579	Hewitt City, Texas	0.0131840000%
TX580	Hickory Creek Town, Texas	0.0110066670%
TX581	Hico City, Texas	0.0036893330%
TX582	Hidalgo City, Texas	0.0177473330%
TX583	Hidalgo County, Texas	0.8354020000%
TX584	Hideaway City, Texas	0.0006146670%
TX585	Higgins City, Texas	0.0000286670%
TX586	Highland Haven City, Texas	0.0002133330%
TX587	Highland Park Town, Texas	0.0289220000%
TX588	Highland Village City, Texas	0.0335433330%

TX589	Hill Country Village City, Texas	0.0043233330%
TX590	Hill County, Texas	0.0849846670%
TX591	Hillcrest Village, Texas	0.0035633330%
TX592	Hillsboro City, Texas	0.0310726670%
TX593	Hilshire Village City, Texas	0.0005726670%
TX594	Hitchcock City, Texas	0.0191973330%
TX595	Hockley County, Texas	0.0309380000%
TX596	Holiday Lakes Town, Texas	0.0011966670%
TX597	Holland Town, Texas	0.0000513330%
TX598	Holliday City, Texas	0.0039400000%
TX599	Hollywood Park Town, Texas	0.0062826670%
TX600	Hondo City, Texas	0.0768586670%
TX601	Honey Grove City, Texas	0.0047973330%
TX602	Hood County, Texas	0.1947366670%
TX603	Hooks City, Texas	0.0018013330%
TX604	Hopkins County, Texas	0.0996786670%
TX605	Horizon City, Texas	0.0050133330%
TX606	Horseshoe Bay City, Texas	0.0321153330%
TX607	Houston City, Texas	4.6811953330%
TX608	Houston County, Texas	0.0524320000%
TX609	Howard County, Texas	0.0595533330%
TX610	Howardwick City, Texas	0.0000560000%
TX611	Howe Town, Texas	0.0061180000%
TX612	Hubbard City, Texas	0.0024233330%
TX613	Hudson City, Texas	0.0045600000%
TX614	Hudson Oaks City, Texas	0.0104246670%
TX615	Hudspeth County, Texas	0.0006566670%
TX616	Hughes Springs City, Texas	0.0029613330%
TX617	Humble City, Texas	0.0493013330%
TX618	Hunt County, Texas	0.2065673330%
TX619	Hunters Creek Village City, Texas	0.0098053330%
TX620	Huntington City, Texas	0.0058613330%
TX621	Huntsville City, Texas	0.0535820000%
TX622	Hurst City, Texas	0.0661246670%
TX623	Hutchins City, Texas	0.0063673330%
TX624	Hutchinson County, Texas	0.0497533330%
TX625	Hutto City, Texas	0.0255640000%
TX626	Huxley City, Texas	0.0004920000%
TX627	Idalou City, Texas	0.0013326670%
TX628	Impact Town, Texas	0.0000053330%
TX629	Indian Lake Town, Texas	0.0003153330%
TX630	Industry City, Texas	0.0004026670%
TX631	Ingleside City, Texas	0.0269913330%
TX632	Ingleside on the Bay City, Texas	0.0000946670%
TX633	Ingram City, Texas	0.0034953330%
TX634	Iola City, Texas	0.0021093330%
TX635	Iowa Colony Village, Texas	0.0027266670%
TX636	Iowa Park City, Texas	0.0156580000%
TX637	Iraan City, Texas	0.0000373330%

TX638	Iredell City, Texas	0.0001440000%
TX639	Irion County, Texas	0.0060700000%
TX640	Irving City, Texas	0.2852120000%
TX641	Italy Town, Texas	0.0035660000%
TX642	Itasca City, Texas	0.0057960000%
TX643	Ivanhoe City, Texas	0.0000173330%
TX644	Jacinto City, Texas	0.0094273330%
TX645	Jack County, Texas	0.0098660000%
TX646	Jacksboro City, Texas	0.0155026670%
TX647	Jackson County, Texas	0.0253226670%
TX648	Jacksonville City, Texas	0.0534526670%
TX649	Jamaica Beach City, Texas	0.0032753330%
TX650	Jarrell City, Texas	0.0016153330%
TX651	Jasper City, Texas	0.0522813330%
TX652	Jasper County, Texas	0.1659033330%
TX653	Jayton City, Texas	0.0000420000%
TX654	Jeff Davis County, Texas	0.0056666670%
TX655	Jefferson City, Texas	0.0074626670%
TX656	Jefferson County, Texas	0.5044093330%
TX657	Jersey Village City, Texas	0.0242313330%
TX658	Jewett City, Texas	0.0062253330%
TX659	Jim Hogg County, Texas	0.0084786670%
TX660	Jim Wells County, Texas	0.1110260000%
TX661	Joaquin City, Texas	0.0005400000%
TX662	Johnson City, Texas	0.0023873330%
TX663	Johnson County, Texas	0.2724613330%
TX664	Jolly City, Texas	0.0000173330%
TX665	Jones County, Texas	0.0146673330%
TX666	Jones Creek Village, Texas	0.0033853330%
TX667	Jonestown City, Texas	0.0042793330%
TX668	Josephine City, Texas	0.0005873330%
TX669	Joshua City, Texas	0.0137460000%
TX670	Jourdanton City, Texas	0.0064000000%
TX671	Junction City, Texas	0.0032166670%
TX672	Justin City, Texas	0.0057166670%
TX673	Karnes City, Texas	0.0077546670%
TX674	Karnes County, Texas	0.0234993330%
TX675	Katy City, Texas	0.0349780000%
TX676	Kaufman City, Texas	0.0184046670%
TX677	Kaufman County, Texas	0.2353646670%
TX678	Keene City, Texas	0.0255306670%
TX679	Keller City, Texas	0.0527926670%
TX680	Kemah City, Texas	0.0188833330%
TX681	Kemp City, Texas	0.0042793330%
TX682	Kempner City, Texas	0.0002200000%
TX683	Kendall County, Texas	0.0670953330%
TX684	Kendleton City, Texas	0.0000086670%
TX685	Kenedy City, Texas	0.0004506670%
TX686	Kenedy County, Texas	0.0006666670%

TX687	Kenefick Town, Texas	0.0002773330%
TX688	Kennard City, Texas	0.0000880000%
TX689	Kennedale City, Texas	0.0140160000%
TX690	Kent County, Texas	0.0006260000%
TX691	Kerens City, Texas	0.0012826670%
TX692	Kermit City, Texas	0.0037680000%
TX693	Kerr County, Texas	0.1456346670%
TX694	Kerrville City, Texas	0.1269046670%
TX695	Kilgore City, Texas	0.0703886670%
TX696	Killeen City, Texas	0.3571000000%
TX697	Kimble County, Texas	0.0136533330%
TX698	King County, Texas	0.0006666670%
TX699	Kingsville City, Texas	0.0133886670%
TX700	Kinney County, Texas	0.0014280000%
TX701	Kirby City, Texas	0.0058346670%
TX702	Kirbyville City, Texas	0.0071266670%
TX703	Kirvin Town, Texas	0.0000013330%
TX704	Kleberg County, Texas	0.0827393330%
TX705	Knollwood City, Texas	0.0007733330%
TX706	Knox City Town, Texas	0.0013080000%
TX707	Knox County, Texas	0.0078200000%
TX708	Kosse Town, Texas	0.0016453330%
TX709	Kountze City, Texas	0.0131440000%
TX710	Kress City, Texas	0.0001240000%
TX711	Krugerville City, Texas	0.0010053330%
TX712	Krum City, Texas	0.0064406670%
TX713	Kurten Town, Texas	0.0004573330%
TX714	Kyle City, Texas	0.0345566670%
TX715	La Feria City, Texas	0.0069206670%
TX716	La Grange City, Texas	0.0064153330%
TX717	La Grulla City, Texas	0.0011386670%
TX718	La Joya City, Texas	0.0056380000%
TX719	La Marque City, Texas	0.0659533330%
TX720	La Porte City, Texas	0.0610213330%
TX721	La Salle County, Texas	0.0099833330%
TX722	La Vernia City, Texas	0.0021446670%
TX723	La Villa City, Texas	0.0003813330%
TX724	La Ward City, Texas	0.0002140000%
TX725	Lacoste City, Texas	0.0001060000%
TX726	Lacy-Lakeview City, Texas	0.0077326670%
TX727	Ladonia Town, Texas	0.0013406670%
TX728	Lago Vista City, Texas	0.0091786670%
TX729	Laguna Vista Town, Texas	0.0024593330%
TX730	Lake Bridgeport City, Texas	0.0001546670%
TX731	Lake City Town, Texas	0.0019453330%
TX732	Lake Dallas City, Texas	0.0168760000%
TX733	Lake Jackson City, Texas	0.0505206670%
TX734	Lake Tanglewood Village, Texas	0.0004086670%
TX735	Lake Worth City, Texas	0.0133673330%

TX736	Lakeport City, Texas	0.0003086670%
TX737	Lakeside City Town, Texas	0.0001480000%
TX738	Lakeside Town, San Patricio County, Texas	0.0029826670%
TX739	Lakeside Town, Tarrant County, Texas	0.0029826670%
TX740	Lakeview Town, Texas	0.0002846670%
TX741	Lakeway City, Texas	0.0211046670%
TX742	Lakewood Village City, Texas	0.0003713330%
TX743	Lamar County, Texas	0.0943986670%
TX744	Lamb County, Texas	0.0337873330%
TX745	Lamesa City, Texas	0.0197706670%
TX746	Lampasas City, Texas	0.0188073330%
TX747	Lampasas County, Texas	0.0285453330%
TX748	Lancaster City, Texas	0.0604353330%
TX749	Laredo City, Texas	0.5087826670%
TX750	Latexo City, Texas	0.0000826670%
TX751	Lavaca County, Texas	0.0306486670%
TX752	Lavon City, Texas	0.0049566670%
TX753	Lawn Town, Texas	0.0000386670%
TX754	League City, Texas	0.2016120000%
TX755	Leakey City, Texas	0.0001706670%
TX756	Leander City, Texas	0.0590940000%
TX757	Leary City, Texas	0.0005313330%
TX758	Lee County, Texas	0.0203046670%
TX759	Lefors Town, Texas	0.0001060000%
TX760	Leon County, Texas	0.0449286670%
TX761	Leon Valley City, Texas	0.0155053330%
TX762	Leona City, Texas	0.0005886670%
TX763	Leonard City, Texas	0.0056700000%
TX764	Leroy City, Texas	0.0001173330%
TX765	Levelland City, Texas	0.0312320000%
TX766	Lewisville City, Texas	0.2547293330%
TX767	Lexington Town, Texas	0.0015453330%
TX768	Liberty City, Texas	0.0482286670%
TX769	Liberty County, Texas	0.3541413330%
TX770	Liberty Hill City, Texas	0.0018533330%
TX771	Limestone County, Texas	0.0904560000%
TX772	Lincoln Park Town, Texas	0.0004513330%
TX773	Lindale City, Texas	0.0161346670%
TX774	Linden City, Texas	0.0024406670%
TX775	Lindsay City, Texas	0.0008186670%
TX776	Lipan City, Texas	0.0000293330%
TX777	Lipscomb County, Texas	0.0067546670%
TX778	Little Elm City, Texas	0.0462173330%
TX779	Little River-Academy City, Texas	0.0005320000%
TX780	Littlefield City, Texas	0.0051186670%
TX781	Live Oak City, Texas	0.0218266670%
TX782	Live Oak County, Texas	0.0264773330%
TX783	Liverpool City, Texas	0.0009566670%

TX784	Livingston Town, Texas	0.0487766670%
TX785	Llano City, Texas	0.0154140000%
TX786	Llano County, Texas	0.0770980000%
TX787	Lockhart City, Texas	0.0327000000%
TX788	Lockney Town, Texas	0.0022006670%
TX789	Log Cabin City, Texas	0.0013066670%
TX790	Lometa City, Texas	0.0007840000%
TX791	Lone Oak City, Texas	0.0011366670%
TX792	Lone Star City, Texas	0.0055220000%
TX793	Longview City, Texas	0.3215026670%
TX794	Loraine Town, Texas	0.0001253330%
TX795	Lorena City, Texas	0.0022600000%
TX796	Lorenzo City, Texas	0.0075720000%
TX797	Los Fresnos City, Texas	0.0074566670%
TX798	Los Indios Town, Texas	0.0001060000%
TX799	Lott City, Texas	0.0010106670%
TX800	Lovelady City, Texas	0.0001660000%
TX801	Loving County, Texas	0.0006666670%
TX802	Lowry Crossing City, Texas	0.0005220000%
TX803	Lubbock City, Texas	0.2132446670%
TX804	Lubbock County, Texas	0.9198126670%
TX805	Lucas City, Texas	0.0035106670%
TX806	Lueders City, Texas	0.0003386670%
TX807	Lufkin City, Texas	0.1877280000%
TX808	Luling City, Texas	0.0196140000%
TX809	Lumberton City, Texas	0.0244060000%
TX810	Lyford City, Texas	0.0020473330%
TX811	Lynn County, Texas	0.0041833330%
TX812	Lytle City, Texas	0.0048153330%
TX813	Mabank Town, Texas	0.0129620000%
TX814	Madison County, Texas	0.0329946670%
TX815	Madisonville City, Texas	0.0076386670%
TX816	Magnolia City, Texas	0.0173540000%
TX817	Malakoff City, Texas	0.0084093330%
TX818	Malone Town, Texas	0.0002926670%
TX819	Manor City, Texas	0.0083326670%
TX820	Mansfield City, Texas	0.1005253330%
TX821	Manvel City, Texas	0.0082033330%
TX822	Marble Falls City, Texas	0.0246926670%
TX823	Marfa City, Texas	0.0000433330%
TX824	Marietta Town, Texas	0.0002253330%
TX825	Marion City, Texas	0.0001833330%
TX826	Marion County, Texas	0.0364853330%
TX827	Marlin City, Texas	0.0144226670%
TX828	Marquez City, Texas	0.0008813330%
TX829	Marshall City, Texas	0.0722473330%
TX830	Mart City, Texas	0.0006186670%
TX831	Martin County, Texas	0.0072413330%
TX832	Martindale City, Texas	0.0016246670%

TX833	Mason City, Texas	0.0005180000%
TX834	Mason County, Texas	0.0020893330%
TX835	Matador Town, Texas	0.0008020000%
TX836	Matagorda County, Texas	0.0901593330%
TX837	Mathis City, Texas	0.0104800000%
TX838	Maud City, Texas	0.0002820000%
TX839	Maverick County, Texas	0.0772793330%
TX840	Maypearl City, Texas	0.0006573330%
TX841	McAllen City, Texas	0.2429493330%
TX842	McCamey City, Texas	0.0003613330%
TX843	McCulloch County, Texas	0.0133473330%
TX844	McGregor City, Texas	0.0061033330%
TX845	McKinney City, Texas	0.3002553330%
TX846	McLean Town, Texas	0.0000093330%
TX847	McLendon-Chisholm City, Texas	0.0002740000%
TX848	McLennan County, Texas	0.3530940000%
TX849	McMullen County, Texas	0.0006666670%
TX850	Meadow Town, Texas	0.0007473330%
TX851	Meadowlakes City, Texas	0.0006033330%
TX852	Meadows Place City, Texas	0.0120986670%
TX853	Medina County, Texas	0.0322366670%
TX854	Megargel Town, Texas	0.0004073330%
TX855	Melissa City, Texas	0.0102540000%
TX856	Melvin Town, Texas	0.0002300000%
TX857	Memphis City, Texas	0.0048020000%
TX858	Menard City, Texas	0.0006606670%
TX859	Menard County, Texas	0.0098113330%
TX860	Mercedes City, Texas	0.0142940000%
TX861	Meridian City, Texas	0.0023640000%
TX862	Merkel Town, Texas	0.0067446670%
TX863	Mertens Town, Texas	0.0001593330%
TX864	Mertzon City, Texas	0.0000193330%
TX865	Mesquite City, Texas	0.2071393330%
TX866	Mexia City, Texas	0.0140640000%
TX867	Miami City, Texas	0.0003033330%
TX868	Midland City, Texas	0.3478993330%
TX869	Midland County, Texas	0.1866180000%
TX870	Midlothian City, Texas	0.0638660000%
TX871	Midway City, Texas	0.0000520000%
TX872	Milam County, Texas	0.0649240000%
TX873	Milano City, Texas	0.0006026670%
TX874	Mildred Town, Texas	0.0001906670%
TX875	Miles City, Texas	0.0000620000%
TX876	Milford Town, Texas	0.0041180000%
TX877	Miller's Cove Town, Texas	0.0000646670%
TX878	Millican Town, Texas	0.0002780000%
TX879	Mills County, Texas	0.0132873330%
TX880	Millsap Town, Texas	0.0000226670%
TX881	Mineola City, Texas	0.0324793330%

TX882	Mineral Wells City, Texas	0.0613740000%
TX883	Mingus City, Texas	0.0001260000%
TX884	Mission City, Texas	0.0831786670%
TX885	Missouri City, Texas	0.1397553330%
TX886	Mitchell County, Texas	0.0139000000%
TX887	Mobeetie City, Texas	0.0000346670%
TX888	Mobile City, Texas	0.0013560000%
TX889	Monahans City, Texas	0.0038993330%
TX890	Mont Belvieu City, Texas	0.0131126670%
TX891	Montague County, Texas	0.0631973330%
TX892	Montgomery City, Texas	0.0012560000%
TX893	Montgomery County, Texas	1.8006073330%
TX894	Moody City, Texas	0.0005520000%
TX895	Moore County, Texas	0.0270846670%
TX896	Moore Station City, Texas	0.0005146670%
TX897	Moran City, Texas	0.0000333330%
TX898	Morgan City, Texas	0.0004033330%
TX899	Morgan's Point City, Texas	0.0020700000%
TX900	Morgan's Point Resort City, Texas	0.0053493330%
TX901	Morris County, Texas	0.0355520000%
TX902	Morton City, Texas	0.0001113330%
TX903	Motley County, Texas	0.0022293330%
TX904	Moulton Town, Texas	0.0006660000%
TX905	Mount Calm City, Texas	0.0004033330%
TX906	Mount Enterprise City, Texas	0.0012213330%
TX907	Mount Pleasant City, Texas	0.0437893330%
TX908	Mount Vernon Town, Texas	0.0040326670%
TX909	Mountain City, Texas	0.0010320000%
TX910	Muenster City, Texas	0.0031040000%
TX911	Muleshoe City, Texas	0.0032733330%
TX912	Mullin Town, Texas	0.0002560000%
TX913	Munday City, Texas	0.0013646670%
TX914	Murchison City, Texas	0.0015346670%
TX915	Murphy City, Texas	0.0345953330%
TX916	Mustang Ridge City, Texas	0.0016413330%
TX917	Mustang Town, Texas	0.0000046670%
TX918	Nacogdoches City, Texas	0.1373280000%
TX919	Nacogdoches County, Texas	0.1323886670%
TX920	Naples City, Texas	0.0028160000%
TX921	Nash City, Texas	0.0053326670%
TX922	Nassau Bay City, Texas	0.0074980000%
TX923	Natalia City, Texas	0.0004166670%
TX924	Navarro County, Texas	0.0690086670%
TX925	Navarro Town, Texas	0.0002226670%
TX926	Navasota City, Texas	0.0251173330%
TX927	Nazareth City, Texas	0.0000826670%
TX928	Nederland City, Texas	0.0297233330%
TX929	Needville City, Texas	0.0068940000%
TX930	Nevada City, Texas	0.0001580000%

TX931	New Berlin City, Texas	0.0000026670%
TX932	New Boston City, Texas	0.0046353330%
TX933	New Braunfels City, Texas	0.2048753330%
TX934	New Chapel Hill City, Texas	0.0001920000%
TX935	New Deal Town, Texas	0.0002253330%
TX936	New Fairview City, Texas	0.0015560000%
TX937	New Home City, Texas	0.0000060000%
TX938	New Hope Town, Texas	0.0006826670%
TX939	New London City, Texas	0.0027526670%
TX940	New Summerfield City, Texas	0.0002946670%
TX941	New Waverly City, Texas	0.0017080000%
TX942	Newark City, Texas	0.0003466670%
TX943	Newcastle City, Texas	0.0006093330%
TX944	Newton City, Texas	0.0040680000%
TX945	Newton County, Texas	0.1053373330%
TX946	Neylandville Town, Texas	0.0001086670%
TX947	Niederwald City, Texas	0.0000106670%
TX948	Nixon City, Texas	0.0015220000%
TX949	Nocona City, Texas	0.0110240000%
TX950	Nolan County, Texas	0.0335080000%
TX951	Nolanville City, Texas	0.0028313330%
TX952	Nome City, Texas	0.0002606670%
TX953	Noonday City, Texas	0.0001506670%
TX954	Nordheim City, Texas	0.0004646670%
TX955	Normangee Town, Texas	0.0041280000%
TX956	North Cleveland City, Texas	0.0000700000%
TX957	North Richland Hills City, Texas	0.0976126670%
TX958	Northlake Town, Texas	0.0059366670%
TX959	Novice City, Texas	0.0000506670%
TX960	Nueces County, Texas	0.9119546670%
TX961	Oak Grove Town, Texas	0.0018460000%
TX962	Oak Leaf City, Texas	0.0004080000%
TX963	Oak Point City, Texas	0.0060073330%
TX964	Oak Ridge North City, Texas	0.0223413330%
TX965	Oak Ridge Town, Cooke County, Texas	0.0002386670%
TX966	Oak Ridge Town, Kaufman County, Texas	0.0002386670%
TX967	Oak Valley Town, Texas	0.0000046670%
TX968	Oakwood Town, Texas	0.0000986670%
TX969	O'Brien City, Texas	0.0000506670%
TX970	Ochiltree County, Texas	0.0103173330%
TX971	Odem City, Texas	0.0049466670%
TX972	Odessa City, Texas	0.3727753330%
TX973	O'Donnell City, Texas	0.0000180000%
TX974	Oglesby City, Texas	0.0000193330%
TX975	Old River-Winfree City, Texas	0.0144353330%
TX976	Oldham County, Texas	0.0068786670%
TX977	Olmos Park City, Texas	0.0065340000%
TX978	Olney City, Texas	0.0040586670%

TX979	Olton City, Texas	0.0007980000%
TX980	Omaha City, Texas	0.0027900000%
TX981	Onalaska City, Texas	0.0211026670%
TX982	Opdyke West Town, Texas	0.0003193330%
TX983	Orange City, Texas	0.2075593330%
TX984	Orange County, Texas	0.4598786670%
TX985	Orange Grove City, Texas	0.0011180000%
TX986	Orchard City, Texas	0.0005780000%
TX987	Ore City, Texas	0.0045373330%
TX988	Overton City, Texas	0.0052666670%
TX989	Ovilla City, Texas	0.0089273330%
TX990	Oyster Creek City, Texas	0.0064220000%
TX991	Paducah Town, Texas	0.0000833330%
TX992	Paint Rock Town, Texas	0.0000940000%
TX993	Palacios City, Texas	0.0093573330%
TX994	Palestine City, Texas	0.1186726670%
TX995	Palisades Village, Texas	0.0001600000%
TX996	Palm Valley City, Texas	0.0012786670%
TX997	Palmer Town, Texas	0.0084440000%
TX998	Palmhurst City, Texas	0.0031066670%
TX999	Palmview City, Texas	0.0050513330%
TX1000	Palo Pinto County, Texas	0.0830806670%
TX1001	Pampa City, Texas	0.0448180000%
TX1002	Panhandle Town, Texas	0.0063573330%
TX1003	Panola County, Texas	0.0537993330%
TX1004	Panorama Village City, Texas	0.0008613330%
TX1005	Pantego Town, Texas	0.0085986670%
TX1006	Paradise City, Texas	0.0000346670%
TX1007	Paris City, Texas	0.1341200000%
TX1008	Parker City, Texas	0.0068713330%
TX1009	Parker County, Texas	0.3175026670%
TX1010	Parmer County, Texas	0.0105773330%
TX1011	Pasadena City, Texas	0.2376906670%
TX1012	Pattison City, Texas	0.0007653330%
TX1013	Patton Village City, Texas	0.0061786670%
TX1014	Payne Springs Town, Texas	0.0011800000%
TX1015	Pearland City, Texas	0.2225013330%
TX1016	Pearsall City, Texas	0.0077133330%
TX1017	Pecan Gap City, Texas	0.0004793330%
TX1018	Pecan Hill City, Texas	0.0001526670%
TX1019	Pecos City, Texas	0.0050813330%
TX1020	Pecos County, Texas	0.0313313330%
TX1021	Pelican Bay City, Texas	0.0007993330%
TX1022	Penelope Town, Texas	0.0002766670%
TX1023	Penitas City, Texas	0.0002080000%
TX1024	Perryton City, Texas	0.0155760000%
TX1025	Petersburg City, Texas	0.0011273330%
TX1026	Petrolia City, Texas	0.0000113330%
TX1027	Petronila City, Texas	0.0000033330%

TX1028	Pflugerville City, Texas	0.0576053330%
TX1029	Pharr City, Texas	0.0964806670%
TX1030	Pilot Point City, Texas	0.0077420000%
TX1031	Pine Forest City, Texas	0.0025960000%
TX1032	Pine Island Town, Texas	0.0020940000%
TX1033	Pinehurst City, Texas	0.0217806670%
TX1034	Pineland City, Texas	0.0027586670%
TX1035	Piney Point Village City, Texas	0.0104920000%
TX1036	Pittsburg City, Texas	0.0136840000%
TX1037	Plains Town, Texas	0.0000860000%
TX1038	Plainview City, Texas	0.0401986670%
TX1039	Plano City, Texas	0.7677386670%
TX1040	Pleak Village, Texas	0.0001800000%
TX1041	Pleasant Valley Town, Texas	0.0002053330%
TX1042	Pleasanton City, Texas	0.0193406670%
TX1043	Plum Grove City, Texas	0.0001720000%
TX1044	Point Blank City, Texas	0.0002366670%
TX1045	Point City, Texas	0.0010126670%
TX1046	Point Comfort City, Texas	0.0002980000%
TX1047	Point Venture Village, Texas	0.0003920000%
TX1048	Polk County, Texas	0.2472206670%
TX1049	Ponder Town, Texas	0.0008546670%
TX1050	Port Aransas City, Texas	0.0206813330%
TX1051	Port Arthur City, Texas	0.2452966670%
TX1052	Port Isabel City, Texas	0.0065346670%
TX1053	Port Lavaca City, Texas	0.0078346670%
TX1054	Port Neches City, Texas	0.0258993330%
TX1055	Portland City, Texas	0.0510113330%
TX1056	Post City, Texas	0.0015546670%
TX1057	Post Oak Bend City Town, Texas	0.0006893330%
TX1058	Poteet City, Texas	0.0045113330%
TX1059	Poth Town, Texas	0.0026493330%
TX1060	Potter County, Texas	0.2478006670%
TX1061	Pottsboro Town, Texas	0.0082013330%
TX1062	Powell Town, Texas	0.0000733330%
TX1063	Poynor Town, Texas	0.0007866670%
TX1064	Prairie View City, Texas	0.0050666670%
TX1065	Premont City, Texas	0.0022140000%
TX1066	Presidio City, Texas	0.0000986670%
TX1067	Presidio County, Texas	0.0005246670%
TX1068	Primera Town, Texas	0.0019720000%
TX1069	Princeton City, Texas	0.0128300000%
TX1070	Progreso City, Texas	0.0053813330%
TX1071	Progreso Lakes City, Texas	0.0000260000%
TX1072	Prosper Town, Texas	0.0151800000%
TX1073	Providence Village Town, Texas	0.0003386670%
TX1074	Putnam Town, Texas	0.0000093330%
TX1075	Pyote Town, Texas	0.0000146670%
TX1076	Quanah City, Texas	0.0001380000%

TX1077	Queen City, Texas	0.0032246670%
TX1078	Quinlan City, Texas	0.0048693330%
TX1079	Quintana Town, Texas	0.0003280000%
TX1080	Quitaque City, Texas	0.0000053330%
TX1081	Quitman City, Texas	0.0104126670%
TX1082	Rains County, Texas	0.0354600000%
TX1083	Ralls City, Texas	0.0026446670%
TX1084	Rancho Viejo Town, Texas	0.0025573330%
TX1085	Randall County, Texas	0.1854173330%
TX1086	Ranger City, Texas	0.0081240000%
TX1087	Rankin City, Texas	0.0010753330%
TX1088	Ransom Canyon Town, Texas	0.0006200000%
TX1089	Ravenna City, Texas	0.0004566670%
TX1090	Raymondville City, Texas	0.0049773330%
TX1091	Reagan County, Texas	0.0168100000%
TX1092	Real County, Texas	0.0033820000%
TX1093	Red Lick City, Texas	0.0000153330%
TX1094	Red Oak City, Texas	0.0178953330%
TX1095	Red River County, Texas	0.0195373330%
TX1096	Redwater City, Texas	0.0007053330%
TX1097	Reeves County, Texas	0.0689000000%
TX1098	Refugio County, Texas	0.0308106670%
TX1099	Refugio Town, Texas	0.0058926670%
TX1100	Reklaw City, Texas	0.0007573330%
TX1101	Reno City, Texas	0.0074426670%
TX1102	Reno City, Texas	0.0025273330%
TX1103	Retreat Town, Texas	0.0000346670%
TX1104	Rhome City, Texas	0.0081900000%
TX1105	Rice City, Texas	0.0013146670%
TX1106	Richardson City, Texas	0.1735433330%
TX1107	Richland Hills City, Texas	0.0162920000%
TX1108	Richland Springs Town, Texas	0.0014893330%
TX1109	Richland Town, Texas	0.0001400000%
TX1110	Richmond City, Texas	0.0517373330%
TX1111	Richwood City, Texas	0.0080746670%
TX1112	Riesel City, Texas	0.0007453330%
TX1113	Rio Bravo City, Texas	0.0056986670%
TX1114	Rio Grande City, Texas	0.0172980000%
TX1115	Rio Hondo City, Texas	0.0023666670%
TX1116	Rio Vista City, Texas	0.0029460000%
TX1117	Rising Star Town, Texas	0.0012886670%
TX1118	River Oaks City, Texas	0.0079446670%
TX1119	Riverside City, Texas	0.0005720000%
TX1120	Roanoke City, Texas	0.0001833330%
TX1121	Roaring Springs Town, Texas	0.0003073330%
TX1122	Robert Lee City, Texas	0.0000566670%
TX1123	Roberts County, Texas	0.0003646670%
TX1124	Robertson County, Texas	0.0297613330%
TX1125	Robinson City, Texas	0.0120013330%

TX1126	Robstown City, Texas	0.0267693330%
TX1127	Roby City, Texas	0.0002853330%
TX1128	Rochester Town, Texas	0.0004493330%
TX1129	Rockdale City, Texas	0.0139820000%
TX1130	Rockport City, Texas	0.0361686670%
TX1131	Rocksprings Town, Texas	0.0000166670%
TX1132	Rockwall City, Texas	0.0762053330%
TX1133	Rockwall County, Texas	0.1125466670%
TX1134	Rocky Mound Town, Texas	0.0001866670%
TX1135	Rogers Town, Texas	0.0025453330%
TX1136	Rollingwood City, Texas	0.0031693330%
TX1137	Roma City, Texas	0.0110860000%
TX1138	Roman Forest Town, Texas	0.0057400000%
TX1139	Ropesville City, Texas	0.0014146670%
TX1140	Roscoe City, Texas	0.0005186670%
TX1141	Rose City, Texas	0.0026746670%
TX1142	Rose Hill Acres City, Texas	0.0015406670%
TX1143	Rosebud City, Texas	0.0009926670%
TX1144	Rosenberg City, Texas	0.0843953330%
TX1145	Ross City, Texas	0.0000980000%
TX1146	Rosser Village, Texas	0.0003660000%
TX1147	Rotan City, Texas	0.0009953330%
TX1148	Round Mountain Town, Texas	0.0003026670%
TX1149	Round Rock City, Texas	0.3173280000%
TX1150	Round Top Town, Texas	0.0000933330%
TX1151	Rowlett City, Texas	0.0666420000%
TX1152	Roxton City, Texas	0.0000313330%
TX1153	Royse City, Texas	0.0156626670%
TX1154	Rule Town, Texas	0.0005333330%
TX1155	Runaway Bay City, Texas	0.0046206670%
TX1156	Runge Town, Texas	0.0001700000%
TX1157	Runnels County, Texas	0.0225540000%
TX1158	Rusk City, Texas	0.0119940000%
TX1159	Rusk County, Texas	0.1009266670%
TX1160	Sabinal City, Texas	0.0012073330%
TX1161	Sabine County, Texas	0.0309860000%
TX1162	Sachse City, Texas	0.0156000000%
TX1163	Sadler City, Texas	0.0006166670%
TX1164	Saginaw City, Texas	0.0213153330%
TX1165	Salado Village, Texas	0.0021400000%
TX1166	San Angelo City, Texas	0.3576726670%
TX1167	San Antonio City, Texas	2.9102773330%
TX1168	San Augustine City, Texas	0.0167880000%
TX1169	San Augustine County, Texas	0.0252360000%
TX1170	San Benito City, Texas	0.0266766670%
TX1171	San Diego City, Texas	0.0078473330%
TX1172	San Elizario City, Texas	0.0052206670%
TX1173	San Felipe Town, Texas	0.0009986670%
TX1174	San Jacinto County, Texas	0.1315986670%

TX1175	San Juan City, Texas	0.0192300000%
TX1176	San Leanna Village, Texas	0.0000240000%
TX1177	San Marcos City, Texas	0.2171253330%
TX1178	San Patricio City, Texas	0.0028086670%
TX1179	San Patricio County, Texas	0.1812773330%
TX1180	San Perlita City, Texas	0.0014793330%
TX1181	San Saba City, Texas	0.0067046670%
TX1182	San Saba County, Texas	0.0117080000%
TX1183	Sanctuary Town, Texas	0.0000113330%
TX1184	Sandy Oaks City, Texas	0.0065753330%
TX1185	Sandy Point City, Texas	0.0010913330%
TX1186	Sanford Town, Texas	0.0002053330%
TX1187	Sanger City, Texas	0.0148246670%
TX1188	Sansom Park City, Texas	0.0001486670%
TX1189	Santa Anna Town, Texas	0.0002193330%
TX1190	Santa Clara City, Texas	0.0000580000%
TX1191	Santa Fe City, Texas	0.0221813330%
TX1192	Santa Rosa Town, Texas	0.0014253330%
TX1193	Savoy City, Texas	0.0015660000%
TX1194	Schertz City, Texas	0.0400733330%
TX1195	Schleicher County, Texas	0.0037966670%
TX1196	Schulenburg City, Texas	0.0017066670%
TX1197	Scotland City, Texas	0.0000986670%
TX1198	Scottsville City, Texas	0.0004720000%
TX1199	Scurry County, Texas	0.0487440000%
TX1200	Scurry Town, Texas	0.0007400000%
TX1201	Seabrook City, Texas	0.0201800000%
TX1202	Seadrift City, Texas	0.0006606670%
TX1203	Seagoville City, Texas	0.0114040000%
TX1204	Seagraves City, Texas	0.0050206670%
TX1205	Sealy City, Texas	0.0137580000%
TX1206	Seguin City, Texas	0.2510253330%
TX1207	Selma City, Texas	0.0149526670%
TX1208	Seminole City, Texas	0.0107280000%
TX1209	Seven Oaks City, Texas	0.0026113330%
TX1210	Seven Points City, Texas	0.0049680000%
TX1211	Seymour City, Texas	0.0094786670%
TX1212	Shackelford County, Texas	0.0008586670%
TX1213	Shady Shores Town, Texas	0.0003960000%
TX1214	Shallowater City, Texas	0.0012713330%
TX1215	Shamrock City, Texas	0.0028853330%
TX1216	Shavano Park City, Texas	0.0021186670%
TX1217	Shelby County, Texas	0.0732833330%
TX1218	Shenandoah City, Texas	0.0314146670%
TX1219	Shepherd City, Texas	0.0000980000%
TX1220	Sherman City, Texas	0.2203900000%
TX1221	Sherman County, Texas	0.0052866670%
TX1222	Shiner City, Texas	0.0026946670%
TX1223	Shoreacres City, Texas	0.0006386670%

TX1224	Silsbee City, Texas	0.0442946670%
TX1225	Silverton City, Texas	0.0000093330%
TX1226	Simonton City, Texas	0.0012706670%
TX1227	Sinton City, Texas	0.0157720000%
TX1228	Skellytown, Texas	0.0002666670%
TX1229	Slaton City, Texas	0.0001026670%
TX1230	Smiley City, Texas	0.0004366670%
TX1231	Smith County, Texas	0.5059740000%
TX1232	Smithville City, Texas	0.0113393330%
TX1233	Smyer Town, Texas	0.0002000000%
TX1234	Snook City, Texas	0.0009480000%
TX1235	Snyder City, Texas	0.0060120000%
TX1236	Socorro City, Texas	0.0074166670%
TX1237	Somerset City, Texas	0.0010180000%
TX1238	Somervell County, Texas	0.0380506670%
TX1239	Somerville City, Texas	0.0025373330%
TX1240	Sonora City, Texas	0.0048913330%
TX1241	Sour Lake City, Texas	0.0119040000%
TX1242	South Houston City, Texas	0.0170800000%
TX1243	South Mountain Town, Texas	0.0001026670%
TX1244	South Padre Island Town, Texas	0.0204193330%
TX1245	Southlake City, Texas	0.0472306670%
TX1246	Southmayd City, Texas	0.0047306670%
TX1247	Southside Place City, Texas	0.0005900000%
TX1248	Spearman City, Texas	0.0093333330%
TX1249	Splendora City, Texas	0.0051706670%
TX1250	Spofford City, Texas	0.0000046670%
TX1251	Spring Valley Village City, Texas	0.0109360000%
TX1252	Springlake Town, Texas	0.0000020000%
TX1253	Springtown City, Texas	0.0094960000%
TX1254	Spur City, Texas	0.0002846670%
TX1255	St. Hedwig Town, Texas	0.0000740000%
TX1256	St. Jo City, Texas	0.0049066670%
TX1257	St. Paul Town, Texas	0.0000140000%
TX1258	Stafford City, Texas	0.0500966670%
TX1259	Stagecoach Town, Texas	0.0020240000%
TX1260	Stamford City, Texas	0.0002653330%
TX1261	Stanton City, Texas	0.0025586670%
TX1262	Staples City, Texas	0.0000126670%
TX1263	Star Harbor City, Texas	0.0001006670%
TX1264	Starr County, Texas	0.0665973330%
TX1265	Stephens County, Texas	0.0234960000%
TX1266	Stephenville City, Texas	0.0556480000%
TX1267	Sterling City, Texas	0.0000413330%
TX1268	Sterling County, Texas	0.0006260000%
TX1269	Stinnett City, Texas	0.0027313330%
TX1270	Stockdale City, Texas	0.0004940000%
TX1271	Stonewall County, Texas	0.0012146670%
TX1272	Stratford City, Texas	0.0055853330%

TX1273	Strawn City, Texas	0.0006580000%
TX1274	Streetman Town, Texas	0.0000033330%
TX1275	Sudan City, Texas	0.0000213330%
TX1276	Sugar Land City, Texas	0.2143740000%
TX1277	Sullivan City, Texas	0.0040806670%
TX1278	Sulphur Springs City, Texas	0.0830686670%
TX1279	Sun Valley City, Texas	0.0000026670%
TX1280	Sundown City, Texas	0.0017280000%
TX1281	Sunnyvale Town, Texas	0.0021653330%
TX1282	Sunray City, Texas	0.0017140000%
TX1283	Sunrise Beach Village City, Texas	0.0013886670%
TX1284	Sunset Valley City, Texas	0.0062833330%
TX1285	Surfside Beach City, Texas	0.0043533330%
TX1286	Sutton County, Texas	0.0043606670%
TX1287	Sweeny City, Texas	0.0030020000%
TX1288	Sweetwater City, Texas	0.0454986670%
TX1289	Swisher County, Texas	0.0048340000%
TX1290	Taft City, Texas	0.0039073330%
TX1291	Tahoka City, Texas	0.0002866670%
TX1292	Talco City, Texas	0.0002480000%
TX1293	Talty Town, Texas	0.0060826670%
TX1294	Tarrant County, Texas	4.1141060000%
TX1295	Tatum City, Texas	0.0006480000%
TX1296	Taylor City, Texas	0.0386300000%
TX1297	Taylor County, Texas	0.2340520000%
TX1298	Taylor Lake Village City, Texas	0.0002746670%
TX1299	Taylor Landing City, Texas	0.0001020000%
TX1300	Teague City, Texas	0.0011426670%
TX1301	Tehuacana Town, Texas	0.0000080000%
TX1302	Temple City, Texas	0.1871646670%
TX1303	Tenaha Town, Texas	0.0031453330%
TX1304	Terrell City, Texas	0.0991373330%
TX1305	Terrell County, Texas	0.0038246670%
TX1306	Terrell Hills City, Texas	0.0065720000%
TX1307	Terry County, Texas	0.0169486670%
TX1308	Texarkana City, Texas	0.1280626670%
TX1309	Texas City, Texas	0.1991346670%
TX1310	Texhoma City, Texas	0.0001040000%
TX1311	Texline Town, Texas	0.0005766670%
TX1312	The Colony City, Texas	0.0761980000%
TX1313	The Hills Village, Texas	0.0006693330%
TX1314	Thompsons Town, Texas	0.0012646670%
TX1315	Thorndale City, Texas	0.0010633330%
TX1316	Thornton Town, Texas	0.0001800000%
TX1317	Thorntonville Town, Texas	0.0000580000%
TX1318	Thrall City, Texas	0.0005500000%
TX1319	Three Rivers City, Texas	0.0031126670%
TX1320	Throckmorton County, Texas	0.0037966670%
TX1321	Throckmorton Town, Texas	0.0000193330%

TX1322	Tiki Island Village, Texas	0.0014520000%
TX1323	Timbercreek Canyon Village, Texas	0.0002460000%
TX1324	Timpson City, Texas	0.0084280000%
TX1325	Tioga Town, Texas	0.0015933330%
TX1326	Tira Town, Texas	0.0001233330%
TX1327	Titus County, Texas	0.0470740000%
TX1328	Toco City, Texas	0.0000026670%
TX1329	Todd Mission City, Texas	0.0011200000%
TX1330	Tolar City, Texas	0.0015793330%
TX1331	Tom Bean City, Texas	0.0015286670%
TX1332	Tom Green County, Texas	0.1882846670%
TX1333	Tomball City, Texas	0.0230800000%
TX1334	Tool City, Texas	0.0098580000%
TX1335	Toyah Town, Texas	0.0000266670%
TX1336	Travis County, Texas	3.1356486670%
TX1337	Trent Town, Texas	0.0000420000%
TX1338	Trenton City, Texas	0.0020593330%
TX1339	Trinidad City, Texas	0.0039060000%
TX1340	Trinity City, Texas	0.0157680000%
TX1341	Trinity County, Texas	0.0705106670%
TX1342	Trophy Club Town, Texas	0.0195800000%
TX1343	Troup City, Texas	0.0052786670%
TX1344	Troy City, Texas	0.0035466670%
TX1345	Tulia City, Texas	0.0059406670%
TX1346	Turkey City, Texas	0.0004913330%
TX1347	Tuscola City, Texas	0.0000920000%
TX1348	Tye City, Texas	0.0011773330%
TX1349	Tyler City, Texas	0.4825526670%
TX1350	Tyler County, Texas	0.0878286670%
TX1351	Uhland City, Texas	0.0010300000%
TX1352	Uncertain City, Texas	0.0001233330%
TX1353	Union Grove City, Texas	0.0006626670%
TX1354	Union Valley City, Texas	0.0004440000%
TX1355	Universal City, Texas	0.0189520000%
TX1356	University Park City, Texas	0.0338886670%
TX1357	Upshur County, Texas	0.0855333330%
TX1358	Upton County, Texas	0.0056660000%
TX1359	Uvalde City, Texas	0.0122926670%
TX1360	Uvalde County, Texas	0.0241626670%
TX1361	Val Verde County, Texas	0.0785433330%
TX1362	Valentine Town, Texas	0.0001380000%
TX1363	Valley Mills City, Texas	0.0014853330%
TX1364	Valley View City, Texas	0.0012160000%
TX1365	Van Alstyne City, Texas	0.0291660000%
TX1366	Van City, Texas	0.0041373330%
TX1367	Van Horn Town, Texas	0.0001406670%
TX1368	Van Zandt County, Texas	0.1658313330%
TX1369	Vega City, Texas	0.0006493330%
TX1370	Venus Town, Texas	0.0065280000%

TX1371	Vernon City, Texas	0.0542246670%
TX1372	Victoria City, Texas	0.0563986670%
TX1373	Victoria County, Texas	0.3472573330%
TX1374	Vidor City, Texas	0.0637466670%
TX1375	Vinton Village, Texas	0.0004146670%
TX1376	Volente Village, Texas	0.0002220000%
TX1377	Von Ormy City, Texas	0.0003420000%
TX1378	Waco City, Texas	0.3413380000%
TX1379	Waelder City, Texas	0.0022846670%
TX1380	Wake Village City, Texas	0.0001160000%
TX1381	Walker County, Texas	0.1230826670%
TX1382	Waller City, Texas	0.0075300000%
TX1383	Waller County, Texas	0.0841373330%
TX1384	Wallis City, Texas	0.0017986670%
TX1385	Walnut Springs City, Texas	0.0001220000%
TX1386	Ward County, Texas	0.0452800000%
TX1387	Warren City, Texas	0.0000440000%
TX1388	Washington County, Texas	0.0558180000%
TX1389	Waskom City, Texas	0.0035640000%
TX1390	Watauga City, Texas	0.0221440000%
TX1391	Waxahachie City, Texas	0.1013960000%
TX1392	Weatherford City, Texas	0.1385813330%
TX1393	Webb County, Texas	0.3368693330%
TX1394	Webberville Village, Texas	0.0008533330%
TX1395	Webster City, Texas	0.0354680000%
TX1396	Weimar City, Texas	0.0038866670%
TX1397	Weinert City, Texas	0.0001560000%
TX1398	Weir City, Texas	0.0002953330%
TX1399	Wellington City, Texas	0.0060740000%
TX1400	Wellman City, Texas	0.0002553330%
TX1401	Wells Town, Texas	0.0009046670%
TX1402	Weslaco City, Texas	0.0492993330%
TX1403	West City, Texas	0.0023480000%
TX1404	West Columbia City, Texas	0.0119720000%
TX1405	West Lake Hills City, Texas	0.0113706670%
TX1406	West Orange City, Texas	0.0283013330%
TX1407	West Tawakoni City, Texas	0.0046633330%
TX1408	West University Place City, Texas	0.0231146670%
TX1409	Westbrook City, Texas	0.0000286670%
TX1410	Westlake Town, Texas	0.0276933330%
TX1411	Weston City, Texas	0.0001773330%
TX1412	Weston Lakes City, Texas	0.0001260000%
TX1413	Westover Hills Town, Texas	0.0030060000%
TX1414	Westworth Village City, Texas	0.0052280000%
TX1415	Wharton City, Texas	0.0211333330%
TX1416	Wharton County, Texas	0.0485913330%
TX1417	Wheeler City, Texas	0.0002980000%
TX1418	Wheeler County, Texas	0.0175153330%
TX1419	White Deer Town, Texas	0.0008486670%

TX1420	White Oak City, Texas	0.0102033330%
TX1421	White Settlement City, Texas	0.0155360000%
TX1422	Whiteface Town, Texas	0.0001033330%
TX1423	Whitehouse City, Texas	0.0193446670%
TX1424	Whitesboro City, Texas	0.0126213330%
TX1425	Whitewright Town, Texas	0.0047320000%
TX1426	Whitney Town, Texas	0.0000486670%
TX1427	Wichita County, Texas	0.3682473330%
TX1428	Wichita Falls City, Texas	0.5550493330%
TX1429	Wickett Town, Texas	0.0000580000%
TX1430	Wilbarger County, Texas	0.0367493330%
TX1431	Willacy County, Texas	0.0163873330%
TX1432	Williamson County, Texas	0.7973246670%
TX1433	Willis City, Texas	0.0162560000%
TX1434	Willow Park City, Texas	0.0178246670%
TX1435	Wills Point City, Texas	0.0291766670%
TX1436	Wilmer City, Texas	0.0002840000%
TX1437	Wilson City, Texas	0.0000080000%
TX1438	Wilson County, Texas	0.0806893330%
TX1439	Wimberley City, Texas	0.0004826670%
TX1440	Windcrest City, Texas	0.0086053330%
TX1441	Windom Town, Texas	0.0007246670%
TX1442	Windthorst Town, Texas	0.0022566670%
TX1443	Winfield City, Texas	0.0001933330%
TX1444	Wink City, Texas	0.0000800000%
TX1445	Winkler County, Texas	0.0407753330%
TX1446	Winnsboro City, Texas	0.0191940000%
TX1447	Winona Town, Texas	0.0002126670%
TX1448	Winters City, Texas	0.0041526670%
TX1449	Wise County, Texas	0.1927160000%
TX1450	Wixon Valley City, Texas	0.0002940000%
TX1451	Wolfe City, Texas	0.0036440000%
TX1452	Wolfforth City, Texas	0.0026813330%
TX1453	Wood County, Texas	0.1780320000%
TX1454	Woodbranch City, Texas	0.0064113330%
TX1455	Woodcreek City, Texas	0.0002386670%
TX1456	Woodloch Town, Texas	0.0006746670%
TX1457	Woodsboro Town, Texas	0.0007533330%
TX1458	Woodson Town, Texas	0.0000813330%
TX1459	Woodville Town, Texas	0.0135600000%
TX1460	Woodway City, Texas	0.0171420000%
TX1461	Wortham Town, Texas	0.0002506670%
TX1462	Wylie City, Texas	0.0764720000%
TX1463	Yantis Town, Texas	0.0013813330%
TX1464	Yoakum City, Texas	0.0134733330%
TX1465	Yoakum County, Texas	0.0232826670%

TX1466	Yorktown City, Texas	0.0036313330%
TX1467	Young County, Texas	0.0294133330%
TX1468	Zapata County, Texas	0.0376533330%
TX1469	Zavala County, Texas	0.0254313330%
TX1470	Zavalla City, Texas	0.0007253330%

UT1	Alpine City, Utah	0.0074850652%
UT2	American Fork City, Utah	0.3698700092%
UT3	Beaver County, Utah	0.2275939135%
UT4	Bluffdale City, Utah	0.1704007776%
UT5	Bountiful City, Utah	0.6461516868%
UT6	Box Elder County, Utah	1.1410929709%
UT7	Brigham City, Utah	0.3231707689%
UT8	Cache County, Utah	1.5923257966%
UT9	Carbon County, Utah	2.7182297715%
UT10	Cedar City, Utah	0.5516348901%
UT11	Cedar Hills City, Utah	0.0265381350%
UT12	Centerville City, Utah	0.2945736299%
UT13	Clearfield City, Utah	0.5750088413%
UT14	Clinton City, Utah	0.2576485190%
UT15	Cottonwood Heights City, Utah	0.0239883969%
UT16	Daggett County, Utah	0.0276266371%
UT17	Davis County, Utah	4.8789267057%
UT18	Draper City, Utah	0.7910838693%
UT19	Duchesne County, Utah	0.6408909172%
UT20	Eagle Mountain City, Utah	0.2503351422%
UT21	Emery County, Utah	0.9376231601%
UT22	Farmington City, Utah	0.1603346751%
UT23	Garfield County, Utah	0.1469437809%
UT24	Grand County, Utah	0.3044262356%
UT25	Grantsville City, Utah	0.1073581283%
UT26	Heber City, Utah	0.0928758762%
UT27	Herriman City, Utah	0.1167024085%
UT28	Highland City, Utah	0.1372268809%
UT29	Holladay City, Utah	0.2761428876%
UT30	Hurricane City, Utah	0.3378642332%
UT31	Iron County, Utah	1.0702371865%
UT32	Juab County, Utah	0.3518708297%
UT33	Kane County, Utah	0.4388202011%
UT34	Kaysville City, Utah	0.1350662117%
UT35	Layton City, Utah	1.1150478545%
UT36	Lehi City, Utah	0.6673840454%
UT37	Lindon City, Utah	0.2081464059%
UT38	Logan City, Utah	0.8935609300%
UT39	Mapleton City, Utah	0.1020696007%
UT40	Midvale City, Utah	0.4932109210%
UT41	Millard County, Utah	0.3551337086%
UT42	Morgan County, Utah	0.2160474984%
UT43	Murray City, Utah	1.1259407571%
UT44	North Logan City, Utah	0.0879011396%
UT45	North Ogden City, Utah	0.1395023517%
UT46	North Salt Lake City, Utah	0.1790604747%
UT47	Ogden City, Utah	3.6512528708%
UT48	Orem City, Utah	1.8083710104%
UT49	Payson City, Utah	0.2381624015%

UT50	Piute County, Utah	0.0224236680%
UT51	Pleasant Grove City, Utah	0.4674787961%
UT52	Pleasant View City, Utah	0.0767770346%
UT53	Provo City, Utah	2.3364111417%
UT54	Rich County, Utah	0.0610053490%
UT55	Riverton City, Utah	0.0412215470%
UT56	Roy City, Utah	0.5557639786%
UT57	Salt Lake City, Utah	9.2867022201%
UT58	Salt Lake County, Utah	19.7782038536%
UT59	San Juan County, Utah	0.2489376467%
UT60	Sandy City, Utah	1.4728771735%
UT61	Sanpete County, Utah	1.0128237001%
UT62	Santaquin City, Utah	0.1356391917%
UT63	Saratoga Springs City, Utah	0.3576972686%
UT64	Sevier County, Utah	0.6613686693%
UT65	Smithfield City, Utah	0.0754928557%
UT66	South Jordan City, Utah	1.0816862772%
UT67	South Ogden City, Utah	0.3523774418%
UT68	South Salt Lake City, Utah	1.0103412437%
UT69	Spanish Fork City, Utah	0.3973909831%
UT70	Springville City, Utah	0.4031371180%
UT71	St. George City, Utah	1.6549144940%
UT72	Summit County, Utah	0.9435271615%
UT73	Syracuse City, Utah	0.2902117397%
UT74	Taylorsville City, Utah	1.0791357394%
UT75	Tooele City, Utah	0.4168343784%
UT76	Tooele County, Utah	1.7091149060%
UT77	Uintah County, Utah	0.7667420434%
UT78	Utah County, Utah	7.4710417070%
UT79	Vernal City, Utah	0.0994151132%
UT80	Vineyard Town, Utah	0.0012097006%
UT81	Wasatch County, Utah	0.5077548576%
UT82	Washington City, Utah	0.3059016363%
UT83	Washington County, Utah	2.5665496530%
UT84	Wayne County, Utah	0.1091896995%
UT85	Weber County, Utah	5.1002376011%
UT86	West Haven City, Utah	0.0067360561%
UT87	West Jordan City, Utah	1.7847960136%
UT88	West Point City, Utah	0.0019552828%
UT89	West Valley City, Utah	3.7788016901%
UT90	Woods Cross City, Utah	0.1613122594%

VT1	Addison County, Vermont	0.7355948910%
VT2	Albany Town, Vermont	0.0345075405%
VT3	Albany Village, Vermont	0.0160668267%
VT4	Alburgh Town, Vermont	0.0606145322%
VT5	Alburgh Village, Vermont	0.0525580527%
VT6	Andover Town, Vermont	0.0012398034%
VT7	Arlington Town, Vermont	0.0885559202%
VT8	Athens Town, Vermont	0.0006484140%
VT9	Bakersfield Town, Vermont	0.0549127180%
VT10	Baltimore Town, Vermont	0.0024796068%
VT11	Barnard Town, Vermont	0.0830636232%
VT12	Barnet Town, Vermont	0.0471074029%
VT13	Barre City, Vermont	2.1256028600%
VT14	Barre Town, Vermont	1.3320832015%
VT15	Barton Town, Vermont	0.3252065150%
VT16	Barton Village, Vermont	0.0324162133%
VT17	Bellows Falls Village, Vermont	0.9422159742%
VT18	Belvidere Town, Vermont	0.0049931720%
VT19	Bennington County, Vermont	0.9901518348%
VT20	Bennington Town, Vermont	2.4851413569%
VT21	Benson Town, Vermont	0.0225970986%
VT22	Berlin Town, Vermont	0.5526473249%
VT23	Bethel Town, Vermont	0.0892626402%
VT24	Bloomfield Town, Vermont	0.0119245379%
VT25	Bolton Town, Vermont	0.1874031696%
VT26	Bradford Town, Vermont	0.7724442824%
VT27	Braintree Town, Vermont	0.0619908100%
VT28	Brandon Town, Vermont	0.5039156835%
VT29	Brattleboro Town, Vermont	2.8616648398%
VT30	Bridgewater Town, Vermont	0.2045592293%
VT31	Bridport Town, Vermont	0.0525426753%
VT32	Brighton Town, Vermont	0.1371312246%
VT33	Bristol Town, Vermont	0.4536168281%
VT34	Brookfield Town, Vermont	0.0181094589%
VT35	Brookline Town, Vermont	0.0142663887%
VT36	Brownington Town, Vermont	0.0209132726%
VT37	Brunswick Town, Vermont	0.0071549790%
VT38	Burke Town, Vermont	0.0035553845%
VT39	Burlington City, Vermont	10.6984139884%
VT40	Cabot Town, Vermont	0.0223388863%
VT41	Calais Town, Vermont	0.0461347819%
VT42	Caledonia County, Vermont	0.8505961058%
VT43	Cambridge Town, Vermont	0.0682410850%
VT44	Cambridge Village, Vermont	0.0012481328%
VT45	Canaan Town, Vermont	0.1359388349%
VT46	Castleton Town, Vermont	0.4255786906%
VT47	Cavendish Town, Vermont	0.0216955982%
VT48	Charleston Town, Vermont	0.0460098405%
VT49	Charlotte Town, Vermont	0.2587947007%

VT50	Chelsea Town, Vermont	0.0097511978%
VT51	Chester Town, Vermont	0.3719262791%
VT52	Chittenden County, Vermont	0.6721150355%
VT53	Chittenden Town, Vermont	0.0203372606%
VT54	Clarendon Town, Vermont	0.0632716198%
VT55	Colchester Town, Vermont	2.5489633597%
VT56	Concord Town, Vermont	0.0166940968%
VT57	Corinth Town, Vermont	0.0626872784%
VT58	Cornwall Town, Vermont	0.0577966224%
VT59	Coventry Town, Vermont	0.0376445314%
VT60	Craftsbury Town, Vermont	0.0501924950%
VT61	Danby Town, Vermont	0.0082858591%
VT62	Danville Town, Vermont	0.0302198071%
VT63	Derby Center Village, Vermont	0.0488117321%
VT64	Derby Line Village, Vermont	0.0549242511%
VT65	Derby Town, Vermont	0.5855806035%
VT66	Dorset Town, Vermont	0.0697288490%
VT67	Dover Town, Vermont	0.6426262960%
VT68	Dummerston Town, Vermont	0.0577133282%
VT69	East Haven Town, Vermont	0.0107321482%
VT70	East Montpelier Town, Vermont	0.1121807421%
VT71	Eden Town, Vermont	0.0299596726%
VT72	Elmore Town, Vermont	0.0195568572%
VT73	Enosburg Falls Village, Vermont	0.0515847910%
VT74	Enosburgh Town, Vermont	0.0873609676%
VT75	Essex County, Vermont	0.3791972294%
VT76	Essex Junction Village, Vermont	0.1451319610%
VT77	Essex Town, Vermont	1.8402135758%
VT78	Fair Haven Town, Vermont	0.3879168595%
VT79	Fairfax Town, Vermont	0.1256334098%
VT80	Fairfield Town, Vermont	0.0981770508%
VT81	Fairlee Town, Vermont	0.0592042959%
VT82	Fayston Town, Vermont	0.0053417265%
VT83	Ferrisburgh Town, Vermont	0.1296046250%
VT84	Fletcher Town, Vermont	0.0216321664%
VT85	Franklin County, Vermont	1.4110871894%
VT86	Franklin Town, Vermont	0.0432643327%
VT87	Georgia Town, Vermont	0.2512668196%
VT88	Goshen Town, Vermont	0.0148872515%
VT89	Grafton Town, Vermont	0.0220479971%
VT90	Grand Isle County, Vermont	0.4312958821%
VT91	Grand Isle Town, Vermont	0.1561992085%
VT92	Granville Town, Vermont	0.0131355086%
VT93	Greensboro Town, Vermont	0.2645567430%
VT94	Groton Town, Vermont	0.0719938128%
VT95	Guildhall Town, Vermont	0.0155017070%
VT96	Guilford Town, Vermont	0.0032420698%
VT97	Halifax Town, Vermont	0.0155632167%
VT98	Hancock Town, Vermont	0.0534179060%

VT99	Hardwick Town, Vermont	0.7839350493%
VT100	Hartford Town, Vermont	3.2053851113%
VT101	Hartland Town, Vermont	0.0483504099%
VT102	Highgate Town, Vermont	0.2362905072%
VT103	Hinesburg Town, Vermont	0.2869757200%
VT104	Holland Town, Vermont	0.0010456636%
VT105	Hubbardton Town, Vermont	0.0632716198%
VT106	Huntington Town, Vermont	0.0422712086%
VT107	Hyde Park Town, Vermont	0.0374497510%
VT108	Hyde Park Village, Vermont	0.0025481644%
VT109	Ira Town, Vermont	0.0067788733%
VT110	Irasburg Town, Vermont	0.0909740173%
VT111	Isle La Motte Town, Vermont	0.0520666164%
VT112	Jacksonville Village, Vermont	0.0061977355%
VT113	Jamaica Town, Vermont	0.0259384809%
VT114	Jay Town, Vermont	0.0031369909%
VT115	Jeffersonville Village, Vermont	0.0039462269%
VT116	Jericho Town, Vermont	0.0422712086%
VT117	Johnson Town, Vermont	0.2812873611%
VT118	Johnson Village, Vermont	0.1616364031%
VT119	Killington Town, Vermont	0.2124125988%
VT120	Kirby Town, Vermont	0.0008886859%
VT121	Lamoille County, Vermont	1.1151624597%
VT122	Landgrove Town, Vermont	0.0125511672%
VT123	Leicester Town, Vermont	0.0481639588%
VT124	Lincoln Town, Vermont	0.0718080025%
VT125	Londonderry Town, Vermont	0.0382589870%
VT126	Lowell Town, Vermont	0.0481011678%
VT127	Ludlow Town, Vermont	0.7209171567%
VT128	Ludlow Village, Vermont	0.2940730337%
VT129	Lunenburg Town, Vermont	0.0965880521%
VT130	Lyndon Town, Vermont	0.4559618826%
VT131	Lyndonville Village, Vermont	0.0079994549%
VT132	Maidstone Town, Vermont	0.0214642963%
VT133	Manchester Town, Vermont	0.6972897719%
VT134	Manchester Village, Vermont	0.0076701221%
VT135	Marlboro Town, Vermont	0.0129695608%
VT136	Marshfield Town, Vermont	0.0174828296%
VT137	Marshfield Village, Vermont	0.0171445266%
VT138	Mendon Town, Vermont	0.0971672678%
VT139	Middlebury Town, Vermont	1.3520936922%
VT140	Middlesex Town, Vermont	0.0165114901%
VT141	Middletown Springs Town, Vermont	0.0587525845%
VT142	Milton Town, Vermont	0.9332579943%
VT143	Monkton Town, Vermont	0.0210170701%
VT144	Montgomery Town, Vermont	0.0432643327%
VT145	Montpelier City, Vermont	2.1358012840%
VT146	Moretown, Vermont	0.0140831413%
VT147	Morgan Town, Vermont	0.0271878951%

VT148	Morristown, Vermont	0.5887893556%
VT149	Morrisville Village, Vermont	0.2266450291%
VT150	Mount Holly Town, Vermont	0.0918947396%
VT151	Mount Tabor Town, Vermont	0.0241034437%
VT152	New Haven Town, Vermont	0.1313563678%
VT153	Newbury Town, Vermont	0.0536325490%
VT154	Newbury Village, Vermont	0.0020894051%
VT155	Newfane Town, Vermont	0.0603069840%
VT156	Newfane Village, Vermont	0.0032420698%
VT157	Newport City, Vermont	1.2443589426%
VT158	Newport Town, Vermont	0.5761696308%
VT159	North Bennington Village, Vermont	0.1073823506%
VT160	North Hero Town, Vermont	0.0916986776%
VT161	North Troy Village, Vermont	0.0345075405%
VT162	Northfield Town, Vermont	0.5366215046%
VT163	Norton Town, Vermont	0.0131169276%
VT164	Norwich Town, Vermont	0.4866039276%
VT165	Old Bennington Village, Vermont	0.0014256137%
VT166	Orange County, Vermont	0.5836866196%
VT167	Orange Town, Vermont	0.0271641883%
VT168	Orleans County, Vermont	0.4475510820%
VT169	Orleans Village, Vermont	0.1150249216%
VT170	Orwell Town, Vermont	0.0350284502%
VT171	Panton Town, Vermont	0.0402823974%
VT172	Pawlet Town, Vermont	0.0497138732%
VT173	Peacham Town, Vermont	0.0373299353%
VT174	Perkinsville Village, Vermont	0.0463135443%
VT175	Peru Town, Vermont	0.0034861862%
VT176	Pittsfield Town, Vermont	0.0090387113%
VT177	Pittsford Town, Vermont	0.2538406130%
VT178	Plainfield Town, Vermont	0.0684736682%
VT179	Plymouth Town, Vermont	0.0681866233%
VT180	Pomfret Town, Vermont	0.0750052216%
VT181	Poultney Town, Vermont	0.1634522185%
VT182	Poultney Village, Vermont	0.3218151562%
VT183	Pownal Town, Vermont	0.1568905511%
VT184	Proctor Town, Vermont	0.1581796903%
VT185	Putney Town, Vermont	0.1348803568%
VT186	Randolph Town, Vermont	1.0482675385%
VT187	Reading Town, Vermont	0.0006195813%
VT188	Readsboro Town, Vermont	0.0495075597%
VT189	Richford Town, Vermont	0.3377954850%
VT190	Richmond Town, Vermont	0.3085809759%
VT191	Ripton Town, Vermont	0.0402823974%
VT192	Rochester Town, Vermont	0.1090982129%
VT193	Rockingham Town, Vermont	0.4824558723%
VT194	Roxbury Town, Vermont	0.0082557450%
VT195	Royalton Town, Vermont	0.1989804344%
VT196	Rutland City, Vermont	6.2978142029%

VT197	Rutland County, Vermont	1.5426293676%
VT198	Rutland Town, Vermont	0.3201255637%
VT199	Ryegate Town, Vermont	0.0515514733%
VT200	Salisbury Town, Vermont	0.0271468887%
VT201	Sandgate Town, Vermont	0.0257994435%
VT202	Saxtons River Village, Vermont	0.0156375408%
VT203	Searsburg Town, Vermont	0.0118540581%
VT204	Shaftsbury Town, Vermont	0.0697288490%
VT205	Sharon Town, Vermont	0.1462910330%
VT206	Sheffield Town, Vermont	0.0302198071%
VT207	Shelburne Town, Vermont	0.7838991687%
VT208	Sheldon Town, Vermont	0.1372817951%
VT209	Shoreham Town, Vermont	0.0359043216%
VT210	Shrewsbury Town, Vermont	0.0323893028%
VT211	South Burlington City, Vermont	4.2811506559%
VT212	South Hero Town, Vermont	0.0559519744%
VT213	Springfield Town, Vermont	2.0400160607%
VT214	St Albans Town, Vermont	0.7155280165%
VT215	St George Town, Vermont	0.0117419312%
VT216	St Johnsbury Town, Vermont	1.7171904807%
VT217	St. Albans City, Vermont	3.9012902759%
VT218	Stamford Town, Vermont	0.0495075597%
VT219	Stannard Town, Vermont	0.0017773719%
VT220	Starksboro Town, Vermont	0.0070056900%
VT221	Stockbridge Town, Vermont	0.0737654182%
VT222	Stowe Town, Vermont	0.9395659345%
VT223	Strafford Town, Vermont	0.0821896740%
VT224	Stratton Town, Vermont	0.1614672516%
VT225	Sudbury Town, Vermont	0.0135583873%
VT226	Sunderland Town, Vermont	0.0341673154%
VT227	Sutton Town, Vermont	0.0364412494%
VT228	Swanton Town, Vermont	0.1297936389%
VT229	Swanton Village, Vermont	0.5715903674%
VT230	Thetford Town, Vermont	0.2618926073%
VT231	Tinmouth Town, Vermont	0.0120520422%
VT232	Topsham Town, Vermont	0.0592042959%
VT233	Townshend Town, Vermont	0.0596585701%
VT234	Troy Town, Vermont	0.0365988678%
VT235	Underhill Town, Vermont	0.0897092257%
VT236	Vergennes City, Vermont	1.4746932678%
VT237	Vernon Town, Vermont	0.3196917927%
VT238	Vershire Town, Vermont	0.0006964684%
VT239	Victory Town, Vermont	0.0095397585%
VT240	Waitsfield Town, Vermont	0.0485631307%
VT241	Walden Town, Vermont	0.0071107690%
VT242	Wallingford Town, Vermont	0.0165710775%
VT243	Waltham Town, Vermont	0.0201411987%
VT244	Warren Town, Vermont	0.0480774609%
VT245	Washington County, Vermont	0.9081281087%

VT246	Washington Town, Vermont	0.0529360806%
VT247	Waterbury Town, Vermont	0.4584350821%
VT248	Waterford Town, Vermont	0.0577729156%
VT249	Waterville Town, Vermont	0.0004158307%
VT250	Weathersfield Town, Vermont	0.1692264346%
VT251	Wells River Village, Vermont	0.1107474397%
VT252	Wells Town, Vermont	0.0444407043%
VT253	West Burke Village, Vermont	0.0017773719%
VT254	West Fairlee Town, Vermont	0.0090547294%
VT255	West Haven Town, Vermont	0.0090387113%
VT256	West Rutland Town, Vermont	0.1212713522%
VT257	West Windsor Town, Vermont	0.0210760168%
VT258	Westfield Town, Vermont	0.0250965679%
VT259	Westford Town, Vermont	0.0657557117%
VT260	Westminster Town, Vermont	0.0752217867%
VT261	Westminster Village, Vermont	0.0079763888%
VT262	Westmore Town, Vermont	0.0365988678%
VT263	Weston Town, Vermont	0.0291344185%
VT264	Weybridge Town, Vermont	0.0245199151%
VT265	Wheelock Town, Vermont	0.0222203522%
VT266	Whiting Town, Vermont	0.0026269736%
VT267	Whitingham Town, Vermont	0.0901365894%
VT268	Williston Town, Vermont	1.4048183334%
VT269	Wilmington Town, Vermont	0.4344700351%
VT270	Windham County, Vermont	0.7048785219%
VT271	Windham Town, Vermont	0.0155632167%
VT272	Windsor County, Vermont	0.7909631647%
VT273	Windsor Town, Vermont	1.5118803214%
VT274	Winhall Town, Vermont	0.3772340472%
VT275	Winooski City, Vermont	1.3620774732%
VT276	Wolcott Town, Vermont	0.0337047118%
VT277	Woodbury Town, Vermont	0.0267099141%
VT278	Woodford Town, Vermont	0.0383512514%
VT279	Woodstock Town, Vermont	0.5151181240%
VT280	Woodstock Village, Vermont	0.3241960913%
VT281	Worcester Town, Vermont	0.0233102258%

VA1	Accomack County, Virginia	0.3480000000%
VA2	Albemarle County, Virginia	0.8630000000%
VA3	Alexandria City, Virginia	1.1620000000%
VA4	Alleghany County, Virginia	0.2130000000%
VA5	Amelia County, Virginia	0.1000000000%
VA6	Amherst County, Virginia	0.2990000000%
VA7	Appomattox County, Virginia	0.1330000000%
VA8	Arlington County, Virginia	1.3780000000%
VA9	Augusta County, Virginia	0.8350000000%
VA10	Bath County, Virginia	0.0370000000%
VA11	Bedford County, Virginia	0.7770000000%
VA12	Bland County, Virginia	0.1470000000%
VA13	Botetourt County, Virginia	0.3620000000%
VA14	Bristol City, Virginia	0.4340000000%
VA15	Brunswick County, Virginia	0.1070000000%
VA16	Buchanan County, Virginia	0.9290000000%
VA17	Buckingham County, Virginia	0.1270000000%
VA18	Buena Vista City, Virginia	0.0780000000%
VA19	Campbell County, Virginia	0.4560000000%
VA20	Caroline County, Virginia	0.3180000000%
VA21	Carroll County, Virginia	0.4400000000%
VA22	Charles City County, Virginia	0.0730000000%
VA23	Charlotte County, Virginia	0.1380000000%
VA24	Charlottesville City, Virginia	0.4630000000%
VA25	Chesapeake City, Virginia	2.9120000000%
VA26	Chesterfield County, Virginia	4.0880000000%
VA27	Clarke County, Virginia	0.1250000000%
VA28	Colonial Heights City, Virginia	0.2830000000%
VA29	Covington City, Virginia	0.1000000000%
VA30	Craig County, Virginia	0.0700000000%
VA31	Culpeper County, Virginia	0.7900000000%
VA32	Cumberland County, Virginia	0.1000000000%
VA33	Danville City, Virginia	0.6370000000%
VA34	Dickenson County, Virginia	0.9480000000%
VA35	Dinwiddie County, Virginia	0.1960000000%
VA36	Emporia City, Virginia	0.0500000000%
VA37	Essex County, Virginia	0.1010000000%
VA38	Fairfax City, Virginia	0.2690000000%
VA39	Fairfax County, Virginia	8.6720000000%
VA40	Falls Church City, Virginia	0.1020000000%
VA41	Fauquier County, Virginia	1.2100000000%
VA42	Floyd County, Virginia	0.1820000000%
VA43	Fluvanna County, Virginia	0.1940000000%
VA44	Franklin City, Virginia	0.0790000000%
VA45	Franklin County, Virginia	0.9540000000%
VA46	Frederick County, Virginia	1.2770000000%
VA47	Fredericksburg City, Virginia	0.5240000000%
VA48	Galax City, Virginia	0.1390000000%
VA49	Giles County, Virginia	0.4090000000%

VA50	Gloucester County, Virginia	0.4240000000%
VA51	Goochland County, Virginia	0.2250000000%
VA52	Grayson County, Virginia	0.2240000000%
VA53	Greene County, Virginia	0.1780000000%
VA54	Greensville County, Virginia	0.1240000000%
VA55	Halifax County, Virginia	0.3530000000%
VA56	Hampton City, Virginia	1.5380000000%
VA57	Hanover County, Virginia	1.0790000000%
VA58	Harrisonburg City, Virginia	0.5230000000%
VA59	Henrico County, Virginia	4.4730000000%
VA60	Henry County, Virginia	1.2200000000%
VA61	Highland County, Virginia	0.0230000000%
VA62	Hopewell City, Virginia	0.3440000000%
VA63	Isle Of Wight County, Virginia	0.3560000000%
VA64	James City County, Virginia	0.6120000000%
VA65	King And Queen County, Virginia	0.0720000000%
VA66	King George County, Virginia	0.3060000000%
VA67	King William County, Virginia	0.1780000000%
VA68	Lancaster County, Virginia	0.1350000000%
VA69	Lee County, Virginia	0.5560000000%
VA70	Lexington City, Virginia	0.0930000000%
VA71	Loudoun County, Virginia	2.5670000000%
VA72	Louisa County, Virginia	0.4490000000%
VA73	Lunenburg County, Virginia	0.0880000000%
VA74	Lynchburg City, Virginia	0.8160000000%
VA75	Madison County, Virginia	0.1630000000%
VA76	Manassas City, Virginia	0.4520000000%
VA77	Manassas Park City, Virginia	0.0950000000%
VA78	Martinsville City, Virginia	0.4940000000%
VA79	Mathews County, Virginia	0.0880000000%
VA80	Mecklenburg County, Virginia	0.3440000000%
VA81	Middlesex County, Virginia	0.1080000000%
VA82	Montgomery County, Virginia	1.2050000000%
VA83	Nelson County, Virginia	0.1470000000%
VA84	New Kent County, Virginia	0.1560000000%
VA85	Newport News City, Virginia	2.0470000000%
VA86	Norfolk City, Virginia	3.3880000000%
VA87	Northampton County, Virginia	0.1220000000%
VA88	Northumberland County, Virginia	0.1290000000%
VA89	Norton City, Virginia	0.1100000000%
VA90	Nottoway County, Virginia	0.1330000000%
VA91	Orange County, Virginia	0.6380000000%
VA92	Page County, Virginia	0.4100000000%
VA93	Patrick County, Virginia	0.3290000000%
VA94	Petersburg City, Virginia	0.3950000000%
VA95	Pittsylvania County, Virginia	0.7500000000%
VA96	Poquoson City, Virginia	0.1860000000%
VA97	Portsmouth City, Virginia	1.9370000000%
VA98	Powhatan County, Virginia	0.2620000000%

VA99	Prince Edward County, Virginia	0.1900000000%
VA100	Prince George County, Virginia	0.3510000000%
VA101	Prince William County, Virginia	3.5560000000%
VA102	Pulaski County, Virginia	1.0610000000%
VA103	Radford City, Virginia	0.2470000000%
VA104	Rappahannock County, Virginia	0.0910000000%
VA105	Richmond City, Virginia	4.2250000000%
VA106	Richmond County, Virginia	0.0840000000%
VA107	Roanoke City, Virginia	1.8590000000%
VA108	Roanoke County, Virginia	1.4980000000%
VA109	Rockbridge County, Virginia	0.2350000000%
VA110	Rockingham County, Virginia	0.6140000000%
VA111	Russell County, Virginia	1.0640000000%
VA112	Salem City, Virginia	0.7860000000%
VA113	Scott County, Virginia	0.4210000000%
VA114	Shenandoah County, Virginia	0.6600000000%
VA115	Smyth County, Virginia	0.5920000000%
VA116	Southampton County, Virginia	0.1370000000%
VA117	Spotsylvania County, Virginia	1.4170000000%
VA118	Stafford County, Virginia	1.4430000000%
VA119	Staunton City, Virginia	0.4400000000%
VA120	Suffolk City, Virginia	0.7100000000%
VA121	Surry County, Virginia	0.0580000000%
VA122	Sussex County, Virginia	0.0810000000%
VA123	Tazewell County, Virginia	1.6060000000%
VA124	Virginia Beach City, Virginia	4.8590000000%
VA125	Warren County, Virginia	0.7660000000%
VA126	Washington County, Virginia	0.9960000000%
VA127	Waynesboro City, Virginia	0.3630000000%
VA128	Westmoreland County, Virginia	0.2230000000%
VA129	Williamsburg City, Virginia	0.0860000000%
VA130	Winchester City, Virginia	0.6490000000%
VA131	Wise County, Virginia	1.7560000000%
VA132	Wythe County, Virginia	0.6420000000%
VA133	York County, Virginia	0.5610000000%

WA1	Aberdeen City, Washington	0.2491525333%
WA2	Adams County, Washington	0.1638732475%
WA3	Anacortes City, Washington	0.1774962906%
WA4	Arlington City, Washington	0.2620524080%
WA5	Asotin County, Washington	0.4694498386%
WA6	Auburn City, Washington	0.3251297029%
WA7	Bainbridge Island City, Washington	0.1364686014%
WA8	Battle Ground City, Washington	0.1384729857%
WA9	Bellevue City, Washington	1.1300592573%
WA10	Bellingham City, Washington	0.8978614577%
WA11	Benton County, Washington	1.4848831892%
WA12	Bonney Lake City, Washington	0.1190773864%
WA13	Bothell City, Washington	0.4476161304%
WA14	Bremerton City, Washington	0.6193374389%
WA15	Burien City, Washington	0.0270962921%
WA16	Burlington City, Washington	0.1146861661%
WA17	Camas City, Washington	0.2691592724%
WA18	Centralia City, Washington	0.1909990353%
WA19	Chelan County, Washington	0.7434914485%
WA20	Cheney City, Washington	0.1238454349%
WA21	Clallam County, Washington	1.3076983401%
WA22	Clark County, Washington	4.5149775326%
WA23	Columbia County, Washington	0.0561699537%
WA24	Covington City, Washington	0.0118134406%
WA25	Cowlitz County, Washington	1.7226945990%
WA26	Des Moines City, Washington	0.1179764526%
WA27	Douglas County, Washington	0.3932175175%
WA28	East Wenatchee City, Washington	0.0799810865%
WA29	Edgewood City, Washington	0.0048016791%
WA30	Edmonds City, Washington	0.3058936009%
WA31	Ellensburg City, Washington	0.0955824915%
WA32	Enumclaw City, Washington	0.0537768326%
WA33	Everett City, Washington	1.9258363241%
WA34	Federal Way City, Washington	0.3061452240%
WA35	Ferndale City, Washington	0.0646101891%
WA36	Ferry County, Washington	0.1153487994%
WA37	Fife City, Washington	0.1955185481%
WA38	Franklin County, Washington	0.3361237144%
WA39	Garfield County, Washington	0.0321982209%
WA40	Gig Harbor City, Washington	0.0859963345%
WA41	Grandview City, Washington	0.0530606109%
WA42	Grant County, Washington	0.9932572167%
WA43	Grays Harbor County, Washington	0.9992429138%
WA44	Island County, Washington	0.6820422610%
WA45	Issaquah City, Washington	0.1876240107%
WA46	Jefferson County, Washington	0.4417137380%
WA47	Kelso City, Washington	0.1331145270%
WA48	Kenmore City, Washington	0.0204441024%
WA49	Kennewick City, Washington	0.5415650564%

WA50	Kent City, Washington	0.5377397676%
WA51	King County, Washington	13.9743722662%
WA52	Kirkland City, Washington	0.5453525246%
WA53	Kitsap County, Washington	2.6294133668%
WA54	Kittitas County, Washington	0.3855704683%
WA55	Klickitat County, Washington	0.2211673457%
WA56	Lacey City, Washington	0.2348627221%
WA57	Lake Forest Park City, Washington	0.0525439124%
WA58	Lake Stevens City, Washington	0.1385202891%
WA59	Lakewood City, Washington	0.5253640894%
WA60	Lewis County, Washington	1.0777377479%
WA61	Liberty Lake City, Washington	0.0389636519%
WA62	Lincoln County, Washington	0.1712669645%
WA63	Longview City, Washington	0.6162736905%
WA64	Lynden City, Washington	0.0827115612%
WA65	Lynnwood City, Washington	0.7704629214%
WA66	Maple Valley City, Washington	0.0093761587%
WA67	Marysville City, Washington	0.3945067827%
WA68	Mason County, Washington	0.8089918012%
WA69	Mercer Island City, Washington	0.1751797481%
WA70	Mill Creek City, Washington	0.1227939546%
WA71	Monroe City, Washington	0.1771621898%
WA72	Moses Lake City, Washington	0.2078293909%
WA73	Mount Vernon City, Washington	0.2801063665%
WA74	Mountlake Terrace City, Washington	0.2108935805%
WA75	Mukilteo City, Washington	0.2561790702%
WA76	Newcastle City, Washington	0.0033117880%
WA77	Oak Harbor City, Washington	0.2511550431%
WA78	Okanogan County, Washington	0.6145043345%
WA79	Olympia City, Washington	0.6039423385%
WA80	Pacific County, Washington	0.4895416466%
WA81	Pasco City, Washington	0.4278056066%
WA82	Pend Oreille County, Washington	0.2566374940%
WA83	Pierce County, Washington	7.2310164020%
WA84	Port Angeles City, Washington	0.4598370527%
WA85	Port Orchard City, Washington	0.1009497162%
WA86	Poulsbo City, Washington	0.0773748246%
WA87	Pullman City, Washington	0.2214837491%
WA88	Puyallup City, Washington	0.3845704814%
WA89	Redmond City, Washington	0.4839486007%
WA90	Renton City, Washington	0.7652626920%
WA91	Richland City, Washington	0.4756779517%
WA92	Sammamish City, Washington	0.0224369090%
WA93	San Juan County, Washington	0.2101495171%
WA94	Seatac City, Washington	0.1481551278%
WA95	Seattle City, Washington	6.6032403816%
WA96	Sedro-Woolley City, Washington	0.0661146351%
WA97	Shelton City, Washington	0.1239179888%
WA98	Shoreline City, Washington	0.0435834501%

WA99	Skagit County, Washington	1.0526023961%
WA100	Skamania County, Washington	0.1631931925%
WA101	Snohomish City, Washington	0.0861097964%
WA102	Snohomish County, Washington	6.9054415622%
WA103	Snoqualmie City, Washington	0.0649164481%
WA104	Spokane City, Washington	3.0872078287%
WA105	Spokane County, Washington	5.5623859292%
WA106	Spokane Valley City, Washington	0.0684217500%
WA107	Stevens County, Washington	0.7479240179%
WA108	Sumner City, Washington	0.1083157569%
WA109	Sunnyside City, Washington	0.1213478384%
WA110	Tacoma City, Washington	3.2816374617%
WA111	Thurston County, Washington	2.3258492094%
WA112	Tukwila City, Washington	0.3032205739%
WA113	Tumwater City, Washington	0.2065982350%
WA114	University Place City, Washington	0.0353733363%
WA115	Vancouver City, Washington	1.7306605325%
WA116	Wahkiakum County, Washington	0.0596582197%
WA117	Walla Walla City, Washington	0.3140768654%
WA118	Walla Walla County, Washington	0.5543870294%
WA119	Washougal City, Washington	0.1279328220%
WA120	Wenatchee City, Washington	0.2968333494%
WA121	West Richland City, Washington	0.0459360490%
WA122	Whatcom County, Washington	1.3452637306%
WA123	Whitman County, Washington	0.2626805837%
WA124	Woodinville City, Washington	0.0185516364%
WA125	Yakima City, Washington	0.6060410539%
WA126	Yakima County, Washington	1.9388392959%

WI1	Adams County, Wisconsin	0.3539826114%
WI2	Allouez Village, Wisconsin	0.0364065509%
WI3	Appleton City, Wisconsin	0.4114667620%
WI4	Ashland County, Wisconsin	0.2432046157%
WI5	Ashwaubenon Village, Wisconsin	0.1072921122%
WI6	Baraboo City, Wisconsin	0.1003738008%
WI7	Barron County, Wisconsin	0.5168889754%
WI8	Bayfield County, Wisconsin	0.1340780272%
WI9	Beaver Dam City, Wisconsin	0.0944057751%
WI10	Bellevue Village, Wisconsin	0.0229516847%
WI11	Beloit City, Wisconsin	0.3512027602%
WI12	Brookfield City, Wisconsin	0.4764355795%
WI13	Brown County, Wisconsin	2.1876273593%
WI14	Brown Deer Village, Wisconsin	0.1707529831%
WI15	Buffalo County, Wisconsin	0.1363182508%
WI16	Burlington City, Wisconsin	0.0610872500%
WI17	Burnett County, Wisconsin	0.2421334915%
WI18	Caledonia Village, Wisconsin	0.1678125237%
WI19	Calumet County, Wisconsin	0.2999279099%
WI20	Cedarburg City, Wisconsin	0.0587213575%
WI21	Chippewa County, Wisconsin	0.6072501596%
WI22	Chippewa Falls City, Wisconsin	0.1274926861%
WI23	Clark County, Wisconsin	0.2828726816%
WI24	Columbia County, Wisconsin	1.0633436366%
WI25	Crawford County, Wisconsin	0.2112650675%
WI26	Cudahy City, Wisconsin	0.1964932941%
WI27	Dane County, Wisconsin	5.7548120228%
WI28	De Pere City, Wisconsin	0.1071379443%
WI29	Deforest Village, Wisconsin	0.0446194695%
WI30	Dodge County, Wisconsin	1.2449899653%
WI31	Door County, Wisconsin	0.3054080730%
WI32	Douglas County, Wisconsin	0.3997675574%
WI33	Dunn County, Wisconsin	0.3969720077%
WI34	Eau Claire City, Wisconsin	0.5243168859%
WI35	Eau Claire County, Wisconsin	0.7687161212%
WI36	Elkhorn City, Wisconsin	0.0421618814%
WI37	Fitchburg City, Wisconsin	0.1511282642%
WI38	Florence County, Wisconsin	0.0575922694%
WI39	Fond Du Lac City, Wisconsin	0.2676816361%
WI40	Fond Du Lac County, Wisconsin	1.0148434047%
WI41	Forest County, Wisconsin	0.1369374982%
WI42	Fort Atkinson City, Wisconsin	0.0545524663%
WI43	Franklin City, Wisconsin	0.3508530448%
WI44	Germantown Village, Wisconsin	0.1378229770%
WI45	Glendale City, Wisconsin	0.2083465860%
WI46	Grafton Village, Wisconsin	0.0630876480%
WI47	Grand Chute Town, Wisconsin	0.0981532206%
WI48	Grant County, Wisconsin	0.4925137943%
WI49	Green Bay City, Wisconsin	0.6017431882%

WI50	Green County, Wisconsin	0.4453202454%
WI51	Green Lake County, Wisconsin	0.3030758318%
WI52	Greendale Village, Wisconsin	0.1593105907%
WI53	Greenfield City, Wisconsin	0.3698346866%
WI54	Greenville Town, Wisconsin	0.0065174750%
WI55	Harrison Village, Wisconsin	0.0499494900%
WI56	Hartford City, Wisconsin	0.1646219340%
WI57	Hobart Village, Wisconsin	0.0161664488%
WI58	Holmen Village, Wisconsin	0.0200422199%
WI59	Howard Village, Wisconsin	0.0347231027%
WI60	Hudson City, Wisconsin	0.0917895108%
WI61	Iowa County, Wisconsin	0.3016718982%
WI62	Iron County, Wisconsin	0.0664646881%
WI63	Jackson County, Wisconsin	0.2549817495%
WI64	Janesville City, Wisconsin	0.4390034703%
WI65	Jefferson County, Wisconsin	0.9828345413%
WI66	Juneau County, Wisconsin	0.4738086080%
WI67	Kaukauna City, Wisconsin	0.0775435182%
WI68	Kenosha City, Wisconsin	1.0992665916%
WI69	Kenosha County, Wisconsin	2.7422496145%
WI70	Kewaunee County, Wisconsin	0.1687551613%
WI71	La Crosse City, Wisconsin	0.3964917930%
WI72	La Crosse County, Wisconsin	1.2899921574%
WI73	Lafayette County, Wisconsin	0.1453833994%
WI74	Langlade County, Wisconsin	0.3381358495%
WI75	Lincoln County, Wisconsin	0.3782885578%
WI76	Lisbon Town, Waukesha County, Wisconsin	0.0279870555%
WI77	Little Chute Village, Wisconsin	0.0624518969%
WI78	Madison City, Wisconsin	2.5036464454%
WI79	Manitowoc City, Wisconsin	0.3724323541%
WI80	Manitowoc County, Wisconsin	1.0133686264%
WI81	Marathon County, Wisconsin	1.1626658759%
WI82	Marinette City, Wisconsin	0.0726524131%
WI83	Marinette County, Wisconsin	0.4719162483%
WI84	Marquette County, Wisconsin	0.2667411722%
WI85	Marshfield City, Wisconsin	0.1135613891%
WI86	Menasha City, Wisconsin	0.1388231760%
WI87	Menominee County, Wisconsin	0.0863820442%
WI88	Menomonee Falls Village, Wisconsin	0.3634031913%
WI89	Menomonie City, Wisconsin	0.0817211845%
WI90	Mequon City, Wisconsin	0.1095235606%
WI91	Middleton City, Wisconsin	0.1145855787%
WI92	Milwaukee City, Wisconsin	9.1159131069%
WI93	Milwaukee County, Wisconsin	16.4028742863%
WI94	Monroe City, Wisconsin	0.0594074245%
WI95	Monroe County, Wisconsin	0.7090799004%
WI96	Mount Pleasant Village, Wisconsin	0.2651329964%
WI97	Muskego City, Wisconsin	0.1651741204%

WI98	Neenah City, Wisconsin	0.1941360157%
WI99	New Berlin City, Wisconsin	0.3772201708%
WI100	Oak Creek City, Wisconsin	0.3762235945%
WI101	Oconomowoc City, Wisconsin	0.1405908329%
WI102	Oconto County, Wisconsin	0.3635521263%
WI103	Onalaska City, Wisconsin	0.0774998037%
WI104	Oneida County, Wisconsin	0.5696290238%
WI105	Oregon Village, Wisconsin	0.0401542379%
WI106	Oshkosh City, Wisconsin	0.4203192154%
WI107	Outagamie County, Wisconsin	1.3944066849%
WI108	Ozaukee County, Wisconsin	0.8258009651%
WI109	Pepin County, Wisconsin	0.0598605088%
WI110	Pewaukee City, Wisconsin	0.1440703565%
WI111	Pierce County, Wisconsin	0.3481187596%
WI112	Platteville City, Wisconsin	0.0459707525%
WI113	Pleasant Prairie Village, Wisconsin	0.1344307213%
WI114	Plover Village, Wisconsin	0.0446643110%
WI115	Polk County, Wisconsin	0.4931608967%
WI116	Port Washington City, Wisconsin	0.0637185687%
WI117	Portage City, Wisconsin	0.1006063809%
WI118	Portage County, Wisconsin	0.5836747191%
WI119	Price County, Wisconsin	0.1610607779%
WI120	Racine City, Wisconsin	1.0092007012%
WI121	Racine County, Wisconsin	1.9065713624%
WI122	Richfield Village, Wisconsin	0.0186662217%
WI123	Richland County, Wisconsin	0.2356572352%
WI124	River Falls City, Wisconsin	0.0877693936%
WI125	Rock County, Wisconsin	2.3992005209%
WI126	Rusk County, Wisconsin	0.1716256616%
WI127	Salem Lakes Village, Wisconsin	0.0405320497%
WI128	Sauk County, Wisconsin	1.2267818193%
WI129	Sawyer County, Wisconsin	0.2791850516%
WI130	Shawano County, Wisconsin	0.4526477657%
WI131	Sheboygan City, Wisconsin	0.3650322984%
WI132	Sheboygan County, Wisconsin	1.1603077120%
WI133	Shorewood Village, Wisconsin	0.1285372436%
WI134	South Milwaukee City, Wisconsin	0.2175909397%
WI135	St Croix County, Wisconsin	0.7889227331%
WI136	Stevens Point City, Wisconsin	0.1603264883%
WI137	Stoughton City, Wisconsin	0.0636622954%
WI138	Sturtevant Village, Wisconsin	0.0411526658%
WI139	Suamico Village, Wisconsin	0.0245580893%
WI140	Sun Prairie City, Wisconsin	0.1451363284%
WI141	Superior City, Wisconsin	0.1995624012%
WI142	Sussex Village, Wisconsin	0.0294999128%
WI143	Taylor County, Wisconsin	0.1716812103%
WI144	The Village of Fox Crossing Town, Wisconsin	0.0686441301%
WI145	Trempealeau County, Wisconsin	0.3459854472%

WI146	Two Rivers City, Wisconsin	0.1321281061%
WI147	Union Grove Village, Wisconsin	0.0164475736%
WI148	Vernon County, Wisconsin	0.3487603876%
WI149	Verona City, Wisconsin	0.0648935449%
WI150	Vilas County, Wisconsin	0.5066046531%
WI151	Walworth County, Wisconsin	1.6010359299%
WI152	Washburn County, Wisconsin	0.2002270537%
WI153	Washington County, Wisconsin	1.5480789194%
WI154	Watertown City, Wisconsin	0.1250321998%
WI155	Waukesha City, Wisconsin	0.7603151420%
WI156	Waukesha County, Wisconsin	4.0465495927%
WI157	Waunakee Village, Wisconsin	0.0434539124%
WI158	Waupaca County, Wisconsin	0.6558379814%
WI159	Waupun City, Wisconsin	0.0414414386%
WI160	Wausau City, Wisconsin	0.1590274533%
WI161	Waushara County, Wisconsin	0.2497979268%
WI162	Wauwatosa City, Wisconsin	0.7022606912%
WI163	West Allis City, Wisconsin	0.8584898575%
WI164	West Bend City, Wisconsin	0.2859199717%
WI165	Weston Village, Wisconsin	0.0363732217%
WI166	Whitefish Bay Village, Wisconsin	0.1209363270%
WI167	Whitewater City, Wisconsin	0.0747939370%
WI168	Winnebago County, Wisconsin	1.5366593101%
WI169	Wisconsin Rapids City, Wisconsin	0.1121055295%
WI170	Wood County, Wisconsin	0.6892411981%
WI171	Yorkville Town, Wisconsin	0.0046680247%

WY1	Albany County, Wyoming	1.6329876137%
WY2	Big Horn County, Wyoming	3.0324432485%
WY3	Campbell County, Wyoming	4.4393335213%
WY4	Carbon County, Wyoming	3.6968556043%
WY5	Casper City, Wyoming	7.3503611059%
WY6	Cheyenne City, Wyoming	1.2286265328%
WY7	Converse County, Wyoming	1.8962432493%
WY8	Crook County, Wyoming	0.5448669885%
WY9	Evanston City, Wyoming	1.9702405199%
WY10	Fremont County, Wyoming	6.7374838437%
WY11	Gillette City, Wyoming	1.7410635670%
WY12	Goshen County, Wyoming	1.6361202905%
WY13	Green River City, Wyoming	0.6122218672%
WY14	Hot Springs County, Wyoming	0.8557309329%
WY15	Jackson Town, Wyoming	0.5598544963%
WY16	Johnson County, Wyoming	0.9322427236%
WY17	Laramie City, Wyoming	3.4181078811%
WY18	Laramie County, Wyoming	15.5855269922%
WY19	Lincoln County, Wyoming	3.1228011914%
WY20	Natrona County, Wyoming	7.9000169472%
WY21	Niobrara County, Wyoming	0.1540280861%
WY22	Park County, Wyoming	5.7964268009%
WY23	Platte County, Wyoming	1.7507027157%
WY24	Riverton City, Wyoming	1.2744483314%
WY25	Rock Springs City, Wyoming	1.5261479738%
WY26	Sheridan City, Wyoming	0.3405187102%
WY27	Sheridan County, Wyoming	3.9149494912%
WY28	Sublette County, Wyoming	0.7136740477%
WY29	Sweetwater County, Wyoming	7.6391306020%
WY30	Teton County, Wyoming	1.3290900349%
WY31	Uinta County, Wyoming	4.3911508108%
WY32	Washakie County, Wyoming	1.5007597928%
WY33	Weston County, Wyoming	0.7758434851%

EXHIBIT H

Participation Tier Determination[1]

Participation Tier[2]	Number of Settling States as of the Reference Date (or as of the Payment Date, beginning in Payment Year 3)[3]	Percentage of Litigating Subdivisions in Settling States that are Participating Subdivisions and/or Subdivisions Subject to a Bar, Case-Specific Resolution, or Settlement Class Resolution in effect as of the Reference Date (or as of the Payment Date, beginning in Payment Year 3)[4] [5] ("Percentage of Litigating Subdivisions")	Percentage of Primary Subdivisions that are Non-Litigating Subdivisions in Settling States that are Participating Subdivisions and/or Subdivisions Subject to a Bar, Case-Specific Resolution, or Settlement Class Resolution in effect as of the Reference Date (or as of the Payment Date, beginning in Payment Year 3) ("Percentage of Non-Litigating Subdivisions")
1	44 out of 49	95%	90% (Primary Subdivisions only)
2	45 out of 49	96%	96% (Primary Subdivisions only)
3	46 out of 49	97%	97% (Primary Subdivisions only)
4	48 out of 49	98%	97% (Primary Subdivisions only)

[1] For the avoidance of doubt, the determinations that a sufficient number of states have agreed to be Settling States and there has been sufficient resolution of the Claims of the Litigating Subdivisions in the Settling States as described in the preamble, Section II.A and Section VIII.A remain in the sole discretion of the Settling Distributors.

[2] In order to qualify for the relevant tier, the minimum amounts listed in each of the "Number of Settling States," "Percentage of Litigating Subdivisions," and "Percentage of Non-Litigating Primary Subdivisions" columns must be met or surpassed.

[3] For the sole purpose of the Participation Tier determination under this Exhibit H, the States used to calculate each criterion (including the Percentage of Litigating Subdivisions and Percentage of Non-Litigating Subdivisions) will include each of the 50 states in the United States, except West Virginia, for a total of 49 states. For the avoidance of doubt, notwithstanding the definition of "State" in Section I.TTT or Exhibit F, neither Washington, D.C., nor any territory of the United States will be included for purposes of determining the participation tier under this Exhibit H.

[4] School Districts, Health Districts, Hospital Districts, Library Districts and Fire Districts that satisfy the definition of Litigating Subdivision will be included for purposes of determining the Percentage of Litigating Subdivisions. These categories of Special District shall have their population measured as set forth in Section XIV.B. Any other Special Districts that satisfy the definition of Litigating Subdivisions will not be included for purposes of calculating the Participation Tier.

The Percentage of Litigating Subdivisions and Percentage of Non-Litigating Primary Subdivisions will be calculated as follows: each Litigating Subdivision and each Non-Litigating Subdivision in the 49 states used to calculate the Participation Tier will be assigned a metric reflecting both population and severity (the "Population-Severity Metric"). The Population-Severity Metric shall be the Subdivision's population plus the Subdivision's population multiplied by the severity factor for the State of the Subdivision (the severity factors for each State are attached as Exhibit X hereto) and then divided in two, thus giving fifty percent (50%) weight to each of population and population multiplied by the severity factor. The denominator for each Percentage shall be the sum total of the Population-Severity Metric for all the Subdivisions in the relevant category (Litigating Subdivisions or Non-Litigating Primary Subdivisions) in the Settling States, notwithstanding that persons may be included within the population (and therefore the Population-Severity Metric) of more than one Subdivision. The numerator will be the sum total of the Population-Severity Metrics of all Subdivisions in the relevant category of Subdivision (*i.e.*, Litigating Subdivisions or Non-Litigating Subdivisions that are also Primary Subdivisions) in the Settling States that are either Participating Subdivisions or are subject to a Bar, Case-Specific Resolution, or Settlement Class Resolution, notwithstanding that persons may be included within the population of more than one Subdivision. An

individual Litigating Subdivision shall not be included more than once in the numerator, and shall not be included more than once in the denominator, of the calculation regardless if it (or any of its officials) is named as multiple plaintiffs in the same lawsuit; *provided*, *however*, that for the avoidance of doubt, no Litigating Subdivision will be excluded from the numerator or denominator under this sentence unless a Litigating Subdivision otherwise counted in the denominator has the authority to release the Claims (consistent with Section XI) of the Litigating Subdivision to be excluded.

For the avoidance of doubt, Subdivisions in Non-Settling States are excluded from both the denominator and numerator of the calculations for the Percentage of Litigating Subdivisions and Percentage of Non-Litigating Primary Subdivisions.

[5] During the period when the Participation Tier is redetermined annually, Later Participating Subdivisions described in Section VII.E.3 or Section VII.E.4 shall not be included as Participating Subdivisions, and for Subdivisions subject to a Bar, Case-Specific Resolution, or Settlement Class Resolution to be included, the Bar, Case-Specific Resolution, or Settlement Class Resolution must have been in effect both as of the relevant Payment Date and for the entire period since the prior Payment Date.

EXHIBIT I

Primary Subdivisions[16]

1. Alabaster city, Alabama *
2. Auburn city, Alabama *
3. Autauga County, Alabama *
4. Baldwin County, Alabama *
5. Birmingham city, Alabama *
6. Blount County, Alabama *
7. Calhoun County, Alabama *
8. Chambers County, Alabama *
9. Chilton County, Alabama *
10. Coffee County, Alabama *
11. Colbert County, Alabama *
12. Covington County, Alabama *
13. Cullman County, Alabama *
14. Dale County, Alabama *
15. Dallas County, Alabama *
16. Decatur city, Alabama *
17. DeKalb County, Alabama *
18. Dothan city, Alabama *
19. Elmore County, Alabama *
20. Escambia County, Alabama *
21. Etowah County, Alabama *
22. Florence city, Alabama *
23. Franklin County, Alabama *
24. Gadsden city, Alabama *
25. Hoover city, Alabama *
26. Houston County, Alabama *
27. Huntsville city, Alabama *
28. Jackson County, Alabama *
29. Jefferson County, Alabama *
30. Lauderdale County, Alabama *
31. Lawrence County, Alabama *
32. Lee County, Alabama *
33. Limestone County, Alabama *
34. Madison city, Alabama *
35. Madison County, Alabama *
36. Marshall County, Alabama *
37. Mobile city, Alabama *
38. Mobile County, Alabama *
39. Montgomery city, Alabama *
40. Montgomery County, Alabama *
41. Morgan County, Alabama *
42. Opelika city, Alabama *
43. Phenix City city, Alabama *
44. Pike County, Alabama *
45. Prattville city, Alabama *
46. Russell County, Alabama *
47. Shelby County, Alabama *
48. St. Clair County, Alabama *
49. Talladega County, Alabama *
50. Tallapoosa County, Alabama *
51. Tuscaloosa city, Alabama *
52. Tuscaloosa County, Alabama *
53. Vestavia Hills city, Alabama *
54. Walker County, Alabama *
55. Albertville city, Alabama
56. Alexander City city, Alabama
57. Anniston city, Alabama
58. Athens city, Alabama
59. Barbour County, Alabama
60. Bessemer city, Alabama
61. Bibb County, Alabama
62. Bullock County, Alabama
63. Butler County, Alabama
64. Calera city, Alabama
65. Center Point city, Alabama
66. Chelsea city, Alabama
67. Cherokee County, Alabama
68. Choctaw County, Alabama
69. Clarke County, Alabama
70. Clay County, Alabama
71. Cleburne County, Alabama
72. Conecuh County, Alabama
73. Coosa County, Alabama
74. Crenshaw County, Alabama
75. Cullman city, Alabama
76. Daphne city, Alabama
77. Enterprise city, Alabama
78. Eufaula city, Alabama
79. Fairfield city, Alabama
80. Fairhope city, Alabama
81. Fayette County, Alabama
82. Foley city, Alabama
83. Fort Payne city, Alabama
84. Gardendale city, Alabama
85. Geneva County, Alabama
86. Gulf Shores city, Alabama
87. Hale County, Alabama
88. Hartselle city, Alabama
89. Helena city, Alabama
90. Henry County, Alabama
91. Homewood city, Alabama
92. Hueytown city, Alabama
93. Irondale city, Alabama
94. Jacksonville city, Alabama
95. Jasper city, Alabama
96. Lamar County, Alabama
97. Leeds city, Alabama
98. Macon County, Alabama
99. Marengo County, Alabama
100. Marion County, Alabama
101. Millbrook city, Alabama
102. Monroe County, Alabama
103. Moody city, Alabama
104. Mountain Brook city, Alabama
105. Muscle Shoals city, Alabama
106. Northport city, Alabama
107. Oxford city, Alabama
108. Ozark city, Alabama
109. Pelham city, Alabama
110. Pell City city, Alabama
111. Pickens County, Alabama
112. Pike Road town, Alabama
113. Prichard city, Alabama
114. Randolph County, Alabama
115. Saraland city, Alabama
116. Scottsboro city, Alabama
117. Selma city, Alabama
118. Sumter County, Alabama
119. Sylacauga city, Alabama
120. Talladega city, Alabama
121. Troy city, Alabama
122. Trussville city, Alabama
123. Washington County, Alabama
124. Wilcox County, Alabama
125. Winston County, Alabama
126. Anchorage municipality, Alaska *
127. Fairbanks city, Alaska *
128. Fairbanks North Star Borough, Alaska *
129. Juneau city and borough, Alaska *
130. Kenai Peninsula Borough, Alaska *

[16] Entities denoted with an asterisk (*) indicate a population of greater than 30,000 for purposes of the definition of Primary Subdivision as it relates to Incentive Payment C.

131. Matanuska-Susitna Borough, Alaska *
132. Ketchikan Gateway Borough, Alaska
133. Kodiak Island Borough, Alaska
134. Wasilla city, Alaska
135. Apache County, Arizona *
136. Apache Junction city, Arizona *
137. Avondale city, Arizona *
138. Buckeye city, Arizona *
139. Bullhead City city, Arizona *
140. Casa Grande city, Arizona *
141. Chandler city, Arizona *
142. Cochise County, Arizona *
143. Coconino County, Arizona *
144. El Mirage city, Arizona *
145. Flagstaff city, Arizona *
146. Gila County, Arizona *
147. Gilbert town, Arizona *
148. Glendale city, Arizona *
149. Goodyear city, Arizona *
150. Graham County, Arizona *
151. Kingman city, Arizona *
152. Lake Havasu City city, Arizona *
153. Marana town, Arizona *
154. Maricopa city, Arizona *
155. Maricopa County, Arizona *
156. Mesa city, Arizona *
157. Mohave County, Arizona *
158. Navajo County, Arizona *
159. Oro Valley town, Arizona *
160. Peoria city, Arizona *
161. Phoenix city, Arizona *
162. Pima County, Arizona *
163. Pinal County, Arizona *
164. Prescott city, Arizona *
165. Prescott Valley town, Arizona *
166. Queen Creek town, Arizona *
167. Sahuarita town, Arizona *
168. San Luis city, Arizona *
169. Santa Cruz County, Arizona *
170. Scottsdale city, Arizona *
171. Sierra Vista city, Arizona *
172. Surprise city, Arizona *
173. Tempe city, Arizona *
174. Tucson city, Arizona *
175. Yavapai County, Arizona *
176. Yuma city, Arizona *
177. Yuma County, Arizona *
178. Camp Verde town, Arizona
179. Chino Valley town, Arizona
180. Coolidge city, Arizona
181. Cottonwood city, Arizona
182. Douglas city, Arizona
183. Eloy city, Arizona
184. Florence town, Arizona
185. Fountain Hills town, Arizona
186. La Paz County, Arizona
187. Nogales city, Arizona
188. Paradise Valley town, Arizona
189. Payson town, Arizona
190. Sedona city, Arizona
191. Show Low city, Arizona
192. Somerton city, Arizona
193. Baxter County, Arkansas *
194. Benton city, Arkansas *
195. Benton County, Arkansas *
196. Bentonville city, Arkansas *
197. Boone County, Arkansas *
198. Conway city, Arkansas *
199. Craighead County, Arkansas *
200. Crawford County, Arkansas *
201. Crittenden County, Arkansas *
202. Faulkner County, Arkansas *
203. Fayetteville city, Arkansas *
204. Fort Smith city, Arkansas *
205. Garland County, Arkansas *
206. Greene County, Arkansas *
207. Hot Spring County, Arkansas *
208. Hot Springs city, Arkansas *
209. Independence County, Arkansas *
210. Jefferson County, Arkansas *
211. Jonesboro city, Arkansas *
212. Little Rock city, Arkansas *
213. Lonoke County, Arkansas *
214. Miller County, Arkansas *
215. Mississippi County, Arkansas *
216. North Little Rock city, Arkansas *
217. Pine Bluff city, Arkansas *
218. Pope County, Arkansas *
219. Pulaski County, Arkansas *
220. Rogers city, Arkansas *
221. Saline County, Arkansas *
222. Sebastian County, Arkansas *
223. Sherwood city, Arkansas *
224. Springdale city, Arkansas *
225. Union County, Arkansas *
226. Washington County, Arkansas *
227. White County, Arkansas *
228. Arkadelphia city, Arkansas
229. Arkansas County, Arkansas
230. Ashley County, Arkansas
231. Batesville city, Arkansas
232. Bella Vista city, Arkansas
233. Blytheville city, Arkansas
234. Bradley County, Arkansas
235. Bryant city, Arkansas
236. Cabot city, Arkansas
237. Camden city, Arkansas
238. Carroll County, Arkansas
239. Centerton city, Arkansas
240. Chicot County, Arkansas
241. Clark County, Arkansas
242. Clay County, Arkansas
243. Cleburne County, Arkansas
244. Columbia County, Arkansas
245. Conway County, Arkansas
246. Cross County, Arkansas
247. Desha County, Arkansas
248. Drew County, Arkansas
249. El Dorado city, Arkansas
250. Forrest City city, Arkansas
251. Franklin County, Arkansas
252. Fulton County, Arkansas
253. Grant County, Arkansas
254. Harrison city, Arkansas
255. Helena-West Helena city, Arkansas
256. Hempstead County, Arkansas
257. Howard County, Arkansas
258. Izard County, Arkansas
259. Jackson County, Arkansas
260. Jacksonville city, Arkansas
261. Johnson County, Arkansas
262. Lawrence County, Arkansas
263. Lincoln County, Arkansas
264. Little River County, Arkansas
265. Logan County, Arkansas
266. Madison County, Arkansas
267. Magnolia city, Arkansas
268. Malvern city, Arkansas
269. Marion city, Arkansas
270. Marion County, Arkansas
271. Maumelle city, Arkansas
272. Mountain Home city, Arkansas
273. Ouachita County, Arkansas
274. Paragould city, Arkansas
275. Perry County, Arkansas
276. Phillips County, Arkansas
277. Pike County, Arkansas
278. Poinsett County, Arkansas
279. Polk County, Arkansas
280. Randolph County, Arkansas
281. Russellville city, Arkansas
282. Scott County, Arkansas

283. Searcy city, Arkansas
284. Sevier County, Arkansas
285. Sharp County, Arkansas
286. Siloam Springs city, Arkansas
287. St. Francis County, Arkansas
288. Stone County, Arkansas
289. Texarkana city, Arkansas
290. Van Buren city, Arkansas
291. Van Buren County, Arkansas
292. West Memphis city, Arkansas
293. Yell County, Arkansas
294. Adelanto city, California *
295. Alameda city, California *
296. Alameda County, California *
297. Alhambra city, California *
298. Aliso Viejo city, California *
299. Amador County, California *
300. Anaheim city, California *
301. Antioch city, California *
302. Apple Valley town, California *
303. Arcadia city, California *
304. Atascadero city, California *
305. Azusa city, California *
306. Bakersfield city, California *
307. Baldwin Park city, California *
308. Banning city, California *
309. Beaumont city, California *
310. Bell city, California *
311. Bell Gardens city, California *
312. Bellflower city, California *
313. Berkeley city, California *
314. Beverly Hills city, California *
315. Brea city, California *
316. Brentwood city, California *
317. Buena Park city, California *
318. Burbank city, California *
319. Burlingame city, California *
320. Butte County, California *
321. Calaveras County, California *
322. Calexico city, California *
323. Camarillo city, California *
324. Campbell city, California *
325. Carlsbad city, California *
326. Carson city, California *
327. Cathedral City city, California *
328. Ceres city, California *
329. Cerritos city, California *
330. Chico city, California *
331. Chino city, California *
332. Chino Hills city, California *
333. Chula Vista city, California *
334. Citrus Heights city, California *
335. Claremont city, California *
336. Clovis city, California *
337. Coachella city, California *
338. Colton city, California *
339. Compton city, California *
340. Concord city, California *
341. Contra Costa County, California *
342. Corona city, California *
343. Costa Mesa city, California *
344. Covina city, California *
345. Culver City city, California *
346. Cupertino city, California *
347. Cypress city, California *
348. Daly City city, California *
349. Dana Point city, California *
350. Danville town, California *
351. Davis city, California *
352. Delano city, California *
353. Diamond Bar city, California *
354. Downey city, California *
355. Dublin city, California *
356. Eastvale city, California *
357. El Cajon city, California *
358. El Centro city, California *
359. El Dorado County, California *
360. El Monte city, California *
361. El Paso de Robles (Paso Robles) city, California *
362. Elk Grove city, California *
363. Encinitas city, California *
364. Escondido city, California *
365. Fairfield city, California *
366. Folsom city, California *
367. Fontana city, California *
368. Foster City city, California *
369. Fountain Valley city, California *
370. Fremont city, California *
371. Fresno city, California *
372. Fresno County, California *
373. Fullerton city, California *
374. Garden Grove city, California *
375. Gardena city, California *
376. Gilroy city, California *
377. Glendale city, California *
378. Glendora city, California *
379. Goleta city, California *
380. Hanford city, California *
381. Hawthorne city, California *
382. Hayward city, California *
383. Hemet city, California *
384. Hesperia city, California *
385. Highland city, California *
386. Hollister city, California *
387. Humboldt County, California *
388. Huntington Beach city, California *
389. Huntington Park city, California *
390. Imperial County, California *
391. Indio city, California *
392. Inglewood city, California *
393. Irvine city, California *
394. Jurupa Valley city, California *
395. Kern County, California *
396. Kings County, California *
397. La Habra city, California *
398. La Mesa city, California *
399. La Mirada city, California *
400. La Puente city, California *
401. La Quinta city, California *
402. La Verne city, California *
403. Laguna Hills city, California *
404. Laguna Niguel city, California *
405. Lake County, California *
406. Lake Elsinore city, California *
407. Lake Forest city, California *
408. Lakewood city, California *
409. Lancaster city, California *
410. Lassen County, California *
411. Lawndale city, California *
412. Lincoln city, California *
413. Livermore city, California *
414. Lodi city, California *
415. Lompoc city, California *
416. Long Beach city, California *
417. Los Altos city, California *
418. Los Angeles city, California *
419. Los Angeles County, California *
420. Los Banos city, California *
421. Los Gatos town, California *
422. Lynwood city, California *
423. Madera city, California *
424. Madera County, California *
425. Manhattan Beach city, California *
426. Manteca city, California *
427. Marin County, California *
428. Martinez city, California *

429. Mendocino County, California *
430. Menifee city, California *
431. Menlo Park city, California *
432. Merced city, California *
433. Merced County, California *
434. Milpitas city, California *
435. Mission Viejo city, California *
436. Modesto city, California *
437. Monrovia city, California *
438. Montclair city, California *
439. Montebello city, California *
440. Monterey County, California *
441. Monterey Park city, California *
442. Moorpark city, California *
443. Moreno Valley city, California *
444. Morgan Hill city, California *
445. Mountain View city, California *
446. Murrieta city, California *
447. Napa city, California *
448. Napa County, California *
449. National City city, California *
450. Nevada County, California *
451. Newark city, California *
452. Newport Beach city, California *
453. Norwalk city, California *
454. Novato city, California *
455. Oakland city, California *
456. Oakley city, California *
457. Oceanside city, California *
458. Ontario city, California *
459. Orange city, California *
460. Orange County, California *
461. Oxnard city, California *
462. Pacifica city, California *
463. Palm Desert city, California *
464. Palm Springs city, California *
465. Palmdale city, California *
466. Palo Alto city, California *
467. Paramount city, California *
468. Pasadena city, California *
469. Perris city, California *
470. Petaluma city, California *
471. Pico Rivera city, California *
472. Pittsburg city, California *
473. Placentia city, California *
474. Placer County, California *
475. Pleasant Hill city, California *
476. Pleasanton city, California *
477. Pomona city, California *
478. Porterville city, California *
479. Poway city, California *
480. Rancho Cordova city, California *
481. Rancho Cucamonga city, California *
482. Rancho Palos Verdes city, California *
483. Rancho Santa Margarita city, California *
484. Redding city, California *
485. Redlands city, California *
486. Redondo Beach city, California *
487. Redwood City city, California *
488. Rialto city, California *
489. Richmond city, California *
490. Riverside city, California *
491. Riverside County, California *
492. Rocklin city, California *
493. Rohnert Park city, California *
494. Rosemead city, California *
495. Roseville city, California *
496. Sacramento city, California *
497. Sacramento County, California *
498. Salinas city, California *
499. San Benito County, California *
500. San Bernardino city, California *
501. San Bernardino County, California *
502. San Bruno city, California *
503. San Buenaventura (Ventura) city, California *
504. San Carlos city, California *
505. San Clemente city, California *
506. San Diego city, California *
507. San Diego County, California *
508. San Dimas city, California *
509. San Francisco city / San Francisco County, California *
510. San Gabriel city, California *
511. San Jacinto city, California *
512. San Joaquin County, California *
513. San Jose city, California *
514. San Juan Capistrano city, California *
515. San Leandro city, California *
516. San Luis Obispo city, California *
517. San Luis Obispo County, California *
518. San Marcos city, California *
519. San Mateo city, California *
520. San Mateo County, California *
521. San Pablo city, California *
522. San Rafael city, California *
523. San Ramon city, California *
524. Santa Ana city, California *
525. Santa Barbara city, California *
526. Santa Barbara County, California *
527. Santa Clara city, California *
528. Santa Clara County, California *
529. Santa Clarita city, California *
530. Santa Cruz city, California *
531. Santa Cruz County, California *
532. Santa Maria city, California *
533. Santa Monica city, California *
534. Santa Rosa city, California *
535. Santee city, California *
536. Saratoga city, California *
537. Seaside city, California *
538. Shasta County, California *
539. Simi Valley city, California *
540. Siskiyou County, California *
541. Solano County, California *
542. Sonoma County, California *
543. South Gate city, California *
544. South San Francisco city, California *
545. Stanislaus County, California *
546. Stanton city, California *
547. Stockton city, California *
548. Sunnyvale city, California *
549. Sutter County, California *
550. Tehama County, California *
551. Temecula city, California *
552. Temple City city, California *
553. Thousand Oaks city, California *
554. Torrance city, California *
555. Tracy city, California *
556. Tulare city, California *
557. Tulare County, California *
558. Tuolumne County, California *

559. Turlock city, California *
560. Tustin city, California *
561. Union City city, California *
562. Upland city, California *
563. Vacaville city, California *
564. Vallejo city, California *
565. Ventura County, California *
566. Victorville city, California *
567. Visalia city, California *
568. Vista city, California *
569. Walnut Creek city, California *
570. Watsonville city, California *
571. West Covina city, California *
572. West Hollywood city, California *
573. West Sacramento city, California *
574. Westminster city, California *
575. Whittier city, California *
576. Wildomar city, California *
577. Woodland city, California *
578. Yolo County, California *
579. Yorba Linda city, California *
580. Yuba City city, California *
581. Yuba County, California *
582. Yucaipa city, California *
583. Agoura Hills city, California
584. Albany city, California
585. American Canyon city, California
586. Anderson city, California
587. Arcata city, California
588. Arroyo Grande city, California
589. Artesia city, California
590. Arvin city, California
591. Atwater city, California
592. Auburn city, California
593. Avenal city, California
594. Barstow city, California
595. Belmont city, California
596. Benicia city, California
597. Blythe city, California
598. Brawley city, California
599. Calabasas city, California
600. California City city, California
601. Canyon Lake city, California
602. Capitola city, California
603. Carpinteria city, California
604. Chowchilla city, California
605. Clayton city, California
606. Clearlake city, California
607. Coalinga city, California
608. Colusa County, California
609. Commerce city, California
610. Corcoran city, California
611. Coronado city, California
612. Cudahy city, California
613. Del Norte County, California
614. Desert Hot Springs city, California
615. Dinuba city, California
616. Dixon city, California
617. Duarte city, California
618. East Palo Alto city, California
619. El Cerrito city, California
620. El Segundo city, California
621. Emeryville city, California
622. Eureka city, California
623. Exeter city, California
624. Farmersville city, California
625. Fillmore city, California
626. Fortuna city, California
627. Galt city, California
628. Glenn County, California
629. Grand Terrace city, California
630. Grass Valley city, California
631. Greenfield city, California
632. Grover Beach city, California
633. Half Moon Bay city, California
634. Hawaiian Gardens city, California
635. Healdsburg city, California
636. Hercules city, California
637. Hermosa Beach city, California
638. Hillsborough town, California
639. Imperial Beach city, California
640. Imperial city, California
641. Inyo County, California
642. Kerman city, California
643. King City city, California
644. Kingsburg city, California
645. La Cañada Flintridge city, California
646. La Palma city, California
647. Lafayette city, California
648. Laguna Beach city, California
649. Laguna Woods city, California
650. Larkspur city, California
651. Lathrop city, California
652. Lemon Grove city, California
653. Lemoore city, California
654. Lindsay city, California
655. Livingston city, California
656. Loma Linda city, California
657. Lomita city, California
658. Los Alamitos city, California
659. Malibu city, California
660. Marina city, California
661. Mariposa County, California
662. Marysville city, California
663. Maywood city, California
664. McFarland city, California
665. Mendota city, California
666. Mill Valley city, California
667. Millbrae city, California
668. Mono County, California
669. Monterey city, California
670. Moraga town, California
671. Morro Bay city, California
672. Newman city, California
673. Norco city, California
674. Oakdale city, California
675. Orange Cove city, California
676. Orinda city, California
677. Oroville city, California
678. Pacific Grove city, California
679. Palos Verdes Estates city, California
680. Parlier city, California
681. Patterson city, California
682. Piedmont city, California
683. Pinole city, California
684. Placerville city, California
685. Plumas County, California
686. Port Hueneme city, California
687. Rancho Mirage city, California
688. Red Bluff city, California
689. Reedley city, California
690. Ridgecrest city, California
691. Ripon city, California
692. Riverbank city, California
693. San Anselmo town, California
694. San Fernando city, California
695. San Marino city, California
696. Sanger city, California
697. Santa Fe Springs city, California
698. Santa Paula city, California
699. Scotts Valley city, California
700. Seal Beach city, California
701. Selma city, California
702. Shafter city, California
703. Shasta Lake city, California
704. Sierra Madre city, California
705. Signal Hill city, California
706. Solana Beach city, California
707. Soledad city, California
708. Sonoma city, California
709. South El Monte city, California

710. South Lake Tahoe city, California
711. South Pasadena city, California
712. Suisun City city, California
713. Susanville city, California
714. Tehachapi city, California
715. Trinity County, California
716. Truckee town, California
717. Twentynine Palms city, California
718. Ukiah city, California
719. Walnut city, California
720. Wasco city, California
721. Windsor town, California
722. Yucca Valley town, California
723. Adams County, Colorado *
724. Arapahoe County, Colorado *
725. Arvada city, Colorado *
726. Aurora city, Colorado *
727. Boulder city, Colorado *
728. Boulder County, Colorado *
729. Brighton city, Colorado *
730. Broomfield city / Broomfield County, Colorado *
731. Castle Rock town, Colorado *
732. Centennial city, Colorado *
733. Colorado Springs city, Colorado *
734. Commerce City city, Colorado *
735. Delta County, Colorado *
736. Denver city / Denver County, Colorado *
737. Douglas County, Colorado *
738. Eagle County, Colorado *
739. El Paso County, Colorado *
740. Englewood city, Colorado *
741. Fort Collins city, Colorado *
742. Fountain city, Colorado *
743. Fremont County, Colorado *
744. Garfield County, Colorado *
745. Grand Junction city, Colorado *
746. Greeley city, Colorado *
747. Jefferson County, Colorado *
748. La Plata County, Colorado *
749. Lafayette city, Colorado *
750. Lakewood city, Colorado *
751. Larimer County, Colorado *
752. Littleton city, Colorado *
753. Longmont city, Colorado *
754. Loveland city, Colorado *
755. Mesa County, Colorado *
756. Montrose County, Colorado *
757. Northglenn city, Colorado *
758. Parker town, Colorado *
759. Pueblo city, Colorado *
760. Pueblo County, Colorado *
761. Summit County, Colorado *
762. Thornton city, Colorado *
763. Weld County, Colorado *
764. Westminster city, Colorado *
765. Wheat Ridge city, Colorado *
766. Windsor town, Colorado *
767. Alamosa County, Colorado
768. Archuleta County, Colorado
769. Cañon City city, Colorado
770. Castle Pines city, Colorado
771. Chaffee County, Colorado
772. Durango city, Colorado
773. Elbert County, Colorado
774. Erie town, Colorado
775. Evans city, Colorado
776. Federal Heights city, Colorado
777. Firestone town, Colorado
778. Fort Morgan city, Colorado
779. Frederick town, Colorado
780. Fruita city, Colorado
781. Golden city, Colorado
782. Grand County, Colorado
783. Greenwood Village city, Colorado
784. Gunnison County, Colorado
785. Johnstown town, Colorado
786. Las Animas County, Colorado
787. Logan County, Colorado
788. Lone Tree city, Colorado
789. Louisville city, Colorado
790. Moffat County, Colorado
791. Montezuma County, Colorado
792. Montrose city, Colorado
793. Morgan County, Colorado
794. Otero County, Colorado
795. Park County, Colorado
796. Pitkin County, Colorado
797. Prowers County, Colorado
798. Rio Grande County, Colorado
799. Routt County, Colorado
800. Steamboat Springs city, Colorado
801. Sterling city, Colorado
802. Superior town, Colorado
803. Teller County, Colorado
804. Wellington town, Colorado
805. Yuma County, Colorado
806. Bridgeport town / Bridgeport city, Connecticut *
807. Bristol city / Bristol town, Connecticut *
808. Danbury city / Danbury town, Connecticut *
809. East Hartford town, Connecticut *
810. Enfield town, Connecticut *
811. Fairfield town, Connecticut *
812. Glastonbury town, Connecticut *
813. Greenwich town, Connecticut *
814. Groton town, Connecticut *
815. Hamden town, Connecticut *
816. Hartford city / Hartford town, Connecticut *
817. Manchester town, Connecticut *
818. Meriden city / Meriden town, Connecticut *
819. Middletown city / Middletown town, Connecticut *
820. Milford city, Connecticut *
821. Milford town, Connecticut *
822. Naugatuck borough / Naugatuck town, Connecticut *
823. New Britain town / New Britain city, Connecticut *
824. New Haven town / New Haven city, Connecticut *
825. Newington town, Connecticut *
826. Norwalk city / Norwalk town, Connecticut *
827. Norwich city / Norwich town, Connecticut *
828. Shelton city / Shelton town, Connecticut *
829. Southington town, Connecticut *
830. Stamford city / Stamford town, Connecticut *
831. Stratford town, Connecticut *
832. Torrington city / Torrington town, Connecticut *
833. Trumbull town, Connecticut *
834. Wallingford town, Connecticut *
835. Waterbury city / Waterbury town, Connecticut *
836. West Hartford town, Connecticut *
837. West Haven city / West Haven town, Connecticut *
838. Ansonia town / Ansonia city, Connecticut

839. Avon town, Connecticut
840. Berlin town, Connecticut
841. Bethel town, Connecticut
842. Bloomfield town, Connecticut
843. Branford town, Connecticut
844. Brookfield town, Connecticut
845. Canton town, Connecticut
846. Cheshire town, Connecticut
847. Clinton town, Connecticut
848. Colchester town, Connecticut
849. Coventry town, Connecticut
850. Cromwell town, Connecticut
851. Darien town, Connecticut
852. Derby city / Derby town, Connecticut
853. East Hampton town, Connecticut
854. East Haven town, Connecticut
855. East Lyme town, Connecticut
856. East Windsor town, Connecticut
857. Ellington town, Connecticut
858. Farmington town, Connecticut
859. Granby town, Connecticut
860. Griswold town, Connecticut
861. Guilford town, Connecticut
862. Killingly town, Connecticut
863. Ledyard town, Connecticut
864. Madison town, Connecticut
865. Mansfield town, Connecticut
866. Monroe town, Connecticut
867. Montville town, Connecticut
868. New Canaan town, Connecticut
869. New Fairfield town, Connecticut
870. New London city / New London town, Connecticut
871. New Milford town, Connecticut
872. Newtown town, Connecticut
873. North Branford town, Connecticut
874. North Haven town, Connecticut
875. Old Saybrook town, Connecticut
876. Orange town, Connecticut
877. Oxford town, Connecticut
878. Plainfield town, Connecticut
879. Plainville town, Connecticut
880. Plymouth town, Connecticut
881. Ridgefield town, Connecticut
882. Rocky Hill town, Connecticut
883. Seymour town, Connecticut
884. Simsbury town, Connecticut
885. Somers town, Connecticut
886. South Windsor town, Connecticut
887. Southbury town, Connecticut
888. Stafford town, Connecticut
889. Stonington town, Connecticut
890. Suffield town, Connecticut
891. Tolland town, Connecticut
892. Vernon town, Connecticut
893. Waterford town, Connecticut
894. Watertown town, Connecticut
895. Weston town, Connecticut
896. Westport town, Connecticut
897. Wethersfield town, Connecticut
898. Wilton town, Connecticut
899. Winchester town, Connecticut
900. Windham town, Connecticut
901. Windsor Locks town, Connecticut
902. Windsor town, Connecticut
903. Wolcott town, Connecticut
904. Dover city, Delaware *
905. Kent County, Delaware *
906. New Castle County, Delaware *
907. Newark city, Delaware *
908. Sussex County, Delaware *
909. Wilmington city, Delaware *
910. Middletown town, Delaware
911. Milford city, Delaware
912. Smyrna town, Delaware
913. Alachua County, Florida *
914. Altamonte Springs city, Florida *
915. Apopka city, Florida *
916. Aventura city, Florida *
917. Bay County, Florida *
918. Boca Raton city, Florida *
919. Bonita Springs city, Florida *
920. Boynton Beach city, Florida *
921. Bradenton city, Florida *
922. Brevard County, Florida *
923. Broward County, Florida *
924. Cape Coral city, Florida *
925. Charlotte County, Florida *
926. Citrus County, Florida *
927. Clay County, Florida *
928. Clearwater city, Florida *
929. Clermont city, Florida *
930. Coconut Creek city, Florida *
931. Collier County, Florida *
932. Columbia County, Florida *
933. Cooper City city, Florida *
934. Coral Gables city, Florida *
935. Coral Springs city, Florida *
936. Cutler Bay town, Florida *
937. Dania Beach city, Florida *
938. Davie town, Florida *
939. Daytona Beach city, Florida *
940. Deerfield Beach city, Florida *
941. DeLand city, Florida *
942. Delray Beach city, Florida *
943. Deltona city, Florida *
944. DeSoto County, Florida *
945. Doral city, Florida *
946. Dunedin city, Florida *
947. Duval County / Jacksonville city, Florida *
948. Escambia County, Florida *
949. Estero village, Florida *
950. Flagler County, Florida *
951. Fort Lauderdale city, Florida *
952. Fort Myers city, Florida *
953. Fort Pierce city, Florida *
954. Gadsden County, Florida *
955. Gainesville city, Florida *
956. Greenacres city, Florida *
957. Hallandale Beach city, Florida *
958. Hendry County, Florida *
959. Hernando County, Florida *
960. Hialeah city, Florida *
961. Highlands County, Florida *
962. Hillsborough County, Florida *
963. Hollywood city, Florida *
964. Homestead city, Florida *
965. Indian River County, Florida *
966. Jackson County, Florida *
967. Jupiter town, Florida *
968. Kissimmee city, Florida *
969. Lake County, Florida *
970. Lake Worth city, Florida *
971. Lakeland city, Florida *
972. Largo city, Florida *
973. Lauderdale Lakes city, Florida *
974. Lauderhill city, Florida *
975. Lee County, Florida *
976. Leon County, Florida *
977. Levy County, Florida *
978. Manatee County, Florida *
979. Margate city, Florida *
980. Marion County, Florida *
981. Martin County, Florida *
982. Melbourne city, Florida *
983. Miami Beach city, Florida *
984. Miami city, Florida *

985. Miami Gardens city, Florida *
986. Miami Lakes town, Florida *
987. Miami-Dade County, Florida *
988. Miramar city, Florida *
989. Monroe County, Florida *
990. Nassau County, Florida *
991. North Lauderdale city, Florida *
992. North Miami Beach city, Florida *
993. North Miami city, Florida *
994. North Port city, Florida *
995. Oakland Park city, Florida *
996. Ocala city, Florida *
997. Ocoee city, Florida *
998. Okaloosa County, Florida *
999. Okeechobee County, Florida *
1000. Orange County, Florida *
1001. Orlando city, Florida *
1002. Ormond Beach city, Florida *
1003. Osceola County, Florida *
1004. Oviedo city, Florida *
1005. Palm Bay city, Florida *
1006. Palm Beach County, Florida *
1007. Palm Beach Gardens city, Florida *
1008. Palm Coast city, Florida *
1009. Panama City city, Florida *
1010. Parkland city, Florida *
1011. Pasco County, Florida *
1012. Pembroke Pines city, Florida *
1013. Pensacola city, Florida *
1014. Pinellas County, Florida *
1015. Pinellas Park city, Florida *
1016. Plant City city, Florida *
1017. Plantation city, Florida *
1018. Polk County, Florida *
1019. Pompano Beach city, Florida *
1020. Port Orange city, Florida *
1021. Port St. Lucie city, Florida *
1022. Putnam County, Florida *
1023. Riviera Beach city, Florida *
1024. Royal Palm Beach village, Florida *
1025. Sanford city, Florida *
1026. Santa Rosa County, Florida *
1027. Sarasota city, Florida *
1028. Sarasota County, Florida *
1029. Seminole County, Florida *
1030. St. Cloud city, Florida *
1031. St. Johns County, Florida *
1032. St. Lucie County, Florida *
1033. St. Petersburg city, Florida *
1034. Sumter County, Florida *
1035. Sunrise city, Florida *
1036. Suwannee County, Florida *
1037. Tallahassee city, Florida *
1038. Tamarac city, Florida *
1039. Tampa city, Florida *
1040. Titusville city, Florida *
1041. Volusia County, Florida *
1042. Wakulla County, Florida *
1043. Walton County, Florida *
1044. Wellington village, Florida *
1045. West Palm Beach city, Florida *
1046. Weston city, Florida *
1047. Winter Garden city, Florida *
1048. Winter Haven city, Florida *
1049. Winter Park city, Florida *
1050. Winter Springs city, Florida *
1051. Atlantic Beach city, Florida
1052. Auburndale city, Florida
1053. Avon Park city, Florida
1054. Baker County, Florida
1055. Bartow city, Florida
1056. Belle Glade city, Florida
1057. Bradford County, Florida
1058. Calhoun County, Florida
1059. Callaway city, Florida
1060. Cape Canaveral city, Florida
1061. Casselberry city, Florida
1062. Cocoa Beach city, Florida
1063. Cocoa city, Florida
1064. Crestview city, Florida
1065. DeBary city, Florida
1066. Destin city, Florida
1067. Dixie County, Florida
1068. Edgewater city, Florida
1069. Eustis city, Florida
1070. Fernandina Beach city, Florida
1071. Florida City city, Florida
1072. Fort Walton Beach city, Florida
1073. Franklin County, Florida
1074. Fruitland Park city, Florida
1075. Gilchrist County, Florida
1076. Glades County, Florida
1077. Groveland city, Florida
1078. Gulf County, Florida
1079. Gulfport city, Florida
1080. Haines City city, Florida
1081. Hamilton County, Florida
1082. Hardee County, Florida
1083. Hialeah Gardens city, Florida
1084. Holly Hill city, Florida
1085. Holmes County, Florida
1086. Jacksonville Beach city, Florida
1087. Jefferson County, Florida
1088. Key Biscayne village, Florida
1089. Key West city, Florida
1090. Lady Lake town, Florida
1091. Lake City city, Florida
1092. Lake Mary city, Florida
1093. Lake Wales city, Florida
1094. Lantana town, Florida
1095. Leesburg city, Florida
1096. Lighthouse Point city, Florida
1097. Longwood city, Florida
1098. Lynn Haven city, Florida
1099. Madison County, Florida
1100. Maitland city, Florida
1101. Marco Island city, Florida
1102. Miami Shores village, Florida
1103. Miami Springs city, Florida
1104. Milton city, Florida
1105. Minneola city, Florida
1106. Mount Dora city, Florida
1107. Naples city, Florida
1108. New Port Richey city, Florida
1109. New Smyrna Beach city, Florida
1110. Niceville city, Florida
1111. North Palm Beach village, Florida
1112. Oldsmar city, Florida
1113. Opa-locka city, Florida
1114. Orange City city, Florida
1115. Palatka city, Florida
1116. Palm Springs village, Florida
1117. Palmetto Bay village, Florida
1118. Palmetto city, Florida
1119. Panama City Beach city, Florida
1120. Pinecrest village, Florida
1121. Punta Gorda city, Florida
1122. Rockledge city, Florida
1123. Safety Harbor city, Florida
1124. Satellite Beach city, Florida
1125. Sebastian city, Florida
1126. Sebring city, Florida
1127. Seminole city, Florida
1128. South Daytona city, Florida
1129. South Miami city, Florida
1130. St. Augustine city, Florida
1131. Stuart city, Florida
1132. Sunny Isles Beach city, Florida
1133. Sweetwater city, Florida
1134. Tarpon Springs city, Florida
1135. Tavares city, Florida
1136. Taylor County, Florida
1137. Temple Terrace city, Florida
1138. Union County, Florida

1139. Venice city, Florida
1140. Vero Beach city, Florida
1141. Washington County, Florida
1142. West Melbourne city, Florida
1143. West Park city, Florida
1144. Wilton Manors city, Florida
1145. Zephyrhills city, Florida
1146. Albany city, Georgia *
1147. Alpharetta city, Georgia *
1148. Athens-Clarke County unified government, Georgia *
1149. Atlanta city, Georgia *
1150. Augusta-Richmond County consolidated government, Georgia *
1151. Baldwin County, Georgia *
1152. Barrow County, Georgia *
1153. Bartow County, Georgia *
1154. Brookhaven city, Georgia *
1155. Bryan County, Georgia *
1156. Bulloch County, Georgia *
1157. Camden County, Georgia *
1158. Canton city, Georgia *
1159. Carroll County, Georgia *
1160. Catoosa County, Georgia *
1161. Chamblee city, Georgia *
1162. Chatham County, Georgia *
1163. Cherokee County, Georgia *
1164. Clayton County, Georgia *
1165. Cobb County, Georgia *
1166. Coffee County, Georgia *
1167. Colquitt County, Georgia *
1168. Columbia County, Georgia *
1169. Columbus city, Georgia *
1170. Coweta County, Georgia *
1171. Dalton city, Georgia *
1172. DeKalb County, Georgia *
1173. Dougherty County, Georgia *
1174. Douglas County, Georgia *
1175. Douglasville city, Georgia *
1176. Dunwoody city, Georgia *
1177. East Point city, Georgia *
1178. Effingham County, Georgia *
1179. Fayette County, Georgia *
1180. Floyd County, Georgia *
1181. Forsyth County, Georgia *
1182. Fulton County, Georgia *
1183. Gainesville city, Georgia *
1184. Gilmer County, Georgia *
1185. Glynn County, Georgia *
1186. Gordon County, Georgia *
1187. Gwinnett County, Georgia *
1188. Habersham County, Georgia *
1189. Hall County, Georgia *
1190. Harris County, Georgia *
1191. Henry County, Georgia *
1192. Hinesville city, Georgia *
1193. Houston County, Georgia *
1194. Jackson County, Georgia *
1195. Johns Creek city, Georgia *
1196. Kennesaw city, Georgia *
1197. LaGrange city, Georgia *
1198. Laurens County, Georgia *
1199. Lawrenceville city, Georgia *
1200. Liberty County, Georgia *
1201. Lowndes County, Georgia *
1202. Lumpkin County, Georgia *
1203. Macon-Bibb County, Georgia *
1204. Marietta city, Georgia *
1205. Milton city, Georgia *
1206. Murray County, Georgia *
1207. Newnan city, Georgia *
1208. Newton County, Georgia *
1209. Oconee County, Georgia *
1210. Paulding County, Georgia *
1211. Peachtree City city, Georgia *
1212. Peachtree Corners city, Georgia *
1213. Pickens County, Georgia *
1214. Polk County, Georgia *
1215. Rockdale County, Georgia *
1216. Rome city, Georgia *
1217. Roswell city, Georgia *
1218. Sandy Springs city, Georgia *
1219. Savannah city, Georgia *
1220. Smyrna city, Georgia *
1221. South Fulton city, Georgia *
1222. Spalding County, Georgia *
1223. Statesboro city, Georgia *
1224. Stonecrest city, Georgia *
1225. Thomas County, Georgia *
1226. Tift County, Georgia *
1227. Troup County, Georgia *
1228. Tucker city, Georgia *
1229. Valdosta city, Georgia *
1230. Walker County, Georgia *
1231. Walton County, Georgia *
1232. Ware County, Georgia *
1233. Warner Robins city, Georgia *
1234. White County, Georgia *
1235. Whitfield County, Georgia *
1236. Woodstock city, Georgia *
1237. Acworth city, Georgia
1238. Americus city, Georgia
1239. Appling County, Georgia
1240. Bacon County, Georgia
1241. Bainbridge city, Georgia
1242. Banks County, Georgia
1243. Ben Hill County, Georgia
1244. Berrien County, Georgia
1245. Bleckley County, Georgia
1246. Brantley County, Georgia
1247. Braselton town, Georgia
1248. Brooks County, Georgia
1249. Brunswick city, Georgia
1250. Buford city, Georgia
1251. Burke County, Georgia
1252. Butts County, Georgia
1253. Calhoun city, Georgia
1254. Candler County, Georgia
1255. Carrollton city, Georgia
1256. Cartersville city, Georgia
1257. Charlton County, Georgia
1258. Chattooga County, Georgia
1259. Clarkston city, Georgia
1260. College Park city, Georgia
1261. Conyers city, Georgia
1262. Cook County, Georgia
1263. Cordele city, Georgia
1264. Covington city, Georgia
1265. Crawford County, Georgia
1266. Crisp County, Georgia
1267. Cusseta-Chattahoochee County unified government, Georgia
1268. Dade County, Georgia
1269. Dallas city, Georgia
1270. Dawson County, Georgia
1271. Decatur city, Georgia
1272. Decatur County, Georgia
1273. Dodge County, Georgia
1274. Dooly County, Georgia
1275. Doraville city, Georgia
1276. Douglas city, Georgia
1277. Dublin city, Georgia
1278. Duluth city, Georgia
1279. Early County, Georgia
1280. Elbert County, Georgia
1281. Emanuel County, Georgia
1282. Evans County, Georgia
1283. Fairburn city, Georgia
1284. Fannin County, Georgia
1285. Fayetteville city, Georgia
1286. Forest Park city, Georgia
1287. Franklin County, Georgia
1288. Grady County, Georgia
1289. Greene County, Georgia
1290. Griffin city, Georgia
1291. Grovetown city, Georgia
1292. Haralson County, Georgia
1293. Hart County, Georgia
1294. Heard County, Georgia
1295. Holly Springs city, Georgia
1296. Jasper County, Georgia

1297. Jeff Davis County, Georgia
1298. Jefferson city, Georgia
1299. Jefferson County, Georgia
1300. Jones County, Georgia
1301. Kingsland city, Georgia
1302. Lamar County, Georgia
1303. Lanier County, Georgia
1304. Lee County, Georgia
1305. Lilburn city, Georgia
1306. Loganville city, Georgia
1307. Long County, Georgia
1308. Macon County, Georgia
1309. Madison County, Georgia
1310. McDonough city, Georgia
1311. McDuffie County, Georgia
1312. McIntosh County, Georgia
1313. Meriwether County, Georgia
1314. Milledgeville city, Georgia
1315. Mitchell County, Georgia
1316. Monroe city, Georgia
1317. Monroe County, Georgia
1318. Morgan County, Georgia
1319. Moultrie city, Georgia
1320. Norcross city, Georgia
1321. Oglethorpe County, Georgia
1322. Peach County, Georgia
1323. Perry city, Georgia
1324. Pierce County, Georgia
1325. Pike County, Georgia
1326. Pooler city, Georgia
1327. Powder Springs city, Georgia
1328. Pulaski County, Georgia
1329. Putnam County, Georgia
1330. Rabun County, Georgia
1331. Richmond Hill city, Georgia
1332. Rincon city, Georgia
1333. Riverdale city, Georgia
1334. Screven County, Georgia
1335. Snellville city, Georgia
1336. St. Marys city, Georgia
1337. Stephens County, Georgia
1338. Stockbridge city, Georgia
1339. Sugar Hill city, Georgia
1340. Sumter County, Georgia
1341. Suwanee city, Georgia
1342. Tattnall County, Georgia
1343. Telfair County, Georgia
1344. Thomasville city, Georgia
1345. Tifton city, Georgia
1346. Toombs County, Georgia
1347. Towns County, Georgia
1348. Union City city, Georgia
1349. Union County, Georgia
1350. Upson County, Georgia
1351. Vidalia city, Georgia
1352. Villa Rica city, Georgia
1353. Washington County, Georgia
1354. Waycross city, Georgia
1355. Wayne County, Georgia
1356. Winder city, Georgia
1357. Worth County, Georgia
1358. Hawaii County, Hawaii *
1359. Honolulu County, Hawaii *
1360. Kauai County, Hawaii *
1361. Maui County, Hawaii *
1362. Ada County, Idaho *
1363. Bannock County, Idaho *
1364. Bingham County, Idaho *
1365. Boise City city, Idaho *
1366. Bonner County, Idaho *
1367. Bonneville County, Idaho *
1368. Caldwell city, Idaho *
1369. Canyon County, Idaho *
1370. Coeur d'Alene city, Idaho *
1371. Idaho Falls city, Idaho *
1372. Kootenai County, Idaho *
1373. Latah County, Idaho *
1374. Lewiston city, Idaho *
1375. Madison County, Idaho *
1376. Meridian city, Idaho *
1377. Nampa city, Idaho *
1378. Nez Perce County, Idaho *
1379. Pocatello city, Idaho *
1380. Post Falls city, Idaho *
1381. Twin Falls city, Idaho *
1382. Twin Falls County, Idaho *
1383. Ammon city, Idaho
1384. Blackfoot city, Idaho
1385. Blaine County, Idaho
1386. Boundary County, Idaho
1387. Burley city, Idaho
1388. Cassia County, Idaho
1389. Chubbuck city, Idaho
1390. Eagle city, Idaho
1391. Elmore County, Idaho
1392. Franklin County, Idaho
1393. Fremont County, Idaho
1394. Garden City city, Idaho
1395. Gem County, Idaho
1396. Gooding County, Idaho
1397. Hayden city, Idaho
1398. Idaho County, Idaho
1399. Jefferson County, Idaho
1400. Jerome city, Idaho
1401. Jerome County, Idaho
1402. Kuna city, Idaho
1403. Minidoka County, Idaho
1404. Moscow city, Idaho
1405. Mountain Home city, Idaho
1406. Owyhee County, Idaho
1407. Payette County, Idaho
1408. Rexburg city, Idaho
1409. Shoshone County, Idaho
1410. Star city, Idaho
1411. Teton County, Idaho
1412. Valley County, Idaho
1413. Washington County, Idaho
1414. Adams County, Illinois *
1415. Addison township, Illinois *
1416. Addison village, Illinois *
1417. Algonquin township, Illinois *
1418. Algonquin village, Illinois *
1419. Arlington Heights village, Illinois *
1420. Aurora city, Illinois *
1421. Aurora township, Illinois *
1422. Avon township, Illinois *
1423. Bartlett village, Illinois *
1424. Batavia township, Illinois *
1425. Belleville city, Illinois *
1426. Berwyn city, Illinois *
1427. Berwyn township, Illinois *
1428. Bloom township, Illinois *
1429. Bloomingdale township, Illinois *
1430. Bloomington city, Illinois *
1431. Bloomington City township, Illinois *
1432. Bolingbrook village, Illinois *
1433. Boone County, Illinois *
1434. Bourbonnais township, Illinois *
1435. Bremen township, Illinois *
1436. Bristol township, Illinois *
1437. Buffalo Grove village, Illinois *
1438. Bureau County, Illinois *
1439. Calumet City city, Illinois *
1440. Capital township, Illinois *
1441. Carol Stream village, Illinois *
1442. Carpentersville village, Illinois *
1443. Caseyville township, Illinois *
1444. Champaign city, Illinois *
1445. Champaign City township, Illinois *
1446. Champaign County, Illinois *
1447. Chicago city, Illinois *
1448. Christian County, Illinois *
1449. Cicero town / Cicero township, Illinois *
1450. Clinton County, Illinois *
1451. Coles County, Illinois *
1452. Collinsville township, Illinois *

1453. Cook County, Illinois *
1454. Crystal Lake city, Illinois *
1455. Cunningham township, Illinois *
1456. Danville city, Illinois *
1457. Decatur city, Illinois *
1458. Decatur township, Illinois *
1459. DeKalb city, Illinois *
1460. DeKalb County, Illinois *
1461. DeKalb township, Illinois *
1462. Des Plaines city, Illinois *
1463. Downers Grove township, Illinois *
1464. Downers Grove village, Illinois *
1465. Du Page township, Illinois *
1466. Dundee township, Illinois *
1467. DuPage County, Illinois *
1468. Edwardsville township, Illinois *
1469. Effingham County, Illinois *
1470. Ela township, Illinois *
1471. Elgin city, Illinois *
1472. Elgin township, Illinois *
1473. Elk Grove township, Illinois *
1474. Elk Grove Village village, Illinois *
1475. Elmhurst city, Illinois *
1476. Evanston city, Illinois *
1477. Frankfort township, Illinois *
1478. Franklin County, Illinois *
1479. Fremont township, Illinois *
1480. Fulton County, Illinois *
1481. Galesburg city, Illinois *
1482. Galesburg City township, Illinois *
1483. Glendale Heights village, Illinois *
1484. Glenview village, Illinois *
1485. Grafton township, Illinois *
1486. Grundy County, Illinois *
1487. Gurnee village, Illinois *
1488. Hanover Park village, Illinois *
1489. Hanover township, Illinois *
1490. Harlem township, Illinois *
1491. Henry County, Illinois *
1492. Hoffman Estates village, Illinois *
1493. Homer township, Illinois *
1494. Jackson County, Illinois *
1495. Jefferson County, Illinois *
1496. Joliet city, Illinois *
1497. Joliet township, Illinois *
1498. Kane County, Illinois *
1499. Kankakee County, Illinois *
1500. Kendall County, Illinois *
1501. Knox County, Illinois *
1502. Lake County, Illinois *
1503. Lake Villa township, Illinois *
1504. LaSalle County, Illinois *
1505. Lee County, Illinois *
1506. Leyden township, Illinois *
1507. Libertyville township, Illinois *
1508. Lisle township, Illinois *
1509. Livingston County, Illinois *
1510. Lockport township, Illinois *
1511. Lombard village, Illinois *
1512. Lyons township, Illinois *
1513. Macon County, Illinois *
1514. Macoupin County, Illinois *
1515. Madison County, Illinois *
1516. Maine township, Illinois *
1517. Marion County, Illinois *
1518. McHenry County, Illinois *
1519. McHenry township, Illinois *
1520. McLean County, Illinois *
1521. Milton township, Illinois *
1522. Moline city, Illinois *
1523. Monroe County, Illinois *
1524. Moraine township, Illinois *
1525. Morgan County, Illinois *
1526. Mount Prospect village, Illinois *
1527. Mundelein village, Illinois *
1528. Naperville city, Illinois *
1529. Naperville township, Illinois *
1530. New Lenox township, Illinois *
1531. New Trier township, Illinois *
1532. Niles township, Illinois *
1533. Normal town, Illinois *
1534. Normal township, Illinois *
1535. Northbrook village, Illinois *
1536. Northfield township, Illinois *
1537. Nunda township, Illinois *
1538. Oak Lawn village, Illinois *
1539. Oak Park township, Illinois *
1540. Oak Park village, Illinois *
1541. Ogle County, Illinois *
1542. Orland Park village, Illinois *
1543. Orland township, Illinois *
1544. Oswego township, Illinois *
1545. Oswego village, Illinois *
1546. Palatine township, Illinois *
1547. Palatine village, Illinois *
1548. Palos township, Illinois *
1549. Park Ridge city, Illinois *
1550. Pekin city, Illinois *
1551. Peoria city, Illinois *
1552. Peoria City township, Illinois *
1553. Peoria County, Illinois *
1554. Plainfield township, Illinois *
1555. Plainfield village, Illinois *
1556. Proviso township, Illinois *
1557. Quincy city, Illinois *
1558. Quincy township, Illinois *
1559. Randolph County, Illinois *
1560. Rich township, Illinois *
1561. Rock Island city, Illinois *
1562. Rock Island County, Illinois *
1563. Rockford city, Illinois *
1564. Rockford township, Illinois *
1565. Romeoville village, Illinois *
1566. Sangamon County, Illinois *
1567. Schaumburg township, Illinois *
1568. Schaumburg village, Illinois *
1569. Shields township, Illinois *
1570. Skokie village, Illinois *
1571. South Moline township, Illinois *
1572. Springfield city, Illinois *
1573. St. Charles city, Illinois *
1574. St. Charles township, Illinois *
1575. St. Clair County, Illinois *
1576. St. Clair township, Illinois *
1577. Stephenson County, Illinois *
1578. Stickney township, Illinois *
1579. Streamwood village, Illinois *
1580. Tazewell County, Illinois *
1581. Thornton township, Illinois *
1582. Tinley Park village, Illinois *
1583. Troy township, Illinois *
1584. Urbana city, Illinois *
1585. Vermilion County, Illinois *
1586. Vernon township, Illinois *
1587. Warren township, Illinois *
1588. Waukegan city, Illinois *
1589. Waukegan township, Illinois *
1590. Wayne township, Illinois *
1591. West Deerfield township, Illinois *
1592. Wheatland township, Illinois *
1593. Wheaton city, Illinois *
1594. Wheeling township, Illinois *
1595. Wheeling village, Illinois *
1596. Whiteside County, Illinois *
1597. Will County, Illinois *
1598. Williamson County, Illinois *
1599. Winfield township, Illinois *
1600. Winnebago County, Illinois *

1601. Wood River township, Illinois *
1602. Woodford County, Illinois *
1603. Woodridge village, Illinois *
1604. Worth township, Illinois *
1605. York township, Illinois *
1606. Alsip village, Illinois
1607. Alton city, Illinois
1608. Alton township, Illinois
1609. Antioch township, Illinois
1610. Antioch village, Illinois
1611. Aux Sable township, Illinois
1612. Barrington township, Illinois
1613. Barrington village, Illinois
1614. Batavia city, Illinois
1615. Beach Park village, Illinois
1616. Bellwood village, Illinois
1617. Belvidere city, Illinois
1618. Belvidere township, Illinois
1619. Bensenville village, Illinois
1620. Benton township, Illinois
1621. Blackberry township, Illinois
1622. Bloomingdale village, Illinois
1623. Blue Island city, Illinois
1624. Bond County, Illinois
1625. Bourbonnais village, Illinois
1626. Bradley village, Illinois
1627. Bridgeview village, Illinois
1628. Brookfield village, Illinois
1629. Bruce township, Illinois
1630. Burbank city, Illinois
1631. Burr Ridge village, Illinois
1632. Cahokia village, Illinois
1633. Calumet township, Illinois
1634. Campton Hills village, Illinois
1635. Campton township, Illinois
1636. Canton city, Illinois
1637. Canton township, Illinois
1638. Carbondale city, Illinois
1639. Carbondale township, Illinois
1640. Carroll County, Illinois
1641. Cary village, Illinois
1642. Cass County, Illinois
1643. Centralia city, Illinois
1644. Centralia township, Illinois
1645. Centreville township, Illinois
1646. Champaign township, Illinois
1647. Channahon township, Illinois
1648. Channahon village, Illinois
1649. Charleston city, Illinois
1650. Charleston township, Illinois
1651. Chatham village, Illinois
1652. Cherry Valley township, Illinois
1653. Chicago Heights city, Illinois
1654. Chicago Ridge village, Illinois
1655. Clark County, Illinois
1656. Clay County, Illinois
1657. Collinsville city, Illinois
1658. Coloma township, Illinois
1659. Columbia city, Illinois
1660. Cortland township, Illinois
1661. Country Club Hills city, Illinois
1662. Crawford County, Illinois
1663. Crest Hill city, Illinois
1664. Crestwood village, Illinois
1665. Crete township, Illinois
1666. Cuba township, Illinois
1667. Cumberland County, Illinois
1668. Danville township, Illinois
1669. Darien city, Illinois
1670. De Witt County, Illinois
1671. Deerfield village, Illinois
1672. Dixon city, Illinois
1673. Dixon township, Illinois
1674. Dolton village, Illinois
1675. Dorr township, Illinois
1676. Douglas County, Illinois
1677. Douglas township, Illinois
1678. East Moline city, Illinois
1679. East Peoria city, Illinois
1680. East St. Louis city, Illinois
1681. East St. Louis township, Illinois
1682. Edgar County, Illinois
1683. Edwardsville city, Illinois
1684. Effingham city, Illinois
1685. Elmwood Park village, Illinois
1686. Evergreen Park village, Illinois
1687. Fairview Heights city, Illinois
1688. Fayette County, Illinois
1689. Flagg township, Illinois
1690. Fondulac township, Illinois
1691. Ford County, Illinois
1692. Forest Park village, Illinois
1693. Fox Lake village, Illinois
1694. Frankfort village, Illinois
1695. Franklin Park village, Illinois
1696. Freeport city, Illinois
1697. Freeport township, Illinois
1698. Geneva city, Illinois
1699. Geneva township, Illinois
1700. Glen Carbon village, Illinois
1701. Glen Ellyn village, Illinois
1702. Godfrey township, Illinois
1703. Godfrey village, Illinois
1704. Granite City city, Illinois
1705. Granite City township, Illinois
1706. Grant township, Illinois
1707. Grayslake village, Illinois
1708. Greene County, Illinois
1709. Greenwood township, Illinois
1710. Groveland township, Illinois
1711. Hampton township, Illinois
1712. Hancock County, Illinois
1713. Harrisburg township, Illinois
1714. Harvey city, Illinois
1715. Hazel Crest village, Illinois
1716. Herrin city, Illinois
1717. Hickory Hills city, Illinois
1718. Hickory Point township, Illinois
1719. Highland Park city, Illinois
1720. Hinsdale village, Illinois
1721. Homer Glen village, Illinois
1722. Homewood village, Illinois
1723. Huntley village, Illinois
1724. Iroquois County, Illinois
1725. Jacksonville city, Illinois
1726. Jarvis township, Illinois
1727. Jersey County, Illinois
1728. Jo Daviess County, Illinois
1729. Johnson County, Illinois
1730. Justice village, Illinois
1731. Kankakee city, Illinois
1732. Kankakee township, Illinois
1733. Kewanee city, Illinois
1734. La Grange Park village, Illinois
1735. La Grange village, Illinois
1736. Lake Forest city, Illinois
1737. Lake in the Hills village, Illinois
1738. Lake Zurich village, Illinois
1739. Lansing village, Illinois
1740. LaSalle township, Illinois
1741. Lawrence County, Illinois
1742. Lemont township, Illinois
1743. Lemont village, Illinois
1744. Libertyville village, Illinois
1745. Limestone township, Illinois
1746. Lincoln city, Illinois
1747. Lincolnwood village, Illinois
1748. Lindenhurst village, Illinois
1749. Lisle village, Illinois
1750. Little Rock township, Illinois
1751. Lockport city, Illinois
1752. Logan County, Illinois
1753. Long Creek township, Illinois
1754. Loves Park city, Illinois
1755. Lyons village, Illinois
1756. Machesney Park village, Illinois

1757. Macomb city, Illinois
1758. Macomb City township, Illinois
1759. Mahomet township, Illinois
1760. Manhattan township, Illinois
1761. Manteno township, Illinois
1762. Marion city, Illinois
1763. Markham city, Illinois
1764. Marshall County, Illinois
1765. Mason County, Illinois
1766. Massac County, Illinois
1767. Matteson village, Illinois
1768. Mattoon city, Illinois
1769. Mattoon township, Illinois
1770. Maywood village, Illinois
1771. McDonough County, Illinois
1772. McHenry city, Illinois
1773. Medina township, Illinois
1774. Melrose Park village, Illinois
1775. Menard County, Illinois
1776. Mercer County, Illinois
1777. Midlothian village, Illinois
1778. Minooka village, Illinois
1779. Mokena village, Illinois
1780. Moline township, Illinois
1781. Monee township, Illinois
1782. Montgomery County, Illinois
1783. Montgomery village, Illinois
1784. Morris city, Illinois
1785. Morton Grove village, Illinois
1786. Morton township, Illinois
1787. Morton village, Illinois
1788. Moultrie County, Illinois
1789. Mount Vernon city, Illinois
1790. Mount Vernon township, Illinois
1791. Nameoki township, Illinois
1792. New Lenox village, Illinois
1793. Newell township, Illinois
1794. Niles village, Illinois
1795. Norridge village, Illinois
1796. North Aurora village, Illinois
1797. North Chicago city, Illinois
1798. Northlake city, Illinois
1799. Norwood Park township, Illinois
1800. O'Fallon city, Illinois
1801. O'Fallon township, Illinois
1802. Oak Forest city, Illinois
1803. Ottawa city, Illinois
1804. Ottawa township, Illinois
1805. Palos Heights city, Illinois
1806. Palos Hills city, Illinois
1807. Park Forest village, Illinois
1808. Pekin township, Illinois
1809. Perry County, Illinois
1810. Peru township, Illinois
1811. Piatt County, Illinois
1812. Pike County, Illinois
1813. Plano city, Illinois
1814. Pontiac city, Illinois
1815. Pontiac township, Illinois
1816. Prospect Heights city, Illinois
1817. Rantoul township, Illinois
1818. Rantoul village, Illinois
1819. Richland County, Illinois
1820. Richton Park village, Illinois
1821. River Forest township, Illinois
1822. River Forest village, Illinois
1823. Riverdale village, Illinois
1824. Riverside township, Illinois
1825. Rock Island township, Illinois
1826. Rockton township, Illinois
1827. Rolling Meadows city, Illinois
1828. Roscoe township, Illinois
1829. Roscoe village, Illinois
1830. Roselle village, Illinois
1831. Round Lake Beach village, Illinois
1832. Round Lake village, Illinois
1833. Rutland township, Illinois
1834. Saline County, Illinois
1835. Sauk Village village, Illinois
1836. Schiller Park village, Illinois
1837. Shelby County, Illinois
1838. Shiloh Valley township, Illinois
1839. Shiloh village, Illinois
1840. Shorewood village, Illinois
1841. South Elgin village, Illinois
1842. South Holland village, Illinois
1843. South Rock Island township, Illinois
1844. Sterling city, Illinois
1845. Sterling township, Illinois
1846. Streator city, Illinois
1847. Sugar Grove township, Illinois
1848. Summit village, Illinois
1849. Swansea village, Illinois
1850. Sycamore city, Illinois
1851. Sycamore township, Illinois
1852. Taylorville city, Illinois
1853. Taylorville township, Illinois
1854. Troy city, Illinois
1855. Union County, Illinois
1856. Vernon Hills village, Illinois
1857. Villa Park village, Illinois
1858. Wabash County, Illinois
1859. Warren County, Illinois
1860. Warrenville city, Illinois
1861. Washington city, Illinois
1862. Washington County, Illinois
1863. Washington township, Illinois
1864. Waterloo city, Illinois
1865. Wauconda township, Illinois
1866. Wauconda village, Illinois
1867. Wayne County, Illinois
1868. West Chicago city, Illinois
1869. Westchester village, Illinois
1870. Western Springs village, Illinois
1871. Westmont village, Illinois
1872. White County, Illinois
1873. Wilmette village, Illinois
1874. Winnetka village, Illinois
1875. Wood Dale city, Illinois
1876. Wood River city, Illinois
1877. Woodside township, Illinois
1878. Woodstock city, Illinois
1879. Worth village, Illinois
1880. Yorkville city, Illinois
1881. Zion city, Illinois
1882. Zion township, Illinois
1883. Aboite township, Indiana *
1884. Adams County, Indiana *
1885. Adams township, Indiana *
1886. Allen County, Indiana *
1887. Anderson city, Indiana *
1888. Anderson township, Indiana *
1889. Bartholomew County, Indiana *
1890. Bloomington city, Indiana *
1891. Bloomington township, Indiana *
1892. Boone County, Indiana *
1893. Calumet township, Indiana *
1894. Carmel city, Indiana *
1895. Cass County, Indiana *
1896. Center township, Indiana *
1897. Center township, Indiana *
1898. Center township, Indiana *
1899. Center township, Indiana *
1900. Center township, Indiana *
1901. Center township, Indiana *
1902. Clark County, Indiana *
1903. Clay township, Indiana *
1904. Clay township, Indiana *
1905. Clinton County, Indiana *
1906. Columbus city, Indiana *
1907. Columbus township, Indiana *
1908. Concord township, Indiana *
1909. Crown Point city, Indiana *
1910. Daviess County, Indiana *
1911. Dearborn County, Indiana *
1912. Decatur township, Indiana *

1913. DeKalb County, Indiana *
1914. Delaware County, Indiana *
1915. Delaware township, Indiana *
1916. Dubois County, Indiana *
1917. Elkhart city, Indiana *
1918. Elkhart County, Indiana *
1919. Elkhart township, Indiana *
1920. Evansville city, Indiana *
1921. Fairfield township, Indiana *
1922. Fall Creek township, Indiana *
1923. Fishers city, Indiana *
1924. Floyd County, Indiana *
1925. Fort Wayne city, Indiana *
1926. Franklin township, Indiana *
1927. Gary city, Indiana *
1928. Gibson County, Indiana *
1929. Goshen city, Indiana *
1930. Grant County, Indiana *
1931. Greene County, Indiana *
1932. Greenwood city, Indiana *
1933. Guilford township, Indiana *
1934. Hamilton County, Indiana *
1935. Hammond city, Indiana *
1936. Hancock County, Indiana *
1937. Harrison County, Indiana *
1938. Harrison township, Indiana *
1939. Hendricks County, Indiana *
1940. Henry County, Indiana *
1941. Hobart township, Indiana *
1942. Howard County, Indiana *
1943. Huntington County, Indiana *
1944. Jackson County, Indiana *
1945. Jasper County, Indiana *
1946. Jefferson County, Indiana *
1947. Jeffersonville city, Indiana *
1948. Jeffersonville township, Indiana *
1949. Johnson County, Indiana *
1950. Knight township, Indiana *
1951. Knox County, Indiana *
1952. Kokomo city, Indiana *
1953. Kosciusko County, Indiana *
1954. Lafayette city, Indiana *
1955. LaGrange County, Indiana *
1956. Lake County, Indiana *
1957. LaPorte County, Indiana *
1958. Lawrence city, Indiana *
1959. Lawrence County, Indiana *
1960. Lawrence township, Indiana *
1961. Lincoln township, Indiana *
1962. Madison County, Indiana *
1963. Marion County / Indianapolis city, Indiana *
1964. Marshall County, Indiana *
1965. Merrillville town, Indiana *
1966. Miami County, Indiana *
1967. Michigan City city, Indiana *
1968. Mishawaka city, Indiana *
1969. Monroe County, Indiana *
1970. Montgomery County, Indiana *
1971. Morgan County, Indiana *
1972. Muncie city, Indiana *
1973. New Albany city, Indiana *
1974. New Albany township, Indiana *
1975. Noble County, Indiana *
1976. Noblesville city, Indiana *
1977. Noblesville township, Indiana *
1978. North township, Indiana *
1979. Ohio township, Indiana *
1980. Penn township, Indiana *
1981. Perry township, Indiana *
1982. Perry township, Indiana *
1983. Perry township, Indiana *
1984. Pike township, Indiana *
1985. Plainfield town, Indiana *
1986. Pleasant township, Indiana *
1987. Portage city, Indiana *
1988. Portage township, Indiana *
1989. Portage township, Indiana *
1990. Porter County, Indiana *
1991. Putnam County, Indiana *
1992. Richmond city, Indiana *
1993. Ross township, Indiana *
1994. Shelby County, Indiana *
1995. South Bend city, Indiana *
1996. St. John township, Indiana *
1997. St. Joseph County, Indiana *
1998. St. Joseph township, Indiana *
1999. Steuben County, Indiana *
2000. Terre Haute city, Indiana *
2001. Tippecanoe County, Indiana *
2002. Valparaiso city, Indiana *
2003. Vanderburgh County, Indiana *
2004. Vigo County, Indiana *
2005. Wabash County, Indiana *
2006. Wabash township, Indiana *
2007. Warren township, Indiana *
2008. Warrick County, Indiana *
2009. Washington township, Indiana *
2010. Washington township, Indiana *
2011. Washington township, Indiana *
2012. Washington township, Indiana *
2013. Wayne County, Indiana *
2014. Wayne township, Indiana *
2015. Wayne township, Indiana *
2016. Wayne township, Indiana *
2017. Wea township, Indiana *
2018. West Lafayette city, Indiana *
2019. Westfield city, Indiana *
2020. White River township, Indiana *
2021. Whitley County, Indiana *
2022. Addison township, Indiana
2023. Auburn city, Indiana
2024. Avon town, Indiana
2025. Bainbridge township, Indiana
2026. Baugo township, Indiana
2027. Bedford city, Indiana
2028. Beech Grove city, Indiana
2029. Blackford County, Indiana
2030. Bluffton city, Indiana
2031. Boon township, Indiana
2032. Brown County, Indiana
2033. Brown township, Indiana
2034. Brown township, Indiana
2035. Brownsburg town, Indiana
2036. Carroll County, Indiana
2037. Cedar Creek township, Indiana
2038. Cedar Creek township, Indiana
2039. Cedar Lake town, Indiana
2040. Center township, Indiana
2041. Center township, Indiana
2042. Center township, Indiana
2043. Center township, Indiana
2044. Center township, Indiana
2045. Center township, Indiana
2046. Center township, Indiana
2047. Centre township, Indiana
2048. Charlestown township, Indiana
2049. Chesterton town, Indiana
2050. Clarksville town, Indiana
2051. Clay County, Indiana
2052. Cleveland township, Indiana
2053. Columbia township, Indiana
2054. Connersville city, Indiana
2055. Connersville township, Indiana
2056. Coolspring township, Indiana
2057. Crawford County, Indiana
2058. Crawfordsville city, Indiana
2059. Danville town, Indiana
2060. Decatur County, Indiana
2061. Dyer town, Indiana
2062. East Chicago city, Indiana
2063. Eel township, Indiana
2064. Fall Creek township, Indiana
2065. Fayette County, Indiana

2066. Fountain County, Indiana
2067. Frankfort city, Indiana
2068. Franklin city, Indiana
2069. Franklin County, Indiana
2070. Franklin township, Indiana
2071. Fulton County, Indiana
2072. Georgetown township, Indiana
2073. Greencastle city, Indiana
2074. Greencastle township, Indiana
2075. Greenfield city, Indiana
2076. Greensburg city, Indiana
2077. Griffith town, Indiana
2078. Hanover township, Indiana
2079. Harris township, Indiana
2080. Harrison township, Indiana
2081. Henry township, Indiana
2082. Highland town, Indiana
2083. Hobart city, Indiana
2084. Honey Creek township, Indiana
2085. Huntington city, Indiana
2086. Huntington township, Indiana
2087. Jackson township, Indiana
2088. Jackson township, Indiana
2089. Jasper city, Indiana
2090. Jay County, Indiana
2091. Jefferson township, Indiana
2092. Jennings County, Indiana
2093. Keener township, Indiana
2094. La Porte city, Indiana
2095. Lake Station city, Indiana
2096. Lawrenceburg township, Indiana
2097. Lebanon city, Indiana
2098. Logansport city, Indiana
2099. Lost Creek township, Indiana
2100. Madison city, Indiana
2101. Madison township, Indiana
2102. Marion city, Indiana
2103. Martin County, Indiana
2104. Martinsville city, Indiana
2105. Michigan township, Indiana
2106. Mill township, Indiana
2107. Munster town, Indiana
2108. New Castle city, Indiana
2109. New Haven city, Indiana
2110. Newton County, Indiana
2111. Noble township, Indiana
2112. Orange County, Indiana
2113. Osolo township, Indiana
2114. Owen County, Indiana
2115. Parke County, Indiana
2116. Patoka township, Indiana
2117. Perry County, Indiana
2118. Perry township, Indiana
2119. Peru city, Indiana
2120. Peru township, Indiana
2121. Pigeon township, Indiana
2122. Pike County, Indiana
2123. Pipe Creek township, Indiana
2124. Pleasant township, Indiana
2125. Posey County, Indiana
2126. Pulaski County, Indiana
2127. Randolph County, Indiana
2128. Richland township, Indiana
2129. Ripley County, Indiana
2130. Rush County, Indiana
2131. Schererville town, Indiana
2132. Scott County, Indiana
2133. Seymour city, Indiana
2134. Shawswick township, Indiana
2135. Shelbyville city, Indiana
2136. Silver Creek township, Indiana
2137. Speedway town, Indiana
2138. Spencer County, Indiana
2139. St. John town, Indiana
2140. Starke County, Indiana
2141. Sugar Creek township, Indiana
2142. Sullivan County, Indiana
2143. Switzerland County, Indiana
2144. Tipton County, Indiana
2145. Troy township, Indiana
2146. Union township, Indiana
2147. Union township, Indiana
2148. Van Buren township, Indiana
2149. Vermillion County, Indiana
2150. Vernon township, Indiana
2151. Vincennes city, Indiana
2152. Vincennes township, Indiana
2153. Warsaw city, Indiana
2154. Washington city, Indiana
2155. Washington County, Indiana
2156. Washington township, Indiana
2157. Washington township, Indiana
2158. Washington township, Indiana
2159. Washington township, Indiana
2160. Wayne township, Indiana
2161. Wayne township, Indiana
2162. Wells County, Indiana
2163. Westchester township, Indiana
2164. White County, Indiana
2165. Winfield township, Indiana
2166. Yorktown town, Indiana
2167. Zionsville town, Indiana
2168. Ames city, Iowa *
2169. Ankeny city, Iowa *
2170. Bettendorf city, Iowa *
2171. Black Hawk County, Iowa *
2172. Cedar Falls city, Iowa *
2173. Cedar Rapids city, Iowa *
2174. Cerro Gordo County, Iowa *
2175. Clinton County, Iowa *
2176. Council Bluffs city, Iowa *
2177. Dallas County, Iowa *
2178. Davenport city, Iowa *
2179. Des Moines city, Iowa *
2180. Des Moines County, Iowa *
2181. Dubuque city, Iowa *
2182. Dubuque County, Iowa *
2183. Iowa City city, Iowa *
2184. Jasper County, Iowa *
2185. Johnson County, Iowa *
2186. Lee County, Iowa *
2187. Linn County, Iowa *
2188. Marion city, Iowa *
2189. Marion County, Iowa *
2190. Marshall County, Iowa *
2191. Muscatine County, Iowa *
2192. Polk County, Iowa *
2193. Pottawattamie County, Iowa *
2194. Scott County, Iowa *
2195. Sioux City city, Iowa *
2196. Sioux County, Iowa *
2197. Story County, Iowa *
2198. Urbandale city, Iowa *
2199. Wapello County, Iowa *
2200. Warren County, Iowa *
2201. Waterloo city, Iowa *
2202. Webster County, Iowa *
2203. West Des Moines city, Iowa *
2204. Woodbury County, Iowa *
2205. Allamakee County, Iowa
2206. Altoona city, Iowa
2207. Appanoose County, Iowa
2208. Benton County, Iowa
2209. Boone city, Iowa
2210. Boone County, Iowa
2211. Bremer County, Iowa
2212. Buchanan County, Iowa
2213. Buena Vista County, Iowa
2214. Burlington city, Iowa
2215. Butler County, Iowa
2216. Carroll County, Iowa
2217. Cass County, Iowa
2218. Cedar County, Iowa
2219. Cherokee County, Iowa
2220. Chickasaw County, Iowa
2221. Clay County, Iowa
2222. Clayton County, Iowa
2223. Clinton city, Iowa
2224. Clive city, Iowa
2225. Coralville city, Iowa
2226. Crawford County, Iowa
2227. Delaware County, Iowa
2228. Dickinson County, Iowa

2229. Fairfield city, Iowa
2230. Fayette County, Iowa
2231. Floyd County, Iowa
2232. Fort Dodge city, Iowa
2233. Fort Madison city, Iowa
2234. Franklin County, Iowa
2235. Grimes city, Iowa
2236. Grundy County, Iowa
2237. Guthrie County, Iowa
2238. Hamilton County, Iowa
2239. Hancock County, Iowa
2240. Hardin County, Iowa
2241. Harrison County, Iowa
2242. Henry County, Iowa
2243. Indianola city, Iowa
2244. Iowa County, Iowa
2245. Jackson County, Iowa
2246. Jefferson County, Iowa
2247. Johnston city, Iowa
2248. Jones County, Iowa
2249. Keokuk city, Iowa
2250. Keokuk County, Iowa
2251. Kossuth County, Iowa
2252. Le Mars city, Iowa
2253. Louisa County, Iowa
2254. Lyon County, Iowa
2255. Madison County, Iowa
2256. Mahaska County, Iowa
2257. Marshalltown city, Iowa
2258. Mason City city, Iowa
2259. Mills County, Iowa
2260. Mitchell County, Iowa
2261. Muscatine city, Iowa
2262. Newton city, Iowa
2263. North Liberty city, Iowa
2264. Norwalk city, Iowa
2265. O'Brien County, Iowa
2266. Oskaloosa city, Iowa
2267. Ottumwa city, Iowa
2268. Page County, Iowa
2269. Pella city, Iowa
2270. Pleasant Hill city, Iowa
2271. Plymouth County, Iowa
2272. Poweshiek County, Iowa
2273. Shelby County, Iowa
2274. Spencer city, Iowa
2275. Storm Lake city, Iowa
2276. Tama County, Iowa
2277. Union County, Iowa
2278. Washington County, Iowa
2279. Waukee city, Iowa
2280. Waverly city, Iowa
2281. Winnebago County, Iowa
2282. Winneshiek County, Iowa
2283. Wright County, Iowa
2284. Butler County, Kansas *
2285. Cowley County, Kansas *
2286. Crawford County, Kansas *
2287. Douglas County, Kansas *
2288. Finney County, Kansas *
2289. Ford County, Kansas *
2290. Geary County, Kansas *
2291. Harvey County, Kansas *
2292. Hutchinson city, Kansas *
2293. Johnson County, Kansas *
2294. Kansas City city, Kansas *
2295. Lawrence city, Kansas *
2296. Leavenworth city, Kansas *
2297. Leavenworth County, Kansas *
2298. Leawood city, Kansas *
2299. Lenexa city, Kansas *
2300. Lyon County, Kansas *
2301. Manhattan city, Kansas *
2302. Miami County, Kansas *
2303. Montgomery County, Kansas *
2304. Olathe city, Kansas *
2305. Overland Park city, Kansas *
2306. Reno County, Kansas *
2307. Riley County, Kansas *
2308. Salina city, Kansas *
2309. Saline County, Kansas *
2310. Sedgwick County, Kansas *
2311. Shawnee city, Kansas *
2312. Shawnee County, Kansas *
2313. Topeka city, Kansas *
2314. Wichita city, Kansas *
2315. Allen County, Kansas
2316. Andover city, Kansas
2317. Arkansas City city, Kansas
2318. Atchison city, Kansas
2319. Atchison County, Kansas
2320. Barton County, Kansas
2321. Bourbon County, Kansas
2322. Bruno township, Kansas
2323. Cherokee County, Kansas
2324. Derby city, Kansas
2325. Dickinson County, Kansas
2326. Dodge City city, Kansas
2327. El Dorado city, Kansas
2328. Ellis County, Kansas
2329. Emporia city, Kansas
2330. Fairmount township, Kansas
2331. Franklin County, Kansas
2332. Garden City city, Kansas
2333. Gardner city, Kansas
2334. Great Bend city, Kansas
2335. Hays city, Kansas
2336. Haysville city, Kansas
2337. Jackson County, Kansas
2338. Jefferson County, Kansas
2339. Junction City city, Kansas
2340. Labette County, Kansas
2341. Lansing city, Kansas
2342. Liberal city, Kansas
2343. Madison township, Kansas
2344. Marion County, Kansas
2345. McPherson city, Kansas
2346. McPherson County, Kansas
2347. Merriam city, Kansas
2348. Nemaha County, Kansas
2349. Neosho County, Kansas
2350. Newton city, Kansas
2351. Osage County, Kansas
2352. Ottawa city, Kansas
2353. Pittsburg city, Kansas
2354. Pottawatomie County, Kansas
2355. Prairie Village city, Kansas
2356. Riverside township, Kansas
2357. Rockford township, Kansas
2358. Seward County, Kansas
2359. Soldier township, Kansas
2360. Sumner County, Kansas
2361. Winfield city, Kansas
2362. Barren County, Kentucky *
2363. Boone County, Kentucky *
2364. Bowling Green city, Kentucky *
2365. Boyd County, Kentucky *
2366. Boyle County, Kentucky *
2367. Bullitt County, Kentucky *
2368. Calloway County, Kentucky *
2369. Campbell County, Kentucky *
2370. Christian County, Kentucky *
2371. Clark County, Kentucky *
2372. Covington city, Kentucky *
2373. Daviess County, Kentucky *
2374. Elizabethtown city, Kentucky *
2375. Florence city, Kentucky *
2376. Floyd County, Kentucky *
2377. Franklin County, Kentucky *
2378. Georgetown city, Kentucky *
2379. Graves County, Kentucky *
2380. Greenup County, Kentucky *
2381. Hardin County, Kentucky *
2382. Henderson County, Kentucky *
2383. Hopkins County, Kentucky *
2384. Hopkinsville city, Kentucky *
2385. Jessamine County, Kentucky *
2386. Kenton County, Kentucky *
2387. Knox County, Kentucky *
2388. Laurel County, Kentucky *

2389. Lexington-Fayette urban county, Kentucky *
2390. Louisville/Jefferson County metro government, Kentucky *
2391. Madison County, Kentucky *
2392. Marshall County, Kentucky *
2393. McCracken County, Kentucky *
2394. Muhlenberg County, Kentucky *
2395. Nelson County, Kentucky *
2396. Nicholasville city, Kentucky *
2397. Oldham County, Kentucky *
2398. Owensboro city, Kentucky *
2399. Pike County, Kentucky *
2400. Pulaski County, Kentucky *
2401. Richmond city, Kentucky *
2402. Scott County, Kentucky *
2403. Shelby County, Kentucky *
2404. Warren County, Kentucky *
2405. Whitley County, Kentucky *
2406. Adair County, Kentucky
2407. Allen County, Kentucky
2408. Anderson County, Kentucky
2409. Ashland city, Kentucky
2410. Bardstown city, Kentucky
2411. Bath County, Kentucky
2412. Bell County, Kentucky
2413. Berea city, Kentucky
2414. Bourbon County, Kentucky
2415. Breathitt County, Kentucky
2416. Breckinridge County, Kentucky
2417. Butler County, Kentucky
2418. Caldwell County, Kentucky
2419. Campbellsville city, Kentucky
2420. Carroll County, Kentucky
2421. Carter County, Kentucky
2422. Casey County, Kentucky
2423. Clay County, Kentucky
2424. Clinton County, Kentucky
2425. Danville city, Kentucky
2426. Edmonson County, Kentucky
2427. Erlanger city, Kentucky
2428. Estill County, Kentucky
2429. Fleming County, Kentucky
2430. Fort Thomas city, Kentucky
2431. Frankfort city, Kentucky
2432. Garrard County, Kentucky
2433. Glasgow city, Kentucky
2434. Grant County, Kentucky
2435. Grayson County, Kentucky
2436. Green County, Kentucky
2437. Harlan County, Kentucky
2438. Harrison County, Kentucky
2439. Hart County, Kentucky
2440. Henderson city, Kentucky
2441. Henry County, Kentucky
2442. Independence city, Kentucky
2443. Jackson County, Kentucky
2444. Jeffersontown city, Kentucky
2445. Johnson County, Kentucky
2446. Knott County, Kentucky
2447. Larue County, Kentucky
2448. Lawrence County, Kentucky
2449. Lawrenceburg city, Kentucky
2450. Letcher County, Kentucky
2451. Lewis County, Kentucky
2452. Lincoln County, Kentucky
2453. Logan County, Kentucky
2454. Lyndon city, Kentucky
2455. Madisonville city, Kentucky
2456. Magoffin County, Kentucky
2457. Marion County, Kentucky
2458. Martin County, Kentucky
2459. Mason County, Kentucky
2460. McCreary County, Kentucky
2461. Meade County, Kentucky
2462. Mercer County, Kentucky
2463. Metcalfe County, Kentucky
2464. Monroe County, Kentucky
2465. Montgomery County, Kentucky
2466. Morgan County, Kentucky
2467. Mount Washington city, Kentucky
2468. Murray city, Kentucky
2469. Newport city, Kentucky
2470. Ohio County, Kentucky
2471. Owen County, Kentucky
2472. Paducah city, Kentucky
2473. Pendleton County, Kentucky
2474. Perry County, Kentucky
2475. Powell County, Kentucky
2476. Radcliff city, Kentucky
2477. Rockcastle County, Kentucky
2478. Rowan County, Kentucky
2479. Russell County, Kentucky
2480. Shelbyville city, Kentucky
2481. Shepherdsville city, Kentucky
2482. Shively city, Kentucky
2483. Simpson County, Kentucky
2484. Somerset city, Kentucky
2485. Spencer County, Kentucky
2486. St. Matthews city, Kentucky
2487. Taylor County, Kentucky
2488. Todd County, Kentucky
2489. Trigg County, Kentucky
2490. Union County, Kentucky
2491. Washington County, Kentucky
2492. Wayne County, Kentucky
2493. Webster County, Kentucky
2494. Winchester city, Kentucky
2495. Woodford County, Kentucky
2496. Acadia Parish, Louisiana *
2497. Alexandria city, Louisiana *
2498. Ascension Parish, Louisiana *
2499. Avoyelles Parish, Louisiana *
2500. Baton Rouge city, Louisiana *
2501. Beauregard Parish, Louisiana *
2502. Bossier City city, Louisiana *
2503. Bossier Parish, Louisiana *
2504. Caddo Parish, Louisiana *
2505. Calcasieu Parish, Louisiana *
2506. East Baton Rouge Parish, Louisiana *
2507. Evangeline Parish, Louisiana *
2508. Iberia Parish, Louisiana *
2509. Iberville Parish, Louisiana *
2510. Jefferson Davis Parish, Louisiana *
2511. Jefferson Parish, Louisiana *
2512. Kenner city, Louisiana *
2513. Lafayette city, Louisiana *
2514. Lafayette Parish, Louisiana *
2515. Lafourche Parish, Louisiana *
2516. Lake Charles city, Louisiana *
2517. Lincoln Parish, Louisiana *
2518. Livingston Parish, Louisiana *
2519. Monroe city, Louisiana *
2520. Natchitoches Parish, Louisiana *
2521. New Orleans city / Orleans Parish, Louisiana *
2522. Ouachita Parish, Louisiana *
2523. Rapides Parish, Louisiana *
2524. Shreveport city, Louisiana *
2525. St. Bernard Parish, Louisiana *
2526. St. Charles Parish, Louisiana *
2527. St. John the Baptist Parish, Louisiana *
2528. St. Landry Parish, Louisiana *
2529. St. Martin Parish, Louisiana *
2530. St. Mary Parish, Louisiana *
2531. St. Tammany Parish, Louisiana *
2532. Tangipahoa Parish, Louisiana *
2533. Terrebonne Parish, Louisiana *
2534. Vermilion Parish, Louisiana *
2535. Vernon Parish, Louisiana *

2536. Washington Parish, Louisiana *
2537. Webster Parish, Louisiana *
2538. Abbeville city, Louisiana
2539. Allen Parish, Louisiana
2540. Assumption Parish, Louisiana
2541. Baker city, Louisiana
2542. Bastrop city, Louisiana
2543. Bienville Parish, Louisiana
2544. Bogalusa city, Louisiana
2545. Broussard city, Louisiana
2546. Central city, Louisiana
2547. Claiborne Parish, Louisiana
2548. Concordia Parish, Louisiana
2549. Covington city, Louisiana
2550. Crowley city, Louisiana
2551. De Soto Parish, Louisiana
2552. DeRidder city, Louisiana
2553. East Feliciana Parish, Louisiana
2554. Franklin Parish, Louisiana
2555. Gonzales city, Louisiana
2556. Grant Parish, Louisiana
2557. Gretna city, Louisiana
2558. Hammond city, Louisiana
2559. Jackson Parish, Louisiana
2560. LaSalle Parish, Louisiana
2561. Madison Parish, Louisiana
2562. Mandeville city, Louisiana
2563. Minden city, Louisiana
2564. Morehouse Parish, Louisiana
2565. Morgan City city, Louisiana
2566. Natchitoches city, Louisiana
2567. New Iberia city, Louisiana
2568. Opelousas city, Louisiana
2569. Pineville city, Louisiana
2570. Plaquemines Parish, Louisiana
2571. Pointe Coupee Parish, Louisiana
2572. Richland Parish, Louisiana
2573. Ruston city, Louisiana
2574. Sabine Parish, Louisiana
2575. Slidell city, Louisiana
2576. St. Helena Parish, Louisiana
2577. St. James Parish, Louisiana
2578. Sulphur city, Louisiana
2579. Thibodaux city, Louisiana
2580. Union Parish, Louisiana
2581. West Baton Rouge Parish, Louisiana
2582. West Carroll Parish, Louisiana
2583. West Feliciana Parish, Louisiana
2584. West Monroe city, Louisiana
2585. Winn Parish, Louisiana
2586. Youngsville city, Louisiana
2587. Zachary city, Louisiana
2588. Androscoggin County, Maine *
2589. Aroostook County, Maine *
2590. Bangor city, Maine *
2591. Cumberland County, Maine *
2592. Franklin County, Maine *
2593. Hancock County, Maine *
2594. Kennebec County, Maine *
2595. Knox County, Maine *
2596. Lewiston city, Maine *
2597. Lincoln County, Maine *
2598. Oxford County, Maine *
2599. Penobscot County, Maine *
2600. Portland city, Maine *
2601. Sagadahoc County, Maine *
2602. Somerset County, Maine *
2603. Waldo County, Maine *
2604. Washington County, Maine *
2605. York County, Maine *
2606. Auburn city, Maine
2607. Augusta city, Maine
2608. Biddeford city, Maine
2609. Brunswick town, Maine
2610. Falmouth town, Maine
2611. Gorham town, Maine
2612. Kennebunk town, Maine
2613. Orono town, Maine
2614. Piscataquis County, Maine
2615. Saco city, Maine
2616. Sanford city, Maine
2617. Scarborough town, Maine
2618. South Portland city, Maine
2619. Standish town, Maine
2620. Waterville city, Maine
2621. Wells town, Maine
2622. Westbrook city, Maine
2623. Windham town, Maine
2624. York town, Maine
2625. Allegany County, Maryland *
2626. Annapolis city, Maryland *
2627. Anne Arundel County, Maryland *
2628. Baltimore city, Maryland *
2629. Baltimore County, Maryland *
2630. Bowie city, Maryland *
2631. Calvert County, Maryland *
2632. Caroline County, Maryland *
2633. Carroll County, Maryland *
2634. Cecil County, Maryland *
2635. Charles County, Maryland *
2636. College Park city, Maryland *
2637. Dorchester County, Maryland *
2638. Frederick city, Maryland *
2639. Frederick County, Maryland *
2640. Gaithersburg city, Maryland *
2641. Hagerstown city, Maryland *
2642. Harford County, Maryland *
2643. Howard County, Maryland *
2644. Montgomery County, Maryland *
2645. Prince George's County, Maryland *
2646. Queen Anne's County, Maryland *
2647. Rockville city, Maryland *
2648. Salisbury city, Maryland *
2649. St. Mary's County, Maryland *
2650. Talbot County, Maryland *
2651. Washington County, Maryland *
2652. Wicomico County, Maryland *
2653. Worcester County, Maryland *
2654. Aberdeen city, Maryland
2655. Bel Air town, Maryland
2656. Cambridge city, Maryland
2657. Cumberland city, Maryland
2658. Easton town, Maryland
2659. Elkton town, Maryland
2660. Garrett County, Maryland
2661. Greenbelt city, Maryland
2662. Havre de Grace city, Maryland
2663. Hyattsville city, Maryland
2664. Kent County, Maryland
2665. Laurel city, Maryland
2666. New Carrollton city, Maryland
2667. Somerset County, Maryland
2668. Takoma Park city, Maryland
2669. Westminster city, Maryland
2670. Amherst town, Massachusetts *
2671. Andover town, Massachusetts *
2672. Arlington town, Massachusetts *
2673. Attleboro city, Massachusetts *
2674. Barnstable County, Massachusetts *
2675. Barnstable Town city, Massachusetts *
2676. Beverly city, Massachusetts *
2677. Billerica town, Massachusetts *
2678. Boston city, Massachusetts *
2679. Braintree Town city, Massachusetts *

2680. Bristol County, Massachusetts *
2681. Brockton city, Massachusetts *
2682. Brookline town, Massachusetts *
2683. Cambridge city, Massachusetts *
2684. Chelmsford town, Massachusetts *
2685. Chelsea city, Massachusetts *
2686. Chicopee city, Massachusetts *
2687. Dartmouth town, Massachusetts *
2688. Dracut town, Massachusetts *
2689. Everett city, Massachusetts *
2690. Fall River city, Massachusetts *
2691. Falmouth town, Massachusetts *
2692. Fitchburg city, Massachusetts *
2693. Framingham city, Massachusetts *
2694. Franklin Town city, Massachusetts *
2695. Gloucester city, Massachusetts *
2696. Haverhill city, Massachusetts *
2697. Holyoke city, Massachusetts *
2698. Lawrence city, Massachusetts *
2699. Leominster city, Massachusetts *
2700. Lexington town, Massachusetts *
2701. Lowell city, Massachusetts *
2702. Lynn city, Massachusetts *
2703. Malden city, Massachusetts *
2704. Marlborough city, Massachusetts *
2705. Medford city, Massachusetts *
2706. Methuen Town city, Massachusetts *
2707. Natick town, Massachusetts *
2708. Needham town, Massachusetts *
2709. New Bedford city, Massachusetts *
2710. Newton city, Massachusetts *
2711. Norfolk County, Massachusetts *
2712. North Andover town, Massachusetts *
2713. Peabody city, Massachusetts *
2714. Pittsfield city, Massachusetts *
2715. Plymouth County, Massachusetts *
2716. Plymouth town, Massachusetts *
2717. Quincy city, Massachusetts *
2718. Randolph Town city, Massachusetts *
2719. Revere city, Massachusetts *
2720. Salem city, Massachusetts *
2721. Shrewsbury town, Massachusetts *
2722. Somerville city, Massachusetts *
2723. Springfield city, Massachusetts *
2724. Taunton city, Massachusetts *
2725. Tewksbury town, Massachusetts *
2726. Waltham city, Massachusetts *
2727. Watertown Town city, Massachusetts *
2728. Westfield city, Massachusetts *
2729. Weymouth Town city, Massachusetts *
2730. Woburn city, Massachusetts *
2731. Worcester city, Massachusetts *
2732. Abington town, Massachusetts
2733. Acton town, Massachusetts
2734. Acushnet town, Massachusetts
2735. Agawam Town city, Massachusetts
2736. Amesbury Town city, Massachusetts
2737. Ashland town, Massachusetts
2738. Athol town, Massachusetts
2739. Auburn town, Massachusetts
2740. Bedford town, Massachusetts
2741. Belchertown town, Massachusetts
2742. Bellingham town, Massachusetts
2743. Belmont town, Massachusetts
2744. Bourne town, Massachusetts
2745. Bridgewater Town city, Massachusetts
2746. Burlington town, Massachusetts
2747. Canton town, Massachusetts
2748. Carver town, Massachusetts
2749. Charlton town, Massachusetts
2750. Clinton town, Massachusetts
2751. Concord town, Massachusetts
2752. Danvers town, Massachusetts
2753. Dedham town, Massachusetts
2754. Dennis town, Massachusetts
2755. Dudley town, Massachusetts
2756. Dukes County, Massachusetts
2757. Duxbury town, Massachusetts
2758. East Bridgewater town, Massachusetts
2759. East Longmeadow town, Massachusetts
2760. Easthampton Town city, Massachusetts
2761. Easton town, Massachusetts
2762. Fairhaven town, Massachusetts
2763. Foxborough town, Massachusetts
2764. Gardner city, Massachusetts
2765. Grafton town, Massachusetts
2766. Greenfield Town city, Massachusetts
2767. Groton town, Massachusetts
2768. Hanover town, Massachusetts
2769. Hanson town, Massachusetts
2770. Harwich town, Massachusetts
2771. Hingham town, Massachusetts
2772. Holbrook town, Massachusetts
2773. Holden town, Massachusetts
2774. Holliston town, Massachusetts
2775. Hopkinton town, Massachusetts
2776. Hudson town, Massachusetts
2777. Hull town, Massachusetts
2778. Ipswich town, Massachusetts
2779. Kingston town, Massachusetts
2780. Lakeville town, Massachusetts
2781. Leicester town, Massachusetts
2782. Littleton town, Massachusetts
2783. Longmeadow town, Massachusetts
2784. Ludlow town, Massachusetts
2785. Lunenburg town, Massachusetts
2786. Lynnfield town, Massachusetts
2787. Mansfield town, Massachusetts
2788. Marblehead town, Massachusetts
2789. Marshfield town, Massachusetts
2790. Mashpee town, Massachusetts
2791. Maynard town, Massachusetts

2792. Medfield town, Massachusetts
2793. Medway town, Massachusetts
2794. Melrose city, Massachusetts
2795. Middleborough town, Massachusetts
2796. Middleton town, Massachusetts
2797. Milford town, Massachusetts
2798. Millbury town, Massachusetts
2799. Milton town, Massachusetts
2800. Nantucket town, Massachusetts
2801. Newburyport city, Massachusetts
2802. Norfolk town, Massachusetts
2803. North Adams city, Massachusetts
2804. North Attleborough town, Massachusetts
2805. North Reading town, Massachusetts
2806. Northampton city, Massachusetts
2807. Northborough town, Massachusetts
2808. Northbridge town, Massachusetts
2809. Norton town, Massachusetts
2810. Norwell town, Massachusetts
2811. Norwood town, Massachusetts
2812. Oxford town, Massachusetts
2813. Palmer Town city, Massachusetts
2814. Pembroke town, Massachusetts
2815. Pepperell town, Massachusetts
2816. Raynham town, Massachusetts
2817. Reading town, Massachusetts
2818. Rehoboth town, Massachusetts
2819. Rockland town, Massachusetts
2820. Sandwich town, Massachusetts
2821. Saugus town, Massachusetts
2822. Scituate town, Massachusetts
2823. Seekonk town, Massachusetts
2824. Sharon town, Massachusetts
2825. Somerset town, Massachusetts
2826. South Hadley town, Massachusetts
2827. Southborough town, Massachusetts
2828. Southbridge Town city, Massachusetts
2829. Spencer town, Massachusetts
2830. Stoneham town, Massachusetts
2831. Stoughton town, Massachusetts
2832. Sudbury town, Massachusetts
2833. Swampscott town, Massachusetts
2834. Swansea town, Massachusetts
2835. Tyngsborough town, Massachusetts
2836. Uxbridge town, Massachusetts
2837. Wakefield town, Massachusetts
2838. Walpole town, Massachusetts
2839. Wareham town, Massachusetts
2840. Wayland town, Massachusetts
2841. Webster town, Massachusetts
2842. Wellesley town, Massachusetts
2843. West Springfield Town city, Massachusetts
2844. Westborough town, Massachusetts
2845. Westford town, Massachusetts
2846. Weston town, Massachusetts
2847. Westport town, Massachusetts
2848. Westwood town, Massachusetts
2849. Whitman town, Massachusetts
2850. Wilbraham town, Massachusetts
2851. Wilmington town, Massachusetts
2852. Winchendon town, Massachusetts
2853. Winchester town, Massachusetts
2854. Winthrop Town city, Massachusetts
2855. Wrentham town, Massachusetts
2856. Yarmouth town, Massachusetts
2857. Allegan County, Michigan *
2858. Ann Arbor city, Michigan *
2859. Barry County, Michigan *
2860. Battle Creek city, Michigan *
2861. Bay City city, Michigan *
2862. Bay County, Michigan *
2863. Bedford township, Michigan *
2864. Berrien County, Michigan *
2865. Bloomfield charter township, Michigan *
2866. Branch County, Michigan *
2867. Brownstown charter township, Michigan *
2868. Calhoun County, Michigan *
2869. Canton charter township, Michigan *
2870. Cass County, Michigan *
2871. Chesterfield township, Michigan *
2872. Chippewa County, Michigan *
2873. Clare County, Michigan *
2874. Clinton charter township, Michigan *
2875. Clinton County, Michigan *
2876. Commerce charter township, Michigan *
2877. Dearborn city, Michigan *
2878. Dearborn Heights city, Michigan *
2879. Delta charter township, Michigan *
2880. Delta County, Michigan *
2881. Detroit city, Michigan *
2882. East Lansing city, Michigan *
2883. Eastpointe city, Michigan *
2884. Eaton County, Michigan *
2885. Emmet County, Michigan *
2886. Farmington Hills city, Michigan *
2887. Flint charter township, Michigan *
2888. Flint city, Michigan *
2889. Genesee County, Michigan *
2890. Georgetown charter township, Michigan *
2891. Grand Blanc charter township, Michigan *
2892. Grand Rapids city, Michigan *
2893. Grand Traverse County, Michigan *
2894. Gratiot County, Michigan *
2895. Hillsdale County, Michigan *
2896. Holland charter township, Michigan *
2897. Holland city, Michigan *
2898. Houghton County, Michigan *
2899. Huron County, Michigan *
2900. Independence charter township, Michigan *
2901. Ingham County, Michigan *
2902. Ionia County, Michigan *
2903. Isabella County, Michigan *
2904. Jackson city, Michigan *
2905. Jackson County, Michigan *
2906. Kalamazoo city, Michigan *
2907. Kalamazoo County, Michigan *
2908. Kent County, Michigan *
2909. Kentwood city, Michigan *

2910. Lansing city, Michigan *
2911. Lapeer County, Michigan *
2912. Lenawee County, Michigan *
2913. Lincoln Park city, Michigan *
2914. Livingston County, Michigan *
2915. Livonia city, Michigan *
2916. Macomb County, Michigan *
2917. Macomb township, Michigan *
2918. Marquette County, Michigan *
2919. Mecosta County, Michigan *
2920. Meridian charter township, Michigan *
2921. Midland city, Michigan *
2922. Midland County, Michigan *
2923. Monroe County, Michigan *
2924. Montcalm County, Michigan *
2925. Muskegon city, Michigan *
2926. Muskegon County, Michigan *
2927. Newaygo County, Michigan *
2928. Novi city, Michigan *
2929. Oakland County, Michigan *
2930. Orion charter township, Michigan *
2931. Ottawa County, Michigan *
2932. Pittsfield charter township, Michigan *
2933. Plainfield charter township, Michigan *
2934. Pontiac city, Michigan *
2935. Portage city, Michigan *
2936. Redford charter township, Michigan *
2937. Rochester Hills city, Michigan *
2938. Roseville city, Michigan *
2939. Royal Oak city, Michigan *
2940. Saginaw charter township, Michigan *
2941. Saginaw city, Michigan *
2942. Saginaw County, Michigan *
2943. Sanilac County, Michigan *
2944. Shelby charter township, Michigan *
2945. Shiawassee County, Michigan *
2946. Southfield city, Michigan *
2947. St. Clair County, Michigan *
2948. St. Clair Shores city, Michigan *
2949. St. Joseph County, Michigan *
2950. Sterling Heights city, Michigan *
2951. Taylor city, Michigan *
2952. Troy city, Michigan *
2953. Tuscola County, Michigan *
2954. Van Buren County, Michigan *
2955. Warren city, Michigan *
2956. Washtenaw County, Michigan *
2957. Waterford charter township, Michigan *
2958. Wayne County, Michigan *
2959. West Bloomfield charter township, Michigan *
2960. Westland city, Michigan *
2961. Wexford County, Michigan *
2962. White Lake charter township, Michigan *
2963. Wyoming city, Michigan *
2964. Ypsilanti charter township, Michigan *
2965. Ada township, Michigan
2966. Adrian city, Michigan
2967. Alcona County, Michigan
2968. Algoma township, Michigan
2969. Allen Park city, Michigan
2970. Allendale charter township, Michigan
2971. Alpena County, Michigan
2972. Alpine township, Michigan
2973. Antrim County, Michigan
2974. Antwerp township, Michigan
2975. Arenac County, Michigan
2976. Auburn Hills city, Michigan
2977. Bangor charter township, Michigan
2978. Bath charter township, Michigan
2979. Benton charter township, Michigan
2980. Benzie County, Michigan
2981. Berkley city, Michigan
2982. Beverly Hills village, Michigan
2983. Big Rapids city, Michigan
2984. Birmingham city, Michigan
2985. Blackman charter township, Michigan
2986. Brandon charter township, Michigan
2987. Brighton township, Michigan
2988. Burton city, Michigan
2989. Byron township, Michigan
2990. Cadillac city, Michigan
2991. Caledonia township, Michigan
2992. Cannon township, Michigan
2993. Cascade charter township, Michigan
2994. Charlevoix County, Michigan
2995. Cheboygan County, Michigan
2996. Clawson city, Michigan
2997. Coldwater city, Michigan
2998. Comstock charter township, Michigan
2999. Cooper charter township, Michigan
3000. Crawford County, Michigan
3001. Davison township, Michigan
3002. Delhi charter township, Michigan
3003. DeWitt charter township, Michigan
3004. Dickinson County, Michigan
3005. East Bay township, Michigan
3006. East Grand Rapids city, Michigan
3007. Egelston township, Michigan
3008. Emmett charter township, Michigan
3009. Escanaba city, Michigan
3010. Farmington city, Michigan
3011. Fenton charter township, Michigan
3012. Fenton city, Michigan
3013. Ferndale city, Michigan
3014. Flat Rock city, Michigan
3015. Flushing charter township, Michigan
3016. Fort Gratiot charter township, Michigan
3017. Fraser city, Michigan
3018. Frenchtown township, Michigan
3019. Fruitport charter township, Michigan
3020. Gaines charter township, Michigan
3021. Garden City city, Michigan
3022. Garfield charter township, Michigan
3023. Genesee charter township, Michigan
3024. Genoa township, Michigan
3025. Gladwin County, Michigan
3026. Gogebic County, Michigan
3027. Grand Haven charter township, Michigan
3028. Grand Haven city, Michigan
3029. Grand Rapids charter township, Michigan
3030. Grandville city, Michigan

3031. Green Oak township, Michigan
3032. Grosse Ile township, Michigan
3033. Grosse Pointe Park city, Michigan
3034. Grosse Pointe Woods city, Michigan
3035. Hamburg township, Michigan
3036. Hamtramck city, Michigan
3037. Harper Woods city, Michigan
3038. Harrison charter township, Michigan
3039. Hartland township, Michigan
3040. Hazel Park city, Michigan
3041. Highland charter township, Michigan
3042. Highland Park city, Michigan
3043. Holly township, Michigan
3044. Huron charter township, Michigan
3045. Inkster city, Michigan
3046. Ionia city, Michigan
3047. Iosco County, Michigan
3048. Iron County, Michigan
3049. Kalamazoo charter township, Michigan
3050. Kalkaska County, Michigan
3051. Lake County, Michigan
3052. Leelanau County, Michigan
3053. Lenox township, Michigan
3054. Leoni township, Michigan
3055. Lincoln charter township, Michigan
3056. Lyon charter township, Michigan
3057. Mackinac County, Michigan
3058. Madison Heights city, Michigan
3059. Manistee County, Michigan
3060. Marion township, Michigan
3061. Marquette city, Michigan
3062. Mason County, Michigan
3063. Melvindale city, Michigan
3064. Menominee County, Michigan
3065. Milford charter township, Michigan
3066. Missaukee County, Michigan
3067. Monitor charter township, Michigan
3068. Monroe charter township, Michigan
3069. Monroe city, Michigan
3070. Mount Clemens city, Michigan
3071. Mount Morris township, Michigan
3072. Mount Pleasant city, Michigan
3073. Mundy township, Michigan
3074. Muskegon charter township, Michigan
3075. Muskegon Heights city, Michigan
3076. New Baltimore city, Michigan
3077. Niles city, Michigan
3078. Niles township, Michigan
3079. Northville township, Michigan
3080. Norton Shores city, Michigan
3081. Oak Park city, Michigan
3082. Oakland charter township, Michigan
3083. Oceana County, Michigan
3084. Oceola township, Michigan
3085. Ogemaw County, Michigan
3086. Osceola County, Michigan
3087. Oshtemo charter township, Michigan
3088. Otsego County, Michigan
3089. Owosso city, Michigan
3090. Oxford charter township, Michigan
3091. Park township, Michigan
3092. Plymouth charter township, Michigan
3093. Port Huron charter township, Michigan
3094. Port Huron city, Michigan
3095. Presque Isle County, Michigan
3096. Riverview city, Michigan
3097. Rochester city, Michigan
3098. Romulus city, Michigan
3099. Roscommon County, Michigan
3100. Sault Ste. Marie city, Michigan
3101. Scio township, Michigan
3102. South Lyon city, Michigan
3103. Southfield township, Michigan
3104. Southgate city, Michigan
3105. Spring Lake township, Michigan
3106. Springfield charter township, Michigan
3107. Sturgis city, Michigan
3108. Summit township, Michigan
3109. Superior charter township, Michigan
3110. Texas charter township, Michigan
3111. Thomas township, Michigan
3112. Traverse City city, Michigan
3113. Trenton city, Michigan
3114. Tyrone township, Michigan
3115. Union charter township, Michigan
3116. Van Buren charter township, Michigan
3117. Vienna charter township, Michigan
3118. Walker city, Michigan
3119. Washington township, Michigan
3120. Wayne city, Michigan
3121. Wixom city, Michigan
3122. Woodhaven city, Michigan
3123. Wyandotte city, Michigan
3124. Ypsilanti city, Michigan
3125. Zeeland charter township, Michigan
3126. Andover city, Minnesota *
3127. Anoka County, Minnesota *
3128. Apple Valley city, Minnesota *
3129. Becker County, Minnesota *
3130. Beltrami County, Minnesota *
3131. Benton County, Minnesota *
3132. Blaine city, Minnesota *
3133. Bloomington city, Minnesota *
3134. Blue Earth County, Minnesota *
3135. Brooklyn Center city, Minnesota *
3136. Brooklyn Park city, Minnesota *
3137. Burnsville city, Minnesota *
3138. Carlton County, Minnesota *
3139. Carver County, Minnesota *
3140. Chisago County, Minnesota *
3141. Clay County, Minnesota *
3142. Coon Rapids city, Minnesota *
3143. Cottage Grove city, Minnesota *
3144. Crow Wing County, Minnesota *
3145. Dakota County, Minnesota *
3146. Douglas County, Minnesota *
3147. Duluth city, Minnesota *
3148. Eagan city, Minnesota *
3149. Eden Prairie city, Minnesota *
3150. Edina city, Minnesota *
3151. Freeborn County, Minnesota *
3152. Goodhue County, Minnesota *
3153. Hennepin County, Minnesota *

3154. Inver Grove Heights city, Minnesota *
3155. Isanti County, Minnesota *
3156. Itasca County, Minnesota *
3157. Kandiyohi County, Minnesota *
3158. Lakeville city, Minnesota *
3159. Mankato city, Minnesota *
3160. Maple Grove city, Minnesota *
3161. Maplewood city, Minnesota *
3162. McLeod County, Minnesota *
3163. Minneapolis city, Minnesota *
3164. Minnetonka city, Minnesota *
3165. Moorhead city, Minnesota *
3166. Morrison County, Minnesota *
3167. Mower County, Minnesota *
3168. Nicollet County, Minnesota *
3169. Olmsted County, Minnesota *
3170. Otter Tail County, Minnesota *
3171. Plymouth city, Minnesota *
3172. Polk County, Minnesota *
3173. Ramsey County, Minnesota *
3174. Rice County, Minnesota *
3175. Richfield city, Minnesota *
3176. Rochester city, Minnesota *
3177. Roseville city, Minnesota *
3178. Savage city, Minnesota *
3179. Scott County, Minnesota *
3180. Shakopee city, Minnesota *
3181. Sherburne County, Minnesota *
3182. St. Cloud city, Minnesota *
3183. St. Louis County, Minnesota *
3184. St. Louis Park city, Minnesota *
3185. St. Paul city, Minnesota *
3186. Stearns County, Minnesota *
3187. Steele County, Minnesota *
3188. Washington County, Minnesota *
3189. Winona County, Minnesota *
3190. Woodbury city, Minnesota *
3191. Wright County, Minnesota *
3192. Aitkin County, Minnesota
3193. Albert Lea city, Minnesota
3194. Alexandria city, Minnesota
3195. Anoka city, Minnesota
3196. Arden Hills city, Minnesota
3197. Austin city, Minnesota
3198. Bemidji city, Minnesota
3199. Big Lake city, Minnesota
3200. Brainerd city, Minnesota
3201. Brown County, Minnesota
3202. Buffalo city, Minnesota
3203. Cass County, Minnesota
3204. Champlin city, Minnesota
3205. Chanhassen city, Minnesota
3206. Chaska city, Minnesota
3207. Chippewa County, Minnesota
3208. Cloquet city, Minnesota
3209. Columbia Heights city, Minnesota
3210. Cottonwood County, Minnesota
3211. Crystal city, Minnesota
3212. Dodge County, Minnesota
3213. East Bethel city, Minnesota
3214. Elk River city, Minnesota
3215. Fairmont city, Minnesota
3216. Faribault city, Minnesota
3217. Faribault County, Minnesota
3218. Farmington city, Minnesota
3219. Fergus Falls city, Minnesota
3220. Fillmore County, Minnesota
3221. Forest Lake city, Minnesota
3222. Fridley city, Minnesota
3223. Golden Valley city, Minnesota
3224. Grand Rapids city, Minnesota
3225. Ham Lake city, Minnesota
3226. Hastings city, Minnesota
3227. Hibbing city, Minnesota
3228. Hopkins city, Minnesota
3229. Houston County, Minnesota
3230. Hubbard County, Minnesota
3231. Hugo city, Minnesota
3232. Hutchinson city, Minnesota
3233. Kanabec County, Minnesota
3234. Koochiching County, Minnesota
3235. Lake County, Minnesota
3236. Le Sueur County, Minnesota
3237. Lino Lakes city, Minnesota
3238. Little Canada city, Minnesota
3239. Lyon County, Minnesota
3240. Marshall city, Minnesota
3241. Martin County, Minnesota
3242. Meeker County, Minnesota
3243. Mendota Heights city, Minnesota
3244. Mille Lacs County, Minnesota
3245. Monticello city, Minnesota
3246. Mounds View city, Minnesota
3247. New Brighton city, Minnesota
3248. New Hope city, Minnesota
3249. New Ulm city, Minnesota
3250. Nobles County, Minnesota
3251. North Branch city, Minnesota
3252. North Mankato city, Minnesota
3253. North St. Paul city, Minnesota
3254. Northfield city, Minnesota
3255. Oakdale city, Minnesota
3256. Otsego city, Minnesota
3257. Owatonna city, Minnesota
3258. Pennington County, Minnesota
3259. Pine County, Minnesota
3260. Pope County, Minnesota
3261. Prior Lake city, Minnesota
3262. Ramsey city, Minnesota
3263. Red Wing city, Minnesota
3264. Redwood County, Minnesota
3265. Renville County, Minnesota
3266. Robbinsdale city, Minnesota
3267. Rogers city, Minnesota
3268. Roseau County, Minnesota
3269. Rosemount city, Minnesota
3270. Sartell city, Minnesota
3271. Sauk Rapids city, Minnesota
3272. Shoreview city, Minnesota
3273. Sibley County, Minnesota
3274. South St. Paul city, Minnesota
3275. St. Michael city, Minnesota
3276. St. Peter city, Minnesota
3277. Stillwater city, Minnesota
3278. Todd County, Minnesota
3279. Vadnais Heights city, Minnesota
3280. Victoria city, Minnesota
3281. Wabasha County, Minnesota
3282. Waconia city, Minnesota
3283. Wadena County, Minnesota
3284. Waseca County, Minnesota
3285. Watonwan County, Minnesota
3286. West St. Paul city, Minnesota
3287. White Bear Lake city, Minnesota
3288. White Bear township, Minnesota
3289. Willmar city, Minnesota
3290. Winona city, Minnesota
3291. Worthington city, Minnesota
3292. Adams County, Mississippi *
3293. Alcorn County, Mississippi *
3294. Biloxi city, Mississippi *
3295. Bolivar County, Mississippi *
3296. DeSoto County, Mississippi *
3297. Forrest County, Mississippi *
3298. Gulfport city, Mississippi *
3299. Hancock County, Mississippi *
3300. Harrison County, Mississippi *

3301. Hattiesburg city, Mississippi *
3302. Hinds County, Mississippi *
3303. Jackson city, Mississippi *
3304. Jackson County, Mississippi *
3305. Jones County, Mississippi *
3306. Lafayette County, Mississippi *
3307. Lamar County, Mississippi *
3308. Lauderdale County, Mississippi *
3309. Lee County, Mississippi *
3310. Lincoln County, Mississippi *
3311. Lowndes County, Mississippi *
3312. Madison County, Mississippi *
3313. Marshall County, Mississippi *
3314. Meridian city, Mississippi *
3315. Monroe County, Mississippi *
3316. Oktibbeha County, Mississippi *
3317. Olive Branch city, Mississippi *
3318. Panola County, Mississippi *
3319. Pearl River County, Mississippi *
3320. Pike County, Mississippi *
3321. Pontotoc County, Mississippi *
3322. Rankin County, Mississippi *
3323. Southaven city, Mississippi *
3324. Tupelo city, Mississippi *
3325. Warren County, Mississippi *
3326. Washington County, Mississippi *
3327. Amite County, Mississippi
3328. Attala County, Mississippi
3329. Bay St. Louis city, Mississippi
3330. Brandon city, Mississippi
3331. Brookhaven city, Mississippi
3332. Byram city, Mississippi
3333. Calhoun County, Mississippi
3334. Canton city, Mississippi
3335. Chickasaw County, Mississippi
3336. Clarke County, Mississippi
3337. Clarksdale city, Mississippi
3338. Clay County, Mississippi
3339. Cleveland city, Mississippi
3340. Clinton city, Mississippi
3341. Coahoma County, Mississippi
3342. Columbus city, Mississippi
3343. Copiah County, Mississippi
3344. Corinth city, Mississippi
3345. Covington County, Mississippi
3346. D'Iberville city, Mississippi
3347. Gautier city, Mississippi
3348. George County, Mississippi
3349. Greene County, Mississippi
3350. Greenville city, Mississippi
3351. Greenwood city, Mississippi
3352. Grenada city, Mississippi
3353. Grenada County, Mississippi
3354. Hernando city, Mississippi
3355. Holmes County, Mississippi
3356. Horn Lake city, Mississippi
3357. Itawamba County, Mississippi
3358. Jasper County, Mississippi
3359. Jefferson Davis County, Mississippi
3360. Laurel city, Mississippi
3361. Lawrence County, Mississippi
3362. Leake County, Mississippi
3363. Leflore County, Mississippi
3364. Long Beach city, Mississippi
3365. Madison city, Mississippi
3366. Marion County, Mississippi
3367. McComb city, Mississippi
3368. Moss Point city, Mississippi
3369. Natchez city, Mississippi
3370. Neshoba County, Mississippi
3371. Newton County, Mississippi
3372. Noxubee County, Mississippi
3373. Ocean Springs city, Mississippi
3374. Oxford city, Mississippi
3375. Pascagoula city, Mississippi
3376. Pearl city, Mississippi
3377. Perry County, Mississippi
3378. Petal city, Mississippi
3379. Picayune city, Mississippi
3380. Prentiss County, Mississippi
3381. Ridgeland city, Mississippi
3382. Scott County, Mississippi
3383. Simpson County, Mississippi
3384. Smith County, Mississippi
3385. Starkville city, Mississippi
3386. Stone County, Mississippi
3387. Sunflower County, Mississippi
3388. Tallahatchie County, Mississippi
3389. Tate County, Mississippi
3390. Tippah County, Mississippi
3391. Tishomingo County, Mississippi
3392. Union County, Mississippi
3393. Vicksburg city, Mississippi
3394. Walthall County, Mississippi
3395. Wayne County, Mississippi
3396. West Point city, Mississippi
3397. Winston County, Mississippi
3398. Yalobusha County, Mississippi
3399. Yazoo City city, Mississippi
3400. Yazoo County, Mississippi
3401. Ballwin city, Missouri *
3402. Barry County, Missouri *
3403. Blue Springs city, Missouri *
3404. Boone County, Missouri *
3405. Buchanan County, Missouri *
3406. Butler County, Missouri *
3407. Callaway County, Missouri *
3408. Camden County, Missouri *
3409. Cape Girardeau city, Missouri *
3410. Cape Girardeau County, Missouri *
3411. Cass County, Missouri *
3412. Chesterfield city, Missouri *
3413. Christian County, Missouri *
3414. Clay County, Missouri *
3415. Cole County, Missouri *
3416. Columbia city, Missouri *
3417. Florissant city, Missouri *
3418. Franklin County, Missouri *
3419. Greene County, Missouri *
3420. Howell County, Missouri *
3421. Independence city, Missouri *
3422. Jackson County, Missouri *
3423. Jasper County, Missouri *
3424. Jefferson City city, Missouri *
3425. Jefferson County, Missouri *
3426. Johnson County, Missouri *
3427. Joplin city, Missouri *
3428. Kansas City city, Missouri *
3429. Laclede County, Missouri *
3430. Lafayette County, Missouri *
3431. Lawrence County, Missouri *
3432. Lee's Summit city, Missouri *
3433. Liberty city, Missouri *
3434. Lincoln County, Missouri *
3435. Newton County, Missouri *
3436. O'Fallon city, Missouri *
3437. Pettis County, Missouri *
3438. Phelps County, Missouri *
3439. Platte County, Missouri *
3440. Polk County, Missouri *
3441. Pulaski County, Missouri *
3442. Scott County, Missouri *
3443. Springfield city, Missouri *
3444. St. Charles city, Missouri *
3445. St. Charles County, Missouri *

3446. St. Francois County, Missouri *
3447. St. Joseph city, Missouri *
3448. St. Louis city, Missouri *
3449. St. Louis County, Missouri *
3450. St. Peters city, Missouri *
3451. Stone County, Missouri *
3452. Taney County, Missouri *
3453. University City city, Missouri *
3454. Warren County, Missouri *
3455. Webster County, Missouri *
3456. Wentzville city, Missouri *
3457. Wildwood city, Missouri *
3458. Adair County, Missouri
3459. Andrew County, Missouri
3460. Arnold city, Missouri
3461. Audrain County, Missouri
3462. Barton County, Missouri
3463. Bates County, Missouri
3464. Bellefontaine Neighbors city, Missouri
3465. Belton city, Missouri
3466. Benton County, Missouri
3467. Bolivar city, Missouri
3468. Bollinger County, Missouri
3469. Branson city, Missouri
3470. Bridgeton city, Missouri
3471. Carthage city, Missouri
3472. Cedar County, Missouri
3473. Clayton city, Missouri
3474. Clinton County, Missouri
3475. Cooper County, Missouri
3476. Crawford County, Missouri
3477. Crestwood city, Missouri
3478. Creve Coeur city, Missouri
3479. Dallas County, Missouri
3480. Dardenne Prairie city, Missouri
3481. DeKalb County, Missouri
3482. Dent County, Missouri
3483. Douglas County, Missouri
3484. Dunklin County, Missouri
3485. Eureka city, Missouri
3486. Excelsior Springs city, Missouri
3487. Farmington city, Missouri
3488. Ferguson city, Missouri
3489. Festus city, Missouri
3490. Fulton city, Missouri
3491. Gasconade County, Missouri
3492. Gladstone city, Missouri
3493. Grain Valley city, Missouri
3494. Grandview city, Missouri
3495. Hannibal city, Missouri
3496. Harrisonville city, Missouri
3497. Hazelwood city, Missouri
3498. Henry County, Missouri
3499. Howard County, Missouri
3500. Independence township, Missouri
3501. Iron County, Missouri
3502. Jackson city, Missouri
3503. Jennings city, Missouri
3504. Kearney city, Missouri
3505. Kennett city, Missouri
3506. Kirksville city, Missouri
3507. Kirkwood city, Missouri
3508. Lake St. Louis city, Missouri
3509. Lebanon city, Missouri
3510. Liberty township, Missouri
3511. Linn County, Missouri
3512. Livingston County, Missouri
3513. Macon County, Missouri
3514. Madison County, Missouri
3515. Manchester city, Missouri
3516. Marion County, Missouri
3517. Marshall city, Missouri
3518. Maryland Heights city, Missouri
3519. Maryville city, Missouri
3520. McDonald County, Missouri
3521. Mexico city, Missouri
3522. Miller County, Missouri
3523. Mississippi County, Missouri
3524. Moberly city, Missouri
3525. Moniteau County, Missouri
3526. Montgomery County, Missouri
3527. Morgan County, Missouri
3528. Neosho city, Missouri
3529. New Madrid County, Missouri
3530. Nixa city, Missouri
3531. Nodaway County, Missouri
3532. Oregon County, Missouri
3533. Osage County, Missouri
3534. Overland city, Missouri
3535. Ozark city, Missouri
3536. Pemiscot County, Missouri
3537. Perry County, Missouri
3538. Pike County, Missouri
3539. Polk township, Missouri
3540. Poplar Bluff city, Missouri
3541. Ralls County, Missouri
3542. Randolph County, Missouri
3543. Ray County, Missouri
3544. Raymore city, Missouri
3545. Raytown city, Missouri
3546. Republic city, Missouri
3547. Ripley County, Missouri
3548. Rolla city, Missouri
3549. Saline County, Missouri
3550. Sedalia city, Missouri
3551. Sikeston city, Missouri
3552. Smithville city, Missouri
3553. St. Ann city, Missouri
3554. Ste. Genevieve County, Missouri
3555. Stoddard County, Missouri
3556. Texas County, Missouri
3557. Town and Country city, Missouri
3558. Troy city, Missouri
3559. Union city, Missouri
3560. Vernon County, Missouri
3561. Warrensburg city, Missouri
3562. Washington city, Missouri
3563. Washington County, Missouri
3564. Wayne County, Missouri
3565. Webb City city, Missouri
3566. Webster Groves city, Missouri
3567. West Plains city, Missouri
3568. Wright County, Missouri
3569. Billings city, Montana *
3570. Bozeman city, Montana *
3571. Butte-Silver Bow, Montana *
3572. Cascade County, Montana *
3573. Flathead County, Montana *
3574. Gallatin County, Montana *
3575. Great Falls city, Montana *
3576. Helena city, Montana *
3577. Lake County, Montana *
3578. Lewis and Clark County, Montana *
3579. Missoula city, Montana *
3580. Missoula County, Montana *
3581. Ravalli County, Montana *
3582. Yellowstone County, Montana *
3583. Big Horn County, Montana
3584. Carbon County, Montana
3585. Custer County, Montana
3586. Fergus County, Montana
3587. Glacier County, Montana
3588. Hill County, Montana
3589. Jefferson County, Montana
3590. Kalispell city, Montana
3591. Lincoln County, Montana
3592. Park County, Montana
3593. Richland County, Montana
3594. Roosevelt County, Montana
3595. Sanders County, Montana
3596. Adams County, Nebraska *
3597. Bellevue city, Nebraska *
3598. Buffalo County, Nebraska *
3599. Dodge County, Nebraska *

3600. Douglas County, Nebraska *
3601. Grand Island city, Nebraska *
3602. Hall County, Nebraska *
3603. Kearney city, Nebraska *
3604. Lancaster County, Nebraska *
3605. Lincoln city, Nebraska *
3606. Lincoln County, Nebraska *
3607. Madison County, Nebraska *
3608. Omaha city, Nebraska *
3609. Platte County, Nebraska *
3610. Sarpy County, Nebraska *
3611. Scotts Bluff County, Nebraska *
3612. Beatrice city, Nebraska
3613. Box Butte County, Nebraska
3614. Cass County, Nebraska
3615. Colfax County, Nebraska
3616. Columbus city, Nebraska
3617. Custer County, Nebraska
3618. Dakota County, Nebraska
3619. Dawson County, Nebraska
3620. Fremont city, Nebraska
3621. Gage County, Nebraska
3622. Hastings city, Nebraska
3623. Holt County, Nebraska
3624. La Vista city, Nebraska
3625. Lexington city, Nebraska
3626. Norfolk city, Nebraska
3627. North Platte city, Nebraska
3628. Otoe County, Nebraska
3629. Papillion city, Nebraska
3630. Red Willow County, Nebraska
3631. Saline County, Nebraska
3632. Saunders County, Nebraska
3633. Scottsbluff city, Nebraska
3634. Seward County, Nebraska
3635. South Sioux City city, Nebraska
3636. Washington County, Nebraska
3637. York County, Nebraska
3638. Carson City, Nevada *
3639. Clark County, Nevada *
3640. Douglas County, Nevada *
3641. Elko County, Nevada *
3642. Henderson city, Nevada *
3643. Las Vegas city, Nevada *
3644. Lyon County, Nevada *
3645. North Las Vegas city, Nevada *
3646. Nye County, Nevada *
3647. Reno city, Nevada *
3648. Sparks city, Nevada *
3649. Washoe County, Nevada *
3650. Boulder City city, Nevada
3651. Churchill County, Nevada
3652. Elko city, Nevada
3653. Fernley city, Nevada
3654. Humboldt County, Nevada
3655. Mesquite city, Nevada
3656. Belknap County, New Hampshire *
3657. Carroll County, New Hampshire *
3658. Cheshire County, New Hampshire *
3659. Concord city, New Hampshire *
3660. Coos County, New Hampshire *
3661. Derry town, New Hampshire *
3662. Dover city, New Hampshire *
3663. Grafton County, New Hampshire *
3664. Hillsborough County, New Hampshire *
3665. Manchester city, New Hampshire *
3666. Merrimack County, New Hampshire *
3667. Nashua city, New Hampshire *
3668. Rochester city, New Hampshire *
3669. Rockingham County, New Hampshire *
3670. Strafford County, New Hampshire *
3671. Sullivan County, New Hampshire *
3672. Amherst town, New Hampshire
3673. Bedford town, New Hampshire
3674. Berlin city, New Hampshire
3675. Claremont city, New Hampshire
3676. Conway town, New Hampshire
3677. Durham town, New Hampshire
3678. Exeter town, New Hampshire
3679. Goffstown town, New Hampshire
3680. Hampton town, New Hampshire
3681. Hanover town, New Hampshire
3682. Hooksett town, New Hampshire
3683. Hudson town, New Hampshire
3684. Keene city, New Hampshire
3685. Laconia city, New Hampshire
3686. Lebanon city, New Hampshire
3687. Londonderry town, New Hampshire
3688. Merrimack town, New Hampshire
3689. Milford town, New Hampshire
3690. Pelham town, New Hampshire
3691. Portsmouth city, New Hampshire
3692. Raymond town, New Hampshire
3693. Salem town, New Hampshire
3694. Somersworth city, New Hampshire
3695. Windham town, New Hampshire
3696. Atlantic City city, New Jersey *
3697. Atlantic County, New Jersey *
3698. Bayonne city, New Jersey *
3699. Belleville township, New Jersey *
3700. Bergen County, New Jersey *
3701. Berkeley township, New Jersey *
3702. Bloomfield township, New Jersey *
3703. Brick township, New Jersey *
3704. Bridgewater township, New Jersey *
3705. Burlington County, New Jersey *
3706. Camden city, New Jersey *
3707. Camden County, New Jersey *
3708. Cape May County, New Jersey *
3709. Cherry Hill township, New Jersey *
3710. City of Orange township, New Jersey *
3711. Clifton city, New Jersey *
3712. Cumberland County, New Jersey *
3713. Deptford township, New Jersey *
3714. East Brunswick township, New Jersey *
3715. East Orange city, New Jersey *
3716. Edison township, New Jersey *
3717. Egg Harbor township, New Jersey *

3718. Elizabeth city, New Jersey *
3719. Essex County, New Jersey *
3720. Evesham township, New Jersey *
3721. Ewing township, New Jersey *
3722. Fair Lawn borough, New Jersey *
3723. Fort Lee borough, New Jersey *
3724. Franklin township, New Jersey *
3725. Freehold township, New Jersey *
3726. Galloway township, New Jersey *
3727. Garfield city, New Jersey *
3728. Gloucester County, New Jersey *
3729. Gloucester township, New Jersey *
3730. Hackensack city, New Jersey *
3731. Hamilton township, New Jersey *
3732. Hillsborough township, New Jersey *
3733. Hoboken city, New Jersey *
3734. Howell township, New Jersey *
3735. Hudson County, New Jersey *
3736. Hunterdon County, New Jersey *
3737. Irvington township, New Jersey *
3738. Jackson township, New Jersey *
3739. Jersey City city, New Jersey *
3740. Kearny town, New Jersey *
3741. Lakewood township, New Jersey *
3742. Lawrence township, New Jersey *
3743. Linden city, New Jersey *
3744. Livingston township, New Jersey *
3745. Long Branch city, New Jersey *
3746. Manalapan township, New Jersey *
3747. Manchester township, New Jersey *
3748. Marlboro township, New Jersey *
3749. Mercer County, New Jersey *
3750. Middlesex County, New Jersey *
3751. Middletown township, New Jersey *
3752. Monmouth County, New Jersey *
3753. Monroe township, New Jersey *
3754. Monroe township, New Jersey *
3755. Montclair township, New Jersey *
3756. Morris County, New Jersey *
3757. Mount Laurel township, New Jersey *
3758. New Brunswick city, New Jersey *
3759. Newark city, New Jersey *
3760. North Bergen township, New Jersey *
3761. North Brunswick township, New Jersey *
3762. Ocean County, New Jersey *
3763. Old Bridge township, New Jersey *
3764. Parsippany-Troy Hills township, New Jersey *
3765. Passaic city, New Jersey *
3766. Passaic County, New Jersey *
3767. Paterson city, New Jersey *
3768. Pennsauken township, New Jersey *
3769. Perth Amboy city, New Jersey *
3770. Piscataway township, New Jersey *
3771. Plainfield city, New Jersey *
3772. Princeton, New Jersey *
3773. Salem County, New Jersey *
3774. Sayreville borough, New Jersey *
3775. Somerset County, New Jersey *
3776. South Brunswick township, New Jersey *
3777. Sussex County, New Jersey *
3778. Teaneck township, New Jersey *
3779. Toms River township, New Jersey *
3780. Trenton city, New Jersey *
3781. Union City city, New Jersey *
3782. Union County, New Jersey *
3783. Union township, New Jersey *
3784. Vineland city, New Jersey *
3785. Warren County, New Jersey *
3786. Washington township, New Jersey *
3787. Wayne township, New Jersey *
3788. West New York town, New Jersey *
3789. West Orange township, New Jersey *
3790. Willingboro township, New Jersey *
3791. Winslow township, New Jersey *
3792. Woodbridge township, New Jersey *
3793. Aberdeen township, New Jersey
3794. Asbury Park city, New Jersey
3795. Barnegat township, New Jersey
3796. Beachwood borough, New Jersey
3797. Bellmawr borough, New Jersey
3798. Bergenfield borough, New Jersey
3799. Berkeley Heights township, New Jersey
3800. Bernards township, New Jersey
3801. Bordentown township, New Jersey
3802. Bound Brook borough, New Jersey
3803. Branchburg township, New Jersey
3804. Bridgeton city, New Jersey
3805. Burlington township, New Jersey
3806. Carteret borough, New Jersey
3807. Cedar Grove township, New Jersey
3808. Chatham township, New Jersey
3809. Cinnaminson township, New Jersey
3810. Clark township, New Jersey
3811. Cliffside Park borough, New Jersey
3812. Clinton township, New Jersey
3813. Collingswood borough, New Jersey
3814. Cranford township, New Jersey
3815. Delran township, New Jersey

3816. Denville township, New Jersey
3817. Dover town, New Jersey
3818. Dumont borough, New Jersey
3819. East Greenwich township, New Jersey
3820. East Hanover township, New Jersey
3821. East Windsor township, New Jersey
3822. Eatontown borough, New Jersey
3823. Edgewater borough, New Jersey
3824. Elmwood Park borough, New Jersey
3825. Englewood city, New Jersey
3826. Fairview borough, New Jersey
3827. Florence township, New Jersey
3828. Florham Park borough, New Jersey
3829. Franklin Lakes borough, New Jersey
3830. Franklin township, New Jersey
3831. Freehold borough, New Jersey
3832. Glassboro borough, New Jersey
3833. Glen Rock borough, New Jersey
3834. Gloucester City city, New Jersey
3835. Guttenberg town, New Jersey
3836. Haddon township, New Jersey
3837. Haddonfield borough, New Jersey
3838. Hamilton township, New Jersey
3839. Hammonton town, New Jersey
3840. Hanover township, New Jersey
3841. Harrison town, New Jersey
3842. Harrison township, New Jersey
3843. Hasbrouck Heights borough, New Jersey
3844. Hawthorne borough, New Jersey
3845. Hazlet township, New Jersey
3846. Highland Park borough, New Jersey
3847. Hillsdale borough, New Jersey
3848. Hillside township, New Jersey
3849. Holmdel township, New Jersey
3850. Hopatcong borough, New Jersey
3851. Hopewell township, New Jersey
3852. Jefferson township, New Jersey
3853. Lacey township, New Jersey
3854. Lincoln Park borough, New Jersey
3855. Lindenwold borough, New Jersey
3856. Little Egg Harbor township, New Jersey
3857. Little Falls township, New Jersey
3858. Little Ferry borough, New Jersey
3859. Lodi borough, New Jersey
3860. Lower township, New Jersey
3861. Lumberton township, New Jersey
3862. Lyndhurst township, New Jersey
3863. Madison borough, New Jersey
3864. Mahwah township, New Jersey
3865. Mantua township, New Jersey
3866. Manville borough, New Jersey
3867. Maple Shade township, New Jersey
3868. Maplewood township, New Jersey
3869. Medford township, New Jersey
3870. Metuchen borough, New Jersey
3871. Middle township, New Jersey
3872. Middlesex borough, New Jersey
3873. Millburn township, New Jersey
3874. Millstone township, New Jersey
3875. Millville city, New Jersey
3876. Montgomery township, New Jersey
3877. Montville township, New Jersey
3878. Moorestown township, New Jersey
3879. Morris township, New Jersey
3880. Morristown town, New Jersey
3881. Mount Olive township, New Jersey
3882. Neptune township, New Jersey
3883. New Milford borough, New Jersey
3884. New Providence borough, New Jersey
3885. North Arlington borough, New Jersey
3886. North Plainfield borough, New Jersey
3887. Nutley township, New Jersey
3888. Oakland borough, New Jersey
3889. Ocean City city, New Jersey
3890. Ocean township, New Jersey
3891. Palisades Park borough, New Jersey
3892. Paramus borough, New Jersey
3893. Pemberton township, New Jersey
3894. Pennsville township, New Jersey
3895. Pequannock township, New Jersey
3896. Phillipsburg town, New Jersey
3897. Pine Hill borough, New Jersey
3898. Plainsboro township, New Jersey
3899. Pleasantville city, New Jersey
3900. Point Pleasant borough, New Jersey
3901. Pompton Lakes borough, New Jersey
3902. Rahway city, New Jersey
3903. Ramsey borough, New Jersey
3904. Randolph township, New Jersey
3905. Raritan township, New Jersey
3906. Readington township, New Jersey
3907. Red Bank borough, New Jersey
3908. Ridgefield borough, New Jersey
3909. Ridgefield Park village, New Jersey
3910. Ridgewood village, New Jersey
3911. Ringwood borough, New Jersey
3912. River Edge borough, New Jersey
3913. Robbinsville township, New Jersey
3914. Rockaway township, New Jersey
3915. Roselle borough, New Jersey

3916. Roselle Park borough, New Jersey
3917. Roxbury township, New Jersey
3918. Rutherford borough, New Jersey
3919. Saddle Brook township, New Jersey
3920. Scotch Plains township, New Jersey
3921. Secaucus town, New Jersey
3922. Somers Point city, New Jersey
3923. Somerville borough, New Jersey
3924. South Orange Village township, New Jersey
3925. South Plainfield borough, New Jersey
3926. South River borough, New Jersey
3927. Southampton township, New Jersey
3928. Sparta township, New Jersey
3929. Springfield township, New Jersey
3930. Stafford township, New Jersey
3931. Summit city, New Jersey
3932. Tenafly borough, New Jersey
3933. Tinton Falls borough, New Jersey
3934. Totowa borough, New Jersey
3935. Upper township, New Jersey
3936. Vernon township, New Jersey
3937. Verona township, New Jersey
3938. Voorhees township, New Jersey
3939. Waldwick borough, New Jersey
3940. Wall township, New Jersey
3941. Wallington borough, New Jersey
3942. Wanaque borough, New Jersey
3943. Wantage township, New Jersey
3944. Warren township, New Jersey
3945. Washington township, New Jersey
3946. Waterford township, New Jersey
3947. Weehawken township, New Jersey
3948. West Caldwell township, New Jersey
3949. West Deptford township, New Jersey
3950. West Milford township, New Jersey
3951. West Windsor township, New Jersey
3952. Westfield town, New Jersey
3953. Westwood borough, New Jersey
3954. Woodland Park borough, New Jersey
3955. Woolwich township, New Jersey
3956. Wyckoff township, New Jersey
3957. Alamogordo city, New Mexico *
3958. Albuquerque city, New Mexico *
3959. Bernalillo County, New Mexico *
3960. Chaves County, New Mexico *
3961. Clovis city, New Mexico *
3962. Curry County, New Mexico *
3963. Doña Ana County, New Mexico *
3964. Eddy County, New Mexico *
3965. Farmington city, New Mexico *
3966. Hobbs city, New Mexico *
3967. Las Cruces city, New Mexico *
3968. Lea County, New Mexico *
3969. McKinley County, New Mexico *
3970. Otero County, New Mexico *
3971. Rio Arriba County, New Mexico *
3972. Rio Rancho city, New Mexico *
3973. Roswell city, New Mexico *
3974. San Juan County, New Mexico *
3975. Sandoval County, New Mexico *
3976. Santa Fe city, New Mexico *
3977. Santa Fe County, New Mexico *
3978. Taos County, New Mexico *
3979. Valencia County, New Mexico *
3980. Artesia city, New Mexico
3981. Bernalillo town, New Mexico
3982. Carlsbad city, New Mexico
3983. Cibola County, New Mexico
3984. Colfax County, New Mexico
3985. Deming city, New Mexico
3986. Española city, New Mexico
3987. Gallup city, New Mexico
3988. Grant County, New Mexico
3989. Las Vegas city, New Mexico
3990. Lincoln County, New Mexico
3991. Los Alamos County, New Mexico
3992. Los Lunas village, New Mexico
3993. Lovington city, New Mexico
3994. Luna County, New Mexico
3995. Portales city, New Mexico
3996. Roosevelt County, New Mexico
3997. San Miguel County, New Mexico
3998. Sierra County, New Mexico
3999. Socorro County, New Mexico
4000. Sunland Park city, New Mexico
4001. Torrance County, New Mexico
4002. Albany city, New York *
4003. Albany County, New York *
4004. Allegany County, New York *
4005. Amherst town, New York *
4006. Babylon town, New York *
4007. Bethlehem town, New York *
4008. Binghamton city, New York *
4009. Brighton town, New York *
4010. Brookhaven town, New York *
4011. Broome County, New York *
4012. Buffalo city, New York *
4013. Carmel town, New York *
4014. Cattaraugus County, New York *
4015. Cayuga County, New York *
4016. Chautauqua County, New York *
4017. Cheektowaga town, New York *
4018. Chemung County, New York *
4019. Chenango County, New York *
4020. Cicero town, New York *
4021. Clarence town, New York *
4022. Clarkstown town, New York *
4023. Clay town, New York *
4024. Clifton Park town, New York *

4025. Clinton County, New York *
4026. Colonie town, New York *
4027. Columbia County, New York *
4028. Cortland County, New York *
4029. Cortlandt town, New York *
4030. Delaware County, New York *
4031. Dutchess County, New York *
4032. Eastchester town, New York *
4033. Erie County, New York *
4034. Essex County, New York *
4035. Franklin County, New York *
4036. Freeport village, New York *
4037. Fulton County, New York *
4038. Genesee County, New York *
4039. Greece town, New York *
4040. Greenburgh town, New York *
4041. Greene County, New York *
4042. Guilderland town, New York *
4043. Hamburg town, New York *
4044. Haverstraw town, New York *
4045. Hempstead town, New York *
4046. Hempstead village, New York *
4047. Henrietta town, New York *
4048. Herkimer County, New York *
4049. Huntington town, New York *
4050. Irondequoit town, New York *
4051. Islip town, New York *
4052. Ithaca city, New York *
4053. Jefferson County, New York *
4054. Lancaster town, New York *
4055. Livingston County, New York *
4056. Long Beach city, New York *
4057. Madison County, New York *
4058. Manlius town, New York *
4059. Monroe County, New York *
4060. Montgomery County, New York *
4061. Mount Pleasant town, New York *
4062. Mount Vernon city, New York *
4063. Nassau County, New York *
4064. New Rochelle city, New York *
4065. New York city / Bronx County / Kings County / New York County / Queens County / Richmond County, New York *
4066. Newburgh town, New York *
4067. Niagara County, New York *
4068. Niagara Falls city, New York *
4069. North Hempstead town, New York *
4070. North Tonawanda city, New York *
4071. Oneida County, New York *
4072. Onondaga County, New York *
4073. Ontario County, New York *
4074. Orange County, New York *
4075. Orangetown town, New York *
4076. Orleans County, New York *
4077. Ossining town, New York *
4078. Oswego County, New York *
4079. Otsego County, New York *
4080. Oyster Bay town, New York *
4081. Penfield town, New York *
4082. Perinton town, New York *
4083. Poughkeepsie city, New York *
4084. Poughkeepsie town, New York *
4085. Putnam County, New York *
4086. Ramapo town, New York *
4087. Rensselaer County, New York *
4088. Riverhead town, New York *
4089. Rochester city, New York *
4090. Rockland County, New York *
4091. Rome city, New York *
4092. Rye town, New York *
4093. Salina town, New York *
4094. Saratoga County, New York *
4095. Schenectady city, New York *
4096. Schenectady County, New York *
4097. Schoharie County, New York *
4098. Seneca County, New York *
4099. Smithtown town, New York *
4100. Southampton town, New York *
4101. Spring Valley village, New York *
4102. St. Lawrence County, New York *
4103. Steuben County, New York *
4104. Suffolk County, New York *
4105. Sullivan County, New York *
4106. Syracuse city, New York *
4107. Tioga County, New York *
4108. Tompkins County, New York *
4109. Tonawanda town, New York *
4110. Troy city, New York *
4111. Ulster County, New York *
4112. Union town, New York *
4113. Utica city, New York *
4114. Valley Stream village, New York *
4115. Warren County, New York *
4116. Warwick town, New York *
4117. Washington County, New York *
4118. Wayne County, New York *
4119. Webster town, New York *
4120. West Seneca town, New York *
4121. Westchester County, New York *
4122. White Plains city, New York *
4123. Wyoming County, New York *
4124. Yonkers city, New York *
4125. Yorktown town, New York *
4126. Amsterdam city, New York
4127. Arcadia town, New York
4128. Auburn city, New York
4129. Aurora town, New York
4130. Babylon village, New York
4131. Ballston town, New York
4132. Batavia city, New York
4133. Bath town, New York
4134. Beacon city, New York
4135. Bedford town, New York
4136. Beekman town, New York
4137. Blooming Grove town, New York
4138. Brunswick town, New York
4139. Camillus town, New York
4140. Canandaigua city, New York
4141. Canandaigua town, New York
4142. Canton town, New York
4143. Catskill town, New York
4144. Chenango town, New York
4145. Chester town, New York
4146. Chili town, New York
4147. Cohoes city, New York
4148. Corning city, New York
4149. Cornwall town, New York
4150. Cortland city, New York
4151. De Witt town, New York
4152. Depew village, New York
4153. Dobbs Ferry village, New York
4154. Dryden town, New York
4155. Dunkirk city, New York
4156. East Fishkill town, New York

4157. East Greenbush town, New York
4158. East Hampton town, New York
4159. Elma town, New York
4160. Elmira city, New York
4161. Endicott village, New York
4162. Evans town, New York
4163. Fallsburg town, New York
4164. Farmington town, New York
4165. Fishkill town, New York
4166. Floral Park village, New York
4167. Fredonia village, New York
4168. Fulton city, New York
4169. Garden City village, New York
4170. Gates town, New York
4171. Geddes town, New York
4172. Geneseo town, New York
4173. Geneva city, New York
4174. German Flatts town, New York
4175. Glen Cove city, New York
4176. Glens Falls city, New York
4177. Glenville town, New York
4178. Gloversville city, New York
4179. Goshen town, New York
4180. Grand Island town, New York
4181. Great Neck village, New York
4182. Halfmoon town, New York
4183. Harrison town, New York
4184. Harrison village, New York
4185. Haverstraw village, New York
4186. Highlands town, New York
4187. Horseheads town, New York
4188. Hyde Park town, New York
4189. Ithaca town, New York
4190. Jamestown city, New York
4191. Johnson City village, New York
4192. Kenmore village, New York
4193. Kent town, New York
4194. Kingsbury town, New York
4195. Kingston city, New York
4196. Kirkland town, New York
4197. Kiryas Joel village, New York
4198. La Grange town, New York
4199. Lackawanna city, New York
4200. Lake Grove village, New York
4201. Lancaster village, New York
4202. Lansing town, New York
4203. Le Ray town, New York
4204. Lewis County, New York
4205. Lewisboro town, New York
4206. Lewiston town, New York
4207. Lindenhurst village, New York
4208. Lloyd town, New York
4209. Lockport city, New York
4210. Lockport town, New York
4211. Lynbrook village, New York
4212. Lysander town, New York
4213. Malone town, New York
4214. Malta town, New York
4215. Mamakating town, New York
4216. Mamaroneck town, New York
4217. Mamaroneck village, New York
4218. Massapequa Park village, New York
4219. Massena town, New York
4220. Massena village, New York
4221. Middletown city, New York
4222. Milton town, New York
4223. Mineola village, New York
4224. Monroe town, New York
4225. Montgomery town, New York
4226. Moreau town, New York
4227. Mount Kisco village / Mount Kisco town, New York
4228. New Castle town, New York
4229. New Hartford town, New York
4230. New Paltz town, New York
4231. New Windsor town, New York
4232. Newburgh city, New York
4233. Niskayuna town, New York
4234. North Castle town, New York
4235. North Greenbush town, New York
4236. Ogden town, New York
4237. Ogdensburg city, New York
4238. Olean city, New York
4239. Oneida city, New York
4240. Oneonta city, New York
4241. Onondaga town, New York
4242. Ontario town, New York
4243. Orchard Park town, New York
4244. Ossining village, New York
4245. Oswego city, New York
4246. Owego town, New York
4247. Palm Tree town, New York
4248. Parma town, New York
4249. Patchogue village, New York
4250. Patterson town, New York
4251. Peekskill city, New York
4252. Pelham town, New York
4253. Pittsford town, New York
4254. Plattekill town, New York
4255. Plattsburgh city, New York
4256. Plattsburgh town, New York
4257. Pomfret town, New York
4258. Port Chester village, New York
4259. Potsdam town, New York
4260. Putnam Valley town, New York
4261. Queensbury town, New York
4262. Red Hook town, New York
4263. Rockville Centre village, New York
4264. Rotterdam town, New York
4265. Rye city, New York
4266. Saratoga Springs city, New York
4267. Saugerties town, New York
4268. Scarsdale village / Scarsdale town, New York
4269. Schodack town, New York
4270. Schuyler County, New York
4271. Shawangunk town, New York
4272. Sleepy Hollow village, New York
4273. Somers town, New York
4274. Southeast town, New York
4275. Southold town, New York
4276. Stony Point town, New York
4277. Suffern village, New York
4278. Sullivan town, New York
4279. Sweden town, New York
4280. Tarrytown village, New York
4281. Thompson town, New York
4282. Tonawanda city, New York
4283. Ulster town, New York
4284. Van Buren town, New York
4285. Vestal town, New York
4286. Victor town, New York
4287. Wallkill town, New York
4288. Wappinger town, New York
4289. Watertown city, New York
4290. Wawarsing town, New York
4291. West Haverstraw village, New York
4292. Westbury village, New York
4293. Wheatfield town, New York
4294. Whitestown town, New York
4295. Wilton town, New York
4296. Woodbury town, New York
4297. Woodbury village, New York
4298. Yates County, New York
4299. Alamance County, North Carolina *
4300. Alexander County, North Carolina *

4301. Apex town, North Carolina *
4302. Asheville city, North Carolina *
4303. Beaufort County, North Carolina *
4304. Bladen County, North Carolina *
4305. Brunswick County, North Carolina *
4306. Buncombe County, North Carolina *
4307. Burke County, North Carolina *
4308. Burlington city, North Carolina *
4309. Cabarrus County, North Carolina *
4310. Caldwell County, North Carolina *
4311. Carteret County, North Carolina *
4312. Cary town, North Carolina *
4313. Catawba County, North Carolina *
4314. Chapel Hill town, North Carolina *
4315. Charlotte city, North Carolina *
4316. Chatham County, North Carolina *
4317. Cleveland County, North Carolina *
4318. Columbus County, North Carolina *
4319. Concord city, North Carolina *
4320. Cornelius town, North Carolina *
4321. Craven County, North Carolina *
4322. Cumberland County, North Carolina *
4323. Dare County, North Carolina *
4324. Davidson County, North Carolina *
4325. Davie County, North Carolina *
4326. Duplin County, North Carolina *
4327. Durham city, North Carolina *
4328. Durham County, North Carolina *
4329. Edgecombe County, North Carolina *
4330. Fayetteville city, North Carolina *
4331. Forsyth County, North Carolina *
4332. Franklin County, North Carolina *
4333. Fuquay-Varina town, North Carolina *
4334. Garner town, North Carolina *
4335. Gaston County, North Carolina *
4336. Gastonia city, North Carolina *
4337. Goldsboro city, North Carolina *
4338. Granville County, North Carolina *
4339. Greensboro city, North Carolina *
4340. Greenville city, North Carolina *
4341. Guilford County, North Carolina *
4342. Halifax County, North Carolina *
4343. Harnett County, North Carolina *
4344. Haywood County, North Carolina *
4345. Henderson County, North Carolina *
4346. Hickory city, North Carolina *
4347. High Point city, North Carolina *
4348. Hoke County, North Carolina *
4349. Holly Springs town, North Carolina *
4350. Huntersville town, North Carolina *
4351. Indian Trail town, North Carolina *
4352. Iredell County, North Carolina *
4353. Jackson County, North Carolina *
4354. Jacksonville city, North Carolina *
4355. Johnston County, North Carolina *
4356. Kannapolis city, North Carolina *
4357. Lee County, North Carolina *
4358. Lenoir County, North Carolina *
4359. Lincoln County, North Carolina *
4360. Macon County, North Carolina *
4361. Matthews town, North Carolina *
4362. McDowell County, North Carolina *
4363. Mecklenburg County, North Carolina *
4364. Monroe city, North Carolina *
4365. Moore County, North Carolina *
4366. Mooresville town, North Carolina *
4367. Nash County, North Carolina *
4368. New Hanover County, North Carolina *
4369. Onslow County, North Carolina *
4370. Orange County, North Carolina *
4371. Pasquotank County, North Carolina *
4372. Pender County, North Carolina *
4373. Person County, North Carolina *
4374. Pitt County, North Carolina *
4375. Raleigh city, North Carolina *
4376. Randolph County, North Carolina *
4377. Richmond County, North Carolina *
4378. Robeson County, North Carolina *
4379. Rockingham County, North Carolina *
4380. Rocky Mount city, North Carolina *
4381. Rowan County, North Carolina *
4382. Rutherford County, North Carolina *
4383. Salisbury city, North Carolina *
4384. Sampson County, North Carolina *
4385. Sanford city, North Carolina *
4386. Scotland County, North Carolina *
4387. Stanly County, North Carolina *
4388. Stokes County, North Carolina *

4389. Surry County, North Carolina *
4390. Transylvania County, North Carolina *
4391. Union County, North Carolina *
4392. Vance County, North Carolina *
4393. Wake County, North Carolina *
4394. Wake Forest town, North Carolina *
4395. Watauga County, North Carolina *
4396. Wayne County, North Carolina *
4397. Wilkes County, North Carolina *
4398. Wilmington city, North Carolina *
4399. Wilson city, North Carolina *
4400. Wilson County, North Carolina *
4401. Winston-Salem city, North Carolina *
4402. Yadkin County, North Carolina *
4403. Albemarle city, North Carolina
4404. Alleghany County, North Carolina
4405. Anson County, North Carolina
4406. Archdale city, North Carolina
4407. Ashe County, North Carolina
4408. Asheboro city, North Carolina
4409. Avery County, North Carolina
4410. Belmont city, North Carolina
4411. Bertie County, North Carolina
4412. Boone town, North Carolina
4413. Camden County, North Carolina
4414. Carrboro town, North Carolina
4415. Caswell County, North Carolina
4416. Cherokee County, North Carolina
4417. Chowan County, North Carolina
4418. Clay County, North Carolina
4419. Clayton town, North Carolina
4420. Clemmons village, North Carolina
4421. Currituck County, North Carolina
4422. Davidson town, North Carolina
4423. Eden city, North Carolina
4424. Elizabeth City city, North Carolina
4425. Elon town, North Carolina
4426. Gates County, North Carolina
4427. Graham city, North Carolina
4428. Greene County, North Carolina
4429. Harrisburg town, North Carolina
4430. Havelock city, North Carolina
4431. Henderson city, North Carolina
4432. Hendersonville city, North Carolina
4433. Hertford County, North Carolina
4434. Hope Mills town, North Carolina
4435. Kernersville town, North Carolina
4436. Kings Mountain city, North Carolina
4437. Kinston city, North Carolina
4438. Knightdale town, North Carolina
4439. Laurinburg city, North Carolina
4440. Leland town, North Carolina
4441. Lenoir city, North Carolina
4442. Lewisville town, North Carolina
4443. Lexington city, North Carolina
4444. Lincolnton city, North Carolina
4445. Lumberton city, North Carolina
4446. Madison County, North Carolina
4447. Martin County, North Carolina
4448. Mebane city, North Carolina
4449. Mint Hill town, North Carolina
4450. Mitchell County, North Carolina
4451. Montgomery County, North Carolina
4452. Morganton city, North Carolina
4453. Morrisville town, North Carolina
4454. Mount Airy city, North Carolina
4455. Mount Holly city, North Carolina
4456. New Bern city, North Carolina
4457. Newton city, North Carolina
4458. Northampton County, North Carolina
4459. Pamlico County, North Carolina
4460. Perquimans County, North Carolina
4461. Pinehurst village, North Carolina
4462. Polk County, North Carolina
4463. Reidsville city, North Carolina
4464. Roanoke Rapids city, North Carolina
4465. Shelby city, North Carolina
4466. Smithfield town, North Carolina
4467. Southern Pines town, North Carolina
4468. Spring Lake town, North Carolina
4469. Stallings town, North Carolina
4470. Statesville city, North Carolina
4471. Summerfield town, North Carolina
4472. Swain County, North Carolina
4473. Tarboro town, North Carolina
4474. Thomasville city, North Carolina
4475. Warren County, North Carolina
4476. Washington County, North Carolina
4477. Waxhaw town, North Carolina
4478. Waynesville town, North Carolina
4479. Weddington town, North Carolina
4480. Yancey County, North Carolina
4481. Bismarck city, North Dakota *
4482. Burleigh County, North Dakota *
4483. Cass County, North Dakota *
4484. Fargo city, North Dakota *
4485. Grand Forks city, North Dakota *
4486. Grand Forks County, North Dakota *
4487. Minot city, North Dakota *
4488. Morton County, North Dakota *
4489. Stark County, North Dakota *

4490. Ward County, North Dakota *
4491. West Fargo city, North Dakota *
4492. Williams County, North Dakota *
4493. Barnes County, North Dakota
4494. Dickinson city, North Dakota
4495. Jamestown city, North Dakota
4496. Mandan city, North Dakota
4497. McKenzie County, North Dakota
4498. Mountrail County, North Dakota
4499. Ramsey County, North Dakota
4500. Richland County, North Dakota
4501. Rolette County, North Dakota
4502. Stutsman County, North Dakota
4503. Walsh County, North Dakota
4504. Williston city, North Dakota
4505. Akron city, Ohio *
4506. Allen County, Ohio *
4507. Anderson township, Ohio *
4508. Ashland County, Ohio *
4509. Ashtabula County, Ohio *
4510. Athens County, Ohio *
4511. Athens township, Ohio *
4512. Auglaize County, Ohio *
4513. Austintown township, Ohio *
4514. Bath township, Ohio *
4515. Beavercreek city, Ohio *
4516. Beavercreek township, Ohio *
4517. Belmont County, Ohio *
4518. Boardman township, Ohio *
4519. Bowling Green city, Ohio *
4520. Brown County, Ohio *
4521. Brunswick city, Ohio *
4522. Butler County, Ohio *
4523. Canton city, Ohio *
4524. Champaign County, Ohio *
4525. Cincinnati city, Ohio *
4526. Clark County, Ohio *
4527. Clear Creek township, Ohio *
4528. Clermont County, Ohio *
4529. Cleveland city, Ohio *
4530. Cleveland Heights city, Ohio *
4531. Clinton County, Ohio *
4532. Colerain township, Ohio *
4533. Columbiana County, Ohio *
4534. Columbus city, Ohio *
4535. Concord township, Ohio *
4536. Coshocton County, Ohio *
4537. Crawford County, Ohio *
4538. Cuyahoga County, Ohio *
4539. Cuyahoga Falls city, Ohio *
4540. Darke County, Ohio *
4541. Dayton city, Ohio *
4542. Deerfield township, Ohio *
4543. Defiance County, Ohio *
4544. Delaware city, Ohio *
4545. Delaware County, Ohio *
4546. Dublin city, Ohio *
4547. Elyria city, Ohio *
4548. Erie County, Ohio *
4549. Euclid city, Ohio *
4550. Fairborn city, Ohio *
4551. Fairfield city, Ohio *
4552. Fairfield County, Ohio *
4553. Findlay city, Ohio *
4554. Franklin County, Ohio *
4555. Franklin township, Ohio *
4556. Fulton County, Ohio *
4557. Gahanna city, Ohio *
4558. Geauga County, Ohio *
4559. Green township, Ohio *
4560. Greene County, Ohio *
4561. Grove City city, Ohio *
4562. Guernsey County, Ohio *
4563. Hamilton city, Ohio *
4564. Hamilton County, Ohio *
4565. Hancock County, Ohio *
4566. Hardin County, Ohio *
4567. Highland County, Ohio *
4568. Hilliard city, Ohio *
4569. Holmes County, Ohio *
4570. Huber Heights city, Ohio *
4571. Huron County, Ohio *
4572. Jackson County, Ohio *
4573. Jackson township, Ohio *
4574. Jackson township, Ohio *
4575. Jefferson County, Ohio *
4576. Kettering city, Ohio *
4577. Knox County, Ohio *
4578. Lake County, Ohio *
4579. Lakewood city, Ohio *
4580. Lancaster city, Ohio *
4581. Lawrence County, Ohio *
4582. Liberty township, Ohio *
4583. Liberty township, Ohio *
4584. Licking County, Ohio *
4585. Lima city, Ohio *
4586. Logan County, Ohio *
4587. Lorain city, Ohio *
4588. Lorain County, Ohio *
4589. Lucas County, Ohio *
4590. Madison County, Ohio *
4591. Mahoning County, Ohio *
4592. Mansfield city, Ohio *
4593. Marion city, Ohio *
4594. Marion County, Ohio *
4595. Marion township, Ohio *
4596. Mason city, Ohio *
4597. Massillon city, Ohio *
4598. Medina County, Ohio *
4599. Mentor city, Ohio *
4600. Mercer County, Ohio *
4601. Miami County, Ohio *
4602. Miami township, Ohio *
4603. Miami township, Ohio *
4604. Middletown city, Ohio *
4605. Mifflin township, Ohio *
4606. Montgomery County, Ohio *
4607. Morrow County, Ohio *
4608. Muskingum County, Ohio *
4609. Newark city, Ohio *
4610. North Olmsted city, Ohio *
4611. North Ridgeville city, Ohio *
4612. North Royalton city, Ohio *
4613. Norwich township, Ohio *
4614. Orange township, Ohio *
4615. Ottawa County, Ohio *
4616. Parma city, Ohio *
4617. Perry County, Ohio *
4618. Pickaway County, Ohio *
4619. Plain township, Ohio *
4620. Portage County, Ohio *
4621. Preble County, Ohio *
4622. Putnam County, Ohio *
4623. Reynoldsburg city, Ohio *
4624. Richland County, Ohio *
4625. Ross County, Ohio *
4626. Sandusky County, Ohio *
4627. Scioto County, Ohio *
4628. Seneca County, Ohio *
4629. Shelby County, Ohio *
4630. Springfield city, Ohio *
4631. Springfield township, Ohio *
4632. Stark County, Ohio *
4633. Stow city, Ohio *
4634. Strongsville city, Ohio *
4635. Summit County, Ohio *
4636. Sylvania township, Ohio *
4637. Toledo city, Ohio *
4638. Trumbull County, Ohio *
4639. Tuscarawas County, Ohio *
4640. Union County, Ohio *
4641. Union township, Ohio *
4642. Upper Arlington city, Ohio *
4643. Violet township, Ohio *
4644. Warren city, Ohio *
4645. Warren County, Ohio *
4646. Washington County, Ohio *
4647. Washington township, Ohio *
4648. Washington township, Ohio *

4649. Wayne County, Ohio *
4650. West Chester township, Ohio *
4651. Westerville city, Ohio *
4652. Westlake city, Ohio *
4653. Williams County, Ohio *
4654. Wood County, Ohio *
4655. Youngstown city, Ohio *
4656. Adams County, Ohio
4657. Alliance city, Ohio
4658. American township, Ohio
4659. Amherst city, Ohio
4660. Ashland city, Ohio
4661. Ashtabula city, Ohio
4662. Ashtabula township, Ohio
4663. Athens city, Ohio
4664. Aurora city, Ohio
4665. Avon city, Ohio
4666. Avon Lake city, Ohio
4667. Bainbridge township, Ohio
4668. Barberton city, Ohio
4669. Batavia township, Ohio
4670. Bay Village city, Ohio
4671. Beachwood city, Ohio
4672. Bedford city, Ohio
4673. Bedford Heights city, Ohio
4674. Bellefontaine city, Ohio
4675. Berea city, Ohio
4676. Bethel township, Ohio
4677. Bexley city, Ohio
4678. Blue Ash city, Ohio
4679. Brecksville city, Ohio
4680. Brimfield township, Ohio
4681. Broadview Heights city, Ohio
4682. Brook Park city, Ohio
4683. Brooklyn city, Ohio
4684. Brunswick Hills township, Ohio
4685. Bucyrus city, Ohio
4686. Cambridge city, Ohio
4687. Cambridge township, Ohio
4688. Canfield township, Ohio
4689. Canton township, Ohio
4690. Carroll County, Ohio
4691. Celina city, Ohio
4692. Centerville city, Ohio
4693. Chester township, Ohio
4694. Chillicothe city, Ohio
4695. Chippewa township, Ohio
4696. Circleville city, Ohio
4697. Clayton city, Ohio
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4699. Concord township, Ohio
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4701. Conneaut city, Ohio
4702. Copley township, Ohio
4703. Coshocton city, Ohio
4704. Coventry township, Ohio
4705. Defiance city, Ohio
4706. Defiance township, Ohio
4707. Delhi township, Ohio
4708. Dover city, Ohio
4709. Duchouquet township, Ohio
4710. East Cleveland city, Ohio
4711. East Liverpool city, Ohio
4712. Eastlake city, Ohio
4713. Englewood city, Ohio
4714. Etna township, Ohio
4715. Fairfield township, Ohio
4716. Fairview Park city, Ohio
4717. Falls township, Ohio
4718. Fayette County, Ohio
4719. Forest Park city, Ohio
4720. Fostoria city, Ohio
4721. Franklin city, Ohio
4722. Franklin township, Ohio
4723. Fremont city, Ohio
4724. Gallia County, Ohio
4725. Garfield Heights city, Ohio
4726. Geneva township, Ohio
4727. Genoa township, Ohio
4728. Goshen township, Ohio
4729. Granville township, Ohio
4730. Green city, Ohio
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4732. Greenville city, Ohio
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4734. Hamilton township, Ohio
4735. Harrison city, Ohio
4736. Harrison County, Ohio
4737. Harrison township, Ohio
4738. Harrison township, Ohio
4739. Heath city, Ohio
4740. Henry County, Ohio
4741. Hocking County, Ohio
4742. Howland township, Ohio
4743. Hubbard township, Ohio
4744. Hudson city, Ohio
4745. Huron township, Ohio
4746. Ironton city, Ohio
4747. Jefferson township, Ohio
4748. Jefferson township, Ohio
4749. Kent city, Ohio
4750. Lake township, Ohio
4751. Lake township, Ohio
4752. Lake township, Ohio
4753. Lawrence township, Ohio
4754. Lebanon city, Ohio
4755. Lemon township, Ohio
4756. Liberty township, Ohio
4757. Liberty township, Ohio
4758. London city, Ohio
4759. Loveland city, Ohio
4760. Lyndhurst city, Ohio
4761. Macedonia city, Ohio
4762. Mad River township, Ohio
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4765. Madison township, Ohio
4766. Maple Heights city, Ohio
4767. Marietta city, Ohio
4768. Marysville city, Ohio
4769. Maumee city, Ohio
4770. Mayfield Heights city, Ohio
4771. Medina city, Ohio
4772. Meigs County, Ohio
4773. Miami township, Ohio
4774. Miamisburg city, Ohio
4775. Middleburg Heights city, Ohio
4776. Monclova township, Ohio
4777. Monroe city, Ohio
4778. Monroe County, Ohio
4779. Monroe township, Ohio
4780. Montgomery city, Ohio
4781. Montville township, Ohio
4782. Moorefield township, Ohio
4783. Morgan County, Ohio
4784. Mount Vernon city, Ohio
4785. New Albany city, Ohio
4786. New Franklin city, Ohio
4787. New Philadelphia city, Ohio
4788. Niles city, Ohio
4789. Noble County, Ohio
4790. North Canton city, Ohio
4791. Norton city, Ohio
4792. Norwalk city, Ohio
4793. Norwood city, Ohio
4794. Olmsted township, Ohio
4795. Oregon city, Ohio
4796. Oxford city, Ohio
4797. Oxford township, Ohio
4798. Painesville city, Ohio
4799. Painesville township, Ohio
4800. Paris township, Ohio
4801. Parma Heights city, Ohio
4802. Pataskala city, Ohio
4803. Paulding County, Ohio
4804. Pease township, Ohio
4805. Perkins township, Ohio
4806. Perry township, Ohio
4807. Perry township, Ohio
4808. Perrysburg city, Ohio
4809. Perrysburg township, Ohio
4810. Pickerington city, Ohio
4811. Pierce township, Ohio

4812. Pike County, Ohio
4813. Piqua city, Ohio
4814. Plain township, Ohio
4815. Pleasant township, Ohio
4816. Poland township, Ohio
4817. Portsmouth city, Ohio
4818. Powell city, Ohio
4819. Prairie township, Ohio
4820. Ravenna city, Ohio
4821. Reading city, Ohio
4822. Richland township, Ohio
4823. Richmond Heights city, Ohio
4824. Riverside city, Ohio
4825. Rocky River city, Ohio
4826. Sagamore Hills township, Ohio
4827. Salem city, Ohio
4828. Sandusky city, Ohio
4829. Scioto township, Ohio
4830. Scioto township, Ohio
4831. Seven Hills city, Ohio
4832. Shaker Heights city, Ohio
4833. Sharon township, Ohio
4834. Sharonville city, Ohio
4835. Shawnee township, Ohio
4836. Sidney city, Ohio
4837. Solon city, Ohio
4838. South Euclid city, Ohio
4839. Springboro city, Ohio
4840. Springdale city, Ohio
4841. Springfield township, Ohio
4842. Springfield township, Ohio
4843. Springfield township, Ohio
4844. Springfield township, Ohio
4845. St. Marys township, Ohio
4846. Steubenville city, Ohio
4847. Streetsboro city, Ohio
4848. Struthers city, Ohio
4849. Sycamore township, Ohio
4850. Sylvania city, Ohio
4851. Symmes township, Ohio
4852. Tallmadge city, Ohio
4853. Tiffin city, Ohio
4854. Tipp City city, Ohio
4855. Trenton city, Ohio
4856. Trotwood city, Ohio
4857. Troy city, Ohio
4858. Truro township, Ohio
4859. Turtlecreek township, Ohio
4860. Twinsburg city, Ohio
4861. Union township, Ohio
4862. Union township, Ohio
4863. University Heights city, Ohio
4864. Upper township, Ohio
4865. Urbana city, Ohio
4866. Urbana township, Ohio
4867. Van Wert city, Ohio
4868. Van Wert County, Ohio
4869. Vandalia city, Ohio
4870. Vermilion city, Ohio
4871. Vinton County, Ohio
4872. Wadsworth city, Ohio
4873. Warrensville Heights city, Ohio
4874. Washington Court House city, Ohio
4875. Weathersfield township, Ohio
4876. West Carrollton city, Ohio
4877. Whitehall city, Ohio
4878. Wickliffe city, Ohio
4879. Willoughby city, Ohio
4880. Willowick city, Ohio
4881. Wilmington city, Ohio
4882. Wooster city, Ohio
4883. Worthington city, Ohio
4884. Wyandot County, Ohio
4885. Xenia city, Ohio
4886. Zanesville city, Ohio
4887. Bartlesville city, Oklahoma *
4888. Broken Arrow city, Oklahoma *
4889. Bryan County, Oklahoma *
4890. Canadian County, Oklahoma *
4891. Carter County, Oklahoma *
4892. Cherokee County, Oklahoma *
4893. Cleveland County, Oklahoma *
4894. Comanche County, Oklahoma *
4895. Creek County, Oklahoma *
4896. Delaware County, Oklahoma *
4897. Edmond city, Oklahoma *
4898. Enid city, Oklahoma *
4899. Garfield County, Oklahoma *
4900. Grady County, Oklahoma *
4901. Kay County, Oklahoma *
4902. Lawton city, Oklahoma *
4903. Le Flore County, Oklahoma *
4904. Lincoln County, Oklahoma *
4905. Logan County, Oklahoma *
4906. Mayes County, Oklahoma *
4907. McClain County, Oklahoma *
4908. McCurtain County, Oklahoma *
4909. Midwest City city, Oklahoma *
4910. Moore city, Oklahoma *
4911. Muskogee city, Oklahoma *
4912. Muskogee County, Oklahoma *
4913. Norman city, Oklahoma *
4914. Oklahoma City city, Oklahoma *
4915. Oklahoma County, Oklahoma *
4916. Okmulgee County, Oklahoma *
4917. Osage County, Oklahoma *
4918. Ottawa County, Oklahoma *
4919. Owasso city, Oklahoma *
4920. Payne County, Oklahoma *
4921. Pittsburg County, Oklahoma *
4922. Pontotoc County, Oklahoma *
4923. Pottawatomie County, Oklahoma *
4924. Rogers County, Oklahoma *
4925. Sequoyah County, Oklahoma *
4926. Shawnee city, Oklahoma *
4927. Stephens County, Oklahoma *
4928. Stillwater city, Oklahoma *
4929. Tulsa city, Oklahoma *
4930. Tulsa County, Oklahoma *
4931. Wagoner County, Oklahoma *
4932. Washington County, Oklahoma *
4933. Ada city, Oklahoma
4934. Adair County, Oklahoma
4935. Altus city, Oklahoma
4936. Ardmore city, Oklahoma
4937. Atoka County, Oklahoma
4938. Beckham County, Oklahoma
4939. Bethany city, Oklahoma
4940. Bixby city, Oklahoma
4941. Caddo County, Oklahoma
4942. Chickasha city, Oklahoma
4943. Choctaw city, Oklahoma
4944. Choctaw County, Oklahoma
4945. Claremore city, Oklahoma
4946. Coweta city, Oklahoma
4947. Craig County, Oklahoma
4948. Custer County, Oklahoma
4949. Del City city, Oklahoma
4950. Duncan city, Oklahoma
4951. Durant city, Oklahoma
4952. El Reno city, Oklahoma
4953. Elk City city, Oklahoma
4954. Garvin County, Oklahoma
4955. Glenpool city, Oklahoma
4956. Guthrie city, Oklahoma
4957. Guymon city, Oklahoma
4958. Haskell County, Oklahoma
4959. Hughes County, Oklahoma
4960. Jackson County, Oklahoma
4961. Jenks city, Oklahoma

4962. Johnston County, Oklahoma
4963. Kingfisher County, Oklahoma
4964. Latimer County, Oklahoma
4965. Love County, Oklahoma
4966. Marshall County, Oklahoma
4967. McAlester city, Oklahoma
4968. McIntosh County, Oklahoma
4969. Miami city, Oklahoma
4970. Murray County, Oklahoma
4971. Mustang city, Oklahoma
4972. Newcastle city, Oklahoma
4973. Noble County, Oklahoma
4974. Nowata County, Oklahoma
4975. Okfuskee County, Oklahoma
4976. Okmulgee city, Oklahoma
4977. Pawnee County, Oklahoma
4978. Ponca City city, Oklahoma
4979. Pushmataha County, Oklahoma
4980. Sand Springs city, Oklahoma
4981. Sapulpa city, Oklahoma
4982. Seminole County, Oklahoma
4983. Tahlequah city, Oklahoma
4984. Texas County, Oklahoma
4985. Warr Acres city, Oklahoma
4986. Washita County, Oklahoma
4987. Weatherford city, Oklahoma
4988. Woodward city, Oklahoma
4989. Woodward County, Oklahoma
4990. Yukon city, Oklahoma
4991. Albany city, Oregon *
4992. Beaverton city, Oregon *
4993. Bend city, Oregon *
4994. Benton County, Oregon *
4995. Clackamas County, Oregon *
4996. Clatsop County, Oregon *
4997. Columbia County, Oregon *
4998. Coos County, Oregon *
4999. Corvallis city, Oregon *
5000. Deschutes County, Oregon *
5001. Douglas County, Oregon *
5002. Eugene city, Oregon *
5003. Grants Pass city, Oregon *
5004. Gresham city, Oregon *
5005. Hillsboro city, Oregon *
5006. Jackson County, Oregon *
5007. Josephine County, Oregon *
5008. Keizer city, Oregon *
5009. Klamath County, Oregon *
5010. Lake Oswego city, Oregon *
5011. Lane County, Oregon *
5012. Lincoln County, Oregon *
5013. Linn County, Oregon *
5014. Malheur County, Oregon *
5015. Marion County, Oregon *
5016. McMinnville city, Oregon *
5017. Medford city, Oregon *
5018. Multnomah County, Oregon *
5019. Oregon City city, Oregon *
5020. Polk County, Oregon *
5021. Portland city, Oregon *
5022. Redmond city, Oregon *
5023. Salem city, Oregon *
5024. Springfield city, Oregon *
5025. Tigard city, Oregon *
5026. Umatilla County, Oregon *
5027. Washington County, Oregon *
5028. Yamhill County, Oregon *
5029. Ashland city, Oregon
5030. Astoria city, Oregon
5031. Baker County, Oregon
5032. Canby city, Oregon
5033. Central Point city, Oregon
5034. Coos Bay city, Oregon
5035. Cornelius city, Oregon
5036. Cottage Grove city, Oregon
5037. Crook County, Oregon
5038. Curry County, Oregon
5039. Dallas city, Oregon
5040. Forest Grove city, Oregon
5041. Gladstone city, Oregon
5042. Happy Valley city, Oregon
5043. Hermiston city, Oregon
5044. Hood River County, Oregon
5045. Independence city, Oregon
5046. Jefferson County, Oregon
5047. Klamath Falls city, Oregon
5048. La Grande city, Oregon
5049. Lebanon city, Oregon
5050. Milwaukie city, Oregon
5051. Monmouth city, Oregon
5052. Morrow County, Oregon
5053. Newberg city, Oregon
5054. Newport city, Oregon
5055. Ontario city, Oregon
5056. Pendleton city, Oregon
5057. Prineville city, Oregon
5058. Roseburg city, Oregon
5059. Sandy city, Oregon
5060. Sherwood city, Oregon
5061. Silverton city, Oregon
5062. St. Helens city, Oregon
5063. The Dalles city, Oregon
5064. Tillamook County, Oregon
5065. Troutdale city, Oregon
5066. Tualatin city, Oregon
5067. Union County, Oregon
5068. Wasco County, Oregon
5069. West Linn city, Oregon
5070. Wilsonville city, Oregon
5071. Woodburn city, Oregon
5072. Abington township, Pennsylvania *
5073. Adams County, Pennsylvania *
5074. Allegheny County, Pennsylvania *
5075. Allentown city, Pennsylvania *
5076. Altoona city, Pennsylvania *
5077. Armstrong County, Pennsylvania *
5078. Beaver County, Pennsylvania *
5079. Bedford County, Pennsylvania *
5080. Bensalem township, Pennsylvania *
5081. Berks County, Pennsylvania *
5082. Bethel Park municipality, Pennsylvania *
5083. Bethlehem city, Pennsylvania *
5084. Blair County, Pennsylvania *
5085. Bradford County, Pennsylvania *
5086. Bristol township, Pennsylvania *
5087. Bucks County, Pennsylvania *
5088. Butler County, Pennsylvania *
5089. Cambria County, Pennsylvania *
5090. Carbon County, Pennsylvania *
5091. Centre County, Pennsylvania *
5092. Cheltenham township, Pennsylvania *
5093. Chester city, Pennsylvania *
5094. Chester County, Pennsylvania *
5095. Clarion County, Pennsylvania *
5096. Clearfield County, Pennsylvania *
5097. Clinton County, Pennsylvania *
5098. Columbia County, Pennsylvania *
5099. Cranberry township, Pennsylvania *
5100. Crawford County, Pennsylvania *
5101. Cumberland County, Pennsylvania *

5102. Dauphin County, Pennsylvania *
5103. Delaware County, Pennsylvania *
5104. Erie city, Pennsylvania *
5105. Erie County, Pennsylvania *
5106. Falls township, Pennsylvania *
5107. Fayette County, Pennsylvania *
5108. Franklin County, Pennsylvania *
5109. Greene County, Pennsylvania *
5110. Hampden township, Pennsylvania *
5111. Harrisburg city, Pennsylvania *
5112. Haverford township, Pennsylvania *
5113. Hempfield township, Pennsylvania *
5114. Huntingdon County, Pennsylvania *
5115. Indiana County, Pennsylvania *
5116. Jefferson County, Pennsylvania *
5117. Lackawanna County, Pennsylvania *
5118. Lancaster city, Pennsylvania *
5119. Lancaster County, Pennsylvania *
5120. Lawrence County, Pennsylvania *
5121. Lebanon County, Pennsylvania *
5122. Lehigh County, Pennsylvania *
5123. Lower Macungie township, Pennsylvania *
5124. Lower Makefield township, Pennsylvania *
5125. Lower Merion township, Pennsylvania *
5126. Lower Paxton township, Pennsylvania *
5127. Luzerne County, Pennsylvania *
5128. Lycoming County, Pennsylvania *
5129. Manheim township, Pennsylvania *
5130. McKean County, Pennsylvania *
5131. Mercer County, Pennsylvania *
5132. Middletown township, Pennsylvania *
5133. Mifflin County, Pennsylvania *
5134. Millcreek township, Pennsylvania *
5135. Monroe County, Pennsylvania *
5136. Montgomery County, Pennsylvania *
5137. Mount Lebanon township, Pennsylvania *
5138. Norristown borough, Pennsylvania *
5139. North Huntingdon township, Pennsylvania *
5140. Northampton County, Pennsylvania *
5141. Northampton township, Pennsylvania *
5142. Northumberland County, Pennsylvania *
5143. Penn Hills township, Pennsylvania *
5144. Perry County, Pennsylvania *
5145. Philadelphia city / Philadelphia County, Pennsylvania *
5146. Pike County, Pennsylvania *
5147. Pittsburgh city, Pennsylvania *
5148. Radnor township, Pennsylvania *
5149. Reading city, Pennsylvania *
5150. Ridley township, Pennsylvania *
5151. Ross township, Pennsylvania *
5152. Schuylkill County, Pennsylvania *
5153. Scranton city, Pennsylvania *
5154. Snyder County, Pennsylvania *
5155. Somerset County, Pennsylvania *
5156. State College borough, Pennsylvania *
5157. Susquehanna County, Pennsylvania *
5158. Tioga County, Pennsylvania *
5159. Union County, Pennsylvania *
5160. Upper Darby township, Pennsylvania *
5161. Upper Merion township, Pennsylvania *
5162. Venango County, Pennsylvania *
5163. Warminster township, Pennsylvania *
5164. Warren County, Pennsylvania *
5165. Washington County, Pennsylvania *
5166. Wayne County, Pennsylvania *
5167. Westmoreland County, Pennsylvania *
5168. Wilkes-Barre city, Pennsylvania *
5169. York city, Pennsylvania *
5170. York County, Pennsylvania *
5171. Adams township, Pennsylvania
5172. Amity township, Pennsylvania
5173. Antrim township, Pennsylvania
5174. Aston township, Pennsylvania
5175. Baldwin borough, Pennsylvania
5176. Bethlehem township, Pennsylvania
5177. Bloomsburg town, Pennsylvania
5178. Buckingham township, Pennsylvania
5179. Butler city, Pennsylvania
5180. Butler township, Pennsylvania
5181. Caln township, Pennsylvania
5182. Carlisle borough, Pennsylvania
5183. Cecil township, Pennsylvania
5184. Center township, Pennsylvania
5185. Chambersburg borough, Pennsylvania
5186. Chestnuthill township, Pennsylvania
5187. Coal township, Pennsylvania
5188. Coatesville city, Pennsylvania
5189. College township, Pennsylvania
5190. Columbia borough, Pennsylvania
5191. Concord township, Pennsylvania
5192. Coolbaugh township, Pennsylvania
5193. Cumru township, Pennsylvania
5194. Darby borough, Pennsylvania
5195. Derry township, Pennsylvania

5196. Derry township, Pennsylvania
5197. Dingman township, Pennsylvania
5198. Douglass township, Pennsylvania
5199. Dover township, Pennsylvania
5200. Doylestown township, Pennsylvania
5201. Dunmore borough, Pennsylvania
5202. East Cocalico township, Pennsylvania
5203. East Goshen township, Pennsylvania
5204. East Hempfield township, Pennsylvania
5205. East Lampeter township, Pennsylvania
5206. East Norriton township, Pennsylvania
5207. East Pennsboro township, Pennsylvania
5208. East Stroudsburg borough, Pennsylvania
5209. East Whiteland township, Pennsylvania
5210. Easton city, Pennsylvania
5211. Easttown township, Pennsylvania
5212. Elizabeth township, Pennsylvania
5213. Elizabethtown borough, Pennsylvania
5214. Elk County, Pennsylvania
5215. Emmaus borough, Pennsylvania
5216. Ephrata borough, Pennsylvania
5217. Ephrata township, Pennsylvania
5218. Exeter township, Pennsylvania
5219. Fairview township, Pennsylvania
5220. Fairview township, Pennsylvania
5221. Ferguson township, Pennsylvania
5222. Forks township, Pennsylvania
5223. Franconia township, Pennsylvania
5224. Franklin Park borough, Pennsylvania
5225. Fulton County, Pennsylvania
5226. Greene township, Pennsylvania
5227. Greensburg city, Pennsylvania
5228. Guilford township, Pennsylvania
5229. Hamilton township, Pennsylvania
5230. Hampton township, Pennsylvania
5231. Hanover borough, Pennsylvania
5232. Hanover township, Pennsylvania
5233. Hanover township, Pennsylvania
5234. Harborcreek township, Pennsylvania
5235. Harrison township, Pennsylvania
5236. Hatfield township, Pennsylvania
5237. Hazleton city, Pennsylvania
5238. Hermitage city, Pennsylvania
5239. Hilltown township, Pennsylvania
5240. Hopewell township, Pennsylvania
5241. Horsham township, Pennsylvania
5242. Indiana borough, Pennsylvania
5243. Jefferson Hills borough, Pennsylvania
5244. Johnstown city, Pennsylvania
5245. Juniata County, Pennsylvania
5246. Kingston borough, Pennsylvania
5247. Lancaster township, Pennsylvania
5248. Lansdale borough, Pennsylvania
5249. Lansdowne borough, Pennsylvania
5250. Lebanon city, Pennsylvania
5251. Lehigh township, Pennsylvania
5252. Lehman township, Pennsylvania
5253. Limerick township, Pennsylvania
5254. Logan township, Pennsylvania
5255. Lower Allen township, Pennsylvania
5256. Lower Burrell city, Pennsylvania
5257. Lower Gwynedd township, Pennsylvania
5258. Lower Moreland township, Pennsylvania
5259. Lower Pottsgrove township, Pennsylvania
5260. Lower Providence township, Pennsylvania
5261. Lower Salford township, Pennsylvania
5262. Lower Saucon township, Pennsylvania
5263. Lower Southampton township, Pennsylvania
5264. Loyalsock township, Pennsylvania
5265. Manchester township, Pennsylvania
5266. Manor township, Pennsylvania
5267. Marple township, Pennsylvania
5268. McCandless township, Pennsylvania
5269. McKeesport city, Pennsylvania
5270. Meadville city, Pennsylvania
5271. Middle Smithfield township, Pennsylvania
5272. Middletown township, Pennsylvania
5273. Milford township, Pennsylvania
5274. Monroeville municipality, Pennsylvania
5275. Montgomery township, Pennsylvania
5276. Montour County, Pennsylvania
5277. Moon township, Pennsylvania
5278. Mount Joy township, Pennsylvania
5279. Mount Pleasant township, Pennsylvania
5280. Muhlenberg township, Pennsylvania
5281. Munhall borough, Pennsylvania
5282. Murrysville municipality, Pennsylvania
5283. Nanticoke city, Pennsylvania
5284. Nether Providence township, Pennsylvania
5285. New Britain township, Pennsylvania
5286. New Castle city, Pennsylvania
5287. New Garden township, Pennsylvania

5288. New Hanover township, Pennsylvania
5289. New Kensington city, Pennsylvania
5290. Newberry township, Pennsylvania
5291. Newtown township, Pennsylvania
5292. Newtown township, Pennsylvania
5293. North Fayette township, Pennsylvania
5294. North Lebanon township, Pennsylvania
5295. North Middleton township, Pennsylvania
5296. North Strabane township, Pennsylvania
5297. North Union township, Pennsylvania
5298. North Whitehall township, Pennsylvania
5299. Palmer township, Pennsylvania
5300. Patton township, Pennsylvania
5301. Penn township, Pennsylvania
5302. Penn township, Pennsylvania
5303. Peters township, Pennsylvania
5304. Phoenixville borough, Pennsylvania
5305. Pine township, Pennsylvania
5306. Plum borough, Pennsylvania
5307. Plumstead township, Pennsylvania
5308. Plymouth township, Pennsylvania
5309. Pocono township, Pennsylvania
5310. Potter County, Pennsylvania
5311. Pottstown borough, Pennsylvania
5312. Pottsville city, Pennsylvania
5313. Rapho township, Pennsylvania
5314. Richland township, Pennsylvania
5315. Richland township, Pennsylvania
5316. Richland township, Pennsylvania
5317. Robinson township, Pennsylvania
5318. Rostraver township, Pennsylvania
5319. Salisbury township, Pennsylvania
5320. Salisbury township, Pennsylvania
5321. Sandy township, Pennsylvania
5322. Scott township, Pennsylvania
5323. Shaler township, Pennsylvania
5324. Sharon city, Pennsylvania
5325. Silver Spring township, Pennsylvania
5326. Skippack township, Pennsylvania
5327. Somerset township, Pennsylvania
5328. South Fayette township, Pennsylvania
5329. South Lebanon township, Pennsylvania
5330. South Middleton township, Pennsylvania
5331. South Park township, Pennsylvania
5332. South Union township, Pennsylvania
5333. South Whitehall township, Pennsylvania
5334. Spring Garden township, Pennsylvania
5335. Spring township, Pennsylvania
5336. Springettsbury township, Pennsylvania
5337. Springfield township, Pennsylvania
5338. Springfield township, Pennsylvania
5339. St. Marys city, Pennsylvania
5340. Stroud township, Pennsylvania
5341. Susquehanna township, Pennsylvania
5342. Swatara township, Pennsylvania
5343. Towamencin township, Pennsylvania
5344. Tredyffrin township, Pennsylvania
5345. Unity township, Pennsylvania
5346. Upper Allen township, Pennsylvania
5347. Upper Chichester township, Pennsylvania
5348. Upper Dublin township, Pennsylvania
5349. Upper Gwynedd township, Pennsylvania
5350. Upper Macungie township, Pennsylvania
5351. Upper Moreland township, Pennsylvania
5352. Upper Providence township, Pennsylvania
5353. Upper Providence township, Pennsylvania
5354. Upper Saucon township, Pennsylvania
5355. Upper Southampton township, Pennsylvania
5356. Upper St. Clair township, Pennsylvania
5357. Upper Uwchlan township, Pennsylvania
5358. Uwchlan township, Pennsylvania
5359. Warrington township, Pennsylvania
5360. Warwick township, Pennsylvania
5361. Warwick township, Pennsylvania
5362. Washington city, Pennsylvania
5363. Washington township, Pennsylvania
5364. Waynesboro borough, Pennsylvania
5365. West Bradford township, Pennsylvania
5366. West Chester borough, Pennsylvania
5367. West Deer township, Pennsylvania
5368. West Goshen township, Pennsylvania
5369. West Hanover township, Pennsylvania
5370. West Hempfield township, Pennsylvania
5371. West Lampeter township, Pennsylvania
5372. West Manchester township, Pennsylvania
5373. West Mifflin borough, Pennsylvania
5374. West Norriton township, Pennsylvania
5375. West Whiteland township, Pennsylvania
5376. Westtown township, Pennsylvania
5377. White township, Pennsylvania
5378. Whitehall borough, Pennsylvania

5379. Whitehall township, Pennsylvania
5380. Whitemarsh township, Pennsylvania
5381. Whitpain township, Pennsylvania
5382. Wilkinsburg borough, Pennsylvania
5383. Williamsport city, Pennsylvania
5384. Willistown township, Pennsylvania
5385. Windsor township, Pennsylvania
5386. Worcester township, Pennsylvania
5387. Wyoming County, Pennsylvania
5388. Wyomissing borough, Pennsylvania
5389. Yeadon borough, Pennsylvania
5390. York township, Pennsylvania
5391. Aguada Municipio, Puerto Rico *
5392. Aguadilla Municipio, Puerto Rico *
5393. Arecibo Municipio, Puerto Rico *
5394. Bayamón Municipio, Puerto Rico *
5395. Cabo Rojo Municipio, Puerto Rico *
5396. Caguas Municipio, Puerto Rico *
5397. Camuy Municipio, Puerto Rico *
5398. Canóvanas Municipio, Puerto Rico *
5399. Carolina Municipio, Puerto Rico *
5400. Cayey Municipio, Puerto Rico *
5401. Cidra Municipio, Puerto Rico *
5402. Coamo Municipio, Puerto Rico *
5403. Corozal Municipio, Puerto Rico *
5404. Dorado Municipio, Puerto Rico *
5405. Guayama Municipio, Puerto Rico *
5406. Guaynabo Municipio, Puerto Rico *
5407. Gurabo Municipio, Puerto Rico *
5408. Hatillo Municipio, Puerto Rico *
5409. Humacao Municipio, Puerto Rico *
5410. Isabela Municipio, Puerto Rico *
5411. Juana Díaz Municipio, Puerto Rico *
5412. Juncos Municipio, Puerto Rico *
5413. Las Piedras Municipio, Puerto Rico *
5414. Manatí Municipio, Puerto Rico *
5415. Mayagüez Municipio, Puerto Rico *
5416. Moca Municipio, Puerto Rico *
5417. Morovis Municipio, Puerto Rico *
5418. Ponce Municipio, Puerto Rico *
5419. Río Grande Municipio, Puerto Rico *
5420. San Germán Municipio, Puerto Rico *
5421. San Juan Municipio, Puerto Rico *
5422. San Lorenzo Municipio, Puerto Rico *
5423. San Sebastián Municipio, Puerto Rico *
5424. Toa Alta Municipio, Puerto Rico *
5425. Toa Baja Municipio, Puerto Rico *
5426. Trujillo Alto Municipio, Puerto Rico *
5427. Vega Alta Municipio, Puerto Rico *
5428. Vega Baja Municipio, Puerto Rico *
5429. Yabucoa Municipio, Puerto Rico *
5430. Yauco Municipio, Puerto Rico *
5431. Adjuntas Municipio, Puerto Rico
5432. Aguas Buenas Municipio, Puerto Rico
5433. Aibonito Municipio, Puerto Rico
5434. Añasco Municipio, Puerto Rico
5435. Arroyo Municipio, Puerto Rico
5436. Barceloneta Municipio, Puerto Rico
5437. Barranquitas Municipio, Puerto Rico
5438. Cataño Municipio, Puerto Rico
5439. Ceiba Municipio, Puerto Rico
5440. Ciales Municipio, Puerto Rico
5441. Comerío Municipio, Puerto Rico
5442. Fajardo Municipio, Puerto Rico
5443. Florida Municipio, Puerto Rico
5444. Guánica Municipio, Puerto Rico
5445. Guayanilla Municipio, Puerto Rico
5446. Hormigueros Municipio, Puerto Rico
5447. Jayuya Municipio, Puerto Rico
5448. Lajas Municipio, Puerto Rico
5449. Lares Municipio, Puerto Rico
5450. Loíza Municipio, Puerto Rico
5451. Luquillo Municipio, Puerto Rico
5452. Maunabo Municipio, Puerto Rico
5453. Naguabo Municipio, Puerto Rico
5454. Naranjito Municipio, Puerto Rico
5455. Orocovis Municipio, Puerto Rico
5456. Patillas Municipio, Puerto Rico
5457. Peñuelas Municipio, Puerto Rico
5458. Quebradillas Municipio, Puerto Rico
5459. Rincón Municipio, Puerto Rico
5460. Sabana Grande Municipio, Puerto Rico
5461. Salinas Municipio, Puerto Rico
5462. Santa Isabel Municipio, Puerto Rico
5463. Utuado Municipio, Puerto Rico

5464. Villalba Municipio, Puerto Rico
5465. Coventry town, Rhode Island *
5466. Cranston city, Rhode Island *
5467. Cumberland town, Rhode Island *
5468. East Providence city, Rhode Island *
5469. North Providence town, Rhode Island *
5470. Pawtucket city, Rhode Island *
5471. Providence city, Rhode Island *
5472. South Kingstown town, Rhode Island *
5473. Warwick city, Rhode Island *
5474. Woonsocket city, Rhode Island *
5475. Barrington town, Rhode Island
5476. Bristol town, Rhode Island
5477. Burrillville town, Rhode Island
5478. Central Falls city, Rhode Island
5479. East Greenwich town, Rhode Island
5480. Glocester town, Rhode Island
5481. Johnston town, Rhode Island
5482. Lincoln town, Rhode Island
5483. Middletown town, Rhode Island
5484. Narragansett town, Rhode Island
5485. Newport city, Rhode Island
5486. North Kingstown town, Rhode Island
5487. North Smithfield town, Rhode Island
5488. Portsmouth town, Rhode Island
5489. Scituate town, Rhode Island
5490. Smithfield town, Rhode Island
5491. Tiverton town, Rhode Island
5492. Warren town, Rhode Island
5493. West Warwick town, Rhode Island
5494. Westerly town, Rhode Island
5495. Aiken city, South Carolina *
5496. Aiken County, South Carolina *
5497. Anderson County, South Carolina *
5498. Beaufort County, South Carolina *
5499. Berkeley County, South Carolina *
5500. Charleston city, South Carolina *
5501. Charleston County, South Carolina *
5502. Cherokee County, South Carolina *
5503. Chester County, South Carolina *
5504. Chesterfield County, South Carolina *
5505. Clarendon County, South Carolina *
5506. Colleton County, South Carolina *
5507. Columbia city, South Carolina *
5508. Darlington County, South Carolina *
5509. Dillon County, South Carolina *
5510. Dorchester County, South Carolina *
5511. Florence city, South Carolina *
5512. Florence County, South Carolina *
5513. Georgetown County, South Carolina *
5514. Goose Creek city, South Carolina *
5515. Greenville city, South Carolina *
5516. Greenville County, South Carolina *
5517. Greenwood County, South Carolina *
5518. Greer city, South Carolina *
5519. Hilton Head Island town, South Carolina *
5520. Horry County, South Carolina *
5521. Jasper County, South Carolina *
5522. Kershaw County, South Carolina *
5523. Lancaster County, South Carolina *
5524. Laurens County, South Carolina *
5525. Lexington County, South Carolina *
5526. Marion County, South Carolina *
5527. Mount Pleasant town, South Carolina *
5528. Myrtle Beach city, South Carolina *
5529. Newberry County, South Carolina *
5530. North Charleston city, South Carolina *
5531. Oconee County, South Carolina *
5532. Orangeburg County, South Carolina *
5533. Pickens County, South Carolina *
5534. Richland County, South Carolina *
5535. Rock Hill city, South Carolina *
5536. Spartanburg city, South Carolina *
5537. Spartanburg County, South Carolina *
5538. Summerville town, South Carolina *
5539. Sumter city, South Carolina *
5540. Sumter County, South Carolina *
5541. Williamsburg County, South Carolina *
5542. York County, South Carolina *
5543. Abbeville County, South Carolina
5544. Anderson city, South Carolina
5545. Bamberg County, South Carolina
5546. Barnwell County, South Carolina
5547. Beaufort city, South Carolina
5548. Bluffton town, South Carolina
5549. Calhoun County, South Carolina
5550. Cayce city, South Carolina
5551. Clemson city, South Carolina
5552. Conway city, South Carolina
5553. Easley city, South Carolina
5554. Edgefield County, South Carolina
5555. Fairfield County, South Carolina
5556. Forest Acres city, South Carolina
5557. Fort Mill town, South Carolina
5558. Fountain Inn city, South Carolina

5559. Gaffney city, South Carolina
5560. Greenwood city, South Carolina
5561. Hampton County, South Carolina
5562. Hanahan city, South Carolina
5563. Irmo town, South Carolina
5564. James Island town, South Carolina
5565. Lee County, South Carolina
5566. Lexington town, South Carolina
5567. Marlboro County, South Carolina
5568. Mauldin city, South Carolina
5569. Moncks Corner town, South Carolina
5570. Newberry city, South Carolina
5571. North Augusta city, South Carolina
5572. North Myrtle Beach city, South Carolina
5573. Orangeburg city, South Carolina
5574. Port Royal town, South Carolina
5575. Saluda County, South Carolina
5576. Simpsonville city, South Carolina
5577. Tega Cay city, South Carolina
5578. Union County, South Carolina
5579. West Columbia city, South Carolina
5580. Brookings County, South Dakota *
5581. Brown County, South Dakota *
5582. Lincoln County, South Dakota *
5583. Minnehaha County, South Dakota *
5584. Pennington County, South Dakota *
5585. Rapid City city, South Dakota *
5586. Sioux Falls city, South Dakota *
5587. Aberdeen city, South Dakota
5588. Beadle County, South Dakota
5589. Box Elder city, South Dakota
5590. Brandon city, South Dakota
5591. Brookings city, South Dakota
5592. Butte County, South Dakota
5593. Clay County, South Dakota
5594. Codington County, South Dakota
5595. Davison County, South Dakota
5596. Hughes County, South Dakota
5597. Huron city, South Dakota
5598. Lake County, South Dakota
5599. Lawrence County, South Dakota
5600. Meade County, South Dakota
5601. Mitchell city, South Dakota
5602. Oglala Lakota County, South Dakota
5603. Pierre city, South Dakota
5604. Roberts County, South Dakota
5605. Spearfish city, South Dakota
5606. Todd County, South Dakota
5607. Union County, South Dakota
5608. Vermillion city, South Dakota
5609. Watertown city, South Dakota
5610. Yankton city, South Dakota
5611. Yankton County, South Dakota
5612. Anderson County, Tennessee *
5613. Bartlett city, Tennessee *
5614. Bedford County, Tennessee *
5615. Blount County, Tennessee *
5616. Bradley County, Tennessee *
5617. Brentwood city, Tennessee *
5618. Campbell County, Tennessee *
5619. Carter County, Tennessee *
5620. Chattanooga city, Tennessee *
5621. Cheatham County, Tennessee *
5622. Claiborne County, Tennessee *
5623. Clarksville city, Tennessee *
5624. Cleveland city, Tennessee *
5625. Cocke County, Tennessee *
5626. Coffee County, Tennessee *
5627. Collierville town, Tennessee *
5628. Columbia city, Tennessee *
5629. Cookeville city, Tennessee *
5630. Cumberland County, Tennessee *
5631. Dickson County, Tennessee *
5632. Dyer County, Tennessee *
5633. Fayette County, Tennessee *
5634. Franklin city, Tennessee *
5635. Franklin County, Tennessee *
5636. Gallatin city, Tennessee *
5637. Germantown city, Tennessee *
5638. Gibson County, Tennessee *
5639. Greene County, Tennessee *
5640. Hamblen County, Tennessee *
5641. Hamilton County, Tennessee *
5642. Hawkins County, Tennessee *
5643. Hendersonville city, Tennessee *
5644. Henry County, Tennessee *
5645. Jackson city, Tennessee *
5646. Jefferson County, Tennessee *
5647. Johnson City city, Tennessee *
5648. Kingsport city, Tennessee *
5649. Knox County, Tennessee *
5650. Knoxville city, Tennessee *
5651. La Vergne city, Tennessee *
5652. Lawrence County, Tennessee *
5653. Lebanon city, Tennessee *
5654. Lincoln County, Tennessee *
5655. Loudon County, Tennessee *
5656. Madison County, Tennessee *
5657. Marshall County, Tennessee *
5658. Maury County, Tennessee *
5659. McMinn County, Tennessee *
5660. Memphis city, Tennessee *
5661. Monroe County, Tennessee *
5662. Montgomery County, Tennessee *
5663. Morristown city, Tennessee *
5664. Mount Juliet city, Tennessee *
5665. Murfreesboro city, Tennessee *
5666. Nashville-Davidson metropolitan government, Tennessee *
5667. Obion County, Tennessee *
5668. Putnam County, Tennessee *
5669. Rhea County, Tennessee *
5670. Roane County, Tennessee *
5671. Robertson County, Tennessee *
5672. Rutherford County, Tennessee *
5673. Sevier County, Tennessee *
5674. Shelby County, Tennessee *
5675. Smyrna town, Tennessee *
5676. Spring Hill city, Tennessee *
5677. Sullivan County, Tennessee *
5678. Sumner County, Tennessee *
5679. Tipton County, Tennessee *
5680. Warren County, Tennessee *
5681. Washington County, Tennessee *
5682. Weakley County, Tennessee *
5683. Williamson County, Tennessee *

5684. Wilson County, Tennessee *
5685. Arlington town, Tennessee
5686. Athens city, Tennessee
5687. Benton County, Tennessee
5688. Bledsoe County, Tennessee
5689. Bristol city, Tennessee
5690. Cannon County, Tennessee
5691. Carroll County, Tennessee
5692. Chester County, Tennessee
5693. Clinton city, Tennessee
5694. Collegedale city, Tennessee
5695. Crockett County, Tennessee
5696. Crossville city, Tennessee
5697. Decatur County, Tennessee
5698. DeKalb County, Tennessee
5699. Dickson city, Tennessee
5700. Dyersburg city, Tennessee
5701. East Ridge city, Tennessee
5702. Elizabethton city, Tennessee
5703. Farragut town, Tennessee
5704. Fentress County, Tennessee
5705. Giles County, Tennessee
5706. Goodlettsville city, Tennessee
5707. Grainger County, Tennessee
5708. Greeneville town, Tennessee
5709. Grundy County, Tennessee
5710. Hardeman County, Tennessee
5711. Hardin County, Tennessee
5712. Hartsville/Trousdale County, Tennessee
5713. Haywood County, Tennessee
5714. Henderson County, Tennessee
5715. Hickman County, Tennessee
5716. Humphreys County, Tennessee
5717. Jackson County, Tennessee
5718. Johnson County, Tennessee
5719. Lakeland city, Tennessee
5720. Lauderdale County, Tennessee
5721. Lawrenceburg city, Tennessee
5722. Lewis County, Tennessee
5723. Lewisburg city, Tennessee
5724. Macon County, Tennessee
5725. Manchester city, Tennessee
5726. Marion County, Tennessee
5727. Martin city, Tennessee
5728. Maryville city, Tennessee
5729. McMinnville city, Tennessee
5730. McNairy County, Tennessee
5731. Meigs County, Tennessee
5732. Millington city, Tennessee
5733. Morgan County, Tennessee
5734. Nolensville town, Tennessee
5735. Oak Ridge city, Tennessee
5736. Overton County, Tennessee
5737. Paris city, Tennessee
5738. Polk County, Tennessee
5739. Portland city, Tennessee
5740. Red Bank city, Tennessee
5741. Scott County, Tennessee
5742. Sequatchie County, Tennessee
5743. Sevierville city, Tennessee
5744. Shelbyville city, Tennessee
5745. Smith County, Tennessee
5746. Soddy-Daisy city, Tennessee
5747. Springfield city, Tennessee
5748. Stewart County, Tennessee
5749. Tullahoma city, Tennessee
5750. Unicoi County, Tennessee
5751. Union City city, Tennessee
5752. Union County, Tennessee
5753. Wayne County, Tennessee
5754. White County, Tennessee
5755. White House city, Tennessee
5756. Abilene city, Texas *
5757. Allen city, Texas *
5758. Amarillo city, Texas *
5759. Anderson County, Texas *
5760. Angelina County, Texas *
5761. Arlington city, Texas *
5762. Atascosa County, Texas *
5763. Austin city, Texas *
5764. Austin County, Texas *
5765. Bastrop County, Texas *
5766. Baytown city, Texas *
5767. Beaumont city, Texas *
5768. Bedford city, Texas *
5769. Bee County, Texas *
5770. Bell County, Texas *
5771. Bexar County, Texas *
5772. Bowie County, Texas *
5773. Brazoria County, Texas *
5774. Brazos County, Texas *
5775. Brown County, Texas *
5776. Brownsville city, Texas *
5777. Bryan city, Texas *
5778. Burleson city, Texas *
5779. Burnet County, Texas *
5780. Caldwell County, Texas *
5781. Cameron County, Texas *
5782. Carrollton city, Texas *
5783. Cass County, Texas *
5784. Cedar Hill city, Texas *
5785. Cedar Park city, Texas *
5786. Chambers County, Texas *
5787. Cherokee County, Texas *
5788. Cibolo city, Texas *
5789. Cleburne city, Texas *
5790. College Station city, Texas *
5791. Collin County, Texas *
5792. Comal County, Texas *
5793. Conroe city, Texas *
5794. Cooke County, Texas *
5795. Coppell city, Texas *
5796. Copperas Cove city, Texas *
5797. Corpus Christi city, Texas *
5798. Coryell County, Texas *
5799. Dallas city, Texas *
5800. Dallas County, Texas *
5801. Deer Park city, Texas *
5802. Del Rio city, Texas *
5803. Denton city, Texas *
5804. Denton County, Texas *
5805. DeSoto city, Texas *
5806. Duncanville city, Texas *
5807. Ector County, Texas *
5808. Edinburg city, Texas *
5809. El Paso city, Texas *
5810. El Paso County, Texas *
5811. Ellis County, Texas *
5812. Erath County, Texas *
5813. Euless city, Texas *
5814. Fannin County, Texas *
5815. Farmers Branch city, Texas *
5816. Flower Mound town, Texas *
5817. Fort Bend County, Texas *
5818. Fort Worth city, Texas *
5819. Friendswood city, Texas *
5820. Frisco city, Texas *
5821. Galveston city, Texas *
5822. Galveston County, Texas *
5823. Garland city, Texas *
5824. Georgetown city, Texas *
5825. Grand Prairie city, Texas *
5826. Grapevine city, Texas *
5827. Grayson County, Texas *
5828. Gregg County, Texas *
5829. Guadalupe County, Texas *
5830. Hale County, Texas *
5831. Haltom City city, Texas *
5832. Hardin County, Texas *
5833. Harker Heights city, Texas *
5834. Harlingen city, Texas *
5835. Harris County, Texas *
5836. Harrison County, Texas *
5837. Hays County, Texas *
5838. Henderson County, Texas *
5839. Hidalgo County, Texas *
5840. Hill County, Texas *
5841. Hood County, Texas *
5842. Hopkins County, Texas *
5843. Houston city, Texas *
5844. Howard County, Texas *
5845. Hunt County, Texas *
5846. Huntsville city, Texas *

5847. Hurst city, Texas *
5848. Irving city, Texas *
5849. Jasper County, Texas *
5850. Jefferson County, Texas *
5851. Jim Wells County, Texas *
5852. Johnson County, Texas *
5853. Kaufman County, Texas *
5854. Keller city, Texas *
5855. Kendall County, Texas *
5856. Kerr County, Texas *
5857. Killeen city, Texas *
5858. Kleberg County, Texas *
5859. Kyle city, Texas *
5860. La Porte city, Texas *
5861. Lamar County, Texas *
5862. Lancaster city, Texas *
5863. Laredo city, Texas *
5864. League City city, Texas *
5865. Leander city, Texas *
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5867. Liberty County, Texas *
5868. Little Elm city, Texas *
5869. Longview city, Texas *
5870. Lubbock city, Texas *
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5872. Lufkin city, Texas *
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5874. Matagorda County, Texas *
5875. Maverick County, Texas *
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5878. McLennan County, Texas *
5879. Medina County, Texas *
5880. Mesquite city, Texas *
5881. Midland city, Texas *
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5883. Midlothian city, Texas *
5884. Mission city, Texas *
5885. Missouri City city, Texas *
5886. Montgomery County, Texas *
5887. Nacogdoches city, Texas *
5888. Nacogdoches County, Texas *
5889. Navarro County, Texas *
5890. New Braunfels city, Texas *
5891. North Richland Hills city, Texas *
5892. Nueces County, Texas *
5893. Odessa city, Texas *
5894. Orange County, Texas *
5895. Parker County, Texas *
5896. Pasadena city, Texas *
5897. Pearland city, Texas *
5898. Pflugerville city, Texas *
5899. Pharr city, Texas *
5900. Plano city, Texas *
5901. Polk County, Texas *
5902. Port Arthur city, Texas *
5903. Potter County, Texas *
5904. Randall County, Texas *
5905. Richardson city, Texas *
5906. Rockwall city, Texas *
5907. Rockwall County, Texas *
5908. Rosenberg city, Texas *
5909. Round Rock city, Texas *
5910. Rowlett city, Texas *
5911. Rusk County, Texas *
5912. San Angelo city, Texas *
5913. San Antonio city, Texas *
5914. San Juan city, Texas *
5915. San Marcos city, Texas *
5916. San Patricio County, Texas *
5917. Schertz city, Texas *
5918. Sherman city, Texas *
5919. Smith County, Texas *
5920. Socorro city, Texas *
5921. Southlake city, Texas *
5922. Starr County, Texas *
5923. Sugar Land city, Texas *
5924. Tarrant County, Texas *
5925. Taylor County, Texas *
5926. Temple city, Texas *
5927. Texarkana city, Texas *
5928. Texas City city, Texas *
5929. The Colony city, Texas *
5930. Titus County, Texas *
5931. Tom Green County, Texas *
5932. Travis County, Texas *
5933. Tyler city, Texas *
5934. Upshur County, Texas *
5935. Val Verde County, Texas *
5936. Van Zandt County, Texas *
5937. Victoria city, Texas *
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5939. Waco city, Texas *
5940. Walker County, Texas *
5941. Waller County, Texas *
5942. Washington County, Texas *
5943. Waxahachie city, Texas *
5944. Weatherford city, Texas *
5945. Webb County, Texas *
5946. Weslaco city, Texas *
5947. Wharton County, Texas *
5948. Wichita County, Texas *
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5950. Williamson County, Texas *
5951. Wilson County, Texas *
5952. Wise County, Texas *
5953. Wood County, Texas *
5954. Wylie city, Texas *
5955. Addison town, Texas
5956. Alamo city, Texas
5957. Alice city, Texas
5958. Alton city, Texas
5959. Alvin city, Texas
5960. Andrews city, Texas
5961. Andrews County, Texas
5962. Angleton city, Texas
5963. Anna city, Texas
5964. Aransas County, Texas
5965. Athens city, Texas
5966. Azle city, Texas
5967. Balch Springs city, Texas
5968. Bandera County, Texas
5969. Bay City city, Texas
5970. Beeville city, Texas
5971. Bellaire city, Texas
5972. Bellmead city, Texas
5973. Belton city, Texas
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5975. Big Spring city, Texas
5976. Blanco County, Texas
5977. Boerne city, Texas
5978. Bonham city, Texas
5979. Borger city, Texas
5980. Bosque County, Texas
5981. Brenham city, Texas
5982. Brownwood city, Texas
5983. Buda city, Texas
5984. Burkburnett city, Texas
5985. Burleson County, Texas
5986. Calhoun County, Texas
5987. Callahan County, Texas
5988. Camp County, Texas
5989. Canyon city, Texas
5990. Celina city, Texas
5991. Clay County, Texas
5992. Clute city, Texas
5993. Colleyville city, Texas
5994. Colorado County, Texas
5995. Comanche County, Texas
5996. Converse city, Texas
5997. Corinth city, Texas
5998. Corsicana city, Texas
5999. Crowley city, Texas
6000. Dawson County, Texas
6001. Deaf Smith County, Texas
6002. Denison city, Texas
6003. DeWitt County, Texas
6004. Dickinson city, Texas
6005. Dimmit County, Texas
6006. Donna city, Texas
6007. Dumas city, Texas
6008. Duval County, Texas
6009. Eagle Pass city, Texas
6010. Eastland County, Texas

6011. El Campo city, Texas
6012. Elgin city, Texas
6013. Ennis city, Texas
6014. Fair Oaks Ranch city, Texas
6015. Falls County, Texas
6016. Fate city, Texas
6017. Fayette County, Texas
6018. Forest Hill city, Texas
6019. Forney city, Texas
6020. Franklin County, Texas
6021. Fredericksburg city, Texas
6022. Freeport city, Texas
6023. Freestone County, Texas
6024. Frio County, Texas
6025. Fulshear city, Texas
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6030. Gillespie County, Texas
6031. Glenn Heights city, Texas
6032. Gonzales County, Texas
6033. Granbury city, Texas
6034. Gray County, Texas
6035. Greenville city, Texas
6036. Grimes County, Texas
6037. Groves city, Texas
6038. Henderson city, Texas
6039. Hereford city, Texas
6040. Hewitt city, Texas
6041. Hidalgo city, Texas
6042. Highland Village city, Texas
6043. Hockley County, Texas
6044. Horizon City city, Texas
6045. Houston County, Texas
6046. Humble city, Texas
6047. Hutchinson County, Texas
6048. Hutto city, Texas
6049. Ingleside city, Texas
6050. Jacinto City city, Texas
6051. Jackson County, Texas
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6053. Jones County, Texas
6054. Karnes County, Texas
6055. Katy city, Texas
6056. Kerrville city, Texas
6057. Kilgore city, Texas
6058. Kingsville city, Texas
6059. La Marque city, Texas
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6061. Lakeway city, Texas
6062. Lamb County, Texas
6063. Lampasas County, Texas
6064. Lavaca County, Texas
6065. Lee County, Texas
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6067. Leon Valley city, Texas
6068. Levelland city, Texas
6069. Limestone County, Texas
6070. Live Oak city, Texas
6071. Live Oak County, Texas
6072. Llano County, Texas
6073. Lockhart city, Texas
6074. Lumberton city, Texas
6075. Madison County, Texas
6076. Manor city, Texas
6077. Manvel city, Texas
6078. Marshall city, Texas
6079. Melissa city, Texas
6080. Mercedes city, Texas
6081. Milam County, Texas
6082. Mineral Wells city, Texas
6083. Montague County, Texas
6084. Moore County, Texas
6085. Morris County, Texas
6086. Mount Pleasant city, Texas
6087. Murphy city, Texas
6088. Nederland city, Texas
6089. Newton County, Texas
6090. Nolan County, Texas
6091. Orange city, Texas
6092. Palestine city, Texas
6093. Palo Pinto County, Texas
6094. Pampa city, Texas
6095. Panola County, Texas
6096. Paris city, Texas
6097. Pearsall city, Texas
6098. Pecos city, Texas
6099. Pecos County, Texas
6100. Plainview city, Texas
6101. Pleasanton city, Texas
6102. Port Lavaca city, Texas
6103. Port Neches city, Texas
6104. Portland city, Texas
6105. Princeton city, Texas
6106. Prosper town, Texas
6107. Rains County, Texas
6108. Raymondville city, Texas
6109. Red Oak city, Texas
6110. Red River County, Texas
6111. Reeves County, Texas
6112. Richmond city, Texas
6113. Rio Grande City city, Texas
6114. Robertson County, Texas
6115. Robinson city, Texas
6116. Robstown city, Texas
6117. Rockport city, Texas
6118. Roma city, Texas
6119. Royse City city, Texas
6120. Runnels County, Texas
6121. Sabine County, Texas
6122. Sachse city, Texas
6123. Saginaw city, Texas
6124. San Benito city, Texas
6125. San Jacinto County, Texas
6126. Santa Fe city, Texas
6127. Scurry County, Texas
6128. Seabrook city, Texas
6129. Seagoville city, Texas
6130. Seguin city, Texas
6131. Selma city, Texas
6132. Shelby County, Texas
6133. Snyder city, Texas
6134. South Houston city, Texas
6135. Stafford city, Texas
6136. Stephenville city, Texas
6137. Sulphur Springs city, Texas
6138. Sweetwater city, Texas
6139. Taylor city, Texas
6140. Terrell city, Texas
6141. Terry County, Texas
6142. Tomball city, Texas
6143. Trinity County, Texas
6144. Trophy Club town, Texas
6145. Tyler County, Texas
6146. Universal City city, Texas
6147. University Park city, Texas
6148. Uvalde city, Texas
6149. Uvalde County, Texas
6150. Vernon city, Texas
6151. Vidor city, Texas
6152. Ward County, Texas
6153. Watauga city, Texas
6154. Webster city, Texas
6155. West University Place city, Texas
6156. White Settlement city, Texas
6157. Wilbarger County, Texas
6158. Willacy County, Texas
6159. Young County, Texas
6160. Zapata County, Texas
6161. Zavala County, Texas
6162. American Fork city, Utah *
6163. Bountiful city, Utah *
6164. Box Elder County, Utah *
6165. Cache County, Utah *
6166. Cedar City city, Utah *
6167. Clearfield city, Utah *
6168. Cottonwood Heights city, Utah *
6169. Davis County, Utah *
6170. Draper city, Utah *
6171. Eagle Mountain city, Utah *
6172. Herriman city, Utah *
6173. Holladay city, Utah *

6174. Iron County, Utah *
6175. Kaysville city, Utah *
6176. Kearns metro township, Utah *
6177. Layton city, Utah *
6178. Lehi city, Utah *
6179. Logan city, Utah *
6180. Midvale city, Utah *
6181. Millcreek city, Utah *
6182. Murray city, Utah *
6183. Ogden city, Utah *
6184. Orem city, Utah *
6185. Pleasant Grove city, Utah *
6186. Provo city, Utah *
6187. Riverton city, Utah *
6188. Roy city, Utah *
6189. Salt Lake City city, Utah *
6190. Salt Lake County, Utah *
6191. Sandy city, Utah *
6192. Sanpete County, Utah *
6193. Saratoga Springs city, Utah *
6194. South Jordan city, Utah *
6195. Spanish Fork city, Utah *
6196. Springville city, Utah *
6197. St. George city, Utah *
6198. Summit County, Utah *
6199. Syracuse city, Utah *
6200. Taylorsville city, Utah *
6201. Tooele city, Utah *
6202. Tooele County, Utah *
6203. Uintah County, Utah *
6204. Utah County, Utah *
6205. Wasatch County, Utah *
6206. Washington County, Utah *
6207. Weber County, Utah *
6208. West Jordan city, Utah *
6209. West Valley City city, Utah *
6210. Alpine city, Utah
6211. Bluffdale city, Utah
6212. Brigham City city, Utah
6213. Carbon County, Utah
6214. Cedar Hills city, Utah
6215. Centerville city, Utah
6216. Clinton city, Utah
6217. Duchesne County, Utah
6218. Emery County, Utah
6219. Farmington city, Utah
6220. Grantsville city, Utah
6221. Heber city, Utah
6222. Highland city, Utah
6223. Hurricane city, Utah
6224. Juab County, Utah
6225. Lindon city, Utah
6226. Magna metro township, Utah
6227. Mapleton city, Utah
6228. Millard County, Utah
6229. Morgan County, Utah
6230. North Logan city, Utah
6231. North Ogden city, Utah
6232. North Salt Lake city, Utah
6233. Payson city, Utah
6234. Pleasant View city, Utah
6235. San Juan County, Utah
6236. Santaquin city, Utah
6237. Sevier County, Utah
6238. Smithfield city, Utah
6239. South Ogden city, Utah
6240. South Salt Lake city, Utah
6241. Vernal city, Utah
6242. Vineyard town, Utah
6243. Washington city, Utah
6244. West Haven city, Utah
6245. West Point city, Utah
6246. Woods Cross city, Utah
6247. Addison County, Vermont *
6248. Bennington County, Vermont *
6249. Burlington city, Vermont *
6250. Chittenden County, Vermont *
6251. Franklin County, Vermont *
6252. Rutland County, Vermont *
6253. Washington County, Vermont *
6254. Windham County, Vermont *
6255. Windsor County, Vermont *
6256. Bennington town, Vermont
6257. Brattleboro town, Vermont
6258. Caledonia County, Vermont
6259. Colchester town, Vermont
6260. Essex Junction village, Vermont
6261. Essex town, Vermont
6262. Lamoille County, Vermont
6263. Milton town, Vermont
6264. Orange County, Vermont
6265. Orleans County, Vermont
6266. Rutland city, Vermont
6267. South Burlington city, Vermont
6268. Williston town, Vermont
6269. Accomack County, Virginia *
6270. Albemarle County, Virginia *
6271. Alexandria city, Virginia *
6272. Amherst County, Virginia *
6273. Arlington County, Virginia *
6274. Augusta County, Virginia *
6275. Bedford County, Virginia *
6276. Blacksburg town, Virginia *
6277. Botetourt County, Virginia *
6278. Campbell County, Virginia *
6279. Caroline County, Virginia *
6280. Charlottesville city, Virginia *
6281. Chesapeake city, Virginia *
6282. Chesterfield County, Virginia *
6283. Culpeper County, Virginia *
6284. Danville city, Virginia *
6285. Fairfax County, Virginia *
6286. Fauquier County, Virginia *
6287. Franklin County, Virginia *
6288. Frederick County, Virginia *
6289. Gloucester County, Virginia *
6290. Halifax County, Virginia *
6291. Hampton city, Virginia *
6292. Hanover County, Virginia *
6293. Harrisonburg city, Virginia *
6294. Henrico County, Virginia *
6295. Henry County, Virginia *
6296. Isle of Wight County, Virginia *
6297. James City County, Virginia *
6298. Leesburg town, Virginia *
6299. Loudoun County, Virginia *
6300. Louisa County, Virginia *
6301. Lynchburg city, Virginia *
6302. Manassas city, Virginia *
6303. Mecklenburg County, Virginia *
6304. Montgomery County, Virginia *
6305. Newport News city, Virginia *
6306. Norfolk city, Virginia *
6307. Orange County, Virginia *
6308. Petersburg city, Virginia *
6309. Pittsylvania County, Virginia *
6310. Portsmouth city, Virginia *
6311. Prince George County, Virginia *
6312. Prince William County, Virginia *
6313. Pulaski County, Virginia *
6314. Richmond city, Virginia *
6315. Roanoke city, Virginia *
6316. Roanoke County, Virginia *
6317. Rockingham County, Virginia *
6318. Shenandoah County, Virginia *
6319. Smyth County, Virginia *
6320. Spotsylvania County, Virginia *
6321. Stafford County, Virginia *
6322. Suffolk city, Virginia *
6323. Tazewell County, Virginia *

6324. Virginia Beach city, Virginia *
6325. Warren County, Virginia *
6326. Washington County, Virginia *
6327. Wise County, Virginia *
6328. York County, Virginia *
6329. Alleghany County, Virginia
6330. Amelia County, Virginia
6331. Appomattox County, Virginia
6332. Bristol city, Virginia
6333. Brunswick County, Virginia
6334. Buchanan County, Virginia
6335. Buckingham County, Virginia
6336. Carroll County, Virginia
6337. Charlotte County, Virginia
6338. Christiansburg town, Virginia
6339. Clarke County, Virginia
6340. Colonial Heights city, Virginia
6341. Culpeper town, Virginia
6342. Dickenson County, Virginia
6343. Dinwiddie County, Virginia
6344. Essex County, Virginia
6345. Fairfax city, Virginia
6346. Falls Church city, Virginia
6347. Floyd County, Virginia
6348. Fluvanna County, Virginia
6349. Fredericksburg city, Virginia
6350. Front Royal town, Virginia
6351. Giles County, Virginia
6352. Goochland County, Virginia
6353. Grayson County, Virginia
6354. Greene County, Virginia
6355. Greensville County, Virginia
6356. Herndon town, Virginia
6357. Hopewell city, Virginia
6358. King George County, Virginia
6359. King William County, Virginia
6360. Lancaster County, Virginia
6361. Lee County, Virginia
6362. Lunenburg County, Virginia
6363. Madison County, Virginia
6364. Manassas Park city, Virginia
6365. Martinsville city, Virginia
6366. Middlesex County, Virginia
6367. Nelson County, Virginia
6368. New Kent County, Virginia
6369. Northampton County, Virginia
6370. Northumberland County, Virginia
6371. Nottoway County, Virginia
6372. Page County, Virginia
6373. Patrick County, Virginia
6374. Poquoson city, Virginia
6375. Powhatan County, Virginia
6376. Prince Edward County, Virginia
6377. Purcellville town, Virginia
6378. Radford city, Virginia
6379. Rockbridge County, Virginia
6380. Russell County, Virginia
6381. Salem city, Virginia
6382. Scott County, Virginia
6383. Southampton County, Virginia
6384. Staunton city, Virginia
6385. Sussex County, Virginia
6386. Vienna town, Virginia
6387. Warrenton town, Virginia
6388. Waynesboro city, Virginia
6389. Westmoreland County, Virginia
6390. Williamsburg city, Virginia
6391. Winchester city, Virginia
6392. Wythe County, Virginia
6393. Auburn city, Washington *
6394. Bellevue city, Washington *
6395. Bellingham city, Washington *
6396. Benton County, Washington *
6397. Bothell city, Washington *
6398. Bremerton city, Washington *
6399. Burien city, Washington *
6400. Chelan County, Washington *
6401. Clallam County, Washington *
6402. Clark County, Washington *
6403. Cowlitz County, Washington *
6404. Des Moines city, Washington *
6405. Douglas County, Washington *
6406. Edmonds city, Washington *
6407. Everett city, Washington *
6408. Federal Way city, Washington *
6409. Franklin County, Washington *
6410. Grant County, Washington *
6411. Grays Harbor County, Washington *
6412. Island County, Washington *
6413. Issaquah city, Washington *
6414. Jefferson County, Washington *
6415. Kennewick city, Washington *
6416. Kent city, Washington *
6417. King County, Washington *
6418. Kirkland city, Washington *
6419. Kitsap County, Washington *
6420. Kittitas County, Washington *
6421. Lacey city, Washington *
6422. Lake Stevens city, Washington *
6423. Lakewood city, Washington *
6424. Lewis County, Washington *
6425. Longview city, Washington *
6426. Lynnwood city, Washington *
6427. Marysville city, Washington *
6428. Mason County, Washington *
6429. Mount Vernon city, Washington *
6430. Okanogan County, Washington *
6431. Olympia city, Washington *
6432. Pasco city, Washington *
6433. Pierce County, Washington *
6434. Pullman city, Washington *
6435. Puyallup city, Washington *
6436. Redmond city, Washington *
6437. Renton city, Washington *
6438. Richland city, Washington *
6439. Sammamish city, Washington *
6440. Seattle city, Washington *
6441. Shoreline city, Washington *
6442. Skagit County, Washington *
6443. Snohomish County, Washington *
6444. Spokane city, Washington *
6445. Spokane County, Washington *
6446. Spokane Valley city, Washington *
6447. Stevens County, Washington *
6448. Tacoma city, Washington *
6449. Thurston County, Washington *
6450. University Place city, Washington *
6451. Vancouver city, Washington *
6452. Walla Walla city, Washington *
6453. Walla Walla County, Washington *
6454. Wenatchee city, Washington *
6455. Whatcom County, Washington *
6456. Whitman County, Washington *
6457. Yakima city, Washington *
6458. Yakima County, Washington *
6459. Aberdeen city, Washington
6460. Adams County, Washington
6461. Anacortes city, Washington
6462. Arlington city, Washington
6463. Asotin County, Washington

6464. Bainbridge Island city, Washington
6465. Battle Ground city, Washington
6466. Bonney Lake city, Washington
6467. Camas city, Washington
6468. Centralia city, Washington
6469. Cheney city, Washington
6470. Covington city, Washington
6471. East Wenatchee city, Washington
6472. Edgewood city, Washington
6473. Ellensburg city, Washington
6474. Enumclaw city, Washington
6475. Ferndale city, Washington
6476. Fife city, Washington
6477. Gig Harbor city, Washington
6478. Grandview city, Washington
6479. Kelso city, Washington
6480. Kenmore city, Washington
6481. Klickitat County, Washington
6482. Lake Forest Park city, Washington
6483. Liberty Lake city, Washington
6484. Lincoln County, Washington
6485. Lynden city, Washington
6486. Maple Valley city, Washington
6487. Mercer Island city, Washington
6488. Mill Creek city, Washington
6489. Monroe city, Washington
6490. Moses Lake city, Washington
6491. Mountlake Terrace city, Washington
6492. Mukilteo city, Washington
6493. Newcastle city, Washington
6494. Oak Harbor city, Washington
6495. Pacific County, Washington
6496. Pend Oreille County, Washington
6497. Port Angeles city, Washington
6498. Port Orchard city, Washington
6499. Poulsbo city, Washington
6500. San Juan County, Washington
6501. SeaTac city, Washington
6502. Sedro-Woolley city, Washington
6503. Shelton city, Washington
6504. Skamania County, Washington
6505. Snohomish city, Washington
6506. Snoqualmie city, Washington
6507. Sumner city, Washington
6508. Sunnyside city, Washington
6509. Tukwila city, Washington
6510. Tumwater city, Washington
6511. Washougal city, Washington
6512. West Richland city, Washington
6513. Woodinville city, Washington
6514. Appleton city, Wisconsin *
6515. Barron County, Wisconsin *
6516. Beloit city, Wisconsin *
6517. Brookfield city, Wisconsin *
6518. Brown County, Wisconsin *
6519. Calumet County, Wisconsin *
6520. Chippewa County, Wisconsin *
6521. Clark County, Wisconsin *
6522. Columbia County, Wisconsin *
6523. Dane County, Wisconsin *
6524. Dodge County, Wisconsin *
6525. Douglas County, Wisconsin *
6526. Dunn County, Wisconsin *
6527. Eau Claire city, Wisconsin *
6528. Eau Claire County, Wisconsin *
6529. Fitchburg city, Wisconsin *
6530. Fond du Lac city, Wisconsin *
6531. Fond du Lac County, Wisconsin *
6532. Franklin city, Wisconsin *
6533. Grant County, Wisconsin *
6534. Green Bay city, Wisconsin *
6535. Green County, Wisconsin *
6536. Greenfield city, Wisconsin *
6537. Janesville city, Wisconsin *
6538. Jefferson County, Wisconsin *
6539. Kenosha city, Wisconsin *
6540. Kenosha County, Wisconsin *
6541. La Crosse city, Wisconsin *
6542. La Crosse County, Wisconsin *
6543. Madison city, Wisconsin *
6544. Manitowoc city, Wisconsin *
6545. Manitowoc County, Wisconsin *
6546. Marathon County, Wisconsin *
6547. Marinette County, Wisconsin *
6548. Menomonee Falls village, Wisconsin *
6549. Milwaukee city, Wisconsin *
6550. Milwaukee County, Wisconsin *
6551. Monroe County, Wisconsin *
6552. New Berlin city, Wisconsin *
6553. Oak Creek city, Wisconsin *
6554. Oconto County, Wisconsin *
6555. Oneida County, Wisconsin *
6556. Oshkosh city, Wisconsin *
6557. Outagamie County, Wisconsin *
6558. Ozaukee County, Wisconsin *
6559. Pierce County, Wisconsin *
6560. Polk County, Wisconsin *
6561. Portage County, Wisconsin *
6562. Racine city, Wisconsin *
6563. Racine County, Wisconsin *
6564. Rock County, Wisconsin *
6565. Sauk County, Wisconsin *
6566. Shawano County, Wisconsin *
6567. Sheboygan city, Wisconsin *
6568. Sheboygan County, Wisconsin *
6569. St. Croix County, Wisconsin *
6570. Sun Prairie city, Wisconsin *
6571. Vernon County, Wisconsin *
6572. Walworth County, Wisconsin *
6573. Washington County, Wisconsin *
6574. Waukesha city, Wisconsin *
6575. Waukesha County, Wisconsin *
6576. Waupaca County, Wisconsin *
6577. Wausau city, Wisconsin *
6578. Wauwatosa city, Wisconsin *
6579. West Allis city, Wisconsin *
6580. West Bend city, Wisconsin *
6581. Winnebago County, Wisconsin *
6582. Wood County, Wisconsin *
6583. Adams County, Wisconsin
6584. Allouez village, Wisconsin
6585. Ashland County, Wisconsin
6586. Ashwaubenon village, Wisconsin
6587. Baraboo city, Wisconsin
6588. Bayfield County, Wisconsin
6589. Beaver Dam city, Wisconsin
6590. Bellevue village, Wisconsin
6591. Brown Deer village, Wisconsin
6592. Buffalo County, Wisconsin
6593. Burlington city, Wisconsin
6594. Burnett County, Wisconsin
6595. Caledonia village, Wisconsin
6596. Cedarburg city, Wisconsin
6597. Chippewa Falls city, Wisconsin
6598. Crawford County, Wisconsin
6599. Cudahy city, Wisconsin

6600. De Pere city, Wisconsin
6601. DeForest village, Wisconsin
6602. Door County, Wisconsin
6603. Elkhorn city, Wisconsin
6604. Fort Atkinson city, Wisconsin
6605. Fox Crossing village, Wisconsin
6606. Germantown village, Wisconsin
6607. Glendale city, Wisconsin
6608. Grafton village, Wisconsin
6609. Grand Chute town, Wisconsin
6610. Green Lake County, Wisconsin
6611. Greendale village, Wisconsin
6612. Greenville town, Wisconsin
6613. Harrison village, Wisconsin
6614. Hartford city, Wisconsin
6615. Hobart village, Wisconsin
6616. Holmen village, Wisconsin
6617. Howard village, Wisconsin
6618. Hudson city, Wisconsin
6619. Iowa County, Wisconsin
6620. Jackson County, Wisconsin
6621. Juneau County, Wisconsin
6622. Kaukauna city, Wisconsin
6623. Kewaunee County, Wisconsin
6624. Lafayette County, Wisconsin
6625. Langlade County, Wisconsin
6626. Lincoln County, Wisconsin
6627. Lisbon town, Wisconsin
6628. Little Chute village, Wisconsin
6629. Marinette city, Wisconsin
6630. Marquette County, Wisconsin
6631. Marshfield city, Wisconsin
6632. Menasha city, Wisconsin
6633. Menomonie city, Wisconsin
6634. Mequon city, Wisconsin
6635. Middleton city, Wisconsin
6636. Monroe city, Wisconsin
6637. Mount Pleasant village, Wisconsin
6638. Muskego city, Wisconsin
6639. Neenah city, Wisconsin
6640. Oconomowoc city, Wisconsin
6641. Onalaska city, Wisconsin
6642. Oregon village, Wisconsin
6643. Pewaukee city, Wisconsin
6644. Platteville city, Wisconsin
6645. Pleasant Prairie village, Wisconsin
6646. Plover village, Wisconsin
6647. Port Washington city, Wisconsin
6648. Portage city, Wisconsin
6649. Price County, Wisconsin
6650. Richfield village, Wisconsin
6651. Richland County, Wisconsin
6652. River Falls city, Wisconsin
6653. Rusk County, Wisconsin
6654. Salem Lakes village, Wisconsin
6655. Sawyer County, Wisconsin
6656. Shorewood village, Wisconsin
6657. South Milwaukee city, Wisconsin
6658. Stevens Point city, Wisconsin
6659. Stoughton city, Wisconsin
6660. Suamico village, Wisconsin
6661. Superior city, Wisconsin
6662. Sussex village, Wisconsin
6663. Taylor County, Wisconsin
6664. Trempealeau County, Wisconsin
6665. Two Rivers city, Wisconsin
6666. Verona city, Wisconsin
6667. Vilas County, Wisconsin
6668. Washburn County, Wisconsin
6669. Watertown city, Wisconsin
6670. Waunakee village, Wisconsin
6671. Waupun city, Wisconsin
6672. Waushara County, Wisconsin
6673. Weston village, Wisconsin
6674. Whitefish Bay village, Wisconsin
6675. Whitewater city, Wisconsin
6676. Wisconsin Rapids city, Wisconsin
6677. Albany County, Wyoming *
6678. Campbell County, Wyoming *
6679. Casper city, Wyoming *
6680. Cheyenne city, Wyoming *
6681. Fremont County, Wyoming *
6682. Gillette city, Wyoming *
6683. Laramie city, Wyoming *
6684. Laramie County, Wyoming *
6685. Natrona County, Wyoming *
6686. Sheridan County, Wyoming *
6687. Sweetwater County, Wyoming *
6688. Big Horn County, Wyoming
6689. Carbon County, Wyoming
6690. Converse County, Wyoming
6691. Evanston city, Wyoming
6692. Goshen County, Wyoming
6693. Green River city, Wyoming
6694. Jackson town, Wyoming
6695. Lincoln County, Wyoming
6696. Park County, Wyoming
6697. Riverton city, Wyoming
6698. Rock Springs city, Wyoming
6699. Sheridan city, Wyoming
6700. Teton County, Wyoming
6701. Uinta County, Wyoming

EXHIBIT J

Settling Distributors' Subsidiaries, Joint Ventures, and Predecessor Entities

ABC

1. A.T. Pharma Consultancy FZC
2. AB Eurco Ltd
3. AB Financing, LLC
4. AB Finco Ltd
5. AB Nokco Ltd
6. AB Singapore Investments Pte. Ltd.
7. AB Specialty Solutions, LLC
8. ABBP International Company
9. ABSG Canada Holdings, Inc.
10. Access M.D. Inc.
11. AERO LINK Courier GmbH
12. Agri-Laboratories, LTD
13. Agstrata, LLC
14. AH Schweiz GmbH
15. AH UK Holdco 1 Limited
16. Alcura France
17. Alcura Health España, S.A.
18. Alcura UK Limited
19. Alliance Boots BV
20. Alliance Boots Schweiz Investments GmbH
21. Alliance Health Services, Inc.
22. Alliance Healthcare (Distribution) Limited
23. Alliance Healthcare Acores (f/k/a Proconfar, S.A.)
24. Alliance Healthcare Ecza Deposu Anonim Şirketi
25. Alliance Healthcare España Holdings, S.L.
26. Alliance Healthcare España S.A.
27. Alliance Healthcare France SA
28. Alliance Healthcare Group France SA
29. Alliance Healthcare Management Services (Nederland) B.V.
30. Alliance Healthcare Management Services Limited
31. Alliance Healthcare Nederland B.V.
32. Alliance Healthcare Norge AS
33. Alliance Healthcare Participações SGPS, unipessoal, Lda.
34. Alliance Healthcare Répartition
35. Alliance Healthcare Romania SRL
36. Alliance Healthcare S.A.
37. Alliance Healthcare s.r.o.
38. Alliance Healthcare s.r.o. Slovakia Branch
39. Alliance Healthcare Services France (f/k/a Alliance Healthcare Formation SAS)
40. Alliance Healthcare Technology Services Limited
41. Alliance Healthcare Turkey Holding A.S.
42. Alliance Healthcare Yatirim Holding Anonim Şirketi
43. Alliance Home Health Care, Inc.
44. Alliance UniChem IP Limited
45. Alloga (Nederland) B.V.
46. Alloga France SAS
47. Alloga Logifarma, S.A.
48. Alloga Logistica (España) S.L.
49. ALLOGA LOGISTICS ROMANIA SRL
50. Alloga Portugal - Armazenagem e Distribuicao Farmaceutica, Lda
51. Alloga UK Limited
52. AllyDVM, Inc.
53. Almus Farmaceutica, S.A.
54. Almus France
55. Almus Pharmacuticals Limited
56. Almus, Lda.
57. Alphega SA
58. Ambulatory Pharmaceutical Services, Inc.
59. American Medical Distributors, Inc.
60. American Oncology Network, LLC
61. Amerisource Health Services Corporation
62. Amerisource Health Services, LLC
63. Amerisource Health Services, LLC d/b/a American Health Packaging
64. Amerisource Heritage Corporation
65. AmeriSource Heritage LLC
66. Amerisource Receivables Financial Corporation
67. Amerisource Sales Corporation
68. AmerisourceBergen Associate Assistance Fund
69. AmerisourceBergen BC, ULC
70. AmerisourceBergen Canada Corporation
71. AmerisourceBergen Canada GP LLC
72. AmerisourceBergen Canada GP, LLC
73. AmerisourceBergen Canada Holdings LP
74. AmerisourceBergen Consulting Services, Inc.

75. AmerisourceBergen Consulting Services, LLC
76. AmerisourceBergen Corporation
77. AmerisourceBergen Drug Corporation
78. AmerisourceBergen Foundation
79. AmerisourceBergen Global Holdings GmbH
80. AmerisourceBergen Global Investments S.a.r.l.
81. AmerisourceBergen Global Manufacturer Services GmbH
82. AmerisourceBergen Group GmbH
83. AmerisourceBergen Holding Corporation
84. AmerisourceBergen Integrated Services Offering, LLC
85. AmerisourceBergen International Holdings Inc.
86. AmerisourceBergen International Investments, LLC
87. AmerisourceBergen Luxembourg s.a.r.l.
88. AmerisourceBergen Services Corporation
89. AmerisourceBergen Sourcing, LLC
90. AmerisourceBergen Specialty Group Canada Corporation
91. AmerisourceBergen Specialty Group Canada Holdings, Inc.
92. AmerisourceBergen Specialty Group, Inc.
93. AmerisourceBergen Specialty Group, LLC
94. AmerisourceBergen Swiss Holdings GmbH
95. AmerisourceBergen Switzerland GmbH
96. AmerisourceBergen UK Holdings Ltd
97. Anderson Packaging, Inc.
98. AndersonBrecon Inc.
99. Animal Prescriptions Limited
100. Animalytix LLC
101. Aluspharma Ltd
102. Apotheek Hagi B.V.
103. Apotheek Lichtenvoorde B.V.
104. APS Acquisitions Corporation
105. APS Enterprises Holding Company, Inc.
106. Armila UAB
107. ASD Hemophilia Management, LLC
108. ASD Hemophilia Program, L.P.
109. ASD Specialty Healthcare, Inc.
110. ASD Specialty Healthcare, LLC
111. ASD Specialty Healthcare, LLC d/b/a ASD Healthcare
112. ASD Specialty Healthcare, LLC d/b/a Besse Medical
113. ASD Specialty Healthcare, LLC d/b/a Oncology Supply
114. Automed Technologies (Canada) Inc.
115. Automed Technologies (Canada) ULC
116. Automed Technologies, Inc.
117. BBC Laboratories
118. BBC Operating Sub, Inc.
119. BBC Packing Corporation
120. BBC Special Packaging, Inc.
121. BBC Transportation Co.
122. Beachcourse Limited
123. Bellco Drug Corp.
124. Bellco Health Corp.
125. Bergen Brunswig Corporation
126. Bergen Brunswig Drug Company
127. Bergen Brunswig Realty Services, Inc.
128. Bermuda Equity Holdings, Ltd.
129. Beverly Acquisition Corporation
130. Blue Hill II, Inc.
131. Blue Hill, Inc.
132. BluePoint Intellectual Property, LLC
133. Boots Nederland B.V.
134. Boots Norge AS
135. BP Pharmaceuticals Laboratories Unlimited Company
136. BPL Brasil Participacoes Ltda.
137. BPL Brazil Holding Company s.a.r.l.
138. BPL Brazil, LLC
139. BPL Group, LLC
140. BPL Pharmaceuticals Holding Unlimited Company
141. BPLH Ireland Company Dublin, Zug Branch
142. BPLH Ireland Unlimited Company
143. Brecon Holdings Limited
144. Brecon Pharmaceuticals Holdings Limited
145. Brecon Pharmaceuticals Limited
146. Bridge Medical, Inc.
147. Brownstone Pharmacy, Inc.
148. Bruin Acquisition Corp.
149. Burt's Pharmacy, LLC
150. Cameron Stewart Lifescience Canada Inc.
151. Cannes RJ Participacoes S.A.
152. Capstone Med, Inc.
153. Capstone Pharmacy of Delaware, Inc.
154. CDRF Parent LLC
155. CDRF Parent, Inc.
156. Centaur Services Limited
157. Centro Farmaceutico Asturiano, SA
158. Century Advertising Inc.
159. Chapin Drug Company
160. Choice Medical, Inc.
161. Clinical Outcomes Resource Application Corporation
162. Clinical Outcomes Resource Application, Inc.

163. CliniCare Concepts, Inc.
164. ClinPharm, L.L.C.
165. Committed Provider Services, LLC
166. Compuscript, Inc.
167. Computran Systems, Inc.
168. Corrections Pharmacies Licensing Company, L.L.C.
169. Corrections Pharmacies of California, LP
170. Corrections Pharmacies of Hawaii, LP
171. Corrections Pharmacies, L.L.C.
172. Cubex, LLC
173. Datapharm Sarl
174. DD Wholesale, Inc.
175. Dialysis Purchasing Alliance, Inc.
176. Directlog
177. Documedics Acquisition Co., Inc.
178. Drug Service, Inc.
179. Dunnington Drug, Inc.
180. Dunnington RX Services of Massachusetts, Inc.
181. Dunnington RX Services of Rhode Island, Inc.
182. Durr-Fillauer Medical, Inc.
183. Durvet, Inc.
184. Dymaxium Healthcare Innovations, Ltd.
185. Dymaxium Holdings, Ltd.
186. Dymaxium, Ltd.
187. Entel d.o.o.
188. Escalante Solutions, L.P.
189. Esko Itriyat Sanayi ve Ticaret Anonim Şirketi
190. Euro Registratie Collectief B.V.
191. European Physician Networks GmbH
192. Express Pharmacy Services, Inc.
193. Falcon Acquisition Sub, LLC
194. Family Center Pharmacy, Inc.
195. Feeders Advantage, LCC
196. General Drug Company
197. Goot Nursing Home Pharmacy, Inc.
198. Goot Westbridge Pharmacy, Inc.
199. Goot's Goodies, Inc.
200. Goot's Pharmacy & Orthopedic Supply, Inc.
201. Green Barn, Inc
202. H. D. Smith Holding Company
203. H. D. Smith Holdings, LLC
204. H. D. Smith Wholesale Drug Co.
205. H. D. Smith, LLC
206. HAI Acquisition, Inc.
207. HDS Solutions, LLC
208. Health Services Capital Corporation
209. Healthcare Prescription Services, Inc.
210. HealthForward Inc.
211. HealthQuest Partner II, L.P.
212. HealthTronics Data Solutions LLC
213. HealthTronics Data Solutions, LLC
214. HealthTronics Information Technology Solutions, Inc.
215. Hedef International Holdings BV
216. Home Medical Equipment Health Company
217. Hydra Pharm SPA
218. I.g.G. of America, Inc.
219. IHS Acquisition XXX, Inc.
220. Imedex, Inc.
221. Imedex, LLC
222. Independent Pharmacy Buying Group, Inc.
223. Innomar Pharmacy (BC) Inc.
224. Innomar Pharmacy (SK) Inc.
225. Innomar Pharmacy Inc.
226. Innomar Specialty Pharmacy, Inc.
227. Innomar Strategies Inc.
228. Innovation Cancer, Inc.
229. Insta-Care Holdings, Inc.
230. Insta-Care Pharmacy Services Corporation
231. Intake Initiatives Incorporated
232. IntegraConnect NewCo, LLC
233. Integrated Commercialization Solutions, Inc.
234. Integrated Commercialization Solutions, LLC
235. Integrated Health Systems Outcomes Coalition, LLC
236. Inteplex, Inc.
237. Interfill, LLC
238. International Oncology Network Solutions, Inc.
239. International Physician Networks, L.L.C.
240. International Rheumatology Network, L.L.C.
241. IntrinsiQ Holdings, Inc.
242. IntrinsiQ Specialty Solutions, Inc.
243. IntrinsiQ Tendler, Inc.
244. IntrinsiQ, LLC
245. J.M. Blanco, Inc.
246. James Brudnick Company, Inc.
247. K/S Instrument Corp.
248. KRP Investments, Inc.
249. Labpak Limited
250. LAD Drug Corporation
251. Leading Educational Research Network, LLC
252. Lexicon Pharmacy Services, L.L.C.
253. Liberty Acquisition Corp.
254. Libra C.V.
255. Los Angeles Drug Corporation
256. M.D.P. Properties, Inc.
257. Managed Care Network, Inc.
258. Marshall Reinardy LLC

259. Medical Health Industries, Inc.
260. Medical Initiatives, Inc.
261. Medidyne Corp.
262. Medselect Inc.
263. Memorial Pet Care, Inc.
264. Micro Technologies Canada Inc.
265. MWI Buying Group Limited (formerly St. Francis Limited)
266. MWI Supply (UK Acquisition) Limited
267. MWI Supply (UK Holdings) Limited
268. MWI Supply (UK) Limited
269. MWI Veterinary Supply Co.
270. MWI Veterinary Supply, Inc.
271. Nareks Ecza Deposu Ticaret Anonim Şirketi
272. Network for Medical Communication & Research Analytics, LLC
273. New Jersey Medical Corporation
274. Nexiapharma, SL
275. NMCR Holdings, Inc.
276. NMCR-Europe, LLC
277. Northeast Veterinary Supply Company, LLC
278. Oktal Pharma d.o.o
279. Oktal Pharma d.o.o
280. Oktal Pharma d.o.o [Zagreb]
281. Oktal Pharma d.o.o.
282. Oktal Pharma Hungary K.f.t.
283. Omni Med B, Inc.
284. OPH Oktal Pharma d.o.o
285. OTC Direct Limited
286. Paris Acquisition Corp.
287. Pharm Plus Acquisition, Inc.
288. Pharma One Corporation Limited
289. Pharmacy Corporation of America
290. Pharmacy Corporation of America - Massachusetts, Inc.
291. Pharmacy Healthcare Solutions, Ltd.
292. Pharmacy Review Services, Inc.
293. Pharmdata s.r.o.
294. PharMEDium Healthcare Corporation
295. PharMEDium Healthcare Holdings LLC
296. PharMEDium Healthcare Holdings, Inc.
297. PharMEDium Healthcare LLC
298. PharMEDium Pharmacy Services, LLC
299. PharMEDium R.E., LLC
300. PharMEDium Services, LLC
301. PharMerica Drug Systems, Inc.
302. PharMerica Technology Solutions, LLC
303. Pharmerica, Inc.
304. Pitango HealthTech Fund I, L.P.
305. Planet Software Limited
306. PMSI MSA Services, Inc.
307. PMSI, Inc.
308. PPSC USA, LLC
309. Premier Pharmacy, Inc.
310. Premier Source Diagnostics Inc.
311. Premier Source, LLC
312. Prescribe Wellness, LLC
313. Profarma Distribuidora de Produtos Farmaceuticos S.A.
314. Ramuneles Vaistine UAB
315. Reimbursement Education Network, LLC
316. Rightpak, Inc.
317. Rombro's Drug Center, Inc.
318. Roscoe Acquisition Corporation
319. S.R.P. (Services de la Répartition Pharmaceutique)
320. SecureDVM, LLC
321. Securos Europe GmbH
322. Silver Streak I, LLC
323. Skills in Healthcare France
324. Skills in Healthcare Pazarlama ve Tanitim Hizmetleri Anonim Şirketi
325. Skills in Healthcare Romania S.r.l.
326. Smart ID Works, LLC
327. Smith Medical Partners, LLC
328. Snipetjernveien 10 Norge AS
329. Solana Beach, Inc.
330. Southwest Pharmacies, Inc.
331. Southwestern Drug Corporation
332. SparkSense Analytics, Inc.
333. Specialty Advancement Network, LLC
334. Specialty Pharmacy of California, Inc.
335. Specialty Pharmacy, Inc.
336. Spielberg Acquisition Corp.
337. Spits B.V.
338. Stadt Solutions, LLC
339. Stephar B.V.
340. Strategic Pharmaceutical Solutions, Inc.
341. Swine Solutions Network, LLC
342. Taylor & Manno Asset Recovery, Inc.
343. Telepharmacy Solutions, Inc.
344. Terra-Lab d.o.o
345. The Allen Company
346. The Lash Group, Inc.
347. The Lash Group, LLC
348. TheraCom, L.L.C.
349. ThermoSecure Medical Equipment GmbH
350. TMESYS, Inc.
351. TrakCel Holding Company, Inc.
352. Trellis Healthcare Consulting, L.L.C.
353. Trellis Healthcare Consulting, LLC
354. True Blue Indemnity Company

355. United Company of Pharmacists SAE
356. Universal Packaging Systems, Inc.
357. US Bioservices Corporation
358. Valley Wholesale Drug Co., LLC
359. Value Apothecaries, Inc.
360. Vedco, Inc.
361. Vetbridge Animal Health, LLC
362. Vetbridge Product Development (NM-OMP) LLC
363. VetSpace Limited
364. VetSpace, Inc.
365. Vetswest Limited
366. W.C. International Limited
367. WBA Acquisitions Luxco 9 S.à.r.l.
368. Wight Nederland Holdco 2 B.V.
369. Wight Nederland Holdco 4 BV
370. WML, LLC
371. Woodglen Properties Limited
372. Woodglen Properties Limited Portugal Branch
373. World Courier (Aust) Pty. Ltd.
374. World Courier (Austria) GmbH
375. World Courier (Austria) GmbH – Serbia Branch
376. World Courier (Deutschland) GmbH
377. World Courier (Finland) Oy
378. World Courier (India) Private Limited
379. World Courier (Ireland) Limited
380. World Courier (Lithuania), UAB
381. World Courier (Malaysia) Sdn. Bhd.
382. World Courier (Norway) AS
383. World Courier (NZ) Limited
384. World Courier (Poland) Sp. Z.o.o.
385. World Courier (Shanghai) Co., Ltd Guangzhou Branch
386. World Courier (Shanghai) Co., Ltd.
387. World Courier (Shanghai) Co., Ltd., Beijing Branch
388. World Courier (Sweden) AB
389. World Courier (Switzerland) SA
390. World Courier (U.K.) Limited
391. World Courier Asia (Thailand) Co., Ltd.
392. World Courier Belgium s.a.
393. World Courier Bulgaria
394. World Courier Czech Republic s.r.o.
395. World Courier de Chile Limitada
396. World Courier de Colombia S.A.
397. World Courier de Espana, S.A.
398. World Courier de Mexico S.A. de C.V.
399. World Courier de Portugal, Lda.
400. World Courier de Uruguay S.A.
401. World Courier del Ecuador S.A.
402. World Courier del Peru S.A.
403. World Courier Denmark A/S
404. World Courier do Brasil Transportes Internacionais Ltda.
405. World Courier France S.A.R.L.
406. World Courier Ground (Europe) Limited
407. World Courier Ground, Inc.
408. World Courier Group Logistics, Inc.
409. World Courier Group S.a.r.l.
410. World Courier Group, Inc.
411. World Courier Group, Inc. Taiwan Branch
412. World Courier Hellas Limited Liability Company
413. World Courier Holland BV
414. World Courier Hong Kong Limited
415. World Courier Hungary Freight Forwarder and Service Provider Limited Liability Company
416. World Courier Israel Ltd.
417. World Courier Italia srl
418. World Courier K.K. Japan
419. World Courier Korea Co., Ltd.
420. World Courier Limited (Russia)
421. World Courier Logistics (Europe) Limited
422. World Courier Logistics (UK) Limited
423. World Courier Logistics, Inc.
424. World Courier Logistics, Inc. (DE)
425. World Courier Logistics, Inc. (NY)
426. World Courier Management Limited
427. World Courier Management, Inc.
428. World Courier of Canada Ltd
429. World Courier Operations Kenya Limited
430. World Courier Philippines – Representative Office
431. World Courier Romania S.R.L.
432. World Courier S.A.
433. World Courier Singapore Pte Ltd
434. World Courier Slovak Republic s.r.o.
435. World Courier South Africa (Proprietary) Limited
436. World Courier Tasimacilik ve Lojistik Hizmetleri Ticaret Limited Sirketi
437. World Courier Ukraine LLC
438. World Courier Venezuela, S.A.
439. World Courier Zagreb d.o.o.
440. World Courier, Inc.
441. World Courier, kurirske storitve,d.o.o.
442. World Customs Brokerage, Inc.
443. Xcenda (UK) Limited
444. Xcenda GmbH

445. Xcenda Switzerland GmbH
446. Xcenda, L.L.C.
447. ZU Vase Zdravije

Cardinal

1. A+ Secure Packaging, LLC
2. Abilene Nuclear, LLC
3. Access Closure, Inc.
4. Acuity GPO, LLC
5. Aero-Med, Ltd.
6. Allegiance (BVI) Holding Co. Ltd.
7. Allegiance Corporation
8. Allegiance Healthcare (Labuan) Pte. Ltd.
9. Allegiance I, LLC
10. Allegiance Labuan Holdings Pte. Ltd.
11. API (Suppliers) Limited
12. AssuraMed Acquisition Corp.
13. AssuraMed Group, Inc.
14. AssuraMed Holding, Inc.
15. AssuraMed Intermediate Holding, Inc.
16. AssuraMed, Inc.
17. C. International, Inc.
18. Cardinal Distribution Holding Corporation - I
19. Cardinal Distribution Holding Corporation - II
20. Cardinal Health 100, Inc.
21. Cardinal Health 104 LP
22. Cardinal Health 105, Inc.
23. Cardinal Health 107, LLC
24. Cardinal Health 108, LLC
25. Cardinal Health 110, LLC
26. Cardinal Health 112, LLC
27. Cardinal Health 113, LLC
28. Cardinal Health 114, Inc.
29. Cardinal Health 115, LLC
30. Cardinal Health 116, LLC
31. Cardinal Health 118, LLC
32. Cardinal Health 119, LLC
33. Cardinal Health 121, LLC
34. Cardinal Health 122, LLC
35. Cardinal Health 123, LLC
36. Cardinal Health 124, LLC
37. Cardinal Health 125, LLC
38. Cardinal Health 126, LLC
39. Cardinal Health 127, Inc.
40. Cardinal Health 128, LLC
41. Cardinal Health 130, LLC
42. Cardinal Health 131, LLC
43. Cardinal Health 132, LLC
44. Cardinal Health 133, Inc.
45. Cardinal Health 2, LLC
46. Cardinal Health 200, LLC
47. Cardinal Health 201 Canada L.P.
48. Cardinal Health 201, Inc.
49. Cardinal Health 215, LLC
50. Cardinal Health 222 (Thailand) Ltd.
51. Cardinal Health 242, LLC
52. Cardinal Health 246, Inc.
53. Cardinal Health 247, Inc.
54. Cardinal Health 249, LLC
55. Cardinal Health 250 Dutch C.V.
56. Cardinal Health 251, LLC
57. Cardinal Health 252, LLC
58. Cardinal Health 253, LP
59. Cardinal Health 3, LLC
60. Cardinal Health 414, LLC
61. Cardinal Health 418, Inc.
62. Cardinal Health 5, LLC
63. Cardinal Health 500, LLC
64. Cardinal Health 524, LLC
65. Cardinal Health 529, LLC
66. Cardinal Health 6, Inc.
67. Cardinal Health 7, LLC
68. Cardinal Health 8, LLC
69. Cardinal Health Australia 503 Pty Ltd.
70. Cardinal Health Austria 504 GmbH
71. Cardinal Health Belgium 505 BVBA
72. Cardinal Health Canada Holdings Cooperatie U.A.
73. Cardinal Health Canada Inc.
74. Cardinal Health Capital Corporation
75. Cardinal Health Cardiology Solutions, LLC
76. Cardinal Health Chile Limitada
77. Cardinal Health Colombia S.A.S.
78. Cardinal Health Commercial Technologies, LLC
79. Cardinal Health Corporate Solutions, LLC
80. Cardinal Health D.R. 203 II Ltd.
81. Cardinal Health Denmark ApS
82. Cardinal Health do Brasil Ltda.
83. Cardinal Health Finance
84. Cardinal Health Finland Oy
85. Cardinal Health Foundation
86. Cardinal Health France 506 SAS
87. Cardinal Health Funding, LLC
88. Cardinal Health Germany 507 GmbH
89. Cardinal Health Germany Manufacturing GmbH
90. Cardinal Health Holding International, Inc.
91. Cardinal Health International Philippines, Inc.
92. Cardinal Health IPS, LLC

93. Cardinal Health Ireland 419 Designated Activity Company
94. Cardinal Health Ireland 508 Limited
95. Cardinal Health Ireland Manufacturing Limited
96. Cardinal Health Ireland Unlimited Company
97. Cardinal Health Italy 509 S.r.l.
98. Cardinal Health Japan G.K.
99. Cardinal Health Korea Limited
100. Cardinal Health Luxembourg 420 S.a.r.l.
101. Cardinal Health Luxembourg 522 S.a.r.l.
102. Cardinal Health Malaysia 211 Sdn. Bhd.
103. Cardinal Health Malta 212 Limited
104. Cardinal Health Managed Care Services, LLC
105. Cardinal Health Medical Products India Private Limited
106. Cardinal Health Mexico 244 S. de R.L. de C.V.
107. Cardinal Health Mexico 514 S. de R.L. de C.V.
108. Cardinal Health Middle East FZ-LLC
109. Cardinal Health MPB, Inc.
110. Cardinal Health Napoleon Holding, LLC
111. Cardinal Health Netherlands 502 B.V.
112. Cardinal Health Netherlands 525 Cooperatie U.A.
113. Cardinal Health Netherlands 528 B.V.
114. Cardinal Health Norway AS
115. Cardinal Health P.R. 120, Inc.
116. Cardinal Health P.R. 218, Inc.
117. Cardinal Health P.R. 220, LLC
118. Cardinal Health P.R. 436, Inc.
119. Cardinal Health Panama, S. de R.L.
120. Cardinal Health Pharmaceutical Contracting, LLC
121. Cardinal Health Pharmacy Services, LLC
122. Cardinal Health Poland Spolka z ograniczona odpowiedzialnoscia
123. Cardinal Health Portugal 513, Unipessoal Lda.
124. Cardinal Health Russia
125. Cardinal Health Singapore 225 Pte. Ltd.
126. Cardinal Health Spain 511 S.L.
127. Cardinal Health Sweden 512 A.B.
128. Cardinal Health Switzerland 515, GmbH
129. Cardinal Health Systems, Inc.
130. Cardinal Health Technologies Switzerland GmbH
131. Cardinal Health Technologies, LLC
132. Cardinal Health U.K. 418 Limited
133. Cardinal Health U.K. 432 Limited
134. Cardinal Health U.K. Holding Limited
135. Cardinal Health U.K. International Holding LLP
136. Cardinal Health, Inc.
137. Cardinal MED Equipment Consulting (Shanghai) Co., Ltd.
138. Cirpro de Delicias S.A. de C.V.
139. Clinic Pharmacies III, LLC
140. Clinic Pharmacies, LLC
141. Community Pharmacy Enterprises, LLC
142. Convertors de Mexico S.A. de C.V.
143. Cordis (Shanghai) MED Devices Co., Ltd.
144. Cordis Cashel Unlimited Company
145. Cordis Corporation
146. Cornerstone Rheumatology LP
147. Covidien Manufacturing Solutions, S.A.
148. Dutch American Manufacturers II (D.A.M. II) B.V.
149. Ellipticare, LLC
150. EPIC Insurance Company
151. Especialidades Medicas Kenmex S.A. de C.V.
152. Experience East, LLC
153. Flexible Stenting Solutions, Inc.
154. Frog Horned Capital, Inc.
155. Generic Drug Holdings, Inc.
156. GetOutcomes, LLC
157. Griffin Capital, LLC
158. HDG Acquisition, Inc.
159. imgRx Healdsburg, Inc.
160. imgRx Salud, Inc.
161. imgRx SJ Valley, Inc.
162. imgRx SLO, Inc.
163. imgRx Sonoma, Inc.
164. InnerDyne Holdings, Inc.
165. Innovative Therapies, Inc.
166. Instant Diagnostic Systems, Inc.
167. InteCardia-Tennessee East Catheterization, LLC
168. ITI Sales, LLC
169. Kendall-Gammatron Limited
170. Killilea Development Company, Ltd.
171. Kinray I, LLC
172. KPR Australia Pty. Ltd.
173. KPR Switzerland Sales GmbH
174. KPR U.S., LLC
175. Leader Drugstores, Inc.
176. Ludlow Technical Products Canada, Ltd.
177. Marin Apothecaries
178. Medicap Pharmacies Incorporated
179. Medicine Shoppe Capital Corporation
180. Medicine Shoppe International, Inc.

181. Medicine Shoppe Internet, Inc.
182. Mediquip Sdn. Bhd.
183. Mirixa Corporation
184. MosaicGPO, LLC
185. mscripts Holdings, LLC
186. mscripts Systems India Private Limited
187. mscripts, LLC
188. Nippon Covidien Ltd.
189. One Cloverleaf, LLC
190. Outcomes Incorporated
191. Owen Shared Services, Inc.
192. Pharmacy Operations Of New York, Inc.
193. Pharmacy Operations, Inc.
194. Physicians Purchasing, Inc.
195. Pinnacle Intellectual Property Services, Inc.
196. Pinnacle Intellectual Property Services-International, Inc.
197. Quiroproductos de Cuauhtemoc S. de R.L. de C.V.
198. RainTree Administrative Services, LLC
199. RainTree Care Management, LLC
200. RainTree GPO, LLC
201. Ransdell Surgical, Inc.
202. Red Oak Sourcing, LLC
203. Renal Purchasing Group, LLC
204. RGH Enterprises, Inc.
205. RT Oncology Services Corporation
206. Rxealtime, Inc.
207. Sierra Radiopharmacy, L.L.C.
208. Sonexus Health Access & Patient Support, LLC
209. Sonexus Health Distribution Services, LLC
210. Sonexus Health Financial Solutions, LLC
211. Sonexus Health Pharmacy Services, LLC
212. Sonexus Health, LLC
213. TelePharm, LLC
214. The Harvard Drug Group, L.L.C.
215. Tianjin ITI Trading Company
216. Tradex International, Inc.
217. Traverse GPO, LLC
218. Wavemark Lebanon Offshore s.a.l.
219. Wavemark, Inc.
220. Red Oak Sourcing, LLC
221. API (Suppliers) Limited
222. Sierra Radiopharmacy, L.L.C.
223. Abilene Nuclear, LLC
224. InteCardia-Tennessee East Catheterization, LLC
225. Kendall-Gammatron Limited
226. Almus Pharmaceuticals USA LLC
227. Cardinal Health (H.K.) Co. Limited
228. Cardinal Health (Shanghai) Pharmaceutical Co., Ltd.
229. Cardinal Health (Sichuan) Pharmaceutical Co., Ltd.
230. Cardinal Health (Wuxi) Pharmaceutical Co., Ltd.
231. Cardinal Health Hedan (Shenzhen) Pharmaceutical Co., Ltd.
232. Dalian Zhongda Pharmaceutical Company Limited
233. NaviHealth Holdings, LLC
234. Parch, L.L.C.
235. 6464661 Canada Inc.
236. Academy Of Managed Care Medicine, L.L.C.
237. Alaris Medical 1 (Suisse) Sarl
238. Alaris Medical New Zealand Limited
239. Allegiance Healthcare International GmbH
240. Allegiance Pro Inc.
241. Allied Healthcare Services, Inc.
242. Almus Pharmaceuticals Singapore Pte. Ltd.
243. Almus Pharmaceuticals USA LLC
244. American Threshold Industries, Inc.
245. Anoka, LLC
246. ARCH Collection Corporation
247. ARCH, S.A.
248. Armand Scott, LLC
249. Aurum Pharmaceuticals Limited
250. Behrens Inc.
251. Beijing Baiji Advanced Specialty Company Limited
252. Bellwether Oncology Alliance, Inc.
253. Bentley Merger Sub, LLC
254. Bindley Western Funding Corporation
255. Bindley Western Industries II Of Maine, Inc.
256. Biosigna GmbH Institut für Biosignalverarbeitung und Systemanalyse
257. Bird Products (Japan) Ltd.
258. Bird Products Corporation
259. Brighton Capital, Inc.
260. Buffalo Merger Corp.
261. BW Transportation Services, Inc.
262. Cardal II, LLC
263. Cardal, Inc.
264. Cardinal Florida, Inc.
265. Cardinal Health (Beijing) China Pharmaceutical Co., Ltd.
266. Cardinal Health (Beijing) Medical Trading Co., Ltd.
267. Cardinal Health (Beijing) Pharmacy Co., Ltd.
268. Cardinal Health (Chengdu) Pharmacy Co., Ltd.

269. Cardinal Health (China) Investment Co., Ltd.
270. Cardinal Health (Chongqing) Pharmaceutical Co., Ltd.
271. Cardinal Health (Chongqing) Pharmacy Co., Ltd.
272. Cardinal Health (H.K.) Co. Limited
273. Cardinal Health (Hubei) Pharmaceutical Co., Ltd.
274. Cardinal Health (L) Co., Ltd.
275. Cardinal Health (Liaoning) Pharmaceutical Co., Ltd.
276. Cardinal Health (P02296)
277. Cardinal Health (P04080)
278. Cardinal Health (Shanghai) Commercial and Trading Company Limited
279. Cardinal Health (Shanghai) Cosmetics Trading Co., Ltd.
280. Cardinal Health (Shanghai) Logistics Co., Ltd.
281. Cardinal Health (Shanghai) Pharmaceutical Co., Ltd.
282. Cardinal Health (Shanghai) Pharmacy Co., Ltd.
283. Cardinal Health (Shanxi) Pharmaceutical Co., Ltd.
284. Cardinal Health (Shenyang) Pharmacy Co., Ltd.
285. Cardinal Health (Sichuan) Pharmaceutical Co., Ltd.
286. Cardinal Health (Tianjin) Pharmaceutical Co., Ltd.
287. Cardinal Health (Wuxi) Pharmaceutical Co., Ltd.
288. Cardinal Health (WuXi) Pharmacy Co., Ltd.
289. Cardinal Health (Zhejiang) Pharmaceutical Co., Ltd.
290. Cardinal Health 101, Inc.
291. Cardinal Health 102, Inc.
292. Cardinal Health 103, Inc.
293. Cardinal Health 106, Inc.
294. Cardinal Health 109, Inc.
295. Cardinal Health 111, LLC
296. Cardinal Health 113, LLC
297. Cardinal Health 117, LLC
298. Cardinal Health 129, Inc.
299. Cardinal Health 208, Inc.
300. Cardinal Health 301, LLC
301. Cardinal Health 400, Inc.
302. Cardinal Health 401, Inc.
303. Cardinal Health 402, Inc.
304. Cardinal Health 403, Inc.
305. Cardinal Health 404, Inc.
306. Cardinal Health 405, Inc.
307. Cardinal Health 406, Inc.
308. Cardinal Health 406, LLC
309. Cardinal Health 407, Inc.
310. Cardinal Health 408, Inc.
311. Cardinal Health 409, Inc.
312. Cardinal Health 410, Inc.
313. Cardinal Health 411, Inc.
314. Cardinal Health 412, Inc.
315. Cardinal Health 413, Inc.
316. Cardinal Health 415, Inc.
317. Cardinal Health 416, Inc.
318. Cardinal Health 417, Inc.
319. Cardinal Health 419, LLC
320. Cardinal Health 420, LLC
321. Cardinal Health 421 Limited Partnership
322. Cardinal Health 421, Inc.
323. Cardinal Health 422, Inc.
324. Cardinal Health 501 Dutch C.V.
325. Cardinal Health Austria 201 GmbH
326. Cardinal Health Bermuda 224, Ltd.
327. Cardinal Health Brasil 423 Servicos Farmaceuticos Nucleares Ltda
328. Cardinal Health Canada 204, Inc.
329. Cardinal Health Canada 301, Inc.
330. Cardinal Health Canada 302, Inc.
331. Cardinal Health Canada 307, ULC
332. Cardinal Health Canada 403, Inc.
333. Cardinal Health Canada 437, Inc.
334. Cardinal Health Canada Inc.
335. Cardinal Health Canada LP
336. Cardinal Health Cayman Islands Holding Co. Ltd
337. Cardinal Health Cayman Islands Ltd.
338. Cardinal Health China Co., Ltd.
339. Cardinal Health D.R. 203 Limited
340. Cardinal Health Europe IT GmbH
341. Cardinal Health France 205 SAS
342. Cardinal Health France 309 SAS
343. Cardinal Health Germany 206 GmbH
344. Cardinal Health Germany 234 GmbH
345. Cardinal Health Germany 318 GmbH
346. Cardinal Health Hedan (Shenzhen) Pharmaceutical Co., Ltd.
347. Cardinal Health Hong Kong Limited
348. Cardinal Health I, Inc.
349. Cardinal Health Imaging, LLC
350. Cardinal Health India Private Limited
351. Cardinal Health International Ventures, Ltd.
352. Cardinal Health Ireland 406 Ltd.

353. Cardinal Health Ireland 527 General Partnership
354. Cardinal Health Italy 208 S.r.l.
355. Cardinal Health Italy 312 S.p.A.
356. Cardinal Health Lease Funding 2002A, LLC
357. Cardinal Health Lease Funding 2002AQ, LLC
358. Cardinal Health Lease Funding 2003A, LLC
359. Cardinal Health Lease Funding 2003AQ, LLC
360. Cardinal Health Lease Funding 2003B, LLC
361. Cardinal Health Lease Funding 2003BQ, LLC
362. Cardinal Health Lease Funding 2004A, LLC
363. Cardinal Health Lease Funding 2004AQ, LLC
364. Cardinal Health Luxembourg 523 S.a.r.l.
365. Cardinal Health Mauritius Holding 226 Ltd.
366. Cardinal Health Mexico 213, S.A. de C.V.
367. Cardinal Health Netherlands 238 BV
368. Cardinal Health Netherlands 526 B.V.
369. Cardinal Health Netherlands Financing C.V.
370. Cardinal Health Netherlands Holding B.V.
371. Cardinal Health New Zealand 313 Limited
372. Cardinal Health Norway 315 A/S
373. Cardinal Health P.R. 227, Inc.
374. Cardinal Health P.R. 409 B.V.
375. Cardinal Health PTS, Inc.
376. Cardinal Health PTS, LLC
377. Cardinal Health S.A. 319 (Proprietary) Limited
378. Cardinal Health Singapore 304
379. Cardinal Health Singapore 423 Pte. Ltd.
380. Cardinal Health Spain 219 S.L.U.
381. Cardinal Health Spain 239 SA
382. Cardinal Health Specialty Pharmacy, LLC
383. Cardinal Health Sweden 220 AB
384. Cardinal Health Sweden 314 AB
385. Cardinal Health Switzerland 221 Sarl
386. Cardinal Health Switzerland 317 Sarl
387. Cardinal Health Trading (Shanghai) Co., Ltd.
388. Cardinal Health U.K. 100 Limited
389. Cardinal Health U.K. 101 Limited
390. Cardinal Health U.K. 102 Limited
391. Cardinal Health U.K. 103 Limited
392. Cardinal Health U.K. 104 Limited
393. Cardinal Health U.K. 105 Limited
394. Cardinal Health U.K. 106 Limited
395. Cardinal Health U.K. 223 Limited
396. Cardinal Health U.K. 232 Limited
397. Cardinal Health U.K. 235 Limited
398. Cardinal Health U.K. 236 Limited
399. Cardinal Health U.K. 240 Limited
400. Cardinal Health U.K. 305 Limited
401. Cardinal Health U.K. 306 Limited
402. Cardinal Health U.K. 433 Limited
403. Cardinal Health U.K. 434 Limited
404. Cardinal Syracuse, Inc.
405. Cardinal.Com Holdings, Inc.
406. Care Fusion Development Private Limited
407. Care Fusion Incorporated
408. CareFusion 202, Inc.
409. CareFusion 203, Inc.
410. CareFusion 205, Inc.
411. CareFusion 206, Inc.
412. CareFusion 207, Inc.
413. CareFusion 209, Inc.
414. CareFusion 210, Inc.
415. CareFusion 211, Inc.
416. CareFusion 212, LLC
417. CareFusion 213, LLC
418. CareFusion 214, LLC
419. CareFusion 2200, Inc.
420. CareFusion 2201, Inc.
421. CareFusion 302, LLC
422. CareFusion 303, Inc.
423. CareFusion 304, LLC
424. CareFusion Australia 200 Pty Ltd.
425. CareFusion Australia 316 Pty Limited
426. CareFusion Australia 500 Pty Ltd
427. CareFusion Belgium 202 BVBA
428. CareFusion Brasil 231 Servico e Comercia de Productos Medicos Ltda
429. CareFusion Corporation
430. CareFusion EIT, LLC
431. CareFusion Iberia 308 S.L.U.
432. CareFusion Italy 237 Srl
433. CareFusion Italy 311 Srl
434. CareFusion Japan 228 K.K.
435. CareFusion Japan 233, Inc.
436. CareFusion Luxembourg 501 Sarl
437. CareFusion Manufacturing Ireland 241 Limited
438. CareFusion Manufacturing, LLC
439. CareFusion Netherlands 214 B.V.
440. CareFusion Netherlands 238 BV
441. CareFusion Netherlands 310 B.V.
442. CareFusion Netherlands 503 B.V.
443. CareFusion New Zealand 217 Limited
444. CareFusion New Zealand 313 Limited
445. CareFusion Resources, LLC
446. CareFusion Singapore 243 Pte. Ltd.
447. CareFusion Solutions, LLC
448. CareFusion U.K. 284 Limited
449. CareFusion U.K. 286 Limited
450. CareFusion U.K. 287 Limited

451. CareFusion U.K. 288 Limited
452. Cascade Development, Inc.
453. CCB, Inc.
454. CDI Investments, Inc.
455. Centralia Pharmacy, Inc.
456. Centricity, LLC
457. Chapman Drug Company
458. Chengdu Baiji Advanced Specialty Pharmacy Company Limited
459. Cheshire Merger Sub, Inc.
460. CMI Net, Inc.
461. College Park Plaza Associates, Inc.
462. Comprehensive Medical Imaging-Anaheim Hills, Inc.
463. Comprehensive Medical Imaging-Apple Valley, Inc.
464. Comprehensive Medical Imaging-Boynton Beach, Inc.
465. Comprehensive Medical Imaging-Downey, Inc.
466. Comprehensive Medical Imaging-Encino, Inc.
467. Comprehensive Medical Imaging-Fort Lauderdale, Inc.
468. Comprehensive Medical Imaging-Fremont, Inc.
469. Comprehensive Medical Imaging-Hesperia, Inc.
470. Comprehensive Medical Imaging-Huntington Beach, Inc.
471. Comprehensive Medical Imaging-Palm Springs, Inc.
472. Comprehensive Medical Imaging-Rancho Cucamonga, Inc.
473. Comprehensive Medical Imaging-Rancho Mirage, Inc.
474. Comprehensive Medical Imaging-Salisbury, Inc.
475. Comprehensive Medical Imaging-Sherman Oaks, Inc.
476. Comprehensive Medical Imaging-Tempe, Inc.
477. Comprehensive Medical Imaging-Van Nuys, Inc.
478. Comprehensive Medical Imaging-Victorville, Inc.
479. Comprehensive Medical Imaging-Westlake Village, Inc.
480. Comprehensive Open MRI-Carmichael, Inc.
481. Comprehensive Open MRI-Folsom, Inc.
482. Comprehensive Open MRI-Fullerton, Inc.
483. Comprehensive Open MRI-Laguna Hills, Inc.
484. Comprehensive Open MRI-Sacramento, Inc.
485. Comprehensive Reimbursement Consultants, Inc.
486. Consumer2patient, LLC
487. CR Medicap, Inc.
488. Curaspan Health Group, Inc.
489. Cytokine Pharmasciences, Inc.
490. Dalian Zhongda Pharmaceutical Company Limited
491. Daniels Pharmaceuticals Limited
492. DC Merger Corp
493. Denver Biomedical, Inc.
494. Desert PET, LLC
495. Dik Drug Company, LLC
496. Dik Medical Supplies, LLC
497. Discor Limited
498. Dismed Inc.
499. Dohmen Distribution Partners Southeast, L.L.C.
500. Dover Communications, LLC
501. Duquoin Pharmacy, Inc.
502. Dutch American Manufacturers (D.A.M.) B.V.
503. East Iowa Pharmacies, Inc.
504. EGIS Holdings, Inc.
505. Eldon Laboratories Limited
506. Ellicott Drug Company
507. EME Medical, Inc.
508. Enturia Canada ULC
509. Enturia de Mexico S. de R.L. de C.V.
510. Enturia Limited
511. Enturican, Inc.
512. EON Media Inc.
513. Eureka Merger Sub, Inc.
514. European Pharmaceuticals Group Ltd.
515. First Choice, Inc. Of Maine
516. Flower Merger Corp.
517. Futuremed Health Care Products Limited Partnership
518. Futuremed Healthcare Products Corporation
519. Futuremed Holdings General Partner Inc.
520. Fuzhou Baiji Pharmacy Company Limited
521. Gala Design, Inc.
522. Gelatin Products International, Inc.
523. Geodax Technology, Inc.
524. Glacier Corporation
525. Grand Avenue Pharmacy, Inc.
526. Graphic Holdings, Inc.
527. Griffin Group Document Management Services, Inc.

528. Guangzhou Baiji Advanced Specialty Pharmaceutical Chain Stores Company Limited
529. Guangzhou Baiji Drug Store Company Limited
530. Guangzhou City Kangwei Information Technology Company Limited
531. Guangzhou Ruixun Pharmaceutical Company Limited
532. Guizhou Yibai Medical Co., Ltd.
533. Hangzhou Baiji Advanced Specialty Drug Store Company Limited
534. Heartland Diagnostic Services, Inc.
535. HLS Advantage, LLC
536. Homecare (North-West) Limited
537. Humiston-Keeling, Inc.
538. IMI Of Boca Raton, Inc.
539. IMI Of Miami, Inc.
540. IMI Of North Miami Beach, Inc.
541. Inland Empire Regional Pet Center, LLC
542. InnerDyne, Inc.
543. Inpharm Nationwide Limited
544. InteCardia-Tennessee East Diagnostic, LLC
545. Intercare Holdings Limited
546. Intercare Investments Limited
547. Intercare Properties Plc
548. Iowa Falls Pharmacy, Inc.
549. IVAC Overseas Holdings LP
550. JakaMed AB AB
551. Jinan Baiji Drug Store Company Limited
552. JRG, Ltd.
553. Kendall Patient Recovery BVBA
554. Kinetic Surgical, LLC
555. Kinray, Inc.
556. Kinray, LLC
557. KPR Italia S.r.l.
558. KPR U.S., Inc.
559. Kunming Baiji Advanced Specialty Pharmacy Company Limited
560. Lake Charles Pharmaceutical Supply Company, LLC
561. Liaoning Longda Pharmaceutical Co., Ltd.
562. Liberty Communications Network, LLC
563. Ludlow Technical Products Corporation
564. Macarthy Group Trustees Limited
565. Macarthys Laboratories Limited
566. Macarthy's Limited
567. Marmac Distributors, Inc.
568. Martindale Pharma GmbH
569. Martindale Pharmaceuticals Limited
570. Medcon S.A.
571. MedEd Resources, LLC
572. Medesta Associates, LLC
573. Medical Concepts Development, Inc.
574. Medical Diagnostic Leasing, Inc
575. Medical Education Systems, LLC
576. Medical Media Communications, LLC
577. Medical Strategies, Inc.
578. MediQual Systems, Inc.
579. Meditrol Automation Systems, Inc.
580. Meditrol, Inc.
581. MedMined, Inc.
582. Mercury Merger Sub, LLC
583. Mesa Merger Corp.
584. MicroGas Limited
585. MicroMedical Deutschland GmbH
586. Microport Healthcare, LLC
587. Midland Pharmacies, Inc
588. Mississippi Medical Supply Cooperative, L.L.C.
589. MRI Equipment Partners, Ltd.
590. Mudhen Merger Corp.
591. Multi-Medica S.A.
592. Multipharm Limited
593. Nanjing Baiji Advanced Specialty Drug Store Company Limited
594. Nanning Baiji Advanced Specialty Pharmacy Company Limited
595. Nationwide Ostomy Supplies Limited
596. Navigator Health, Inc.
597. NaviHealth Holdings, LLC
598. NaviHealth SM Holdings, Inc.
599. NaviHealth, Inc.
600. Nexus Healthcare, Inc.
601. Nitric Bio Therapeudics, Inc.
602. Northern Michigan Supply Alliance, L.L.C.
603. Ohio Valley-Clarksburg, Inc.
604. Oncology Holdings, Inc.
605. Onpointe Medical Communications, LLC
606. Oval (Shanghai) Technologies, Inc.
607. Oval Technologies (H.K.) Pty Limited
608. Owen Healthcare Building, Inc.
609. Pacific Surgical Innovations, Inc.
610. Panther Merger Sub II, Inc.
611. Panther Merger Sub, Inc.
612. Parch, L.L.C.
613. Parch, L.L.C. State File
614. ParMed Pharmaceuticals, LLC
615. PatientScribe Inc.
616. PCI Acquisition I, Inc.
617. PCI Acquisition II, Inc.
618. PCI Services Holdings, Inc.

619. PCI Services III, Inc.
620. PCI/Acquisition III, Inc.
621. PCI/All Pack Holdings, Inc.
622. PCI/Delvco, Inc. State File
623. PCI/Tri-Line (Usa), Inc.
624. Pharmaceutical & Diagnostic Services, LLC
625. Pharmacy Service Corporation
626. Phillipi Holdings, Inc.
627. PHR Staffing, Inc.
628. Post-Acute Care Center For Research, LLC
629. Practicome Solutions, LLC
630. Princeton Diagnostic Isotopes, Inc.
631. Priority Healthcare Services Corporation
632. Procedure-Based Instrument Services, L.L.C.
633. Productos Urologos de Mexico S.A. de C.V.
634. Professional Health-Care Resources, Inc.
635. Pyxis Capital Corporation
636. Pyxis Funding II, LLC
637. Pyxis Funding, LLC
638. R Cubed, Inc.
639. R. P. Scherer Hardcapsule (West)
640. R.P. Scherer Inc.
641. R.P. Scherer Technologies, Inc.
642. Radiopharmacy Of Boise, Inc.
643. Radiopharmacy Of Northern California, Inc.
644. Renlar Systems, Inc.
645. RightCare Solutions, Inc.
646. Royal Merger Sub, Inc.
647. Scela, Inc.
648. Scriptline, Inc.
649. SensorMedics (Deutschland) GmbH
650. SensorMedics Corporation
651. Shanghai Baiwei Drug Store Company Limited
652. Shanghai Cardinal Baiwei Drug Store Co., Ltd.
653. Shanghai Jinyi Health Management Consultation Co., Ltd.
654. Shanghai Luoda Pharmaceutical Company Limited
655. Shenzhen Zhengdan Investment Company Limited
656. Simolo (GL) Limited
657. Sistemas Medicos ALARIS S.A. de C.V.
658. Snowden Pencer Holdings, Inc.
659. Snowden Pencer, Inc.
660. Solomons Company
661. Source Medical Corporation
662. SRX, Inc.
663. Strategic Implications International, LLC
664. Supplyline Technologies Limited
665. Surgical Carepair, L.L.C.
666. Surgical Instrument Repair Service, L.L.C.
667. Syncor Belgium SPRL
668. Syncor Diagnostics Bakersfield, LLC
669. Syncor Diagnostics Dallas, LLC
670. Syncor Diagnostics Encino, LLC
671. Syncor Diagnostics Fullerton, LLC
672. Syncor Diagnostics Laguna Hills, LLC
673. Syncor Diagnostics Plano, LLC
674. Syncor Diagnostics Sacramento, LLC
675. Syncor Financing Corporation
676. Syncor Italy srl
677. The Enright Group, Inc.
678. The Heron Corporation
679. The LVC Corporation
680. Tianjin Cardinal Pharmacy Co., Ltd.
681. Toledo Pharmacy Company
682. Tropic Merger Sub, Inc.
683. UroMed, Inc.
684. VIASYS Healthcare Ireland Limited
685. VIASYS Healthcare Island EHF
686. VIASYS Healthcare S.A.R.L.
687. VIASYS Holdings Inc.
688. VIASYS NeuroCare France SAS
689. VIASYS Polymer Products LLC
690. Virginia Imaging Center, LLC
691. Virginia Merger Corporation
692. Vistant Corporation
693. Vistant Holdings, Inc.
694. Vubiq Inc.
695. Wenzhou Xinte Pharmaceutical Co., Ltd.
696. West Hudson, Inc.
697. West Texas Nuclear Pharmacy Partners
698. Wholesale (PI) Limited
699. Williams Drug Distributors, Inc.
700. Wolf Merger Corp.
701. Wrangler Acquisition Sub, Inc.
702. Wuhan Baiji New & Special Drug Store Company Limited
703. Xiamen Cardinal Baiwei Drug Store Co., Ltd.
704. Xi'an Baiji Advanced Specialty Pharmacy Company Limited
705. Yorkshire Pharmacy, Inc.

McKesson

1. "Aewige" ärztliche Wirtschaftsgesellschaft m.b.H., HG Wien
2. "die apoteeke in teesdorf" Mag. pharm. Gerda Kohlhauser KG, LG Wiener Neustadt
3. "Esplanade-Apotheke" Mag. pharm. Anna-Maria Köck KG, Landesgericht Wels
4. "Panther Apotheke" Mag. pharm. Sandra Krokos KG, Landesgericht Graz
5. 10101 Woodloch Forest LLC
6. 2012 DREAM LIMITED, England
7. 28CVR LIMITED, England
8. 3068312 Nova Scotia ULC
9. 3069163 Nova Scotia Limited
10. 3069164 Nova Scotia Limited
11. 30MC LIMITED, England
12. 701985 N.B. INC.
13. A C FERGUSON (CHEMIST) LIMITED, England
14. A. SUTHRELL (HAULAGE) LIMITED, England
15. A.F.M. Bergamo S.p.A., Italy
16. A.L.I. Holdings LLC
17. A.L.I. Imaging Systems Corp.
18. A.L.I. Technologies (International) LLC
19. AAH BUILDERS SUPPLIES LIMITED, England
20. AAH FURB PENSION TRUSTEE LIMITED, England
21. AAH Glass & Windows Limited, England
22. AAH Ireland, Dublin
23. AAH LIMITED, England
24. AAH Lloyds Insurance (IoM) Limited, Isle Of Man
25. AAH LLOYDS PENSION TRUSTEES LIMITED, England
26. AAH NOMINEES LIMITED, England
27. AAH ONE LIMITED, Scotland
28. AAH PHARMACEUTICALS LIMITED, England
29. AAH TWENTY FOUR LIMITED, Scotland
30. AAH TWENTY LIMITED, England
31. AAH TWENTY SIX LIMITED, England
32. ABG Apotheken-Beratungsgesellschaft mbH, Stuttgart
33. Access Health NZ Limited
34. AccessMed Holdings, Inc.
35. AccessMed, Inc. (AccessMed, LLC)
36. AccessMed, LLC
37. ACME DRUG CO. LIMITED, Scotland
38. ADDED MARKETING LIMITED, England
39. Adler Apotheke Krems Mag. Gabriele Denk KG, LG Krems an der Donau
40. Adler-Apotheke Mag.pharm. Ingrid Chvatal KG, LG Leoben
41. Admenta Beteiligungs GmbH, HG Wien
42. Admenta Denmark ApS, Copenhagen
43. Admenta Deutschland GmbH, Stuttgart
44. ADMENTA HOLDINGS LIMITED, England
45. ADMENTA ITALIA S.P.A., CCIAA di Bologna
46. ADMENTA PENSION TRUSTEES LIMITED, England
47. Admenta Sweden AB
48. ADMENTA UK LIMITED, England
49. Admenta Verwaltungs GmbH, HG Wien
50. AFM S.p.A., CCIAA di Bologna
51. AHLP PHARMACY LIMITED, England
52. ALCHEM (SOUTHERN) LIMITED, England
53. ALPE-ADRIA PHARMA farmacevtsko podjetje d.o.o., Ljubljana
54. Alphar Ayeneux, Belgium
55. Alphar Gilly DL, Belgium
56. Alphar Monceau sur Sambre, Belgium
57. Alphar Partners SA, Belgium
58. Alte Löwen-Apotheke Mag. pharm. Kristina Taubald KG, HG Wien
59. Alte Spora Apotheke Mag.pharm. Stephan Öhlzelt KG, LG St. Pölten
60. Amethyst Acquisition Corp.
61. Ancavion GmbH, AG Darmstadt
62. Ancillary Management Solutions, Inc.
63. Anton-Bruckner-Apotheke Mag.pharm. Christian Schwarzenbrunner KG, LG Linz
64. AOR Holding Company of Indiana, Inc. (AOR Holding Company of Indiana, LLC)
65. AOR Holding Company of Indiana, LLC
66. AOR Management Company of Alabama, Inc.
67. AOR Management Company of Arizona, Inc. (AOR Management Company of Arizona, LLC)

68. AOR Management Company of Arizona, LLC
69. AOR Management Company of Central Florida, Inc.
70. AOR Management Company of Florida, Inc.
71. AOR Management Company of Indiana, Inc. (AOR Management Company of Indiana, LLC)
72. AOR Management Company of Indiana, LLC
73. AOR Management Company of Kansas, Inc.
74. AOR Management Company of Missouri, Inc. (AOR Management Company of Missouri, LLC)
75. AOR Management Company of Missouri, LLC
76. AOR Management Company of Nevada, Inc.
77. AOR Management Company of New York, Inc.
78. AOR Management Company of North Carolina, Inc.
79. AOR Management Company of Ohio, Inc.
80. AOR Management Company of Oklahoma, Inc. (AOR Management Company of Oklahoma, LLC)
81. AOR Management Company of Oklahoma, LLC
82. AOR Management Company of Oregon, Inc.
83. AOR Management Company of Pennsylvania, Inc. (AOR Management Company of Pennsylvania, LLC)
84. AOR Management Company of Pennsylvania, LLC
85. AOR Management Company of South Carolina, Inc.
86. AOR Management Company of Texas, Inc.
87. AOR Management Company of Virginia, Inc. (AOR Management Company of Virginia, LLC)
88. AOR Management Company of Virginia, LLC
89. AOR of Indiana Management Partnership
90. AOR of Texas Management Limited Partnership
91. AOR of Texas Management, LLC
92. AOR Real Estate, Inc. (AOR Real Estate, LLC)
93. AOR Real Estate, LLC
94. AOR Synthetic Real Estate, Inc. (AOR Synthetic Real Estate, LLC)
95. AOR Synthetic Real Estate, LLC
96. AORIP, Inc.
97. AORT Holding Company, Inc. (AORT Holding Company, LLC)
98. AORT Holding Company, LLC
99. AORT LP, LLC
100. Aporana AS
101. Apotheke "Zum Bergmann" Mag.pharm. Sabine Tuttner KG, LG Leoben
102. Apotheke "Zur heiligen Dreifaltigkeit" Mag. pharm. Edith Schuller-Grundnig KG, Landesgericht Korneuburg
103. Apotheke "Zur Mutter Gottes" Mag. pharm. Karin Nozicka KG, HG Wien
104. Apotheke Atzgersdorf Mr. Hermann Latzin KG, Wien
105. Apotheke im Messepark Mag. pharm. Dietmar Purin KG, LG Feldkirch
106. Apotheke Niklasdorf Mag. pharm. Matthias Schöggl KG, LG Leoben
107. APOTHEKE U1 TROSTSTRASSE, Mag. pharm. Max Wellan KG, HG Wien
108. Apotheke Zum heiligen Antonius Mag. pharm. Walter Staschek KG, LG Wiener Neustadt
109. Apotheke zum heiligen Schutzengel Mag.pharm. Barbara Penz-Arzberger KG, Landesgericht Graz
110. Apotheke zum Patriarchen Mag. pharm. Brigitte Kölbl KG, HG Wien
111. Apotheke Zur hl. Dreifaltigkeit Mag. pharm. Doris Richter KG, LG Wiener Neustadt
112. Apotheke Zur Hütte Mag. pharm. Mrak KG, LG Leoben
113. Apovest AS
114. Apovest Drift AS
115. Art Acquisition Subsidiary, Inc.
116. Ascalon International, Inc.
117. ATLAS Travel Clinic Limited, England
118. Attentus Medical Sales, Incorporated (Attentus Medical Sales, LLC)
119. Attentus Medical Sales, LLC
120. Awarix, Inc.
121. Axis Medical Management, Inc.

122. AYRSHIRE PHARMACEUTICALS LIMITED, Scotland
123. AZIENDA FARMACEUTICA MUNICIPALE di Cremona S.p.A., CCIAA di Cremona
124. Azienda Farmacie Milanesi S.p.A., CCIAA di Milano
125. Babbingore Limited, Dublin
126. BAILLIESTON HEALTH CENTRE PHARMACY LIMITED, Scotland
127. Ballycane Pharmacy Limited, Ireland
128. BANNISTER & THATCHER LIMITED, England
129. BARCLAY PHARMACEUTICALS (ATHERSTONE) LIMITED, England
130. BARCLAY PHARMACEUTICALS LIMITED, England
131. BARLEY CHEMISTS HOLDINGS LIMITED, England
132. BARRY SHOOTER (ROMFORD) LIMITED, England
133. BDI Pharma, Inc. (BDI Pharma, LLC)
134. BDI Pharma, LLC
135. Beausejour Drugs Limited
136. BEAUTY CARE DRUGSTORES LIMITED, England
137. Beldere Corporation
138. BeneVi Health LLC (Biologics, Inc.)
139. BENU Apotheken B.V., Chamber of commerce Amsterdam
140. BENU Nederland BV, Kamer van Koophandel Amsterdam
141. BERKSHIRE MEDICAL SUPPLIES LIMITED, England
142. BETTERLIFEHEALTHCARE LIMITED, England
143. BIG PHARMA LIMITED, Scotland
144. Biologics, Inc.
145. Blackhall Pharmaceutical Distributors Limited
146. Blackhawk Development LLC
147. Blackstaff Pharmaceuticals Limited, England
148. Blomsterdalen Apotek AS
149. Blue Medical Supply, Inc. (McKesson Medical-Surgical Inc.)
150. Boad Seven, Inc.
151. BOFH Holdings Unlimited Company, Ireland
152. Bottomline Medical Solutions, LLC (Linear Holdings, LLC)
153. Breamor Pharmacy Limited, Ireland
154. Brevard Radiation Oncology, LLC
155. Brickyard Acquisition Inc. (Biologics, Inc.)
156. BRIDPORT MEDICAL CENTRE SERVICES LIMITED, England
157. Brocacef Groep N.V., Maarssen
158. Brockton Radiation Oncology, LLC
159. Brooklyn Radiation Oncology, LLC
160. Brukar Enterprises, Inc.
161. Bullet Acquisition Corporation
162. CAHILL MAY ROBERTS GROUP LIMITED, Dublin
163. California Golden State Finance Company
164. Camic Pharmacies Limited, Ireland
165. Canada Distribution Holdings Limited Partnership
166. Canada Retail Holdings Limited Partnership Societe en Commandite Gestion Detail Canada
167. Cancer Treatment Associates of Northeast Missouri, Ltd.
168. CARONET TRADING LIMITED, England
169. Carrollton Radiation Therapy Center, LLC
170. Cascade Medical Supply, Inc. (McKesson Medical-Surgical Minnesota Supply Inc.)
171. Cavalier Acquisition Company LLC
172. CCCN NW Building JV, LLC
173. Celesio Business Services Ltd., Ireland
174. CENTRALE D`ADMINISTRATION DE BIENS IMMOBILIERS, Bobigny
175. CGSF Funding Corporation (CGSF Funding LLC)
176. CGSF Funding LLC
177. Chem Labs Limited, Dublin
178. CHNG Newco LLC
179. CHNG NewSub Inc.
180. City Properties, S.A.
181. Civiche Farmacie Desio S.p.A., Italy
182. Claimone, LLC (Linear Holdings, LLC)
183. ClaimSecure Inc. (SUCCESSOR)
184. CLARK CARE GROUP LIMITED, England
185. CLARK MUNRO LIMITED, Scotland
186. ClarusONE Sourcing Services LLP
187. Clinicians Database, L.L.C.
188. CMR Holdings Ltd, Dublin
189. Coleham, Dublin
190. Colorado Cancer Centers, LLC
191. Combined Enterprises Corporation

192. COMPANY CHEMISTS ASSOCIATION LIMITED, England
193. COMPTOIR MONEGASQUE DE BIOCHIMIE, Monaco
194. COMPTOIR PHARMACEUTIQUE MEDITERRANEEN, Monaco
195. CONSORZIO SERVIZI SALUTARI S.C.A. R.L., Italy
196. CookCo, Inc.
197. Cophana SA, Belgium
198. Corporation Groupe Pharmessor/Pharmessor Group Corporation (SUCCESSOR 10/01/2017)
199. Corporation of America
200. CoverMyMeds LLC
201. CoverMYMeds Specialty Pharmacy Holdings LLC
202. CoverMYMeds Specialty Pharmacy LLC
203. CPG Industries, Inc.
204. Crocker Plaza Company (Crocker Plaza LLC)
205. Crocker Plaza LLC
206. CROSS AND HERBERT (DEVON) LIMITED, England
207. CROSS AND HERBERT (HOLDINGS) LIMITED, England
208. CROSS AND HERBERT LIMITED, England
209. Crowley`s Blackrock Limited, Dublin
210. Cypress Import Brokerage LLC
211. Cypress Medical Products LLC
212. D & K Healthcare Resources LLC
213. D & K Healthcare Resources, Inc. (D & K Healthcare Resources LLC)
214. D & K Pharmacy Solutions, Inc.
215. D & K Receivables Corporation
216. D.F. O'Neill (Chemists) Ltd, Dublin
217. Dale Apotek AS
218. Danubia-Apotheke Mag. pharm. Barbara Sedelies KG, HG Wien
219. Dargle Pharmacies Holdings Limited, Ireland
220. DATACARE Datenpflege des Pharmagroßhandels Ges.m.b.H., HG Wien
221. DATAPHARM, Paris
222. Daytona Beach Radiation Oncology, LLC
223. DC Land Company
224. DCAZ Land Company
225. Delta Clinical Research, LLC
226. DEPOTRADE, Bobigny
227. Derm Vantage, LLC
228. Diana-Apotheke Dr. et Mag. pharm. Michaela Stipsits KG, LG Eisenstadt
229. Die Apotheke Ebenfurth, Mag.pharm. Beate Haage-Löwe KG, LG Wiener Neustadt
230. Dispensing Solutions Acquisition Corporation (DS Holdings, Inc.)
231. Dispensing Solutions, Inc. (Dispensing Solutions, LLC)
232. Dispensing Solutions, LLC (DS Holdings, Inc.)
233. Ditt Apotek Amfi Os AS
234. Ditt Apotek Rodberg AS
235. Ditt Apotek Sorumsand AS
236. Diversified Healthcare, LLC
237. Dix Bulles Pharma, Belgium
238. DLI Market Intelligence ApS, Denmark
239. DOL Pharmacy Limited, Ireland
240. Donnybrook Pharmacy Limited, Ireland
241. Downtown Los Angeles Radiation Oncology, LLC
242. DS Holdings, Inc. (DS Holdings, LLC)
243. DS Holdings, LLC (McKesson Medical-Surgical Top Holdings Inc.)
244. DSRX, Inc. (DS Holdings, Inc.)
245. Dublin 2016 Acquisition, LLC
246. Dublin Holdings Acquisitions, LLC (Vantage Oncology Holdings, LLC)
247. Dublin POS I Acquisition Corp. (POS I Corp.)
248. East Indy CC, LLC
249. ECLIPSE HEALTHCARE LIMITED, England
250. Edwards Medical Supply, Inc.
251. EM Acquisition Corporation
252. Emploi AS
253. Engel-Apotheke Mag. pharm. Susanne Zauner KG, LG Wiener Neustadt
254. Ephrata Diamond Spring Water Co.
255. ESCON (ST NEOTS) LIMITED, England
256. Espafarmed S.L., Belgium
257. EUROSANTE (Société en liquidation), Luxembourg
258. Evesland Limited, Dublin
259. EVOLUTION HOMECARE SERVICES LIMITED, England
260. EXPERT HEALTH LIMITED, England
261. Family Pharmacy @ Las Colinas LLC
262. Fana Apotek AS
263. FAR.CO.SAN S.p.A., CCIAA di Arezzo
264. FARILLON LIMITED, England

265. Farmacia Garbatella I S.r.l., Italy
266. Farmacie Comunali di Modena S.p.A., Italy
267. Farmacie Comunali di Padova S.p.A., Italy
268. Farmacie di Sassuolo S.p.A., Italy
269. Farmacie Pratesi Pratofarma S.p.A., CCIAA di Prato
270. FARMALVARION S.R.L. SOCIO UNICO, Italy
271. FASTPRO International, Inc.
272. Federal Medical Supplies, Inc. (McKesson Medical-Surgical Minnesota Supply Inc.)
273. Felview Limited, Dublin
274. First Aid Service, Inc.
275. First Choice Medical Supply Holding, Inc. (First Choice Medical Supply Holding, LLC)
276. First Choice Medical Supply Holding, LLC
277. First Choice Medical Supply, LLC
278. FIRTH & PILLING LIMITED, England
279. Flex-Master Technology Holdings, Inc.
280. Floriani-Apotheke Mag.pharm. Doris Leykauf KG, LG Graz
281. Foremost de Venezuela, S.A. (Forvensa)
282. Foremost Homes Hawaii, Ltd.
283. Foremost Iran Corporation
284. Foremost Shir, Inc.
285. Foremost Tehran, Inc.
286. FOSTER & PLUMPTON GROUP LIMITED, England
287. FOSTER & PLUMPTON LIMITED, England
288. Foundation For Opioid Response Efforts
289. G J MALEY LIMITED, Isle Of Man
290. G K CHEMISTS (GLOS) LIMITED, England
291. G K CHEMISTS LIMITED, England
292. GEHE Immobilien GmbH & Co. KG, Stuttgart
293. GEHE Immobilien Verwaltungs-GmbH, Stuttgart
294. GEHE Pharma Handel GmbH, Stuttgart
295. General Medical Inc.
296. GEORGE STAPLES (STOKE) LIMITED, England
297. Gerard Ryan Pharmacy (Clonmel) Limited, Dublin
298. GERSTHOFER-APOTHEKE Mag.pharm. Elisabeth Reisegger KG, HG Wien
299. Giardina Enterprises, Inc.
300. Glendale Radiation Oncology, LLC (Vantage Oncology Treatment Centers, LLC)
301. Golden State Company, Ltd.
302. Golden State Corporate Services LLC
303. Golden State Insurance Company Limited
304. Golden State Milk Products Company
305. Goodman Manufacturing Company
306. Gorrys Pharmacy Limited, Ireland
307. Goviltown Limited, Westmeath
308. GPL 2007 LIMITED, England
309. GRAEME PHARMACY (STIRLING) LIMITED, Scotland
310. GREENS PHARMACEUTICAL (HOLDINGS) LIMITED, England
311. Greenville Radiation Care, Inc.
312. Greystones Pharmacy Limited, Dublin
313. GROUPE PHR, France
314. Gulf South Medical Supply, Inc. (Gulf South Medical Supply, LLC)
315. Gulf South Medical Supply, LLC
316. Gwinnett Radiation Oncology, LLC
317. H THATCHER LIMITED, England
318. Haleston Enterprises Limited, Dublin
319. HBO & Company (VI), Inc.
320. HBO & Company of Georgia
321. HBOC Ventures, Inc.
322. HC Beteiligungsgesellschaft mbH, HG Wien
323. HDSC Acquisition Corp.
324. Health Data Sciences Corporation
325. Health Mart Atlas, LLC
326. Health Mart Systems, Inc.
327. HEALTH NEEDS LIMITED, England
328. HEALTHCLASS LIMITED, England
329. Heinz Management Co.
330. Helmard Holdings Limited, Dublin
331. HEP HealthQx Holdings, Inc. (McKesson Technologies Inc.)
332. Herba Chemosan Apotheker-AG, HG Wien
333. HERBERT FERRYMAN LIMITED, England
334. Hercules Parent LLC
335. Herz - Jesu Apotheke Mag. pharm. Marianne Keller KG, HG Wien

336. Herz Jesu Apotheke & Parfümerie Mag. pharm. Ingrid Heller KG, LG Feldkirch
337. HF Land Company
338. HFN of Northwest Florida, Inc.
339. HIGGINS & SON (CHEMISTS) LIMITED, England
340. HILL-SMITH (WARRINGTON) LIMITED, England
341. HisComp Co., Zee Medical Service Co.
342. HMS Acquisition Corp.
343. HOLLYFAR - Marcas e Comunicação, Unipessoal, Lda., Portugal
344. HOLMSCROFT HC LIMITED, Scotland
345. HOLON, S.A., Portugal
346. Honeybee Bridge LLC
347. HTP Inc. (HTP LLC)
348. HTP LLC
349. Hubertus-Apotheke Mag.pharm. E. Klettenhofer KG, HG Wien
350. HUSKY AQUISITION INC.
351. Hygeia Bottled Water, Inc.
352. HYWEL DAVIES (CAERPHILLY) LIMITED, England
353. IHA Corp.
354. Imagine Health, Inc.
355. INDEPENDENT PHARMACY CARE CENTRES (2008) LIMITED, England
356. Indian River Radiation Oncology, LLC
357. Infolab, LLC
358. Innovent Oncology, LLC
359. INSPIRON DISTRIBUTION LIMITED, England
360. Integrated Cancer Care, LLC
361. Integrated Pathology Services
362. IntelliClaim, Inc.
363. Inten GmbH, Stuttgart
364. Intercal, Inc.
365. International Dairy Engineering Co. of Asia, Inc.
366. InterQual Inc.
367. intraFUSION GP, LLC
368. Intrafusion Holding Corp.
369. intraFUSION Purchasing Network, LLC
370. intraFUSION Research Network, LLC
371. Inviva, McKesson Pharma Care Network Corporation / La Corporation Inviva, Reseau de soins pharmacologiques McKesson (SUCCESSOR)
372. Iowa Pharmaceutical Services, LLC
373. IPCC LIMITED, England
374. IPD Holdings, Inc.
375. J S DENT LIMITED, England
376. Bradbury (Surgical) Limited, Northern Ireland
377. J.G. Crowley Pharmacy Limited, Dublin
378. JACS, Inc.
379. Jaron, Inc.
380. Jeffersonville Radiation Technology, LLC
381. Jessheim Apotek AS
382. Jewett Drug Co.
383. Jewett Drug LLC
384. Johannes Apotheke Mag. pharm. Deutsch KG, LG Graz
385. JOHN BELL & CROYDEN LIMITED, England
386. JOHN HAMILTON (PHARMACEUTICALS) LIMITED, Scotland
387. Jupiter Acquisition Ltd.
388. Kairnbury, Dublin
389. Kathleen Properties Subdivision Association, Inc.
390. Keling Limited
391. Keltman Pharmaceuticals, Inc. (Linear Holdings, LLC)
392. Kemofarmacija, veletrgovina za oskrbo zdravstva, d.d., Ljubljana
393. Keystone/Ozone Pure Water Company
394. Kilshallow Limited, Dublin
395. KINGSWOOD CHEMISTS LIMITED, England
396. KINGSWOOD GK LIMITED, England
397. Kitco, Inc.
398. Knowledgeable Healthcare Solutions, Inc.
399. Kreuz-Apotheke KG, HG Wien
400. KWS & P, Inc
401. KWS & P/SFA, Inc.
402. KYLE & CARRICK HOLDINGS LIMITED, Scotland
403. Laboratoria Flandria NV, Belgium
404. Laboratory Supply Company
405. Labsco Holdings, Inc. (McKesson Medical-Surgical Inc.)
406. Leesburg Radiation Oncology, LLC
407. LEVELCROWN LIMITED, England
408. Liberty Real Estate NJ LLC
409. Lind-Apotheke Mag. pharm. Alexander Telesko KG, LG Klagenfurt
410. Linear Holdings, Inc. (McKesson Medical-Surgical Top Holdings Inc.)
411. Linear Holdings, LLC (Linear Holdings, Inc.)

412. Linear Medical Solutions, LLC
413. LINFORD PHARMACIES LIMITED, England
414. LISEAPOTEKENE AS
415. Lissone Farmacie S.p.A., CCIAA di Monza e Brianza
416. LIVINGSTON HEALTH CENTRE (P.D) CO. LIMITED, Scotland
417. LKW, Inc.
418. LLOYDS CHEMISTS LIMITED, England
419. LLOYDS CHEMISTS RETAIL (NORTHERN) LIMITED, England
420. LLOYDS CHEMISTS RETAIL LIMITED, England
421. LLOYDS GROUP PROPERTIES LIMITED, England
422. Lloyds Pharmacy Clinical Homecare Limited, England
423. LLOYDS PHARMACY LIMITED, England
424. LLOYDS PROPERTIES LIMITED, England
425. LLOYDS Property Management Company Belgium S.A., Belgium
426. LLOYDS RETAIL CHEMISTS LIMITED, England
427. Lloyds Retail S.r.l., Socio Unico, Italy
428. LLOYDSFARMACIA ROMA 4 S.R.L., Italy
429. Lloydspharma Group S.A., Belgium
430. Lloydspharma S.A., Belgium
431. Lloydspharmacy Ireland Limited, Dublin
432. Lory Apotheke Mag. pharm. Karin Eichinger KG, HG Wien
433. LP Clinical Homecare Group Limited, England
434. LPL ONE LIMITED, England
435. M H GILL LIMITED, England
436. M PAYNE & CO LIMITED, England
437. Macfor International Finance Company
438. MACON Acquisition Corp.
439. Macro Helix LLC
440. Madison Acquisition Inc.
441. Marathon Acquisition Subsidiary, Inc.
442. Mariahilf-Apotheke Mag. pharm. Christoph Rücklinger KG, LG St. Pölten
443. Mariahilf-Apotheke Mag. pharm. Helga Mann KG, Landesgericht Graz
444. Marien-Apotheke Mag. pharm. Thomas Job KG, LG Eisenstadt
445. Marien-Apotheke, Mag.pharm. Eva Grabner KG, Landesgericht Korneuburg
446. Maryland First Aid Co., Inc.
447. MASTA Limited, England
448. Masters Drug Company, Inc.
449. MATIS Immobilien OHG, Stuttgart
450. Maurice F. Dougan Limited, Dublin
451. May Roberts Ltd, Dublin
452. MCK Acquisition Corp.
453. McK International Financial Holdings (Barbados) SRL
454. McKesson (Cayman Islands) Inc.
455. McKesson (Shanghai) Trading Company Limited
456. McKesson + Strategic Solutions ULC / Solutions Strategiques McKesson + ULC
457. McKesson Automation Systems Inc.
458. McKesson Belgium Holdings SPRL, Belgium
459. McKesson Canada Corporation/La Corporation McKesson Canada (SUCCESSOR)
460. McKesson Canada Finance IA ULC
461. McKesson Canada Finance IB ULC
462. McKesson Capital Funding Corp.
463. McKesson Capital Funding Corporation
464. McKesson Capital LLC
465. McKesson Central Fill LLC (McKesson Distribution Holdings LLC)
466. McKesson Contract Research Organization LLC
467. McKesson Cork Business Solutions Unlimited Company
468. McKesson Corporate Properties, Inc.
469. McKesson Corporation
470. McKesson Development Corp.
471. McKesson Distribution Holdings LLC
472. McKesson Drug Company LLC
473. McKesson Europe AG
474. McKesson Europe Holdings GmbH & Co. KGaA
475. McKesson Europe Holdings Verwaltungs GmbH
476. McKesson Financial Holdings II Unlimited Company
477. McKesson Financial Holdings Unlimited Company
478. McKesson Financing Trust III
479. McKesson Financing Trust IV
480. McKesson Foundation Inc.

481. McKESSON FRANCE HOLDINGS, Bobigny
482. McKesson France Retail, Bobigny B
483. McKesson Funding Company of Canada
484. McKesson Global Procurement & Sourcing Limited
485. McKesson Global Sourcing Limited
486. McKesson Global Sourcing Limited [Irish Branch]
487. McKesson Health Solutions Holdings LLC
488. McKesson Health Solutions LLC
489. McKesson Health Solutions Puerto Rico Inc.
490. McKesson Health Solutions Texas Inc.
491. McKesson High Volume Solutions Inc.
492. McKesson Information Solutions Finance S.a.r.l.
493. McKesson Information Solutions Holdings II S.a.r.l.
494. McKesson Information Solutions Holdings III S.a.r.l.
495. McKesson Information Solutions Holdings IV S.a.r.l.
496. McKesson Information Solutions Holdings V S.a.r.l.
497. McKesson Information Solutions III LLC
498. McKesson Information Solutions Inc. (McKesson Information Solutions LLC)
499. McKesson Information Solutions IV LLC
500. McKesson Information Solutions LLC
501. McKesson Information Solutions Topholdings S.a.r.l.
502. McKesson Information Solutions UK Limited
503. McKesson International Bermuda IP2A Limited
504. McKesson International Bermuda IP2B Unlimited
505. McKesson International Bermuda IP3A Limited
506. McKesson International Bermuda IP3B Unlimited (McKesson International Bermuda IP3A Limited)
507. McKesson International Bermuda IP4A Limited
508. McKesson International Bermuda IP4B Unlimited (McKesson International Bermuda IP4A Limited)
509. McKesson International Bermuda IP5A Limited
510. McKesson International Bermuda IP5B Unlimited (McKesson International Bermuda IP5A Limited)
511. McKesson International Bermuda Opco1A Limited
512. McKesson International Bermuda Opco1B Unlimited (McKesson International Bermuda Opco1A Limited)
513. McKesson International Bermuda Opco3A Limited
514. McKesson International Bermuda Opco3B Unlimited (McKesson International Bermuda Opco3A Limited)
515. McKesson International Bermuda Opco4A Limited
516. McKesson International Bermuda Opco4B Unlimited
517. McKesson International Finance III Limited (McKesson US Finance Corporation)
518. McKesson International Finance S.a.r.l.
519. McKesson International Holdings III S.a.r.l.
520. McKesson International Holdings IV S.a.r.l.
521. McKesson International Holdings S.a.r.l.
522. McKesson International Holdings Unlimited Company
523. McKesson International Holdings VI S.a.r.l.
524. McKesson International Holdings VII S.a.r.l.
525. McKesson International Investment Corp.
526. McKesson International Ireland I Limited
527. McKesson International LLC
528. McKesson International Malaysia Sdn Bhd
529. McKesson International S.a.r.l.
530. McKesson International Topholdings S.a.r.l.
531. McKesson Ireland Limited
532. McKesson Logistics Solutions
533. McKesson Medical Imaging Company Ltd. (predecessor)
534. McKesson Medical-Surgical FDT Inc.
535. McKesson Medical-Surgical Government Solutions LLC
536. McKesson Medical-Surgical Holdings Inc.
537. McKesson Medical-Surgical Inc.
538. McKesson Medical-Surgical Iowa Inc.

539. McKesson Medical-Surgical Iowa Supply Inc.
540. McKesson Medical-Surgical Maine Inc.
541. McKesson Medical-Surgical Manufacturing Inc.
542. McKesson Medical-Surgical MediMart Inc.
543. McKesson Medical-Surgical MediNet Inc.
544. McKesson Medical-Surgical Minnesota Inc. (McKesson Medical-Surgical Holdings Inc.)
545. McKesson Medical-Surgical Minnesota Supply Inc.
546. McKesson Medical-Surgical Supply Chain Services LLC
547. McKesson Medical-Surgical Top Holdings Inc.
548. McKesson Medication Management Holdings Inc.
549. McKesson Medication Management Virgin Islands Inc.
550. McKesson Norway Holdings AS
551. McKesson Pharmacy Optimization LLC
552. McKesson Pharmacy Systems Canada ULC
553. McKesson Pharmacy Systems LLC
554. McKesson Plasma and Biologics LLC
555. McKesson Prescription Drug Plan LLC
556. McKesson Property Company, Inc.
557. McKesson Purchasing Company LLC
558. McKesson Services Inc. (McKesson Services LLC)
559. McKesson Services LLC
560. McKesson Sourcing Services Inc.
561. McKesson Specialized Distribution Inc. / McKesson Distribution Specialisee Inc. (Successor)
562. McKesson Specialty Arizona Inc.
563. McKesson Specialty Care Distribution Corporation (McKesson Specialty Care Distribution LLC)
564. McKesson Specialty Care Distribution JV LLC
565. McKesson Specialty Care Distribution LLC
566. McKesson Specialty Corporation
567. McKesson Specialty Distribution LLC
568. McKesson Specialty Health Innovative Practice Services, LLC
569. McKesson Specialty Health Management Services LLC
570. McKesson Specialty Health Pharmaceutical & Biotech Solutions, LLC
571. McKesson Specialty Health Pharmaceutical & Biotech Solutions, LP (McKesson Specialty Health Pharmaceutical & Biotech Solutions, LLC)
572. McKesson Specialty Health Technology Products LLC
573. McKesson Specialty Pharmacy, LP (RxC Acquisition Company)
574. McKesson Specialty Prescription Services (Atlantic) Corporation/Corporation McKesson Services de Prescription Spécialisée (Atlantique)
575. McKesson Specialty Prescription Services (B.C.) Corporation
576. McKesson Specialty Prescription Services Corporation
577. McKesson SPS (Manitoba) Corporation
578. McKesson Strategic Services Limited
579. McKesson Technologies Inc.
580. McKesson Trading Company
581. McKesson Transportation Systems, Inc.
582. McKesson UK Finance I Limited
583. McKesson UK Finance II Limited
584. McKesson UK Finance V Limited
585. McKesson UK Holdings Limited
586. McKesson US Finance Corporation
587. McKesson US Holdings GP
588. McKesson Ventures LLC
589. McKesson Ventures Unlimited Company
590. McQueary Bros. Drug Company
591. McQueary Bros. Drug Company, LLC
592. McSweeney Dispensers 10 Limited, Ireland
593. McSweeney Dispensers 23 Limited, Ireland
594. MDD pharma N.V., Belgium
595. MED3000 Health Solutions Southeast
596. MED3000 RPG
597. Medaid Supply, Inc.
598. Medcon Telemedicine Technology, Inc.
599. Median Healthcare Services Unlimited Company, Ireland
600. Medical & Vaccine Products, Inc.
601. Medical Advisory Services for Travellers Abroad Limited, England
602. Medical Specialties Distributors Holdings, Inc. (MSD Parent Corporation)
603. Medical Specialties Distributors, LLC

604. Medical Specialties Holdings Corp. (Medical Specialties Holdings II Corp.)
605. Medical Specialties Holdings II Corp.
606. Medicentres Canada Inc. (SUCCESSOR)
607. Medicine Shoppe Atlantic Corporation
608. Medicine Shoppe Canada Corporation
609. Medicine Shoppe Canada Real Estate Corporation
610. MEDIMART LIMITED, England
611. MediVation, Inc.
612. MedVentive Inc.
613. MeMed CZ s.r.o., Praha
614. Menges Medizintechnik Schweiz AG, Sankt Gallen
615. Merlin Subsidiary Inc.
616. Merrick Healthcare Limited
617. Metabolic Healthcare Holdings Limited, England
618. Metabolic Healthcare Limited, England
619. Metropolitan Integrated Cancer Center, L.L.C.
620. MH/USON Radiation Management Company, LLC
621. MHD-USO General, LLC
622. MHD-USO Management Company, LP
623. MHS Connecticut LLC
624. Michigan Pharmaceutical Services, LLC
625. Mid-Atlantic Radiation Oncology LLC
626. Millennium Merger Corporation
627. Mohawk Liqueur Corporation
628. Mohren-Apotheke Mag. Christian Müller KG, LG Graz
629. Moore Medical LLC (McKesson Medical-Surgical Government Solutions LLC)
630. Mosaic Acquisition Corporation
631. MOUNT PHARMACY LIMITED, England
632. MSA Products LLC
633. MSD Acquisition Corp. (Medical Specialties Holdings Corp.)
634. MSD Parent Corporation (MSD Acquisition Corp.)
635. Multum Information Services, Inc.
636. MUNRO PHARMACY LIMITED, Scotland
637. MWPC Acquisition Corp.
638. MWPC Acquisition Corp. (PA)
639. My MHealth Limited, England & Wales
640. myhca, inc.
641. NARO, LLC
642. National Oncology Alliance, Inc.
643. Natureline, Dublin
644. NDC of Canada, Inc.
645. NDCHealth Corporation
646. NDCHealth Pharmacy Systems and Services, Inc.
647. Nebraska Pharmaceutical Services, LLC
648. Negatron, Inc.
649. Nensi d.o.o., Ljubljana
650. NERO GP, LLC
651. New Experimental Therapeutics of San Antonio, LLC
652. NEW KIRK PHARMACY LIMITED, Scotland
653. New Mexico Pharmaceutical Services, LLC
654. NewHealthCo, LLC
655. NexCura, LLC (McKesson Specialty Health Technology Products LLC)
656. Nibelungen-Apotheke Mag. pharm. Michaela Wachter KG, LG St. Pölten
657. Norsk Medisinaldepot AS
658. North Carolina Pharmaceutical Services, LLC
659. Northeast Pennsylvania Radiation Oncology, LP
660. Northern Arizona Oncology Centers, LLC
661. Northern Boulevard Radiation Oncology Management, LLC
662. Northern San Fernando Valley Radiation Oncology, LLC
663. Northstar Healthcare Holdings Limited
664. Northstar Healthcare Holdings Unlimited Company
665. Northstar Healthcare Limited
666. Northstar Healthcare Unlimited Company
667. Northstar International Holdings Limited
668. Northstar Rx LLC
669. Norvern Enterprises, Inc.
670. NR Direct, Inc. (McKesson Patient Care Solutions Inc.)
671. O`Leary Pharmacy (Lucan) Limited, Dublin
672. OCP FORMATION, Bobigny
673. OCP PORTUGAL, PRODUTOS FARMACÊUTICOS, S.A., Maia
674. OCP REPARTITION, Bobigny B
675. OCP, Bobigny
676. Oncology Holdings II, Inc.
677. Oncology Holdings, Inc.
678. Oncology Rehab Partners, LLC

679. Oncology Therapeutics Network Corporation
680. Oncology Today, LP
681. OnMark, Inc.
682. Optimed Health Limited, England & Wales
683. Orca Acquisition Corp.
684. Ørebekk Apotek AS
685. Oswald-Apotheke Mag. pharm. Ilse Pedevilla KG, LG Feldkirch
686. OTN Generics, Inc.
687. OTN Participant, Inc.
688. Outpatient Infusion Systems, Inc
689. Øygarden Apotek AS
690. P C Cahill & Company Limited, Dublin
691. P.L.C.E., Inc.
692. Packet Merger Sub Inc.
693. PALEMODA LIMITED, England
694. Palm Merger Sub, Inc.
695. Panther Acquisition Corporation
696. Panther-Apotheke Mag. pharm. Margarete Breyha KG., LG St. Pölten
697. Paracelsus-Apotheke Mag. pharm. Dr. Birgit Müller KG, Austria
698. Pathology Service Associates, LLC
699. Pathway Purchasing Network, LLC
700. Patient Account Management Services, Inc.
701. PAUL WHEELER LIMITED, England
702. PCB SA, Belgium
703. PEEL STREET PHARMACY LIMITED, England
704. peerVue, Inc. (DE)
705. peerVue, Inc. (NH)
706. Pemberton Marketing International Limited
707. Penn-Chem Corporation
708. PERILLA Grundstücks-Verwaltungsgesellschaft mbH & Co. KG, AG München
709. Per-Se Transaction Services, Inc.
710. PF2 McKesson Technologies Inc.
711. PF2 SpinCo Inc.
712. Pharma Belgium Belmedis SA, Belgium
713. PHARMA PARTNERS, Belgium
714. Pharma Services (NI) Limited, Northern Ireland
715. Pharmaceutical Distributors Federation Ireland Company Limited By Guarantee
716. Pharmaceutical Support Services, Inc.
717. Pharmacie Ananga-Talom, Belgium
718. Pharmacie de la Bascule, Belgium
719. PHARMACTIV DISTRIBUTION, Bobigny B
720. Pharmacy O`Riada Holdings Limited, Dublin
721. PHARMAGEN LIMITED, England
722. PHILIP GOODMAN LIMITED, England
723. PHR ANTILLES, FORT DE FRANCE
724. PhyServ Solutions, Inc.
725. Physician Micro Systems, Inc.
726. Physician Oncology Services Management Company, LLC
727. Physician Reliance Holdings, LLC
728. Physician Reliance Maryland, LP
729. Physician Reliance Network, Inc. (Physician Reliance Network, LLC)
730. Physician Reliance Network, LLC
731. Physician Reliance, L.P.
732. Physician Reliance, LLC
733. Physician Sales & Service Limited Partnership
734. Physician Sales & Service, Inc. (McKesson Medical-Surgical Top Holdings Inc.)
735. Pindsle Apotek AS
736. PMLX Limited
737. POC Management Group, LLC (Dispensing Solutions, Inc.)
738. Podiatry Online, Inc.
739. Portico Systems of Delaware, Inc.
740. POS I Corp. (Dublin 2016 Acquisition, LLC)
741. Presbyterian Cancer Center-Dallas, LLC
742. Prescribing Support Services Limited, England & Wales
743. Prima Brands Limited, Northern Ireland
744. PRIMELIGHT LIMITED, England
745. Prismedica S.A.S.
746. PRN Physician Reliance, LLC
747. Pro-AvO GmbH, Deutschland
748. Proclaim, Inc. (McKesson Medical-Surgical MediMart Inc.)
749. PRODILAB, France
750. Providence Radiation Oncology Partners LLC
751. PSS China Sourcing Limited
752. PSS Global Holdings
753. PSS Global Sourcing China Business Trust
754. PSS Global Sourcing Hong Kong Limited

755. PSS Global Sourcing Limited [Hong Kong]
756. PSS HK 1 Limited
757. PSS Holding, Inc. (McKesson Medical-Surgical Inc.)
758. PSS Service, Inc. (McKesson Medical-Surgical Top Holdings Inc.)
759. PSS Southeast Asia Limited
760. PSS World Medical, Inc.
761. PST Products, LLC
762. PST Services, Inc. (PST Products, LLC)
763. Purchasing Alliance for Clinical Therapeutics, LLC
764. R F FOSKETT & SON LIMITED, England
765. R GORDON DRUMMOND LIMITED, England
766. R/X Automation Solutions, LLC
767. Raabtal-Apotheke Mag.pharm. Karin Drawetz KG, Landesgericht Graz
768. Radiation Oncology Services of America, Inc.
769. Radiotherapy Clinic Holdings, LLC
770. Radiotherapy Clinics of Kentuckiana, LLC
771. Radiotherapy Clinics of Kentuckiana-2, LLC
772. Radius Data Solutions, LLC
773. Radius Reimbursement Services, LLC
774. Radunnco, Inc.
775. Rancare, Inc.
776. Randolph Home Care Inc.
777. Randolph Medical Inc.
778. RCOG Cancer Centers, LLC
779. Rebel Distributors Corp. (McKesson Medical-Surgical Top Holdings Inc.)
780. recucare GmbH, Stuttgart
781. recusana GmbH, Stuttgart
782. Regenbogenapotheke "Am Leberberg" Mag. pharm. Andreas Portisch KG, HG Wien
783. RelayHealth Corporation (McKesson Information Solutions LLC)
784. Renoir Acquisition Corporation
785. Renoir Acquisition Corporation (DE)
786. RESEAU SANTE, BREST
787. RetraceHealth, Inc.
788. Rexall Pharmacy Group Ltd.
789. Rexall/Pharma Plus Pharmacies (BC) Ltd.
790. Rexall/Pharma Plus Pharmacies (Sask) Ltd.
791. Rexall/Pharma Plus Pharmacies Ltd.
792. Riel, Inc.
793. Riverside Radiation Oncology, LLC (Vantage Oncology Treatment Centers, LLC)
794. R-jet, Incorporated
795. RMCC Cancer Center, Inc. (RMCC Cancer Center, LLC)
796. RMCC Cancer Center, LLC
797. ROSA of Eastern Shore, LLC
798. ROSA of Georgia, LLC
799. ROSA of South Alabama, LLC
800. ROSA of Southern New Jersey, LLC
801. Roth Medical Services, Inc.
802. RPRS, LLC
803. RX Information Technology LLC
804. RxC Acquisition Company
805. RxCrossroads 3PL LLC
806. Ryle and De Lacy Pharmacies Limited, Ireland
807. S.K.U., Inc.
808. Salus-Apotheke Mag. pharm. Simone Gaigg KG, Salzburg
809. Salvator - Apotheke Mag. pharm. Gertrude Pölzl KG, LG Leoben
810. San Bruno Mountain Ltd., A California Limited Partnership
811. Sandviken Apotek AS
812. Sangers (Northern Ireland) Limited, Northern Ireland
813. SANOVA Pharma GesmbH, HG Wien
814. SAVORY & MOORE (JERSEY) LIMITED, Jersey
815. SAVORY & MOORE LIMITED, Scotland
816. SCHOLES (CHEMISTS) LIMITED, England
817. Schutzengelapotheke Neufeld Mag. Schweifer KG, LG Eisenstadt
818. Scrip Pak, LLC (Linear Holdings, LLC)
819. Script2U Holdings LLC
820. Script2U LLC
821. ScriptHero LLC
822. ScriptHero Pharmacy Holdings LLC
823. ScriptHero Pharmacy LLC
824. Select RX, LLC (Linear Holdings, LLC)
825. SelectPlus Oncology, LLC
826. Sens Arbeidsinkludering AS
827. Sens Eiendom AS
828. Sens Gruppen AS
829. Sens Utvikling AS

830. SERVICE DE LA REPARTITION PHARMACEUTIQUE, Paris
831. SF Valley Derm Equipment I, LLC
832. Sherman Oaks Radiation Oncology, LLC (Vantage Oncology Treatment Centers, LLC)
833. Sherman Oaks Radiation Technology, LLC (Vantage Oncology Treatment Centers, LLC)
834. Shoup Properties, Inc.
835. SHS V Medtech Investments GmbH & Co. KG
836. Simply Medical LLC
837. SIVEM Pharmaceuticals ULC/SIVEM Produits Pharmaceutiques ULC
838. Six R Investments, Inc.
839. SOCIETE COOPERATIVE OUEST PARTAGE, BREST
840. SOCIETE D`ETUDES ET DE REALISATIONS INFORMATIQUES, Monaco
841. Sofarmex BVBA, Belgium
842. Sofiadis SCRL, Belgium
843. Soldier Acquisition Corporation
844. SOPI The Lough Limited, Ireland
845. SOPI Youghal Limited, Ireland
846. SourceTenn LLC
847. South Alabama Cancer Centers, LLC
848. South Bay Radiation Oncology, LLC
849. South Pacific Medical Inc.
850. Southeast Merger Corp.
851. Southeast Texas Cancer Centers, L.P.
852. Southern California Radiation Oncology, LLC
853. Spider Acquisition Corporation
854. Spirit Acquisition Corporation
855. Spring Valley Industries, LLC
856. St. Louis Pharmaceutical Services, LLC
857. St. Lucas-Apotheke Mag.pharm. Ilona Elisabeth Leitner KG, HG Wien
858. St. Markus Apotheke Dr. Elke Kramberger-Kaplan KG, LG Linz
859. St. Richard Apotheke Mag.pharm. Ursula Kohl KG, Landesgericht Korneuburg
860. Stadion-Apotheke Mag. pharm. Ulrike Grosser-Schmidt KG, LG St. Pölten
861. Stadt-Apotheke "Zur heiligen Barbara" Mag. pharm. Igor Mauritsch KG, Austria
862. Stadtapotheke Fürstenfeld Mag. pharm. Waltraud Maier KG, Landesgericht Graz
863. Stat RX USA, LLC (Linear Holdings, LLC)
864. STATIM FINANCE LIMITED, England
865. STEPHEN SMITH LIMITED, Guernsey
866. Sterling Medical Services, LLC (McKesson Patient Care Solutions Inc.)
867. STQ LLC
868. Strategic Health Alliance II, Inc.
869. Strategic Health Alliance Management Corp.
870. Strategic Sourcing Services LLC
871. Streator Radiation Oncology, LLC
872. Stubaital-Apotheke Mag.pharm. Christian Kernstock KG, LG Innsbruck
873. Summa Script LLC
874. Sund Apotek AS
875. SUPERFIELD LIMITED, England
876. Supplylogix LLC
877. T AND I WHITE LIMITED, England
878. T. Sheridan Sales & Marketing, Dublin
879. Tabor Apotheke Mag. pharm. Wolfram Schaden KG, LG Steyr
880. Targa Parent Holdings, LLC
881. TBC Products, Inc.
882. Temperature Controlled Pharmaceuticals Limited
883. Test Corporation changed 2 GM 3 AG
884. Test Entity - Corporation
885. Test Entity - Corporation (Glenette)
886. Test Entity - LLC (Anne)
887. Test Entity - LLC (Glenette)
888. Test Entity - LLC (Karen)
889. Test Entity - LLC (Melissa)
890. Test Entity - LP
891. Test Entity - Manager LLC
892. Test Entity - Member LLC
893. Test Entity - Parent Corporation
894. Texas Pharmaceutical Services, LLC
895. Texas Proton Therapy Center, LLC
896. The Oregon Cancer Centers, Ltd.
897. Theratech, Inc. (McKesson Medical-Surgical Top Holdings Inc.)
898. Thriftymed, Inc. (McKesson Medical-Surgical Top Holdings Inc.)
899. THURNBY ROSE LIMITED, England
900. Titus Home Health Care LLC
901. Tjellesen Max Jenne A/S, Rodovre
902. Todin A/S, Denmark
903. TOPS Pharmacy Services, Inc.
904. Tower Radiation Technology, LLC
905. Tracer Enterprises LLC

906. Tri-State Radiation Oncology Centers, LLC
907. Tuna Acquisition Corp.
908. Tyler Radiation Equipment Leasing, LLC
909. Unicare Dispensers 16 Limited, Ireland
910. Unicare Dispensers 27 Limited, Ireland
911. Unicare Dispensers 5 Limited, Ireland
912. Unicare Pharmacy Group Limited, Dublin
913. United Drug (Wholesale) Limited
914. United Drug Distributors Ireland Limited
915. Unity Oncology, LLC
916. Urbani-Apotheke Mag. pharm. Bernhard Prattes KG, LG Graz
917. US Oncology Corporate, Inc.
918. US Oncology Holdings, Inc.
919. US Oncology Lab Services, LLC
920. US Oncology Pharmaceutical Services, LLC
921. US Oncology Pharmacy GPO, L.P.
922. US Oncology Reimbursement Solutions, LLC
923. US Oncology Research, Inc. (US Oncology Research, LLC)
924. US Oncology Research, LLC
925. US Oncology Specialty, LP
926. US Oncology, Inc.
927. USCITA LIMITED, England
928. USON Insurance Company
929. USON Risk Retention Group, Inc.
930. Utah Acquisition Corporation
931. Valley Equipment Company
932. Vantage Acquisition Company, LLC (Vantage Oncology, LLC)
933. Vantage Acquisition Finance, LLC (Vantage Oncology, LLC)
934. Vantage Cancer Care - Alabama, LLC (Vantage Cancer Care Networks, LLC)
935. Vantage Cancer Care - Indiana, LLC (Vantage Cancer Care Networks, LLC)
936. Vantage Cancer Care - New Mexico, LLC (Vantage Cancer Care Networks, LLC)
937. Vantage Cancer Care Network of Alabama, LLC (Vantage Cancer Care Networks, LLC)
938. Vantage Cancer Care Network of Indiana, LLC (Vantage Cancer Care Networks, LLC)
939. Vantage Cancer Care Network of New Mexico, LLC (Vantage Cancer Care Networks, LLC)
940. Vantage Cancer Care Networks, LLC
941. Vantage Cancer Centers of Georgia, LLC
942. Vantage Central Ohio Radiation Therapy, LLC
943. Vantage Equipment Acquisition, LLC
944. Vantage Exton Radiation Oncology, LLC
945. Vantage Medical Management Services, LLC
946. Vantage Mokena Radiation Oncology, LLC
947. Vantage Oncology - Brooklyn, LLC
948. Vantage Oncology Centers - Beverly Hills, LLC
949. Vantage Oncology Finance Co. (Vantage Oncology, LLC)
950. Vantage Oncology Holdings, LLC
951. Vantage Oncology LLC PAC Corporation
952. Vantage Oncology Physics, LLC
953. Vantage Oncology Treatment Centers - Brevard, LLC
954. Vantage Oncology Treatment Centers - Brockton, LLC
955. Vantage Oncology Treatment Centers - Central Florida, LLC (Vantage Oncology Treatment Centers, LLC)
956. Vantage Oncology Treatment Centers - Northern Arizona, LLC
957. Vantage Oncology Treatment Centers - Ohio, LLC (Vantage Oncology Treatment Centers, LLC)
958. Vantage Oncology Treatment Centers - San Antonio, LLC (Vantage Oncology Treatment Centers, LLC)
959. Vantage Oncology Treatment Centers - Tri-State, LLC
960. Vantage Oncology Treatment Centers, LLC
961. Vantage Oncology, LLC
962. Vantage Operational Support Services, LLC
963. Vantage Radiation Oncology Associates, LLC
964. Vantage San Antonio Radiation Oncology, LLC (Vantage Oncology Treatment Centers - San Antonio, LLC)
965. Vantage South Suburban Radiation Oncology, LLC
966. VC Services, Inc.
967. VEC GP, LLC
968. VerbalCare, LLC
969. Verdal Apotek AS
970. Very Important Products, Inc.

971. Visitacion Associates
972. Vitapharm, proizvodnja in trgovina farmacevtskih izdelkov d.o.o., Murska Sobota
973. Vitusapotek Jessheim Storsenter AS
974. Vitus-Apoteket Torvbyen Fredrikstad AS
975. VOTC-Queens, LLC
976. Vulcan Acquisition Subsidiary, Inc.
977. W H CHANTER LIMITED, England
978. W H GREEN (CHEMISTS) LIMITED, England
979. W JAMIESON (CHEMISTS) LIMITED, England
980. W.H.C.P. (DUNDEE) LIMITED, Scotland
981. Walsh Distribution, L.L.C.
982. Walsh Healthcare Solutions LLC
983. Walsh Healthcare Solutions, Inc.
984. Walsh Heartland, L.L.C.
985. Walsh Southwest L.L.C.
986. Well.ca ULC
987. West Florida Radiation Therapy, LLC
988. West Wholesale Drug Co.
989. WESTCLOSE LIMITED, England
990. Western Tumor Radiation Oncology, LLC (Vantage Oncology Treatment Centers, LLC)
991. Westside LA Derm Equipment I, LLC
992. WFCC Radiation Management Company, LLC
993. Wickham Radiation Oncology, LLC (Vantage Oncology Treatment Centers, LLC)
994. Wiley Industries, LLC
995. Wilkes Barre Radiation Technology, LLC (Vantage Oncology Treatment Centers, LLC)
996. Wilkes-Barre Radiation Oncology, LLC
997. Windmill Realty, LLC
998. WOODSIDE PHARMACY (GLASGOW) LIMITED, Scotland
999. World Medical Government Solutions, LLC
1000. WorldMed Shared Services, Inc.
1001. WZ-WundZentren GmbH, AG Düsseldorf
1002. Ybbstal-Apotheke Mag.pharm. Adelheid Tazreiter KG, LG St. Pölten
1003. Zeepro, Inc.

EXHIBIT K

Subdivision Settlement Participation Form

Governmental Entity:	State:
Authorized Official:	
Address 1:	
Address 2:	
City, State, Zip:	
Phone:	
Email:	

The governmental entity identified above ("*Governmental Entity*"), in order to obtain and in consideration for the benefits provided to the Governmental Entity pursuant to the Settlement Agreement dated July 21, 2021 ("*Distributor Settlement*"), and acting through the undersigned authorized official, hereby elects to participate in the Distributor Settlement, release all Released Claims against all Released Entities, and agrees as follows.

1. The Governmental Entity is aware of and has reviewed the Distributor Settlement, understands that all terms in this Participation Form have the meanings defined therein, and agrees that by signing this Participation Form, the Governmental Entity elects to participate in the Distributor Settlement and become a Participating Subdivision as provided therein.

2. The Governmental Entity shall, within 14 days of the Reference Date and prior to the filing of the Consent Judgment, secure the dismissal with prejudice of any Released Claims that it has filed.

3. The Governmental Entity agrees to the terms of the Distributor Settlement pertaining to Subdivisions as defined therein.

4. By agreeing to the terms of the Distributor Settlement and becoming a Releasor, the Governmental Entity is entitled to the benefits provided therein, including, if applicable, monetary payments beginning after the Effective Date.

5. The Governmental Entity agrees to use any monies it receives through the Distributor Settlement solely for the purposes provided therein.

6. The Governmental Entity submits to the jurisdiction of the court in the Governmental Entity's state where the Consent Judgment is filed for purposes limited to that court's role as provided in, and for resolving disputes to the extent provided in, the Distributor Settlement. The Governmental Entity likewise agrees to arbitrate before the National Arbitration Panel as provided in, and for resolving disputes to the extent otherwise provided in, the Distributor Settlement.

7. The Governmental Entity has the right to enforce the Distributor Settlement as provided therein.

8. The Governmental Entity, as a Participating Subdivision, hereby becomes a Releasor for all purposes in the Distributor Settlement, including, but not limited to, all provisions of Part XI, and along with all departments, agencies, divisions, boards, commissions, districts, instrumentalities of any kind and attorneys, and any person in their official capacity elected or appointed to serve any of the foregoing and any agency, person, or other entity claiming by or through any of the foregoing, and any other entity identified in the definition of Releasor, provides for a release to the fullest extent of its authority. As a Releasor, the Governmental Entity hereby absolutely, unconditionally, and irrevocably covenants not to bring, file, or claim, or to cause, assist or permit to be brought, filed, or claimed, or to otherwise seek to establish liability for any Released Claims against any Released Entity in any forum whatsoever. The releases provided for in the Distributor Settlement are intended by the Parties to be broad and shall be interpreted so as to give the Released Entities the broadest possible bar against any liability relating in any way to Released Claims and extend to the full extent of the power of the Governmental Entity to release claims. The Distributor Settlement shall be a complete bar to any Released Claim.

9. The Governmental Entity hereby takes on all rights and obligations of a Participating Subdivision as set forth in the Distributor Settlement.

10. In connection with the releases provided for in the Distributor Settlement, each Governmental Entity expressly waives, releases, and forever discharges any and all provisions, rights, and benefits conferred by any law of any state or territory of the United States or other jurisdiction, or principle of common law, which is similar, comparable, or equivalent to § 1542 of the California Civil Code, which reads:

> **General Release; extent.** A general release does not extend to claims that the creditor or releasing party does not know or suspect to exist in his or her favor at the time of executing the release, and that if known by him or her would have materially affected his or her settlement with the debtor or released party.

A Releasor may hereafter discover facts other than or different from those which it knows, believes, or assumes to be true with respect to the Released Claims, but each Governmental Entity hereby expressly waives and fully, finally, and forever settles, releases and discharges, upon the Effective Date, any and all Released Claims that may exist as of such date but which Releasors do not know or suspect to exist, whether through ignorance, oversight, error, negligence or through no fault whatsoever, and which, if known, would materially affect the Governmental Entities' decision to participate in the Distributor Settlement.

11. Nothing herein is intended to modify in any way the terms of the Distributor Settlement, to which Governmental Entity hereby agrees. To the extent this Participation Form is interpreted differently from the Distributor Settlement in any respect, the Distributor Settlement controls.

I have all necessary power and authorization to execute this Participation Form on behalf of the Governmental Entity.

Signature: _____

Name: _____

Title: _____

Date: _____

EXHIBIT L

Settlement Fund Administrator

This Exhibit L will be appended to the Agreement prior to the Initial Participation Date pursuant to Section I.MMM.

EXHIBIT M

Settlement Payment Schedule

The below reflects the maximum payment if all States become Settling States and no offsets or reductions pursuant to this Agreement apply.

The text of this Agreement explains the terms, conditions, and underlying calculations for each of these Payments.

	Payment 1	Payment 2	Payment 3	Payment 4	Payment 5	Payment 6	Payment 7	Payment 8	Payment 9	Payment 10	Payment 11	Payment 12	Payment 13	Payment 14	Payment 15	Payment 16	Payment 17	Payment 18	Total	
Resitution/Abatement	$792,612,857.89	$832,997,473.28	$832,997,473.28	$1,042,614,337.16	$1,042,614,337.15	$1,042,614,337.15	$1,042,614,337.15	$1,226,240,076.84	$1,226,240,076.84	$1,226,240,076.84	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$18,554,013,691.11	
Base	$458,881,128.25	$482,261,695.06	$482,261,695.06	$603,618,826.78	$603,618,826.77	$562,304,221.38	$562,304,221.38	$668,613,860.15	$668,613,860.15	$668,613,860.15	$555,451,916.87	$555,451,916.87	$555,451,916.87	$555,451,916.87	$555,451,916.87	$555,451,916.87	$555,451,916.87	$555,451,916.87	*$10,204,707,530.09*	
Bonus A	*$333,731,729.64*	*$350,735,778.22*	*$350,735,778.22*	*$438,995,510.38*	*$438,995,510.38*	*$408,948,524.64*	*$408,948,524.64*	*$486,264,625.57*	*$486,264,625.57*	*$486,264,625.57*	*$403,965,030.45*	*$403,965,030.45*	*$403,965,030.45*	*$403,965,030.45*	*$403,965,030.45*	*$403,965,030.45*	*$403,965,030.45*	*$403,965,030.45*	*$7,421,605,476.43*	
Bonus B	*$208,582,331.02*	*$219,209,861.39*	*$219,209,861.39*	*$274,372,193.99*	*$274,372,193.99*	*$255,592,827.90*	*$255,592,827.90*	*$303,915,390.98*	*$303,915,390.98*	*$303,915,390.98*	*$252,478,144.03*	*$252,478,144.03*	*$252,478,144.03*	*$252,478,144.03*	*$252,478,144.03*	*$252,478,144.03*	*$252,478,144.03*	*$252,478,144.03*	*$4,638,503,422.77*	
Bonus C	*$125,149,398.61*	*$131,525,916.83*	*$131,525,916.83*	*$164,623,316.39*	*$164,623,316.39*	*$153,355,696.74*	*$153,355,696.74*	*$182,349,234.59*	*$182,349,234.59*	*$182,349,234.59*	*$151,486,886.42*	*$151,486,886.42*	*$151,486,886.42*	*$151,486,886.42*	*$151,486,886.42*	*$151,486,886.42*	*$151,486,886.42*	*$151,486,886.42*	*$2,783,102,053.66*	
Bonus D						*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$71,361,591.12*	*$927,700,684.60*	
Additional Restitution Amount	$64,615,384.62	$113,076,923.08	$105,000,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$282,692,307.70	
State Cost Fund	$56,538,461.54	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$56,538,461.54	
State Outside Counsel Fee Fund	$136,044,378.70	$129,230,769.23	$17,417,159.76	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$282,692,307.70	
Attorney Fee Fund	$136,044,378.70	$150,934,911.25	$270,825,443.80	$183,625,739.68	$183,625,739.69	$183,625,739.69	$183,625,739.69	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$1,292,307,692.51	
MDL Expense Fund	$40,384,615.39	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$40,384,615.39	
Litigating Subdivision Cost Fund	$40,000,000.00	$40,000,000.00	$40,000,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$120,000,000.00	
Total Payment	$1,266,240,076.84	$1,266,240,076.84	$1,266,240,076.84	$1,226,240,076.84	$1,226,240,076.84	$1,226,240,076.84	$1,226,240,076.84	$1,226,240,076.84	$1,226,240,076.84	$1,226,240,076.84	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	$1,030,778,538.44	**$20,628,629,075.93**	**Max After Credit**
																			$491,370,923.07	**Tribal/W. Va. Credit**
																			$21,119,999,999.00	**Global Settlement Amount**

EXHIBIT N

Additional Restitution Amount Allocation

American Samoa	0.0269444247%
Arizona	3.6430210329%
California	16.2669545320%
Colorado	2.7085512198%
Connecticut	2.1096636070%
District of Columbia	0.3322525916%
Guam	0.0804074609%
Illinois	5.4255643065%
Iowa	1.2999070108%
Kansas	1.3410510698%
Louisiana	2.3525361878%
Maine	0.9038789471%
Maryland	3.2974316916%
Massachusetts	3.6093694218%
Minnesota	2.1790874099%
Missouri	3.1849331362%
N. Mariana Islands	0.0285222675%
Nebraska	0.7246475605%
New Jersey	4.3741379541%
New York	9.7303039729%
North Carolina	5.1803544928%
North Dakota	0.3171626484%
Oregon	2.2051475878%
Pennsylvania	7.0279415168%
Tennessee	4.2216179010%
Texas	10.4894528864%
Virgin Islands	0.0544915651%
Virginia	3.7333854452%
Wisconsin	2.8360231633%
Wyoming	0.3152569876%

EXHIBIT O

Adoption of a State-Subdivision Agreement

A State-Subdivision Agreement shall be applied if it meets the requirements of Section V and is approved by the State and by the State's Subdivisions as follows:

1. *Requirements for Approval*. A State-Subdivision Agreement shall be agreed when it has been approved by the State and either (a) Subdivisions whose aggregate "*Population Percentages*," determined as set forth below, total more than sixty percent (60%), or (b) Subdivisions whose aggregate Population Percentages total more than fifty percent (50%) provided that these Subdivisions also represent fifteen percent (15%) or more of the State's counties or parishes (or, in the case of Settling States whose counties and parishes that do not function as local governments, fifteen percent (15%) of or more of the Settling State's General Purpose Governments that qualify as Subdivisions), by number.

2. *Approval Authority*. Approval by the State shall be by the Attorney General. Approval by a Subdivision shall be by the appropriate official or legislative body pursuant to the required procedures for that Subdivision to agree to a legally binding settlement.

3. *Population Percentage Calculation*. For purposes of this Exhibit O only, Population Percentages shall be determined as follows: For States with functional counties or parishes[17], the Population Percentage of each county or parish shall be deemed to be equal to (a) (1) two hundred percent (200%) of the population of such county or parish, minus (2) the aggregate population of all Primary Incorporated Municipalities located in such county or parish, divided by (b) two hundred percent (200%) of the State's population. A "*Primary Incorporated Municipality*" means a city, town, village or other municipality incorporated under applicable state law with a population of at least 25,000 that is not located within another incorporated municipality. The Population Percentage of each Primary Incorporated Municipality shall be equal to its population (including the population of any incorporated or unincorporated municipality located therein) divided by two hundred percent (200%) of the State's population; *provided* that the Population Percentage of a Primary Incorporated Municipality that is not located within a county shall be equal to two hundred percent (200%) of its population (including the population of any incorporated or unincorporated municipality located therein) divided by two hundred percent (200%) of the State's population. For all States that do not have functional counties or parishes, the Population Percentage of each General Purpose Government (including any incorporated or unincorporated municipality located therein), shall be equal to its population divided by the State's population.

4. *Preexisting Agreements and Statutory Provisions*. A State may include with the notice to its Subdivisions an existing agreement, a proposed agreement, or statutory provisions regarding the distribution and use of settlement funds and have the acceptance of such an agreement or statutory provision be part of the requirements to be an Initial Participating Subdivision.

[17] Certain states do not have counties or parishes that have functional governments, including: Alaska, Connecticut, Massachusetts, Rhode Island, and Vermont.

5. *Revised Agreements*. A State-Subdivision Agreement that has been revised, supplemented, or refined shall be applied if it meets the requirements of Section V and is approved by the State and by the State's Subdivisions pursuant to the terms above.

EXHIBIT P

Injunctive Relief

I. INTRODUCTION

A. Within ninety (90) days of the Effective Date unless otherwise set forth herein, each Injunctive Relief Distributor shall implement the injunctive relief terms set forth in Sections II through XIX (the "*Injunctive Relief Terms*") in its Controlled Substance Monitoring Program ("*CSMP*").

B. The Effective Date of these Injunctive Relief Terms shall be defined by Section I.P of the Settlement Agreement, dated as of July 21, 2021, which incorporates these Injunctive Relief Terms as Exhibit P.

II. TERM AND SCOPE

A. The duration of the Injunctive Relief Terms contained in Sections IV through XVI shall be ten (10) years from the Effective Date.

B. McKesson Corporation, Cardinal Health, Inc., and AmerisourceBergen Corporation are referred to collectively throughout these Injunctive Relief Terms as the "*Injunctive Relief Distributors*" or individually as an "*Injunctive Relief Distributor*." Each Injunctive Relief Distributor is bound by the terms herein.

C. The requirements contained in Sections VIII through XV shall apply to the distribution of Controlled Substances to Customers by each Injunctive Relief Distributor's Full-Line Wholesale Pharmaceutical Distribution Business, including by any entities acquired by the Injunctive Relief Distributors that are engaged in the Full-Line Wholesale Pharmaceutical Distribution Business. The prior sentence is not limited to activity physically performed at each Injunctive Relief Distributor's distribution centers and includes activity covered by the prior sentence performed by each Injunctive Relief Distributor at any physical location, including at its corporate offices or at the site of a Customer with respect to Sections III through XV.

III. DEFINITIONS

A. "*Audit Report*." As defined in Section XVIII.H.3.

B. "*Chain Customers*." Chain retail pharmacies that have centralized corporate headquarters and have multiple specific retail pharmacy locations from which Controlled Substances are dispensed to individual patients.

C. "*Chief Diversion Control Officer*." As defined in Section IV.A.

D. "*Clearinghouse*." The system established by Section XVII.

E. "*Clearinghouse Advisory Panel*." As defined in Section XVII.B.4.

F. "*Controlled Substances.*" Those substances designated under schedules II-V pursuant to the federal Controlled Substances Act and the laws and regulations of the Settling States that incorporate federal schedules II-V. For purposes of the requirements of the Injunctive Relief Terms, Gabapentin shall be treated as a Controlled Substance, except for purposes of Section XII for Customers located in States that do not regulate it as a controlled substance or similar designation (e.g., drug of concern).

G. "*Corrective Action Plan*." As defined in Section XIX.B.7.b.

H. "*CSMP*." As defined in Section I.A.

I. "*CSMP Committee.*" As defined in Section VI.A.

J. "*Customers*." Refers collectively to current, or where applicable potential, Chain Customers and Independent Retail Pharmacy Customers. "Customers" do not include long-term care facilities, hospital pharmacies, and pharmacies that serve exclusively inpatient facilities.

K. "*Data Security Event*." Refers to any compromise, or threat that gives rise to a reasonable likelihood of compromise, by unauthorized access or inadvertent disclosure impacting the confidentiality, integrity, or availability of Dispensing Data.

L. "*Dispensing Data.*" Includes, unless altered by the Clearinghouse Advisory Panel: (i) unique patient IDs; (ii) patient zip codes; (iii) the dates prescriptions were dispensed; (iv) the NDC numbers of the drugs dispensed; (v) the quantities of drugs dispensed; (vi) the day's supply of the drugs dispensed; (vii) the methods of payment for the drugs dispensed; (viii) the prescribers' names; (ix) the prescribers' NPI or DEA numbers; and (x) the prescribers' zip codes or addresses. The Clearinghouse will be solely responsible for collecting Dispensing Data.

M. "*Draft Report.*" As defined in Section XVIII.H.1.

N. "*Effective Date.*" As defined in Section I.B.

O. *"Full-Line Wholesale Pharmaceutical Distribution Business.*" Activity engaged in by distribution centers with a primary business of supplying a wide range of branded, generic, over-the-counter and specialty pharmaceutical products to Customers.

P. "*Highly Diverted Controlled Substances.*" Includes: (i) oxycodone; (ii) hydrocodone; (iii) hydromorphone; (iv) tramadol; (v) oxymorphone; (vi) morphine; (vii) methadone; (viii) carisoprodol; (ix) alprazolam; and (x) fentanyl. The Injunctive Relief Distributors shall confer annually and review this list to determine whether changes are appropriate and shall add Controlled Substances to

the list of Highly Diverted Controlled Substances as needed based on information provided by the DEA and/or other sources related to drug diversion trends. The Injunctive Relief Distributors shall notify the State Compliance Review Committee and the Monitor of any additions to the list of Highly Diverted Controlled Substances. Access to Controlled Substances predominately used for Medication-Assisted Treatment shall be considered when making such additions.

Q. "*Independent Retail Pharmacy Customers.*" Retail pharmacy locations that do not have centralized corporate headquarters and dispense Controlled Substances to individual patients.

R. "*Injunctive Relief Distributors.*" As defined in Section II.B.

S. "*Injunctive Relief Terms.*" As defined in Section I.A.

T. "*Monitor.*" As defined in Section XVIII.A.

U. "*National Arbitration Panel.*" As defined by Section I.GG of the Settlement Agreement, dated as of July 21, 2021, which incorporates these Injunctive Relief Terms as Exhibit P.

V. "*NDC.*" National Drug Code.

W. "*non-Controlled Substance.*" Prescription medications that are not Controlled Substances.

X. "*Notice of Potential Violation.*" As defined in Section XIX.B.2.

Y. "*Order.*" A unique Customer request on a specific date for (i) a certain amount of a specific dosage form or strength of a Controlled Substance or (ii) multiple dosage forms and/or strengths of a Controlled Substance. For the purposes of this definition, each line item on a purchasing document or DEA Form 222 is a separate order, except that a group of line items either in the same drug family or DEA base code (based upon the structure of a Injunctive Relief Distributor's CSMP) may be considered to be a single order.

Z. "*Pharmacy Customer Data.*" Aggregated and/or non-aggregated data provided by the Customer for a 90-day period.

1. To the extent feasible based on the functionality of a Customer's pharmacy management system, Pharmacy Customer Data shall contain (or, in the case of non-aggregated data, shall be sufficient to determine) the following:

a) A list of the total number of prescriptions and dosage units for each NDC for all Controlled Substances and non-Controlled Substances;

b) A list of the top five prescribers of each Highly Diverted Controlled Substance by dosage volume and the top ten prescribers of all Highly Diverted Controlled Substances combined by dosage volume. For each prescriber, the data shall include the following information:

(1) Number of prescriptions and doses prescribed for each Highly Diverted Controlled Substance NDC;

(2) Number of prescriptions for each unique dosage amount (number of pills per prescription) for each Highly Diverted Controlled Substance NDC;

(3) Prescriber name, DEA registration number, and address; and

(4) Medical practice/specialties, if available;

c) Information on whether the method of payment was cash for (a) Controlled Substances, and (b) non-Controlled Substances; and

d) Information on top ten patient residential areas by five-digit ZIP code prefix for filled Highly Diverted Controlled Substances by dosage volume, including number of prescriptions and doses for each Highly Diverted Controlled Substance NDC.

2. Injunctive Relief Distributors are not required to obtain Pharmacy Customer Data for all Customers. Pharmacy Customer Data only needs to be obtained under circumstances required by the Injunctive Relief Terms and the applicable CSMP policies and procedures. Each Injunctive Relief Distributor's CSMP policies and procedures shall describe the appropriate circumstances under which and methods to be used to obtain and analyze Pharmacy Customer Data.

3. Injunctive Relief Distributors shall only collect, use, disclose or retain Pharmacy Customer Data consistent with applicable federal and state privacy and consumer protections laws. Injunctive Relief Distributors shall not be required to collect, use, disclose or retain any data element that is prohibited by law or any element that would require notice to or consent from the party who is the subject of the data element, including, but not limited to, a third party (such as a prescriber) to permit collection, use, disclosure and/or retention of the data.

AA. "*Potential Violation.*" As defined in Section XIX.B.1.

BB. "*Reporting Periods.*" As defined in Section XVIII.C.1.

CC. "*Settling State.*" As defined by Section I.OOO of the Settlement Agreement, dated as of July 21, 2021, which incorporates these Injunctive Relief Terms as Exhibit P.

DD. "*State Compliance Review Committee.*" The initial State Compliance Review Committee members are representatives from the Attorneys General Offices of Connecticut, Florida, New York, North Carolina, Tennessee, and Texas. The membership of the State Compliance Review Committee may be amended at the discretion of the Settling States.

EE. "*Suspicious Orders.*" As defined under federal law and regulation and the laws and regulations of the Settling States that incorporate the federal Controlled Substances Act. Suspicious Orders currently include, but are not limited to, orders of unusual size, orders deviating substantially from a normal pattern, and orders of unusual frequency.

FF. "*Threshold.*" The total volume of a particular drug family, DEA base code, or a particular formulation of a Controlled Substance that an Injunctive Relief Distributor shall allow a Customer to purchase in any particular period. This term may be reassessed during Phase 2-B of the Clearinghouse.

GG. "*Third Party Request.*" A request from an entity other than an Injunctive Relief Distributor, a Settling State, or the Monitor pursuant to a subpoena, court order, data practices act, freedom of information act, public information act, public records act, or similar law.

HH. "*Top Prescriber.*" A prescriber who, for a Customer, is either (i) among the top five (5) prescribers of each Highly Diverted Controlled Substance or (ii) among the top ten (10) prescribers of Highly Diverted Controlled Substances combined, as determined from the most recent Pharmacy Customer Data for that Customer.

IV. CSMP PERSONNEL

A. Each Injunctive Relief Distributor shall establish or maintain the position of Chief Diversion Control Officer, or other appropriately titled position, to oversee the Injunctive Relief Distributor's CSMP. The Chief Diversion Control Officer shall have appropriate experience regarding compliance with the laws and regulations concerning Controlled Substances, in particular laws and regulations requiring effective controls against the potential diversion of Controlled Substances. The Chief Diversion Control Officer shall report directly to either the senior executive responsible for U.S. pharmaceutical distribution or the most senior legal officer at the Injunctive Relief Distributor.

B. The Chief Diversion Control Officer shall be responsible for the approval of material revisions to the CSMP.

C. The Chief Diversion Control Officer shall provide at least quarterly reports to the CSMP Committee regarding the Injunctive Relief Distributor's operation of the

CSMP, including the implementation of any changes to the CSMP required by these Injunctive Relief Terms.

D. An Injunctive Relief Distributor's CSMP functions, including, but not limited to, the onboarding and approval of new Customers for the sale of Controlled Substances, setting and adjusting Customer Thresholds for Controlled Substances, terminating or suspending Customers, and submitting Suspicious Orders and other reports to Settling States (or the Clearinghouse, when operational), but excluding support necessary to perform these functions, shall be conducted exclusively by the Injunctive Relief Distributor's CSMP personnel or qualified third-party consultants.

E. Staffing levels of each Injunctive Relief Distributor's CSMP department shall be reviewed periodically, but at least on an annual basis, by the Injunctive Relief Distributor's CSMP Committee. This review shall include consideration of relevant developments in technology, law, and regulations to ensure the necessary resources are in place to carry out the program in an effective manner.

F. Personnel in an Injunctive Relief Distributor's CSMP department shall not report to individuals in an Injunctive Relief Distributor's sales department, and sales personnel shall not be authorized to make decisions regarding the promotion, compensation, demotion, admonition, discipline, commendation, periodic performance reviews, hiring, or firing of CSMP personnel.

G. The CSMP policies and procedures shall be published in a form and location readily accessible to all CSMP personnel at each Injunctive Relief Distributor.

V. INDEPENDENCE

A. For each Injunctive Relief Distributor, sales personnel compensated with commissions shall not be compensated based on revenue or profitability targets or expectations for sales of Controlled Substances. However, each Injunctive Relief Distributor's personnel may, as applicable, be compensated (including incentive compensation) based on formulas that include total sales for all of the Injunctive Relief Distributor's products, including Controlled Substances. The compensation of sales personnel shall not include incentive compensation tied solely to sales of Controlled Substances.

B. For any Injunctive Relief Distributor personnel who are compensated at least in part based on Customer sales, the Injunctive Relief Distributor shall ensure the compensation of such personnel is not decreased by a CSMP-related suspension or termination of a Customer or as a direct result of the reduction of sales of Controlled Substances to a Customer pursuant to the CSMP.

C. The Injunctive Relief Distributors' sales personnel shall not be authorized to make decisions regarding the implementation of CSMP policies and procedures, the design of the CSMP, the setting or adjustment of Thresholds, or other actions

taken pursuant to the CSMP, except sales personnel must provide information regarding compliance issues to CSMP personnel promptly. The Injunctive Relief Distributors' sales personnel are prohibited from interfering with, obstructing, or otherwise exerting control over any CSMP department decision-making.

D. Each Injunctive Relief Distributor shall review its compensation and non-retaliation policies and, if necessary, modify and implement changes to those policies to effectuate the goals of, and incentivize compliance with, the CSMP.

E. Each Injunctive Relief Distributor shall maintain a telephone, email, and/or web-based "hotline" to permit employees and/or Customers to anonymously report suspected diversion of Controlled Substances or violations of the CSMP, Injunctive Relief Distributor company policy related to the distribution of Controlled Substances, or applicable law. Each Injunctive Relief Distributor shall share the hotline contact information with their employees and Customers. Each Injunctive Relief Distributor shall maintain all complaints made to the hotline, and document the determinations and bases for those determinations made in response to all complaints.

VI. OVERSIGHT

A. To the extent not already established, each Injunctive Relief Distributor shall establish a committee that includes senior executives with responsibility for legal, compliance, distribution and finance to provide oversight over its CSMP (the "*CSMP Committee*"). The Chief Diversion Control Officer shall be a member of the CSMP Committee. The CSMP Committee shall not include any employee(s) or person(s) performing any sales functions on behalf of the Injunctive Relief Distributor; provided that service on the CSMP Committee by any senior executives listed in this paragraph whose responsibilities may include, but are not limited to, management of sales functions shall not constitute a breach of the Injunctive Relief Terms.

B. Each Injunctive Relief Distributor's CSMP Committee shall have regular meetings during which the Chief Diversion Control Officer shall present to the CSMP Committee with respect to, and the CSMP Committee shall evaluate, among other things: (1) any material modifications and potential enhancements to the CSMP including, but not limited to, those relating to Customer due diligence and Suspicious Order monitoring and reporting; (2) any significant new national and regional diversion trends involving Controlled Substances; (3) the Injunctive Relief Distributor's adherence to the CSMP policies and procedures, the Injunctive Relief Terms, and applicable laws and regulations governing the distribution of Controlled Substances; and (4) any technology, staffing, or other resource needs for the CSMP. The CSMP Committee shall have access to all CSMP reports. The CSMP Committee will review and approve the specific metrics used to identify the Red Flags set forth in Section VIII.

C. On a quarterly basis, each Injunctive Relief Distributor's CSMP Committee shall send a written report to the Injunctive Relief Distributor's Chief Executive, Chief Financial, and Chief Legal Officer, as well as its Board of Directors, addressing: (1) the Injunctive Relief Distributor's substantial adherence to the CSMP policies and procedures, the Injunctive Relief Terms, and applicable laws and regulations governing the distribution of Controlled Substances; (2) recommendations as appropriate about the allocation of resources to ensure the proper functioning of the Injunctive Relief Distributor's CSMP; and (3) significant revisions to the CSMP. The Board of Directors or a committee thereof at each Injunctive Relief Distributor shall document in its minutes its review of the quarterly CSMP Committee reports.

D. To the extent not already established, the Board of Directors of each Injunctive Relief Distributor shall establish its own compliance committee (the "*Board Compliance Committee*") to evaluate, at a minimum, and on a quarterly basis: (1) the CSMP Committee's written reports; (2) the Injunctive Relief Distributor's substantial adherence to the CSMP policies and procedures, the Injunctive Relief Terms, and applicable laws and regulations governing the distribution of Controlled Substances; (3) the Injunctive Relief Distributor's code of conduct and any whistleblower reporting policies, including those prescribed by Section V.E; and (4) any significant regulatory and/or government enforcement matters within the review period relating to the distribution of Controlled Substances. An Injunctive Relief Distributor meets this requirement if it established, prior to the Effective Date, multiple committees of its Board of Directors that together have responsibilities outlined in this paragraph.

E. The Board Compliance Committee shall have the authority to: (1) require management of the Injunctive Relief Distributor to conduct audits on any CSMP or legal and regulatory concern pertaining to Controlled Substances distribution, and to update its full Board of Directors on those audits; (2) to commission studies, reviews, reports, or surveys to evaluate the Injunctive Relief Distributor's CSMP performance; (3) request meetings with the Injunctive Relief Distributor's management and CSMP staff; and (4) review the appointment, compensation, performance, and replacement of the Injunctive Relief Distributor's Chief Diversion Control Officer.

VII. MANDATORY TRAINING

A. Each Injunctive Relief Distributor shall require all new CSMP personnel to attend trainings on its CSMP, its obligations under the Injunctive Relief Terms, and its duties with respect to maintaining effective controls against potential diversion of Controlled Substances and reporting Suspicious Orders pursuant to state and federal laws and regulations prior to conducting any compliance activities for the Injunctive Relief Distributor without supervision.

B. Each Injunctive Relief Distributor shall provide annual trainings to CSMP personnel on its CSMP, its obligations under the Injunctive Relief Terms, and its

duties to maintain effective controls against potential diversion of Controlled Substances and report Suspicious Orders pursuant to state and federal laws and regulations.

C. On an annual basis, each Injunctive Relief Distributor shall test its CSMP personnel on their knowledge regarding its CSMP, its obligations under the Injunctive Relief Terms, and its duties to maintain effective controls against potential diversion of Controlled Substances and to report Suspicious Orders pursuant to state and federal laws and regulations.

D. Each Injunctive Relief Distributor shall train all third-party compliance consultants (defined as non-employees who are expected to devote fifty percent (50%) or more of their time to performing work related to the Injunctive Relief Distributor's CSMP, excluding information technology consultants not engaged in substantive functions related to an Injunctive Relief Distributor's CSMP) performing compliance functions for the Injunctive Relief Distributor in the same manner as the Injunctive Relief Distributor's CSMP personnel.

E. At least every three (3) years in the case of existing employees, and within the first six months of hiring new employees, each Injunctive Relief Distributor shall require operations, sales, and senior executive employees to attend trainings on its CSMP, its obligations under the Injunctive Relief Terms, the hotline established in Section V.E, and its duties to maintain effective controls against potential diversion of Controlled Substances and report Suspicious Orders pursuant to state and federal laws and regulations.

VIII. RED FLAGS

A. Within one hundred and twenty days (120) of the Effective Date, each Injunctive Relief Distributor shall, at a minimum, apply specific metrics to identify the potential Red Flags described in Section VIII.D with respect to Independent Retail Pharmacy Customers. For Chain Customers, the metrics used to identify the Red Flags described in Section VIII.D may be adjusted based on the specific business model and supplier relationships of the Chain Customer.

B. Each Injunctive Relief Distributor shall evaluate and, if necessary, enhance or otherwise adjust the specific metrics it uses to identify Red Flags set forth in Section VIII.D.

C. Each Injunctive Relief Distributor shall provide annually to the Monitor the specific metrics it uses to identify Red Flags as set forth in Section VIII.D. The Monitor shall review the metrics used to identify Red Flags as set forth in Section VIII.D to assess whether the metrics are reasonable. The Monitor may, at its discretion, suggest revisions to the metrics in the annual Audit Report as part of the Red Flags Review set forth in Section XVIII.F.3.f. Each Injunctive Relief Distributor may rely on its specific metrics to comply with the requirements of

Section VIII unless and until the Monitor proposes a revised metric in connection with Section XVIII.H.

D. For purposes of the Injunctive Relief Terms, "*Red Flags*" are defined as follows:

1. **Ordering ratio of Highly Diverted Controlled Substances to non-Controlled Substances:** Analyze the ratio of the order volume of all Highly Diverted Controlled Substances to the order volume of all non-Controlled Substances to identify Customers with significant rates of ordering Highly Diverted Controlled Substances.

2. **Ordering ratio of Highly Diverted Controlled Substance base codes or drug families to non-Controlled Substances:** Analyze the ratio of the order volume of each Highly Diverted Controlled Substance base code or drug family to the total order volume of all non-Controlled Substances to identify Customers with significant rates of ordering each Highly Diverted Controlled Substance base code or drug family.

3. **Excessive ordering growth of Controlled Substances:** Analyze significant increases in the ordering volume of Controlled Substances using criteria to identify customers that exhibit percentage growth of Controlled Substances substantially in excess of the percentage growth of non-Controlled Substances.

4. **Unusual formulation ordering:** Analyze ordering of Highly Diverted Controlled Substances to identify customers with significant ordering of high-risk formulations. High-risk formulations include, but are not limited to, 10mg hydrocodone, 8mg hydromorphone, 2mg alprazolam, single-ingredient buprenorphine (*i.e.*, buprenorphine without naloxone), and highly-abused formulations of oxycodone. On an annual basis (or as otherwise necessary), high-risk formulations of Highly Diverted Controlled Substances may be added, removed, or revised based on the Injunctive Relief Distributors' assessment and regulatory guidance.

5. **Out-of-area patients:** Analyze Pharmacy Customer Data or Dispensing Data to assess volume of prescriptions for Highly Diverted Controlled Substances for out-of-area patients (based on number of miles traveled between a patient's zip code and the pharmacy location, depending on the geographic area of interest) taking into consideration the percentage of out-of-area patients for non-Controlled Substances.

6. **Cash prescriptions:** Analyze Pharmacy Customer Data or Dispensing Data to assess percentage of cash payments for purchases of Controlled Substances taking into consideration the percentage of cash payments for purchases of non-Controlled Substances.

7. **Prescriber activity of Customers:** Analyze Pharmacy Customer Data or Dispensing Data to identify Customers that are dispensing Highly Diverted Controlled Substance prescriptions for Top Prescribers as follows:

    a) Top Prescribers representing a significant volume of dispensing where the prescriber's practice location is in excess of 50 miles from the pharmacy ("out-of-area"), relative to the percentage of out-of-area prescriptions for non-Controlled Substances.

    b) Top Prescribers representing prescriptions for the same Highly Diverted Controlled Substances in the same quantities and dosage forms indicative of pattern prescribing (e.g., a prescriber providing many patients with the same high-dose, high-quantity supply of 30mg oxycodone HCL prescription without attention to the varying medical needs of the prescriber's patient population).

    c) Top Prescribers where the top five (5) or fewer prescribers represent more than fifty percent (50%) of total prescriptions for Highly Diverted Controlled Substances during a specified period.

8. **Public regulatory actions against Customers:** Review information retrieved from companies that provide licensing and disciplinary history records (e.g., LexisNexis), and/or other public sources, including governmental entities, showing that the Customer, pharmacists working for that Customer, or the Customer's Top Prescribers have been subject, in the last five (5) years, to professional disciplinary sanctions regarding the dispensing or handling of Controlled Substances or law enforcement action related to Controlled Substances diversion. Continued licensing by a relevant state agency may be considered, but shall not be dispositive, in resolving the Red Flag. For Chain Customer locations, representations from each Chain Customer that it reviews its pharmacists' licensing statuses annually and for the regulatory actions described in this paragraph has either (i) taken appropriate employment action, or (ii) disclosed the regulatory action to the Injunctive Relief Distributor, may be considered in resolving the Red Flag.

9. **Customer termination data:** Review information from the Injunctive Relief Distributor's due diligence files and, when operable, from the Clearinghouse, subject to Section VIII.F, regarding Customers that have been terminated from ordering Controlled Substances by another distributor due to concerns regarding Controlled Substances.

E. For any Red Flag evaluation in Section VIII.D that may be performed using Pharmacy Customer Data or Dispensing Data, an Injunctive Relief Distributor will analyze the Red Flag using Pharmacy Customer Data, to the extent feasible based on the functionality of a Customer's pharmacy management system, until

Dispensing Data is collected and analyzed by the Clearinghouse as described in Section XVII. Until Dispensing Data is collected and analyzed by the Clearinghouse, an Injunctive Relief Distributor may satisfy the Red Flag evaluations in Sections VIII.D.5 through VIII.D.7 by engaging in considerations of out-of-area patients, cash payments for prescriptions and Top Prescribers without satisfying the specific requirements of Sections VIII.D.5 through VIII.D.7. In the event that the Clearinghouse is not collecting and analyzing Dispensing Data within two years of the Effective Date, the Injunctive Relief Distributors and the State Compliance Review Committee shall meet and confer to consider alternatives for the performance of the analysis required by Sections VIII.D.5 through VIII.D.7 using Pharmacy Customer Data.

F. As provided for in Section XVII.C.4, the foregoing Red Flag evaluations may be performed by the Clearinghouse and reported to the relevant Injunctive Relief Distributors.

G. The Injunctive Relief Distributors and the State Compliance Review Committee shall work in good faith to identify additional potential Red Flags that can be derived from the data analytics to be performed by the Clearinghouse.

IX. ONBOARDING

A. For each Injunctive Relief Distributor, prior to initiating the sale of Controlled Substances to a potential Customer, a member of the Injunctive Relief Distributor's CSMP department (or a qualified third-party compliance consultant trained on the Injunctive Relief Distributor's CSMP) shall perform the following due diligence:

1. Interview the pharmacist-in-charge, either over the telephone, via videoconference, or in person. The interview shall include questions regarding the manner in which the potential Customer maintains effective controls against the potential diversion of Controlled Substances.

2. Obtain a "Pharmacy Questionnaire" completed by the owner and/or pharmacist-in-charge of the potential Customer. The Pharmacy Questionnaire shall require going-concern potential Customers to list their top ten (10) prescribers for Highly Diverted Controlled Substances combined, along with the prescriber's specialty, unless the Injunctive Relief Distributor is able to obtain this data otherwise. The Pharmacy Questionnaire shall also require disclosure of the identity of all other distributors that serve the potential Customer, and whether the potential Customer has been terminated or suspended from ordering Controlled Substances by another distributor and the reason for any termination or suspension. The Pharmacy Questionnaire shall request information that would allow the Injunctive Relief Distributor to identify Red Flags, including questions regarding the manner in which the potential Customer maintains effective controls against the potential diversion of Controlled

Substances. A potential Customer's responses to the Pharmacy Questionnaire shall be verified, to the extent applicable and practicable, against external sources (for example, the Clearinghouse, once operational, and Automation of Reports and Consolidated Orders System ("*ARCOS*") data made available to the Injunctive Relief Distributor by the DEA). The Pharmacy Questionnaire shall be maintained by the Injunctive Relief Distributor in a database accessible to its CSMP personnel.

3. Complete a written onboarding report to be maintained in a database accessible to the Injunctive Relief Distributor's CSMP personnel reflecting the findings of the interview and any site visit, the findings regarding the identification of and, if applicable, conclusion concerning any Red Flag associated with the pharmacy, as well as an analysis of the Pharmacy Questionnaire referenced in the preceding paragraph.

4. For going-concern potential Customers, review Pharmacy Customer Data to assist with the identification of any Red Flags.

5. Document whether the potential Customer or the pharmacist-in-charge has been subject to any professional disciplinary sanctions or law enforcement activity related to Controlled Substances dispensing, and, if so, the basis for that action. For Chain Customers, this provision shall apply to the potential specific pharmacies in question.

B. For Chain Customers, each Injunctive Relief Distributor may obtain the information in Section IX.A from a corporate representative of the Chain Customer.

C. In the event that an Injunctive Relief Distributor identifies one or more unresolved Red Flags or other information indicative of potential diversion of Controlled Substances through the onboarding process or otherwise, the Injunctive Relief Distributor shall refrain from selling Controlled Substances to the potential Customer pending additional due diligence. If following additional due diligence, the Injunctive Relief Distributor is unable to resolve the Red Flags or other information indicative of diversion, the Injunctive Relief Distributor shall not initiate the sale of Controlled Substances to the potential Customer and shall report the potential Customer consistent with Section XIV. If the Injunctive Relief Distributor determines that the potential Customer may be onboarded for the sale of Controlled Substances, the Injunctive Relief Distributor shall document the decision and the bases for its decision. Such a good faith determination, if documented, shall not serve, without more, as the basis of a future claim of non-compliance with the Injunctive Relief Terms. For Chain Customers, these provisions shall apply to the potential specific pharmacies in question.

X. ONGOING DUE DILIGENCE

A. Each Injunctive Relief Distributor shall periodically review its procedures and systems for detecting patterns or trends in Customer order data or other information used to evaluate whether a Customer is maintaining effective controls against diversion.

B. Each Injunctive Relief Distributor shall conduct periodic proactive compliance reviews of its Customers' performance in satisfying their corresponding responsibilities to maintain effective controls against the diversion of Controlled Substances.

C. Each Injunctive Relief Distributor shall review ARCOS data made available to it by the DEA and, once operational, by the Clearinghouse, to assist with Customer specific due diligence. For Chain Customers, this provision shall apply to the potential specific pharmacies in question.

D. Each Injunctive Relief Distributor shall conduct due diligence as set forth in its CSMP policies and procedures in response to concerns of potential diversion of Controlled Substances at its Customers. For Chain Customers, these provisions shall apply to the specific pharmacies in question. The due diligence required by an Injunctive Relief Distributor's CSMP policies and procedures may depend on the information or events at issue. The information or events raising concerns of potential diversion of Controlled Substances at a Customer include but are not limited to:

1. The discovery of one or more unresolved Red Flags;

2. The receipt of information directly from law enforcement or regulators concerning potential diversion of Controlled Substances at or by a Customer;

3. The receipt of information concerning the suspension or revocation of pharmacist's DEA registration or state license related to potential diversion of Controlled Substances;

4. The receipt of reliable information through the hotline established in Section V.E concerning suspected diversion of Controlled Substances at the Customer;

5. The receipt of reliable information from another distributor concerning suspected diversion of Controlled Substances at the Customer; or

6. Receipt of other reliable information that the Customer is engaged in conduct indicative of diversion or is failing to adhere to its corresponding responsibility to prevent the diversion of Highly Diverted Controlled Substances.

E. On an annual basis, each Injunctive Relief Distributor shall obtain updated pharmacy questionnaires from five hundred (500) Customers to include the following:

1. The top 250 Customers by combined volume of Highly Diverted Controlled Substances purchased from the Injunctive Relief Distributor measured as of the end of the relevant calendar year; and

2. Additional Customers selected as a representative sample of various geographic regions, customer types (Independent Retail Pharmacy Customers and Chain Customers), and distribution centers. Each Injunctive Relief Distributor's Chief Diversion Control Officer shall develop risk-based criteria for the sample selection.

F. Scope of Review

1. For reviews triggered by Section X.D, an Injunctive Relief Distributor shall conduct due diligence and obtain updated Pharmacy Customer Data or equivalent, or more comprehensive data from the Clearinghouse if needed, as set forth in its CSMP policies and procedures.

2. For questionnaires collected pursuant to Section X.E, Injunctive Relief Distributors shall conduct a due diligence review consistent with the Injunctive Relief Distributors' CSMP policies and procedures. These annual diligence reviews shall be performed in addition to any of the diligence reviews performed under Section X.D, but may reasonably rely on reviews performed under Section X.D.

3. If the Injunctive Relief Distributor decides to terminate the Customer due to concerns regarding potential diversion of Controlled Substances, the Injunctive Relief Distributor shall promptly cease the sale of Controlled Substances to the Customer and report the Customer consistent with Section XIV. If the Injunctive Relief Distributor decides not to terminate the Customer, the Injunctive Relief Distributor shall document that determination and the basis therefor. Such a good faith determination, if documented, shall not, without more, serve as the basis of a future claim of non-compliance with the Injunctive Relief Terms.

XI. SITE VISITS

A. Each Injunctive Relief Distributor shall conduct site visits, including unannounced site visits, where appropriate, of Customers, as necessary, as part of Customer due diligence.

B. During site visits, an Injunctive Relief Distributor's CSMP personnel or qualified third-party compliance consultants shall interview the pharmacist-in-charge or other relevant Customer employees, if appropriate, about any potential Red Flags

and the Customer's maintenance of effective controls against the potential diversion of Controlled Substances.

C. An Injunctive Relief Distributor's CSMP personnel or qualified third-party compliance consultants who conduct site visits shall document the findings of any site visit.

D. Site visit and all other compliance reports shall be maintained by each Injunctive Relief Distributor in a database accessible to all CSMP personnel.

XII. THRESHOLDS

A. Each Injunctive Relief Distributor shall use Thresholds to identify potentially Suspicious Orders of Controlled Substances from Customers.

B. Each Injunctive Relief Distributor's CSMP department shall be responsible for the oversight of the process for establishing and modifying Thresholds. The sales departments of the Injunctive Relief Distributors shall not have the authority to establish or adjust Thresholds for any Customer or participate in any decisions regarding establishment or adjustment of Thresholds.

C. Injunctive Relief Distributors shall not provide Customers specific information about their Thresholds or how their Thresholds are calculated.

1. Threshold Setting

a) Injunctive Relief Distributors shall primarily use model-based thresholds. For certain circumstances, Injunctive Relief Distributors may apply a non-model threshold based on documented customer diligence and analysis.

b) Each Injunctive Relief Distributor shall include in its Annual Threshold Analysis and Assessment Report (as required by Section XVIII.F.3.c) to the Monitor summary statistics regarding the use of non-model thresholds and such information shall be considered by the Monitor as part of its Threshold Setting Process Review in the annual Audit Report.

c) For the purposes of establishing and maintaining Thresholds, each Injunctive Relief Distributor shall take into account the Controlled Substances diversion risk of each drug base code. The diversion risk of each base code should be defined and reassessed annually by the Injunctive Relief Distributor's CSMP Committee and reviewed by the Monitor.

d) Each Injunctive Relief Distributor shall establish Thresholds for new Customers prior to supplying those Customers with Controlled Substances and shall continue to have Thresholds in

place at all times for each Customer to which it supplies Controlled Substances.

e) When ordering volume from other distributors becomes readily available from the Clearinghouse, an Injunctive Relief Distributor shall consider including such information as soon as reasonably practicable in establishing and maintaining Thresholds.

f) Each Injunctive Relief Distributor shall incorporate the following guiding principles in establishing and maintaining Customer Thresholds, except when inapplicable to non-model Thresholds:

(1) Thresholds shall take into account the number of non-Controlled Substance dosage units distributed to, dispensed and/or number of prescriptions dispensed by the Customer to assist with the determination of Customer size. As a general matter, smaller customers should have lower Thresholds than larger customers.

(2) For the purposes of establishing and maintaining Thresholds, Injunctive Relief Distributors shall use statistical models that are appropriate to the underlying data.

(3) For the purposes of establishing and maintaining Thresholds, Injunctive Relief Distributors shall take into account a Customer's ordering and/or dispensing history for a specified period of time.

(4) For the purposes of establishing and maintaining Thresholds, Injunctive Relief Distributors shall take into account the ordering history of Customers within similar geographic regions, or, where appropriate for Chain Customers, ordering history within the chain.

(5) If appropriate, Thresholds may take into account the characteristics of Customers with similar business models.

(a) A Customer's statement that it employs a particular business model must be verified, to the extent practicable, before that business model is taken into account in establishing and maintaining a Customer's Threshold.

2. Threshold Auditing

a) The Injunctive Relief Distributors shall review their respective Customer Thresholds at least on an annual basis and modify them where appropriate.

b) Each Injunctive Relief Distributor's CSMP department shall annually evaluate its Threshold setting methodology and processes and its CSMP personnel's performance in adhering to those policies.

3. Threshold Changes

a) An Injunctive Relief Distributor may increase or decrease a Customer Threshold as set forth in its CSMP policies and procedures, subject to Sections XII.C.3.b through XII.C.3.e.

b) Prior to approving any Threshold change request by a Customer, each Injunctive Relief Distributor shall conduct due diligence to determine whether an increase to the Threshold is warranted. This due diligence shall include obtaining from the Customer the basis for the Threshold change request, obtaining and reviewing Dispensing Data and/or Pharmacy Customer Data for the previous three (3) months for due diligence purposes, and, as needed, conducting an on-site visit to the Customer. This Threshold change request diligence shall be conducted by the Injunctive Relief Distributor's CSMP personnel.

c) No Injunctive Relief Distributor shall proactively contact a Customer to suggest that the Customer request an increase to any of its Thresholds, to inform the Customer that its Orders-to-date are approaching its Thresholds or to recommend to the Customer the amount of a requested Threshold increase. It shall not be a violation of this paragraph to provide Chain Customer headquarters reporting on one or more individual Chain Customer pharmacy location(s) to support the anti-diversion efforts of the Chain Customer's headquarters staff, and it shall not be a violation of this paragraph for the Injunctive Relief Distributor's CSMP personnel to contact Customers to seek to understand a Customer's ordering patterns.

d) An Injunctive Relief Distributor's Chief Diversion Control Officer may approve criteria for potential adjustments to Customer Thresholds to account for circumstances where the Thresholds produced by the ordinary operation of the statistical models require modification. Such circumstances include adjustments to account for seasonal ordering of certain Controlled Substances that are

based on documented diligence and analysis, adjustments made to permit ordering of certain Controlled Substances during a declared national or state emergency (e.g., COVID-19 pandemic), IT errors, and data anomalies causing results that are inconsistent with the design of the statistical models. Each Injunctive Relief Distributor shall include in its Annual Threshold Analysis and Assessment Report (as required by Section XVIII.F.3.c) to the Monitor information regarding the use of this paragraph and such information shall be considered by the Monitor as part of its Threshold Setting Process Review in the annual Audit Report.

e) Any decision to raise a Customer's Threshold in response to a request by a Customer to adjust its Threshold must be documented in a writing and state the reason(s) for the change. The decision must be consistent with the Injunctive Relief Distributor's CSMP and documented appropriately.

XIII. SUSPICIOUS ORDER REPORTING AND NON-SHIPMENT

A. Each Injunctive Relief Distributor shall report Suspicious Orders to the Settling States ("*Suspicious Order Reports*" or "*SORs*"), including those Settling States that do not currently require such SORs, at the election of the Settling State.

B. For the SORs required by the Injunctive Relief Terms, each Injunctive Relief Distributor shall report Orders that exceed a Threshold for Controlled Substances set pursuant to the processes in Section XII that are blocked and not shipped.

C. No Injunctive Relief Distributor shall ship any Order that it (i) reports pursuant to Sections XIII.A or XIII.B, or (ii) would have been required to report pursuant to Sections XIII.A or XIII.B had the Settling State elected to receive SORs.

D. In reporting Suspicious Orders to the Settling States, the Injunctive Relief Distributors shall file SORs in a standardized electronic format that is uniform among the Settling States and contains the following information fields:

1. Customer name;

2. Customer address;

3. DEA registration number;

4. State pharmacy license number;

5. Date of order;

6. NDC number;

7. Quantity;

8. Explanation for why the order is suspicious (up to 250 characters): Details that are order-specific regarding why an order was flagged as a Suspicious Order, including specific criteria used by an Injunctive Relief Distributor's Threshold system (except phrases such as "order is of unusual size" without any additional detail are not acceptable); and

9. Name and contact information for a knowledgeable designee within the Injunctive Relief Distributor's CSMP department to be a point of contact for the SORs.

E. On a quarterly basis, each Injunctive Relief Distributor shall provide a summary report to the Settling States that elect to receive it that provides the following information for the relevant quarter with respect to the top ten (10) Customers by volume for each Highly Diverted Controlled Substance base code that have placed a Suspicious Order for that base code, in that quarter (for Chain Customers, only individual pharmacies in the chain will considered for evaluation as a top ten (10) Customer):

1. The number of SORs submitted for that Customer by base code;

2. The Customer's order volume by base code for the quarter for all Highly Diverted Controlled Substances;

3. The Customer's order frequency by base code for the quarter for all Highly Diverted Controlled Substances;

4. For each Highly Diverted Controlled Substance base code, the ratio of the Customer's order volume for that base code to the volume of all pharmaceutical orders for the quarter; and

5. The ratio of the Customer's order volume of all Controlled Substances to the volume of all pharmaceutical orders for the quarter.

F. The Injunctive Relief Distributors shall only be required to file a single, uniform, electronic form of SOR with any Settling State that receives SORs pursuant to these Injunctive Relief Terms. A Settling State retains the authority pursuant to applicable state law or relevant state agency authority to request additional information about a particular SOR.

G. It is the objective of the Settling States and the Injunctive Relief Distributors for the Injunctive Relief Distributors to provide SORs to Settling States that identify the same Suspicious Orders as reported to the DEA pursuant to the definition and requirements of the federal Controlled Substances Act and its regulations, although the fields of the SORs submitted to the Settling States as required by Section XIII may differ from the content required by the DEA. To the extent federal definitions and requirements materially change during the term of the Injunctive Relief Terms, the Injunctive Relief Distributors may be required to adjust the format and content of the SORs to meet these federal requirements. The

Injunctive Relief Distributors and the State Compliance Review Committee will engage in good faith discussions regarding such adjustments.

H. It shall not be a violation of the Injunctive Relief Terms if an Injunctive Relief Distributor ships a Suspicious Order or fails to submit or transmit a SOR if:

1. The shipment of the Suspicious Order or failed SOR transmission was due to a computer error (data entry mistakes, coding errors, computer logic issues, software malfunctions, and other computer errors or IT failures); and

2. The Injunctive Relief Distributor reports the error, including a description of measures that will be taken to prevent recurrence of the error, to any affected Settling State, the State Compliance Review Committee, and the Monitor within five (5) business days of its discovery.

XIV. TERMINATED CUSTOMERS

A. Each Injunctive Relief Distributor shall report to the Clearinghouse, once operational, within five (5) business days (or as otherwise required by state statute or regulation), Customers it has terminated from eligibility to receive Controlled Substances or refused to onboard for the sale of Controlled Substances due to concerns regarding the Customer's ability to provide effective controls against the potential diversion of Controlled Substances following the Effective Date.

B. The Injunctive Relief Distributors shall report to the relevant Settling State(s), within five (5) business days (or as otherwise required by state statute or regulation) Customers located in such Settling States that it has terminated from eligibility to receive Controlled Substances or refused to onboard for the sale of Controlled Substances due to concerns regarding the Customer's ability to provide effective controls against the potential diversion of Controlled Substances following the Effective Date. Such reports will be made in a uniform format. The Injunctive Relief Distributors and the State Compliance Review Committee shall use best efforts to agree on such uniform format for inclusion prior to the requirement taking effect.

C. In determining whether a Customer should be terminated from eligibility to receive Controlled Substances, Injunctive Relief Distributors shall apply factors set out in their CSMP policies and procedures, which shall include the following conduct by a Customer:

1. Has generated an excessive number of Suspicious Orders, which cannot otherwise be explained;

2. Has routinely demonstrated unresolved Red Flag activity;

3. Has continued to fill prescriptions for Highly Diverted Controlled Substances that raise Red Flags following an Injunctive Relief Distributor's warning or communication about such practices;

4. Has failed to provide Pharmacy Customer Data or Dispensing Data in response to a request from an Injunctive Relief Distributor or otherwise refuses to cooperate with the Injunctive Relief Distributor's CSMP after providing the Customer with a reasonable amount of time to respond to the Injunctive Relief Distributor's requests;

5. Has been found to have made material omissions or false statements on a Pharmacy Questionnaire (the requirements for the contents of a Pharmacy Questionnaire are described in Section IX); or

6. Has been the subject of discipline by a State Board of Pharmacy within the past three (3) years or has had its owner(s) or pharmacist-in-charge subject to license probation or termination within the past five (5) years by a State Board of Pharmacy for matters related to Controlled Substances dispensing or a federal or state felony conviction.

D. Once the Clearinghouse has made Customer termination data available to each Injunctive Relief Distributor, each Injunctive Relief Distributor shall consider terminating Customers that have been terminated from eligibility to receive Controlled Substances by another distributor as a result of suspected diversion of Controlled Substances if the Customer is ordering only Controlled Substances from the Injunctive Relief Distributor. If the Injunctive Relief Distributor determines not to terminate Customers to which this paragraph applies, the Injunctive Relief Distributor shall document its decision-making. A good-faith decision to continue shipping Controlled Substances to Customers to which this paragraph applies, shall not serve, without more, as the basis of a future claim of non-compliance with the Injunctive Relief Terms.

E. For Chain Customers, the provisions in Section XIV.A-D shall apply to the specific pharmacies in question.

XV. EMERGENCIES

A. In the circumstances of declared national or state emergencies in which the healthcare community relies on the Injunctive Relief Distributors for critical medicines, medical supplies, products, and services, the Injunctive Relief Distributors may be required to temporarily modify their respective CSMP processes to meet the critical needs of the supply chain. These modifications may conflict with the requirements of the Injunctive Relief Terms.

B. In the case of a declared national or state emergency, the Injunctive Relief Distributors shall be required to give notice to the State Compliance Review Committee of any temporary material changes to their CSMP processes which

may conflict with the requirements of the Injunctive Relief Terms and specify the sections of the Injunctive Relief Terms which will be affected by the temporary change.

C. The Injunctive Relief Distributors shall document all temporary changes to their CSMP processes and appropriately document all customer-specific actions taken as a result of the declared national or state emergency.

D. The Injunctive Relief Distributors shall provide notice to the State Compliance Review Committee at the conclusion of the declared national or state emergency, or sooner, stating that the temporary CSMP processes put into place have been suspended.

E. Provided the Injunctive Relief Distributors comply with the provisions of Sections XV.A through XV.D, the Injunctive Relief Distributors will not face liability for any deviations from the requirements of the Injunctive Relief Terms taken in good faith to meet the critical needs of the supply chain in response to the declared national or state emergency. Nothing herein shall limit Settling States from pursuing claims against the Injunctive Relief Distributors based on deviations from the requirements of the Injunctive Relief Terms not taken in good faith to meet the critical needs of the supply chain in response to a declared national or state emergency.

XVI. COMPLIANCE WITH LAWS AND RECORDKEEPING

A. The Injunctive Relief Distributors acknowledge and agree that they must comply with applicable state and federal laws governing the distribution of Controlled Substances.

B. Good faith compliance with the Injunctive Relief Terms creates a presumption that the Injunctive Relief Distributors are acting reasonably and in the public interest with respect to Settling States' existing laws requiring effective controls against diversion of Controlled Substances and with respect to the identification, reporting, and blocking of Suspicious Orders of Controlled Substances.

C. The requirements of the Injunctive Relief Terms are in addition to, and not in lieu of, any other requirements of state or federal law applicable to Controlled Substances distribution. Except as provided in Section XVI.D, nothing in the Injunctive Relief Terms shall be construed as relieving Injunctive Relief Distributors of the obligation to comply with such laws, regulations, or rules. No provision of the Injunctive Relief Terms shall be deemed as permission for Injunctive Relief Distributors to engage in any acts or practices prohibited by such laws, regulations, or rules.

D. In the event of a conflict between the requirements of the Injunctive Relief Terms and any other law, regulation, or requirement such that an Injunctive Relief Distributor cannot comply with the law without violating the Injunctive Relief

Terms or being subject to adverse action, including fines and penalties, the Injunctive Relief Distributor shall document such conflicts and notify the State Compliance Review Committee and any affected Settling State the extent to which it will comply with the Injunctive Relief Terms in order to eliminate the conflict within thirty (30) days of the Injunctive Relief Distributor's discovery of the conflict. The Injunctive Relief Distributor shall comply with the Injunctive Relief Terms to the fullest extent possible without violating the law.

E. In the event of a change or modification of federal or state law governing the distribution of Controlled Substances that creates an actual or potential conflict with the Injunctive Relief Terms, any Injunctive Relief Distributor, any affected Settling State, or the State Compliance Review Committee may request that the Injunctive Relief Distributors, State Compliance Review Committee, and any affected Settling State meet and confer regarding the law change. During the meet and confer, the Injunctive Relief Distributors, the State Compliance Review Committee, and any affected Settling State will address whether the change or modification in federal or state law requires an amendment to the Injunctive Relief Terms. In the event the Injunctive Relief Distributors, the State Compliance Review Committee, and any affected Settling State cannot agree on a resolution, and the dispute relates to whether the generally applicable Injunctive Relief Terms herein should be changed, an Injunctive Relief Distributor, the State Compliance Review Committee, or any affected Settling State may submit the question to the National Arbitration Panel. If the dispute relates to whether a change in an individual State's law requires a modification of the Injunctive Relief Terms only with respect to that State, an Injunctive Relief Distributor, the State Compliance Review Committee, or any affected Settling State may seek resolution of the dispute pursuant to Section XIX. Maintenance of competition in the industry and the potential burden of inconsistent obligations by Injunctive Relief Distributors shall be a relevant consideration in such resolution.

F. Recordkeeping: Each Injunctive Relief Distributor shall retain records it is required to create pursuant to its obligations hereunder in an electronic or otherwise readily accessible format. The Settling States shall have the right to review records provided to the Monitor pursuant to Section XVIII. Nothing in the Injunctive Relief Terms prohibits a Settling State from issuing a lawful subpoena for records pursuant to an applicable law.

XVII. CLEARINGHOUSE

A. Creation of the Clearinghouse

1. The Clearinghouse functions shall be undertaken by a third-party vendor or vendors.

2. The vendor(s) will be chosen through a process developed and jointly agreed upon by the Injunctive Relief Distributors and the State Compliance Review Committee.

3. Consistent with the process developed by the Injunctive Relief Distributors and the State Compliance Review Committee, within two (2) months of the Effective Date, the Injunctive Relief Distributors shall issue a Request for Proposal to develop the systems and capabilities for a Clearinghouse to perform the services of a data aggregator.

4. Within five (5) months of the Effective Date, the Clearinghouse Advisory Panel shall select one or more entities to develop the systems for the Clearinghouse and perform data aggregator services. The Clearinghouse Advisory Panel shall select a vendor or vendors that employ or retain personnel who have adequate expertise and experience related to the pharmaceutical industry, the distribution of Controlled Substances, and the applicable requirements of the Controlled Substances Act and the DEA's implementing regulations.

5. Within sixty (60) days of the selection of a vendor(s) to serve as the Clearinghouse, the Injunctive Relief Distributors shall negotiate and finalize a contract with the vendor(s). The date that the contract is signed by the Injunctive Relief Distributors and the vendor(s) shall be referred to as the "*Clearinghouse Retention Date*."

6. The development of the Clearinghouse shall proceed on a phased approach as discussed in Sections XVII.C and XVII.D.

B. Governance and Staffing of the Clearinghouse

1. *Capabilities.* The selected vendor or vendors shall staff the Clearinghouse in a manner that ensures the development of robust data collection, analytics and reporting capabilities for the Settling States and Injunctive Relief Distributors. To the extent additional expertise is required for the engagement, the vendor(s) may retain the services of third-party consultants.

2. *Independence.* While performing services for the Clearinghouse, all vendors and consultants, and their staff working on the Clearinghouse, shall be independent (*i.e.*, not perform services of any kind, including as a consultant or an employee on behalf of any Injunctive Relief Distributor outside of the ordinary business operations of the Clearinghouse). Independence may be achieved by implementing appropriate ethical walls with employees who are currently performing or who have previously performed work for an Injunctive Relief Distributor within two years of the Clearinghouse Retention Date.

3. *Liability*. The Injunctive Relief Distributors are entitled to rely upon information or data received from the Clearinghouse, whether in oral, written, or other form. No Injunctive Relief Distributor, and no individual serving on the Clearinghouse Advisory Panel, shall have any liability

(whether direct or indirect, in contract or tort or otherwise) to any Party for or in connection with any action taken or not taken by the Clearinghouse. In addition, no Injunctive Relief Distributor, and no individual serving on the Clearinghouse Advisory Panel, shall have any liability (whether direct or indirect, in contract or tort or otherwise) to any Party for or in connection with any action taken or not taken by an Injunctive Relief Distributor based on incorrect, inaccurate, incomplete or otherwise erroneous information or data provided by the Clearinghouse, unless the information or data was incorrect, inaccurate, incomplete or otherwise erroneous because the Injunctive Relief Distributor itself provided incorrect, inaccurate, incomplete or otherwise erroneous data or information to the Clearinghouse. For any legal requirements that are assumed by the Clearinghouse during Phase 2-B pursuant to Section XVII.D.3, liability shall be addressed pursuant to Section XVII.D.3.c.

4. *Clearinghouse Advisory Panel*. The State Compliance Review Committee and Injunctive Relief Distributors shall create a Clearinghouse Advisory Panel no later than sixty (60) days after the Effective Date to oversee the Clearinghouse.

a) The Clearinghouse Advisory Panel shall have an equal number of members chosen by the State Compliance Review Committee on the one hand, and the Injunctive Relief Distributors on the other. The size of the Clearinghouse Advisory Panel will be decided by the State Compliance Review Committee and the Injunctive Relief Distributors, and the State Compliance Review Committee and the Injunctive Relief Distributors may select as members third-party experts, but no more than one half of each side's representatives may be such third-party experts. At least one member chosen by the State Compliance Review Committee will be based on consultation with the National Association of State Controlled Substances Authorities.

b) During the first two years of the operation of the Clearinghouse, the Clearinghouse Advisory Panel shall meet (in-person or remotely) at least once per month. After the first two years of operation, the Clearinghouse Advisory Panel shall meet at least quarterly. The Monitor may attend Clearinghouse Advisory Panel meetings and may provide recommendations to the Clearinghouse Advisory Panel.

c) The Clearinghouse Advisory Panel shall establish a subcommittee to advise on issues related to privacy, the Health Insurance Portability and Accountability Act of 1996 ("*HIPAA*"), and data security and a subcommittee to advise on issues related to Dispensing Data. It may establish additional subcommittees. Subcommittees may include individuals who are not members of

the Clearinghouse Advisory Panel. The Clearinghouse Advisory Panel may invite one or more prescribers, dispensers, and representatives from state Prescription Drug Monitoring Programs ("*PDMP*") to serve on the Dispensing Data subcommittee. Each Injunctive Relief Distributor shall have a representative on each subcommittee created by the Clearinghouse Advisory Panel.

d) The Clearinghouse Advisory Panel may delegate tasks assigned to it by the Injunctive Relief Terms to the Executive Director.

5. *Executive Director*. One employee of the vendor, or one representative from the vendor group in the event that there are multiple vendors, shall be an Executive Director who shall manage day-to-day operations and report periodically to the Clearinghouse Advisory Panel.

C. Phase 1 of the Clearinghouse: Data Collection, Initial Analytics and Reporting

1. System Development

a) Within one (1) year of the Clearinghouse Retention Date, the Clearinghouse shall develop systems to receive and analyze data obtained from the Injunctive Relief Distributors pursuant to electronic transmission formats to be agreed upon by the Clearinghouse Advisory Panel.

b) In developing such systems, the Clearinghouse shall ensure that:

(1) The systems provide robust reporting and analytic capabilities.

(2) Data obtained from Injunctive Relief Distributors shall be automatically pulled from the existing order management data platforms (e.g., SAP).

(3) The systems shall be designed to receive data from sources other than the Injunctive Relief Distributors, including pharmacies, non-Injunctive Relief Distributors, the DEA, State Boards of Pharmacy, and other relevant sources, pursuant to standardized electronic transmission formats.

(4) The systems shall be designed to protect personally identifiable information ("*PII*") and protected health information ("*PHI*") from disclosure and shall comply with HIPAA and any federal and state laws relating to the protection of PII and PHI.

(5) The Clearinghouse will establish a HIPAA-compliant database that can be accessed by state authorities, the Injunctive Relief Distributors, and any entities that subsequently participate in the Clearinghouse. The database that will be made available to the Injunctive Relief Distributors and any non-governmental entities that subsequently participate in the Clearinghouse will also blind commercially sensitive information.

(6) State authorities shall have access to the HIPAA-compliant database via web-based tools and no additional or specialized equipment or software shall be required. This access shall allow state authorities to query the HIPAA-compliant database without limitation.

(7) The Injunctive Relief Distributors shall be permitted to use data obtained from the Clearinghouse for anti-diversion purposes, including the uses expressly contemplated by the Injunctive Relief Terms. The Injunctive Relief Distributors shall not sell (or obtain license fees for) data obtained from Clearinghouse to any third-parties. Nothing in the Injunctive Relief Terms shall prohibit an Injunctive Relief Distributor from using its own data, including data provided to the Injunctive Relief Distributor by third-parties other than the Clearinghouse, for any commercial purposes, including selling or licensing its data to third-parties.

2. Aggregation of Data

a) It is the goal of the Settling States and the Injunctive Relief Distributors for the Clearinghouse to obtain comprehensive data from all distributors, pharmacies, and other relevant data sources to provide maximum permissible transparency into the distribution and dispensing of Controlled Substances. During Phase 1, the Clearinghouse Advisory Panel shall develop recommendations for ways to achieve this goal.

b) In Phase 1, the Injunctive Relief Distributors shall provide and/or facilitate the collection of, and the Clearinghouse shall collect and maintain, the following:

(1) Injunctive Relief Distributor transaction data for Controlled Substances and non-Controlled Substances, specified at the NDC, date, quantity, and customer level.

(2) Injunctive Relief Distributor information on Customers that have been terminated and/or declined onboarding due to concerns regarding Controlled Substance dispensing following the Effective Date.

c) The Clearinghouse shall make available to the Injunctive Relief Distributors, in a format to be determined by the Clearinghouse Advisory Panel, blinded data for their CSMP due diligence functions. The data will include all Controlled Substances and non-Controlled Substances and be refreshed on a regular basis. The Clearinghouse will also seek to provide non-identifying information regarding whether a single distributor is associated with multiple warehouses with unique DEA registrations (e.g., multiple distribution centers operated by a single distributor), in the data it makes available.

d) During Phase 1, the Clearinghouse Advisory Panel (with input from its Dispensing Data subcommittee) will develop an operational plan to obtain Dispensing Data directly from pharmacies, unless the Clearinghouse Advisory Panel determines it is inadvisable to do so. The operational plan developed by the Clearinghouse Advisory Panel shall address compliance with HIPAA and shall include recommendations to facilitate the collection of Dispensing Data in compliance with HIPAA and relevant state privacy laws. To the extent possible, the Clearinghouse will begin collecting Dispensing Data during Phase 1.

e) Nothing in the Injunctive Relief Terms shall require the Injunctive Relief Distributors to indemnify or otherwise be responsible to pharmacy customers for any claims resulting from the provision of Dispensing Data to the Clearinghouse, including, but not limited to, claims related to any data breaches occurring with the data transmitted to or maintained by the Clearinghouse.

3. State and Federal Reporting Requirements

a) The Injunctive Relief Distributors shall comply with state and federal transactional and Suspicious Order reporting requirements related to Controlled Substances as follows:

(1) Until such time as the Clearinghouse is able to provide transactional and Suspicious Order regulatory reporting to the states on behalf of the Injunctive Relief Distributors, the Injunctive Relief Distributors shall continue to file all required reports under state law and those reports required by these Injunctive Relief Terms.

(2) Once the Clearinghouse is able to process and submit such reports, the Clearinghouse may process and submit those reports on behalf of each Injunctive Relief Distributor to the states. At all times during Phase 1, each Injunctive Relief Distributor shall remain responsible for the identification of Suspicious Orders and will remain liable for a failure to submit transactional data or Suspicious Order reports required under state law or these Injunctive Relief Terms.

(3) An Injunctive Relief Distributor may elect to fulfill its reporting obligations directly, rather than have the Clearinghouse assume the responsibility for the transmission of the various reports.

4. Additional Reports and Analytics

a) In consultation with the Clearinghouse Advisory Panel, the Clearinghouse shall work to develop additional reports and analyses to assist the Settling States and the Injunctive Relief Distributors in addressing Controlled Substance diversion, including, but not limited to, identifying Red Flags consistent with Section VIII.

b) The Clearinghouse will generate analyses and reports to be used by the Settling States and the Injunctive Relief Distributors based on format and content recommended by the Clearinghouse Advisory Panel. In order to refine the format and reach final recommendations, the Clearinghouse shall prepare sample analytical reports for a sample geographic region to review with the Clearinghouse Advisory Panel. The sample reports will also be shared with the DEA in an effort to receive additional feedback.

c) After the content and format of the sample reports have been approved by the Clearinghouse Advisory Panel, the Clearinghouse will begin producing reports on a periodic basis.

d) The Clearinghouse will develop capabilities to provide Settling States customized reports upon reasonable request to assist in their efforts to combat the diversion of Controlled Substances and for other public health and regulatory purposes.

e) After the Clearinghouse has obtained sufficient Dispensing Data from Customers, the Clearinghouse shall commence providing standard reports to the Settling States and Injunctive Relief Distributors that will include summaries and analysis of Dispensing Data. The reports and analytics of Dispensing Data

shall be developed in consultation with the Clearinghouse Advisory Panel (including its Dispensing Data subcommittee) and shall include, but not be limited to:

(1) Identification of Customers whose dispensing may indicate Red Flags consistent with Section VIII, as determined by the Clearinghouse from aggregate data; and

(2) Identification of Customers whose aggregate dispensing volumes for Highly Diverted Controlled Substances are disproportionately high relative to the population of the relevant geographic area.

f) The Clearinghouse shall also prepare reports and analyses for the Settling States and Injunctive Relief Distributors identifying prescribers whose prescribing behavior suggests they may not be engaged in the legitimate practice of medicine. Such reports and analysis shall be developed in consultation with the Clearinghouse Advisory Panel (including its Dispensing Data subcommittee) and shall seek to identify and evaluate:

(1) Prescribers who routinely prescribe large volumes of Highly Diverted Controlled Substances relative to other prescribers with similar specialties, including health care professionals who prescribe a large number of prescriptions for high dosage amounts of Highly Diverted Controlled Substances;

(2) Prescribers whose prescriptions for Highly Diverted Controlled Substances are routinely and disproportionately filled in a geographic area that is unusual based on the prescriber's location; and

(3) Prescribers who routinely prescribe out-of-specialty or out-of-practice area without legitimate reason.

g) Reports or analysis generated by the Clearinghouse may not be based on complete data due to a lack of participation by non-Injunctive Relief Distributors and pharmacies. As such, Injunctive Relief Distributors shall not be held responsible for actions or inactions related to reports and analysis prepared by the Clearinghouse which may be based on incomplete data due to a lack of participation by non-Injunctive Relief Distributors and pharmacies.

D. Phase 2 of the Clearinghouse: Additional Data Collection and Analytics and Assumption of CSMP Functions

Within one (1) year of Phase 1 of the Clearinghouse being operational, the Clearinghouse and the Clearinghouse Advisory Panel shall develop a detailed strategic and implementation plan for Phase 2 of the Clearinghouse ("*Phase 2 Planning Report*"). Phase 2 will consist of two parts. Phase 2-A will focus on increasing data collection from non-Injunctive Relief Distributors, pharmacies and other data sources and developing enhanced analytics based on the experiences gained from Phase 1. Phase 2-A will also include recommendations for the development of uniform federal and state reporting. Phase 2-B will involve the potential assumption of various CSMP activities, including Threshold setting and order management by the Clearinghouse. The Phase 2 Planning Report will address both Phase 2-A and Phase 2-B. After the completion of the Phase 2 Planning Report, individual Injunctive Relief Distributors, in their sole discretion, may elect not to proceed with Phase 2-B as provided by Section XVII.E. If one or more Injunctive Relief Distributors elect to proceed with Phase 2-B, the goal will be to have Phase 2-B fully operational within two (2) years of the Clearinghouse Retention Date and no later than three (3) years of the Clearinghouse Retention Date.

1. Phase 2-A: Additional Data Collection and Analytics

   a) During Phase 2-A, the Clearinghouse will continue the functions defined in Phase 1 and work to expand the scope of its data collection and enhance its analytics and reporting capabilities including the following:

      (1) Integration of data from additional sources, including:

         (a) Transaction data from other distributors, including manufacturers that distribute directly to retail pharmacies and pharmacies that self-warehouse; and

         (b) Where possible, state PDMP data and other data, including, but not limited to, State Board of Medicine and Board of Pharmacy sanctions, and agreed-upon industry data. If state PDMP data is effectively duplicative of Dispensing Data already obtained in Phase 1, it will not be necessary for the Clearinghouse to obtain state PDMP data.

      (2) Development of additional metrics analyzing the data available from the additional data sources (PDMP, other pharmacy data, sanction authorities, and third-party volume projections).

(3) Development of real-time or near real-time access to distribution data, dispensing data and other data sources.

(4) Refinement of methodologies for analyzing Dispensing Data to identify suspicious prescribers.

(5) Development of additional capabilities to provide Settling States, the Injunctive Relief Distributors and potentially the DEA customized reporting from the Clearinghouse upon reasonable request.

2. Phase 2-A: Uniform Required Reporting

a) The Clearinghouse and the Clearinghouse Advisory Panel shall develop uniform reporting recommendations for potential implementation by state regulators in order to allow the Injunctive Relief Distributors to satisfy their obligations under the Injunctive Relief Terms and state and federal laws in a uniform and consistent manner.

b) It is a goal of the Settling States and the Injunctive Relief Distributors to:

(1) Streamline and simplify required reporting which will benefit the Injunctive Relief Distributors and the Settling States, as well as the DEA;

(2) Develop uniform transactional and Suspicious Order reporting requirements; and

(3) Provide for the submission of uniform Suspicious Order reports.

3. Phase 2-B: Clearinghouse Assumption of CSMP Functions

a) With respect to Phase 2-B, the Phase 2 Planning Report shall address:

(1) Engagement with stakeholders, including the DEA, to develop the system of Threshold setting and Suspicious Order reporting to potentially be provided by the Clearinghouse;

(2) Development of technology and rules, including any proposed changes to federal law or regulations;

(3) Development of models for the identification of Suspicious Orders and setting universal Thresholds in a manner

consistent with Section XII. These models shall include active order management and order fulfillment protocols to ensure that orders are compared to relevant Thresholds by the Clearinghouse before shipment instructions are provided by the Clearinghouse to the Injunctive Relief Distributors. The models shall also include the identification of Suspicious Orders when they are placed by Customers, which will be held before shipment or blocked based on instructions provided by the Clearinghouse to the Injunctive Relief Distributors.

(4) Development of criteria governing distribution to Customers that have placed one or more Orders that exceed a Threshold;

(5) Development of rules for allocating Orders placed by Customers that have more than one Distributor if one or more Orders exceed a Threshold;

(6) Development of a pilot project for a sample geographic region to perform data analysis to test the models for Threshold setting and the identification of Suspicious Orders.

b) Following implementation of Phase 2-B, the Injunctive Relief Distributors participating in Phase 2-B and the State Compliance Review Committee shall meet and confer with respect to whether to expand the scope of the Clearinghouse to cover additional anti-diversion functions, such as the performance of due diligence.

c) CSMP functions that have been assumed by the Clearinghouse during Phase 2-B will no longer be performed by participating Injunctive Relief Distributors individually through their CSMPs. CSMP functions performed by the Clearinghouse will assist participating Injunctive Relief Distributors to satisfy the applicable legal obligations of those Injunctive Relief Distributors. The Clearinghouse's performance of CSMP functions will not relieve participating Injunctive Relief Distributors from their legal obligations unless (i) the Injunctive Relief Distributors and the State Compliance Review Committee jointly enter into a written agreement for the Clearinghouse to assume legal requirements during Phase 2-B; and (ii) all vendors and consultants working on the Clearinghouse agree in writing to assume such obligations. Nothing in this paragraph shall apply to any Injunctive Relief Distributor that does not participate in Phase 2-B pursuant to Section XVII.E.

E. Option to Opt Out of Phase 2-B

1. Each Injunctive Relief Distributor shall have the option, in its sole discretion, to elect not to participate in Phase 2-B at any point. In the event that an Injunctive Relief Distributor elects not to participate in Phase 2-B, that Injunctive Relief Distributor shall cease to have any obligation to fund future costs directly related to Phase 2-B of the Clearinghouse or to implement the Clearinghouse's determinations as to identification of Suspicious Orders and Suspicious Order reporting. If an Injunctive Relief Distributor elects not to participate in Phase 2-B, that Injunctive Relief Distributor shall remain responsible for the requirements specified for Phase 1 and Phase 2-A of the Clearinghouse and shall be responsible for contributing to the costs associated with Phase 1 and Phase 2-A.

2. In the event that an Injunctive Relief Distributor elects not to participate in Phase 2-B, the Clearinghouse Advisory Panel shall discuss and make recommendations for any necessary adjustments to the Phase 2-B capabilities described in Section XVII.D.3.

F. Funding

1. The establishment and ongoing operations of the Clearinghouse shall be funded by the Injunctive Relief Distributors for a period of ten (10) years commencing on the Clearinghouse Retention Date.

2. For each of the first two (2) years of the operation of the Clearinghouse, the Injunctive Relief Distributors will make total payments of $7.5 million per year combined. For years three (3) through ten (10), the Injunctive Relief Distributors will make total payments of $3 million per year combined. Additional costs associated with Phase 2-B shall be billed to the Injunctive Relief Distributors participating in Phase 2-B.

3. Payments by the Injunctive Relief Distributors for the Clearinghouse shall be allocated among the Injunctive Relief Distributors as set forth in Section IV.H of the Settlement Agreement, dated as of July 21, 2021, which incorporates these Injunctive Relief Terms as Exhibit P.

4. In the event that the cost of the Clearinghouse exceeds the amounts provided by the Injunctive Relief Distributors, the Injunctive Relief Distributors and State Compliance Review Committee shall meet-and-confer on alternatives, which may include:

    a) Limiting the operations of the Clearinghouse consistent with a revised budget;

    b) Seeking additional sources of funding for the Clearinghouse; and/or

c) Allocating, in a manner consistent with the allocation of payments between the Injunctive Relief Distributors as set forth in Section XVII.F.3, additional amounts that are the responsibility of the Injunctive Relief Distributors to be used for the operation of the Clearinghouse.

5. The Injunctive Relief Distributors and the State Compliance Review Committee agree to engage in good faith discussions regarding potential continued operation and funding of the Clearinghouse following the initial ten (10) year period of Clearinghouse operations.

6. The Injunctive Relief Distributors and the State Compliance Review Committee shall develop a means to obtain payments from other parties that may use or benefit from the Clearinghouse, including, but not limited to, other settling defendants, non-Injunctive Relief Distributors, or other parties and the Clearinghouse Advisory Panel shall consider other funding sources for the Clearinghouse. This may include consideration of a user fee or other model by which non-Injunctive Relief Distributors that use the Clearinghouse will contribute to funding the Clearinghouse.

7. In the event that ten (10) or more Settling States reach agreements with any national retail chain pharmacies to resolve claims related to the distribution of Controlled Substances, the Settling States' Attorneys' General agree to make participation in the Clearinghouse, including providing data to the Clearinghouse and contribution to the cost of the operation of the Clearinghouse, a condition of any settlement. The Settling States' Attorneys' General agree to make best efforts to ensure that any other settling distributors and/or pharmacies participate in the Clearinghouse. To the extent that the Attorneys General are able to secure participation by additional distributors and/or pharmacies, it is anticipated that, to the extent practicable based on the financial and relative size of the settling distributor and/or pharmacy, those entities will contribute to the cost of the operation of the Clearinghouse. The Injunctive Relief Distributors' obligation to fund the Clearinghouse shall be partially reduced by contributions obtained from other distributors and/or pharmacies pursuant to a formula to be determined by the Clearinghouse Advisory Panel.

G. Confidentiality

1. All data provided to the Clearinghouse shall be confidential.

2. Information provided by distributors participating in the Clearinghouse may not be provided to any other entity or individual outside those expressly contemplated by the Injunctive Relief Terms.

3. The Clearinghouse may not provide to any distributor information specific to another distributor. Notwithstanding the prior sentence, the Clearinghouse may provide blinded data to a distributor reflecting total Orders (across all distributors) for a particular Customer, region, and/or state at the base code and NDC number level and all transactional data information. Such information may only be used by receiving distributors for purposes of identifying, minimizing, or otherwise addressing the risk of Controlled Substances diversion. No distributor or pharmacy, including the Injunctive Relief Distributors, shall attempt to obtain revenue from this information. Such information provided by the Clearinghouse shall be compliant with all applicable laws and regulations.

4. If the Clearinghouse receives a request for disclosure of any data, material or other information created or shared under the Injunctive Relief Terms, pursuant to a Third Party Request, the Clearinghouse shall notify the Injunctive Relief Distributors and the Clearinghouse Advisory Panel of the Third Party Request and any confidential information to be disclosed so that the Injunctive Relief Distributors may seek a protective order or otherwise challenge or object to the disclosure. The Clearinghouse shall provide the Injunctive Relief Distributors and the Clearinghouse Advisory Panel with at least ten (10) days' advance notice before complying with any Third Party Request for confidential information, except where state law requires a lesser period of advance notice.

H. Data Integrity

1. The Clearinghouse shall use best-in-class technology to preserve the integrity of the data.

2. The Clearinghouse shall report any data breaches under HIPAA and state law that occur as a result of any of its data collection and reporting activities to the Settling States and other authorities as required by law.

3. The Injunctive Relief Distributors and the Settling States shall not be liable for any breaches of any databases maintained by the Clearinghouse. This does not excuse the Clearinghouse or its vendor(s) from compliance with all state and federal laws and regulations governing (1) the protection of personal information and protected health information, or (2) notifications relating to Data Security Events.

I. Credit for Investment in the Clearinghouse

1. The Injunctive Relief Distributors and the State Compliance Review Committee shall negotiate in good faith regarding a potential credit against Injunctive Relief Distributors' overall settlement obligations if costs exceed the amounts specified in Section XVII.F.

XVIII. MONITOR

A. Monitor Selection and Engagement

1. The Injunctive Relief Distributors shall engage a Monitor to perform the reviews described in Section XVIII.F. The Monitor shall employ or retain personnel who have appropriate qualifications related to the pharmaceutical industry and the laws governing the distribution of pharmaceuticals, the distribution of Controlled Substances, and the applicable requirements of federal and state law. The Monitor may also employ or retain personnel who have appropriate qualifications in the audit and review of sample documents in order to conduct the reviews described in Section XVIII.F. To the extent additional expertise is required for the engagement, the Monitor may retain the services of third-party consultants.

2. The Monitor must perform each review described in Section XVIII.F in a professionally independent and objective fashion, as defined in the most recent Government Auditing Standards issued by the United States Government Accountability Office. A Monitor shall not be engaged in active litigation involving one or more of the Injunctive Relief Distributors or Settling States or present a potential conflict of interest involving matters concerning an Injunctive Relief Distributor, except by agreement of the affected parties. If the Monitor is employed by an entity that performed work for any Injunctive Relief Distributor or any of the Settling States prior to the Effective Date, the Monitor will cause to be implemented appropriate ethical walls between the Monitor team and the employees of the firm who have previously performed work for an Injunctive Relief Distributor or any of the Settling States.

3. The process for selecting the Monitor shall be as follows:

   a) Within sixty (60) calendar days of the Effective Date, the Injunctive Relief Distributors and the State Compliance Review Committee shall exchange pools of recommended candidates to serve as the Monitor. The pools shall each contain the names of three (3) individuals, groups of individuals, or firms.

   b) After receiving the pools of Monitor candidates, the Injunctive Relief Distributors and the State Compliance Review Committee shall have the right to meet with the candidates and conduct appropriate interviews of the personnel who are expected to work on the project. The Injunctive Relief Distributors (individually or in combination) and the State Compliance Review Committee may veto any of the candidates, and must do so in writing within thirty (30) days of receiving the pool of candidates. If all three (3) candidates within a pool are rejected by either the Injunctive Relief

Distributors or the State Compliance Review Committee, the party who rejected the three (3) candidates may direct the other party to provide up to three (3) additional qualified candidates within thirty (30) calendar days of receipt of said notice.

c) If the Injunctive Relief Distributors or the State Compliance Review Committee do not object to a proposed candidate, the Injunctive Relief Distributors or the State Compliance Review Committee shall so notify the other in writing within thirty (30) days of receiving the pool of candidates. If more than one candidate remains, the State Compliance Review Committee shall select the Monitor from the remaining candidates. Within thirty (30) calendar days of the selection of the Monitor, the Injunctive Relief Distributors shall retain the Monitor, and finalize all terms of engagement, supplying a copy of an engagement letter to the State Compliance Review Committee. The terms of engagement shall include a process by which Injunctive Relief Distributors may challenge Monitor costs as excessive, duplicative or unnecessary, which process must be approved by the State Compliance Review Committee.

4. The Injunctive Relief Distributors shall be responsible for the Monitor's fees and costs directly related to its performance of the work specified by the Injunctive Relief Terms up to a limit of $1,000,000 per year per Injunctive Relief Distributor (*i.e.*, a total of $3,000,000 per year).

5. Prior to each year, the Monitor shall submit a combined annual budget to the Injunctive Relief Distributors and State Compliance Review Committee that shall not exceed a total of $3,000,000. The Monitor shall submit quarterly reports to the Injunctive Relief Distributors and the State Compliance Review Committee tracking actual spend to the annual budget.

6. In the event that any of the Injunctive Relief Distributors or State Compliance Review Committee believe that the Monitor is not performing its duties and responsibilities under the Injunctive Relief Terms in a reasonably cost effective manner, an Injunctive Relief Distributor or the State Compliance Review Committee shall recommend in writing changes to the Monitor's practices to reduce cost. The Monitor, Injunctive Relief Distributors, and the State Compliance Review Committee shall meet and confer in good faith in response to such a recommendation.

7. In the event that the Injunctive Relief Distributor and the State Compliance Review Committee cannot agree on whether the recommended cost reductions are warranted, either the State Compliance Review Committee or the Injunctive Relief Distributors may submit the question to the National Arbitration Panel, who shall determine whether

the Monitor is performing its duties and responsibilities under the Injunctive Relief Terms in a reasonably cost effective manner, and, if not, the necessary changes to the Monitor's practices to reduce cost.

8. If the National Arbitration Panel determines that the Monitor cannot complete the reviews described in Section XVIII.F within the combined annual budget of $3,000,000, the National Arbitration Panel shall require the Monitor to provide the Injunctive Relief Distributors and the State Compliance Review Committee with a written report explaining why it is not possible to complete the reviews within budget and all steps the Monitor has taken to perform its duties and responsibilities under the Injunctive Relief Terms in a reasonably cost effective manner. After receiving the Monitor's report, the Injunctive Relief Distributors, and the State Compliance Review Committee shall meet and confer in good faith to determine whether an increase in the combined budget is appropriate. If the Injunctive Relief Distributors and the State Compliance Review Committee cannot reach an agreement on the amount of the reasonable costs in excess of $3,000,000 for the relevant year, the issue will be submitted to the National Arbitration Panel for resolution. The National Arbitration Panel may award additional costs up to total cap of $5,000,000 for the relevant year ($3,000,000 plus an additional $2,000,000).

9. Unless the Injunctive Relief Distributors and the State Compliance Review Committee agree otherwise as part of the meet and confer process in the prior paragraph (such as by agreeing to limit the Monitor's duties and responsibilities for the remainder of the year), the amount above $3,000,000 and up to the total cap of $5,000,000 in a given year necessary for the Monitor to complete the reviews described in Section XVIII.F shall be divided evenly among the Injunctive Relief Distributors without reducing any other amounts that are the responsibility of the Injunctive Relief Distributors.

B. Early Termination of the Monitor

1. In the event any of the Injunctive Relief Distributors or State Compliance Review Committee believe that the Monitor is not performing its duties and responsibilities under the Injunctive Relief Terms in a reasonably professional, competent and independent manner, an Injunctive Relief Distributor or the State Compliance Review Committee shall recommend replacement of the Monitor in writing. The Injunctive Relief Distributors and the State Compliance Review Committee shall meet and confer in good faith in response to a recommendation to replace the Monitor. If the State Compliance Review Committee and the Injunctive Relief Distributors agree that the Monitor should be replaced, a replacement Monitor will be selected in the manner set forth in Section XVIII.A.3.

2. In the event the Injunctive Relief Distributor and the State Compliance Review Committee cannot agree on whether the Monitor should be replaced, either the State Compliance Review Committee or the Injunctive Relief Distributors may submit the question of the Monitor's dismissal to the National Arbitration Panel, and the Monitor shall only be dismissed if that panel finds that there is Good Cause for dismissal. Good Cause for dismissal shall mean (a) a material and substantial breach of the terms of the Monitor's obligations under the Injunctive Relief Terms; (b) any act of dishonesty, misappropriation, embezzlement, intentional fraud, or similar conduct by the Monitor; (c) any clear pattern of bias or prejudice in favor or against any party by the Monitor; (d) conduct by the Monitor that demonstrates unfitness to fulfill the functions of the Monitor reasonably and competently; or (e) conflicts of interest described in Section XVIII.A.2. If the panel finds that the Monitor should be dismissed, a replacement Monitor will be selected in the manner set forth in Section XVIII.A.3.

3. In addition, if the Monitor resigns for any reason, a replacement Monitor will be selected in the manner set forth in Section XVIII.A.3.

C. Term and Reporting Periods

1. The term of the Monitor will be five (5) years from the date the Monitor is appointed, divided into one-year periods for purposes of the reviews and reporting described in Section XVIII ("*Reporting Periods*").

D. Monitor Access to Information

1. In connection with its reviews set forth in Section XVIII.F, the Monitor may request to interview employees with appropriate authority and responsibilities as necessary. In the event that an Injunctive Relief Distributor believes that the Monitor is requesting an unreasonable number of interviews or requesting interviews of employees who do not have relevant information to the reviews required by Section XVIII.F, the Injunctive Relief Distributor and State Compliance Review Committee shall meet and confer in good faith to resolve this issue.

2. The Chief Diversion Control Officer of each Injunctive Relief Distributor or a direct report of the Chief Diversion Control Officer shall serve as the primary point of contact for the Monitor to facilitate the Monitor's access to documents, materials, or staff necessary to conduct the reviews specified in Section XVIII.F. The Monitor shall communicate any request for documents, materials, or access to staff to the Chief Diversion Control Officers or their designees.

3. If at any time the Monitor believes there is undue delay, resistance, interference, limitation, or denial of access to any records or to any

employee or former employee deemed necessary by the Monitor to conduct the reviews specified in Section XVIII.F, the Monitor shall notify the Chief Diversion Control Officer of the Injunctive Relief Distributor and they shall meet and confer to resolve such issue. If the Monitor believes that the matter was not resolved, the Monitor shall immediately report the issue to the State Compliance Review Committee.

4. To the extent any of the documents requested by the Monitor contain material protected from disclosure by any legal privilege, including the attorney-client privilege or attorney work product protections, an Injunctive Relief Distributor may redact such material before providing the documents to the Monitor, but must provide the Monitor with a privilege log describing the redacted information and identifying the basis for redaction.

5. Notwithstanding any other information referenced and produced pursuant to Section XVIII, the Monitor shall have access to, and each Injunctive Relief Distributor's Chief Diversion Control Officer shall produce to the Monitor, any settlement agreements with government entities entered into after the Effective Date specifically concerning the requirements contained in the Injunctive Relief Terms and an Injunctive Relief Distributor's distribution of Controlled Substances (as opposed to distribution of pharmaceutical products in general).

E. Settling States' Access to Monitor

1. Other than in connection with the initiation of a Notice of Potential Violation set forth in Section XIX.B.2, should the Monitor believe it needs to initiate communication with the State Compliance Review Committee regarding an Injunctive Relief Distributor's compliance with the Injunctive Relief Terms, the Monitor's communications should include the Chief Diversion Control Officer or counsel of the affected Injunctive Relief Distributor, regardless of the form of communication.

2. The State Compliance Review Committee shall have access to any settlement agreements produced to the Monitor pursuant to Section XVIII.D.5.

F. Reviews to be Conducted by the Monitor

1. There shall be two (2) types of reviews to be conducted by the Monitor:

a) Customer-specific reviews, as set forth in Section XVIII.F.2; and

b) System reviews, as set forth in Section XVIII.F.3.

2. Customer-Specific Reviews

a) The following Customer-specific reviews will be conducted by the Monitor for each Injunctive Relief Distributor for each of the Reporting Periods:

(1) Threshold Change Request Review ("*TCR Review*");

(2) Onboarding New Customer Review ("*Onboarding Review*");

(3) Ongoing Due Diligence Review ("*Ongoing Diligence Review*");

(4) Customer Termination Review ("*Termination Review*"); and

(5) Orders that Exceed Thresholds but are Shipped Review ("*Exceeded Threshold Review*").

b) Sample selection and audit periods for TCR Reviews, Onboarding Reviews, Ongoing Diligence Reviews, Termination Reviews, and Exceeded Threshold Reviews:

(1) For each Reporting Period, the Monitor will review a representative sample of files for the performance of the TCR Reviews, Onboarding Reviews, and Ongoing Diligence Reviews. The Monitor shall select a sample representative of various geographic regions, customer types (Independent Retail Pharmacy Customers or Chain Customer), and distribution centers.

(2) The Monitor will meet and confer with each of the Injunctive Relief Distributors to determine the appropriate audit period within each Reporting Period from which the samples will be selected (e.g. samples will be selected from the first six (6) months of a reporting period to allow the Monitor time to perform its review during the remainder of the reporting period).

(3) Within thirty (30) calendar days following the close of the agreed-upon audit period, the Injunctive Relief Distributors (or the Clearinghouse once operational, if able to do so) will provide the Monitor with the following lists of relevant Customers for each type of review:

(a) A list of all Customers that requested at least one Threshold increase for a Highly Diverted Controlled

Substance during the relevant audit period, including the number of such requests by each Customer;

(b) A list of all Customers that were onboarded during the relevant audit period and, during that period, ordered and received Highly Diverted Controlled Substances;

(c) A list of all Customers that were the subject of an Ongoing Diligence Review during the relevant audit period;

(d) A list of all Customers that, for reasons related to Controlled Substance regulatory compliance, were terminated during the relevant audit period; and

(e) A list of all Orders for Highly Diverted Controlled Substances where a decision was made to ship the Order even though the order exceeded the otherwise applicable Threshold, with number of such shipped orders.

(4) Within fifteen (15) calendar days of compiling this Customer information for sample selection, each Injunctive Relief Distributor shall propose a reasonable number of customer files for each review to the Monitor.

(5) Within fifteen (15) calendar days of receiving the lists specified above from the Injunctive Relief Distributors, the Monitor shall choose representative files to be reviewed from these lists. Each list will include the Customers' zip code, geographic region, distribution center, and customer type (Independent Retail Pharmacy Customer or Chain Customer).

c) TCR Reviews

(1) For each Reporting Period, the Monitor shall conduct a TCR Review for a sample review of Customers who requested at least one Threshold increase for Highly Diverted Controlled Substances for each Injunctive Relief Distributor. For the TCR Reviews, the Monitor shall review the information contained in the files of the sample Customers and determine whether the information reflects substantial compliance with the requirements of Section XII.C.3.

d) Onboarding Reviews

(1) For each Reporting Period, the Monitor shall conduct an Onboarding Review of a sample of Customers that were onboarded during the applicable audit period and, during that period, ordered and received Highly Diverted Controlled Substances from the Injunctive Relief Distributor. For the Onboarding Reviews, the Monitor shall review the information contained in the files of the sample Customers and determine whether the information reflects substantial compliance with the requirements of Section IX.

e) Ongoing Diligence Reviews

(1) For each Reporting Period, the Monitor shall conduct an Ongoing Diligence Review of a sample of Customers for each Injunctive Relief Distributor that was the subject of an Ongoing Diligence Review during the relevant audit period. For the Ongoing Diligence Reviews, the Monitor shall review the information contained in the files of the sample of Customers and determine whether the information reflects substantial compliance with the requirements of Section X.

f) Termination Reviews

(1) For each Reporting Period, the Monitor shall conduct a review of a sample of Customers that were terminated by each Injunctive Relief Distributor during the audit period. For the Termination Reviews, the Monitor shall review the information contained in the files of the sample of Customers and determine whether the information reflects substantial compliance with the requirements of Section XIV.

g) Exceeded Threshold Review

(1) For each Reporting Period, the Monitor shall conduct a review of a sample of Orders for Highly Diverted Controlled Substances where a decision was made by the Injunctive Relief Distributor to ship the Order even though the Order exceeded the applicable Threshold. For the Exceeded Threshold Reviews, the Monitor shall review the information contained in the Customer files related to the Orders and determine whether the information reflects substantial compliance with the requirements of Section XIII.B.

3. Annual System Reviews:

a) The following system reviews will be conducted by the Monitor for each Injunctive Relief Distributor for each of the Reporting Periods:

(1) CSMP Review;

(2) Threshold Setting Process Review;

(3) Suspicious Orders and Suspicious Order Report Review;

(4) Compensation Review;

(5) Red Flag Review; and

(6) Review of CSMP Integration with Clearinghouse.

b) CSMP Review

(1) For each Reporting Period, the Monitor shall conduct a review of the following materials from each Injunctive Relief Distributor:

(a) Current CSMP policies and procedures;

(b) Organizational charts for the departments that are relevant to the CSMP organization;

(c) Logs and/or summaries of any reports received on the "hot line" required by Section V.E and the action or response of an Injunctive Relief Distributor to any such reports;

(d) Copies of the quarterly reports provided by the Chief Diversion Control Officer to the CSMP Committee as required by Section IV.C;

(e) Copies of the quarterly reports provided by the CSMP Committee to senior management and the Board of Directors as required by Section VI.C; and

(f) Copies of the materials used for the training required by Section VII and lists of the attendees of the training.

c) Threshold Setting Process Review:

(1) For each Reporting Period, each Injunctive Relief Distributor or its outside consultants shall prepare a summary report describing how its Threshold-setting methodology for Independent Retail Pharmacy Customers and Chain Customers complies with Section XII (the "*Annual Threshold Analysis and Assessment Report*").

(2) For each Reporting Period, the Monitor shall review the Annual Threshold Analysis and Assessment Report, determine whether the information reflects substantial compliance with the requirements of Section XII, and include any Observations and Recommendations, as defined in Section XVIII.G, in its annual Audit Report.

d) Suspicious Orders and Suspicious Order Reporting Review:

(1) For each Reporting Period, each Injunctive Relief Distributors will provide the Monitor with a report containing summary metrics for the Suspicious Orders that were reported to the DEA and the Settling States (the "*Suspicious Order Metrics Report*"). In the Suspicious Order Metrics Report, the Injunctive Relief Distributors will also provide summary metrics for Orders of Highly Diverted Controlled Substances that exceeded a Threshold but were still shipped.

(2) For each Reporting Period, the Monitor shall review the Suspicious Order Metrics Report, determine whether the information reflects substantial compliance with the requirements of Section XIII, and include any Observations and Recommendations in its annual Audit Report.

e) Compensation Reviews:

(1) For each Reporting Period, the Monitor will review compensation-related policy documents for each Injunctive Relief Distributor for sales personnel. The Monitor shall analyze those documents and determine whether the compensation policies of each Injunctive Relief Distributor comply with the requirements contained in Section V.

f) Red Flags Review:

(1) For each Reporting Period, the Monitor shall review the Red Flags defined in Section VIII and their incorporation into each Injunctive Relief Distributor's policies and

procedures. The Monitor shall determine whether the information reflects substantial compliance with the requirements of Section VIII and include any Observations and Recommendations, as called for by Section VIII.C, about those definitions in its annual Audit Report.

g) Review of CSMP Integration with the Clearinghouse:

(1) For each Reporting Period, each Injunctive Relief Distributor shall prepare a report summarizing the status of the Injunctive Relief Distributor's CSMP integration with the operation of the Clearinghouse ("*Clearinghouse Integration Report*"). The Monitor shall review each Injunctive Relief Distributor's Clearinghouse Integration Report, determine whether the information reflects substantial compliance with the requirements of Section XVII, and include any Observations and Recommendations in its annual Audit Report.

G. Observations and Recommendations:

1. If the Monitor notes any areas for potential improvement during the course of the reviews conducted pursuant to the Injunctive Relief Terms, the Monitor shall include any such recommendations in the Audit Report. Collectively, any such questions, concerns or recommendations will be referred to as "*Observations and Recommendations*."

H. Audit Reports:

1. No later than one hundred and twenty (120) calendar days prior to the end of a Reporting Period and/or at any other time deemed reasonably necessary by the Monitor, the Monitor shall provide each Injunctive Relief Distributor with a draft report detailing any instances of substantial non-compliance with the applicable provisions of the Injunctive Relief Terms from the reviews in Section XVIII.F (the "*Draft Report*"). The Draft Report will also describe any Observations and Recommendations.

2. Within thirty (30) calendar days of its receipt of the Draft Report, the Injunctive Relief Distributor will provide comments and responses to the Draft Report. The Injunctive Relief Distributor will, among other things:

a) Respond to each instance of substantial non-compliance, including, where appropriate, describing any corrective action taken (or to be taken).

b) Respond to each Observation and Recommendation.

3. Within thirty (30) calendar days of its receipt of the Injunctive Relief Distributors' responses to the Draft Report, the Monitor shall provide a final report (the "*Audit Report*") to each Injunctive Relief Distributor and the State Compliance Review Committee. The Monitor shall provide the State Compliance Review Committee with a copy of an Injunctive Relief Distributor's response to the Draft Report.

4. No action or lack of action by the Settling States regarding information received from the Monitor concerning an Injunctive Relief Distributor's conduct shall be considered affirmation, acceptance, or ratification of that conduct by the Settling States.

I. Confidentiality:

1. Materials and information provided by the Injunctive Relief Distributors to the Monitor that are designated "*Confidential*" (and any parts, portions, or derivations thereof) (the "*Confidential Information*") will be kept confidential and not be shown, disclosed, or distributed to any other party, including any other Injunctive Relief Distributor.

2. The Monitor will not use materials or information received from one Injunctive Relief Distributor, or information or analysis developed using the Confidential Information of an Injunctive Relief Distributor, in its assessment of any other Injunctive Relief Distributor. Because each Injunctive Relief Distributor operates pursuant to its own unique policies and procedures intended to comply with legal and other requirements of the Injunctive Relief Terms, the Monitor shall apply the standards of each Injunctive Relief Distributor to its reviews without preference to the practices or standards applied by any other Injunctive Relief Distributor.

3. If any of the Settling States or the Monitor receive a request for disclosure of any material or information created or shared under the Injunctive Relief Terms, pursuant to a Third Party Request, the Settling State or the Monitor, respectively, shall notify the Injunctive Relief Distributors of the Third Party Request and the Confidential Information to be disclosed so that the Injunctive Relief Distributors may seek a protective order or otherwise challenge or object to the disclosure. The Settling State or the Monitor will provide the Injunctive Relief Distributors with at least ten (10) days' advance notice before complying with any Third Party Request for Confidential Information, except where state law requires a lesser period of advance notice.

4. Nothing herein will be deemed to prevent any party from claiming any applicable exemption to the public information act, freedom of information act, public records act, or similar law.

XIX. ENFORCEMENT OF INJUNCTIVE RELIEF TERMS

A. State Compliance Review Committee:

1. Any Settling State may initiate a review of a Potential Violation consistent with the process set forth in Section XIX.

2. The State Compliance Review Committee shall assign the Monitor the responsibilities set forth in Sections XIX.B.3 through XIX.B.7, regarding review of a Potential Violation and an opportunity to cure, except with respect to matters requiring interpretation of the Injunctive Relief Terms subject to Section XIX.C.2. The objective of the Monitor shall be to facilitate a resolution among the parties, providing an opportunity to cure, as applicable, for the party against whom a Potential Violation has been alleged.

3. No less than six (6) months before the Monitor's term expires pursuant to Section XVIII, the State Compliance Review Committee and Injunctive Relief Distributors shall meet and confer in good faith to determine the parameters and processes for continued enforcement, consistent to the maximum extent possible with the provisions set forth in Section XIX, for the period after the Monitor's term has ended. Absent agreement between the State Compliance Review Committee and Injunctive Relief Distributors, all provisions set forth in Section XIX involving the Monitor are excused after the Monitor's term has ended.

4. Should an Injunctive Relief Distributor allege in good faith that a Settling State or the Monitor has impaired the ability of the Injunctive Relief Distributor to meet the Injunctive Relief Terms, the Injunctive Relief Distributor may request the State Compliance Review Committee to mediate any dispute in an effort to avoid the time and expense of litigation regarding interpretation and enforcement of the Injunctive Relief Terms.

B. Process for Review of Potential Violations and Opportunity to Cure:

1. Definition of "Potential Violation": A Potential Violation occurs when an Injunctive Relief Distributor is alleged to not be in substantial compliance with (i) the Injunctive Relief Terms or (ii) a Corrective Action Plan adopted consistent with the process set forth in Section XIX.B.7.

2. Submission of Notice of Potential Violation. An allegation of a Potential Violation shall be submitted to the State Compliance Review Committee in writing by one or more Settling States ("*Notice of Potential Violation*" or "*Notice*") and shall include the following to the extent practicable:

a) Specification of the particular Injunctive Relief Term(s) and/or Corrective Action Plan(s) implicated by the Potential Violation;

b) Description of the Potential Violation with specificity;

c) The reasoning for and, if available, any documentation supporting the allegation that a Potential Violation has occurred, including whether the Potential Violation is a matter identified by the Monitor in an Audit Report; and

d) Description of the time-sensitivity of the Potential Violation, if relevant.

3. Assignment to Monitor. The State Compliance Review Committee shall review every Notice. If the State Compliance Review Committee reasonably believes that further review is warranted, the State Compliance Review Committee shall forward the Notice to the Monitor. The Monitor shall ensure that the Injunctive Relief Distributor that is the subject of the Notice receives a copy of the Notice and a proposed schedule consistent with the process set forth in Sections XIX.B.4 and XIX.B.5.

4. Response to Notice of Potential Violation. Within thirty (30) days of receipt of the Notice of Potential Violation, the Injunctive Relief Distributor that is the subject of the Notice shall provide a written response to the referring Settling State(s), the Monitor, and the State Compliance Review Committee. The response (a) shall set forth the reasons the Injunctive Relief Distributor that is the subject of the Notice believes that it is in substantial compliance with the relevant Injunctive Relief Term(s) and/or Corrective Action Plan(s), and (b) as applicable, shall explain efforts undertaken to cure the Potential Violation and a schedule for completing the efforts to cure.

5. Conference for Parties re Notice of Potential Violation. The parties to the Notice shall meet or otherwise confer regarding the Potential Violation. The parties and the Monitor shall make themselves available for such a meeting (which may at any party's election be a virtual or technology-based meeting), provided, however, that the meeting is not required to take place sooner than fifteen (15) days after a written response to the Notice of Potential Violation.

6. Process for Previously-Submitted Notices of Potential Violation. At the request of the parties to a Notice, the Monitor shall determine whether the Notice implicates the same or similar issues as a previously submitted Notice or is a matter previously identified by the Monitor in an Audit Report involving the same party alleged to have engaged in a Potential Violation, and make an initial determination as to whether the issues needs to be addressed anew. The Monitor shall inform the Settling State and Injunctive Relief Distributor involved in the previous Notice or the subject of a matter previously identified by the Monitor in an Audit Report of its determination within five (5) business days of receipt of the Notice. The

Settling State and Injunctive Relief Distributor shall have five (5) business days to object to the determination. If an objection is made, the Monitor shall respond to the objection within five (5) business days. If no objection is made, the party involved in the prior Notice may rely on the response to the previously submitted Notice or matter previously identified by the Monitor in an Audit Report and no further action shall be required.

7. Monitor Resolution of Potential Violation and Opportunity to Cure. Within thirty (30) days of the meeting pursuant to Section XIX.B.5, the Monitor, taking into consideration the submissions of the parties involved in the Notice and other information available to the Monitor, shall resolve the Notice as follows:

   a) If the Monitor reasonably believes that a Potential Violation is not ongoing or has been substantially resolved as of thirty (30) days from the meeting pursuant to Section XIX.B.5, the Monitor shall provide written notice to the State Compliance Review Committee and the Settling State(s) and Injunctive Relief Distributor involved in the Notice.

   b) If the Monitor reasonably believes that a Potential Violation is ongoing and has not been substantially resolved as of thirty (30) days from the meeting pursuant to Section XIX.B.5, the Monitor shall provide written notice to the State Compliance Review Committee and the Settling State(s) and Injunctive Relief Distributor involved in the Notice and request that the Injunctive Relief Distributor prepare, within thirty (30) days of the receipt of such written notice, a Corrective Action Plan to remedy such Potential Violation, including a reasonable period for implementation of such plan. The Monitor may extend the period of time to submit a Corrective Action Plan up to ninety (90) days based on a reasonable request by the affected party.

   c) A Corrective Action Plan may address multiple Potential Violations, and an existing Corrective Action Plan may be amended to address additional Potential Violations.

   d) Within ten (10) business days of submission of a Corrective Action Plan regarding a Potential Violation, the Monitor shall confer with the State Compliance Review Committee and the Settling State(s) and Injunctive Relief Distributor involved in the Notice regarding the proposed Corrective Action Plan. The Monitor may recommend revisions in its discretion. The conference required by this paragraph may at any party's election be a virtual or technology-based meeting.

e) Within thirty (30) days of the conference in Section XIX.B.7.d, the Monitor shall advise the State Compliance Review Committee and the Settling State(s) and Injunctive Relief Distributor involved in the Notice whether the Monitor has adopted the proposed Corrective Action Plan or whether the Monitor has adopted it after making modifications. The Monitor shall also set forth a reasonable period for implementation of any such plan that has been adopted. The Injunctive Relief Distributor that is subject to a Corrective Action Plan adopted by the Monitor must begin to comply with the Corrective Action Plan within five (5) business days of receiving notice of the Corrective Action Plan has been adopted, unless it seeks review by the State Compliance Review Committee pursuant to Section XIX.C.1.

C. Enforcement Responsibilities of State Compliance Review Committee:

1. The Settling State(s) or Injunctive Relief Distributor involved in a Notice may request the State Compliance Review Committee to review the resolution (including a resolution pursuant to Section XIX.B.7.a) and/or Corrective Action Plan adopted by the Monitor regarding that Notice. Any such request must be made within five (5) business days of a resolution or adoption of a Corrective Action Plan by the Monitor. The State Compliance Review Committee, taking into consideration the resolution by the Monitor, submissions of the Settling State(s) or Injunctive Relief Distributor, and other information available to the Committee, shall within thirty (30) days of receipt of the request resolve the matter by written notice to the affected parties, which shall include the State Compliance Review Committee's reasoning in reaching its resolution. The State Compliance Review Committee may agree, disagree, or modify any resolution or Corrective Action Plan that it reviews. An Injunctive Relief Distributor that is subject to a Corrective Action Plan that is affirmed or affirmed as amended by the State Compliance Review Committee must within five (5) business days begin to comply with the Corrective Action Plan.

2. The State Compliance Review Committee shall review any issues raised by a Notice regarding the interpretation of the Injunctive Relief Terms at the request of the Settling State(s), Injunctive Relief Distributor involved in a Notice, or the Monitor. Such a request may be made at any time after the Notice's submission, and the request will not extend the timelines set forth in Sections XIX.B and XIX.C.1. The State Compliance Review Committee shall notify the Monitor, Settling State(s) and Injunctive Relief Distributor involved in the Notice of its determination. Settling States and Injunctive Relief Distributors do not waive their rights to challenge the interpretation of the Injunctive Relief Terms by the State Compliance Review Committee in any subsequent proceeding pursuant to Section XIX.E.2.

3. The State Compliance Review Committee may, independent of a Notice of Potential Violation, review requests by a Monitor, Settling State, or Injunctive Relief Distributor regarding the interpretation of the Injunctive Relief Terms. The State Compliance Review Committee shall notify the Monitor and requesting party of its interpretation, including the State Compliance Review Committee's reasoning in reaching its conclusion. Settling States and Injunctive Relief Distributors do not waive their rights to challenge the interpretation of the Injunctive Relief Terms by the State Compliance Review Committee in any subsequent proceeding pursuant to Section XIX.E.2.

4. The State Compliance Review Committee shall make available to all Settling States and Injunctive Relief Distributors any interpretation it issues pursuant to Sections XIX.C.2 and XIX.C.3.

D. Composition of State Compliance Review Committee:

1. A Settling State on the State Compliance Review Committee that is in active litigation with one or more of the Injunctive Relief Distributors, or in another potential conflict of interest involving compliance with Controlled Substances laws and regulations, may not serve on the State Compliance Review Committee for matters involving the affected Injunctive Relief Distributor, and the remaining Settling States on the State Compliance Review Committee shall within five (5) business days select an alternate Settling State as a replacement.

2. If the affected state on the State Compliance Review Committee disputes that it has a disqualifying active litigation or other conflict of interest, the determination of whether that state has a conflict disqualifying it from serving on the State Compliance Review Committee shall be made by the remaining states on the State Compliance Review Committee.

E. Enforcement Actions:

1. Any written notice or resolution by the State Compliance Review Committee regarding the matters set forth in Sections XIX.B and XIX.C shall provide the State Compliance Review Committee's assessment of the matter but will not be an official opinion of any individual Settling State.

2. Following the issuance of a written notice or resolution of the State Compliance Review Committee pursuant to Section XIX.C, a Settling State or Injunctive Relief Distributor may take whatever action it deems necessary related to the written notice or resolution issued by the State Compliance Review Committee, provided that the Settling State or Injunctive Relief Distributor is either (a) the Settling State that sought review by the State Compliance Review Committee, or (b) the Injunctive Relief Distributor that is the subject of the Potential Violation at issue.

Such action may include but is not limited to bringing an action to enforce the settlement agreement, filing a new original action, or, the parties to a Notice attempting to negotiate a Corrective Action Plan directly with each other.

3. The Settling States agree that prior to taking any court or administrative action, other than an action that is necessary to address an immediate threat to the health, safety, or welfare of the citizens of the Settling State, or that a public emergency requiring immediate action exists, it will follow the process outlined in Sections XIX.B and XIX.C.

4. A Settling State or Injunctive Relief Distributor must bring a court or administrative action within six (6) months of any resolution of the State Compliance Review Committee, unless the alleged violation is also an independent violation of state or federal law, or an action that a Settling State concludes is necessary to address an immediate threat to the health, safety, or welfare of the citizens of the State, or that a public emergency requiring immediate action exists, in which cases, the applicable statute of limitations (if any) for sovereign actions shall apply.

EXHIBIT Q

Illustrative Examples of Prepayments

Example 1

Gross Settlement Prepayment: $3,000,000

Settlement Prepayment Reduction Schedule: Reduce amounts paid for each of Payment Years 8, 13, and 18 by $1,000,000

Net Settlement Prepayment Amount (assumes discount rate of five percent (5%)): $2,591,513 ($863,838 for each of Payment Years 5, 10, and 15)

Payment Year	Initial Settlement Payment Schedule	Settlement Prepayment Reduction (-)	Net Settlement Prepayment (+)	Revised Settlement Payment Schedule
1	$1,000,000			$1,000,000
2	$1,000,000			$1,000,000
3	$1,000,000			$1,000,000
4	$1,000,000			$1,000,000
5	$1,000,000		$863,838	$1,863,838
6	$1,000,000			$1,000,000
7	$1,000,000			$1,000,000
8	$1,000,000	$1,000,000		$0
9	$1,000,000			$1,000,000
10	$1,000,000		$863,838	$1,863,838
11	$1,000,000			$1,000,000
12	$1,000,000			$1,000,000
13	$1,000,000	$1,000,000		$0
14	$1,000,000			$1,000,000
15	$1,000,000		$863,838	$1,863,838
16	$1,000,000			$1,000,000
17	$1,000,000			$1,000,000
18	$1,000,000	$1,000,000		$0
Total	**$18,000,000**	**$3,000,000**	**$2,591,513**	**$17,591,513**

Example 2

Gross Settlement Prepayment: $3,000,000

Settlement Prepayment Reduction Schedule: Reduce amounts paid for each of Payment Years 4, 9, and 14 by $1,000,000

Net Settlement Prepayment Amount (assumes discount rate of five percent (5%)): $2,857,143 ($952,381 for each of Payment Years 3, 8, and 13)

Payment Year	Initial Settlement Payment Schedule	Settlement Prepayment Reduction (-)	Net Settlement Prepayment (+)	Revised Settlement Payment Schedule
1	$1,000,000			$1,000,000
2	$1,000,000			$1,000,000
3	$1,000,000		$952,381	$1,952,381
4	$1,000,000	$1,000,000		$0
5	$1,000,000			$1,000,000
6	$1,000,000			$1,000,000
7	$1,000,000			$1,000,000
8	$1,000,000		$952,381	$1,952,381
9	$1,000,000	$1,000,000		$0
10	$1,000,000			$1,000,000
11	$1,000,000			$1,000,000
12	$1,000,000			$1,000,000
13	$1,000,000		$952,381	$1,952,381
14	$1,000,000	$1,000,000		$0
15	$1,000,000			$1,000,000
16	$1,000,000			$1,000,000
17	$1,000,000			$1,000,000
18	$1,000,000			$1,000,000
Total	**$18,000,000**	**$3,000,000**	**$2,857,143**	**$17,857,143**

EXHIBIT R

Agreement on Attorneys' Fees, Expenses and Costs

This Agreement on Attorneys' Fees, Expenses and Costs ("*Fee Agreement*") is entered between McKesson Corporation, Cardinal Health, Inc., and AmerisourceBergen Corporation (collectively, the "*Settling Distributors*"), and the Plaintiffs' Executive Committee appointed in the multidistrict litigation in the Northern District of Ohio, National Prescription Opiate Litigation, No. 1:17-MD-2804 ("*MDL PEC*"), in connection with the Distributor Settlement Agreement ("*Distributor Agreement*"). This Fee Agreement becomes effective on the Effective Date of the Distributor Agreement or the date that the Consent Judgments anticipated under the Distributor Agreement become final in 25 Settling States (whichever is later). However, costs specified in Sections II.I and II.I.4 of this Fee Agreement that are to be funded pre-Effective Date by the Settling Distributors are effective upon agreement in writing with the Settling Distributors.

I. Definitions.

A. This Fee Agreement incorporates all defined terms in the Distributor Agreement, unless otherwise defined herein, and shall be interpreted in a manner consistent with the Distributor Agreement.

B. "*Attorney*." Any of the following retained through a legal contract: a solo practitioner, a multi-attorney law firm, or other legal representative of a Participating Subdivision.

C. "*Attorney Fee Fund*." An account consisting of funds allocated to pay attorneys' fees approved pursuant to Section II of this Fee Agreement established by Order of, and under the ongoing jurisdiction of, the MDL Court, as provided below.

D. "*Common Benefit Fund*." The sub fund of the Attorney Fee Fund described in Section II.C.

E. "*Contingency Fee Fund*." The sub fund of the Attorney Fee Fund described in Section II.D.

F. "*Cost and Expense Fund Administrator*." The administrator appointed by the MDL Court to administer the MDL Expense Fund and Subdivision Cost Fund as provided in the Fee Agreement.

G. "*Cost Funds*." Collectively, the MDL Expense Fund and Subdivision Cost Fund.

H. "*Fee Entitlement*." Any right, entitlement or expectation, including but not limited to a fee contract, contingent fee contract, agreement, referral arrangement, co-counsel arrangement, State Back-Stop Agreement, or any other arrangement by which counsel could receive compensation or other consideration.

I. "*Fee Panel*." The three-person panel appointed by the MDL Court to administer the Attorney Fee Fund and its sub funds as provided in the Fee Agreement.

J. "*Litigating Subdivision Cost Fund*." The cost fund described in Section II.E herein.

K. "*MDL Court*." United States District Court for the Northern District of Ohio Eastern Division, Case No. 1:17-md-2804, Judge Dan Aaron Polster.

L. "*MDL Expense Fund*." The cost fund described in Section II.F below.

M. "*MDL PEC*." The Plaintiffs' Executive Committee appointed by the MDL Court.

N. "*Non-Participating Litigating Subdivision*." A Litigating Subdivision that is not a Participating Subdivision.

O. "*Participating Litigating Subdivision*." A Litigating Subdivision that is also a Participating Subdivision.

P. "*Participation Agreement*." An agreement executed by an Attorney that acknowledges the obligation to pay an appropriate MDL Common Benefit Assessment.

Q. "*Qualifying Representation*." Legal services provided for representation of a Participating Litigating Subdivision regarding Released Claims against Released Entities.

R. "*State Back-Stop Agreement*." Any agreement by a Settling State and private counsel for Participating Subdivisions in that State (or legislation enacted in that State) to provide, adjust, or guarantee attorneys' fees and costs, whether from the Attorney Fee Fund or any other source recognized in the agreement or legislation.

II. Fees and Costs.

A. *Total Attorneys' Fees and Costs*.

1. Total attorneys' fees and costs to be paid by Settling Distributors to Attorneys in each of the relevant Payment Years under this Fee Agreement shall be up to the following amounts, subject to the provisions set forth below, including with respect to the division of the Attorney Fee Fund into its sub funds:

	Attorney Fee Fund *(Contingency Fee Fund and Common Benefit Fund)*	**MDL Expense Fund**	**Litigating Subdivision Cost Fund**
Payment Year 1	$136,044,378.70	$40,384,615.39	$40,000,000
Payment Year 2	$150,934,911.25		$40,000,000
Payment Year 3	$270,825,443.80		$40,000,000
Payment Year 4	$183,625,739.68		

Payment Year 5	$183,625,739.69		
Payment Year 6	$183,625,739.69		
Payment Year 7	$183,625,739.69		

2. The sub funds within the Attorney Fee Fund shall include the Common Benefit Fund and the Contingency Fee Fund. The Cost Funds shall include the MDL Expense Fund, and the Litigating Subdivision Cost Fund. The State Counsel Fee Fund and the State Cost Fund shall be separate funds under the control of the Settling States.

3. The Contingency Fee Fund and the Common Benefit Fund shall be administered by a Fee Panel to be appointed by the MDL Court that will be governed by the provisions of this Fee Agreement and shall design the process and procedures for the allocation of fees pursuant to this Fee Agreement and the MDL Court's Order. The Cost Funds shall be administered by the Cost and Expense Fund Administrator to be appointed by the MDL Court who will be governed by the provisions of this Fee Agreement and shall design the process and procedures for the allocation of costs pursuant to this Fee Agreement and the MDL Court's Order.

4. The fees and costs to be paid under this Fee Agreement are available for Attorneys engaged in Qualifying Representations only. Fees and costs to be paid under this Fee Agreement are not available prior to the Effective Date of the Distributor Agreement or if the Distributor Agreement does not proceed past the Settling Distributors' determination in Section VIII.A of the Distributor Agreement. Fees and costs to be paid under this Fee Agreement are not available for representation of Non-Participating Subdivisions or Non-Litigating Subdivisions and are not available for representation of private hospitals, third-party payors, NAS claimants, personal injury/wrongful death claimants, or any entity other than Participating Litigating Subdivisions. In addition, fees and costs under this Fee Agreement are not available for representation of any individual or entity in matters other than those claims against Released Entities, but may include a reasonable share of representations that involve development of facts for pursuit of opioid-related claims against multiple defendants in the pharmacy, manufacturing, and distribution chain.

5. Payments due to the Attorney Fee Fund and the Cost Funds from the Settling Distributors under this Section II will be allocated among the Settling Distributors as follows: McKesson — 38.1%; Amerisource — 31.0%; Cardinal — 30.9%. A Settling Distributor's sole responsibility for payments under this Fee Agreement shall be to make its share of each payment. The obligations of the Settling Distributors in this Fee Agreement are several and not joint. No Settling Distributor shall be responsible for any portion of another Settling Distributor's share.

B. *Attorney Fee Fund and Sub Funds*.

1. There shall be a split of the Attorney Fee Fund into the Contingency Fee Fund and the Common Benefit Fund. The split shall be 40% to the Contingency Fee Fund and 60% to the Common Benefit Fund.

2. In no event shall Settling Distributors be required to pay more into the Attorney Fee Fund in any Payment Year than the maximum amount specified for that Payment Year in Section II.A.1, which amounts are reflected in Exhibit M to the Distributor Agreement. The amounts allocated to the Contingency Fee Fund and the Common Benefit Fund set by the Fee Panel shall be subject to the reductions and offsets set forth below.

3. Awards of fees from the Contingency Fee Fund shall be available to Attorneys with Qualifying Representations of Participating Litigating Subdivisions eligible to receive an allocation under the Distributor Agreement, as set forth in Exhibit G to the Distributor Agreement, and shall be made applying the Mathematical Model attached as Exhibit A to this Fee Agreement ("*Mathematical Model*"). The collection of the data and calculations for the Mathematical Model has been a cooperative effort among private counsel for a large number of Litigating Subdivisions. The analysis has been spearheaded by Joseph Tann and Andrew Arnold. The Fee Panel is encouraged to continue working with those counsel in application of the Model. The Fee Panel shall oversee the application of the Model and resolve any questions or disputes concerning the eligibility of an Attorney to participate as required in Section II.G. The Panel is empowered to hear disputes concerning and ensure the accuracy of the mathematical calculation.

4. As to awards from the Contingency Fee Fund, there shall be no right of appeal.

5. Any appeal of an award of the Fee Panel from the Common Benefit Fund will be made to the MDL Court and be reviewed under an abuse of discretion standard.

C. *Common Benefit Fund.* (60% of the Attorney Fee Fund.)

1. Funds in the Attorney Fee Fund shall be allocated to the Common Benefit Fund according to the schedule set forth below, subject to the adjustments described in Section II.C.5. The payments are to be made on the following yearly schedule, subject to the adjustments set forth below:

Payment Year 1	$81,626,627.22
Payment Year 2	$90,560,946.75
Payment Year 3	$162,495,266.28
Payment Year 4	$110,175,443.79
Payment Year 5	$110,175,443.79
Payment Year 6	$110,175,443.79
Payment Year 7	$110,175,443.79
Total:	**$775,384,615.41**

2. The Common Benefit Fund shall be available to compensate Attorneys engaged in Qualifying Representations of Participating Litigating Subdivisions who:

a. have performed work for the common benefit of all subdivisions pursuant to the guidelines established by Judge Polster set forth in MDL 2804 and the Order dated June 19, 2018, under docket number 636, which is included herein by reference; and

b. satisfy the eligibility criteria set forth in Section II.G.

For purposes of Common Benefit Fund distribution, notwithstanding Section II.A.4 above, Attorneys representing Tribal Nations litigating against the Settling Distributors that have reached a settlement for Released Claims with Settling Distributors and/or Released Entities and meet the eligibility criteria in Section II.G shall be eligible.

3. The Common Benefit Fund shall be overseen by the Fee Panel, which shall determine the allocation of funds to eligible Attorneys consistent with this Fee Agreement and the June 19, 2018 Order.

4. In assessing the benefits that an Attorney has conferred to Participating Subdivisions (including non-Litigating Subdivisions) and/or Tribal Nations for purposes of any compensation decision, the Fee Panel shall give significant weight to the extent to which (i) the Attorney and his or her clients have contributed to increasing (or reducing) the Initial Participation Tier achieved through participation in the Distributor Agreement; (ii) the Attorney and his or her clients have contributed to increasing (or reducing) the amounts achieved under Incentive Payments A-D through participation in the Distributor Agreement; and (iii) the Attorney and his or her clients have contributed to the potential triggering of any suspension, reduction, or offset of Payment amounts under the Distributor Agreement. The Fee Panel may also consider additional fee recoveries the Attorney may potentially obtain, including, but not limited to, from State Back-Stop Agreements, representations of States or Tribal Nations, representations of other clients in opioids-related matters, or through the representation of Subdivision clients, whether they participated in the Distributor Agreement or not. It is the intent of this provision to recognize that the goal of the Distributor Agreement is to provide for maximum participation by the Subdivisions, maximum abatement funding for all Subdivisions nationally, and the maximum peace for Released Entities. Therefore, representing a Non-Participating Subdivision does not further the goal of the Distributor Agreement and should not be considered Common Benefit because it does not increase funds available to Participating Subdivisions' abatement programs. Representing Later Litigating Subdivisions is antithetical to the Distributor Agreement, detracts from Common Benefit, and is addressed by the ethics opinion discussed in Section II.I.4. The Fee Panel shall consider this concept of "*common detriment*" set forth in this Section II.C.4 in all of its decisionmaking with respect to the allocation of the Attorney Fee Fund among Attorneys, as well as, in its discretion, any offsets provided to Settling Distributors as set forth in Section II.C.6. The Fee Panel shall consider the totality of the Attorney's Participating Litigating Subdivisions as compared to the Attorney's Non-Participating Litigating

Subdivisions; the Parties recognize that, although the goal is for 100% participation, Attorneys with a higher number of clients have a higher probability of having one or more Non-Participating Litigating Subdivision client. As used in this Section II.C.4, "*client*" or "*representing*" a Subdivision shall include any Litigating Subdivision as to which the Attorney has a Fee Entitlement.

5. As set forth in Section II.C.6, the Fee Panel must consider the factors described in Section II.C.4 to determine how and whether to reduce the amounts to be paid by Settling Distributors under this Fee Agreement and to determine how to allocate funds among Attorneys. They may also, at their discretion, consider other factors. Any reduction in payment obligation or credit to be given a Settling Distributor in this Fee Agreement shall be applied against Payment Year 7 and working backwards. Any reduction to an Attorney not credited to Settling Distributors shall be allocated to attorneys whose Litigating Subdivision clients participated in the settlement by the Initial Participation Date.

6. The amounts to be provided as a credit or offset to Settling Distributors from the Common Benefit Fund shall depend on the relevant Participation Tier achieved, set forth in Exhibit H of the Distributor Agreement, as follows:

a. At Participation Tier 1 or below, the Common Benefit Fund payments to be paid by Settling Distributors shall be reduced as follows:

(i) With respect to any Attorney seeking payment from the Common Benefit Fund, the Fee Panel shall compare the aggregate allocation that Participating Litigating Subdivisions with which the Attorney has a Fee Entitlement would receive using the negotiating class allocation metrics with the aggregate amount that all Litigating Subdivisions (Participating and Non-Participating) with which the Attorney has a Fee Entitlement would receive using the negotiating class allocation metrics, provided that only Litigating Subdivisions in Settling States shall be considered for this ratio. The Fee Panel will multiply the amount to be paid to that Attorney from the Common Benefit Fund by that ratio, reduce the Attorney's award by a maximum reduction of 15%, and the dollar amount of such reduction shall be deducted, dollar-for-dollar, from the amount owed by Settling Distributors to the Common Benefit Fund of the Attorney Fee Fund.

(ii) In the event that any Non-Participating Subdivision that is (a) under the jurisdiction of the MDL Court or (b) represented by an Attorney that is obligated to pay into the MDL Common Benefit Fund pursuant to a Participation Agreement, an order of the MDL Court, or any other arrangement settles with or wins a judgment against a Released Entity separate from the Distributor Agreement, and such settlement or judgment results in a common benefit fee assessment or fee payment into the MDL Common Benefit Fund during the time of Settling Distributors' obligation to pay fees under this Fee Agreement, Settling Distributors'

obligation to pay into the Common Benefit Fund shall be reduced dollar-for-dollar for any amount of such fee assessments or payments (in the aggregate based on all reductions in this Section II.C.6.a.ii that exceed the reductions in Section II.C.6.a.i).

(iii) For the avoidance of doubt, in Tier 1 for each settlement or judgment with the Settling Distributors that results in an assessment or payment to the MDL Common Benefit Fund, that payment shall result in an offset for the Settling Distributors, unless the assessment or payment occurs after the Payment Date for Year 7.

b. At Participation Tier 2, the Common Benefit Fund payments to be made by Settling Distributors shall be reduced only as follows:

(i) Reduction by the Fee Panel. With respect to all Attorneys making an application that seeks payment from the Common Benefit Fund, the Fee Panel shall, following a determination that an Attorney is eligible under Section II.G, apply the criteria specified in Section II.C.4 in determining whether the lack of participation by Subdivisions with which an Attorney has a Fee Entitlement has resulted in a reduction in the Participation Tier achieved, reduction in benefit to Participating Subdivisions as a result of reductions in Incentive Payments A-D, and/or potential triggering of a suspension, reduction or offset under the Distributor Agreement. If the Fee Panel concludes that such a reduction has occurred, it must consider (1) the relative size of the Non-Participating Subdivision, as adjusted by the severity measures reflected in Exhibit H (governing the Participation Tiers) of the Distributor Agreement, and the impact of its non-participation on the Distributor Agreement as a whole (including amounts of Incentive Payments and triggering of suspensions, reductions or offsets); (2) whether and by how much the payment to the Attorney from the Common Benefit Fund should be reduced as a result of the impact of such non-participation on Participating Subdivisions; and (3) whether some or all of said reduction should revert to Settling Distributors due to the reduction in peace obtained from the Distributor Agreement. Consideration of the factors discussed in this Section II.C.6.b.i and Section II.C.4 is mandatory. The decision whether to (and by how much to) reduce payments by Settling Distributors or to reduce the payment to any Attorney based on the factors in Section II.C.4 shall be in the sole discretion of the Fee Panel.

(ii) Offsets.

(1) In the event that any Non-Participating Subdivision that is (a) under the jurisdiction of the MDL Court or (b) represented by an Attorney that is obligated to pay into the MDL Common Benefit Fund pursuant to a Participation Agreement, an order of the MDL Court, or any other arrangement

settles with or wins a judgment against a Released Entity separate from the Distributor Agreement, and such settlement or judgment results in a common benefit fee assessment or fee payment into the MDL Common Benefit Fund during the time of Settling Distributors' obligation to pay Common Benefit Fees under this Fee Agreement, Settling Distributors' obligation to pay into the Common Benefit Fund shall be reduced dollar-for-dollar up to the amount of the fee assessment or payment, except that such amount shall be capped at 7.5% of the amount of the settlement or judgment. Such reduction shall be taken first from Payment Year 7 of Settling Distributors' payments to the Common Benefit Fund of the Attorney Fee Fund up to the full amount of Settling Distributors' payment obligation in Payment Year 7, then from Payment Year 6, and so on.

(2) For the avoidance of doubt, for each settlement or judgment with the Settling Distributors that results in an assessment or payment to the MDL Common Benefit Fund, that payment shall result in an offset for the Settling Distributors, unless the assessment or payment occurs after the Payment Date for Payment Year 7.

c. At Participation Tier 3, the reductions to the Attorney Fee Fund shall be the same as set forth in Section II.C.6.b, except that the cap on each offset shall be 5% of the amount of such settlement or judgment.

d. At Participation Tier 4, there shall be no reductions to the Settling Distributors' obligations to make payment into the Common Benefit Fund, but the principles set forth in Section II.C.4 shall continue to apply.

D. *Contingency Fee Fund.* (40% of the Attorney Fee Fund.)

1. Funds from the Attorney Fee Fund shall be allocated to the Contingency Fee Fund on the following yearly schedule, subject to the adjustments set forth below:

Payment Year 1	$54,417,751.48
Payment Year 2	$60,373,964.50
Payment Year 3	$108,330,177.52
Payment Year 4	$73,450,295.88
Payment Year 5	$73,450,295.88
Payment Year 6	$73,450,295.88
Payment Year 7	$73,450,295.88
Total:	**$516,923,077.32**

2. The Contingency Fee Fund shall be available to compensate Attorneys engaged in Qualifying Representations of Participating Litigating Subdivisions that meet the criteria set forth in Section II.G.

3. The Contingency Fee Fund shall be available to Attorneys who:

a. represent Litigating Subdivisions that are Participating Subdivisions, whether their actions are filed in state or federal court; and

b. meet the eligibility criteria of Section II.G.

c. Participation in the Contingency Fee Fund by counsel that have a case that is not subject to the jurisdiction of the MDL Court shall not create, provide, or waive jurisdiction of the MDL Court over that Litigating Subdivision, that case or Attorneys, other than to oversee the fairness of the distribution process, and enforcement of this Fee Agreement.

4. The amounts owed by Settling Distributors to the Contingency Fee Fund shall depend on the relevant Participation Tier set forth in Exhibit H of the Distributor Agreement as follows:

a. At Participation Tiers 1, 2 and 3, the Contingency Fee Fund payments shall be reduced as follows:

(i) For Non-Settling States, the Contingency Fee Fund payments shall first be reduced by the amounts identified by the Fee Panel, pursuant to Section II.H.6, that would have been owed to counsel for Litigating Subdivisions in Non-Settling States, had those States and those Litigating Subdivisions been Settling States and Participating Subdivisions.

(ii) Following the calculation in Section II.D.4.a.i, the Contingency Fee Fund payments shall be reduced to reflect the non-joinder of Litigating Subdivisions in Settling States by subtracting the amounts identified by the Fee Panel, pursuant to Section II.H.6, that would have been owed to counsel for Non-Participating Litigating Subdivisions in Settling States had such Litigating Subdivisions been Participating Subdivisions.

b. At Participation Tier 4, there shall be no reductions in the Contingency Fee Fund.

c. In the event that the Settling Distributors, prior to the Effective Date of the Distributor Agreement, settle with any Litigating Subdivision and, under such settlement agreement pay attorneys' fees, the Fee Panel shall treat those Litigating Subdivisions as Participating Litigating Subdivisions and, applying the same criteria applicable to all Attorneys for Participating Litigating

Subdivisions, determine what amount they would have been paid from the Contingency Fee Fund if they had become Participating Subdivisions under the Distributor Agreement without such prior settlement. That sum, rather than being paid to the Attorney for the previously settled Litigating Subdivision, shall be credited and/or returned to the Settling Defendants as if determined under Section II.D.4.a.ii above, except that such credit shall not be greater than the amount to the Attorneys paid under the Litigating Subdivision's prior settlement agreement.

E. *Litigating Subdivision Cost Fund.*

1. The Settling Distributors shall pay $120,000,000 into the Subdivision Cost Fund, according to the schedule set forth below:

Payment Year 1	$40,000,000
Payment Year 2	$40,000,000
Payment Year 3	$40,000,000

2. The Litigating Subdivision Cost Fund shall be available to compensate Attorneys for costs and expenses arising out of representation of Participating Litigating Subdivisions or to compensate Participating Litigating Subdivisions for direct in-house costs for expenditures related to their litigation against the Settling Distributors, including the cost of in-house employees. No funds in the Litigating Subdivision Cost Fund may be used to compensate the costs incurred by Non-Participating Subdivisions or Non-Litigating Subdivisions or costs and expenses arising out of representation of any such Subdivision. In allocating the Litigating Subdivision Cost Fund, the Administrator shall not allocate any funds for costs incurred after July 21, 2021.

3. During the period between July 21, 2021, and the Effective Date, the MDL PEC, as well as Litigating Subdivisions eligible to claim costs from the Litigating Subdivision Cost Fund shall make best efforts to cease litigation activity against Settling Distributors, including by jointly seeking stays or severance of claims against the Settling Distributors, where feasible, or postponements if a motion to stay or sever is not feasible or is denied, so long as such actions are not otherwise detrimental to the Litigating Subdivision.

4. In the event that the Settling Distributors, prior to the Effective Date of the Distributor Agreement, settle with any Litigating Subdivision and, under such settlement agreement pay costs to the Litigating Subdivision or its Attorney, the MDL Cost and Expense Fund Administrator shall treat those Litigating Subdivisions as Participating Litigating Subdivisions and, using the same criteria applicable to all applicants to the Subdivision Cost Fund, determine what amount in costs the Litigating Subdivision or its Attorney would have been paid from the Litigating Subdivision Cost Fund if it had settled under the Distributor Agreement. That sum, rather than being paid to the Attorney or the previously settling Litigating Subdivision, shall be credited and/or returned to the Settling Defendants, except that such sum shall not be greater than the amount paid under the previously settled Litigating Subdivision's settlement agreement.

5. The MDL Court shall appoint a Cost and Expense Fund Administrator, who shall develop a process and criteria, with input from participating counsel, by which to (a) determine the distribution of amounts from the MDL Expense Fund in pursuit of the claims against Settling Distributors; and (b) receive and evaluate applications from Participating Litigating Subdivisions, whether filed in Federal Court or State Court, to seek reimbursement from the Litigating Subdivision Cost Fund for eligible costs under Section II.E.2 in pursuit of the claims against the Settling Distributors. The Cost and Expense Fund Administrator shall require transparency from all applicants as to any other sources for compensating Attorneys for Litigating Subdivisions for costs incurred. The Cost and Expense Fund Administrator shall be compensated from the Fund.

6. In the event that the total amount of reimbursements from the Litigating Subdivision Cost Fund approved as reasonable by the Cost and Expense Administrator is less than the $120,000,000, any remaining funds shall revert to the Settling Distributors.

F. *MDL Expense Fund*.

1. In Payment Year 1 of the Distributor Agreement, the Settling Distributors shall pay the following amount into the MDL Expense Fund:

MDL Expense Fund	$40,384,615

2. The MDL Expense Fund shall be released following the Effective Date of this Fee Agreement without any delay to reimburse the MDL Counsel for an agreed-to portion of the expenses incurred, as approved by the Cost and Expense Fund Administrator. The MDL Expense Fund will be paid directly to the MDL Cost Account, set up by MDL Order and will be administered under the ongoing jurisdiction of the MDL Court, as provided below. No funds may be used to compensate the costs incurred by Non-Participating Subdivisions or to compensate any Attorney for costs incurred in representing one or more Non-Participating Subdivisions.

3. In allocating the MDL Expense Fund, the Administrator shall not allocate any funds for costs incurred after July 21, 2021, unless the Administrator determines that there are sufficient funds to cover all subdivision costs incurred prior to July 21, 2021 and that special circumstances exist to justify costs incurred following the public announcement of the Distributor Agreement.

G. *Eligibility*.

1. It is the intention of all parties participating in the Fee Panel process that there should be total transparency to the Fee Panel and to all fund participants. In connection with the process to be developed by the Fee Panel, any and all monies in attorney's fees, including referral fees, expenses paid, promises for payment, or any other Fee Entitlement, to any applicant in any opioid litigation shall be disclosed to the Fee Panel as a condition of participating in the Attorney Fee Fund and prior to an award from the Fee Panel. Any payment, expectation of payment or perceived entitlement to participate in a State Back-Stop Agreement or any other agreement reached with a

Settling State or any Subdivision or any other source regarding payment of fees must be disclosed to the Fee Panel. Similarly, any right to payment from any other fund, for example a fund for payment to lawyers representing Settling States or Tribal Nations or Subdivisions shall be disclosed to the Fee Panel. Because it is anticipated that there will be multiple firms listed on contingent fee agreements with Litigating Subdivisions, the Fee Panel shall establish procedures, with input from Attorneys for Participating Litigating Subdivisions, for who should petition for fees from such groups and to whom the fee shall be paid and thereafter distributed to co-counsel in accordance with applicable agreements. For the avoidance of doubt, all Attorneys that are part of such groups must meet the eligibility criteria in Section II.G, must be subject to the criteria set forth in Section II.C.4, and must be disclosed to the Fee Panel.

2. An Attorney may apply for and recover attorneys' fees from the Common Benefit Fund, the Contingency Fee Fund, and the Litigating Subdivision Cost Fund and any fund created by a past or future State Back-Stop Agreement, provided the Attorney satisfies the requirements relevant to each such fund and requirements for disclosure to the Fee Panel.

3. An Attorney may not receive any payment from the Attorney Fee Fund (which includes both the Contingency Fee Fund and the Common Benefit Fund) unless the following eligibility criteria are met and annually certified by the Attorney:

a. The Attorney must expressly waive the enforcement against the Litigating Subdivision client of all Fee Entitlements (other than under State Back-Stop Agreements) arising out of or related to any or all Qualifying Representations of any Participating Litigating Subdivision prior to applying for attorneys' fees from the Attorney Fee Fund or costs from the Cost Funds. All applications for attorneys' fees or costs under this Fee Agreement shall include an affirmation by the Attorney of such waiver and notice to the client(s) of such waiver. Such waiver shall not preclude the Attorney from submitting such Fee Entitlements to the Fee Panel as a factor for consideration in allocating payments from the Attorney Fee Fund or in connection with a State Back-Stop Agreement. For the avoidance of doubt, no Attorney may recover fees under this Fee Agreement unless the Attorney expressly agrees not to enforce Fee Entitlements as to each and every Participating Litigating Subdivision represented by that Attorney, but such Attorneys may participate in and receive funds from a State Back-Stop Agreement.

b. The Attorney must represent that s/he has no present intent to represent or participate in the representation of any Later Litigating Subdivision or any Releasor with respect to Released Claims against Released Entities.

c. The Attorney must represent that s/he has not and will not engage in any advertising or solicitation related to Released Claims against Released Entities where such advertising or solicitation relates to a representation that the Attorney could not undertake consistent with the ethics opinion referenced in Section II.I.4.

d. The Attorney must represent s/he will not charge or accept any referral fees for any Released Claims brought against Released Entities by Later Litigating Subdivisions. For the avoidance of doubt, this representation shall not prohibit Attorneys from receiving allocated shares of any future common benefit assessments arising out of settlements or judgments with Later Litigating Subdivisions represented by other Attorneys that are the result of the MDL Court's Common Benefit order.

e. The Attorney may not have and must represent that s/he does not have a Fee Entitlement related to a Later Litigating Subdivision.

f. The Attorney must certify that s/he has reviewed the ethics opinion referenced in Section II.I.4 and will act in conformity with such opinion.

g. The Attorney must fully disclose the participation, or the anticipation of participation, in any agreement with a Settling State or Participating Subdivision concerning fees arising out of or related to the Distributor Agreement, including any fees paid or anticipated to be paid or any State Back-Stop Agreement.

h. The Attorney must identify for the Fee Panel whether s/he utilized state litigation work product or MDL work product, including but not limited to ARCOS data, document repositories, experts developed in the MDL, and deposition transcripts. The Attorney must identify whether s/he signed the MDL Participation Agreement, and for which case(s) it was signed.

i. Any Attorney who applies for fees from one or both Funds must represent that, having exercised his/her independent judgment, s/he believes the Distributor Agreement to be fair and will make or has made best efforts to recommend the Distributor Agreement to his or her Subdivision clients in Settling States. For the avoidance of doubt, each Attorney is expected to exercise his or her independent judgment in the best interest of each client individually before determining whether to recommend joining the settlement. All applications for attorneys' fees or costs under this Section II shall include an affirmation by the Attorney in compliance with this Section II.G.

4. No Attorney receiving fees under this Fee Agreement may apply for or recover from the Attorney Fee Fund fees arising from representing a Non-Settling State or a Non-Participating Subdivision. All applications for attorneys' fees under this Section II shall include an affirmation by the Attorney of compliance with this Section II.

5. An Attorney who has filed an application under this Section II and received an award of attorneys' fees shall provide a certification of compliance this Fee Agreement annually during the years upon which they are still entitled to receive attorneys' fee payments.

6. If, at any time, the Attorney is unable to make the representations set forth in this Section II.G.3, such representations become untrue, or the Attorney falsely represents compliance with the eligibility criteria, the Attorney shall cease to be eligible to receive funds from the Attorney Fee Fund until further review by the Fee Panel of the Attorney's eligibility under and compliance with this Section II.

7. If an Attorney has a Fee Entitlement from a Later Litigating Subdivision or otherwise becomes unable to reaffirm compliance with the eligibility criteria set forth above, the Attorney shall notify Settling Distributors and the Fee Panel. For the avoidance of doubt, any Attorney who undertakes any new representation of, or has a Fee Entitlement to, a Later Litigating Subdivision shall be prohibited from receiving any future funds from the Attorney Fee Fund. If an Attorney fails to notify Settling Distributors and the Fee Panel of such Fee Entitlement to a Later Litigating Subdivision, the Attorney shall be required to refund amounts previously paid.

8. In the event that an Attorney is deemed ineligible by the Fee Panel (whether based on its initial application or subsequent recertification), the Fee Panel shall provide notice to the Attorney and give the Attorney 30 days to provide additional information such that the Fee Panel could reconsider the Attorney's eligibility.

9. To the extent that an Attorney has a Fee Entitlement with a Participating Subdivision and is authorized to bring Released Claims against Released Entities, but such authorization is, in scope, less broad than the category of Released Claims set forth in the Distributor Agreement, such Attorney may participate fully in both the Contingency Fee Fund and the Common Benefit Fund, without any reduction imposed by the Fee Panel due to the scope of the authorization, so long as the Participating Subdivision fully releases all Released Claims against Released Entities.

10. Attorneys applying to the Attorney Fee Fund knowingly and expressly agree to be bound by the decisions of the Fee Panel, subject to the limited appeal rights set forth in this Fee Agreement, and waive the ability to assert the lack of enforceability of the allocation reached through the arbitration procedures outlined herein.

H. *Calculation of Amounts Due*.

1. The Fee Panel shall be solely responsible for determining the amount of fees to be paid to each Attorney and each Participating Subdivision that applies under this Section II. None of the Released Entities shall have any responsibility, obligation, or liability of any kind whatsoever with respect to how attorneys' fees are calculated under this Section II, except that the Fee Panel may receive information from the Settling Distributors (a) as to the identity of Participating, Non-Participating, Litigating, Later Litigating, and Non-Litigating Subdivisions; (b) the impact of non-participation by a Litigating Subdivision as is relevant to the Fee Panel's determination in Section II.C.4; and (c) such other information as Settling Distributors may voluntarily elect to provide.

2. The Fee Panel shall establish procedures for the arbitration process consistent with this Fee Agreement and orders of the MDL Court. Such procedures may

include submission of documentary and/or other evidence, interviews with applicants and/or other counsel (including counsel for Settling Distributors) that the Fee Panel deems appropriate, and/or other means of creating a record upon which fee awards will be based.

3. In making determinations under this Fee Agreement, the Fee Panel must apply the eligibility criteria set forth in Section II.G of this Fee Agreement and the criteria set forth in Section II. In addition, the Fee Panel will give consideration in regard to Common Benefit awards to the *Johnson* factors, as well as the following factors (which factors may be applied and given relative weight in the Fee Panel's discretion):

a. The Attorney's contemporaneously recorded time and labor dedicated to Qualifying Representations along with the Attorney's financial commitment to such Qualifying Representations. Claimed "*time*" will not be automatically accepted by the Fee Panel but will be critically reviewed and given substantially more weight and consideration if such time was subject to the audit process described in any Pretrial Order(s) governing the collection of common benefit time;

b. The novelty, time, and complexity of the Qualifying Representations;

c. The skill requisite to perform legal services properly and undesirability of the case;

d. The preclusion of other employment by the Attorney due to time dedicated to Qualifying Representations;

e. The "*common benefit*," if any alleged to have been conferred by the Attorney and whether such common benefit work product by that Attorney was used by others in parallel litigations against Released Entities whether within or outside the MDL, provided that for any Attorney claiming that s/he substantially benefited cases other than those in which s/he entered an appearance as counsel must substantiate such claims by proffering factual support, such as proper supporting affidavits or other documents as determined by the Fee Panel with input from Attorneys for Participating Litigating Subdivisions;

f. Any "*common detriment*," as set forth in Section II.C.4.

g. Any contingent fee agreements or other Fee Entitlement with Participating Subdivisions, enforcement of which, except for State Back-Stop Agreements, are waived in conjunction with the application, the nature and extent of any work for those Participating Subdivisions, whether such Participating Subdivisions actively litigated and, if so, the nature and procedural history of such case(s);

h. The experience, reputation, and ability of the Attorney;

i. Whether the Attorney's clients brought Released Claims against Released Entities;

j. The status of discovery in cases primarily handled by the Attorney;

k. The nature of any work by the Attorney on "*bellwether*" cases or cases that were similarly active in litigation;

l. Any pressure points successfully asserted by the Attorney in cases against Settling Distributors or any risk for Settling Distributors created by the Attorney in cases against them;

m. Any risk for defendants created by applicants in cases against the Setting Distributors;

n. Successful and unsuccessful motion practice in cases worked on by the Attorney;

o. The date of filing of any cases filed by the Attorney;

p. Obtaining consolidation of the litigation in the Attorney's jurisdiction;

q. The number and population of entities represented by the Attorney and the fees that would have been awarded under extinguished contingent fee arrangements;

r. Whether the Attorney's clients brought claims against the Settling Distributors;

s. Whether the Attorney has had a leadership role in the litigation, whether in state or federal court;

t. Whether the Attorney has had a leadership role in any negotiations aimed at resolving the litigation;

u. Whether the Attorney's cases have survived motions to dismiss;

v. The extent to which the Attorney contributed to the work product user for the common benefits of opioids litigants, including, without limitation, work on ARCOS data, Prescription Data Monitoring Programs, IQVIA data, depositions, document production and analysis experts, motions, briefs and pleadings, trial preparations, and trials;

w. The extent to which litigation was done prior to and contributed to completion of settlement negotiations, as distinct from litigation that was done litigating after the announcement of the Distributor Agreement, such latter

litigation both being of less value and potentially resulting a common detriment to the settlement process; and

x. Any other factors that the Fee Panel finds to be appropriate to consider after input from applicants to the Attorney Fee Fund.

4. The Fee Panel shall develop procedures for receiving a single application, which may be updated or amended based on new information (such as participation by additional Litigating Subdivisions) from each Attorney seeking compensation from the Attorney Fee Fund, procedures shall not be inconsistent with this Fee Agreement. Any request for attorneys' fees not included on the single application or through the updating/amendment process designed by the Fee Panel shall be deemed waived. For purposes of transparency and to permit the Fee Panel to conduct its work, the application from each Attorney shall, at a minimum, require each Attorney to:

a. Identify all Litigating Subdivisions for which s/he is seeking payment from the Attorney Fee Fund;

b. Identify all Subdivisions in both Settling and Non-Settling States with respect to which s/he has a Fee Entitlement with respect to Relevant Claims against Released Entities, and identify all co-counsel in such cases;

c. Identify which of those Subdivisions are Participating Subdivisions and which are not;

d. Specify the specific fund or funds within the Attorney Fee Fund from which the Attorney is seeking compensation;

e. Demonstrate his or her eligibility for compensation from the relevant sub funds within the Attorney Fee Fund pursuant to the criteria set forth for the relevant sub fund; and

f. Identify any and all Fee Entitlements from representations of States, Tribal Nations, or other plaintiffs related to Released Claims against Released Entities or in opioids-related matters.

Notwithstanding Sections II.H.4.a-f above, the Panel may consider a supplemental application if the Attorney shows good cause why circumstances exist that will lead to consideration for additional Common Benefit award. Examples would include, but are not limited to, an Attorney having Non-Participating Litigating Subdivision clients that subsequently become Participating Subdivisions, a Bar Date passes that increases participation or the Participation Tier or an Allocation Agreement is reached.

5. With respect to the Common Benefit Fund, the Fee Panel shall (subject to any applicable MDL Court Order):

a. Review the applications of all Attorneys seeking compensation from the Common Benefit Fund, including determining eligibility for each Attorney as set forth in Section II.G.

b. Reduce, on an annual basis, the Distributor's payment obligations, as set forth in Section II.C.6. The Panel shall inform the Settling Distributors and the MDL PEC of all such amounts and adjust the Settling Distributors' payment obligations accordingly.

c. Using criteria set forth in Sections II.C and II.G, allocate amounts from the Common Benefit Fund to eligible Attorneys, including payment amounts for each Payment Year. In making such allocations (regardless of the Participation Tier achieved), the Panel shall apply the principles set forth in Section II.C.4 and shall allocate any reduction in the payments of Settling Distributors specified in Section II.C.6 to the amounts paid to Attorneys with a Fee Entitlement to Litigating Subdivisions that are not Participating Subdivisions.

6. With respect to the Contingency Fee Fund, the Fee Panel shall:

a. Review the applications of all Attorneys seeking compensation from the Litigating Subdivision Fee Fund, including determining eligibility for each Attorney as set forth in Section II.G.

b. Apply the Mathematical Model in Exhibit A.

c. Use such allocations to reduce payments, on an annual basis, the payment obligations of the Settling Distributors to the Attorney Fee Fund as set forth in Section II.D.4, and distributions therefrom, and inform the Settling Distributors and MDL PEC of all such adjustments.

7. To the extent that there is a dispute about the calculations of the Fee Panel related to the amounts that Settling Distributors are required to pay (including application of any reductions or offsets under this Fee Agreement), such disputes shall be presented to the Fee Panel and any disputed funds be paid into/held in escrow. The Fee Panel shall resolve such disputes expeditiously, with either Party having the right to seek review from the MDL Court.

8. For purposes of determination of fee or cost awards, allocations, reductions and possible reversions under this Fee Agreement, unless specified otherwise a Subdivision will be considered a Non-Participating Subdivision if it is not a Participating Subdivision as of the deadline for the application for the fee or cost award at issue (or, if the determination does not involve a specific application, the date on which the record for such determination closes).

9. In the event that the Fee Panel, through the use of the Mathematical Model set forth in Exhibit A, allocates funds from the Contingency Fee Fund for an Attorney based on a Qualifying Representation of a Participating Litigating Subdivision or allocates cost to such Participating Litigating Subdivision and that Subdivision is in a

Settling State in which the Consent Judgment has not been approved, such funds shall be placed into escrow until the Consent Judgment is approved, after which time they shall be released.

I. *Miscellaneous*.

1. The costs associated with the Fee Panel prior to the Effective Date of this Fee Agreement shall be funded by Settling Distributors. The Fee Panel shall charge an hourly rate that has been previously approved by a federal or state court and shall provide a budget and a cap for such work prior to the Effective Date, which shall be approved by Settling Distributors and such approval shall not be unreasonably withheld. Settling Distributors shall receive a refund for any such payment of pre-Effective Date costs from interest that accrues on the monies in the Attorney Fee Fund (including interest that accrues during such time as the Attorney Fee Fund monies are in escrow prior to the Effective Date of the Distributor Agreement), up to the amount of such costs. Post-Effective Date, the cost of the Fee Panel shall be charged against the applicable Fee Fund based on allocation by the Fee Panel and shall not be otherwise funded by Settling Distributors. The costs associated with the Cost and Expense Fund Administrator shall be paid from funds in the MDL Expense Fund and the Litigating Subdivision Cost Fund and shall not be otherwise funded by Settling Distributors.

2. The MDL PEC will seek, and the Attorneys General for Settling States and the Settling Distributors will not oppose, a Common Benefit Fee Order requiring an assessment of 7.5% on the gross recovery (by judgment or settlement) of any Non-Participating Subdivision that is subject to the federal court jurisdiction, represented by a MDL PEC firm, represented by any Attorney receiving fees from the Common Benefit Fund, represented by any Attorney that signed a Participation Agreement or paid in a case otherwise under the jurisdiction of the MDL Court.

3. The MDL PEC shall provide to Settling Distributors information they have that identifies Attorneys who represent Litigating Subdivisions who are not Participating Subdivisions and who have an obligation to pay a common benefit assessment, either due to the MDL Court's orders or to having signed a Participation Agreement.

4. The MDL PEC shall retain ethics counsel of its choice to provide an opinion that addresses the compliance of its ethical obligations, as it relates to the Distributor Agreement. Such opinion shall address the issue of the potential conflict of interest for an Attorney that had represented a Participating Subdivision also representing a Later Litigating Subdivision as defined in the Distributor Agreement. This Section II.I shall be enforceable to the extent permitted by the equivalent to Rules 1.16 and 5.6 of the ABA Model Rules of Professional Conduct in the relevant jurisdictions. The opinion shall be provided to the Settling Distributors as soon as it is completed and, in any event, prior to July 31, 2021 and shall be disseminated to counsel eligible to apply to the Attorney Fee Fund within 30 days of the announcement of the Distributor Agreement. The MDL PEC represents that it will comply with this opinion until the Reference Date and thereafter if the Distributor Agreement proceeds. The cost of such expert work done

prior to the Effective Date of the Distributor Agreement shall be funded by Settling Distributors.

5. Participating Subdivisions agree to instruct their counsel to treat information, work product and expert materials as secret under Rule 1.6 of the ABA Model Rules of Professional Conduct. Accordingly, an Attorney shall not share information or work product with, or experts or materials to, non-participants (other than the Attorney's own current clients or their lawyers, consultants, experts or other representatives or agents). However, nothing herein shall prevent MDL Leadership or PEC Counsel from fulfilling their obligations in any MDL and the MDL Court Order.

III. Miscellaneous.

A. *Termination.* If the Distributor Agreement does not proceed past the Reference Date, whether because the Settling Distributors do not determine to proceed or for any other reason, this Fee Agreement shall be null and void, Settling Distributors shall have no obligation to make any payments under this Fee Agreement, and the Settling Distributors and the MDL PEC shall take such steps as are necessary to restore the status quo ante.

B. *MDL Court Consideration.* This Fee Agreement shall be attached as an exhibit to the Distributor Agreement. This Fee Agreement shall also be submitted jointly by the Settling Distributors and the MDL PEC to the MDL Court for approval pursuant to the motion that shall be attached, prior to the Preliminary Agreement Date of the Distributor Agreement, to this Fee Agreement as Exhibit B.

1. In the event that the MDL Court, through an order, makes any change to the amounts potentially to be paid by Settling Distributors under this Fee Agreement, makes any change to the Fee Panel's consideration of the factors set forth in Section II.C.4, or any other material change to the draft Order attached as part of Exhibit B or the terms of this Fee Agreement, the Settling Distributors and the MDL PEC shall meet and confer concerning such changes.

2. If the Settling Distributors and the MDL PEC are unable to reach agreement and revisions to this Fee Agreement in the event discussed in Section III.B.1, this Fee Agreement shall be null and void, Settling Distributors shall have no obligation to make any payments under this Fee Agreement, and the Settling Distributors and the MDL PEC shall take such steps as are necessary to restore the *status quo ante*.

C. *Amendment.* Once the MDL Court has entered an order implementing this Fee Agreement, this Fee Agreement can only be amended by (1) written agreement of the Settling Distributors and the MDL PEC and (2) approval by the MDL Court.

D. *Jurisdiction and Enforcement.* The MDL Court shall have exclusive and ongoing jurisdiction over the enforcement and implementation of this Fee Agreement as set forth herein. The MDL PEC shall be the Authorized Party to enforce this Fee Agreement, as to the payment obligations of the Settling Distributors as set forth in this Fee Agreement, and as to Attorneys making application to the Funds under this Fee Agreement. Solely for purposes of assessing or

allocating common benefit fees, the MDL Court will continue to have jurisdiction over the work product developed in the MDL Court by and under the direction of the MDL PEC with respect to claims against the Settling Defendants, including data and documents, depositions, expert reports, briefs and pleadings; and the MDL Court's protective orders, management orders, and other decisions regarding such discovery and other work product, including but not limited to, conditions on its use, will continue in full force and effect. Nothing in this Section III.D authorizes the MDL Court to act contrary to this Fee Agreement or to share any of the work product, or provides the MDL Court with jurisdiction over the Distributor Agreement.

Description of Mathematical Model for the Allocation of the Contingency Fee Funds

Distributor Settlement Agreement and Janssen Settlement Agreement

This document describes the Mathematical Model for allocation of the Contingency Fee Fund described in Exhibit R (Agreement of Attorney's Fees, Expenses and Costs) to the Distributor Settlement Agreement and the Janssen Settlement Agreement, respectively.[18] Awards of fees from the Contingency Fee Funds shall be available to Attorneys with Qualifying Representations of Participating Litigating Subdivisions eligible to receive an allocation under the corresponding agreements.[19] A Fee Panel shall oversee the application of the Model and resolve any questions or disputes concerning the eligibility of a counsel to participate. The Panel is empowered to hear disputes concerning and ensure the accuracy of the mathematical calculations.

In general terms, allocation of the Contingency Fee Fund shall be made by (1) determining the amount of the Settlement Fund that is attributable to each Litigating Subdivision; (2) making certain adjustments to these amounts based on when the Subdivision filed suit and the terms of the applicable fee contract; and (3) dividing the Contingency Fee Fund proportionately among counsel for each Participating Litigating Subdivision based on the amounts calculated in subpart 2.

Each Settling Defendant is responsible only for its own share of payments.[20] In other words, to collect a fee award from the Contingency Fee Fund against a Settling Defendant, the Participating Litigating Subdivision must have named the Settling Defendant in its lawsuit. The total amount of the Contingency Fee Fund in the Distributor Settlement Agreement is $516,923,077.[21] Amerisource's share is $160,246,153.97 (31.0%), Cardinal's share is $159,729,230.89 (30.9%), and McKesson's share is $196,947,692.46 (38.1%). The total amount of the Contingency Fee Fund in the Janssen Settlement Agreement is $123,076,923.[22]

More specifically, allocation of each Settling Defendant's share of the corresponding Contingency Fee Fund shall be made according to the following steps. These steps must be performed separately for each Settlement Agreement, and each Defendant is responsible for paying only its share of the Contingency Fee Fund. These calculations are made only for purpose of determining the percentage share of the Contingency Fee Fund that Attorneys for each Participating Litigating Subdivision should receive, ***not*** for determining the dollar amount each Subdivision will receive.

[18] *See* Distributor Settlement Agreement, Exhibit R § II.B.3; Janssen Settlement Agreement, Exhibit R § II.B.3.

[19] Distributor Settlement Agreement, Exhibit R § II.B.3; Janssen Settlement Agreement, Exhibit R § II.B.3

[20] Distributor Settlement Agreement, Exhibit R § II.A.5.

[21] Distributor Settlement Agreement, Exhibit R § II.D.1.

[22] Janssen Settlement Agreement, Exhibit R § II.D.1.

(1) For each Settling State, attribute 50% of the settlement funds for that State to its Subdivisions according to the Subdivision Allocation Percentage in Exhibit G to the Distributor Settlement Agreement or Janssen Settlement Agreement, as appropriate.

Illustrative example for the Distributor Agreement:

- Assume that State A is allocated 1.00000% of the $18,554,013,691.11 Restitution/Abatement amount [see Exhibit M of the Agreement].
- 50% of the 1% share allocated to State A is $92,770,068.46.
- Assume that, per Exhibit G of the Agreement, the Subdivision Allocation Percentage for City B in State A is 1.00000000%.
- For purposes of determining its counsel's share of the Contingency Fee Fund, City B is attributed 1.00000000% of $92,770,068.46, or $927,700.68.

(2) Adjust the amounts in paragraph 1 as follows:

a. *Upward Adjustment for Early Filers.* Increase the amount calculated in paragraph 1 above by 10% for any Litigating Subdivision that named the defendant(s) in a suit before December 5, 2017, the date the National Prescription Opiate Litigation MDL was formed. This adjustment must be done individually for each defendant. If the Litigating Subdivision did not name a Settling Defendant in a suit before January 1, 2021, then fees from the Contingency Fee Fund for that defendant will not be awarded to Attorneys with otherwise Qualifying Representations of that Participating Litigating Subdivision.

Illustrative Example:

- Assume City C is attributed $1,000,000 under paragraph 1 above.
- If City C named the defendant(s) before 12/5/2017, the attributed amount would be adjusted to $1,100,000.

b. *Determine Amount Due under Contingency Fee Contract*. Determine the amount that would be due to Attorneys with Qualifying Representations of each Participating Litigating Subdivision under the terms of the applicable fee contract if the Participating Litigating Subdivision were to receive the amount calculated in paragraph 2.a. This amount can be referred to as the Contingency Fee Assumption.

Illustrative Example:

Continuing the example given in paragraph 2.a, if Attorneys have a 20% contingency fee contract with City C for the relevant litigation, the amount calculated in this step would be 20% of $1,100,000, or $220,000.

In the next step, the Contingency Fee Assumption is used to determine the percentage share of the Contingency Fee Fund due to Attorneys for each Participating Litigating Subdivision.

(3) Divide the Contingency Fee Fund proportionately among Attorneys for each Participating Litigating Subdivision in two ways:

a. *National Fee Pool Calculation.* Determine each Litigating Subdivision's percentage share of all amounts due under contingency fee contracts nationwide by dividing the Contingency Fee Assumption calculated for each Subdivision in paragraph 2.b by the sum of all Contingency Fee Assumptions. Then multiply that percentage by the Contingency Fee Fund to figure each Subdivision's dollar share of the Contingency Fee Fund (but only for Settling Defendants the Subdivision timely named in a lawsuit).[23]

Illustrative example for Distributor Settlement Agreement:

- $220,000 [from para. 2.b] ÷ $1,800,000,000 [total amount owed under contingency fee contracts nationwide] = 0.012222%[24]
- 0.012222% * $516,923,077.32 [Contingency Fee Fund] = $63,179.49

b. *Separate State Fee Pools Calculation.* Determine each Litigating Subdivision's percentage share of all amounts due under contingency fee contracts statewide by dividing the Contingency Fee Assumption calculated for each Subdivision in paragraph 2.b by the sum of all Contingency Fee Assumptions in the same State. Then multiply that percentage by the portion of the Contingency Fee Fund that corresponds to that State's Overall Allocation Percentage, shown in Exhibit F of the relevant Settlement Agreement, to figure each Subdivision's dollar share of the Contingency Fee Fund (but only for Settling Defendants the Subdivision timely named in a lawsuit).

Illustrative example for Distributor Settlement Agreement:

- 1% * $516,923,077.32 = $5,169,230.77 [amount of the Contingency Fee Fund corresponding to State A]

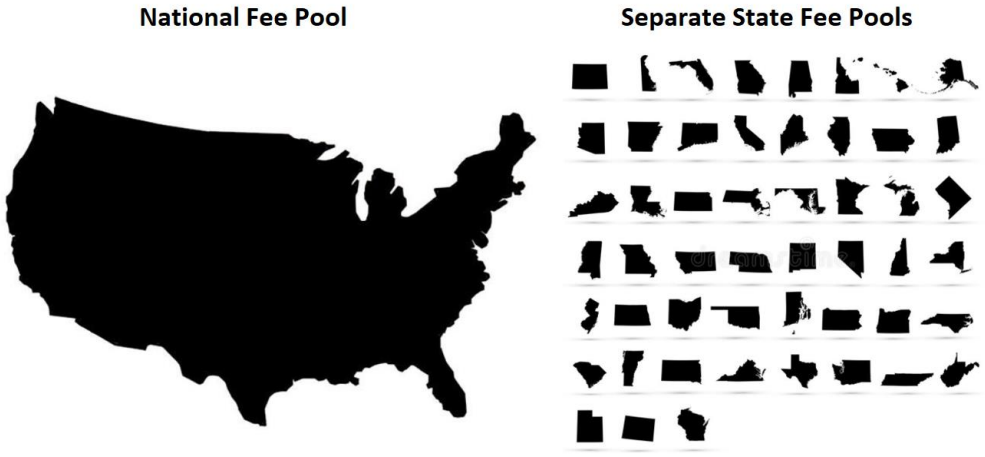
[23] Because a few Litigating Subdivisions named only one or two of the Distributors in a lawsuit before January 1, 2021, each Subdivision's share of the Contingency Fee Fund is slightly different for each distributor. Therefore, under the Distributor Settlement Agreement, the calculations described in this step need to be made separately for each Settling Defendant. It is shown in a single calculation here for ease of illustration only.

[24] In this example, $1.8 billion is the amount theoretically owed under all contingency fee contracts for litigation against distributors as calculated in paragraph 2.b. This amount is illustrative only; the actual amount will not be known until all litigating subdivisions are identified and the terms of all of their contingency fee contracts are collected.

- Assume a total of $17,600,000 is owed under contingency fee contracts for State A.
- $220,000 [from para. 2.b] ÷ $17,600,000 = 1.25%
- 1.25% * $5,169,230.77 = $64,615.38

The award of fees to Attorneys with Qualifying Representations of Participating Litigating Subdivisions will be the average of the final amounts calculated in paragraphs 3.a and 3.b above.[25]

Paragraph 3.a represents allocation based on a proportional share of a National Fee Pool, while paragraph 3.b represents allocation based on a proportional share of the Separate State Fee Pools. In other words, for the National Fee Pool described above in paragraph 3.a, the contingency fee contract rate is compared to all other contingency fee contract rates in the nation. For the Separate State Fee Pools described above in paragraph 3.b, the contingency fee contract terms are compared to the other contingency fee contract terms in that same State. The National Fee Pool and the Separate State Fee Pools are given equal weighting. This is illustrated below.



Using the first methodology, Attorneys for two Subdivisions <u>in different States</u> with the same amount calculated under paragraph 2.b would be assigned the same amount under paragraph 3.a. Using the second methodology, Attorneys for the same two Subdivisions would be assigned different amounts under paragraph 3.b because they are in different States. Specifically, the Subdivision in the State with a smaller proportion of Participating

[25] The model also enforces a maximum fee award of 20% of the amount calculated in 2.b. This rule is designed to prevent windfalls by addressing over-allocation in a small number of states with relatively few Litigating Subdivisions. An estimated 97% of Qualifying Representations are not impacted this rule. The description in this document of the Mathematical Model is by necessity an abstraction; the precise contours of the calculations are defined in the model itself.

Litigating Subdivisions would be allocated more than the Subdivision in the State with a greater proportion of Participating Litigating Subdivisions.

EXHIBIT S

Agreement on the State Outside Counsel Fee Fund

1. **Creation of a State Outside Counsel Fee Fund.** The Settling Distributors and the Settling States agree to the creation of a state outside counsel fee fund to pay reasonable attorneys' fees of Settling States which have retained outside counsel in connection with litigation against the Settling Distributors (such fund, the "*State Outside Counsel Fee Fund*").

2. **State Outside Counsel Fee Fund Administration.** The State Outside Counsel Fee Fund shall be administered separately from the Common Benefit Fund, the Contingency Fee Fund, the State Cost Fund, and the MDL Expense Fund. A committee of Attorneys General shall oversee the State Outside Counsel Fee Fund (the "*Fee Fund Committee*"). The Fee Fund Committee shall initially consist of the following States: (a) Delaware; (b) Florida; (c) Georgia; (d) Indiana; (e) Michigan; (f) Ohio; and (g) Rhode Island. The Fee Fund Committee shall select a settlement fund administrator, who may or may not be different from the Settlement Fund Administrator (the "*Fee Fund Administrator*") and who shall administer the State Outside Counsel Fee Fund according to the guidelines and directives of the Fee Fund Committee.

3. **State Outside Counsel Fee Eligibility.** To receive any amount from the State Outside Counsel Fee Fund, an outside counsel to a Settling State must have filed and maintained an action in the name of a Settling State or its Attorney General against a Settling Distributor in a state or federal court as of June 1, 2021. No Settling State shall receive funds from both the State Outside Counsel Fee Fund and the Additional Restitution Amount as set forth in Section IX.

4. **State Outside Counsel Fee Fund Amount.** The Settling Distributors shall pay funds into the State Outside Counsel Fee Fund according to the schedule set forth below, subject to any suspensions, offsets, reductions, or adjustments provided for in the Agreement or described below:

Payment Year 1 Payment Date	$136,044,379
Payment Year 2 Payment Date	$129,230,769
Payment Year 3 Payment Date	$17,417,160

5. **State Outside Counsel Fee Fund Availability and Calculation of Amount.**
   a. The State Outside Counsel Fee Fund shall be available to compensate private outside counsel for Settling State Attorneys General for approved fees arising out of representation of the Settling State pursuant to the schedule developed by the Fee Fund Committee and provided to the Settling Distributors.
   b. Fees shall be calculated by adding two components: (a) a fixed amount consisting of fifty percent (50%) of the amount allocated to a Settling State pursuant to Exhibit F multiplied by 4.5%; and (b) a proportional percentage of the remaining fee due under that Settling State's contract assuming that fifty

percent (50%) of the Settling State's recovery is allocable to a Settling State (rather than allocable to the Settling State's Participating Subdivisions) so that the fees of all Settling States (minus the fixed amount that would have been allocated to any Non-Settling States had they become Settling States) exhausts the State Outside Counsel Fee Fund. The proportional share percentage will be the same for each Settling State included in the State Outside Counsel Fee Fund. All amounts paid will be less any costs or fees of the Fee Fund Administrator.

6. **Payment by the Fee Fund Administrator**.

a. If a Settling State's outside counsel agrees that the amount calculated in Paragraph 5 above either satisfies in full or exceeds the amounts owed to all such Settling State's outside counsel, then upon written notice waiving all entitlement to any additional fee, the Fee Fund Administrator shall pay that Settling State's outside counsel the amount that satisfies the Settling State's obligation in full and, in no event more than (i) such obligation or (ii) the amount pursuant to the calculation and any schedule created by the Fee Fund Committee.

b. If a Settling State's outside counsel does not agree that the amount calculated in Paragraph 5 above either satisfies in full or exceeds the amounts owed by the Settling State, then the Settling State's share shall be placed in an interest-bearing escrow account (less reasonable expenses of the Fee Fund Administrator) and held unless and until the Settling State and its outside counsel agree in a signed writing to a resolution of the amount outstanding or there is a final judgment entered that is no longer appealable.

c. Upon being provided a signed, written agreement or the final non-appealable judgment, the Fee Fund Administrator shall release monies from the State Outside Counsel Fee Fund in either the amount held by the Fee Fund Administrator, if the amount of the agreement or judgment is equal to or more than the amount held, or the amount indicated in the agreement or in the final judgment, if the amount in the agreement or judgment is less than the amount held.

d. Nothing herein, including the amounts listed in paragraph 5 above, shall prevent a Settling State from arguing in any proceeding with its outside counsel that (i) its recovery was less than fifty percent (50%) of the recovery in the Settlement Agreement down to and including fifteen percent (15%) of the total recovery; (ii) any payment should be discounted by an appropriate discount rate commensurate to the risk of the Settlement Agreement and the timeline that the Settling State is receiving its payments; (iii) the settlement amount should be lower because the amount a Settling State receives was reduced because such Settling State's outside counsel failed to obtain joinder from a Settling State's Subdivision(s) that the outside counsel also

represented; or (iv) any limitation placed by the Settling Distributors bars payment of a higher fee to outside counsel.

e. In the event the amount due to the Settling State's outside counsel from an escrow account is less than the total amount of funds escrowed on the account of the Settling State, the balance shall be paid to the Settling State. In no event, other than a State becoming a Non-Settling State, shall funds revert to a Settling Distributor.

f. Amounts owed by Settling Distributors to the State Outside Counsel Fee Fund shall be reduced and/or credited to Settling Distributors by amounts allocated on the above-mentioned schedule for outside counsel in Non-Settling States.

7. **Reversion or Reduction of Amounts owed to Non-Settling States.** Amounts owed by Settling Distributors to the State Outside Counsel Fee Fund shall be reduced proportionally across payments owed by the Settling Distributors by amounts allocated to the fixed amount on the below schedule for outside counsel in the event that a listed State becomes a Non-Settling State. In the event the Fee Fund Administrator receives part or all of the fixed amount due to a Non-Settling State from a Settling Distributor, the Fee Fund Administrator shall return the amount allocable to that Non-Settling State's fixed amount to the Settling Distributor.

State	Distributor Allocation %	Distributor Payment Amount	State Share	Contract Rate	Full Contract Amount	Fixed Amount
Alabama	1.6419%	$312,711,699.09	$156,355,849.55	TIPAC	$18,201,265.32	**$7,036,013.23**
Alaska	0.2585%	$49,223,759.07	$23,611,879.53	20%	$4,922,375.91	**$1,107,534.58**
Arkansas	0.9663%	$184,044,819.65	$92,022,409.82	TIPAC	$8,101,120.49	**$4,141,008.44**
Delaware	0.49%	$93,322,747.66	$46,661,373.83	21%	$9,798,888.50	**$2,099,761.82**
Florida	7.0259%	$1,338,112,237.57	$669,056,118.79	TIPAC	$36,952,805.94	**$30,107,525.35**
Georgia	2.7882%	$531,024,939.66	$265,512,469.83	8%	$21,240,997.59	**$11,948,061.14**
Hawaii	0.3418%	$65,103,946.38	$32,551,973.19	17%	$5,533,835.44	**$1,464,838.79**
Idaho	0.5254%	$100,070,766.60	$50,035,383.30	10%	$5,003,538.33	**$2,251,592.25**
Indiana	2.2169%	$422,215,856.62	$211,107,928.31	TIPAC	$14,055,396.42	**$9,499,856.77**
Kentucky	2.093%	$398,614,767.86	$199,307,383.93	TIPAC	$12,215,369.20	**$8,968,832.28**
Michigan	3.402%	$647,928,460.07	$323,964,230.04	12%	$38,875,707.60	**$14,578,390.35**
Mississippi	0.8899%	$169,482,650.39	$84,741,325.19	TIPAC	$7,737,066.26	**$3,813,359.63**
Montana	0.3422%	$65,166,981.56	$32,583,490.78	20, 18, and 15% by amount	$5,916,934.37	**$1,466,257.09**
Nevada	1.2487%	$237,815,036.99	$118,907,518.50	19%	$22,592,428.52	**$5,350,838.33**
New Hampshire	0.6259%	$119,200,348.62	$59,600,174.31	27%	16,092,047.06	**$2,682,007.84**
New Mexico	0.8557%	$162,975,902.53	$81,487,951.27	24%	$19,557,108.30	**$3,666,957.81**
Ohio	4.3567%	$829,751,250.63	$414,875,625.32	TIPAC	$24,243,781.27	**$18,669,403.14**
Oklahoma	1.5832%	$301,519,407.96	$150,759,703.98	25%	$37,689,926.00	**$6,784,186.68**
Puerto Rico	0.7263%	$138,330,459.13	$69,165,229.57	25%	$17,291,307.39	**$3,112,435.33**
Rhode Island	0.4896%	$93,239,095.60	$46,619,547.80	17%	$7,925,323.13	**$2,097,879.65**
South Carolina	1.5835%	$301,577,078.44	$150,788,539.22	TIPAC	$21,781,541.57	**$6,785,484.26**
South Dakota	0.217%	$41,327,454.40	$20,663,727.20	12%	$2,479,647.26	**$929,867.72**

Utah	1.1889%	$226,438,902.67	$113,219,451.34	TIPAC Modified by K	$2,714,389.03	**$2,714,389.03**
Vermont	0.2844%	$54,169,670.90	$27,084,835.45	TIPAC	$4,958,483.55	**$1,218,817.60**
Washington	2.3189%	$441,644,189.13	$220,822,094.57	Statute	$10,900,000	**$9,936,994.26**

EXHIBIT T

Agreement on the State Cost Fund Administration

1. **Creation of a State Cost Fund.** The Settling Distributors and the Settling States agree to the creation of a state cost fund to pay litigation costs and expenses associated with litigation and investigation related to the opioid litigation (such fund, the "*State Cost Fund*"). The State Cost Fund shall be administered separately from the Common Benefit Fund, the Contingency Fee Fund, the State Counsel Fee Fund, and the MDL Expense Fund.

2. **State Cost Fund Amount and to Whom Owed.** On the Payment Date of Payment Year 1, the Settling Distributors shall pay into the State Cost Fund $56,538,461.00 (the "*State Cost Fund Amount*"). No funds may be released from the State Cost Fund to Non-Settling States.

3. **State Cost Fund Committee.** A committee of Attorneys General or their designated representatives (such committee, the "*State Cost Fund Committee*") shall oversee the State Cost Fund. The committee shall initially consist of the following States: (a) Delaware; (b) Florida; (c) Georgia; (d) New York; (e) North Carolina; (f) Ohio; (g) Tennessee; and (h) Texas. The Attorneys General may by majority vote add or change the composition of the State Cost Fund Committee, including replacing any above State, if that State is not a Settling State.

4. **State Cost Fund Administrator.** The State Cost Fund Committee shall select an administrator (the "*State Cost Fund Administrator*"). The State Cost Fund Administrator may or may not be different from the Settlement Fund Administrator. The State Cost Fund Administrator shall administer the State Cost Fund and direct payments to Settling States.

5. **State Cost Fund Guidelines.** Monies in the State Cost Fund shall be released without any delay to reimburse Settling States for documented costs incurred or paid in connection with litigation and investigation related to the opioid litigation. In allocating the State Cost Fund, no funds shall be allocated for costs incurred after July 21, 2021. The State Cost Fund Committee shall establish guidelines for the submission and approval of expenses eligible for reimbursement from the State Cost Fund. The State Cost Fund Administrator shall, in accordance with such guidelines, receive from Settling States records sufficient to demonstrate the incurrence and payment of each expense attributable to litigation or investigation related to the opioid litigation, including any outstanding National Association of Attorneys General grant.

6. **State Cost Fund Payment Priorities and Residual.** To the extent the aggregate eligible submissions of costs and expenses from Settling States exceed the State Cost Fund Amount, payments to Settling States shall be paid in the order described in this section until the State Cost Fund is exhausted. If the State Cost Fund is unable to fully pay costs at any of the following levels, then Settling States with costs at that level shall be paid on a proportional basis. All expenses with a lesser priority from the level where the State Cost Fund is exhausted will not be reimbursed from the State Cost Fund. Costs shall be paid in the following order of priority:

(a) the reasonable costs of the State Cost Fund Administrator, if any; (b) repayment of the National Association of Attorneys General grants connected to opioid litigation; (c) costs incurred or paid by outside counsel for a Settling State litigating against the Settling Distributors apart from any fee owed; (d) litigation-related costs attributable to the Settling Distributors incurred or paid by a Settling State litigating against the Settling Distributors; and (e) pre-suit investigation-related costs attributable to the Settling Distributors incurred or paid by either a Settling State outside counsel (not including any amount of fees or any costs which have already been reimbursed pursuant to clause (c), above) or a Settling State investigating the Settling Distributors. If the State Cost Fund has additional monies after payment of the State Cost Fund Administrator's and all Settling States' submitted costs, then the remaining funds will be provided to the National Association of Attorneys General to be placed in the Financial Services Fund for the purpose of funding grants for consumer protection- or healthcare-related enforcement or training activities. In determining what costs are attributable to the Settling Distributors, the State Fund Committee shall develop a guideline that ensures that all Settling States are treated equitably.

EXHIBIT U

ABC IRS Form 1098-F

0303 ☐ VOID ☐ CORRECTED

FILER'S name, street address, city or town, state or province, country, ZIP or foreign postal code, and telephone no. [APPROPRIATE OFFICIAL] [DESIGNATED STATE] [ADDRESS]		1 Total amount required to be paid $ 6,379,375,013.53 2 Restitution/remediation amount $ 5,839,378,859.97	OMB No. 1545-2284 Form **1098-F** (Rev. December 2019) For calendar year 2021
FILER'S TIN XX-XXXXXXX	PAYER'S TIN 23-3079390	3 Compliance amount $	4 Date of order/agreement XX/XX/2021
PAYER'S name AmerisourceBergen Corporation		5 Jurisdiction U.S. District Court for the Northern District of Ohio and jurisdictions of other cases settled under the Settlement Agreement entered into by the Settling Distributors and Settling States (each as defined in such agreement), dated as of []. 6 Case number No. 1:17-MD-2804 and other cases settled under the Settlement Agreement entered into by the Settling Distributors and Settling States (each as defined in such agreement), dated as of [].	
Street address (including apt. no.) 1 West First Avenue		7 Name or description of matter/suit/agreement National Prescription Opiate Litigation	
City or town, state or province, country, and ZIP or foreign postal code Conshohocken, PA 19428		8 Code A, B, I	

Fines, Penalties, and Other Amounts

Copy A
For Internal Revenue Service Center
File with Form 1096.
For Privacy Act and Paperwork Reduction Act Notice, see the **current General Instructions for Certain Information Returns.**

Form **1098-F** (Rev. 12-2019) Cat. No. 71382B www.irs.gov/Form1098F Department of the Treasury - Internal Revenue Service

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EXHIBIT V

Cardinal IRS Form 1098-F

0303 ☐ VOID ☐ CORRECTED

FILER'S name, street address, city or town, state or province, country, ZIP or foreign postal code, and telephone no. [APPROPRIATE OFFICIAL] [DESIGNATED STATE] [ADDRESS]	1 Total amount required to be paid $ 6,358,796,384.46	OMB No. 1545-2284 Form **1098-F** (Rev. December 2019)	**Fines, Penalties, and Other Amounts**
	2 Restitution/remediation amount $ 5,820,542,153.63	For calendar year 20 21	
FILER'S TIN XX-XXXXXXX PAYER'S TIN 31-0958666	3 Compliance amount $	4 Date of order/agreement XX/XX/2021	**Copy A For Internal Revenue Service Center** **File with Form 1096.**
PAYER'S name Cardinal Health, Inc. and consolidated subsidiaries	5 **Jurisdiction** U.S. District Court for the Northern District of Ohio and jurisdictions of other cases settled under the Settlement Agreement entered into by the Settling Distributors and Settling States (each as defined in such agreement), dated as of [ ].		For Privacy Act and Paperwork Reduction Act Notice, see the **current General Instructions for Certain Information Returns.**
Street address (including apt. no.) 7000 Cardinal Place	6 Case number No. 1:17-MD-2804 and other cases settled under the Settlement Agreement entered into by the Settling Distributors and Settling States (each as defined in such agreement), dated as of [ ].		
City or town, state or province, country, and ZIP or foreign postal code Dublin, Ohio 43017	7 Name or description of matter/suit/agreement National Prescription Opiate Litigation		
	8 Code A, B, I		

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EXHIBIT W

McKesson IRS Form 1098-F

0303 ☐ VOID ☐ CORRECTED

FILER'S name, street address, city or town, state or province, country, ZIP or foreign postal code, and telephone no. [APPROPRIATE OFFICIAL] [DESIGNATED STATE] [ADDRESS]		1 Total amount required to be paid $ $7,840,457,678.30	OMB No. 1545-2284 Form **1098-F** (Rev. December 2019) For calendar year 20 21
		2 Restitution/remediation amount $ 7,176,784,986.23	**Fines, Penalties, and Other Amounts**
FILER'S TIN XX-XXXXXXX	PAYER'S TIN XX-XXXXXXX	3 Compliance amount $	4 Date of order/agreement XX/XX/2021
PAYER'S name McKesson Corporation		5 Jurisdiction U.S. District Court for the Northern District of Ohio and jurisdictions of other cases settled under the Settlement Agreement entered into by the Settling Distributors and Settling States (each as defined in such agreement), dated as of [ ].	
Street address (including apt. no.) 6535 N. State Highway 161		6 Case number No. 1:17-MD-2804 and other cases settled under the Settlement Agreement entered into by the Settling Distributors and Settling States (each as defined in such agreement), dated as of [ ].	
City or town, state or province, country, and ZIP or foreign postal code Irving, TX 75039		7 Name or description of matter/suit/agreement National Prescription Opiate Litigation,	
		8 Code A, B, I	

Copy A
For Internal Revenue Service Center
File with Form 1096.
For Privacy Act and Paperwork Reduction Act Notice, see the **current General Instructions for Certain Information Returns.**

Form **1098-F** (Rev. 12-2019) Cat. No. 71382B www.irs.gov/Form1098F Department of the Treasury - Internal Revenue Service

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EXHIBIT X

Severity Factors

State	Severity Factor
Alabama	108.5243%
Alaska	107.8614%
American Samoa	102.7639%
Arizona	107.7129%
Arkansas	103.2818%
California	82.8688%
Colorado	95.2263%
Connecticut	121.0971%
Delaware	155.5946%
District of Columbia	88.3270%
Florida	107.9604%
Georgia	86.6675%
Guam	96.8019%
Hawaii	77.1051%
Idaho	93.0570%
Illinois	86.6318%
Indiana	108.6768%
Iowa	78.2056%
Kansas	89.6374%
Kentucky	150.0126%
Louisiana	105.2878%
Maine	132.7534%
Maryland	115.2160%
Massachusetts	110.3001%
Michigan	112.4239%
Minnesota	75.9148%
Mississippi	96.7243%
Missouri	107.8496%
Montana	99.7815%
N. Mariana Islands	100.2421%
Nebraska	71.9045%
Nevada	130.5519%
New Hampshire	144.4997%
New Jersey	102.3701%
New Mexico	128.9295%

New York	91.4472%
North Carolina	102.2754%
North Dakota	76.0864%
Ohio	123.0063%
Oklahoma	129.3047%
Oregon	108.9094%
Pennsylvania	118.2821%
Puerto Rico	73.9803%
Rhode Island	143.8802%
South Carolina	99.6801%
South Dakota	76.4482%
Tennessee	129.9078%
Texas	71.6286%
Utah	119.5878%
Vermont	140.2239%
Virgin Islands	100.4396%
Virginia	88.1611%
Washington	100.5007%
Wisconsin	99.6616%
Wyoming	100.9659%

JANSSEN SETTLEMENT AGREEMENT

This settlement agreement dated as of July 21, 2021 (the "*Agreement*") sets forth the terms of settlement between and among the Settling States, Participating Subdivisions, and Janssen (as those terms are defined below). Upon satisfaction of the conditions set forth in Sections II and VIII, this Agreement will be binding on the Settling States, Janssen, and Participating Subdivisions. This Agreement will then be filed as part of Consent Judgments in the respective courts of each of the Settling States, pursuant to the terms set forth in Section VIII.

I. Definitions

Unless otherwise specified, the following definitions apply:

1. "*Abatement Accounts Fund*" means a component of the Settlement Fund described in subsection VI.E.

2. "*Additional Restitution Amount*" means the amount available to Settling States listed in Exhibit N of $67,307,692.

3. "*Agreement*" means this agreement as set forth above, inclusive of all exhibits.

4. "*Alleged Harms*" means the alleged past, present, and future financial, societal, and related expenditures arising out of the alleged misuse and abuse of opioid products, non-exclusive examples of which are described in the documents listed on Exhibit A, that have allegedly arisen as a result of the physical and bodily injuries sustained by individuals suffering from opioid-related addiction, abuse, death, and other related diseases and disorders, and that have allegedly been caused by Janssen.

5. "*Allocation Statute*" means a state law that governs allocation, distribution, and/or use of some or all of the Settlement Fund amounts allocated to that State and/or its Subdivisions. In addition to modifying the allocation, as set forth in subsection VI.D.2, an Allocation Statute may, without limitation, contain a Statutory Trust, further restrict expenditure of funds, form an advisory committee, establish oversight and reporting requirements, or address other default provisions and other matters related to the funds. An Allocation Statute is not required to address all three (3) types of funds comprising the Settlement Fund or all default provisions.

6. "*Annual Payment*" means the total amount payable to the Settlement Fund by Janssen on the Payment Date each year in 2023 and onward, as calculated by the Settlement Fund Administrator pursuant to Section V. For the avoidance of doubt, this term does not include the Additional Restitution Amount or amounts paid pursuant to Section XI.

7. "*Appropriate Official*" means the official defined in subsection XIII.E.

8. "*Attorney Fee Fund*" means an account consisting of funds allocated to pay attorneys' fees and costs pursuant to the agreement on attorneys' fees and costs attached as Exhibit R.

9. "*Bar*" means either (1) a ruling by the highest court of the State or the intermediate court of appeals when not subject to further review by the highest court of the State in a State with a single intermediate court of appeals setting forth the general principle that no Subdivisions or Special Districts in the State may maintain Released Claims against Released Entities, whether on the ground of the Agreement (or the release in it) or otherwise; (2) a law barring Subdivisions and Special Districts in the State from maintaining or asserting Released Claims against Released Entities (either through a direct bar or through a grant of authority to release claims and that authority is exercised in full); or (3) a Settlement Class Resolution in the State with full force and effect. For the avoidance of doubt, a law or ruling that is conditioned or predicated upon payment by a Released Entity (apart from payments by Janssen incurred under the Agreement) shall not constitute a Bar.

10. "*Case-Specific Resolution*" means either (1) a law barring specified Subdivisions or Special Districts from maintaining Released Claims against Released Entities (either through a direct bar or through a grant of authority to release claims and that authority is exercised in full); (2) a ruling by a court of competent jurisdiction over a particular Subdivision or Special District that has the legal effect of barring the Subdivision or Special District from maintaining any Released Claims at issue against Released Entities, whether on the ground of the Agreement (or the release in it) or otherwise; or (3) in the case of a Special District, a release consistent with Section IV below. For the avoidance of doubt, a law, ruling, or release that is conditioned or predicated upon a post-Effective Date payment by a Released Entity (apart from payments by Janssen incurred under the Agreement or injunctive relief obligations incurred by it) shall not constitute a Case-Specific Resolution.

11. "*Claim*" means any past, present or future cause of action, claim for relief, cross-claim or counterclaim, theory of liability, demand, derivative claim, request, assessment, charge, covenant, damage, debt, lien, loss, penalty, judgment, right, obligation, dispute, suit, contract, controversy, agreement, parens patriae claim, promise, performance, warranty, omission, or grievance of any nature whatsoever, whether legal, equitable, statutory, regulatory or administrative, whether arising under federal, state or local common law, statute, regulation, guidance, ordinance or principles of equity, whether filed or unfiled, whether asserted or unasserted, whether known or unknown, whether accrued or unaccrued, whether foreseen, unforeseen or unforeseeable, whether discovered or undiscovered, whether suspected or unsuspected, whether fixed or contingent, and whether existing or hereafter arising, in all such cases, including but not limited to any request for declaratory, injunctive, or equitable relief, compensatory, punitive, or statutory damages, absolute liability, strict liability, restitution, subrogation, contribution, indemnity, apportionment, disgorgement, reimbursement, attorney fees, expert

fees, consultant fees, fines, penalties, expenses, costs or any other legal, equitable, civil, administrative, or regulatory remedy whatsoever.

12. "*Claim Over*" means a Claim asserted by a Non-Released Entity against a Released Entity on the basis of contribution, indemnity, or other claim-over on any theory relating to a Non-Party Covered Conduct Claim asserted by a Releasor.

13. "*Compensatory Restitution Amount*" means the aggregate amount of payments by Janssen hereunder other than amounts paid as attorneys' fees and costs or identified pursuant to subsection VI.B.2 as being used to pay attorneys' fees and investigation costs or litigation costs.

14. "*Consent Judgment*" means a state-specific consent judgment in a form to be agreed upon by the Settling States, Participating Subdivisions, and Janssen prior to the Initial Participation Date that, among other things, (1) approves this Agreement and (2) provides for the release set forth in Section IV, including the dismissal with prejudice of any Released Claims that the Settling State has brought against Released Entities.

15. "*Court*" means the respective court for each Settling State to which the Agreement and the Consent Judgment are presented for approval and/or entry as to that Settling State, or the Northern District of Ohio for purposes of administering the Attorney Fee Fund and any related fee and cost agreements.

16. "*Covered Conduct*" means any actual or alleged act, failure to act, negligence, statement, error, omission, breach of any duty, conduct, event, transaction, agreement, misstatement, misleading statement or other activity of any kind whatsoever from the beginning of time through the Reference Date (and any past, present, or future consequence of any such act, failure to act, negligence, statement, error, omission, breach of duty, conduct, event, transaction, agreement, misstatement, misleading statement or other activity) relating in any way to (a) the discovery, development, manufacture, packaging, repackaging, marketing, promotion, advertising, labeling, recall, withdrawal, distribution, delivery, monitoring, reporting, supply, sale, prescribing, dispensing, physical security, warehousing, use or abuse of, or operating procedures relating to any Product, or any system, plan, policy, or advocacy relating to any Product or class of Products, including but not limited to any unbranded promotion, marketing, programs, or campaigns relating to any Product or class of Products; (b) the characteristics, properties, risks, or benefits of any Product; (c) the reporting, disclosure, non-reporting or non-disclosure to federal, state or other regulators of orders for any Product placed with any Released Entity; (d) the selective breeding, harvesting, extracting, purifying, exporting, importing, applying for quota for, procuring quota for, handling, promoting, manufacturing, processing, packaging, supplying, distributing, converting, or selling of, or otherwise engaging in any activity relating to, precursor or component Products, including but not limited to natural, synthetic, semi-synthetic or chemical raw materials, starting materials, finished

active pharmaceutical ingredients, drug substances, or any related intermediate Products; or (e) diversion control programs or suspicious order monitoring related to any Product.

17. "*Designated State*" means New York.

18. "*Effective Date*" means the date sixty (60) days after the Reference Date.

19. "*Enforcement Committee*" means a committee consisting of representatives of the Settling States and of the Participating Subdivisions. Exhibit B contains the organizational bylaws of the Enforcement Committee. Notice pursuant to subsection XIII.O shall be provided when there are changes in membership or contact information.

20. "*Global Settlement Abatement Amount*" means the abatement amount of $4,534,615,385.

21. "*Global Settlement Amount*" means $5 billion, which shall be divided into the Global Settlement Abatement Amount, the Additional Restitution Amount, and the Global Settlement Attorney Fee Amount.

22. "*Global Settlement Attorney Fee Amount*" means the attorney fee amount of $398,076,923.

23. "*Incentive A*" means the incentive payment described in subsection V.E.4.

24. "*Incentive B*" means the incentive payment described in subsection V.E.5.

25. "*Incentive C*" means the incentive payment described in subsection V.E.6.

26. "*Incentive D*" means the incentive payment described in subsection V.E.7.

27. "*Incentive Payment Final Eligibility Date*" means, with respect to a Settling State, the date that is the earliest of (1) three years after the Effective Date; (2) the date of completion of opening statements in a trial of any action brought by a Subdivision in that State that includes a Released Claim against a Released Entity when such date is more than two (2) years after the Effective Date; or (3) two (2) years after the Effective Date in the event a trial of an action brought by a Subdivision in that State that includes a Released Claim against a Released Entity began after the Initial Participation Date but before two (2) years after the Effective Date.

28. "*Initial Participating Subdivision*" means a Subdivision that meets the requirements set forth in subsection VII.D.

29. "*Initial Participation Date*" means the date one hundred twenty (120) days after the Preliminary Agreement Date, unless it is extended by written agreement of Janssen and the Enforcement Committee.

30. "*Initial Year Payment*" means the total amount payable to the Settlement Fund by Janssen on each of the two Payment Dates in 2022, as calculated by the Settlement Fund Administrator pursuant to Section V. For the avoidance of doubt, this term does not include the Additional Restitution Amount or amounts paid pursuant to Section XI.

31. "*Injunctive Relief Terms*" means the terms described in Section III and set forth in Exhibit P.

32. "*Janssen*" means Johnson & Johnson, Janssen Pharmaceuticals, Inc., Ortho-McNeil-Janssen Pharmaceuticals, Inc., and Janssen Pharmaceutica, Inc.

33. "*Later Litigating Special District*" means a Special District (or Special District official asserting the right of or for the Special District to recover for alleged harms to the Special District and/or the people thereof) that is not a Litigating Special District and that files a lawsuit bringing a Released Claim against a Released Entity, or that adds such a claim to a pre-existing lawsuit, after the Preliminary Agreement Date. It may also include a Litigating Special District whose claims were resolved by a judicial Bar or Case-Specific Resolution which is later revoked following the execution date of this Agreement, when such Litigating Special District takes any affirmative step in its lawsuit other than seeking a stay or removal.

34. "*Later Litigating Subdivision*" means a Subdivision (or Subdivision official asserting the right of or for the Subdivision to recover for alleged harms to the Subdivision and/or the people thereof) that is not a Litigating Subdivision and that files a lawsuit bringing a Released Claim against a Released Entity, or that adds such a claim to a pre-existing lawsuit, after the Trigger Date. It may also include a Litigating Subdivision whose claims were resolved by a judicial Bar or Case-Specific Resolution which is later revoked following the execution date of this Agreement, when such Litigating Subdivision takes any affirmative step in its lawsuit other than seeking a stay or removal.

35. "*Later Participating Subdivision*" means a Participating Subdivision that meets the requirements of subsection VII.E but is not an Initial Participating Subdivision.

36. "*Litigating Special District*" means a Special District (or Special District official) that brought any Released Claims against any Released Entities on or before the Preliminary Agreement Date that were not separately resolved prior to that date. A list of Litigating Special Districts will be agreed to by the parties and attached hereto as of the Preliminary Agreement Date.

37. "*Litigating Subdivision*" means a Subdivision (or Subdivision official asserting the right of or for the Subdivision to recover for alleged harms to the Subdivision and/or the people thereof) that brought any Released Claim against any Released Entity prior to the Trigger Date that were not separately resolved prior to that

Trigger Date. A Prior Litigating Subdivision shall not be considered a Litigating Subdivision. Exhibit C is an agreed list of the Litigating Subdivisions. Exhibit C will be updated (including with any corrections) periodically, and a final version of Exhibit C will be attached hereto as of the Reference Date.

38. "*National Arbitration Panel*" means the panel described in subsection XII.F.

39. "*National Disputes*" means the disputes described in subsection XII.F.

40. "*Non-Litigating Special District"* means a Special District that is neither a Litigating Special District nor a Later Litigating Special District.

41. "*Non-Litigating Subdivision*" means a Subdivision that is neither a Litigating Subdivision nor a Later Litigating Subdivision.

42. "*Non-Participating Subdivision*" means a Subdivision that is not a Participating Subdivision.

43. "*Non-Party Covered Conduct Claim*" means a Claim against any Non-Released Entity involving, arising out of, or related to Covered Conduct (or conduct that would be Covered Conduct if engaged in by a Released Entity).

44. "*Non-Party Settlement*" means a settlement by any Releasor that settles any Non-Party Covered Conduct Claim and includes a release of any Non-Released Entity.

45. "*Non-Released Entity*" means an entity that is not a Released Entity.

46. "*Non-Settling State*" means a State that is not a Settling State.

47. "*Opioid Remediation*" means care, treatment, and other programs and expenditures (including reimbursement for past such programs or expenditures except where this Agreement restricts the use of funds solely to future Opioid Remediation) designed to (1) address the misuse and abuse of opioid products, (2) treat or mitigate opioid use or related disorders, or (3) mitigate other alleged effects of the opioid abuse crisis, including on those injured as a result of the opioid abuse crisis. Exhibit E provides a non-exhaustive list of expenditures that qualify as being paid for Opioid Remediation. Qualifying expenditures may include reasonable related administrative expenses.

48. "*Overall Allocation Percentage*" means a Settling State's percentage as set forth in Exhibit F. The aggregate Overall Allocation Percentages of all States (including Settling States and Non-Settling States) shall equal 100%.

49. "*Participating Special District*" means a Special District that executes a release consistent with Section IV below and meets the requirements for becoming a Participating Special District under Section VII.

50. "*Participating Subdivision*" means a Subdivision that meets the requirements for becoming a Participating Subdivision under Section VII. Participating Subdivisions include both Initial Participating Subdivisions and Later Participating Subdivisions. Subdivisions eligible to become Participating Subdivisions are listed in Exhibit G. A Settling State may add additional Subdivisions to Exhibit G at any time prior to the Initial Participation Date.

51. "*Participation Tier*" means the level of participation in this Agreement as determined pursuant to subsection VIII.C using the criteria set forth in Exhibit H.

52. "*Parties*" means Janssen and the Settling States (each, a "*Party*").

53. "*Payment Date*" means the date on which Janssen makes its payments pursuant to Section V and Exhibit M.

54. "*Payment Year*" means the calendar year during which the applicable Initial Year Payments or Annual Payments are due pursuant to subsection V.B. Payment Year 1 is 2022, Payment Year 2 is 2023 and so forth. References to payment "for a Payment Year" mean the Initial Year Payments or Annual Payment due during that year. References to eligibility "for a Payment Year" mean eligibility in connection with the Initial Year Payments or Annual Payment due during that year.

55. "*Preliminary Agreement Date*" means the date on which Janssen gives notice to the Settling States and MDL PEC of its determination that a sufficient number of States have agreed to be Settling States. This date shall be no more than fourteen (14) days after the end of the notice period to States, unless it is extended by written agreement of Janssen and the Enforcement Committee.

56. "*Primary Subdivision*" means a Subdivision that has a population of 30,000 or more. A list of Primary Subdivisions in each State is provided in Exhibit I.

57. "*Prior Litigating Subdivision*" means a Subdivision (or Subdivision official asserting the right of or for the Subdivision to recover for alleged harms to the Subdivision and/or the people thereof) that brought any Released Claim against any Released Entity prior to the Trigger Date and all such Released Claims were separately settled or finally adjudicated prior to the Trigger Date; *provided, however*, that if the final adjudication was pursuant to a Bar, such Subdivision shall not be considered a Prior Litigating Subdivision. Notwithstanding the prior sentence, Janssen and the State of the relevant Subdivision may agree in writing that such Subdivision shall not be considered a Prior Litigating Subdivision.

58. "*Product*" means any chemical substance, whether used for medicinal or non-medicinal purposes, and whether natural, synthetic, or semi-synthetic, or any finished pharmaceutical product made from or with such substance, that is an opioid or opiate, as well as any product containing any such substance. It also includes: 1) the following when used in combination with opioids or opiates: benzodiazepine, carisoprodol, zolpidem, or gabapentin; and 2) a combination or

"cocktail" of any stimulant or other chemical substance prescribed, sold, bought, or dispensed to be used together that includes opioids or opiates. For the avoidance of doubt, "Product" does not include benzodiazepine, carisoprodol, zolpidem, or gabapentin when not used in combination with opioids or opiates. "Product" includes but is not limited to any substance consisting of or containing buprenorphine, codeine, fentanyl, hydrocodone, hydromorphone, meperidine, methadone, morphine, naloxone, naltrexone, oxycodone, oxymorphone, tapentadol, tramadol, opium, heroin, carfentanil, any variant of these substances, or any similar substance. "Product" also includes any natural, synthetic, semi-synthetic or chemical raw materials, starting materials, finished active pharmaceutical ingredients, drug substances, and any related intermediate products used or created in the manufacturing process for any of the substances described in the preceding sentence.

59. "*Reference Date*" means the date on which Janssen is to inform the Settling States and MDL PEC of its determination whether there is sufficient resolution of claims and potential claims at the Subdivision level to go forward with the settlement. The Reference Date shall be thirty (30) days after the Initial Participation Date, unless it is extended by written agreement of Janssen and the Enforcement Committee.

60. "*Released Claims*" means any and all Claims that directly or indirectly are based on, arise out of, or in any way relate to or concern the Covered Conduct occurring prior to the Reference Date. Without limiting the foregoing, "Released Claims" include any Claims that have been asserted against the Released Entities by any Settling State or any of its Litigating Subdivisions or Litigating Special Districts in any federal, state or local action or proceeding (whether judicial, arbitral, or administrative) based on, arising out of or relating to, in whole or in part, the Covered Conduct, or any such Claims that could be or could have been asserted now or in the future in those actions or in any comparable action or proceeding brought by a State, any of its Subdivisions or Special Districts, or any Releasors (whether or not such State, Subdivision, Special District, or Releasor has brought such action or proceeding). Released Claims also include all Claims asserted in any proceeding to be dismissed pursuant to the Agreement, whether or not such claims relate to Covered Conduct. The Parties intend that "Released Claims" be interpreted broadly. This Agreement does not release Claims by private individuals. It is the intent of the Parties that Claims by private individuals be treated in accordance with applicable law. Released Claims is also used herein to describe Claims brought by a Later Litigating Subdivision or other non-party Subdivision or Special District that would have been Released Claims if they had been brought by a Releasor against a Released Entity.

61. "*Released Entities*" means Janssen and (1) all of Janssen's past and present direct or indirect parents, subsidiaries, divisions, predecessors, successors, assigns, including Noramco, Inc. and Tasmanian Alkaloids PTY. LTD.; (2) the past and present direct or indirect subsidiaries, divisions, and joint ventures, of any of the foregoing; (3) all of Janssen's insurers (solely in their role as insurers with respect

to the Released Claims); (4) all of Janssen's, or of any entity described in subsection (1), past and present joint ventures; and (5) the respective past and present officers, directors, members, shareholders (solely in their capacity as shareholders of the foregoing entities), partners, trustees, agents, and employees of any of the foregoing (for actions that occurred during and related to their work for, or employment with, Janssen). Any person or entity described in subsections (3)-(5) shall be a Released Entity solely in the capacity described in such clause and shall not be a Released Entity with respect to its conduct in any other capacity. For the avoidance of doubt, the entities listed in Exhibit Q are not Released Entities; *and provided further* that any joint venture partner of Janssen or Janssen's subsidiary is not a Released Entity unless it falls within subsections (1)-(5) above. A list of Janssen's present subsidiaries and affiliates can be found at https://johnsonandjohnson.gcs-web.com/static-files/f61ae5f3-ff03-46c1-bfc9-174947884db2. Janssen's predecessor entities include but are not limited to those entities listed on Exhibit J. For the avoidance of doubt, any entity acquired, or joint venture entered into, by Janssen after the Reference Date is not a Released Entity.

62. "*Releasors*" means (1) each Settling State; (2) each Participating Subdivision; and (3) without limitation and to the maximum extent of the power of each Settling State's Attorney General and/or Participating Subdivision to release Claims, (a) the Settling State's and Participating Subdivision's departments, agencies, divisions, boards, commissions, Subdivisions, districts, instrumentalities of any kind and attorneys, including its Attorney General, and any person in their official capacity whether elected or appointed to serve any of the foregoing and any agency, person, or other entity claiming by or through any of the foregoing, (b) any public entities, public instrumentalities, public educational institutions, unincorporated districts, fire districts, irrigation districts, water districts, law enforcement districts, emergency services districts, school districts, hospital districts and other Special Districts in a Settling State, and (c) any person or entity acting in a parens patriae, sovereign, quasi-sovereign, private attorney general, qui tam, taxpayer, or other capacity seeking relief on behalf of or generally applicable to the general public with respect to a Settling State or Subdivision in a Settling State, whether or not any of them participate in the Agreement. The inclusion of a specific reference to a type of entity in this definition shall not be construed as meaning that the entity is not a Subdivision. In addition to being a Releasor as provided herein, a Participating Subdivision shall also provide the Subdivision Settlement Participation Form or the Election and Release Form referenced in Section VII providing for a release to the fullest extent of the Participating Subdivision's authority, which shall be attached as an exhibit to the Agreement. Each Settling State's Attorney General represents that he or she has or has obtained (or will obtain no later than the Initial Participation Date) the authority set forth in the Representation and Warranty subsection of Section IV.

63. "*Revocation Event*" means with respect to a Bar, Settlement Class Resolution, or Case-Specific Resolution, a legislative amendment or a revocation, rescission, reversal, overruling, or interpretation that in any way limits the effect of such Bar,

Settlement Class Resolution, or Case-Specific Resolution on Released Claims or any other action or event that otherwise deprives the Bar, Settlement Class Resolution or Case-Specific Resolution of force or effect in any material respect.

64. "*Settlement Class Resolution*" means a class action resolution in a court of competent jurisdiction in a Settling State with respect to a class of Subdivisions and Special Districts in that State that (1) conforms with that Settling State's statutes, case law, and/or rules of procedure regarding class actions; (2) is approved and entered as an order of a court of competent jurisdiction in that State and has become final as defined in "State-Specific Finality"; (3) is binding on all Non-Participating Subdivisions and Special Districts in that State (other than opt outs as permitted under the next sentence); (4) provides that all such Non-Participating Subdivisions or Special Districts may not bring Released Claims against Released Entities, whether on the ground of the Agreement (or the releases herein) or otherwise; and (5) does not impose any costs or obligations on Janssen other than those provided for in the Agreement, or contain any provision inconsistent with any provision of the Agreement. If applicable state law requires that opt-out rights be afforded to members of the class, a class action resolution otherwise meeting the foregoing requirements shall qualify as a Settlement Class Resolution unless Subdivisions collectively representing more than 1% of the total population of all of that State's Subdivisions listed in Exhibit G opt out. In seeking certification of any Settlement Class, the applicable State and Participating Subdivisions shall make clear that certification is sought solely for settlement purposes and shall have no applicability beyond approval of the settlement for which certification is sought. Nothing in this Agreement constitutes an admission by any Party that class certification would be appropriate for litigation purposes in any case.

65. "*Settlement Fund*" means the interest-bearing fund established under the Agreement into which all payments by Janssen are made other than amounts paid as attorneys' fees and costs or identified pursuant to subsection VI.B.2 as being used to pay attorneys' fees and costs. The Settlement Fund comprises the Abatement Accounts Fund, State Fund, and Subdivision Fund.

66. "*Settlement Fund Administrator*" means the entity that determines the Annual Payments (including calculating Incentive Payments pursuant to Section V) and any amounts subject to suspension or offset pursuant to Sections V and IX), determines the Participation Tier, and administers and distributes amounts into the Settlement Fund. The duties of the Settlement Fund Administrator shall be governed by this Agreement. Prior to the Initial Participation Date, the Parties shall agree to selection and removal processes for and a detailed description of the Settlement Fund Administrator's duties, including a detailed mechanism for paying the Settlement Fund Administrator's fees and costs, all of which shall be appended to the Agreement as Exhibit L.

67. "*Settlement Fund Escrow*" means the interest-bearing escrow fund established pursuant to this Agreement to hold disputed or suspended payments made under this Agreement.

68. "*Settlement Payment Schedule*" means the schedule of payments attached to this Agreement as Exhibit M. A revised Settlement Payment Schedule will be substituted for Exhibit M after any offsets, reductions, or suspensions under Sections V and IX are determined.

69. "*Settling State*" means any State that has entered the Agreement.

70. "*Special District*" means a formal and legally recognized sub-entity of a State that is authorized by State law to provide one or a limited number of designated functions, including but not limited to school districts, fire districts, healthcare & hospital districts, and emergency services districts. Special Districts do not include sub-entities of a State that provide general governance for a defined area that would qualify as a Subdivision.

71. "*State*" means any state of the United States of America, the District of Columbia, American Samoa, Guam, the Northern Mariana Islands, Puerto Rico, and the U.S. Virgin Islands. Additionally, the use of non-capitalized "state" to describe something (e.g., "state court") shall also be read to include parallel entities in commonwealths, territories, and the District of Columbia (e.g., "territorial court").

72. "*State Fund*" means a component of the Settlement Fund described in subsection VI.C.

73. "*State-Specific Finality*" means, with respect to the Settling State in question:

    a. the Agreement and the Consent Judgment have been approved and entered by the Court as to Janssen, including the release of all Released Claims against Released Entities as provided in this Agreement;

    b. for all lawsuits brought by the Settling State against Released Entities for Released Claims, either previously filed or filed as part of the entry of the Consent Judgment, the Court has stated in the Consent Judgment or otherwise entered an order finding that all Released Claims against Released Entities asserted in the lawsuit have been resolved by agreement; and

    c. (1) the time for appeal or to seek review of or permission to appeal from the approval and entry as described in subsection (a) hereof and entry of such order described in subsection (b) hereof has expired; or (2) in the event of an appeal, the appeal has been dismissed or denied, or the approval and entry described in (a) hereof and the order described in subsection (b) hereof have been affirmed in all material respects (to the extent challenged in the appeal) by the court of last resort to which such appeal has been taken and such dismissal or affirmance has become no

longer subject to further appeal (including, without limitation, review by the United States Supreme Court).

74. "*State-Subdivision Agreement*" means an agreement that a Settling State reaches with the Subdivisions in that State regarding the allocation, distribution, and/or use of funds allocated to that State and to Participating Subdivisions in that State. A State-Subdivision Agreement shall be effective if approved pursuant to the provisions of Exhibit O or if adopted by statute. Preexisting agreements addressing funds other than those allocated pursuant to this Agreement shall qualify if the approval requirements of Exhibit O are met. A State and its Subdivisions may revise, supplement, or refine a State-Subdivision Agreement if approved pursuant to the provisions of Exhibit O or if adopted by statute.

75. "*Statutory Trust*" means a trust fund established by state law to receive funds allocated to a State's Abatement Accounts Fund and restrict their expenditure to Opioid Remediation purposes subject to reasonable administrative expenses. A State may give a Statutory Trust authority to allocate one or more of the three Settlement Funds, but this is not required.

76. "*Subdivision*" means a formal and legally recognized sub-entity of a State that provides general governance for a defined area, including a county, parish, city, town, village, or similar entity. Unless otherwise specified, "Subdivision" includes all functional counties and parishes and other functional levels of sub-entities of a State that provide general governance for a defined area. Historic, non-functioning sub-entities of a State (such as Connecticut counties) are not Subdivisions, unless the entity has filed a lawsuit that includes a Released Claim against a Released Entity in a direct, parens patriae, or any other capacity. For purposes of this Agreement, the term Subdivision does not include Special Districts. A list of Subdivisions by state will be agreed to prior to any Subdivision sign-on period.

77. "*Subdivision Allocation Percentage*" means for Subdivisions in a Settling State that are eligible to receive an allocation from the Subdivision Fund pursuant to subsection VI.C or subsection VI.D, the percentage as set forth in Exhibit G. The aggregate Subdivision Allocation Percentage of all Subdivisions receiving a Subdivision Allocation Percentage in each State shall equal 100%. Immediately upon the effectiveness of any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by subsection VI.D.3 (or upon the effectiveness of an amendment to any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by subsection VI.D.3) that addresses allocation from the Subdivision Fund, or upon any, whether before or after the Initial Participation Date, Exhibit G will automatically be amended to reflect the allocation from the Subdivision Fund pursuant to the State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by Section V.D.3. The Subdivision Allocation Percentages contained in Exhibit G may not change once notice is distributed pursuant to subsection VII.A, except upon the effectiveness of any State-

Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by subsection VI.D.3 (or upon the effectiveness of an amendment to any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by subsection VI.D.3) that addresses allocation from the Subdivision Fund. For the avoidance of doubt, no Subdivision not listed on Exhibit G shall receive an allocation from the Subdivision Fund and no provision of this Agreement shall be interpreted to create such an entitlement.

78. "*Subdivision Fund*" means a component of the Settlement Fund described in subsection VI.C.

79. "*Subdivision Settlement Participation Form*" means the form attached as Exhibit K that Participating Subdivisions must execute and return to the Settlement Fund Administrator, and which shall (1) make such Participating Subdivisions signatories to this Agreement, (2) include a full and complete release of any and of such Subdivision's claims, and (3) require the prompt dismissal with prejudice of any Released Claims that have been filed by any such Participating Subdivision.

80. "*Threshold Motion*" means a motion to dismiss or equivalent dispositive motion made at the outset of litigation under applicable procedure. A Threshold Motion must include as potential grounds for dismissal, any applicable Bar or the relevant release by a Settling State or Participating Subdivision provided under this Agreement and, where appropriate under applicable law, any applicable limitations defense.

81. "*Trigger Date*" means, in the case of a Primary Subdivision, the Reference Date, or, in the case of all other Subdivisions, the Preliminary Agreement Date.

II. Participation by States and Condition to Preliminary Agreement

A. *Notice to States*. On July 22, 2021 this Agreement shall be distributed to all States. The States' Attorneys General shall then have a period of thirty (30) days to decide whether to become Settling States. States that determine to become Settling States shall so notify the National Association of Attorneys General and Janssen and shall further commit to obtaining any necessary additional State releases prior to the Reference Date. This notice period may be extended by written agreement of Janssen and the Enforcement Committee.

B. *Condition to Preliminary Agreement*. Following the notice period set forth in subsection II.A above, Janssen shall determine on or before the Preliminary Agreement Date whether, in its sole discretion, enough States have agreed to become Settling States to proceed with notice to Subdivisions as set forth in Section VII below. If Janssen determines that this condition has been satisfied, and that notice to the Litigating Subdivisions should proceed, it will so notify the Settling States by providing notice to the Enforcement Committee and Settlement Fund Administrator on the Preliminary Agreement Date. If Janssen determines that this condition has not been satisfied, it will so

notify the Settling States by providing notice to the Enforcement Committee and Settlement Fund Administrator, and this Agreement will have no further effect and all releases and other commitments or obligations contained herein will be void.

C. *Later Joinder by States*. After the Preliminary Agreement Date, a State may only become a Settling State with the consent of Janssen, in its sole discretion. If a State becomes a Settling State more than sixty (60) days after the Preliminary Agreement Date, but on or before January 1, 2022, the Subdivisions and Special Districts in that State that become Participating Subdivisions and Participating Special Districts within ninety (90) days of the State becoming a Settling State shall be considered Initial Participating Subdivisions or Initial Participating Special Districts. A State may not become a Settling State after January 1, 2022.

III. Injunctive Relief

A. *Entry of Injunctive Relief*. As part of the Consent Judgment, the Parties agree to the injunctive relief terms attached as Exhibit P.

IV. Release

A. *Scope.* As of the Effective Date, the Released Entities will be released and forever discharged from all of the Releasors' Released Claims. Each Settling State (for itself and its Releasors) and Participating Subdivision (for itself and its Releasors) will, on or before the Effective Date, absolutely, unconditionally, and irrevocably covenant not to bring, file, or claim, or to cause, assist in bringing, or permit to be brought, filed, or claimed, or to otherwise seek to establish liability for any Released Claims against any Released Entity in any forum whatsoever. The releases provided for in the Agreement are intended by the Parties to be broad and shall be interpreted so as to give the Released Entities the broadest possible bar against any liability relating in any way to Released Claims and extend to the full extent of the power of each Settling State and its Attorney General to release claims. The Release shall be a complete bar to any Released Claim.

B. *Claim Over and Non-Party Settlement*.

1. *Statement of Intent.* It is the intent of the Parties that:

   a. Released Entities should not seek contribution or indemnification (other than pursuant to an insurance contract) from other parties for their payment obligations under this Settlement Agreement;

   b. the payments made under this Settlement Agreement shall be the sole payments made by the Released Entities to the Releasors involving, arising out of, or related to Covered Conduct (or conduct that would be Covered Conduct if engaged in by a Released Entity);

   c. Claims by Releasors against non-Parties should not result in additional payments by Released Entities, whether through contribution, indemnification or any other means; and

d. the Settlement meets the requirements of the Uniform Contribution Among Joint Tortfeasors Act and any similar state law or doctrine that reduces or discharges a released party's liability to any other parties.

e. The provisions of this subsection IV.B are intended to be implemented consistent with these principles. This Agreement and the releases and dismissals provided for herein are made in good faith.

2. *Contribution/Indemnity Prohibited*. No Released Entity shall seek to recover for amounts paid under this Agreement based on indemnification, contribution, or any other theory from a manufacturer, pharmacy, hospital, pharmacy benefit manager, health insurer, third-party vendor, trade association, distributor, or health care practitioner, provided that a Released Entity shall be relieved of this prohibition with respect to any entity that asserts a Claim-Over against it. For the avoidance of doubt, nothing herein shall prohibit a Released Entity from recovering amounts owed pursuant to insurance contracts.

3. *Non-Party Settlement*. To the extent that, on or after the Reference Date, any Releasor enters into a Non-Party Settlement, including in any bankruptcy case or through any plan of reorganization (whether individually or as a class of creditors), the Releasor will include (or in the case of a Non-Party Settlement made in connection with a bankruptcy case, will cause the debtor to include), unless prohibited from doing so under applicable law, in the Non-Party Settlement a prohibition on contribution or indemnity of any kind substantially equivalent to that required from Janssen in subsection IV.B.2, or a release from such Non-Released Entity in favor of the Released Entities (in a form equivalent to the releases contained in this Agreement) of any Claim-Over. The obligation to obtain the prohibition and/or release required by this subsection is a material term of this Agreement.

4. *Claim-Over*. In the event that any Releasor obtains a judgment with respect to Non-Party Covered Conduct against a Non-Released Entity that does not contain a prohibition like that in subsection IV.B.3, or any Releasor files a Non-Party Covered Conduct Claim against a non-Released Entity in bankruptcy or a Releasor is prevented for any reason from obtaining a prohibition/release in a Non-Party Settlement as provided in subsection IV.B.3, and such Non-Released Entity asserts a Claim-Over against a Released Entity, that Releasor and Janssen shall take the following actions to ensure that the Released Entities do not pay more with respect to Covered Conduct to Releasors or to Non-Released Entities than the amounts owed under this Settlement Agreement by Janssen:

a. Janssen shall notify that Releasor of the Claim-Over within sixty (60) days of the assertion of the Claim-Over or sixty (60) days of the Effective Date of this Settlement Agreement, whichever is later;

b. Janssen and that Releasor shall meet and confer concerning the means to hold Released Entities harmless and ensure that it is not required to pay

more with respect to Covered Conduct than the amounts owed by Janssen under this Settlement Agreement;

c. That Releasor and Janssen shall take steps sufficient and permissible under the law of the State of the Releasor to hold Released Entities harmless from the Claim-Over and ensure Released Entities are not required to pay more with respect to Covered Conduct than the amounts owed by Janssen under this Settlement Agreement. Such steps may include, where permissible:

(1) Filing of motions to dismiss or such other appropriate motion by Janssen or Released Entities, and supported by Releasors, in response to any claim filed in litigation or arbitration;

(2) Reduction of that Releasor's Claim and any judgment it has obtained or may obtain against such Non-Released Entity by whatever amount or percentage is necessary to extinguish such Claim-Over under applicable law, up to the amount that Releasor has obtained, may obtain, or has authority to control from such Non-Released Entity;

(3) Placement into escrow of funds paid by the Non-Released Entities such that those funds are available to satisfy the Claim-Over;

(4) Return of monies paid by Janssen to that Releasor under this Settlement Agreement to permit satisfaction of a judgment against or settlement with the Non-Released Entity to satisfy the Claim-Over;

(5) Payment of monies to Janssen by that Releasor to ensure it is held harmless from such Claim-Over, up to the amount that Releasor has obtained, may obtain, or has authority to control from such Non-Released Entity;

(6) Credit to Janssen under this Settlement Agreement to reduce the overall amounts to be paid under the Settlement Agreement such that it is held harmless from the Claim-Over; and

(7) Such other actions as that Releasor and Janssen may devise to hold Janssen harmless from the Claim Over.

d. The actions of that Releasor and Janssen taken pursuant to paragraph (c) must, in combination, ensure Janssen is not required to pay more with respect to Covered Conduct than the amounts owed by Janssen under this Settlement Agreement.

e. In the event of any dispute over the sufficiency of the actions taken pursuant to paragraph (c), that Releasor and Janssen may seek review by

the National Arbitration Panel, provided that, if the parties agree, such dispute may be heard by the state court where the relevant Consent Judgment was filed. The National Arbitration Panel shall have authority to require Releasors to implement a remedy that includes one or more of the actions specified in paragraph (c) sufficient to hold Released Entities fully harmless. In the event that the panel's actions do not result in Released Entities being held fully harmless, Janssen shall have a claim for breach of this Settlement Agreement by Releasors, with the remedy being payment of sufficient funds to hold Janssen harmless from the Claim-Over. For the avoidance of doubt, the prior sentence does not limit or eliminate any other remedy that Janssen may have.

5. To the extent that the Claim-Over is based on a contractual indemnity, the obligations under subsection IV.B.4 shall extend solely to a Non-Party Covered Conduct Claim against a pharmacy, clinic, hospital or other purchaser or dispenser of Products, a manufacturer that sold Products, a consultant, and/or a pharmacy benefit manager or other third-party payor. Janssen shall notify the Settling States, to the extent permitted by applicable law, in the event that any of these types of Non-Released Entities asserts a Claim-Over arising out of contractual indemnity against it.

C. *General Release*. In connection with the releases provided for in the Agreement, each Settling State (for itself and its Releasors) and Participating Subdivision expressly waives, releases, and forever discharges any and all provisions, rights, and benefits conferred by any law of any state or territory of the United States or other jurisdiction, or principle of common law, which is similar, comparable, or equivalent to § 1542 of the California Civil Code, which reads:

> **General Release; extent.** A general release does not extend to claims that the creditor or releasing party does not know or suspect to exist in his or her favor at the time of executing the release that, if known by him or her, would have materially affected his or her settlement with the debtor or released party.

A Releasor may thereafter discover facts other than or different from those which it knows, believes, or assumes to be true with respect to the Released Claims, but each Settling State (for itself and its Releasors) and Participating Subdivision hereby expressly waives and fully, finally, and forever settles, releases, and discharges, upon the Effective Date, any and all Released Claims that may exist as of such date but which Releasors do not know or suspect to exist, whether through ignorance, oversight, error, negligence or through no fault whatsoever, and which, if known, would materially affect the Settling States' decision to enter into the Agreement or the Participating Subdivisions' decision to participate in the Agreement.

D. *Res Judicata*. Nothing in the Agreement shall be deemed to reduce the scope of the res judicata or claim preclusive effect that the settlement memorialized in the Agreement,

and/or any Consent Judgment or other judgment entered on the Agreement, gives rise to under applicable law.

E. *Representation and Warranty.* The signatories hereto on behalf of their respective Settling States and its Participating Subdivisions expressly represent and warrant that they will obtain on or before the Effective Date (or have obtained) the authority to settle and release, to the maximum extent of the State's power, all Released Claims of (1) their respective Settling States; (2) all past and present executive departments, state agencies, divisions, boards, commissions and instrumentalities with the regulatory authority to enforce state and federal controlled substances acts; (3) any of their respective Settling State's past and present executive departments, agencies, divisions, boards, commissions and instrumentalities that have the authority to bring Claims related to Covered Conduct seeking money (including abatement and/or remediation) or revocation of a pharmaceutical distribution license; and (4) any Participating Subdivisions. For the purposes of clause (3) above, executive departments, agencies, divisions, boards, commissions, and instrumentalities are those that are under the executive authority or direct control of the State's Governor. Also, for the purposes of clause (3), a release from a State's Governor is sufficient to demonstrate that the appropriate releases have been obtained.

F. *Effectiveness*. The releases set forth in the Agreement shall not be impacted in any way by any dispute that exists, has existed, or may later exist between or among the Releasors. Nor shall such releases be impacted in any way by any current or future law, regulation, ordinance, or court or agency order limiting, seizing, or controlling the distribution or use of the Settlement Fund or any portion thereof, or by the enactment of future laws, or by any seizure of the Settlement Fund or any portion thereof.

G. *Cooperation.* Releasors (i) will not encourage any person or entity to bring or maintain any Released Claim against any Released Entity and (ii) will reasonably cooperate with and not oppose any effort by a Released Entity to secure the prompt dismissal of any and all Released Claims.

H. *Non-Released Claims.* Notwithstanding the foregoing or anything in the definition of Released Claims, the Agreement does not waive, release or limit any criminal liability, Claims for any outstanding liability under any tax or securities law, Claims against parties who are not Released Entities, Claims by private individuals and any claims arising under the Agreement for enforcement of the Agreement.

V. Monetary Relief and Payments

A. Structure of Payments

1. All payments under this Section V shall be made into the Settlement Fund, except that where specified, they shall be made into the Settlement Fund Escrow. The Settlement Fund shall be allocated and used only as specified in Section VI.

2. Janssen shall pay into the Settlement Fund the sum of Four Billion, Five Hundred Thirty-Four Million, Six Hundred Fifteen Thousand, Three Hundred Eighty-Five

Dollars ($4,534,615,385) minus (1) the offsets and credits specified in subsection V.C below, (2) any unearned incentive payments under subsection V.E below, and (3) any adjustments under Section IX below.

3. The payments to the Settlement Fund shall be divided into base and incentive payments as provided in subsections V.D and V.E below.

B. **Payment Process**

1. Except as otherwise provided in this Agreement, Janssen shall make two Initial Year Payments and nine (9) Annual Payments. The Initial Year Payments will consist of base payments. The first Annual Payment shall consist of incentive payments and subsequent Annual Payments shall each consist of base and incentive payments. The amount of all Initial Year Payments and Annual Payments shall be determined by the Settlement Fund Administrator applying Section V and Exhibit M. The Payment Date for the first Initial Year Payment shall be no later than ninety (90) days after the Effective Date. The Payment Date for the second Initial Year Payment shall be no later than July 15, 2022. The Payment Date for the first Annual Payment shall be no later than one year and sixty days following the Effective Date; the Payment Date for the second Annual Payment shall be no later than two years and sixty days following the Effective Date, and so forth, until all Annual Payments are made.

2. All data relevant to the determination of each such payment shall be submitted to the Settlement Fund Administrator sixty (60) days prior to the Payment Date for each payment. Prior to the Initial Participation Date, the Parties will include an exhibit to the Agreement setting forth in detail the process for submitting such data to the Settlement Fund Administrator prior to each Payment Date. The Settlement Fund Administrator shall then determine the Initial Year Payment or Annual Payment and the amount to be paid to each Settling State and its Participating Subdivisions, consistent with the provisions in Exhibit L, by:

   a. determining, for each Settling State, the amount of base and incentive payments to which the State is entitled by applying the criteria in this Section;

   b. applying any reductions, suspensions, or offsets required by Sections V and IX; and

   c. determining the total amount owed by Janssen to all Settling States and Participating Subdivisions.

3. The Settlement Fund Administrator shall then allocate the Initial Year Payment or Annual Payment pursuant to Section VI among the Settling States, among the separate types of funds for each Settling State (if applicable), and among the Participating Subdivisions.

4. As soon as possible, but no later than fifty (50) days prior to the Payment Date for each payment and following the determination described in subsection V.B.2, the Settlement Fund Administrator shall give notice to Janssen, the Settling States, and the Enforcement Committee of the amount of the Initial Year Payment or Annual Payment, the amount to be received by each Settling State, the amount to be received by the separate types of funds for each Settling State (if applicable), and the amount to be received by each Settling State's Participating Subdivisions.

5. Within twenty-one (21) days of the notice provided by the Settlement Fund Administrator, any party may dispute, in writing, the calculation of the Initial Year Payment or Annual Payment, or the amount to be received by a Settling State and/or its Participating Subdivisions. Such disputing party must provide a written notice of dispute to the Settlement Fund Administrator, the Enforcement Committee, any affected Settling State, and Janssen identifying the nature of the dispute, the amount of money that is disputed, and the Settling State(s) affected.

6. Within twenty-one (21) days of the sending of a written notice of dispute, any affected party may submit a response, in writing, to the Settlement Fund Administrator, the Enforcement Committee, any affected Settling State, and Janssen identifying the basis for disagreement with the notice of dispute.

7. If no response is filed, the Settlement Fund Administrator shall adjust the amount calculated consistent with the written notice of dispute, and Janssen shall pay the adjusted amount as the Initial Year Payment or Annual Payment on the Payment Date. If a written response to the written notice of dispute is timely sent to the Settlement Fund Administrator, the Settlement Fund Administrator shall notify Janssen of the preliminary amount to be paid, which shall be the greater of the amount originally calculated by the Settlement Fund Administrator or the amount that would be consistent with the notice of dispute, *provided, however* that in no circumstances shall the preliminary amount to be paid be higher than the maximum amount of base and incentive payments for that payment as set forth in Exhibit M. For the avoidance of doubt, a transfer of suspended payments from the Settlement Fund Escrow does not count toward determining whether the amount to be paid is higher than the maximum amount of base and incentive payments for that payment as set forth in Exhibit M.

8. The Settlement Fund Administrator shall place any disputed amount of the preliminary amount paid by Janssen into the Settlement Fund Escrow and shall disburse any undisputed amount to each Settling State and its Participating Subdivisions receiving direct allocations within fifteen (15) days of the Payment Date or at such later time as directed by each Settling State.

9. Disputes described in this subsection (other than those for which no response is filed under subsection V.B.6) shall be resolved in accordance with the terms of Section XII.

10. The process described in this subsection V.B shall also apply to accelerated payments made pursuant to Incentive A under subsection V.E.4.

11. For the avoidance of doubt, Subdivisions not listed on Exhibit G shall not receive an allocation from the Subdivision Fund.

C. **Offsets for Non-Settling States and Credits**

1. An offset equal to Four Billion, Five Hundred Thirty-Four Million, Six Hundred Fifteen Thousand, Three Hundred Eighty-Five Dollars ($4,534,615,385) times the percentage allocation assigned to each Non-Settling State in Exhibit F shall be deducted from the total amount to be paid by Janssen to the Settlement Fund under subsection V.A.2 above.

2. In addition to the offset, a credit of Two Hundred and Seventy Million Dollars ($270,000,000) shall be deducted from the maximum Settlement Fund amount to be paid by Janssen under subsection V.A.2 above and applied to the payment amounts as specified by Exhibit M. For the avoidance of doubt, the base payments and maximum incentive payment amounts shown on Exhibit M already reflect the deduction of the offset.

3. Notwithstanding any other provision of this Agreement or any other agreement, in the event that: (1) Janssen enters into an agreement with any Settling State that resolves with finality such Settling State's Claims consistent with Section IV of this Agreement and such agreement has an effective date prior to the Effective Date of this Agreement (such agreement, a "State-Specific Agreement") and (2) pursuant to the terms of the State-Specific Agreement, any payments, or any portion thereof, made by Janssen thereunder are made in lieu of any payments (for the avoidance of doubt, including the Additional Restitution Amount), or any portion thereof, to be made under this Agreement and Janssen makes such a payment pursuant to the State-Specific Agreement, then Janssen will reduce any payments allocable to such Settling State (whether made to the Settlement Fund Escrow or the Settlement Fund) made pursuant to this Agreement to the extent such amount was already paid pursuant to the terms of the State-Specific Agreement. This provision includes but is not limited to any corresponding amounts already paid to the Qualified Settlement Fund established under the Agreement between Janssen and the State of New York dated June 25, 2021.

4. Non-Settling States shall not be eligible for any payments or have any rights in connection with this Agreement. Accordingly, the stated maximum dollar amounts of the payments specified in Exhibit M are reduced by the aggregate Overall Allocation Percentage of Non-Settling States as set forth in Exhibit F.

D. **Base Payments**

1. Janssen shall make base payments into the Settlement Fund totaling One Billion, Nine Hundred Forty-Two Million, Three Hundred Forty-Six Thousand, One Hundred Fifty-Five Dollars ($1,942,346,155) minus the offsets and credits

specified in subsection V.C above. The base payments will be paid in accordance with the payment schedule specified by Exhibit M, subject to potential acceleration and potential deductions as provided herein.

2. The base payments will be allocated by Settling State proportionate to each Settling State's assigned percentages in Exhibit F, adjusted for any Non-Settling States.

3. If a State qualifies for Incentive A (described below), Janssen will accelerate the base payment schedule so that the State receives its Payment Year 1-4 base payment allocations and full Payment Year 1-4 Incentive A payment amounts within ninety (90) days of notice, on or after the Effective Date, of the Bar's implementation. Payment Year 5-10 payments are made annually and cannot be accelerated.

4. The exemplar payment schedule in Exhibit M does not account for deductions for offsets or unearned incentives, which will be separately calculated for each payment.

E. **Incentive Payments**

1. Janssen shall make incentive payments into the Settlement Fund potentially totaling up to Two Billion, Three Hundred Twenty-Two Million, Two Hundred Sixty-Nine Thousand, Two Hundred Thirty Dollars ($2,322,269,230), consisting of $2,109,038,461 for Incentive A (or, alternatively up to $2,109,038,461 for combined Incentives B and C if Incentive A is not achieved) and $213,230,769 for Incentive D, prior to being adjusted for credits if every State is a Settling State and were to satisfy the requirements specified below to earn its maximum incentive amount. The incentive payments will be paid in accordance with the payment schedule in Exhibit M, subject to potential acceleration and potential deductions as provided herein.

2. The maximum incentive amount for any Settling State shall be $2,322,269,230 times the percentage allocation assigned that Settling State in Exhibit F.

3. A Settling State may qualify to receive incentive payments in addition to base payments if, as of the Incentive Payment Final Eligibility Date, it meets the incentive eligibility requirements specified below. Settling States may qualify for incentive payments in four ways. If a Settling State qualifies for "Incentive A," it will become entitled to receive the maximum Incentive A payment allocable to the State as stated in subsection V.E.1. If a Settling State does not qualify for Incentive A, it can alternatively qualify for "Incentive B" and/or "Incentive C." A Settling State can qualify for "Incentive D" regardless of whether it qualifies for another incentive payment. The Incentive Payment Final Eligibility Date is not relevant to Incentive D.

4. *Incentive A: Accelerated Incentive Payment for Full Participation.*

a. A Settling State shall receive an accelerated Incentive A payment allocable to the State for full participation as described in subsection V.E.4.b.

b. A State qualifies for Incentive A by: (1) complete participation in the form of releases consistent with Section IV above from all Litigating Subdivisions and Litigating Special Districts, Non-Litigating Subdivisions with population over 10,000, and Non-Litigating Covered Special Districts (as defined in subsection V.E.7.e); (2) a Bar; or (3) a combination of approaches in clauses (1)-(2) that achieves the same level of resolution of Subdivision and Special District claims (e.g., a law barring future litigation combined with full joinder by Litigating Subdivisions and Litigating Special Districts). For purposes of Incentive A, a Subdivision or Special District is considered a "Litigating Subdivision" or "Litigating Special District" if it has brought Released Claims against Released Entities on or before the Reference Date; all other Subdivisions and Special Districts are considered "Non-Litigating." For purposes of Incentive A, Non-Litigating Special Districts shall not include a Special District with any of the following words or phrases in its name: mosquito, pest, insect, spray, vector, animal, air quality, air pollution, clean air, coastal water, tuberculosis, and sanitary.

c. Qualification for Incentive A entitles the qualifying Settling State to expedited payment of base payments and incentive payments for Payment Years 1-4, which Janssen shall pay into the Settlement Fund within ninety (90) days after receiving notice from the Settlement Fund Administrator that a State has qualified for Incentive A, but in no event less than ninety (90) days from the Effective Date. Base and incentive payments for Payment Years 5-10 will not be expedited.

d. If a Settling State qualifies for Incentive A after receiving an incentive payment under Incentives B or C, described below, the Settling State's payments under Incentive A will equal the remainder of its total Incentive A payments less any payments previously received under Incentives B or C. A Settling State that receives all of its maximum incentive allocation under Incentive A shall not receive additional incentive payments under Incentives B or C.

e. A Settling State that is not eligible for Incentive A as of the Incentive Payment Final Eligibility Date shall not be eligible for Incentive A for that Payment Year or any subsequent Payment Years.

5. *Incentive B: Early Participation or Released Claims by Litigating Subdivisions and Litigating Special Districts.*

a. If a Settling State does not qualify for Incentive A, it may still qualify to receive up to 60% of its total potential Incentive A payment allocation under Incentive B.

b. A Settling State can qualify for an Incentive B payment if Litigating Subdivisions and Litigating Special Districts collectively representing at least 75% of the Settling State's litigating population are either Participating Subdivisions or have their claims resolved through Case-Specific Resolutions.

(1) A Settling State's litigating population is the sum of the population of all Litigating Subdivisions and Litigating Special Districts. A Settling State's litigating population shall include all Litigating Subdivisions and Litigating Special Districts whose populations overlap in whole or in part with other Litigating Subdivisions and Litigating Special Districts, for instance in the case of a Litigating Special District, city, or township contained within a county.

(2) For example, if a Litigating Special District and a city that is a Litigating Subdivision are located within a county that is a Litigating Subdivision, then each of their individual populations would be added together to determine the total litigating population. Special District populations shall be counted in the manner set forth in subsection XIII.B. If each qualifies as a Litigating Subdivision or Litigating Special District and the county has a population of 10, the City has a population of 8, and the Special District has a population of 1, the total litigating population would be 19.

c. The following time periods apply to Incentive B payments:

(1) Period 1: Zero to two hundred ten (210) days after the Effective Date.

(2) Period 2: Two hundred eleven (211) days to one year after the Effective Date.

(3) Period 3: One year and one day to two years after the Effective Date.

d. Within Period 1: If Litigating Subdivisions and Litigating Special Districts collectively representing at least 75% of a Settling State's litigating population are Participating Subdivisions or have their claims resolved through Case-Specific Resolutions during Period 1, a sliding scale will determine the share of the funds available under Incentive B, with a

maximum of 60% of the Settling State's total potential incentive payment allocation available. Under that sliding scale, if Litigating Subdivisions and Litigating Special Districts collectively representing 75% of a Settling State's litigating population become Participating Subdivisions or achieve Case-Specific Resolution status by the end of Period 1, a Settling State will receive 50% of the total amount available to it under Incentive B. If more Litigating Subdivisions and Litigating Special Districts become Participating Subdivisions or achieve Case-Specific Resolution status, the Settling State shall receive an increased percentage of the total amount available to it under Incentive B as shown in the table below.

Participation or Case-Specific Resolution Levels (As percentage of litigating population)	**Incentive B Award** (As percentage of total amount available to State under Incentive B)
75%	50%
76%	52%
77%	54%
78%	56%
79%	58%
80%	60%
85%	70%
90%	80%
95%	90%
100%	100%

e. Within Period 2: If a Settling State did not qualify for an Incentive B payment in Period 1, but Litigating Subdivisions and Litigating Special Districts collectively representing at least 75% of the Settling State's litigating population become Participating Subdivisions or achieve Case-Specific Resolution status by the end of Period 2, then the Settling State qualifies for 75% of the Incentive B payment it would have qualified for in Period 1.

f. Within Period 3: If a Settling State did not qualify for an Incentive B payment in Periods 1 or 2, but Litigating Subdivisions and Litigating Special Districts collectively representing at least 75% of the Settling State's litigating population become Participating Subdivisions or achieve Case-Specific Resolution status by the end of Period 3, then the Settling State qualifies for 50% of the Incentive B payment it would have qualified for in Period 1.

g. A Settling State that receives the Incentive B payment for Periods 1 and/or 2 can receive additional payments if it secures participation from additional Litigating Subdivisions and Litigating Special Districts (or Case-Specific Resolutions of their claims) during Periods 2 and/or 3.

Those additional payments would equal 75% (for additional participation or Case-Specific Resolutions during Period 2) and 50% (for additional participation or Case-Specific Resolutions during Period 3) of the amount by which the increased litigating population levels would have increased the Settling State's Incentive B payment if they had been achieved in Period 1.

h. If Litigating Subdivisions and Litigating Special Districts that have become Participating Subdivisions or achieved Case-Specific Resolution status collectively represent less than 75% of a Settling State's litigating population by the end of Period 3, the Settling State shall not receive any Incentive B payment.

i. If there are no Litigating Subdivisions or Litigating Special Districts in a Settling State, and that Settling State is otherwise eligible for Incentive B, that Settling State will receive its full allocable share of Incentive B.

j. Incentives earned under Incentive B shall accrue after each of Periods 1, 2, and 3. After each period, the Settlement Fund Administrator shall conduct a look-back to assess which Settling States vested an Incentive B payment in the preceding period. Based on the look-back, the Settlement Fund Administrator will calculate the incentives accrued under Incentive B for the period; *provided* that the percentage of Incentive B for which a Settling State is eligible as of the Incentive Payment Final Eligibility Date shall cap its eligibility for that Payment Year and all subsequent Payment Years.

6. *Incentive C: Early Participation of Subdivisions*

a. If a Settling State does not qualify for Incentive A, it may still qualify to receive up to 40% of its total potential Incentive A payment allocation under Incentive C, which has two parts.

(1) Part 1: Under Incentive C, Part 1, a Settling State can receive up to 75% of its Incentive C allocation. A Settling State can qualify for a payment under Incentive C, Part 1 only if Primary Subdivisions (whether Litigating Primary Subdivisions or Non-Litigating Primary Subdivisions as of the Reference Date) representing at least 60% of the Settling State's Primary Subdivision population become Participating Subdivisions or achieve Case-Specific Resolution status.

(2) A Settling State's Primary Subdivision population is the sum of the population of all Primary Subdivisions (whether Litigating Primary Subdivisions or Non-Litigating Primary Subdivisions as of the Reference Date). Because Subdivisions include Subdivisions whose populations overlap in whole or in part with other

Subdivisions, for instance in the case of a city or township contained within a county, the Settling State's Primary Subdivision population is greater than Settling State's total population. (Special Districts are not relevant for purposes of Incentive C calculations.)

(3) A sliding scale will determine the share of the funds available under Incentive C, Part 1 to Settling States meeting the minimum 60% threshold. Under that sliding scale, if a Settling State secures participation or Case-Specific Resolutions from Primary Subdivisions representing 60% of its total Primary Subdivision population, it will receive 40% of the total amount potentially available to it under Incentive C, Part 1. If a Settling State secures participation or Case-Specific Resolutions from Primary Subdivisions representing more than 60% of its Primary Subdivision population, the Settling State shall be entitled to receive a higher percentage of the total amount potentially available to it under Incentive C, Part 1, on the scale shown in the table below. If there are no Primary Subdivisions, and that Settling State is otherwise eligible for Incentive C, that Settling State will receive its full allocable share of Incentive C, Part 1.

Participation or Case-Specific Resolution Levels (As percentage of total Primary Subdivision population)	**Incentive C Award** (As percentage of total amount available to State under Incentive C, Part 1)
60%	40%
70%	45%
80%	50%
85%	55%
90%	60%
91%	65%
92%	70%
93%	80%
94%	90%
95%	100%

b. Part 2: If a Settling State qualifies to receive an incentive under Incentive C, Part 1, the State can also qualify to receive an additional incentive amount equal to 25% of its total potential Incentive C allocation by securing 100% participation of the ten (10) largest Subdivisions by population in the Settling State. (Special Districts are not relevant for purposes of this calculation.) If a Settling State does not qualify for any amount under Incentive C, Part 1, it cannot qualify for Incentive C, Part 2.

c. Incentives earned under Incentive C shall accrue on an annual basis up to three years after the Effective Date. At one, two, and three years after the

Effective Date, the Settlement Fund Administrator will conduct a look-back to assess which Subdivisions had agreed to participate or had their claim resolved through a Case-Specific Resolution that year. Based on the look-back, the Settlement Fund Administrator will calculate the incentives accrued under Incentive C for the year; *provided* that the percentage of Incentive C for which a Settling State is eligible as of the Incentive Payment Final Eligibility Date shall cap its eligibility for that Payment Year and all subsequent Payment Years.

7. *Incentive D: Release of Payments if No Qualifying Special District Litigation.*

a. $213,230,769 shall be available for potential Incentive D payments according to the terms specified in this subsection V.E.7.

b. If, within five years of the Reference Date, a Covered Special District files litigation against any Released Entity, Janssen shall, within thirty (30) days of Janssen being served, provide notice of the litigation to the Settling State in which the Covered Special District sits, which shall file a motion to intervene in the litigation and use its best efforts to obtain either dismissal of the litigation in cooperation with Janssen, or a release consistent with Section IV of the Special District's Claims.

c. A Settling State shall receive its allocation of the Incentive D payment if, within five years after the Effective Date (the "look-back date"), no Covered Special District within the Settling State has filed litigation which has survived a Threshold Motion and remains pending as of the look-back date, unless the dismissal after the litigation survived the Threshold Motion is conditioned or predicated upon payment by a Released Entity (apart from payments by Janssen incurred under the Agreement or injunctive relief obligations incurred by it).

d. Prior to the look-back date, a Released Entity shall not enter into a settlement with a Covered Special District unless the State in which the Covered Special District sits consents to such a settlement or unreasonably withholds consent of such a settlement.

e. "*Covered Special Districts*" are school districts, healthcare/hospital districts, and fire districts, subject to the following population thresholds:

(1) For school districts, the K-12 student enrollment must be 25,000 or 0.12% of a State's population, whichever is greater;

(2) For fire districts, the district must cover a population of 25,000, or 0.20% of a State's population if a State's population is greater than 18 million. If not easily calculable from state data sources and agreed to between the State and Janssen, a fire district's population is calculated by dividing the population of the county or counties a

fire district serves by the number of fire districts in the county or counties.

(3) For healthcare/hospital districts, the district must have at least 125 hospital beds in one or more hospitals rendering services in that district.

VI. Allocation and Use of Settlement Funds

A. *Components of Settlement Fund*. The Settlement Fund shall be comprised of an Abatement Accounts Fund, a State Fund, and a Subdivision Fund for each Settling State. The payments under Section V into the Settlement Fund shall be initially allocated among those three (3) sub-funds and distributed and used as provided below or as provided for by a State-Subdivision Agreement (or other State-specific allocation of funds). Unless otherwise specified herein, payments placed into the Settlement Fund do not revert back to Janssen.

B. *Use of Settlement Payments*.

1. It is the intent of the Parties that the payments disbursed from the Settlement Fund to Settling States and Participating Subdivisions listed in Exhibit G be for Opioid Remediation, subject to limited exceptions that must be documented in accordance with subsection VI.B.2. In no event may less than 86.5% of Janssen's maximum amount of payments pursuant to Sections V, X, and XI over the entirety of all Payment Years (but not any single Payment Year) be spent on Opioid Remediation.

2. While disfavored by the Parties, a Settling State or Participating Subdivision listed on Exhibit G may use monies from the Settlement Fund (that have not been restricted by this Agreement solely to future Opioid Remediation) for purposes that do not qualify as Opioid Remediation. If, at any time, a Settling State or a Participating Subdivision listed on Exhibit G uses any monies from the Settlement Fund for a purpose that does not qualify as Opioid Remediation, such Settling State or Participating Subdivision shall identify such amounts and report to the Settlement Fund Administrator and Janssen how such funds were used, including if used to pay attorneys' fees, investigation costs, litigation costs, or costs related to the operation and enforcement of this Agreement, respectively. It is the intent of the Parties that the reporting under this subsection VI.B.2 shall be available to the public. For the avoidance of doubt, (a) any amounts not identified under this subsection VI.B.2 as used to pay attorneys' fees, investigation costs, or litigation costs shall be included in the "Compensatory Restitution Amount" for purposes of subsection VI.F and (b) Participating Subdivisions not listed on Exhibit G or Participating Special Districts that receive monies from the Settlement Fund indirectly may only use such monies from the Settlement Fund for purposes that qualify as Opioid Remediation.

C. *Allocation of Settlement Fund.* The allocation of the Settlement Fund allows for different approaches to be taken in different states, such as through a State-Subdivision Agreement. Given the uniqueness of States and their Subdivisions, Settling States and Participating Subdivisions are encouraged to enter into State-Subdivision Agreements in order to direct the allocation of their portion of the Settlement Fund. As set out below, the Settlement Fund Administrator will make an initial allocation to three (3) state-level sub-funds. The Settlement Fund Administrator will then, for each Settling State and its Participating Subdivisions listed on Exhibit G, apply the terms of this Agreement and any relevant State-Subdivision Agreement, Statutory Trust, Allocation Statute, or voluntary redistribution of funds as set out below before disbursing the funds.

1. Base Payments. The Settlement Fund Administrator will allocate base payments under subsection V.D among the Settling States in proportion to their respective Overall Allocation Percentages. Base payments for each Settling State will then be allocated 15% to its State Fund, 70% to its Abatement Accounts Fund, and 15% to its Subdivision Fund. Amounts may be reallocated and will be distributed as provided in subsection VI.D.

2. Incentive Payments. The Settlement Fund Administrator will treat incentive payments under subsection V.E on a State-specific basis. Incentive payments for which a Settling State is eligible under subsection V.E will be allocated 15% to its State Fund, 70% to its Abatement Accounts Fund, and 15% to its Subdivision Fund. Amounts may be reallocated and will be distributed as provided in subsection VI.D.

3. Application of Adjustments. If a reduction, offset, or suspension under Section IX applies with respect to a Settling State, the reduction, offset, or suspension shall be applied proportionally to all amounts that would otherwise be apportioned and distributed to the State Fund, the Abatement Accounts Fund, and the Subdivision Fund for that State.

4. Settlement Fund Administrator. Prior to the Initial Participation Date, Janssen and the Enforcement Committee will agree to a detailed mechanism consistent with the foregoing for the Settlement Fund Administrator to follow in allocating, apportioning, and distributing payments, which shall be appended hereto as Exhibit L.

5. Settlement Fund Administrator Costs. Any costs and fees associated with or arising out of the duties of the Settlement Fund Administrator as described in Exhibit L with regard to Janssen's payments to the Settlement Fund shall be paid out of interest accrued on the Settlement Fund and from the Settlement Fund should such interest prove insufficient.

D. *Settlement Fund Reallocation and Distribution*. As set forth below, within a particular Settling State's account, amounts contained in the Settlement Fund sub-funds may be reallocated and distributed per a State-Subdivision Agreement or other means. If the

apportionment of amounts is not addressed and controlled under subsections VI.D.1-2, then the default provisions of subsection VI.D.4 apply. It is not necessary that a State-Subdivision Agreement or other means of allocating funds pursuant to subsections VI.D.1-2 address all of the Settlement Fund sub-funds. For example, a Statutory Trust might only address disbursements from a Settling State's Abatement Accounts Fund.

1. Distribution by State-Subdivision Agreement. If a Settling State has a State-Subdivision Agreement, amounts apportioned to that State's State Fund, Abatement Accounts Fund, and Subdivision Fund under subsection VI.C shall be reallocated and distributed as provided by that agreement. Any State-Subdivision Agreement entered into after the Preliminary Agreement Date shall be applied only if it requires: (1) that all amounts be used for Opioid Remediation, except as allowed by subsection VI.B.2, and (2) that at least 70% of amounts be used solely for future Opioid Remediation (references to "future Opioid Remediation" include amounts paid to satisfy any future demand by another governmental entity to make a required reimbursement in connection with the past care and treatment of a person related to the Alleged Harms). For a State-Subdivision Agreement to be applied to the relevant portion of an Initial Year Payment or an Annual Payment, notice must be provided to Janssen and the Settlement Fund Administrator at least sixty (60) days prior to the Payment Date.

2. Distribution by Allocation Statute. If a Settling State has an Allocation Statute and/or a Statutory Trust that addresses allocation or distribution of amounts apportioned to such State's State Fund, Abatement Accounts Fund, and/or Subdivision Fund and that, to the extent any or all such sub-funds are addressed, requires (1) all amounts to be used for Opioid Remediation, except as allowed by subsection VI.B.2, and (2) at least 70% of all amounts to be used solely for future Opioid Remediation, then, to the extent allocation or distribution is addressed, the amounts apportioned to that State's State Fund, Abatement Accounts Fund, and Subdivision Fund under subsection VI.C shall be allocated and distributed as addressed and provided by the applicable Allocation Statute or Statutory Trust. For the avoidance of doubt, an Allocation Statute or Statutory Trust need not address all three (3) sub-funds that comprise the Settlement Fund, and if the applicable Allocation Statute or Statutory Trust does not address distribution of all or some of these three (3) sub-funds, the applicable Allocation Statute or Statutory Trust does not replace the default provisions in subsection VI.D.4 of any such unaddressed fund. For example, if an Allocation Statute or Statutory Trust that meets the requirements of this subsection VI.D.2 only addresses funds restricted to abatement, then the default provisions in this Agreement concerning allocation among the three (3) sub-funds comprising the Settlement Fund and the distribution of the State Fund and Subdivision Fund for that State would still apply, while the distribution of the applicable State's Abatement Accounts Fund would be governed by the qualifying Allocation Statute or Statutory Trust.

3. Voluntary Redistribution. A Settling State may choose to reallocate all or a portion of its State Fund to its Abatement Accounts Fund. A Participating Subdivision listed on Exhibit G may choose to reallocate all or a portion of its

allocation from the Subdivision Fund to the State's Abatement Accounts Fund or to another Participating Subdivision or Participating Special District. For a voluntary redistribution to be applied to the relevant portion of an Initial Year Payment or an Annual Payment, notice must be provided to the Settling Distributors and the Settlement Fund Administrator at least sixty (60) days prior to the Payment Date.

4. Distribution in the Absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust. If subsections VI.D.1-2 do not apply, amounts apportioned to that State's State Fund, Abatement Accounts Fund, and Subdivision Fund under subsection VI.C shall be distributed as follows:

   a. Amounts apportioned to that State's State Fund shall be distributed to that State.

   b. Amounts apportioned to that State's Abatement Accounts Fund shall be distributed consistent with subsection VI.E. Each Settling State shall submit to the Settlement Fund Administrator a designation of a lead state agency or other entity to serve as the single point of contact for that Settling State's funding requests from the Abatement Accounts Fund and other communications with the Settlement Fund Administrator. The designation of an individual entity is for administrative purposes only and such designation shall not limit funding to such entity or even require that such entity receive funds from this Agreement. The designated entity shall be the only entity authorized to request funds from the Settlement Fund Administrator to be disbursed from that Settling State's Abatement Accounts Fund. If a Settling State has established a Statutory Trust then that Settling State's single point of contact may direct the Settlement Fund Administrator to release the State's Abatement Accounts Fund to the Statutory Trust.

   c. Amounts apportioned to that State's Subdivision Fund shall be distributed to Participating Subdivisions in that State listed on Exhibit G per the Subdivision Allocation Percentage listed in Exhibit G. Subsection VII.I shall govern amounts that would otherwise be distributed to Non-Participating Subdivisions listed in Exhibit G.

   d. Special Districts shall not be allocated funds from the Subdivision Fund, except through a voluntary redistribution allowed by subsection VI.D.3. A Settling State may allocate funds from its State Fund or Abatement Accounts Fund for Special Districts.

5. Restrictions on Distribution. No amounts may be distributed from the Subdivision Fund contrary to Section VII, *i.e.*, no amounts may be distributed directly to Non-Participating Subdivisions or to Later Participating Subdivisions in excess of what is permissible under subsection VII.E. Amounts allocated to the Subdivision Fund that cannot be distributed by virtue of the preceding sentence shall be distributed

into the sub-account in the Abatement Accounts Fund for the Settling State in which the Subdivision is located, unless those payments are redirected elsewhere by a State-Subdivision Agreement described in subsection VI.D.1 or by an Allocation Statute or a Statutory Trust described in subsection VI.D.2.

E. *Provisions Regarding Abatement Accounts Fund*.

1. State-Subdivision Agreement, Allocation Statute, and Statutory Trust Fund Provisions. A State-Subdivision Agreement, Allocation Statute, or Statutory Trust may govern the operation and use of amounts in that State's Abatement Accounts Fund so long as it complies with the requirements of subsection VI.D.1 or VI.D.2 as applicable, and all direct payments to Subdivisions comply with subsections VII.E-H.

2. Absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust. In the absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust that addresses distribution, the Abatement Accounts Fund will be used solely for future Opioid Remediation and the following shall apply with respect to a Settling State:

a. *Regional Remediation*.

(1) At least 50% of distributions for remediation from a State's Abatement Accounts Fund shall be annually allocated and tracked to the regional level. A Settling State may allow the Advisory Committee established pursuant to subsection VI.E.2.d to define its regions and assign regional allocations percentages. Otherwise, a Settling State shall (1) define its initial regions, which shall consist of one (1) or more Subdivisions and which shall be designated by the State agency with primary responsibility for substance abuse disorder services employing, to the maximum extent practical, existing regions established in that State for opioid abuse treatment or other public health purposes; and (2) assign initial regional allocation percentages to the regions based on the Subdivision Allocation Percentages in Exhibit G and an assumption that all Subdivisions listed on Exhibit G will become Participating Subdivisions.

(2) This minimum regional expenditure percentage is calculated on the Settling State's initial Abatement Accounts Fund allocation and does not include any additional amounts a Settling State has directed to its Abatement Accounts Fund from its State Fund, or any other amounts directed to the fund. A Settling State may dedicate more than 50% of its Abatement Accounts Fund to the regional expenditure and may annually adjust the percentage of its Abatement Accounts Fund dedicated to regional expenditures as long as the percentage remains above the minimum amount.

(3) The Settling State (1) has the authority to adjust the definition of the regions, and (2) may annually revise the percentages allocated to each region to reflect the number of Subdivisions in each region that are Non-Participating Subdivisions.

b. *Subdivision Block Grants*. Certain Subdivisions listed on Exhibit G shall be eligible to receive regional allocation funds in the form of a block grant for future Opioid Remediation. A Participating Subdivision listed on Exhibit G eligible for block grants is a county or parish (or in the case of States that do not have counties or parishes that function as political subdivisions, a city) that (1) does not contain a Litigating Subdivision or a Later Litigating Subdivision for which it has the authority to end the litigation through a release, bar, or other action; (2) either (i) has a population of 400,000 or more or (ii) in the case of California has a population of 750,000 or more; and (3) has funded or otherwise managed an established health care or treatment infrastructure (e.g., health department or similar agency). Each Subdivision listed on Exhibit G eligible to receive block grants shall be assigned its own region.

c. *Small States*. Notwithstanding the provisions of subsection VI.E.2.a, Settling States with populations under four (4) million that do not have existing regions described in subsection VI.E.2.a shall not be required to establish regions. However, such a Settling State that contains one (1) or more Subdivisions listed on Exhibit G eligible for block grants under subsection VI.E.2.b shall be divided regionally so that each block-grant eligible Subdivision listed on Exhibit G is a region and the remainder of the state is a region.

d. *Advisory Committee*. The Settling State shall designate an Opioid Settlement Remediation Advisory Committee (the "*Advisory Committee*") to provide input and recommendations regarding remediation spending from that Settling State's Abatement Accounts Fund. A Settling State may elect to use an existing advisory committee or similar entity (created outside of a State-Subdivision Agreement or Allocation Statute); provided, however, the Advisory Committee or similar entity shall meet the following requirements:

(1) Written guidelines that establish the formation and composition of the Advisory Committee, terms of service for members, contingency for removal or resignation of members, a schedule of meetings, and any other administrative details;

(2) Composition that includes at least an equal number of local representatives as state representatives;

(3) A process for receiving input from Subdivisions and other communities regarding how the opioid crisis is affecting their

communities, their abatement needs, and proposals for abatement strategies and responses; and

(4) A process by which Advisory Committee recommendations for expenditures for Opioid Remediation will be made to and considered by the appropriate state agencies.

3. Abatement Accounts Fund Reporting. The Settlement Fund Administrator shall track and assist in the report of remediation disbursements as agreed to among the Parties.

F. *Nature of Payment.* Janssen, the Settling States, the Participating Subdivisions, and the Participating Special Districts, acknowledge and agree that notwithstanding anything to the contrary in this Agreement, including, but not limited to, the scope of the Released Claims:

1. Janssen has entered into this Agreement to avoid the delay, expense, inconvenience, and uncertainty of further litigation;

2. The Settling States, the Participating Subdivisions, and the Participating Special Districts sought compensatory restitution (within the meaning of 26 U.S.C. § 162(f)(2)(A)) as damages for the Alleged Harms allegedly suffered by the Settling States and Participating Subdivisions;

3. By executing this Agreement the Settling States, the Participating Subdivisions, and the Participating Special Districts certify that: (a) the Compensatory Restitution Amount is no greater than the amount, in the aggregate, of the Alleged Harms allegedly suffered by the Settling States and Participating Subdivisions; and (b) the portion of the Compensatory Restitution Amount received by each Settling State or Participating Subdivision is no greater than the amount of the Alleged Harms allegedly suffered by such Settling State or Participating Subdivision;

4. The payment of the Compensatory Restitution Amount by Janssen constitutes, and is paid for, compensatory restitution (within the meaning of 26 U.S.C. § 162(f)(2)(A)) for alleged damage or harm (as compensation for alleged damage or harm arising out of alleged bodily injury) allegedly caused by Janssen;

5. The Compensatory Restitution Amount is being paid as compensatory restitution (within the meaning of 26 U.S.C. § 162(f)(2)(A)) in order to restore, in whole or in part, the Settling States and Participating Subdivisions to the same position or condition that they would be in had the Settling States and Participating Subdivisions not suffered the Alleged Harms;

6. For the avoidance of doubt: (a) no portion of the Compensatory Restitution Amount represents reimbursement to any Settling State, Participating Subdivision, Participating Special District, or other person or entity for the costs of any investigation or litigation, (b) the entire Compensatory Restitution Amount

is properly characterized as described in subsection VI.F, and (c) no portion of the Compensatory Restitution Amount constitutes disgorgement or is properly characterized as the payment of statutory or other fines, penalties, punitive damages, other punitive assessments, or attorneys' fees; and

7. New York, on behalf of all Settling States, Participating Subdivisions, and Participating Special Districts (the "Form 1098-F Filer") shall complete and file Form 1098-F with the Internal Revenue Service on or before February 28 (March 31 if filed electronically) of the year following the calendar year in which the order entering this Agreement becomes binding. On the Form 1098-F, the Form 1098-F Filer shall identify the entire Compensatory Restitution Amount received by the Form 1098-F Filer as remediation/restitution. The Form 1098-F Filer shall also, on or before January 31 of the year following the calendar year in which the order entering this Agreement becomes binding, furnish Copy B of such Form 1098-F (or an acceptable substitute statement) to Janssen.

VII. Participation by Subdivisions and Special Districts

A. *Notice.* No later than fifteen (15) days after the Preliminary Agreement Date, the Settling States, with the cooperation of Janssen, shall send individual written notice of the opportunity to participate in this Agreement and the requirements of participation to all Subdivisions in the Settling States of this Agreement that are (1) Litigating Subdivisions or (2) Non-Litigating Subdivisions listed on Exhibit G as eligible to become Participating Subdivisions. Janssen's share of costs of the written notice to such Subdivisions shall be advanced by Janssen and deducted from its initial settlement payment. Notice shall also be provided simultaneously to counsel of record for Litigating Subdivisions and Non-Litigating Subdivisions listed on Exhibit G as eligible to become Participating Subdivisions. The Settling States, with the cooperation of Janssen, will also provide general notice reasonably calculated to alert Non-Litigating Subdivisions listed on Exhibit G in the Settling States to this Agreement, the opportunity to participate in it and the requirements for participation. Such notice may include publication and other standard forms of notification, as well as notice to national state and county organizations such as the National Association of Counties and the National League of Cities. The notice will include that the deadline for becoming an Initial Participating Subdivision is the Initial Participation Date. Nothing contained herein shall preclude a Settling State from providing further notice to or otherwise contacting any of its Subdivisions about becoming a Participating Subdivision, including beginning any of the activities described in this paragraph prior to the Preliminary Agreement Date.

B. *Requirements for Becoming a Participating Subdivision: Non-Litigating Subdivisions.* A Non-Litigating Subdivision in a Settling State that is listed on Exhibit G may become a Participating Subdivision by returning an executed Subdivision Settlement Participation Form specifying (1) that the Subdivision agrees to the terms of this Agreement pertaining to Subdivisions, (2) that the Subdivision releases all Released Claims against all Released Entities, (3) that the Subdivision agrees to use monies it receives, if any, from the Settlement Fund pursuant to the applicable requirements of Section VI, and (4) that the Subdivision submits to the jurisdiction of the court where the Consent Judgment is filed

for purposes limited to that court's role under the Agreement. The required Subdivision Settlement Participation Form is attached as Exhibit K.

C. *Requirements for Becoming a Participating Subdivision: Litigating Subdivisions/Later Litigating Subdivisions*. A Litigating Subdivision or Later Litigating Subdivision in a Settling State may become a Participating Subdivision by returning an executed Subdivision Settlement Participation Form to the Settlement Fund Administrator and upon prompt dismissal of its legal action. A Settling State may require each Litigating Subdivision in that State to specify on the Subdivision Settlement Participation Form whether its counsel has waived any contingency fee contract with that Participating Subdivision and intends to seek fees according to Exhibit R. The Settlement Fund Administrator shall provide quarterly reports of this information to the parties organized by Settling State. Except for trials begun before the Initial Participation Date, a Litigating Subdivision or a Later Litigating Subdivision may not become a Participating Subdivision after the completion of opening statements in a trial of a legal action it brought that includes a Released Claim against a Released Entity.

D. *Initial Participating Subdivisions.* A Subdivision qualifies as an Initial Participating Subdivision if it meets the applicable requirements for becoming a Participating Subdivision set forth in subsections VII.B or VII.C by the Initial Participation Date. Provided however, all Subdivision Settlement Participation Forms shall be held by the Settlement Fund Administrator until Janssen provides the notice in subsection VIII.B that it intends to proceed with the settlement, at which time the obligations created by such forms become effective.

E. *Later Participating Subdivisions.* A Subdivision that is not an Initial Participating Subdivision may become a Later Participating Subdivision by meeting the applicable requirements for becoming a Participating Subdivision after the Initial Participation Date and agreeing to be subject to the terms of a State-Subdivision Agreement (if any) or any other structure adopted or applicable pursuant to subsections VI.D or VI.E. The following provisions govern what a Later Participating Subdivision can receive (but do not apply to Initial Participating Subdivisions):

1. A Later Participating Subdivision shall not receive any share of any base or incentive payments paid to the Subdivision Fund that were due before it became a Participating Subdivision.

2. A Later Participating Subdivision that becomes a Participating Subdivision after July 15, 2022 shall receive 75% of the share of future base or incentive payments that it would have received had it become a Later Participating Subdivision before that date (unless the Later Participating Subdivision is subject to subsections VII.E.3 or VII.E.4 below).

3. A Later Participating Subdivision that, after the Initial Participation Date, maintains a lawsuit for a Released Claim(s) against a Released Entity and has judgment entered against it on every such Claim before it became a Participating Subdivision (other than a consensual dismissal with prejudice) shall receive 50%

of the share of future base or incentive payments that it would have received had it become a Later Participating Subdivision prior to such judgment; *provided, however,* that if the Subdivision appeals the judgment and the judgment is affirmed with finality before the Subdivision becomes a Participating Subdivision, the Subdivision shall not receive any share of any base payment or incentive payment.

4. A Later Participating Subdivision that becomes a Participating Subdivision while a Bar or Case-Specific Resolution involving a different Subdivision exists in its State shall receive 25% of the share of future base or incentive payments that it would have received had it become a Later Participating Subdivision without such Bar or Case-Specific Resolution.

F. *No Increase in Payments*. Amounts to be received by Later Participating Subdivisions shall not increase the payments due from Janssen.

G. *Ineligible Subdivisions.* Subdivisions in Non-Settling States and Prior Litigating Subdivisions are not eligible to be Participating Subdivisions.

H. *Non-Participating Subdivisions*. Non-Participating Subdivisions shall not directly receive any portion of any base or incentive payments, including from the State Fund and direct distributions from the Abatement Accounts Fund; however, a Settling State may choose to fund future Opioid Remediation that indirectly benefits Non-Participating Subdivisions.

I. *Unpaid Allocations to Later Participating and Non-Participating Subdivisions*. Any base payment and incentive payments allocated pursuant to subsection VI.D to a Later Participating or Non-Participating Subdivision that cannot be paid pursuant to this Section VII, will be allocated to the Abatement Accounts Fund for the Settling State in which the Subdivision is located, unless those payments are redirected elsewhere by a State-Subdivision Agreement or by a Statutory Trust.

J. *Requirements for Becoming a Participating Special District: Non-Litigating Special Districts*. A Non-Litigating Special District may become a Participating Special District by either executing a release consistent with Section IV or by having its claims extinguished by operation of law or released by a Settling State.

K. *Requirements for Becoming a Participating Special District: Litigating Special Districts/Later Litigating Special Districts.* A Litigating Special District or Later Litigating Special District in a Settling State may become a Participating Special District by either executing a release consistent with Section IV and upon prompt dismissal of its legal action or by having its claims extinguished by operation of law or released by a Settling State.

L. *Initial Participating Special Districts*. A Special District qualifies as an Initial Participating Special District if it meets the applicable requirements for becoming a Participating Special District by the Initial Participation Date.

M. *Later Participating Special Districts.* A Special District that is not an Initial Participating Special District may become a Later Participating Special District by meeting the applicable requirements for becoming a Participating Special District after the Initial Participation Date and agreeing to be subject to the terms of any agreement reached by the applicable Settling State with Initial Participating Special Districts. A Later Participating Special District shall not receive any share of any base or incentive payments paid to the Settlement Fund that were due before it became a Participating Special District.

VIII. Condition to Effectiveness of Agreement and Filing of Consent Judgment

A. *Determination to Proceed With Settlement.* Janssen will determine on or before the Reference Date whether there has been a sufficient resolution of the Claims of the Litigating Subdivisions in the Settling States (through participation under Section VII, Case-Specific Resolution(s), and Bar(s)) to proceed with this Agreement. The determination shall be in the sole discretion of Janssen and may be based on any criteria or factors deemed relevant by Janssen.

B. *Notice by Janssen*. On or before the Reference Date, Janssen shall inform the Settling States and MDL PEC of its determination pursuant to subsection VIII.A. If Janssen determines to proceed, the Parties will proceed to file the Consent Judgments. If Janssen determines not to proceed, this Agreement will have no further effect and all releases (including those given by Participating Subdivisions) and other commitments or obligations contained herein will be void.

C. *Determination of the Participation Tier*.

1. On the Reference Date, provided that Janssen determines to proceed with this Agreement, the Settlement Fund Administrator shall determine the Participation Tier. The criteria used to determine the Participation Tier are set forth in Exhibit H. Any disputes as to the determination of the Participation Tier shall be decided by the National Arbitration Panel.

2. The Participation Tier shall be redetermined by the Settlement Fund Administrator annually as of the Payment Date, beginning with Payment Year 1, pursuant to the criteria set forth in Exhibit H.

3. After Payment Year 3, the Participation Tier cannot move higher, unless this restriction is waived by Janssen.

4. In the event that a Participation Tier redetermination moves the Participation Tier higher, and that change is in whole or in part as a result of the post-Reference Date enactment of a Bar and there is later a Revocation Event with respect to that Bar, then on the next Payment Date that is at least one hundred eighty (180) days after the Revocation Event, the Participation Tier shall move down to the Participation Tier that would have applied had the Bar never been enacted, unless the Bar is reinstated or all Subdivisions affected by the Revocation Event become Participating Subdivisions within one hundred eighty (180) days of the

Revocation Event. This is the sole circumstance in which, on a nationwide basis, the Participation Tier can move down.

5. In the event that there is a post-Reference Date Revocation Event with respect to a Bar that was enacted in a Settling State prior to the Reference Date, then, on the next Payment Date that is at least one hundred eighty (180) days after the Revocation Event, unless the Bar is reinstated or all Subdivisions affected by the Revocation Event become Participating Subdivisions within one hundred eighty (180) days of the Revocation Event, the Participation Tier shall decrease – solely for the State in which the Revocation Event occurred – to the Participation Tier commensurate with the percentage of Litigating Subdivisions in that State that are Participating Subdivisions and the percentage of Non-Litigating Subdivisions that are both Primary Subdivisions and Participating Subdivisions, according to the criteria set forth in Exhibit H, except that the calculations shall be performed as to that State alone. For the avoidance of doubt and solely for the calculation in this subparagraph, the Settling States Column of Exhibit H shall play no role. This is the sole circumstance in which one Settling State will have a different Participation Tier than other Settling States.

6. The redetermination of the Participation Tier under subsection VIII.C.2 shall not affect payments already made or suspensions or offsets already applied.

IX. Potential Payment Adjustments

A. *Later Litigating Subdivisions.*

1. If a Later Litigating Subdivision in a Settling State with a population above 10,000 brings a lawsuit or other legal proceeding against Released Entities asserting Released Claims, Janssen shall, within thirty (30) days of the lawsuit or other legal proceeding being served on Janssen, provide notice of the lawsuit or other legal proceeding to the Settlement Fund Administrator and the Settling State in which the Later Litigating Subdivision sits and provide the Settling State an opportunity to intervene in the lawsuit or other legal proceeding. A Released Entity shall not enter into a settlement with a Later Litigating Subdivision unless the State in which the Later Litigating Subdivision sits consents to such a settlement or unreasonably withholds consent to such a settlement.

2. If no Participation Tier applies and the Later Litigating Subdivision's lawsuit or other legal proceeding survives a Threshold Motion before Janssen makes its last settlement payment to the Settling State, the following shall apply:

   a. Janssen will, from the date of the entry of the order denying the Threshold Motion and so long as the lawsuit or other legal proceeding is pending, be entitled to a suspension of the following payments it would otherwise owe the Settling State in which the Later Litigating Subdivision is located: (1) all remaining incentive payments to the relevant state; and (2) the last two scheduled base payments, if not already paid (the "Suspended Payments").

b. For each Payment Year that Janssen is entitled to a suspension of payments, the Settlement Fund Administrator shall calculate the Suspended Payments applicable to the next Payment due from Janssen. The Suspended Payments shall be paid into the Settlement Fund Escrow account.

3. If a Participation Tier applies at the time the Threshold Motion is denied, Janssen will be entitled to a suspension of the following percentages of Suspended Payments depending on the applicable Tier—75% for Tier 1, 50% for Tier 2, 35% for Tier 3, and 25% for Tier 4. Otherwise, the requirements of subsection IX.A.2 apply.

4. If the Released Claim is resolved with finality without requirement of payment by a Released Entity, the placement of any remaining balance of the Suspended Payments into the Settlement Fund Escrow shall cease and the Settlement Fund Administrator shall immediately transfer amounts in the Settlement Fund Escrow on account of the suspension to the Settling State at issue and its Participating Subdivisions listed on Exhibit G. The lawsuit will not cause further suspensions unless the Released Claim is reinstated upon further review, legislative action, or otherwise.

5. If the Released Claim is resolved with finality on terms requiring payment by a Released Entity (*e.g.*, if the lawsuit in which the Released Claim is asserted results in a judgment against Janssen or a settlement with Janssen), the Settlement Fund Administrator will transfer the amounts in the Settlement Fund Escrow on account of the suspension to Janssen necessary to satisfy 75% of the payment obligation of the Released Entity to the relevant Later Litigating Subdivision. The Settlement Fund Administrator shall immediately transfer any remaining balance in the Settlement Fund Escrow on account of the suspension to the Settling State at issue and its Participating Subdivisions listed on Exhibit G. If the amount to be transferred to Janssen exceeds the amounts in the Settlement Fund Escrow on account of the suspension, Janssen shall receive a dollar-for-dollar offset for the excess amount against its obligation to pay any remaining payments that would be apportioned to the Settling State at issue and to its Participating Subdivisions listed on Exhibit G.

B. *Settlement Class Resolution Opt Outs.* If a Settling State is eligible for Incentive A on the basis of a Settlement Class Resolution, and a Primary Subdivision that opted out of the Settlement Class Resolution maintains a lawsuit asserting a Released Claim against a Released Entity, the following shall apply. If the lawsuit asserting a Released Claim either survives a Threshold Motion or has an unresolved Threshold Motion fewer than sixty (60) days prior to the scheduled start of a trial involving a Released Claim, and is resolved with finality on terms requiring payment by the Released Entity, Janssen shall receive a dollar-for-dollar offset for the amount paid against its obligation to make remaining Incentive A payments that would be apportioned to that State or Participating Subdivisions listed on Exhibit G. For the avoidance of doubt, an offset shall not be

applicable under this subsection if it is applicable under subsection IX.A with respect to the Subdivision at issue.

C. *Revoked Bar, Settlement Class Resolution, or Case-Specific Resolution.*

1. If Janssen made a payment as a result of the existence of a Bar, Settlement Class Resolution, or Case-Specific Resolution in a Settling State, and that Bar, Settlement Class Resolution, or Case-Specific Resolution is subject to a Revocation Event, Janssen shall receive a dollar-for-dollar offset against its obligation to make remaining payments that would be apportioned to that State or Participating Subdivisions listed on Exhibit G. This offset will be calculated as the dollar amount difference between (1) the total amount of incentive payments paid by Janssen during the time the Bar, Settlement Class Resolution, or Case-Specific Resolution subject to the Revocation Event was in effect, and (2) the total amount of Incentive Payments that would have been due from Janssen during that time without the Bar, Settlement Class Resolution, or Case-Specific Resolution subject to the Revocation Event being in effect. The amount of incentive payments that would have been due, referenced in (2) above, will be calculated based on considering any Subdivision that provides a release within one hundred eighty (180) days after the Revocation Event as having been a Participating Subdivision (in addition to all other Participating Subdivisions) during the time that the Bar, Settlement Class Resolution, or Case-Specific Resolution subject to the Revocation Event was in effect. If a Revocation Event causes a Settling State to no longer qualify for Incentive D, the Settling State shall return to Janssen all payments made under Incentive D.

2. Notwithstanding anything to the contrary in paragraph 1 above, if a Bar or Case-Specific Resolution is reinstated by the Settling State, either through the same or different means as the initial Bar or Case-Specific Resolution, Janssen's right to an offset is extinguished and any amounts withheld to offset amounts paid on account of the revoked, rescinded, reversed, or overruled Bar or Case-Specific Resolution shall be returned to the Settling State, less and except any incentive payments that would have been paid during the period in which the Bar or Case-Specific Resolution was revoked, rescinded, reversed, or overruled.

X. Additional Restitution Amount

A. *Additional Restitution Amount*. Pursuant to the schedule set forth below and subject to the reduction specified in subsection X.B below, Janssen shall pay an Additional Restitution Amount to the Settling States listed in Exhibit N. Such funds shall be paid on the schedule set forth on Exhibit M on the Payment Date for each relevant Payment Year to such Settling States as allocated by the Settlement Fund Administrator pursuant to Exhibit N.

Payment Year 1	$15,384,615.38
Payment Year 2	$26,923,076.92

Payment Year 3 $25,000,000.00

B. *Reduction of Additional Restitution Amount*. In the event that any Non-Settling State appears on Exhibit N, the amounts owed by Janssen pursuant to this Section X shall be reduced by the allocation set forth on Exhibit N for any such Non-Settling States.

C. *Use of Funds*. All funds paid as an Additional Restitution Amount shall be part of the Compensatory Restitution Amount, shall be used for Opioid Remediation, except as allowed by subsection VI.B.2, and shall be governed by the same requirements as specified in subsection VI.F.

XI. Plaintiffs' Attorneys' Fees and Costs

A. The Agreement on Attorneys' Fees, Expenses and Costs is set forth in Exhibit R and incorporated herein by reference. The Agreement on the State Outside Counsel Fee Fund and Agreement on the State Cost Fund Administration are set forth in Exhibit U and Exhibit S, respectively, and are incorporated herein by reference.

XII. Enforcement and Dispute Resolution

A. *Enforceability*. The terms of the Agreement and Consent Judgment applicable to or in a Settling State will be enforceable solely by that Settling State and Janssen. Settling States or Participating Subdivisions shall not have enforcement rights with respect either to the terms of this Agreement that apply only to or in other States or to any Consent Judgment entered into by another Settling State. Participating Subdivisions shall not have enforcement rights against Janssen with respect to the Agreement or any Consent Judgment except as to payments that would be allocated to the Subdivision Fund or Abatement Accounts Fund pursuant to Section VI; *provided, however,* that each Settling State shall allow Participating Subdivisions in that State to notify it of any perceived violations of the Agreement or Consent Judgment.

B. *Jurisdiction*. Janssen consents to the jurisdiction of the court in which the Consent Judgment is filed, limited to resolution of disputes identified in subsection XII.F.2 for resolution in the court in which the Consent Judgment is filed.

C. *Specific Terms Dispute Resolution.*

1. Any dispute that is addressed by the provisions set forth in the Injunctive Relief terms in Exhibit P shall be resolved as provided therein.

2. In the event Janssen believes the 86.5% threshold established in subsection VI.B.1 is not being satisfied, any Party may request that Janssen and the Enforcement Committee meet and confer regarding the use of funds under subsection VI.B.1. The completion of such meet-and-confer process is a precondition to further action regarding any such dispute. Further action concerning subsection VI.B.1 shall: (i) be limited to Janssen seeking to reduce its Annual Payments by no more than 5% of the difference between the actual amount of Opioid Remediation and the 86.5% threshold established in subsection VI.B.1; (ii) only reduce Annual

Payments to those Settling States and its Participating Subdivisions that are below the 86.5% threshold established in subsection VI.B.1; and (iii) not reduce Annual Payments restricted to future Opioid Remediation.

D. *State-Subdivision Enforcement.*

1. A Participating Subdivision shall not have enforcement rights against a Settling State in which it is located with respect to the Agreement or any Consent Judgment except: (1) as provided for in a State-Subdivision Agreement, Allocation Statute, or Statutory Trust with respect to intrastate allocation; or (2) in the absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust, as to allegations that: (a) the Settling State's use of Abatement Accounts Fund monies were not used for uses similar to or in the nature of those uses contained in Exhibit E; or (b) a Settling State failed to pay funds directly from the Abatement Accounts Fund to a Participating Subdivision eligible to receive a block grant pursuant to subsection VI.E.2.b.

2. A Settling State shall have enforcement rights against a Participating Subdivision located in its territory: (1) as provided for in a State-Subdivision Agreement, Allocation Statute, or Statutory Trust; or (2) in the absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust, as to allegations that the uses of Abatement Accounts Fund monies by Participating Subdivisions listed on Exhibit G were not for uses similar to or in the nature of those uses contained in Exhibit E.

3. As between Settling States and Participating Subdivisions, the above rights are contractual in nature and nothing herein is intended to limit, restrict, change, or alter any other existing rights under law.

E. *Subdivision Payment Enforcement.* A Participating Subdivision shall have the same right as a Settling State pursuant to subsection XII.F.4.a(4) to seek resolution of any failure by Janssen to make its required base and/or incentive payments in a Payment Year.

F. *Other Dispute Resolution Terms.*

1. Except as provided in subsection XII.C, the parties to a dispute shall promptly meet and confer in good faith to resolve any dispute. If the parties cannot resolve the dispute informally, and unless otherwise agreed in writing, they shall follow the remaining provisions of this subsection XII.F to resolve the dispute.

2. Except as provided in subsections XII.C and XII.F.4, disputes not resolved informally shall be resolved in either the court that entered the relevant Consent Judgment or, if no Consent Judgment was entered, a state or territorial court with jurisdiction located wherever the seat of state government is located. State court proceedings shall be governed by the rules and procedures of the forum. For the avoidance of doubt, disputes to be resolved in state court include, but are not limited to, the following:

a. disputes concerning whether expenditures qualify for Opioid Remediation;

b. disputes between a Settling State and Participating Subdivisions located in such Settling State as provided by subsection XII.D, except to the extent the State-Subdivision Agreement provides for other dispute resolution mechanisms. For the avoidance of doubt, disputes between a Settling State and any Participating Subdivision shall not be considered National Disputes;

c. whether this Agreement and relevant Consent Judgment are binding under state law;

d. the extent of the Attorney General's or other participating entity's authority under state law, including the extent of the authority to release claims;

e. whether the requirements of a Bar, a Case-Specific Resolution, State-Specific Finality, Later Litigating Subdivision, Litigating Subdivision, or a Threshold Motion have been met; and

f. all other disputes not specifically identified in subsections XII.C and XII.F.4.

3. Any Party may request that the National Arbitration Panel provide an interpretation of any provision of the settlement that is relevant to the state court determination, and the National Arbitration Panel shall make reasonable best efforts to supply such interpretation within the earlier of thirty (30) days or the time period required by the state court proceedings. Any Party may submit that interpretation to the state court to the extent permitted by, and for such weight provided by, the state court's rules and procedures. If requested by a Party, the National Arbitration Panel shall request that its interpretation be accepted in the form of an amicus curiae brief, and any attorneys' fees and costs for preparing any such filing shall be paid for by the requesting Party.

4. National Disputes involving a Settling State, Participating Subdivision, and/or Janssen shall be resolved by a National Arbitration Panel.

a. "*National Disputes*" are disputes that are exceptions to subsection XII.F.2's presumption of resolution in state courts because they involve issues of interpretation of Agreement terms applicable to all Settling States without reference to a particular State's law. Disputes between a State and any Participating Subdivisions shall not be considered National Disputes. National Disputes are limited to the following:

(1) the amount of offset and/or credit attributable to Non-Settling States and Tribes;

(2) issues involving the scope and definition of "Product";

(3) interpretation and application of the terms "Covered Conduct" and "Released Entities";

(4) disputes over a given year's payment or the payment of the Additional Restitution Amount to all Settling States (for the avoidance of doubt, disputes between a Settling State and Janssen over the amounts owed to only that State shall not be considered National Disputes);

(5) questions regarding the performance and/or removal of the Settlement Fund Administrator;

(6) disputes involving liability of successor entities;

(7) disputes that require a determination of sufficient Subdivision and Special District participation to qualify for Incentives A, B, C, or D, as well as disputes over qualification for Participation Tiers;

(8) disputes that require interpretation of Agreement terms (i) that concretely affect four (4) or more Settling States; and (ii) do not turn on unique definitions and interpretations under State law; and

(9) any dispute subject to resolution under subsection XII.F.2 but for which all parties to the dispute agree to arbitration before the National Arbitration Panel under the provisions of this subsection XII.F.4.

b. The "*National Arbitration Panel*" shall be comprised of three (3) neutral arbitrators. One (1) arbitrator shall be chosen by Janssen, one (1) arbitrator shall be chosen by the Enforcement Committee with due input from Participating Subdivisions, and the third arbitrator shall be agreed upon by the first two (2) arbitrators. The membership of the National Arbitration Panel is intended to remain constant throughout the term of this Agreement, but in the event that replacements are required, the retiring arbitrator shall be replaced by the party that selected him/her.

(1) The National Arbitration Panel shall make reasonable best efforts to decide all matters within one hundred eighty (180) days of filing, and in no event shall it take longer than one (1) year.

(2) The National Arbitration Panel shall conduct all proceedings in a reasonably streamlined process consistent with an opportunity for the parties to be heard. Issues shall be resolved without the need for live witnesses where feasible, and with a presumption in favor of remote participation to minimize the burdens on the parties.

(3) To the extent allowed under state law, a Settling State, Participating Subdivision, and (at any party's request) the National

Arbitration Panel may certify to an appropriate state court any question of state law. The National Arbitration Panel shall be bound by a final state court determination of such a certified question. The time period for the arbitration shall be tolled during the course of the certification process.

(4) The arbitrators will give due deference to any authoritative interpretation of state law, including any declaratory judgment or similar relief obtained by a Settling State, Participating Subdivision, or Janssen on a state law issue.

(5) The decisions of the National Arbitration Panel shall be binding on Settling States, Participating Subdivisions, Janssen, and the Settlement Fund Administrator. In any proceeding before the National Arbitration Panel involving a dispute between a Settling State and Janssen whose resolution could prejudice the rights of a Participating Subdivision(s) or Participating Special District(s) in that Settling State, such Participating Subdivision(s) or Participating Special District(s) shall be allowed to file a statement of view in the proceeding.

c. Nothing herein shall be construed so as to limit or otherwise restrict a State from seeking injunctive or other equitable relief in state court to protect the health, safety, or welfare of its citizens.

d. Each party shall bear its own costs in any arbitration or court proceeding arising under this subsection XII.F. The costs for the arbitrators on the National Arbitration Panel shall be divided and paid equally by the disputing sides for each individual dispute, *e.g.*, a dispute between Janssen and Setting States/Participating Subdivisions shall be split 50% by Janssen and 50% by the Settling States/Participating Subdivisions that are parties to the dispute; a dispute between a Settling State and a Participating Subdivision shall be split 50% by the Settling State and 50% by any Participating Subdivisions that are party to the dispute.

5. Prior to initiating an action to enforce pursuant to this subsection XII.F, the complaining party must:

a. Provide written notice to the Enforcement Committee of its complaint, including the provision of the Consent Judgment and/or Agreement that the practice appears to violate, as well as the basis for its interpretation of the disputed provision. The Enforcement Committee shall establish a reasonable process and timeline for obtaining additional information from the involved parties; *provided, however*, that the date the Enforcement Committee establishes for obtaining additional information from the parties shall not be more than forty-five (45) days following the notice.

The Enforcement Committee may advise the involved parties of its views on the complaint and/or seek to resolve the complaint informally.

b. Wait to commence any enforcement action until thirty (30) days after the date that the Enforcement Committee establishes for obtaining additional information from the involved parties.

6. If the parties to a dispute cannot agree on the proper forum for resolution of the dispute under the provisions of subsections XII.F.2 or XII.F.4, a committee comprising the Enforcement Committee and sufficient representatives of Janssen such that the members of the Enforcement Committee have a majority of one (1) member will determine the forum where the dispute will be initiated within twenty-eight (28) days of receiving notification of the dispute relating to the proper forum. The forum identified by such committee shall be the sole forum for determining where the dispute shall be heard, and the committee's identification of such forum shall not be entitled to deference by the forum selected.

G. *No Effect*. Nothing in this Agreement shall be interpreted to limit the Settling State's Civil Investigative Demand ("CID") or investigative subpoena authority, to the extent such authority exists under applicable state law and the CID or investigative subpoena is issued pursuant to such authority, and Janssen reserves all of its rights in connection with a CID or investigative subpoena issued pursuant to such authority.

XIII. Miscellaneous

A. *No Admission.* Janssen does not admit liability or wrongdoing. Neither this Agreement nor the Consent Judgments shall be considered, construed, or represented to be (1) an admission, concession, or evidence of liability or wrongdoing or (2) a waiver or any limitation of any defense otherwise available to Janssen.

B. *Population of Subdivisions*. The population figures for Subdivisions shall be the published U.S. Census Bureau's population estimates for July 1, 2019, released May 2020. These population figures shall remain unchanged during the term of this Agreement.

C. *Population of Special Districts*. For any purpose in this Agreement in which the population of a Special District is used, other than the use of "Covered Special District": (a) School Districts' population will be measured by the number of students enrolled who are eligible under the Individuals with Disabilities Education Act ("*IDEA*") or Section 504 of the Rehabilitation Act of 1973; (b) Health Districts' and Hospital Districts' population will be measured at 25% of discharges; and (c) all other Special Districts' (including Fire Districts' and Library Districts') population will be measured at 10% of the population served.

D. *Population Associated with Sheriffs*. For any purpose in this Agreement in which the population associated with a lawsuit by a sheriff is used, the population will be measured at 20% of the capacity of the jail(s) operated by the sheriff.

E. *Tax Reporting and Cooperation*.

1. Upon request by Janssen, the Settling States, Participating Subdivisions, and Participating Special Districts agree to perform such further acts and to execute and deliver such further documents as may be reasonably necessary for Janssen to establish the statements set forth in subsection VI.E.3 to the satisfaction of their tax advisors, their independent financial auditors, the Internal Revenue Service, or any other governmental authority, including as contemplated by Treasury Regulations Section 1.162-21(b)(3)(ii) and any subsequently proposed or finalized relevant regulations or administrative guidance.

2. Without limiting the generality of subsection VI.C.1, each Settling State, Participating Subdivision, and Participating Special District shall cooperate in good faith with Janssen with respect to any tax claim, dispute, investigation, audit, examination, contest, litigation, or other proceeding relating to this Agreement.

3. The Designated State, on behalf of all Settling States, Participating Subdivisions, and Participating Special Districts, shall designate one of its officers or employees to act as the "appropriate official" within the meaning of Treasury Regulations Section 1.6050X-1(f)(1)(ii)(B) (the "Appropriate Official").

4. For the avoidance of doubt, neither Janssen nor the Settling States, Participating Subdivisions, and Participating Special Districts make any warranty or representation to any Settling jurisdiction or Releasor as to the tax consequences of the payment of the Compensatory Restitution Amount (or any portion thereof).

F. *No Third-Party Beneficiaries.* Except as expressly provided in this Agreement, no portion of this Agreement shall provide any rights to, or be enforceable by, any person or entity that is not a Settling State or Released Entity. No Settling State may assign or otherwise convey any right to enforce any provision of this Agreement.

G. *Calculation*. Any figure or percentage referred to in this Agreement shall be carried to seven decimal places.

H. *Construction*. None of the Parties and no Participating Subdivision shall be considered to be the drafter of this Agreement or of any of its provisions for the purpose of any statute, case law, or rule of interpretation or construction that would or might cause any provision to be construed against the drafter of this Agreement. The headings of the provisions of this Agreement are not binding and are for reference only and do not limit, expand, or otherwise affect the contents or meaning of this Agreement.

I. *Cooperation*. Each Party and each Participating Subdivision agrees to use its best efforts and to cooperate with the other Parties and Participating Subdivisions to cause this Agreement and the Consent Judgments to become effective, to obtain all necessary approvals, consents and authorizations, if any, and to execute all documents and to take such other action as may be appropriate in connection herewith. Consistent with the foregoing, each Party and each Participating Subdivision agrees that it will not directly or indirectly assist or encourage any challenge to this Agreement or any Consent Judgment

by any other person, and will support the integrity and enforcement of the terms of this Agreement and the Consent Judgments.

J. *Entire Agreement*. This Agreement, its exhibits and any other attachments, including the attorneys' fees and cost agreement in Exhibit R, embodies the entire agreement and understanding between and among the Parties and Participating Subdivisions relating to the subject matter hereof and supersedes (1) all prior agreements and understandings relating to such subject matter, whether written or oral and (2) all purportedly contemporaneous oral agreements and understandings relating to such subject matter.

K. *Execution*. This Agreement may be executed in counterparts and by different signatories on separate counterparts, each of which shall be deemed an original, but all of which shall together be one and the same Agreement. One or more counterparts of this Agreement may be delivered by facsimile or electronic transmission with the intent that it or they shall constitute an original counterpart hereof. One or more counterparts of this Agreement may be signed by electronic signature.

L. *Good Faith and Voluntary Entry*. Each Party warrants and represents that it negotiated the terms of this Agreement in good faith. Each of the Parties and signatories to this Agreement warrants and represents that it freely and voluntarily entered into this Agreement without any degree of duress or compulsion. The Parties state that no promise of any kind or nature whatsoever (other than the written terms of this Agreement) was made to them to induce them to enter into this Agreement.

M. *No Prevailing Party.* The Parties each agree that they are not the prevailing party in this action, for purposes of any claim for fees, costs, or expenses as prevailing parties arising under common law or under the terms of any statute, because the Parties have reached a good faith settlement. The Parties each further waive any right to challenge or contest the validity of this Agreement on any ground, including, without limitation, that any term is unconstitutional or is preempted by, or in conflict with, any current or future law.

N. *Non-Admissibility.* The settlement negotiations resulting in this Agreement have been undertaken by the Parties and by certain representatives of the Participating Subdivisions in good faith and for settlement purposes only, and no evidence of negotiations or discussions underlying this Agreement shall be offered or received in evidence in any action or proceeding for any purpose. This Agreement shall not be offered or received in evidence in any action or proceeding for any purpose other than in an action or proceeding arising under or relating to this Agreement.

O. *Notices.* All notices or other communications under this Agreement shall be in writing (including but not limited to electronic communications) and shall be given to the recipients indicated below:

1. For the Attorney(s) General:

Ashley Moody,
Attorney General
State of Florida
The Capitol,
PL-01
Tallahassee, FL 32399

Josh Stein, Attorney General
North Carolina Department of Justice
Attn: Daniel Mosteller
PO Box 629
Raleigh, NC 27602
Dmosteller@ncdoj.gov

2. For the Plaintiffs' Executive Committee:

Paul F. Farrell
Farrell Law
P.O. Box 1180
Huntington, WV 25714-1180

Jayne Conroy
Simmons Hanly Conroy LLC
112 Madison Avenue, 7th Floor
New York, NY 10016-7416
JConroy@simmonsfirm.com

Joseph F. Rice
Motley Rice LLC
28 Bridgeside Blvd.
Mount Pleasant, SC 29464
jrice@motleyrice.com

Peter Mougey
Levin Papantonio Rafferty
316 South Baylen St.
Pensacola, FL 32502
pmougey@levinlaw.com

Paul J. Geller
Robbins Geller Rudman & Dowd LLP
120 East Palmetto Park Road
Boca Raton, FL 33432
PGeller@rgrdlaw.com

3. For Janssen:

Charles C. Lifland
O'Melveny & Myers LLP
400 South Hope Street, 18th Floor Los Angeles, CA 90071
Phone: (213) 430-6000
clifland@omm.com

Daniel R. Suvor
O'Melveny & Myers LLP
400 South Hope Street, 18th Floor Los Angeles, CA 90071
Phone: (213) 430-6000
dsuvor@omm.com

Any Party or the Plaintiffs' Executive Committee may change or add the contact information of the persons designated to receive notice on its behalf by notice given (effective upon the giving of such notice) as provided in this subsection.

P. *No Waiver*. The waiver of any rights conferred hereunder shall be effective only if made by written instrument executed by the waiving Party or Parties. The waiver by any Party of any breach of this Agreement shall not be deemed to be or construed as a waiver of any other breach, whether prior, subsequent, or contemporaneous, nor shall such waiver be deemed to be or construed as a waiver by any other Party.

Q. *Preservation of Privilege.* Nothing contained in this Agreement or any Consent Judgment, and no act required to be performed pursuant to this Agreement or any Consent Judgment, is intended to constitute, cause, or effect any waiver (in whole or in part) of any attorney-client privilege, work product protection, or common interest/joint defense privilege, and each Party agrees that it shall not make or cause to be made in any forum any assertion to the contrary.

R. *Successors*. This Agreement shall be binding upon, and inure to the benefit of, Janssen and its respective successors and assigns. Janssen shall not sell the majority of its voting stock or substantially all its assets without obtaining the acquiror's agreement that it will constitute a successor with respect to Janssen's obligations under this Agreement.

S. *Modification, Amendment, Alteration*. After the Reference Date, any modification, amendment, or alteration of this Agreement by the Parties shall be binding only if evidenced in writing signed by Janssen along with the signatures of at least thirty-seven (37) of those then-serving Attorneys General of the Settling States along with a representation from each Attorney General that either: (1) the advisory committee or similar entity established or recognized by that Settling State (either pursuant to subsection VI.E.2, by a State-Subdivision Agreement, or by statute) voted in favor of the modification, amendment, or alteration of this Agreement including at least one Participating Subdivision-appointed member; or (2) in States without any advisory committee, that 50.1% of the Participating Subdivisions by population expressed approval of the modification, amendment, or alteration of this Agreement in writing.

Provided, however, in the event the modification, amendment, or alteration relates to injunctive relief, interstate allocation between the Settling States, intrastate allocation in a particular Settling State, or fees or costs of Settling States and Participating Subdivisions, then every Settling State and each Participating Subdivision affected by that modification, amendment, or alteration must assent in writing. Provided further that, in the event the modification, amendment, or alteration relates to injunctive relief, then such amendment, modification, or alteration of injunctive relief against Janssen will not be effective unless and until any Consent Judgment is modified by a court of competent jurisdiction, except as otherwise provided by the Injunctive Terms.

T. *Termination.*

1. Unless otherwise agreed to by Janssen and the Settling State in question, this Agreement and all of its terms (except subsection XIII.N and any other non-admissibility provisions, which shall continue in full force and effect) shall be canceled and terminated with respect to the Settling State, and the Agreement and all orders issued by the courts in the Settling State pursuant to the Agreement shall become null and void and of no effect if one or more of the following conditions applies:

    a. A Consent Judgment approving this Agreement without modification of any of the Agreement's terms has not been entered as to the Settling State by a court of competent jurisdiction on or before one hundred eighty (180) days after the Effective Date; or

    b. This Agreement or the Consent Judgment as to that Settling State has been disapproved by a court of competent jurisdiction to which it was presented for approval and/or entry (or, in the event of an appeal from or review of a decision of such a court to approve this Agreement and the Consent Judgment, by the court hearing such appeal or conducting such review), and the time to appeal from such disapproval has expired, or, in the event of an appeal from such disapproval, the appeal has been dismissed or the disapproval has been affirmed by the court of last resort to which such appeal has been taken and such dismissal or disapproval has become no longer subject to further appeal (including, without limitation, review by the United States Supreme Court).

2. If this Agreement is terminated with respect to a Settling State and its Participating Subdivisions for whatever reason pursuant to subsection XIII.T.1, then:

    a. An applicable statute of limitation or any similar time requirement (excluding any statute of repose) shall be tolled from the date the Settling State signed this Agreement until the later of the time permitted by applicable law or for one year from the date of such termination, with the effect that Janssen and the Settling State in question shall be in the same

position with respect to the statute of limitation as they were at the time the Settling State filed its action; and

b. Janssen and the Settling State and its Participating Subdivisions in question shall jointly move the relevant court of competent jurisdiction for an order reinstating the actions and claims dismissed pursuant to the terms of this Agreement governing dismissal, with the effect that Janssen and the Settling State and its Participating Subdivisions in question shall be in the same position with respect to those actions and claims as they were at the time the action or claim was stayed or dismissed.

3. Unless Janssen and the Enforcement Committee agree otherwise, this Agreement, with the exception of the Injunctive Relief Terms that have their own provisions on duration, shall terminate as to all Parties as of the Payment Date for Payment Year 9, *provided* that Janssen has performed its payment obligations under the Agreement as of that date. Notwithstanding any other provision in this Agreement, all releases under this Agreement will remain effective despite any termination under this paragraph.

U. *Governing Law.* Except (1) as otherwise provided in the Agreement or (2) as necessary, in the sole judgment of the National Arbitration Panel, to promote uniformity of interpretation for matters within the scope of the National Arbitration Panel's authority, this Agreement shall be governed by and interpreted in accordance with the respective laws of the Settling State, without regard to the conflict of law rules of such Settling State, that is seeking to enforce the Agreement against Janssen or against which Janssen is seeking enforcement. Notwithstanding any other provision in this subsection on governing law, any disputes relating to the Settlement Fund Escrow shall be governed by and interpreted in accordance with the law of the state where the escrow agent has its primary place of business.

EXHIBIT A

Alleged Harms

The following export reports that were filed in connection with the case captioned *In re National Prescription Opiate Litigation*, No. 1-17-md-02804 (N.D. Ohio):

1. Expert report of Professor David Cutler, dated March 25, 2019.

2. Expert report of Dr. Jeffrey B. Liebman, dated March 25, 2019.

3. Expert report of Professor Thomas McGuire regarding damages to Bellwethers, dated March 25, 2019.

4. Report of Professor Thomas McGuire regarding public nuisance, dated March 25, 2019.

EXHIBIT B

Enforcement Committee Organization Bylaws

ARTICLE I

These bylaws constitute the code of rules adopted by the Settling States and Participating Subdivisions for the creation of an Enforcement Committee (the "Committee") to exist and operate during the term of the Agreement in connection with Janssen and shall control the regulation and management of the Committee's affairs.

ARTICLE II
Purpose

The Committee is organized for the sole purpose of evaluating and taking such action as deemed reasonable, necessary, and appropriate by the members of the Committee on the matters delegated to the Committee under that certain Settlement Agreement between the Settling States and Janssen dated July 21, 2021.

ARTICLE III
Members of the Committee

(1) Number of Members

The Committee will consist of seventeen (17) members (the "Members"). Upon majority resolution of the Committee, the number of Members may be increased or decreased from time to time, but in no event shall a decrease have the effect of decreasing the total number of Members to less than seven Members.

(2) Initial Members

The Committee initially will consist of eleven Settling State Members and six Participating Subdivision Members; three of the Participating Subdivisions shall be counties and three shall be municipalities. The initial Settling State Members are representatives from: Connecticut, Delaware, Florida, Georgia, Massachusetts, New York, North Carolina, Ohio, Pennsylvania, Tennessee, and Texas. The initial Participating Subdivision Members are: (a) Bexar County, Texas; (b) Broward County, Florida; (c) Chicago, Illinois; (d) Cincinnati, Ohio; (e) Nashville, Tennessee; and (f) Nassau County, New York. Until the Reference Date contained in the Settlement Agreement, the Participating Subdivisions may designate their outside counsel to serve as their representative. After the Reference Date, an employee or official of the Participating Subdivision must be the designated as the representative of the Participating Subdivision.

(3) Term of Members

The term of office for Members of the Committee will be until the end of the term of the Settlement Agreement, nine (9) years, unless and until a Member withdraws or resigns from the Committee.

(4) Resignation

Any Member may resign at any time by delivering written notice to the Chairperson of the Committee. Such resignation shall take effect upon receipt or, if later, at the time specified in the notice.

(5) Removal

(a) Any Member may be removed without cause, at any time, by a majority of the entire Committee, at a Regular or Special Meeting called for that purpose. Any Member under consideration of removal must first be notified about the consideration by written notice at least five days prior to the meeting at which the vote takes place.

(b) In the event that any Member is not a Settling State or a Participating Subdivision or the Member subsequently becomes a Later Litigating Subdivision, the Member shall be removed immediately without notice or vote of the Committee.

(6) Vacancies

In the event of a vacancy, the Members of the same type (Settling State or Participating Subdivision) shall select another Settling State or Participating Subdivision to fill that Member's position.

(7) Compensation

Members shall not receive any salaries or other compensation for their services, but, by resolution of the Committee, may be reimbursed for any actual expenses incurred in the performance of their duties for the Committee, as long as a majority of disinterested Members approve the reimbursement. Any reimbursement shall be sought from the Settlement Fund Administrator.

ARTICLE IV
Conflicts of Interest and Code of Ethics

If a Member, agent, or employee of the Committee has a conflict of interest, he or she may not participate in a vote, discussion, or decision about the matter. Each Member shall follow any applicable state or local law with respect to conflicts, gifts, and ethics.

ARTICLE V
Committee Meetings

(1) Place of Meetings

Meetings of the Committee will be held at any place that the Chairperson may designate, including by telephonic or electronic means.

(2) Regular Meetings

Regular meetings of the Committee shall be held as deemed necessary by the Chairperson or any three members.

(3) Notice of Meetings

Written notice of the date, time, place and subject of each meeting must be provided to the Members at least 72 hours before the scheduled time of the meeting, except when there is an emergency or urgent public necessity.

(4) Quorum

A majority of the incumbent Members (not counting vacancies) shall constitute a quorum for the purposes of convening a meeting or conducting business.

(5) Voting and Proxy

When it is necessary to vote on any matter before the Committee, Members may vote by electronic means as provided in these Bylaws. Proxy voting is permitted. In order for a matter to pass, the matter must have a majority vote of Members present and must have at least one vote from a Settling State Member and a Participating Subdivision Member. In the event that there is a Quorum, but no Settling State or Participating Subdivision Member is present, then a matter may pass with a simple majority vote.

(6) Minutes

The Committee shall prepare and keep minutes. The minutes must state the subject of each deliberation and indicate each vote, order, decision, or other action taken.

ARTICLE VI
Officers

(1) Roster of Officers

The Committee shall have a Chairperson, a Vice Chairperson, and a Secretary. The Committee may have at its discretion, such other officers as may be appointed by the Members of the Committee. One person may hold two or more offices, except those serving as Chairperson.

(2) Election and Removal of Officers

All officers shall serve two-year terms. The election shall be conducted at the first meeting of the fiscal year. Officers shall remain in office until their successors have been selected. Officers may serve consecutive terms without limit. The election of officers shall be by majority vote of the Members of the Committee attending the meeting.

(3) Vacancies

If a vacancy occurs during the term of office for any elected officer, the Members of the Committee shall elect a new officer to fill the remainder of the term as soon as practical, by majority vote of Members present.

(4) Chairperson

The Chairperson will supervise and control the affairs of the Committee and shall exercise such supervisory powers as may be given him/her by the Members of the Committee. The Chairperson will perform all duties incident to such office and such other duties as may be provided in these bylaws or as may be prescribed from time to time by the Committee. The

Chairperson shall preside at all meetings and shall exercise parliamentary control in accordance with Robert's Rules of Order.

(5) Vice Chairperson

The Vice Chairperson shall act in place of the Chairperson in the event of the Chairperson's absence, inability, or refusal to act, and shall exercise and discharge such other duties as may be required by the Committee. The Vice Chairperson shall serve as the parliamentarian and interpret any ambiguities of the bylaws.

(6) Secretary

The Secretary will keep and maintain all records related to the Committee and take minutes of all meetings.

(7) Records

All elected officers and committee chairpersons shall relinquish their records to the Chairperson immediately upon the completion of their term of office or completion of a project.

(8) Resignation

An officer may resign the office while not resigning membership from the Committee, by submitting a letter to the Chairperson. Vacancies occurring in any office shall be appointed for the remainder of the term.

ARTICLE VII
Duties

(1) Prior to the Reference Date

The Committee shall be responsible for any additional negotiations with Janssen, including, but not limited to, negotiating extensions of any periods created by the Settlement Agreement.

(2) After the Enforcement Date

The Committee shall establish procedures for the receipt of notices that a dispute exists concerning the Agreement and review of such disputes, pursuant to Section XII of the Agreement. Members may engage with Janssen, Settling States, and Participating Subdivisions attempting to resolve any dispute without further action by the Committee. The Committee may request additional information from Janssen, Settling States, and Participating Subdivisions to the extent the Committee believes such information is necessary to understand, resolve, or provide advice related to a dispute. The Committee shall endeavor to provide advice relative to the dispute no later than 60 days after receipt of notice.

ARTICLE VIII
Rules of Procedure

The proceedings and business of the Committee shall be governed by Robert's Rules of Order unless otherwise waived by the Committee.

ARTICLE IX
Operations

(1) Records

The Committee will keep correct and complete records and will also keep minutes of the proceedings of the Committee meetings and Committees. The Committee will keep such records at its principal place of business at a place designated by the Chairperson**.**

All elected officers and committee chairpersons shall relinquish their records to the Chairperson, immediately upon the completion of their term of office.

(2) Inspection of Books and Records

The minutes of a meeting are public records and shall be available for public inspection and copying on request to the Committee's Chairperson or the Chairperson's designee.

(3) Amendments

The bylaws may be amended at any time by a vote of a majority of Members present and must have at least one vote from a Settling State Member and a Participating Subdivision Member. In the event that there is a Quorum, but no Settling State or Participating Subdivision Member is present, then a matter may pass with a simple majority vote.

EXHIBIT C

Litigating Subdivision List

[Will be added by Janssen prior to Preliminary Agreement Date]

EXHIBIT D

[Intentionally Omitted]

EXHIBIT E

List of Opioid Remediation Uses

Schedule A
Core Strategies

States and Qualifying Block Grantees shall choose from among the abatement strategies listed in Schedule B. However, priority shall be given to the following core abatement strategies ("*Core Strategies*").[1]

A. NALOXONE OR OTHER FDA-APPROVED DRUG TO REVERSE OPIOID OVERDOSES

1. Expand training for first responders, schools, community support groups and families; and

2. Increase distribution to individuals who are uninsured or whose insurance does not cover the needed service.

B. MEDICATION-ASSISTED TREATMENT ("*MAT*") DISTRIBUTION AND OTHER OPIOID-RELATED TREATMENT

1. Increase distribution of MAT to individuals who are uninsured or whose insurance does not cover the needed service;

2. Provide education to school-based and youth-focused programs that discourage or prevent misuse;

3. Provide MAT education and awareness training to healthcare providers, EMTs, law enforcement, and other first responders; and

4. Provide treatment and recovery support services such as residential and inpatient treatment, intensive outpatient treatment, outpatient therapy or counseling, and recovery housing that allow or integrate medication and with other support services.

[1] As used in this Schedule A, words like "expand," "fund," "provide" or the like shall not indicate a preference for new or existing programs.

C. PREGNANT & POSTPARTUM WOMEN

1. Expand Screening, Brief Intervention, and Referral to Treatment ("*SBIRT*") services to non-Medicaid eligible or uninsured pregnant women;

2. Expand comprehensive evidence-based treatment and recovery services, including MAT, for women with co-occurring Opioid Use Disorder ("*OUD*") and other Substance Use Disorder ("*SUD*")/Mental Health disorders for uninsured individuals for up to 12 months postpartum; and

3. Provide comprehensive wrap-around services to individuals with OUD, including housing, transportation, job placement/training, and childcare.

D. EXPANDING TREATMENT FOR NEONATAL ABSTINENCE SYNDROME ("*NAS*")

1. Expand comprehensive evidence-based and recovery support for NAS babies;

2. Expand services for better continuum of care with infant-need dyad; and

3. Expand long-term treatment and services for medical monitoring of NAS babies and their families.

E. EXPANSION OF WARM HAND-OFF PROGRAMS AND RECOVERY SERVICES

1. Expand services such as navigators and on-call teams to begin MAT in hospital emergency departments;

2. Expand warm hand-off services to transition to recovery services;

3. Broaden scope of recovery services to include co-occurring SUD or mental health conditions;

4. Provide comprehensive wrap-around services to individuals in recovery, including housing, transportation, job placement/training, and childcare; and

5. Hire additional social workers or other behavioral health workers to facilitate expansions above.

F. TREATMENT FOR INCARCERATED POPULATION

1. Provide evidence-based treatment and recovery support, including MAT for persons with OUD and co-occurring SUD/MH disorders within and transitioning out of the criminal justice system; and

2. Increase funding for jails to provide treatment to inmates with OUD.

G. PREVENTION PROGRAMS

1. Funding for media campaigns to prevent opioid use (similar to the FDA's "Real Cost" campaign to prevent youth from misusing tobacco);

2. Funding for evidence-based prevention programs in schools;

3. Funding for medical provider education and outreach regarding best prescribing practices for opioids consistent with the 2016 CDC guidelines, including providers at hospitals (academic detailing);

4. Funding for community drug disposal programs; and

5. Funding and training for first responders to participate in pre-arrest diversion programs, post-overdose response teams, or similar strategies that connect at-risk individuals to behavioral health services and supports.

H. EXPANDING SYRINGE SERVICE PROGRAMS

1. Provide comprehensive syringe services programs with more wrap-around services, including linkage to OUD treatment, access to sterile syringes and linkage to care and treatment of infectious diseases.

I. EVIDENCE-BASED DATA COLLECTION AND RESEARCH ANALYZING THE EFFECTIVENESS OF THE ABATEMENT STRATEGIES WITHIN THE STATE

Schedule B
Approved Uses

Support treatment of Opioid Use Disorder (OUD) and any co-occurring Substance Use Disorder or Mental Health (SUD/MH) conditions through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, the following:

PART ONE: TREATMENT

A. TREAT OPIOID USE DISORDER (OUD)

Support treatment of Opioid Use Disorder ("*OUD*") and any co-occurring Substance Use Disorder or Mental Health ("*SUD/MH*") conditions through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, those that:[2]

1. Expand availability of treatment for OUD and any co-occurring SUD/MH conditions, including all forms of Medication-Assisted Treatment ("*MAT*") approved by the U.S. Food and Drug Administration.

2. Support and reimburse evidence-based services that adhere to the American Society of Addiction Medicine ("*ASAM*") continuum of care for OUD and any co-occurring SUD/MH conditions.

3. Expand telehealth to increase access to treatment for OUD and any co-occurring SUD/MH conditions, including MAT, as well as counseling, psychiatric support, and other treatment and recovery support services.

4. Improve oversight of Opioid Treatment Programs ("*OTPs*") to assure evidence-based or evidence-informed practices such as adequate methadone dosing and low threshold approaches to treatment.

5. Support mobile intervention, treatment, and recovery services, offered by qualified professionals and service providers, such as peer recovery coaches, for persons with OUD and any co-occurring SUD/MH conditions and for persons who have experienced an opioid overdose.

6. Provide treatment of trauma for individuals with OUD (*e.g.*, violence, sexual assault, human trafficking, or adverse childhood experiences) and family members (*e.g.*, surviving family members after an overdose or overdose fatality), and training of health care personnel to identify and address such trauma.

7. Support evidence-based withdrawal management services for people with OUD and any co-occurring mental health conditions.

[2] As used in this Schedule B, words like "expand," "fund," "provide" or the like shall not indicate a preference for new or existing programs.

8. Provide training on MAT for health care providers, first responders, students, or other supporting professionals, such as peer recovery coaches or recovery outreach specialists, including telementoring to assist community-based providers in rural or underserved areas.

9. Support workforce development for addiction professionals who work with persons with OUD and any co-occurring SUD/MH conditions.

10. Offer fellowships for addiction medicine specialists for direct patient care, instructors, and clinical research for treatments.

11. Offer scholarships and supports for behavioral health practitioners or workers involved in addressing OUD and any co-occurring SUD/MH or mental health conditions, including, but not limited to, training, scholarships, fellowships, loan repayment programs, or other incentives for providers to work in rural or underserved areas.

12. Provide funding and training for clinicians to obtain a waiver under the federal Drug Addiction Treatment Act of 2000 ("*DATA 2000*") to prescribe MAT for OUD, and provide technical assistance and professional support to clinicians who have obtained a DATA 2000 waiver.

13. Disseminate web-based training curricula, such as the American Academy of Addiction Psychiatry's Provider Clinical Support Service–Opioids web-based training curriculum and motivational interviewing.

14. Develop and disseminate new curricula, such as the American Academy of Addiction Psychiatry's Provider Clinical Support Service for Medication–Assisted Treatment.

B. SUPPORT PEOPLE IN TREATMENT AND RECOVERY

Support people in recovery from OUD and any co-occurring SUD/MH conditions through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, the programs or strategies that:

1. Provide comprehensive wrap-around services to individuals with OUD and any co-occurring SUD/MH conditions, including housing, transportation, education, job placement, job training, or childcare.

2. Provide the full continuum of care of treatment and recovery services for OUD and any co-occurring SUD/MH conditions, including supportive housing, peer support services and counseling, community navigators, case management, and connections to community-based services.

3. Provide counseling, peer-support, recovery case management and residential treatment with access to medications for those who need it to persons with OUD and any co-occurring SUD/MH conditions.

4. Provide access to housing for people with OUD and any co-occurring SUD/MH conditions, including supportive housing, recovery housing, housing assistance programs, training for housing providers, or recovery housing programs that allow or integrate FDA-approved mediation with other support services.

5. Provide community support services, including social and legal services, to assist in deinstitutionalizing persons with OUD and any co-occurring SUD/MH conditions.

6. Support or expand peer-recovery centers, which may include support groups, social events, computer access, or other services for persons with OUD and any co-occurring SUD/MH conditions.

7. Provide or support transportation to treatment or recovery programs or services for persons with OUD and any co-occurring SUD/MH conditions.

8. Provide employment training or educational services for persons in treatment for or recovery from OUD and any co-occurring SUD/MH conditions.

9. Identify successful recovery programs such as physician, pilot, and college recovery programs, and provide support and technical assistance to increase the number and capacity of high-quality programs to help those in recovery.

10. Engage non-profits, faith-based communities, and community coalitions to support people in treatment and recovery and to support family members in their efforts to support the person with OUD in the family.

11. Provide training and development of procedures for government staff to appropriately interact and provide social and other services to individuals with or in recovery from OUD, including reducing stigma.

12. Support stigma reduction efforts regarding treatment and support for persons with OUD, including reducing the stigma on effective treatment.

13. Create or support culturally appropriate services and programs for persons with OUD and any co-occurring SUD/MH conditions, including new Americans.

14. Create and/or support recovery high schools.

15. Hire or train behavioral health workers to provide or expand any of the services or supports listed above.

C. CONNECT PEOPLE WHO NEED HELP TO THE HELP THEY NEED (CONNECTIONS TO CARE)

Provide connections to care for people who have—or are at risk of developing—OUD and any co-occurring SUD/MH conditions through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, those that:

1. Ensure that health care providers are screening for OUD and other risk factors and know how to appropriately counsel and treat (or refer if necessary) a patient for OUD treatment.

2. Fund SBIRT programs to reduce the transition from use to disorders, including SBIRT services to pregnant women who are uninsured or not eligible for Medicaid.

3. Provide training and long-term implementation of SBIRT in key systems (health, schools, colleges, criminal justice, and probation), with a focus on youth and young adults when transition from misuse to opioid disorder is common.

4. Purchase automated versions of SBIRT and support ongoing costs of the technology.

5. Expand services such as navigators and on-call teams to begin MAT in hospital emergency departments.

6. Provide training for emergency room personnel treating opioid overdose patients on post-discharge planning, including community referrals for MAT, recovery case management or support services.

7. Support hospital programs that transition persons with OUD and any co-occurring SUD/MH conditions, or persons who have experienced an opioid overdose, into clinically appropriate follow-up care through a bridge clinic or similar approach.

8. Support crisis stabilization centers that serve as an alternative to hospital emergency departments for persons with OUD and any co-occurring SUD/MH conditions or persons that have experienced an opioid overdose.

9. Support the work of Emergency Medical Systems, including peer support specialists, to connect individuals to treatment or other appropriate services following an opioid overdose or other opioid-related adverse event.

10. Provide funding for peer support specialists or recovery coaches in emergency departments, detox facilities, recovery centers, recovery housing, or similar settings; offer services, supports, or connections to care to persons with OUD and any co-occurring SUD/MH conditions or to persons who have experienced an opioid overdose.

11. Expand warm hand-off services to transition to recovery services.

12. Create or support school-based contacts that parents can engage with to seek immediate treatment services for their child; and support prevention, intervention, treatment, and recovery programs focused on young people.

13. Develop and support best practices on addressing OUD in the workplace.

14. Support assistance programs for health care providers with OUD.

15. Engage non-profits and the faith community as a system to support outreach for treatment.

16. Support centralized call centers that provide information and connections to appropriate services and supports for persons with OUD and any co-occurring SUD/MH conditions.

D. ADDRESS THE NEEDS OF CRIMINAL JUSTICE-INVOLVED PERSONS

Address the needs of persons with OUD and any co-occurring SUD/MH conditions who are involved in, are at risk of becoming involved in, or are transitioning out of the criminal justice system through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, those that:

1. Support pre-arrest or pre-arraignment diversion and deflection strategies for persons with OUD and any co-occurring SUD/MH conditions, including established strategies such as:

    1. Self-referral strategies such as the Angel Programs or the Police Assisted Addiction Recovery Initiative ("*PAARI*");

    2. Active outreach strategies such as the Drug Abuse Response Team ("*DART*") model;

    3. "Naloxone Plus" strategies, which work to ensure that individuals who have received naloxone to reverse the effects of an overdose are then linked to treatment programs or other appropriate services;

    4. Officer prevention strategies, such as the Law Enforcement Assisted Diversion ("*LEAD*") model;

    5. Officer intervention strategies such as the Leon County, Florida Adult Civil Citation Network or the Chicago Westside Narcotics Diversion to Treatment Initiative; or

    6. Co-responder and/or alternative responder models to address OUD-related 911 calls with greater SUD expertise.

2. Support pre-trial services that connect individuals with OUD and any co-occurring SUD/MH conditions to evidence-informed treatment, including MAT, and related services.

3. Support treatment and recovery courts that provide evidence-based options for persons with OUD and any co-occurring SUD/MH conditions.

4. Provide evidence-informed treatment, including MAT, recovery support, harm reduction, or other appropriate services to individuals with OUD and any co-occurring SUD/MH conditions who are incarcerated in jail or prison.

5. Provide evidence-informed treatment, including MAT, recovery support, harm reduction, or other appropriate services to individuals with OUD and any co-occurring SUD/MH conditions who are leaving jail or prison or have recently left jail or prison, are on probation or parole, are under community corrections supervision, or are in re-entry programs or facilities.

6. Support critical time interventions ("*CTI*"), particularly for individuals living with dual-diagnosis OUD/serious mental illness, and services for individuals who face immediate risks and service needs and risks upon release from correctional settings.

7. Provide training on best practices for addressing the needs of criminal justice-involved persons with OUD and any co-occurring SUD/MH conditions to law enforcement, correctional, or judicial personnel or to providers of treatment, recovery, harm reduction, case management, or other services offered in connection with any of the strategies described in this section.

E. ADDRESS THE NEEDS OF PREGNANT OR PARENTING WOMEN AND THEIR FAMILIES, INCLUDING BABIES WITH NEONATAL ABSTINENCE SYNDROME

Address the needs of pregnant or parenting women with OUD and any co-occurring SUD/MH conditions, and the needs of their families, including babies with neonatal abstinence syndrome ("*NAS*"), through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, those that:

1. Support evidence-based or evidence-informed treatment, including MAT, recovery services and supports, and prevention services for pregnant women—or women who could become pregnant—who have OUD and any co-occurring SUD/MH conditions, and other measures to educate and provide support to families affected by Neonatal Abstinence Syndrome.

2. Expand comprehensive evidence-based treatment and recovery services, including MAT, for uninsured women with OUD and any co-occurring SUD/MH conditions for up to 12 months postpartum.

3. Provide training for obstetricians or other healthcare personnel who work with pregnant women and their families regarding treatment of OUD and any co-occurring SUD/MH conditions.

4. Expand comprehensive evidence-based treatment and recovery support for NAS babies; expand services for better continuum of care with infant-need dyad; and expand long-term treatment and services for medical monitoring of NAS babies and their families.

5. Provide training to health care providers who work with pregnant or parenting women on best practices for compliance with federal requirements that children born with NAS get referred to appropriate services and receive a plan of safe care.

6. Provide child and family supports for parenting women with OUD and any co-occurring SUD/MH conditions.

7. Provide enhanced family support and child care services for parents with OUD and any co-occurring SUD/MH conditions.

8. Provide enhanced support for children and family members suffering trauma as a result of addiction in the family; and offer trauma-informed behavioral health treatment for adverse childhood events.

9. Offer home-based wrap-around services to persons with OUD and any co-occurring SUD/MH conditions, including, but not limited to, parent skills training.

10. Provide support for Children's Services—Fund additional positions and services, including supportive housing and other residential services, relating to children being removed from the home and/or placed in foster care due to custodial opioid use.

PART TWO: PREVENTION

F. PREVENT OVER-PRESCRIBING AND ENSURE APPROPRIATE PRESCRIBING AND DISPENSING OF OPIOIDS

Support efforts to prevent over-prescribing and ensure appropriate prescribing and dispensing of opioids through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, the following:

1. Funding medical provider education and outreach regarding best prescribing practices for opioids consistent with the Guidelines for Prescribing Opioids for Chronic Pain from the U.S. Centers for Disease Control and Prevention, including providers at hospitals (academic detailing).

2. Training for health care providers regarding safe and responsible opioid prescribing, dosing, and tapering patients off opioids.

3. Continuing Medical Education (CME) on appropriate prescribing of opioids.

4. Providing Support for non-opioid pain treatment alternatives, including training providers to offer or refer to multi-modal, evidence-informed treatment of pain.

5. Supporting enhancements or improvements to Prescription Drug Monitoring Programs ("*PDMPs*"), including, but not limited to, improvements that:

    1. Increase the number of prescribers using PDMPs;

    2. Improve point-of-care decision-making by increasing the quantity, quality, or format of data available to prescribers using PDMPs, by improving the interface that prescribers use to access PDMP data, or both; or

3. Enable states to use PDMP data in support of surveillance or intervention strategies, including MAT referrals and follow-up for individuals identified within PDMP data as likely to experience OUD in a manner that complies with all relevant privacy and security laws and rules.

6. Ensuring PDMPs incorporate available overdose/naloxone deployment data, including the United States Department of Transportation's Emergency Medical Technician overdose database in a manner that complies with all relevant privacy and security laws and rules.

7. Increasing electronic prescribing to prevent diversion or forgery.

8. Educating dispensers on appropriate opioid dispensing.

G. PREVENT MISUSE OF OPIOIDS

Support efforts to discourage or prevent misuse of opioids through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, the following:

1. Funding media campaigns to prevent opioid misuse.

2. Corrective advertising or affirmative public education campaigns based on evidence.

3. Public education relating to drug disposal.

4. Drug take-back disposal or destruction programs.

5. Funding community anti-drug coalitions that engage in drug prevention efforts.

6. Supporting community coalitions in implementing evidence-informed prevention, such as reduced social access and physical access, stigma reduction—including staffing, educational campaigns, support for people in treatment or recovery, or training of coalitions in evidence-informed implementation, including the Strategic Prevention Framework developed by the U.S. Substance Abuse and Mental Health Services Administration ("*SAMHSA*").

7. Engaging non-profits and faith-based communities as systems to support prevention.

8. Funding evidence-based prevention programs in schools or evidence-informed school and community education programs and campaigns for students, families, school employees, school athletic programs, parent-teacher and student associations, and others.

9. School-based or youth-focused programs or strategies that have demonstrated effectiveness in preventing drug misuse and seem likely to be effective in preventing the uptake and use of opioids.

10. Create or support community-based education or intervention services for families, youth, and adolescents at risk for OUD and any co-occurring SUD/MH conditions.

11. Support evidence-informed programs or curricula to address mental health needs of young people who may be at risk of misusing opioids or other drugs, including emotional modulation and resilience skills.

12. Support greater access to mental health services and supports for young people, including services and supports provided by school nurses, behavioral health workers or other school staff, to address mental health needs in young people that (when not properly addressed) increase the risk of opioid or another drug misuse.

H. PREVENT OVERDOSE DEATHS AND OTHER HARMS (HARM REDUCTION)

Support efforts to prevent or reduce overdose deaths or other opioid-related harms through evidence-based or evidence-informed programs or strategies that may include, but are not limited to, the following:

1. Increased availability and distribution of naloxone and other drugs that treat overdoses for first responders, overdose patients, individuals with OUD and their friends and family members, schools, community navigators and outreach workers, persons being released from jail or prison, or other members of the general public.

2. Public health entities providing free naloxone to anyone in the community.

3. Training and education regarding naloxone and other drugs that treat overdoses for first responders, overdose patients, patients taking opioids, families, schools, community support groups, and other members of the general public.

4. Enabling school nurses and other school staff to respond to opioid overdoses, and provide them with naloxone, training, and support.

5. Expanding, improving, or developing data tracking software and applications for overdoses/naloxone revivals.

6. Public education relating to emergency responses to overdoses.

7. Public education relating to immunity and Good Samaritan laws.

8. Educating first responders regarding the existence and operation of immunity and Good Samaritan laws.

9. Syringe service programs and other evidence-informed programs to reduce harms associated with intravenous drug use, including supplies, staffing, space, peer support services, referrals to treatment, fentanyl checking, connections to care, and the full range of harm reduction and treatment services provided by these programs.

10. Expanding access to testing and treatment for infectious diseases such as HIV and Hepatitis C resulting from intravenous opioid use.

11. Supporting mobile units that offer or provide referrals to harm reduction services, treatment, recovery supports, health care, or other appropriate services to persons that use opioids or persons with OUD and any co-occurring SUD/MH conditions.

12. Providing training in harm reduction strategies to health care providers, students, peer recovery coaches, recovery outreach specialists, or other professionals that provide care to persons who use opioids or persons with OUD and any co-occurring SUD/MH conditions.

13. Supporting screening for fentanyl in routine clinical toxicology testing.

PART THREE: OTHER STRATEGIES

I. FIRST RESPONDERS

In addition to items in section C, D and H relating to first responders, support the following:

1. Education of law enforcement or other first responders regarding appropriate practices and precautions when dealing with fentanyl or other drugs.

2. Provision of wellness and support services for first responders and others who experience secondary trauma associated with opioid-related emergency events.

J. LEADERSHIP, PLANNING AND COORDINATION

Support efforts to provide leadership, planning, coordination, facilitations, training and technical assistance to abate the opioid epidemic through activities, programs, or strategies that may include, but are not limited to, the following:

1. Statewide, regional, local or community regional planning to identify root causes of addiction and overdose, goals for reducing harms related to the opioid epidemic, and areas and populations with the greatest needs for treatment intervention services, and to support training and technical assistance and other strategies to abate the opioid epidemic described in this opioid abatement strategy list.

2. A dashboard to (a) share reports, recommendations, or plans to spend opioid settlement funds; (b) to show how opioid settlement funds have been spent; (c) to report program or strategy outcomes; or (d) to track, share or visualize key opioid- or health-related indicators and supports as identified through collaborative statewide, regional, local or community processes.

3. Invest in infrastructure or staffing at government or not-for-profit agencies to support collaborative, cross-system coordination with the purpose of preventing

overprescribing, opioid misuse, or opioid overdoses, treating those with OUD and any co-occurring SUD/MH conditions, supporting them in treatment or recovery, connecting them to care, or implementing other strategies to abate the opioid epidemic described in this opioid abatement strategy list.

4. Provide resources to staff government oversight and management of opioid abatement programs.

K. TRAINING

In addition to the training referred to throughout this document, support training to abate the opioid epidemic through activities, programs, or strategies that may include, but are not limited to, those that:

1. Provide funding for staff training or networking programs and services to improve the capability of government, community, and not-for-profit entities to abate the opioid crisis.

2. Support infrastructure and staffing for collaborative cross-system coordination to prevent opioid misuse, prevent overdoses, and treat those with OUD and any co-occurring SUD/MH conditions, or implement other strategies to abate the opioid epidemic described in this opioid abatement strategy list (*e.g.*, health care, primary care, pharmacies, PDMPs, etc.).

L. RESEARCH

Support opioid abatement research that may include, but is not limited to, the following:

1. Monitoring, surveillance, data collection and evaluation of programs and strategies described in this opioid abatement strategy list.

2. Research non-opioid treatment of chronic pain.

3. Research on improved service delivery for modalities such as SBIRT that demonstrate promising but mixed results in populations vulnerable to opioid use disorders.

4. Research on novel harm reduction and prevention efforts such as the provision of fentanyl test strips.

5. Research on innovative supply-side enforcement efforts such as improved detection of mail-based delivery of synthetic opioids.

6. Expanded research on swift/certain/fair models to reduce and deter opioid misuse within criminal justice populations that build upon promising approaches used to address other substances (*e.g.*, Hawaii HOPE and Dakota 24/7).

7. Epidemiological surveillance of OUD-related behaviors in critical populations, including individuals entering the criminal justice system, including, but not limited to approaches modeled on the Arrestee Drug Abuse Monitoring ("*ADAM*") system.

8. Qualitative and quantitative research regarding public health risks and harm reduction opportunities within illicit drug markets, including surveys of market participants who sell or distribute illicit opioids.

9. Geospatial analysis of access barriers to MAT and their association with treatment engagement and treatment outcomes.

EXHIBIT F

List of States and Overall Allocation Percentages

Alabama	1.6491291250%
Alaska	0.2619596435%
American Samoa	0.0174609943%
Arizona	2.3755949882%
Arkansas	0.9713856799%
California	9.9213830698%
Colorado	1.6616291219%
Connecticut	1.3399918096%
Delaware	0.4951498892%
District of Columbia	0.2078293111%
Florida	7.0259134409%
Georgia	2.7882080114%
Guam	0.0513089852%
Hawaii	0.3443244815%
Idaho	0.5297889112%
Illinois	3.3263363702%
Indiana	2.2168933059%
Iowa	0.7611448951%
Kansas	0.8077259480%
Kentucky	2.1047890943%
Louisiana	1.5229786769%
Maine	0.5651006743%
Maryland	2.1106090494%
Massachusetts	2.3035761083%
Michigan	3.4020234989%
Minnesota	1.2972597706%
Mississippi	0.8942157086%
Missouri	2.0056475170%
Montana	0.3457758645%
N. Mariana Islands	0.0188110001%
Nebraska	0.4313919963%
Nevada	1.2547155559%
New Hampshire	0.6311550689%
New Jersey	2.7551354545%
New Mexico	0.8623532836%
New York	5.3903813405%

North Carolina	3.2502525994%
North Dakota	0.1878951417%
Ohio	4.3567051408%
Oklahoma	0.3053135060%
Oregon	1.4309172888%
Pennsylvania	4.5882419559%
Puerto Rico	0.7295764154%
Rhode Island	0.4942737092%
South Carolina	1.5905629933%
South Dakota	0.2193860923%
Tennessee	2.6881474977%
Texas	6.2932157196%
Utah	1.1945774957%
Vermont	0.2876050633%
Virgin Islands	0.0343504215%
Virginia	2.2801150757%
Washington	2.3189040182%
West Virginia	1.1438786260%
Wisconsin	1.7582560561%
Wyoming	0.1987475390%

EXHIBIT G

Subdivisions Eligible to become Participating Subdivisions and Default Subdivision Fund Allocation Percentages

The Subdivisions set forth on this Exhibit G are eligible to become Participating Subdivisions. By default, the Subdivisions set forth on this Exhibit G shall include: (1) all Litigating Subdivisions; (2) all counties and parishes in States with functional counties or parishes; (3) all Subdivisions that are the highest level of general purpose government in States without functional counties or parishes; and (4) all other Subdivisions with a population of 10,000 or greater. A State may elect to add any additional Subdivisions to this Exhibit G at any time prior to the Initial Participation Date.

Immediately upon the effectiveness of any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by subsection VI.D.3 (or upon the effectiveness of an amendment to any State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by subsection VI.D.3) that addresses allocation from the Subdivision Fund, whether before or after the Initial Participation Date, this Exhibit G will automatically be amended to reflect the allocation from the Subdivision Fund pursuant to the State-Subdivision Agreement, Allocation Statute, Statutory Trust, or voluntary redistribution allowed by subsection VI.D.3.

For the avoidance of doubt, inclusion on this Exhibit G shall not create any claim for any amount of the Settlement Fund, and no such amounts shall be allocated or distributed to any Subdivision included herein if such Subdivision does not otherwise meet all requirements to receive any such funds pursuant to the Agreement.

The Parties recognize the benefits of remediation funds reaching all communities, including through direct payments from the Subdivision Fund. However, to promote efficiency in the use of such funds and avoid administratively-burdensome disbursements that would be too small to add a meaningful abatement response, certain Subdivisions do not receive a direct allocation from the Subdivision Fund. However, such Subdivisions will benefit from Opioid Remediation in their community, and are eligible to receive direct benefits from the Abatement Accounts Fund in their State. All settlement funds, whether allocated to a Settling State, an Abatement Accounts Fund or a Subdivision listed on this Exhibit G can be used for Opioid Remediation in communities not listed herein.

As provided by subsection VI.D.4.c, the Allocation Percentages shown below apply to distribution of each Settling State's Subdivision Fund in the absence of a State-Subdivision Agreement, Allocation Statute, or Statutory Trust. The allocation that would have otherwise gone to Subdivisions not listed below as receiving a direct allocation shall be (1) directed to the county or parish in which such Subdivision is located in Settling States with functional counties or parishes if the relevant county or parish is a Participating Subdivision or (2) to the highest-level general purpose government in which such Subdivision is located in Settling States without functional counties or parishes if the relevant highest-level general purpose government is a Participating Subdivision. Where the relevant county, parish or highest-level General Purpose Government is not a Participating Subdivision, allocations of General Purpose Subdivisions not

listed below as eligible to become Participating Subdivisions shall be allocated pursuant to subsection VII.I. The redirecting of funds described in this paragraph is intended to promote the efficient use of Opioid Remediation funds while keeping, where possible, local control of the distribution of those funds.

This Exhibit G will be updated with Subdivisions eligible to become Participating Subdivisions pursuant to subsection I.77.

EXHIBIT H

Participation Tier Determination*

Participation Tier	Settling States as of the Payment Date (beginning in Payment Year 1)	Percentage of Litigating Subdivisions that Are Participating Subdivisions and/or Subdivisions Subject to a Bar, Case-Specific Resolution, or Settlement Class Resolution in effect as of the Payment Date (beginning in Payment Year 1)	Percentage of Non-Litigating Subdivisions with Populations over 10,000 that Are Participating Subdivisions and/or Subdivisions Subject to a Bar, Case-Specific Resolution, or Settlement Class resolution in effect as of the Payment Date (beginning in Payment Year 1)
1	44	95%	90%
2	45	96%	96%
3	46	97%	97%
4	48	98%	97%

* The following conditions apply to the determination of Participation Tiers:

1. For the sole purpose of the Participation Tier determination under this Exhibit, the States used to calculate each criterion (including the percentages of Litigating and Non-Litigating Subdivisions in Settling States that are Participating Subdivisions) will include each of the 50 states in the United States, excluding the District of Columbia, American Samoa, Guam, the Northern Mariana Islands, Puerto Rico, and the U.S. Virgin Islands.

2. Assessment of Subdivision participation percentage will be national in scope.

3. For purposes of determining Participation Tiers, "Litigating Subdivisions" includes Special Districts that have brought any Released Claims against any Released Entities. Special Districts shall have their population measured as set forth in subsection XIII.C.

4. The percentage of Litigating Subdivisions and percentage of Non-Litigating Subdivisions with populations over 10,000 will be calculated as follows: Each Litigating Subdivision and each Non-Litigating Subdivision with a population over 10,000 in the States used to calculate the Participation Tier will be assigned a metric reflecting both population and severity (the "Population-Severity Metric"). The Population-Severity Metric shall be the Subdivision's population plus the Subdivision's population multiplied by the severity factor for the State of the Subdivision (the severity factors for each State are attached as Exhibit T hereto) and then divided in two, thus giving 50% weight to each of population and population multiplied by the severity factor. The denominator for each percentage shall be the sum total of the Population-Severity Metric for all the Subdivisions in the

relevant category (Litigating Subdivisions or Non-Litigating Subdivisions with populations over 10,000) in the Settling States, notwithstanding that persons may be included within the population (and therefore the Population-Severity Metric) of more than one Subdivision. The numerator will be the sum total of the Population-Severity Metrics of all Subdivisions in the relevant category of Subdivision (*i.e.*, Litigating Subdivisions or Non-Litigating Subdivisions with populations over 10,000) in the Settling States that are either Participating Subdivisions or are subject to a Bar, Case-Specific Resolution, or Settlement Class Resolution, notwithstanding that persons may be included within the population of more than one Subdivision. For the avoidance of doubt, Subdivisions in Non-Settling States are excluded from both the denominator and numerator of the calculations for the percentage of Litigating Subdivisions and percentage of Non-Litigating Subdivisions with populations over 10,000.

5. When the Participation Tier is redetermined annually, Later Participating Subdivisions described in Section VII.E.3 or Section VII.E.4 shall not be included as Participating Subdivisions, and for Subdivisions subject to a Bar, Case-Specific Resolution, or Settlement Class Resolution to be included, the Bar, Case-Specific Resolution, or Settlement Class Resolution must have been in effect both as of the relevant Payment Date and for the entire period since the prior Payment Date.

6. Subdivisions with populations over 10,000 are listed on Exhibit I.

EXHIBIT I

Primary Subdivisions and Subdivisions over 10,000

[Distributor Agreement Exhibit I to be inserted]

EXHIBIT J

Janssen Predecessors and Former Affiliates

The following includes a non-exclusive list of Janssen's predecessors and former affiliates:

1. Janssen Pharmaceutica, Inc.
2. Janssen Pharmaceutica N.V.
3. Janssen-Cilag Manufacturing, LLC
4. Janssen Global Services, LLC
5. Janssen Ortho LLC
6. Janssen Products, LP
7. Janssen Research & Development, LLC
8. Janssen Supply Group, LLC
9. Janssen Scientific Affairs, LLC
10. JOM Pharmaceutical Services, Inc.
11. OMJ Pharmaceuticals, Inc.
12. Ortho-McNeil Finance Co.
13. Ortho-McNeil Pharmaceutical
14. Ortho-McNeil-Janssen Pharmaceuticals
15. Ortho-McNeil Pharmaceutical Services Division
16. Ortho-McNeil Neurologic
17. Patriot Pharmaceuticals, LLC
18. Pricara, Ortho-McNeil-Janssen Pharmaceuticals
19. Alza Corp.
20. Alza Development Corp.
21. Janssen Supply Chain, Alza Corp.
22. Noramco, Inc.
23. Tasmanian Alkaloids PTY LTD.

EXHIBIT K

Settlement Participation Form

Governmental Entity:	State:
Authorized Official:	
Address 1:	
Address 2:	
City, State, Zip:	
Phone:	
Email:	

The governmental entity identified above ("Governmental Entity"), in order to obtain and in consideration for the benefits provided to the Governmental Entity pursuant to the Settlement Agreement dated July 21, 2021 ("Janssen Settlement"), and acting through the undersigned authorized official, hereby elects to participate in the Janssen Settlement, release all Released Claims against all Released Entities, and agrees as follows.

1. The Governmental Entity is aware of and has reviewed the Janssen Settlement, understands that all terms in this Election and Release have the meanings defined therein, and agrees that by this Election, the Governmental Entity elects to participate in the Janssen Settlement and become a Participating Subdivision as provided therein.

2. The Governmental Entity shall, within 14 days of the Reference Date and prior to the filing of the Consent Judgment, dismiss with prejudice any Released Claims that it has filed.

3. The Governmental Entity agrees to the terms of the Janssen Settlement pertaining to Subdivisions as defined therein.

4. By agreeing to the terms of the Janssen Settlement and becoming a Releasor, the Governmental Entity is entitled to the benefits provided therein, including, if applicable, monetary payments beginning after the Effective Date.

5. The Governmental Entity agrees to use any monies it receives through the Janssen Settlement solely for the purposes provided therein.

6. The Governmental Entity submits to the jurisdiction of the court in the Governmental Entity's state where the Consent Judgment is filed for purposes limited to that court's role as provided in, and for resolving disputes to the extent provided in, the Janssen Settlement.

7. The Governmental Entity has the right to enforce the Janssen Settlement as provided therein.

8. The Governmental Entity, as a Participating Subdivision, hereby becomes a Releasor for all purposes in the Janssen Settlement, including but not limited to all provisions of Section IV (Release), and along with all departments, agencies, divisions, boards, commissions, districts, instrumentalities of any kind and attorneys, and any person in their official capacity elected or appointed to serve any of the foregoing and any agency, person, or other entity claiming by or through any of the foregoing, and any other entity identified in the definition of Releasor, provides for a release to the fullest extent of its authority. As a Releasor, the Governmental Entity hereby absolutely, unconditionally, and irrevocably covenants not to bring, file, or claim, or to cause, assist or permit to be brought, filed, or claimed, or to otherwise seek to establish liability for any Released Claims against any Released Entity in any forum whatsoever. The releases provided for in the Janssen Settlement are intended by the Parties to be broad and shall be interpreted so as to give the Released Entities the broadest possible bar against any liability relating in any way to Released Claims and extend to the full extent of the power of the Governmental Entity to release claims. The Janssen Settlement shall be a complete bar to any Released Claim.

9. In connection with the releases provided for in the Janssen Settlement, each Governmental Entity expressly waives, releases, and forever discharges any and all provisions, rights, and benefits conferred by any law of any state or territory of the United States or other jurisdiction, or principle of common law, which is similar, comparable, or equivalent to § 1542 of the California Civil Code, which reads:

   > **General Release; extent.** A general release does not extend to claims that the creditor or releasing party does not know or suspect to exist in his or her favor at the time of executing the release that, if known by him or her, would have materially affected his or her settlement with the debtor or released party.

   A Releasor may hereafter discover facts other than or different from those which it knows, believes, or assumes to be true with respect to the Released Claims, but each Governmental Entity hereby expressly waives and fully, finally, and forever settles, releases and discharges, upon the Effective Date, any and all Released Claims that may exist as of such date but which Releasors do not know or suspect to exist, whether through ignorance, oversight, error, negligence or through no fault whatsoever, and which, if known, would materially affect the Governmental Entities' decision to participate in the Janssen Settlement.

10. Nothing herein is intended to modify in any way the terms of the Janssen Settlement, to which Governmental Entity hereby agrees. To the extent this Election and Release is interpreted differently from the Janssen Settlement in any respect, the Janssen Settlement controls.

I have all necessary power and authorization to execute this Election and Release on behalf of the Governmental Entity.

Signature: _____

Name: _____

Title: _____

Date: _____

EXHIBIT L

Settlement Fund Administrator

This Exhibit L will be appended to the Agreement prior to the Initial Participation Date pursuant to subsection I.66.

EXHIBIT M

Settlement Payment Schedule

Payment # /Year	Suspension Applies to:	Atty Fee, Costs & Additional Restitution Amount	Base	Incentives A, B & C (maximum)	Incentive D (Lookback Payment)	Credit	Total
Payment 1 ED+90 days	None	$103,244,576	$282,175,271	---	---	$14,580,153	$400,000,000
Payment 2 July 2022	None	---	$658,320,615	---	---	---	$658,320,615
Payment 3 July 2023	Bonus	$93,629,192	---	$526,905,161	---	$71,145,032	$691,679,385
Payment 4 July 2024	Bonus	$93,629,191	$259,273,971	$549,768,597	---	$47,328,241	$950,000,000
Payment 5 July 2025	Bonus	$43,720,414	$262,463,219	$634,274,384	---	$59,541,983	$1,000,000,000
Payment 6 July 2026	Bonus	$43,720,414	$105,720,216	$54,325,273	---	$12,900,764	$216,666,667
Payment 7 July 2027	Bonus & lookback	$43,720,414	$63,074,061	$54,325,273	$42,646,154	$12,900,765	$216,666,667
Payment 8 July 2028	Bonus & lookback	$43,720,414	$63,074,060	$54,325,272	$42,646,154	$12,900,766	$216,666,666
Payment 9 July 2029	Bonus & lookback	---	$82,748,246	$78,371,501	$42,646,154	$12,900,766	$216,666,667
Payment 10 July 2030	Base, bonus & lookback	---	$82,748,248	$78,371,500	$42,646,154	$12,900,765	$216,666,667
Payment 11 July 2031	Base, bonus & lookback	---	$82,748,248	$78,371,500	$42,646,153	$12,900,765	$216,666,666
Total		**$465,384,615**	**$1,942,346,155**	**$2,109,038,461**	**$213,230,769**	**$270,000,000**	**$5,000,000,000**

NOTES:

1. Any adjustments to attorneys' fees and costs will be addressed in the separate attorneys' fees and costs agreement.

2. The attorneys' fees and costs included in the schedule include the Additional Restitution Amount, which will be paid in lieu of attorneys' fees to Settling States listed on Exhibit N.

3. Any offsets under Section V would also be deducted from the base, Incentive B & C maximum, and Incentive D lookback payments and applied proportionately to all payments.

4. Accelerated payments for Incentive A would adjust figures for base and Incentive B & C payments.

5. The dates of payments shown on the schedule are approximate, and will be determined by subsection V.B.1.

EXHIBIT N

Additional Restitution Amount Allocation

Alabama	2.1169269268%
Alaska	0.3443798454%
American Samoa	0.0219613287%
Arizona	2.9452135100%
California	13.1510781360%
Colorado	2.1897380150%
Connecticut	1.7275419499%
Delaware	0.6508743856%
District of Columbia	0.2811929384%
Georgia	3.7040606512%
Guam	0.0665280480%
Hawaii	0.4710748102%
Illinois	4.3924998997%
Indiana	2.7750263890%
Iowa	1.0610119129%
Kansas	1.0960862986%
Louisiana	2.0857625133%
Maine	0.7470015721%
Maryland	2.6658205590%
Massachusetts	2.9180077435%
Michigan	4.3144215263%
Minnesota	1.7616910858%
Missouri	2.5748706956%
Montana	0.4612247807%
N. Mariana Islands	0.0240110183%
Nebraska	0.5931074216%
New York	8.4314865530%
North Carolina	4.1880762974%
North Dakota	0.2646479540%
Oregon	1.8098698760%
Pennsylvania	5.6817646992%
Rhode Island	0.6444665757%
South Carolina	2.0610356358%
Tennessee	3.3570652958%
Texas	10.8573789344%
Utah	1.5481963920%

Vermont	0.3893298238%
Virgin Islands	0.0453295506%
Virginia	3.0182689455%
Wisconsin	2.2927931680%
Wyoming	0.2691763371%

EXHIBIT O

Adoption of a State-Subdivision Agreement

A State-Subdivision Agreement shall be applied if it meets the requirements of Section VI and is approved by the State and by the State's Subdivisions as follows:

1. *Requirements for Approval*. A State-Subdivision Agreement shall be deemed as agreed to when it has been approved by the State and either (a) Subdivisions whose aggregate "Population Percentages," determined as set forth below, total more than sixty percent (60%), or (b) Subdivisions whose aggregate Population Percentages total more than fifty percent (50%) provided that these Participating Subdivisions also represent fifteen percent (15%) or more of the State's counties or parishes (or, in the case of Settling States whose counties and parishes do not function as local governments, 15% of or more of the Settling State's non-county Subdivisions), by number.

2. *Approval Authority*. Approval by the State shall be by the Attorney General. Approval by a Subdivision shall be by the appropriate official or legislative body pursuant to the required procedures for that Subdivision to agree to a legally binding settlement.

3. *Population Percentage Calculation*. For purposes of this Exhibit O only, Population Percentages shall be determined as follows: For States with functional counties or parishes[3], the Population Percentage of each county or parish shall be deemed to be equal to (a) (1) 200% of the population of such county or parish, minus (2) the aggregate population of all Primary Incorporated Municipalities located in such county or parish, divided by (b) 200% of the State's population. A "Primary Incorporated Municipality" means a city, town, village or other municipality incorporated under applicable state law with a population of at least 25,000 that is not located within another incorporated municipality. The Population Percentage of each Primary Incorporated Municipality shall be equal to its population (including the population of any incorporated or unincorporated municipality located therein) divided by 200% of the State's population; *provided* that the Population Percentage of a Primary Incorporated Municipality that is not located within a county shall be equal to 200% of its population (including the population of any incorporated or unincorporated municipality located therein) divided by 200% of the State's population. For all States that do not have functional counties or parishes, the Population Percentage of each non-county Subdivision (including any incorporated or unincorporated municipality located therein), shall be equal to its population divided by the State's population.

4. *Preexisting Agreements and Statutory Provisions*. A State may include with the notice to its Subdivisions an existing agreement, a proposed agreement, or statutory provisions regarding the distribution and use of settlement funds and have the acceptance of such an agreement or statutory provision be part of the requirements to be an Initial Participating Subdivision.

[3] Certain states do not have counties or parishes that have functional governments, including: Alaska, Connecticut, Massachusetts, Rhode Island, and Vermont.

5. *Revised Agreements*. A State-Subdivision Agreement that has been revised, supplemented, or refined shall be applied if it meets the requirements of Section VI and is approved by the State and by the State's Subdivisions pursuant to the terms above.

EXHIBIT P

Injunctive Relief

A. **Definitions Specific to this Exhibit**

1. "*Cancer-Related Pain Care*" means care that provides relief from pain resulting from a patient's active cancer or cancer treatment as distinguished from treatment provided during remission.

2. "*Janssen*" means Johnson & Johnson, Janssen Pharmaceuticals, Inc., Ortho-McNeil-Janssen Pharmaceuticals, Inc., and Janssen Pharmaceutica, Inc. (collectively, "Janssen"), including all of their subsidiaries, predecessors, successors, current officers, directors, employees, representatives, agents, affiliates, parents, and assigns acting on behalf of Janssen in the United States.

3. "*End-of-Life Care*" means care for persons with a terminal illness or at high risk for dying in the near future in hospice care, hospitals, long-term care settings, or at home.

4. "*Health Care Provider*" means any U.S.-based physician or other health care practitioner who is licensed to provide health care services or to prescribe pharmaceutical products and any medical facility, practice, hospital, clinic, or pharmacy.

5. "*In-Kind Support*" means payment or assistance in the form of goods, commodities, services, or anything else of value.

6. "*Lobby*" and "*Lobbying*" shall have the same meaning as "lobbying activities" and "lobbying contacts" under the federal lobbying disclosure act, 2 U.S.C. § 1602 *et seq*., and any analogous state or local provisions governing the person or entity being lobbied. As used in this document, "Lobby" and "Lobbying" include Lobbying directly or indirectly, through grantees or Third Parties.

7. "*Opioid(s)*" means all naturally occurring, synthetic, or semisynthetic substances that interact with opioid receptors and act like opium. For the avoidance of doubt, the term "Opioid(s)" does not include Imodium.

8. "*Opioid Product(s)*" means all current and future medications containing Opioids approved by the U.S. Food & Drug Administration (FDA) and listed by the DEA as Schedule II, III, or IV drugs pursuant to the federal Controlled Substances Act (including but not limited to buprenorphine, codeine, fentanyl, hydrocodone, hydromorphone, meperidine, methadone, morphine, oxycodone, oxymorphone, tapentadol, and tramadol). The term "Opioid Products(s)" shall not include (i) methadone and other substances when used exclusively to treat opioid abuse, addiction, or overdose; or (ii) raw materials, immediate precursors, and/or active pharmaceutical ingredients (APIs) used in the manufacture or study of Opioids or Opioid Products, but only when such materials, immediate precursors, and/or

APIs are sold or marketed exclusively to DEA-licensed manufacturers or DEA-licensed researchers.

9. "*OUD*" means opioid use disorder defined in the *Diagnostic and Statistical Manual of Mental Disorders, Fifth Edition (DSM–5)*, as updated or amended.

10. "*Product(s) for the Treatment of Opioid-Induced Side Effects*" means any over-the-counter or prescription remedy used to treat those side effects identified on the FDA label for any Opioid Product, except that, for purposes of the Agreement, Product(s) for the Treatment of Opioid-Induced Side Effects shall not include products that treat OUD or respiratory depression.

11. "*Promote*," "*Promoting*," "*Promotion*," and "*Promotional*" means dissemination of information or other practices intended or reasonably anticipated to increase sales, prescriptions, or that attempts to influence prescribing practices in the United States. These terms shall not include the provision of scientific information or data in response to unsolicited requests from Health Care Providers or payors as allowed in subsection C.2.e-h.

12. "*Third Party(ies)*" means any person or entity other than Janssen or a government entity.

13. "*Treatment of Pain*" means the provision of therapeutic modalities to alleviate or reduce pain.

14. "*Unbranded Information*" means any information that does not identify a specific branded or generic product.

B. **Ban on Selling and Manufacturing Opioids**

1. Janssen shall not manufacture or sell any Opioids or Opioid Products for distribution in the United States. Janssen represents that prior to the Effective Date, it de-listed all of its Opioid Products and no longer ships any of them to or within the United States. Janssen shall provide notice to the Settling States when the last of the inventory Janssen has shipped has expired.

2. Notwithstanding subsection B.1, above, Janssen may continue to manufacture Nucynta and Nucynta ER (collectively "Nucynta") in accordance with the terms of its April 2, 2015 contract with Depomed, Inc., rights to which were assigned to Collegium Pharmaceutical, Inc. ("Collegium") on February 13, 2020, so long as Janssen is not Promoting Nucynta, or selling Nucynta to anyone other than Collegium. Janssen shall not extend, amend, or otherwise alter the terms of its April 2, 2015 contract or enter into any similar agreement related to Nucynta or any other Opioid or Opioid Product. For the term of its April 2, 2015 contract, or until the expiration of subsection B.1, whichever is shorter, Janssen shall make an annual report to the Settling States showing the amount of Nucynta manufactured in accordance with the April 2, 2015 contract.

C. **Ban on Promotion**

1. Janssen shall not engage in Promotion of Opioids or Opioid Products including but not limited to, by:

   a. Employing or contracting with sales representatives or other persons to Promote Opioids or Opioid Products to Health Care Providers or patients, or to persons involved in determining the Opioid Products included in formularies;

   b. Using speakers, key opinion leaders, thought leaders, lecturers, and/or speaking events for Promotion of Opioids or Opioid Products;

   c. Sponsoring, or otherwise providing financial support or In-Kind Support to medical education programs for Promotion of Opioids or Opioid Products;

   d. Creating, sponsoring, operating, controlling, or otherwise providing financial support or In-Kind Support to any website, network, and/or social or other media account for the Promotion of Opioids or Opioid Products;

   e. Creating, sponsoring, distributing, or otherwise providing financial support or In-Kind Support for materials Promoting Opioids or Opioid Products, including but not limited to brochures, newsletters, pamphlets, journals, books, and guides;

   f. Creating, sponsoring, or otherwise providing financial support or In-Kind Support for advertisements that Promote Opioids or Opioid Products, including but not limited to internet advertisements or similar content, and providing hyperlinks or otherwise directing internet traffic to advertisements; and

   g. Engaging in internet search engine optimization or other techniques designed to Promote Opioids or Opioid Products by improving rankings or making content appear among the top results in an internet search or otherwise be more visible or more accessible to the public on the internet.

2. Notwithstanding subsection C.1 directly above, Janssen may:

   a. Maintain a corporate website;

   b. Maintain a website for any Opioid Product that contains principally the following content: the FDA-approved package insert, medication guide, and labeling, and a statement directing patients or caregivers to speak with a licensed Health Care Provider;

c. Provide information or support the provision of information as expressly required by law or any state or federal government agency with jurisdiction in [State];

d. Provide the following by mail, electronic mail, on or through Janssen's corporate or product websites or through other electronic or digital methods: FDA-approved package insert, medication guide, approved labeling for Opioid Products, or other prescribing information for Opioid Products that are published by a state or federal government agency with jurisdiction in [State];

e. Provide scientific and/or medical information in response to an unsolicited request by a Health Care Provider consistent with the standards set forth in the FDA's Draft Guidance for Industry, *Responding to Unsolicited Requests for Off-Label Information About Prescription Drugs and Medical Devices* (Dec. 2011) as updated or amended by the FDA, and Guidance for Industry, *Good Reprint Practices for the Distribution of Medical Journal Articles and Medical or Scientific Reference Publications on Unapproved New Uses of Approved Drugs and Approved or Cleared Medical Devices* (Jan. 2009) as updated or amended by the FDA;

f. Provide a response to any unsolicited question or request from a patient or caregiver, directing the patient or caregiver to the FDA-approved labeling or to speak with a licensed Health Care Provider without describing the safety or effectiveness of Opioids or any Opioid Product or naming any specific provider or healthcare institution; or directing the patient or caregiver to speak with their insurance carrier regarding coverage of an Opioid Product;

g. Provide Health Care Economic Information, as defined at 21 U.S.C. § 352(a), to a payor, formulary committee, or other similar entity with knowledge and expertise in the area of health care economic analysis consistent with standards set forth in the FDA's Draft Questions and Answers Guidance for Industry and Review Staff, *Drug and Device Manufacturer Communications With Payors, Formulary Committees, and Similar Entities* (Jan. 2018), as updated or amended by the FDA;

h. Provide information relating solely to the pricing of any Opioid Product;

i. Sponsor or provide financial support or In-Kind Support for an accredited or approved continuing medical education program required by either an FDA-approved Risk Evaluation and Mitigation Strategy (REMS) program or other federal or state law or regulation applicable in [State] through an independent Third Party, which shall be responsible for the program's content without the participation of Janssen; and

j. Provide information in connection with patient support information on co-pay assistance and managing pain in End-of-Life Care and/or Cancer-Related Pain Care relating to the use of Opioids for managing such pain, as long as the information identifies Janssen as the source of the information.

3. Janssen shall not engage in the Promotion of Products for the Treatment of Opioid-Induced Side Effects, including but not limited to:

a. Employing or contracting with sales representatives or other persons to Promote Products for the Treatment of Opioid-Induced Side Effects to Health Care Providers or patients;

b. Using speakers, key opinion leaders, thought leaders, lecturers, and/or speaking events to Promote Products for the Treatment of Opioid-Induced Side Effects;

c. Sponsoring, or otherwise providing financial support or In-Kind Support to medical education programs that Promote Products for the Treatment of Opioid-Induced Side Effects;

d. Creating, sponsoring, or otherwise providing financial support or In-Kind Support for advertisements that Promote Products for the Treatment of Opioid-Induced Side Effects, including but not limited to internet advertisements or similar content, and providing hyperlinks or otherwise directing internet traffic to advertisements.

4. Notwithstanding subsection C.3 directly above, Janssen may Promote Products for the Treatment of Opioid-Induced Side Effects so long as such Promotion does not associate the product with Opioids or Opioid Products.

5. Treatment of Pain

a. Janssen shall not, either through Janssen or through Third Parties, engage in any conduct that Promotes the Treatment of Pain, except that Janssen may continue to Promote the Treatment of Pain with branded non-Opioids, including Tylenol and Motrin.

b. Janssen shall not, either through Janssen or through Third Parties, engage in any conduct that Promotes the concept that pain is undertreated, except in connection with Promoting the use of branded non-Opioids, including Tylenol and Motrin, for the Treatment of Pain.

c. Janssen shall not disseminate Unbranded Information, including Unbranded Information about a medical condition or disease state, that contains links to branded information about Opioid Products or that otherwise Promotes Opioids or Opioid Products.

6. Notwithstanding subsection C.5 above:

   a. Janssen may Promote or provide educational information about the Treatment of Pain with non-Opioids or therapies such as acetaminophen or non-steroidal anti-inflammatory drugs (NSAIDs), including Promoting or providing educational information about such non-Opioids or therapies as alternatives to Opioid use, or as part of multimodal therapy which may include Opioid use, so long as such non-Opioid Promotional or educational information does not Promote Opioids or Opioid Products.

   b. Janssen may provide educational information about the Treatment of Pain related to medical procedures involving devices manufactured or sold by Janssen, including educational information about Opioids or Opioid Products, so long as such information does not Promote Opioids or Opioid Products.

7. The Promotional conduct prohibited in subsection C is not prohibited insofar as it relates to the Promotion of Opioids or Opioid Products for Cancer-Related Pain Care or End-of-Life Care only, and so long as Janssen is identified as the sponsor or source of such Promotional conduct.

D. **No Financial Reward or Discipline Based on Volume of Opioid Sales**

1. Janssen shall not provide financial incentives to its sales and marketing employees or discipline its sales and marketing employees based upon sales volume or sales quotas for Opioid Products;

2. Janssen shall not offer or pay any remuneration (including any kickback, bribe, or rebate) directly or indirectly, to any person in return for the prescribing, sale, use, or distribution of an Opioid Product; and

3. Janssen's compensation policies and procedures shall ensure compliance with the Agreement.

E. **Ban on Funding/Grants to Third Parties**

1. Janssen shall not directly or indirectly provide financial support or In-Kind Support to any Third Party that primarily engages in conduct that Promotes Opioids, Opioid Products, or Products for the Treatment of Opioid-Induced Side Effects (subject to subsections C.2, C.4, and C.6), including educational programs or websites that Promote Opioids, Opioid Products, or Products for the Treatment of Opioid-Induced Side Effects, excluding financial support otherwise required by the Agreement, a court order, or by a federal or state agency.

2. Janssen shall not create, sponsor, provide financial support or In-Kind Support to, or otherwise operate or control any medical society or patient advocacy group that primarily engages in conduct that Promotes Opioids, Opioid Products, or Products for the Treatment of Opioid-Induced Side Effects.

3. Janssen shall not provide links to any Third Party website or materials or otherwise distribute materials created by a Third Party for the purpose of Promoting Opioids, Opioid Products, or Products for the Treatment of Opioid-Induced Side Effects (subject to subsections C.2, C.4, and C.6).

4. Janssen shall not use, assist, or employ any Third Party to engage in any activity that Janssen itself would be prohibited from engaging in pursuant to the Agreement. To the extent Janssen supports trade groups engaged in Lobbying, Janssen shall stipulate that such support not be used for any purpose prohibited by the Agreement.

5. Janssen shall not enter into any contract or agreement with any person or entity or otherwise attempt to influence any person or entity in such a manner that has the purpose or foreseeable effect of limiting the dissemination of information regarding the risks and side effects of using Opioids.

6. Janssen shall not compensate or support Health Care Providers or organizations to advocate for formulary access or treatment guideline changes for the purpose of increasing access to any Opioid Product through third-party payors, i.e., any entity, other than an individual, that pays or reimburses for the dispensing of prescription medicines, including but not limited to managed care organizations and pharmacy benefit managers.

7. No officer or management-level employee of Janssen may concurrently serve as a director, board member, employee, agent, or officer of any entity that primarily engages in conduct that Promotes Opioids, Opioid Products, or Products for the Treatment of Opioid-Induced Side Effects. For the avoidance of doubt, nothing in this provision shall preclude an officer or management-level employee of Janssen from concurrently serving on the board of a hospital.

8. Janssen shall play no role in appointing persons to the board, or hiring persons to the staff, of any entity that primarily engages in conduct that Promotes Opioids, Opioid Products, or Products for the Treatment of Opioid-Induced Side Effects. For the avoidance of doubt, nothing in this paragraph shall prohibit Janssen from fully and accurately responding to unsolicited requests or inquiries about a person's fitness to serve as an employee or Board member at any such entity.

F. **Lobbying Restrictions**

1. Janssen shall not Lobby for the enactment of any federal, state, or local legislative or regulatory provision that:

   a. Encourages or requires Health Care Providers to prescribe Opioids or sanctions Health Care Providers for failing to prescribe Opioids or failing to treat pain with Opioids;

   b. Has the effect of limiting access to any non-Opioid alternative pain treatments; or

c. Pertains to the classification of any Opioid or Opioid Product as a scheduled drug under the Controlled Substances Act.

2. Janssen shall not Lobby against the enactment of any federal, state or local legislative or regulatory provision that supports:

a. The use of non-pharmacologic therapy and/or non-Opioid pharmacologic therapy to treat chronic pain over or instead of Opioid use, including but not limited to third party payment or reimbursement for such therapies;

b. The use and/or prescription of immediate release Opioids instead of extended release Opioids when Opioid use is initiated, including but not limited to third party reimbursement or payment for such prescriptions;

c. The prescribing of the lowest effective dose of an Opioid, including but not limited to third party reimbursement or payment for such prescription;

d. The limitation of initial prescriptions of Opioids to treat acute pain;

e. The prescribing and other means of distribution of naloxone to minimize the risk of overdose, including but not limited to third party reimbursement or payment for naloxone;

f. The use of urine testing before starting Opioid use and annual urine testing when Opioids are prescribed, including but not limited to third party reimbursement or payment for such testing;

g. Evidence-based treatment (such as using medication-assisted treatment with buprenorphine or methadone in combination with behavioral therapies) for OUD, including but not limited to third party reimbursement or payment for such treatment; or

h. The implementation or use of Opioid drug disposal systems.

3. Janssen shall not Lobby against the enactment of any federal, state or local legislative or regulatory provision expanding the operation or use of PDMPs, including but not limited to provisions requiring Health Care Providers to review PDMPs when Opioid use is initiated and with every prescription thereafter.

4. Notwithstanding the foregoing restrictions in subsections F.1-3, the following conduct is not restricted:

a. Challenging the enforcement of or suing for declaratory or injunctive relief with respect to legislation, rules, or regulations referred to in subsection F.1;

b. Communications made by Janssen in response to a statute, rule, regulation, or order requiring such communication;

c. Communications by a Janssen representative appearing before a federal or state legislative or administrative body, committee, or subcommittee as a result of a mandatory order or subpoena commanding that person to testify;

d. Responding, in a manner consistent with the Agreement, to an unsolicited request for input on the passage of legislation or the promulgation of any rule or regulation when such request is submitted in writing specifically to Janssen from a government entity directly involved in the passage of that legislation or promulgation of that rule or regulation; or

e. Lobbying for or against provisions of legislation or regulation that address other subjects in addition to those identified in subsections F.1-3, so long as the company does not support specific portions of such legislation or regulation covered by subsection F.1 or oppose specific portions of such legislation or regulation covered by subsections F.2-3.

5. Janssen shall provide notice of the prohibitions in subsection F to all employees engaged in Lobbying; shall incorporate the prohibitions in subsection F into trainings provided to Janssen employees engaged in Lobbying; and shall certify to the Settling States that it has provided such notice and trainings to Janssen employees engaged in Lobbying.

G. **Ban on Prescription Savings Programs**

1. Janssen shall not directly or indirectly offer any discounts, coupons, rebates, or other methods which have the effect of reducing or eliminating a patient's co-payments or the cost of prescriptions (e.g., free trial prescriptions) for any Opioid Product.

2. Janssen shall not directly or indirectly provide financial support to any Third Party for discounts, coupons, rebates, or other methods which have the effect of reducing or eliminating a patient's co-payments or the cost of prescriptions (e.g., free trial prescriptions) for any Opioid Product.

3. Janssen shall not directly or indirectly assist patients, Health Care Providers, or pharmacies with the claims and/or prior authorization process required for third-party payors to approve payment for any Opioid Product.

H. **General Terms**

1. Janssen shall not make any written or oral statement about Opioids or any Opioid Product that is unfair, false, misleading, or deceptive as defined under the law of [State]. For purposes of this paragraph, "Opioid Product" shall also include methadone and other substances when used exclusively to treat opioid abuse, addiction, or overdose.

2. Janssen shall not represent that Opioids or any Opioid Product(s) have approvals, characteristics, uses, benefits, or qualities that they do not have. For purposes of this paragraph, "Opioid Product" shall also include methadone and other substances when used exclusively to treat opioid abuse, addiction, or overdose.

3. For the avoidance of doubt, the Agreement shall not be construed or used as a waiver or limitation of any defense otherwise available to Janssen in any action, and nothing in the Agreement is intended to or shall be construed to prohibit Janssen in any way whatsoever from taking legal or factual positions with regard to any Opioid Product(s) in defense of litigation or other legal proceedings.

4. Upon the request of the [State] Attorney General, Janssen shall provide the [State] Attorney General with copies of the following, within thirty (30) calendar days of the request:

    a. Any litigation or civil or criminal law enforcement subpoenas or Civil Investigative Demands relating to Janssen's Opioid Product(s); and

    b. Warning or untitled letters issued by the FDA regarding Janssen's Opioid Product(s) and all correspondence between Janssen and the FDA related to such letters.

5. The Agreement applies to conduct that results in the Promotion of Opioids or Opioid Products, or the Treatment of Pain inside the United States.

6. Janssen will enter into the Agreement solely for the purpose of settlement, and nothing contained therein may be taken as or construed to be an admission or concession of any violation of law, rule, or regulation, or of any other matter of fact or law, or of any liability or wrongdoing, all of which Janssen expressly denies. No part of the Agreement, including its statements and commitments, shall constitute evidence of any liability, fault, or wrongdoing by Janssen. The Agreement is not intended for use by any third party for any purpose, including submission to any court for any purpose.

7. Nothing in the Agreement shall be construed to limit or impair Janssen's ability to:

    a. Communicate its positions and respond to media inquiries concerning litigation, investigations, reports or other documents or proceedings relating to Janssen or its Opioid Products.

    b. Maintain a website explaining its litigation positions and responding to allegations concerning its Opioid Products, including the website, www.factsaboutourprescriptionopioids.com.

I. **Compliance with All State Laws and Regulations Relating to the Sale, Promotion, and Distribution of Any Opioid Product**

1. Janssen shall comply with all applicable state laws and regulations that relate to the sale, promotion, distribution, and disposal of Opioids or Opioid Products, including conduct permitted by subsection B.2, provided that nothing in this paragraph requires Janssen to violate federal law or regulations, including but not limited to:

   a. [State] Controlled Substances Act, including all guidance issued by the applicable state regulator(s);

   b. [State] Consumer Protection Laws;

   c. [State] laws, regulations, and guidelines related to opioid prescribing, distribution, and disposal; and

   d. [State Specific Laws].

J. **Clinical Data Transparency**

1. Janssen agrees to continue sharing clinical trial data under the Yale University Open Data Access (YODA) Project to allow researchers qualified under the program to access the company's proprietary data under the terms of the project.

2. In the event Yale University discontinues or withdraws from the YODA Project agreement with Janssen, Janssen shall make its clinical research data regarding Opioids and Opioid Products, and any additional clinical research data that Janssen sponsors and controls regarding Opioids and Opioid Products, available to an independent entity that is the functional equivalent of the YODA Project under functionally equivalent terms.

K. **Enforcement**

1. For the purposes of resolving disputes with respect to compliance with this Exhibit, should any of the Settling States have a reasonable basis to believe that Janssen has engaged in a practice that violates a provision of this Exhibit subsequent to the Effective Date, such Settling State shall notify Janssen in writing of the specific objection, identify with particularity the provision of the Agreement that the practice appears to violate, and give Janssen thirty (30) days to respond in writing to the notification; provided, however, that a Settling State may take any action if the Settling State believes that, because of the specific practice, a threat to health or safety of the public requires immediate action.

2. Upon receipt of written notice, Janssen shall provide a good faith written response to the Settling State's notification, containing either a statement explaining why Janssen believes it is in compliance with this Exhibit of the Agreement, or a detailed explanation of how the alleged violation occurred and a statement

explaining how Janssen intends to remedy the alleged breach. Nothing in this section shall be interpreted to limit the [State's] civil investigative demand ("CID") or investigative subpoena authority, to the extent such authority exists under applicable law, and Janssen reserves all of its rights in responding to a CID or investigative subpoena issued pursuant to such authority. If Janssen notifies the Settling States in writing that two or more Settling States have notified Janssen of alleged violations, the Settling States that provided notice of alleged violations shall work in good faith to collectively resolve the alleged violation with Janssen before taking any enforcement action(s).

3. The Settling States may agree, in writing, to provide Janssen with additional time beyond thirty (30) days to respond to a notice provided under subsection K.1, above, without Court approval.

4. Upon giving Janssen thirty (30) days to respond to the notification described above, the Settling State shall also be permitted reasonable access to inspect and copy relevant, non-privileged, non-work product records and documents in possession, custody, or control of Janssen that relate to Janssen's compliance with each provision of the Agreement pursuant to that Settling State's CID or investigative subpoena authority.

5. The Settling State may assert any claim that Janssen has violated the Agreement in a separate civil action to enforce compliance with the Agreement, or may seek any other relief afforded by law for violations of the Agreement, but only after providing Janssen an opportunity to respond to the notification described in subsection K.1, above; provided, however, the Settling State may take any action if the Settling State believes that, because of the specific practice, a threat to the health or safety of the public requires immediate action.

6. In the event of a conflict between the requirements of the Agreement and any other law, regulation, or requirement such that Janssen cannot comply with the law without violating the terms of the Agreement or being subject to adverse action, including fines and penalties, Janssen shall document such conflicts and notify the Settling State of the extent to which it will comply with the Agreement in order to eliminate the conflict within thirty (30) days of Janssen's discovery of the conflict. Janssen shall comply with the terms of the Agreement to the fullest extent possible without violating the law.

7. Janssen or any Settling State may request that Janssen and any Settling State meet and confer regarding the resolution of an actual or potential conflict between the Agreement and any other law, or between interpretations of the Agreement by different courts. Nothing herein is intended to modify or extend the jurisdiction of any single judicial authority as provided by law.

L. **Compliance Duration**

1. Subsections B-J shall be effective for 10 years from the Effective Date.

2. Nothing in this Agreement shall relieve Janssen of its independent obligation to fully comply with the laws of [State] after expiration of the 10-year period specified in this subsection.

M. **Compliance Deadlines**

1. Janssen must be in full compliance with the provisions included this Agreement by the Effective Date. Nothing herein shall be construed as permitting Janssen to avoid existing legal obligations.

EXHIBIT Q

Non-Released Entities

The following includes a non-exclusive list of non-Released Entities:

1. Actavis LLC
2. Actavis Pharma, Inc.
3. Allergan PLC
4. Allergan Finance, LLC
5. AmerisourceBergen Corporation
6. AmerisourceBergen Drug Corporation
7. Anda, Inc.
8. Cardinal Health, Inc.
9. Cephalon, Inc.
10. Collegium Pharmaceuticals
11. CVS Health Corp.
12. CVS Pharmacy, Inc.
13. Endo Pharmaceuticals Inc.
14. Endo Health Solutions Inc.
15. Mallinckrodt LLC
16. McKesson Corporation
17. McKinsey & Company Inc.
18. Par Pharmaceutical, Inc.
19. Par Pharmaceutical Companies, Inc.
20. Purdue Pharma L.P.
21. Purdue Pharma Inc.
22. SpecGx LLC
23. Teva Pharmaceuticals USA, Inc.
24. The Purdue Frederick Company
25. Walgreen Co.
26. Walgreens Boots Alliance, Inc.
27. Walmart Inc.
28. Watson Laboratories, Inc.

EXHIBIT R

Agreement on Attorneys' Fees, Costs, and Expenses

This Agreement on Attorneys' Fees, Expenses and Costs ("Fee Agreement"), is entered between Janssen and the Plaintiffs' Executive Committee appointed in the multidistrict litigation in the Northern District of Ohio, *In re National Prescription Opiate Litigation*, No. 1:17-MD-2804 ("MDL PEC"), in connection with the Janssen Master Settlement Agreement ("Janssen Agreement"). This Fee Agreement becomes effective on the Effective Date of the Janssen Agreement or the date that the Consent Judgments anticipated under the Janssen Agreement become final in 25 Settling States (whichever is later). However, the costs specified in paragraphs II.I.1 and II.I.4 of this Fee Agreement that are to be funded pre-Effective Date by Janssen are effective upon agreement in writing with Janssen.

I. Definitions

A. This Fee Agreement incorporates all defined terms in the Janssen Agreement, unless otherwise defined herein, and shall be interpreted in a manner consistent with the Janssen Agreement.

B. "*Attorney*." Any of the following retained through a legal contract: a solo practitioner, multi-attorney law firm, or other legal representative of a Participating Subdivision.

C. "*Attorney Fee Fund*." An account consisting of funds allocated to pay attorneys' fees approved pursuant to Section II of this Fee Agreement established by Order of and under the ongoing jurisdiction of the MDL Court, as provided below.

D. "*Common Benefit Fund*." The sub fund of the Attorney Fee Fund described in Section II.C.

E. "*Contingency Fee Fund*." The sub fund of the Attorney Fee Fund described in Section II.D.

F. "*Cost and Expense Fund Administrator*." The administrator appointed by the MDL Court to administer the MDL Expense Fund and Litigating Subdivision Cost Fund as provided in the Fee Agreement.

G. "*Cost Funds*." Collectively, the MDL Expense Fund and Litigating Subdivision Cost Fund.

H. "*Fee Entitlement*." Any right, entitlement or expectation, including but not limited to a fee contract, contingent fee contract, agreement, referral arrangement, co-counsel arrangement, State Back-Stop agreement, or any other arrangement by which counsel could receive compensation or other consideration. For the avoidance of doubt, the scope of Fee Entitlement under paragraph II.G.3.a does not include any Attorneys' fees associated with representation of a State.

I. "*Fee Panel*." The three-person panel appointed by the MDL Court to administer the Attorney Fee Fund and its sub funds as provided in the Fee Agreement.

J. "*Litigating Subdivision Cost Fund*." The cost fund described in Section II.E herein.

K. "*MDL Court*." United States District Court for the Northern District of Ohio Eastern Division, Case No. 1:17-md-2804, Judge Dan Aaron Polster.

L. "*MDL Expense Fund*." The cost fund described in Section II.F below.

M. "*MDL PEC*." The Plaintiffs' Executive Committee appointed by the MDL Court.

N. "*Non-Participating Litigating Subdivision*." A Litigating Subdivision that is not a Participating Subdivision.

O. "*Participating Litigating Subdivision*." A Litigating Subdivision that is also a Participating Subdivision.

P. "*Participation Agreement*." An agreement executed by an Attorney that acknowledges the obligation to pay an appropriate MDL Common Benefit Assessment.

Q. "*Qualifying Representation*." Legal services provided for representation of a Participating Litigating Subdivision regarding Released Claims against Released Entities.

R. "*State Back-Stop Agreement*." Any agreement by a Settling State and private counsel for Participating Subdivisions in that State (or legislation enacted in that State) to provide, adjust, or guarantee attorneys' fees and costs, whether from the Attorney Fee Fund or any other source recognized in the agreement or legislation.

II. Fees and Costs

A. *Total Attorneys' Fees and Costs*.

1. Total attorneys' fees and costs to be paid by Janssen to Attorneys in each of the relevant Payment Years under this Agreement shall be up to the following amounts, subject to the provisions set forth below, including with respect to the division of the Attorney Fee Fund into its sub funds:

	Attorney Fee Fund (Contingency Fee Fund and Common Benefit Fund)	MDL Expense Fund	Litigating Subdivision Cost Fund
Payment Year 1	$32,391,518.74	$9,615,384.61	$10,000,000.00
Payment Year 2	$35,936,883.63		$10,000,000.00
Payment Year 3	$64,482,248.52		$10,000,000.00
Payment Year 4	$43,720,414.21		
Payment Year 5	$43,720,414.21		
Payment Year 6	$43,720,414.21		
Payment Year 7	$43,720,414.21		

2. The sub funds within the Attorney Fee Fund shall include the Common Benefit Fund and the Contingency Fee Fund. The Cost Funds shall include the MDL Expense Fund, and the Litigating Subdivision Cost Fund. The State Counsel Fee Fund and the State Cost Fund shall be separate funds under the control of the Settling States.

3. The Contingency Fee Fund and the Common Benefit Fund shall be administered by a Fee Panel to be appointed by the MDL Court that will be governed by the provisions of this Fee Agreement and shall design the process and procedures for the allocation of fees pursuant to this Fee Agreement and the MDL Court's Order. The Cost Funds shall be administered by the Cost and Expense Fund Administrator to be appointed by the MDL Court who will be governed by the provisions of this Fee Agreement and shall design the process and procedures for the allocation of costs pursuant to this Agreement and the MDL Court's Order.

4. The fees and costs to be paid under this Fee Agreement are available for Attorneys engaged in Qualifying Representations only. Fees and costs to be paid under this Fee Agreement are not available prior to the Effective Date of the Janssen Agreement or if the Janssen Agreement does not proceed past Janssen's determination in Section VIII.A of the Janssen Agreement. Fees and costs to be paid under this Fee Agreement are not available for representation of Non-Participating Subdivisions or Non-Litigating Subdivisions and are not available for representation of private hospitals, third-party payors, NAS claimants, personal injury/wrongful death claimants, or any entity other than Participating Litigating Subdivisions. In addition, fees and costs under this Fee Agreement are not available for representation of

any individual or entity in matters other than those claims against Released Entities, but may include a reasonable share of representations that involve development of facts for pursuit of opioid-related claims against multiple defendants in the pharmacy, manufacturing, and distribution chain.

B. *Attorney Fee Fund and Sub Funds*

1. There shall be a split of the Attorney Fee Fund into the Contingency Fee Fund and the Common Benefit Fund. The split shall be 40% to the Contingency Fee Fund and 60% to the Common Benefit Fund.

2. In no event shall Janssen be required to pay more into the Attorney Fee Fund in any Payment Year than the maximum amount specified for that Payment Year in paragraph II.A.1, which amounts are reflected in Exhibit M to the Janssen Agreement. The amounts allocated to the Contingency Fee Fund and the Common Benefit Fund set by the Fee Panel shall be subject to the reductions and offsets set forth below.

3. Awards of fees from the Contingency Fee Fund shall be available to Attorneys with Qualifying Representations of Participating Litigating Subdivisions eligible to receive an allocation under the Janssen Agreement, as set forth in Exhibit G to the Janssen Agreement, and shall be made applying the Mathematical Model attached as Exhibit "A" to this Fee Agreement. The collection of the data and calculations for the Mathematical Model has been a cooperative effort among private counsel for a large number of Litigating Subdivisions. The analysis has been spearheaded by Joseph Tann and Andrew Arnold. The Fee Panel is encouraged to continue working with those counsel in application of the Model. The Fee Panel shall oversee the application of the Model and resolve any questions or disputes concerning the eligibility of a Counsel to participate as required in Section II.G. The Panel is empowered to hear disputes concerning and ensure the accuracy of the mathematical calculation.

4. As to awards from the Contingency Fee Fund, there shall be no right of appeal.

5. Any appeal of an award of the Fee Panel from the Common Benefit Fund will be made to the MDL Court and be reviewed under an abuse of discretion standard.

C. *Common Benefit Fund* (60% of the Attorney Fee Fund.)

1. Funds in the Attorney Fee Fund shall be allocated to the Common Benefit Fund according to the schedule set forth below, subject to the adjustments described in paragraph II.C.5. The payments are to be made on the following yearly schedule, subject to the adjustments set forth below:

Payment Year 1	$19,434,911.24
Payment Year 2	$21,562,130.18
Payment Year 3	$38,689,349.11
Payment Year 4	$26,232,248.53
Payment Year 5	$26,232,248.53
Payment Year 6	$26,232,248.53
Payment Year 7	$26,232,248.53
Total:	**$184,615,384.64**

2. The Common Benefit Fund shall be available to compensate Attorneys engaged in Qualifying Representations of Participating Litigating Subdivisions who:

   a. have performed work for the common benefit of all subdivisions pursuant to the guidelines established by Judge Polster set forth in MDL 2804 and the Order dated June 19, 2018, under docket number 636, which is included herein by reference; and

   b. satisfy the eligibility criteria set forth in Section II.G.

   For purposes of Common Benefit Fund distribution, notwithstanding paragraph II.A.4, Attorneys representing Tribal Nations litigating against Janssen that have reached a settlement for Released Claims with Janssen and/or Released Entities and meet the eligibility criteria in Section II.G shall be eligible.

3. The Common Benefit Fund shall be overseen by the Fee Panel, which shall determine the allocation of funds to eligible Attorneys consistent with this Fee Agreement and the June 19, 2018 Order;

4. In assessing the benefits that an Attorney has conferred to Participating Subdivisions (including non-Litigating Subdivisions) and/or Tribes for purposes of any compensation decision, the Fee Panel shall give significant weight to the extent to which (i) the Attorney and his or her clients have contributed to increasing (or reducing) the Initial Participation Tier achieved through participation in the Janssen Agreement, (ii) the Attorney and his or her clients have contributed to increasing (or reducing) the amounts achieved under Incentive Payments A-D through participation in the Janssen Agreement, and (iii) the Attorney and his or her clients have contributed to the potential triggering of any suspension, reduction, or offset of Settlement payment amounts under the Janssen Agreement. The panel may also consider additional fee recoveries the Attorney may potentially obtain, including, but not limited to, from State Back-Stop Agreements, representations of States or Tribal Nations, representations of other clients in opioids-related matters, or through the representation of Subdivision clients,

whether they participated in the Janssen Agreement or not. It is the intent of this provision to recognize that the goal of the Janssen Agreement is to provide for maximum participation by the Subdivisions, maximum abatement funding for all Subdivisions nationally, and the maximum peace for Released Entities. Therefore, representing a Non-Participating Subdivision does not further the goal of the Janssen Agreement, and should not be considered Common Benefit because it does not increase funds available to Participating Subdivisions' abatement programs. Representing Later Litigating Subdivisions is antithetical to the Janssen Settlement, detracts from Common Benefit, and is addressed by the ethics opinion discussed in paragraph II.I.4. The Fee Panel shall consider this concept of "common detriment" set forth in this paragraph in all of its decision making with respect to the allocation of the Attorney Fee Fund among Attorneys, as well as, in its discretion, any offsets provided to Janssen as set forth in paragraph II.C.6 and Section II.H. The Fee Panel shall consider the totality of the Attorney's Participating Litigating Subdivisions as compared to the Attorney's Non-Participating Litigating Subdivisions; the Parties recognize that, although the goal is for 100% participation, Attorneys with a higher number of clients have a higher probability of having one or more non-Participating Litigating Subdivision. As used in this paragraph II.C.4, "client" or "representing" a Subdivision shall include any Litigating Subdivision as to which the Attorney has a Fee Entitlement.

5. As set forth in paragraph II.C.6 and Section II.H, the Fee Panel must consider the factors described in paragraph II.C.4 to determine how and whether to reduce the amounts to be paid by Janssen under this Fee Agreement and to determine how to allocate funds among Attorneys. They may also, at their discretion, consider other factors. Any reduction in payment obligation or credit to be given Janssen in this Fee Agreement shall be applied against Payment Year 7 and working backwards. Any reduction to an Attorney not credited to Janssen shall be allocated to attorneys whose Litigating Subdivision clients participated in the settlement by the Initial Participation Date.

6. The amounts to be provided as a credit or offset to Janssen from the Common Benefit Fund shall depend on the relevant Participation Tier achieved, set forth in Exhibit H of the Janssen Agreement, as follows:

    a. At Participation Tier 1 or below, the Common Benefit Fund payments to be paid by Janssen shall be reduced as follows:

        i. With respect to any Attorney seeking payment from the Common Benefit Fund, the Fee Panel shall compare the aggregate allocation that Participating Litigating Subdivisions with which the Attorney has a Fee Entitlement would receive using the negotiating class allocation metrics with the aggregate amount that all Litigating Subdivisions (Participating and Non-Participating) with which the Attorney has a

Fee Entitlement would receive using the negotiating class allocation metrics, provided that only Litigating Subdivisions in Settling States shall be considered for this ratio. The Fee Panel will multiply the amount to be paid to that Attorney from the Common Benefit Fund by that ratio, reduce the Attorney's award by a maximum reduction of 15%, and the dollar amount of such reduction shall be deducted, dollar-for-dollar, from the amount owed by Janssen to the Common Benefit Fund of the Attorney Fee Fund.

ii. In the event that any Non-Participating Subdivision that is (a) under the jurisdiction of the MDL Court or (b) represented by an Attorney that is obligated to pay into the MDL Common Benefit Fund pursuant to a Participation Agreement, an order of the MDL Court, or any other arrangement settles with or wins a judgment against a Released Entity separate from the Janssen Agreement, and such settlement or judgment results in a common benefit fee assessment or fee payment into the MDL Common Benefit Fund during the time of Janssen's obligation to pay fees under this Fee Agreement, Janssen's obligation to pay into the Common Benefit Fund shall be reduced dollar-for-dollar for any amount of such fee assessments or payments (in the aggregate based on all reductions in this subparagraph II.C.6.a.ii) that exceed the reductions in subparagraph II.C.6.a.i.

iii. For the avoidance of doubt, in Tier 1 for each settlement or judgment with Janssen that results in an assessment or payment to the MDL Common Benefit Fund, that payment shall result in an offset for Janssen, unless the assessment or payment occurs after the Payment Date for Year 7.

b. At Participation Tier 2, the Common Benefit Fund payments to be made by Janssen shall be reduced only as follows:

i. Reduction by the Fee Panel. With respect to all Attorneys making an application that seeks payment from the Common Benefit Fund, the Fee Panel shall, following a determination that an Attorney is eligible under Section II.G, apply the criteria specified in paragraph II.C.4 in determining whether the lack of participation by Subdivisions with which an Attorney has a Fee Entitlement has resulted in a reduction in the Participation Tier achieved, reduction in benefit to Participating Subdivisions as a result of reductions in Incentives A-D, and/or potential triggering of a suspension, reduction, or offset under the Janssen Agreement. If the Fee Panel concludes that such a reduction has occurred, it must consider (1) the relative size of the Non-Participating Subdivision, as adjusted by the severity measures reflected in Exhibit H (governing the Participation Tiers) of the Janssen Agreement, and the impact of its non-participation on the

Janssen Agreement as a whole (including amounts of Incentive Payments and triggering of suspensions, reductions, or offsets); (2) whether and by how much the payment to the Attorney from the Common Benefit Fund should be reduced as a result of the impact of such non-participation on Participating Subdivisions; and (3) whether some or all of said reduction should revert to Janssen due to the reduction in peace obtained from the Janssen Agreement. Consideration of the factors discussed in this subparagraph and paragraph II.C.4 is mandatory. The decision whether to (and by how much) to reduce payments by Janssen or to reduce the payment to any Attorney based on the factors in paragraph II.C.4 shall be in the sole discretion of the Fee Panel.

ii. Offsets.

(1) In the event that any Non-Participating Subdivision that is (a) under the jurisdiction of the MDL Court or (b) represented by an Attorney that is obligated to pay into the MDL Common Benefit Fund pursuant to a Participation Agreement, an order of the MDL Court, or any other arrangement settles with or wins a judgment against a Released Entity separate from the Janssen Agreement, and such settlement or judgment results in a common benefit fee assessment or fee payment into the MDL Common Benefit Fund during the time of Janssen's obligation to pay Common Benefit Fees under this Fee Agreement, Janssen's obligation to pay into the Common Benefit Fund shall be reduced dollar-for-dollar up to the amount of the fee assessment or payment, except that such amount shall be capped at 7.5% of the amount of the settlement or judgment. Such reduction shall be taken first from Payment Year 7 of Janssen's payments to the Common Benefit Fund of the Attorney Fee Fund up to the full amount of Janssen's payment obligation in Payment Year 7, then from Payment Year 6, and so on.

(2) For the avoidance of doubt, for each settlement or judgment with Janssen that results in an assessment or payment to the MDL Common Benefit Fund, that payment shall result in an offset for Janssen, unless the assessment or payment occurs after the Payment Date for Payment Year 7.

c. At Participation Tier 3, the reductions to the Attorney Fee Fund shall be the same as set forth in subparagraph II.C.6.b, except that the cap on each offset shall be 5% of the amount of such settlement or judgment.

d. At Participation Tier 4, there shall be no reductions to Janssen's obligations to make payment into the Common Benefit Fund, but the principles set forth in paragraph II.C.4 shall continue to apply.

D. *Contingency Fee Fund*. (40% of the Attorney Fee Fund.)

1. Funds from the Attorney Fee Fund shall be allocated to the Contingency Fee Fund on the following yearly schedule, subject to the adjustments set forth below:

Payment Year 1	$12,956,607.50
Payment Year 2	$14,374,753.45
Payment Year 3	$25,792,899.41
Payment Year 4	$17,488,165.68
Payment Year 5	$17,488,165.68
Payment Year 6	$17,488,165.68
Payment Year 7	$17,488,165.68
Total:	**$123,076,923.09**

2. The Contingency Fee Fund shall be available to compensate Attorneys engaged in Qualifying Representations of Participating Litigating Subdivisions that meet the criteria set forth in Section II.G.

3. The Contingency Fee Fund shall be available to Attorneys who

   a. represent Litigating Subdivisions that are Participating Subdivisions, whether their actions are filed in state or federal court, and

   b. meet the eligibility criteria of Section II.G.

   c. Participation in the Contingency Fee Fund by counsel that have a case that is not subject to the jurisdiction of the MDL Court shall not create, provide, or waive jurisdiction of the MDL Court over that Litigating Subdivision, that case or Attorneys, other than to oversee the fairness of the distribution process, and enforcement of this Fee Agreement.

4. The amounts owed by Janssen to the Contingency Fee Fund shall depend on the relevant Participation Tier set forth in Exhibit H of the Janssen Agreement as follows:

   a. At Participation Tiers 1, 2 and 3, the Contingency Fee Fund payments shall be reduced as follows:

      i. For Non-Settling States, the Contingency Fee Fund payments shall first be reduced by the amounts identified by the Fee Panel, pursuant to paragraph II.H.6, that would have been owed to counsel for Litigating Subdivisions in Non-Settling States, had those States and those Litigating Subdivisions been Settling States and Participating Subdivisions.

ii. Following the calculation in subparagraph II.D.4.a.i, the Contingency Fee Fund payments shall be reduced to reflect the non-joinder of Litigating Subdivisions in Settling States by subtracting the amounts identified by the Fee Panel, pursuant to paragraph II.H.6, that would have been owed to counsel for Non-Participating Litigating Subdivisions in Settling States had such Litigating Subdivisions been Participating Subdivisions.

b. At Participation Tier 4, there shall be no reductions in the Contingency Fee Fund.

c. In the event that Janssen, prior to the Effective Date of the Janssen Agreement, settles with any Litigating Subdivision and, under such settlement agreement pays attorneys' fees, the Fee Panel shall treat those Litigating Subdivisions as Participating Litigating Subdivisions and, applying the same criteria applicable to all Attorneys for Participating Litigating Subdivisions, determine what amount they would have been paid from the Contingency Fee Fund if they had become Participating Subdivisions under the Janssen Agreement without such prior settlement. That sum, rather than being paid to the Attorney for the previously settling Litigating Subdivision, shall be credited and/or returned to Janssen as if determined under (a)(ii) above, except that such credit shall not be greater than the amount to the Attorneys paid under the Litigating Subdivision's prior settlement agreement.

E. *Litigating Subdivision Cost Fund*.

1. Janssen shall pay $30,000,000.00 into the Litigating Subdivision Cost Fund, according to the schedule set forth below:

Payment Year 1	$10,000,000.00
Payment Year 2	$10,000,000.00
Payment Year 3	$10,000,000.00
Total	**$30,000,000.00**

2. The Litigating Subdivision Cost Fund shall be available to compensate Attorneys for costs and expenses arising out of representation of Participating Litigating Subdivisions or to compensate Participating Litigating Subdivisions for direct in-house costs for expenditures related to their litigation against Janssen including the cost of in-house employees. No funds in the Litigating Subdivision Cost Fund may be used to compensate the costs incurred by Non-Participating Subdivisions or Non-Litigating Subdivisions or costs and expenses arising out of representation of any such Subdivision. In allocating the Litigating Subdivision Cost Fund, the Administrator shall not allocate any funds for costs incurred after July 21, 2021.

3. During the period between July 21, 2021, and the Effective Date, the MDL PEC, as well as Litigating Subdivisions eligible to claim costs from the Litigating Subdivision Cost Fund, shall make best efforts to cease litigation activity against Janssen, including by jointly seeking stays or severance of claims against Janssen, where feasible, or postponements if a motion to stay or sever is not feasible or is denied, so long as such actions are not otherwise detrimental to the Litigating Subdivision.

4. In the event that Janssen, prior to the Effective Date of the Janssen Agreement, settles with any Litigating Subdivision and, under such settlement agreement pay costs to the Litigating Subdivision or its Attorney, the MDL Cost and Expense Fund Administrator shall treat those Litigating Subdivisions as Participating Litigating Subdivisions and, using the same criteria applicable to all applicants to the Litigating Subdivision Cost Fund, determine what amount in costs the Litigating Subdivision or its Attorney would have been paid from the Subdivision Cost Fund if they had settled under the Janssen Agreement. That sum, rather than being paid to the Attorney or the previously settling Litigating Subdivision, shall be credited and/or returned to Janssen, except that such sum shall not be greater than the amount paid under the previously settled Litigating Subdivision's settlement agreement.

5. The MDL Court shall appoint a Cost and Expense Fund Administrator, who shall develop a process and criteria, with input from participating counsel, by which to a) determine the distribution of amounts from the MDL Expense Fund in pursuit of the claims against Janssen; and b) receive and evaluate applications from Participating Litigating Subdivisions, whether filed in Federal Court or State Court, to seek reimbursement from the Litigating Subdivision Cost Fund for eligible costs under Section II.E.2 in pursuit of the claims against Janssen. The Cost and Expense Fund Administrator shall require transparency from all applicants as to any other sources for compensating Attorneys for Litigating Subdivisions for costs incurred. The Cost and Expense Fund Administrator shall be compensated from the Fund.

6. In the event that the total amount of reimbursements from the Litigating Subdivision Cost Fund approved as reasonable by the Cost and Expense Administrator is less than the $30,000,000.00, any remaining funds shall revert to Janssen.

F. *MDL Expense Fund*.

1. In Payment Year 1 of the Janssen Settlement, Janssen shall pay the following amount into the MDL Expense Fund:

MDL Expense Fund	$9,615,384.61

2. The MDL Expense Fund shall be released following the Effective Date of this Fee Agreement without any delay to reimburse the MDL Counsel for an agreed-to portion of the expenses incurred, as approved by the Cost and Expense Fund Administrator. The MDL Expense Fund will be paid directly to the MDL Cost Account, set up by MDL Order and will be administered under the ongoing jurisdiction of the MDL Court, as provided below. No funds may be used to compensate the costs incurred by Non-Participating Subdivisions or to compensate any Attorney for costs incurred in representing one or more Non-Participating Subdivisions.

3. In allocating the MDL Expense Fund, the Administrator shall not allocate any funds for costs incurred after July 21, 2021, unless the Administrator determines that there are sufficient funds to cover all subdivision costs incurred prior to July 21, 2021 and that special circumstances exist to justify costs incurred following the public announcement of the Janssen Agreement.

G. *Eligibility*.

1. It is the intention of all parties participating in the Fee Panel process that there should be total transparency to the Fee Panel and to all fund participants. In connection with the process to be developed by the Fee Panel, any and all monies in attorney's fees, including referral fees, expenses paid, promises for payment, or any other Fee Entitlement, to any applicant in any opioid litigation shall be disclosed to the Fee Panel as a condition of participating in the Attorney Fee Fund and prior to an award from the Fee Panel. Any payment, expectation of payment or perceived entitlement to participate in a State Back-Stop Agreement or any other agreement reached with a Settling State or any Subdivision or any other source regarding payment of fees must be disclosed to the Fee Panel. Similarly, any right to payment from any other fund, for example a fund for payment to lawyers representing Settling States or Tribal Nations or Subdivisions shall be disclosed to the Fee Panel. Because it is anticipated that there will be multiple firms listed on contingent fee agreements with Litigating Subdivisions, the Fee Panel shall establish procedures, with input from Attorneys for Participating Litigating Subdivisions, for who should petition for fees from such groups and to whom the fee shall be paid and thereafter distributed to co-counsel in accordance with applicable agreements. For the avoidance of doubt, all Attorneys that are part of such groups must meet the eligibility criteria in paragraph II.G.3, must be subject to the criteria set forth in paragraph II.C.4, and must be disclosed to the Fee Panel.

2. An Attorney may apply for and recover attorneys' fees from the Common Benefit Fund, the Contingency Fee Fund, and the Litigating Subdivision Cost Fund and any fund created by a past or future State Back-Stop Agreement, provided the Attorney satisfies the requirements relevant to each such fund and requirements for disclosure to the Fee Panel.

3. An Attorney may not receive any payment from the Attorney Fee Fund (which includes both the Contingency Fee Fund and the Common Benefit Fund) unless the following eligibility criteria are met and annually certified by the Attorney:

    a. The Attorney must expressly waive the enforcement against the Litigating Subdivision client of all Fee Entitlements (other than under State Back-Stop Agreements) arising out of or related to any or all Qualifying Representations of any Participating Litigating Subdivision prior to applying for attorneys' fees from the Attorney Fee Fund or costs from the Cost Funds. All applications for attorneys' fees or costs under this Fee Agreement shall include an affirmation by the Attorney of such waiver and notice to the client(s) of such waiver. Such waiver shall not preclude the Attorney from submitting such Fee Entitlements to the Fee Panel as a factor for consideration in allocating payments from the Attorney Fee Fund or in connection with a State Back-Stop Agreement. For the avoidance of doubt, no Attorney may recover fees or costs under this Fee Agreement unless the Attorney expressly agrees not to enforce Fee Entitlements as to each and every Participating Litigating Subdivision represented by that Attorney, but such Attorneys may participate in and receive funds from a State Back-Stop Agreement.

    b. The Attorney must represent that s/he has no present intent to represent or participate in the representation of any Later Litigating Subdivision or any Releasor with respect to Released Claims against Released Entities.

    c. The Attorney must represent that s/he has not and will not engage in any advertising or solicitation related to Released Claims against Released Entities where such advertising or solicitation relates to a representation that the Attorney could not undertake consistent with the ethics opinion referenced in paragraph II.I.4.

    d. The Attorney must represent s/he will not charge or accept any referral fees for any Released Claims brought against Released Entities by Later Litigating Subdivisions. For the avoidance of doubt, this representation shall not prohibit Attorneys from receiving allocated shares of any future common benefit assessments arising out of settlements or judgments with Later Litigating Subdivisions represented by other Attorneys that are the result of the MDL Court's Common Benefit order.

    e. The Attorney may not have and must represent that s/he does not have a Fee Entitlement related to a Later Litigating Subdivision.

f. The Attorney must certify that s/he has reviewed the ethics opinion referenced in paragraph II.I.4 and will act in conformity with such opinion.

g. The Attorney must fully disclose the participation, or the anticipation of participation, in any agreement with a Settling State or Participating Subdivision concerning fees arising out of or related to the Janssen Agreement, including any fees paid or anticipated to be paid or any State Back-Stop Agreement.

h. The Attorney must identify for the Fee Panel whether s/he utilized state litigation work product or MDL work product, including but not limited to ARCOS data, document repositories, experts developed in the MDL, and deposition transcripts. The Attorney must identify whether s/he signed the MDL Participation Agreement, and for which case(s) it was signed.

i. Any Attorney who applies for fees from one or both Funds must represent that, having exercised his/her independent judgment, s/he believes the Janssen Agreement to be fair and will make or has made best efforts to recommend the Janssen Agreement to his or her Subdivision clients in Settling States. For avoidance of doubt, each Attorney is expected to exercise his or her independent judgment in the best interest of each client individually before determining whether to recommend joining the settlement. All applications for attorneys' fees or costs under this section shall include an affirmation by the Attorney in compliance with this Subsection.

4. No Attorney receiving fees under this Fee Agreement may apply for or recover from the Attorney Fee Fund fees arising from representing a Non-Settling State or a Non-Participating Subdivision. All applications for attorneys' fees under this Section shall include an affirmation by the Attorney of compliance with this Section.

5. An Attorney who has filed an application under this section and received an award of attorneys' fees shall provide a certification of compliance with the Sections of this Fee Agreement annually during the years upon which they are still entitled to receive attorneys' fee payments.

6. If, at any time, the Attorney is unable to make the representations set forth in this Section, such representations become untrue, or the Attorney falsely represents compliance with the eligibility criteria, the Attorney shall cease to be eligible to receive funds from the Attorney Fee Fund until further review by the Fee Panel of the Attorney's eligibility under and compliance with this Section II.

7. If an Attorney has a Fee Entitlement with a Later Litigating Subdivision or otherwise becomes unable to reaffirm compliance with the eligibility criteria set forth above, the Attorney shall notify Janssen and the Fee Panel. For the avoidance of doubt, any Attorney who undertakes any new representation of, or has a Fee Entitlement with, a Later Litigating Subdivision shall be prohibited from receiving any future funds from the Attorney Fee Fund. If an Attorney fails to notify Janssen and the Fee Panel of such Fee Entitlement with a Later Litigating Subdivision, the Attorney shall be required to refund amounts previously paid.

8. In the event that an Attorney is deemed ineligible by the Fee Panel (whether based on its initial application or subsequent recertification), the Fee Panel shall provide notice to the Attorney and give the Attorney 30 days to provide additional information such that the Fee Panel could re-consider the Attorney's eligibility.

9. To the extent that an Attorney has a Fee Entitlement with a Participating Subdivision and is authorized to bring Released Claims against Released Entities, but such authorization is, in scope, less broad than the category of Released Claims set forth in the Janssen Agreement, such Attorney may participate fully in both the Contingency Fee Fund and the Common Benefit Fund, without any reduction imposed by the Fee Panel due to the scope of the authorization, so long as the Participating Subdivision fully releases all Released Claims against Released Entities.

10. Attorneys applying to the Attorney Fee Fund knowingly and expressly agree to be bound by the decisions of the Fee Panel, subject to the limited appeal rights set forth in this Fee Agreement, and waive the ability to assert the lack of enforceability of the allocation reached through the arbitration procedures outlined herein.

H. *Calculation of Amounts Due.*

1. The Fee Panel shall be solely responsible for determining the amount of fees to be paid to each Attorney and each Participating Subdivision that applies under this Section. None of the Released Entities shall have any responsibility, obligation, or liability of any kind whatsoever with respect to how attorneys' fees are calculated under this Section, except that the Fee Panel may receive information from Janssen as to (a) the identity of Participating, Non-Participating, Litigating, Later Litigating, and Non-Litigating Subdivisions; (b) the impact of non-participation by a Litigating Subdivision as is relevant to the Fee Panel's determination in paragraph II.C.4; and (c) such other information as Janssen may voluntarily elect to provide.

2. The Fee Panel shall establish procedures for the arbitration process consistent with this Fee Agreement and orders of the MDL Court. Such procedures may include submission of documentary and/or other evidence, interviews with applicants and/or other counsel (including counsel for Janssen) that the Fee Panel deems appropriate, and/or other means of creating a record upon which fee awards will be based.

3. In making determinations under this Fee Agreement, the Fee Panel must apply the eligibility criteria set forth in Section II.G of this Fee Agreement and the criteria set forth in Section II. In addition, the Fee Panel will give consideration in regard to Common Benefit awards to the *Johnson* factors, as well as the following factors (which factors may be applied and given relative weight in the Fee Panel's discretion):

    a. The Attorney's contemporaneously recorded time and labor dedicated to Qualifying Representations along with the Attorney's financial commitment to such Qualifying Representations. Claimed "time" will not be automatically accepted by the Fee Panel but will be critically reviewed and given substantially more weight and consideration if such time was subject to the audit process described in any Pretrial Order(s) governing the collection of common benefit time;

    b. The novelty, time, and complexity of the Qualifying Representations;

    c. The skill requisite to perform legal services properly and undesirability of the case;

    d. The preclusion of other employment by the Attorney due to time dedicated to Qualifying Representations;

    e. The "common benefit," if any, alleged to have been conferred by the Attorney and whether such common benefit work product by that Attorney was used by others in parallel litigations against Released Entities whether within or outside the MDL, provided that any Attorney claiming that s/he substantially benefited cases other than those in which s/he entered an appearance as counsel must substantiate such claims by proffering factual support, such as proper supporting affidavits or other documents as determined by the Fee Panel with input from Attorneys for Participating Litigating Subdivisions;

    f. Any "common detriment," as set forth in paragraph II.C.4.

    g. Any contingent fee agreement or other Fee Entitlement with Participating Subdivisions, enforcement of which, except for State Back-Stop Agreements, are waived in conjunction with the application, the nature and extent of any work for those Participating Subdivisions, whether such

Participating Subdivisions actively litigated and, if so, the nature and procedural history of such case(s);

h. The experience, reputation, and ability of the Attorney;

i. Whether the Attorney's clients brought Released Claims against Released Entities;

j. The status of discovery in cases primarily handled by the Attorney;

k. The nature of any work by the Attorney on "bellwether" cases or cases that were similarly active in litigation;

l. Any pressure points successfully asserted by the Attorney in cases against Janssen or any risk for Janssen created by the Attorney in cases against them;

m. Any risk for defendants created by applicants in cases against Janssen;

n. Successful and unsuccessful motion practice in cases worked on by the Attorney;

o. The date of filing of any cases filed by the Attorney;

p. Obtaining consolidation of the litigation in the Attorney's jurisdiction;

q. The number and population of entities represented by the Attorney and the fees that would have been awarded under extinguished contingent fee arrangements;

r. Whether the Attorney's clients brought claims against Janssen;

s. Whether the Attorney has had a leadership role in the litigation, whether in state or federal court;

t. Whether the Attorney has had a leadership role in any negotiations aimed at resolving the litigation;

u. Whether the Attorney's cases have survived motions to dismiss;

v. The extent to which the Attorney contributed to the work product used for the common benefit of opioids litigants, including, without limitation, work on ARCOS data, Prescription Data Monitoring Programs, IQVIA data, depositions, document production and analysis experts, motions, briefs and pleadings, trial preparations, and trials;

w. The extent to which litigation was done prior to and contributed to completion of settlement negotiations, as distinct from litigation that was done litigating after the announcement of the Janssen Agreement, such latter litigation both being of less value and potentially resulting a common detriment to the settlement process; and

x. Any other factors that the Fee Panel finds to be appropriate to consider after input from applicants to the Attorney Fee Fund.

4. The Fee Panel shall develop procedures for receiving a single application, which may be updated or amended based on new information (such as participation by additional Litigating Subdivisions) from each Attorney seeking compensation from the Attorney Fee Fund pursuant to processes and procedures developed by the Fee Panel, which shall not be inconsistent with this Fee Agreement. Any request for attorneys' fees not included on the single application or through the updating/amendment process designed by the Fee Panel shall be deemed waived. For purposes of transparency and to permit the Fee Panel to conduct its work, the application from each Attorney shall, at a minimum, require each Attorney to

   a. Identify all Litigating Subdivisions for which s/he is seeking payment from the Attorney Fee Fund;

   b. Identify all Subdivisions in both Settling and Non-Settling States (and, where applicable, Tribal Nations) with respect to which s/he has a Fee Entitlement with respect to Relevant Claims against Released Entities, and identify all co-counsel in such cases;

   c. Identify which of those Subdivisions are Participating Subdivisions and which are not (with similar information for Tribal Nations, where applicable);

   d. Specify the specific fund or funds within the Attorney Fee Fund from which the Attorney is seeking compensation;

   e. Demonstrate his or her eligibility for compensation from the relevant sub funds within the Attorney Fee Fund pursuant to the criteria set forth for the relevant sub fund;

   f. Identify any and all Fee Entitlements from representations of States, Tribal Nations, or other plaintiffs related to Released Claims against Released Entities or in opioids-related matters;

   g. Notwithstanding "a-f" above, the Panel may consider a supplemental application if the Attorney shows good cause why circumstances exist that will lead to consideration for additional Common Benefit award.

Examples would include, but are not limited to, an Attorney having Non-Participating Litigating Subdivision clients that subsequently become Participating Subdivisions, a Bar Date passes that increases participation or the Participation Tier, or an Allocation Agreement is reached.

5. With respect to the Common Benefit Fund, the Fee Panel shall (subject to any applicable MDL Court Order):

    a. Review the applications of all Attorneys seeking compensation from the Common Benefit Fund, including determining eligibility for each Attorney as set forth in Section II.G.

    b. Reduce, on an annual basis, Janssen's payment obligations, as set forth in paragraph II.C.5. The Panel shall inform Janssen and the MDL PEC of all such amounts and adjust Janssen's payment obligations accordingly.

    c. Using criteria set forth in Sections II.C and II.I, allocate amounts from the Common Benefit Fund to eligible Attorneys, including payment amounts for each Payment Year. In making such allocations (regardless of the Participation Tier achieved), the Panel shall apply the principles set forth in paragraph II.C.4 and shall allocate any reduction in the payments of Janssen specified in paragraph II.C.5 to the amounts paid to Attorneys with a Fee Entitlement to Litigating Subdivisions that are not Participating Subdivisions.

6. With respect to the Contingency Fee Fund, the Fee Panel shall:

    a. Review the applications of all Attorneys seeking compensation from the Litigating Subdivision Fee Fund, including determining eligibility for each Attorney as set forth in Section II.G.

    b. Apply the Mathematical Model in Exhibit A.

    c. Use such allocations to reduce payments, on an annual basis, the payment obligations of Janssen to the Attorney Fee Fund as set forth in paragraph II.D.4, and distributions therefrom, and inform Janssen and the MDL PEC of all such adjustments.

7. To the extent that there is a dispute about the calculations of the Fee Panel related to the amounts that Janssen is required to pay (including application of any reductions or offsets under this Fee Agreement), such disputes shall be presented to the Fee Panel and any disputed funds be paid into/held in escrow. The Fee Panel shall resolve such disputes expeditiously, with either Party having the right to seek review from the MDL Court.

8. For purposes of determination of fee or cost awards, allocations, reductions, and possible reversions under this Fee Agreement, unless specified otherwise a Subdivision will be considered a Non-Participating Subdivision if it is not a Participating Subdivision as of the deadline for the application for the fee or cost award at issue (or, if the determination does not involve a specific application, the date on which the record for such determination closes).

9. In the event that the Fee Panel, through the use of the Mathematical Model set forth in Exhibit A, allocates funds from the Contingency Fee Fund for an Attorney based on a Qualifying Representation of a Participating Litigating Subdivision or allocates cost to such Participating Litigating Subdivision and that Subdivision is in a Settling State in which the Consent Judgment has not been approved, such funds shall be placed into escrow until the Consent Judgment is approved, after which time they shall be released.

I. *Miscellaneous*.

1. The costs associated with the Fee Panel prior to the Effective Date of the Attorney Fee Agreement shall be funded by Janssen. The Fee Panel shall charge an hourly rate that previously has been approved by a federal or state court and shall provide a budget and a cap for such work prior to the Effective Date, which shall be approved by Janssen and such approval shall not be unreasonably withheld. Janssen shall receive a refund for any such payment of pre-Effective Date costs from interest that accrues on the monies in the Attorney Fee Fund (including interest that accrues during such time as the Attorney Fee Fund monies are in escrow prior to the Effective Date of the Janssen Agreement), up to the amount of such costs. Post-Effective Date, the cost of the Fee Panel shall be charged against the applicable Fee Fund based on allocation by the Fee Panel and shall not be otherwise funded by Janssen. The costs associated with the Cost and Expense Fund Administrator shall be paid from funds in the MDL Expense Fund and the Litigating Subdivision Cost Fund and shall not be otherwise funded by Janssen.

2. The MDL PEC will seek, and the Attorneys General for Settling States and Janssen will not oppose, a Common Benefit Fee Order requiring an assessment of 7.5% on the gross recovery (by judgment or settlement) of any Non-Participating Subdivision that is subject to the federal court jurisdiction, represented by a MDL PEC firm, represented by any Attorney receiving fees from the Common Benefit Fund, represented by any Attorney that signed a Participation Agreement or paid in a case otherwise under the jurisdiction of the MDL Court.

3. The MDL PEC shall provide to Janssen information they have that identifies Attorneys who represent Litigating Subdivisions who are not Participating Subdivisions and who have an obligation to pay a common benefit assessment, either due to the MDL Court's orders or having signed a Participation Agreement.

4. The MDL PEC shall retain ethics counsel of its choice to provide an opinion that addresses the compliance of its ethical obligations, as it relates to the Janssen Agreement. Such opinion shall address the issue of the potential conflict of interest for an Attorney that had represented a Participating Subdivision also representing a Later Litigating Subdivision as defined in the Janssen Agreement. This Subsection shall be enforceable to the extent permitted by the equivalent to Rules 1.16 and 5.6 of the ABA Model Rules of Professional Conduct in the relevant jurisdictions. The opinion shall be provided to Janssen as soon as it is completed and, in any event, prior to July 31, 2021 and shall be disseminated to counsel eligible to apply to the Attorney Fee Fund within 30 days of the announcement of the Janssen Agreement. The MDL PEC represents that it will comply with this opinion until the Reference Date and thereafter if the Janssen Agreement proceeds.

5. Participating Subdivisions agree to instruct their counsel to treat information, work product and expert materials as secret under Rule 1.6 of the ABA Model Rules of Professional Conduct. Accordingly, an Attorney shall not share information or work product with, or experts or materials to, non-participants (other than the Attorney's own current clients or their lawyers, consultants, experts or other representatives or agents). However, nothing herein shall prevent MDL Leadership or PEC Counsel from fulfilling their obligations in any MDL and the MDL Court Order.

III. Miscellaneous

A. *Termination*. If the Janssen Agreement does not proceed past the Reference Date, whether because Janssen does not determine to proceed or for any other reason, this Fee Agreement shall be null and void, Janssen shall have no obligation to make any payments under this Fee Agreement, and Janssen and the PEC shall take such steps as are necessary to restore the *status quo ante*.

B. *MDL Court Consideration*. This Fee Agreement shall be attached as an exhibit to the Janssen Agreement. This Fee Agreement shall also be submitted by Janssen and the MDL PEC to the MDL Court for approval pursuant to the motion and order that shall be attached, prior to the Preliminary Agreement Date of the Janssen Agreement, as Exhibit B.

1. In the event that the MDL Court, through an order, makes any change to the amounts potentially to be paid by Janssen under this Fee Agreement, makes any change to the Fee Panel's consideration of the factors set forth in paragraph II.C.4, or any other material change to the draft Order attached as part of Exhibit B or the terms of this Fee Agreement, Janssen and the MDL PEC shall meet and confer concerning such changes.

2. If Janssen and the MDL PEC are unable to reach agreement and revisions to this Fee Agreement in the event discussed in paragraph III.B.1, this Fee

Agreement shall be null and void, Janssen shall have no obligation to make any payments under this Fee Agreement, and Janssen and the MDL PEC shall take such steps as are necessary to restore the *status quo ante*.

C. *Amendment*. Once the MDL Court has entered an order implementing this Fee Agreement, this Fee Agreement can only be amended by (1) written agreement of Janssen and the MDL PEC and (2) approval by the MDL Court.

D. *Jurisdiction and Enforcement*. The MDL Court shall have exclusive and ongoing jurisdiction over the enforcement and implementation of this Fee Agreement as set forth herein. The MDL PEC shall be the Authorized Party to enforce this Fee Agreement, as to the payment obligations of Janssen as set forth in this section, and as to Attorneys making application to the Funds under this Fee Agreement. Solely for purposes of assessing or allocating common benefit fees, the MDL Court will continue to have jurisdiction over the work product developed in the MDL Court by and under the direction of the MDL PEC with respect to claims against Janssen, including data and documents, depositions, expert reports, briefs and pleadings; and the MDL Court's protective orders, management orders, and other decisions regarding such discovery and other work product, including but not limited to, conditions on its use, will continue in full force and effect. Nothing in this paragraph authorizes the MDL Court to act contrary to this Agreement or to share any of the work product, or provides the MDL Court with jurisdiction over the Janssen Agreement.

EXHIBIT S

Agreement on the State Cost Fund Administration

1. **Creation of a State Cost Fund.** Janssen and the Settling States agree to the creation of a state cost fund to pay litigation costs and expenses associated with litigation and investigation related to the opioid litigation (hereinafter the "State Cost Fund"). This agreement is a material part of the Settlement Agreement. The State Cost Fund shall be administered separately from the Common Benefit Fund, the Contingency Fee Fund, the State Counsel Fee Fund, Subdivision Costs Fund, and the MDL Expense Fund. No funds may be released from the State Cost Fund to Non-Settling States.

2. **State Cost Fund Amount.** In Payment 1 of the Settlement, Janssen shall pay into the State Cost Fund $13,461,539 (the "State Cost Fund Amount"). Janssen's State Cost Fund payment shall be a component of its Global Settlement Attorney Fee Amount payable to the Attorney Fee Fund, for Payment 1.

3. **State Cost Fund Committee.** A committee of Attorneys General from Settling States or their designated representatives (hereinafter the "State Cost Fund Committee") shall oversee the State Cost Fund. The committee shall initially consist of the following states: (a) Delaware; (b) Florida; (c) Georgia; (d) New York; (e) North Carolina; (f) Ohio; (g) Tennessee; and (h) Texas. The Settling State Attorneys General may by majority vote add or change the composition of the State Cost Fund Committee, including replacing any above State, if that State is not a Settling State.

4. **State Cost Fund Administrator.** The State Cost Fund Committee shall select an administrator (the "State Cost Fund Administrator"). The State Cost Fund Administrator may be different from the Settlement Administrator under the Settlement Agreement. The State Cost Fund Administrator shall be responsible for administering the State Cost Fund and making payments to Settling States.

5. **State Cost Fund Guidelines.** Monies in the State Cost Fund shall be released without any delay to reimburse Settling States for documented opioid litigation and investigation costs incurred or paid. In allocating the State Cost Fund, no funds shall be allocated for costs incurred after July 21, 2021. The State Cost Fund Committee shall establish guidelines for the submission and approval of expenses eligible for reimbursement from the State Cost Fund. The State Cost Fund Administrator shall, in accordance with such guidelines, receive from Settling States records sufficient to demonstrate the incurrence and/or payment of each expense attributable to investigation or litigation related to the opioid litigation, including any outstanding National Association of Attorneys General grant.

6. **State Cost Fund Payment Priorities and Residual.** To the extent that that the aggregate eligible submissions of costs and expenses from Settling States exceed the State Cost Fund Amount, payments to Settling States shall be paid in the following order until the State

Cost Fund is exhausted. If the State Cost Fund is unable to fully pay costs at any of the following levels, then Settling States with costs at that level shall be paid on a proportional basis. All expenses with a lesser priority from the level where the State Cost Fund is exhausted will not be reimbursed from the State Cost Fund. Costs shall be paid in the following order: (a) the reasonable costs of the State Cost Fund Administrator, if any; (b) repayment of the National Association of Attorneys General grants connected to opioid litigation; (c) costs incurred or paid by outside counsel for a Settling State litigating against Janssen apart from any fee owed; (d) litigation-related costs attributable to the Janssen case incurred or paid by a Settling State litigating against Janssen; (e) pre-suit investigation-related costs attributable to a Janssen investigation incurred or paid by either a Settling State outside counsel (not including any amount of fees or any costs which have already been reimbursed pursuant to clause (c), above) or a Settling State investigating Janssen; (f) costs incurred or paid by a Settling State or outside counsel litigating against another opioid defendant other than a cost share entered into by a Settling State, which costs have not yet been paid under a preceding clause of this paragraph; (g) the amounts paid by a Settling State as part of cost share related to the filing of a proof of claim in the Purdue Pharma, L.P. bankruptcy; and (h) the amounts paid by a Settling State as part of any other cost share, including, but not limited to the cost share entered into by the Non-Consenting States in the Purdue Pharma, L.P. bankruptcy. If the State Cost Fund has additional monies after payment of the State Cost Fund Administrator's and all Settling States' submitted costs, then the remaining funds will be provided to the National Association of Attorneys General to be placed in the Financial Services Fund for the purpose of funding grants for consumer protection or healthcare-related enforcement or training activities. In determining what costs are attributable to Janssen, the State Fund Committee shall develop a guideline that ensures that all Settling States are treated equitably.

EXHIBIT T

Severity Factors

State	Severity Factor
Alabama	108.5243%
Alaska	107.8614%
American Samoa	102.7639%
Arizona	107.7129%
Arkansas	103.2818%
California	82.8688%
Colorado	95.2263%
Connecticut	121.0971%
Delaware	155.5946%
District of Columbia	88.3270%
Florida	107.9604%
Georgia	86.6675%
Guam	96.8019%
Hawaii	77.1051%
Idaho	93.0570%
Illinois	86.6318%
Indiana	108.6768%
Iowa	78.2056%
Kansas	89.6374%
Kentucky	150.0126%
Louisiana	105.2878%
Maine	132.7534%
Maryland	115.2160%
Massachusetts	110.3001%
Michigan	112.4239%
Minnesota	75.9148%
Mississippi	96.7243%
Missouri	107.8496%
Montana	99.7815%
N. Mariana Islands	100.2421%
Nebraska	71.9045%
Nevada	130.5519%
New Hampshire	144.4997%
New Jersey	102.3701%
New Mexico	128.9295%
New York	91.4472%

North Carolina	102.2754%
North Dakota	76.0864%
Ohio	123.0063%
Oklahoma	129.3047%
Oregon	108.9094%
Pennsylvania	118.2821%
Puerto Rico	73.9803%
Rhode Island	143.8802%
South Carolina	99.6801%
South Dakota	76.4482%
Tennessee	129.9078%
Texas	71.6286%
Utah	119.5878%
Vermont	140.2239%
Virgin Islands	100.4396%
Virginia	88.1611%
Washington	100.5007%
Wisconsin	99.6616%
Wyoming	100.9659%

EXHIBIT U

Agreement on the State Outside Counsel Fee Fund

1. **Creation of a State Outside Counsel Fee Fund.** Janssen and the Settling States agree to the creation of a state outside counsel fee fund to pay reasonable attorney's fees of Settling States with outside counsel in connection with litigation against Janssen (the "State Outside Counsel Fee Fund"). This agreement is a material part of the Settlement Agreement. All terms utilized in this Agreement shall have the same meaning as in the Settlement Agreement unless otherwise indicated.

2. **State Outside Counsel Fee Fund Administration.** The State Outside Counsel Fee Fund shall be administered separately from the Common Benefit Fund, the Contingency Fee Fund, the State Cost Fund, and the MDL Expense Fund. A committee of Attorneys General shall oversee the State Outside Counsel Fee Fund ("Fee Fund Committee"). The Fee Fund Committee shall initially consist of the following: (a) Arkansas; (b) Florida; (c) New Jersey; and (d) Puerto Rico. The Fee Fund Committee shall select a settlement fund administrator (who may or may not be different from the Settlement Administrator under the Distributor Agreement) (the "Fee Fund Administrator") who shall administer the State Outside Counsel Fee Fund according to the guidelines and directives of the Fee Fund Committee.

3. **State Outside Counsel Fee Eligibility.** To participate in the State Outside Counsel Fee Fund, an outside counsel for a Settling State must have filed and be maintaining an action in the name of a Settling State or its attorney general against Janssen in a state or federal court as of June 1, 2021. No Settling State can draw attorney's fees from both the State Outside Counsel Fee Fund and the similarly sized fund to reimburse Settling State's without outside counsel.

4. **State Outside Counsel Fee Fund Amount.** Janssen shall pay funds in the State Outside Counsel Fee Fund according to the schedule set forth below, as part of its annual Global Settlement Attorney Fee Amount payable to the Attorney Fee Fund, subject to the adjustments described below:

Payment Year 1	$32,391,518.74
Payment Year 2	$30,769,230.77
Payment Year 3	$ 4,146,942.80

5. **State Outside Counsel Fee Fund Availability and Calculation of Amount.**

   a. The State Outside Counsel Fee Fund shall be available to compensate private counsel for State Attorneys General for approved fees arising out of representation of the State pursuant to the schedule developed by the Fee Fund Committee and provided to Janssen.

b. Fees shall be calculated by adding two components: (a) a fixed amount consisting of fifty (50%) of the amount allocated to a State utilizing the allocation percentage in the Settlement Agreement multiplied times 4.5%; and (b) a proportional percentage of the remaining fee due under that Settling State's contract assuming that fifty (50%) of the State's recovery is allocable to a Settling State (versus allocable to the Settling State's Subdivisions) so that the fees of all Settling States (minus the base amount that would have been due to any of Non-Settling States) exhausts the State Outside Counsel Fee Fund. The proportional share percentage will be the same for each Settling State included in the State Outside Counsel Fee Fund. All amounts paid will be less any costs or fees of the Fee Fund Administrator.

6. **Payment by the Fee Fund Administrator**.

a. If a Settling State and a Settling State's outside counsel agree that the amount calculated in paragraph 5 above satisfies in full amounts owed to all Settling State outside counsel, then upon written notice of that agreement and counsel waiving in writing any entitlement to any additional fee, the Fee Fund Administrator shall pay that Settling State's outside counsel pursuant to the calculation and any schedule created by the Fee Fund Committee.
b. If a Settling State's outside counsel does not agree that the amount calculated in Paragraph 5 above satisfies in full amounts owed by the Settling State, then the Settling State's share shall be placed in an interest bearing escrow account (less reasonable expenses of the Fee Fund Administrator) and held unless and until the Settling State and its outside counsel agree in a signed writing to a resolution of the amount outstanding or there is a final judgment entered that is no longer appealable.
c. Upon being provided a signed, written agreement or the final non-appealable judgment, the Fee Fund Administrator shall release monies from the State Outside Counsel Fee Fund in either the amount held by the Fee Fund Administrator, if the amount of the agreement or judgment is equal to or more than the amount held, or the amount indicated in the agreement or in the final judgment, if the amount in the agreement or judgment is less than the amount held.
d. Nothing herein, including the amounts listed in paragraph 5 above, shall prevent a Settling State from arguing in any proceeding with its outside counsel that (a) its recovery was less than fifty (50%) percent of the recovery in the Settlement Agreement down to and including fifteen (15%) percent of the total recovery; (b) any payment should be discounted by an appropriate discount rate commensurate to the risk of the Settlement Agreement and the timeline that the Settling State is receiving its payments; (c) the settlement amount should be lower because a Settling State's amounts were reduced because a Settling State's outside counsel failed to obtain joinder from a Settling State's Subdivision(s) who(m) the outside counsel also represented;

or (d) any limitation placed by Janssen bars payment of a higher fee to outside counsel.

e. In the event the amount due to the Settling State's outside counsel from an escrow account is less than the total amount of funds escrowed on the account of the Settling State, the balance shall be paid to the Settling State. In no event, other than a State not being a Settling State, shall funds revert to Janssen.

f. Amounts owed by Janssen to the State Outside Counsel Fee Fund shall be reduced and/or credited to Janssen by the amount specified in paragraph 7, below, for any Non-Settling outside counsel States.

7. **Reversion or Reduction of Amounts owed to Non-Settling States.** Amounts owed by Janssen to the State Outside Counsel Fee Fund shall be reduced on account of Non-Settling States as follows:

a. If the State of Washington does not become a Participating State and eleven (11) of the other outside counsel States in the table below become Participating States, then the amount Janssen owes under paragraph 4 will be reduced by the State of Washington's Fixed Amount in the table below.

b. If ten (10) outside counsel States in the table below become Participating States, then the amount Janssen owes under paragraph 4 will be reduced by the allocated Fixed Amount in the table below for each Non-Settling State.

c. If nine (9) or fewer of the outside counsel States in the table below become Participating States, then the amount Janssen owes under paragraph 4 will be reduced by each Non-Settling State's allocated Fixed Amount plus half the difference between the Non-Settling State's full share of the "Fee Amount if all OC States Join" and the Fixed Amount for each Non-Settling State.

	JJ Allocation %	JJ Payment Amount	State Share	Contract Rate	Full Contract Amount	Fixed Amount	Fee Amount if all OC States Join
Arkansas	0.9663486633%	$44,048,604.48	$22,024,302.24	TIPAC	$4,452,430.22	**$991,093.60**	$3,608,210.22
Florida	7.0259134409%	$318,598,151.79	$159,299,075.89	TIPAC	$11,464,953.79	**$7,168,458.42**	$10,417,038.57
Idaho	0.5254331620%	$24,023,889.47	$12,011,944.74	10%	$1,201,194.47	**$540,537.51**	$1,040,060.24
Kentucky	2.0929730531%	$95,444,090.08	$47,722,045.04	TIPAC	$4,636,102.25	**$2,147,492.03**	$4,029,130.22
Mississippi	0.8898883053%	$40,549,243.09	$20,274,621.55	TIPAC	$4,277,462.16	**$912,357.97**	$3,456,713.24
Nevada	1.2486754235%	$56,896,524.63	$28,448,262.31	19%	$5,405,169.84	**$1,280,171.80**	$4,399,082.82
New Hampshire	0.6258752503%	$28,620,454.86	$14,310,277.43	27%	$3,863,761.41	**$643,960.23**	$3,078,451.90
New Jersey	2.7551354545%	$124,934,796.18	$62,467,398.09	33%	$20,614,241.37	**$2,811,032.91**	$16,272,038.83
New Mexico	0.8557238713%	$39,104,404.67	$19,552,202.33	24	$ 4,692,528.56	**$879,849.11**	$3,762,616.04
Ohio	4.3567051408%	$197,559,821.57	$98,779,910.78	TIPAC	$8,438,995.54	**$4,445,095.99**	$7,464,883.44
Puerto Rico	0.7263201134%	$33,083,484.37	$16,541,742.19	25%	$4,135,435.55	**$744,378.40**	$3,308,356.71
South Dakota	0.2169945907%	$9,948,315.49	$4,974,157.75	12%	$596,898.93	**$233,837.10**	$505,909.15
Washington	2.3189040182%	$105,153,378.36	$52,576,689.18	13.5%	$7,097,853.04	**$2,365,951.01**	5,943,742.14

8. In the event that the Fee Fund Administrator has received from Janssen part or all of the amount that Janssen is entitled to offset under paragraph 7 above, the Fee Fund Administrator shall return to Janssen the amount so received.

JANSSEN SETTLEMENT AGREEMENT - ALLOCATION NOTICE

Payment Year: 1-4
Date of Notice: 10/13/2022
Deadline to Dispute Allocation: 11/3/2022
Expiration of 50 Days: 12/2/2022

Settling State	Connecticut

I. PAYMENT ALLOCATION DETERMINATION

This Notice is an official communication from the Directing Administrator of the National Opioid Settlements. A copy of this Notice has been sent to the Enforcement Committee and Janssen pursuant to Section V.B of the Janssen Settlement Agreement, dated as of July 21, 2021, as amended, between and among the Settling States, Janssen, and Participating Subdivisions (the "Janssen Settlement Agreement"). All capitalized terms used in this letter have the meanings ascribed to them in the Janssen Settlement Agreement.

Pursuant to Section V.B and Exhibit M of the Janssen Settlement Agreement, Connecticut's Total 2022 Janssen Payment amount is **$42,786,144.11**, which is broken down in Table 1 in Attachment 1 to this Allocation Notice.

As provided under Section VI.C of the Janssen Settlement Agreement, Connecticut has instructed the Directing Administrator to calculate the intrastate allocations pursuant to the national default. Using the default provisions, the Directing Administrator has allocated the Annual Payment as follows: (i) 15% to the State Fund, (ii) 70% to the Abatement Accounts Fund, and (iii) 15% to the Subdivision Fund, to be paid directly to the Subdivisions per the allocation percentages provided in Exhibit G of the Janssen Settlement Agreement. Connecticut has further instructed the Directing Administrator to allocate the Additional Restitution Amount in full to the State Fund. The intrastate allocations are included as Attachment 1 to this Allocation Notice.

Undisputed amounts allocated to the State Fund, the Abatement Accounts Fund, and Subdivision Fund for Participating Subdivisions will be paid no later than the date that is 50 days after the date of this Allocation Notice.

II. YOUR RIGHT TO DISPUTE

Section V.B.5 of the Janssen Settlement Agreement provides that within twenty-one (21) calendar days of receiving notice any party may dispute the calculation of the amount to be received by a Settling State or its Participating Subdivisions listed on Exhibit G as inconsistent with the terms of the Agreement. Written notice must be provided to the Settlement Fund Administrator, the Enforcement Committee, any affected Settling State, and Janssen identifying the nature of the dispute, the amount of money that is disputed, and the Settling State(s) affected.

A party has until the Deadline to Dispute Allocation listed at the top of this Allocation Notice to deliver a written notification of dispute. The amounts listed in this Allocation Notice will be deemed accepted if the Directing Administrator has not received a party's dispute before midnight Eastern Time on the deadline date. Submit your written request by email to DirectingAdministrator@NationalOpioidOfficialSettlement.com.

Any party affected by the dispute may object to the notification of dispute. Depending on the nature of the dispute, contested disputes must be resolved in either the court that entered a state's Consent Judgment or the National Arbitration Panel. The Directing Administrator will not disburse any funds potentially affected by a contested dispute until the dispute is resolved by the court or the National Arbitration Panel.

III. To Accept Payment

If you do not dispute the payment and you have previously created a Portal Account and completed your Payment Election Forms and W-9 Forms for purposes of the Distributor Settlement Agreement, no further action is needed. The Directing Administrator will begin issuing payments after the applicable deadlines have passed using the existing payment instructions. If you have not previously created a Portal Account, please do so and complete the Payment Election Forms and W-9 Forms to create payment instructions for any Settlement Payments. If you wish to use different Payment Election Form or W-9 Form data for the Janssen Settlement Agreement, you may log in to the Portal and complete new forms. **Keep your payment instructions current in the Portal as the Directing Administrator will use these forms to issue settlement payments.**

IV. To Reallocate Payment

If you wish to reallocate your portion of the allocation to another Participating Subdivision or the Abatement Accounts Fund, you may do so by completing the Direct Payment and Allocation Election screen on the Portal or by emailing DirectingAdministrator@NationalOpioidOfficialSettlement.com before the Deadline to Dispute Allocation included on the Allocation Notice. The Directing Administrator will not treat a reallocation request as a dispute.

Sincerely,

BrownGreer PLC
Directing Administrator
250 Rocketts Way
Richmond, VA 23231

ATTACHMENT 1 - JANSSEN 2022 PAYMENT ALLOCATIONS TO CONNECTICUT
(As of 10/13/2022)

TABLE 1: PAYMENT YEAR SUMMARY

		Payment 1 Base Amount	Payment 1 Additional Restitution	Payment 2 Base Amount	Accelerated Payment 3 Incentive Amount	Accelerated Payment 4 Base Amount	Accelerated Payment 4 Incentive Amount	Accelerated Payment 5 Base Amount	Accelerated Payment 5 Incentive Amount	TOTAL 2022 JANSSEN PAYMENT[1]
1.	**Total Allocation**	$3,781,125.52	$265,775.68	$8,821,442.32	$7,060,486.00	$3,474,249.98	$7,366,854.17	$3,516,985.64	$8,499,224.80	**$42,786,144.11**
2.	**Allocation Method**	**National Default**								
3.	15% to State Fund	$567,168.83	$265,775.68	$1,323,216.35	$1,059,072.90	$521,137.50	$1,105,028.13	$527,547.85	$1,274,883.72	**$6,643,830.95**
4.	70% to Abatement Accounts Fund	$2,646,787.86	$0.00	$6,175,009.63	$4,942,340.20	$2,431,974.98	$5,156,797.92	$2,461,889.95	$5,949,457.36	**$29,764,257.90**
5.	15% to Subdivision Fund	$567,168.83	$0.00	$1,323,216.35	$1,059,072.90	$521,137.50	$1,105,028.13	$527,547.85	$1,274,883.72	**$6,378,055.26**

TABLE 2: ALLOCATION TO SUBDIVISIONS

	Subdivision	Exhibit G State Allocation Percentage	Total Payment 1	Total Payment 2	Total Payment 3	Total Payment 4	Total Payment 5	TOTAL 2022 JANSSEN PAYMENT
1.	Andover Town	0.0513214640%	$291.08	$679.09	$543.53	$834.57	$925.03	**$3,273.30**
2.	Ansonia City	0.5316052437%	$3,015.10	$7,034.29	$5,630.09	$8,644.78	$9,581.82	**$33,906.08**
3.	Ashford Town	0.1096965130%	$622.16	$1,451.52	$1,161.77	$1,783.85	$1,977.20	**$6,996.50**
4.	Avon Town	0.5494886534%	$3,116.53	$7,270.92	$5,819.49	$8,935.60	$9,904.16	**$35,046.70**
5.	Barkhamsted Town	0.0620629520%	$352.00	$821.23	$657.29	$1,009.25	$1,118.64	**$3,958.41**
6.	Beacon Falls Town	0.1953947308%	$1,108.22	$2,585.50	$2,069.37	$3,177.44	$3,521.86	**$12,462.39**
7.	Berlin Town	0.5215629385%	$2,958.14	$6,901.41	$5,523.73	$8,481.48	$9,400.82	**$33,265.58**
8.	Bethany Town	0.1039156068%	$589.38	$1,375.03	$1,100.54	$1,689.84	$1,873.01	**$6,627.80**
9.	Bethel Town	0.3522422145%	$1,997.81	$4,660.93	$3,730.50	$5,728.04	$6,348.92	**$22,466.20**

[1] Final payments to the individual Funds may vary by a total of +/- $0.01-$0.15 to account for adjustments due to rounding to the nearest cent in each of the Subdivision Payment 1-Payment 5 calculations.

	Subdivision	Exhibit G State Allocation Percentage	Total Payment 1	Total Payment 2	Total Payment 3	Total Payment 4	Total Payment 5	TOTAL 2022 JANSSEN PAYMENT
10.	Bethlehem Town	0.0078647202%	$44.61	$104.07	$83.29	$127.89	$141.76	**$501.62**
11.	Bloomfield Town	0.4888368136%	$2,772.53	$6,468.37	$5,177.14	$7,949.30	$8,810.95	**$31,178.29**
12.	Bolton Town	0.1520831395%	$862.57	$2,012.39	$1,610.67	$2,473.12	$2,741.19	**$9,699.94**
13.	Bozrah Town	0.0582057867%	$330.13	$770.19	$616.44	$946.52	$1,049.12	**$3,712.40**
14.	Branford Town	0.8903816954%	$5,049.97	$11,781.68	$9,429.79	$14,479.08	$16,048.52	**$56,789.04**
15.	Bridgeport City	3.2580743095%	$18,478.78	$43,111.37	$34,505.38	$52,981.68	$58,724.56	**$207,801.77**
16.	Bridgewater Town	0.0118125935%	$67.00	$156.31	$125.10	$192.09	$212.91	**$753.41**
17.	Bristol City	1.3355768908%	$7,574.98	$17,672.57	$14,144.73	$21,718.69	$24,072.86	**$85,183.83**
18.	Brookfield Town	0.3087903124%	$1,751.36	$4,085.96	$3,270.31	$5,021.44	$5,565.73	**$19,694.80**
19.	Brooklyn Town	0.1880661562%	$1,066.65	$2,488.52	$1,991.76	$3,058.27	$3,389.76	**$11,994.96**
20.	Burlington Town	0.2348761319%	$1,332.14	$3,107.92	$2,487.51	$3,819.47	$4,233.48	**$14,980.52**
21.	Canaan Town	0.0343343640%	$194.73	$454.32	$363.63	$558.33	$618.85	**$2,189.86**
22.	Canterbury Town	0.1354310071%	$768.12	$1,792.05	$1,434.31	$2,202.33	$2,441.05	**$8,637.86**
23.	Canton Town	0.2669011966%	$1,513.78	$3,531.68	$2,826.68	$4,340.26	$4,810.71	**$17,023.11**
24.	Chaplin Town	0.0523959290%	$297.17	$693.31	$554.91	$852.04	$944.40	**$3,341.83**
25.	Cheshire Town	0.9783113499%	$5,548.68	$12,945.18	$10,361.03	$15,908.96	$17,633.39	**$62,397.24**
26.	Chester Town	0.0772387574%	$438.07	$1,022.04	$818.01	$1,256.03	$1,392.18	**$4,926.33**
27.	Clinton Town	0.5348726093%	$3,033.63	$7,077.52	$5,664.69	$8,697.91	$9,640.71	**$34,114.46**
28.	Colchester Town	0.6134395770%	$3,479.24	$8,117.13	$6,496.77	$9,975.54	$11,056.83	**$39,125.51**
29.	Colebrook Town	0.0296870114%	$168.38	$392.82	$314.41	$482.76	$535.09	**$1,893.46**
30.	Columbia Town	0.1005666237%	$570.38	$1,330.71	$1,065.07	$1,635.38	$1,812.64	**$6,414.18**
31.	Cornwall Town	0.0486027928%	$275.66	$643.12	$514.74	$790.36	$876.03	**$3,099.91**
32.	Coventry Town	0.3460011479%	$1,962.41	$4,578.34	$3,664.40	$5,626.55	$6,236.43	**$22,068.13**
33.	Cromwell Town	0.4750451453%	$2,694.31	$6,285.88	$5,031.07	$7,725.02	$8,562.36	**$30,298.64**

	Subdivision	Exhibit G State Allocation Percentage	Total Payment 1	Total Payment 2	Total Payment 3	Total Payment 4	Total Payment 5	TOTAL 2022 JANSSEN PAYMENT
34.	Danbury City	1.1556465907%	$6,554.47	$15,291.70	$12,239.14	$18,792.73	$20,829.74	**$73,707.78**
35.	Darien Town	0.6429649345%	$3,646.70	$8,507.82	$6,809.47	$10,455.67	$11,589.00	**$41,008.66**
36.	Deep River Town	0.0924563595%	$524.38	$1,223.40	$979.18	$1,503.49	$1,666.46	**$5,896.91**
37.	Derby City	0.3503125449%	$1,986.86	$4,635.39	$3,710.07	$5,696.66	$6,314.14	**$22,343.12**
38.	Durham Town	0.0079309232%	$44.98	$104.94	$83.99	$128.97	$142.95	**$505.83**
39.	East Granby Town	0.1455975170%	$825.78	$1,926.57	$1,541.98	$2,367.66	$2,624.30	**$9,286.29**
40.	East Haddam Town	0.3145696377%	$1,784.14	$4,162.44	$3,331.52	$5,115.42	$5,669.90	**$20,063.42**
41.	East Hampton Town	0.4637546663%	$2,630.27	$6,136.48	$4,911.50	$7,541.42	$8,358.86	**$29,578.53**
42.	East Hartford Town	1.2645454069%	$7,172.11	$16,732.67	$13,392.46	$20,563.60	$22,792.57	**$80,653.41**
43.	East Haven Town	0.8590923735%	$4,872.50	$11,367.65	$9,098.41	$13,970.26	$15,484.55	**$54,793.37**
44.	East Lyme Town	0.6375826296%	$3,616.17	$8,436.60	$6,752.46	$10,368.15	$11,491.99	**$40,665.37**
45.	East Windsor Town	0.2419743793%	$1,372.40	$3,201.84	$2,562.69	$3,934.90	$4,361.42	**$15,433.25**
46.	Eastford Town	0.0446651958%	$253.33	$591.02	$473.04	$726.33	$805.06	**$2,848.78**
47.	Easton Town	0.1354961231%	$768.49	$1,792.91	$1,435.00	$2,203.39	$2,442.22	**$8,642.01**
48.	Ellington Town	0.4010047839%	$2,274.37	$5,306.16	$4,246.93	$6,521.00	$7,227.84	**$25,576.30**
49.	Enfield Town	0.9173431190%	$5,202.88	$12,138.43	$9,715.33	$14,917.52	$16,534.48	**$58,508.64**
50.	Essex Town	0.1431870357%	$812.11	$1,894.67	$1,516.46	$2,328.46	$2,580.85	**$9,132.55**
51.	Fairfield Town	1.4212308415%	$8,060.78	$18,805.96	$15,051.87	$23,111.57	$25,616.71	**$90,646.89**
52.	Farmington Town	0.6572091547%	$3,727.49	$8,696.30	$6,960.32	$10,687.31	$11,845.75	**$41,917.17**
53.	Franklin Town	0.0446032416%	$252.98	$590.20	$472.38	$725.32	$803.94	**$2,844.82**
54.	Glastonbury Town	1.0420644550%	$5,910.26	$13,788.77	$11,036.22	$16,945.69	$18,782.50	**$66,463.44**
55.	Goshen Town	0.0030464255%	$17.28	$40.31	$32.26	$49.54	$54.91	**$194.30**
56.	Granby Town	0.2928405247%	$1,660.90	$3,874.91	$3,101.39	$4,762.07	$5,278.25	**$18,677.52**
57.	Greenwich Town	1.5644702467%	$8,873.19	$20,701.33	$16,568.88	$25,440.88	$28,198.51	**$99,782.79**

	Subdivision	Exhibit G State Allocation Percentage	Total Payment 1	Total Payment 2	Total Payment 3	Total Payment 4	Total Payment 5	TOTAL 2022 JANSSEN PAYMENT
58.	Griswold Town	0.3865570141%	$2,192.43	$5,114.99	$4,093.92	$6,286.06	$6,967.43	**$24,654.83**
59.	Groton Town	1.4033874500%	$7,959.58	$18,569.85	$14,862.90	$22,821.40	$25,295.10	**$89,508.83**
60.	Guilford Town	0.8399392493%	$4,763.87	$11,114.21	$8,895.57	$13,658.80	$15,139.33	**$53,571.78**
61.	Haddam Town	0.0151716553%	$86.05	$200.75	$160.68	$246.72	$273.46	**$967.66**
62.	Hamden Town	1.7724359413%	$10,052.70	$23,453.16	$18,771.39	$28,822.74	$31,946.94	**$113,046.93**
63.	Hampton Town	0.0429454985%	$243.57	$568.26	$454.82	$698.36	$774.06	**$2,739.07**
64.	Hartford City	5.3268549899%	$30,212.26	$70,485.82	$56,415.28	$86,623.48	$96,012.92	**$339,749.76**
65.	Hartland Town	0.0359782738%	$204.06	$476.07	$381.04	$585.07	$648.48	**$2,294.72**
66.	Harwinton Town	0.0126363764%	$71.67	$167.21	$133.83	$205.49	$227.76	**$805.96**
67.	Hebron Town	0.1593443254%	$903.75	$2,108.47	$1,687.57	$2,591.20	$2,872.07	**$10,163.06**
68.	Kent Town	0.0835899976%	$474.10	$1,106.08	$885.28	$1,359.31	$1,506.65	**$5,331.42**
69.	Killingly Town	0.6116898413%	$3,469.31	$8,093.98	$6,478.24	$9,947.09	$11,025.29	**$39,013.91**
70.	Killingworth Town	0.2652963170%	$1,504.68	$3,510.44	$2,809.68	$4,314.16	$4,781.78	**$16,920.74**
71.	Lebanon Town	0.2746607824%	$1,557.79	$3,634.36	$2,908.86	$4,466.44	$4,950.57	**$17,518.02**
72.	Ledyard Town	0.5514380850%	$3,127.58	$7,296.72	$5,840.13	$8,967.30	$9,939.29	**$35,171.02**
73.	Lisbon Town	0.1156355161%	$655.85	$1,530.11	$1,224.66	$1,880.43	$2,084.25	**$7,375.30**
74.	Litchfield Town	0.3481982974%	$1,974.87	$4,607.42	$3,687.67	$5,662.28	$6,276.04	**$22,208.28**
75.	Lyme Town	0.0023141411%	$13.13	$30.62	$24.51	$37.63	$41.71	**$147.60**
76.	Madison Town	0.7594223560%	$4,307.21	$10,048.80	$8,042.84	$12,349.47	$13,688.07	**$48,436.39**
77.	Manchester Town	1.3929765818%	$7,900.53	$18,432.09	$14,752.64	$22,652.11	$25,107.45	**$88,844.82**
78.	Mansfield Town	0.3058754037%	$1,734.83	$4,047.39	$3,239.44	$4,974.04	$5,513.19	**$19,508.89**
79.	Marlborough Town	0.0766010346%	$434.46	$1,013.60	$811.26	$1,245.66	$1,380.68	**$4,885.66**
80.	Meriden City	1.8508778149%	$10,497.60	$24,491.12	$19,602.15	$30,098.34	$33,360.81	**$118,050.02**
81.	Middlebury Town	0.0276033951%	$156.56	$365.25	$292.34	$448.88	$497.53	**$1,760.56**

	Subdivision	Exhibit G State Allocation Percentage	Total Payment 1	Total Payment 2	Total Payment 3	Total Payment 4	Total Payment 5	TOTAL 2022 JANSSEN PAYMENT
82.	Middlefield Town	0.0075627554%	$42.89	$100.07	$80.10	$122.98	$136.31	**$482.35**
83.	Middletown City	1.5343128975%	$8,702.14	$20,302.28	$16,249.49	$24,950.47	$27,654.94	**$97,859.32**
84.	Milford City	1.8215679630%	$10,331.37	$24,103.29	$19,291.73	$29,621.71	$32,832.52	**$116,180.62**
85.	Monroe Town	0.4307375445%	$2,443.01	$5,699.59	$4,561.82	$7,004.51	$7,763.75	**$27,472.68**
86.	Montville Town	0.5806185940%	$3,293.09	$7,682.84	$6,149.17	$9,441.82	$10,465.25	**$37,032.17**
87.	Morris Town	0.0099785725%	$56.60	$132.04	$105.68	$162.27	$179.86	**$636.45**
88.	Naugatuck Borough	1.0644527326%	$6,037.24	$14,085.01	$11,273.33	$17,309.76	$19,186.03	**$67,891.37**
89.	New Britain City	1.5740557511%	$8,927.55	$20,828.16	$16,670.40	$25,596.75	$28,371.28	**$100,394.14**
90.	New Canaan Town	0.6136187204%	$3,480.25	$8,119.50	$6,498.67	$9,978.46	$11,060.06	**$39,136.94**
91.	New Fairfield Town	0.2962030448%	$1,679.97	$3,919.41	$3,137.01	$4,816.75	$5,338.86	**$18,892.00**
92.	New Hartford Town	0.1323482193%	$750.64	$1,751.25	$1,401.66	$2,152.20	$2,385.49	**$8,441.24**
93.	New Haven City	5.8061427601%	$32,930.63	$76,827.83	$61,491.28	$94,417.50	$104,651.75	**$370,318.99**
94.	New London City	1.0536729060%	$5,976.10	$13,942.37	$11,159.16	$17,134.47	$18,991.73	**$67,203.83**
95.	New Milford Town	1.0565475001%	$5,992.41	$13,980.41	$11,189.61	$17,181.21	$19,043.55	**$67,387.19**
96.	Newington Town	0.7132456565%	$4,045.31	$9,437.78	$7,553.79	$11,598.56	$12,855.76	**$45,491.20**
97.	Newtown Town	0.5964476353%	$3,382.87	$7,892.29	$6,316.82	$9,699.23	$10,750.56	**$38,041.77**
98.	Norfolk Town	0.0442819100%	$251.15	$585.95	$468.98	$720.10	$798.15	**$2,824.33**
99.	North Branford Town	0.4795791623%	$2,720.02	$6,345.87	$5,079.09	$7,798.75	$8,644.09	**$30,587.82**
100.	North Canaan Town	0.0913148022%	$517.91	$1,208.29	$967.09	$1,484.93	$1,645.89	**$5,824.11**
101.	North Haven Town	0.7922543069%	$4,493.42	$10,483.24	$8,390.55	$12,883.37	$14,279.84	**$50,530.42**
102.	North Stonington Town	0.1803885830%	$1,023.11	$2,386.93	$1,910.45	$2,933.42	$3,251.38	**$11,505.29**
103.	Norwalk City	1.5918210823%	$9,028.31	$21,063.24	$16,858.55	$25,885.65	$28,691.49	**$101,527.24**
104.	Norwich City	1.1639182124%	$6,601.38	$15,401.16	$12,326.74	$18,927.24	$20,978.83	**$74,235.35**
105.	Old Lyme Town	0.0247921386%	$140.61	$328.05	$262.57	$403.16	$446.86	**$1,581.25**

	Subdivision	Exhibit G State Allocation Percentage	Total Payment 1	Total Payment 2	Total Payment 3	Total Payment 4	Total Payment 5	TOTAL 2022 JANSSEN PAYMENT
106.	Old Saybrook Town	0.4181170767%	$2,371.43	$5,532.59	$4,428.16	$6,799.28	$7,536.27	**$26,667.73**
107.	Orange Town	0.3683598812%	$2,089.22	$4,874.20	$3,901.20	$5,990.14	$6,639.43	**$23,494.19**
108.	Oxford Town	0.3955127994%	$2,243.23	$5,233.49	$4,188.77	$6,431.69	$7,128.85	**$25,226.03**
109.	Plainfield Town	0.5352043161%	$3,035.51	$7,081.91	$5,668.20	$8,703.31	$9,646.69	**$34,135.62**
110.	Plainville Town	0.3937549612%	$2,233.26	$5,210.23	$4,170.15	$6,403.11	$7,097.16	**$25,113.91**
111.	Plymouth Town	0.4213382978%	$2,389.70	$5,575.22	$4,462.28	$6,851.66	$7,594.33	**$26,873.19**
112.	Pomfret Town	0.1174722050%	$666.27	$1,554.41	$1,244.12	$1,910.29	$2,117.36	**$7,492.45**
113.	Portland Town	0.3205523149%	$1,818.07	$4,241.60	$3,394.88	$5,212.71	$5,777.74	**$20,445.00**
114.	Preston Town	0.1319895374%	$748.60	$1,746.51	$1,397.87	$2,146.37	$2,379.02	**$8,418.37**
115.	Prospect Town	0.3056173107%	$1,733.37	$4,043.98	$3,236.71	$4,969.84	$5,508.54	**$19,492.44**
116.	Putnam Town	0.2953254103%	$1,674.99	$3,907.79	$3,127.71	$4,802.48	$5,323.04	**$18,836.01**
117.	Redding Town	0.1726435223%	$979.18	$2,284.45	$1,828.42	$2,807.47	$3,111.78	**$11,011.30**
118.	Ridgefield Town	0.6645173744%	$3,768.94	$8,793.00	$7,037.72	$10,806.15	$11,977.47	**$42,383.28**
119.	Rocky Hill Town	0.3929175425%	$2,228.51	$5,199.15	$4,161.28	$6,389.49	$7,082.07	**$25,060.50**
120.	Roxbury Town	0.0037924445%	$21.51	$50.18	$40.16	$61.67	$68.36	**$241.88**
121.	Salem Town	0.1075219911%	$609.83	$1,422.75	$1,138.74	$1,748.49	$1,938.01	**$6,857.82**
122.	Salisbury Town	0.1052257347%	$596.81	$1,392.36	$1,114.42	$1,711.14	$1,896.62	**$6,711.35**
123.	Scotland Town	0.0395212218%	$224.15	$522.95	$418.56	$642.68	$712.34	**$2,520.68**
124.	Seymour Town	0.5301171581%	$3,006.66	$7,014.60	$5,614.33	$8,620.58	$9,555.00	**$33,811.17**
125.	Sharon Town	0.0761294123%	$431.78	$1,007.36	$806.27	$1,237.99	$1,372.18	**$4,855.58**
126.	Shelton City	0.5601099879%	$3,176.77	$7,411.47	$5,931.97	$9,108.32	$10,095.60	**$35,724.13**
127.	Sherman Town	0.0494382353%	$280.40	$654.17	$523.59	$803.95	$891.09	**$3,153.20**
128.	Simsbury Town	0.6988446241%	$3,963.63	$9,247.23	$7,401.27	$11,364.37	$12,596.20	**$44,572.70**
129.	Somers Town	0.2491740063%	$1,413.24	$3,297.11	$2,638.93	$4,051.98	$4,491.19	**$15,892.45**

	Subdivision	Exhibit G State Allocation Percentage	Total Payment 1	Total Payment 2	Total Payment 3	Total Payment 4	Total Payment 5	TOTAL 2022 JANSSEN PAYMENT
130.	South Windsor Town	0.7310935932%	$4,146.53	$9,673.95	$7,742.81	$11,888.79	$13,177.46	**$46,629.54**
131.	Southbury Town	0.0581965974%	$330.07	$770.07	$616.34	$946.37	$1,048.95	**$3,711.80**
132.	Southington Town	0.9683065927%	$5,491.93	$12,812.79	$10,255.07	$15,746.27	$17,453.06	**$61,759.12**
133.	Sprague Town	0.0874709763%	$496.11	$1,157.43	$926.38	$1,422.42	$1,576.60	**$5,578.94**
134.	Stafford Town	0.3388202949%	$1,921.68	$4,483.33	$3,588.35	$5,509.78	$6,107.00	**$21,610.14**
135.	Stamford City	2.9070395589%	$16,487.82	$38,466.42	$30,787.67	$47,273.28	$52,397.40	**$185,412.59**
136.	Sterling Town	0.0949826467%	$538.71	$1,256.83	$1,005.94	$1,544.58	$1,712.00	**$6,058.06**
137.	Stonington Town	0.5576891315%	$3,163.04	$7,379.43	$5,906.33	$9,068.95	$10,051.96	**$35,569.71**
138.	Stratford Town	0.9155695700%	$5,192.83	$12,114.97	$9,696.55	$14,888.68	$16,502.51	**$58,395.54**
139.	Suffield Town	0.3402792315%	$1,929.96	$4,502.63	$3,603.81	$5,533.50	$6,133.30	**$21,703.20**
140.	Thomaston Town	0.2664061562%	$1,510.97	$3,525.13	$2,821.44	$4,332.21	$4,801.79	**$16,991.54**
141.	Thompson Town	0.2673479187%	$1,516.31	$3,537.59	$2,831.41	$4,347.52	$4,818.76	**$17,051.59**
142.	Tolland Town	0.4342020371%	$2,462.66	$5,745.43	$4,598.52	$7,060.84	$7,826.19	**$27,693.64**
143.	Torrington City	1.3652460176%	$7,743.25	$18,065.16	$14,458.95	$22,201.16	$24,607.63	**$87,076.15**
144.	Trumbull Town	0.7617744403%	$4,320.55	$10,079.92	$8,067.75	$12,387.71	$13,730.46	**$48,586.39**
145.	Union Town	0.0153941764%	$87.31	$203.70	$163.04	$250.33	$277.47	**$981.85**
146.	Vernon Town	0.7027162157%	$3,985.59	$9,298.46	$7,442.28	$11,427.33	$12,665.98	**$44,819.64**
147.	Voluntown Town	0.0733181557%	$415.84	$970.16	$776.49	$1,192.27	$1,321.51	**$4,676.27**
148.	Wallingford Town	1.5350353996%	$8,706.24	$20,311.84	$16,257.14	$24,962.22	$27,667.96	**$97,905.40**
149.	Warren Town	0.0489758024%	$277.78	$648.06	$518.69	$796.43	$882.76	**$3,123.72**
150.	Washington Town	0.1553517897%	$881.11	$2,055.64	$1,645.29	$2,526.28	$2,800.11	**$9,908.43**
151.	Waterbury City	4.6192219654%	$26,198.79	$61,122.30	$48,920.93	$75,116.20	$83,258.31	**$294,616.53**
152.	Waterford Town	0.7608802056%	$4,315.48	$10,068.09	$8,058.28	$12,373.17	$13,714.34	**$48,529.36**
153.	Watertown Town	0.6868118808%	$3,895.38	$9,088.01	$7,273.84	$11,168.70	$12,379.31	**$43,805.24**

	Subdivision	Exhibit G State Allocation Percentage	Total Payment 1	Total Payment 2	Total Payment 3	Total Payment 4	Total Payment 5	TOTAL 2022 JANSSEN PAYMENT
154.	West Hartford Town	1.6216697477%	$9,197.61	$21,458.20	$17,174.66	$26,371.04	$29,229.49	**$103,431.00**
155.	West Haven City	1.4026972589%	$7,955.66	$18,560.72	$14,855.59	$22,810.18	$25,282.66	**$89,464.81**
156.	Westbrook Town	0.2586999280%	$1,467.27	$3,423.16	$2,739.82	$4,206.89	$4,662.89	**$16,500.03**
157.	Weston Town	0.3664201329%	$2,078.22	$4,848.53	$3,880.66	$5,958.60	$6,604.47	**$23,370.48**
158.	Westport Town	0.8921084083%	$5,059.76	$11,804.52	$9,448.08	$14,507.16	$16,079.64	**$56,899.16**
159.	Wethersfield Town	0.6208707168%	$3,521.39	$8,215.46	$6,575.47	$10,096.39	$11,190.77	**$39,599.48**
160.	Willington Town	0.0975268185%	$553.14	$1,290.49	$1,032.88	$1,585.95	$1,757.85	**$6,220.31**
161.	Wilton Town	0.6378099925%	$3,617.46	$8,439.61	$6,754.87	$10,371.85	$11,496.09	**$40,679.88**
162.	Winchester Town	0.3760305376%	$2,132.73	$4,975.70	$3,982.44	$6,114.88	$6,777.69	**$23,983.44**
163.	Windham Town	1.0108949901%	$5,733.48	$13,376.33	$10,706.11	$16,438.83	$18,220.69	**$64,475.44**
164.	Windsor Locks Town	0.3174167624%	$1,800.29	$4,200.11	$3,361.67	$5,161.72	$5,721.22	**$20,245.01**
165.	Windsor Town	0.7548324123%	$4,281.17	$9,988.07	$7,994.23	$12,274.83	$13,605.34	**$48,143.64**
166.	Wolcott Town	0.5443693820%	$3,087.49	$7,203.18	$5,765.27	$8,852.35	$9,811.89	**$34,720.18**
167.	Woodbridge Town	0.2435300513%	$1,381.23	$3,222.43	$2,579.16	$3,960.20	$4,389.46	**$15,532.48**
168.	Woodbury Town	0.3411988605%	$1,935.17	$4,514.80	$3,613.54	$5,548.46	$6,149.88	**$21,761.85**
169.	Woodmont Borough	0.0173159412%	$98.21	$229.13	$183.39	$281.59	$312.11	**$1,104.43**
170.	Woodstock Town	0.1817110623%	$1,030.61	$2,404.43	$1,924.45	$2,954.92	$3,275.22	**$11,589.63**
171.	**TOTALS**	**100.0000%**	**$567,168.83**	**$1,323,216.38**	**$1,059,072.84**	**$1,626,165.60**	**$1,802,431.48**	**$6,378,055.13**

TOWN OF LEDYARD
CONNECTICUT

741 Colonel Ledyard Highway
Ledyard, Connecticut 06339-1551
(860) 464-3203
towncouncil@ledyardct.org

Chairman Kevin J. Dombrowski

April 13, 2023

Ledge Light Health District
Ms. Kerensa Mansfield
Senior Health Program Coordinator
216 Broad Street
New London, Connecticut 06339
kmansfield@llhd.org

Dear Ms. Mansfield:

The Town of Ledyard is a party to the National Opioid Settlement for the abatement of the opioid epidemic which began in 1990's and has taken countless lives in Connecticut during the past two decades.

Recently the town began to receive payments from the Distributor Settlement. Per the terms of the Settlement these funds must be used for specific opioid abatement purposes, including, but not limited to expanding access to opioid use disorder prevention, intervention, treatment, and recovery options, to name a few.

The Town Council's Finance Committee has begun to discuss options for the use and/or distribution of these funds and we are seeking your guidance and input to help us determine the best value in terms of helping individuals and their families who are struggling with addiction.

Many families in our community have been devastated by the needless loss of a child, parent, or friend who became addicted to either prescription opioids and/or street drugs that may have been laced with fentanyl or other dangerous and harmful types of synthetic narcotics.

The Finance Committee plans to continue this discussion at our May 3, 2023 meeting and look forward receiving your ideas and recommendations; and welcome you to attend our meeting.

It is our hope that these Settlement Funds will help our community make a difference in engaging and building trust with people who use drugs in order to save lives, help them seek treatment, and find a productive path forward.

Should you have any questions regarding this request, please do not hesitate to contact me at (860) 572-7181 or email at wsaums@ledyardct.org.

Thank you,

Bill Saums
Committee Chairman
Finance Committee

KJD/rm

TOWN OF LEDYARD
CONNECTICUT

741 Colonel Ledyard Highway
Ledyard, Connecticut 06339-1551
(860) 464-3203
towncouncil@ledyardct.org

Chairman Kevin J. Dombrowski

April 13, 2023

Ms. Kate Sikorsky-Maynard
Ledyard Youth Serviced Coordinator
741 Colonel Ledyard Highway
Ledyard, Connecticut 06339
youth.services@ledyardct.org

Dear Ms. Sikorsky-Maynard:

The Town of Ledyard is a party to the National Opioid Settlement for the abatement of the opioid epidemic which began in 1990's and has taken countless lives in Connecticut during the past two decades.

Recently the town began to receive payments from the Distributor Settlement. Per the terms of the Settlement these funds must be used for specific opioid abatement purposes, including, but not limited to expanding access to opioid use disorder prevention, intervention, treatment, and recovery options, to name a few.

The Town Council's Finance Committee has begun to discuss options for the use and/or distribution of these funds and we are seeking your guidance and input to help us determine the best value in terms of helping individuals and their families who are struggling with addiction.

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Should you have any questions regarding this request, please do not hesitate to contact me at (860) 572-7181 or email at wsaums@ledyardct.org.

Thank you,

Bill Saums
Committee Chairman
Finance Committee

KJD/rm

File #: 25-1801 **Agenda Date:** 3/18/2026 **Agenda #:** 2.

AGENDA REQUEST
GENERAL DISCUSSION ITEM

Subject:
Discussion scheduling Regular Quarterly Joint Finance Committee Meetings between the Town Council and Board of Education.

Background:
(type text here)

Department Comment/Recommendation:
(type text here)

Roxanne Maher

From: Anthony Favry <afavry@ledyard.net>
Sent: Monday, October 20, 2025 8:17 PM
To: Town Council Group
Cc: BoE Members; Jay Hartling
Subject: BoE Draft Budget Planning Timeline

Good Evening Chairman St. Vil & Town Councilor's -

Attached is a link to the Board of Educations draft budget planning timeline. We would like to propose that we coordinate scheduling time with Town Council Finance early in the budget planning process to do a current ('25-'26) budget walk, calibrating on the Board's strategic vision and planning as well as emerging trends. Additionally, we would also like to schedule a separate meeting with Town Council to present the proposed '26-'27 budget.

I recognize I am reaching out early, however, I wanted to make sure we were able to get dates identified so we can build out in the budget planning calendar.

https://drive.google.com/file/d/16Cy-ZRpxk6o78vT64GxWa_6sN3IjPcdM/view?usp=drivesdk

Should you have any questions, please let me know. Thank you in advance for your partnership.

Thank You,
Anthony Favry
Chairman, Ledyard Board of Education

PROPOSED BUDGET PREP TIMELINE FOR 2026-2027 BUDGET

Monday September 29, 2025	Strategic Planning Committee Meeting - Review of action items for budget
Tuesday September 30, 2025	Facilities Committee Meeting - Capital Budget Discussions
Week of October 6, 2025	Superintendent message to district on budget process
Tuesday October 7, 2025	Finance Committee Meeting - Budget Discussions
Weeks of October 6 & 13, 2025	Superintendent/Director of Finance district meeting with Building Principals/Directors to review budgetary considerations and budget templates
Wednesday October 22, 2025	BOE receives budget direction memo from Town Council
Monday, October 27, 2025	Building Principals/Directors budgets due
TBD	Joint Finance and Facility Committee Special Meeting - Capital Improvement Plan
Tuesday, November 18, 2025	Finance Committee Meeting - Budget Discussions
Tuesday, November 18, 2025	Board of Education Meeting - Budget Workshop/Approved Capital Improvement Plan
Tuesday, January 13, 2026	Board of Education Meeting - Superintendent presentation to BOE
Tuesday, January 20, 2026	Board of Education Budget Workshop
Tuesday, February 3, 2026	Public Hearing on BOE Draft Budget
Tuesday, February 10, 2026	Board of Education Meeting - BOE takes budget action
Week of February 16, 2026	BOE Budget Finalization in MUNIS
Monday, February 23, 2026	Delivery letter and budget delivered to mayor (Charter Requires No Later than 4th Monday of February)
Wednesday, March 11, 2026	Town Council Regular Meeting - Budget presentation by BOE
Monday, April 20, 2026	Town Public Hearing on Budget
Monday, May 18, 2026	Town Meeting on Budget (Third Monday)
Tuesday, May 19, 2026	Town Referendum

DRAFT

09/24/2025

Roxanne Maher

From: Tony Saccone
Sent: Sunday, June 8, 2025 8:56 PM
To: Earl Lamb
Cc: afavry@ledyard.net; Naomi Rodriguez; Roxanne Maher; Jessica Buhle; Timothy Ryan
Subject: RE: quarterly finance meetings

Jess, Tim,

This is a Tuesday, will it work for you…at the BOE?

From: Earl Lamb <TyLamb5350@outlook.com>
Sent: Thursday, June 5, 2025 9:52 AM
To: Tony Saccone <tsac@ledyardct.org>
Cc: afavry@ledyard.net; Naomi Rodriguez <NaomiR@ledyardct.org>; Roxanne Maher <council@ledyardct.org>
Subject: Re: quarterly finance meetings

Tony,

Is August 19th ok for the first meeting? If not, do you have some alternate suggestions?

Yr.,
Ty Lamb

Sent from my iPhone

> On May 20, 2025, at 8:38 PM, Tony Saccone <tsac@ledyardct.org> wrote:
>
> Ty,
>
> How about joint finance meetings:
>
> 1. August BOE finance meeting
> 2. November 19th Town finance Just before the budget season begins.
> 3. February BOE In the middle of the budget season
> 4. May 6th town council finance
>
> So, as you can see in red, those two months are critical during the budget season. If August is canceled due to the summertime we can move it to September.
>
> Let me know,
>
> Tony

From: Earl Lamb <TyLamb5350@outlook.com>
Sent: Saturday, April 19, 2025 2:05 PM
To: Tony Saccone <tsac@ledyardct.org>
Subject: Re: quarterly finance meetings

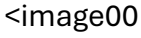
Tony,

I will work on this, should be easy to get scheduled. If I run into an issue, I will let you know.

Yr.,
Ty
Sent from my iPhone

> On Apr 18, 2025, at 11:59 AM, Earl Lamb <tylamb5350@outlook.com> wrote:
>
> Tony,
>
> Let me look this over, and will respond. Thanks for the reaching out. I generally agree with the sentiment.
>
> Yr.,
> Ty Lamb
>
> Sent from my iPhone
>
> > On Apr 16, 2025, at 9:12 PM, Tony Saccone <tsac@ledyardct.org> wrote:
> >
> > Hi Ty,
> >
> > At our finance meeting today, we had a discussion on conducting joint finance meetings with the BOE.
> >
> > So as not to create more meeting to attend, how about something like:
> >
> > 1. July, joint meeting in conjunction with the regular BOE's finance meeting
> > 2. October, at the council finance meeting
> > 3. January, BOE
> > 4. April, town council
> >
> > This is just my thoughts....let me know
> >
> > *Anthony G. Saccone, Sr.*

Ledyard Town Council
Ledyard, Connecticut
(860) 464-3203
tsac@ledyardct.org



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File #: 24-0828 **Agenda Date:** 3/18/2026 **Agenda #:** 3.

AGENDA REQUEST
GENERAL DISCUSSION ITEM

Subject:
Continued discussion regarding upcoming potential Grant Opportunities.

Background:
The Finance Committee is interested in reviewing and preparing (shovel ready) Capital Improvement Projects and Purchases that would be eligible for grant funding should the opportunity become available.

By having projects at the "Shovel Ready" planning stage that the town would be in a good position to submit Grant Applications. Most Grant Applications have a short window of about 35-days to submit projects.

Department Comment/Recommendation:
(type text here)

File #: 26-0387 **Agenda Date:** 3/18/2026 **Agenda #:** 1.

GRANT REQUEST

Type Motion/Request here and complete the Grant Request Form Below:
MOTION to authorize the Mayor to submit a *COPS Law Enforcement Technology and Equipment Grant* through the 2027 Congressionally Directed Spending initiative, to purchase Body Cameras and In-Car Camera Equipment.

Background:

Although the Police Department has requested funding in the Capital Plan he Town is seeking financial assistance to minimize the impact on its taxpayers by submitting an Application for a *COPS Law Enforcement Technology and Equipment Grant* through the 2027 Congressionally Directed Spending initiative.

This Grant Program does not require a local funding match.

The Grant Application Deadline is April 6, 2026 @ 11:59 p.m.

Department Comments/Recommendation:
(Type text here)

Finance Director Comments/Recommendation:
(Type text here)

Mayor Comments/Recommendation:
(Type text here)

Please Complete the Grant Request Form Below:

TOWN OF LEDYARD
GENERAL GOVERNMENT
GRANT APPLICATION POLICY AND PROCESS

The Ledyard Town Council will approve all grant applications submitted by the Town to any governmental agency or private foundation on behalf of the Town; and any items that are offered to the Town by any entity, and items taken in forfeiture by the Town. Every department, commission, or board acting on behalf of the Town of Ledyard when seeking grants or responding to an offer to the Town of grant funds or items must

follow this policy and process.

Grants, for these purposes include:

1. Grants that require a Town match -- whether the match is a dollar figure, an in-kind contribution, or a combination thereof
2. Grants that are 100% funded
3. Items or services that are offered ("gifted") to the Town such as land, equipment, buildings, or vehicles
4. Items that are taken by forfeiture and intended to be retained by the Town
5. Items granted to a fire company's 501(c)3 organization but expected to be maintained and/or insured by Town operating dollars

When applying for any grant, the grant seeker will create a legislative file and attach a completed GRANT REQUEST FORM and any pertinent information about the grant and grantor. The legislative file will be set up to go the Town Council using the Finance Committee workflow.

When applying for Federal funding, the grant seeker must include acknowledgement in the GRANT REQUEST FORM that they have read and understand the Federal Government procurement standards for federal funding in 2 CFR 200.318 through 200.325 (See Attachment 1).

Amended and Approved by the Town Council: on: July 22, 2020

Linda C Davis

_____

Linda C. Davis, Chairman

Revisions: "General Government Grant Application Policy and Process" Adopted: May 8, 2018.

History: Paragraph 5 added the following: "*When applying for Federal funding, the grant seeker must include acknowledgement in the GRANT REQUEST FORM that they have read and understand the Federal Government procurement standards for federal funding in 2 CFR 200.318 through 200.325 (See Attachment 1).*"

Below the Form added: *FOR FEDERAL GRANTS: "I confirm that I have read and understand the federal general procurement standards in 2 CFR § 200.318 through 200.325"*

Added to the Policy Attachment 1 "*Code of Federal Regulations: 2 CFR"* to Policy.

GRANT REQUEST FORM

Requestor John Rich, Police Chief Date March 12, 2026

Dept/Commission/Board Police Department/ In-Car Video & Body Camera Equipment

Name of Grant *COPS Law Enforcement Technology and Equipment Grant*

Type of Grant (State of CT, Federal, Private Foundation, Individual - if combination, explain)

Federal Grant through US Senator Richard Blumenthal & US Senator Chris Murphy's Offices

Reason for Applying for this Grant

Amount of Town Match -0-

Source of Town Match N/A

In-Kind Match - Explain

N/a

FOR FEDERAL GRANTS: I confirm that I have read and understand the federal general procurement standards in 2 CFR § 200.318 through 200.325 (Appendix 1)

_____	_____	_____
Signed Name	Printed Name	Date

ATTACHMENT 1

Code of Federal Regulations: 2 CFR

§200.318 General procurement standards.

(a) The non-Federal entity must use its own documented procurement procedures which reflect applicable State, local, and tribal laws and regulations, provided that the procurements conform to applicable Federal law and the standards identified in this part.

(b) Non-Federal entities must maintain oversight to ensure that contractors perform in accordance with the terms, conditions, and specifications of their contracts or purchase orders.

(c)(1) The non-Federal entity must maintain written standards of conduct covering conflicts of interest and governing the actions of its employees engaged in the selection, award and administration of contracts. No employee, officer, or agent may participate in the selection, award, or administration of a contract supported by a Federal award if he or she has a real or apparent conflict of interest. Such a conflict of interest would arise when the employee, officer, or agent, any member of his or her immediate family, his or her partner, or an organization which employs or is about to employ any of the parties indicated herein, has a financial or other interest in or a tangible personal benefit from a firm considered for a contract. The officers, employees, and

agents of the non-Federal entity may neither solicit nor accept gratuities, favors, or anything of monetary value from contractors or parties to subcontracts. However, non-Federal entities may set standards for situations in which the financial interest is not substantial or the gift is an unsolicited item of nominal value. The standards of conduct must provide for disciplinary actions to be applied for violations of such standards by officers, employees, or agents of the non-Federal entity.

(2) If the non-Federal entity has a parent, affiliate, or subsidiary organization that is not a state, local government, or Indian tribe, the non-Federal entity must also maintain written standards of conduct covering organizational conflicts of interest. Organizational conflicts of interest means that because of relationships with a parent company, affiliate, or subsidiary organization, the non-Federal entity is unable or appears to be unable to be impartial in conducting a procurement action involving a related organization.

(d) The non-Federal entity's procedures must avoid acquisition of unnecessary or duplicative items. Consideration should be given to consolidating or breaking out procurements to obtain a more economical purchase. Where appropriate, an analysis will be made of lease versus purchase alternatives, and any other appropriate analysis to determine the most economical approach.

(e) To foster greater economy and efficiency, and in accordance with efforts to promote cost-effective use of shared services across the Federal Government, the non-Federal entity is encouraged to enter into state and local intergovernmental agreements or inter-entity agreements where appropriate for procurement or use of common or shared goods and services.

(f) The non-Federal entity is encouraged to use Federal excess and surplus property in lieu of purchasing new equipment and property whenever such use is feasible and reduces project costs.

(g) The non-Federal entity is encouraged to use value engineering clauses in contracts for construction projects of sufficient size to offer reasonable opportunities for cost reductions. Value engineering is a systematic and creative analysis of each contract item or task to ensure that its essential function is provided at the overall lower cost.

(h) The non-Federal entity must award contracts only to responsible contractors possessing the ability to perform successfully under the terms and conditions of a proposed procurement. Consideration will be given to such matters as contractor integrity, compliance with public policy, record of past performance, and financial and technical resources. See also §200.213 Suspension and debarment.

(i) The non-Federal entity must maintain records sufficient to detail the history of procurement. These records will include, but are not necessarily limited to the following: rationale for the method of procurement, selection of contract type, contractor selection or rejection, and the basis for the contract price.

(j)(1) The non-Federal entity may use a time and materials type contract only after a determination that no other contract is suitable and if the contract includes a ceiling price that the contractor exceeds at its own risk. Time and materials type contract means a contract whose cost to a non-Federal entity is the sum of:

(i) The actual cost of materials; and

(ii) Direct labor hours charged at fixed hourly rates that reflect wages, general and administrative expenses, and profit.

(2) Since this formula generates an open-ended contract price, a time-and-materials contract provides no positive profit incentive to the contractor for cost control or labor efficiency. Therefore, each contract must set a ceiling price that the contractor exceeds at its own risk. Further, the non-Federal entity awarding such a contract

must assert a high degree of oversight in order to obtain reasonable assurance that the contractor is using efficient methods and effective cost controls.

(k) The non-Federal entity alone must be responsible, in accordance with good administrative practice and sound business judgment, for the settlement of all contractual and administrative issues arising out of procurements. These issues include, but are not limited to, source evaluation, protests, disputes, and claims. These standards do not relieve the non-Federal entity of any contractual responsibilities under its contracts. The Federal awarding agency will not substitute its judgment for that of the non-Federal entity unless the matter is primarily a Federal concern. Violations of law will be referred to the local, state, or Federal authority having proper jurisdiction.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014; 80 FR 43309, July 22, 2015]

§200.319 Competition.

(a) All procurement transactions must be conducted in a manner providing full and open competition consistent with the standards of this section. In order to ensure objective contractor performance and eliminate unfair competitive advantage, contractors that develop or draft specifications, requirements, statements of work, or invitations for bids or requests for proposals must be excluded from competing for such procurements. Some of the situations considered to be restrictive of competition include but are not limited to:

(1) Placing unreasonable requirements on firms in order for them to qualify to do business;

(2) Requiring unnecessary experience and excessive bonding;

(3) Noncompetitive pricing practices between firms or between affiliated companies;

(4) Noncompetitive contracts to consultants that are on retainer contracts;

(5) Organizational conflicts of interest;

(6) Specifying only a “brand name” product instead of allowing “an equal” product to be offered and describing the performance or other relevant requirements of the procurement; and

(7) Any arbitrary action in the procurement process.

(b) The non-Federal entity must conduct procurements in a manner that prohibits the use of statutorily or administratively imposed state, local, or tribal geographical preferences in the evaluation of bids or proposals, except in those cases where applicable Federal statutes expressly mandate or encourage geographic preference. Nothing in this section preempts state licensing laws. When contracting for architectural and engineering (A/E) services, geographic location may be a selection criterion provided its application leaves an appropriate number of qualified firms, given the nature and size of the project, to compete for the contract.

(c) The non-Federal entity must have written procedures for procurement transactions. These procedures must ensure that all solicitations:

(1) Incorporate a clear and accurate description of the technical requirements for the material, product, or service to be procured. Such description must not, in competitive procurements, contain features which unduly restrict competition. The description may include a statement of the qualitative nature of the material, product or service to be procured and, when necessary, must set forth those minimum essential characteristics and standards to which it must conform if it is to satisfy its intended use. Detailed product specifications should be

avoided if at all possible. When it is impractical or uneconomical to make a clear and accurate description of the technical requirements, a "brand name or equivalent" description may be used as a means to define the performance or other salient requirements of procurement. The specific features of the named brand which must be met by offers must be clearly stated; and

(2) Identify all requirements which the offerors must fulfill and all other factors to be used in evaluating bids or proposals.

(d) The non-Federal entity must ensure that all prequalified lists of persons, firms, or products which are used in acquiring goods and services are current and include enough qualified sources to ensure maximum open and free competition. Also, the non-Federal entity must not preclude potential bidders from qualifying during the solicitation period.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014]

§200.320 Methods of procurement to be followed.

The non-Federal entity must use one of the following methods of procurement.

(a) Procurement by micro-purchases. Procurement by micro-purchase is the acquisition of supplies or services, the aggregate dollar amount of which does not exceed the micro-purchase threshold (§200.67 Micro-purchase). To the extent practicable, the non-Federal entity must distribute micro-purchases equitably among qualified suppliers. Micro-purchases may be awarded without soliciting competitive quotations if the non-Federal entity considers the price to be reasonable.

(b) Procurement by small purchase procedures. Small purchase procedures are those relatively simple and informal procurement methods for securing services, supplies, or other property that do not cost more than the Simplified Acquisition Threshold. If small purchase procedures are used, price or rate quotations must be obtained from an adequate number of qualified sources.

(c) Procurement by sealed bids (formal advertising). Bids are publicly solicited and a firm fixed price contract (lump sum or unit price) is awarded to the responsible bidder whose bid, conforming with all the material terms and conditions of the invitation for bids, is the lowest in price. The sealed bid method is the preferred method for procuring construction, if the conditions in paragraph (c)(1) of this section apply.

(1) In order for sealed bidding to be feasible, the following conditions should be present:

(i) A complete, adequate, and realistic specification or purchase description is available;

(ii) Two or more responsible bidders are willing and able to compete effectively for the business; and

(iii) The procurement lends itself to a firm fixed price contract and the selection of the successful bidder can be made principally on the basis of price.

(2) If sealed bids are used, the following requirements apply:

(i) Bids must be solicited from an adequate number of known suppliers, providing them sufficient response time prior to the date set for opening the bids, for local, and tribal governments, the invitation for bids must be publicly advertised;

(ii) The invitation for bids, which will include any specifications and pertinent attachments, must define

the items or services in order for the bidder to properly respond;

(iii) All bids will be opened at the time and place prescribed in the invitation for bids, and for local and tribal governments, the bids must be opened publicly;

(iv) A firm fixed price contract award will be made in writing to the lowest responsive and responsible bidder. Where specified in bidding documents, factors such as discounts, transportation cost, and life cycle costs must be considered in determining which bid is lowest. Payment discounts will only be used to determine the low bid when prior experience indicates that such discounts are usually taken advantage of; and

(v) Any or all bids may be rejected if there is a sound documented reason.

(d) Procurement by competitive proposals. The technique of competitive proposals is normally conducted with more than one source submitting an offer, and either a fixed price or cost-reimbursement type contract is awarded. It is generally used when conditions are not appropriate for the use of sealed bids. If this method is used, the following requirements apply:

(1) Requests for proposals must be publicized and identify all evaluation factors and their relative importance. Any response to publicized requests for proposals must be considered to the maximum extent practical;

(2) Proposals must be solicited from an adequate number of qualified sources;

(3) The non-Federal entity must have a written method for conducting technical evaluations of the proposals received and for selecting recipients;

(4) Contracts must be awarded to the responsible firm whose proposal is most advantageous to the program, with price and other factors considered; and

(5) The non-Federal entity may use competitive proposal procedures for qualifications-based procurement of architectural/engineering (A/E) professional services whereby competitors' qualifications are evaluated and the most qualified competitor is selected, subject to negotiation of fair and reasonable compensation. The method, where price is not used as a selection factor, can only be used in procurement of A/E professional services. It cannot be used to purchase other types of services though A/E firms are a potential source to perform the proposed effort.

(e) [Reserved]

(f) Procurement by noncompetitive proposals. Procurement by noncompetitive proposals is procurement through solicitation of a proposal from only one source and may be used only when one or more of the following circumstances apply:

(1) The item is available only from a single source;

(2) The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation;

(3) The Federal awarding agency or pass-through entity expressly authorizes noncompetitive proposals in response to a written request from the non-Federal entity; or

(4) After solicitation of a number of sources, competition is determined inadequate.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014; 80 FR 54409, Sept. 10, 2015]

§200.321 Contracting with small and minority businesses, women's business enterprises, and labor surplus area firms.

(a) The non-Federal entity must take all necessary affirmative steps to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible.

(b) Affirmative steps must include:

(1) Placing qualified small and minority businesses and women's business enterprises on solicitation lists;

(2) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;

(3) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;

(4) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises;

(5) Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and

(6) Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed in paragraphs (1) through (5) of this section.

§200.322 Procurement of recovered materials.

A non-Federal entity that is a state agency or agency of a political subdivision of a state and its contractors must comply with section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds $10,000 or the value of the quantity acquired during the preceding fiscal year exceeded $10,000; procuring solid waste management services in a manner that maximizes energy and resource recovery; and establishing an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014]

§200.323 Contract cost and price.

(a) The non-Federal entity must perform a cost or price analysis in connection with every procurement action in excess of the Simplified Acquisition Threshold including contract modifications. The method and degree of analysis is dependent on the facts surrounding the particular procurement situation, but as a starting point, the non-Federal entity must make independent estimates before receiving bids or proposals.

(b) The non-Federal entity must negotiate profit as a separate element of the price for each contract in

which there is no price competition and in all cases where cost analysis is performed. To establish a fair and reasonable profit, consideration must be given to the complexity of the work to be performed, the risk borne by the contractor, the contractor's investment, the amount of subcontracting, the quality of its record of past performance, and industry profit rates in the surrounding geographical area for similar work.

(c) Costs or prices based on estimated costs for contracts under the Federal award are allowable only to the extent that costs incurred or cost estimates included in negotiated prices would be allowable for the non-Federal entity under Subpart E-Cost Principles of this part. The non-Federal entity may reference its own cost principles that comply with the Federal cost principles.

(d) The cost plus a percentage of cost and percentage of construction cost methods of contracting must not be used.

§200.324 Federal awarding agency or pass-through entity review.

(a) The non-Federal entity must make available, upon request of the Federal awarding agency or pass-through entity, technical specifications on proposed procurements where the Federal awarding agency or pass-through entity believes such review is needed to ensure that the item or service specified is the one being proposed for acquisition. This review generally will take place prior to the time the specification is incorporated into a solicitation document. However, if the non-Federal entity desires to have the review accomplished after a solicitation has been developed, the Federal awarding agency or pass-through entity may still review the specifications, with such review usually limited to the technical aspects of the proposed purchase.

(b) The non-Federal entity must make available upon request, for the Federal awarding agency or pass-through entity pre-procurement review, procurement documents, such as requests for proposals or invitations for bids, or independent cost estimates, when:

(1) The non-Federal entity's procurement procedures or operation fails to comply with the procurement standards in this part;

(2) The procurement is expected to exceed the Simplified Acquisition Threshold and is to be awarded without competition or only one bid or offer is received in response to a solicitation;

(3) The procurement, which is expected to exceed the Simplified Acquisition Threshold, specifies a “brand name” product;

(4) The proposed contract is more than the Simplified Acquisition Threshold and is to be awarded to other than the apparent low bidder under a sealed bid procurement; or

(5) A proposed contract modification changes the scope of a contract or increases the contract amount by more than the Simplified Acquisition Threshold.

(c) The non-Federal entity is exempt from the pre-procurement review in paragraph (b) of this section if the Federal awarding agency or pass-through entity determines that its procurement systems comply with the standards of this part.

(1) The non-Federal entity may request that its procurement system be reviewed by the Federal awarding agency or pass-through entity to determine whether its system meets these standards in order for its system to be certified. Generally, these reviews must occur where there is continuous high-dollar funding, and third party contracts are awarded on a regular basis;

(2) The non-Federal entity may self-certify its procurement system. Such self-certification must not limit the Federal awarding agency's right to survey the system. Under a self-certification procedure, the Federal awarding agency may rely on written assurances from the non-Federal entity that it is complying with these standards. The non-Federal entity must cite specific policies, procedures, regulations, or standards as being in compliance with these requirements and have its system available for review.

§200.325 Bonding requirements.

For construction or facility improvement contracts or subcontracts exceeding the Simplified Acquisition Threshold, the Federal awarding agency or pass-through entity may accept the bonding policy and requirements of the non-Federal entity provided that the Federal awarding agency or pass-through entity has made a determination that the Federal interest is adequately protected. If such a determination has not been made, the minimum requirements must be as follows:

(a) A bid guarantee from each bidder equivalent to five percent of the bid price. The “bid guarantee” must consist of a firm commitment such as a bid bond, certified check, or other negotiable instrument accompanying a bid as assurance that the bidder will, upon acceptance of the bid, execute such contractual documents as may be required within the time specified.

(b) A performance bond on the part of the contractor for 100 percent of the contract price. A “performance bond” is one executed in connection with a contract to secure fulfillment of all the contractor's obligations under such contract.

(c) A payment bond on the part of the contractor for 100 percent of the contract price. A “payment bond” is one executed in connection with a contract to assure payment as required by law of all persons supplying labor and material in the execution of the work provided for in the contract.

§200.326 Contract provisions.

The non-Federal entity's contracts must contain the applicable provisions described in Appendix II to Part 200-Contract Provisions for non-Federal Entity Contracts Under Federal Awards.

Office of U.S. Senator Richard Blumenthal & Office of U.S. Senator Christopher Murphy

FY 2027 CONGRESSIONALLY DIRECTED SPENDING APPLICATION GUIDANCE

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BACKGROUND

All requests for Congressionally Directed Spending (CDS) projects must comply with the requirements of Rule XLIV of the Standing Rules of the Senate, which governs CDS. This includes requiring Senators who submit CDS requests to certify that neither they nor their immediate family members have any financial interest in the CDS item(s) being requested.

Additionally, the Committee will continue using the following reforms for CDS requests that were instituted in the 117th Congress:

- Funding for CDS items shall not exceed one percent of discretionary spending.
- For-profit entities are ineligible for CDS items, and Senators must certify that none of the entities for which they have requested CDS is a for-profit entity.
- Senators who submit CDS requests must publish those requests on their websites along with a letter to the Committee certifying that neither they nor their immediate family members have any financial interest in the CDS item(s) being requested. The Committee will provide a link to each Senator's disclosure on the Committee's website.
- The Committee will require the Government Accountability Office to audit a sample of enacted CDS items and report its findings to Congress.

In addition to these broad reforms, any CDS requests must satisfy all the requirements stipulated by our offices and the Senate Appropriations Committee. Successful applicants will also have to meet the requirements of the relevant federal agency from which their funds are awarded. If your award is included in one of the FY 2027 appropriations bills, you will be barred from expending funds before completing required agency paperwork. CDS funding cannot be used to reimburse previously incurred expenses.

Each organization must submit an application for funding to our offices; we have a joint application that goes to both offices. That application will ask you to discuss your project in detail and provide opportunities to highlight community support. You will also need to lay out the project budget and, depending on the program, come up with matching funds. Please be sure to include direct points of contact who are authorized to sign for the grant and who can answer time-sensitive questions. Not all applications will be selected for funding.

FREQUENTLY ASKED QUESTIONS

If you have additional questions about your project's eligibility, please contact our offices for assistance at *Appropriations_requests@blumenthal.senate.gov* and *Appropriations_requests@murphy.senate.gov*.

GENERAL QUESTIONS

What are Congressionally Directed Spending (CDS) requests?

CDS is defined in Senate Rule XLIV:

- Included primarily at the request of a Senator. This means that if an item is included in the president's annual budget request, it is not a CDS request;
- Provides a specific funding amount to a specific entity or location other than through a formula-driven or competitive award; and,
- The purpose of the project must meet the objective of a federal program under existing law.

Generally speaking, this is a funding request for a specific project in a specific location.

Are Congressionally Directed Spending (CDS) requests publicly disclosed?

Yes. All requests for CDS submitted by our offices to the Senate Appropriations Committee for consideration will be publicly listed on both Senator Murphy's and Senator Blumenthal's website. Please note, these public disclosures are not a full list of awards. The final appropriation bills will include basic information on awarded projects including the recipient's name, project purpose, project location (City, County, State), and the award amount.

Will all applications be submitted to the Senate Appropriations Committee for consideration?

For Fiscal Year 2026, the Committee instituted a maximum number of CDS requests a Senator may submit to certain subcommittees and/or accounts for consideration. Our offices are still waiting for FY2027 guidance, but Senators Murphy and Blumenthal will try to submit as many eligible projects as possible within any limits. If you submit multiple projects, please rank them by order of priority.

Are for-profits eligible?

No. For-profits are not eligible for any CDS awards.

HOW TO SUBMIT A CONGRESSIONALLY DIRECTED SPENDING REQUEST

How do I submit a Congressionally Directed Spending (CDS) Request?

You can submit a CDS request using the applications linked on Senator Murphy's or Senator Blumenthal's websites. The applications go to both offices, so you only need to apply once. The

websites also include information on deadlines and other requirements. As a reminder, CDS requests are different than programmatic requests. Please ensure you are submitting the appropriate application.

Additionally, the House of Representatives have their own process for soliciting CDS requests (called Community Project Funding). Please let us know if you apply to a House member's office, but reach out to your Representative for their applications and guidance.

How much money should I request?

It depends on your project, needs, and the account from which you are requesting funds. There is no limit to the amount of funding you can request, but larger projects are harder to fund. You should not request more funds than you need. Furthermore, you should only request the amount that can be expended in the upcoming fiscal year. You can view requests from previous years on Senator Blumenthal's and Senator Murphy's websites.

What if I do not know the appropriate Account or Agency for my project request?

This guide is intended to help you understand what accounts are available and help you evaluate if your project fits within one of these programs. If you have any questions, please reach out to both of our offices for additional guidance.

Do I need to submit letters of support?

The application will ask you about supporting organizations and provide an opportunity to attach letters of support. While this information isn't required, it is helpful to know about community support for your effort. Please note that the application platform limits document submissions, so we recommend consolidating letters of support into a single pdf.

HOW TO USE CONGRESSIONALLY DIRECTED SPENDING FUNDS

Are there limitations on what Congressionally Directed Spending (CDS) can be used for?

Yes. There are very specific restrictions on how federal funds can be used. Please read this guide, and the information from relevant agencies closely to understand the eligible uses and any existing limitations. Generally, funding cannot be used for debt service, recurring or routine expenses, or reimbursement of costs.

Can I request funding for construction? What about funding for renovation?

The majority of accounts prohibit funding for construction and renovation, but there are some exceptions under the Economic Development Initiative within the Department of Housing and

Urban Development (HUD), the Health Resources and Services Administration (HRSA) Construction and Equipment program within the Department of Health and Human Services (HHS), as well as programs at U.S. Department of Agriculture (USDA).

HOW TO ACCESS A CONGRESSIONALLY DIRECTED SPENDING AWARD

If my Congressionally Directed Spending (CDS) award is signed into law, what happens next?

After you receive a CDS award, you will have to take additional steps in order to receive funding. Awarded project recipients will need to submit information to the relevant federal agency before the grant can be finalized. This process ensures the federal dollars are being used correctly. Federal agencies will start working with grantees shortly after a spending bill passes. The timeline for outreach varies between departments and agencies and could take several months. Please take this timeline into consideration when you submit your application.

If my project is in the Senate bill, does that mean I will get all the funding for the project?

In general, projects that are included in Senate-passed bills are well positioned to ultimately receive funding. However, a Senate bill would need to be reconciled with a House bill before it can be signed into law, and there could be changes to CDS awards during that process. Then, any conferenced bill would need to pass both the House and Senate and be signed by the President.

As a reminder, even after a conferenced appropriations bill that includes your award is signed into law, you will still need to work with relevant agency to ensure your project meets all the program requirements and sign a grant agreement.

How long do recipients have to spend funding awarded through Congressionally Directed Spending (CDS)?

If your CDS award is signed into law, your grant agreement with the agency will stipulate the drawdown requirements. Some agencies offer flexibility while others limit it to a fiscal year.

If I get a Congressionally Directed Spending (CDS) award this year does that mean I will get one in the future?

No. Receiving CDS funds in one fiscal year is not a guarantee for CDS funding in future fiscal years. Please remember that CDS should be viewed as a one-time infusion of dollars, not a way to sustain a project or initiative. Conversely, receiving a CDS in the past does not prevent your organization from applying again in the future.

WHAT IS THE TIMELINE FOR THE FEDERAL APPROPRIATIONS PROCESS

How long is the Fiscal Year?

Fiscal Year 2027 runs from October 1, 2026, to September 30, 2027.

What is a Continuing Resolution?

When Congress is not able to complete the Appropriations process for the upcoming fiscal year before it begins (i.e. before October 1), Congress can pass a Continuing Resolution (CR) in order to avoid a government shutdown. The duration of the resolution can vary. CRs provide funding over the relevant period at the previous Fiscal Year's levels (pro-rated to the length of time over which the CR extends), but they do not include CDS. This can delay the timeline for awards to become final.

When will I be notified about my award?

The CDS process is long and competitive. First, Senators submit CDS requests (based on your application's eligibility) to the Senate Appropriations Committee. Then, the Senate Appropriations Committee reviews requests and finalizes a list of awards. Then, those decisions must be included in legislation and advanced through the legislative process. Senators Murphy and Blumenthal will stay in touch with applicants to keep them apprised of the process.

AGRICULTURE, RURAL DEVELOPMENT, FOOD AND DRUG ADMINISTRATION AND RELATED AGENCIES

Agricultural Research Service, Buildings and Facilities (ARS B&F): Applicants can request funding within ARS B&F for repairs and maintenance to existing ARS facilities. Please note, the facilities must be ARS-owned. Funding for construction of a building will not be considered.

National Institute of Food and Agriculture, Research, and Facilities Act Program (RFAP): Qualifying institutions (Land Grant Universities, Non-Land-Grant Colleges of Agriculture, and other eligible entities as defined in section 7 U.S.C. 6971(f)(1)(C)) can requests funding for constructing, purchasing, updating, renovating, or modifying agricultural research buildings to conduct research in the areas of agriculture and food sciences.

Funds may be used to fund site design, purchase and installation of permanently affixed equipment for research, as well as for construction or renovation of buildings or sites for agricultural research facilities or other facilities that store agricultural research experimental samples.

CDS recipients must provide a 100% non-federal match for any RFAP award. Recipients cannot move forward without a commitment to match funding before obligation. Not more than 3% of the CDS funding shall be available to pay for administrative costs. Construction projects are subject to the National Historic Preservation Act (NHPA) and National Environmental Policy Act (NEPA) review, and must comply with Build America Buy America requirements. Learn more about RFAP here.

Animal and Plant Health Inspection Service (APHIS) (Salaries & Expenses): APHIS works with state and local agencies and other stakeholders to protect the animal and plant resources of the Nation from diseases and pests. While the entire S&E account is open for CDS requests, below are the line items within the account that are most compatible with CDS:

- Field Crop & Rangeland Ecosystems Pests
- Pest Detection
- Plant Protection Methods Development
- Specialty Crop Pests
- Tree & Wood Pests
- Wildlife Damage Management
- Wildlife Services Methods Development
- Veterinary Diagnostics
- Equine, Cervid and Small Ruminant Health

Please note that projects must meet environmental review standards (NEPA, ESA, etc.) and that some line items within this account have matching requirements. The Field Crop and Rangeland Ecosystems Pests line item requires the Federal government to pay half of the costs on federal

and state lands but 33% of the costs on private lands. Next, the cattle health line item requires a 40% state match. Finally, the Wildlife Services line item has a 50/50 cost sharing requirement. Additionally, the period of availability of APHIS CDS will be one-year funding (i.e. until the end of the fiscal year)

Watershed and Flood Prevention Operations (WFPO): This account funds projects that prevent erosion, floodwater, and sediment damages in certain watersheds or rivers. The program also works to further the conservation and proper utilization of water and land in authorized watersheds. There are a few requirements applicants must meet in order to apply through this account:

- WFPO applicants must have a local sponsor. Eligible local sponsors include any state, political subdivision, soil or water conservation district, flood prevention or control district, or combinations thereof; any irrigation or reservoir company or water users' association; or any Indian tribe or tribal organization.
- Each project may not exceed a watershed or sub-watershed size of 250,000 acres.
- At least 20% of the project's benefits must be directly related to agriculture.
- Projects are required to complete a four-step process including:
    - Preliminary feasibility study (PIFR)
    - Watershed Plan development
    - Implementation of Watershed Plan
    - Commencement of construction for authorized watershed conservation
- If a project is a "new start" it is eligible only for Preliminary Investigation Feasibility Report (PIFR) funding at a level of $55,000.
- Funding cannot be requested for stages 2-4 until the PIFR is completed.
- Applicants must illustrate that they have contacted Connecticut's Natural Resources Conservation Service (NRCS) office and that their proposal meets the requirements of the program.
- Applicants should also indicate for which phase of the project funding is requested.

Rural Development, Community Facilities grants: This account funds grants for the purchase, construction, or improvement of rural community facilities (i.e. healthcare, public safety, community support services, etc.) or to purchase equipment, and pay other related project expenses. Funds are limited to areas under 20,000 people. Both nonprofits and government entities are eligible to apply. More information can be found in 7 CFR 3570.

The following eligibility criteria must be met prior to a CDS request being approved:

- The Community Facilities (CF) Grant program has a match requirement on a sliding scale based on population size. CF Grants can cover up to 75% of the total project costs. Please calculate the respective cost-share into your request.

  The match requirements based on population are as follows:
    - Maximum of 75% when the proposed project is located in a rural community with a population of 5,000 or fewer

  - Maximum of 55% when the proposed project is located in a rural community with a population of 12,000 or fewer
  - Maximum of 35% when the proposed project is located in a rural community with a population of 20,000 or fewer
- The Connecticut Rural Development office must verify your area's population size using the most recent census. In order to determine whether a project is eligible, please contact the Connecticut Rural Development office. Contact information can be found here.
- The match requirements are outlined in the CF regulation: 7 CFR 3570.63(b).
- In general, CF matching funds must come from a non-federal source. However, there are two exceptions: (1) when a Federal source states that it can be used as a match for other Federal Grants and (2) when a Federal source loses its Federal identity -- such as Community Development Block Grant (CDBG) funds that are distributed through a Governor's office (not the CDBG entitlement funding), a CF project using these funds as a part of the capital stack can be used for applicant required contribution.
- CDS requests will be considered outside of the CF state allocations. Therefore, the sole cap that will determine the maximum grant assistance is the match requirements described above. Note, the average CF CDS project size funded is approximately $1,000,000.
- While an applicant does not need to have its match in hand at the time of submission, applicants must have their match at the time of obligation.
- Funds may not be used for the following activities:
  - To reimburse funds for projects already constructed/acquired or projects that will be completed before the passage of the bill.
  - To pay initial operating expenses or annual recurring costs, including purchases or rentals that are generally considered to be operating and maintenance expenses
  - To fund facilities to be used primarily for recreational purposes
  - To fund facilities to be used primarily for business entrepreneur purposes
- Applicants must meet environmental review requirements (i.e. NEPA).
- The total project cost, not just the Federal cost-share portion, will be subject to Build America Buy America Act (BABAA) requirements
- Applicants must complete a separate CF grant application if the proposal is chosen for a CDS award/included in the final bill.

Rural Development, Distance Learning, and Telemedicine (DLT) grants: This account helps improve telemedicine services and distance learning services in rural areas through the use of telecommunications, computer networks, and related advanced technologies by students, teachers, medical professionals, and rural residents.. More information on the program and eligible entities can be found in 7 CFR Part 1734 Subpart A and B, here is the specific section on approved purposes of the grant.

The following project and applicant eligibility criteria must be met prior to a CDS request being approved:

- There is a flat 15% match (matching funds cannot come from another Federal source).

-
- The maximum grant size is $1,000,000.
- Normally for-profit entities are eligible for this program, but they are not eligible for CDS requests.
- Broadband deployment is not an eligible use of funds for DLT.
- Applicants must complete a separate DLT grant application if your proposal is chosen and included in the final Appropriations bill.

In order to determine whether a project is eligible, please contact the Connecticut Rural Development office. Contact information can be found here.

COMMERCE, JUSTICE, SCIENCE AND RELATED AGENCIES

DEPARTMENT OF COMMERCE - NATIONAL INSTITUTE OF STANDARDS AND TECHNOLOGY:

- *National Institute of Standards and Technology (NIST) Scientific and Technical Research Services (STRS)—External Projects:* This account funds projects that address scientific, technological, and standards-related research and technology development, limited to equipment and equipment contracting. There must be a clear, demonstrable nexus to the research component of the project and to a NIST research program. This account cannot be used to fund new construction projects, but minor retrofits may be permitted in limited circumstances.

- *NIST Construction of Research Facilities; Extramural Construction:* This account funds the construction of non-Federal research facilities, including at research institutions and colleges and universities. However, given the significant investments necessary for construction projects, only a very limited number of projects are supported on an annual basis.

DEPARTMENT OF COMMERCE - NATIONAL OCEANIC AND ATMOSPHERIC ADMINISTRATION:

- *NOAA Operations, Research, and Facilities– Special Projects:* This account funds projects related to fisheries, marine mammals, ocean and coastal issues, climate, weather, atmospheric research, data acquisition, and forecasting programs. This account cannot be used to fund construction projects.

DEPARTMENT OF JUSTICE:

- *Byrne Discretionary:* This account provides funding for additional personnel, equipment, supplies, contractual support, training, technical assistance, and information systems with

a nexus to the criminal justice system. Applicants do not have to be government or law enforcement—nonprofits doing criminal justice-related and victim-serving work are also eligible. Even though this line can be used to fund equipment, please do not specify brand names of equipment you are considering purchasing to ensure fair and open competition.

Awarded grants will be subject to the requirements of 2 CFR Part 200 and the DOJ Grants Financial Guide. Allowable costs are those costs consistent with the principles set out in the 2 CFR Part 200, Subpart E, and those permitted by the grant program's authorizing legislation. To qualify for Federal awards, costs must be reasonable, allocable, and necessary to the project, and they must also comply with the funding statute and agency requirements. This funding cannot be used for land acquisition or construction.

- *COPS Law Enforcement Technology and Equipment:* This account provides funding for the development of technologies and automated systems to assist law enforcement agencies in investigating, responding to, and preventing crime. Eligible recipients are State, local, Tribal, and territorial governments and their public agencies (for example, police and/or sheriff's departments). Allowable activities are limited to the statutorily allowable purpose areas under the COPS Office statute, including the procurement of equipment, technology, or support systems, and the development of new technologies to assist recipient entities in reorienting the emphasis of their activities from reacting to crime to preventing crime. Even though this line funds equipment, please do not specify brand names of equipment you are considering purchasing to ensure fair and open competition.

  Awarded grants will be subject to the requirements of 2 CFR Part 200 and the DOJ Grants Financial Guide, and the applicable Award Owner's Manual. Applicants are cautioned against requests for vehicles and vessels that carry with them a high maintenance cost at the conclusion of the CDS request.

  Applicants should consider the full range of potential implications of their request for legal, constitutional, and civil liberties and privacy. In addition, if applicants are looking to purchase unmanned aircraft systems, please review the federal guidance around safe and legal operation of these devices. Other technologies often carry similar privacy concerns to unmanned aircraft systems.

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

- *Safety, Security and Mission Support:* This account funds projects focused on science education, research, and technology development related to NASA's mission. Medical research projects and projects at NASA-owned Visitor Centers or a State's designated Space Grant Consortium will not be funded. This account cannot fund construction but may be used for equipment, research funding, or education programs.

U.S. ARMY CORPS OF ENGINEERS AND DEPARTMENT OF ENERGY

U.S. ARMY CORPS OF ENGINEERS

The Senate is accepting CDS requests for a number of accounts within the Army Corps. The Senate Appropriations Committee will only consider requests for authorized projects and programs. However, please note that authorized projects or programs that have not received funding in previous years are considered "new starts" and very few new starts, if any, will be funded. Furthermore, if a program or project is in the President's budget request, that project is not considered eligible for CDS unless the level recommended exceeds the level in the request.

Projects must execute their funding within one year of appropriations, therefore CDS eligibility is further limited by the capability of the agency to obligate the funding. This means that award amounts can change and be reduced throughout the process based on agency capability, as determined by the agency. The Army Corps of Engineers is the recipient for all CDS awards under this account.

- *Investigations:* Funding to develop feasibility studies and conduct preconstruction engineering and design to address the nation's water infrastructure needs.

- *Construction:* Funding for construction, major rehabilitation, and related activities for water resources development projects having navigation, flood and storm damage reduction, water supply, hydroelectric, environmental restoration, etc. This account also uses funding from the Harbor Maintenance Trust Fund to cover the Federal share of the Dredged Material Disposal Facilities Program.

- *Operation & Maintenance:* Funding for operations, maintenance, and related activities at water resource projects that the Corps operates and maintains. These activities include dredging, repair, and operation of structures and other facilities, as authorized in the various river and harbor, flood control, and water resources development acts. Related activities include aquatic plant control, monitoring completed projects, removal of sunken vessels, and the collection of domestic waterborne commerce statistics.

DEPARTMENT OF ENERGY

While the Subcommittee will consider requests in the five areas within the Department of Energy, very few requests are granted. Projects should be in line with current Department of Energy missions that focus on transformative science and technology research, development, and demonstration under the five topic areas listed below:

- Energy Efficiency and Renewable Energy
- Electricity

- Cybersecurity, Energy Security, and Emergency Response
- Nuclear Energy
- Fossil Energy and Carbon Management

The Committee will not fund projects for multiple years so the funding requested should reflect a funding amount that can complete the entire project. Successful projects will be in line with current Department of Energy missions that focus on transformative science and technology research, development, and demonstration under the five topic areas listed above. The Committee is more likely to grant requests that are not eligible for funding through tax credits or other federal incentives.

The Committee will **not** fund the following projects:

- Projects that do not follow statutory cost sharing requirements. Statutory cost sharing requirements may apply to these projects, as required by section 988 of the Energy Policy Act of 2005. In short, the amount of required cost sharing will depend on the scope and technological maturity of the project:
    - Research or development activities of a basic or fundamental nature: no minimum cost share.
    - Research or development activities of an applied nature: minimum 20% cost share.
    - Demonstration or commercial application: minimum 50% cost share.
    - Some projects may contain elements of more than one of the categories listed above. Therefore, some projects may have a blended cost share.
- Projects that require multiple years of funding.
- Construction of buildings or new facilities (no brick and mortar), even if it will have clean energy associated with it.
- Vehicle charging projects, unless the project is connected to larger clean energy sources (like a battery) or has clean energy applications beyond the charging station.
- Electrical substation replacement or routine grid upgrades that could otherwise be funded under ratepayer contracts or through existing federal incentives.
- Planning studies for a forthcoming project.
- Clean energy projects that do not show transformative or emerging technological solutions.
- Planning studies for NetZero goals.

FINANCIAL SERVICES AND GENERAL GOVERNMENT

SMALL BUSINESS ADMINISTRATION (SBA)

- *Administrative Provision:* This account will fund initiatives related to small business development and entrepreneurship. This includes projects in support of small businesses, including but not limited to entrepreneur training, counseling, and research. SBA CDS

funding cannot be used to provide seed capital for small businesses nor can it be used by the CDS recipient to make grants/loans. Further, CDS funding ***cannot*** be used for construction and acquisition of facilities.

NATIONAL ARCHIVES AND RECORD ADMINISTRATION (NARA)

- *National Historical Publications and Records Commission:* This account will fund projects that help ensure online public discovery and use of historical records collections, encourage public engagement with historical records, strengthen the nation's archival network, or publish documentary editions of historical records. This includes initiatives like record digitization, programming, and online availability of records. NARA has very specific eligibility guidelines, please review them here.

GENERAL SERVICES ADMINISTRATION

- *Federal Buildings Fund, Construction and Acquisition:* The Federal Buildings Fund (FBF) finances the activities of the Public Buildings Service, which provides space and services for Federal agencies in a relationship similar to that of landlord and tenant. Congress makes funds available through a process of placing limitations on obligations from the FBF as a way of allocating funds for various FBF activities. The Construction and Acquisition program funds the site, design, construction, management, and inspection costs of new Federal facilities. Construction projects typically include federal courthouses, federal buildings, or land ports-of-entry. Eligible projects do not include state or county facilities, DOD facilities, VA facilities, or transportation infrastructure facilities.

- *Federal Buildings Fund, Repairs and Alterations:* This program funds repairs and alterations to federal facilities. Repairs projects must be federally-owned properties in need of repair or alteration and are typically federal buildings or federal courthouses. Eligible projects do not include state or county facilities, DOD facilities, VA facilities, or transportation infrastructure facilities.

OFFICE OF NATIONAL DRUG CONTROL POLICY

- *Prevention Grants:* This program funds drug prevention programs, not specific treatment programs. This would include data-driven, evidence-based prevention interventions with established measurable objectives; and a comprehensive mix of strategies. Also, Drug-Free Communities -funded coalitions recently trained by CDC to implement Adverse Childhood Experiences (ACEs) as part of their substance use prevention efforts are encouraged. Among other things, allowable expenses include building rent and equipment. Unallowable expenses include, but are not limited to, property purchases, and construction or renovation costs.

HOMELAND SECURITY

The Senate is accepting CDS requests for two Federal Emergency Management Agency (FEMA) accounts. A description of the two accounts is below.

In addition, for any projects that receive CDS funding through the Homeland Security account, the appropriate state administrative agency (SAA) must submit an application to FEMA, and that entity will serve as the administrative agent for the grant. Therefore, all project proposals must be accompanied by a letter of support from the SAA affirming that it believes the project is eligible. In Connecticut, the SAA is the Division of Emergency Management and Homeland Security in Connecticut (DEMHS). All applicants are encouraged to consult with DEMHS in advance of submitting their CDS application. Additionally, a letter from DEMHS confirming your project's eligibility is required at the time of application. All FEMA CDS awards have a 75/25% cost share.

- *Pre-Disaster Mitigation (PDM) Projects*: This account provides funding to states, local communities, tribes and territories to complete hazard mitigation projects, reducing the risks they face from disasters and natural hazards. Requested projects must meet the eligibility requirements of the PDM program, including the non-federal cost-share requirement, benefit-cost ratio, hazard mitigation plan, and environmental and historic preservation requirements. Full requirements can be found in the Fiscal Year 2024 PDM Notice of Funding Opportunity.

- *Emergency Operations Center Grant Program*: This account provides funding for construction or renovation of an Emergency Operations Center (EOC). Requested projects must meet the eligibility requirements of the EOC grant program, including the non-federal cost-share requirement and environmental and historic preservation requirements. Full requirements can be found in the Fiscal Year 2024 Notice of Funding Opportunity.

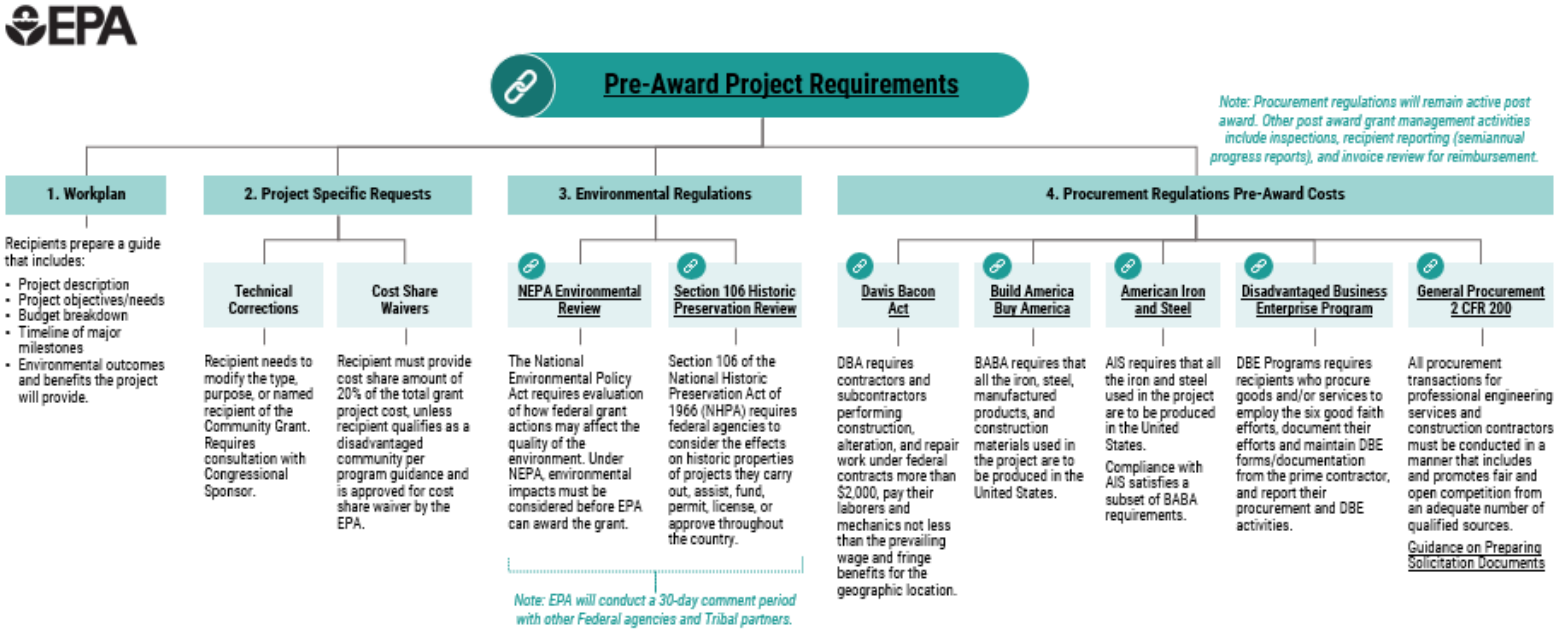
INTERIOR, ENVIRONMENT, AND RELATED AGENCIES

ENVIRONMENTAL PROTECTION AGENCY

- *State and Tribal Assistance Grants, Clean Water and Drinking Water State Revolving Funds:* This program funds water infrastructure grants to support local wastewater and drinking water infrastructure projects. This includes construction of, and modifications to, municipal sewage treatment plants and drinking water treatment plants. Privately-owned projects are not eligible. Projects included in Connecticut's most recently finalized Clean Water or Drinking Water State Revolving Fund Intended Use Plan (IUP) are most likely to be receive funding, but the Committee may consider projects that are eligible for funding under State Revolving Loan Fund (SRF) guidelines, but are not on the state IUP list.

This program has a 20% cost share requirement and a project cannot use other federal funds to satisfy the match. For example, a $1 million dollar project could receive a maximum of $800,000 CDS award, and the grantee is responsible for allocating the remaining $200,000. In almost all cases, other federal funds cannot be used to meet this 20% cost share requirement. Please note that only the non-federal portion of assistance provided by a State Revolving Loan Fund can be applied towards a project's matching requirement.

Potential applicants should be aware of the detailed process that must be followed before EPA can award SRF funding. Please see below for a graphic detailing that process.



Projects generally NOT eligible for SRF funding	
Clean Water / Wastewater	**Drinking Water**
Land, except for projects described in the subsequent table	Dams or rehabilitation of dams
Operations and maintenance costs	Operations and maintenance costs

Non-municipal point source control	Water rights, except if the water rights are owned by a system that is being purchased through consolidation as part of a capacity development strategy or if the water rights purchase is covered by EPA's DWSRF Class Deviation for Water Rights 2019
Flood Control Projects, unless the project is otherwise managing, reducing, treating, or recapturing storm water	Reservoirs, except for finished water reservoirs and those reservoirs that are part of the treatment process and are located on the property where the treatment facility is located
Ambient water quality monitoring	Laboratory fees for monitoring
Acid drainage correction	Projects needed mainly for fire protection
Privately owned sewer pipes	Projects for systems that lack adequate technical, managerial, and financial capability, unless assistance will ensure compliance
	Projects for systems in significant noncompliance, unless funding will ensure compliance
	Projects primarily intended to serve future growth

Generally eligible projects for SRF funding *Please note: this is not an exhaustive list*	
Clean Water / Wastewater	**Drinking Water**
Wastewater treatment plants, including sludge handling facilities.	Facilitate compliance with national drinking water regulations or address serious risks to public health including non-regulated contaminants (i.e. PFAS).
Collector Sewers - Small sewers that convey wastewater from residences, commercial establishments, and industrial sites.	Rehabilitate or develop water sources (excluding reservoirs, dams, dam rehabilitation and water rights) to replace contaminated sources.

Interceptor Sewers - Large sewers that convey wastewater from collector sewers directly to a wastewater treatment facility.	Install or upgrade treatment facilities.
Sewer Pipes – Rehabilitation is only eligible if the pipes are publicly owned.	Install or upgrade storage facilities, including finished water reservoirs, to prevent microbiological contaminants from entering the water system.
Outfall Sewer - A sewer that conveys treated wastewater from a wastewater treatment facility to the receiving waters.	Install or replace transmission and distribution pipes to prevent contamination caused by leaks or breaks in the pipe, or improve water pressure to safe levels.
Storm Water Management – Measures to manage, reduce, treat, or recapture storm water or subsurface drainage water (storm sewers, green infrastructure, etc).	Projects to consolidate water supplies – for example, when individual homes or other public water supplies have a water supply that is contaminated, or the system is unable to maintain compliance for financial or managerial reasons
Combined sewer overflow (CSO) control and sanitary sewer overflow (SSO) control.	Land is eligible only if it is integral to a project that is needed to meet or maintain compliance and further public health protection.
Infiltration/Inflow Correction - Construction activities that prevent surface water or groundwater from entering the sewer system.	Project planning, design and other related costs.
Water Security - Installation or upgrade of physical security infrastructure such as lighting, fencing, monitoring and access control. Also, cybersecurity measures, installation of safer treatment technologies, and more secure storage of on-site treatment.	
Septic Tanks - Remediation, rehabilitation, removal and replacement of failing tanks are eligible, as well as installation of new tanks.	
Land - The leasing and fee-simple purchase of land, including surface and subsurface easements, needed to locate eligible municipal or Tribal projects, and land integral to the treatment process. Municipal purchase of land and/or conservation easements for source water protection are also eligible.	

Water Reuse - Projects involving the municipal reuse or recycling of wastewater, stormwater, or subsurface drainage water.	
Capital Nonpoint Source Pollution Control Projects – e.g., river or streambank restoration, agricultural best management practices (i.e., buffer strips, manure containment structures), wetlands restoration, etc.	

INDIAN HEALTH SERVICE

- *Sanitation Facilities Construction, Sanitation Facilities Construction:* Projects must be included on the Indian Health Services' (IHS) Sanitation Deficiency System (SDS) list to qualify for funding. In exceptional circumstances, the Committee may consider projects that are eligible for funding under the criteria for the Sanitation Facilities Construction Program but are not on the SDS list.

NATIONAL PARK SERVICE

- *Historic Preservation Fund (HPF):* The Historic Preservation Fund (HPF), established to help fund the programs engendered by the National Historic Preservation Act (Public Law 89665; 54 USC 300301 et seq.), was designed to preserve historical and archaeological sites in the United States of America. All HPF applicants must meet standards set by the Secretary of the Interior and comply with the audit requirements, and each successful CDS recipient must complete an application through grants.gov. The Committee will accept CDS requests for non-formula funded activities within HPF that meet the qualifications of HPF programs. Please note that acquisitions of collections or historic properties are not eligible under the HPF. We anticipate the majority of projects will be funded within the Save America's Treasures (SAT) program. The maximum project amount is $500,000, and SAT projects require a 1:1 match with non-federal cash and/or in-kind contributions Please note, all projects are required to be listed as an historic place on the National Register of Historic Places or as a National Historic Landmark. For SAT projects, the listing may be at the national, state, or local level. In addition, a project is eligible if it has received a prior HPF award.

U.S. FOREST SERVICE

- *State and Private Forestry, Forest Resource Information and Analysis:* This program provides technical and financial assistance grants to non-federal forest landowners, including state, tribal and local governments. Activities within this account include forest health management, cooperative fire protection, wood innovation, and urban and

community forestry. Requests must meet USFS eligibility requirements for the appropriate grant program. Project requests should be part of the state's Forest Action Plan, or contribute to meeting the goals of the Forest Action Plan.

OTHER PROJECTS

- *Projects on Agency Lists*: This includes funding for various public lands projects that are not in the President's Fiscal Year 2027 budget. Only requests for projects that are not included in the President's Budget or for funding levels that are above the amounts provided in the President's Budget will be eligible. The Committee will have a strong preference for projects included on agency submitted priority lists.

- *LWCF:* Great American Outdoors Act, Land and Water Conservation Fund: Pursuant to the Great American Outdoors Act of 2020 and the Consolidated Appropriations Act, 2022, prioritized project lists will accompany the President's budget request in five LWCF accounts. This requirement is delivered in two separate lists:

    1. a list of projects proposed for funding in the President's Budget; and
    2. a supplemental list of projects that are ready but unfunded. There will be a high bar for considering any projects not present on the current year's lists. The grantee for federal acquisition is the federal agency that will eventually manage the land (BLM, FWS, NPS, or USFS), or in the case of the Forest Legacy Program, it is the state.

- *LMCON:* Land Management Agency Construction: The four land management agencies (BLM, FWS, NPS, and USFS) receive annual appropriations for new construction and other capital improvement projects and typically include a short list of specific projects in the President's budget request. There will be a high bar for considering any projects not present on the current year's lists. Note that the Grantee is the federal agency.

The Committee may also consider CDS requests within these accounts, but only on a case-by-case basis.

- *Land Management Agencies, Local Projects and Research*: In order for requests to be considered within this category, they must be relevant to the specified mission area within the bureaus listed below and contribute to responsible stewardship of land, wildlife, and recreation resources or contribute to priority research areas that inform stewardship of those resources. Proposed projects should contribute to local, state, and federal efforts to benefit species, habitat, and/or enhanced stewardship of land and water resources. Project funding is not intended to primarily fund annual operations and maintenance of existing programs at the state, federal, or local level.
    - BLM, Management of Land and Resources, Land Management Priorities – project requests may be considered for activities related to wildlife and aquatic habitat management.

- NPS, National Recreation and Preservation, Statutory and Contractual Aid – project requests may be considered for activities relating to operating, managing, and preserving resources, including as authorized by law.
- FWS, Resource Management, Stewardship Priorities – project requests may be considered for fish and aquatic conservation, habitat conservation, recovery, and restoration activities.
- USGS, Surveys Investigations and Research, Special Initiatives – project requests may be considered for high priority and core science research, and ecosystem and water resources related activities.

- *BIA, Operation of Indian Programs, Special Initiatives*: BIA provides direct services and funding for compacts and contracts for Tribes to provide programs for a wide range of activities. Requests for CDS projects for individual tribes will not be considered but requests from other eligible entities that honor the commitment to invest in Tribal communities, create economic opportunities, foster cultural heritage, promote efficient and effective Tribal governance, and conserve natural resources are allowed.

- *EPA, Science and Technology, Research*: National Priorities: Project requests may be considered for high priority lines of research related to environmental quality and human health.

- *EPA, State and Tribal Assistance Grants, STAG Infrastructure Grants*: Requests will only be considered for projects related to existing funding categories and activities within the STAG account that will result in improvements in environmental quality and/or human health.

LABOR, HEALTH AND HUMAN SERVICES, EDUCATION AND RELATED AGENCIES

DEPARTMENT OF LABOR

• *Employment and Training Administration—Training and Employment Services:* This account funds projects that meet the employment and training needs of workers. Generally, these projects should include direct services as defined in the Workforce Innovation and Opportunity Act (WIOA) (generally in 20 CFR § 678.430, 20 CFR § 680.200, and 20 CFR § 680.900), including career services, training services (including work-based training), supportive services, and other permissible services. CDS requests must include a detailed budget that clearly describes how the funds will be used for specific activities to achieve the project's goals. Funding may be used for the purchase of equipment, but generally only if it is an incidental part of the larger project. A similar standard applies to curriculum development, which should be incidental to the project's emphasis on direct services to individuals. If a large portion of the CDS funding will be used for equipment or curriculum development, please provide a detailed justification for

how such costs relate to meeting the employment and training needs of workers. CDS projects will be expected to have measurable outcomes and demonstrate a linkage with the state or local workforce investment system. CDS cannot be used for construction, renovation, the purchase of land or buildings, or for Sub-granting.

DEPARTMENT OF HEALTH AND HUMAN SERVICES

- *Health Resources and Services Administration—Construction and Equipment:* supports the cost of construction, renovation, or capital equipment purchase for facilities that provide mental health, or substance abuse services, training of health professionals, or medical research. Examples of eligible facilities include hospitals; health centers and clinics; skilled nursing facilities; mental health centers; facilities for schools of medicine, nursing, or other health professions; and medical research laboratories. In addition to construction and renovation, funding can be used to acquire capital equipment, such as lab equipment, x-ray machines, or telehealth and information technology, including electronic health records systems.

  Equipment-only grants—that is, grants not involving construction—are permissible. Generally, any equipment having a useful life of more than one year and a unit cost of at least $5,000 will be eligible as capital equipment. Equipment with lower costs may also be eligible, provided that it is treated as an item of capital expense under the recipient institution's pre-existing, written accounting policies. Equipment expenses for health information systems and electronic medical records systems are permitted expenditures.

  Funding cannot be used to acquire land or purchase existing buildings, or to pay salaries or other operating costs. Funding cannot be used to pay for previously incurred costs. The costs of expendable supplies such as pharmaceuticals, lab chemicals, or office paper are not eligible. Sub-granting to other organizations or agencies is not permitted.

  Funding can be used for architectural and engineering costs associated with an eligible construction project, but cannot be used for general feasibility studies or planning and design.

- *Health Resources and Services Administration—Rural Health:* supports projects to improve health care in rural areas. Examples of eligible activities include medical, dental, or mental health care services; health promotion and education; chronic disease management; telehealth services; and improvements to emergency medical services. Grant funds can be used for services only in areas that meet the Health Resources and Service Administration's definition of rural. For lists of eligible areas and further information regarding that definition see here. If the project address is different than the legal entity's address, please make sure to specify that in your application. Sub-granting to other organizations or agencies is not permitted.

- *Substance Abuse and Mental Health Services Administration—Health Surveillance and Program Support:* applications within this program must fall under one of the following categories. Funding cannot be used for construction, but funds can be used to do limited renovation that is necessary to complete a project. Please note, funding cannot go towards needle exchange programs or promoting legalization of illegal drugs or substances. Sub-granting to other organizations or agencies is not permitted

    - *Mental Health:* supports programs that promote the prevention or treatment of mental health disorders, including rehabilitation, outreach, and other support services.
    - *Substance Abuse Treatment:* supports programs that improve access, reduce barriers, and promote high quality, effective treatment and recovery services.
    - *Substance Abuse Prevention:* supports programs that prevent the onset of illegal drug use, prescription drug misuse and abuse, alcohol misuse and abuse, and underage alcohol and tobacco use.

- *Administration for Children and Families— Child Abuse Prevention:* supports programs that improve the prevention, assessment, identification, and treatment of child abuse and neglect through research, model service improvement, information dissemination, and technical assistance. This funding must be targeted towards abused and/or neglected children and families. Cannot be used for construction or renovation of facilities. Sub-granting to other organizations or agencies is not permitted.

- *Administration for Children and Families— Social Services Research and Demonstration:* supports programs that help families gain financial self-sufficiency in order to reduce poverty and promote the healthy development and greater well-being of children and families. Projects can serve a diverse population including: low-income individuals, children, youth, families, individuals with developmental disabilities, and Native Americans. Cannot be used for construction or renovation of facilities. Sub-granting to other organizations or agencies is not permitted.

- *Administration for Community Living—Aging and Disability Services Programs:* supports programs that improve the ability of older adults and individuals of all ages with disabilities to live independently and participate fully in their communities through improving access to or the quality of, education, training, support services, and independent living services. This account cannot be used for construction or renovation of facilities nor for the provision of medical care. Sub-granting to other organizations or agencies is not permitted.

DEPARTMENT OF EDUCATION

- *Innovation and Improvement—Fund for the Improvement of Education*: supports programs that fund a wide variety of early, elementary and secondary education projects, including instructional services, afterschool centers, curricula development, teacher training,

acquisition of books and computers, arts education, social and emotional learning activities, full-service community schools, and early childhood education. In general, the focus of elementary and secondary education requests should be providing early childhood or K-12 educational services. In addition, requests to provide and improve special education services at the elementary and secondary levels are also eligible under this heading. These CDS may include early intervention services for infants and toddlers, transition services, and postsecondary education services.

Eligible grantees are state education agencies, school districts, colleges and universities, and other public and private nonprofit entities. Generally, awards are provided to the applicable school district and not directly to the individual school. Daycare and childcare projects that do not include educational services are also not eligible under this account.

CDS cannot be used for construction or renovation of school buildings, except in the case of minor remodeling required as part of technology upgrades.

If your project is workforce related, please review the Department of Labor guidance, projects that correlate with the Workforce Innovation and Opportunity Act should be submitted under Labor but projects that align with Career and Technical Education (CTE) could fit under Education.

- *Fund for the Improvement of Postsecondary Education (FIPSE)*: supports programs that fund projects primarily focused on improving access to, or the quality of, postsecondary education. This can include a range of activities as authorized and specified in section 741(a) of the Higher Education Act (i.e. the FIPSE authorization). Grantees are usually colleges and universities, but may include other public and private nonprofit organizations. This includes Projects used to hire and train faculty, establish and improve degree programs, improve teacher preparation programs, develop and improve curricula, upgrade technology, equipment, and telecommunications, provide student support, and implement university partnerships with school districts.

  If a significant portion of grant funds are expected to be used for the purchase of equipment make sure to note that and include a justification for that use of funds. CDS funding cannot be used for construction or renovation of facilities, except in the case of minor remodeling required as part of technology upgrades

  If your project is workforce related, please review the Department of Labor guidance, projects that correlate with the Workforce Innovation and Opportunity Act should be submitted under Labor but projects that align with Career and Technical Education (CTE) could fit under Education,

TRANSPORTATION, HOUSING AND URBAN DEVELOPMENT, AND RELATED AGENCIES

In Fiscal Year 2027, there are seven Department of Transportation (DOT) accounts eligible for CDS and one Housing and Urban Development (HUD) account.

DEPARTMENT OF TRANSPORTATION

- *Transportation Planning, Research, and Development (TPR&D)*: this account funds transportation research projects eligible under title 23 or title 49 of the United States Code. Planning for specific local highway, transit, or rail projects that are eligible under other accounts (namely, the Highway Improvement Program, Transit Infrastructure Grants, or Consolidated Rail Infrastructure and Safety Improvement) should not be submitted under this account.

- *Airport Improvement Program (AIP):* this account funds airport capital projects eligible under chapter 471 of title 49 of the United States Code. AIP CDS cannot go to for-profit entities and follow the existing AIP statute, meaning federal cost-share requirements apply to eligible applicants. For large and medium primary hub airports, CDS can cover 75% of eligible costs (or 80% for noise program implementation). For small primary, reliever, and general aviation airports, CDS can cover a range of 90-95% of eligible costs, based on statutory requirements.

- *Highway Infrastructure Program*: this account funds highway capital projects eligible under title 23 of the United States Code. This includes highway and bridge construction projects, planning, environmental review, design, and right-of-way acquisition. Operational expenses are not eligible.

  The project recipient for this program can only be the State Department of Transportation (the Connecticut Department of Transportation [CTDOT]), individual towns and other such entities cannot directly receive grants.

  Projects on the Connecticut Statewide Transportation Improvement Program (STIP) will be the most competitive. Please provide the STIP ID number for the project as it appears in the STIP. If a project is not on the Connecticut STIP, the CTDOT must provide the Senate with a letter of support confirming that:

  1. the project is eligible for funding under title 23, U. S. Code;
  2. CTDOT is willing to carry out the project if funding is enacted; and
  3. CT DOT will include the project on the STIP once funding for the project is enacted.

- *Transit Infrastructure Grants*: this account funds transit capital projects eligible under chapter 53 of title 49, United States Code. This includes funding projects addressing targeted capital, operating, and state of good repair needs for public transportation providers and services across America.

  The project recipient for this program can only be federally-recognized transit agency, other entities cannot directly receive grants. All applicants are encouraged to consult with the appropriate local transit agency in advance of submitting their CDS application.

  Projects on the Connecticut Statewide Transportation Improvement Program (STIP) will be the most competitive. Please provide the STIP ID number for the project as it appears in the STIP. If a project is not on the Connecticut STIP, the appropriate transit agency must provide a letter confirming that:

  1. the project is eligible for funding under chapter 53 of title 49, U. S. Code;
  2. the transit agency is willing to carry out the project if funding is enacted; and
  3. the transit agency will ensure the project is included on the STIP once funding for the project is enacted.

- *Consolidated Rail Infrastructure and Safety Improvement Grants*: this account funds rail capital projects eligible under section 22907 of title 49, United States Code. This includes funding projects that improve the safety, efficiency, and reliability of intercity passenger and freight rail.

  The project recipient for this program can only be CTDOT, the State rail agency, or other relevant state agency, other entities cannot directly receive grants.

  Projects on the state rail plan will be the most competitive. If a project is not on the state rail plan, the State rail agency or CTDOT must provide a letter confirming that:

  1. the project is eligible for funding under section 22907 of title 49, U. S. Code;
  2. the State rail agency or CTDOT is willing to carry out the project if funding is enacted; and
  3. such agency will ensure the project is included on the state rail plan once funding for the project is enacted.

- *Port Infrastructure Development Program (PIDP) Grants*: this account funds port infrastructure projects eligible under section 54301 of title 49, United States Code. All applicants must specifically note which authority in section 54301 the project falls under.

  Additionally, the current National Defense Authorization Act includes a provision that prohibits the Department of Transportation from funding "a grant to purchase fully automated cargo handling equipment that is remotely operated or remotely monitored with or without the exercise of human intervention or control, if the Secretary of

Transportation determines such equipment would result in a net loss of jobs within a port or port terminal." If your project includes such equipment, you must provide information describing any job changes that will result from the project, including supporting evidence demonstrating that the project will not directly result in a net loss of jobs or degradation of job quality.

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Community Development Fund within the Economic Development Initiatives (EDI): supports projects eligible under section 5305 of chapter 69 of title 42 of United States Code, as well as for affordable housing construction. For more information on types of eligible activities, applicants should review HUD's resources on the Community Development Block Grants (CDBG) program here. While there is a range of eligible activities, projects that address affordable housing, community services, and economic development are more likely to be successful. Please note, reimbursements of previously incurred expenses are not allowed.

Examples of eligible EDI projects include, but are not limited to:

- Acquisition of real property;
- Construction, rehabilitation, and improvements to affordable housing;
- Blight removal or remediation; and
- Construction, rehabilitation, and improvements of public facilities (except buildings for general conduct of government), such as neighborhood centers, parks, and shelter for persons having special needs such as survivors of domestic violence and the homeless, except for buildings for the general conduct of government.

EDIs are subject to other federal requirements including the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards at 2 CFR Part 200, Build America Buy America (BABA) Preferences, the National Environmental Policy Act (NEPA), HUD's NEPA-implementing regulations at 24 CFR Part 50 or 24 CFR Part 58, and all appropriate federal environmental and historic preservation laws, regulations, and Executive Orders. Your organization must be able to comply with these requirements. The environmental review must be completed by a "Responsible Entity," which is a state, unit of general local government, Indian tribe, or Alaska Native Village. To review HUD's current implementation of the EDI program and the applicable federal requirements, click here.

Applicants should identify which of the three National Objectives of the broader CDBG program the EDI project and its activities meets and include relevant data or a description indicating how it meets such National Objective(s). The three CDBG program National Objectives are:

1. benefit low- and moderate-income (LMI) persons or communities;
2. prevent or eliminate slums or blight; or

3. address community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community for which other funding is not available.

If your projects meet the LMI National Objective, please review this HUD resource and use the "Map Application" tool to provide the necessary data points demonstrating the LMI benefit.

Roxanne Maher

From: McBride, Erin (Murphy) <Erin_McBride@murphy.senate.gov>
Sent: Thursday, March 12, 2026 12:54 PM
Subject: Congressionally Directed Spending (CDS) Applications - Now Open!
Attachments: fy27_blumenthal_murphy_cds_application_guidance_finalpdf.pdf

Good afternoon,

I hope you are doing well!

Today at 5:30 PM, our office is hosting the second of two informational webinars on Congressionally Directed Spending (CDS). If you are interested in applying for CDS or have any questions, we recommend **attending** and RSVPing **here**.

Congressionally Directed Spending (CDS):
CDS applications for FY27 are now open. You can access the application **here**. A guide for Congressionally Directed Spending can be found **here**. ***The deadline to apply for CDS is Monday, April 6, 2026, by 11:59 PM.***

If you have questions about CDS, please email appropriations_requests@murphy.senate.gov - we are here to help you through this process however we can.

Programmatic Funding Requests:
Only fill out the forms below if you are requesting money for a federal program**. Do NOT use these forms if you are requesting funding specifically for an organization or town**; instead, **use the CDS form**.

To submit an FY27 **non-defense** appropriations request, please complete our **FY27 Appropriations Request Application.** ***Non-defense requests are due by 11:59 PM on April 6, 2026.***

To submit an FY27 **defense** appropriations request, please complete our **FY27 Defense Appropriations Request Application**. ***Defense requests are due by 11:59 PM on April 6, 2026.*** While you may submit a defense request before the FY27 President's Budget Request is released, we ask that you resubmit with updated information after the Budget is released – and email **bowen_peard@murphy.senate.gov** to confirm these updates.

To find an example request form for all agencies EXCEPT the Department of Defense, **click here**. To find an example programmatic appropriations request for the Department of Defense, **click here**.

Best,

Erin

Erin E. McBride – *she/her/hers*
Senior Outreach Assistant
Office of U.S. Senator Chris Murphy
120 Huyshope Avenue, Suite 401
Hartford, CT 06106
Phone: (860) 549-8463

CT FY25 CDS Application for Commerce, Justice, & NASA (CAD/RMS Dispatch)

Name & Contact Info
Jessica Buhle
Mobile: 708-307-6572
jbuh@ledyardct.org

Mailing Address
65 Pheasant Run Dr
Gales Ferry CT 06335

Permanent Address
65 Pheasant Run Dr
Gales Ferry CT 06335

* *indicates a required field.*

Section 1. Funding Request

1. **Name of Proposal** *
   Please name your project using the following convention: "[NAME OF ORGANIZATION] for [USE OF FUNDS]." For example, "Town of Stratford for Renovations to Senior Housing Facility"; "New Haven Food Pantry for Staffing Needs"; or "Stamford Hospital for HVAC Upgrades"

   No answer.

2. **Submitting Organization (the legal entity that would receive the grant)** *

   No answer.

3. **Location in Connecticut** *

   No answer.

4. **Congressionally Directed Spending Funding Request (in dollars)** *

   No answer.

5. **Total Cost of Project (in dollars)** *

   No answer.

6. **If you cannot receive the entire award, is there an amount of funding that would still enable you to move forward with your project? If so, please provide that minimum amount below (in dollars).** *

   No answer.

7. **Please provide a five sentence description of how you will use federal funds.** *

   No answer.

8. **Priority Ranking of Proposal** *
   NOTE: if you are only submitting one request, please enter 1.

   No answer.

9. **Was this request submitted to another member of the Connecticut Delegation?** *

   No answer.

   9.1 **Please select the member:**

   No answer.

10. **Is your organization a for profit entity?** *
NOTE: for-profits are not eligible for congressionally directed spending

No answer.

11. **Please provide your organization's Employer Identification Number (EIN).** *

No answer.

Section 2. Contact Information

NOTE: if awarded funds, the primary point of contact listed must be able to act as the organization's liaison with the federal agency administering your award. The individual listed should have responsibilities for overseeing and executing grants.

---

1. **Name of Organization** *

No answer.

2. **Primary Point of Contact Name** *

No answer.

3. **Primary Point of Contact Title** *

No answer.

4. **Address Line One** *

No answer.

5. **Address Line Two** *

No answer.

6. **City** *

No answer.

7. **State** *

No answer.

8. **Zip** *

No answer.

9. **Primary Point of Contact Phone Number** *

No answer.

10. **Primary Point of Contact Email** *

No answer.

<u>Head of Organization/Department/Agency</u>

11. **Name** *

No answer.

12. **Title** *

No answer.

13.Address Line One *

No answer.

14.Address Line Two

No answer.

15.City *

No answer.

16.State *

No answer.

17.Zip *

No answer.

18.Head of Organization/Department/Agency Phone Number *

No answer.

19.Head of Organization/Department/Agency Email *

No answer.

Section 3. Project Details and Need

1. **Please identify which account your project fits within. NOTE: there are additional questions that you must complete specific to your account in the following section.** *

   Community Oriented Policing Services (COPS) Law Enforcement Technology

2. **Problem/Issue Statement** *
   Using up to 250 words, please describe the problem or issue that you are trying to address through this request. If possible, describe how the problem could not be addressed without this federal funding.

   No answer.

3. **Description of Proposal for Use of Federal Funds** *
   Using up to 250 words, please describe the services, products, research, or work that will be provided through this funding. Please use non-technical language where possible.

   No answer.

4. **Description of Impact to Connecticut** *
   Briefly describe how your project will benefit Connecticut. If possible, include metrics such as jobs created, jobs maintained, areas protected, etc.

   No answer.

5. **Supporting and/or Partnering Organizations or Entities** *
   Please list any organizations that support this project. NOTE: for projects submitted under the Byrne Discretionary and COPS Law Enforcement Technology Accounts, please specify any community-based organizations that support this project.

   No answer.

6. **Budget Breakdown** *
   Please include a specific breakdown of how the requested funding will be used (provide specific amounts for salaries, materials, equipment, etc. to the best of your ability). Please make sure to confirm that everything listed is an allowable expense under the selected account.

   No answer.

7. **Timeline** *
   Please include an anticipated timeline for project progress and, if relevant, completion date for the project or program.

   No answer.

8. **Does your project have a website? If so, please provide:**

   No answer.

Section 4. Additional Questions for Department of Commerce, NASA, and NOAA

NOTE: if you selected NIST STRS, NIST Construction of Research Facilities, NOAA ORF, or NASA SSMS in Section 2, please complete the required additional questions in the below section. Failure to complete the required additional questions may result in problems processing your application.

---

1. **If you selected National Institute of Standards and Technology (NIST) Scientific and Technical Research Services (STRS) External Projects, your project must address standards-related research and technology development.**
   NOTE: projects that require construction are not eligible. Does your project meet these requirements?

   No answer.

2. **If you selected NIST Construction of Research Facilities, your project must be for construction projects for non-federal research facilities at research institutions and colleges and universities. Does your project meet these requirements?**

   No answer.

3. **If you selected National Oceanic and Atmospheric Administration (NOAA) Operations, Research, and Facilities (ORF) Special Projects, your project must address fisheries, marine mammals, ocean, climate, weather, or atmospheric research and programs.**
   NOTE: projects that require construction are not eligible. Does your project meet these requirements?

   No answer.

4. **If you selected National Aeronautics and Space Administration (NASA) Security and Mission Support (SSMS), your project must focus on science education, research, and technology related to NASA's mission. Does your project meet these requirements?**
   NOTE: projects that require construction, medical research, or that are located in NASA-owned visitor's centers or state's designated Space Grant Consortium are not eligible.

   No answer.

Section 5. Additional Questions for Department of Justice

NOTE: if you selected Department of Justice in Section 2, there are additional questions you need to complete in this section. Providing detailed justifications for these questions is vital to our application review process.

---

1. If you selected State and Local Law Enforcement, Byrne Discretionary, funding can be used to provide additional personnel, equipment, supplies, contractual support, training, technical assistance, and information systems for criminal justice systems.
Please describe the focus of your project.

No answer.

2. If you selected State and Local Law Enforcement Assistance, Byrne Discretionary, funding cannot be used for land acquisition or construction. Does your project require land acquisition or construction?

No answer.

3. If you selected State and Local Law Enforcement Assistance, Byrne Discretionary, awarded grants will be subject to the requirements of Subpart E of 2 CFR Part 200 and the DOJ Grants Financial Guide.
Allowable costs are those costs consistent with the principles set out Subpart E of 2 CFR Part 200 and those permitted by the grant program's authorizing legislation. Please describe how your project will comply with these requirements.

No answer.

4. If you selected COPS Law Enforcement Technology, funding can be used for projects to develop and purchase technologies and automated systems to assist law enforcement agencies in investigating, responding to, and preventing crime.
NOTE: COPS funding cannot be use for labor or planning costs. Please describe the focus of your project.

No answer.

5. If you selected COPS Law Enforcement Technology, you must be a state, local, tribal, or territorial governments and their public agencies, e.g., police and/or sheriff's departments. Are you an eligible recipient?

No answer.

6. If you selected COPS Law Enforcement Technology, project activities are limited to the statutorily allowable purpose areas under the COPS Office Statute (34 U.S. Code § 10381).
This includes the procurement of equipment, technology, or support systems, and the development of new technologies to assist recipient entities in reorienting the emphasis of their activities from reacting to crime to preventing crime. Please describe how your project will meet the COPS Office Statute.

No answer.

7. If you selected COPS Law Enforcement Technology, does your project include a request for vehicles or vessels that carry with them a high maintenance cost at the conclusion of the grant?

No answer.

8. If you selected COPS Law Enforcement Technology, any project that involves generating, acquiring, or using technology or data recipients should consider the full range of potential legal, constitutional, and civil liberties and privacy implications.
For example, agencies who purchase unmanned aircraft systems must be aware of the Federal requirements and best practices for their effective and safe operation that is respectful of civil liberties and maximize the safety of citizens. Other technologies often carry similar privacy concerns to unmanned aircraft systems. How will you address these concerns? Providing a detailed justification to this question is vital to our application review process.

No answer.

9. **Any projects awarded funding through the DOJ COPS Law Enforcement Technology account will be subject to Subpart E of 2 CFR Part 200, the DOJ Financial Guide and the applicable Award Owners Manual.**
Please explain how your project will comply with these requirements.

No answer.

Section 6. Affirmations and Acknowledgements

- Submission of a request that meets the requirements of this form, as well as any subsequent requirements, does not guarantee the support of Senators Blumenthal or Murphy or the award of federal funding.
- This request and any information submitted in support of it may be made public in part or in its entirety.
- The requesting entity will comply with any request presented to it by the Government Accountability Office, the Office of the Inspector General of a Federal agency, Congress, and any other Federal entity performing an audit, investigation, or oversight function.
- Any support or funding award associated with this request does not guarantee support or funding in future fiscal years.

1. **I affirm and acknowledge the above statements** *

No answer.

File #: 26-0312 **Agenda Date:** 3/18/2026 **Agenda #:** 2.

TAX REFUND

Motion/Request:
MOTION to approve four tax refunds in the combined total amount of $12,562.61 each exceeding $2,400.00 in accordance with tax collector departmental procedures.

- Beth Dench $3,919.94
- Home Loan Serv for Lily Bensko $2,724.59
- Home Loan Serv for Nicholas Onega $2,696.00
- Laura Waite $3,222.08

Background:
In accordance with policies established for the Tax Collection Department, refunds to taxpayers exceeding $2,400.00 are to be approved by the Town Council.

All four tax refunds are due to double payment.

Finance Director Comment/Recommendation:
(type text here)

Mayor Comment/Recommendation:
(type text here)

Application for Refund of Taxes Paid

Return to: Ledyard Tax Collector's Office
741 Colonel Ledyard Highway
Ledyard, CT 06339

Amount of Refund

$3,919.94

Date: February 12, 2026

Beth Dench
67 Stratford Rd
Seekonk, MA 02771

RECEIVED
MAR 03 2026
By

PLEASE READ, SIGN, AND DATE BELOW:

I am entitled to this refund because I have made the payments from funds under my control, and no other party will be requesting this refund.
I understand that false or deliberately misleading statements subject me to penalties for perjury and/or for obtaining money under false pretenses.
I hereby apply for a refund of taxes paid in accordance with Conn. Gen Sate. 12/129.

Beth A. Dench
Print Name of Applicant/Agent

Beth A Dench
Signature of Applicant/Agent
(Title of agent, where applicable)

2/23/26
Date Signed

Tax Collector's Signature

3/4/2026
Date

Do Not Write Below This Box -- Office Use Only

Date of Payment: ***1/7/2026***
Grand List Year: ***2024***
Grand List Number: ***94000***
Payment Type: ***Check***
X ***Received by mail/email***

Tax Type: ***MV PP RE SMV***
Reason: ***Three installments received***
Property Owner: ***Beth Dench A-TR***
Property Location: ***3 Bluebird Dr***
___ ***Hand delivered in the office***

ACTION TAKEN BY GOVERNING BODY

At a regular meeting of the Ledyard Town Council, held on the _____ day of _____, 2026, it was voted to refund property taxes amounting to $_____ to _____.

Gary St. Vil

Revision 9/4/2025

884

Application for Refund of Taxes Paid

Return to: Ledyard Tax Collector's Office
741 Colonel Ledyard Highway
Ledyard, CT 06339

Amount of Refund

$2,724.59

Date: February 19, 2026

Home Loan Serv
P O Box 7899
Boise, ID 83707-1899

RECEIVED
MAR 03 2026
By

PLEASE READ, SIGN, AND DATE BELOW:

I am entitled to this refund because I have made the payments from funds under my control, and no other party will be requesting this refund.
I understand that false or deliberately misleading statements subject me to penalties for perjury and/or for obtaining money under false pretenses.
I hereby apply for a refund of taxes paid in accordance with Conn. Gen Sate. 12/129.

Ozalia Ruiz
Print Name of Applicant/Agent

Signature of Applicant/Agent
(Title of agent, where applicable)

02/26/2026.
Date Signed

Tax Collector's Signature

3/4/2026
Date

Do Not Write Below This Box -- Office Use Only

Date of Payment: ***12/23/2025***
Grand List Year: ***2024***
Grand List Number: ***136270***
Payment Type: ***Check***
X ***Received by mail/email*** (envelope 3 refunds)

Tax Type: ***MV PP RE SMV***
Reason: ***Three installments received***
Property Owner: ***Lily Bensko***
Property Location: ***8 Powder Horn Ln***
___ ***Hand delivered in the office***

ACTION TAKEN BY GOVERNING BODY

At a regular meeting of the Ledyard Town Council, held on the _____ day of _____, 2026, it was voted to refund property taxes amounting to $_____ to _____.

Gary St. Vil

885

Revision 9/4/2025

Application for Refund of Taxes Paid

Return to: Ledyard Tax Collector's Office
741 Colonel Ledyard Highway
Ledyard, CT 06339

Amount of Refund

$2,696.00

Date: February 19, 2026

Home Loan Serv
P O Box 7899
Boise, ID 83707-1899

RECEIVED
MAR 03 2026
By

PLEASE READ, SIGN, AND DATE BELOW:

I am entitled to this refund because I have made the payments from funds under my control, and no other party will be requesting this refund.
I understand that false or deliberately misleading statements subject me to penalties for perjury and/or for obtaining money under false pretenses.
I hereby apply for a refund of taxes paid in accordance with Conn. Gen Sate. 12/129.

Oralia Ruiz
Print Name of Applicant/Agent

Signature of Applicant/Agent
(Title of agent, where applicable)

Tax Collector's Signature

02/26/2026.
Date Signed

3/4/2026
Date

Do Not Write Below This Box -- Office Use Only

Date of Payment: ***12/23/2025***
Grand List Year: ***2024***
Grand List Number: ***24960***
Payment Type: ***Check***
X ***Received by mail/email***
Envelope Refunds

Tax Type: ***MV*** ***PP*** ***RE*** ***SMV***
Reason: ***Three installments received***
Property Owner: ***Nicholas Onega***
Property Location: ***146 Gallup Hill Rd***
___ ***Hand delivered in the office***

ACTION TAKEN BY GOVERNING BODY

At a regular meeting of the Ledyard Town Council, held on the _____ day of _____, 2026, it was voted to refund property taxes amounting to $_____ to _____.

Gary St. Vil

988

Revision 9/4/2025

Application for Refund of Taxes Paid

Return to: Ledyard Tax Collector's Office
741 Colonel Ledyard Highway
Ledyard, CT 06339

Amount of Refund

$3,222.08

Date: February 12, 2026

RECEIVED
MAR 03 2026
By

Laura Waite
23 Terry Rd
Gales Ferry, CT 06335

PLEASE READ, SIGN, AND DATE BELOW:

I am entitled to this refund because I have made the payments from funds under my control, and no other party will be requesting this refund.
I understand that false or deliberately misleading statements subject me to penalties for perjury and/or for obtaining money under false pretenses.
I hereby apply for a refund of taxes paid in accordance with Conn. Gen Sate. 12/129.

Laura Waite
Print Name of Applicant/Agent

Laura M. Waite
Signature of Applicant/Agent
(Title of agent, where applicable)

3/3/26
Date Signed

Tax Collector's Signature

3/4/2026
Date

Do Not Write Below This Box -- Office Use Only

Date of Payment: *1/18/2026*
Grand List Year: *2024*
Grand List Number: *105860*
Payment Type: *Web payment*
___ *Received by mail/email*

Tax Type: *MV* *PP* *RE* *SMV*
Reason: *Three installments received*
Property Owner: *Robert + Laura Waite*
Property Location: *23 Terry Rd*
X *Hand delivered in the office*

ACTION TAKEN BY GOVERNING BODY

At a regular meeting of the Ledyard Town Council, held on the _____ day of _____, 2026, it was voted to refund property taxes amounting to $_____ to _____.

Gary St. Vil

Revision 9/4/2025

887

Application for Refund of Taxes Paid

Return to: Ledyard Tax Collector's Office
741 Colonel Ledyard Highway
Ledyard, CT 06339

Amount of Refund

$2,724.59

Date: February 19, 2026

Home Loan Serv
P O Box 7899
Boise, ID 83707-1899

RECEIVED
MAR 03 2026
By

PLEASE READ, SIGN, AND DATE BELOW:

I am entitled to this refund because I have made the payments from funds under my control, and no other party will be requesting this refund.
I understand that false or deliberately misleading statements subject me to penalties for perjury and/or for obtaining money under false pretenses.
I hereby apply for a refund of taxes paid in accordance with Conn. Gen Sate. 12/129.

Ozalia Ruiz
Print Name of Applicant/Agent

Signature of Applicant/Agent
(Title of agent, where applicable)

02/26/2026.
Date Signed

Tax Collector's Signature

3/4/2026
Date

Do Not Write Below This Box -- Office Use Only

Date of Payment: ***12/23/2025***
Grand List Year: ***2024***
Grand List Number: ***136270***
Payment Type: ***Check***
X ***Received by mail/email*** (envelope 3 refunds)

Tax Type: *MV PP **RE** SMV*
Reason: ***Three installments received***
Property Owner: ***Lily Bensko***
Property Location: ***8 Powder Horn Ln***
___ ***Hand delivered in the office***

ACTION TAKEN BY GOVERNING BODY

At a regular meeting of the Ledyard Town Council, held on the _____ day of _____, 2026, it was voted to refund property taxes amounting to $_____ to _____.

Gary St. Vil

888

Application for Refund of Taxes Paid

Return to: Ledyard Tax Collector's Office
741 Colonel Ledyard Highway
Ledyard, CT 06339

Amount of Refund

$2,696.00

Date: February 19, 2026

Home Loan Serv
P O Box 7899
Boise, ID 83707-1899

RECEIVED
MAR 03 2026
By

PLEASE READ, SIGN, AND DATE BELOW:

I am entitled to this refund because I have made the payments from funds under my control, and no other party will be requesting this refund.
I understand that false or deliberately misleading statements subject me to penalties for perjury and/or for obtaining money under false pretenses.
I hereby apply for a refund of taxes paid in accordance with Conn. Gen Sate. 12/129.

Oralia Ruiz
Print Name of Applicant/Agent

Signature of Applicant/Agent
(Title of agent, where applicable)

02/26/2026.
Date Signed

Tax Collector's Signature

3/4/2026
Date

Do Not Write Below This Box -- Office Use Only

Date of Payment: ***12/23/2025***
Grand List Year: ***2024***
Grand List Number: ***24960***
Payment Type: ***Check***
X ***Received by mail/email***
Tenvelope 3 Refunds

Tax Type: ***MV PP RE SMV***
Reason: ***Three installments received***
Property Owner: ***Nicholas Onega***
Property Location: ***146 Gallup Hill Rd***
___ ***Hand delivered in the office***

ACTION TAKEN BY GOVERNING BODY

At a regular meeting of the Ledyard Town Council, held on the _____ day of _____, 2026, it was voted to refund property taxes amounting to $_____ to _____.

Gary St. Vil

889

Revision 9/4/2025

Application for Refund of Taxes Paid

Return to: Ledyard Tax Collector's Office
741 Colonel Ledyard Highway
Ledyard, CT 06339

Amount of Refund

$3,222.08

Date: February 12, 2026

RECEIVED
MAR 03 2026
By

Laura Waite
23 Terry Rd
Gales Ferry, CT 06335

PLEASE READ, SIGN, AND DATE BELOW:

I am entitled to this refund because I have made the payments from funds under my control, and no other party will be requesting this refund.
I understand that false or deliberately misleading statements subject me to penalties for perjury and/or for obtaining money under false pretenses.
I hereby apply for a refund of taxes paid in accordance with Conn. Gen Sate. 12/129.

Laura Waite
Print Name of Applicant/Agent

Laura M. Waite
Signature of Applicant/Agent
(Title of agent, where applicable)

3/3/26
Date Signed

Tax Collector's Signature

3/4/2026
Date

Do Not Write Below This Box -- Office Use Only

Date of Payment: *1/18/2026*
Grand List Year: *2024*
Grand List Number: *105860*
Payment Type: *Web payment*
___ *Received by mail/email*

Tax Type: *MV PP* ***RE*** *SMV*
Reason: *Three installments received*
Property Owner: *Robert + Laura Waite*
Property Location: *23 Terry Rd*
_X_ *Hand delivered in the office*

ACTION TAKEN BY GOVERNING BODY

At a regular meeting of the Ledyard Town Council, held on the _____ day of _____, 2026, it was voted to refund property taxes amounting to $_____ to _____.

Gary St. Vil

068

Revision 9/4/2025

TOWN OF LEDYARD

741 Colonel Ledyard Highway
Ledyard, CT 06339-1511

File #: 26-0354 **Agenda Date:** 3/18/2026 **Agenda #:** 3.

APPOINTMENT

Motion/Request:
MOTION to grant a Bid Waiver to PKF O'Conner Davies of Wethersfield, CT due to receiving fewer than three qualified bids in response to RFP #2026-03 (Auditing Services) in accordance with Ordinance #200-001 (rev.2) "*An Ordinance Regarding Purchasing for the Town of Ledyard"*
In addition, appoint PKF O'Conner Davies to conduct auditing services for the General Government, WPCA, and Board of Education for the fiscal year ending June 30, 2026, in accordance with Chapter III, Section 11 of the Town Charter for a fee of $75,000.

Background:
In accordance with Chapter III, Section 11 of the Town Charter: "*The Town Council* ***shall annually*** *designate an independent public accountant or firm of independent public accountants to audit the books and accounts of the Town in accordance with the provisions of the General Statutes".*
In accordance CGS 7-396 and 4-232 the Office of Management and Policy (OPM) must be notified of the Municipalities Appointed Auditor 30 days (May 31st) before the end of the Fiscal Year.

The Town solicited Requests for Proposal in the form of RFP # 2026-03 (Auditing Services) for FY 2026, FY 2027 and FY 2028.

Only two bids were received in response to the RFP.

In accordance with Ordinance #200-001 (rev 2) "*Purchasing Ordinance"* For good and services exceeding $15,000, a minimum of three (3) proposals are required through an open and advertised competitive bid process for construction projects, equipment, supplies, and professional services other than legal services.

Because only two responses were received, a Bid Waiver is being requested

Finance Director's Notes:
The lowest qualified bidder as a highly qualified firm well known in CT.

Mayor Comments/Recommendation:

Meeting Action Detail:



FEE Proposal to provide professional audit services to:

Town of Ledyard, Connecticut

This is a firm and irrevocable offer for the period covered.

Proposal Subject and Number	Audit Services Bid #2026-03
Proposing Firm Name	CliftonLarsonAllen LLP (CLA)
Name, Address and Telephone of Primary Contact	Stephen Gross, CPA, MSA, Principal 29 South Main Street, 4th Floor West Hartford, CT 06107 401-330-2752
Date of the Proposal	March 5, 2026

CLAconnect.com

CPAS | CONSULTANTS | WEALTH ADVISORS

CLA (CliftonLarsonAllen LLP) is an independent network member of CLA Global. See CLAglobal.com/disclaimer.
Investment advisory services are offered through CliftonLarsonAllen Wealth Advisors, LLC, an SEC-registered investment advisor.

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Your Investment

Having upfront conversations builds relationships.

The value we can provide your organization goes beyond meeting your compliance needs. We can help you discover opportunities to enhance your performance and achieve your strategic goals. Our insights and strategies are tailored to your specific situation and represent a return on your investment.

Based on our understanding of your requirements, we propose the following fees:

CliftonLarsonAllen LLP
CLAconnect.com

APPENDIX D
FIXED FEES

Firm's Name: CliftonLarsonAllen LLP (CLA)

Location of office staffing the audit:
29 South Main St., 4th Floor
West Hartford, CT 06107

Number of Municipal professional audit staff:
With more than 700 professionals dedicated to our state and local government practice, CLA has one of the largest governmental audit and consulting practices in the country and brings extensive experience providing a variety of such services to state and local government entities. Our state and local government team serves more than 3,700 governmental engagements across the country, including numerous cities, counties, municipalities, state and state agencies, and school boards.

Number of Municipal audit staff to be assigned:
Based on previous work we performed f or the Town, we anticipate four state and local government professionals will staff the Town's engagement.

FIXED FEES

	FYE 06/30/26	FYE 06/30/27	FYE 06/30/28
General Government			
Financial Audit	$ 24,600	$ 25,400	$ 26,200
Board of Education	18,500	19,200	19,700
Financial Audit	6,900	7,200	7,400
CSDE Agreed Upon Procedures			
Water and Sewer Funds	10,000	10,300	10,700
Federal Single Audit	8,500	8,700	9,000
State Single Audit	8,500	8,700	9,000
Total	$ 77,000	$ 79,500	$ 82,000

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Total hours included in total fees and hourly rate used for each level for services outside the specified scope:

	No. of Hours	Hourly Rate
Partner	30	$ 350
Manager	120	$ 250
Senior	125	$ 150
Staff	134	$ 125
Support	10	$ 100

Signature of Official: _____

Name (typed): Stephen Gross, CPA, MSA

Title: Principal

Firm: CliftonLarsonAllen LLP (CLA)

Date: March 5, 2026

Our fee quote is designed with an understanding that:

- Town personnel will provide documents and information requested in a timely fashion.
- The operations of your organization do not change significantly and do not include any future acquisitions or significant changes in your business operations.
- There are no significant changes to the scope, including no significant changes in auditing, accounting, or reporting requirements.

The 5% technology and client support fee supports our continuous investment in technology and innovation to enhance your experience and protect your data. This fee is included in the fee quote above.

Fee increase

Our fees are based on professional standards and regulations currently in effect and barring any changes in the nature or requirements of the engagement, our annual fees will increase in accordance with the increases in our payroll and overhead costs. In addition, costs could increase due to substantial changes in your office locations, asset size and/or operational structure. If fee increases are expected outside of the ranges provided above, we would discuss with management prior to the completion of the work.

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No surprises

Our clients don't like fee surprises. Neither do we. If changes or complexities occur — or any "out-of-scope" work is required — we'll discuss a revised fee proposal with you first.

It's not our policy or practice to bill our clients every time we receive a phone call or email. We're invested in our relationships and strongly encourage intentional and frequent communication. Contact us year-round as changes or questions arise.

Our last word on fees: we're committed to serving you and creating a long-standing relationship. If fees are a deciding factor in your selection of a professional services firm, give us a call and let's discuss.

Transparent: *Clear, authentic communication and market-based fees.*

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PKF O'CONNOR DAVIES
ACCOUNTANTS AND ADVISORS

DOLLAR COST PROPOSAL FOR

Professional Auditing Services

For the Years Ending June 30, 2026 - 2028

PRESENTED TO

Town of Ledyard, CT

March 5, 2026

SUBMITTED BY

PKF O'Connor Davies
100 Great Meadow Road, Suite 207
Wethersfield, CT 06109

Joseph Centofanti, CPA, CFE, FCPA, CFF, CGFM
Partner
860-419-3402
jcentofanti@pkfod.com

KNOW GREATER VALUE®

Request for Proposal # 2026-03
Auditing Services
Appendix D
Fixed Fees

Firm's Name:	PKF O'Connor Davies, LLP
Location of office staffing audit:	Wethersfield, CT
Number of Municipal professional audit staff	15 local/ 60 firmwide
Number of municipal audit staff to be assigned:	4

Fixed Fees

	FYE		
	2026	2027	2028
General Government			
Financial Audit	$ 29,000	$ 30,000	$ 31,100
Board of Education			
Financial Audit	19,100	19,800	20,500
CSDE Agreed Upon Procedures	7,800	8,100	8,400
Water and Sewer Funds	6,600	6,800	7,000
Federal Single Audit	7,500	7,800	8,100
State Single Audit	5,000	5,200	5,400
Total	$ 75,000	$ 77,700	$ 80,500

Total hours included in total fess and hourly rate used for each level for services outside the specified scope:

	No. of Hours	Hourly Rate
Partner	30	$ 300
Manager	65	250
Senior	175	200
Staff	195	150
Support	10	-
Total	475	

Signature of Official	Joseph Centofanti
Name (typed)	Joseph Centofanti
Title	Partner
Firm	PKF O'Connor Davies, LLP
Date	March 5, 2026

Engagement Fees

We are as committed to delivering our services at a fair and reasonable cost as we are to providing you with exceptional talent, attention and responsiveness. The extensive training programs and review processes we've developed help us maintain our outstanding record of performance.

Joseph Centofanti, partner of PKF O'Connor Davies, is authorized to represent the Firm, empowered to submit the bid, and authorized to sign a contract with the Town.

Total All-Inclusive Maximum Price and Fixed Fees by Category

Our fees are all inclusive and we encourage regular communication and the opportunity to deal with issues as they arise.

Manner of Payment

Our fees will be billed as work progresses on a monthly basis and are payable on presentation. We would expect all invoices for services to be paid within 30 days of receipt.

Our fee is quoted with the understanding that the accounts and records will be properly and currently maintained and in balance prior to commencement of our year-end audit. This includes trial balances of all individual funds, bank reconciliations, balancing of subsidiary records with general ledger control accounts, adequate detail of receivables, payables, etc. and other account analysis. Should any unusual circumstances, originating from the Town or its personnel require an excessive amount of time on our part, we would consult with you regarding any possible additional charge for the time involved prior to commencing the work.

Should any professional pronouncements issued by the GASB, the AICPA, the Federal or State governments, or should the number of major funds increases or should the number of Federal or State programs that are required to be tested increase significantly affect the audit hours (such as the impact of the various coronavirus related grants requirements), we would discuss possible fee changes with you prior to commencing the work.

File #: 26-0366 **Agenda Date:** 1/20/2026 **Agenda #:** 4.

GRANT REQUEST

Type Motion/Request here and complete the Grant Request Form Below:
MOTION to authorize the Mayor to submit 2026 Ledyard Rotary Grant Application for Summer Camp Scholarships in the amount of $1000.00

Background:
As in years past we are submitting a grant application to support Ledyard Social Service clients with Ledyard Parks and Rec Summer Camp Scholarships. We hope to help about 10 children participate this summer.

Department Comments/Recommendation:
(Type text here)

Finance Director Comments/Recommendation:
(Type text here)

Mayor Comments/Recommendation:
(Type text here)

Please Complete the Grant Request Form Below:
TOWN OF LEDYARD
GENERAL GOVERNMENT
GRANT APPLICATION POLICY AND PROCESS

The Ledyard Town Council will approve all grant applications submitted by the Town to any governmental agency or private foundation on behalf of the Town; and any items that are offered to the Town by any entity, and items taken in forfeiture by the Town. Every department, commission, or board acting on behalf of the Town of Ledyard when seeking grants or responding to an offer to the Town of grant funds or items must follow this policy and process.

Grants, for these purposes include:

1. Grants that require a Town match -- whether the match is a dollar figure, an in-kind contribution, or a combination thereof
2. Grants that are 100% funded
3. Items or services that are offered ("gifted") to the Town such as land, equipment, buildings, or vehicles
4. Items that are taken by forfeiture and intended to be retained by the Town
5. Items granted to a fire company's 501(c)3 organization but expected to be maintained and/or insured by Town operating dollars

When applying for any grant, the grant seeker will create a legislative file and attach a completed GRANT REQUEST FORM and any pertinent information about the grant and grantor. The legislative file will be set up to go the Town Council using the Finance Committee workflow.

When applying for Federal funding, the grant seeker must include acknowledgement in the GRANT REQUEST FORM that they have read and understand the Federal Government procurement standards for federal funding in 2 CFR 200.318 through 200.325 (See Attachment 1).

Amended and Approved by the Town Council: on: July 22, 2020

Linda C Davis

_____

Linda C. Davis, Chairman

Revisions: "General Government Grant Application Policy and Process" Adopted: May 8, 2018.

History: Paragraph 5 added the following: "*When applying for Federal funding, the grant seeker must include acknowledgement in the GRANT REQUEST FORM that they have read and understand the Federal Government procurement standards for federal funding in 2 CFR 200.318 through 200.325 (See Attachment 1).*"

Below the Form added: *FOR FEDERAL GRANTS: "I confirm that I have read and understand the federal general procurement standards in 2 CFR § 200.318 through 200.325"*

Added to the Policy Attachment 1 "*Code of Federal Regulations: 2 CFR"* to Policy.

GRANT REQUEST FORM

Requestor Social Services Board Date 01/20/2026

Dept/Commission/Board Social Services Board

Name of Grant 2026 Rotary Grant

Type of Grant (State of CT, Federal, Private Foundation, Individual - if combination, explain)

N/A

Reason for Applying for this Grant
To assist Ledyard Social Services clients with full and partial scholarships to attend Ledyard Parks & Recreation Summer Camp.

Amount of Town Match N/A

Source of Town Match N/A

In-Kind Match - Explain
N/A

FOR FEDERAL GRANTS: I confirm that I have read and understand the federal general procurement standards in 2 CFR § 200.318 through 200.325 (Appendix 1)

_____ __Jessica Michaud_____03/11/2026_____
_____
Signed Name Printed Name Date

ATTACHMENT 1

Code of Federal Regulations: 2 CFR

§200.318 General procurement standards.

(a) The non-Federal entity must use its own documented procurement procedures which reflect applicable State, local, and tribal laws and regulations, provided that the procurements conform to applicable Federal law and the standards identified in this part.

(b) Non-Federal entities must maintain oversight to ensure that contractors perform in accordance with the terms, conditions, and specifications of their contracts or purchase orders.

(c)(1) The non-Federal entity must maintain written standards of conduct covering conflicts of interest and governing the actions of its employees engaged in the selection, award and administration of contracts. No employee, officer, or agent may participate in the selection, award, or administration of a contract supported by a Federal award if he or she has a real or apparent conflict of interest. Such a conflict of interest would arise when the employee, officer, or agent, any member of his or her immediate family, his or her partner, or an organization which employs or is about to employ any of the parties indicated herein, has a financial or other interest in or a tangible personal benefit from a firm considered for a contract. The officers, employees, and agents of the non-Federal entity may neither solicit nor accept gratuities, favors, or anything of monetary value from contractors or parties to subcontracts. However, non-Federal entities may set standards for situations in

which the financial interest is not substantial or the gift is an unsolicited item of nominal value. The standards of conduct must provide for disciplinary actions to be applied for violations of such standards by officers, employees, or agents of the non-Federal entity.

(2) If the non-Federal entity has a parent, affiliate, or subsidiary organization that is not a state, local government, or Indian tribe, the non-Federal entity must also maintain written standards of conduct covering organizational conflicts of interest. Organizational conflicts of interest means that because of relationships with a parent company, affiliate, or subsidiary organization, the non-Federal entity is unable or appears to be unable to be impartial in conducting a procurement action involving a related organization.

(d) The non-Federal entity's procedures must avoid acquisition of unnecessary or duplicative items. Consideration should be given to consolidating or breaking out procurements to obtain a more economical purchase. Where appropriate, an analysis will be made of lease versus purchase alternatives, and any other appropriate analysis to determine the most economical approach.

(e) To foster greater economy and efficiency, and in accordance with efforts to promote cost-effective use of shared services across the Federal Government, the non-Federal entity is encouraged to enter into state and local intergovernmental agreements or inter-entity agreements where appropriate for procurement or use of common or shared goods and services.

(f) The non-Federal entity is encouraged to use Federal excess and surplus property in lieu of purchasing new equipment and property whenever such use is feasible and reduces project costs.

(g) The non-Federal entity is encouraged to use value engineering clauses in contracts for construction projects of sufficient size to offer reasonable opportunities for cost reductions. Value engineering is a systematic and creative analysis of each contract item or task to ensure that its essential function is provided at the overall lower cost.

(h) The non-Federal entity must award contracts only to responsible contractors possessing the ability to perform successfully under the terms and conditions of a proposed procurement. Consideration will be given to such matters as contractor integrity, compliance with public policy, record of past performance, and financial and technical resources. See also §200.213 Suspension and debarment.

(i) The non-Federal entity must maintain records sufficient to detail the history of procurement. These records will include, but are not necessarily limited to the following: rationale for the method of procurement, selection of contract type, contractor selection or rejection, and the basis for the contract price.

(j)(1) The non-Federal entity may use a time and materials type contract only after a determination that no other contract is suitable and if the contract includes a ceiling price that the contractor exceeds at its own risk. Time and materials type contract means a contract whose cost to a non-Federal entity is the sum of:

(i) The actual cost of materials; and

(ii) Direct labor hours charged at fixed hourly rates that reflect wages, general and administrative expenses, and profit.

(2) Since this formula generates an open-ended contract price, a time-and-materials contract provides no positive profit incentive to the contractor for cost control or labor efficiency. Therefore, each contract must set a ceiling price that the contractor exceeds at its own risk. Further, the non-Federal entity awarding such a contract must assert a high degree of oversight in order to obtain reasonable assurance that the contractor is using

efficient methods and effective cost controls.

(k) The non-Federal entity alone must be responsible, in accordance with good administrative practice and sound business judgment, for the settlement of all contractual and administrative issues arising out of procurements. These issues include, but are not limited to, source evaluation, protests, disputes, and claims. These standards do not relieve the non-Federal entity of any contractual responsibilities under its contracts. The Federal awarding agency will not substitute its judgment for that of the non-Federal entity unless the matter is primarily a Federal concern. Violations of law will be referred to the local, state, or Federal authority having proper jurisdiction.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014; 80 FR 43309, July 22, 2015]

§200.319 Competition.

(a) All procurement transactions must be conducted in a manner providing full and open competition consistent with the standards of this section. In order to ensure objective contractor performance and eliminate unfair competitive advantage, contractors that develop or draft specifications, requirements, statements of work, or invitations for bids or requests for proposals must be excluded from competing for such procurements. Some of the situations considered to be restrictive of competition include but are not limited to:

(1) Placing unreasonable requirements on firms in order for them to qualify to do business;

(2) Requiring unnecessary experience and excessive bonding;

(3) Noncompetitive pricing practices between firms or between affiliated companies;

(4) Noncompetitive contracts to consultants that are on retainer contracts;

(5) Organizational conflicts of interest;

(6) Specifying only a “brand name” product instead of allowing “an equal” product to be offered and describing the performance or other relevant requirements of the procurement; and

(7) Any arbitrary action in the procurement process.

(b) The non-Federal entity must conduct procurements in a manner that prohibits the use of statutorily or administratively imposed state, local, or tribal geographical preferences in the evaluation of bids or proposals, except in those cases where applicable Federal statutes expressly mandate or encourage geographic preference. Nothing in this section preempts state licensing laws. When contracting for architectural and engineering (A/E) services, geographic location may be a selection criterion provided its application leaves an appropriate number of qualified firms, given the nature and size of the project, to compete for the contract.

(c) The non-Federal entity must have written procedures for procurement transactions. These procedures must ensure that all solicitations:

(1) Incorporate a clear and accurate description of the technical requirements for the material, product, or service to be procured. Such description must not, in competitive procurements, contain features which unduly restrict competition. The description may include a statement of the qualitative nature of the material, product or service to be procured and, when necessary, must set forth those minimum essential characteristics and standards to which it must conform if it is to satisfy its intended use. Detailed product specifications should be avoided if at all possible. When it is impractical or uneconomical to make a clear and accurate description of

the technical requirements, a "brand name or equivalent" description may be used as a means to define the performance or other salient requirements of procurement. The specific features of the named brand which must be met by offers must be clearly stated; and

(2) Identify all requirements which the offerors must fulfill and all other factors to be used in evaluating bids or proposals.

(d) The non-Federal entity must ensure that all prequalified lists of persons, firms, or products which are used in acquiring goods and services are current and include enough qualified sources to ensure maximum open and free competition. Also, the non-Federal entity must not preclude potential bidders from qualifying during the solicitation period.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014]

§200.320 Methods of procurement to be followed.

The non-Federal entity must use one of the following methods of procurement.

(a) Procurement by micro-purchases. Procurement by micro-purchase is the acquisition of supplies or services, the aggregate dollar amount of which does not exceed the micro-purchase threshold (§200.67 Micro-purchase). To the extent practicable, the non-Federal entity must distribute micro-purchases equitably among qualified suppliers. Micro-purchases may be awarded without soliciting competitive quotations if the non-Federal entity considers the price to be reasonable.

(b) Procurement by small purchase procedures. Small purchase procedures are those relatively simple and informal procurement methods for securing services, supplies, or other property that do not cost more than the Simplified Acquisition Threshold. If small purchase procedures are used, price or rate quotations must be obtained from an adequate number of qualified sources.

(c) Procurement by sealed bids (formal advertising). Bids are publicly solicited and a firm fixed price contract (lump sum or unit price) is awarded to the responsible bidder whose bid, conforming with all the material terms and conditions of the invitation for bids, is the lowest in price. The sealed bid method is the preferred method for procuring construction, if the conditions in paragraph (c)(1) of this section apply.

(1) In order for sealed bidding to be feasible, the following conditions should be present:

(i) A complete, adequate, and realistic specification or purchase description is available;

(ii) Two or more responsible bidders are willing and able to compete effectively for the business; and

(iii) The procurement lends itself to a firm fixed price contract and the selection of the successful bidder can be made principally on the basis of price.

(2) If sealed bids are used, the following requirements apply:

(i) Bids must be solicited from an adequate number of known suppliers, providing them sufficient response time prior to the date set for opening the bids, for local, and tribal governments, the invitation for bids must be publicly advertised;

(ii) The invitation for bids, which will include any specifications and pertinent attachments, must define the items or services in order for the bidder to properly respond;

(iii) All bids will be opened at the time and place prescribed in the invitation for bids, and for local and tribal governments, the bids must be opened publicly;

(iv) A firm fixed price contract award will be made in writing to the lowest responsive and responsible bidder. Where specified in bidding documents, factors such as discounts, transportation cost, and life cycle costs must be considered in determining which bid is lowest. Payment discounts will only be used to determine the low bid when prior experience indicates that such discounts are usually taken advantage of; and

(v) Any or all bids may be rejected if there is a sound documented reason.

(d) Procurement by competitive proposals. The technique of competitive proposals is normally conducted with more than one source submitting an offer, and either a fixed price or cost-reimbursement type contract is awarded. It is generally used when conditions are not appropriate for the use of sealed bids. If this method is used, the following requirements apply:

(1) Requests for proposals must be publicized and identify all evaluation factors and their relative importance. Any response to publicized requests for proposals must be considered to the maximum extent practical;

(2) Proposals must be solicited from an adequate number of qualified sources;

(3) The non-Federal entity must have a written method for conducting technical evaluations of the proposals received and for selecting recipients;

(4) Contracts must be awarded to the responsible firm whose proposal is most advantageous to the program, with price and other factors considered; and

(5) The non-Federal entity may use competitive proposal procedures for qualifications-based procurement of architectural/engineering (A/E) professional services whereby competitors' qualifications are evaluated and the most qualified competitor is selected, subject to negotiation of fair and reasonable compensation. The method, where price is not used as a selection factor, can only be used in procurement of A/E professional services. It cannot be used to purchase other types of services though A/E firms are a potential source to perform the proposed effort.

(e) [Reserved]

(f) Procurement by noncompetitive proposals. Procurement by noncompetitive proposals is procurement through solicitation of a proposal from only one source and may be used only when one or more of the following circumstances apply:

(1) The item is available only from a single source;

(2) The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation;

(3) The Federal awarding agency or pass-through entity expressly authorizes noncompetitive proposals in response to a written request from the non-Federal entity; or

(4) After solicitation of a number of sources, competition is determined inadequate.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014; 80 FR 54409, Sept. 10, 2015]

§200.321 Contracting with small and minority businesses, women's business enterprises, and labor surplus area firms.

(a) The non-Federal entity must take all necessary affirmative steps to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible.

(b) Affirmative steps must include:

(1) Placing qualified small and minority businesses and women's business enterprises on solicitation lists;

(2) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;

(3) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;

(4) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises;

(5) Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and

(6) Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed in paragraphs (1) through (5) of this section.

§200.322 Procurement of recovered materials.

A non-Federal entity that is a state agency or agency of a political subdivision of a state and its contractors must comply with section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds $10,000 or the value of the quantity acquired during the preceding fiscal year exceeded $10,000; procuring solid waste management services in a manner that maximizes energy and resource recovery; and establishing an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014]

§200.323 Contract cost and price.

(a) The non-Federal entity must perform a cost or price analysis in connection with every procurement action in excess of the Simplified Acquisition Threshold including contract modifications. The method and degree of analysis is dependent on the facts surrounding the particular procurement situation, but as a starting point, the non-Federal entity must make independent estimates before receiving bids or proposals.

(b) The non-Federal entity must negotiate profit as a separate element of the price for each contract in which there is no price competition and in all cases where cost analysis is performed. To establish a fair and reasonable profit, consideration must be given to the complexity of the work to be performed, the risk borne by the contractor, the contractor's investment, the amount of subcontracting, the quality of its record of past

performance, and industry profit rates in the surrounding geographical area for similar work.

(c) Costs or prices based on estimated costs for contracts under the Federal award are allowable only to the extent that costs incurred or cost estimates included in negotiated prices would be allowable for the non-Federal entity under Subpart E-Cost Principles of this part. The non-Federal entity may reference its own cost principles that comply with the Federal cost principles.

(d) The cost plus a percentage of cost and percentage of construction cost methods of contracting must not be used.

§200.324 Federal awarding agency or pass-through entity review.

(a) The non-Federal entity must make available, upon request of the Federal awarding agency or pass-through entity, technical specifications on proposed procurements where the Federal awarding agency or pass-through entity believes such review is needed to ensure that the item or service specified is the one being proposed for acquisition. This review generally will take place prior to the time the specification is incorporated into a solicitation document. However, if the non-Federal entity desires to have the review accomplished after a solicitation has been developed, the Federal awarding agency or pass-through entity may still review the specifications, with such review usually limited to the technical aspects of the proposed purchase.

(b) The non-Federal entity must make available upon request, for the Federal awarding agency or pass-through entity pre-procurement review, procurement documents, such as requests for proposals or invitations for bids, or independent cost estimates, when:

(1) The non-Federal entity's procurement procedures or operation fails to comply with the procurement standards in this part;

(2) The procurement is expected to exceed the Simplified Acquisition Threshold and is to be awarded without competition or only one bid or offer is received in response to a solicitation;

(3) The procurement, which is expected to exceed the Simplified Acquisition Threshold, specifies a “brand name” product;

(4) The proposed contract is more than the Simplified Acquisition Threshold and is to be awarded to other than the apparent low bidder under a sealed bid procurement; or

(5) A proposed contract modification changes the scope of a contract or increases the contract amount by more than the Simplified Acquisition Threshold.

(c) The non-Federal entity is exempt from the pre-procurement review in paragraph (b) of this section if the Federal awarding agency or pass-through entity determines that its procurement systems comply with the standards of this part.

(1) The non-Federal entity may request that its procurement system be reviewed by the Federal awarding agency or pass-through entity to determine whether its system meets these standards in order for its system to be certified. Generally, these reviews must occur where there is continuous high-dollar funding, and third party contracts are awarded on a regular basis;

(2) The non-Federal entity may self-certify its procurement system. Such self-certification must not limit the Federal awarding agency's right to survey the system. Under a self-certification procedure, the Federal awarding agency may rely on written assurances from the non-Federal entity that it is complying with these

standards. The non-Federal entity must cite specific policies, procedures, regulations, or standards as being in compliance with these requirements and have its system available for review.

§200.325 Bonding requirements.

For construction or facility improvement contracts or subcontracts exceeding the Simplified Acquisition Threshold, the Federal awarding agency or pass-through entity may accept the bonding policy and requirements of the non-Federal entity provided that the Federal awarding agency or pass-through entity has made a determination that the Federal interest is adequately protected. If such a determination has not been made, the minimum requirements must be as follows:

(a) A bid guarantee from each bidder equivalent to five percent of the bid price. The “bid guarantee” must consist of a firm commitment such as a bid bond, certified check, or other negotiable instrument accompanying a bid as assurance that the bidder will, upon acceptance of the bid, execute such contractual documents as may be required within the time specified.

(b) A performance bond on the part of the contractor for 100 percent of the contract price. A “performance bond” is one executed in connection with a contract to secure fulfillment of all the contractor's obligations under such contract.

(c) A payment bond on the part of the contractor for 100 percent of the contract price. A “payment bond” is one executed in connection with a contract to assure payment as required by law of all persons supplying labor and material in the execution of the work provided for in the contract.

§200.326 Contract provisions.

The non-Federal entity's contracts must contain the applicable provisions described in Appendix II to Part 200-Contract Provisions for non-Federal Entity Contracts Under Federal Awards.

TOWN OF LEDYARD

741 Colonel Ledyard Highway
Ledyard, CT 06339-1511

File #: 26-0351 **Agenda Date:** 3/18/2026 **Agenda #:** 5.

FINANCIAL BUSINESS REQUEST (FBR)

Motion/Request:
MOTION to adopt a proposed Fiscal Year 2026/2027 Water Operations Budget in the amount $1,863,000.

Background:
In accordance with Section 4 of Ordinance #400-001 "*An Ordinance Establishing a Water Pollution Control Authority"* which states: "*The WPCA shall provide, by the fourth Monday in April, a budget of estimated revenues, expenditures and capital improvements for the ensuing fiscal year for inclusion as an appendix in the Town annual budget.* ***The Town Council shall approve the water system budget".*** (see attached Ordinance)

Water Operations Proposed Fiscal Year 2026/2027 Budget:

Water Operations: **$**1,863.00. an increase of $97,468.20 over the Fiscal Year 2025/2026 Budget.

Account Name	Increase	Decrease
✓ GU Operating Agreement	$ 9,455.00	
✓ GU Customer Service	$ 3,159.15	
✓ Route 12 Water Purchased Used	$50,000.00	
✓ Finance Department Services	$ $7,000.00	
✓ Retirement	$ 5,738.50	
✓ General Obligation Bond Interest		$ 832.00
✓ CWF/DWSFR Loan Principle		$34,355.00
✓ Contingency		$ 476.45

Department Comment/Recommendation:
(type text here)

Finance Director Comment/Recommendation:
(type text here)

Mayor Comment/Recommendation:
(type text here)

FY2027 Water Budget

Report As of: 12/1/2025

ORG	OBJ	ACCOUNT DESCRIPTION	FY24 ACTUAL	FY25 ACTUAL	FY26 BUDGET	FY26 YTD ACTUAL	FY26 ENCUMBRANCE/REQ	FY26 AVAILABLE BUDGET	% USED	FY27 Proposed Budget	Changes
50590991	59305	CONTRIBUTION TO CNR	130,000.00	130,000.00	130,000.00	0.00	0.00	130,000.00	0%	130,000.00	0.00
50591603	58100	DUES & FEES	1,805.25	759.68	3,100.00	567.64	135.00	2,397.36	23%	3,100.00	0.00
50591620	51625	TECHNICAL ADMINISTRATOR	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	63,750.00	0.00
50591623	56225	POWER PURCHASED	9,761.81	14,469.04	10,000.00	3,061.25	6,938.75	0.00	100%	10,000.00	0.00
50591626	53720	GU OPERATING--EMERGENCY	24,363.50	22,224.57	9,000.00	866.55	3,593.77	4,539.68	50%	9,033.00	33.00
50591627	53725	GU OPERATING AGREEMENT ANNUAL	298,119.96	305,572.92	330,986.00	137,910.85	162,089.15	30,986.00	91%	340,441.00	9,455.00
50591627	53726	GU CUSTOMER SERVICE	96,642.47	98,280.16	105,319.85	43,883.38	41,116.62	20,319.85	81%	108,479.00	3,159.15
50591663	54110	RTE 12 WATER PURCHASED USED	340,211.81	385,013.47	350,000.00	105,263.37	244,736.63	0.00	100%	400,000.00	50,000.00
50591663	54115	ROUTE 117 WATER PURCHASED USED	386,558.85	387,934.88	400,000.00	97,292.66	252,707.34	50,000.00	88%	400,000.00	0.00
50591663	54120	METER EQUIPMENT	6,215.00	14,788.33	16,000.00	1,016.96	3,983.04	11,000.00	31%	16,000.00	0.00
50591921	53601	INTEREST EXPENSE	22.00	22.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591921	54420	FINANCE DEPT SERVICES	26,000.00	26,000.00	26,000.00	0.00	0.00	26,000.00	0%	33,000.00	7,000.00
50591921	54506	FIRE HYDRANT MAINTENANCE	-8,175.00	-8,175.00	14,400.00	0.00	0.00	14,400.00	0%	14,400.00	0.00
50591921	58810	GEN OBLIGATION BOND PRINCIPAL	0.00	0.00	20,799.00	0.00	0.00	20,799.00	0%	20,799.00	0.00
50591921	58811	GEN OBLIGATION BOND INTEREST	4,076.54	3,244.60	2,829.00	0.00	0.00	2,829.00	0%	1,997.00	-832.00
50591921	58820	CWF/DWSRF LOAN PRINCIPAL	0.00	0.00	260,920.00	0.00	0.00	260,920.00	0%	226,565.00	-34,355.00
50591921	58821	CWF/DWSRF LOAN INTEREST	46,978.07	41,891.83	36,702.00	12,815.89	0.00	23,886.11	35%	30,698.00	-6,004.00
50591921	58822	LOAN PAYMENT TO SEWER DEP	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	0.00
50591921	59300	TRANSFERRED FUNDS	187,500.00	187,500.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591923	53600	ACCOUNTING SERVICES/AUDIT	6,821.25	8,245.00	9,738.00	1,275.00	7,225.00	1,238.00	87%	9,738.00	0.00
50591926	52300	RETIREMENT	-1,949.00	-6,689.00	4,261.50	0.00	0.00	4,261.50	0%	10,000.00	5,738.50
50591991	58910	CONTINGENCY	0.00	0.00	20,476.45	0.00	0.00	20,476.45	0%	20,000.00	-476.45
50591991	58911	LEAK TEST	0.00	0.00	15,000.00	0.00	0.00	15,000.00		15,000.00	0.00
50591991	59500	DEPRECIATION EXPENSE	312,364.00	312,364.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
50591999	59000	WRITE-OFF EXPENSE	-	0.00	0.00	312,364.00	0.00	-312,364.00	0%	0.00	0.00
5059801	46044	WPCA REV NON CUSI	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	46045	NEW METER CHARGE	0.00	0.00	-5,000.00	0.00	0.00	-5,000.00	0%	-5,000.00	0.00
5059801	46046	WATER MISC	33.15	-3,405.00	-3,000.00	-3,726.45	0.00	726.45	124%	-3,000.00	0.00
5059801	46048	NEW CONNECTION REVENUE	-3,995.00	-4,710.00	-5,000.00	-1,940.00	0.00	-3,060.00	39%	-5,000.00	0.00
5059801	46049	TRANSMISSION FEE MONTVILLE WAT	-14,709.82	-10,869.37	-21,000.00	-4,818.39	0.00	-16,181.61	23%	-21,000.00	0.00
5059801	46050	WATER USAGE CHARGE	-1,142,202.49	-1,248,547.83	-1,395,881.80	-444,409.19	0.00	-951,472.61	32%	-1,534,541.00	-138,659.20
5059801	46051	WATER LATE FEE	-1,683.29	-1,078.78	0.00	-406.03	0.00	406.03	0%	0.00	0.00
5059801	46053	WATER ASSESSMENT	-15,107.31	-13,010.82	0.00	-1,637.35	0.00	1,637.35	0%	0.00	0.00
5059801	46054	HYDRANT MAINTENANCE	0.00	0.00	-14,400.00	0.00	0.00	-14,400.00	0%	-14,400.00	0.00
5059001	47009	MISCELLANEOUS	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059801	48001	INTEREST ON DEPOSITS	0.00	0.00	0.00	0.00	0.00	0.00	0%	0.00	0.00
5059001	49002	TRANSERS IN:	-388,678.26	-388,677.26	-321,250.00	-121,628.21	0.00	-199,621.79	0.38	-280,059.00	41,191.00
		Total 0505 WATER FUND	300,973.49	253,147.42	0.00	137,751.93	722,525.30	-860,277.23		0.00	
		Revenue Total	-1,566,343.02	-1,670,299.06	-1,765,531.80	-578,565.62	0.00	-1,186,966.18		-1,863,000.00	-97,468.20
		Expense Total	1,867,316.51	1,923,446.48	1,765,531.80	716,317.55	722,525.30	639,052.95		1,863,000.00	97,468.20

***Amounts are tentative to agreements being finalized**

TOWN OF LEDYARD

741 Colonel Ledyard Highway
Ledyard, CT 06339-1511

File #: 26-0350 **Agenda Date:** 3/18/2026 **Agenda #:** 6.

AGENDA REQUEST
GENERAL DISCUSSION ITEM

Subject:
MOTION to set a Public Hearing (Hybird Format - Video Conference and In-Person) date to be held on April 21, 2026 at 7:00 p.m. to be held in the Council Chambers, Town Hall Annex, 741 Colonel Ledyard Highway, Ledyard**,** to receive comments and recommendations on the proposed Fiscal Year 2026/2027 Budget.

Background:
In accordance with Chapter VII; Section 5 of the Town Charter:

The Town Council shall have the power to revise any of the proposed budget items. After formation of a preliminary budget, the Town Council shall provide sufficient copies of said budget for general distribution in the office of the Town Clerk, ***and shall conduct one or more public hearings on or before the last Monday of April.*** The Town Council shall then prepare a budget for recommendation to the annual Town Meeting and shall file said budget with the Town Clerk no later than the first Monday of May.

Department Comment/Recommendation:
(type text here)

TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 26-0352 **Agenda Date:** 3/18/2026 **Agenda #:** 7.

AGENDA REQUEST
GENERAL DISCUSSION ITEM

Subject:
MOTION to set the Annual Town Meeting (Hybrid Format -Video Conference and In-Person) date regarding the proposed Fiscal Year 2026/2027 Budget on May 18, 2026 at 7:00 p.m. to be held at the Council Chambers, Town Hall Annex, 741 Colonel Ledyard Highway, Ledyard Connecticut; and to adjourn to a Referendum to be held on May 19, 20265 between the hours of 6:00 a.m. 8:00 pm.

Background:
In accordance with Chapter VII; Section 6

The **Annual Town Meeting** for the consideration of the budget and the transaction of other business **shall be held on the third Monday of May** at such hour and at such place as the Town Council shall determine.

The Town Meeting(s) may not alter the amount of any appropriation recommended by the Town Council. The vote of the Town meeting on **the annual budget shall be adjourned to a vote on the voting machines the day following the Town Meeting** in the same manner as outlined in Chapter VII, Section 9D and, if approved by a majority of those voting hereon, shall be deemed to be the vote of the Town Meeting.

Department Comment/Recommendation:
(type text here)

BUDGET PREPARATION
SUGGESTED SCHEDULE/GUIDE
AND
ANNUAL TOWN BUDGET PROCESS
(Suggested Schedule Guide)

(Please Note Some Dates are Subject to Change)

Key:
Purple: Suggested Date - Not Dictated by Town Charter;
Green/Blue: Dictated by Town Charter.

Reference: Town Charter Chapter VII - Pages (s) 28 – 31

October/November (**Election Year-Dec**) Town Council prepares and submits letter of Directive for Fiscal Year Budget to Mayor and Board of Education.
(This Date is NOT dictated by Charter)

December – Town Council approves Town Council Department budget to submit to Mayor's Office.
(This Date is NOT dictated by Charter)

Per Town Charter
(1/20/2026)
3rd Monday in January All Departments submit preliminary budget to Mayor's Office
(Monday 1/19/2026 is Martin Luther King Day Holiday).

Per Town Charter
(2/23/2026)
4th Monday in February the Board of Education shall file budget estimates to Mayor's Office.

Per Town Charter
(3/2/2026)
1st Monday in March the Mayor submits budget to Town Council and files with Town Clerk's Office.

March
Finance Committee conducts Departmental Budget Work Sessions. Departments review and submits budget materials to Town Council.

(4/8/2026)
Town Council finalizes budge to Present to a Public Hearing.
(This Date is NOT dictated by Charter)

(4/15/2026)
Town Council files proposed budget with Town Clerk's Office for Public Hearing.
(This Date is NOT dictated by Charter)

Per Town Charter On or Before Last Monday in April
(4/21/2026) (Tuesday)
On OR Before the last Monday in April the Town Council conducts one or more Public Hearings on the proposed budget at the Council Chambers. (School Vacation 4/13/2026 - 4/17/2026)

4/22/2026
Town Council Votes to Finalize Budget
(This Date is NOT dictated by Charter)

Per Town Charter
(5/4/2026)
1st Monday of May the Town Council files proposed budget with Town Clerk's Office for Annual Town Meeting

Per Town Charter
(5/18/2026)
3rd Monday in May Annual Town Meeting on the proposed budget to adjourn to a vote on the voting machine the following day (Tuesday)**.**

Per Town Charter
(Tuesday 5/19/2026)
Vote on Budget on voting machine

Per Town Charter
Should the Referendum does not approve the budget; the budget will be referred back to the Council, the Town Council should reconsider the budget and present it for a second vote on the voting machines three weeks following the previous referendum.

In the event the second referendum does not approve a budget, the Town Council shall adopt a final budget by the fourth Monday in June. Should both the referenda and the Town Council fail to adopt a final budget by the fourth Monday in June, the budget that was presented at the second referendum shall be deemed to have been adopted.

Per Town Charter
6/22/2026
On or before the **Fourth Monday in June**, the Town Council shall fix the tax rate in mils.

** The budget must be presented as a Resolution

March 2026

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
						
1	**2** SP HISTORIC 6:00 AMR PUBLIC SAFETY 3:30 MO LUPPW 6:00 CC HOUSING 7:00 KCM **MAYORS BUDGET DUE**	**3** LBC 5:00 AMR EDC 6:00 AMR IWWC 7:00 CC	**4** FINANCE 5:00 CC FARMERS MKT 5:30 CC SP WPCA 7:00 CC	**5** **BUDGET WORK SESSIONS 2:00 – 4:30 CC**	**6**	**7**
8 **DAY LIGHT SAVINGS**	**9** **BUDGET WORK SESSIONS 2:00 – 4:30 CC** BUILD CMT 5:30 CC RTC 7:00 CC	**10** AMERICA 250 CMT 1:00 CC CONSERV 6:30 CC	**11** ADMIN 5:30 CC TOWN COUNCIL 7:00 CC	**12** **BUDGET WORK SESSIONS 2:00 – 4:30 CC** P&Z 6:00 CC	**13**	**14**
15	**16** HISTORIC 7:00AMRC LIBRARY 7:00 GFL	**17** RETIRE 10:00 am CC PR & SC 5:30 P&R AGRI COMM 6:00 AMR **ST. PATRICKS DAY**	**18** FINANCE 5:00 CC COMM REL 6:30 CC ZBA 6:30 CC	**19** BOARD APPEALS 5:30 CC	**20** **THINK SPRING !**	**21** BOARD APPEALS 5:30 CC
22	**23** DTC 6:00 CC	**24** BOARD APPEALS 5:30 AMR WPCA 7:00 CC	**25** BOARD APPEALS 5:30 AMR PUB HEAR 5:30 CC TOWN COUNCIL 7:00 CC	**26**	**27** BOARD APPEALS 5:30 CC	**28**
29	**30**	**31**				

April 2026

Sunday	Monday	Sunday	Wednesday	Thursday	Friday	Saturday
			1 FINANCE 5:00 CC **(Recommend FY 26/27 Budget to Town Council)**	2	3	4
5	6 LUPPW 6:00 CC	7	8 ADMIN 5:30 CC TOWN COUNCIL 7:00 CC **APPROVE BUDGET FOR PUBLIC HEARING**	9	10	11
12	13 SCHOOL VACATION	14 SCHOOL VACATION	15 FINANCE 5:00 CC COMM REL 6:30 CC SCHOOL VACATION	16 SCHOOL VACATION	17 SCHOOL VACATION	18
19	20	21 **PUBLIC HEARING** Fiscal Year 2026/2027 Budget	22 TOWN COUNCIL 7:00 CC (Finalize Budget for Annual Town Meeting)	23	24	25
26	27	28	29	30		

May 2025

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
					1	2
3	4 **TOWN COUNCIL FILES** **FY 26/27 BUDGET WITH TOWN CLERK** LUPPW 6:00 CC	5	6 FINANCE 5:00 CC	7	8	9
10	11	12	13 ADMIN 5:30 CC TOWN COUNCIL 7:00 CC	14	15	16
17	18 **ANNUAL TOWN MTG FY 26/27 BUDGET 7:00 COUNCIL CHAMBERS**	19 **TOWN-WIDE REFERENDUM FY26/27 BUDGET ON VOTING MACHINES**	20 FINANCE 5:00 CC **(Review If Budget Fails)** COMM REL 6:30 CC	21	22	23
24	25 MEMORIAL DAY	26	27 TOWN COUNCIL 7:00 CC **(If Budget Fails—Review for 2nd Referendum)**	28	29	30
31						

June 2026

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	1 LUPPW 6:00 CC	2	3 FINANCE 5:00 CC	4	5	6
7	8	9 **SECOND TOWN-WIDE REFERENDUM ON MACHINES** (If Required)	10 ADMIN 5:30 CC TOWN COUNCIL 7:00 CC **SET MILL RATE** **(On or Before the 4th Monday in June))**	11	12	13
14	15	16	17 FINANCE 5:00 CC COMM REL 6:30 CC	18	19	20
21	22	23	24 TOWN COUNCIL 7:00 CC	25	26	27
28	29	30				

TOWN OF LEDYARD

741 Colonel Ledyard Highway
Ledyard, CT 06339-1511

File #: 26-0353 **Agenda Date:** 3/18/2026 **Agenda #:** 8.

FINANCIAL BUSINESS REQUEST (FBR)

Motion/Request:
Discussion and possible action regarding the Fiscal Year 2026/2027 Budget.

Background:

MOTION to recommend the Town Council adopt the Fiscal Year 2026/2027 Budget in the amount of **$_____** comprised of:

- General Government: ***$_____***
- Board of Education***: $_____***

This will be the proposed Fiscal Year 2026/2027 Budget to present at the April 20, 2026 Public Hearing

Department Comment/Recommendation:
(type text here)

Finance Director Comment/Recommendation:
(type text here)

Mayor Comment/Recommendation:
(type text here)

TOWN OF LEDYARD BUDGET

FISCAL YEAR 2026-2027

MARCH 3, 2026

1 Mayor's Letter

2 Budget Summary

3 Town Government Organizational Chart

4 Expenditure Summary

5 Expenditure Detail

6 Revenues

7 Capital Improvement Plan

8 Contingency Plan

AVERY

600297

TOWN OF LEDYARD
CONNECTICUT
OFFICE OF THE MAYOR

741 Colonel Ledyard Hwy.
Ledyard, CT 06339
(860) 464-3222

March 2, 2026

Ledyard Town Council
Gary St. Vil, Chairman
741 Colonel Ledyard Hwy.
Ledyard, CT 06339

Chairman St. Vil,

Enclosed you will find the proposed FY 26-27 (FY27) budget which has been prepared by my office in accordance with the Ledyard Town Charter. The proposed budget includes both governmental divisions (General Government and Board of Education). That total is $73,810,669 and calls for a **Mill Rate of 26.67,** which represents a $3,434,407 dollar increase and a 0.89 mill increase over the equalized FY26 mill rate of 25.78 (after revaluation). The overall increase is a blended rate of 4.88% increase. The FY27 budget includes use of one full mill of value from the Mill Rate Stabilization Fund. Increases are driven by the following, in order of dollar value magnitude: Healthcare (BoE and Gen. Gov) $891,210 Capital $609,208; Police overtime $95,350 and Salary Benefit Adjustments (4 bargaining units in contract negotiations in FY27) $84,341. Excluding Capital and Healthcare, *General Government increases by a meager 2.35%, and the Board of Education increases by 3.63%.*

When factoring in "In-Kind" expenses (costs on the General Government side paid on behalf of the Board of Education), the **actual budgetary breakdown is $52,996,688 Board of Education (71.80% of total budget) and $20,813,981 Gen. Government (28.20% of total budget).**

I've chosen to present Healthcare as a separate line item this year as it is not reflective of the tight budgeting and represents a cost outside our control. Effective FY28, Capital will also be presented as a standalone. At this time last year, I expressed concern for a substantial tax increase in FY26 as it precedes a revaluation year effective FY27. I carry that concern of affordability forward this year, as the revaluation has increased residential values dramatically (though in-line with the market and on the conservative side), while commercial and industrial values have fallen flat since COVID. This equates to a "built-in" tax increase for our residents, as residential property owners will absorb the reduction in values from the commercial/industrial segment. Our current median property tax in Ledyard is $6,100 or more than $508 per month.

The United Way 2025 "The State of ALICE"[1] shows Ledyard now with 29% of our residents below the ALICE Threshold[1], down from the prior 31%. While that seems like positive news, the United Way data trails by two years, so the 2025 report uses 2023 data. Another issue with their data is the monthly housing cost for a family of four is stated at $1,701- however this figure presumes to include ALL utilities. If this singular figure were updated to reflect existing housing and utility costs, the ALICE report would be worse than it is. The "ALICE" acronym stands for "**A**sset **L**imited **I**ncome **C**onstrained and **E**mployed". Facing substantial tax increases, these vulnerable residents will be making difficult decisions regarding mortgages/rents, heating, electricity and food, among other necessities.

On the revenue side, one key driver to this challenging budget is a tax collection *decrease* as the result of the State of CT's Veterans Exemption Bill. While a well-intentioned piece of legislation, it came in the form of another unfunded mandate (one of more than 1,400 in CT) and amounts to a net tax revenue loss of more than $1,000,000, based on **$28,312,300 in currently exempt assessed value** (based on prior revaluation).

The Grand List increased a collective 42.21% after revaluation. While residential real estate segments increased dramatically with overall real estate valuations up 50.74%, exemptions also increased substantially by 107.71%. Further, Commercial and Industrial valuations remained flat, further impacting taxation as the loss will be absorbed by the other segments. Motor Vehicles saw values increase by 6.13%, while exemptions for the same increased by 43.66%. Our total net Grand List value now sits at $1.86B, still substantially lower than our peers of East Lyme at $2.81B, Stonington at $4.2B, Waterford at $4.44B. Grand List value, yet with a 10% higher median household income than Ledyard (ability to pay). Montville data is not included as Montville has received an extension of time from the State to complete their revaluation. Colchester is also not included as they are starting their revaluation shortly.

General Government includes 24 segments with increases of 2% or less. 5 segments include increases between 10% and 44.3%. It should be noted however that large percentage increases are not the whole story: Increasing a low impact such as the Historic District with a 19.4% increase, but the dollar value for the same is $3,439, so please review percentage increases for context. The balance of budgetary segments lies between 2.1% and 9.8% increases. **Primary cost drivers in the General Government budget:** Employee Expenses, up 8.9% or $996,268. Key lines are Healthcare for Board of Ed and Gen Gov (up a combined $891,210) and Salary Benefit Adjustment (up $84,341- 4 bargaining units in negotiations in FY27) Capital up 51.7% or $609,208. Key lines are Fire Apparatus ($384,305), Heavy Equipment / Lg trucks ($275,000), Building Capital needs ($100,000) and Technology upgrades ($139,675). Town Council, up 33.2% or $72,840. Key lines are Added Grant Writer (new $30,000), increased special counsel (up $30,000 Federal Indian matters) and Audit Services ($10,000 contract increase). Additionally, I have asked that the Mayor's salary be increased by 8.2% (effectively a 2% annualized increase). Per a Connecticut Constitutional Amendment of 1982, it states "Legislative bodies may authorize a salary increase once during the term of an elected official if (a) the term is four years or longer and (b) the official has served at least two years of that term." If approved, the Mayor's salary would increase, then remain fixed for the first two years of the next Mayor's term as well, before that individual could seek an increase. There are no annual increases, cost of living adjustments or other compensation.

Town Hall staffing remains very lean, with most departments operating with 1.85 FTE's, the exceptions being Finance and Land Use. Cloudpermit™, the online building and zoning permit platform to make the permitting process more streamlined for the consumer, completing applications remotely at any hour/day, while streamlining the permit tracking for Town staff has launched and continues to be fine-tuned as well. Outside Town Hall, the Police Department employs 35, including dispatchers and ACO, followed by the Public Works Department with 18 full-time employees, including the Town Engineer.

School nurses and aides are once again included in the General Government budget for the final year of the contract. With the closure of Ledyard VNA, Ledyard will no longer be in the nursing business at which time, nurses/ aides will be included in the Board of Education budget for FY28. This department represents roughly $600,000 in annual expense that currently resides within the General Government books.

The Capital plan includes a tax levy of $1,786,987. This is the second highest Capital set-aside in the last nine years. With every building, piece of equipment, fields, etc., Capital budgeting is required to be prepared for replacements and major renovations.

The proposed budget also includes use of the Mill Rate Stabilization Fund ($1,854,535) to partially offset some of these increases.

We often benchmark ourselves relative to our Southeastern CT peers. By population, per 2020 US Census are: Colchester (15,505), Stonington (18,347), Montville (18,385), East Lyme (18,693) and Waterford (19,603). When taking into consideration each municipality Grand List (The tax base) compared to Ledyard, Stonington +226%, East Lyme +51.6% and finally Waterford at +241%. Montville and Colchester are not included as they are in the process of revaluation and figures

are not yet available. Grand List growth lags in Ledyard and has for many years. Growth stagnation is and has been our Achilles heel for many decades- since large scale growth in the 1960's as the result of shipbuilding. Grand List growth allows a more even distribution of tax burden, as taxes are spread across Industrial, Commercial and Residential segments. Each of the noted towns have a far greater proportion of their Grand List composed of Commercial/Industrial valuations, lessening the tax burden on their residential homeowners.

For FY27, Debt Service decreases by 4.8% or $183,209. Current Debt Service represents 1.33 mills (Interest only is an additional 0.44 mills of the mill rate) in taxation and the percentage of current debt to tax levy now sits at 7.66%.

General Government continues tight management of expenses and seeks reductions where possible, adding regional collaborations as well. Currently, this service is in place for the Tax Assessor (shared with Preston) as well as one Public Works FTE (shared with Preston). We also purchased a new street sweeper with our neighbors in Preston to save money and share the expense of a less used machine. We continue to seek additional regional opportunities, while also recognizing few new opportunities exist for continued General Government consolidation and savings, short of a return to some level of County Government. The Connecticut taxation model is outdated, unsustainable and regressive and proves overly burdensome to taxpayers. Per US News & World Report "Best States Rankings 2025", Connecticut ranks as the 10th most expensive state to live, after Arizona and Oregon. In New England, only Massachusetts was cited to be more expensive[2].

In reviewing the Town's retirement plan, Ledyard's 90.07% funded rate is one of the highest funded rates in the State. This is continued positive news for both our retirees and our taxpayers and a clear indication that the town is managing legacy costs properly and allocated funds are managed well by contracted private sector consultants. For perspective, the State of *CT has $33.6 Billion* of unfunded pension and retiree healthcare obligations outstanding[5] (highest per capita liability in nation), while Ledyard has $4.2M outstanding and a conservative assumed rate of return of 6.25%. Ledyard is expected to be fully funded in the next 5-7 fiscal years, while the State expects the same in FY48. CT remains in the bottom five states in the Nation in terms of funded pension levels.[3]

The Road Surface Rating (RSR) as provided by BETA Engineering[4] currently sits at 85.96 (on a 100-point scale)[6]. This represents Ledyard's highest road rating ever. I do expect this figure to fall a bit this year as the result of a harsh winter. The BETA Plan seeks an annual investment of approximately $1,000,000 in road restoration to maintain our rating. Substantial decreased funding to road resurfacing costs far more when roadbeds fail as opposed to continued preventative maintenance as we do now. This budget funds road restoration again at $900,000 – funding at the same level as the current fiscal year. Determining Ledyard's comfort level in a road rating range is important, with the underlying premise that 90 -100 is neither feasible, nor financially practical. In consulting with Public Works Director Masalin, the recommendation is to continue the current trajectory, with an annual rating of 83-85, which we believe represents the ideal combination of rating and affordability for the Town of Ledyard. According to BETA Engineering, Ledyard boasts one of the best road ratings in New England.

The Capital Plan for FY27 recommends a scheduled replacement of one police cruiser, down from the two requested. The police currently have a fleet of 12 cruisers and four administrative vehicles. An internal policy added several years ago increased the service cycle to a minimum of 130,000 miles (previously, we disposed of cruisers at or near 100,000 miles) and one cruiser still has a year of service. While we sometimes experience increased maintenance costs associated with the longer service cycle, the cost-benefit analysis proves this out. The total cost to acquire and upfit each new cruiser today is slightly more than $46,360.

Notable Board of Education Capital projects included for funding are: LMS Cafeteria expansion ($600,000); JWL Classroom renovations ($140,000); District-wide HVAC Maintenance ($140,000); and a replacement pickup truck for Central Office ($70,000). Please review the Capital Improvement Plan contained in the FY27 budget book for a list of all projects and projected expenditures.

FY27 will be the final year of the State's biennial budget. Mid-cycle budget adjustments may occur in the legislature but its too soon to know the effect. Fiscal guardrails prevent additional funding to municipalities without removal of other programs. Municipalities have been level funded six straight years- despite continued inflationary pressures (though inflation is easing). We continue to track legislation and how it may impact Ledyard, particularly unfunded mandates. Recent examples of such mandates include the 100% permanently and totally disabled veterans' exemption, early voting and MS-4 stormwater monitoring. Collectively, these three mandates cost Ledyard roughly $1,250,000.

In seeking our most efficient local government, I continually ask *"What is the role of local government?" What must we provide, what could we provide and what should be provided by others?* In doing so, I continue to refine what local government must provide our residents in an effort to mitigate some of the cost burden to all. Town-wide trash /recycling collection is a continuing example of what purchasing power can do for our residents.

Sincerely,



Fred B. Allyn III, Mayor

Endnotes:

1.) https://www.uwsect.org/ALICE
2.) https://www.usnews.com/news/best-states/rankings/opportunity/affordability
3.) https://reason.org/data-visualization/state-pension-debt/
4.) https://www.beta-inc.com/client/ledyard-ct/

Town of Ledyard

Proposed Budget Overview

TOWN OF LEDYARD AND BOARD OF EDUCATION

FISCAL YEAR 2026-2027

Budget Process

The annual budget process commences in November-December and prioritizes spending based on limited resources and staffing.

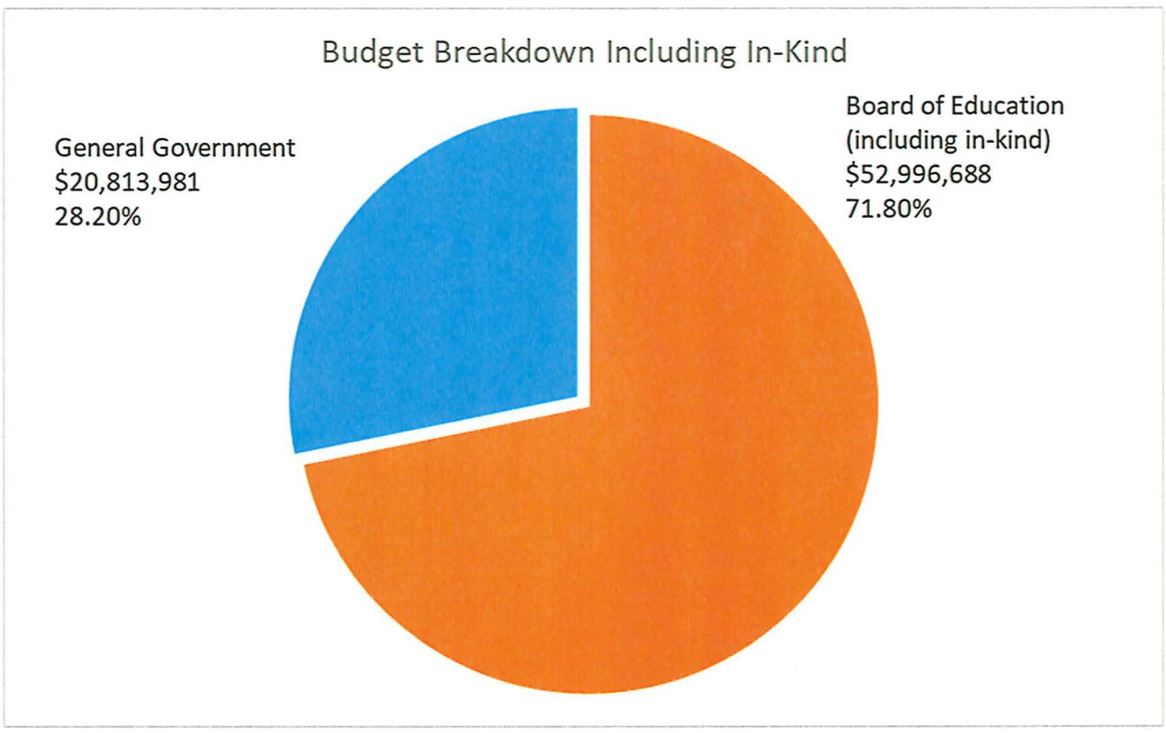
The proposed budget offers a set of priorities for the taxpayers to consider.

The budget contains the best revenue and expenditure data that is available at the time of budget development. Since 1971, Ledyard voters have the opportunity to vote on their budget.

Budget Pressures

The Budget compiles revenues from tax levy, State funding and grants as well as expenditures by Department, including borrowed monies for Capital projects and finally the Capital Improvement Plan, which identifies needs based on studies, estimates and consultant input. The greater the governmental "footprint", the greater the need for present and future capital outlays (more buildings, more equipment equals greater short-term and long-term costs).

Budget Breakdown after accounting for BoE expenses in the General Government Budget:



BOE In-Kinds Paid by General Government
FY 2026-27 Projected

Description	Gross Expense	BOE Share %	Total BOE Amount
Director of Finance	$ 136,990	20.00%	$ 27,398
Assistant Finance Director	75,755	20.00%	15,151
Treasurer	20,138	20.00%	4,028
School Nurses Salary	342,080	100.00%	342,080
School Nurses Aides	84,895	100.00%	84,895
School Nurse - Admin Wages	50,801	100.00%	50,801
School Nurse - Other Wages	23,100	100.00%	23,100
School Nurses Operating	300	100.00%	300
School Nurses - Training	1,200	100.00%	1,200
Defined Contribution Employer Contr School Nurses	18,680	100.00%	18,680
Employer Contr to Health Ins--School Nurses	99,704	100.00%	99,704
In-lieu of healthcare payment for school nurses	9,000	100.00%	9,000
Police Officer -- DARE Program	10,000	100.00%	10,000
Employer Contr Health Ins--BOE	6,696,500	100.00%	6,696,500
Retiree Health - BOE	525,000	100.00%	525,000
Workers' Compensation, BOE	313,200	100.00%	313,200
Social Security for in-kind salaries	557,453	7.65%	42,645
Property Insurance, BOE	90,150	100.00%	90,150
School Leaders Liability Insurance	16,200	100.00%	16,200
General Liability	174,000	50.00%	87,000
Public Officials Liability	44,000	50.00%	22,000
Cyber Coverage	35,100	50.00%	17,550
Defined Contribution Employer Contr BOE Employees	55,000	100.00%	55,000
Financial Software	70,000	50.00%	35,000
Debt P&I on School Buildings	2,171,271	100.00%	2,171,271
Capital	306,500	100.00%	306,500
Total In-Kind Education Expenses included in the General Government Budget			**$ 11,064,353**

Budget Highlights

Board of Education Expenditures as proposed increased by 3.63%, or $1,470,093 (0.79 mills)

General Government Operating Expenditures as proposed (less Healthcare) increased by 2.35%, or $475,181 (0.25 mills)

Overall Healthcare costs increased by 10.43%, or $891,210 (0.48 mills)

The proposed contribution to fund town-wide capital increased by 51.73% or $609,208 (0.22 mills).

Total expenditures as proposed are $73,811,669 or a combined 4.88% increase.

	Revised Budget FY 26	Proposed Budget FY 27	Increase (Decrease) Dollars	Increase (Decrease) Percentage
General Government	$ 14,745,171	$ 15,876,497	$ 1,131,326	7.67%
Public Safety	4,948,901	5,141,010	192,109	3.88%
Public Works	3,371,286	3,516,761	145,475	4.32%
Health & Welfare	512,490	550,188	37,698	7.36%
Library	641,958	652,651	10,693	1.67%
Parks & Recreation	668,985	689,999	21,014	3.14%
Education	40,462,242	41,932,335	1,470,093	3.63%
Debt Service	3,847,450	3,664,241	(183,209)	(4.76%)
Capital	1,177,779	1,786,987	609,208	51.73%
	$ 70,376,262	$ 73,810,669	$ 3,434,407	4.88%

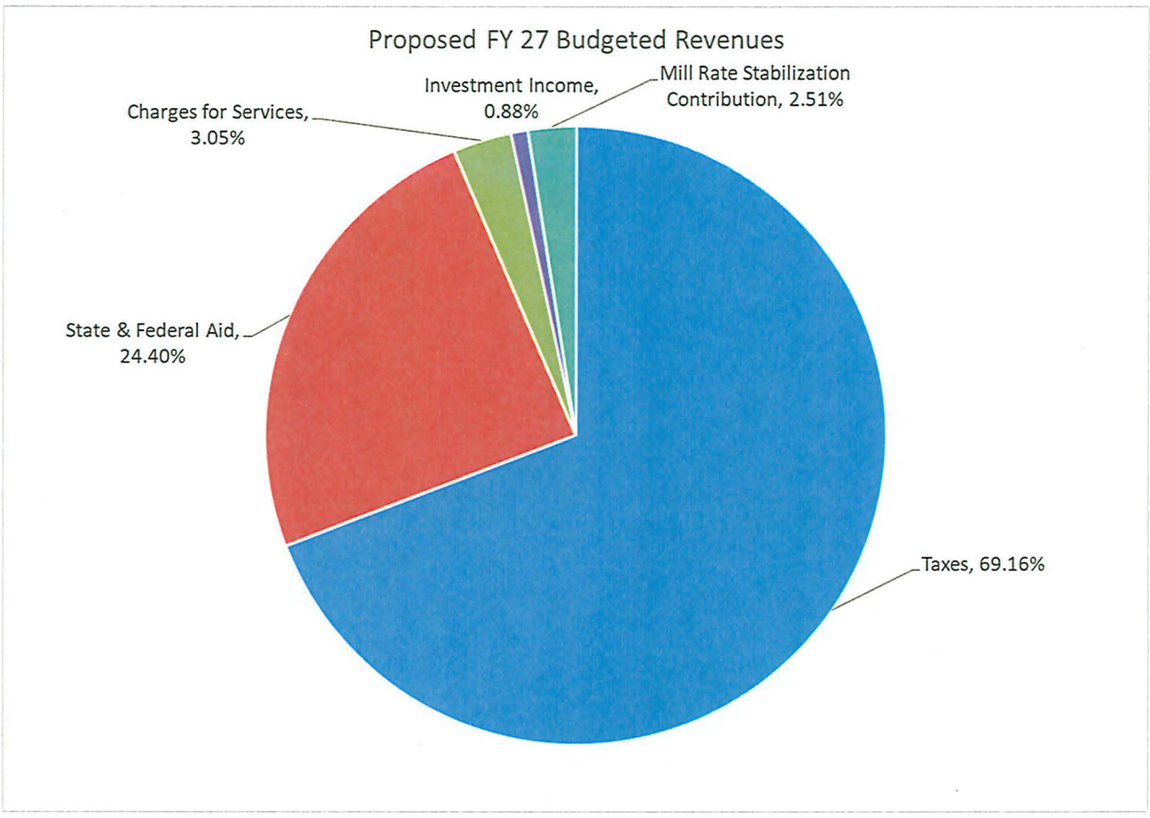
Funding of the Budget

The State of CT model is a regressive, tax heavy funding model. Property and Motor Vehicle Tax is the largest source of revenue to support municipal functions.

Our second largest revenue source is Federal and State Aid (primarily for education).

FY27 is the second year of the State biennial budget. The State budget is in negotiations now but early indications point to another year of level funding, which translates as a reduction in funding, due to inflationary pressures and increased costs for fuels, insurance, wages and electricity.

Investment income from Reserve Accounts continues generating positive income due to the current interest rate environment. This of course is subject to change. Interest funds are used to help mitigate cost increases.



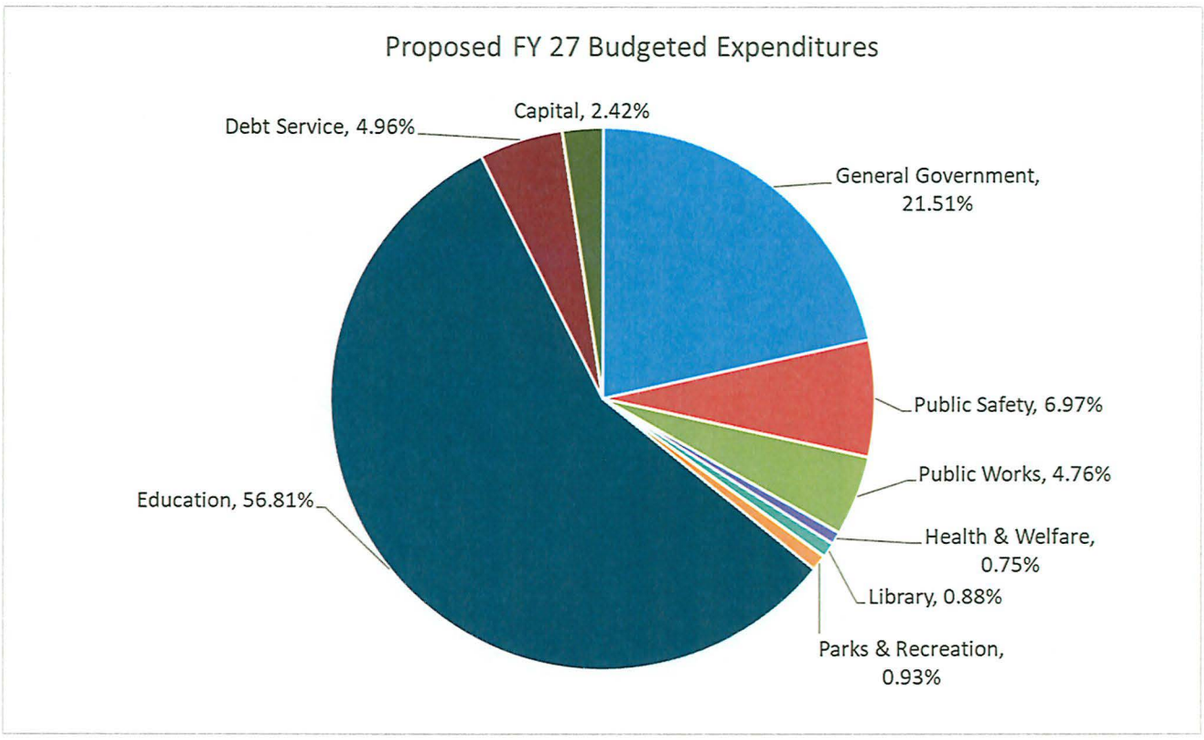
Fund Balance

Over time, Ledyard has maintained a lean Fund Balance (aka "Rainy Day Fund"). Fund Balance currently sits at 7.43% of our total annual projected operating expenses. We do not utilize Fund Balance in this budget and have a May 23, 2018, policy that calls for an increase in Fund Balance to 10% by FY37. Fund Balance is a key determinant in long-term borrowing (Capital projects like schools, roofs, police dept.)

Expenditure Summary- General Government

Proposed General Government spending (excluding Healthcare costs and capital) is projected to increase by $475,181 to $20,813,981- a 2.35% increase. "In-Kind" expenses, which are expenses under the Gen. Gov budget but for school purposes is $11,064353. In-Kind includes BoE Healthcare, school nurses/aides, workers comp and insurance and Principal and Interest on school projects.

Key drivers of the General Government increases include: Wages, Insurance, Health Care, MIS Dept. (aging tech, increased software costs) and energy expenses.



Top Departments by Expense (excluding fringe)

Police /ACO/ Dispatch: $4,135,251 (2.21 mills)

Public Works (including trash contract): $3,516,761 (1.89 mills)

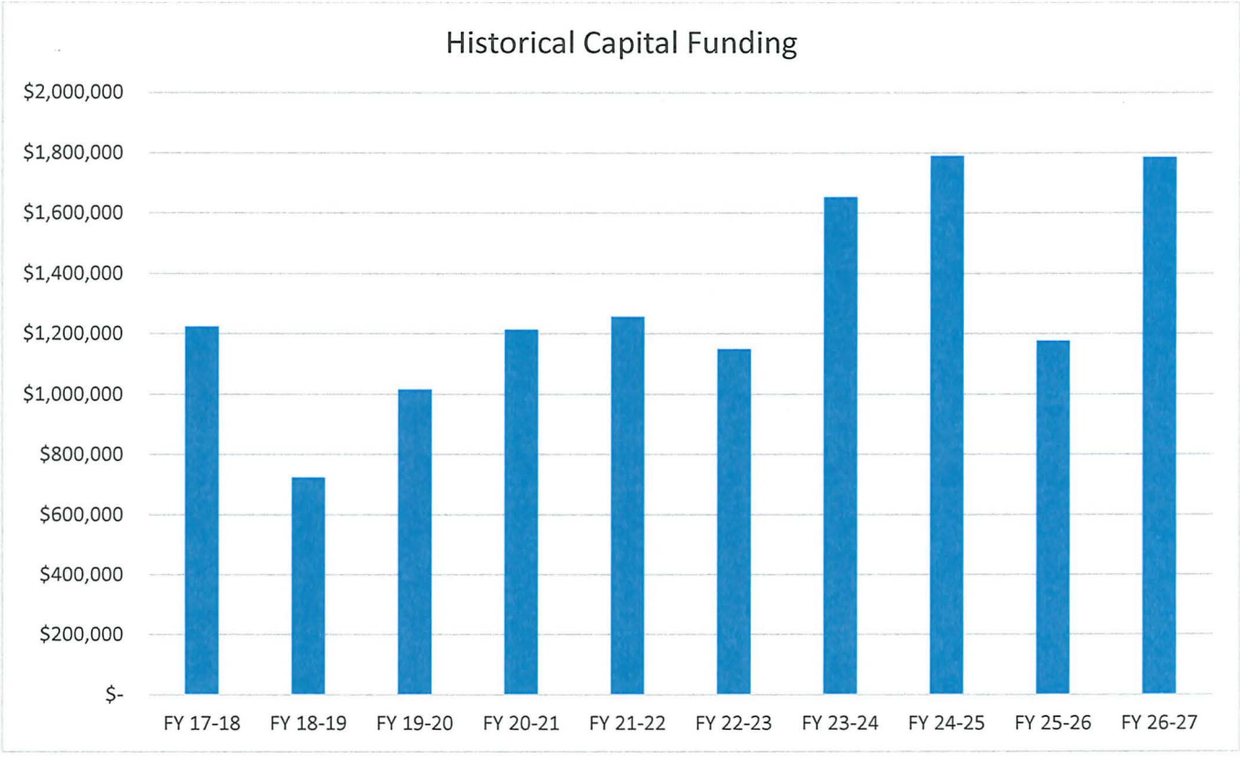
Fire/Ambulance Services: $1,005,759 (0.54 mills)

Parks and Rec / Sr. Center: $689,999 (0.37 mills)

Libraries: $652,651 (0.35 mills)

Capital Improvement Plan

The FY27 Capital Improvement Plan (CIP) funds at $1,786,987 of the tax levy- 2nd highest in last 9 years.



Key CIP Funding includes the following:

LMS Cafeteria expansion: $600,000

Fire apparatus replacement program $384,305

Road Maintenance (not major resurfacing): $197,141

Public Works Lg. trucks $190,000

JWL Classroom upgrades $140,000

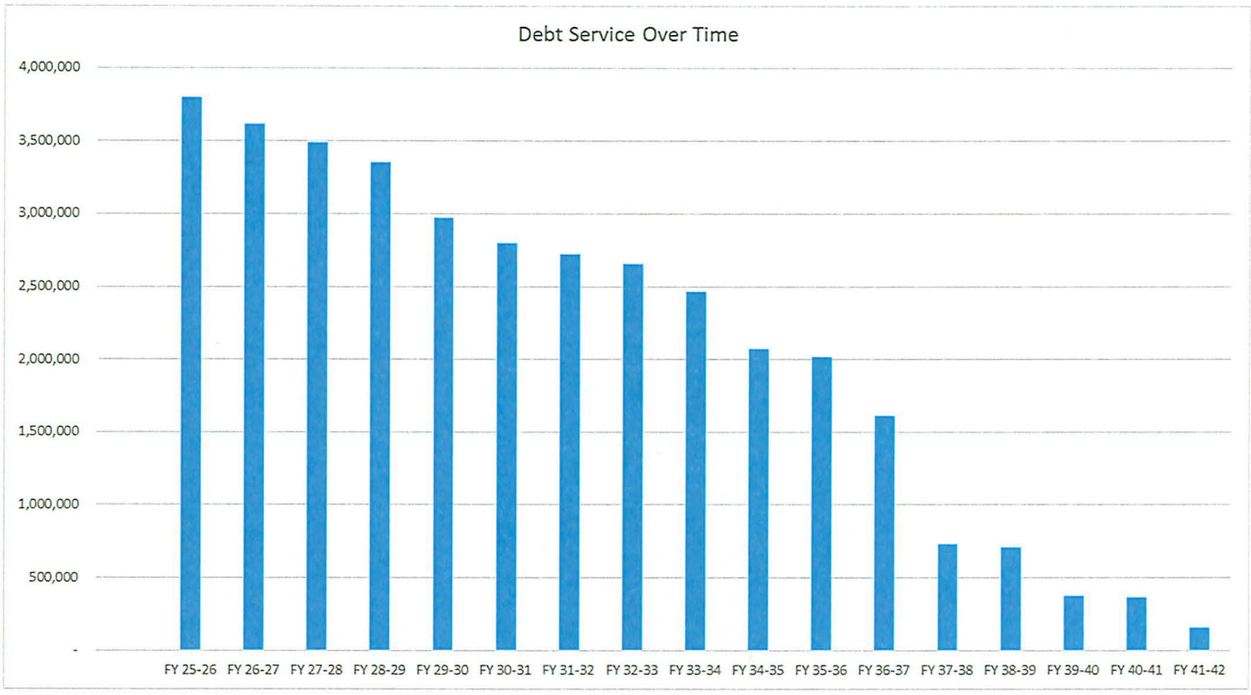
BoE district wide HVAC maintenance: $140,000

Gen Gov. Bldg. reserve fund: $100,000

Debt Service

Debt Service repays borrowed funds (debt issued). Current outstanding debt includes Ledyard Middle School, Gallup Hill School, Ledyard Police Station and Clean Water Funds for water main extensions.

Total Debt Service requires $3,664,241 which represents a decrease of ($183,209) from FY26. It is noted that $816,322 of the aforementioned total is interest expense, or 0.44 mills in the FY27 budget.



The Value of a Mil of Taxes

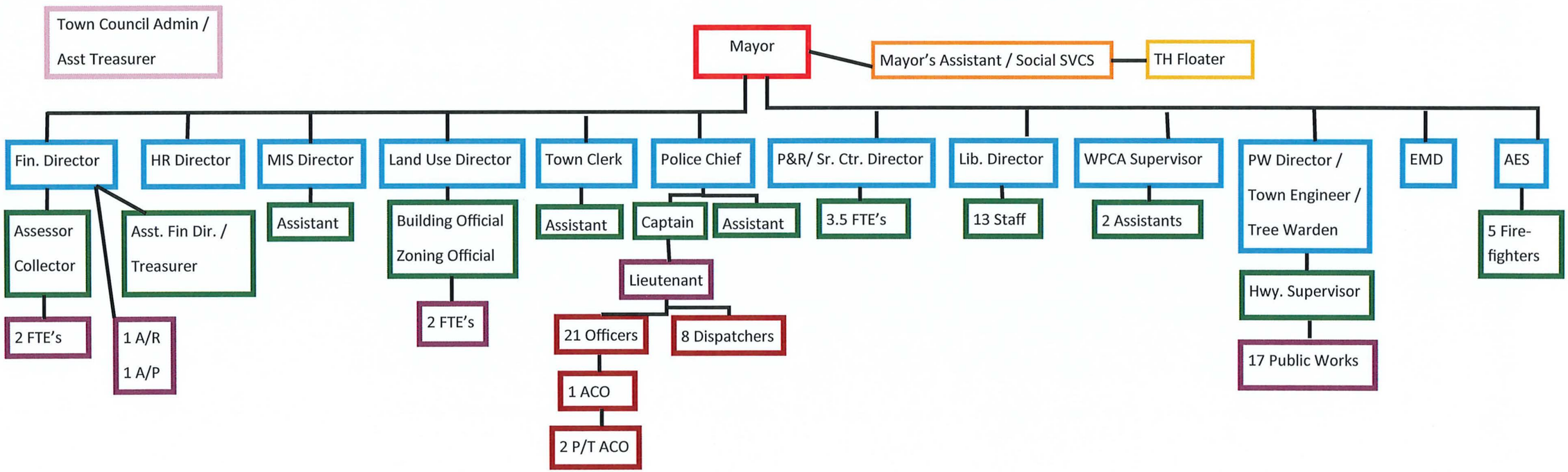
One Mil of taxes = $1,854,535

To increase or decrease the mil rate by ***one tenth of a mil*** (0.10) requires *EITHER* new revenue of $185,436 *OR* reduced spending of $185,436

To a taxpayer with an assessed value of $200,000, 1/10th of a mil of taxes equates to $20 annually or $1.67 per month.

Town of Ledyard

General Government Organizational Chart



TOWN OF LEDYARD
FISCAL YEAR 2027 TOWN COUNCIL PROPOSED BUDGET
EXPENDITURE SUMMARY

	FY 2023	FY 2024	FY 2025	FY 2026				FY 2027			
DEPARTMENT	ACTUAL	ACTUAL	ACTUAL	ADOPTED	REVISED	YTD	% OF REVISED	DEPT PROPOSED	Diff vs FY26 Revised	MAYOR PROPOSED	Diff vs FY26 Revised
TOWN COUNCIL	132,422	242,615	143,702	219,256	219,256	115,124	52.51%	292,096	72,840	292,096	72,840
HISTORIC DISTRICTS	23,549	30,159	16,269	17,771	17,771	3,177	17.88%	21,210	3,439	21,210	3,439
CEMETERY COMMITTEE	1,990	6,200	1,978	2,000	2,000	-	0.00%	5,000	3,000	4,000	2,000
MAYOR'S OFFICE	176,123	183,572	199,378	212,630	212,630	119,258	56.09%	213,503	873	214,952	2,322
ADMINISTRATIVE SUPPORT	132,032	137,524	126,889	126,500	126,500	73,454	58.07%	127,300	800	127,300	800
LEGAL SERVICES	89,899	100,621	31,560	20,000	20,000	4,484	22.42%	20,000	-	20,000	-
PROBATE	8,287	8,630	9,000	10,000	10,000	3,527	100.00%	10,000	-	10,000	-
PROPERTY INSURANCE	446,465	490,227	509,397	581,125	581,125	412,814	71.04%	572,250	(8,875)	572,250	(8,875)
HEALTH DISTRICT	117,038	116,400	116,400	120,890	120,890	120,889	0.00%	125,451	4,561	125,451	4,561
CONSERVATION COMMISSION	60	481	2,000	3,575	3,575	13	0.00%	3,575	-	3,575	-
HUMAN RESOURCES STAFF	117,175	91,754	115,822	139,800	139,800	66,815	47.79%	132,736	(7,064)	132,736	(7,064)
EMPLOYEE EXPENSES	9,826,512	10,003,389	10,274,116	11,243,173	11,218,832	5,429,011	48.39%	12,297,600	1,078,768	12,215,100	996,268
REGISTRARS	40,230	45,210	48,000	53,820	53,820	43,818	81.42%	56,160	2,340	55,435	1,615
ELECTIONS	26,922	37,005	53,966	63,062	63,062	23,341	37.01%	90,983	27,921	90,983	27,921
TOWN CLERK	153,699	152,495	159,186	173,645	173,645	81,759	47.08%	176,915	3,270	176,915	3,270
FINANCE	475,639	454,555	505,647	561,100	561,100	275,439	49.09%	556,795	(4,305)	556,795	(4,305)
ASSESSOR	169,393	173,218	167,143	184,834	186,963	110,751	59.24%	189,508	2,545	189,508	2,545
TAX COLLECTOR	244,517	300,474	273,508	159,519	161,303	125,338	77.70%	163,222	1,919	163,222	1,919
MGMT INFORMATION SYSTEMS	335,502	350,973	393,996	396,458	400,618	283,841	70.85%	428,315	27,697	428,315	27,697
LAND USE	279,231	348,012	433,699	446,067	462,141	220,658	47.75%	476,484	14,343	466,484	4,343
PLANNING COMM	1,280	1,928	2,610	1,000	1,000	55	5.50%	1,000	-	1,000	-
EDC	5,731	7,236	7,654	8,140	8,140	7,251	89.08%	8,140	-	8,140	-
IWWC	323	443	245	500	500	-	0.00%	500	-	500	-
ZONING BOARD OF APPEALS	368	375	370	500	500	-	0.00%	530	30	530	30
POLICE	2,992,126	2,976,894	3,159,258	3,166,025	3,166,025	2,012,945	63.58%	3,498,200	332,175	3,311,243	145,218
DISPATCH	707,978	671,058	710,251	713,900	713,900	420,971	58.97%	716,413	2,513	711,165	(2,735)
ANIMAL CONTROL	86,725	104,968	95,642	101,125	102,308	61,580	60.19%	112,843	10,535	112,843	10,535
FIRE MARSHAL	93,252	87,391	91,523	102,690	102,690	52,412	51.04%	102,690	-	102,690	-
ADMINISTRATOR EMERGENCEY SERVICES	426,082	436,865	463,391	487,934	487,934	294,999	60.46%	519,692	31,758	519,692	31,758
LEDYARD FIRE	116,242	116,891	127,791	129,500	129,500	86,628	66.89%	137,000	7,500	132,000	2,500
GALES FERRY FIRE	198,033	197,186	210,833	226,094	226,094	123,087	54.44%	230,927	4,833	230,927	4,833
EMERGENCY MANAGEMENT	17,388	18,063	15,820	20,450	20,450	7,800	0.00%	20,450	-	20,450	-
VISITING NURSES	654,968	205,003	10,000	10,000	10,000	6,000	60.00%	-	(10,000)	-	(10,000)
SCHOOL NURSES	333,507	358,174	443,851	502,490	502,490	251,576	50.07%	-	(502,490)	517,876	15,386
SOCIAL SERVICES	101,285	77,190	-	-	-	-	0.00%	32,312	32,312	32,312	32,312
SENIOR CENTER	101,205	-	-	-	-	-		-	-	-	-
PUBLIC WORKS ADMIN	169,787	196,309	190,470	214,000	214,000	144,844	67.68%	223,701	9,701	223,701	9,701
PUBLIC WORKS HIGHWAY	1,036,119	1,132,926	1,143,170	1,267,371	1,269,534	726,585	57.23%	1,310,089	40,555	1,310,089	40,555
PUBLIC WORKS VEHICLE MAINTENANCE	357,279	334,420	380,122	370,294	370,294	223,969	60.48%	380,471	10,177	380,471	10,177
PUBLIC WORKS ROAD UPKEEP	174,390	146,664	221,310	155,108	155,108	65,682	42.35%	179,800	24,692	169,800	14,692
PUBLIC WORKS DRAINAGE	-	-	-	-	-	-		-	-	-	-
PUBLIC WORKS PROPERTY MAINTENANCE	99,705	84,615	96,221	88,550	88,550	40,482	45.72%	89,500	950	89,500	950
PUBLIC WORKS SANITATION	1,032,009	1,079,510	1,117,000	1,273,800	1,273,800	669,660	52.57%	1,343,200	69,400	1,343,200	69,400
LIBRARY	543,199	564,866	581,262	635,260	641,958	322,314	50.21%	667,174	25,216	652,651	10,693
PARKS AND RECREATION	470,617	588,720	582,533	667,550	668,985	402,074	60.10%	694,949	25,964	689,999	21,014
BOARD OF EDUCATION	34,337,932	35,815,724	38,157,522	40,462,242	40,462,242	-	0.00%	41,872,335	1,410,093	41,932,335	1,470,093
DEBT SERVICE	4,476,232	4,355,473	3,906,653	3,847,450	3,847,450	2,554,048	66.38%	3,664,241	(183,209)	3,664,241	(183,209)
CONTRIBUTION TO CNR	1,150,285	1,653,735	1,791,098	1,177,779	1,177,779	158,708	13.48%	2,132,304	954,525	1,786,987	609,208
TRANSFERRED FUNDS	664,060	504,131	412,392	-	-	-	0.00%	-	-		-
											-
TOTAL GENERAL GOVERNMENT	27,329,068	26,832,750	27,038,406	29,902,735	29,914,020	16,147,181	53.98%	32,025,229	2,111,209	31,878,334	1,964,314
TOTAL BOARD OF EDUCATION	35,815,724	38,157,522	40,462,242	40,462,242	40,462,242	-	0.00%	41,872,335	1,410,093	41,932,335	1,470,093
TOTAL EXPENDITURES	**63,144,792**	**64,990,272**	**67,500,648**	**70,364,977**	**70,376,262**	**16,147,181**	**22.94%**	**73,897,564**	**3,521,302**	**73,810,669**	**3,434,407**

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT / ACCOUNT #	ACCOUNT DESCRIPTION	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 REVISED	FY 2026 YTD-1/31/26	FY 2026 % of REVISED	FY 2027 DEPT PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chg Revised	FY 2027 MAYOR PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chge Revised
TOWN COUNCIL														
10110101 51601	TREASURER	17,924	18,550	19,082	19,551	19,551	11,279		20,138	587	3.0%	20,138	587	3.0%
10110101 51602	ADMIN TOWN COUNCIL	66,862	68,730	79,543	82,624	82,624	47,668		85,103	2,479	3.0%	85,103	2,479	3.0%
10110101 53300	PROFESSIONAL/TECH SERVICES								30,000	30,000	N/A	30,000	30,000	N/A
10110101 53600	ACCOUNTING SERVICES/AUDIT	35,875	36,385	38,200	40,110	40,110	21,000		50,110	10,000	24.9%	50,110	10,000	24.9%
10110101 53610	LEGAL SERVICES	10,357	117,305	5,919	70,000	70,000	34,855		100,000	30,000	42.9%	100,000	30,000	42.9%
10110101 56100	OPERATING EXPENSES	1,404	1,645	958	3,971	3,971	322		3,745	(226)	-5.7%	3,745	(226)	-5.7%
10110101 58790	CONTINGENCY	-	-	-	3,000	3,000	-		3,000	-	0.0%	3,000	-	0.0%
		132,422	**242,615**	**143,702**	**219,256**	**219,256**	**115,124**	**52.51%**	**292,096**	**72,840**	**33.2%**	**292,096**	**72,840**	**33.2%**
HISTORIC DISTRICTS														
10110103 52205	CONTRACTUAL EXPENSES	10,333	15,500	1,292	-	-	-		-	-	N/A	-	-	N/A
10110103 54500	HISTORIC BUILDINGS MAINT	5,205	6,123	7,407	7,500	7,500	1,280		6,000	(1,500)	-20.0%	6,000	(1,500)	-20.0%
10110103 54501	SAW MILL MAINTENANCE	3,626	3,814	3,578	3,151	4,015	-		5,500	1,485	37.0%	5,500	1,485	37.0%
10110103 56100	LESTER/RESEARCH OPERATING	1,862	1,845	2,022	4,015	3,151	1,269		6,060	2,909	92.3%	6,060	2,909	92.3%
10110103 56101	SAW MILL OPERATING	1,348	1,377	1,778	1,605	1,605	628		2,150	545	34.0%	2,150	545	34.0%
10110103 58790	MISCELLANEOUS EXPENSES	1,175	1,500	192	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%
		23,549	**30,159**	**16,269**	**17,771**	**17,771**	**3,177**	**17.88%**	**21,210**	**3,439**	**19.4%**	**21,210**	**3,439**	**19.4%**
CEMETERY COMMITTEE														
10110107 56100	OPERATING EXPENSES	1,990	6,200	1,978	2,000	2,000	-		5,000	3,000	150.0%	4,000	2,000	100.0%
		1,990	**6,200**	**1,978**	**2,000**	**2,000**	**-**		**5,000**	**3,000**		**4,000**	**2,000**	**100.0%**
MAYOR'S OFFICE														
10110201 51160	CUSTODIAN SALARIES	-	-	-	-	-	-		-	-		-	-	
10110201 51305	TOWN HALL FLOATER	18,156	18,940	19,780	28,692	28,692	15,010		28,692	-	0.0%	28,692	-	0.0%
10110201 51604	MAYOR	99,519	107,000	107,000	107,000	107,000	61,731		107,000	-	0.0%	115,820	8,820	8.2%
10110201 51607	MAYORAL ASST	45,285	45,532	57,951	68,438	68,438	39,107		65,611	(2,827)	-4.1%	58,240	(10,198)	-14.9%
10110201 51700	ADMINISTRATIVE WAGES	-	-	-	-	-	-		-	-		-	-	
10110201 55301	TOWN NEWSLETTER	4,448	3,499	5,148	5,000	5,000	2,964		5,200	200	4.0%	5,200	200	4.0%
10110201 56100	OPERATING EXPENSES	1,704	957	780	2,500	2,500	106		2,000	(500)	-20.0%	2,000	(500)	-20.0%
10110201 58790	CONTINGENCY	7,011	7,644	8,719	1,000	1,000	340		5,000	4,000	400.0%	5,000	4,000	400.0%
		176,123	**183,572**	**199,378**	**212,630**	**212,630**	**119,258**	**56.09%**	**213,503**	**873**	**0.4%**	**214,952**	**2,322**	**1.1%**
ADMINISTRATIVE SUPPORT														
10110203 53700	CONTRACT MAINT/LEASES	58,956	62,702	57,784	57,700	57,700	32,126		58,000	300	0.5%	58,000	300	0.5%
10110203 54311	FIRE HYDRANT MAINTENANCE	10,900	10,900	10,900	10,900	10,900	0		10,900	-	0.0%	10,900	-	0.0%
10110203 55247	ADA COMPLIANCE	896	174	244	500	500	219		500	-	0.0%	500	-	0.0%
10110203 55410	ADVERTISING/LEGAL NOTICES	16,365	16,139	6,759	10,000	10,000	2,725		10,000	-	0.0%	10,000	-	0.0%
10110203 56205	WATER	4,000	3,940	3,817	4,500	4,500	2,124		4,000	(500)	-11.1%	4,000	(500)	-11.1%
10110203 56900	OTHER SUPPLIES	5,952	9,742	9,223	6,500	6,500	2,848		6,500	-	0.0%	6,500	-	0.0%
10110203 56910	POSTAGE	16,268	14,602	17,957	16,000	16,000	13,299		16,500	500	3.1%	16,500	500	3.1%
10110203 58100	DUES & FEES	8,477	8,477	8,477	8,900	8,900	8,966		9,100	200	2.2%	9,100	200	2.2%
10110203 58105	MISC DUES&FEES	10,218	10,848	11,728	11,500	11,500	11,147		11,800	300	2.6%	11,800	300	2.6%
		132,032	**137,524**	**126,889**	**126,500**	**126,500**	**73,454**	**58.07%**	**127,300**	**800**	**0.6%**	**127,300**	**800**	**0.6%**
LEGAL SERVICES														
10110205 53610	SPECIALLY APPROVED COUNSEL	73,522	84,531	-	-	-	4,484		-	-		-	-	
10110205 53615	TOWN ATTORNEY	16,377	16,090	31,560	20,000	20,000	-		20,000	-	0.0%	20,000	-	0.0%
		89,899	**100,621**	**31,560**	**20,000**	**20,000**	**4,484**	**22.42%**	**20,000**	**-**	**0.0%**	**20,000**	**-**	**0.0%**
PROBATE														
10110207 54900	PURCHASED SERVICES	8,287	8,630	9,000	10,000	10,000	3,527		10,000	-	0.0%	10,000	-	0.0%
		8,287	**8,630**	**9,000**	**10,000**	**10,000**	**3,527**		**10,000**	**-**	**0.0%**	**10,000**	**-**	**0.0%**
PROPERTY INSURANCE														
10110209 55210	AUTO INSURANCE	70,425	70,511	75,591	82,675	82,675	57,679		80,750	(1,925)	-2.3%	80,750	(1,925)	-2.3%
10110209 55220	BOILER & MACHINERY INSURANCE	7,350	7,340	7,810	8,635	8,635	6,024		8,450	(185)	-2.1%	8,450	(185)	-2.1%
10110209 55231	POLICE PROFESS LIABILITY	16,180	16,150	17,188	19,000	19,000	13,256		18,600	(400)	-2.1%	18,600	(400)	-2.1%
10110209 55232	GEN LIAB / EXCESS LIAB	151,528	151,456	165,031	177,870	177,870	125,354		174,000	(3,870)	-2.2%	174,000	(3,870)	-2.2%
10110209 55233	PUBLIC OFFICIALS LIAB	38,280	38,210	40,646	44,945	44,945	31,356		44,000	(945)	-2.1%	44,000	(945)	-2.1%
10110209 55234	SCHOOL OFFICIALS LIAB	14,100	14,080	14,975	16,555	16,555	11,550		16,200	(355)	-2.1%	16,200	(355)	-2.1%
10110209 55235	VNA LIABILITY	7,110	7,090	-	-	-	-		-	-		-	-	
10110209 55241	PROPERTY INSURANCE--BOE	78,570	78,420	83,426	92,250	92,250	64,358		90,150	(2,100)	-2.3%	90,150	(2,100)	-2.3%
10110209 55242	AMBULANCE & FIRE	56,166	58,806	66,867	72,715	72,715	70,204		75,000	2,285	3.1%	75,000	2,285	3.1%
10110209 55245	INSURANCE DEDUCTIBLE	6,646	15,665	3,127	20,000	20,000	-		20,000	-	0.0%	20,000	-	0.0%
10110209 55246	RISK MANAGEMENT	110	-	-	10,000	10,000	-		10,000	-	0.0%	10,000	-	0.0%
10110209 55249	CYBER COVERAGE	-	32,499	34,736	36,480	36,480	33,033		35,100	(1,380)	-3.8%	35,100	(1,380)	-3.8%
		446,465	**490,227**	**509,397**	**581,125**	**581,125**	**412,814**	**71.04%**	**572,250**	**(8,875)**	**-1.5%**	**572,250**	**(8,875)**	**-1.5%**
HEALTH DISTRICT														
10110211 58790	HEALTH DISTRICT	117,038	116,400	116,400	120,890	120,890	120,889		125,451	4,561		125,451	4,561	3.8%
		117,038	**116,400**	**116,400**	**120,890**	**120,890**	**120,889**	**100.00%**	**125,451**	**4,561**	**3.8%**	**125,451**	**4,561**	**3.8%**

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT / ACCOUNT #		ACCOUNT DESCRIPTION	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 REVISED	FY 2026 YTD-1/31/26	FY 2026 % of REVISED	FY 2027 DEPT PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chg Revised	FY 2027 MAYOR PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chge Revised
CONSERVATION COMMISSION															
10110213	56100	OPERATING EXPENSES	60	481	1,075	1,150	1,150	13		1,150	-	0.0%	1,150	-	0.0%
10110213	57300	NEW EQUIPMENT	-	-	-	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%
10110213	58790	MISCELLANEOUS EXPENSES	-	-	925	925	925	-		925	-	0.0%	925	-	0.0%
			60	**481**	**2,000**	**3,575**	**3,575**	**13**	**0.36%**	**3,575**	**-**	**0.0%**	**3,575**	**-**	**0.0%**
HUMAN RESOURCES STAFF															
10110251	51606	HUMAN RESOURCES DIRECTOR	115,083	90,019	92,427	97,850	97,850	56,452		100,786	2,936	3.0%	100,786	2,936	3.0%
10110251	53610	LEGAL SERVICES	-	-	22,831	40,000	40,000	9,517		30,000	(10,000)		30,000	(10,000)	
10110251	58110	TRAINING/MTGS/DUES/SUBSCRIP	2,092	1,735	564	1,950	1,950	846		1,950	-	0.0%	1,950	-	0.0%
			117,175	**91,754**	**115,822**	**139,800**	**139,800**	**66,815**	**47.79%**	**132,736**	**(7,064)**	**-5.1%**	**132,736**	**(7,064)**	**-5.1%**
EMPLOYEE EXPENSES															
10110253	52000	HEALTH CARE GEN GOV	943,154	890,261	922,439	1,122,900	1,122,900	643,259		1,423,100	300,200	26.7%	1,405,500	282,600	25.2%
10110253	52100	HEALTH CARE BOE	4,920,692	5,700,111	5,403,215	6,069,790	6,069,790	3,196,516		6,781,400	711,610	11.7%	6,696,500	626,710	10.3%
10110253	52101	HEALTHCARE WAIVERS	225,531	223,743	237,710	275,000	275,000	122,440		275,000	-	0.0%	275,000	-	0.0%
10110253	52102	BENEFITS CONSULTANT	2,500	-	-	-	-	-		-	-	N/A	-	-	N/A
10110253	52105	HEALTHCARE-FIREFIGHTERS	85,217	102,576	124,449	133,100	133,100	61,914		106,000	(27,100)	-20.4%	106,000	(27,100)	-20.4%
10110253	52106	BOE RETIREE HEALTHCARE	488,934	41,905	470,868	525,000	525,000	4,300		525,000	-	0.0%	525,000	-	0.0%
10110253	52201	HEALTH CARE TEAMSTERS	360,894	347,190	427,740	418,000	418,000	204,706		427,000	9,000	2.2%	427,000	9,000	2.2%
10110253	52203	MISC EMPLOYEE EXPENSES	4,616	3,523	3,762	7,000	7,000	1,385		7,000	-	0.0%	7,000	-	0.0%
10110253	52204	PRE-EMPLOYMENT TESTING	3,919	3,796	5,696	5,000	5,000	1,371		5,500	500	10.0%	5,500	500	10.0%
10110253	52205	CONTRACTUAL ALLOWANCES	35,891	53,801	43,323	65,000	65,000	30,970		65,000	-	0.0%	65,000	-	0.0%
10110253	52206	RETIREMENT CASHOUT	62,741	76,660	95,115	75,000	75,000	34,475		75,000	-	0.0%	75,000	-	0.0%
10110253	52207	PAYROLL EXPENSES	11,334	11,008	11,558	12,000	12,000	6,907		12,000	-	0.0%	12,000	-	0.0%
10110253	52300	RETIREMENT	1,163,197	950,000	850,000	740,000	740,000	-		750,000	10,000	1.4%	750,000	10,000	1.4%
10110253	52310	DEFINED CONTR PLAN	363,253	488,339	578,058	615,000	615,000	375,050		630,000	15,000	2.4%	630,000	15,000	2.4%
10110253	52400	SALARY BENEFIT ADJUSTMENT	103,792	63,994	20,367	50,000	25,659	587		110,000	84,341	328.7%	110,000	84,341	328.7%
10110253	52500	SOCIAL SECURITY	630,590	626,116	646,957	680,000	680,000	431,260		660,000	(20,000)	-2.9%	680,000	-	0.0%
10110253	52600	UNEMPLOYMENT COMP	2,829	9,265	12,956	10,000	10,000	973		5,000	(5,000)	-50.0%	5,000	(5,000)	-50.0%
10110253	52900	WORKER'S COMP GEN GOV	101,085	99,428	99,423	104,400	104,400	74,565		104,400	-	0.0%	104,400	-	0.0%
10110253	52910	WORKERS COMP BOE	303,254	298,282	298,271	313,183	313,183	223,694		313,200	17	0.0%	313,200	17	0.0%
10110253	52915	LIFE/LTD/AD&D INSURANCE	13,089	13,391	22,209	22,800	22,800	14,639		23,000	200	0.9%	23,000	200	0.9%
			9,826,512	**10,003,389**	**10,274,116**	**11,243,173**	**11,218,832**	**5,429,011**	**48.39%**	**12,297,600**	**1,078,768**	**9.6%**	**12,215,100**	**996,268**	**8.9%**
REGISTRARS															
10110301	51700	ADMINISTRATIVE WAGES	39,191	45,210	48,000	53,820	53,820	43,818		56,160	2,340	4.3%	55,435	1,615	3.0%
10110301	56100	OPERATING EXPENSES	1,039	-	-	-	-	-		-	-		-	-	
			40,230	**45,210**	**48,000**	**53,820**	**53,820**	**43,818**	**81.42%**	**56,160**	**2,340**	**4.3%**	**55,435**	**1,615**	**3.0%**
ELECTIONS															
10110303	51710	OTHER WAGES	-	11,862	34,487	36,042	36,042	20,002		56,363	20,321	56.4%	56,363	20,321	56.4%
10110303	51720	STIPENDS	12,615	-	-	-	-	0		-	-		-	-	
10110303	53645	TRAINING	-	2,452	3,550	3,620	3,620	170		8,520	4,900	135.4%	8,520	4,900	135.4%
10110303	54310	EQUIPMENT MAINTENANCE	2,250	2,250	1,236	3,800	3,800	1,800		4,000	200	5.3%	4,000	200	5.3%
10110303	55300	COMMUNICATIONS	-	1,579	60	1,600	1,600	-		1,600	-	0.0%	1,600	-	0.0%
10110303	56900	OTHER SUPPLIES	12,057	18,710	14,440	17,750	17,750	1,369		20,250	2,500	14.1%	20,250	2,500	14.1%
10110303	58300	EMPLOYEE REIMBURSEMENT	-	152	193	250	250	-		250	-	0.0%	250	-	0.0%
			26,922	**37,005**	**53,966**	**63,062**	**63,062**	**23,341**	**37.01%**	**90,983**	**27,921**	**44.3%**	**90,983**	**27,921**	**44.3%**
TOWN CLERK															
10110311	51600	DEPARTMENT HEAD WAGES	63,869	65,680	67,558	77,400	77,400	44,654		79,722	2,322	3.0%	79,722	2,322	3.0%
10110311	51615	ASSISTANT WAGES	46,913	50,013	54,496	55,320	55,320	31,968		55,328	8	0.0%	55,328	8	0.0%
10110311	53600	ACCOUNTING SERVICES/AUDIT	4,000	4,000	4,000	4,000	4,000	1,000		4,000	-	0.0%	4,000	-	0.0%
10110311	56100	OPERATING EXPENSES	29,039	27,402	27,161	30,100	30,100	2,417		31,040	940	3.1%	31,040	940	3.1%
10110311	56135	RECORDINGS/LICENSING SUPPLIES	8,550	4,198	4,426	5,475	5,475	920		5,475	-	0.0%	5,475	-	0.0%
10110311	58110	TRAINING/MTGS/DUES/SUBSCRIP	1,328	1,202	1,545	1,350	1,350	800		1,350	-	0.0%	1,350	-	0.0%
			153,699	**152,495**	**159,186**	**173,645**	**173,645**	**81,759**	**47.08%**	**176,915**	**3,270**	**1.9%**	**176,915**	**3,270**	**1.9%**
FINANCE															
10112101	51600	DEPARTMENT HEAD WAGES	106,021	108,817	111,939	133,000	133,000	76,731		136,990	3,990	3.0%	136,990	3,990	3.0%
10112101	51603	ASST FINANCE DIR	67,958	69,784	71,784	73,548	73,548	42,432		75,755	2,207	3.0%	75,755	2,207	3.0%
10112101	51615	ASSISTANT WAGES	87,876	86,115	98,839	100,902	100,902	56,494		98,900	(2,002)	-2.0%	98,900	(2,002)	-2.0%
10112101	56100	OPERATING EXPENSES	2,457	1,526	1,645	2,650	2,650	1,025		2,650	-	0.0%	2,650	-	0.0%
10112101	56200	HEATING OIL/PROPANE	71,010	47,957	56,631	68,000	68,000	24,702		65,000	(3,000)	-4.4%	65,000	(3,000)	-4.4%
10112101	56220	ELECTRICITY	138,998	138,519	162,780	180,000	180,000	74,015		175,000	(5,000)	-2.8%	175,000	(5,000)	-2.8%
10112101	58110	TRAINING/MTGS/DUES/SUBSCRIP	1,319	1,837	2,029	3,000	3,000	40		2,500	(500)	-16.7%	2,500	(500)	-16.7%
			475,639	**454,555**	**505,647**	**561,100**	**561,100**	**275,439**	**49.09%**	**556,795**	**(4,305)**	**-0.8%**	**556,795**	**(4,305)**	**-0.8%**

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT ACCOUNT #		ACCOUNT DESCRIPTION	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 REVISED	FY 2026 YTD-1/31/26	FY 2026 % of REVISED	FY 2027 DEPT PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chg Revised	FY 2027 MAYOR PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chge Revised
ASSESSOR															
10112111	51610	SUPERVISORS	111,071	108,429	85,522	85,522	87,651	50,664		89,843	2,192	2.5%	89,843	2,192	2.5%
10112111	51615	ASSISTANT WAGES	41,447	44,201	43,045	47,612	47,612	26,118		46,665	(947)	-2.0%	46,665	(947)	-2.0%
10112111	51710	OTHER WAGES	-	-	25,000	25,000	25,000	12,500		25,000	-	0.0%	25,000	-	0.0%
10112111	53610	LEGAL SERVICES (NEW)					-	-		1,000	1,000	N/A	1,000	1,000	N/A
10112111	53700	CONTRACT MAINTENANCE/LEASES	14,461	16,246	9,916	21,000	21,000	19,508		21,000	-	0.0%	21,000	-	0.0%
10112111	56100	OPERATING EXPENSES	1,070	1,068	1,391	3,000	3,000	1,401		3,000	-	0.0%	3,000	-	0.0%
10112111	58110	TRAINING/MTGS/DUES/SUBSCRIP	1,344	3,274	2,269	2,700	2,700	560		3,000	300	11.1%	3,000	300	11.1%
			169,393	173,218	167,143	184,834	186,963	110,751	59.24%	189,508	2,545	1.4%	189,508	2,545	1.4%
TAX COLLECTOR															
10112131	51300	SEASONAL HELP	3,304	7,398	6,700	6,400	6,400	5,260		6,400	-	0.0%	6,400	-	0.0%
10112131	51610	SUPERVISORS	67,541	69,269	71,017	71,017	72,801	41,789		74,620	1,819	2.5%	74,620	1,819	2.5%
10112131	51615	ASSISTANT WAGES	42,366	45,369	46,804	51,452	51,452	29,684		51,452	-	0.0%	51,452	-	0.0%
10112131	53610	LEGAL SERVICES (NEW)	-	-	179	500	500	-		500	-		500	-	
10112131	53700	CONTRACT MAINTENANCE/LEASES	2,105	2,650	2,650	2,800	2,800	1,200		2,800	-	0.0%	2,800	-	0.0%
10112131	54421	TAX REFUNDS	104,439	151,811	119,591	-	-	39,435		-	-		-	-	
10112131	56100	OPERATING EXPENSES	23,029	22,416	24,184	24,800	24,800	7,342		24,800	-	0.0%	24,800	-	0.0%
10112131	58110	TRAINING/MTGS/DUES/SUBSCRIP	1,733	1,561	2,383	2,400	2,400	628		2,500	100	4.2%	2,500	100	4.2%
10112131	58506	TAX UNDERPAYMENT	-	-	-	150	150	-		150	-	0.0%	150	-	0.0%
			244,517	300,474	273,508	159,519	161,303	125,338	77.70%	163,222	1,919	1.2%	163,222	1,919	1.2%
MIS															
10112151	51130	OVERTIME	-	-	-	1,250	1,250	798		1,250	-		1,250	-	
10112151	51610	SUPERVISORS	80,604	79,020	84,212	91,604	95,764	53,801		98,156	2,392	2.5%	98,156	2,392	2.5%
10112151	51700	ADMINISTRATIVE WAGES	39,674	46,661	49,987	57,658	57,658	32,789		57,658	-	0.0%	57,658	-	0.0%
10112151	53655	MEETING MANAGEMENT SYSTEM	15,952	23,263	24,912	20,910	20,910	-		23,001	2,091	10.0%	23,001	2,091	10.0%
10112151	53657	WEBSITE UPGRADE/SUPPORT	6,853	8,332	9,455	9,970	9,970	9,968		10,297	327	3.3%	10,297	327	3.3%
10112151	53690	SOFTWARE SUPPORT & MAINT	113,622	100,775	88,124	90,111	90,111	90,065		92,134	2,023	2.2%	92,134	2,023	2.2%
10112151	53695	FINANCIAL SOFTWARE HOSTING	22,000	21,000	22,050	23,153	23,153	23,153		23,732	579	2.5%	23,732	579	2.5%
10112151	53696	LAND USE SOFTWARE LICENSING	10,500	11,532	39,157	26,700	26,700	24,000		24,000	(2,700)	-10.1%	24,000	(2,700)	-10.1%
10112151	54300	REPAIRS & MAINTENANCE	4,842	6,355	16,057	16,920	16,920	6,759		17,346	426	2.5%	17,346	426	2.5%
10112151	55330	TELEPHONE & FAX SERVICE	12,734	12,827	11,775	10,968	10,968	4,453		11,275	307	2.8%	11,275	307	2.8%
10112151	55340	INTERNET SERVICE	7,500	8,832	9,000	9,000	9,000	2,711		9,000	-	0.0%	9,000	-	0.0%
10112151	56900	OTHER SUPPLIES	6,215	6,239	5,992	6,000	6,000	5,991		6,000	-	0.0%	6,000	-	0.0%
10112151	57400	COMPUTER EQUIPMENT	3,965	11,275	-	-	-	-		-	-		-	-	
10112151	57410	COMPUTER SOFTWARE	10,065	14,027	32,266	31,204	31,204	29,353		53,556	22,352	71.6%	53,556	22,352	71.6%
10112151	58110	TRAINING/MTGS/DUES/SUBSCRIP	976	835	1,009	1,010	1,010	-		910	(100)	-9.9%	910	(100)	-9.9%
			335,502	350,973	393,996	396,458	400,618	283,841	70.85%	428,315	27,697	6.9%	428,315	27,697	6.9%
LAND USE															
10114301	51130	OVERTIME	-	-	-	5,450	5,450	1,403		5,450	-		5,450	-	
10114301	51600	DEPARTMENT HEAD WAGES	95,274	113,220	108,665	108,150	108,150	62,394		111,395	3,245	3.0%	111,395	3,245	3.0%
10114301	51610	SUPERVISORS	116,962	145,738	148,436	143,215	148,004	84,243		150,472	2,468	1.7%	150,472	2,468	1.7%
10114301	51615	ASSISTANT WAGES	59,647	81,167	77,695	80,632	91,917	45,461		99,807	7,890	8.6%	99,807	7,890	8.6%
10114301	51800	PART-TIME WAGES	308	-	-	400	400	-		400	-	0.0%	400	-	0.0%
10114301	53300	PROFESSIONAL/TECH SERVICES	-	-	13,448	50,000	50,000	-		50,000	-	0.0%	40,000	(10,000)	-20.0%
10114301	53610	LEGAL SERVICES (NEW)	-	-	75,635	40,000	40,000	21,436		40,000	-	0.0%	40,000	-	0.0%
10114301	55410	ADVERTISING/LEGAL NOTICES	-	-	5,014	6,500	6,500	2,478		6,500	-	0.0%	6,500	-	0.0%
10114301	56100	OPERATING EXPENSES	5,474	5,129	2,494	6,000	6,000	1,919		6,000	-	0.0%	6,000	-	0.0%
10114301	58110	TRAINING/MTGS/DUES/SUBSCRIP	1,566	2,758	2,312	5,720	5,720	1,324		6,460	740	12.9%	6,460	740	12.9%
			279,231	348,012	433,699	446,067	462,141	220,658	47.75%	476,484	14,343	3.1%	466,484	4,343	0.9%
PLANNING COMMISSION															
10114303	53400	OTHER PROFESS/TECH SERVICES	850	1,711	2,400	-	-	-		-	-	#DIV/0!	-	-	#DIV/0!
10114303	56100	OPERATING EXPENSES	430	217	210	1,000	1,000	55		1,000	-	N/A	1,000	-	N/A
			1,280	1,928	2,610	1,000	1,000	55	5.50%	1,000	-	0.0%	1,000	-	0.0%
EDC															
10114305	56100	OPERATING EXPENSES	36	-	94	500	500	-		500	-	0.0%	500	-	0.0%
10114305	58100	DUES & FEES	5,695	7,236	7,560	7,640	7,640	7,251		7,640	-	0.0%	7,640	-	0.0%
			5,731	7,236	7,654	8,140	8,140	7,251	89.08%	8,140	-	0.0%	8,140	-	0.0%
IWWC															
10114501	56100	OPERATING EXPENSES	323	443	245	500	500	-		500	-	0.0%	500	-	0.0%
			323	443	245	500	500	-	0.00%	500	-	0.0%	500	-	0.0%
ZONING BOARD OF APPEALS															
10114507	56100	OPERATING EXPENSES	368	375	370	500	500	-		530	30	6.0%	530	30	6.0%
			368	375	370	500	500	-	0.00%	530	30	6.0%	530	30	6.0%

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT ACCOUNT #		ACCOUNT DESCRIPTION	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 REVISED	FY 2026 YTD-1/31/26	FY 2026 % of REVISED	FY 2027 DEPT PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chg Revised	FY 2027 MAYOR PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chge Revised
POLICE															
10120101	51130	OVERTIME	434,703	396,803	397,192	345,050	345,050	297,856		549,800	204,750	59.3%	440,400	95,350	27.6%
10120101	51608	DEPARTMENT HEAD - CHIEF	132,819	135,835	139,748	143,941	143,941	83,043		148,260	4,319	3.0%	148,260	4,319	3.0%
10120101	51609	CAPTAIN (LIEUTENANT)	107,388	111,255	114,461	117,894	117,894	67,884		121,431	3,537	3.0%	121,431	3,537	3.0%
10120101	51630	PUBLIC SAFETY EMPLOYEES	1,658,908	1,757,063	1,886,492	1,909,791	1,909,791	1,146,713		1,981,508	71,717	3.8%	1,909,791	-	0.0%
10120101	51700	ADMINISTRATIVE WAGES	49,307	52,054	53,458	55,495	55,495	31,803		55,495	-	0.0%	55,495	-	0.0%
10120101	51715	HOLIDAY PAY	41,050	48,218	45,555	60,000	60,000	44,964		77,000	17,000	28.3%	67,000	7,000	11.7%
10120101	51716	DUI GRANT PAYROLL	435	6,584	2,878	12,000	12,000	-		8,000	(4,000)	-33.3%	8,000	(4,000)	-33.3%
10120101	51717	OT OUTSIDE ASSIGNMENTS	207,476	70,698	111,024	120,000	120,000	103,685		150,000	30,000	25.0%	150,000	30,000	25.0%
10120101	51720	STIPEND-MEALS	11,719	24,685	20,640	14,400	14,400	9,420		15,400	1,000	6.9%	15,400	1,000	6.9%
10120101	51730	DEGREE INCENTIVE	1,950	6,150	5,250	9,500	9,500	1,650		8,150	(1,350)	-14.2%	8,150	(1,350)	-14.2%
10120101	51900	COMP-TIME LIABILITY	18,477	11,393	19,387	15,000	15,000	22,154		16,300	1,300	8.7%	16,300	1,300	8.7%
10120101	53645	TRAINING SALARY	59,067	83,067	83,006	80,500	80,500	54,036		80,500	-	0.0%	84,660	4,160	5.2%
10120101	53646	TRAINING SUPPORT	26,638	25,445	28,374	27,746	27,746	17,208		31,781	4,035	14.5%	31,781	4,035	14.5%
10120101	53700	CONTRACT MAINTENANCE/LEASES	31,838	34,711	29,730	37,864	37,864	26,077		39,455	1,591	4.2%	39,455	1,591	4.2%
10120101	54226	PRISONER EXPENSES	3,460	5,435	3,913	4,050	4,050	1,342		4,050	-	0.0%	4,050	-	0.0%
10120101	54300	REPAIRS & MAINTENANCE	5,215	10,629	10,542	9,500	9,500	3,293		10,000	500	5.3%	10,000	500	5.3%
10120101	54310	EQUIPMENT MAINTENANCE	35,698	34,481	33,632	33,000	33,000	13,721		36,200	3,200	9.7%	36,200	3,200	9.7%
10120101	55330	TELEPHONE & FAX SERVICE	3,216	2,010	2,580	2,920	2,920	612		2,920	-	0.0%	2,920	-	0.0%
10120101	55335	MOBILE DATA SERVICE	10,610	8,398	9,058	12,054	12,054	4,012		9,940	(2,114)	-17.5%	9,940	(2,114)	-17.5%
10120101	56100	OPERATING EXPENSES	20,387	17,034	20,310	18,000	18,000	8,660		19,250	1,250	6.9%	19,250	1,250	6.9%
10120101	56205	WATER	2,955	2,974	3,739	3,000	3,000	1,345		3,360	360	12.0%	3,360	360	12.0%
10120101	56260	DIESEL/GASOLINE	66,550	66,129	62,989	62,000	62,000	29,452		62,000	-	0.0%	62,000	-	0.0%
10120101	56730	UNIFORMS	39,664	41,190	42,637	38,500	38,500	22,842		38,500	-	0.0%	38,500	-	0.0%
10120101	56900	OTHER SUPPLIES	18,556	18,633	18,632	19,900	19,900	14,657		19,900	-	0.0%	19,900	-	0.0%
10120101	57300	NEW EQUIPMENT	2,390	2,400	7,920	7,920	7,920	6,270		3,000	(4,920)	-62.1%	3,000	(4,920)	-62.1%
10120101	58110	TRAINING/MTGS/DUES/SUBSCRIP	1,650	3,620	6,111	6,000	6,000	250		6,000	-	0.0%	6,000	-	0.0%
10120101	58791	CANINE UPKEEP	-	-	-	-	-	-		-	-		-	-	
			2,992,126	2,976,894	3,159,258	3,166,025	3,166,025	2,012,945	63.58%	3,498,200	332,175	10.5%	3,311,243	145,218	4.6%
DISPATCH															
10120103	51130	OVERTIME	136,142	127,908	127,946	92,975	92,975	69,757		95,300	2,325	2.5%	95,300	2,325	2.5%
10120103	51299	PER DIEM WAGES	6,350	15,588	13,080	16,000	16,000	6,716		16,000	-	0.0%	16,000	-	0.0%
10120103	51630	PUBLIC SAFETY EMPLOYEES	473,617	451,353	470,781	499,354	499,354	273,927		493,428	(5,926)	-1.2%	493,428	(5,926)	-1.2%
10120103	51715	HOLIDAY PAY	31,391	7,382	22,514	14,997	14,997	11,780		22,495	7,498	50.0%	17,247	2,250	15.0%
10120103	51720	MEAL STIPENDS	1,245	905	600	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%
10120103	53700	CONTRACT MAINTENANCE/LEASES	38,382	43,345	42,028	54,214	54,214	43,945		51,930	(2,284)	-4.2%	51,930	(2,284)	-4.2%
10120103	55330	TELEPHONE & FAX SERVICE	12,405	14,974	16,715	15,600	15,600	8,644		16,500	900	5.8%	16,500	900	5.8%
10120103	56100	OPERATING EXPENSES	4,667	5,144	5,481	5,500	5,500	596		5,500	-	0.0%	5,500	-	0.0%
10120103	56730	UNIFORMS	977	1,547	7,347	9,760	9,760	2,820		9,760	-	0.0%	9,760	-	0.0%
10120103	58110	TRAINING/MTGS/DUES/SUBSCRIP	2,802	2,912	3,759	4,000	4,000	2,786		4,000	-	0.0%	4,000	-	0.0%
			707,978	671,058	710,251	713,900	713,900	420,971	58.97%	716,413	2,513	0.4%	711,165	(2,735)	-0.4%
ANIMAL CONTROL															
10120105	51130	OVERTIME	1,380	1,700	1,137	2,100	2,100	2,049		2,500	400	19.0%	2,500	400	19.0%
10120105	51205	ANIMAL CONTROL OFFICER	38,626	44,229	42,859	52,917	54,100	27,821		50,596	(3,504)	-6.5%	50,596	(3,504)	-6.5%
10120105	51800	PART-TIME WAGES	30,480	39,406	33,752	26,208	26,208	20,294		39,347	13,139	50.1%	39,347	13,139	50.1%
10120105	53310	VETERINARIAN	1,825	2,163	1,428	2,500	2,500	-		2,500	-	0.0%	2,500	-	0.0%
10120105	53645	TRAINING	305	-	-	400	400	-		400	-	0.0%	400	-	0.0%
10120105	56100	OPERATING EXPENSES	7,563	9,560	6,962	7,500	7,500	5,110		8,000	500	6.7%	8,000	500	6.7%
10120105	57305	ACO EQUIPMENT	323	-	881	1,000	1,000	-		1,000	-	0.0%	1,000	-	0.0%
10120105	58000	SPAY/NEUTER PROGRAM	1,392	1,509	1,717	1,500	1,500	45		1,500	-	0.0%	1,500	-	0.0%
10120105	58790	MISCELLANEOUS EXPENSES	4,831	6,401	6,906	7,000	7,000	6,261		7,000	-	0.0%	7,000	-	0.0%
			86,725	104,968	95,642	101,125	102,308	61,580	60.19%	112,843	10,535	10.3%	112,843	10,535	10.3%
FIRE MARSHAL															
10120301	51130	OVERTIME	-	-	-	100	100	-		100	-	0.0%	100	-	0.0%
10120301	51630	PUBLIC SAFETY EMPLOYEES	77,686	80,064	82,466	84,940	84,940	49,004		84,940	-	0.0%	84,940	-	0.0%
10120301	55330	TELEPHONE & FAX SERVICE	4,250	3,061	3,223	5,500	5,500	1,676		5,500	-	0.0%	5,500	-	0.0%
10120301	56100	OPERATING EXPENSES	6,518	3,091	5,609	6,800	6,800	979		6,800	-	0.0%	6,800	-	0.0%
10120301	56450	CODE AND REFERENCE BOOKS	2,882	-	225	3,000	3,000	225		3,000	-	0.0%	3,000	-	0.0%
10120301	56730	UNIFORMS	972	1,000	-	850	850	528		850	-	0.0%	850	-	0.0%
10120301	58110	TRAINING/MTGS/DUES/SUBSCRIP	944	175	-	1,500	1,500	-		1,500	-	0.0%	1,500	-	0.0%
			93,252	87,391	91,523	102,690	102,690	52,412	51.04%	102,690	-	0.0%	102,690	-	0.0%

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT ACCOUNT #		ACCOUNT DESCRIPTION	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 REVISED	FY 2026 YTD-1/31/26	FY 2026 % of REVISED	FY 2027 DEPT PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chg Revised	FY 2027 MAYOR PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chge Revised
ADMIN EMERGENCY SERVICES															
10120401	51130	OVERTIME	6,637	9,027	9,292	12,000	12,000	3,644		12,000	-	0.0%	12,000	-	0.0%
10120401	51600	DEPARTMENT HEAD WAGES	21,351	21,972	22,608	23,284	23,284	13,433		23,982	698	3.0%	23,982	698	3.0%
10120401	51630	PUBLIC SAFETY EMPLOYEES	306,930	306,533	341,956	341,250	341,250	188,478		367,310	26,060	7.6%	367,310	26,060	7.6%
10120401	56100	OPERATING EXPENSES	16,164	24,333	14,535	36,400	36,400	14,444		36,400	-	0.0%	36,400	-	0.0%
10120401	56730	UNIFORMS	-	-	-	-	-	-		5,000	5,000	N/A	5,000	5,000	N/A
10120401	57307	THIRD PARTY AMBULANCE SERVICES	75,000	75,000	75,000	75,000	75,000	75,000		75,000	-	0.0%	75,000	-	0.0%
			426,082	**436,865**	**463,391**	**487,934**	**487,934**	**294,999**	**60.46%**	**519,692**	**31,758**	**6.5%**	**519,692**	**31,758**	**6.5%**
LEDYARD FIRE COMPANY															
10120501	51720	INCENTIVE	5,000	5,000	5,000	5,000	5,000	2,500		5,000	-	0.0%	5,000	-	0.0%
10120501	53645	TRAINING	13,123	13,035	12,209	14,000	14,000	7,975		14,000	-	0.0%	14,000	-	0.0%
10120501	53685	FIRE HOSE TESTING	1,081	-	600	3,000	3,000	-		3,000	-	0.0%	3,000	-	0.0%
10120501	54300	REPAIRS & MAINTENANCE	31,901	32,743	45,542	34,000	34,000	20,055		37,000	3,000	8.8%	37,000	3,000	8.8%
10120501	55320	CELL PHONE SERVICE	1,875	1,909	1,909	2,000	2,000	-		2,000	-	0.0%	2,000	-	0.0%
10120501	56100	OPERATING EXPENSES	13,265	13,757	13,007	16,000	16,000	10,550		16,000	-	0.0%	16,000	-	0.0%
10120501	56730	UNIFORMS	12,221	11,586	11,332	12,000	12,000	11,798		17,000	5,000	41.7%	12,000	-	0.0%
10120501	57017	FIRE POLICE	200	600	-	5,000	5,000	-		3,000	(2,000)	-40.0%	3,000	(2,000)	-40.0%
10120501	57300	NEW EQUIPMENT	9,076	9,761	9,692	10,000	10,000	5,250		10,000	-	0.0%	10,000	-	0.0%
10120501	58790	INCENTIVE	28,500	28,500	28,500	28,500	28,500	28,500		30,000	1,500	5.3%	30,000	1,500	5.3%
			116,242	**116,891**	**127,791**	**129,500**	**129,500**	**86,628**	**66.89%**	**137,000**	**7,500**	**5.8%**	**132,000**	**2,500**	**1.9%**
GALES FERRY FIRE COMPANY															
10120551	51720	INCENTIVE	4,542	5,000	5,000	6,500	6,500	-		6,500	-	0.0%	6,500	-	0.0%
10120551	53645	TRAINING	14,781	18,365	16,639	18,000	18,000	8,802		18,000	-	0.0%	18,000	-	0.0%
10120551	53685	FIRE HOSE TESTING	-	-	-	3,000	3,000	-		3,000	-	0.0%	3,000	-	0.0%
10120551	55330	TELEPHONE & FAX SERVICE	1,937	2,263	2,928	3,000	3,000	1,501		3,000	-	0.0%	3,000	-	0.0%
10120551	56100	OPERATING EXPENSES	28,587	25,283	26,286	38,000	38,000	21,213		38,000	-	0.0%	38,000	-	0.0%
10120551	56106	TRUCK GARAGING	59,874	61,094	61,094	61,094	61,094	45,821		62,927	1,833	3.0%	62,927	1,833	3.0%
10120551	56700	VEHICLE EQUIPMENT/PARTS	43,681	44,601	55,254	45,000	45,000	35,180		48,000	3,000	6.7%	48,000	3,000	6.7%
10120551	56730	UNIFORMS	9,980	11,882	10,734	13,500	13,500	5,336		13,500	-	0.0%	13,500	-	0.0%
10120551	57017	FIRE POLICE	480	198	780	2,500	2,500	-		1,000	(1,500)	-60.0%	1,000	(1,500)	-60.0%
10120551	57300	NEW EQUIPMENT	5,671	-	3,618	7,000	7,000	5,234		7,000	-	0.0%	7,000	-	0.0%
10120551	58790	MISCELLANEOUS EXPENSES	28,500	28,500	28,500	28,500	28,500	-		30,000	1,500	5.3%	30,000	1,500	5.3%
			198,033	**197,186**	**210,833**	**226,094**	**226,094**	**123,087**	**54.44%**	**230,927**	**4,833**	**2.1%**	**230,927**	**4,833**	**2.1%**
EMERGENCY MANAGEMENT															
10120701	51630	PUBLIC SAFETY EMPLOYEES	15,730	15,600	15,600	15,600	15,600	7,800		15,600	-	0.0%	15,600	-	0.0%
10120701	56100	OPERATING EXPENSES	1,658	2,463	220	4,850	4,850	-		4,850	-	0.0%	4,850	-	0.0%
			17,388	**18,063**	**15,820**	**20,450**	**20,450**	**7,800**	**38.14%**	**20,450**	**-**	**0.0%**	**20,450**	**-**	**0.0%**
VISITING NURSE ASSOCIATION															
10130101	51600	DEPARTMENT HEAD WAGES	95,721	98,462	-	[redacted]	[redacted]	-		[redacted]	-		[redacted]	-	
10130101	51610	SUPERVISORS	80,147	-	-			-			-			-	
10130101	51615	ASSISTANT WAGES	76,105	31,725	-			-			-			-	
10130101	51645	NURSES SALARY	190,042	-	-			-			-			-	
10130101	51646	NURSE AIDES	19,927	-	-			-			-			-	
10130101	51710	PER DIEM NURSES	7,192	-	-			-			-			-	
10130101	51720	STIPENDS	10,040	10,400	10,000	10,000	10,000	6,000			(10,000)			(10,000)	-100.0%
10130101	52610	CLOTHING ALLOWANCE	2,070	-	-			-			-			-	
10130101	53300	PROFESSIONAL/TECH SERVICES	85,030	-	-			-			-			-	
10130101	53400	OTHER PROFESS/TECH SERVICES	650	-	-			-			-			-	
10130101	53600	ACCOUNTING SERVICES/AUDIT	2,375	-	-			-			-			-	
10130101	53635	PATIENT SATISFACTION SURVEY	1,800	-	-			-			-			-	
10130101	53636	ICD CODING	9,750	-	-			-			-			-	
10130101	53700	CONTRACT MAINTENANCE/LEASES	11,076	-	-			-			-			-	
10130101	54300	REPAIRS & MAINTENANCE	28,640	-	-			-			-			-	
10130101	56100	OPERATING EXPENSES	9,860	64,416	-			-			-			-	
10130101	56900	OTHER SUPPLIES	6,756	-	-			-			-			-	
10130101	58100	DUES & FEES	-	-	-			-			-			-	
10130101	58110	TRAINING/MTGS/DUES/SUBSCRIP	7,613	-	-			-			-			-	
10130101	58300	EMPLOYEE REIMBURSEMENT	8,160	-	-			-			-			-	
10130101	58775	COMMUNITY HEALTH PROGRAM	866	-	-			-			-			-	
10130101	58790	MISCELLANEOUS EXPENSES	1,148	-	-			-			-			-	
			654,968	**205,003**	**10,000**	**10,000**	**10,000**	**6,000**	**60.00%**	**-**	**(10,000)**	**-100.0%**	**-**	**(10,000)**	**-100.0%**

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT ACCOUNT #		ACCOUNT DESCRIPTION	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 REVISED	FY 2026 YTD-1/31/26	FY 2026 % of REVISED	FY 2027 DEPT PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chg Revised	FY 2027 MAYOR PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chge Revised
SCHOOL NURSING															
10130103	51130	OVERTIME	-	-	(36)	500	500	72			(500)		500	-	0.0%
10130103	51645	NURSES SALARY	263,023	273,301	289,586	332,940	332,940	162,944			(332,940)	-100.0%	342,080	9,140	2.7%
10130103	51646	NURSE AIDES	57,673	53,906	67,806	80,129	80,129	37,091			(80,129)	-100.0%	84,895	4,766	5.9%
10130103	51700	ADMINISTRATIVE WAGES	-	-	55,438	49,321	49,321	28,454			(49,321)		50,801	1,480	3.0%
10130103	51710	OTHER WAGES	10,967	28,473	29,739	38,100	38,100	22,746			(38,100)	-100.0%	23,100	(15,000)	-39.4%
10130103	52610	CLOTHING ALLOWANCE	1,500	1,500	-	-	-	-			-	N/A	-	-	N/A
10130103	53300	PROFESSIONAL/TECH SERVICES	-	-	-	-	-	-			-	N/A	15,000	15,000	N/A
10130103	56100	OPERATING EXPENSES	-	362	258	-	-	160			-	N/A	300	300	N/A
10130103	58110	TRAINING/MTGS/DUES/SUBSCRIP	344	632	1,060	1,500	1,500	109			(1,500)	-100.0%	1,200	(300)	-20.0%
			333,507	358,174	443,851	502,490	502,490	251,576	50.07%		(502,490)	-100.0%	517,876	15,386	3.1%
SOCIAL SERVICES															
10130301	51610	SUPERVISORS	90,125	72,109	-	-	-	-		-	-	N/A	-	-	N/A
10130301	51700	COUNSELOR	3,607	3,257	-	-	-	-		-	-	N/A	-	-	N/A
10130301	51720	STIPENDS	-	-	-	-	-	-		10,000	10,000	N/A	10,000	10,000	N/A
10130301	51800	PART-TIME WAGES	-	-	-	-	-	-		21,200	21,200	N/A	21,200	21,200	N/A
10130301	54401	FOOD PANTRY EXPENSES	3,500	-	-	-	-	-		-	-	N/A	-	-	N/A
10130301	56100	OPERATING EXPENSES	4,053	1,824	-	-	-	-		612	612	N/A	612	612	N/A
10130101	58110	TRAINING/MTGS/DUES/SUBSCRIP	-	-	-	-	-			500	500	N/A	500	500	N/A
			101,285	77,190	-	-	-	-		32,312	32,312	N/A	32,312	32,312	N/A
SENIOR CENTER															
10130501	51610	SUPERVISORS	-	[redacted]				-		[redacted]	-		[redacted]	-	
10130501	51615	ASSISTANT WAGES	36,771					-			-			-	
10130501	51700	ADMINISTRATIVE WAGES	9,489					-			-				
10130501	51800	VAN DRIVER WAGES	27,475					-			-			-	
10130501	53658	REGIONAL SENIOR WEBSITE	3,600					-			-				
10130501	53700	CONTRACT MAINTENANCE/LEASES	3,934					-			-			-	
10130501	54310	EQUIPMENT MAINTENANCE	2,025					-			-			-	
10130501	56100	OPERATING EXPENSES	2,150					-			-			-	
10130501	58775	COMMUNITY HEALTH PROGRAM	15,761					-			-			-	
			101,205	-	-	-	-	-		-	-		-	-	
PW-ADMINSTRATION															
10140101	51600	DEPARTMENT HEAD WAGES	126,024	129,722	133,460	140,000	140,000	80,769		144,201	4,201	3.0%	144,201	4,201	3.0%
10140101	53300	PROFESSIONAL/TECH SERVICES	39,182	61,758	52,682	70,000	70,000	61,549		75,000	5,000	7.1%	75,000	5,000	7.1%
10140101	58110	TRAINING/MTGS/DUES/SUBSCRIP	4,581	4,829	4,328	4,000	4,000	2,526		4,500	500	12.5%	4,500	500	12.5%
			169,787	196,309	190,470	214,000	214,000	144,844	67.68%	223,701	9,701	4.5%	223,701	9,701	4.5%
PW-HIGHWAY															
10140103	51130	OVERTIME	12,573	15,862	18,639	15,000	15,000	9,105		15,500	500	3.3%	15,500	500	3.3%
10140103	51301	SEASONAL HELP SUMMER	5,586	1,020	1,644	7,500	7,500	8,032		7,500	-	0.0%	7,500	-	0.0%
10140103	51610	SUPERVISORS	90,140	92,348	94,526	94,527	96,690	55,933		99,315	2,625	2.7%	99,315	2,625	2.7%
10140103	51620	PUBLIC WORKS EMPLOYEES	788,429	839,091	849,349	899,744	899,744	501,804		926,674	26,930	3.0%	926,674	26,930	3.0%
10140103	51710	POSITION UPGRADE PAY	5,026	4,775	4,745	7,500	7,500	3,507		7,500	-	0.0%	7,500	-	0.0%
10140103	51805	PT SNOWPLOW DRIVERS	334	612	-	5,000	5,000	-		5,000	-	0.0%	5,000	-	0.0%
10140103	51815	OVERTIME SNOW PLOWING	36,510	49,168	76,964	102,000	102,000	80,642		105,000	3,000	2.9%	105,000	3,000	2.9%
10140103	53645	TRAINING	2,945	3,360	5,680	1,800	1,800	400		1,800	-	0.0%	1,800	-	0.0%
10140103	53700	CONTRACT MAINTENANCE/LEASES	4,032	4,113	4,937	5,000	5,000	2,750		5,000	-	0.0%	5,000	-	0.0%
10140103	55300	TELEPHONE/CABLE	4,062	4,387	4,241	5,000	5,000	2,193		5,000	-	0.0%	5,000	-	0.0%
10140103	56260	GASOLINE/OIL	27,546	39,243	47,524	37,500	37,500	19,245		40,000	2,500	6.7%	40,000	2,500	6.7%
10140103	56265	DIESEL FUEL	40,699	54,992	12,952	60,000	60,000	28,172		65,000	5,000	8.3%	65,000	5,000	8.3%
10140103	56730	UNIFORMS	12,430	12,311	13,557	14,500	14,500	8,608		14,500	-	0.0%	14,500	-	0.0%
10140103	56900	OTHER SUPPLIES	2,898	7,240	2,949	3,000	3,000	1,014		3,000	-	0.0%	3,000	-	0.0%
10140103	57300	NEW EQUIPMENT	1,433	1,254	1,043	1,800	1,800	815		1,800	-	0.0%	1,800	-	0.0%
10140103	58300	EMPLOYEE REIMBURSEMENT	1,476	3,150	4,420	7,500	7,500	4,365		7,500	-	0.0%	7,500	-	0.0%
			1,036,119	1,132,926	1,143,170	1,267,371	1,269,534	726,585	57.23%	1,310,089	40,555	3.2%	1,310,089	40,555	3.2%
PW-VEHICLE MAINTENANCE															
10140105	51620	PUBLIC WORKS EMPLOYEES	129,003	130,176	191,044	199,394	199,394	114,845		205,371	5,977	3.0%	205,371	5,977	3.0%
10140105	56100	OPERATING EXPENSES	2,324	4,369	1,953	2,300	2,300	1,878		2,500	200	8.7%	2,500	200	8.7%
10140105	56300	SNOW PLOW BLADES	3,250	5,856	3,600	5,500	5,500	3,010		5,500	-	0.0%	5,500	-	0.0%
10140105	56700	VEHICLE/EQUIP PARTS	200,842	181,602	170,388	150,000	150,000	80,316		150,000	-	0.0%	150,000	-	0.0%
10140105	56705	OXYGEN & WELDING	1,494	1,035	909	1,100	1,100	606		1,100	-	0.0%	1,100	-	0.0%
10140105	56715	TIRES	20,366	11,382	12,228	12,000	12,000	23,314		16,000	4,000	33.3%	16,000	4,000	33.3%
			357,279	334,420	380,122	370,294	370,294	223,969	60.48%	380,471	10,177	2.7%	380,471	10,177	2.7%

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT ACCOUNT #		ACCOUNT DESCRIPTION	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 REVISED	FY 2026 YTD-1/31/26	FY 2026 % of REVISED	FY 2027 DEPT PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chg Revised	FY 2027 MAYOR PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chge Revised
PW-ROAD UPKEEP															
10140107	56301	SALT AND SAND	73,148	83,284	134,276	115,308	115,308	44,965		140,000	24,692	21.4%	130,000	14,692	12.7%
10140107	56302	SNOW DAMAGE	9	26	103	300	300	-		300	-	0.0%	300	-	0.0%
10140107	56303	BITUMINOUS CONCRETE	18,313	5,096	19,117	5,000	5,000	5,000		5,000	-	0.0%	5,000	-	0.0%
10140107	56304	STREETS SIGNS & MARKINGS	4,010	5,159	10,615	4,000	4,000	2,421		4,000	-	0.0%	4,000	-	0.0%
10140107	56305	GUIDE RAILS	3,063	3,000	4,119	3,000	3,000	3,000		3,000	-	0.0%	3,000	-	0.0%
10140107	56306	TREE REMOVAL	62,720	43,312	40,000	18,000	18,000	3,500		18,000	-	0.0%	18,000	-	0.0%
10140107	56307	GRAVEL	3,000	3,000	3,000	3,000	3,000	3,000		3,000	-	0.0%	3,000	-	0.0%
10140107	56308	DRAINAGE IMPROVEMENT	4,016	3,518	3,681	3,000	3,000	1,186		3,000	-	0.0%	3,000	-	0.0%
10140107	56312	STREETLIGHT MAINTENANCE	1,002	-	4,636	1,500	1,500	1,322		1,500	-	0.0%	1,500	-	0.0%
10140107	57301	EQUIPMENT RENTAL	5,109	269	1,763	2,000	2,000	1,288		2,000	-	0.0%	2,000	-	0.0%
			174,390	**146,664**	**221,310**	**155,108**	**155,108**	**65,682**	**42.35%**	**179,800**	**24,692**	**15.9%**	**169,800**	**14,692**	**9.5%**
PW-DRAINAGE IMPROVEMENT															
10140109	56307	GRAVEL						-			-			-	
10140109	56308	DRAINAGE IMPROVEMENT						-			-			-	
			-	-	-	-	-	-		-	-		-		
PW-PROPERTY MAINTENANCE															
10140111	58200	TOWN HALL AND ANNEX	10,667	10,170	13,968	15,000	15,000	6,436		15,000	-	0.0%	15,000	-	0.0%
10140111	58210	PW FACILITIES	33,924	26,063	31,287	26,000	26,000	11,115		26,000	-	0.0%	26,000	-	0.0%
10140111	58220	POLICE STATION	8,593	20,455	16,673	16,000	16,000	6,474		17,000	1,000	6.3%	17,000	1,000	6.3%
10140111	58225	EMERGENCY SERVICES BUILDING	25,088	16,592	9,545	12,500	12,500	5,719		13,500	1,000	8.0%	13,500	1,000	8.0%
10140111	58230	LIBRARY FACILITY	7,455	6,896	12,735	7,050	7,050	6,114		8,000	950	13.5%	8,000	950	13.5%
10140111	58235	SENIOR CENTER FACILITY	5,730	3,322	9,944	8,000	8,000	4,130		8,000	-	0.0%	8,000	-	0.0%
10140111	58236	TOWN GREEN	8,248	1,117	2,069	4,000	4,000	494		2,000	(2,000)	-50.0%	2,000	(2,000)	-50.0%
			99,705	**84,615**	**96,221**	**88,550**	**88,550**	**40,482**	**45.72%**	**89,500**	**950**	**1.1%**	**89,500**	**950**	**1.1%**
PW-SANITATION															
10140113	51620	PUBLIC WORKS EMPLOYEES	615	-	709	2,000	2,000	699		2,000	-	0.0%	2,000	-	0.0%
10140113	54210	DISPOSAL SERVICE	609,703	628,178	646,332	706,300	706,300	406,554		725,700	19,400	2.7%	725,700	19,400	2.7%
10140113	54224	TIPPING FEES	348,736	366,101	390,501	470,000	470,000	217,524		520,000	50,000	10.6%	520,000	50,000	10.6%
10140113	56100	OPERATING EXPENSES	4,510	8,693	4,984	5,500	5,500	3,362		5,500	-	0.0%	5,500	-	0.0%
10140113	58790	BULKY WASTE	68,445	76,538	74,474	90,000	90,000	41,521		90,000	-	0.0%	90,000	-	0.0%
			1,032,009	**1,079,510**	**1,117,000**	**1,273,800**	**1,273,800**	**669,660**	**52.57%**	**1,343,200**	**69,400**	**5.4%**	**1,343,200**	**69,400**	**5.4%**
LIBRARY															
10150101	51160	CUSTODIAN SALARIES	24,807	25,688	26,083	26,839	26,839	15,484		26,839	-	0.0%	26,839	-	0.0%
10150101	51600	DEPARTMENT HEAD WAGES	78,950	81,192	76,690	85,529	85,529	29,644		82,400	(3,129)	-3.7%	82,400	(3,129)	-3.7%
10150101	51610	SUPERVISORS	149,358	159,613	160,680	175,823	182,521	102,880		184,726	2,205	1.2%	184,726	2,205	1.2%
10150101	51615	ASSISTANT WAGES	111,141	119,208	124,024	128,004	128,004	68,270		130,177	2,173	1.7%	130,177	2,173	1.7%
10150101	51800	PART-TIME WAGES	54,907	59,733	67,157	76,841	76,841	36,413		77,659	818	1.1%	77,659	818	1.1%
10150101	53645	TRAINING	-	-	720	2,500	1,500	150		2,500	1,000	66.7%	2,500	1,000	66.7%
10150101	53700	CONTRACT MAINTENANCE/LEASES	5,179	1,480	6,069	7,852	7,352	3,666		8,152	800	10.9%	8,152	800	10.9%
10150101	54310	EQUIPMENT MAINTENANCE	-	1,534	1,645	1,800	677	-		1,800	1,123	165.9%	1,800	1,123	165.9%
10150101	55330	TELEPHONE & FAX SERVICE	3,647	2,467	2,481	4,200	2,200	1,239		4,200	2,000	90.9%	4,200	2,000	90.9%
10150101	56100	OPERATING EXPENSES	18,084	11,650	11,367	14,523	12,523	4,653		29,658	17,135	136.8%	15,135	2,612	20.9%
10150101	56140	LION REG NETWORK	42,727	51,265	53,789	55,349	61,972	42,153		56,563	(5,409)	-8.7%	56,563	(5,409)	-8.7%
10150101	56420	LIBRARY BOOKS	54,399	51,036	50,557	56,000	56,000	17,762		62,500	6,500	11.6%	62,500	6,500	11.6%
			543,199	**564,866**	**581,262**	**635,260**	**641,958**	**322,314**	**50.21%**	**667,174**	**25,216**	**3.9%**	**652,651**	**10,693**	**1.7%**
PARKS AND RECREATION															
10160101	51600	DEPARTMENT HEAD WAGES	79,974	82,236	84,598	87,484	87,484	50,472		90,109	2,625	3.0%	90,109	2,625	3.0%
10160101	51610	SUPERVISORS	58,231	42,523	56,590	57,325	58,760	33,900		60,829	2,069	3.5%	60,829	2,069	3.5%
10160101	51615	ASSISTANT WAGES	69,200	122,233	108,786	121,940	121,940	64,273		121,122	(818)	-0.7%	121,122	(818)	-0.7%
10160101	51700	ADMINISTRATIVE WAGES	-	17,298	8,478	11,000	11,000	5,553		11,000	-	0.0%	11,000	-	0.0%
10160101	51710	PLAYGROUND & CUSTODIAN	16,328	11,910	16,330	17,300	17,300	-		17,300	-	0.0%	17,300	-	0.0%
10160101	51800	PART-TIME WAGES	-	42,617	26,485	33,000	33,000	21,735		39,538	6,538	19.8%	39,538	6,538	19.8%
10160101	53303	COMM CTR UTILITIES	-	11,416	14,151	20,363	20,363	8,113		19,157	(1,206)	-5.9%	19,157	(1,206)	-5.9%
10160101	53658	REGIONAL SENIOR WEBSITE	-	3,600	3,000	-	-	-		-	-	N/A	-	-	N/A
10160101	53700	CONTRACT MAINTENANCE/LEASES	161,462	161,462	161,462	200,000	200,000	149,075		209,250	9,250	4.6%	209,250	9,250	4.6%
10160101	54300	REPAIRS & MAINTENANCE	29,936	33,653	39,019	45,394	45,394	35,637		50,820	5,426	12.0%	47,820	2,426	5.3%
10160101	54310	EQUIPMENT MAINTENANCE	-	2,661	396	2,268	2,268	1,302		2,268	-	0.0%	2,268	-	0.0%
10160101	56100	OPERATING EXPENSES	18,898	22,162	30,553	33,926	33,926	14,063		36,556	2,630	7.8%	34,606	680	2.0%
10160101	56220	ELECTRICITY	36,588	34,949	32,685	37,550	37,550	17,951		37,000	(550)	-1.5%	37,000	(550)	-1.5%
			470,617	**588,720**	**582,533**	**667,550**	**668,985**	**402,074**	**60.10%**	**694,949**	**25,964**	**3.9%**	**689,999**	**21,014**	**3.1%**

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET
EXPENDITURE DETAIL

DEPARTMENT ACCOUNT #		ACCOUNT DESCRIPTION	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 REVISED	FY 2026 YTD-1/31/26	FY 2026 % of REVISED	FY 2027 DEPT PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chg Revised	FY 2027 MAYOR PROPOSED	FY 2027 Diff vs FY26 Revised	FY 2027 % Chge Revised
BOE EXPENDITURES															
10170101	58790	BOARD OF ED EXPENSES	34,337,932	35,815,724	38,157,522	40,462,242	40,462,242	-		41,872,335	1,410,093	3.5%	41,932,335	1,470,093	3.63%
			34,337,932	**35,815,724**	**38,157,522**	**40,462,242**	**40,462,242**	-		**41,872,335**	**1,410,093**	**3.5%**	**41,932,335**	**1,470,093**	
DEBT SERVICE															
10180101	58810	GEN OBLIGATION BOND PRINCIPAL	2,602,337	2,587,337	2,361,519	2,361,519	2,361,519	1,546,519		2,331,519	(30,000)	-1.3%	2,331,519	(30,000)	-1.3%
10180101	58811	GEN OBLIGATION BOND INTEREST	1,231,494	1,126,378	1,019,180	916,040	916,040	644,305		809,629	(106,411)	-11.6%	809,629	(106,411)	-11.6%
10180101	58820	CWF/DWSRF LOAN PRINCIPAL	77,296	85,966	87,701	89,472	89,472	59,449		91,278	1,806	2.0%	91,278	1,806	2.0%
10180101	58821	CWF/DWSRF LOAN INTEREST	12,510	12,004	10,269	8,499	8,499	5,865		6,693	(1,806)	-21.2%	6,693	(1,806)	-21.2%
10180101	58823	DEBT TRANSFER TO WPCA	550,970	542,163	426,359	421,920	421,920	297,910		375,122	(46,798)	-11.1%	375,122	(46,798)	-11.1%
10180101	58830	PROJECTS IN PROGRESS	1,625	1,625	1,625	50,000	50,000	-		50,000	-	0.0%	50,000	-	0.0%
			4,476,232	**4,355,473**	**3,906,653**	**3,847,450**	**3,847,450**	**2,554,048**	**66.38%**	**3,664,241**	**(183,209)**	**-4.8%**	**3,664,241**	**(183,209)**	**-4.8%**
CONTRIBUTION TO CNR															
10185101	58790	CONTRIBUTION TO CAPITAL	1,150,285	1,653,735	1,791,098	1,177,779	1,177,779	158,708		2,132,304	954,525		1,786,987	609,208	51.7%
			1,150,285	**1,653,735**	**1,791,098**	**1,177,779**	**1,177,779**	**158,708**	**13.48%**	**2,132,304**	**954,525**	**81.0%**	**1,786,987**	**609,208**	**51.7%**
TRANSFERRED FUNDS															
10188210	59300	TRANSFERRED FUNDS	664,060	504,131	412,392	-	-	-		-	-		-	-	
			664,060	**504,131**	**412,392**	-	-	-		-	-		-	-	
TOTAL GENERAL GOVERNMENT			**28,806,860**	**29,174,548**	**29,343,126**	**29,902,735**	**29,914,020**	**16,147,181**	**53.98%**	**32,025,229**	**2,111,209**	**7.1%**	**31,878,334**	**1,964,314**	**6.57%**
TOTAL BOARD OF EDUCATION			**34,337,932**	**35,815,724**	**38,157,522**	**40,462,242**	**40,462,242**	-	**0.00%**	**41,872,335**	**1,410,093**	**3.5%**	**41,932,335**	**1,470,093**	**3.63%**
TOTAL EXPENDITURES			**63,144,792**	**64,990,272**	**67,500,648**	**70,364,977**	**70,376,262**	**16,147,181**	**22.94%**	**73,897,564**	**3,521,302**	**5.0%**	**73,810,669**	**3,434,407**	**4.88%**

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET REVENUES

ACCOUNT		DESCRIPTION	2023 ACTUAL	2024 ACTUAL	2025 ACTUAL	2026 ADOPTED	2026 YTD-1/31/26	2027 PROPOSED	DIFF VS 2026 ORIGINAL BUDGET	% Chg over PY
GENERAL GOVERNMENT -- CHARGES FOR SERVICES										
1011401	42046	ANIMAL CONTROL OFFICER FEES	1,355	645	565	800	195	700	(100)	-12.5%
1011401	47009	MISCELLANEOUS	131,614	56,701	386,344	50,000	138,959	50,000	-	0.0%
1011401	47019	RED WOLF ANTENNAE LEASE	69,894	71,856	74,810	70,000	14,703	70,000	-	0.0%
1011401	47022	TOWN CLERK FEES	110,617	110,230	112,312	111,500	66,231	112,000	500	0.4%
1011401	47023	ZONING/WETLANDS/ZBA FEES	10,285	7,915	11,409	10,000	5,520	12,000	2,000	20.0%
1011401	47024	ASSESSOR'S FEES	414	497	199	300	116	200	(100)	-33.3%
1011401	47025	PLANNING	13,658	4,467	1,706	5,000	900	-	(5,000)	-100.0%
1011401	47036	OTHER LICENSE/PERMIT FEE	2,782	1,779	1,629	750	1,709	1,500	750	100.0%
1011401	47037	DOG LICENSE FEES	10,329	10,155	10,541	10,000	2,948	10,100	100	1.0%
1011401	47040	BUILDING PERMIT FEES	233,016	241,455	361,327	275,000	195,681	330,000	55,000	20.0%
1011401	47041	EMPLOYEE HEALTH CO-PREMIUMS	469,516	536,856	478,229	525,000	259,408	525,000	-	0.0%
1011401	47045	ASSESSMENTS RECEIVABLE	250,000	250,000	250,000	250,000	-	100,000	(150,000)	-60.0%
1011401	47051	LVES CONTR TO EMS BLDG	100,000	59,980	-		-	-	-	
1011401	47053	LVES CONTR TO MED EQUIPMENT	20,000	-	-		-	-	-	
1012001	47055	SHARED SERVICES - ASSESSOR	33,024	29,401	30,133	36,800	22,825	36,800	-	
1011401	49006	WPCA CONTR TO FINANCE OFC	40,000	40,000	40,000	50,000	-	50,000	-	0.0%
1011401	49051	LESTER HOUSE RENT	10,333	15,500	-		-	-	-	#DIV/0!
			1,506,837	**1,437,437**	**1,759,204**	**1,395,150**	**709,196**	**1,298,300**	**(96,850)**	**-6.9%**
GENERAL GOVERNMENT -- GRANTS										
1011402	41005	TELEPHONE LINE GRANTS	25,170	37,062	37,643	25,000	-	35,000	10,000	40.0%
1011402	42001	PILOT: STATE PROPERTY	925,100	1,000,994	1,022,896	931,157	1,045,214	1,099,360	168,203	18.1%
1011402	42007	DISABLED REIMBURSEMENT	972	940	1,185	1,000	1,402	1,000	-	0.0%
1011402	42010	EMERGENCY MANAGEMENT	11,413	10,850	17,550	15,600	5,850	15,600	-	0.0%
1011402	42011	ADDITIONAL VETERANS GRANT	4,360	4,281	3,163	4,300	3,788	3,700	(600)	-14.0%
1011402	42012	MISCELLANEOUS STATE GRANTS	-	-	9,233		-	-	-	
1011402	42014	PEQUOT FUND	1,391,000	1,391,000	1,390,000	1,391,000	463,667	2,191,000	800,000	57.5%
1011402	42044	MUNIC REV SHARING -- SALES TAX	291,322	390,170	-	-	2,468	-	-	
			2,649,337	**2,835,297**	**2,481,670**	**2,368,057**	**1,522,390**	**3,345,660**	**977,603**	**41.3%**
PUBLIC SAFETY -- CHARGES FOR SERVICES										
1012001	47005	LEDYARD FIRE POLICE CHARGES	-	-	-	500	-	3,000	2,500	500.0%
1012001	47007	DISPATCH REGIONALIZATION	70,325	95,036	103,671	95,000	78,190	104,000	9,000	9.5%
1012001	47017	GALES FERRY FIRE POLICE CHARGES	-	1,127	975	500	-	1,000	500	100.0%
1012001	47018	POLICE OUTSIDE OT	230,800	106,403	156,036	135,000	162,283	175,000	40,000	29.6%
1012001	47038	PERMIT FEES	4,325	4,375	4,195	4,900	2,975	4,700	(200)	-4.1%
1012001	47039	RECORDS FEES	2,210	2,076	2,133	2,000	984	2,000	-	0.0%
			307,660	**209,017**	**267,010**	**237,900**	**244,432**	**289,700**	**49,300**	**20.7%**
PUBLIC SAFETY -- GRANTS										
1012002	42034	DUI GRANT REIMBURSEMENT	-	-	-	12,000	-	12,000	-	0.0%
1012002	47049	DISPATCH PRESTON	25,000	30,500	30,500	30,500	30,500	30,500	-	0.0%
			25,000	**30,500**	**30,500**	**42,500**	**30,500**	**42,500**	**-**	**0.0%**
HEALTH & WELFARE -- CHARGES FOR SERVICES										
1013001	47021	SENIOR CENTER FEES	13,565	1,557	1,346	-	573	900	900	
1013001	47034	PUBLIC HEALTH NURSING FEES	539,462	18,032	-		-	-	-	

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET REVENUES

ACCOUNT	DESCRIPTION	2023 ACTUAL	2024 ACTUAL	2025 ACTUAL	2026 ADOPTED	2026 YTD-1/31/26	2027 PROPOSED	DIFF VS 2026 ORIGINAL BUDGET	% Chg over PY
		553,027	19,589	1,346	-	573	900	900	
HEALTH & WELFARE -- GRANTS									
1013002 42003	YOUTH SERVICES	33,515	31,022	-		-	-	-	
1013002 42032	PILOT: SR HOUSING AUTHORITY	9,673	7,810	8,653	8,200	11,278	10,000	1,800	22.0%
		43,188	38,832	8,653	8,200	11,278	10,000	1,800	22.0%
PUBLIC WORKS -- CHARGES FOR SERVICES									
1014001 47020	TIPPING FEES	47,862	42,013	36,049	35,000	28,919	50,000	15,000	42.9%
1014001 47056	SHARED SERVICES - MECHANIC	-	8,000	96,000	96,000	56,000	96,000	-	
		47,862	50,013	132,049	131,000	84,919	146,000	15,000	11.5%
LIBRARIES -- CHARGES FOR SERVICES									
1015001 47032	LIBRARY FEES	587	6,470	7,250	6,000	3,809	6,500	500	8.3%
		587	6,470	7,250	6,000	3,809	6,500	500	8.3%
PARKS & RECREATION -- CHARGES FOR SERVICES									
1016001 47033	PROGRAM REGISTRATION FEES	3,713	2,940	3,066	3,000	1,025	3,000	-	0.0%
		3,713	2,940	3,066	3,000	1,025	3,000	-	0.0%
EDUCATION -- CHARGES FOR SERVICES									
1017001 47010	VO AG TUITION	728,355	829,361	403,649	411,563	301,258	411,563	-	0.0%
1017001 47011	SPECIAL EDUCATION TUTION	126,736	60,559	54,010	25,500	6,728	26,775	1,275	5.0%
1017001 47012	NON RESIDENT TUITION	43,470	71,867	62,680	62,680	-	65,814	3,134	5.0%
		898,561	961,787	520,339	499,743	307,986	504,152	4,409	
EDUCATION -- GRANTS									
1017002 42016	FEDERAL PUBLIC LAW 874	1,558,206	1,804,635	1,207,133	1,164,441	514,771	1,178,414	13,973	1.2%
1017002 42018	VOAG GRANT	1,051,239	1,019,200	1,508,652	1,400,000	1,088,711	1,400,000	-	0.0%
1017002 42020	EDUCATION COST SHARING	11,475,245	11,547,735	11,949,448	12,016,278	6,016,310	12,032,619	16,341	0.1%
		14,084,690	14,371,570	14,665,233	14,580,719	7,619,792	14,611,033	30,314	0.2%
TAXES									
1019501 41000	PROPERTY TAXES, CURRENT	41,803,461	43,281,054	45,892,340	48,100,971	46,137,967	49,756,337	1,655,366	3.4%
1019501 41001	ARREARS	366,922	408,251	263,530	320,000	176,821	320,000	-	0.0%
1019501 41002	INTEREST	262,415	255,299	232,610	205,000	116,611	205,000	-	0.0%
1019501 41003	SUSPENSE TAX COLLECTIONS	10,251	10,066	35,972	13,000	8,333	13,000	-	0.0%
1019501 41004	LIENS	21,106	14,211	11,464	13,000	6,136	13,000	-	0.0%
1019501 41008	MV PROPERTY TAX GRANT	143,385	213,782	352,343	411,062	445,888	741,052	329,990	80.3%
		42,607,540	44,182,663	46,788,259	49,063,033	46,891,756	51,048,389	1,985,356	4.0%
OTHER REVENUE									
1019502 49002	TRANSFER IN: BOND PREMIUM	-	-	-	-	-	-	-	
1019502 49002	TRANSFER IN: OTHER	210,517	3,500	-	1,504,675	-	1,854,535	349,860	23.3%
1019503 48001	INTEREST ON DEPOSITS	576,150	1,010,972	1,031,324	525,000	554,764	650,000	125,000	23.8%
		786,667	1,014,472	1,031,324	2,029,675	554,764	2,504,535	474,860	23.4%
	TOTAL	63,514,669	65,160,587	67,695,903	70,364,977	57,982,420	73,810,669	3,445,692	4.9%

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET
CAPITAL IMPROVEMENT PLAN SUMMARY

Department	Account #	Account Name	Project Description	2026 Appropr	Current Account Balance	FY2027 REQUESTS Dept Request	Mayor	Council	Preliminary Tax Levy	*Source of Non-Tax Funding* LoCIP	Town Aid Road Grant	Municipal Aid Grant	Convey-ance	BOE CNR	Other
General Government															
Town Council	21010101-57300	New Equipment	Laptop Reserve Fund	1,500	893	1,500	1,500	-	1,500	-	-	-	-	-	-
Historic Districts	21010103-54300/54500	R & M /Bldg Maintenance	Sawmill Damn Remediation	10,000	48,818	25,000	25,000	-	25,000	-	-	-	-	-	-
Assessor	21012103-53305	Revaluation	Revaluation Reserve	50,000	48,500	50,000	50,000	-	50,000	-	-	-	-	-	-
MIS	21012151-57310	Equip Replacement	Technology Upgrades	71,500	390	77,175	77,175	-	77,175	-	-	-	-	-	-
MIS	TBD	TBD	Meeting Room Replacements	-	-	125,000	62,500	-	62,500	-	-	-	-	-	-
Land Use	TBD	TBD	Design and Engineering Gales Ferry RT 12 Sidewalks	-	-	65,000	65,000	-	65,000						
Land Use	21014301-53306	POCD	Planning & Zoning Document Updates	-	17,500	75,000	75,000	-	75,000	-	-	-	-	-	-
Public Safety															
Police	21020101-56378	CALEA Accreditation	CALEA Accreditation	6,500	7,269	-	-	-	-	-	-	-	-	-	-
Police	21020101-56379	Psych Exam Reserve	Psychological Exam Reserve	1,375	1,125	1,000	1,000	-	1,000	-	-	-	-	-	-
Police	21020101-57300	New Equipment	Flock Safety Cameras	12,750	1,040	12,000	12,000	-	12,000	-	-	-	-	-	-
Police	21020101-57510	Vehicle	Police Vehicles	54,326	24,458	92,720	46,360	-	46,360	-	-	-	-	-	-
Police	21020101-58692	In Car Video	In Car Video	1,800	13,502	40,000	40,000	-	40,000	-	-	-	-	-	-
Police	21020101-58693	Firearm Replacement Reserve	Firearm Reserve Fund	4,200	6,085	12,600	12,600	-	12,600						
Police	21020101-58695	Body Cameras	Body Worn Cameras	7,050	8,749	7,020	7,020	-	7,020	-	-	-	-	-	-
Police	TBD	TBD	Body Armor Replacement	7,050	-	8,375	8,375	-	8,375						
Dispatch	21020103-57300	New Equipment	Radio Base Station Reserve Fund	9,500	50,557	8,500	8,500	-	8,500	-	-	-	-	-	-
ACO	21020105-57300	New Equipment	ACO Vehicle Reserve Fund	2,000	5,828	2,000	2,000	-	2,000	-	-	-	-	-	-
Admin Emerg Serv	21020401-54325	Fire Apparatus	Fire Apparatus Replacement	307,444	1,393,093	384,305	384,305	-	384,305	-	-	-	-	-	-
Admin Emerg Serv	21020401-57306	New Equipment	AED Reserve	9,175	52,843	9,450	9,450	-	9,450	-	-	-	-	-	-
Ledyard Fire	21020501-56215	Clothing Emerg. Serv.	Fire Fighter Personal Protective Equip.	15,000	18,984	15,000	15,000	-	15,000	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	Fire Hose			3,000	3,000	-	3,000	-	-	-	-	-	-
Ledyard Fire	21020501-57300	New Equipment	SCBA Replacement			12,000	12,000	-	12,000						
Ledyard Fire	21020501-57300	New Equipment	Thermal Imaging Camera	39,000	89,878	3,000	3,000	-	3,000						
Ledyard Fire	21020501-57301	New Equipment	Portable Radios and Pagers			7,000	7,000		7,000						
Ledyard Fire	21020501-57300	New Equipment	R-13 New Engine Equipment			5,000	5,000	-	5,000						
Ledyard Fire	21020501-57300	New Equipment	Hurst Battery Tools			12,000	12,000	-	12,000						
Gales Ferry Fire	21020551-52615	Clothing Emerg. Serv.	Fire Fighter Personal Protective Equip.	16,000	26,180	16,000	16,000	-	16,000	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Communication Equipment			-	-	-	-	-	-	-	-	-	-
Gales Ferry Fire	21020551-57300	New Equipment	Firefighting Equipment			-	-	-	-						
Gales Ferry Fire	21020551-57300	New Equipment	Air Bottles			-	-	-	-						
Gales Ferry Fire	21020551-57300	New Equipment	SCBA Replacement			-	-	-	-						
Gales Ferry Fire	21020551-57300	New Equipment	Breathing Air Compressor	44,000	246,767	-	-	-	-						
Gales Ferry Fire	21020551-57300	New Equipment	Rescue Tools Replacement			-	-	-	-						
Gales Ferry Fire	21020551-57300	New Equipment	Fire Station Generator Replacement			-	-	-	-						
Gales Ferry Fire	21020551-57300	New Equipment	Station Exhaust Removal System Replacement			-	-	-	-						
Gales Ferry Fire	21020551-57300	New Equipment	Fire Hose Replacement			-	-	-	-						

TOWN OF LEDYARD
FISCAL YEAR 2027 MAYOR'S PROPOSED BUDGET
CAPITAL IMPROVEMENT PLAN SUMMARY

Department	Account #	Account Name	Project Description	2026 Appropr	Current Account Balance	FY2027 REQUESTS Dept Request	Mayor	Council	Preliminary Tax Levy	*Source of Non-Tax Funding* LoCIP	Town Aid Road Grant	Municipal Aid Grant	Convey-ance	BOE CNR	Other	
Public Works																
PW	21040101-57311	Heavy Equipment	Heavy Equipment	80,000	4,800	85,000	85,000	-	40,000	-	-	-	45,000	-	-	
PW	21040101-57312	Large Trucks	Large Trucks	165,000	32,833	190,000	190,000	-	190,000	-	-	-	-	-	-	
PW	21040101-57313	Small Trucks	Small Trucks	40,000	11,827	42,500	42,500	-	42,500	-	-	-	-	-	-	
PW	21040101-57314	Light Equipment	Light Equipment	16,000	9,772	16,000	16,000	-	16,000	-	-	-	-	-	-	
PW	21040101-57315	Pooled Vehicles	Pooled Vehicles	15,000	46,825	15,000	15,000	-	15,000	-	-	-	-	-	-	
PW	21040101-57316	Beverage Container Surcharges	Sweeper	-	-	12,000	12,000	-	12,000							
PW	21040107-54005	Road Restoration	Road Restoration	890,000	7,655	1,065,000	900,000	-	99,202	182,572	197,141	421,085	-	-	-	
PW	21040107-54006	Road Maintenance	Road Maintenance	147,889	83,647	197,141	197,141	-	-	-	197,141	-	-	-	-	
PW	21040111-58240	Building Reserve Fund	Municipal Building Reserve Fund	100,000	140,910	100,000	100,000	-	100,000	-	-	-	-	-	-	
PW	21040107-54017-G0015	Whitford Brook Watershed	Whitford Brook Watershed Infrastructure	2,250,000	-	2,800,000	2,800,000	-	-	-	-	-	-	-	2,800,000	
Library																
Library	21050101-57300	New Equipment	Technology Upgrades	-	110	5,000	5,000	-	5,000							
Parks & Recreation																
PR	Fund 0203	Site Improvements	*See CIP Backup for Details*	-	-	92,000	92,000	-	-	-	-	-	92,000	-	-	
Schools																
Capital / CNR	CNR TOTAL		*See CIP Backup for Details*	-	-	391,500	306,500	-	306,500	-	-	-	-	-	-	**
Operating	OPERATING TOTAL		*See CIP Backup for Details*	-	-	156,500	156,500	-	-						156,500	***
	TOTAL					**6,237,286**	**5,878,426**	**-**	**1,786,987**	**182,572**	**394,282**	**421,085**	**137,000**	**-**	**2,956,500**	

*** BOE Operating Budget

TOWN OF LEDYARD
FISCAL YEAR 2027 TOWN COUNCIL PROPOSED BUDGET
CAPITAL IMPROVEMENT PLAN DETAILS

FY27 CAPITAL IMPROVEMENT PLAN REQUESTS

DEPARTMENT	DESCRIPTION	Priority	Total 2027 Request	Dept. Request	Mayor	FY27 COUNCIL	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36
Town Council			1,500												
	Laptop Reserve Fund	SR		1,500	1,500	-	1,500	1,500	1,500	1,500	1,500	-			
Historic District Comm			25,000												
	Sawmill Damn Remediation	DF		25,000	25,000	-	25,000	50,000	250,000	100,000	-	-			
Assessor's Office			50,000												
	Revaluation	SR		50,000	50,000	-	50,000	50,000	-	-	-	-	-		-
MIS			202,175												
	Computer & Server Replacement Reserve Fund	SR		77,175	77,175	-	81,034	85,085	89,340	93,807	96,621	101,452			
	Meeting Room Replacements	SR		125,000	62,500	-	62,500	-	-	-	-	-			
Land Use			140,000												
	Design and Engineering Gales Ferry RT 12 Sidewalks	SR		65,000	65,000	-	65,000	-	-	-	-	-	-		
	Planning & Zoning Document Updates	SR		75,000	75,000	-	75,000	-	-	-	-	-	-		-
Police Department			184,215												
	CALEA Addreditation			-	-	-	-	-	-	-	-	-			
	Psychological Exam Reserve	SR(5)		1,000	1,000	-	1,000	1,000	1,000	1,000	1,000	1,000			
	Flock Safety Cameras	SR(2)		12,000	12,000	-	12,000	12,000	12,000	12,000	12,000	12,000			
	Police Vehicles	SR(1)		92,720	46,360	-	92,720	48,000	96,000	96,000	98,000	99,000			
	In Car Video	SR(5)		40,000	40,000	-	40,000	40,000	1,800	1,800	1,800	1,800			
	Firearm Reserve Fund	SR(3)		12,600	12,600	-	8,400	500	500	500	500	500			
	Body Worn Cameras	SR(6)		7,020	7,020	-	7,020	7,020	7,020	7,020	7,020	7,020			
	Body Armor Replacement	SR(7)		8,375	8,375	-	8,375	8,375	8,375	8,375	8,500	8,500			
	Radio Base Station Reserve Fund	SR (2)		8,500	8,500	-	8,500	8,500	8,500	8,500	8,500	8,500			
	ACO Vehicle Reserve Fund	SR(1)		2,000	2,000	-	2,000	2,000	2,000	5,000	5,000	5,000			
Ledyard Fire Company			57,000												
	Fire Fighter Personal Protective Equip.	RPH (1)		15,000	15,000	-	15,000	15,000	15,000	15,000	15,000	15,000			
	Fire Hose	RPH (3)		3,000	3,000	-	3,000	2,000	2,000	1,500	1,500	1,500			
	SCBA Replacement	SR (2)		12,000	12,000	-	12,000	12,000	12,000	12,000	12,000	12,000			
	Thermal Imaging Camera	IOE (6)		3,000	3,000	-	3,000	-	-	-	-	-			
	Portable Radios and Pagers	IOE(6)		7,000	7,000	-	7,000	7,000	5,000	-	-	-			
	R-13 New Engine Equipment	RPH (4)		5,000	5,000	-	5,000	5,000	5,000	5,000	-	-			
	Hurst Battery Tools	SR(5)		12,000	12,000	-	-	-	-	-	-	-			
Gales Ferry Fire District			16,000												
	Fire Fighter Personal Protective Equip.	RPH (1)		16,000	16,000	-	17,000	17,000	17,000	18,000	18,000	18,000			
	Communication Equipment	SR (2)		-	-	-	5,000	5,000	5,000	5,000	5,000	5,000			
	Firefighting Equipment	RPH (2)		-	-	-	3,000	3,000	3,000	3,000	3,000	3,000			
	Air Bottles	RPH (1)		-	-	-	5,000	6,000	6,000	7,500	7,500	-			
	SCBA Replacement	RPH (2)		-	-	-	15,000	15,000	18,000	18,000	20,000	20,000			
	Breathing Air Compressor	RPH (2)		-	-	-	-	-	-	-	-	-			
	Rescue Tools Replacement	RPH (2)		-	-	-	4,000	4,000	4,000	4,000	4,000	4,000			
	Fire Station Generator Replacement	RPH (2)		-	-	-	-	-	-	-	-	-			
	Station Exhaust Removal System Replacement	RPH (2)		-	-	-	-	-	-	-	-	-			
	Fire Hose Replacement	RPH (2)		-	-	-	4,000	4,000	4,000	4,000	4,000	4,000			
Admin Emerg Serv			393,755												
	AED Reserve	RPH		9,450	9,450	-	9,575	9,950	10,205	10,468	10,782	11,106			
	Fire Apparatus Replacement	SR		384,305	384,305	-	407,363	439,952	459,750	480,439	502,059	524,651			

TOWN OF LEDYARD
FISCAL YEAR 2027 TOWN COUNCIL PROPOSED BUDGET
CAPITAL IMPROVEMENT PLAN DETAILS

FY27 CAPITAL IMPROVEMENT PLAN REQUESTS

DEPARTMENT	DESCRIPTION		Priority	Total 2027 Request	Dept. Request	Mayor	FY27 COUNCIL	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36
Public Works																
Equipment				360,500												
	Heavy Equipment		SR(H)		85,000	85,000	-	85,000	85,000	85,000	90,000	90,000	90,000			
	Large Trucks		SR(H)		190,000	190,000	-	190,000	190,000	200,000	200,000	200,000	200,000			
	Small Trucks		SR(H)		42,500	42,500	-	42,500	45,000	45,000	47,500	47,500	50,000			
	Light Equipment		SR, IOE(M)		16,000	16,000	-	17,000	17,000	17,000	18,000	18,000	18,000			
	Pooled Vehicles		SR(H)		15,000	15,000	-	17,500	17,500	20,000	20,000	22,500	22,500			
	Sweeper		SR(H)		12,000	12,000	-	12,000	12,000	12,000	12,000	12,000	12,000			
Roads				1,262,141												
	Road Restoration		DF,SR,C (H)		1,065,000	900,000	-	1,065,000	1,065,000	1,115,000	1,115,000	1,115,000	1,165,000			
	Road Maintenance				197,141	197,141	-	-	-	-	-	-	-			
Buildings				100,000												
	Municipal Building Reserve Fund		SR(H)		100,000	100,000	-	110,000	110,000	120,000	120,000	130,000	130,000			
Other				2,800,000												
	Whitford Brook Watershed Infrastructure		DF,SR,C (H)		2,800,000	2,800,000	-	2,800,000	2,800,000	1,150,000	-	-	-			
Library				5,000												
	Technology Upgrades		SR		5,000	5,000	-	5,000	5,000	5,000	5,000	5,000	5,000			
Parks & Recreation				92,000												
	Tree Trimming / Removal		DF		15,000	15,000	-	-	-	-	-	-	-			
	Security Camera		RPH		15,000	15,000	-	-	-	-	-	-	-			
	Park Amenities		IOE		20,000	20,000	-	-	-	-	-	-	-			
	Blonders Upgrades		IOE		25,000	25,000	-									
	AED's and Climate Controlled Boxes		RPH		17,000	17,000	-	-	-	-	-	-	-			
Board of Education																
Bondable				600,000												
	LHS - Boiler System Re[placement & BMS System	20	DF		-	-	-	20,000,000	-	-	-	-	-	-		
	LHS - Parking Lot	36	DF		-	-	-	-	-	1,500,000	-	-	-	-		
	LHS - Window Replacement	18	DF		-	-	-	3,500,000	-	-	-	-	-	-		
	LHS - Add Elavator to Lower Level	34	NEF		-	-	-	-	-	-	-	350,000	-	-		
	LHS - Classroom Ventilation and Air Conditioning	23	DF		-	-	-	21,250,000	-	-	-	-	-	-		
	LHS - Roof Replacement	33	SR		-	-	-	-	-	-	-	8,000,000	-	-		
	LHS - Replace Media Center Roof	24	DF		-	-	-	525,000	-	-	-	-	-	-		
	LHS - Auditorium Air Conditioning	22	NEF		-	-	-	500,000	-	-	-	-	-	-		
	LMS - Expand Cafeteria	21	NEF		600,000	600,000	-	-	-	-	-	-	-	-		
	JWL - Window Replacement	35	IOE		-	-	-	-	-	-	1,200,000	-				
	JWL - Parking Lot	37	DF		-	-	-	-	500,000	-	-	-				

TOWN OF LEDYARD
FISCAL YEAR 2027 TOWN COUNCIL PROPOSED BUDGET
CAPITAL IMPROVEMENT PLAN DETAILS

FY27 CAPITAL IMPROVEMENT PLAN REQUESTS

DEPARTMENT	DESCRIPTION		Priority	Total 2027 Request	Dept. Request	Mayor	FY27 COUNCIL	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36
Capital / Non-Recurring				391,500												
	LHS - Needs study (BOE is paying from FY 26 capital)	1	DF		75,000	-	-	-	-	-	-	-	-	-		-
	LHS - Lower Level Restrooms	25	DF		-	-	-	-	85,000	-	-	-	-	-	-	-
	LHS - Lower Level Locker Rooms	26	DF		-	-	-	-	-	125,000	-	-	-	-		-
	LHS - Boiler System Repairs	2	DF/SR		22,500	22,500	-	-	-	-	-	-	-	-		-
	LHS - Electrostatic Locker Painting	30	DF		-	-	-	-	-	-	-	-	-	50,000	-	-
	LHS - Science Lab Upgrades	6	DF/EPS		-	-	-	138,000	142,000	145,000	-	-	-	-		-
	LHS - Culinary Room Renovations	38	IOE/C		-	-	-	-	75,000	-	-	-	-	-		-
	LHS - Resurface Tennis Courts	28	IOE		-	-	-	50,000	-	-	-	-	-	-		-
	LHS - Outdoor Athletics Lavs / Storage	29	NEF/IOE		-	-	-	-	-	-	-	-	-	-	200,000	-
	LHS - Replace Turf Field Scoreboard	16	NEF/IOE		-	-	-	70,000	-	-	-	-	-	-		-
	LHS - Varisty Lockerroom Renovation	19	DF		-	-	-	-	150,000	-	-	-	-	-		-
	LHS - Athletic Lockerroom Renovation	10	DF		-	-	-	-	150,000	-	-	-	-	-		-
	LHS - Replacement Field Lights	27	DF/IOE		-	-	-	-	-	125,000	-	-	-	-		-
	LHS - Replacement PA System	5	DF/SR		10,000	10,000	-	-	-	-	-	-	-	-		-
	LHS - Gym Bleachers	31	DF/C		-	-	-	200,000	-	-	-	-	-	-		-
	LHS - Gym Dividing Wall	17	DF/C		-	-	-	35,000	-	-	-	-	-	-		-
	LHS - Aux Gym Padding	32	DF/C		-	-	-	30,000	-	-	-	-	-	-		-
	LHS - Replace sewer piping	15	DF/RPH		-	-	-	-	70,000	-						
	LHS - Softball field renovation	11	DF/SR		-	-	-	45,000								
	JWL - Classroom Renovations	7	DF/IOE/C		140,000	140,000	-	143,000	146,000	-	-	-	-	-		-
	JWL - Basketball Court Pavement	12	DF		-	-	-	70,000	-	-	-	-	-	-		-
	JWL - Replace PA System	3	DF/SR		6,000	6,000	-	-	-	-						
	CO - Replacement Truck	8	IOE		80,000	70,000	-	-	-	-	-	-	-	-		-
	District - Trailer	9	SR		5,000	5,000	-									
	GFS - Playground Surface	13	DF		-	-	-	50,000								
	GFS - Replace PA System	4	DF/SR		6,000	6,000	-	-	-	-	-	-	-	-		-
	GHS - Turf Playground	14	DF		47,000	47,000	-									
Operating				156,500												
	LHS - Parking Lot Repairs		DF		4,000	4,000	-	4,000	4,000	4,000	-	-	-			
	LHS - Athletic Field Repairs		SR		7,500	7,500	-	7,500	7,500	7,500	-	-	-			
	LHS - Masonry Repairs		DF		5,000	5,000	-	5,000	5,000	5,000	-	-	-			
	Districtwide - HVAC Maintenance		IOE		140,000	140,000	-	140,000	140,000	140,000	-	-	-			
PRIORITY KEY							-									
RPH	Risk to Public Health															
DF	Deteriorated Facility															
SR	Systematic Replacement															
IOE	Improvement of Operating Efficiency															

TOWN OF LEDYARD
CONNECTICUT

Fred B. Allyn III
Mayor

Jessica Michaud
Executive Assistant to the Mayor

741 Colonel Ledyard Highway
Ledyard, CT 06339-1551
Telephone (860) 464-3222
FAX (860) 464-1126

Re: Contingency Plan

Pursuant to Chapter VII, Section 1 of the Town Charter, revised 12/3/2018, the Mayor is required to include in the budget submittal "plans for dealing with additional reductions in State funding that might occur after the General Government and Board of Education budgets are approved at referendum."
P
The following outlines possible General Government reductions/ increases for FY27 that could cover up to $580,799 if the State of Connecticut reduced funding to the Town of Ledyard after budget passage:

- **Utilize Mil Rate Stabilization Fund to offset reductions: $300,000**
- **Reduce MIS capital Meeting Room upgrades: $62,500**
- **Eliminate tax levy portion of capital road restoration: $155,659**
- **Eliminate memberships for EDC (#10114305-58100): $7,640**
- **Utilize Surplus to budget shortfall: $55,000**

The General Government budget is lean in both expenses and staffing, so each of the aforementioned items will have its own impact on the taxpayer- in the form of poorer road conditions, reduced online services, reduced economic development opportunities, a lower bond rating (utilizing surplus) or a combination of the above.

Ledyard Board of Education
2026-2027

Board of Education Approved Budget

February 10, 2026

Total BOE Budget: $41,932,335

BOE Budget Increase: $1,470,093 (3.63%)

Town Allocated Health Insurance Budget: $TBD*

Town Allocated Health Insurance Increase: $TBD*

Total Budget with Town Allocated Health Insurance: $TBD*

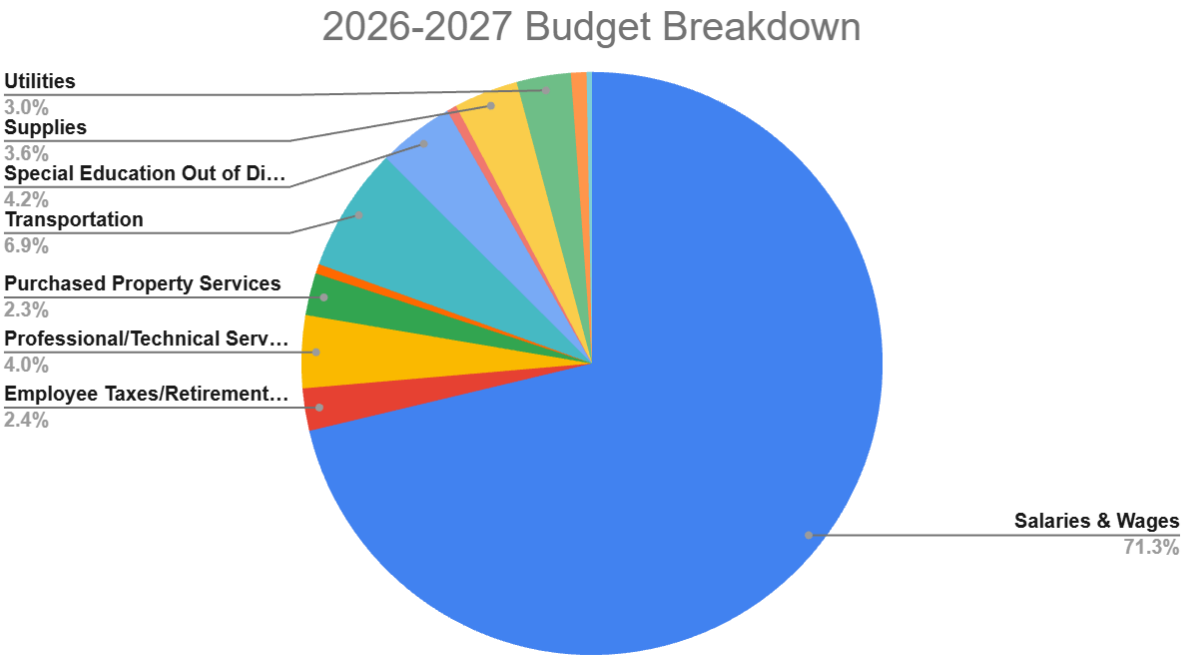
Budget increase with Town Allocated Health Insurance: $TBD*

*** The Town of Ledyard has maintained sole authority over insurance plan design, selection of carriers and other decisions related to the cost of employee health insurance.**

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BOARD OF EDUCATION PROPOSED BUDGET
SECTION I: EXECUTIVE SUMMARY



Salaries and Wages (object codes 51010-51300) – Increase $1,202,233 (4.19%)

Teacher salaries support regular education activities, library media services, the special education program, pre-kindergarten program, guidance and career services, intervention, social workers, and school psychologists. Teacher Salaries (51030-51050) increased overall by $888,924. This increase includes the contractual gross wage increase, plus step increases of $791,044 and one known teacher retirement. In addition, the 2026-2027 budget includes a request for 1.0 FTE Math Instructional Coach at the elementary level to support curricular implementation and excellence aligned with our strategic plan's commitment to supporting staff in engaging our students in rigorous learning experiences. This budget also adds 5 Class F stipends for a marching band program at the high school.

School Administration is involved in activities associated with directing and managing individual schools' operations following system-wide policies and standards. The administration is responsible for the supervision of all school operations, including oversight of curriculum and instruction, students' academic and extracurricular activities, assignment of duties, evaluation of staff members and maintenance of educational records. School-based administration includes 4.0 FTE Principals, 5.0 FTE Assistant Principals, and 5.0 FTE Special Education

Administrators. The Ledyard Administrators Association (LAA) contract calls for a gross wage increase of 3.0% over the 2025-26 year plus associated step increases.

This budget includes the addition of 1.0 FTE non-bargaining unit position in Facilities to support the activities of that department.

The AFSCME Information Technology bargaining unit agreement is yet to be negotiated for the next fiscal year. Funds are allocated for the AFSCME Paraprofessional, AFSCME Secretarial and the AFSCME Custodian/Maintenance bargaining units based on ratified contracts. All of the aforementioned staff members are responsible for the oversight of critical district tasks that include, but are not limited to: administrative tasks for offices, data management, attendance data, purchasing, maintenance and cleaning of building sites, maintenance of grounds, maintenance of equipment, student information systems, information technology hardware used by staff and students, and assistance in oversight of students.

The substitute teacher rate remains at $130/day.

Employee Benefits (object codes 52200-52800) – Increase $55,983 (6.02%)

Unemployment Expense (52600), District Tuition Reimbursement (52350), and Social Security/Medicare Expense (52200) have been adjusted based on trends, previous fiscal year expenditures and anticipated increases.

The Town managed budget includes funds for school district personnel medical/dental/vision insurance. The Ledyard Education Association, our largest bargaining unit, will increase from a 24.25% premium share in the 2025-2026 fiscal year to a 24.50% premium share in the 2026-2027 school year. In 2026-2027, the LAA Group will continue to have a 21% premium share, no change from 2025-2026; the AFSCME Paraprofessional group will have a 20% premium share (unchanged from 2025-26); and the AFSCME Custodian/Maintenance group has a 18.75% premium share, an increase 0.50% from the previous year; and the AFSCME Secretarial unit will go from 19.25% in 2025-2026 to 19.50% in 2026-2027. The AFSCME IT unit currently has a 18.55% premium share in 2025-2026 and will enter into negotiations during this budget year.

Insurance costs typically increase annually; assuming a 10% increase to insurance rates and flat employee healthcare participation, the above premium share changes, negotiated by the Board, represents an increase in estimated employee insurance cost share of $186,703 to offset town government expenses.

Professional/Technical Services (object codes 53210-53740) – Increase $37,578 (2.27%)
The increases in this line are related to an increase of $18,000 (2082320 53400), attributable to services related to data dashboard engagement as well as costs due for work towards NEASC district accreditation. In addition, we are anticipating increased cost due to inflation of a combined $44,578 in special education behavior service costs (2091260 53400), other special education services (2092190 53400), as well as occupational therapy (2092190 53440) and physical therapy expenses (2092190 53460).

These increases are partially offset by a decrease in the use of Ignite Education tutoring services in our literacy intervention programming and Multi Tiered System of Support (MTSS) of $25,000 (2081000 53210).

Purchased Property Services (object codes 54100-54900) – Increase $3,968 (0.41%)
We estimate an inflationary increase to water and sewer (2112600 54100) and disposal services (2112600 54210) of $3,968, but otherwise anticipate this line to be flat to the current year.

Other Purchased Services (object codes 55100-55900) – Increase $186,257 (3.77%)
The budget for transportation (55100) is based on a contractual increase of 4.98%; $429.23 per day for a full-size bus. Pupil Transportation services include conveying students to and from school as required by state and federal laws. In addition, the district provides transportation to school sponsored activities. Ledyard currently contracts for twenty-two (22) regular buses and eight (8) special education buses. Ledyard also contracts for five (5) special education vans to transport students to out of district locations. Other providers are utilized for specialized transportation for students, including but not limited to homelessness, DCF placement, IEP or 504 determination, or out of district placement.

Tuition costs are related to three areas: special education out-of-district programs, magnet schools, and adult education. Special Education outplaced tuition is highly volatile and is an area of ongoing risk. Due to escalating student need, enrollment and inflationary cost, special education tuition costs (55600/55700) are forecasted to increase by $133,052, this amount is partially offset by an estimated decrease in general education magnet tuition costs (2086110 56110) of $62,473.

Ledyard Public Schools participates in the Norwich Collaborative Adult Education Consortium. The consortium provides mandated courses in citizenship, English for those with limited proficiency, and courses leading to a graduate equivalency diploma (GED). A state grant partially funds this program, and Ledyard Public Schools is required to fund the balance. The adult education line (55900) is budgeted at $32,725.

Supplies (object codes 56110-56900) – Increase $15,921 (0.58%)
We are anticipating some inflationary increase in overall supplies totaling $5,106. In addition, we are expecting an increase in electricity cost of $23,371.

Textbook expenses (56400) are adjusted annually based on specific requirements, approved revisions and licensed renewals aligned with the curriculum cycle. The budget for textbooks increased by a net $24,243 based on the requirements for the upcoming school year. Testing supplies, ELA and Math consumables - instructional technology (56800) is anticipated to decrease a net $41,999 primarily due to the implementation of new assessment tools. The budget for instructional supplies for Mathematics (2081011 56110) is increased by $15,200 to accommodate the purchase of new graphing calculators.

Athletic supplies at the middle school (2053200 56900) are reduced $10,000 due to a one-time purchase last fiscal year.

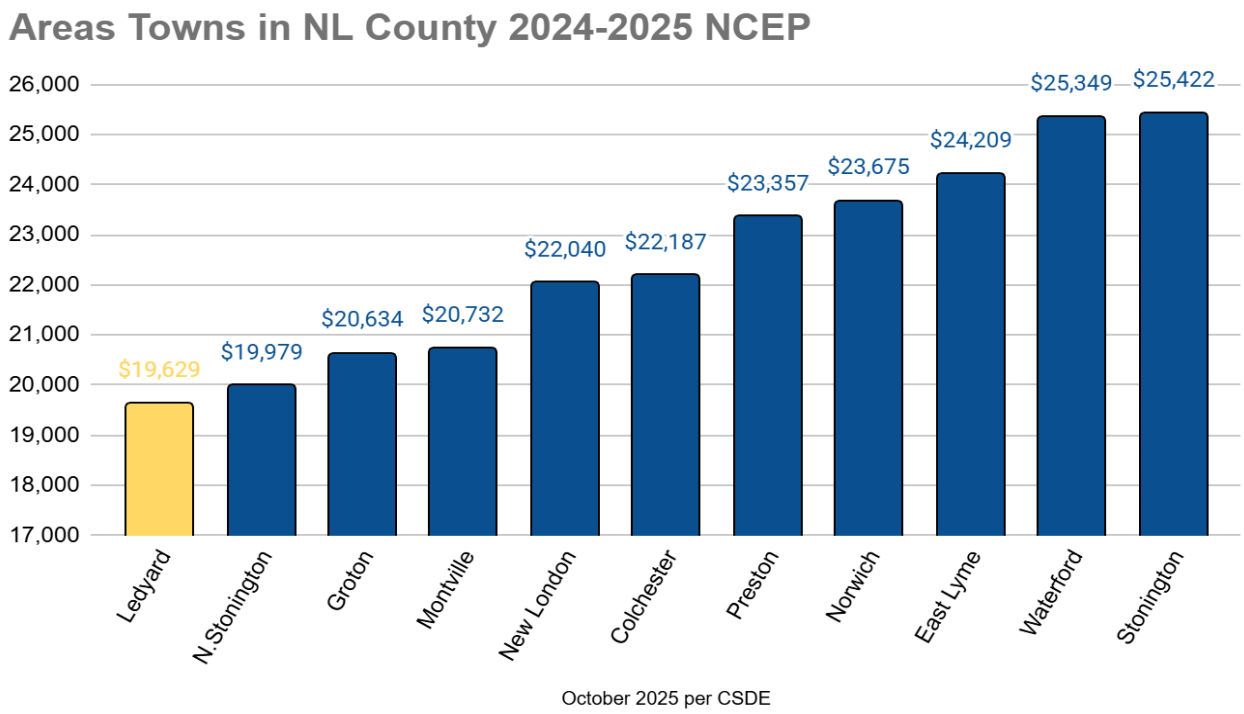
Maintenance supplies (2112600 56900) are flat funded in this budget based on yearly estimates, but continue to present an area of risk due to the increasing issues and part costs for the HVAC systems at GHS and LMS.

Equipment (object codes 57300-57350) – Decrease $31,847 (-8.07%)
Districtwide equipment has been reduced $52,000 for one-time purchase of security enhancements at all the schools, this is partially offset by an increase of $40,802 for the implementation of a districtwide timekeeping system for staff (2082400 57300), resulting in a net decrease of $11,198.

Curriculum software (2161601 57350) is estimated to decrease a net $20,649 due to the discontinued use of Dreambox software platform.

SECTION II:
NET CURRENT EXPENDITURES PER PUPIL

Connecticut State Department of Education Net Current Expenditures per Pupil (NCEP)					
	2020-2021	**2021-2022**	**2022-2023**	**2023-2024**	**2024-2025**
State Average	$20,707	$21,438	$19,716	$20,722	$22,029
Ledyard	$15,739	$16,496	$16,871	$17,880	$19,629
Ledyard Rank	160	159	153	153	144



Net Current Expenditures per Pupil

Net Current Expenditures per Pupil (NCEP) has been a primary measure of per-pupil spending in Connecticut for more than three decades. NCEP measures all education expenditures with a couple of adjustments (as explained below) for all the students for which a town is fiscally responsible, regardless of whether the town operates its own school or tuitions its resident students to other districts/regions, magnet or private schools.

ADM

Under C.G.S. Section 10-261(a)(2), average daily membership (ADM) is calculated from the October Public School Information System (PSIS) and the Education Financial System (EFS).

ADM represents resident students educated in and out of the district, adjusted for school sessions in excess of the 180-day/900-hour minimum, tuition-free summer school, and Open Choice participation. Prekindergarten students are counted on a full-time equivalency basis.

NCE

Net current expenditures (NCE) are calculated as defined in Connecticut General Statutes (C.G.S.) Section 10-261(a)(3). **NCE includes all current public elementary and secondary expenditures from all sources, excluding reimbursable regular education transportation, tuition revenue, capital expenditures for land, buildings, equipment, and debt service.** The information for determining NCE is provided from the Education Financial System (EFS).

NCEP

Net current expenditures per pupil (NCEP) represent NCE divided by ADM.

NCEP Rank

Each town is ranked between 1 (highest) and 165 (lowest) in NCEP.

Rank	District Code	District	NCEP
1	125	SHARON	$46,587.15
2	212	DISTRICT NO. 12	$43,682.04
3	31	CORNWALL	$41,009.38
4	21	CANAAN	$40,210.10
5	68	KENT	$38,549.96
6	98	NORFOLK	$38,465.42
7	201	DISTRICT NO. 1	$35,536.57
8	209	DISTRICT NO. 9	$34,345.50
9	154	WESTBROOK	$34,207.37
10	204	DISTRICT NO. 4	$33,215.15
11	211	DISTRICT NO. 11	$32,793.74
12	50	ESSEX	$32,736.58
13	122	SALISBURY	$32,548.50
14	117	REDDING	$31,257.03
15	123	SCOTLAND	$30,934.39
16	36	DEEP RIVER	$30,816.21
17	29	COLEBROOK	$30,812.19
18	63	HAMPTON	$30,485.28
19	26	CHESTER	$30,473.11
20	65	HARTLAND	$30,315.63
21	24	CHAPLIN	$29,840.49

Rank	District Code	District	NCEP
22	207	DISTRICT NO. 7	$29,661.81
23	213	DISTRICT NO. 13	$29,557.20
24	127	SHERMAN	$29,218.22
25	100	NORTH CANAAN	$29,178.43
26	214	DISTRICT NO. 14	$28,979.83
27	157	WESTON	$28,973.01
28	57	GREENWICH	$28,970.50
29	220	DISTRICT NO. 20	$28,177.23
30	106	OLD SAYBROOK	$28,164.85
31	158	WESTPORT	$27,714.71
32	47	EAST WINDSOR	$27,386.20
33	160	WILLINGTON	$27,013.28
34	208	DISTRICT NO. 8	$27,001.22
35	71	LEBANON	$26,965.74
36	11	BLOOMFIELD	$26,946.92
37	92	NEW HARTFORD	$26,815.15
38	217	DISTRICT NO. 17	$26,564.41
39	141	THOMPSON	$26,475.57
40	46	EASTON	$26,373.90
41	90	NEW CANAAN	$26,344.87
42	3	ASHFORD	$26,284.76
43	35	DARIEN	$26,241.62
44	27	CLINTON	$26,023.62
45	84	MILFORD	$25,993.43
46	78	MANSFIELD	$25,808.01
47	147	VOLUNTOWN	$25,772.80
48	14	BRANFORD	$25,737.16
49	219	DISTRICT NO. 19	$25,447.18
50	137	STONINGTON	$25,421.63
51	152	WATERFORD	$25,348.51
52	118	RIDGEFIELD	$25,332.01
53	5	BARKHAMSTED	$25,221.82
54	76	MADISON	$25,211.46
55	218	DISTRICT NO. 18	$25,141.64
56	145	UNION	$25,101.34
57	83	MIDDLETOWN	$25,070.14
58	41	EAST HADDAM	$25,050.50

Rank	District Code	District	NCEP
59	161	WILTON	$24,986.74
60	51	FAIRFIELD	$24,944.22
61	64	HARTFORD	$24,901.20
62	215	DISTRICT NO. 15	$24,837.72
63	67	HEBRON	$24,722.31
64	1	ANDOVER	$24,642.72
65	13	BOZRAH	$24,586.86
66	165	WINDSOR LOCKS	$24,298.64
67	45	EAST LYME	$24,209.18
68	62	HAMDEN	$24,160.13
69	37	DERBY	$24,104.59
70	134	STAFFORD	$24,000.76
71	23	CANTON	$23,946.98
72	163	WINDHAM	$23,781.07
73	91	NEW FAIRFIELD	$23,704.52
74	104	NORWICH	$23,674.65
75	135	STAMFORD	$23,640.89
76	148	WALLINGFORD	$23,597.94
77	7	BERLIN	$23,448.68
78	40	EAST GRANBY	$23,425.54
79	12	BOLTON	$23,410.96
80	69	KILLINGLY	$23,386.88
81	114	PRESTON	$23,357.45
82	42	EAST HAMPTON	$23,221.55
83	39	EASTFORD	$23,113.48
84	164	WINDSOR	$23,085.67
85	60	GUILFORD	$23,082.97
86	53	FRANKLIN	$22,803.52
87	94	NEWINGTON	$22,803.10
88	162	WINCHESTER	$22,789.52
89	205	DISTRICT NO. 5	$22,775.11
90	103	NORWALK	$22,701.78
91	79	MARLBOROUGH	$22,561.90
92	155	WEST HARTFORD	$22,442.38
93	97	NEWTOWN	$22,359.53
94	112	POMFRET	$22,352.62
95	30	COLUMBIA	$22,284.86

Rank	District Code	District	NCEP
96	28	COLCHESTER	$22,186.77
97	153	WATERTOWN	$22,075.74
98	95	NEW LONDON	$22,039.93
99	54	GLASTONBURY	$21,935.52
100	93	NEW HAVEN	$21,926.18
101	110	PLAINVILLE	$21,799.74
102	128	SIMSBURY	$21,750.84
103	56	GRANBY	$21,747.98
104	129	SOMERS	$21,729.26
105	4	AVON	$21,636.50
106	33	CROMWELL	$21,630.05
107	140	THOMASTON	$21,578.12
108	107	ORANGE	$21,529.30
109	113	PORTLAND	$21,505.10
110	138	STRATFORD	$21,441.41
111	167	WOODBRIDGE	$21,341.34
112	108	OXFORD	$21,306.50
113	139	SUFFIELD	$21,170.95
114	99	NORTH BRANFORD	$21,110.00
115	133	SPRAGUE	$21,041.13
116	116	PUTNAM	$20,922.50
117	96	NEW MILFORD	$20,893.23
118	18	BROOKFIELD	$20,892.78
119	159	WETHERSFIELD	$20,855.78
120	216	DISTRICT NO. 16	$20,833.65
121	8	BETHANY	$20,823.59
122	25	CHESHIRE	$20,815.54
123	121	SALEM	$20,810.91
124	52	FARMINGTON	$20,808.81
125	86	MONTVILLE	$20,732.23
126	119	ROCKY HILL	$20,652.77
127	59	GROTON	$20,634.39
128	143	TORRINGTON	$20,565.57
129	111	PLYMOUTH	$20,547.70
130	85	MONROE	$20,518.34
131	109	PLAINFIELD	$20,486.11
132	73	LISBON	$20,484.40

Rank	District Code	District	NCEP
133	77	MANCHESTER	$20,438.07
134	101	NORTH HAVEN	$20,381.26
135	17	BRISTOL	$20,340.35
136	210	DISTRICT NO. 10	$20,075.65
137	102	NORTH STONINGTON	$19,979.49
138	131	SOUTHINGTON	$19,930.35
139	144	TRUMBULL	$19,923.55
140	19	BROOKLYN	$19,711.37
141	169	WOODSTOCK	$19,706.55
142	142	TOLLAND	$19,697.09
143	44	EAST HAVEN	$19,684.76
144	72	LEDYARD	$19,629.22
145	136	STERLING	$19,617.09
146	146	VERNON	$19,572.82
147	2	ANSONIA	$19,536.15
148	32	COVENTRY	$19,489.29
149	22	CANTERBURY	$19,414.48
150	126	SHELTON	$19,329.65
151	48	ELLINGTON	$19,051.55
152	124	SEYMOUR	$19,047.44
153	58	GRISWOLD	$18,749.76
154	9	BETHEL	$18,720.73
155	132	SOUTH WINDSOR	$18,637.45
156	49	ENFIELD	$18,548.41
157	166	WOLCOTT	$18,439.74
158	151	WATERBURY	$18,372.57
159	15	BRIDGEPORT	$18,327.62
160	88	NAUGATUCK	$18,083.99
161	43	EAST HARTFORD	$17,557.93
162	89	NEW BRITAIN	$17,518.90
163	34	DANBURY	$17,436.08
164	156	WEST HAVEN	$16,823.07
165	80	MERIDEN	$16,350.87

SECTION III:
THE BUDGET PROCESS

The Ledyard Public School District annual operating budget is developed each year through numerous school and central office staff members' collaborative efforts in conjunction with the Superintendent and Board of Education. The timeline for the process begins in August with a review of system objectives for the year, throughout fall with discussions of staffing and school budgets, and through to the Town Meeting held in May.

With the support of the Board of Education, the district continues its process of allocating resources and developing coherence as an organization. Budget requests are based on the holistic district needs and priorities, rather than isolating choices simply to specific schools or department requests. This approach allows for more directed systemic improvements and shifting of resources to improve outcomes for all students. Budget decisions impact educational programs for students as well as the broad range of operations and services within the schools, all of which are designed to support the learning experience and well-being of our students. Our holistic approach works to ensure facilities management, human resources and personnel, transportation, special services, curriculum development, programs of studies, curricular, co-curricular and extra-curricular activities, pupil services, special education, food services, supplies and materials, equipment, and other essential features are moving to an aligned, cohesive, efficient and effective system.

Under the direction of principals and district leadership, budget requests are initially developed at the school and department levels. Proposed budget changes are discussed with the Superintendent and Director of Finance during multiple and iterative school and department budget consultations. Each recommendation is carefully evaluated for its alignment and coherence to district efforts, focus on the improvement of student success/equity, and clearly identified critical needs.

The general steps in this process are:

1. Board of Education members provide ongoing feedback on current district operations, initiatives and future planning.

2. The Board of Education receives the Town Council Budget Directive Letter, and if necessary, the Board of Education issues guidance to the Superintendent through multiple iterative opportunities.

3. Superintendent provides a budget overview and reviews priorities with the leadership team.

4. Budget requests are reviewed by the Directors, Instructional Leaders, and Principals who make adjustments as necessary to meet overall goals for the department, school, and district as outlined in the Superintendent's guidance.

5. School/program budgets are submitted to the Director of Finance for preliminary review.

6. Budget discussions are held with administrators, the Director of Finance and Superintendent. This iterative process is designed to discuss and determine priorities for the overall district budget request.

7. Aligned with the Town Charter, the Superintendent presents the budget to the Board of Education for review in early January.

8. The Board of Education provides opportunity for community review and feedback.

9. The Board of Education discusses, modifies, and adopts the Board's budget, typically by mid-February.

10. The Board of Education budget is provided to the Mayor and Town Council for their consideration and eventual adoption by the community.

SECTION IV:
BUDGET REQUESTS/REDUCTIONS/INFLATIONARY ADJ

This section provides a summary of notable budget actions proposed for the coming fiscal year. Items in this section are color-coded to distinguish their purpose:

- Inflationary adjustments outside of collective bargaining agreements
- Targeted reductions
- Items included in the proposed budget
- Items considered but not recommended at this time
- Items identified for potential future consideration

In a complex and detailed budget, the intention is to quickly assist the reader in understanding the directional choices and trade-offs reflected in the budget, where offsets and reductions are being made, and where strategic investments are being prioritized.

This section is not intended to be an exhaustive list of all budget line changes, but rather an overview of the most significant actions that inform the overall budget proposal as aligned with district priorities

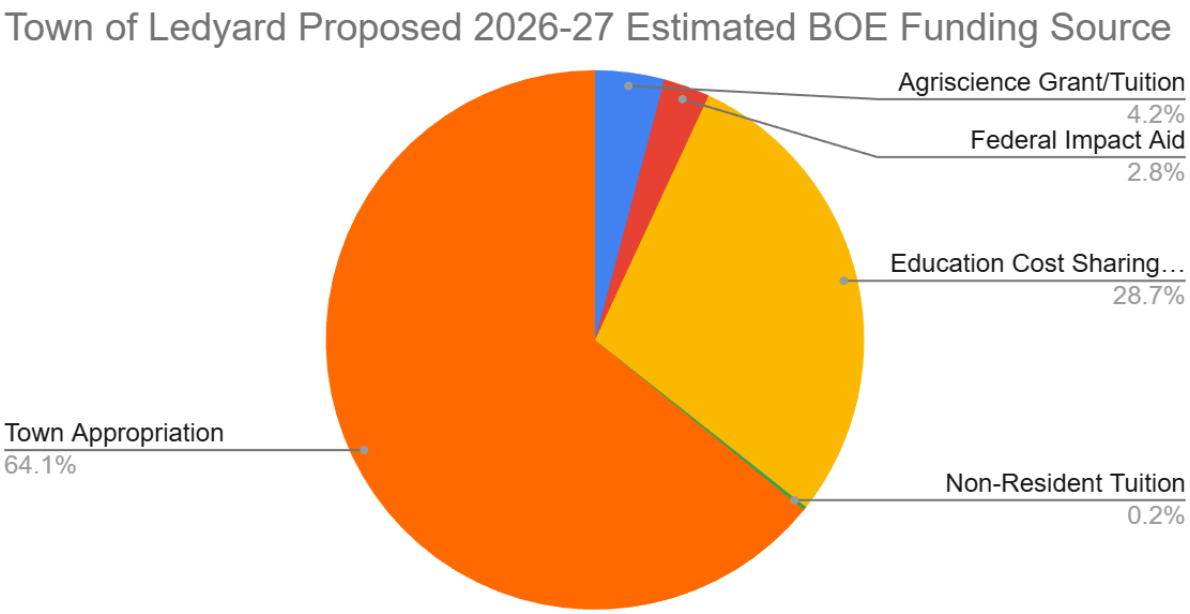
2026-2027 BOE Budget Request List

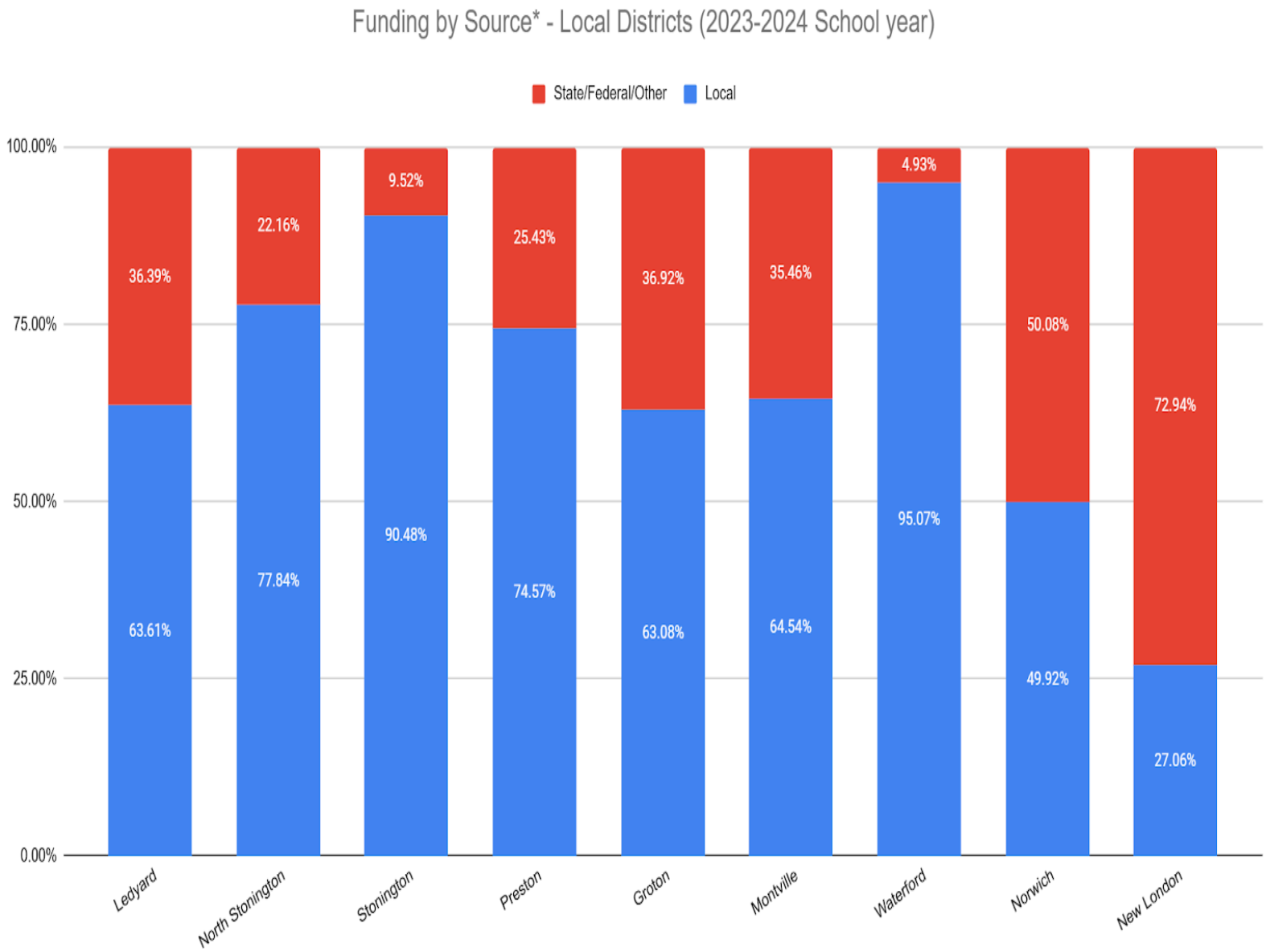
	PURPLE - Inflation Adjustments Outside of CBA's		$325,925			
	BLUE - Reduction to budget		-$297,123			
	GREEN - Included in budget		$304,487			
	YELLOW - Considered for inclusion in budget		$995,845			
	RED - Considered for inclusion in future budget		$1,173,906			
Line	Request	Strategic Plan Alignment/Other	Estimated Cost	Location	Type	Additional Explanation
1	Utilities expenses inflation adjustment		$27,339	Maintenance	Other	Utilities increase (electricity, sewer/water, etc.)
2	Misc supplies expenses inflation adjustment		$5,278	Districtwide	Supplies	Nursing supplies, art supplies, consumer science supplies, textbooks
3	Transportation expenses inflation adjustment		$115,678	Transportation	Professional Serv	Contractual
4	OOD Tuition expenses inflation adjustment		$133,052	Student Services	Other	Special education tuitions
5	Student Services/Special Education expenses inflation adj		$44,578	Student Services	Professional Serv	Services for special education students
6	Testing Supplies - iReady		-$44,266	Curriculum	Supplies	Replace with STARS Assessment
7	Testing Supplies - Curriculum Assoc		-$21,095	Curriculum	Supplies	
8	Wit & Wisdom Training		-$5,000	Curriculum	Professional Serv	Initial training complete
9	Curriculum Software - Dreambox, net of adj		-$20,821	Curriculum	Other	Remove Dreambox
10	Other Supplies - Athletics		-$10,000	LMS	Supplies	Wrestling mats - one-time purchase
11	Magnet School Tuition		-$62,473	Curriculum	Other	
12	Ignite Tutoring Services		-$25,000	Elementary School	Professional Serv	Maintain 10 seats for year 2 of program
13	Historic paraprofessional spending/turnover adjustment		-$36,468	Districtwide	Salary	
14	Equipment - Security		-$52,000	Districtwide	Equipment	Security items - one-time purchase
15	Teacher Retirement		-$20,000	LHS	Salary	
16	STAR Assessment for grades 4-8/ Offset with cut to Iready	Provide Opportunities	$15,000	Curriculum	Supplies	Replace iReady Component
17	Additional Seats mClass/Forefront	Provide Opportunities	$8,362	Curriculum	Supplies	Replace iReady Component
18	100 TI84 graphing calculators	Program Maintenance	$15,200	LHS	Supplies	Replacement of aged classroom sets
19	Textbooks - General/Math Instruction	Program Maintenance	$24,243	Districtwide	Supplies	Increase to FY26 based on replacement needs/cycle
20	Timekeeping system	Operational Efficiency	$40,802	Districtwide	Equipment	Cost of implementation of munis compatible timekeeping system
21	1.0 FTE Elementary Math Coach (1 of 2 for full complement)	Active Engaged Learning	$81,201	Elementary School	Salary	MA/step 10
22	Afterschool Activities Director	Operational Efficiency	$4,500	LMS	Salary	
23	Marching Band	Excellence	$12,180	LHS	Salary	5 Class F
24	District data dashboard engagement - year 1	Active Engaged Learning	$10,000	Districtwide	Professional Serv	
25	NEASC District accreditation - year 1	Excellence	$8,000	Districtwide	Professional Serv	
26	Professional Development - Teachers	Active Engaged Learning	$5,000	LHS	Professional Serv	ACDA/CMEA/NEAE/Atomic/NCTE
27	1.0 FTE Facilities Dept	Operational Efficiency	$80,000	Maintenance	Salary	

	PURPLE - Inflation Adjustments Outside of CBA's		$325,925			
	BLUE - Reduction to budget		-$297,123			
	GREEN - Included in budget		$304,487			
	YELLOW - Considered for inclusion in budget		$995,845			
	RED - Considered for inclusion in future budget		$1,173,906			
Line	Request	Strategic Plan Alignment/Other	Estimated Cost	Location	Type	Additional Explanation
28	Social/Emotional Curriculum Resource K-12 like Second Step		$10,000	Curriculum	Professional Serv	Delay due to district implementation capacity
29	1.0 FTE Special Ed/Transition teacher		$81,201	Student Services	Salary	MA/step 10
30	1.0 FTE Instructional Coach - LMS		$81,201	Curriculum	Salary	MA/step 10
31	1.0 FTE ELA Interventionist - LMS		$88,345	Curriculum	Salary	MA/step 12
32	1.0 FTE Math Interventionist - LMS		$88,345	Curriculum	Salary	MA/step 12
33	0.5 FTE ELL Tutor		$35,000	Curriculum	Salary	25 hours/week
34	CABE Membership		$20,000	Districtwide	Other	
35	Increase sub teacher rate		$34,090	Districtwide	Salary	Increase sub teacher rate from $130/day to $140/day
36	Increase only building sub rate		$14,400	Districtwide	Salary	Increase building sub rate to $140/day, maintain other subs @ $130/d
37	Food Service Bad Debt		$10,000	Districtwide	Supplies	
38	1.0 FTE Mathematics Teacher		$81,201	LHS	Salary	Math Lab - MA/step 10
39	1.0 FTE English Teacher		$81,201	LHS	Salary	Literacy Lab - MA/step 10
40	2.0 FTE Behavior interventionist		$72,772	Student Services	Salary	
41	2.0 FTE BCBA		$210,000	Student Services	Salary	
42	1.0 FTE Elementary Math Coach (2 of 2 for full complement)		$81,201	Elementary School	Salary	MA/step 10
43	Content Facilitator Stipends		$6,888	LMS	Salary	
44	2.0 FTE Attendance Home Visitors		$78,000	Student Services	Salary	
45	LHS/LMS Late bus		$167,582	Transportation	Professional Serv	
46	1.0 FTE Band teacher (add 0.5 FTE to JWL & GHS)		$71,551	Districtwide	Salary	MA/step 7
47	1.0 FTE Transition Kindergarten teacher		$65,763	GFS	Salary	MA/step 5
48	1.0 FTE Transition Kindergarten teacher		$65,763	GHS	Salary	MA/step 5
49	1.0 FTE General interventionist		$60,445	LMS	Salary	MA/step 3
50	1.0 FTE Director of Curriculum		$140,000	Curriculum	Salary	
51	Expanded prek; 3 teachers and 6 paraprofessionals		$345,000	Student Services	Salary	
52	2.0 FTE Elementary World Language Teachers		$143,102	Districtwide	Salary	MA/step 7
53	Grade level field experience		$15,500	LHS	Professional Serv	
54	Grade level field experience		$15,500	LMS	Professional Serv	
55	Disc Golf Course		$5,700	LHS	Equipment	

SECTION V:
PROJECTED REVENUES AS OF 12/31/2025

REVENUE					
	Actual 2023-24	Actual 2024-25	Town Budget 2025-26 (MUNIS)	Proposed Budget 2026-27	Variance Proposed 2026-27 Budget to 2025-26 Budget
State/Federal Revenues					
FPL 503 (Impact Aid)	$1,804,635	$1,207,133	$1,164,441	$1,178,414	$13,973
AgriScience Operating	$1,019,200	$1,508,652	$1,400,000	$1,400,000	$0
Education Cost Sharing (ECS)	$11,547,735	$11,949,448	$12,016,278	$12,032,619	$16,341
Subtotal - State/Federal Revenues	**$14,371,570**	**$14,665,233**	**$14,580,719**	**$14,611,033**	**$30,314**
Tuition Based Revenues					
Non-Resident Reg Ed Tuition	$71,867	$62,680	$62,680	$65,814	$3,134
Non-Resident Spec Ed Tuition	$60,559	$54,010	$25,500	$26,775	$1,275
AgriScience Tuition	$829,361	$403,649	$411,563	$411,563	$0
Subtotal - Tuition Based Revenues	**$961,787**	**$520,339**	**$499,743**	**$504,152**	**$4,409**
Total State/Federal & Tuition Based Revenues	**$15,333,357**	**$15,185,572**	**$15,080,462**	**$15,115,185**	**$34,723**




Funding by Source* - Local Districts (2023-2024 School year)
State/Federal/Other
Local
100.00%
75.00%
50.00%
25.00%
0.00%
36.39%
63.61%
22.16%
77.84%
9.52%
90.48%
25.43%
74.57%
36.92%
63.08%
35.46%
64.54%
4.93%
95.07%
50.08%
49.92%
72.94%
27.06%
Ledyard
North Stonington
Stonington
Preston
Groton
Montville
Waterford
Norwich
New London

SECTION VI:
ENROLLMENT

Ledyard Public Schools Actual District Enrollment Oct 2017 to Oct 2025									
GRADE	**ACTUAL Oct-2017**	**ACTUAL Oct-2018**	**ACTUAL Oct-2019**	**ACTUAL Oct-2020**	**ACTUAL Oct-2021**	**ACTUAL Oct-2022**	**ACTUAL Oct-2023**	**ACTUAL Oct-2024**	**ACTUAL Oct-2025**
PreK	72	70	68	75	86	104	96	87	98
K	179	171	175	138	187	150	169	131	143
1	163	164	165	168	149	184	156	159	128
2	173	150	173	166	173	148	185	151	151
3	165	180	171	174	169	188	151	184	142
4	179	167	178	161	182	172	188	157	182
5	174	180	177	172	176	191	171	183	157
6	190	178	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total PK-5	**1295**	**1260**	**1107**	**1054**	**1122**	**1137**	**1116**	**1052**	**1001**
6	n/a	n/a	177	178	193	168	199	175	187
7	183	186	179	163	179	188	169	196	170
8	181	196	189	172	174	178	192	164	190
Total 6-8	**364**	**382**	**545**	**513**	**554**	**534**	**560**	**535**	**547**
9	179	205	218	192	181	190	185	188	188
10	191	179	191	210	195	180	193	184	185
11	196	200	167	194	197	184	179	180	177
12	193	182	188	165	197	180	188	189	181
Total 9-12	**759**	**766**	**764**	**761**	**770**	**734**	**745**	**741**	**731**
Total PK-12	**2418**	**2408**	**2416**	**2328**	**2438**	**2405**	**2421**	**2328**	**2279**

Projected Enrollment 2026-27

2025-26 Actuals (December 2025)							2026-27 Projected						
School	K	1	2	3	4	5	School	K	1	2	3	4	5
Gales Ferry/ Juliet Long	17	15	15	17	22	19	Gales Ferry/ Juliet Long	17	16	15	15	18	22
	18	15	14	18	20	19		18	16	15	16	18	22
	17	14	16	17	22	19		18	17	15	16	18	22
	16	14	14	16	21	19		18	17	15	16	18	23
Total	68	58	59	68	85	76	Total	71	66	60	63	72	89
Gallup Hill School	15	16	19	19	26	20	Gallup Hill School	17	16	15	19	18	25
	16	14	18	18	25	20		18	16	15	19	18	25
	16	15	19	19	24	21		18	17	15	19	19	25
	14	14	18	17	24	20		18	17	15	19	18	25
	15	14	20					18	17	16	19		
Total	76	73	94	73	99	81		89	83	76	95	73	100
K-5 Total	144	131	153	141	184	157		160	149	136	158	145	189

(Subject to change based on actual student enrollment)

GRADE	Actuals 2025-26 (Dec 25)	Projected 2026-27
6	188	162
7	169	193
8	191	174
Total 6-8	**548**	**529**
9	183	193
10	183	185
11	178	185
12	173	180
Total 9-12	**717**	**743**

Projected Enrollment

School District: Ledyard, CT **11/13/2025**

Enrollment Projections By Grade*																				
Birth Year	Births*		School Year	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2020	145		2025-26	95	145	131	153	145	183	157	189	170	191	185	184	178	172	< 10 **	2191	2286
2021	179		2026-27	95	175	140	128	150	150	179	161	184	167	201	181	177	174	< 10 **	2175	2270
2022	162	(prov.)	2027-28	95	158	168	137	125	155	147	184	157	181	175	197	174	173	< 10 **	2139	2234
2023	180	(prov.)	2028-29	95	176	152	165	134	129	152	151	179	154	190	172	189	171	< 10 **	2122	2217
2024	157	(prov.)	2029-30	96	153	169	149	162	138	126	156	147	176	162	186	165	185	< 10 **	2082	2178
2025	165	(est.)	2030-31	96	161	147	166	146	167	135	129	152	145	185	159	179	162	< 10 **	2041	2137
2026	169	(est.)	2031-32	96	164	155	144	163	151	164	138	126	149	152	181	153	175	< 10 **	2023	2119
2027	166	(est.)	2032-33	97	162	158	152	141	168	148	168	134	124	156	149	174	150	< 10 **	1992	2089
2028	167	(est.)	2033-34	97	163	156	155	149	146	165	152	164	132	130	153	143	171	< 10 **	1987	2084
2029	165	(est.)	2034-35	97	161	157	153	152	154	143	169	148	161	139	127	147	140	< 10 **	1959	2056
2030	166	(est.)	2035-36	98	162	155	154	150	157	151	147	165	146	169	136	122	144	< 10 **	1966	2064

Note: Ungraded students (UNGR) often are high school students whose anticipated years of graduation are unknown, or students with special needs - UNGR not included in Grade Combinations for 7-12, 9-12, etc.

Based on an estimate of births | Based on children already born | Based on students already enrolled

*Birth data provided by Public Health Vital Records Departments in each state.

** < 10 Not reported, to protect subgroups with fewer than 10 students.

Projected Enrollment in Grade Combinations*										
School Year	PK-5	K-5	PK-2	3-5	K-2	K-8	PK-8	6-8	6-12	9-12
2025-26	1009	914	524	485	429	1464	1559	550	1269	719
2026-27	1017	922	538	479	443	1434	1529	512	1245	733
2027-28	985	890	558	427	463	1412	1507	522	1241	719
2028-29	1003	908	588	415	493	1392	1487	484	1206	722
2029-30	993	897	567	426	471	1376	1472	479	1177	698
2030-31	1018	922	570	448	474	1348	1444	426	1111	685
2031-32	1037	941	559	478	463	1354	1450	413	1074	661
2032-33	1026	929	569	457	472	1355	1452	426	1055	629
2033-34	1031	934	571	460	474	1382	1479	448	1045	597
2034-35	1017	920	568	449	471	1398	1495	478	1031	553
2035-36	1027	929	569	458	471	1387	1485	458	1029	571

*Projections should be updated annually to reflect changes in in/out-migration of families, births, and similar factors.

Projected Percentage Changes			
School Year	K-12	Diff.	%
2025-26	2191		
2026-27	2175	-16	-0.7%
2027-28	2139	-36	-1.7%
2028-29	2122	-17	-0.8%
2029-30	2082	-40	-1.9%
2030-31	2041	-41	-2.0%
2031-32	2023	-18	-0.9%
2032-33	1992	-31	-1.5%
2033-34	1987	-5	-0.3%
2034-35	1959	-28	-1.4%
2035-36	1966	7	0.4%
Change		-225	-10.3%

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SECTION VII:
PROJECTED STAFFING

CERTIFIED STAFF							
Position*	**Level**	**Actual 22-23**	**Actual 23-24**	**Actual 24-25**	**Actual 25-26**	**Proposed 26-27**	**Change**
Superintendent	PK-12	1	1	1	1	1	0
Assistant Superintendent	PK-12	1	1	1	1	1	0
Director of Student Services	PK-12	1	1	1	1	1	0
Director of Finance	PK-12	1	1	1	1	1	0
Principal	PK-12	4	4	4	4	4	0
Assistant Principal	PK-12	5	5	5	5	5	0
Sped Coordinator	PK-12	4	4	4	4	4	0
Kindergarten	PK-5	10	9	9	9	9	0
Grade 1	PK-5	9	9	9	9	9	0
Grade 2	PK-5	9	9	8	9	9	0
Grade 3	PK-5	8	8	9	8	8	0
Grade 4	PK-5	8	8	8	8	8	0
Grade 5	PK-5	8	8	8	8	8	0
Art	PK-12	6.8	7	7	6	6	0
Elementary STEM	PK-5	0	0	0	2	2	0
Business	9-12	1	1	1	1	1	0
Language Arts	6-12	12	12	12	12	12	0
English Language (EL)	PK-12	2	2	2	2	2	0
World Language	6-12	7	7	7	7	7	0
Health	6-12	3	3	3	3	3	0
Agriscience	6-12	5	5	5	5	5	0
Family/Consumer Sci	6-12	1	1	2	2	2	0
Tech Ed/Computer	6-12	4	4	4	4	4	0
Mathematics	6-12	12	12	12	12	12	0
Science	6-12	14.67	14.67	14.67	14.67	14.67	0
Music	PK-12	7	7	7	7	7	0
Social Studies	6-12	12	12	12	12	12	0
Physical Education	PK-12	9	9	9	8	8	0
MTSS Coordinator	PK-8	0	0	1	1	1	0
Literacy Coordinator	PK-8	1	1	1	1	1	0

CERTIFIED STAFF (continued)							
Position*	**Level**	**Actual 22-23**	**Actual 23-24**	**Actual 24-25**	**Actual 25-26**	**Proposed 26-27**	**Change**
Mathematics Coordinator	PK-8	1	1	1	1	1	0
Literacy Interventionist	PK-12	5	7	8	8	8	0
Math Interventionist	PK-12	7	6	6	6	6	0
Literacy Instructional Coach	PK-5	0	2	2	2	2	0
Math Instructional Coach	PK-5	0	0	0	0	1	1
Clinical Supervision	PK-12	0	0	0	1	1	0
BCBA	PK-12	1	0	0	0	0	0
Sped Pre-K	PK	4	3	3	3	3	0
Sped K-12	K-12	30	32	32	33	33	0
School Readiness Pre-K	PK	2	2	2	2	2	0
Sped Medically Fragile	PK-8	1	1	1	1	1	0
Guidance	6-12	8	7.5	7.5	7.5	7.5	0
Psychologist	PK-12	5	4	4	4	4	0
Social Worker	PK-12	4	7	7	8	8	0
Speech	PK-12	6	6	6	6	6	0
Media Specialist	PK-12	4	4	4	4	4	0
Total Certified Staff		**244.5**	**248.2**	**251.2**	**254.2**	**255.2**	**1.0**

NON-CERTIFIED STAFF						
Position*	**Actual 22-23**	**Actual 23-24**	**Actual 24-25**	**Actual 25-26**	**Proposed 26-27**	**Change**
Non-union CO/District Staff	5.5	6	6	6	7	1
CO Clerical	6	6	6	6	6	0
School Clerical	14	14	14	14	14	0
Technology	8	5	4	4	4	0
Paraprofessional	75.2	75.6	69.8	73.4	73.4	0
Behavior Specialist	4	5	6	6	6	0
Tutor	1.2	1.2	1	1	1	0
Other Student Support	1.7	1.7	2.7	2.7	2.7	0
Custodial	20	20	20	21	21	0
Maintenance	4	4	4	4	4	0
Total Non-Certified Staff	**139.6**	**138.5**	**133.5**	**138.1**	**139.1**	**1.0**

TOTAL CERTIFIED & NON-CERTIFIED STAFF						
	Actual 22-23	Actual 23-24	Actual 24-25	Actual 25-26	Proposed 26-27	Change
Total Certified/Non-Certified Staff	384.1	386.7	384.7	392.3	394.3	2.0

NON-INSTRUCTIONAL STAFF (SUBCONTRACTED EMPLOYEES)	
Service	**Provider**
Food Service	Chartwells
School Nurses	Town of Ledyard
Transportation	Student Transportation of America
Special Education	Bloom, Community Therapeutix, Soliant

* Certain prior year figures have been reclassified for consistency with the current year presentation.

SECTION VIII:
BUDGET ORGANIZATION

The budget projection document in this section is sorted by ORG, composed of location code and function code. Second, it is sorted by object code, identified as OBJECT. The ORG code consists of seven numbers made of two components: the first three numbers are the budget line's location code, and the last four numbers are the budget line's function. The OBJECT code in the database groups budget lines by a specific expense in categories including salaries, benefits, purchased services, supplies, and equipment.

For example, a general instruction (1000) instructional supply (56110) budget line at the location Gales Ferry School (202) will be identified as 2021000 56110. A math instruction (1011) teacher salary (51040) at Ledyard Middle School (205) will be identified as 2051011 51040.

Location codes are utilized to group accounts by school building (location codes 201 to 206) and also to group accounts that relate to multiple buildings by type (location codes 207 to 216).

- 2026-2027 Budget Including $ Inc/Dec and % Inc/Dec: Excel spreadsheet showing both dollar and percentage changes over 2025-2026 budget
- Next Year Budget Comparison Report: MUNIS report reflecting proposed 2026-2027 budget

Location Code	Description	Location Code	Description
202	GALES FERRY SCHOOL (GFS)	**236**	TITLE III ELL
203	JULIET W. LONG SCHOOL (JWL)	**237**	TITLE III ELL C/O
204	GALLUP HILL SCHOOL (GHS)	**238**	TITLE IV
205	LEDYARD MIDDLE SCHOOL (LMS)	**241**	TITLE IV C/O
206	LEDYARD HIGH SCHOOL (LHS)	**250**	IDEA - SECT 619
207	LEDYARD AGRI-SCIENCE	**251**	IDEA - SECT 619 C/O
208	DISTRICT WIDE	**255**	IDEA - SECT 611
209	SPECIAL EDUCATION	**256**	IDEA - SECT 611 C/O
210	HEALTH DEPARTMENT	**258**	SPED EXPANSION & DEVELOP
211	PLANT & OPERATIONS	**268**	SPED EXCESS COST
212	TECHNOLOGY	**269**	ERATE
213	TRANSPORTATION	**270**	MAGNET SCHOOL TRANS / DODEA
216	CURRICULUM	**275**	LEAF GRANT
225	SCHOOL READINESS - SEV NEED	**277**	BEST TRAINING
230	TITLE I	**278**	SUPPLEMENTAL IMPACT AID
231	TITLE I C/O	**280**	ADULT EDUCATION
234	TITLE II	**285**	MEDICAID
235	TITLE II C/O / ESSER/ ARPA	**290**	MISCELLANEOUS GRANTS

Function Code	Description	Function Code	Description
1000	GENERAL INSTRUCTION	**1300**	EXTENDED DAY
1001	AGRI-SCIENCE INSTRUCTION	**1400**	SUMMER SCHOOL
1002	ART INSTRUCTION	**1600**	CURRICULUM
1003	BUSINESS EDUCATION INSTRUCTION	**2120**	GUIDANCE
1004	STEM INSTRUCTION	**2130**	HEALTH
1005	LANGUAGE ARTS INSTRUCTION	**2140**	PSYCHOLOGY
1006	FOREIGN LANGUAGE INSTRUCTION	**2150**	SPEECH & LANGUAGE
1007	KINDERGARTEN INSTRUCTION	**2190**	OTHER SUPPORT SERVICES
1008	HEALTH INSTRUCTION	**2200**	CAREER COUNSELING
1009	LIFE MANAGEMENT INSTRUCTION	**2210**	PROFESSIONAL DEVELOPMENT
1010	INDUSTRIAL TECH INSTRUCTION	**2213**	STAFF PROFESSIONAL DEVELOPMENT
1011	MATH INSTRUCTION	**2220**	MEDIA CENTER
1012	MUSIC INSTRUCTION	**2230**	INSTRUCTION RELATED TECHNOLOGY
1013	SCIENCE INSTRUCTION	**2305**	ADULT EDUCATION
1014	COMPUTER INSTRUCTION	**2310**	BOARD OF EDUCATION
1015	SOCIAL STUDIES INSTRUCTION	**2320**	DISTRICT ADMINISTRATIVE SERVICE
1051	READING INSTRUCTION	**2400**	GENERAL ADMINISTRATIVE SERVICE
1081	PHYSICAL EDUCATION	**2410**	DISTRICT WIDE SECRETARY LONGEV
1085	REMEDIAL READING INSTRUCTION	**2500**	DISTRICT COMMUNICATIONS
1086	REMEDIAL MATH INSTRUCTION	**2600**	OPERATION & MAINTENANCE OF PLT
1115	ACTIVITIES	**2610**	DIRECTORS SALARIES
1200	SPECIAL EDUCATION	**2620**	CUSTODIANS
1230	GEN SPED	**2630**	MAINTENANCE
1250	EARLY CHILDHOOD	**2640**	MAINTENANCE/CUST LONGEVITY
1260	LEARNING DISABILITIES	**2700**	TRANSPORTATION
1270	MULTI-HANDICAPPED	**3200**	ATHLETICS
1280	LITERACY	**6110**	TUITION-PUBLIC
1290	SPECIAL LEARNING	**6130**	TUITION-NON-PUBLIC

Object Code	Description	Object Code	Description
51010	DISTRICT ADMIN SALARIES	**54320**	TECHNOLOGY RELATED CLASSROOM
51020	ADMINISTRATIVE SALARIES	**54400**	RENTALS
51030	GUIDANCE SALARIES	**54900**	OTHER PURCHASED SERVICES
51040	TEACHER SALARY	**55100**	TRANSPORTATION
51050	MEDIA SALARIES	**55110**	SPECIAL ED TRANSPORTATION
51060	TECHNOLOGY SALARIES	**55200**	STUDENT ACCIDENT INSURANCE
51100	SECRETARY/CLERICAL SALARIES	**55300**	COMMUNICATIONS
51130	OVERTIME	**55400**	DISTRICT ADVERTISING
51140	PARAPROFESSIONAL SALARIES	**55600**	SPED TUITION PUBLIC
51160	CUSTODIAN SALARIES	**55660**	MAGNET SCHOOL TUITION
51200	OTHER SALARY	**55700**	SPED TUITION-NON-PUBLIC
51210	SUBSTITUTE TEACHER SALARIES	**55800**	TRAVEL
51300	SEASONAL HELP	**55900**	ADULT EDUCATION
52200	SS AND MEDICARE	**56110**	INSTRUCTIONAL SUPPLIES
52300	RETIREMENT	**56200**	HEATING OIL/PROPANE
52350	DISTRICT TUITION REIMBURSEMENT	**56210**	NATURAL GAS
52600	UNEMPLOYMENT COMP	**56220**	ELECTRICITY
52800	DISTRICT INSURANCE	**56260**	GASOLINE/OIL
53210	TUTORS	**56400**	TEXTBOOKS
53300	PROFESSIONAL/TECH SERVICES	**56410**	PERIODICALS
53400	OTHER PROFESS/TECH SERVICES	**56420**	BOOKS, MEDIA & TECHNOLOGY
53410	SPEC ED DOCTORS	**56800**	TESTING SUPPLIES
53440	SPEC ED OT	**56890**	TECHNOLOGY SUPPLIES
53460	SPEC ED PT	**56900**	NON-INSTRUCTIONAL SUPPLIES
53500	DISTRICT CURRICULUM DEVELOP	**57300**	NEW EQUIPMENT
53740	TECH RELATED CLASS SUPP	**57310**	REPLACEMENT EQUIPMENT
54100	WATER & SEWER	**57350**	BUSINESS OFFICE SOFTWARE
54210	DISPOSAL SERVICE	**58100**	DUES & FEES
54300	REPAIRS & MAINTENANCE	**58120**	PROJECT O DUES & FEES
54310	EQUIPMENT MAINTENANCE		

FY2026-2027 BUDGET

Line#	Org	Object Code	Account Description	Details	2025-2026	2026-2027	Variance $	Var %
1								
2				**Gales Ferry School (GFS) Location: 202**				
3	2021000	51040	TEACHER SALARY	4.00 FTE Kindergarten Teacher	$1,074,006.00	$1,129,903.00	$55,897.00	5.20%
4				4.00 FTE First Grade Teacher				
5				4.00 FTE Second Grade Teacher				
6				0.50 FTE Literacy Instructional Coach				
7				0.17 FTE Literacy Coordinator				
8				0.25 FTE Math Instructional Coach				
9				0.17 FTE Mathematics Coordinator				
10				0.17 FTE MTSS Coordinator				
11	2021000	51140	PARAPROFESSIONAL SALARIES	3.20 FTE Paraprofessional	$78,674.00	$78,967.00	$293.00	0.37%
12	2021000	56110	INSTRUCTIONAL SUPPLIES		$15,150.00	$15,150.00	$0.00	0.00%
13	2021000	56890	TECHNOLOGY SUPPLIES		$6,000.00	$6,000.00	$0.00	0.00%
14	2021000	57310	REPLACEMENT EQUIPMENT		$475.00	$475.00	$0.00	0.00%
15	2021002	51040	TEACHER SALARY-ART INSTR	0.50 FTE Art Teacher	$49,856.00	$51,351.00	$1,495.00	3.00%
16	2021002	56110	INSTR SUPPLIES-ART INSTR		$1,800.00	$1,800.00	$0.00	0.00%
17	2021004	51040	TEACHER SALARY-STEM INSTR	0.50 FTE STEM Teacher	$43,413.00	$46,077.00	$2,664.00	6.14%
18	2021004	56110	INSTR SUPPLIES-STEM INSTR		$1,125.00	$1,125.00	$0.00	0.00%
19	2021005	56110	INSTR SUPPLIES-LA INSTR		$1,525.00	$1,525.00	$0.00	0.00%
20	2021007	56110	INSTR SUPPLIES-KG INSTR		$750.00	$750.00	$0.00	0.00%
21	2021011	56110	INSTR SUPPLIES-MATH INSTR		$675.00	$675.00	$0.00	0.00%
22	2021012	51040	TEACHER SALARY-MUSIC INST	1.00 FTE Music Teacher	$76,509.00	$81,202.00	$4,693.00	6.13%
23	2021012	54300	REPAIRS & MAINT-MUSIC INST		$500.00	$500.00	$0.00	0.00%
24	2021012	56110	INSTR SUPPLIES-MUSIC INST		$1,100.00	$1,100.00	$0.00	0.00%
25	2021013	56110	INSTR SUPPLIES-SCI INSTR		$1,100.00	$1,100.00	$0.00	0.00%
26	2021051	56110	INSTR SUPPLIES-READ INSTR		$4,000.00	$4,000.00	$0.00	0.00%
27	2021081	51040	TEACHER SALARY-PHYS ED	0.50 FTE Physical Education Teacher	$39,902.00	$42,349.00	$2,447.00	6.13%
28	2021081	56110	INSTR SUPPLIES-PHYS ED		$1,350.00	$1,350.00	$0.00	0.00%
29	2021085	51040	TEACHER SALARY-REM READ	0.50 FTE Literacy Interventionist	$52,279.00	$53,848.00	$1,569.00	3.00%
30	2021085	51140	PARAPROFESSIONAL SALARIES	1.60 FTE Paraprofessional	$38,703.00	$39,384.00	$681.00	1.76%
31	2021085	51200	OTHER SALARY	0.50 FTE Tutor	$12,600.00	$12,978.00	$378.00	3.00%
32	2021085	56110	INSTR SUPPLIES-REMED INST		$950.00	$950.00	$0.00	0.00%
33	2021086	51040	TEACHER SALARY-REM MATH	1.00 FTE Math Interventionist	$94,467.00	$96,702.00	$2,235.00	2.37%
34	2021115	51040	TEACHER SALARY-EXTRA CUR		$1,625.00	$1,650.00	$25.00	1.54%
35	2021115	56900	OTHER SUPPLIES-EXTRA CURR		$1,625.00	$1,625.00	$0.00	0.00%
36	2021200	51140	PARAPROFESSIONAL SALARIES	5.60 FTE Paraprofessional	$136,552.00	$137,135.00	$583.00	0.43%
37	2021200	56900	SUPPLIES SPED		$500.00	$500.00	$0.00	0.00%
38	2021260	56110	INSTR SUPPLIES-LRN DISAB		$1,800.00	$1,800.00	$0.00	0.00%
39	2022140	56110	INSTR SUPPLIES-PSYCHOLOGY		$250.00	$250.00	$0.00	0.00%
40	2022140	56800	TESTING SUPPLIES-PSYCHOLOGY		$125.00	$125.00	$0.00	0.00%
41	2022150	56110	INSTR SUPPLIES-SPCH LANG		$900.00	$900.00	$0.00	0.00%
42	2022150	56800	TESTING SUPPLIES-SPCH LANG		$325.00	$325.00	$0.00	0.00%
43	2022210	53300	PROF/TECH SERVICES-PROF DEV		$3,000.00	$3,000.00	$0.00	0.00%
44	2022220	51050	MEDIA SALARIES-MEDIA CTR	0.50 FTE Media Specialist	$39,902.00	$42,349.00	$2,447.00	6.13%
45	2022220	51140	PARA SALARIES-MEDIA CTR	0.80 FTE Paraprofessional	$19,661.00	$20,056.00	$395.00	2.01%
46	2022220	56110	INSTR SUPPLIES-MEDIA CTR		$2,700.00	$2,700.00	$0.00	0.00%
47	2022220	56900	OTHER SUPPLIES-MEDIA CTR		$400.00	$400.00	$0.00	0.00%
48	2022230	56890	TECHNOLOGY SUPPLIES-INSTR TECH		$1,000.00	$1,000.00	$0.00	0.00%
49	2022400	51020	ADMIN SALARIES-GEN ADM	0.50 FTE Principal	$150,875.00	$157,786.00	$6,911.00	4.58%
50				0.50 FTE Asst Principal				
51	2022400	51100	SEC/CLERICAL SALARIES-GEN ADM	1.50 FTE School Clerical	$60,591.00	$61,075.00	$484.00	0.80%
52	2022400	55300	COMMUNICATIONS-GEN ADM		$875.00	$875.00	$0.00	0.00%
53	2022400	56900	OTHER SUPPLIES-GEN ADM		$650.00	$650.00	$0.00	0.00%
54								
55				**Total Gales Ferry School (GFS) Location: 202**	**$2,020,265.00**	**$2,103,462.00**	**$83,197.00**	**4.12%**

FY2026-2027 BUDGET

Line#	Org	Object Code	Account Description	Details	2025-2026	2026-2027	Variance $	Var %
56								
57			**Juliet W Long School (JWL) Location: 203**					
58	2031000	51040	TEACHER SALARY	4.00 FTE Third Grade Teacher	$979,767.00	$1,014,738.00	$34,971.00	3.57%
59				4.00 FTE Fourth Grade Teacher				
60				4.00 FTE Fifth Grade Teacher				
61				0.50 FTE Literacy Instructional Coach				
62				0.17 FTE Literacy Coordinator				
63				0.25 FTE Math Instructional Coach				
64				0.17 FTE Mathematics Coordinator				
65				0.17 FTE MTSS Coordinator				
66	2031000	56110	INSTRUCTIONAL SUPPLIES		$18,900.00	$18,900.00	$0.00	0.00%
67	2031000	56890	TECHNOLOGY SUPPLIES		$6,000.00	$6,000.00	$0.00	0.00%
68	2031000	57310	REPLACEMENT EQUIPMENT		$475.00	$475.00	$0.00	0.00%
69	2031002	51040	TEACHER SALARY-ART INSTR	0.50 FTE Art Teacher	$49,856.00	$51,351.00	$1,495.00	3.00%
70	2031002	56110	INSTR SUPPLIES-ART INSTR		$2,200.00	$2,200.00	$0.00	0.00%
71	2031004	51040	TEACHER SALARY-STEM INSTR	0.50 FTE STEM Teacher	$43,413.00	$46,077.00	$2,664.00	6.14%
72	2031004	56110	INSTR SUPPLIES-STEM INSTR		$1,125.00	$1,125.00	$0.00	0.00%
73	2031005	56110	INSTR SUPPLIES-LA INSTR		$1,525.00	$1,525.00	$0.00	0.00%
74	2031011	56110	INSTR SUPPLIES-MATH INSTR		$500.00	$500.00	$0.00	0.00%
75	2031012	51040	TEACHER SALARY-MUSIC INST	0.50 FTE Music Teacher	$27,051.00	$28,582.00	$1,531.00	5.66%
76	2031012	54300	REPAIRS & MAIN-MUSIC INST		$500.00	$500.00	$0.00	0.00%
77	2031012	56110	INSTR SUPPLIES-MUSIC INST		$1,450.00	$1,450.00	$0.00	0.00%
78	2031013	56110	INSTR SUPPLIES-SCI INSTR		$1,100.00	$1,100.00	$0.00	0.00%
79	2031015	56110	INSTR SUPPLIES-SS INST		$1,700.00	$1,700.00	$0.00	0.00%
80	2031051	56110	INSTR SUPPLIES-READ INSTR		$2,000.00	$2,000.00	$0.00	0.00%
81	2031081	51040	TEACHER SALARY-PHYS ED	0.50 FTE Physical Education Teacher	$39,902.00	$42,349.00	$2,447.00	6.13%
82	2031081	56110	INSTR SUPPLIES-PHYS ED		$750.00	$750.00	$0.00	0.00%
83	2031085	51040	TEACHER SALARY-REM READ	1.50 FTE Literacy Interventionist	$133,763.00	$140,106.00	$6,343.00	4.74%
84	2031085	51200	OTHER SALARY	0.50 FTE Tutor	$12,600.00	$12,978.00	$378.00	3.00%
85	2031085	56110	INSTR SUPPLIES-REMED INST		$950.00	$950.00	$0.00	0.00%
86	2031086	51040	TEACHER SALARY-REM MATH	1.50 FTE Math Interventionist	$112,965.00	$120,227.00	$7,262.00	6.43%
87	2031115	51040	TEACHER SALARY-EXTRA CUR		$1,625.00	$1,650.00	$25.00	1.54%
88	2031115	56900	OTHER SUPPLIES-EXTRA CURR		$1,625.00	$1,625.00	$0.00	0.00%
89	2031200	51140	PARAPROFESSIONAL SALARIES	5.60 FTE Paraprofessional	$144,889.00	$145,163.00	$274.00	0.19%
90	2031200	56900	SUPPLIES SPED		$500.00	$500.00	$0.00	0.00%
91	2031260	56110	INSTR SUPPLIES-LRN DISAB		$1,800.00	$1,800.00	$0.00	0.00%
92	2032140	56110	INSTRUCTIONAL SUPPLIES		$250.00	$250.00	$0.00	0.00%
93	2032140	56800	TESTING SUPPLIES		$125.00	$125.00	$0.00	0.00%
94	2032150	56110	INSTR SUPPLIES-SPCH LANG		$400.00	$400.00	$0.00	0.00%
95	2032150	56800	TESTING SUPPLIES-SPCH LANG		$325.00	$325.00	$0.00	0.00%
96	2032210	53300	PROF/TECH SERVICES-PROF DEV		$3,000.00	$3,000.00	$0.00	0.00%
97	2032220	51050	MEDIA SALARIES-MEDIA CTR	0.50 FTE Media Specialist	$39,902.00	$42,349.00	$2,447.00	6.13%
98	2032220	56110	INSTR SUPPLIES-MEDIA CTR		$2,700.00	$2,700.00	$0.00	0.00%
99	2032220	56900	NON INSTRUCTIONAL SUPPLIES		$400.00	$400.00	$0.00	0.00%
100	2032230	56890	TECHNOLOGY SUPPLIES		$1,000.00	$1,000.00	$0.00	0.00%
101	2032400	51020	ADMIN SALARIES-GEN ADM	0.50 FTE Principal	$150,875.00	$157,786.00	$6,911.00	4.58%
102				0.50 FTE Asst Principal				
103	2032400	51100	SEC/CLERICAL SALARIES-GEN ADM	1.00 FTE School Clerical	$57,138.00	$58,844.00	$1,706.00	2.99%
104	2032400	55300	COMMUNICATIONS-GEN ADM		$650.00	$650.00	$0.00	0.00%
105	2032400	56900	OTHER SUPPLIES-GEN ADM		$650.00	$650.00	$0.00	0.00%
106								
107			**Total Juliet W Long School (JWL) Location: 203**		**$1,846,346.00**	**$1,914,800.00**	**$68,454.00**	**3.71%**

FY2026-2027 BUDGET

Line#	Org	Object Code	Account Description	Details	2025-2026	2026-2027	Variance $	Var %
108								
109				**Gallup Hill School (GHS) Location: 204**				
110	2041000	51040	TEACHER SALARY	5.00 FTE Kindergarten Teacher	$2,595,113.00	$2,703,075.00	$107,962.00	4.16%
111				5.00 FTE First Grade Teacher				
112				5.00 FTE Second Grade Teacher				
113				4.00 FTE Third Grade Teacher				
114				4.00 FTE Fourth Grade Teacher				
115				4.00 FTE Fifth Grade Teacher				
116				1.00 FTE Literacy Instructional Coach				
117				0.33 FTE Literacy Coordinator				
118				0.50 FTE Math Instructional Coach				
119				0.33 FTE Mathematics Coordinator				
120				0.32 FTE MTSS Coordinator				
121	2041000	51140	PARA SALARIES-GEN INSTR	4.00 FTE Paraprofessional	$96,090.00	$96,470.00	$380.00	0.40%
122	2041000	56110	INSTR SUPPLIES-GEN INSTR		$38,795.00	$38,795.00	$0.00	0.00%
123	2041000	56890	TECHNOLOGY SUPPLIES-GEN INSTR		$12,000.00	$12,000.00	$0.00	0.00%
124	2041000	57310	REPLACEMENT EQUIPMENT		$4,500.00	$4,500.00	$0.00	0.00%
125	2041002	51040	TEACHER SALARY-ART INSTR	1.00 FTE Art Teacher	$67,416.00	$71,551.00	$4,135.00	6.13%
126	2041002	56110	INSTR SUPPLIES-ART INSTR		$4,200.00	$4,200.00	$0.00	0.00%
127	2041004	51040	TEACHER SALARY-STEM INSTR	1.00 FTE STEM Teacher	$70,320.00	$74,633.00	$4,313.00	6.13%
128	2041004	56110	INSTR SUPPLIES-STEM INSTR		$2,250.00	$2,250.00	$0.00	0.00%
129	2041005	56110	INSTR SUPPLIES-LA INSTR		$3,660.00	$3,660.00	$0.00	0.00%
130	2041007	56110	INSTR SUPPLIES-KG INSTR		$3,110.00	$3,110.00	$0.00	0.00%
131	2041011	56110	INSTR SUPPLIES-MATH INSTR		$2,495.00	$2,495.00	$0.00	0.00%
132	2041012	51040	TEACHER SALARY-MUSIC INST	1.50 FTE Music Teacher	$83,231.00	$87,940.00	$4,709.00	5.66%
133	2041012	54300	REPAIRS & MAINT-MUSIC INST		$850.00	$850.00	$0.00	0.00%
134	2041012	56110	INSTR SUPPLIES-MUSIC INST		$3,650.00	$3,650.00	$0.00	0.00%
135	2041013	56110	INSTR SUPPLIES-SCI INSTR		$2,000.00	$2,000.00	$0.00	0.00%
136	2041015	56110	INSTR SUPPLIES-SS INST		$4,500.00	$4,500.00	$0.00	0.00%
137	2041051	56110	INSTR SUPPLIES-READ INSTR		$8,600.00	$8,600.00	$0.00	0.00%
138	2041081	51040	TEACHER SALARY-PHYS ED	1.00 FTE Physical Education Teacher	$76,509.00	$81,201.00	$4,692.00	6.13%
139	2041081	56110	INSTR SUPPLIES-PHYS ED		$3,600.00	$3,600.00	$0.00	0.00%
140	2041085	51040	TEACHER SALARY-REM READ	5.00 FTE Literacy Interventionist	$453,468.00	$468,803.00	$15,335.00	3.38%
141	2041085	56110	INSTR SUPPLIES-REMED INST		$2,350.00	$2,350.00	$0.00	0.00%
142	2041086	51040	TEACHER SALARY-REM MATH	2.50 FTE Math Interventionist	$160,502.00	$163,956.00	$3,454.00	2.15%
143	2041115	51040	TEACHER SALARY-EXTRA CUR		$3,250.00	$3,300.00	$50.00	1.54%
144	2041115	56900	OTHER SUPPLIES-EXTRA CURR		$3,250.00	$3,250.00	$0.00	0.00%
145	2041200	51140	PARAPROFESSIONAL SALARIES	12.00 FTE Paraprofessional	$302,651.00	$304,064.00	$1,413.00	0.47%
146	2041200	56900	SUPPLIES SPED		$1,700.00	$1,700.00	$0.00	0.00%
147	2041250	51140	PARAPROFESSIONAL SALARIES	5.60 FTE Paraprofessional	$95,623.00	$96,001.00	$378.00	0.40%
148	2041260	56110	INSTR SUPPLIES-LRN DISAB		$4,600.00	$4,600.00	$0.00	0.00%
149	2042140	56110	INSTR SUPPLIES-PSYCHOLOGY		$600.00	$600.00	$0.00	0.00%
150	2042140	56800	TESTING SUPPLIES-PSYCHOLOGY		$800.00	$800.00	$0.00	0.00%
151	2042150	56110	INSTR SUPPLIES-SPCH LANG		$1,000.00	$1,000.00	$0.00	0.00%
152	2042150	56800	TESTING SUPPLIES-SPCH LANG		$700.00	$700.00	$0.00	0.00%
153	2042210	53300	PROF/TECH SERVICES-PROF DEV		$14,350.00	$14,350.00	$0.00	0.00%
154	2042220	51050	MEDIA SALARIES-MEDIA CTR	1.00 FTE Media Specialist	$104,558.00	$107,695.00	$3,137.00	3.00%
155	2042220	51140	PARA SALARIES-MEDIA CTR	0.80 FTE Paraprofessional	$19,201.00	$19,589.00	$388.00	2.02%
156	2042220	56110	INSTR SUPPLIES-MEDIA CTR		$8,850.00	$8,850.00	$0.00	0.00%
157	2042220	56900	OTHER SUPPLIES-MEDIA CTR		$550.00	$550.00	$0.00	0.00%
158	2042230	56890	TECHNOLOGY SUPPLIES		$2,000.00	$2,000.00	$0.00	0.00%
159	2042400	51020	ADMIN SALARIES-GEN ADM	1.00 FTE Principal	$310,914.00	$320,152.00	$9,238.00	2.97%
160				1.00 FTE Asst Principal				
161	2042400	51100	SEC/CLERICAL SALARIES-GEN ADM	2.50 FTE School Clerical	$121,250.00	$124,563.00	$3,313.00	2.73%
162	2042400	55300	COMMUNICATIONS-GEN ADM		$1,000.00	$1,000.00	$0.00	0.00%
163	2042400	56900	OTHER SUPPLIES-GEN ADM		$2,300.00	$2,300.00	$0.00	0.00%
164	2042700	51140	PARA SALARIES-TRANSP	0.20 FTE Paraprofessional	$6,043.00	$6,217.00	$174.00	2.88%
165								
166				**Total Gallup Hill School (GHS) Location: 204**	**$4,704,399.00**	**$4,867,470.00**	**$163,071.00**	**3.47%**

FY2026-2027 BUDGET

Line#	Org	Object Code	Account Description	Details	2025-2026	2026-2027	Variance $	Var %
167								
168	**Ledyard Middle School (LMS) Location: 205**							
169	2051000	56110	INSTRUCTIONAL SUPPLIES		$26,582.00	$26,582.00	$0.00	0.00%
170	2051000	56890	TECHNOLOGY SUPPLIES		$2,500.00	$2,500.00	$0.00	0.00%
171	2051002	51040	TEACHER SALARY-ART INSTR	2.00 FTE Art Teacher	$160,288.00	$167,207.00	$6,919.00	4.32%
172	2051002	56110	INSTR SUPPLIES-ART INSTR		$4,900.00	$4,900.00	$0.00	0.00%
173	2051005	51040	TEACHER SALARY-LA INSTR	4.00 FTE Language Arts Teacher	$477,338.00	$494,264.00	$16,926.00	3.55%
174				1.00 FTE Literacy Interventionist				
175				0.33 FTE Literacy Coordinator				
176				0.17 FTE MTSS Coordinator				
177	2051005	56110	INSTR SUPPLIES-LA INSTR		$7,400.00	$7,400.00	$0.00	0.00%
178	2051006	51040	TEACHER SALARY-FLANG INST	2.00 FTE World Language Teacher	$170,031.00	$177,635.00	$7,604.00	4.47%
179	2051006	56110	INSTR SUPPLIES-FLANG INST		$1,600.00	$1,600.00	$0.00	0.00%
180	2051008	51040	TEACHER SALARY-HLTH INSTR	1.00 FTE Health Teacher	$99,711.00	$102,702.00	$2,991.00	3.00%
181	2051008	56110	INSTR SUPPLIES-HLTH INSTR		$1,150.00	$1,150.00	$0.00	0.00%
182	2051009	51040	TEACHER SALARY-LIFE INSTR	1.00 FTE Family/Consumer Sci Teacher	$99,711.00	$102,702.00	$2,991.00	3.00%
183	2051009	56110	INSTR SUPPLIES-LIFE INSTR		$2,000.00	$2,000.00	$0.00	0.00%
184	2051010	51040	TEACHER SALARY-INDUS INST	1.00 FTE Tech Ed/Computer Teacher	$99,711.00	$103,002.00	$3,291.00	3.30%
185	2051010	56110	INSTR SUPPLIES-INDUS INST		$3,000.00	$3,000.00	$0.00	0.00%
186	2051011	51040	TEACHER SALARY-MATH INSTR	5.00 FTE Mathematics Teacher	$467,056.00	$487,829.00	$20,773.00	4.45%
187				1.00 FTE Math Interventionist				
188				0.33 FTE Mathematics Coordinator				
189				0.17 FTE MTSS Coordinator				
190	2051011	56110	INSTR SUPPLIES-MATH INSTR		$1,200.00	$1,200.00	$0.00	0.00%
191	2051012	51040	TEACHER SALARY-MUSIC INST	2.00 FTE Music Teacher	$140,192.00	$148,790.00	$8,598.00	6.13%
192	2051012	54300	REPAIRS & MAINT-MUSIC INST		$1,400.00	$1,400.00	$0.00	0.00%
193	2051012	56110	INSTR SUPPLIES-MUSIC INST		$2,350.00	$2,350.00	$0.00	0.00%
194	2051012	57310	REPL EQUIPMENT-MUSIC INST		$3,708.00	$3,708.00	$0.00	0.00%
195	2051012	58100	DUES & FEES-MUSIC INST		$455.00	$455.00	$0.00	0.00%
196	2051013	51040	TEACHER SALARY-SCI INSTR	6.00 FTE Science Teacher	$490,694.00	$511,639.00	$20,945.00	4.27%
197	2051013	56110	INSTR SUPPLIES-SCI INSTR		$10,000.00	$10,000.00	$0.00	0.00%
198	2051013	58120	PROJECT DUES & FEES-SCI INSTR		$8,500.00	$8,500.00	$0.00	0.00%
199	2051014	56890	TECHNOLOGY SUPPLIES-COMP INSTR		$2,500.00	$2,500.00	$0.00	0.00%
200	2051015	51040	TEACHER SALARY-SS INST	5.00 FTE Social Studies Teacher	$453,173.00	$471,016.00	$17,843.00	3.94%
201	2051015	56110	INSTR SUPPLIES-SS INST		$3,750.00	$3,750.00	$0.00	0.00%
202	2051051	51040	TEACHER SALARY-READ INSTR	1.00 FTE Language Arts Teacher	$56,180.00	$59,358.00	$3,178.00	5.66%
203	2051051	56110	INSTR SUPPLIES-READ INSTR		$2,900.00	$2,900.00	$0.00	0.00%
204	2051081	51040	TEACHER SALARY-PHYS ED	3.00 FTE Physical Education Teacher	$230,461.00	$244,594.00	$14,133.00	6.13%
205	2051081	56110	INSTR SUPPLIES-PHYS ED		$2,100.00	$2,100.00	$0.00	0.00%
206	2051115	51040	TEACHER SALARY-EXTRA CUR		$26,152.00	$31,044.00	$4,892.00	18.71%
207	2051115	55100	TRANSPORTATION-EXTRA CUR		$2,950.00	$2,950.00	$0.00	0.00%
208	2051115	56900	OTHER SUPPLIES-EXTRA CUR		$2,150.00	$2,150.00	$0.00	0.00%
209	2051200	51140	PARAPROFESSIONAL SALARIES	11.20 FTE Paraprofessional	$264,416.00	$265,638.00	$1,222.00	0.46%
210	2051200	56110	INSTR SUPPLIES-SPED		$2,900.00	$2,900.00	$0.00	0.00%
211	2051200	56800	TESTING SUPPLIES		$300.00	$300.00	$0.00	0.00%
212	2051200	56900	SUPPLIES SPED		$2,000.00	$2,000.00	$0.00	0.00%
213	2052120	51030	GUIDANCE SALARIES-GUIDANCE	3.00 FTE Guidance/School Counselor	$265,928.00	$278,361.00	$12,433.00	4.68%
214	2052120	56110	INSTR SUPPLIES-GUIDANCE		$650.00	$650.00	$0.00	0.00%
215	2052140	56110	INSTR SUPPLIES-PSYCHOLOGY		$350.00	$350.00	$0.00	0.00%
216	2052150	56110	INSTR SUPPLIES-SPCH LANG		$750.00	$750.00	$0.00	0.00%
217	2052210	53300	PROF/TECH SERVICES-PROF DEV		$3,350.00	$3,350.00	$0.00	0.00%
218	2052220	51050	MEDIA SALARIES-MEDIA CTR	1.00 FTE Media Specialist	$84,711.00	$79,691.00	-$5,020.00	-5.93%
219	2052220	56110	INSTR SUPPLIES-MEDIA CTR		$9,650.00	$9,650.00	$0.00	0.00%
220	2052400	51020	ADMIN SALARIES-GEN ADM	1.00 FTE Principal	$329,816.00	$339,621.00	$9,805.00	2.97%
221				1.00 FTE Asst Principal				
222	2052400	51100	SEC/CLERICAL SALARIES-GEN ADM	2.50 School Clerical	$104,775.00	$115,297.00	$10,522.00	10.04%
223	2052400	55300	COMMUNICATIONS-GEN ADM		$5,950.00	$5,950.00	$0.00	0.00%
224	2052400	56900	OTHER SUPPLIES-GEN ADM		$7,000.00	$7,000.00	$0.00	0.00%
225	2052400	58100	DUES & FEES-GEN ADM		$1,200.00	$1,200.00	$0.00	0.00%
226	2053200	51040	TEACHER SALARY-ATHLETICS		$35,394.00	$35,925.00	$531.00	1.50%
227	2053200	53400	OTHER PROF/TECH SVCS-ATHLETICS		$4,800.00	$4,800.00	$0.00	0.00%
228	2053200	55100	TRANSPORTATION-ATHLETICS		$6,380.00	$6,380.00	$0.00	0.00%
229	2053200	56900	OTHER SUPPLIES-ATHLETICS		$14,000.00	$4,000.00	-$10,000.00	-71.43%
230								
231			**Total Ledyard Middle School (LMS) Location: 205**		**$4,208,113.00**	**$4,358,690.00**	**$150,577.00**	**3.58%**

FY2026-2027 BUDGET

Line#	Org	Object Code	Account Description	Details	2025-2026	2026-2027	Variance $	Var %
232								
233			**Ledyard High School (LHS) Location: 206**					
234	2061000	56110	INSTR SUPPLIES-GEN INSTR		$10,994.00	$10,994.00	$0.00	0.00%
235	2061002	51040	TEACHER SALARY-ART INSTR	2.00 FTE Art Teacher	$179,922.00	$188,155.00	$8,233.00	4.58%
236	2061002	56110	INSTR SUPPLIES-ART INSTR		$11,200.00	$12,000.00	$800.00	7.14%
237	2061003	51040	TEACHER SALARY-BUS INSTR	1.00 FTE Business Teacher	$99,316.00	$107,695.00	$8,379.00	8.44%
238	2061003	56110	INSTR SUPPLIES-BUS INSTR		$2,106.00	$2,106.00	$0.00	0.00%
239	2061005	51040	TEACHER SALARY-LA INSTR	7.00 FTE Language Arts Teacher	$621,488.00	$653,009.00	$31,521.00	5.07%
240	2061005	56110	INSTR SUPPLIES-LA INSTR		$1,000.00	$1,000.00	$0.00	0.00%
241	2061005	58100	DUES & FEES-LA INSTR		$500.00	$500.00	$0.00	0.00%
242	2061006	51040	TEACHER SALARY-FLANG INST	5.00 FTE World Language Teacher	$443,912.00	$467,106.00	$23,194.00	5.22%
243	2061006	56110	INSTR SUPPLIES-FLANG INST		$800.00	$800.00	$0.00	0.00%
244	2061006	58100	DUES & FEES-FLANG INST		$200.00	$200.00	$0.00	0.00%
245	2061008	51040	TEACHER SALARY-HLTH INSTR	2.00 FTE Health Teacher	$193,541.00	$202,168.00	$8,627.00	4.46%
246	2061008	56110	INSTR SUPPLIES-HLTH INSTR		$900.00	$900.00	$0.00	0.00%
247	2061009	51040	TEACHER SALARY-LIFE INSTR	1.00 FTE Family/Consumer Sci Teacher	$99,711.00	$102,702.00	$2,991.00	3.00%
248	2061009	56110	INSTR SUPPLIES-LIFE INSTR		$8,500.00	$9,000.00	$500.00	5.88%
249	2061010	51040	TEACHER SALARY-INDUS INST	3.00 FTE Tech Ed/Computer Teacher	$270,617.00	$280,537.00	$9,920.00	3.67%
250	2061010	54300	REPAIRS & MAINT-INDUS INST		$1,000.00	$1,000.00	$0.00	0.00%
251	2061010	54400	RENTALS-INDUS INST		$1,200.00	$1,200.00	$0.00	0.00%
252	2061010	56110	INSTR SUPPLIES-INDUS INST		$24,500.00	$24,500.00	$0.00	0.00%
253	2061011	51040	TEACHER SALARY-MATH INSTR	7.00 FTE Mathematics Teacher	$603,065.00	$608,284.00	$5,219.00	0.87%
254	2061011	56110	INSTR SUPPLIES-MATH INSTR		$1,500.00	$1,500.00	$0.00	0.00%
255	2061011	58100	DUES & FEES-MATH INSTR		$100.00	$100.00	$0.00	0.00%
256	2061012	51040	TEACHER SALARY-MUSIC INST	2.00 FTE Music Teacher	$179,922.00	$188,155.00	$8,233.00	4.58%
257	2061012	53400	OTR PROF/TECH SVCS-MUSIC INST		$5,000.00	$5,000.00	$0.00	0.00%
258	2061012	54300	REPAIRS & MAINT-MUSIC INST		$1,500.00	$1,500.00	$0.00	0.00%
259	2061012	56110	INSTR SUPPLIES-MUSIC INST		$4,600.00	$4,600.00	$0.00	0.00%
260	2061012	57310	REPL EQUIPMENT-MUSIC INST		$17,957.00	$17,957.00	$0.00	0.00%
261	2061013	51040	TEACHER SALARY-SCI INSTR	8.67 FTE Science Teacher	$837,212.00	$868,754.00	$31,542.00	3.77%
262	2061013	56110	INSTR SUPPLIES-SCI INSTR		$16,000.00	$16,000.00	$0.00	0.00%
263	2061013	57310	REPL EQUIPMENT-SCI INSTR		$3,600.00	$3,600.00	$0.00	0.00%
264	2061013	58120	PROJECT DUES & FEES-SCI INSTR		$28,319.00	$28,319.00	$0.00	0.00%
265	2061014	56890	TECHNOLOGY SUPPLIES		$5,500.00	$5,500.00	$0.00	0.00%
266	2061015	51040	TEACHER SALARY-SS INST	7.00 FTE Social Studies Teacher	$687,776.00	$710,610.00	$22,834.00	3.32%
267	2061015	56110	INSTR SUPPLIES-SS INST		$1,000.00	$1,000.00	$0.00	0.00%
268	2061081	51040	TEACHER SALARY-PHYS ED	3.00 FTE Physical Education Teacher	$278,553.00	$289,235.00	$10,682.00	3.83%
269	2061081	56110	INSTR SUPPLIES-PHYS ED		$6,000.00	$6,000.00	$0.00	0.00%
270	2061115	51040	TEACHER SALARY-EXTRA CUR		$85,805.00	$99,272.00	$13,467.00	15.69%
271	2061115	55100	TRANSPORTATION-EXTRA CUR		$7,500.00	$7,500.00	$0.00	0.00%
272	2061200	51140	PARAPROFESSIONAL SALARIES	5.60 FTE Paraprofessional	$120,243.00	$120,744.00	$501.00	0.42%
273	2061200	56900	SUPPLIES SPED		$3,200.00	$3,200.00	$0.00	0.00%
274	2061300	53210	TUTORS-EXT DAY		$4,500.00	$4,500.00	$0.00	0.00%
275	2062120	51030	GUIDANCE SALARIES-GUIDANCE	4.50 FTE Guidance/School Counselor	$466,971.00	$486,923.00	$19,952.00	4.27%
276	2062120	55300	COMMUNICATIONS-GUIDANCE		$4,000.00	$4,000.00	$0.00	0.00%
277	2062120	56900	OTHER SUPPLIES-GUIDANCE		$2,000.00	$2,000.00	$0.00	0.00%
278	2062140	56110	INSTR SUPPLIES-PSYCHOLOGY		$2,100.00	$2,100.00	$0.00	0.00%
279	2062140	56900	NON INSTRUCTIONAL SUPPLIES		$5,250.00	$5,250.00	$0.00	0.00%
280	2062200	51200	OTHER SALARY-SCH CARER	0.70 FTE Other Student Support	$40,505.00	$41,720.00	$1,215.00	3.00%
281	2062210	53300	PROF/TECH SERVICES-PROF DEV		$3,500.00	$8,500.00	$5,000.00	142.86%
282	2062220	51050	MEDIA SALARIES-MEDIA CTR	1.00 FTE Media Specialist	$104,558.00	$107,995.00	$3,437.00	3.29%
283	2062220	51140	PARA SALARIES-MEDIA CTR	0.80 FTE Paraprofessional	$22,128.00	$22,560.00	$432.00	1.95%
284	2062220	56110	INSTR SUPPLIES-MEDIA CTR		$25,950.00	$25,950.00	$0.00	0.00%
285	2062220	57300	NEW EQUIPMENT-MEDIA CTR		$1,100.00	$1,100.00	$0.00	0.00%
286	2062220	58100	DUES & FEES-MEDIA CTR		$250.00	$250.00	$0.00	0.00%
287	2062400	51020	ADMIN SALARIES-GEN ADM	1.00 FTE Principal	$515,330.00	$531,656.00	$16,326.00	3.17%
288				2.00 FTE Asst Principal				
289	2062400	51100	SEC/CLERICAL SALARIES-GEN ADM	4.50 FTE School Clerical	$239,115.00	$246,686.00	$7,571.00	3.17%
290	2062400	51140	PARA SALARIES-GEN ADM	3.60 FTE Paraprofessional	$109,010.00	$111,055.00	$2,045.00	1.88%

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Line#	Org	Object Code	Account Description	Details	2025-2026	2026-2027	Variance $	Var %
291	2062400	53400	OTR PROFESS/TECH SVCS-GEN ADM		$7,375.00	$7,375.00	$0.00	0.00%
292	2062400	55300	COMMUNICATIONS-GEN ADM		$13,200.00	$13,200.00	$0.00	0.00%
293	2062400	56900	OTHER SUPPLIES-GEN ADM		$14,650.00	$14,650.00	$0.00	0.00%
294	2062400	58100	DUES & FEES-GEN ADM		$15,000.00	$15,000.00	$0.00	0.00%
295	2062500	53400	OTR PROF/TECH SVCS ATHLETICS		$1,350.00	$1,350.00	$0.00	0.00%
296	2063200	51040	TEACHER SALARY-ATHLETICS		$222,551.00	$233,225.00	$10,674.00	4.80%
297	2063200	51200	OTHER SALARY	1.00 FTE Other Student Support	$70,440.00	$72,959.00	$2,519.00	3.58%
298	2063200	54300	REPAIRS & MAINT-ATHLETICS		$14,000.00	$14,000.00	$0.00	0.00%
299	2063200	54400	RENTALS-ATHLETICS		$5,000.00	$5,000.00	$0.00	0.00%
300	2063200	56900	OTHER SUPPLIES-ATHLETICS		$48,950.00	$48,950.00	$0.00	0.00%
301	2063200	57300	NEW EQUIPMENT-ATHLETICS		$5,600.00	$5,600.00	$0.00	0.00%
302	2063200	57310	REPL EQUIPMENT-ATHLETICS		$17,000.00	$17,000.00	$0.00	0.00%
303								
304			**Total Ledyard High School (LHS) Location: 206**		**$6,847,142.00**	**$7,102,956.00**	**$255,814.00**	**3.74%**
305								
306			**LHS Ag-Science Location: 207**					
307	2071001	51040	TEACHER SALARY-AGRI INSTR	5.00 FTE Agriscience Teacher	$576,846.00	$600,003.00	$23,157.00	4.01%
308	2071001	51200	OTHER SALARY		$7,500.00	$7,875.00	$375.00	5.00%
309	2071001	53400	OTHER PRO/TECH SVCS-AGRI INSTR		$16,500.00	$16,500.00	$0.00	0.00%
310	2071001	54300	REPAIRS & MAINT-AGRI INSTR		$7,500.00	$7,500.00	$0.00	0.00%
311	2071001	55800	TRAVEL-AGRI INSTR		$2,000.00	$2,000.00	$0.00	0.00%
312	2071001	56110	INSTR SUPPLIES-AGRI INSTR		$52,697.00	$52,697.00	$0.00	0.00%
313	2071001	56890	TECHNOLOGY SUPPLIES-AGRI INSTR		$1,000.00	$1,000.00	$0.00	0.00%
314	2071001	56900	OTHER SUPPLIES-AGRI INSTR		$1,600.00	$1,600.00	$0.00	0.00%
315	2071001	58100	DUES & FEES-AGRI INSTR		$5,710.00	$5,882.00	$172.00	3.01%
316								
317			**Total LHS Ag-Science Location: 207**		**$671,353.00**	**$695,057.00**	**$23,704.00**	**3.53%**

FY2026-2027 BUDGET

Line#	Org	Object Code	Account Description	Details	2025-2026	2026-2027	Variance $	Var %
318								
319				**Districtwide/CO Location: 208**				
320	2081000	51040	TEACHER SALARY-GEN INSTR		$13,545.00	$14,285.00	$740.00	5.46%
321	2081000	51210	SUB TEACHER SALARIES-GEN INSTR		$456,172.00	$456,172.00	$0.00	0.00%
322	2081000	53210	TUTORS		$50,000.00	$25,000.00	-$25,000.00	-50.00%
323	2081000	56110	INSTRUCTIONAL SUPPLIES		$6,100.00	$6,100.00	$0.00	0.00%
324	2081000	56400	TEXTBOOKS-GEN INSTR		$101,928.00	$112,482.00	$10,554.00	10.35%
325	2081000	56900	NON INSTRUCTIONAL SUPPLIES		$6,000.00	$6,000.00	$0.00	0.00%
326	2081006	56400	TEXTBOOKS-FLANG INST		$3,000.00	$3,000.00	$0.00	0.00%
327	2081011	56110	INSTR SUPPLIES-MATH INSTR		$800.00	$16,000.00	$15,200.00	1900.00%
328	2081011	56400	TEXTBOOKS-MATH INSTR		$21,012.00	$34,701.00	$13,689.00	65.15%
329	2081013	56110	INSTR SUPPLIES-SCI INSTR		$1,500.00	$1,936.00	$436.00	29.07%
330	2081015	56400	TEXTBOOKS-SS INST		$500.00	$500.00	$0.00	0.00%
331	2081051	56110	INSTRUCTIONAL SUPPLIES		$44,085.00	$44,085.00	$0.00	0.00%
332	2081051	56400	TEXTBOOKS-READ INSTR		$1,500.00	$1,950.00	$450.00	30.00%
333	2082210	53500	DIST CURR DEVELOP-PROF DEV		$5,000.00	$5,000.00	$0.00	0.00%
334	2082213	53300	PROF/TECH SERVICES-STAFF PD		$36,760.00	$31,760.00	-$5,000.00	-13.60%
335	2082230	56800	TESTING SUPPLIES-INSTR TECH		$94,959.00	$52,960.00	-$41,999.00	-44.23%
336	2082305	55900	ADULT EDUCATION-ADULT ED		$32,725.00	$32,725.00	$0.00	0.00%
337	2082310	53400	OTHER PROF/TECH SERVICES-BOE		$5,000.00	$5,000.00	$0.00	0.00%
338	2082320	51010	DIST ADMIN SALARIES-DIST ADM	1.00 FTE Director of Human Resources	$862,743.00	$888,590.00	$25,847.00	3.00%
339				1.00 FTE Direcxtor of Operations				
340				1.00 FTE Director of Finance				
341				1.00 FTE Asst Director of Finance				
342				1.00 FTE Superintendent				
343				1.00 FTE Asst Superintendent				
344	2082320	51100	SEC/CLERICAL SALARIES-DIST ADM	1.00 FTE Non-Union Office Staff	$74,693.00	$76,724.00	$2,031.00	2.72%
345	2082320	53400	OTR PROF/TECH SVCS-DIST ADM		$144,750.00	$162,750.00	$18,000.00	12.44%
346	2082400	51100	SEC/CLERICAL SALARIES-GEN ADM	5.00 FTE CO Clerical	$259,360.00	$273,023.00	$13,663.00	5.27%
347	2082400	51140	PARA SALARIES-GEN ADM		$1,020.00	$1,020.00	$0.00	0.00%
348	2082400	51300	SEASONAL HELP-GEN ADM		$9,600.00	$9,888.00	$288.00	3.00%
349	2082400	57300	NEW EQUIPMENT		$113,500.00	$102,302.00	-$11,198.00	-9.87%
350	2082410	51100	SEC/CLER SALARIES-DW SEC LON		$2,650.00	$2,450.00	-$200.00	-7.55%
351	2082500	51100	SEC/CLER SALARIES-DIST COMM	1.00 FTE Non-Union Office Staff	$35,754.00	$64,506.00	$28,752.00	80.42%
352	2082500	52200	SS AND MEDICARE		$620,704.00	$675,728.00	$55,024.00	8.86%
353	2082500	52300	RETIREMENT & HEALTH REIMB		$126,630.00	$129,689.00	$3,059.00	2.42%
354	2082500	52350	DIST TUITION REIMB-DIST COMM		$40,300.00	$40,300.00	$0.00	0.00%
355	2082500	52600	DISTRICT UNEMP COMP-DIST COMM		$37,350.00	$35,250.00	-$2,100.00	-5.62%
356	2082500	52800	DISTRICT INSURANCE-DIST COMM		$105,000.00	$105,000.00	$0.00	0.00%
357	2082500	55200	STUDENT ACCIDENT INS-DIST COMM		$12,950.00	$12,950.00	$0.00	0.00%
358	2082500	55300	COMMUNICATIONS-DIST COMM		$133,265.00	$133,265.00	$0.00	0.00%
359	2082500	55400	DISTRICT ADVERTISING-DIST COMM		$2,300.00	$2,300.00	$0.00	0.00%
360	2082500	55800	TRAVEL-DIST COMM		$10,700.00	$10,700.00	$0.00	0.00%
361	2082500	56890	TECHNOLOGY SUPPLIES-DIST COMM		$2,800.00	$2,800.00	$0.00	0.00%
362	2082500	56900	OTHER SUPPLIES-DIST COMM		$15,280.00	$15,280.00	$0.00	0.00%
363	2082500	57350	BUSINESS OFFICE SOFTWARE		$118,158.00	$118,158.00	$0.00	0.00%
364	2082500	58100	DUES & FEES-DIST COMM		$44,761.00	$44,761.00	$0.00	0.00%
365	2086110	55660	MAGNET SCHOOL TUITION		$291,973.00	$229,500.00	-$62,473.00	-21.40%
366								
367				**Total Districtwide/CO Location: 208**	**$3,946,827.00**	**$3,986,590.00**	**$39,763.00**	**1.01%**

FY2026-2027 BUDGET

Line#	Org	Object Code	Account Description	Details	2025-2026	2026-2027	Variance $	Var %
368								
369				**Student Services Location: 209**				
370	2091200	51020	ADMINISTRATIVE SALARIES-SPED	1.00 FTE PPS Director	$763,055.00	$786,090.00	$23,035.00	3.02%
371				4.00 FTE Sped Coordinator				
372	2091200	51140	PARA SALARIES-SPED		$48,192.00	$48,192.00	$0.00	0.00%
373	2091200	51200	OTHER SALARY-SPED	6.00 FTE Behavior Specialist	$268,479.00	$270,305.00	$1,826.00	0.68%
374				1.00 FTE Social Worker				
375				1.00 FTE Other Student Support				
376	2091200	53400	OTHER PROFESS/TECH SERVICES		$35,000.00	$35,000.00	$0.00	0.00%
377	2091200	54900	OTHER PURCHASED SERVICES-SPED		$8,000.00	$8,000.00	$0.00	0.00%
378	2091200	55800	TRAVEL-SPED		$500.00	$500.00	$0.00	0.00%
379	2091200	56800	TESTING SUPPLIES-SPED		$24,500.00	$24,500.00	$0.00	0.00%
380	2091200	56900	OTHER SUPPLIES-SPED		$500.00	$500.00	$0.00	0.00%
381	2091200	57300	NEW EQUIPMENT-SPED		$10,000.00	$10,000.00	$0.00	0.00%
382	2091200	58100	DUES & FEES-SPED		$4,250.00	$4,250.00	$0.00	0.00%
383	2091230	51040	TEACHER SALARY-SPED	28.00 FTE Special Education Teacher	$2,579,989.00	$2,699,549.00	$119,560.00	4.63%
384				1.00 FTE Special Ed Pre-K Teacher				
385	2091260	51040	TEACHER SALARY-LRN DISAB	1.00 FTE Special Education Teacher	$94,467.00	$102,702.00	$8,235.00	8.72%
386	2091260	51200	OTHER SALARY		$25,000.00	$27,071.00	$2,071.00	8.28%
387	2091260	53400	OTHER PROFESS/TECH SERVICES		$430,500.00	$452,025.00	$21,525.00	5.00%
388	2091260	53410	SPEC ED DOCTORS		$4,000.00	$4,000.00	$0.00	0.00%
389	2091260	55300	COMMUNICATIONS		$500.00	$500.00	$0.00	0.00%
390	2091260	55800	TRAVEL		$1,500.00	$1,500.00	$0.00	0.00%
391	2091260	56110	INSTRUCTIONAL SUPPLIES		$6,400.00	$6,400.00	$0.00	0.00%
392	2091260	57300	NEW EQUIPMENT		$3,000.00	$3,000.00	$0.00	0.00%
393	2091270	51040	TEACHER SALARY-MULTHAND	1.00 FTE Sp Ed Medically Fragile Teacher	$99,711.00	$102,702.00	$2,991.00	3.00%
394	2091280	53210	TUTORS-HOMEBOUND		$10,000.00	$10,000.00	$0.00	0.00%
395	2091290	51040	TEACHER SALARY-SPEC LRN	2.00 FTE English Language (EL) Teacher	$154,867.00	$147,613.00	-$7,254.00	-4.68%
396	2091400	51040	TEACHER SALARY-SUMMER		$35,669.00	$42,565.00	$6,896.00	19.33%
397	2091400	51100	SECRETARY/CLERICAL SALARIES		$5,763.00	$5,763.00	$0.00	0.00%
398	2091400	51140	PARA SALARIES-SUMMER		$26,412.00	$27,204.00	$792.00	3.00%
399	2091400	56900	OTHER SUPPLIES-SUMMER		$2,500.00	$2,500.00	$0.00	0.00%
400	2092140	51040	TEACHER SALARY-PSYCHOLOGY	3.00 FTE Psychologist	$726,014.00	$779,533.00	$53,519.00	7.37%
401				7.00 FTE Social Worker				
402	2092140	51200	OTHER SALARY	1.00 FTE Clinical Supervisor	$128,750.00	$132,000.00	$3,250.00	2.52%
403	2092150	51040	TEACHER SALARY-SPCH LANG	6.00 FTE Speech Pathologist	$584,129.00	$606,832.00	$22,703.00	3.89%
404	2092190	53400	OTHER PROF/TECH SVCS-OTR SUPP		$258,447.00	$266,200.00	$7,753.00	3.00%
405	2092190	53410	SPEC ED DOCTORS-OTR SUPP		$55,000.00	$55,000.00	$0.00	0.00%
406	2092190	53440	SPEC ED OT-OTR SUPP		$400,000.00	$412,000.00	$12,000.00	3.00%
407	2092190	53460	SPEC ED PT-OTR SUPP		$110,000.00	$113,300.00	$3,300.00	3.00%
408	2092400	51100	SEC/CLERICAL SALARIES-GEN ADM	2.00 FTE School Clerical	$140,058.00	$139,462.00	-$596.00	-0.43%
409				1.00 FTE CO Clerical				
410	2096110	55600	SPED TUITION PUBLIC		$365,080.00	$374,207.00	$9,127.00	2.50%
411	2096130	55700	SPED TUIT-NON-PUBLIC-TUIT-NP		$2,478,490.00	$2,602,415.00	$123,925.00	5.00%
412	2096130	55701	TUITION - GRANT OFFSET		-$1,198,010.00	-$1,198,010.00	$0.00	0.00%
413								
414				**Total Student Services Location: 209**	**$8,690,712.00**	**$9,105,370.00**	**$414,658.00**	**4.77%**
415								
416				**Health Services Location: 210**				
417	2102130	54900	OTHER PURCH SERVICES-HEALTH		$2,500.00	$2,500.00	$0.00	0.00%
418	2102130	56900	OTHER SUPPLIES-HEALTH		$7,778.00	$10,698.00	$2,920.00	37.54%
419								
420				**Total Health Services Location: 210**	**$10,278.00**	**$13,198.00**	**$2,920.00**	**28.41%**

FY2026-2027 BUDGET

Line#	Org	Object Code	Account Description	Details	2025-2026	2026-2027	Variance $	Var %
421								
422			**Maintenance Location: 211**					
423	2112600	51130	OVERTIME/ABSENCE COVERAGE		$15,450.00	$26,185.00	$10,735.00	69.48%
424	2112600	51160	CUST SALARIES-CUSTODIANS	21.00 FTE Custodial	$1,118,618.00	$1,156,074.00	$37,456.00	3.35%
425	2112600	51300	SEASONAL HELP-MAINTENANC		$61,924.00	$59,840.00	-$2,084.00	-3.37%
426	2112600	54100	WATER & SEWER-MAINTENANC		$95,250.00	$98,822.00	$3,572.00	3.75%
427	2112600	54210	DISPOSAL SERVICE-MAINTENANC		$13,200.00	$13,596.00	$396.00	3.00%
428	2112600	54300	REPAIRS & MAINTENANCE-MAINT		$368,850.00	$368,850.00	$0.00	0.00%
429	2112600	55800	TRAVEL-MAINTENANC		$460.00	$460.00	$0.00	0.00%
430	2112600	56200	HEATING OIL/PROPANE-MAINTENANC		$300,000.00	$300,000.00	$0.00	0.00%
431	2112600	56210	NATURAL GAS		$161,400.00	$161,400.00	$0.00	0.00%
432	2112600	56220	ELECTRICITY-MAINTENANC		$779,021.00	$802,392.00	$23,371.00	3.00%
433	2112600	56260	GASOLINE/OIL		$30,000.00	$30,000.00	$0.00	0.00%
434	2112600	56900	OTHER SUPPLIES-MAINTENANC		$236,495.00	$236,495.00	$0.00	0.00%
435	2112600	57310	REPL EQUIPMENT-MAINTENANC		$10,000.00	$10,000.00	$0.00	0.00%
436	2112610	51160	CUST SALARIES-DIRECTOR SAL	1.00 FTE Director of Facilities	$123,007.00	$206,697.00	$83,690.00	68.04%
437				1.00 FTE Asst Director of Facilities				
438	2112630	51160	CUST SALARIES-MAINTENANCE WAGE	4.00 FTE Maintenance	$252,333.00	$268,425.00	$16,092.00	6.38%
439	2112640	51160	CUST SALARIES-MTCUST LONGEVITY		$6,350.00	$6,200.00	-$150.00	-2.36%
440								
441				**Total Maintenance Location: 211**	**$3,572,358.00**	**$3,745,436.00**	**$173,078.00**	**4.84%**
442								
443			**Operations/IT Location: 212**					
444	2122230	51060	TECHNOLOGY SALARIES-INSTR TECH	4.00 FTE Technician	$241,010.00	$241,010.00	$0.00	0.00%
445	2122230	53400	OTR PROF/TECH SVCS-INSTR TECH		$27,130.00	$27,130.00	$0.00	0.00%
446	2122230	53740	TECH REL CLASS SVC-INSTR TECH		$14,500.00	$14,500.00	$0.00	0.00%
447	2122230	54310	EQUIPMENT MAINTENANCE		$440,255.00	$440,255.00	$0.00	0.00%
448	2122230	54320	TECH REL REPAIR-INSTR TECH		$13,700.00	$13,700.00	$0.00	0.00%
449	2122230	55800	TRAVEL-INSTR TECH		$2,000.00	$2,000.00	$0.00	0.00%
450	2122230	56890	TECHNOLOGY SUPPLIES-INSTR TECH		$91,075.00	$91,075.00	$0.00	0.00%
451								
452				**Total Operations/IT Location: 212**	**$829,670.00**	**$829,670.00**	**$0.00**	**0.00%**
453								
454			**Transportation Location: 213**					
455	2131200	55110	SPECIAL ED TRANSPORTATION-SPED		$1,102,433.00	$1,135,506.00	$33,073.00	3.00%
456	2132700	55100	TRANSPORTATION-TRANS		$1,619,269.00	$1,699,951.00	$80,682.00	4.98%
457	2132700	55101	TRANSPORTATION - GRANT OFFSET		-$18,000.00	-$18,000.00	$0.00	0.00%
458	2132700	56260	DIESEL/GASOLINE-TRANS		$162,220.00	$162,220.00	$0.00	0.00%
459	2133200	55100	TRANSPORTATION-ATHLETICS		$64,070.00	$65,993.00	$1,923.00	3.00%
460								
461				**Total Transportation Location: 213**	**$2,929,992.00**	**$3,045,670.00**	**$115,678.00**	**3.95%**
462								
463			**Curriculum Location: 216**					
464	2161601	56110	INSTRUCTIONAL SUPPLIES		$18,000.00	$18,000.00	$0.00	0.00%
465	2161601	57350	CURRICULUM SOFTWARE		$85,744.00	$65,095.00	-$20,649.00	-24.08%
466	2161601	58100	DUES & FEES		$16,000.00	$15,828.00	-$172.00	-1.08%
467	2161606	56110	INSTRUCTIONAL SUPPLIES		$52,000.00	$52,000.00	$0.00	0.00%
468	2772213	51040	TEACHER SALARY BEST/TEAM		$13,043.00	$13,043.00	$0.00	0.00%
469								
470				**Total Curriculum Location: 216**	**$184,787.00**	**$163,966.00**	**-$20,821.00**	**-11.27%**
471								
472				**Total Fund 0150**	**$40,462,242.00**	**$41,932,335.00**	**$1,470,093.00**	**3.63%**

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

GENERAL INSTRUCTION		2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2021000 51040	TEACH SAL	1,127,521.00	1,074,006.00	1,129,903.00	1,129,903.00	.00	.00
0150-70-0002-01000-51040 -							
2021000 51140	PARA SAL	95,517.00	78,674.00	78,967.00	78,967.00	.00	.00
0150-70-0002-01000-51140 -							
2021000 56110	INSTRUCT	19,250.00	15,150.00	15,150.00	15,150.00	.00	.00
0150-70-0002-01000-56110 -							
2021000 56890	TECH SUPP	6,000.00	6,000.00	6,000.00	6,000.00	.00	.00
0150-70-0002-01000-56890 -							
2021000 57310	EQUIP REPL	475.00	475.00	475.00	475.00	.00	.00
0150-70-0002-01000-57310 -							
2021002 51040	TEACH SAL	48,974.00	49,856.00	51,351.00	51,351.00	.00	.00
0150-70-0002-01002-51040 -							
2021002 56110	INSTRUCT	1,200.00	1,800.00	1,800.00	1,800.00	.00	.00
0150-70-0002-01002-56110 -							
2021004 51040	TEACH SAL	.00	43,413.00	46,077.00	46,077.00	.00	.00
0150-70-0002-01004-51040 -							
2021004 56110	INSTRUCT	.00	1,125.00	1,125.00	1,125.00	.00	.00
0150-70-0002-01004-56110 -							
2021005 56110	INSTRUCT	1,525.00	1,525.00	1,525.00	1,525.00	.00	.00
0150-70-0002-01005-56110 -							
2021007 56110	INSTRUCT	750.00	750.00	750.00	750.00	.00	.00
0150-70-0002-01007-56110 -							
2021011 56110	INSTRUCT	500.00	675.00	675.00	675.00	.00	.00
0150-70-0002-01011-56110 -							
2021012 51040	TEACH SAL	72,158.00	76,509.00	81,202.00	81,202.00	.00	.00
0150-70-0002-01012-51040 -							
2021012 54300	REP MAINT	500.00	500.00	500.00	500.00	.00	.00
0150-70-0002-01012-54300 -							
2021012 56110	INSTRUCT	1,100.00	1,100.00	1,100.00	1,100.00	.00	.00
0150-70-0002-01012-56110 -							
2021013 56110	INSTRUCT	1,100.00	1,100.00	1,100.00	1,100.00	.00	.00
0150-70-0002-01013-56110 -							
2021051 56110	INSTRUCT	2,000.00	4,000.00	4,000.00	4,000.00	.00	.00
0150-70-0002-01051-56110 -							
2021081 51040	TEACH SAL	34,644.00	39,902.00	42,349.00	42,349.00	.00	.00
0150-70-0002-01081-51040 -							

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

PHYSICAL EDUCTION	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2021081 56110 INSTRUCT	750.00	1,350.00	1,350.00	1,350.00	.00	.00
0150-70-0002-01081-56110 -						
2021085 51040 TEACH SAL	102,709.00	52,279.00	53,848.00	53,848.00	.00	.00
0150-70-0002-01085-51040 -						
2021085 51140 PARA SAL	35,987.00	38,703.00	39,384.00	39,384.00	.00	.00
0150-70-0002-01085-51140 -						
2021085 51200 OTHER SAL	.00	12,600.00	12,978.00	12,978.00	.00	.00
0150-70-0002-01085-51200 -						
2021085 56110 INSTRUCT	950.00	950.00	950.00	950.00	.00	.00
0150-70-0002-01085-56110 -						
2021086 51040 TEACH SAL	89,098.00	94,467.00	96,702.00	96,702.00	.00	.00
0150-70-0002-01086-51040 -						
2021115 51040 TEACH SAL	.00	1,625.00	1,650.00	1,650.00	.00	.00
0150-70-0002-01115-51040 -						
2021115 56900 N INS SUPP	.00	1,625.00	1,625.00	1,625.00	.00	.00
0150-70-0002-01115-56900 -						
2021200 51140 PARA SAL	166,635.00	136,552.00	137,135.00	137,135.00	.00	.00
0150-70-0002-01200-51140 -						
2021200 56900 SUPPL SPED	.00	500.00	500.00	500.00	.00	.00
0150-70-0002-01200-56900 -						
2021260 56110 INSTRUCT	1,800.00	1,800.00	1,800.00	1,800.00	.00	.00
0150-70-0002-01260-56110 -						
2022140 56110 INSTRUCT	250.00	250.00	250.00	250.00	.00	.00
0150-70-0002-02140-56110 -						
2022140 56800 TEST SUPP	125.00	125.00	125.00	125.00	.00	.00
0150-70-0002-02140-56800 -						
2022150 56110 INSTRUCT	400.00	900.00	900.00	900.00	.00	.00
0150-70-0002-02150-56110 -						
2022150 56800 TEST SUPP	325.00	325.00	325.00	325.00	.00	.00
0150-70-0002-02150-56800 -						
2022210 53300 PROF SERV	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
0150-70-0002-02210-53300 -						
2022220 51050 MEDIA SAL	37,633.00	39,902.00	42,349.00	42,349.00	.00	.00
0150-70-0002-02220-51050 -						
2022220 51140 PARA SAL	18,692.00	19,661.00	20,056.00	20,056.00	.00	.00
0150-70-0002-02220-51140 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

MEDIA CENTER		2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2022220 56110	INSTRUCT	2,700.00	2,700.00	2,700.00	2,700.00	.00	.00
0150-70-0002-02220-56110 -							
2022220 56900	OTHER SUPP	400.00	400.00	400.00	400.00	.00	.00
0150-70-0002-02220-56900 -							
2022230 56890	TECH SUPP	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
0150-70-0002-02230-56890 -							
2022400 51020	ADM SAL	148,671.00	150,875.00	157,786.00	157,786.00	.00	.00
0150-70-0002-02400-51020 -							
2022400 51100	SEC SAL	59,368.00	60,591.00	61,075.00	61,075.00	.00	.00
0150-70-0002-02400-51100 -							
2022400 55300	COMM	650.00	875.00	875.00	875.00	.00	.00
0150-70-0002-02400-55300 -							
2022400 56900	OTHER SUPP	650.00	650.00	650.00	650.00	.00	.00
0150-70-0002-02400-56900 -							
2031000 51040	TEACH SAL	1,019,398.00	979,767.00	1,014,738.00	1,014,738.00	.00	.00
0150-70-0003-01000-51040 -							
2031000 56110	INSTRUCT	19,250.00	18,900.00	18,900.00	18,900.00	.00	.00
0150-70-0003-01000-56110 -							
2031000 56890	TECH SUPP	6,000.00	6,000.00	6,000.00	6,000.00	.00	.00
0150-70-0003-01000-56890 -							
2031000 57310	EQUIP REPL	475.00	475.00	475.00	475.00	.00	.00
0150-70-0003-01000-57310 -							
2031002 51040	TEACH SAL	48,974.00	49,856.00	51,351.00	51,351.00	.00	.00
0150-70-0003-01002-51040 -							
2031002 56110	INSTRUCT	1,200.00	2,200.00	2,200.00	2,200.00	.00	.00
0150-70-0003-01002-56110 -							
2031004 51040	TEACH SAL	.00	43,413.00	46,077.00	46,077.00	.00	.00
0150-70-0003-01004-51040 -							
2031004 56110	INSTRUCT	.00	1,125.00	1,125.00	1,125.00	.00	.00
0150-70-0003-01004-56110 -							
2031005 56110	INSTRUCT	1,525.00	1,525.00	1,525.00	1,525.00	.00	.00
0150-70-0003-01005-56110 -							
2031011 56110	INSTRUCT	500.00	500.00	500.00	500.00	.00	.00
0150-70-0003-01011-56110 -							
2031012 51040	TEACH SAL	27,634.00	27,051.00	28,582.00	28,582.00	.00	.00
0150-70-0003-01012-51040 -							

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

MUSIC INSTRUCTION	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2031012 54300 REP MAINT	500.00	500.00	500.00	500.00	.00	.00
0150-70-0003-01012-54300 -						
2031012 56110 INSTRUCT	1,100.00	1,450.00	1,450.00	1,450.00	.00	.00
0150-70-0003-01012-56110 -						
2031013 56110 INSTRUCT	1,100.00	1,100.00	1,100.00	1,100.00	.00	.00
0150-70-0003-01013-56110 -						
2031015 56110 INSTRUCT	1,700.00	1,700.00	1,700.00	1,700.00	.00	.00
0150-70-0003-01015-56110 -						
2031051 56110 INSTRUCT	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0003-01051-56110 -						
2031081 51040 TEACH SAL	34,645.00	39,902.00	42,349.00	42,349.00	.00	.00
0150-70-0003-01081-51040 -						
2031081 56110 INSTRUCT	750.00	750.00	750.00	750.00	.00	.00
0150-70-0003-01081-56110 -						
2031085 51040 TEACH SAL	77,049.00	133,763.00	140,106.00	140,106.00	.00	.00
0150-70-0003-01085-51040 -						
2031085 51200 OTHER SAL	.00	12,600.00	12,978.00	12,978.00	.00	.00
0150-70-0003-01085-51200 -						
2031085 56110 INSTRUCT	950.00	950.00	950.00	950.00	.00	.00
0150-70-0003-01085-56110 -						
2031086 51040 TEACH SAL	106,712.00	112,965.00	120,227.00	120,227.00	.00	.00
0150-70-0003-01086-51040 -						
2031115 51040 TEACH SAL	.00	1,625.00	1,650.00	1,650.00	.00	.00
0150-70-0003-01115-51040 -						
2031115 56900 N INS SUPP	.00	1,625.00	1,625.00	1,625.00	.00	.00
0150-70-0003-01115-56900 -						
2031200 51140 PARA SAL	40,745.00	144,889.00	145,163.00	145,163.00	.00	.00
0150-70-0003-01200-51140 -						
2031200 56900 SUPPL SPED	.00	500.00	500.00	500.00	.00	.00
0150-70-0003-01200-56900 -						
2031260 56110 INSTRUCT	1,800.00	1,800.00	1,800.00	1,800.00	.00	.00
0150-70-0003-01260-56110 -						
2032140 56110 INSTRUCT	250.00	250.00	250.00	250.00	.00	.00
0150-70-0003-02140-56110 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

PYSCHOLOGY	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2032140 56800 TEST SUPP	125.00	125.00	125.00	125.00	.00	.00
0150-70-0003-02140-56800 -						
2032150 56110 INSTRUCT	400.00	400.00	400.00	400.00	.00	.00
0150-70-0003-02150-56110 -						
2032150 56800 TEST SUPP	325.00	325.00	325.00	325.00	.00	.00
0150-70-0003-02150-56800 -						
2032210 53300 PROF SERV	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
0150-70-0003-02210-53300 -						
2032220 51050 MEDIA SAL	37,634.00	39,902.00	42,349.00	42,349.00	.00	.00
0150-70-0003-02220-51050 -						
2032220 56110 INSTRUCT	2,700.00	2,700.00	2,700.00	2,700.00	.00	.00
0150-70-0003-02220-56110 -						
2032220 56900 N INS SUPP	400.00	400.00	400.00	400.00	.00	.00
0150-70-0003-02220-56900 -						
2032230 56890 TECH SUPP	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
0150-70-0003-02230-56890 -						
2032400 51020 ADM SAL	148,671.00	150,875.00	157,786.00	157,786.00	.00	.00
0150-70-0003-02400-51020 -						
2032400 51100 SEC SAL	55,474.00	57,138.00	58,844.00	58,844.00	.00	.00
0150-70-0003-02400-51100 -						
2032400 55300 COMM	650.00	650.00	650.00	650.00	.00	.00
0150-70-0003-02400-55300 -						
2032400 56900 OTHER SUPP	650.00	650.00	650.00	650.00	.00	.00
0150-70-0003-02400-56900 -						
2041000 51040 TEACH SAL	2,570,293.00	2,595,113.00	2,703,075.00	2,703,075.00	.00	.00
0150-70-0004-01000-51040 -						
2041000 51140 PARA SAL	167,762.00	96,090.00	96,470.00	96,470.00	.00	.00
0150-70-0004-01000-51140 -						
2041000 56110 INSTRUCT	38,795.00	38,795.00	38,795.00	38,795.00	.00	.00
0150-70-0004-01000-56110 -						
2041000 56890 TECH SUPP	12,000.00	12,000.00	12,000.00	12,000.00	.00	.00
0150-70-0004-01000-56890 -						
2041000 57310 EQUIP REPL	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
0150-70-0004-01000-57310 -						
2041002 51040 TEACH SAL	161,531.00	67,416.00	71,551.00	71,551.00	.00	.00
0150-70-0004-01002-51040 -						
2041002 56110 INSTRUCT	4,200.00	4,200.00	4,200.00	4,200.00	.00	.00
0150-70-0004-01002-56110 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

ART INSTRUCTION	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2041004 51040 TEACH SAL	.00	70,320.00	74,633.00	74,633.00	.00	.00
0150-70-0004-01004-51040 -						
2041004 56110 INSTRUCT	.00	2,250.00	2,250.00	2,250.00	.00	.00
0150-70-0004-01004-56110 -						
2041005 56110 INSTRUCT	3,660.00	3,660.00	3,660.00	3,660.00	.00	.00
0150-70-0004-01005-56110 -						
2041007 56110 INSTRUCT	3,110.00	3,110.00	3,110.00	3,110.00	.00	.00
0150-70-0004-01007-56110 -						
2041011 56110 INSTRUCT	2,495.00	2,495.00	2,495.00	2,495.00	.00	.00
0150-70-0004-01011-56110 -						
2041012 51040 TEACH SAL	88,592.00	83,231.00	87,940.00	87,940.00	.00	.00
0150-70-0004-01012-51040 -						
2041012 54300 REP MAINT	850.00	850.00	850.00	850.00	.00	.00
0150-70-0004-01012-54300 -						
2041012 56110 INSTRUCT	3,650.00	3,650.00	3,650.00	3,650.00	.00	.00
0150-70-0004-01012-56110 -						
2041013 56110 INSTRUCT	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0004-01013-56110 -						
2041015 56110 INSTRUCT	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
0150-70-0004-01015-56110 -						
2041051 56110 INSTRUCT	8,600.00	8,600.00	8,600.00	8,600.00	.00	.00
0150-70-0004-01051-56110 -						
2041081 51040 TEACH SAL	127,426.00	76,509.00	81,201.00	81,201.00	.00	.00
0150-70-0004-01081-51040 -						
2041081 56110 INSTRUCT	3,600.00	3,600.00	3,600.00	3,600.00	.00	.00
0150-70-0004-01081-56110 -						
2041085 51040 TEACH SAL	454,608.00	453,468.00	468,803.00	468,803.00	.00	.00
0150-70-0004-01085-51040 -						
2041085 51140 PARA SAL	17,733.00	.00	.00	.00	.00	.00
0150-70-0004-01085-51140 -						
2041085 56110 INSTRUCT	2,350.00	2,350.00	2,350.00	2,350.00	.00	.00
0150-70-0004-01085-56110 -						
2041086 51040 TEACH SAL	183,061.00	160,502.00	163,956.00	163,956.00	.00	.00
0150-70-0004-01086-51040 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

REMEDIAL MATH INSTRUCTION	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2041115 51040 TEACH SAL	.00	3,250.00	3,300.00	3,300.00	.00	.00
0150-70-0004-01115-51040 -						
2041115 56900 N INS SUPP	.00	3,250.00	3,250.00	3,250.00	.00	.00
0150-70-0004-01115-56900 -						
2041200 51140 PARA SAL	342,815.00	302,651.00	304,064.00	304,064.00	.00	.00
0150-70-0004-01200-51140 -						
2041200 56900 SUPPL SPED	.00	1,700.00	1,700.00	1,700.00	.00	.00
0150-70-0004-01200-56900 -						
2041250 51140 PARA SAL	.00	95,623.00	96,001.00	96,001.00	.00	.00
0150-70-0004-01250-51140 -						
2041260 56110 INSTRUCT	4,600.00	4,600.00	4,600.00	4,600.00	.00	.00
0150-70-0004-01260-56110 -						
2042140 56110 INSTRUCT	600.00	600.00	600.00	600.00	.00	.00
0150-70-0004-02140-56110 -						
2042140 56800 TEST SUPP	800.00	800.00	800.00	800.00	.00	.00
0150-70-0004-02140-56800 -						
2042150 56110 INSTRUCT	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
0150-70-0004-02150-56110 -						
2042150 56800 TEST SUPP	700.00	700.00	700.00	700.00	.00	.00
0150-70-0004-02150-56800 -						
2042210 53300 PROF SERV	14,350.00	14,350.00	14,350.00	14,350.00	.00	.00
0150-70-0004-02210-53300 -						
2042220 51050 MEDIA SAL	102,709.00	104,558.00	107,695.00	107,695.00	.00	.00
0150-70-0004-02220-51050 -						
2042220 51140 PARA SAL	18,254.00	19,201.00	19,589.00	19,589.00	.00	.00
0150-70-0004-02220-51140 -						
2042220 56110 INSTRUCT	8,850.00	8,850.00	8,850.00	8,850.00	.00	.00
0150-70-0004-02220-56110 -						
2042220 56900 OTHER SUPP	550.00	550.00	550.00	550.00	.00	.00
0150-70-0004-02220-56900 -						
2042230 56890 TECH SUPP	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0004-02230-56890 -						
2042400 51020 ADM SAL	301,947.00	310,914.00	320,152.00	320,152.00	.00	.00
0150-70-0004-02400-51020 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

GENERAL ADMINISTRATIVE SERVICE	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2042400 51100 SEC SAL 0150-70-0004-02400-51100 -	123,162.00	121,250.00	124,563.00	124,563.00	.00	.00
2042400 55300 COMM 0150-70-0004-02400-55300 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2042400 56900 OTHER SUPP 0150-70-0004-02400-56900 -	2,300.00	2,300.00	2,300.00	2,300.00	.00	.00
2042700 51140 PARA SAL 0150-70-0004-02700-51140 -	5,745.00	6,043.00	6,217.00	6,217.00	.00	.00
2051000 56110 INSTRUCT 0150-70-0005-01000-56110 -	28,762.00	26,582.00	26,582.00	26,582.00	.00	.00
2051000 56890 TECH SUPP 0150-70-0005-01000-56890 -	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
2051002 51040 TEACH SAL 0150-70-0005-01002-51040 -	253,286.00	160,288.00	167,207.00	167,207.00	.00	.00
2051002 56110 INSTRUCT 0150-70-0005-01002-56110 -	4,900.00	4,900.00	4,900.00	4,900.00	.00	.00
2051005 51040 TEACH SAL 0150-70-0005-01005-51040 -	461,797.00	477,338.00	494,264.00	494,264.00	.00	.00
2051005 56110 INSTRUCT 0150-70-0005-01005-56110 -	7,400.00	7,400.00	7,400.00	7,400.00	.00	.00
2051006 51040 TEACH SAL 0150-70-0005-01006-51040 -	164,270.00	170,031.00	177,635.00	177,635.00	.00	.00
2051006 56110 INSTRUCT 0150-70-0005-01006-56110 -	1,600.00	1,600.00	1,600.00	1,600.00	.00	.00
2051008 51040 TEACH SAL 0150-70-0005-01008-51040 -	157,542.00	99,711.00	102,702.00	102,702.00	.00	.00
2051008 56110 INSTRUCT 0150-70-0005-01008-56110 -	1,150.00	1,150.00	1,150.00	1,150.00	.00	.00
2051009 51040 TEACH SAL 0150-70-0005-01009-51040 -	.00	99,711.00	102,702.00	102,702.00	.00	.00
2051009 56110 INSTRUCT 0150-70-0005-01009-56110 -	.00	2,000.00	2,000.00	2,000.00	.00	.00
2051010 51040 TEACH SAL 0150-70-0005-01010-51040 -	157,542.00	99,711.00	103,002.00	103,002.00	.00	.00
2051010 56110 INSTRUCT 0150-70-0005-01010-56110 -	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

INDUSTRIAL TECH INSTRUCTIN	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2051011 51040 TEACH SAL	420,045.00	467,056.00	487,829.00	487,829.00	.00	.00
0150-70-0005-01011-51040 -						
2051011 56110 INSTRUCT	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
0150-70-0005-01011-56110 -						
2051012 51040 TEACH SAL	139,467.00	140,192.00	148,790.00	148,790.00	.00	.00
0150-70-0005-01012-51040 -						
2051012 54300 REP MAINT	1,400.00	1,400.00	1,400.00	1,400.00	.00	.00
0150-70-0005-01012-54300 -						
2051012 56110 INSTRUCT	2,350.00	2,350.00	2,350.00	2,350.00	.00	.00
0150-70-0005-01012-56110 -						
2051012 57310 EQUIP REPL	3,708.00	3,708.00	3,708.00	3,708.00	.00	.00
0150-70-0005-01012-57310 -						
2051012 58100 DUES FEES	275.00	455.00	455.00	455.00	.00	.00
0150-70-0005-01012-58100 -						
2051013 51040 TEACH SAL	415,434.00	490,694.00	511,639.00	511,639.00	.00	.00
0150-70-0005-01013-51040 -						
2051013 56110 INSTRUCT	10,000.00	10,000.00	10,000.00	10,000.00	.00	.00
0150-70-0005-01013-56110 -						
2051013 58120 PROJECT O	8,500.00	8,500.00	8,500.00	8,500.00	.00	.00
0150-70-0005-01013-58120 -						
2051014 56890 TECH SUPP	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
0150-70-0005-01014-56890 -						
2051015 51040 TEACH SAL	449,777.00	453,173.00	471,016.00	471,016.00	.00	.00
0150-70-0005-01015-51040 -						
2051015 56110 INSTRUCT	3,750.00	3,750.00	3,750.00	3,750.00	.00	.00
0150-70-0005-01015-56110 -						
2051051 51040 TEACH SAL	53,224.00	56,180.00	59,358.00	59,358.00	.00	.00
0150-70-0005-01051-51040 -						
2051051 56110 INSTRUCT	2,900.00	2,900.00	2,900.00	2,900.00	.00	.00
0150-70-0005-01051-56110 -						
2051081 51040 TEACH SAL	147,217.00	230,461.00	244,594.00	244,594.00	.00	.00
0150-70-0005-01081-51040 -						
2051081 56110 INSTRUCT	2,100.00	2,100.00	2,100.00	2,100.00	.00	.00
0150-70-0005-01081-56110 -						
2051115 51040 TEACH SAL	20,737.00	26,152.00	31,044.00	31,044.00	.00	.00
0150-70-0005-01115-51040 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

ACTIVITIES		2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2051115 55100	TRANSPORT	2,950.00	2,950.00	2,950.00	2,950.00	.00	.00
0150-70-0005-01115-55100 -							
2051115 56900	OTHER SUPP	2,150.00	2,150.00	2,150.00	2,150.00	.00	.00
0150-70-0005-01115-56900 -							
2051200 51140	PARA SAL	246,714.00	264,416.00	265,638.00	265,638.00	.00	.00
0150-70-0005-01200-51140 -							
2051200 56110	INSTRUCT	2,900.00	2,900.00	2,900.00	2,900.00	.00	.00
0150-70-0005-01200-56110 -							
2051200 56800	TEST SUPP	300.00	300.00	300.00	300.00	.00	.00
0150-70-0005-01200-56800 -							
2051200 56900	SUPPL SPED	.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0005-01200-56900 -							
2052120 51030	GUID SAL	265,397.00	265,928.00	278,361.00	278,361.00	.00	.00
0150-70-0005-02120-51030 -							
2052120 56110	INSTRUCT	650.00	650.00	650.00	650.00	.00	.00
0150-70-0005-02120-56110 -							
2052140 56110	INSTRUCT	350.00	350.00	350.00	350.00	.00	.00
0150-70-0005-02140-56110 -							
2052150 56110	INSTRUCT	750.00	750.00	750.00	750.00	.00	.00
0150-70-0005-02150-56110 -							
2052210 53300	PROF SERV	3,350.00	3,350.00	3,350.00	3,350.00	.00	.00
0150-70-0005-02210-53300 -							
2052220 51050	MEDIA SAL	97,948.00	84,711.00	79,691.00	79,691.00	.00	.00
0150-70-0005-02220-51050 -							
2052220 56110	INSTRUCT	9,650.00	9,650.00	9,650.00	9,650.00	.00	.00
0150-70-0005-02220-56110 -							
2052400 51020	ADM SAL	320,298.00	329,816.00	339,621.00	339,621.00	.00	.00
0150-70-0005-02400-51020 -							
2052400 51100	SEC SAL	110,205.00	104,775.00	115,297.00	115,297.00	.00	.00
0150-70-0005-02400-51100 -							
2052400 55300	COMM	5,950.00	5,950.00	5,950.00	5,950.00	.00	.00
0150-70-0005-02400-55300 -							
2052400 56900	OTHER SUPP	26,500.00	7,000.00	7,000.00	7,000.00	.00	.00
0150-70-0005-02400-56900 -							
2052400 58100	DUES FEES	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
0150-70-0005-02400-58100 -							
2053200 51040	TEACH SAL	25,876.00	35,394.00	35,925.00	35,925.00	.00	.00
0150-70-0005-03200-51040 -							

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

ATHLETICS		2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2053200 53400	OTHER PROF	4,800.00	4,800.00	4,800.00	4,800.00	.00	.00
0150-70-0005-03200-53400 -							
2053200 55100	TRANSPORT	6,380.00	6,380.00	6,380.00	6,380.00	.00	.00
0150-70-0005-03200-55100 -							
2053200 56900	OTHER SUPP	4,000.00	14,000.00	4,000.00	4,000.00	.00	.00
0150-70-0005-03200-56900 -							
2061000 56110	INSTRUCT	10,994.00	10,994.00	10,994.00	10,994.00	.00	.00
0150-70-0006-01000-56110 -							
2061002 51040	TEACH SAL	173,192.00	179,922.00	188,155.00	188,155.00	.00	.00
0150-70-0006-01002-51040 -							
2061002 56110	INSTRUCT	11,200.00	11,200.00	12,000.00	12,000.00	.00	.00
0150-70-0006-01002-56110 -							
2061003 51040	TEACH SAL	93,913.00	99,316.00	107,695.00	107,695.00	.00	.00
0150-70-0006-01003-51040 -							
2061003 56110	INSTRUCT	2,106.00	2,106.00	2,106.00	2,106.00	.00	.00
0150-70-0006-01003-56110 -							
2061005 51040	TEACH SAL	613,182.00	621,488.00	653,009.00	653,009.00	.00	.00
0150-70-0006-01005-51040 -							
2061005 56110	INSTRUCT	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
0150-70-0006-01005-56110 -							
2061005 58100	DUES FEES	500.00	500.00	500.00	500.00	.00	.00
0150-70-0006-01005-58100 -							
2061006 51040	TEACH SAL	428,573.00	443,912.00	467,106.00	467,106.00	.00	.00
0150-70-0006-01006-51040 -							
2061006 56110	INSTRUCT	800.00	800.00	800.00	800.00	.00	.00
0150-70-0006-01006-56110 -							
2061006 58100	DUES FEES	200.00	200.00	200.00	200.00	.00	.00
0150-70-0006-01006-58100 -							
2061008 51040	TEACH SAL	102,709.00	193,541.00	202,168.00	202,168.00	.00	.00
0150-70-0006-01008-51040 -							
2061008 56110	INSTRUCT	900.00	900.00	900.00	900.00	.00	.00
0150-70-0006-01008-56110 -							
2061009 51040	TEACH SAL	97,948.00	99,711.00	102,702.00	102,702.00	.00	.00
0150-70-0006-01009-51040 -							
2061009 56110	INSTRUCT	8,500.00	8,500.00	9,000.00	9,000.00	.00	.00
0150-70-0006-01009-56110 -							
2061010 51040	TEACH SAL	284,994.00	270,617.00	280,537.00	280,537.00	.00	.00
0150-70-0006-01010-51040 -							

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

INDUSTRIAL TECH INSTRUCTIN	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2061010 54300 REP MAINT 0150-70-0006-01010-54300 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2061010 54400 RENTALS 0150-70-0006-01010-54400 -	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00
2061010 56110 INSTRUCT 0150-70-0006-01010-56110 -	24,500.00	24,500.00	24,500.00	24,500.00	.00	.00
2061011 51040 TEACH SAL 0150-70-0006-01011-51040 -	579,034.00	603,065.00	628,284.00	608,284.00	.00	.00
2061011 56110 INSTRUCT 0150-70-0006-01011-56110 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2061011 58100 DUES FEES 0150-70-0006-01011-58100 -	100.00	100.00	100.00	100.00	.00	.00
2061012 51040 TEACH SAL 0150-70-0006-01012-51040 -	173,192.00	179,922.00	188,155.00	188,155.00	.00	.00
2061012 53400 OTHER PROF 0150-70-0006-01012-53400 -	5,000.00	5,000.00	5,000.00	5,000.00	.00	.00
2061012 54300 REP MAINT 0150-70-0006-01012-54300 -	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
2061012 56110 INSTRUCT 0150-70-0006-01012-56110 -	4,600.00	4,600.00	4,600.00	4,600.00	.00	.00
2061012 57310 EQUIP REPL 0150-70-0006-01012-57310 -	2,500.00	17,957.00	17,957.00	17,957.00	.00	.00
2061013 51040 TEACH SAL 0150-70-0006-01013-51040 -	806,091.00	837,212.00	868,754.00	868,754.00	.00	.00
2061013 56110 INSTRUCT 0150-70-0006-01013-56110 -	16,000.00	16,000.00	16,000.00	16,000.00	.00	.00
2061013 57310 EQUIP REPL 0150-70-0006-01013-57310 -	3,600.00	3,600.00	3,600.00	3,600.00	.00	.00
2061013 58120 PROJECT O 0150-70-0006-01013-58120 -	28,319.00	28,319.00	28,319.00	28,319.00	.00	.00
2061014 56890 TECH SUPP 0150-70-0006-01014-56890 -	5,500.00	5,500.00	5,500.00	5,500.00	.00	.00
2061015 51040 TEACH SAL 0150-70-0006-01015-51040 -	666,388.00	687,776.00	710,610.00	710,610.00	.00	.00
2061015 56110 INSTRUCT 0150-70-0006-01015-56110 -	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
2061081 51040 TEACH SAL 0150-70-0006-01081-51040 -	343,047.00	278,553.00	289,235.00	289,235.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

PHYSICAL EDUCTION		2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2061081 56110	INSTRUCT	6,000.00	6,000.00	6,000.00	6,000.00	.00	.00
0150-70-0006-01081-56110 -							
2061115 51040	TEACH SAL	82,578.00	85,805.00	99,272.00	99,272.00	.00	.00
0150-70-0006-01115-51040 -							
2061115 55100	TRANS-EC	.00	7,500.00	7,500.00	7,500.00	.00	.00
0150-70-0006-01115-55100 -							
2061200 51140	PARA SAL	37,030.00	120,243.00	120,744.00	120,744.00	.00	.00
0150-70-0006-01200-51140 -							
2061200 56900	SUPPL SPED	.00	3,200.00	3,200.00	3,200.00	.00	.00
0150-70-0006-01200-56900 -							
2061300 53210	TUTORS	4,500.00	4,500.00	4,500.00	4,500.00	.00	.00
0150-70-0006-01300-53210 -							
2062120 51030	GUID SAL	443,843.00	466,971.00	486,923.00	486,923.00	.00	.00
0150-70-0006-02120-51030 -							
2062120 55300	COMM	4,000.00	4,000.00	4,000.00	4,000.00	.00	.00
0150-70-0006-02120-55300 -							
2062120 56900	OTHER SUPP	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0006-02120-56900 -							
2062140 56110	INSTRUCT	2,100.00	2,100.00	2,100.00	2,100.00	.00	.00
0150-70-0006-02140-56110 -							
2062140 56900	N INS SUPP	5,250.00	5,250.00	5,250.00	5,250.00	.00	.00
0150-70-0006-02140-56900 -							
2062200 51200	OTHER SAL	39,711.00	40,505.00	41,720.00	41,720.00	.00	.00
0150-70-0006-02200-51200 -							
2062210 53300	PROF SERV	3,500.00	3,500.00	8,500.00	8,500.00	.00	.00
0150-70-0006-02210-53300 -							
2062220 51050	MEDIA SAL	102,709.00	104,558.00	107,995.00	107,995.00	.00	.00
0150-70-0006-02220-51050 -							
2062220 51140	PARA SAL	17,733.00	22,128.00	22,560.00	22,560.00	.00	.00
0150-70-0006-02220-51140 -							
2062220 56110	INSTRUCT	25,950.00	25,950.00	25,950.00	25,950.00	.00	.00
0150-70-0006-02220-56110 -							
2062220 57300	NEW EQUIP	1,100.00	1,100.00	1,100.00	1,100.00	.00	.00
0150-70-0006-02220-57300 -							
2062220 58100	DUES FEES	250.00	250.00	250.00	250.00	.00	.00
0150-70-0006-02220-58100 -							

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

MEDIA CENTER	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2062400 51020 ADM SAL 0150-70-0006-02400-51020 -	500,879.00	515,330.00	531,656.00	531,656.00	.00	.00
2062400 51100 SEC SAL 0150-70-0006-02400-51100 -	249,631.00	239,115.00	246,686.00	246,686.00	.00	.00
2062400 51140 PARA SAL 0150-70-0006-02400-51140 -	125,637.00	109,010.00	111,055.00	111,055.00	.00	.00
2062400 53400 OTHER PROF 0150-70-0006-02400-53400 -	5,500.00	7,375.00	7,375.00	7,375.00	.00	.00
2062400 54300 REP MAINT 0150-70-0006-02400-54300 -	2,500.00	.00	.00	.00	.00	.00
2062400 55300 COMM 0150-70-0006-02400-55300 -	9,500.00	13,200.00	13,200.00	13,200.00	.00	.00
2062400 56900 OTHER SUPP 0150-70-0006-02400-56900 -	14,650.00	14,650.00	14,650.00	14,650.00	.00	.00
2062400 58100 DUES FEES 0150-70-0006-02400-58100 -	15,000.00	15,000.00	15,000.00	15,000.00	.00	.00
2062500 53400 OTHER PROF 0150-70-0006-02500-53400 -	2,700.00	1,350.00	1,350.00	1,350.00	.00	.00
2063200 51040 TEACH SAL 0150-70-0006-03200-51040 -	218,187.00	222,551.00	233,225.00	233,225.00	.00	.00
2063200 51200 OTHER SAL 0150-70-0006-03200-51200 -	68,000.00	70,440.00	72,959.00	72,959.00	.00	.00
2063200 54300 REP MAINT 0150-70-0006-03200-54300 -	14,000.00	14,000.00	14,000.00	14,000.00	.00	.00
2063200 54400 RENTALS 0150-70-0006-03200-54400 -	5,000.00	5,000.00	5,000.00	5,000.00	.00	.00
2063200 56900 OTHER SUPP 0150-70-0006-03200-56900 -	17,500.00	48,950.00	48,950.00	48,950.00	.00	.00
2063200 57300 NEW EQUIP 0150-70-0006-03200-57300 -	5,600.00	5,600.00	5,600.00	5,600.00	.00	.00
2063200 57310 EQUIP REPL 0150-70-0006-03200-57310 -	17,000.00	17,000.00	17,000.00	17,000.00	.00	.00
2071001 51040 TEACH SAL 0150-70-0007-01001-51040 -	553,377.00	576,846.00	600,003.00	600,003.00	.00	.00
2071001 51200 OTHER SAL 0150-70-0007-01001-51200 -	7,500.00	7,500.00	7,875.00	7,875.00	.00	.00
2071001 53400 OTHER PROF 0150-70-0007-01001-53400 -	14,000.00	16,500.00	16,500.00	16,500.00	.00	.00
2071001 54300 REP MAINT 0150-70-0007-01001-54300 -	7,500.00	7,500.00	7,500.00	7,500.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

AGRI-SCIENCE INSTRUCTION	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2071001 55800 TRAVEL	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0007-01001-55800 -						
2071001 56110 INSTRUCT	37,000.00	52,697.00	52,697.00	52,697.00	.00	.00
0150-70-0007-01001-56110 -						
2071001 56890 TECH SUPP	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
0150-70-0007-01001-56890 -						
2071001 56900 OTHER SUPP	1,600.00	1,600.00	1,600.00	1,600.00	.00	.00
0150-70-0007-01001-56900 -						
2071001 58100 DUES FEES	4,000.00	5,710.00	5,882.00	5,882.00	.00	.00
0150-70-0007-01001-58100 -						
2081000 51040 TEACH SAL	1,260.00	13,545.00	14,285.00	14,285.00	.00	.00
0150-70-0008-01000-51040 -						
2081000 51210 SUB SAL	394,012.00	456,172.00	456,172.00	456,172.00	.00	.00
0150-70-0008-01000-51210 -						
2081000 53210 TUTORS	.00	50,000.00	25,000.00	25,000.00	.00	.00
0150-70-0008-01000-53210 -						
2081000 56110 INSTRUCT	6,100.00	6,100.00	6,100.00	6,100.00	.00	.00
0150-70-0008-01000-56110 -						
2081000 56400 TEXTBOOKS	85,156.00	101,928.00	112,482.00	112,482.00	.00	.00
0150-70-0008-01000-56400 -						
2081000 56900 N INS SUPP	6,000.00	6,000.00	6,000.00	6,000.00	.00	.00
0150-70-0008-01000-56900 -						
2081006 56400 TEXTBOOKS	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
0150-70-0008-01006-56400 -						
2081011 56110 INSTRUCT	800.00	800.00	16,000.00	16,000.00	.00	.00
0150-70-0008-01011-56110 -						
2081011 56400 TEXTBOOKS	3,400.00	21,012.00	34,701.00	34,701.00	.00	.00
0150-70-0008-01011-56400 -						
2081013 56110 INSTRUCT	1,500.00	1,500.00	1,936.00	1,936.00	.00	.00
0150-70-0008-01013-56110 -						
2081015 56400 TEXTBOOKS	500.00	500.00	500.00	500.00	.00	.00
0150-70-0008-01015-56400 -						
2081051 56110 INSTRUCT	29,085.00	44,085.00	44,085.00	44,085.00	.00	.00
0150-70-0008-01051-56110 -						
2081051 56400 TEXTBOOKS	1,500.00	1,500.00	1,950.00	1,950.00	.00	.00
0150-70-0008-01051-56400 -						
2082210 53500 CURR DEV	5,000.00	5,000.00	5,000.00	5,000.00	.00	.00
0150-70-0008-02210-53500 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

PROFESSIONAL DEVELOPMENT	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2082213 53300 PROF SERV 0150-70-0008-02213-53300 -	36,760.00	36,760.00	31,760.00	31,760.00	.00	.00
2082230 56800 TEST SUPP 0150-70-0008-02230-56800 -	15,520.00	94,959.00	52,960.00	52,960.00	.00	.00
2082305 55900 ADULT EDUC 0150-70-0008-02305-55900 -	32,725.00	32,725.00	32,725.00	32,725.00	.00	.00
2082310 53400 OTHER PROF 0150-70-0008-02310-53400 -	5,000.00	5,000.00	5,000.00	5,000.00	.00	.00
2082320 51010 DISTR SAL 0150-70-0008-02320-51010 -	829,716.00	862,743.00	888,590.00	888,590.00	.00	.00
2082320 51100 SEC SAL 0150-70-0008-02320-51100 -	72,762.00	74,693.00	76,724.00	76,724.00	.00	.00
2082320 53400 OTHER PROF 0150-70-0008-02320-53400 -	67,778.00	144,750.00	162,750.00	162,750.00	.00	.00
2082400 51100 SEC SAL 0150-70-0008-02400-51100 -	149,614.00	259,360.00	273,023.00	273,023.00	.00	.00
2082400 51140 PARA SAL 0150-70-0008-02400-51140 -	.00	1,020.00	1,020.00	1,020.00	.00	.00
2082400 51300 SEAS SAL 0150-70-0008-02400-51300 -	9,600.00	9,600.00	9,888.00	9,888.00	.00	.00
2082400 57300 NEW EQUIP 0150-70-0008-02400-57300 -	.00	113,500.00	102,302.00	102,302.00	.00	.00
2082410 51100 SEC SAL 0150-70-0008-02410-51100 -	2,650.00	2,650.00	2,450.00	2,450.00	.00	.00
2082500 51100 SEC SAL 0150-70-0008-02500-51100 -	77,613.00	35,754.00	64,506.00	64,506.00	.00	.00
2082500 52200 SS & MED 0150-70-0008-02500-52200 -	546,497.00	620,704.00	675,728.00	675,728.00	.00	.00
2082500 52300 RETIREMENT 0150-70-0008-02500-52300 -	124,460.00	126,630.00	129,689.00	129,689.00	.00	.00
2082500 52350 DISTRICT T 0150-70-0008-02500-52350 -	15,447.00	40,300.00	40,300.00	40,300.00	.00	.00
2082500 52600 DISTRICT U 0150-70-0008-02500-52600 -	40,950.00	37,350.00	35,250.00	35,250.00	.00	.00
2082500 52800 DIST INS 0150-70-0008-02500-52800 -	105,000.00	105,000.00	105,000.00	105,000.00	.00	.00

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

DISTRICT COMMUNICATIONS		2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2082500 55200	STUDENT AC	12,950.00	12,950.00	12,950.00	12,950.00	.00	.00
0150-70-0008-02500-55200 -							
2082500 55300	COMM	107,950.00	133,265.00	133,265.00	133,265.00	.00	.00
0150-70-0008-02500-55300 -							
2082500 55400	ADVERT	2,300.00	2,300.00	2,300.00	2,300.00	.00	.00
0150-70-0008-02500-55400 -							
2082500 55800	TRAVEL	10,700.00	10,700.00	10,700.00	10,700.00	.00	.00
0150-70-0008-02500-55800 -							
2082500 56890	TECH SUPP	2,800.00	2,800.00	2,800.00	2,800.00	.00	.00
0150-70-0008-02500-56890 -							
2082500 56900	OTHER SUPP	10,580.00	15,280.00	15,280.00	15,280.00	.00	.00
0150-70-0008-02500-56900 -							
2082500 57350	BUSINSOFT	102,100.00	118,158.00	118,158.00	118,158.00	.00	.00
0150-70-0008-02500-57350 -							
2082500 58100	DUES FEES	63,761.00	44,761.00	44,761.00	44,761.00	.00	.00
0150-70-0008-02500-58100 -							
2086110 55660	MAGNET SCH	219,916.00	291,973.00	229,500.00	229,500.00	.00	.00
0150-70-0008-06110-55660 -							
2091200 51020	ADM SAL	736,172.00	763,055.00	786,090.00	786,090.00	.00	.00
0150-70-0009-01200-51020 -							
2091200 51140	PARA SAL	.00	48,192.00	48,192.00	48,192.00	.00	.00
0150-70-0009-01200-51140 -							
2091200 51200	OTHER SAL	253,884.00	268,479.00	270,305.00	270,305.00	.00	.00
0150-70-0009-01200-51200 -							
2091200 53400	OTHER PROF	43,291.00	35,000.00	35,000.00	35,000.00	.00	.00
0150-70-0009-01200-53400 -							
2091200 54900	OTHER PUR	8,000.00	8,000.00	8,000.00	8,000.00	.00	.00
0150-70-0009-01200-54900 -							
2091200 55800	TRAVEL	500.00	500.00	500.00	500.00	.00	.00
0150-70-0009-01200-55800 -							
2091200 56800	TEST SUPP	24,500.00	24,500.00	24,500.00	24,500.00	.00	.00
0150-70-0009-01200-56800 -							
2091200 56900	OTHER SUPP	8,400.00	500.00	500.00	500.00	.00	.00
0150-70-0009-01200-56900 -							
2091200 57300	NEW EQUIP	10,000.00	10,000.00	10,000.00	10,000.00	.00	.00
0150-70-0009-01200-57300 -							
2091200 58100	DUES FEES	4,250.00	4,250.00	4,250.00	4,250.00	.00	.00
0150-70-0009-01200-58100 -							
2091230 51040	TEACH SAL	2,277,431.00	2,579,989.00	2,699,549.00	2,699,549.00	.00	.00
0150-70-0009-01230-51040 -							
2091260 51040	TEACH SAL	89,098.00	94,467.00	102,702.00	102,702.00	.00	.00
0150-70-0009-01260-51040 -							

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

LEARNING DISABILITIES	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2091260 51200 OTHER SAL	25,000.00	25,000.00	27,071.00	27,071.00	.00	.00
0150-70-0009-01260-51200 -						
2091260 53400 OTHER PROF	228,187.00	430,500.00	452,025.00	452,025.00	.00	.00
0150-70-0009-01260-53400 -						
2091260 53410 SPED DR	.00	4,000.00	4,000.00	4,000.00	.00	.00
0150-70-0009-01260-53410 -						
2091260 55300 COMM	500.00	500.00	500.00	500.00	.00	.00
0150-70-0009-01260-55300 -						
2091260 55800 TRAVEL	1,500.00	1,500.00	1,500.00	1,500.00	.00	.00
0150-70-0009-01260-55800 -						
2091260 56110 INSTRUCT	6,400.00	6,400.00	6,400.00	6,400.00	.00	.00
0150-70-0009-01260-56110 -						
2091260 57300 NEW EQUIP	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
0150-70-0009-01260-57300 -						
2091270 51040 TEACH SAL	97,948.00	99,711.00	102,702.00	102,702.00	.00	.00
0150-70-0009-01270-51040 -						
2091280 53210 TUTORS	2,204.00	10,000.00	10,000.00	10,000.00	.00	.00
0150-70-0009-01280-53210 -						
2091290 51040 TEACH SAL	161,453.00	154,867.00	147,613.00	147,613.00	.00	.00
0150-70-0009-01290-51040 -						
2091400 51040 TEACH SAL	33,425.00	35,669.00	42,565.00	42,565.00	.00	.00
0150-70-0009-01400-51040 -						
2091400 51100 SEC SAL	5,650.00	5,763.00	5,763.00	5,763.00	.00	.00
0150-70-0009-01400-51100 -						
2091400 51140 PARA SAL	17,980.00	26,412.00	27,204.00	27,204.00	.00	.00
0150-70-0009-01400-51140 -						
2091400 56900 OTHER SUPP	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
0150-70-0009-01400-56900 -						
2092140 51040 TEACH SAL	805,952.00	726,014.00	779,533.00	779,533.00	.00	.00
0150-70-0009-02140-51040 -						
2092140 51200 OTHER SAL	.00	128,750.00	132,000.00	132,000.00	.00	.00
0150-70-0009-02140-51200 -						
2092150 51040 TEACH SAL	567,528.00	584,129.00	606,832.00	606,832.00	.00	.00
0150-70-0009-02150-51040 -						
2092190 53400 OTHER PROF	305,785.00	258,447.00	266,200.00	266,200.00	.00	.00
0150-70-0009-02190-53400 -						
2092190 53410 SPED DR	27,687.00	55,000.00	55,000.00	55,000.00	.00	.00
0150-70-0009-02190-53410 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

OTHER SUPPORT SERVICES			2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2092190	53440	SPED OT	390,799.00	400,000.00	412,000.00	412,000.00	.00	.00
0150-70-0009-02190-53440 -								
2092190	53460	SPED PT	104,340.00	110,000.00	113,300.00	113,300.00	.00	.00
0150-70-0009-02190-53460 -								
2092400	51100	SEC SAL	199,264.00	140,058.00	139,462.00	139,462.00	.00	.00
0150-70-0009-02400-51100 -								
2096110	55600	TUIT PUBLI	267,409.00	365,080.00	374,207.00	374,207.00	.00	.00
0150-70-0009-06110-55600 -								
2096130	55700	SPED TUIT	2,306,895.00	2,478,490.00	2,602,415.00	2,602,415.00	.00	.00
0150-70-0009-06130-55700 -								
2096130	55701	TUITION GR	-999,211.00	-1,198,010.00	-1,198,010.00	-1,198,010.00	.00	.00
0150-70-0009-06130-55701 -								
2102130	54900	OTHER PUR	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
0150-70-0010-02130-54900 -								
2102130	56900	OTHER SUPP	7,778.00	7,778.00	10,698.00	10,698.00	.00	.00
0150-70-0010-02130-56900 -								
2112600	51130	OT/ABSENCE	15,450.00	15,450.00	26,185.00	26,185.00	.00	.00
0150-70-0011-02600-51130 -								
2112600	51160	H CUS SAL	1,051,253.00	1,118,618.00	1,156,074.00	1,156,074.00	.00	.00
0150-70-0011-02600-51160 -								
2112600	51300	SEAS SAL	60,120.00	61,924.00	59,840.00	59,840.00	.00	.00
0150-70-0011-02600-51300 -								
2112600	54100	WA & SE	71,200.00	95,250.00	98,822.00	98,822.00	.00	.00
0150-70-0011-02600-54100 -								
2112600	54210	DISP SERV	13,200.00	13,200.00	13,596.00	13,596.00	.00	.00
0150-70-0011-02600-54210 -								
2112600	54300	REP MAINT	352,300.00	368,850.00	368,850.00	368,850.00	.00	.00
0150-70-0011-02600-54300 -								
2112600	55800	TRAVEL	460.00	460.00	460.00	460.00	.00	.00
0150-70-0011-02600-55800 -								
2112600	56200	HEAT	325,000.00	300,000.00	300,000.00	300,000.00	.00	.00
0150-70-0011-02600-56200 -								
2112600	56210	NATGAS	156,400.00	161,400.00	161,400.00	161,400.00	.00	.00
0150-70-0011-02600-56210 -								
2112600	56220	ELECT	721,500.00	779,021.00	802,392.00	802,392.00	.00	.00
0150-70-0011-02600-56220 -								
2112600	56260	GAS/OIL	30,000.00	30,000.00	30,000.00	30,000.00	.00	.00
0150-70-0011-02600-56260 -								
2112600	56900	OTHER SUPP	260,000.00	236,495.00	236,495.00	236,495.00	.00	.00
0150-70-0011-02600-56900 -								

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

OPERATION AND MAINTENANCE OF P	2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2112600 57310 EQUIP REPL	14,000.00	10,000.00	10,000.00	10,000.00	.00	.00
0150-70-0011-02600-57310 -						
2112610 51160 H CUS SAL	120,347.00	123,007.00	126,697.00	206,697.00	.00	.00
0150-70-0011-02610-51160 -						
2112630 51160 H CUS SAL	259,168.00	252,333.00	268,425.00	268,425.00	.00	.00
0150-70-0011-02630-51160 -						
2112640 51160 H CUS SAL	.00	6,350.00	6,200.00	6,200.00	.00	.00
0150-70-0011-02640-51160 -						
2122230 51060 TECH SAL	233,979.00	241,010.00	241,010.00	241,010.00	.00	.00
0150-70-0012-02230-51060 -						
2122230 53400 OTHER PROF	27,130.00	27,130.00	27,130.00	27,130.00	.00	.00
0150-70-0012-02230-53400 -						
2122230 53740 TCH CLSSVC	14,500.00	14,500.00	14,500.00	14,500.00	.00	.00
0150-70-0012-02230-53740 -						
2122230 54310 EQUIP MAIN	428,197.00	440,255.00	440,255.00	440,255.00	.00	.00
0150-70-0012-02230-54310 -						
2122230 54312 EQ MAIN GR	-45,000.00	.00	.00	.00	.00	.00
0150-70-0012-02230-54312 -						
2122230 54320 TECHNOLOGY	13,700.00	13,700.00	13,700.00	13,700.00	.00	.00
0150-70-0012-02230-54320 -						
2122230 55800 TRAVEL	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
0150-70-0012-02230-55800 -						
2122230 56890 TECH SUPP	77,150.00	91,075.00	91,075.00	91,075.00	.00	.00
0150-70-0012-02230-56890 -						
2131200 55110 SPED	1,216,411.00	1,102,433.00	1,135,506.00	1,135,506.00	.00	.00
0150-70-0013-01200-55110 -						
2132700 55100 TRANSPORT	1,542,018.00	1,619,269.00	1,699,951.00	1,699,951.00	.00	.00
0150-70-0013-02700-55100 -						
2132700 55101 TRANSP GR	-18,000.00	-18,000.00	-18,000.00	-18,000.00	.00	.00
0150-70-0013-02700-55101 -						
2132700 56260 DIESEL/GAS	162,220.00	162,220.00	162,220.00	162,220.00	.00	.00
0150-70-0013-02700-56260 -						
2133200 55100 TRANSPORT	51,000.00	64,070.00	65,993.00	65,993.00	.00	.00
0150-70-0013-03200-55100 -						
2161601 56110 INSTRUCT	18,000.00	18,000.00	18,000.00	18,000.00	.00	.00
0150-70-0016-01000-56110 -						

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

Curriculum General		2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
2161601 57350	CURRICSOFT	69,520.00	85,744.00	65,095.00	65,095.00	.00	.00
0150-70-0016-01000-57350 -							
2161601 58100	DUES FEES	16,000.00	16,000.00	15,828.00	15,828.00	.00	.00
0150-70-0016-01000-58100 -							
2161606 56110	INSTRUCT	100,000.00	52,000.00	52,000.00	52,000.00	.00	.00
0150-70-0016-01051-56110 -							
2772213 51040	TEACH SAL	3,000.00	13,043.00	13,043.00	13,043.00	.00	.00
0150-70-0077-02213-51040 -							
	GRAND TOTAL	38,358,623.00	40,462,242.00	41,872,335.00	41,932,335.00	.00	.00

** END OF REPORT - Generated by Ken Knight **

NEXT YEAR BUDGET LEVELS REPORT

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

BEST/TEAM		2025 REVISED BUD	2026 REVISED BUD	2027 DEPT	2027 MAYOR/SUP	2027 FIN COMM	2027 TWN CNCL
	Field #	Total	Page Break				
Sequence 1	9	N	N				
Sequence 2	0	N	N				
Sequence 3	0	N	N				
Sequence 4	0	N	N				

Report title:
02/11/2026 09:30 |Town and Schools of Ledyard |P
6695KKni |NEXT YEAR BUDGET LEVELS REPORT |bgnyrp

PROJECTION: 27150 FY27 BOE GENERAL FUND BUDGET FOR PERIOD 99

Report type:	2
Budget level:	2
Percentage change calculation method:	1
Print first or second year of budget requests:	F
Print revenue as credit:	Y
Include cfwd in rev bud:	N
Include cfwd in actuals:	N
Print totals only:	N
Include segment code:	N
Include report grand totals by account type:	N
Print full GL account:	Y
Double space:	N
Suppress zero bdgt accts:	Y
Print as worksheet:	N
Print percent change or comment:	C
Print text:	N
Amounts/totals exceed 999 million dollars:	N
Print five budget levels:	N
Report view:	D

Find Criteria

Field Name	Field Value
Org	
Object	
Project	
Account type	
Account status	

SECTION XI:
TOWN IN-KIND EXPENSES

Each year, the Town allocates a portion of municipal expenses that the Mayor has determined directly support the operations of the school district. These in-kind expenses represent costs that the Town wishes to allocate to the district and thus are required to be included in the district's Net Current Expenditure per Pupil (NCEP) calculation, representing approximately 21% of the district's per pupil expenditure.

In-kind expenses include a range of shared or centrally provided services, such as portions of Town staff salaries, employee health care costs, and other municipal services. While these costs do not flow through the Board of Education's operating budget, they are an important component of the district's total cost of education and are included to ensure full transparency and compliance with state reporting requirements.

BOE In-Kinds Paid by General Government
FY 2025-26 Projected

Description	Gross Expense	Revenue Reduction	Net Expense	BOE Share %	Total BOE Amount
Director of Finance	$ 133,000		$ 133,000	20.00%	$ 26,600
Assistant Finance Director	73,548		73,548	20.00%	14,710
Treasurer	19,551		19,551	20.00%	3,910
			-		
School Nurses Salary	332,940		332,940	100.00%	332,940
School Nurses Aides	80,129		80,129	100.00%	80,129
School Nurse - Admin Wages	49,321		49,321	100.00%	49,321
School Nurse - Other Wages	38,100		38,100	100.00%	38,100
School Nurse - Clothing Allowance	1,500		1,500	100.00%	1,500
School Nurses Operating	700		700	100.00%	700
School Nurses - Training	1,500		1,500	100.00%	1,500
Police Officer -- DARE Program	10,000		10,000	100.00%	10,000
Debt P&I on School Buildings	2,255,751		2,255,751	100.00%	2,255,751
Employer Contr to Health Ins--School Nurses	77,000		77,000	100.00%	77,000
In-lieu of healthcare payment for school nurses	7,700		7,700	100.00%	7,700
Employer Contr Health Ins--BOE	6,069,790	-	6,069,790	100.00%	6,069,790
Retiree Health - BOE	525,000	(525,000)	-	100.00%	-
Workers' Compensation, BOE	313,183		313,183	100.00%	313,183
Social Security for in-kind salaries	555,710		555,710	7.65%	42,512
Property Insurance, BOE	92,250		92,250	100.00%	92,250
School Leaders Liability Insurance	16,555		16,555	100.00%	16,555
General Liability	177,870		177,870	50.00%	88,935
Public Officials Liability	44,945		44,945	50.00%	22,473
Defined Contribution Employer Contr BOE Employees	55,000		55,000	100.00%	55,000
Defined Contribution Employer Contr School Nurses	10,000		10,000	100.00%	10,000
Financial Software	65,000		65,000	50.00%	32,500
Total In-Kind Education Expenses included in the General Government Budget					**$ 9,643,058**

Ledyard Public Schools

4 Blonders Boulevard, Ledyard, CT 06339 (860)464-9255 ext 1401

Capital Needs Report FY 2027

Approved by the Ledyard Board of Education 1/13/2026

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Introduction

The Ledyard School District has, currently under its care, six municipal buildings:

- Ledyard High School
- Ledyard Middle School
- Gallup Hill School
- Juliet W. Long School
- Gales Ferry School
- Board of Education

The objective of this report is to provide a narrative summary of the Board of Education's capital requests for each of these locations, as well as those items that are district-wide in nature.

Background

By State statute, the Ledyard BOE must provide its students with an appropriate learning environment that is safe and properly maintained. This obligation includes the daily upkeep of school facilities, equipment and routine maintenance. In addition to providing safe and properly maintained schools, the local BOE must continually study the need for school facilities and must make building recommendations to the town (CGS § 10-220(a)). As such, this report is part of an ongoing process to provide more comprehensive information regarding the capital needs of the District to the Town Council and members of the community. At the request of the Town Council Finance Committee, we are providing information and cost estimates for foreseeable Capital projects.

A Capital Item, for the purposes of this report, is defined as a project in excess of $5,000, long term in nature, which aims to repair, maintain or improve building infrastructure. While this report will describe District needs per location, they have been ranked in priority on a District-wide level.

- **Bondable**: these are large-scale projects which would require funding sources outside of typical annual capital appropriations (typically bond issue).

- **Non-Recurring**: The items under this heading exceed, in dollar amount, what can reasonably be executed with yearly operating funds, but may or may not meet the need for bonding. The funding source may be existing funds in the Board of Education Capital Account or through newly appropriated town funding.
- **Operating**: while these items may be capital in dollar value, their scope allows for careful, targeted execution through Repair and Maintenance (54300) and Supply (56900) line items.

- **AG Science Non-Recurring**: This account holds the State ASTI funds provided by the State for exclusive use in support of the Agricultural Science Program at Ledyard High school and requires approval of the Board of Education for authorized projects.

- **Escalation:** Provided is the escalation costs of each project.

The projects may range from “critical” in nature to “nice to have”, but each has been put forth for discussion because the Board believes they either preserve or enhance the learning environment at Ledyard Public Schools. They address a range of issues: refurbishing deteriorated or aging facilities, safety and security upgrades, increasing operating and energy efficiencies, providing higher quality indoor air, etc. Within this report, a summary cost estimate is provided; suggested ten year financial layouts.

Gales FerrySchool
1858 Route 12

Gales Ferry Elementary School, built in 2001. It is a 45,362 square foot building that houses students in kindergarten through second grades.

Despite the relative age of Gales Ferry School (which will be 26 years old in 2027), there are facilities concerns that have arisen, and others that are anticipated given the life expectancy of finishes. The highest priorities of these are:

- Replacement of the low impact playground surfaces.
- Install of Solar is ongoing
- PA Replacement

Juliet W. Long School
1854 Route 12

Juliet Long School serving third through fifth grades, is a 37,600 square foot building constructed in two phases in 1961 and 1964, with no major extensions or alterations since.

The highest priority facilities needs at this location include:

- Renovations to the remaining classrooms over the 2026-28 budget years.
- PA Replacement
- Additional capital items of lower priority for Juliet W. Long School are detailed in the full report.

Ledyard High School

24 Gallup Hill Road

Ledyard High School (9-12) is a 275,000 square foot, two story building. The main portion of the building was constructed in two phases in 1962 and 1966. A 1988 project added the band/choral rooms and an auxiliary gymnasium; a 2002 project added the media center and Agri-Science extension.

The highest priority facilities needs at this location include (in priority order):

- Classroom Renovations: The renovations to the general ed classrooms has been completed. The Specialty and Science rooms will be completed over the next few years.

- Main Gymnasium:
    - The existing dividing wall is not used because it prevents the teacher from monitoring the entire gym during class and should be replaced with a drop down net tyra material to allow visual access to the entire gym. ($35,000)
    - The existing bleachers at times are not fully extended and are not ADA compliant. New bleachers are needed that have the proper safety features to allow partial operation of the bleachers. ($140,000)
    - Gym: The padding in the gym is in need of replacement and has reached the end of its useful life. ($30,000)
- Renovate locker and restrooms on the lower level $125,000

- Renovations to the locker rooms on the lower level. This would be a continuation of the student restroom renovations on the main levels. This will also provide equity to the student athletes that currently do not have access to lockers and restrooms on the lower level.

- Replacement of windows. The existing windows are significantly aged, inefficient and at times hard to operate. $3,500,000 This project should be completed prior to the heating and HVAC projects being completed.

- Replacement of the boilers. Both of the oil boilers at the High School are long past their expected life cycle and also do not meet the modern energy saving criteria. Consideration should be given to replacement of the entire heating system to a hot water system, eliminating the steam. This should also be tied to the installation of a Building Management System to allow better control of the heating in each space. $20,000,000.

- Ventilation and AC to classrooms. Currently only special needs rooms and computer labs have single unit air conditioning. With the warmer days in the fall and spring along with summer school the high temperatures make keeping students engaged difficult. $21,250,000

● Air conditioned auditorium. This space is not currently air conditioned and is used as the town's only large meeting space and the only district facility able to accommodate groups over 300 people. Even in milder times of the year the occupancy loads make the space uncomfortable. $500,000

● Replace roof on media center. The existing roof has reached the end of its useful life and we continue to have repairs. To prevent water infiltration this section should be replaced. $600,000.

● Renovation to the culinary classroom at LHS. The existing culinary room does not efficiently support the curriculum needs of the students and as with the remainder of the building is in need of renovation. $75,000.

● Replace turf field scoreboard. The new turf field is a multi-sports field including football, soccer and lacrosse. The existing scoreboard was set up for football only. There is the possibility of the vendor moving the existing scoreboard to Crandall field at no cost. $70,000

● Tennis courts will need to be resurfaced. This is a normal cycle occurring every 10-15 years, $50,000

● Paving of the parking area. The parking lot has drainage and design issues, multiple potholes and broken or missing curbing. $1,500,000.

● PA Replacement. $10,000

● Add an elevator to the lower level. The current lower level of the High School is limited to access via stairs. There is no current accessibility access to the lower level. $325,000

● Additional capital items of lower priority for Ledyard High School are detailed in the full report

Gallup Hill School
169 Gallup Hill Rd

Gallup Hill School (PK-5) is a 80,000 square foot building, renovated and expanded in 2019. Due to the renovation there are limited needs.

Ledyard Middle School
1860 Route 12

Renovated and expanded in 2019, Ledyard Middle School is a 93,000 square foot building. Serving students in 6th to 8th grade. Due to the renovation there are limited capital needs at this time.

- The current design of the Middle School Cafeteria is undersized for the student population. It does not provide seating for a single grade level for lunch, causing program impacts. $600,000

Board of Education - Capital Improvement Plan FY2027

24-Sep-25

BONDABLE ITEMS

Page #	Line #	Rank	Project Title or Item Requested	Location	Evaluation Category	Alternate Financing	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 3035	Total
13	1	20	Boiler heating system Replacement & BMS system	LHS	DF	DAS Grant		$20,000,000								$20,000,000
14	2	36	Parking Lot	LHS	DF	None				$1,500,000						$1,500,000
15	3	18	Window Replacement	LHS	DF	DAS Grant		$3,500,000								$3,500,000
16	4	34	Add Elevator to Lower Level	LHS	NEF	DSF						$350,000				$350,000
17	5	23	LHS Classroom Ventilation and Air Conditioning	LHS	DF	DAS Grrant		$21,250,000								$21,250,000
18	6	33	LHS roof replacement	LHS	SR	None						$8,000,000				$8,000,000
19	7	24	Replace Roof on Media Center	LHS	DF	DAS Grant		$525,000								$525,000
20	8	22	LHS Auditorium Air Conditioning	LHS	NEF	DAS Grant		$500,000								$450,000
21	9	21	Expand LMS Cafeteria	LMS	NEF	None	$600,000									$600,000
22	10	35	Window Replacement	JWL	IOE	DAS Grant					$1,200,000					$1,200,000
23	11	37	Parking Lot	JWL	DF	None			$500,000							$500,000
							$ 600,000.00	**$ 45,775,000.00**	**$ 500,000.00**	**$ 1,500,000.00**	**$ 1,200,000.00**	**$ 8,350,000.00**	**$ -**	**$ -**	**$ -**	**$ 57,875,000.00**

Evaluation Categories:

- Risk to Public Health
- Deteriorated Facility
- Systematic Replacement
- Improvement of Operating Efficiency
- Coordination
- Equitable Provision of Services
- New or Expanded Facilities

State grant requirements currently allow towns to approve only the town share of project costs instead of the total project cost.

Board of Education - Capital Improvement Plan FY2027

24-Sep-25

Possible Grant Funding

Page #	Line #	Project Title or Item Requested	Location	Evaluation Category	Alternate Financing	FY2027	FY Other	SDE Grant %	SDE Grant	Net Cost to Ledyard
13	1	Boiler heating system Replacement & BMS system	LHS	DF	Possible SDE Grant		$20,000,000	62.14%	$12,428,000.00	$7,572,000.00
14	2	Parking Lot	LHS	DF	None		$1,500,000	62.14%		$1,500,000.00
15	3	Window Replacement	LHS	DF	SDE Grant		$3,500,000	62.14%	$2,174,900.00	$1,325,100.00
16	4	Add Elevator to Lower Level	LHS	NEF	SDE Grant		$325,000	62.14%	$201,955.00	$123,045.00
17	5	Classroom Ventilation and Air Conditioning	LHS	DF	SDE Grant		$21,250,000	62.14%	$13,204,750.00	$8,045,250.00
18	6	LHS Main Roof Replacement	LHS	DF	SDE Grant		$8,000,000	62.14%	$4,971,200.00	$3,028,800.00
19	7	Replace Roof on Media Center	LHS	DF	SDE Grant		$600,000	62.14%	$372,840.00	$227,160.00
20	8	Auditorium Air Conditioning	LHS	DF	SDE Grant		$450,000	62.14%	$279,630.00	$170,370.00
21	9	Expand LMS Cafeteria	LMS	NEF	None	$600,000		62.14%	$372,840.00	$600,000.00
22	10	Window Replacement	JWL	IOE	SDE Grant		$600,000	62.14%	$372,840.00	$227,160.00
23	11	Parking Lot	JWL	DF	None		$400,000	62.14%		$400,000.00
						$600,000	**$56,625,000**			

Evaluation Categories:

RPH	Risk to Public Health
DF	Deteriorated Facility
SR	Systematic Replacement
IOE	Improvement of Operating Efficiency
C	Coordination
EPS	Equitable Provision of Services
NEF	New or Expanded Facilities

State grant requirements currently allow towns to approve only the town share of project costs instead of the total project cost.

Board of Education - Capital Improvement Plan FY2027

Bondable Escalation Costs

Page #	Line #	Item	Location	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36
13	1	Boiler heating system Replacement & BMS system	LHS		$20,000,000	$20,600,000	$21,218,000	$21,854,540	$22,510,176	$23,185,481	$23,881,046	$24,597,477	$25,335,402
14	2	Parking Lot	LHS				$1,500,000	$1,545,000	$1,591,350	$1,639,091	$1,688,263	$1,738,911	$1,791,078
15	3	Window Replacement	LHS		$3,500,000	$3,605,000	$3,713,150	$3,824,545	$3,939,281	$4,057,459	$4,179,183	$4,304,559	$4,433,695
16	4	Add Elevator to Lower Level	LHS						$350,000	$360,500	$371,315	$382,454	$393,928
17	5	LHS Classroom Ventilation and Air Conditioning	LHS		$21,250,000	$21,887,500	$22,544,125	$23,220,449	$23,917,062	$24,634,574	$25,373,611	$26,134,820	$26,918,864
18	6	LHS roof replacement	LHS						$8,000,000	$8,240,000	$8,487,200	$8,741,816	$9,004,070
19	7	Replace Roof on Media Center	LHS		$525,000	$540,750	$556,973	$573,682	$590,892	$608,619	$626,877	$645,684	$665,054
20	8	Auditorium Air Conditioning	LHS		$500,000	$515,000	$530,450	$546,364	$562,754	$579,637	$597,026	$614,937	$633,385
21	9	Expand LMS Cafeteria	LMS	$600,000	$618,000	$636,540	$655,636	$675,305	$695,564	$716,431	$737,924	$760,062	$782,864
22	10	Window Replacement	JWL					$1,200,000	$1,236,000	$1,273,080	$1,311,272	$1,350,611	$1,391,129
23	11	Parking Lot	JWL			$500,000	$515,000	$530,450	$546,364	$562,754	$579,637	$597,026	$614,937
		Total		**$600,000**	**$46,393,000**	**$48,284,790**	**$51,233,334**	**$53,970,334**	**$63,939,444**	**$65,857,627**	**$67,833,356**	**$69,868,357**	**$71,964,407**

Evaluation Categories:

Risk to Public Health

Deteriorated Facility

Systematic Replacement

Improvement of Operating Efficiency

Coordination

Equitable Provision of Services

New or Expanded Facilities

Form 1. Individual project proposal descriptions and justifications

Prepared by:Wayne Donaldson **Date Prepared**: December 1, 2021
Project title:LHS Boiler Heating System **Program Area**: Facilities Replacement

Line 1

Project Description: The existing boilers at Ledyard High School are original to the building and are 63 years old. There are currently a limited number of companies that continue to service these types of boilers. During the repairs in 2020 we were advised that the amount of repairs has downgraded the metal and future repairs are questionable. Conversion from steam to hot water should be considered. This will generate energy savings of between 13-27% on oil costs. Replacement of the current pneumatic thermostat system is also recommended to allow better control of the heating cycle.

Evaluation Category: Deteriorated Facility

Planning Context: Order time on the boilers will be long so the maximum time frame from approval to commencement of work should be allowed. Time will also be needed for engineering and design.

Schedule: Late Spring to early Fall.

Coordination: Will depend on the final plan and amount of project approved.

Previous Town Meeting Action: Previous repairs were paid for in the operating budget which carries a $22,000 repair item

Project Priority: 20
H Priority within department / program area
H Risk of deferring project

Estimated Cost: $20,000,000 / 2028

Escalation Costs: 2029 $20,600,000 2032 $22,510,176 2035 $24,597,477

Basis of cost estimate:

__ Cost of comparable facility or equipment.
__ Rule of thumb indicator, unit cost
X From the cost estimate from architect engineer, or vendor
__ From Bids Received
__ Preliminary Estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Possible US DEEP or State School Facilities grant funding

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project title: LHS Parking Lot **Program Area:** Facilities

Line 2

Project Description: The Ledyard High School parking lot is in need of resurfacing. It ponds water and has multiple cracks and potholes. The District has cut out and replaced small sections that created especially dangerous walking conditions over the past few years. Broken curbing prevents the proper diversion of rain water to the catch basins.

Evaluation Category: Deteriorated Facility

Planning Context: Needs to be scheduled around school and town events.

Schedule: Summer

Coordination: none

Previous Town Meeting Action: none

Project Priority: 36
L Priority within department / program area
M Risk of Deferring Project

Estimated Cost: $1,500,000 / 2030

Escalation Costs: 2032 $1,591,350 2034 $1,688,263 2036 $1,791,078

__ Cost of Comparable Facility or Equipment
X_ Rule of Thumb Indicator, Unit Cost
__ Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project title: LHS Window Replacement **Program Area**: Facilities

Line 3

Project Description: Windows in the original section of the building are in need of replacement. The windows are original to the building and no longer meet the current energy codes. Many windows do not function or are difficult to operate. Replacement will result in energy savings and a better ability to control the room temperature with less drafts.

Evaluation Category: Deteriorated Facility/Improvement of Operating Effiency

Planning Context: If possible this should be coordinated with the boiler and heating system replacement or before. The quality of the windows will affect the sizing of the system and should provide savings on the heating system and boiler change over.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 18
L Priority within department / program area
L Risk of Deferring Project

Estimated Cost: $3,500,000 / 2027

Escalation Costs: 2030 $3,824,545 2033 $4,179,183 2036 $4,566,706

__ Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
_X Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: Possible state school facilities grant funding

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project Title: LHS Elevator LL Addition **Program Area**: School Facilities

Line 4

Project Description: The existing lower level of the school does not have elevator access. At some point an ADA conformity inspection will require HC access to the lower level if it continues to be used.

Evaluation Category: Equitable Provision of Services/New or Expanded Facilities

Planning Context: Needs to be scheduled for summer work.

Schedule: Summer.

Coordination: None.

Previous Town Meeting Action: None.

Project Priority: 34
L Priority within department/program area
L Risk of deferring project

Estimated Cost: 2032 $350,000

Escalation Costs: 2034 $371,315 2036 $393,928

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
X Cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: This project should be covered under the State School facilities grant for code compliance. The current reimbursement rate is 62.14%.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project title: Classroom air conditioning **Program Area**: Facilities & ventilation

Line 5

Project Description: The warmer early spring days and the higher temps into September and October make portions of Ledyard High School excessively warm. This creates a poor learning environment. This combined with the lack of ventilation to control CO2 levels results in students becoming less than attentive. This will bring the High School in parity with the other schools in the district.

Evaluation Category: New or Expanded Facilities/Improvement of Operating Effiency/Equitable Provision of Services

Planning Context: Project will need 6-8 months minimum for engineering and material acquisition. Project may need to be completed over 2 years. This should also be completed after the window project.

Schedule: Summer

Coordination: None but may want to look to see if this should be combined with the heating project.

Previous Town Meeting Action: None

Project Priority: 23

L Priority within department / program area

L Risk of Deferring Project

Estimated Cost: $21,250,000 / 2028

Escalation Costs: 2029 $21,887,500 2032 $23,917,062 2035 $26,134,820

__ Cost of Comparable Facility or Equipment

__ Rule of Thumb Indicator, Unit Cost

X_ Cost Estimate from Architect, Engineer or Vendor

__ From Bids Received

__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: Possible state school facilities grant funding

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project title: LHS Roof Replacement **Program Area:** Facilities

Line 6

Project Description: The Ledyard High School roof will reach the end of its useful life in 2032. To prevent structural damage the roof should be scheduled for replacement.

Evaluation Category: Deteriorated Facility/Systematic Replacement

Planning Context: To allow for State funding this should be released at minimum 1 year in advance.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 33

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: $8,000,000 / 2032

Escalation Costs: 2034 $8,487,200 2036 $9,004,070

__ Cost of Comparable Facility or Equipment

__ Rule of Thumb Indicator, Unit Cost

_X Cost Estimate from Architect, Engineer or Vendor

__ From Bids Received

__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: State School Facilities Grant currently 62.14% of eligible project costs.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project title: LHS Media Center Roof **Program Area**: Facilities

Line 7

Project Description: The Ledyard High School Media Center roof has reached the end of its useful life and is over 20 years old. There are consistent leaks and to prevent structural damage the roof should be scheduled for replacement.

Evaluation Category: Deteriorated Facility/Systematic Replacement

Planning Context: To allow for State funding this should be released at minimum 1 year in advance.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 24

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: $525,000 / 2028

Escalation Costs: 2029 $540,750 2032 $590,892 2035 $645,684

__ Cost of Comparable Facility or Equipment

__ Rule of Thumb Indicator, Unit Cost

X Cost Estimate from Architect, Engineer or Vendor

__ From Bids Received

__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: State School Facilities Grant currently 62.14% of eligible project costs.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldso **DatePrepared**: December 1, 2021

Project title: LHS Auditorium AC **Program Area**: Facilities

Line 8

Project Description: Currently there is no Air conditioning in the school auditorium. The space is used by the school, town and outside organizations for meetings along with musical and theatrical programs.

Evaluation Category: New or Expanded Facilities

Planning Context: This may stand alone or combined with the Classroom AC project for savings of scale.

Schedule: Summer

Coordination: Possibly with the Classroom AC project

Previous Town Meeting Action: None

Project Priority: 22

L Priority within department / program area

L Risk of Deferring Project

Estimated Cost: 2027 $500,000

Escalation Costs: 2029 $530,450 2032 $579,637 2035 $633,385

__ Cost of Comparable Facility or Equipment

__ Rule of Thumb Indicator, Unit Cost

X Cost Estimate from Architect, Engineer or Vendor

__ From Bids Received

__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: Possible state school facilities grant funding

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project title: LMS Cafeteria Expansion **Program Area**: Facilities

Line 9

Project Description: The design of the LMS cafeteria does not allow for an entire grade level to have lunch as one body. Additional space is needed to alleviate overcrowding and maintain each grade level as a harmonious group.

Evaluation Category: Improvement of Operating Efficiency / Equitable Provision of Services

Planning Context: Allow one budget cycle for State Funding.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 21

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: $600,000 / 2027

Escalation Costs: 2030 $655,636 2033 $716,431 2036 $782,864

__ Cost of Comparable Facility or Equipment

__ Rule of Thumb Indicator, Unit Cost

X Cost Estimate from Architect, Engineer or Vendor

__ From Bids Received

__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: Possible State School Facilities Grant currently 62.14% of eligible project costs.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepare**d: December 1, 2021
Project title: JWL Window replacement **Program Area**: Facilities

Line 10

Project Description: The windows at JWL no longer meet the energy standards, creating drafty classrooms and significant heat loss.

Evaluation Category: Improvement of Operating Efficiency

Planning Context: Allow one budget cycle for State Funding.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 35
M Priority within department / program area
M Risk of Deferring Project

Estimated Cost: $1,200,000 / 2031

Escalation Costs: 2032 $1,236,000 2034 $1,311,272 2036 $1,391,129

__ Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
__ Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: State School Facilities Grant currently 62.14% of eligible project costs.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project title: JWL repave parking lot **Program Area:** Facilities

Line 11

Project Description: The JWL parking lot has deteriorated showing many cracks and potholes. The district has completed some significant patching but plans need to be made for total replacement.

Evaluation Category: Deteriorated Facility

Planning Context: Needs to be done during a period with no building use.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 37

M Priority within department / program area

M Risk of Deferring Project

Estimated Cost: $500,000 / 2029

Escalation Costs: 2032 $546,364 2034 $579,637 2036 $614,937

__ Cost of Comparable Facility or Equipment

__ Rule of Thumb Indicator, Unit Cost

__Cost Estimate from Architect, Engineer or Vendor

__ From Bids Received

_X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Board of Education - Capital Improvement Plan FY2027

24-Sep-25

Capital Items

Page #	Line #	Rank	Project Title or Item Requested	Funds Source	Location	Evaluation Category	Alternate Financing	FY 2027	FY 2028	FY 2029	FY 2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036	Total
29	1	1	LHS Study	Tax Levy	LHS	DF		$ 75,000.00										
30	2	25	LHS LL Bathrooms	Tax Levy	LHS	DF				$ 85,000.00								$ 85,000.00
31	3	26	LHS LL Locker rooms	Tax Levy	LHS	DF					$ 125,000.00							$ 125,000.00
32	4	2	LHS Boiler/Heating System Repairs	Tax Levy	LHS	DF/SR		$ 22,500.00										$ 22,500.00
33	5	30	Electrostatic Painting of Lockers	Tax Levy	LHS	DF									$ 50,000.00			$ 50,000.00
34	6	6	Science Labaratory Upgrades	Tax Levy	LHS	DF/EPS			$ 138,000.00	$ 142,000.00	$ 145,000.00							$ 425,000.00
35	7	38	Culinary room renovations	Tax Levy	LHS	IOE/C				$ 75,000.00								$ 75,000.00
36	8	28	Resurface Tennis courts	Tax Levy	LHS	IOE			$ 50,000.00									$ 50,000.00
37	9	29	Outdoor Athletics Lavs/Storage	Tax Levy	LHS	NEF/IOE										$ 200,000.00		$ 200,000.00
38	10	16	Replace turf field scoreboard	Tax Levy	LHS	NEF/IOE			$ 70,000.00									$ 70,000.00
39	11	19	Varsity lockerroom renovation	Tax Levy	LHS	DF				$ 150,000.00								$ 150,000.00
40	12	10	Athletic lockerroom renovation	Tax Levy	LHS	DF				$ 150,000.00								$ 150,000.00
41	13	27	Replacement field lights	Tax Levy	LHS	DF/IOE					$ 125,000.00							$ 125,000.00
42	14	5	Replace PA system	Tax Levy	LHS	DF/SR		$ 10,000.00										$ 6,000.00
43	15	31	LHS Bleachers	Tax Levy	LHS	DF/C			$ 200,000.00									$ 200,000.00
44	16	17	LHS Gym Dividing Wall	Tax Levy	LHS	DF/C			$ 35,000.00									$ 35,000.00
45	17	32	LHS Gym Padding	Tax Levy	LHS	DF/C			$ 30,000.00									$ 30,000.00
46	18	15	Replace sewer piping	Tax Levy	LHS	DF/RPH				$ 70,000.00								$ 70,000.00
47	19	11	LHS Softball Field Renovation	Tax Levy	LHS	DF/SR			$ 45,000.00									$ 45,000.00
48	20	7	JWL Classroom renovations	Tax Levy	JWL	DF/IOE/C		$ 140,000.00	$ 143,000.00	$ 146,000.00								$ 429,000.00
49	21	12	JWL Basketball Court Pavement	Tax Levy	JWL	DF			$ 70,000.00									$ 70,000.00
50	22	3	Replace PA system	Tax Levy	JWL	DF/SR		$ 6,000.00										$ 6,000.00
51	23	8	Replacement Truck	Tax Levy	C/O	IOE		$ 80,000.00										$ 80,000.00
52	24	9	Trailer	Tax Levy	District			$ 5,000.00										$ 5,000.00
53	25	13	GFS Playground Surfaces	Tax Levy	GFS	SR			$ 50,000.00									$ 50,000.00
54	26	4	Replace PA system	Tax Levy	GFS	DF/SR		$ 6,000.00										$ 6,000.00
55	27	14	Turf Playground	Tax Levy	GHS	DF		$ 47,000.00										
			Evaluation Categories:															
	RPH		Risk to Public Health					**$ 269,500.00**	**$ 831,000.00**	**$ 818,000.00**	**$ 395,000.00**	**$ -**	**$ -**	**$ -**	**$ 50,000.00**	**$ 200,000.00**	**$ -**	**$ 2,559,500.00**
	DF		Deteriorated Facility															
	SR		Systematic Replacement															
	IOE		Improvement of Operating Efficiency															
	C		Coordination															
	EPS		Equitable Provision of Services															

State grant requirements currently allow towns to approve only the town share of project costs instead of the total project cost.

Capital Items Cost Escalation

Page #	Line #	Project Title or Item Requested	Funds source	Location	Evaluation Category	Alternate Financing	FY 2027	FY 2028	FY 2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035
29	1	LHS Study	Tax Levy	LHS	DF		$75,000	$77,250	$79,568	$81,955	$84,413	$86,946	$89,554	$92,241	$95,008
30	2	LHS LL Bathrooms	Tax Levy	LHS	DF				$85,000	$87,550	$90,177	$92,882	$95,668	$98,538	$101,494
31	3	LHS LL Locker rooms	Tax Levy	LHS	DF					$125,000	$128,750	$132,613	$136,591	$140,689	$144,909
32	4	LHS Boiler/Heating System Repairs	Tax Levy	LHS	DF/SR	Tax Levy	$22,500	$23,175	$23,870	$24,586	$25,324	$26,084	$26,866	$27,672	$28,502
33	5	Electrostatic Painting of Lockers	Tax Levy	LHS	DF									$50,000	$51,500
34	6	Science Labaratory Upgrades	Tax Levy	LHS	DF/EPS	Tax Levy		$138,000	$142,000	$145,000	$149,350	$153,831	$158,445	$163,199	$168,095
35	7	Culinary room renovations	Tax Levy	LHS	IOE/C				$75,000	$77,250	$79,568	$81,955	$84,413	$86,946	$89,554
36	8	Resurface Tennis courts	Tax Levy	LHS	IOE			$50,000	$51,500	$53,045	$54,636	$56,275	$57,964	$59,703	$61,494
37	9	Outdoor Athletics Lavs/Storage	Tax Levy	LHS	NEF/IOE										$200,000
38	10	Replace turf field scoreboard	Tax Levy	LHS	NEF/IOE			$70,000	$72,100	$74,263	$76,491	$78,786	$81,149	$83,584	$86,091
39	11	Varsity lockerroom renovation	Tax Levy	LHS	DF				$150,000	$154,500	$159,135	$163,909	$168,826	$173,891	$179,108
40	12	Athletic lockerroom renovation	Tax Levy	LHS	DF				$150,000	$154,500	$159,135	$163,909	$168,826	$173,891	$179,108
41	13	Replacement field lights	Tax Levy	LHS	DF/IOE					$125,000	$128,750	$132,613	$136,591	$140,689	$144,909
42	14	Replace PA System	Tax Levy	LHS	DF/DR	None	$10,000	$10,300	$10,609	$10,927	$11,255	$11,593	$11,941	$12,299	$12,668
--		LHS Gym	Tax Levy												
43	15	LHS Bleachers	Tax Levy	LHS	DF/C			$200,000	$206,000	$212,180	$218,545	$225,102	$231,855	$238,810	$245,975
44	16	LHS Gym Dividing Wall	Tax Levy	LHS	DF/C			$35,000	$36,050	$37,132	$38,245	$39,393	$40,575	$41,792	$43,046
45	17	LHS Gym Padding	Tax Levy	LHS	DF/C			$30,000	$30,900	$31,827	$32,782	$33,765	$34,778	$35,822	$36,896
46	18	Replace sewer piping	Tax Levy	LHS	DF/RPH	Tax Levy			$70,000	$72,100	$74,263	$76,491	$78,786	$81,149	$83,584
47	19	LHS Softball Field Renovation	Tax Levy	LHS	DF/SR	Tax Levy		$45,000	$46,350	$47,741	$49,173	$50,648	$52,167	$53,732	$55,344
48	20	JWL Classroom renovations	Tax Levy	JWL	DF/IOE/C	Tax Levy	$140,000	$143,000	$146,000	$150,380	$154,891	$159,538	$164,324	$169,254	$174,332
49	21	JWL Playground Pavement	Tax Levy	JWL	DF			$70,000	$72,100	$74,263	$76,491	$78,786	$81,149	$83,584	$86,091

Capital Items Cost Escalation

Page #	Line #	Project Title or Item Requested	Funds source	Location	Evaluation Category	Alternate Financing	FY 2027	FY 2028	FY 2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035
50	22	Replace PA System	Tax Levy	JWL	DF/SR	None	$6,000	$6,180	$6,365	$6,556	$6,753	$6,956	$7,164	$7,379	$7,601
51	23	Replacement Truck	Tax Levy	C/O	IOE		$80,000	$82,400	$84,872	$87,418	$90,041	$92,742	$95,524	$98,390	$101,342
52	24	Trailer	Tax Levy	District	IOE		$5,000	$5,150	$5,305	$5,464	$5,628	$5,796	$5,970	$6,149	$6,334
53	25	GFS Playground Surfaces	Tax Levy	GFS	SR			$50,000	$51,500	$53,045	$54,636	$56,275	$57,964	$59,703	$61,494
54	26	Replace PA System	Tax Levy	GFS	DF/SR	None	$6,000	$6,180	$6,365	$6,556	$6,753	$6,956	$7,164	$7,379	$7,601
55	27	Turf Playground	Tax Levy	GHS	DF		$47,000	$48,410	$49,862	$51,358	$52,899	$54,486	$56,120	$57,804	$59,538
							$263,500	**$958,205**	**$1,515,521**	**$1,809,727**	**$1,864,019**	**$1,919,939**	**$1,977,537**	**$2,086,863**	**$2,349,469**

Evaluation Categories:

Risk to Public Health

Deteriorated Facility

Systematic Replacement

Improvement of Operating Efficiency

Coordination

Equitable Provision of Services

New or Expanded Facilities

1043

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson
Date Prepared: September 29, 2025
Project title: LHS Study
Program Area: Facilities

Line 1

Project Description: Contract for a comprehensive plan for the modernization needs of Ledyard High School. Repairs composed to renovate as new cost to include reimbursement by the state

Evaluation Category: Deteriorated Facility

Planning Context: Should be completed before the next budget cycle

Schedule: Summer 2026

Coordination: None

Previous Town Meeting Action: None

Project Priority: 1

H Priority within department/program area
H Risk of Deferring Project

Estimated Cost: 2027 $75,000

Escalation Costs: 2029 $79,568 2031 $84,413 2034 $92,941

__Cost of Comparable Facility or Equipment
__Rule of Thumb Indicator, Unit Cost
X Cost Estimate from Architect, Engineer or Vendor
__From Bids Received
__Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project title: LHS LL Restrooms **Program Area**: Facilities

Line 2

Project Description: The lower level restrooms have not been updated since the school opened and are in extremely poor condition. Part of upgrades to LHS

Evaluation Category: Deteriorated Facility

Planning Context:

Schedule: Anytime

Coordination: None

Previous Town Meeting Action: None

Project Priority: 25
L Priority within department / program area
L Risk of Deferring Project

Estimated Cost: $85,000/ 2029

Escalation Costs: 2031 $90,177 2033 $95,668 2035 $101,494

_X_ Cost of Comparable Facility or Equipment
___ Rule of Thumb Indicator, Unit Cost
___ Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
___ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project title: LHS LL Locker Rooms **Program Area:** Facilities

Line 3

Project Description: The lower level locker rooms at Ledyard High School are original to the school building. These rooms are in desperate need of remodeling. These locker rooms will also service the Emergency Operations Center if there is a need to man for an extended period of time.

Evaluation Category: Deteriorated Facility

Planning Context: Part of the upgrade to LHS

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 26
M Priority within department / program area
M Risk of Deferring Project

Estimated Cost: 2030 $125,000

Escalation Costs: 2031 $128,750 2033 $136,591 2035 $144,909

_X Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
__ Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project title: LHS Boiler Repairs **Program Area**: Facilities

Line 4

Project Description: The boilers at LHS will require Re-Tubing in the near future. During the yearly inspections we are observing more and more pitting of the metal and a few of the tubes have failed and been sealed. This request is to allow for reasonable emergency repairs without seeking additional funds.

Evaluation Category: Deteriorated Facility

Planning Context: Provide funds for expected needed repairs to the boilers

Schedule: As needed

Coordination: None

Previous Town Meeting Action: yearly approval

Project Priority: 2
M Priority within department / program area
M Risk of Deferring Project

Estimated Cost: 2026 $22,500

Escalation Costs: 2029 $24,586 2032 $26,866 2035 $29,357

__ Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
_X Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project title: LHS Electrostatic painting of lockers **Program Area**: Facilities

Line 5

Project Description: As part of the ongoing renovations to LHS the existing lockers are original to the building and are in need of rehabilitation. This will provide funds to repaint the existing lockers

Evaluation Category: Deteriorated Facility

Planning Context: Part of the larger program to update the facilities at LHS

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 30
L Priority within department / program area
L Risk of Deferring Project

Estimated Cost: 2034 $50,000

Escalation Costs: 2035 $51,500

__ Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
__ Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared:** December 1,2021

Project Title: LHS Science Labs **Program Area:** School Facilities

Line 6

Project Description: Continuation of project to address safety issues in LHS Science labs, renovate and modernize. As next generation science standards come into play, the need for these renovations will increase.

Evaluation Category: Deteriorated Facility

Planning Context: Second floor lab renovations completed previously between 2007-2010, 2023, and 2024. Plan is to renovate the remaining three laboratories.

Schedule: Summer work would be necessary to provide the least interference with student activity.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: Previous renovations funded by Town through CNR.

Project Priority: 6
M priority within department/program area
L Risk of deferring project

Estimated Cost: 2028: $138,000; 2029: $142,000; 2030: $145,000

Escalation Costs: 2031 $149,350 2033 $158,445 2035 $168,095

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

X Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
__ From the cost estimate from engineer, architect, or vendor .
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project title: LHS Culinary room renovations **Program Area:** Facilities

Line 7

Project Description: The culinary room at LHS is a hodgepodge of work areas with wiring running across floors to service refrigeration units. There is no clear view for the teacher to see every work area from one position. The ceiling lighting are original to the building. This is an ongoing part of the classroom renovations at Ledyard High School

Evaluation Category: Deteriorated Facility

Planning Context: Planning needs to occur well before implementation to allow for ordering of equipment.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 38
M Priority within department / program area
L Risk of Deferring Project

Estimated Cost: 2029 $75.000

Escalation Costs: 2030 $77,250 2032 $81,955 2034 $86,946

__ Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
__ Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
_X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project title: LHS resurface tennis courts **Program Area:** Facilities

Line 8

Project Description: The tennis courts at Ledyard High School need regular resurfacing. It is estimated that they will need resurfacing again in 2028. This may change depending on use and weather.

Evaluation Category: Systematic Replacement

Planning Context: Preliminary time frame for resurfacing.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 28
H Priority within department / program area
M Risk of Deferring Project

Estimated Cost: 2028 $50,000

Escalation Costs: 2030 $53,045 2032 $56,275 2034 $59,703

__ Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
__ Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
_X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project title: LHS outdoor athletic **Program Area:** Facilities storage & restrooms

Line 9

Project Description: Additions to the concession stand at the LHS field to create permanent restrooms and additional storage for athletic equipment.

Evaluation Category: New or Expanded Facilities

Planning Context: Long term upgrades to complete the athletic facilities complex.

Schedule: Summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 29
L Priority within department / program area
L Risk of Deferring Project

Estimated Cost: 2035 $200,000

Escalation Costs: NA

__ Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
__ Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
_X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project title: LHS Score Board Replacement **Program Area:** Facilities

Line 10

Project Description: The new turf field is a multi-use field covering football soccer and lacrosse. The existing scoreboard was designed for football only. This will allow the proper display for all three sports. If the vendor's offer is still valid they offered to move the existing board to Crandall field free of charge. The Recreation Department would welcome the upgrade.

Evaluation Category: Equitable Provision of Services

Planning Context: This was an add alternate for the turf field project

Schedule: Summer
Coordination: Possibly with Recreation Department for the move of the current scoreboard to to Crandall field

Previous Town Meeting Action: Not authorized as part of the turf field project

Project Priority: 16

M Priority within department / program area

L Risk of Deferring Project

Estimated Cost: 2028 $70,000

Escalation Costs: 2029 $72,100 2032 $78,786 2035 $86,091

__ Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
__ Cost Estimate from Architect, Engineer or Vendor
X From Bids Received
__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2022

Project Title: LHS Varsity locker room renovation **Program Area:** School Facilities

Line 11

Project Description: The LHS locker rooms have not been renovated since installed. These funds will allow the installation of new wall covering, lockers and benches. We will also provide ADA compliant facilities.

Evaluation Category: Deteriorated Facility

Planning Context: This is part of the normal upgrade of facilities at LHS

Schedule: Summer work contract.

Coordination: None

Previous Town Meeting Action: No previous Town action.

Project Priority: 19

H Priority within department/program area
L Risk of deferring project

Estimated Cost: 2029: $150,000

Escalation Costs: 2030 $154,500 2032 $163,909 2034 $173,891

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
_X From the cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2022

Project Title: LHS Athletic locker room renovation **Program Area:** School Facilities

Line 12

Project Description: The LHS locker rooms have not been renovated since installed. These funds will allow the installation of new wall covering, lockers and benches. We will also provide ADA compliant facilities.

Evaluation Category: Deteriorated Facility

Planning Context: This is part of the normal upgrade of facilities at LHS **Schedule:**

Summer work contract.

Coordination: None

Previous Town Meeting Action: No previous Town action.

Project Priority: 10

H Priority within department/program area
L Risk of deferring project

Estimated Cost: 2029: $150,000

Escalation Costs: 2030 $154,500 2032 $163,909 2034 $173,891

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
X From the cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2022

Project Title: Replacement field lights **Program Area:** School Facilities

Line 13

Project Description: The current field lights at some point will need replacement bulbs and parts. At that point it would be an energy cost saving to upgrade the lights to LED. This will also provide savings in maintenance and the cost of lift rental to change the bulbs.

Evaluation Category: Systematic Replacement

Planning Context: Needs to be completed after enough of the existing lights fail.

Schedule: Winter or Summer

Coordination: None.

Previous Town Meeting Action: No previous Town action.

Project Priority: 27

H Priority within department/program area
L Risk of deferring project

Estimated Cost: $ 2030: $125,000

Escalation Costs: 2031 $128,750 2033 $136,591 2035 $144,909

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
__ From the cost estimate from engineer, architect, or vendor
__ From bids received
X Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Energy incentives.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: September 29, 2025

Project title: LHS Replace PA System **Program Area:** Facilities

Line 14

Project Description: PA system has reached the end of it's useful life. Continued repairs have been needed over the last few years

Evaluation Category: Deteriorated Facility / Risk to Public Health

Planning Context: It is critical the PA system is available in emergencies

Schedule: Anytime

Coordination: None

Previous Town Meeting Action: None

Project Priority: 5

Estimated Cost: 2027: $10,000

Escalation Costs: 2028 $10,300 2030 $10,927 2034 $12,299

__Cost of Comparable Facility or Equipment
__Rule of Thumb Indicator, Unit Cost
X Cost Estimate from Architect, Engineer or Vendor
__From Bids Received
__Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project Title: LHS Gym Bleacher Replacement **Program Area:** Facilities

Line 15

Project Description: The current bleachers at Ledyard High School do not meet the current ADA standards. The bleachers are original to the building and date back to 1963-64. The current bleachers when fully deployed come out on to the basketball playing floor. Currently during basketball games the bleachers are not fully deployed and lack positive stops and locking mechanisms.

Evaluation Category: Deteriorated Facility

Planning Context: Continuation of concerted effort to improve the conditions of athletic facilities.

Schedule: This work could take place at any time, scheduled around athletic seasons.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority: 31
M Priority within department/program area
L Risk of deferring project

Estimated Cost: 2028: $200,000

Escalation Costs: 2029 $206,000 2032 $225,102 2034 $238,810

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
_X From the cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project title: LHS Gym dividing wall replacement **Program Area:** School Facilities

Line 16

Project Description: The current dividing wall in the LHS gym is no longer in use due to problems opening and closing it. The solid wall also prevents teachers from viewing the entire gym space during class. The inability to divide the gym space limits the activities that can occur for physical education. Replacing the current divider with a drop down curtain/net will allow teachers full view of the activities in all areas of the gym.

Evaluation Category: Deteriorated Facility

Planning Context: Continuation of concerted effort to improve the conditions of athletic facilities.

Schedule: This work could take place at any time, scheduled around athletic seasons. **Coordination:** Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority: 17
M Priority within department/program area
L Risk of deferring project

Estimated Cost: 2028 $35,000

Escalation Costs: 2029 $36,050 2031 $38,245 2034 $41,792

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
_X From the cost estimate from engineer, architect, or vendor
___ From bids received
___ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project Title: LHS Gym Padding **Program Area:** Facilities

Line 17

Project Description: The current wall pads in the LHS gym are in need of replacement. Individual panels have been replaced on doors during the installation of new doors and hardware. The wall padding in the gym has reached the end of its useful life and needs replacement.

Evaluation Category: Deteriorated Facility

Planning Context: Continuation of concerted effort to improve the conditions of athletic facilities.

Schedule: This work could take place at any time, scheduled around athletic seasons.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority: 32
M Priority within department/program area
L Risk of deferring project

Estimated Cost: 2028 $30,000

Escalation Costs: 2030 $31,827 2032 $33,765 2034 $35,822

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
_X From the cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** September 30, 2024

Project Title: LHS Sewer piping **Program Area:** School Facilities

Line 18

Project Description: The existing cast iron sewer piping at LHS is rotting out. We have had numerous leaks in the tunnels lower level and the Town Emergency Operations Center. This is proposed as a 4 year program to replace all of the sewer piping in LHS lower lever and tunnels. Cost is for material only.

Evaluation Category: Deteriorated Facility/ Risk to Public Health

Planning Context: The cost is for materials only with the labor supplied by the facilities department. Cost figures are the amount of work that can safely be completed during the summer break.

Schedule: Work needs to be completed over the summer break.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 15

Estimated Costs: 2029 $70,000

Escalation Costs: 2030 $72,100 2032 $76,491

___ Cost of comparable facility or equipment
____Rule of thumb indicator, unit costs
____Cost estimate from engineer, architect, or vendor
____From bids received
__X__Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** October 23, 2024

Project title: LHS Softball Field Renovation **Program Area:** School Facilities

Line 19

Project Description: The current playing surface is unlevel creating bumps and holes where the ball can jump off the ground. These unexpected movements of the ball are dangerous and can create injury. These funds will be used to regrade the field to eliminate the bumps and realign the bases. We will also look at irrigation for the field.

Evaluation Category: Systematic Replacement/Deteriorated Facility

Planning Context: Continuation of concerted effort to improve the conditions of school athletic fields

Schedule: This work could take place during summer break or in the fall...

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority: 11
M Priority within department/program area
L Risk of deferring project

Estimated Cost: $ 2028 $45,000

Escalation Costs: $2030 $47,741 2033 $52,167 2035 $55,344

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.
___Cost of comparable facility or equipment
____Rule of thumb indicator, unit costs
___ From the cost estimate from engineer, architect, or vendor
__ _ From bids received
_X_ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)
Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2022

Project title: JWL Classroom renovations **Program Area**: Facilities

Line 20

Project Description: The classroom fixtures at JWL are original to the building. We have two brand new schools along with one relatively new school and current renovations of the classrooms at LHS ongoing will bring JWL to the standards that more closely match the needs of today's learning environment.

Evaluation Category: Deteriorated Facilities/Equitable Provision of Services

Planning Context: Upgrades to facilities are occurring throughout the district. This is the next step in that process.

Schedule: summer

Coordination: None

Previous Town Meeting Action: None

Project Priority: 7
M Priority within department / program area
M Risk of Deferring Project

Estimated Cost: 2027 $140,000, 2028 $143,000, 2029 $146,000

Escalation Costs: 2031 $154,891 2034 $169,254

__ Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
X Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project Title: JWL Asphalt Resurface **Program Area**: School Facilities

Line 21

Project Description: The basketball court pavement at Juliet Long School has many cracks, heaves, and divots; many are becoming tripping/safety hazards. In addition to this, the drainage from the paved areas needs to be addressed, as currently pitch leads toward swing set areas; heavy rains lead to the washing away of playground surface mulching. The age of the pavement is uncertain, but the pavement is likely to be original. Approximate area: 2,800 square yards. Further study is needed to determine scope of work - if removal of existing asphalt will be necessary, or if these issues can be addressed without full scope of removal.

Evaluation Category: Deteriorated Facility

Planning Context: Chow-Lawler (1996) and SMMA (2011 studies) both spoke to the issue of playground surface needs.

Schedule: Summer work would provide the best conditions for the process, and the least interference with student activities, although it would interfere with Town P&R camp activity. Also, if coordinated with Town summer pavement projects, a substantial discount on material may be obtained.

Coordination: This work is not dependent on any other capital work.

Previous Town Meeting Action: No previous Town action.

Project Priority: 12
M Priority within department/program area
L Risk of deferring project

Estimated Cost: 2028 $70,000

Escalation Costs: 2029 $72,100 2031 $76,491 2034 $83,584

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
X From the cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: September 29, 2025

Project title: JWL Replace PA System **Program Area:** Facilities

Line 22

Project Description: PA system has reached the end of it's useful life. Continued repairs have been needed over the last few years

Evaluation Category: Deteriorated Facility / Risk to Public Health

Planning Context: It is critical the PA system is available in emergencies

Schedule: Anytime

Coordination: None

Previous Town Meeting Action: None

Project Priority: 3

Estimated Cost: 2027: $6,000

Escalation Costs: 2028 $6,180 2030 $6,556 2034 $7,379

__Cost of Comparable Facility or Equipment
__Rule of Thumb Indicator, Unit Cost
X Cost Estimate from Architect, Engineer or Vendor
__From Bids Received
__Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project title: Replacement Truck **Program Area**: Facilities

Line 23

Project Description: Vehicles need routine replacement. While mileage is relatively low for the age of our vehicles, the plowing and use during periods of heavy salt use in the winter take a toll on the undercarriage and frames. We have instituted a program of coating the frames and undercarriage parts each fall to limit the damage from the salts and deicing materials used on the roads. The current truck up for replacement is a 2010 and will be 17 years old when received if approved.

Evaluation Category: Systematic Replacement/Deteriorated Facility

Planning Context: Creating a schedule of replacement for vehicles to limit maintenance expenses and breakdowns.

Schedule: anytime

Coordination: None

Previous Town Meeting Action: None

Project Priority: 8

H Priority within department / program area

H Risk of Deferring Project

Estimated Cost: 2027 $80,000

Escalation Costs: 2028 $82,400 2031 $90,041 2034 $98,390

__ Cost of Comparable Facility or Equipment

__ Rule of Thumb Indicator, Unit Cost

_X Cost Estimate from Architect, Engineer or Vendor

__ From Bids Received

__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: September 29, 20

Project title: District Trailer **Program Area:** Facilities

Line 24

Project Description: Purchase trailer to allow transport of lifts between schools

Evaluation Category: Improvement of Operating Efficiency

Planning Context: Provide safe transportation of lifts between schools

Schedule: Anytime

Coordination: None

Previous Town Meeting Action: None

Project Priority: 9

Estimated Cost: 2027 $5,000

Escalation Costs: 2028 $5,150 2030 $5,464 2034 $6,149

X Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
__ Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
__ Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2021

Project Title: GFS Playground Surfaces **Program Area**: School Facilities

Line 25

Project Description: Gales Ferry School Playground has poured rubber surfaces, original to building construction (2001). Currently, the surface is in Fair condition; however, given their age, and the ten-year timespan of this Capital Request, it is prudent to expect replacement toward the end of the timespan.

Evaluation Category: Systematic Replacement

Planning Context: Further study necessary.

Schedule: Schedule will follow deterioration of surface conditions.

Coordination: Work is not contingent upon other CIP projects, however PMBC will obtain cost/benefit and lifecycle information on various playground substrates, which will aid in selection for this project.

Previous Town Meeting Action: No previous Town action.

Project Priority: 13

M Priority within department/program area

L Risk of deferring project

Estimated Cost: 2028: $50,000

Escalation Costs: 2029 $51,500 2032 $56,275 2035 $61,494

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
__ From the cost estimate from engineer, architect, or vendor
__ From bids received
X Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared**: September 29,2025

Project title: GFS Replace PA System **Program Area:** Facilities

Line 26

Project Description: PA system has reached the end of it's useful life. Continued repairs have been needed over the last few years

Evaluation Category: Deteriorated Facility, Risk to Public Health

Planning Context: It is critical the PA system is available in emergencies

Schedule: Anytime

Coordination None

Previous Town Meeting Action: None

Project Priority: 4

Estimated Cost: 2027: $6,000

Escalation Costs: 2028 $6,180 2030 $6,556 2034 $7,379

__Cost of Comparable Facility or Equipment
__Rule of Thumb Indicator, Unit Cost
X Cost Estimate from Architect, Engineer or Vendor
__From Bids Received
__Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson
Date Prepared: December 1, 2025
Project title: GHS Turf Playground
Program Area: Facilities

Line 27

Project Description: Install turf-like material in the grass playground area, which is all mud.

Evaluation Category: Deteriorated Facility

Planning Context: None

Schedule: Summer 2026

Coordination: None

Previous Town Meeting Action: None

Project Priority: 14

M Priority within department/program area
M Risk of Deferring Project

Estimated Cost: 2027 $47,000

Escalation Costs: 2028 $48,410 2030 $51,358 2033 $56,120

__Cost of Comparable Facility or Equipment
__Rule of Thumb Indicator, Unit Cost
X Cost Estimate from Architect, Engineer or Vendor
__From Bids Received
__Preliminary Estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None

Board of Education - Capital Improvement Plan FY2027

Operating Items

Page #	Line #	Project Title or Item Requested	Location	Evaluation Category	Alternate Financing	FY 2027	FY 2028	FY 2029	FY 2029	Total
58	1	Parking Lot Curbing Repairs	LHS	DF		$ 4,000.00	$ 4,000.00	$ 4,000.00	$ 4,000.00	$ 16,000.00
59	3	Athletic Fields Repairs	LHS	SR		$ 7,500.00	$ 7,500.00	$ 7,500.00	$ 7,500.00	$ 30,000.00
60	4	Masonry Repairs	LHS	DF		$ 5,000.00	$ 5,000.00	$ 5,000.00	$ 5,000.00	$ 20,000.00
61	5	HVAC Maintenance	District Wide	IOE		$ 140,000.00	$ 140,000.00	$ 140,000.00	$ 140,000.00	$ 560,000.00
						$ 156,500.00	**$ 156,500.00**	**$ 156,500.00**	**$ 156,500.00**	**$ 626,000.00**

Evaluation Categories:

RPH	Risk to Public Health
DF	Deteriorated Facility
SR	Systematic Replacement
IOE	Improvement of Operating Efficiency
C	Coordination
EPS	Equitable Provision of Services
NEF	New or Expanded Facilities

State grant requirements currently allow towns to approve only the town share of project costs instead of the total project cost.

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Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021
Project Title: LHS Curb Repair **Program Area**: School Facilities

Line 1

Project Description: Approximately 25 radius sections and 30 straight sections of concrete curbing have been damaged beyond repair, and many more seem to be deteriorating similarly. It is possible that there was a bad mix of concrete that has accelerated this damage. This budget figure is an estimate to address these major issues to start with, but further investigation is needed to implement a plan to preserve or replace the rest of the curbing, if possible.

Evaluation Category: Deteriorated Facility

Planning Context: Curbing was installed as part of the 2001/2002 Critical Needs work at Ledyard High School.

Schedule: Summer or vacation work would be necessary to keep traffic and parking from construction areas.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:
M Priority within department/program area
L Risk of deferring project

Estimated Cost: 2027: $4,000; 2028: $4,000; 2029: $4000; 2030: $4000

Escalation Costs: Not applicable

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
X Rule of thumb indicator, unit costs
__ From the cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate,guesstimate)

Alternative Financing: None.

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021
Project Title: Athletic Field Repairs **Program Area**: School Facilities

Line 2

Project Description: This project is a continuation to improvements made on athletic fields at Ledyard High School. The introduction of a watering/fertilization program has been successful and will be continued. New backstops were installed on the varsity fields and the JV baseball field in 2020. Dugouts for the Varsity fields were updated in 2021.

Evaluation Category: Deteriorated Facility

Planning Context: Continuation of concerted effort to improve the conditions of athletic fields.

Schedule: This work could take place at any time, scheduled around athletic season
Coordination: Work is not contingent upon other CIP projects.
Previous Town Meeting Action: Funding provided for previous work.

Project Priority:

M Priority within department/program area
L Risk of deferring project

Estimated Cost: 2027: $7,500; 2028: $7,500; 2029: $7,500; 2030: $7500

Escalation Costs: Not applicable

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

X Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
__ From the cost estimate from engineer, architect, or vendor
__ From bids received
X Preliminary estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: None

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared**: December 1, 2021

Project Title: LHS Masonry Repair **Program Area**: School Facilities

Line 3

Project Description: Several areas of the LHS brick façade are in need of repair. A false column near the media center is pulling away from the building and has no wire ties to the building; the main chimney would benefit from installation of a cap; several areas in need of repointing. Further, more in-depth investigation is needed to establish the full scope of need, but this budget figure is an estimate to address these major issues to start with.

Evaluation Category: Deteriorated Facility

Planning Context: The chimney was repaired approximately 7 years ago, but capping was not in the budget/scope of work.

Schedule: Summer or vacation work would be necessary at the media center location of work; however, several other areas could be addressed at any time.

Coordination: Work is not contingent upon other CIP projects.

Previous Town Meeting Action: No previous Town action.

Project Priority:
M Priority within department/program area
L Risk of deferring project

Estimated Cost: 2027: $5,000

Escalation Costs: Not applicable

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.
__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
__ From the cost estimate from engineer, architect, or vendor
__ From bids received
X Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson **Date Prepared:** December 1, 2022

Project Title: District Wide HVAC Maintenance **Program Area**: School Facilities

Line 4

Project Description: Provide funds for the proper maintenance of the HVAC systems

Evaluation Category: Deteriorated Facility

Planning Context: The new equipment at LMS and GHS along with the existing heating and cooling systems need regular scheduled maintenance to ensure the proper operation over the life of the units. This work will be completed with a combination of inhouse and contractors.

Schedule: As required by the manufacturer.

Coordination: As needed, major inspections and verification before the start of school each year.

Previous Town Meeting Action: No previous action by Town.

Project Priority:
M Priority within department/program area
L Risk of deferring project

Estimated Cost: 2027: $140,000; 2028: $130,000

Escalation Costs: Not applicable

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.
__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
X From the cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: None.

Board of Education - Capital Improvement Plan FY2027

24-Sep-25

Ag Science Capital Non-Recurring Items

Page #	Line #	Rank	Project Title or Item Requested	Location	Evaluation Category	Alternate Financing	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
64	1	2	Replace Carpet	LHS/AG Sci	DF		$ 16,000.00					$ 16,000.00
65	2	5	Remove sheetrock wall and install folding wall	LHS/AG Sci	SR					$ 35,000.00		$ 35,000.00
66	3	3	Renovate Ag Science wood and metal shop	LHS/AG Sci	SR				$ 200,000.00			$ 200,000.00
67	4	1	Wood Metal Shop LED Lighting	LHS/AG Sci	IOE		$ 10,000.00					
68	5	4	Renovate Ag Science Restrooms	LHS/AG Sci	SR		$ 20,000.00					$ 20,000.00
							$ 46,000.00	**$ -**	**$ 200,000.00**	**$ 35,000.00**	**$ -**	**$ 271,000.00**

Evaluation Categories:

RPH	Risk to Public Health
DF	Deteriorated Facility
SR	Systematic Replacement
IOE	Improvement of Operating Efficiency
C	Coordination
EPS	Equitable Provision of Services
NEF	New or Expanded Facilities

Ag Science Capital Non-Recurring Items Escalation Cost

Page #	Line #	Project Title or Item Requested	Location	Evaluation Category	Alternate Financing	FY 2027	FY 2028	FY 2029	FY 2030
64	1	Replace Carpet i	LHS/AG Sci	DF		$16,000	$16,480	$16,974	$17,484
65	2	Remove sheetrock wall and install folding wall	LHS/AG Sci	SR					$35,000
66	3	Renovate Ag Science wood and metal shop	LHS/AG Sci	SR				$200,000	$206,000
67	4	Wood Metal Shop LED Lighting	LHS/AG Sci	IOE		$10,000	$10,300	$10,609	$10,927
68	5	Renovate Ag Science Restrooms	LHS/AG Sci	SR		$20,000	$20,600	$21,218	$21,855
						$46,000	**$47,380**	**$248,801**	**$291,265**

Evaluation Categories:

Risk to Public Health

Deteriorated Facility

Systematic Replacement

Improvement of Operating Efficiency

Coordination

Equitable Provision of Services

New or Expanded Facilities

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson Date Prepared: December 1, 2022

Project Title: Replace Ag-Science office flooring & conference room Program Area: Facilities

Line 1

Project Description: The office carpet is 20 years old and in need of replacement.

Evaluation Category: Deteriorated Facility

Planning Context: Scheduled replacement

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority: 2

M Priority within department/program area

L Risk of deferring project

Estimated Cost: 2027: $16,000

Escalation Costs: 2028 $16,480 2030 $17,484

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
X From the cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Aste Grant

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson Date Prepared: December 1, 2022

Project title: Ag Science media center Program Area: Facilities

Line 2

Project Description: The current ag science media center and computer lab no longer function as designed due to program changes. Removing the wall between the two areas and installing a folding wall will allow for a better use of the space for larger gatherings of / for multiple smaller space use.

Evaluation Category: New or Expanded Facilities

Planning Context: The removal of the wall will allow a better use of the existing space.

Schedule: Anytime

Coordination: None

Previous Town Meeting Action: None

Project Priority: 5
M_Priority within department / program area
L_ Risk of Deferring Project

Estimated Cost: 2030 $35,000

Escalation Costs:

__ Cost of Comparable Facility or Equipment
__ Rule of Thumb Indicator, Unit Cost
__ Cost Estimate from Architect, Engineer or Vendor
__ From Bids Received
_X Preliminary Estimate, (e.g. no other basis for estimate guesstimate)

Alternative Financing: Aste Grant

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson Date Prepared: December 1, 2022

Project Title: Renovate Ag Sci wood & metal shop Program Area: School Facilities

Line 3

Project Description: Renovations will be made to the wood and metal shop to align with the current curriculum. Some of the renovations will include painting, installing new electrical outlets as needed, and implementing a new exhaust system for the welding area.

Evaluation Category: Improvement of Operating Efficiency

Planning Context: The current layout of the shop area no longer meets the current curriculum needs.

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority: 3

M Priority within department/program area

L Risk of deferring project

Estimated Cost: 2029 $200,000

Escalation Costs: 2030 $206,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
X From the cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Aste Grant

Form 1. Individual project proposal descriptions and justifications

Prepared by: Wayne Donaldson **Date Prepared:** September 30, 2024

Project Title: LHS Ag Sci wood/metal shop lights **Program Area:** School Facilities

Line 4

Project Description: The wood and metal shop in LHS Ag Science should be upgraded to LED.

Evaluation Category: Improvement of Operating Efficiency

Planning Context: The existing lighting in the Ag Science wood and metal shop should be replaced with LED lighting. This will improve the student working area lighting and lower the lighting electric costs.

Schedule: Work needs to be completed during the summer break.

Coordination: None

Previous Town Meeting Action: None

Project Priority: 1

Estimated Costs: 2027 $10,000

Escalation Costs: 2028 $10,300 2029 $10,609 2030 $10,927

_X_ Cost of comparable facility or equipment
____ Rule of thumb indicator, unit costs
____ Cost estimate from engineer, architect, or vendor
____ From bids received
____ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Aste Grant

Form 1. Individual Project Proposal Descriptions and Justification

Prepared by: Wayne Donaldson Date Prepared: December 1, 2022

Project Title: Upgrade Ag Sci restrooms Program Area: School Facilities

Line 5

Project Description: Ongoing upgrades to facilities

Evaluation Category: Systematic Replacement

Planning Context: The current restrooms will be 25 years old in 2025 and no longer meet the current water use codes...

Schedule: Summer.

Coordination: None

Previous Town Meeting Action: No previous action by Town.

Project Priority: 4
M Priority within department/program area
L Risk of deferring project

Estimated Cost: 2027: $20,000

Basis of Cost Estimate: Check one of the following. If you want to provide more detail on the estimate, do so with a narrative after indicating the type of estimate.

Escalation Costs: 2028 $20,600 2029 $21,218 2030 $21,855

__ Cost of comparable facility or equipment
__ Rule of thumb indicator, unit costs
X From the cost estimate from engineer, architect, or vendor
__ From bids received
__ Preliminary estimate, (e.g. no other basis for estimate, guesstimate)

Alternative Financing: Aste Grant

SECTION XIII:
CONTINGENCY STATEMENT

The Ledyard Town Charter Revision, dated December 3, 2018, requires the Board of Education to include as part of the annual budget submittal, "plans for dealing with additional reductions in State funding that might occur after the Board of Education budget is prepared that could include reduction in services."

Upon direction from the Ledyard Town Council that included a target reduction amount, the Ledyard Board of Education will evaluate the Board of Education adopted budget to identify potential specific reductions. It should be understood that any reductions to the budget will impact programs or district services to students.

It is important to consider that the Ledyard Board of Education budget is approximately 72% salary and wages. The remaining portions are made of relatively small allocations of mostly required expenses including student transportation. Any reduction to the 2026-2027 approved Board of Education budget would necessitate a reduction in staff, which will potentially result in reduction in the number of class offerings, programming and student opportunities.

Collective bargaining rules and current contracts would require the newest hired staff, potentially the lowest compensated to be eliminated first, based on their particular assignment and the least impact to students.

For example:

- A $121,000 reduction could necessitate the reduction of two teaching staff
- A $178,000 reduction could necessitate the reduction of two teaching staff and three paraprofessional staff
- A $219,000 reduction could necessitate the reduction of three teaching staff and two paraprofessional staff
- A $257,000 reduction could necessitate the reduction of three teaching staff and four paraprofessional staff

The Board of Education will conduct Special Meetings, as required, to review the options identified by the Central Office and Staff and develop and approve a proposed budget revision to address the Town Council required reduction(s).

Ledyard Public Schools: Capital Improvement Plan FY 2027

A Strategic Investment in Infrastructure, Safety, and Fiscal Responsibility

Ledyard Board of Education
Superintendent Jay Hartling
Director of Facilities Wayne Donaldson
January 2026

Focusing on the preservation of six municipal buildings and the prioritization of Ledyard High School modernization.



Why Facilities Matter

Schools are the town's largest long-term capital assets.
Protecting them is a matter of safety, reliability, and law.



Statutory Obligation

Compliance with CGS § 10-220(a) mandates the Board of Education to provide "safe and properly maintained" maintained" learning environments. This is a legal requirement, not a choice.



Operational Reliability

A breakdown in HVAC, plumbing, or power stops the school day. We focus on preventing catastrophic system failures tailurer that disrupt learning and force emergency closures.



Asset Preservation

Shifting from reactive emergency repairs (expensive) to proactive lifecycle management (predictable). This strategy extends the useful life of the Town's infrastructure.

Financial Stewardship & Funding Sources

Matching the right funding mechanism to the project scope.

Bondable Projects

Large-scale infrastructure (Boilers, Windows, Roofs).
Eligible for State Reimbursement.

Capital Non-Recurring (CNR)

Medium-scale projects exceeding annual operating capacity (Gym upgrades, Vehicles).

Operating Budget

Routine maintenance preventing decay.
HVAC service contracts ($140k/yr),
Curbing repairs ($4k/yr).

Ag Science (ASTI) Fund

Restricted State funds for the Ag Science program.

No impact to Town tax levy.

Current State of District Facilities

Condition assessment based on age of infrastructure and date of last major renovation.

Ledyard High School (LHS)
Status: Critical. Built 1962/1966. Major mechanical systems (Boilers, Windows, Roof) are at end-of-life. 90% of current capital needs are concentrated here.

Gales Ferry / Juliet Long School
Status: Aging. Built 2001 / 1961. Finishes reaching 26+ years. Specific system replacements needed (PA systems, Playground surfaces, Windows).

Ledyard Middle School / Gallup Hill School
Status: Good. Renovated 2019. Limited capital needs; currently in maintenance mode.

Board of Education / District
Status: Operational. Routine maintenance only.

The Primary Challenge: Ledyard High School

Infrastructure from the 1960s is reaching total system failure.

Main Roof

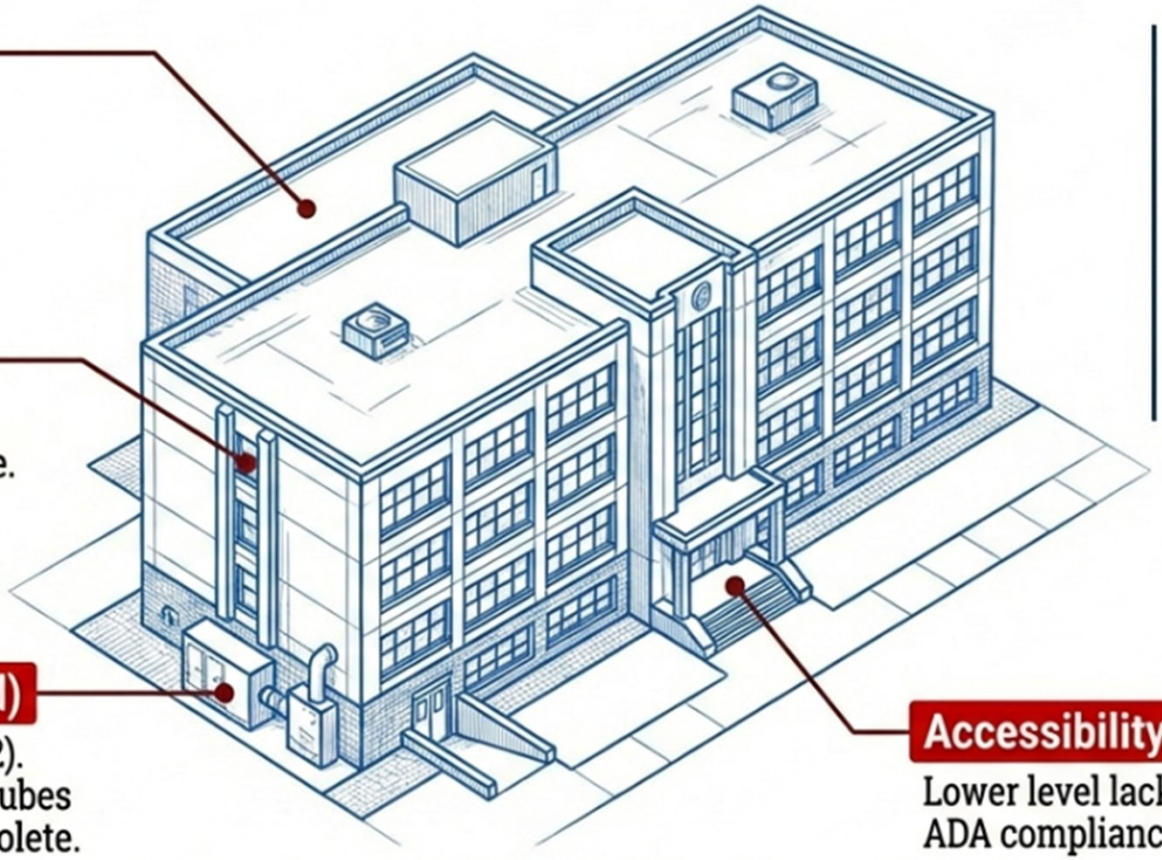
Reaches end of life in 2032. Media Center roof currently leaking.

Original Windows

Inefficient single-pane. Drafty, difficult to operate. Prerequisite for HVAC upgrade.

Boilers (63 Years Old)

Original to building (1962). Metal pitting observed. Tubes failing. Service parts obsolete.



Accessibility

Lower level lacks elevator access. ADA compliance risk.

90% of major capital needs are concentrated at LHS due to infrastructure age and deferred modernization.

The Facilities Conditions Assessment (FCA): A Physical Exam for Our School

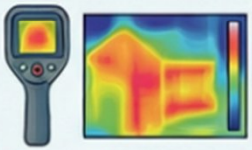
THE FOUNDATION OF THE FCA



An Expert Observational Audit
Licensed architects perform a non-invasive "deep dive" into the existing physical plant.



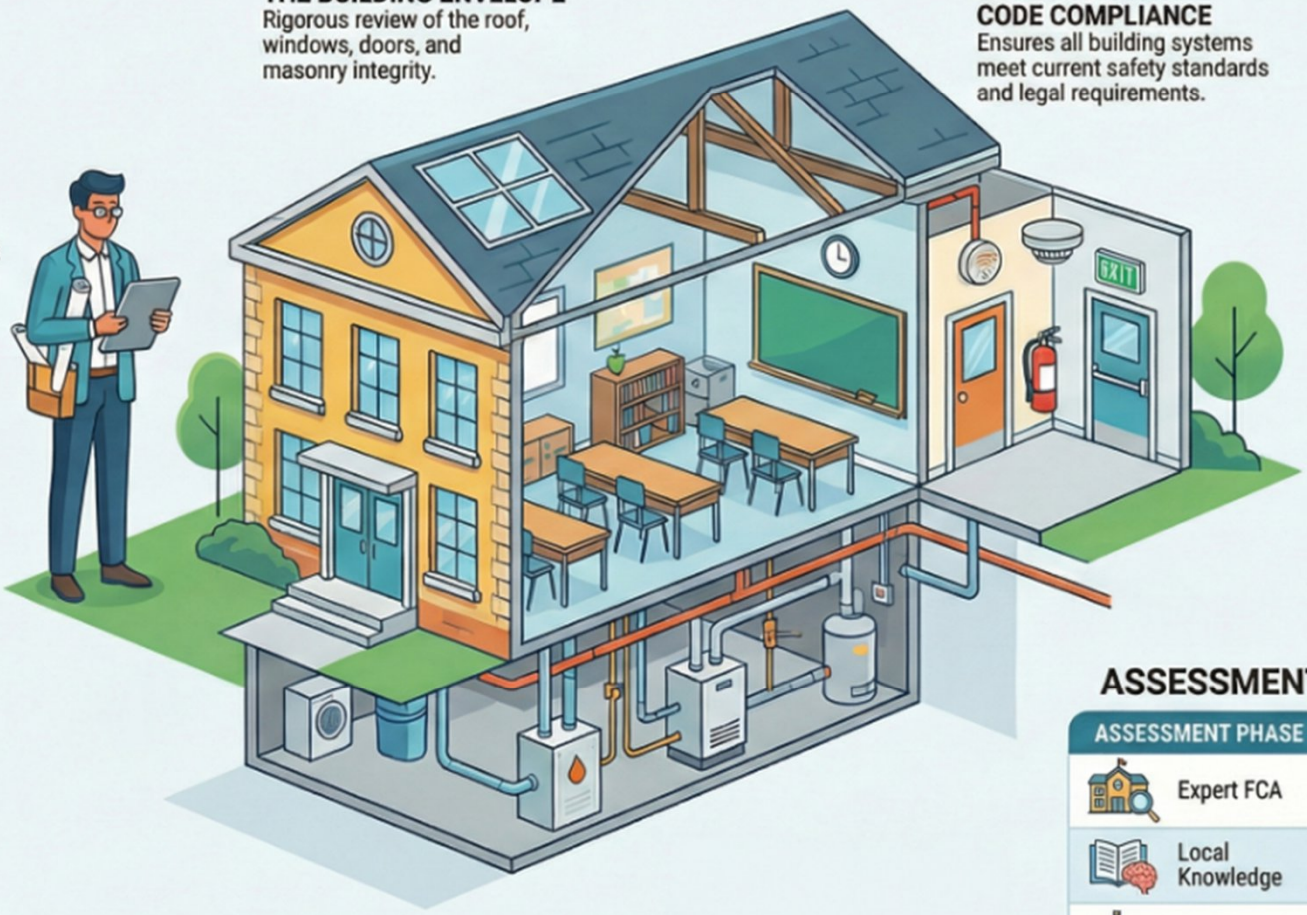
Purely Physical Evaluation
Focuses on identifying structural deficienciee rather than programmatic or educational layouts.



Thermal Scanning for Efficiency
Includes infrared scanning of the building envelope to detect air, heat, and cooling leakage.

THE BUILDING ENVELOPE

Rigorous review of the roof, windows, doors, and masonry integrity.



LIFE SAFETY & CODE COMPLIANCE

Ensures all building systems meet current safety standards and legal requirements.

OUTCOMES & PRIORITIZATION



Severity-Based Ranking
Deficiencies are prioritized based on the urgency of physical repair.



Applied Cost Estimates
Each identified issue is assigned a cost to provide a clear financial roadmap.

ASSESSMENT & APPLICATION ROLES

ASSESSMENT PHASE	PRIMARY FOCUS	EVALUATED BY
Expert FCA	Physical Condition & Code	Professional Consultants
Local Knowledge	Educational Needs & Programs	District Administrators
Financial Plan	Cost Application & Scheduling	Town & Board of Education

The Road to Renewal: Ledyard Public Schools Facility Decision Process

Structured assessment framework to move from initial building observations to final infrastructure decisions, ensuring facility improvements align with physical plant requirements and modern educational standards.

Phase 1: Data Gathering & Needs Assessment

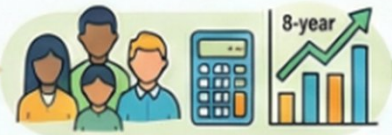




Facility Conditions Assessment (FCA)

A comprehensive, observation-based review of the building envelope, mechanical systems, and life safety codes.





Enrollment & Space Projections

Calculating 6-year high enrollment to determine the required square footage and state reimbursement eligibility.



Educational Specifications (Ed Specs)

Defining the specific classrooms and programs needed to meet modern learning standards regardless of construction type.

Phase 2: Evaluation & Final Decision



Renovation Status Analysis

A licensed architect evaluates mandatory criteris (Form 3920) to determine if a building qualities for state renovation statue.



Comparing Solution Paths

Weighing the FCA and Ed Specs against three options: Repair, Renovate, or Build New.

Option: Repair



Primary Trigger:	Localized deterioration or aging finishes
Financial Impact:	Targeted operating or non-recurring capital funds

Option: Renovate



Primary Trigger:	Financial Impact:
Significant physical deficiencies/Code needs	Bondable project; requires state "Renovation Status"

Option: Build New



Primary Trigger:	Financial Impact:
Low enrollment/Space standard mismatch	Bondable project; focus on right-sizing the facility

Ledyard Public Schools: Long-Term Bondable Projects & Infrastructure Plan

Outlining non-high school capital projects requiring bond funding and the shift towards strategic future planning

LMS Cafeteria Expansion



Expanding the Middle School cafeteria to accommodate entire grade levels and alleviate overcrowding.

Total Estimated Cost:
$600,000

Net Cost to Ledyard (Est.):
$227,160

JWL Window Replacement



Replacing aged windows at Juliet W. Long to meet energy standards and reduce heat loss.

Total Estimated Cost:
$1,200,000

Net Cost to Ledyard (Est.):
$454,320

JWL Parking Lot Repave

$500,000 | **$500,000**
No Grant

FY2027 Critical Capital Priorities



Emergency Communication Overhaul

Critical PA system replacements at LHS ($10k), JWL ($6k), and GFS ($6k) for emergency safety.



LHS Modernization Foundation

$75,000 allocated for a comprehensive modernization study to plan the high school's future.



Classroom Renewal ($140,000)

Continuing renovations at Jullet W. Long School to meet modern learning environment standards.

High-Priority Non-Recurring FY27 Requests

Replacement Maintenance Truck	$80,000 District-Wide
GHS Turf Playground Installation	$47,000 Gallup Hill School
Ag-Science Restroom Upgrades	$20,000 Ledyard High School

BUDGET PREPARATION
SUGGESTED SCHEDULE/GUIDE
AND
ANNUAL TOWN BUDGET PROCESS
(Suggested Schedule Guide)

(Please Note Some Dates are Subject to Change)

Key:
Purple: Suggested Date - Not Dictated by Town Charter;
Green/Blue: Dictated by Town Charter.

Reference: Town Charter Chapter VII - Pages (s) 28 – 31

October/November (**Election Year-Dec**) Town Council prepares and submits letter of Directive for Fiscal Year Budget to Mayor and Board of Education.
(This Date is NOT dictated by Charter)

December – Town Council approves Town Council Department budget to submit to Mayor's Office.
(This Date is NOT dictated by Charter)

Per Town Charter
(1/20/2026)
3rd Monday in January All Departments submit preliminary budget to Mayor's Office
(Monday 1/19/2026 is Martin Luther King Day Holiday).

Per Town Charter
(2/23/2026)
4th Monday in February the Board of Education shall file budget estimates to Mayor's Office.

Per Town Charter
(3/2/2026)
1st Monday in March the Mayor submits budget to Town Council and files with Town Clerk's Office.

March
Finance Committee conducts Departmental Budget Work Sessions. Departments review and submits budget materials to Town Council.

(4/8/2026)
Town Council finalizes budge to Present to a Public Hearing.
(This Date is NOT dictated by Charter)

(4/15/2026)
Town Council files proposed budget with Town Clerk's Office for Public Hearing.
(This Date is NOT dictated by Charter)

Per Town Charter On or Before Last Monday in April
(4/21/2026) (Tuesday)
On OR Before the last Monday in April the Town Council conducts one or more Public Hearings on the proposed budget at the Council Chambers. (School Vacation 4/13/2026 - 4/17/2026)

4/22/2026
Town Council Votes to Finalize Budget
(This Date is NOT dictated by Charter)

Per Town Charter
(5/4/2026)
1st Monday of May the Town Council files proposed budget with Town Clerk's Office for Annual Town Meeting

Per Town Charter
(5/18/2026)
3rd Monday in May Annual Town Meeting on the proposed budget to adjourn to a vote on the voting machine the following day (Tuesday)**.**

Per Town Charter
(Tuesday 5/19/2026)
Vote on Budget on voting machine

Per Town Charter
Should the Referendum does not approve the budget; the budget will be referred back to the Council, the Town Council should reconsider the budget and present it for a second vote on the voting machines three weeks following the previous referendum.

In the event the second referendum does not approve a budget, the Town Council shall adopt a final budget by the fourth Monday in June. Should both the referenda and the Town Council fail to adopt a final budget by the fourth Monday in June, the budget that was presented at the second referendum shall be deemed to have been adopted.

Per Town Charter
6/22/2026
On or before the **Fourth Monday in June**, the Town Council shall fix the tax rate in mils.

** The budget must be presented as a Resolution

TOWN OF LEDYARD

741 Colonel Ledyard
Highway
Ledyard, CT 06339-1511

File #: 26-0397 **Agenda Date:** 3/19/2026 **Agenda #:** 9.

AGENDA REQUEST
GENERAL DISCUSSION ITEM

Subject:
Review and discuss the following Reports:

- Committee to Review the Budget Process Report dated October 31, 2023
- Committee To Transform The Budget Process Report dated October 3, 2016

Background:
(type text here)

Department Comment/Recommendation:
(type text here)

TOWN OF LEDYARD
CONNECTICUT

COMMITTEE TO REVIEW BUDGET PROCESS

Chairman Timothy Ryan

Ledyard, CT 06339
http://www.ledyardct.org
Roxanne M. Maher
(860) 464-3203

October 31, 2023

Chairman Kevin Dombrowski
Ledyard Town Council
741 Colonel Ledyard Highway
Ledyard, Connecticut 06339

Dear Chairman Dombrowski:

The Committee to Review the Budget Process (CRBP) has concluded its review of the Town of Ledyard's Budget Process. Our final report dated October 31, 2023 is provided for informational purposes and for consideration in preparing the Annual Budget going forward.

It should be noted that the 2023 CRBP Final Report builds upon the previous 2016 Report, and has provided new recommendations pertaining to Contract Negotiations, Budget Format – Communication; Increases in Control Practices, and the Consolidation and Sharing of Functions and Services where practical.

Our review found that from a financial perspective, Ledyard has done a great job ensuring the town's operations and services run in a lean and efficient manner. While there are opportunities to improve, they are evolutionary verses revolutionary in nature. In general, and absent of any significant changes to revenue or the tax base, the town should continue to be pragmatic and prudent in its financial decision making, especially given the current and expected continuing economic climate. Tough decisions have and will continue to need to be made to ensure that critical services are maintained, and Ledyard residents continue to receive good value for taxes paid.

In closing, I would like to address the make-up of the CRBP, specifically the residents who stepped forward to volunteer their time on this important assignment, Ms. Minna DeGaetano, Ms. Beth Ribe, and Mr. Earl (Ty) Lamb. It was enlightening and refreshing to have members of the community who have not been involved in local government and municipal budgeting participate in this process, as their perspective allowed us to see the town's budget process through the eyes of our residents. These individuals asked good questions, brought some interesting perspectives, and provided valuable work to this initiative. Their participation coupled with the important fundamental experience and historical knowledge of our elected and appointed officials, both past and current, resulted in achievable recommendations.

We look forward to discussing our Report with the Town Council. Should you have any questions feel free to contact me at 860-941-8257; or tryan@ledyardct.org.

Sincerely,

Timothy Ryan
Chairman
Committee to Review Budget Process

cc: Mayor Allyn, III, Superintendent Hartling

COMMITTEE TO REVIEW THE BUDGET PROCESS

FINAL REPORT

OCTOBER 31, 2023

Timothy Ryan, Chairman

Michael Brawner, Vice-Chairman

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APPENDICES

A. Town Council Resolution Establishing a Committee to Review the Budget Process (rev.1), dated June 28, 2023

B. Working Group A - Ledyard Services Spreadsheet- Final (incl transportation breakout) Mayor edits 9-14-23- PW highlights (3)

C. A1 - Comparison of Reserve Accounts vs Bonding 10-18-2023 at 1949pm

D. A2 - Reserve Funding Comparison Tool

E. Working Group C – Guidance for Negotiation and Execution of Contracts. CRBP Recommendations for Town Council Bargaining Procedures as of 10-23-2023

F. Town Ordinance for Purchasing #200-001 (rev.1) effective 1/27/2022

G. BOE Contract Policy #3324.1

H. BOE Purchasing Policy # 3320

I. BOE Purchasing Procedures Guidelines for Bids and Quotes Regulation #3320

J. (J-1 –J-9) Working Group D - Template for Submission of the Annual Budget

K. Report to the Town Council of the Committee to Transform the Budget Process; Dated October 3, 2016

1) INTRODUCTION

The Ledyard Town Council recognizes the burden that the State's financial situation has imposed on municipal budgets and its taxpayers by reducing municipal aid funding and by imposing mandates on cities and towns. The Town Council recognizes the need to examine alternative budgeting methods such as a Zero-Based Budget Practice.

In response to this concern, in 2016 the Town Council established a Committee to Transform the Budget Process (CTBP); comprised of nine (9) regular members, all were appointed by the Town Council with the following representation:

a) Town Council Finance Committee Chairman
b) Town Council Chairperson
c) One additional Member of the Town Council
d) Two Members from the Board of Education
e) Four Members from the Community-at-Large

In addition, the Mayor and Superintendent of Schools, or their designees, served as ex-officio members.

A copy of the report issued by the 2016 Committee is provided in Appendix K .

Since that time, extraordinary economic circumstances, partially triggered by the COVID-19 pandemic, have caused historic inflation and material shortages, further straining limited municipal resources.

In 2023, the Town Council decided to establish a new Committee to Review the Budget Process (CRBP) to not only audit progress on recommendations made in the 2016 report, but to also make further recommendations for improving the efficiency of municipal services and/or operations.

The CRBP is comprised of nine (9) regular members, and all were appointed by the Town Council with the following representation:

a) Town Council Finance Committee Chairman
b) Town Council Chairperson
c) One additional Member of the Town Council
d) Two Members from the Board of Education
e) Four Members from the Community-at-Large

In addition, the Mayor and Superintendent of Schools, or their designees, served as ex-officio members.

2) COMMITTEE CHARTER

The CRBP was chartered to perform the following tasks:

a) To review, research and determine the following:

i) The services the community provides to its residents;

ii) Whether the services/programs are mandatory relative to the role of local government.

iii) How effectively the community provides its services/programs to its residents.

iv) The funding source(s) that pay for services/programs the community provides to its residents.

In addition, the CRBP was tasked to review all currently contracted services in the context of (1) through (3) above.

b) To review all department operations, all municipal and school buildings and grounds, the purchase of commodities, and the utilization of staffing/cross training in order to promote municipal consolidation efforts and provide recommendations;

c) To provide guidance and recommendations relative to the negotiation and execution of contracts related to municipal consolidation of departments, services and/or shared services to meet the General Government and Board of Education's operational and mandated requirements;

d) To recommend a budget process, format and outline for the General Government and Board of Education to consider for implementation with the development of the Fiscal Year 2024/2025 Budget that would include detailed data such as:

i) Projected line-item cost estimates for Fiscal Year 2024/2025;

ii) Capital Improvement Plan/Initiatives/Funding Sources;

iii) Trends in salaries, maintenance, and operational costs;

iv) Demonstrated efforts for efficiencies and reductions;

v) Plans to address the increase in student population/enrollment and space needs;

vi) Recommendations to address anticipated loss of Municipal Aid Revenues due to the State's finance crisis and projected budget deficits; and

vii) Ways to address current and anticipated future State mandates.

A copy of the Town Council Resolution Establishing the Committee to Review the Budget Process is provided in Appendix A.

3) COMMITTEE COMPOSITION

The appointed members were as follows:

Name Office	Affiliation
Michael Brawner – Vice Chairman	Board of Education, Finance Committee, Chairman
Minna DeGaetano	Community Member at Large
Kevin Dombrowski	Town Council, Chairman
Terry Jones	Community Member at Large
Joanne Kelley	Board of Education
Earl (Ty) Lamb– Secretary	Community Member at Large
Beth Ribe	Community Member at Large
Bill Saums	Town Council, Finance Committee Chairman
Tim Ryan, Chairman	Town Council, Finance Committee Member

Ex-Officio Members:

Mayor Fred Allyn, III

Superintendent of Schools Jason Hartling

4) TIMELINE

The Town Council made the formal appointments to CRBP at its June 28, 2023 meeting, and the appointees were notified by letters dated June 29, 2023 of their appointments that were to be for a four-month term.

An organizational meeting was conducted on July 25, 2023. The CRBP members agreed to begin the following week, on August 8, 2023 and to meet at least every two weeks through the summer/fall. That permitted eight meetings before the end of the term of appointment on October 30, 2023.

5) PROCESS FOR EXECUTION

At their organizational meeting, the CRBP reviewed the four main tasks they had been assigned. (Refer to Section II, Committee Charter). Specific tasks included:

a) To review the Budget *Transformation* Committee Final Report dated October 16, 2016, along with the goals and objectives that have been implemented to-date.

b) To review, research, and determine the following:

i) The services the Town and Board of Education provide to residents
ii) Whether the services/programs are mandatory relative to the role of local government
iii) How effectively the Town and Board of Education provide services/programs to residents
iv) The funding sources(s) that pay for services/programs the community provides to its residents
v) Review all contracted services

c) To review all department operations, all municipal and school buildings and grounds, the purchase of commodities, and the utilization of staffing/cross training in order to promote municipal consolidation efforts and provide recommendations.

d) To provide guidance and recommendations relative to the negotiation and execution of contracts related to municipal consolidation of departments, services and/or shared services to meet the General Government's and Board of Education's operational and mandated requirements.

The Committee decided that to achieve the identified goals, the emphasis needed to be on the following four overarching areas, which would be executed by the following working groups:

a) ***Working Group A*** - Services and Funding - Mandatory Services/Programs and Cost Per User/Cost Per Capita; for potential savings and efficiency.

i) Mike Brawner
ii) Minna DeGaetano
iii) Terry Jones
iv) Beth Ribe
v) Bill Saums- Group Leader

b) ***Working Group B*** - Operations, Buildings, Grounds, Purchasing, and Staffing. Review operations for consolidation opportunities.

i) Kevin Dombrowski
ii) Joanne Kelley
iii) Earl (Ty) Lamb
iv) Tim Ryan- Group Leader

c) ***Working Group C*** - Guidance for Negotiation and Execution of Contracts.

i) Mike Brawner-Group Leader(?)
ii) Minna DeGaetano
iii) Kevin Dombrowski
iv) Tim Ryan
v) Bill Saums

d) ***Working Group D*** -Budget Format Development and Communication.
i) Kevin Dombrowski
ii) Terry Jones
iii) Joanne Kelley – Group Leader
iv) Earl (Ty) Lamb
v) Beth Ribe

Each member of the working groups took on assignments and shared their progress at each regular meeting.

6) WORKING GROUP REPORTS

a) Working Group A - *Services and Funding - Mandatory Services/Programs and Cost Per User/Cost Per Capita; for potential savings and efficiency.*

Working Group A, led by Bill Saums and staffed by Terry Jones, Beth Ribe, and Minna DeGaetano began by reviewing the list of services, costs, and recommendations from the 2016 Committee to Transform the Budget Process. The Mayor and Superintendent added columns with notes to update the committee on current cost and the status of previous recommendations and current updates relating to each line item. It was noted that Visiting Nurses and after school buses had been removed as the result of a budget reduction in previous cycles. Bill Saums identified and added the following services:

i) Roadside mowing (seasonal)

ii) Paving (contracted)

iii) Tree removal ($18,000)

iv) Streetlight Maintenance (LEDs installed; $1,500)

v) Facilities upkeep ($86,000)

Working Group A discussed briefly how to proceed. It was suggested to focus on "low hanging fruit" services/programs that would receive greater community acceptance/buy in, provide a reasonable argument for initiating changes/improvements to the program/services and, in so doing, provide tangible savings/benefits to taxpayers. Based on the input received by the committee, it was clear that ongoing work was already being done to find cost savings for services provided. It was decided to focus on the services the Town wasn't required to provide. The top three dollar amounts for services the Town does not have to provide are as follows:

vi) Garbage / Recycling collection ($1,130,500)

vii) Library programs ($596,808)

viii) Parks and Recreation facilities ($489,806)

Recognizing there were limited opportunities for cost savings without eliminating services the committee also decided to take a macro vs. micro approach and look at cost saving opportunities in the following areas:

i) Garbage/Recycling

ii) Housing/Open Space/Farming

iii) Grants, specifically hiring of a grant writer

iv) Capital Improvement Plan Funding

b) Working Group B - *Operations, Buildings, Grounds, Purchasing, and Staffing. Review operations for consolidation opportunities.*

Working Group B, with input from the Town and BoE staff, reviewed the potential to share (between the town and BoE) or privatize the following:

i) BoE Snow Removal (Privatization): It was found that the BoE uses the same trucks and staff for snow removal (and other winter operations) that are used for their facilities and grounds maintenance during the rest of the year. As such, privatizing snow removal would not provide any economic benefit.

ii) BoE Grass cutting and Facilities Ground Maintenance (Privatization): As discussed above, privatization of this area of responsibility would also necessitate privatization elsewhere, potentially negating any cost savings to be gained over what is already an efficiently sized operation.

iii) Office Supplies and General Purchasing (Sharing): The committee learned that the BoE and Town have tried to implement Purchasing Plans in the past, but found that the savings were not significant in scope, due to the efficiency of today's logistics technology (ordering online and expedient delivery). However, the committee did think there may be some opportunity vis-a-vis the bulk purchase of standardized goods like printing paper in support of both the Town and BoE.

iv) Human Resources and Finance Staffing (Sharing): The committee explored the idea of sharing responsibilities within these two administrative areas, and while there are a number of differences at the working level regarding these areas between the Town and Board of Education, there may be some joint type of oversight possible. Further investigation would be needed to determine whether this would provide an opportunity to reduce staff or for cost savings.

v) Information Technology (Sharing): While the town maintains a small (3 FTE) staff for IT and Cyber-Security needs, the committee found the BoE currently outsources these efforts due to the scale of their operations (much larger than the town). There may be an opportunity for the Town to also outsource for IT and Cyber-Security needs, but it was not immediately apparent that there would be any cost savings by doing so. Related, it was found that the town has purchased Cyber-Security Insurance, which also covers the BoE.

In general, the efforts of Working Group B revealed that the current operations of the town and BoE were, in general, lean and efficient, while also managing to maintain an acceptable quality of service. As such, while there are areas to explore further as part of the initiatives of the respective finance committees, as well as Joint Town Council-Board of Education initiatives, the committee would not expect any potential opportunities to be lucrative in terms of cost savings.

c) Working Group C: *Negotiations and Execution on Contracts* Process for Execution

Working Group C began by discussing the current processes for negotiations and entering into contracts. They recognized that the General Government (GG) and the Board of Education (BOE) operate on extremely lean budgets, and there were limited opportunities for significant cost savings in services and operations changes. Taking a high-level approach, Working Group C felt the biggest risk to the budget was related to the **potential** "misappropriation" of funds when entering into high dollar contracts. Examples of misappropriation of funds could be entering into contracts that are written to protect the contractor/provider vs. the Town and end up costing the Town more than expected; fraud or abuse by entering into contracts with "favored" contractors or providers; or entering into contracts that have not been properly bid to ensure the lowest possible cost.

Working Group C began by inspecting the negotiation, contracting, and purchasing processes of the GG and BOE to identify internal controls that would ensure the GG and BOE were required to perform due diligence when entering into high dollar contracts.

i) ***Negotiations:*** They found that the GG and the BOE had no formal written procedure for negotiating collective bargaining agreements. Although there is an informal process, there is not a formal written policy governing collective bargaining procedures. Bargaining strategy was not, and should not, be part of the procedure. However, requiring some key controls like Labor Attorney representation being present on behalf of the Town should be included. Recognizing that 80 percent of the budget is labor related, a single mistake or oversight in labor related contracts has the potential to materially affect the Town budget. Consequently, the current Town Council representative to bargaining practices wrote a draft of the current GG process and added a requirement that a Labor Attorney representing the Town shall be present at negotiations (Appendix E).

   Working Group C inspected the GG Ordinance for Purchasing #200-001 (rev.1) effective 1/27/2022 (Appendix F) and noted there are key controls required, however, they are not clearly defined.

ii) ***Competitive Bid Process***: A competitive bid process is required for purchases over $15,000. However, the "process" is only partially defined in the Town Charter, and there is no detailed policy definition of the competitive bid process. There is no requirement for what must be included in the Request for Proposal (RFP) or defined approval process, prior to it being posted, to ensure that a knowledgeable person has reviewed and approved the RFP. The Town Charter, Chapter VI, Section 4 (c) states, *"the Purchasing Agent,...shall invite sealed bids or proposals, giving ten (10) days public notice thereof by publication at least once in a newspaper having circulation in the Town...All such sealed bids or proposals shall be opened publicly."* In practice, the Town also posts bid proposals on the Town website but they are not required to do so by the Charter. The current requirements could be met in only six business days, less if there is a holiday, and only posted once in a newspaper. This may not be enough notice for multiple contractors or vendors to prepare an adequate proposal.

iii) ***Bid Waiver***: If fewer than three bids are received, a bid waiver approval by the Town Council shall be requested prior to award of the bid. Again, there is no detailed definition of what should be required to grant a bid waiver approval. There is no requirement that the Town Council conduct a review of the bid process to confirm it was followed or to inspect the contract to ensure it is in the best interest of the Town.

iv) ***Attorney Review***: While the Town does send contracts to the Town Attorney for review, it does not send ALL contracts for attorney review, for good reason. Some contracts are for small dollar amounts, but any contract can have terms and conditions that protect only the vendor, with the potential to expose the Town to liability and/or high legal costs. There are no clearly defined rules for which contracts should receive attorney review. Further, there is no written process for department heads, boards, commissions, committees, or authorities to sign off that they have reviewed the attorney's comments and agree, disagree, or recommend other changes the attorney may have missed. There is also no requirement for groups to request an attorney review, and their signing authority is not defined.

Working Group C reviewed the following Board of Education Policies and Procedures: Contract Policy #3324.1(Appendix G); Purchasing Policy #3320 (Appendix H); and Purchasing Procedures Guidelines for Bids and Quotes Regulation #3320 (Appendix I). As noted above, the BOE does not require Labor Attorney representation when negotiating collective bargaining. BOE Policy 3324.1 simply states, *"All contracts between the district and outside agencies shall be prepared under the supervision of the Superintendent or designee, and where appropriate, subject to approval of the legal adviser to the district."*

BOE Policy 3320 – Purchasing, states, *"When procuring property and/or services under a Federal award, the Board will comply with relevant regulations in the Code of Federal Regulations, as described in 2 CFR § 200.318 through 2 CFR § 200.326"* but doesn't elaborate on key controls of the code. Some requirements mentioned in this section of code are:

i) Avoiding conflicts of interest
ii) Documenting rationale for the method of procurement, selection of contract type, contractor selection or rejection, and the basis for the contract price
iii) Avoiding restrictive competition
iv) Written procedures for procurement transactions
v) Proposals must have a written method for conducting technical evaluations of the proposals received and for making selections

Policy 3320 – Purchasing, has a higher threshold than the GG for requiring a competitive bid process. Goods and services estimated to cost between $15,000 and $29,999 will be solicited from reasonable vendors, but legal advertising is not be required. Goods and services estimated to cost in excess of $30,000 require formal bid procedures that include legal advertisements, solicitation from all reasonable vendors, sealed bids with a public opening, and evaluation of quotes/proposals.

BOE Purchasing Procedures Guidelines for Bids and Quotes Regulation #3320 has a defined bid process although it is vague. It doesn't require a minimum number of bids and doesn't mention anything about a Bid Waiver required when not enough bids are received.

d) Working Group D *Budget Format Development and Communication.*

Working group D, headed by Joanne Kelley and staffed by Terry Jones, Beth Ribe, Earl (Ty) Lamb and Kevin Dombrowski discussed and identified that the Budget information provided to the public needed to be understood by the average taxpayer. It was agreed that the Board of Education section of the Budget Booklet as currently constructed needs more data and narrative to achieve that goal. There were discussions about ClearGov and the lack of access and transparency to the public as well relative to the General Government budget.

Poor attendance at meetings and feedback from citizens did not indicate a lack of communication about budget matters to the public. We explored and documented all the methods of communication currently being utilized and explored ideas for additional avenues to keep the public informed in a timely manner.

Working Group D also discussed the separation of the BOE and Town Government budgets, sorting of the BOE expenses by building, and the budget timeline.

7) RESULTS AND RECOMMENDATIONS

a) Working Group A

Services and Funding - Mandatory Services/Programs and Cost Per User/Cost Per Capita; for potential savings and efficiency.

High-dollar services that the Town is not required to provide were identified as areas of potential savings. After discussing the Libraries and Parks & Recreation, the Working Group determined that there had already recently been cost saving changes and decided to only focus on the Trash and Recycling Program because of the opportunity it presented for cost savings and reduction of anticipated future increases. Working Group A also looked at additional areas in which they believed the town could have potential cost savings.

i) Garbage/Recycling

Working Group A researched and brainstormed how to address, initiate, and evaluate the service. A lot of history exists, and there are many ever-changing external factors that affect the cost of waste removal. Today's method of service is the culmination of years of evaluation and implementation on the part of the Town, and the committee supports the continued efforts of both the Mayor and the Public Works Director to

reduce our municipal waste stream. The Working Group found that the Town can provide Trash and Recycling services for less than it would cost individual households to contract for the same services, so removing it would not be an overall cost savings for tax payers. Reducing waste and getting higher quality recyclables is the focus for future cost reduction.

Currently the paper stream is one of the most valued recyclables, but it becomes contaminated in the single-stream recycling process with broken glass. Separating glass to enhance the value of the paper stream was identified as a possible area to save. It was estimated that shifting to weekly collection of recyclables alternating between paper/cardboard and everything else would cost approximately $40K/year according to the most recent contract bid document. This increased fee would have to be evaluated against the potential for increased revenues from a more valuable recycling stream.

Organics account for approximately 25-27% of the waste stream. Working Group A discussed the viability of continuing discussions with the Southeastern Connecticut Regional Resource Recovery Authority (SCRRRA) to contract with an outfit to compost organics and textiles and even discussed the possibility of hosting an organic composting facility, including the town impact (acres of land required, ability to produce high quality topsoil from recycling materials, eliminate town burden of handling, effect on the residents; odors, etc.). Further evaluation is required regarding the removal of organics and textiles from the waste stream.

ii) <u>Housing/Open Space/Farming</u>

Working Group A discussed the value of open space and how taxpayers might benefit from utilizing and expanding these spaces (open space costs taxpayers far less than residential or commercial uses. Increased home construction increases the burden on taxpayers to provide services. Providing age 55+ housing is an area of interest because that age group requires fewer services. The Town of East Lyme's Finance Department recently estimated that building 45 new houses on two properties would cost the town almost $300,000 more in services than it would generate in property taxes each year. That finding was key in their decision to acquire property as open space.

A Penn State study in 2006/2007 surveyed selected towns in Pennsylvania and found that for each dollar of residential property taxes assessed annually, the municipalities spent between $1.03 and $1.48 for services, infrastructure, and education.

- *Pennsylvania State University College of Agricultural Sciences, Timothy Kelsey, Fiscal Impacts of Different Land Uses – The Pennsylvania Experience in 2006, 2007.*

In the 2010 Fact Sheet on Cost of Community Services Studies, American Farmland Trust compiled some nationwide figures from the past two decades showing an average cost of community services for residential land used to be $1.16 for each dollar of revenue raised. This contrasts with $.29 and $.35 for commercial/ industrial uses and working/open lands, respectively.

- *Farmland Information Center, Cost of Community Services Studies Fact*

iii) Grant Writing

Working Group A discussed the benefit of increasing revenue and reducing cost by hiring a grant writer to target specific, town-wide, town-based projects, especially capital improvement projects, and felt this opportunity should be pursued further. A portion of the grant writer's compensation could be based upon the number of grants written, grants received, and savings achieved, or several other performance metrics. A grant writer could possibly be a part-time employee or be shared with another municipality.

iv) Capital Improvement Plan Funding

Working Group A noted that debt service in the current year is at $4,403,850 of which $1,138,382, or over 25%, is interest. While this is a large number, Ledyard is among the towns in Connecticut with the lowest amount of debt. The Town's capital plan outlines how large capital requests are funded, and how the town sets money aside each year to pay for future costs like fire apparatus and large trucks. Working Group A discussed how the town could further lower debt service by setting aside more funds for longer term projects like school roofs and building projects. If projects were funded with long-term future planning, Ledyard could reduce its annual debt service by approximately $4 million, of which over $1 million is interest. This is possibly the single largest tax reducing action the Town could take. On the other hand, to accomplish such a plan, taxpayers would have to pay off current debt services while at the same time funding future projects. This would mean an increase in the annual budget for several years prior to recognizing savings.

Working Group A performed a hypothetical cost analysis of a $10 Million school project demonstrating the cost saving when using long-term capital planning vs. bonding. With bonding, the project would cost the Town $10,702,628 even with 62% of the project cost reimbursed by the state due to the cost of interest charges borne by the taxpayers after short- and long-term bonding. The mil rate burden to the taxpayer would be between .5538 and .2963 for the short-term bonding and .2516 for the 20 years of long-term bonding.

If the same project were paid for with money set aside in capital reserves, the total cost to the taxpayer over the life of the project would be $1,026,351. The mil rate burden each year to the taxpayers would be .2859 for 20 years prior to the project in this scenario but, because the Town would have funding allocated for the project, any State funding the Town received, the Town would get to keep. If reinvested in the reserve fund for the next project the mil rate for future projects would be close to nothing.

A summary of the findings and the full analysis detailing all of the assumptions is attached in Appendix C and a link to the Excel tool used to figure the difference is attached.

v) Working Group A Recommendations

Trash and Recycling: Develop a long-term strategy for implementation and return on investment in streamlining and enhancing the garbage and recycling.

(1) Evaluate whether a separate glass recycling stream would be cost effective.

(2) Evaluate an organic composting facility and/or other opportunities for removing organics from the waste steam.

(3) Educate residents on how they can keep costs low by separating and reducing trash.

Housing/Open Space/Farming: Evaluate and develop metrics for evaluation including population growth; costs of implementation; maintenance costs of programs; viability studies (either review existing or create new); taxpayer impact.

Grant Writer: Evaluate hiring a Grant Writer.

Capital Improvement Planning (CIP): Develop a strategy to reduce bonding and interest payments that are obligating funds that could otherwise be used to provide value to the Town.

(1) Create a tool to analyze the cost difference between bonding vs. capital reserve funding for long-term projects (Appendix D-Titled: Excel: Reserving Funding Comparison Tool)

(2) Develop and fund a robust long-term Capital plan to take advantage of interest vs. paying interest.

b) Working Group B

Operations, Buildings, Grounds, Purchasing, and Staffing. Review operations for consolidation opportunities.

i) Working Group B Recommendations

The following is a summary of the recommendations and areas that should be explored for potential savings. While the timeframe to implement any potential changes would be as soon as practical, it is recognized that the timeframe for implementation of some recommendations might need to accommodate specific circumstances, such as contract renewal dates.

In order of priority, the following three areas should be further explored for sharing and/or privatization:

(1) Office Supplies and General Purchasing (Sharing)

(2) Human Resources and Finance Staffing (Sharing)

(3) Information Technology (Privatization)

With regard to office supplies and general purchasing, there may be some opportunity vis-a-vis the bulk purchase of standardized goods like printing paper in support of both the Town and BoE.

While there are a number of differences at the working level regarding Human Resources and Finance Staffing between the Town and Board of Education, there may be some joint type of oversight possible. Further investigation would be needed to determine whether this would provide an opportunity to reduce staff or for cost savings.

With the BoE already outsourcing for IT and Cyber Security needs, there might be an opportunity for the town to follow suit, even though it was not immediately apparent that there would be any cost savings by doing so due to the relatively small size of the town operation.

The committee recommends that the items identified be added to the existing Joint TC-BoE Finance Meeting agendas for action and continued attention. It is recommended that the initial Joint Committee meeting be held in early December 2023 after the general elections are held.

c) Working Group C

Negotiations and Execution on Contracts Process for Execution

Working Group C felt there was opportunity to create or improve policies to better ensure that budgeted funds were contracted in the best interest of the Town and the BOE. The committee felt there should be clearly defined controls requiring that due diligence was performed at multiple levels prior to entering into high-dollar contracts. Clearly defined internal control processes will reduce the **potential** risk of misappropriating budgeted funds.

i) Working Group C Recommendations

Regarding the negotiation and execution of contracts, the committee recommends a "trust but verify" approach by amending and developing formal written policies for the GG and BOE to include clearly defined internal control requirements. The committee recommends strengthening controls over contracts, at minimum, in the following areas.

(1) Develop a policy for negotiating collective bargaining agreements requiring that specific representation be present during negotiations. The Town and BOE SHALL be represented by an Attorney.

(2) Amend Purchasing policies to include the following:
(a) Clearly defined policy for Competitive Bid process

(b) Requirements for requesting and approving a Bid Waiver
(c) Requirements governing the use of Attorneys

While it is expected that the GG and BOE are responsible stewards of budgeted funds, compliance with clearly defined policies will help to ensure due diligence has been performed. Contracts can be long, full of legal jargon, and confusing to individuals who are not proficient in specific topics. Policies with detailed internal control processes will reduce **potential** risk of costly mistakes or fraudulent activity.

The Town Council, Finance Committee, and Board of Education serve a key oversight function for operations of the Town and should adopt a "trust but verify" mentality.

d) Working Group D

Budget Format Development and Communication.

i) Budget Format Recommendations:

Working Group D found that the BOE Budget Document found on the BOE Website Ledyard.net already contains available narrative and info-graphics to achieve a clear and comprehensive explanation of the Board of Education Budget. The addition of these sections will provide a meaningful high-level summary document that could be provided to the public attending the Public Hearing in April, the Town Meeting in May, further dissemination to the town and on the town website.

The Committee was informed that the Town is already discussing changing from ClearGov as their preferred method of developing their budget for the reasons stated.

The Committee did not find a need to modify the budget timeline.

The Committee did not find any rationale for providing BOE financial data by building, considering we are a small district, none of our school buildings are alike, and the time and effort required to collect in this way would be cumbersome.

The Group also did not find any reason for the separation of the General Government and Board of Education Budgets.

Regarding the Budget document (Budget Booklet) that is annually disseminated to the public at the Public Hearing in April and at the Town Meeting in Maythe Group recommended that the following sections be added (Appendix J). This will ensure a meaningful, high-level summary document that is easily understood by the average taxpayer.

Page(s)	Section Title
5-9	Executive Summary
10-16	Expenditures Per Pupil
17-18	Budget Process
19-20	Budget Requests by Tier
21	Revenue
24-25	Projected Enrollment
27-29	Projected Staffing
52-57	Budget Details
3	Contingency Plan

Working Group D recommends the Budget timeline remain as is, and that the General Government and Board of Education Budgets remain as a combined budget.

ii) Communications Recommendations:

Working Group D addressed at length whether enough was being done to inform the public of budget hearings or the information on the voting on the budget. We found there are many platforms being utilized to communicate this information to the public such as:

(1) The portals on the Town and BOE websites
(2) EVENTS Magazine
(3) Notice of Public Hearings
(4) Public Hearings
(5) Notification system available on Town Website (requires sign-up)

There was discussion about additional avenues to explore to advertise budget meeting and votes.

The working group recommends the addition of physical signage at prominent locations in Ledyard Center and at Route 12 in Gales Ferry. We also recommend the administrators of the Ledyard Community Resource Facebook group page be contacted and asked to allow, without comment, notices of public budget meetings, hearings and votes on this page which has over eight thousand members.

8) Conclusions

It is clear that, from a financial perspective, Ledyard has done a great job ensuring the town's operations and services are run in a lean and efficient manner. While there are opportunities to improve, they are evolutionary verses revolutionary in nature. In general, and absent of any significant changes to revenue or the tax base, the town should expect to

continue to need to be pragmatic and prudent in its financial decision making, especially given the current and expected continuing economic climate. Tough decisions have, and will continue to need to be made to ensure that critical services are maintained and Ledyard residents continue to receive good value for taxes paid.

Those tough decisions should, however, be subject to increased control practices to ensure every tax dollar is spent as wisely as possible, and in a manner that mitigates the town's exposure to potential fraudulent activity or activities that are not in the town's best interest.

Additionally, Ledyard will also need to continue making the consolidation and sharing of functions and services a consideration, as other municipalities are undoubtedly facing similar financial strains.

Finally, given the above, communication of critical financial decisions to the public – while always important – become even more so in this environment; warranting special emphasis on ensuring that the town does everything it can to ensure residents continue to stay informed.

APPENDICES

Appendix A

Res: 002-2023/Mar 22 (Rev. 1)

RESOLUTION
ESTABLISHING A COMMITTEE TO
REVIEW THE BUDGET PROCESS

WHEREAS: The Town Council recognizes the burden that the State's level funding has imposed on municipal budgets and its taxpayers by not keeping up with the rate of inflationary costs and by imposing unfunded mandates on cities and towns.

WHEREAS: The Town Council recognizes the need to examine alternative budgeting methods such as a Zero-Based Budget Practice for the implementation of the Fiscal Year 2024/2025 Budget preparation.

NOW, THEREFORE, BE IT RESOLVED: That there is hereby established a Committee to Review the Budget Process to be comprised of nine (9) regular members. All members shall be appointed by the Town Council with the following representation:

Town Council Finance Committee Chairman
Town Council Chairman
One additional Member of the Town Council
Two Members from the Board of Education
Four Members from the Community-at-Large

In addition, the Mayor and Superintendent of Schools or their designee serve as ex-officio members.

Regular members shall be appointed by the Town Council for a term of four-months. Members shall commence to serve their terms immediately upon appointment and shall serve until their successor has qualified or are removed by the Town Council.

Any vacancy on the Committee, other than by expiration of term, shall be filled for the unexpired portion of the term by the Town Council with priority given to maintain the structure above.

The Town Council may remove members for cause and fill the vacancy per Chapter IV, Section 6 of the Town Charter. Cause for removal shall include, but is not limited to, unexcused absence from three (3) consecutive regular meetings and any intervening duly called special meeting. It shall be the responsibility of the Chairman of the Committee to notify the Town Council when a member has not properly performed his duties.

The regular members of the *Committee to* Review *the Budget Process* shall elect a Chairman, Vice Chairman and Secretary. Any vacancy in any such office shall be filled by from its regular membership.

BE IT FURTHER RESOLVED: That the *Committee to* Review *the Budget Process* shall be authorized to:

a) To review the Budget *Transform* Committee Final Report dated October 16, 2016 along with the goals and objectives that have been implemented to-date.

b) To review, research, and determine the following:

(1) The services the Town and Board of Education provides to its residents.
(2) Whether the services/programs are mandatory relative to the role of local government.
(3) How effectively the Town and Board of Education provides its services/programs to its residents.

(4) The funding sources(s) that pay for services/programs the community provides to its residents.
(5) Review all contracted services.

c) To review all department operations, all municipal and school buildings and grounds, the purchase of commodities, and the utilization of staffing/cross training in order to promote municipal consolidation efforts and provide recommendations;

d) To provide guidance and recommendations relative to the negotiation and execution of contracts related to municipal consolidation of departments, services and/or shared services to meet the General Government and Board of Education's operational and mandated requirements;

e) To recommend a budget process, format and outline for the General Government and Board of Education to consider for implementation with the development of the Fiscal Year 2024/2025 Budget that would include detail data such as:

(1) Projected line item cost estimates for Fiscal Year 2024/2025;
(2) Capital Improvement Plan/Initiatives/Funding Sources;
(3) Trends in salaries, maintenance and operational costs;
(4) Demonstrated efforts for efficiencies and reductions;
(5) Plans to address the increase in student population/enrollment and space needs
(6) Recommendations to address anticipated loss of Municipal Aid Revenues due to the State's finance crisis and projected budget deficits.
(7) Ways to address current and anticipated future State mandates.

BE IT FURTHER RESOLVED: That within thirty (30) days of the appointment of this Committee that an Organization Meeting of said Committee shall be held at which members shall choose a Chairman, Vice-Chairman and a Secretary;

BE IT FURTHER RESOLVED: That said Committee shall submit recommendations to the Town Council, Mayor and Board of Education no later than October 27, 2023 for consideration for the fiscal year budget preparation.

Revised and Adopted by the Ledyard Town Council on June 28, 2023

Kevin J. Dombrowski, Chairman

History: *Resolution Establishing a Committee To Transform The Budget Process*; Adopted June 8, 2016; Final Report submitted: October 16, 2016; Adopted: March 23, 2023.

2023:
June 28, 2023: Revised title of Committee to more accurately reflect the Committee's assignment as follows: " Committee to ~~Transform~~ ***Review*** the Budget Process"

Updated the 2016 Resolution "*Committee to Transform the Budget Process"* to include the following language*: The Town Council recognizes the burden that the State's level funding has imposed on municipal budgets and its taxpayers by not keeping up with the rate of inflationary costs and by imposing unfunded mandates on cities and town.*

The 2023 Committee's assignment includes a review of the October 16, 2016 Final Report and other assignments outlined in the Resolution above.

Appendix B

Working Group A

Mayor's Spreadsheet with Edits

Town Services	Rank (1-5)	Mandated?	Shared?	Notes	Cost in FY 16	Cost in FY 24	Is this a service we need to provide?	Can we live w/out gov't providing?	Continue to provide at lesser level?	Can this be privatized?	Share regionally? BoE?	Ideas to provide more efficient/effective?	NOTES 2023
Dispatch services	1			Possible regional opportunity	($326,836)	($634,801)	YES	NO	NO	YES	YES- regional	currently regional w/Preston. More? Quinebaug	Not included is $86,500 for Regionalization plus Preston fees.
Police protection	1			Could regionalize with Preston	($1,973,628)	($2,751,520)	YES	NO	NO	NO	YES- regional	negotiate w/ Preston, N. Stonington?	We presented to Preston. Not interested at this time.
Fire protection	1	NO		Two departments: Gales Ferry and Ledyard	($577,908)	($788,793)	YES	NO	NO	NO	YES	reduce apparatus. Share LFD, GFFD?	We have shared fleet plan and following.
Ambulance service	1			LVES service ind. paid F/T shift	($32,308)	($75,000)	NO	NO	YES	YES	YES	house one unit in GF, at least during storms? Add a driver?	Moved to AASI for $75,000 annually for 15 years, saving $133,000 annually.
Fire Marshal inspections	1				($82,852)	($98,314)	YES	NO	NO	NO	YES- regional	share with Preston?	
School nurses	1	YES			($331,449)	($332,476)	YES	NO	YES	YES	CURRENTLY SHARED	1 nurse to handle GFS/JWL (is this being done?) School health aids? Contracted service?	Nursing moving to BoE effective July 1, 2024.
Road maintenance	1				($700,000)	($1,096,885)	YES	NO	NO	YES	QUESTIONABLE	privatize guard rails, asphalt, sign repair/replace	We now contract for guard rails, asphalt and signage.
Snow removal	1			Full or partial privatization possible?	($466,896)		YES	NO	NO	YES	YES- BoE	single plowing operation, OR partially, then fully privatize. Plow Preston?	Not being considered at this time.
Registering voters	1	YES			($37,242)	($43,940)	YES	NO	NO	NO	NO	part-time registrars serving both towns?	
Operating polling places	1	YES		cost higher in Presidential years	($33,800)	($49,990)	YES	NO	NO	NO	NO	??	
Ledge Light Health District	1	NO		Currently part of a six town district	($110,232)	($116,400)	YES	NO	NO	YES	YES	Is there a more efficient system?	Choices are LLHD or Uncas Health. Both charge per capita
Tax assessments	1				($124,128)	($173,019)	YES	NO	YES	NO	YES	Seasonal P/T? Make asst. P/T? Share w/ Preston?	We now provide assessor services to Preston for a fee.
Tax collection	1				($122,995)	($144,648)	YES	NO	YES	YES	YES- REGIONAL	Share with Preston? N. Stonington? (Online, banks)	
Building inspections and permits	1	YES		Administer and enforce State building codes	($15,484)	($80,000)	YES	NO	YES	YES	YES- REGIONAL	Share with Preston? N. Stonington?	We tried a shared approach. Didn't work. Recently hired new, F/T inspector.
ergency Planning (e.g., natural disast	1			Nuclear Grant pays for director	($27,386)	($20,450)	YES	NO	NO	YES	YES- REGIONAL	Share with Preston? N. Stonington?	
Fiscal control of public funds	1			Town Treasurer/ Finance Director	($101,462)	($87,760)	YES	NO	NO	NO	YES- BoE	Director and Two Asst. directors?	Not explored with BoE, combined Treasurer / Asst. Fin. Director
Parks and Recreation programs	2						NO	YES	YES	YES	YES	Corporate sponsorships? Unified grounds maintenance? JV w/Preston	Program fees flow through Internal Service Fund 8
Animal Control	2			Possible regional opportunity	($65,554)	($99,752)	YES	NO	YES	YES	YES-REGIONAL	Joint facility with Preston?	We explored regionalizing with Groton- cost was double what we pay.
ntenance of historic buildings/prope	2			Sawmill, Nathan Lester, etc	($18,620)	($6,625)	YES	YES	NO	YES	NO	??	
IQM2	2			Meets FOI compliance requirements	($11,500)	($17,068)	YES	NO	NO	YES	YES	Updated platform for both BoE/ GG, +design	Now contracted with Legistar
Water service	2			Could be sold to Groton Utilities			YES	NO	NO	YES	YES	Convey service and infrastructure to GPU	Being considered by GU
Sewer service	2			Could be sold to Groton Utilities	($486,589)	($707,028)	YES	NO	NO	YES	NO	Convey service and infrastructure to GPU	Being considered by GU
Fire hydrant maintenance	2			Maintained by Groton Utilities		($14,400)	YES	NO	NO	YES	YES- SHARED	Contract with GPU to maintain, R&R	
stodial care of public buildings / grou	2						YES	NO	NO	YES	YES- Boe		
Grass cutting of public properties	2			Possible shared service			YES	NO	NO	YES	YES- REGIONAL, BoE	Overlay contract for all mowing, define areas	BoE staff has down time if not mowing in summer.
Maintenance of public buildings	2				($89,738)	($86,050)	YES	NO	NO	YES	YES- BoE	Combine GG/BoE for all facilities, add asst.	DOES NOT INCLUDE SCHOOL BLDGS, GROUNDS, CENTRAL OFFICE.

Human resources	2		NO	Previously a shared position	($108,347)	($91,950)	YES	NO	NO	NO	YES-BoE	Combine position	Preston wants to do this. New H/R Director in Ledyard, not ready to commit.

Town Services	Rank (1-5)	Mandated?	Shared?	Notes	Cost in FY 16	Cost in FY 24	Is this a service we need to provide?	Can we live w/out gov't providing?	Continue to provide at lesser level?	Can this be privatized?	Share regionally? BoE?	Ideas to provide more efficient/effective?	NOTES 2023
Planning	2				($74,193)	($95,270)	YES	NO	POSSIBLY	NO	YES- REGIONAL	Share with Preston? N. Stonington?	We don't have capacity for this due to work load.
nforcement of planning and zoning e	2			CGS 124, Sec 8-1-813	($51,662)	($58,850)	YES	NO	NO	NO	YES-REGIONAL	Share with Preston? N. Stonington?	Preston and N. Stonington contracted with the COG for service (5-8 hrs/wk)
Visiting nurses	2				$122,762	$0	NO	YES	YES	NO	YES- REGIONAL	Share with Preston? N. Stonington?	Due to financial losses, VNA closed as of 7/1/23
Purchasing	2				0	0	YES	NO	NO	NO	YES- REGIONAL, BoE	Immediate change to shared position with BoE	
Probate services	2	YES		Part of SE regional court 30	($5,172)	($10,575)	YES	NO	NO	NO	YES- is currently	??	Regional model per State.
Garbage / Recycling collection	2			No ability to take trash to dump anymore	($944,830)	($1,130,500)	YES	YES	NO	YES, IS NOW	NO	Add roll-off at landfill for recycling only, add carts, add commercial collection?	
Social services	2			Food pantry is quasi- private. Can Ledyard residents get these services in Norwich?	($105,005)	($103,971)	NO	YES	YES	YES	YES- REGIONAL	??	We currently provide building and $3,500 /yr for utilities. Balance is donations.
MIS	2			Possible sharing with other towns? Outsource?	($251,895)	($348,245)	YES	NO	NO	YES	YES- REGIONAL, BoE	combine staffing position	
Roadside mowing	#2			Privatized? Shared?	($29,857)		YES	NO	NO	YES	YES- REGIONAL	Contract roadside mowing, sell mower	
Maintenance of Town vehicles	2			Could be outsourced? Share with BoE?			YES	NO	NO	YES	YES-REGIONAL, BoE	Contract with nearby shop(s) to maintain, repair	We provide service for BoE vehicles. Shops provide high level service needs.
Senior transportation	2			Alternatives? Two vans, one car- who maintains? (salary for driver)	($32,535)	($23,450)	NO	YES	POSSIBLY	YES	YES-REGIONAL	Schedule trips, use bus for 4+ users only	Following efficiency guidance
Services by Town Clerk	2			more services becoming available online	($33,226)		YES	NO	NO	NO	NO	Increase on-line offerings, reducing inhouse	Fee-based title searching online / Dog license renewals online.
Library programs	3			Two libraries in Town	($585,068)	($596,808)	NO	YES	YES	NO	POSSIBLY	Reduce hours of both, sharing staff between. Move to close GF?	Each library closed one day/ week
Parks and Recreation facilities	3				($433,931)	($489,806)	NO	YES	YES	NO	NO	??	Merged with Sr Center
Conservation of public lands	3				($3,050)	($3,575)	YES	NO	NO	NO	NO	Sell select parcels to create dedicated maintenance acct?	
Tree removal / pruning	3				($4,000)	($18,000)	YES	NO	NO	YES	NO	When needed, contract local tree service for work	Historically underbudgeted. Increased this FY
Catch basin cleaning	3			Possible outsource or share with Preston, etc	($24,225)		YES	NO	NO	YES	YES-REGIONAL, BoE	Contract to do for Preston? Sell truck and outsource?	Sold truck, contract service now.
Oversight of IWWC	3			Per State of CT CGS 22a-45	($45,020)	($26,800)	YES	NO	YES	NO	POSSIBLY	P/T IWWC official, share with Preston?	P/T shared position w/ Preston
Senior Housing	3			60 Kings Highway	0	0	NO	YES	YES	YES	NO	Can this be outsourced?	CHFA is oversight authority, Housing Authority CAN sell
Senior Center	3.5			underutilized, regionalize?	($109,005)	($106,736)	NO	YES	YES	YES	YES- REGIONAL	Share with Preston, Groton? Use in offhours for fee for use?	Merged with P&R, do share programs with Groton
Street Lighting	3	NO	NO	Town savings of $680,000 over 20 yrs with LED's			YES	NO	YES	NO	YES- REGIONAL, BoE	LED program to save $680,000+ over 20 years, reduce repairs	LED Program completed.

Street sweeping	4			Selective sweeping? Share with nearby towns?	($29,882)		NO	NO	YES	YES	YES- REGIONAL BoE	Sell Broom Bear? Keep and contract for service?	Sold sweeper. Purchased combo sweeper/CB Cleaner
Economic development	4				($6,600)	($8,461)	NO	YES	YES	YES	NO	Ineffective. Let private enterprise make it happen	
Town Services	Rank (1-5)	Mandated?	Shared?	Notes	Cost in FY 16	Cost in FY 24	Is this a service we need to provide?	Can we live w/out gov't providing?	Continue to provide at lesser level?	Can this be privatized?	Share regionally? BoE?	Ideas to provide more efficient/effectiv e?	NOTES 2023
Senior programs	4			how well attended? Could Parks and Rec schedule events?			NO	YES	YES	YES	YES- REGIONAL	Share programs with Preston, Groton Seniors	We do piggyback on Groton programs as desired.
Cemetery oversight	5				($2,000)	($2,000)	NO	YES	YES	NO	NO	Mostly volunteer work on historic cemeteries	Historic cemetery care must remain w/ volunteers
Providing space for business incubato	5			Actively seek sale and put back on Grand List?	$26,043	$0	NO	YES	YES	YES	YES	Sell facility and recapture funds for future capital needs, ask for cash flow projection	Sold GF Landing, back on tax rolls as private biz incubator
SEAT public transportation	5			Ledyard terminated membership 7/1/16	*($9,773)	0	NO	YES	NO	NO	NO	Ledyard is out. Less than 2 on and just over 2 off per day	Ledyard withdrew from SEAT
Board of Education Service	Rank 1-5)	Mandated?	Shared ?	Notes	Is this a service we need to pgov't pro	e live w/outue to provide atn	lessev	this be privatize	Share regionally? BoE?	Ideas to provide more efficient/effective?			
Transportation	1	YES		CGS 10-220(a)						If add another town to district, regional bussing?			
In-district students (non-SPED)	1	YES	No		$1,968,203 CURRENTLY IS	YES	NO	NO					
SPED transportation	1	YES	NO		$1,050,346 YES- is	YES	NO	NO	NO POSSIBLY YES				
Out of District (Magnet/Charter)	2	NO	YES	Fully funded by Grant funding	$811,351 YES- is	YES	NO	NO		Magnet Trans. Grant funds are $111,800 per year currently			
Out of District (Tech schools)	1	YES			$103,964 NO NO	YES YES	YES $51,982	YES	YES YES				
Vo Ag education	1	YES			$547,287	NO	YES	YES	NO	CURRENTLY IS	Offset by tuitiona and State AGSCI grant		
PD for certified staff	1	YES			$90,453	YES	NO	NOT SURE	YES	YES			
Education in core courses	1	YES		Elementary, Middle, High	$8,090,224	YES	NO	NO	NO	YES			
Education in elective courses	1			Mandates around certain elective courses	$3,109,114 NO	YES	NO	YES	YES	Discontinue classes with enrollments under "X"			
Grounds keeping services	1		NO	Some mandates regarding materials and services	$48,057	YES	NO	NO	YES	YES- WITH TOWN	These costs are a subset of the custodial and maintenance costs below		
Food service	1	NO		CGS 10-215(a) Apply if district provides. Minor amount from Repairs and Maintenance Most expenses from Food Service Fund	$1,200	No	YES	MAYBE	CURRENTLY IS	DOUBTFUL			
Purchasing	1	YES	NO	Bids/Purchasin g	$6,000	YES	NO	NO	NO	YES- WITH TOWN			
Guidance	1				$613,237 $266,300	YES YES	NO NO	NO NO	NO YES	NO			
Fiscal control of public funds	1		NO							YES- WITH TOWN			
Afterschool clubs	2				$85,157 NO	NO	YES	YES	POSSIBLY	Focus on enrollment			
Special education	2	YES			$6,581,837	YES		NO	POSSIBLY	Bill insurance for PT, etc.			
Sports programs	2			Includes stipends, rentals, repairs, etc.	NO	NO YES	NO	NO $331,135	YES	Corporate sponsorships, booster clubs to help maintain YES			
Music programs	2				$621,035 NO	YES	NO	YES	YES	Allow donations to be directed solely to music?			

Curriculum development	2	NO		Subset of professional development Could combineabove	$51,855		YES	NO	NO	Shared position with adjacent town or YES- REGIONALLY See Line 28 above. Contractual/subtowns?				
Building Maintenance	2	NO	NO	with rest of town buildings	$504,069		YES	NO	NO	YES- WITH staff	contracted fees, repair supplies, for in TOWN house maintenance			
Resource center/library	2				$371,094		YES	NO	NO	NO	YES			
Late buses (currently not budgeted)	2			From last 2016-2017 budget estimate	$62,383		NO	YES	NO	YES	NO	Cut in 2016-2017 budget		
Custodial service of school buildings	3	NO			$1,046,570		YES	NO	NO	YES	YES- TOWN	Includes all contractual obligations. OT primarily building usage, weekend usage, or substitute custodians. Supplies including both cleaning and paper supplies.		
Tutoring	3			Homebound/Mandated SPED	$47,280		YES	NO	NO	YES	NO	Co-pay for tutoring?		
Other services currently shared :														
1. Use of gyms and CO conference room by Park and Rec.														
2. Provide supplies for nurses which is a shared service														
3. Provide payroll services for all town employees														
4. Provide technical support for Park and Rec office.														
5. Share Munis software with town as requested.														
6. Provide maintenance of park and rec offices.														
7. Schools provide a space for morning/after school community daycare.														
RANKING METRIC 1-Vital Includes Safety and Health														
2-Essential Service or Program														

APPENDIX C
Working Group A
A Comparison of the Use of Reserve Accounts vs. Bonding for Long Term Capital Projects

In this example we created a model to calculate a hypothetical project costing $10M to examine different payment options. Projects that are completely funded by tax payers and those that are partially reimbursed by the State of CT are addressed.

Assumptions using current estimates:

- 1 mil = $1,264,000 *
- Interest on deposits is 3% compounded monthly.
- Short term funding or Bond Anticipation Notes (BAN) are issued at 7% interest.
- Long term funding or Bonds are issued at 5.5% interest for a period of 20 years.
- If applicable, State review/approval of the project and release of reimbursement funding takes up to 10 years creating the need for BAN funding.
- State reimbursement rate is 62% for necessary school projects.
- The need for the project is foreseeable, and the asset has a 20-year economic life. For this example, school roofs hypothetically installed in 2005 need to be replaced in 2025.

Chapter 109 - Municipal Bond Issues (ct.gov)

* Mil Rate explanation: The mil rate is calculated by taking the budgeted tax revenue, dividing it by the grand list amount, and multiplying by 1000. ($43M/$1.263B*1000)=34.56 Or, expressed differently, one mil ($1,264,000 above) is the tax revenue divided by the mil rate.

Grand list: The total amount of real property in Ledyard (homes, cars, businesses, etc. that will be taxed). Assessed values of properties are utilized, which are 70% of the property evaluation.

To figure out what a change in mil rate would cost you, multiply your property value times .7 or 70%. Example: 70% of a $142,857 home is $100,000. Multiply 100,000 times the mil increase/decrease and divide by 1000. This will tell you the change in your personal tax burden. (100,000 x 0.5000 mil /1000 = $50 increase)

Formula: Property value x .7 x mil rate /1000 = Cost to taxpayer
$450,000 home x .7 x 0.2859 mil increase / 1000 = $90.06 tax increase

- ***Option 1:***
  Use of Reserve Account without any Municipal Borrowing

An annual contribution to the reserve account is made so that the balance in the account is $10M at the end of the 20-year life of the asset. With 3% interest compounded annually, a deposit of $361,318 annually will produce a balance of $10M in 2025, the 20th year. This represents a 0.2859 mil tax burden for each taxpayer, but this option avoids the need to borrow or delay projects and avoids the annual payment to service future debt.

100% Reserve Funding						
	Reserve	BAN	1st Progress Pmt	2nd Progress Pmt	3rd Progress Pmt	Long-Term Bond
Starting Year	2005	2025	2027	2029	2031	2033
Ending Year	2024	2026	2028	2030	2032	2053
Number of Years	20	2	2	2	2	20
Percentage Funded	100%	0%				
Interest Rate Earned or Paid	3.000%	7.000%	7.000%	7.000%	7.000%	5.500%
BAN/Bond Principal Balance		-	-	-	-	-
Annual Cost to Taxpayers	361,318	-	-	-	-	-
Mil Burden to Taxpayers	0.2859	-	-	-	-	-
Total Cost Over Time	7,226,351	-	-	-	-	-
Total Interest Earned/(Paid)	2,773,649	-	-	-	-	-
State Funding			1,550,000	1,550,000	1,550,000	1,550,000
Return to Reserve Fund			**(1,550,000)**	**(1,550,000)**	**(1,550,000)**	**(1,550,000)**

Over 20 years the town will have funded $7.2M and earned $2.8M interest and would have the cash to complete the project without relying on any debt funding. Assuming the State still reimburses 62% of necessary school projects, the town would be able to reinvest the State funds into the reserve fund and the taxpayer's burden for future projects would be much less if not needed at all. This option ensures projects are funded with or without any grants or State funding but requires a consistent long-term commitment from the town.

100% Reserve Funding	7,226,351
State Funding Returned to Reserve Fund	6,200,000
Total Cost	**1,026,351**

- ***Option 2:***

<u>No money is set aside during the life of the asset. When replacement is required, the project must be financed through a combination of short-term financing and municipal bonds.</u>

No money is deposited in a reserve account for the 20-year life of the asset. When the project is approved by the taxpayers, the project is financed through bonding, and the taxpayers must approve a bond issue for the entire $10M project cost. Typically, there is a need for short-term financing or Bond Anticipation Notes (BANs) until the State reviews the project documentation and releases funding. State funding is made in progress payments. In our example we figured for 8 years of short-term BAN bonding with progress payments received every two years. (Fun fact, the recent School additions have not been fully State funded after 7 years.) This delays the determination of the total to be financed and the approval of the exact amount of the long-term bond financing. After the project is complete and the State has approved it, the remaining balance of the short-term BANs are converted to long-term bonds.

Short term financing or BANs are used to finance the start of the $10M project. From 2025 to 2032, annual payments equaling the 7% interest of the BAN amounts are made. In this example, annual payments would be between $700,000 and $317,500 based on progress payments of 25% made every two years. At the end of the 8 years, the State provides the final payment and it is paid towards the BANs. The remaining BAN amount is $3.8M.

In 2033, the town issues long-term bonds for $3.8M and the town begins 20 years of payments at a 5.5% interest rate. Bond payments are $317,981 annually or a 0.3345 mil tax burden for taxpayers each year until 2053.

100% BAN/Bond Funding

	Reserve	BAN	1st Progress Pmt	2nd Progress Pmt	3rd Progress Pmt	Long-Term Bond
Starting Year	2005	2025	2027	2029	2031	2033
Ending Year	2024	2026	2028	2030	2032	2053
Number of Years	20	2	2	2	2	20
Percentage Funded	0%	100%				
Interest Rate Earned or Paid	3.000%	7.000%	7.000%	7.000%	7.000%	5.500%
BAN/Bond Principal Balance		10,000,000	8,450,000	6,900,000	5,350,000	3,800,000
Annual Cost to Taxpayers	-	700,000	591,500	483,000	374,500	317,981
Mil Burden to Taxpayers	-	0.5538	0.4680	0.3821	0.2963	0.2516
Total Cost Over Time	-	1,400,000	1,183,000	966,000	749,000	6,404,628
Total Interest Earned/(Paid)	-	(1,400,000)	(1,183,000)	(966,000)	(749,000)	(2,559,629)
State Funding			1,550,000	1,550,000	1,550,000	1,550,000
Return to Reserve Fund			-	-	-	-

Total project costs to taxpayers from 2025 to 2053 would be $10.7M for BANs and bonds, even with the 62% State funding. The 62% State funding does not cover the $6.9M in interest cost over that time, and there is no State funding available to add to the reserve fund for future projects. On average, interest alone is $127,981 or 40% of the long-term bond annual payment of $317,981 from 2033 to 2053.

100% BAN/Bond After Grants/State Funding	10,702,628
Return to Reserve Fund	-
Total Cost	**10,702,628**

- ***Option 3:***

Anticipating State reimbursement, the Town puts away its anticipated share of the project in a Reserve Account.

For the years 2005 to 2024, the Town deposits enough in an interest-bearing reserve account to have a balance of $3.8M in the account in 2025. With 3% interest compounded annually, the annual deposit required is $137,301 representing a 0.1086 mil tax burden.

From 2025 to 2033, the short-term financing needs to cover the $6.2M that remains of the project. In this example, the town pays between $434,000 and 108,500 annually from 2025 to 2032 until the State approves the full funding. The last State progress payment pays off the BANs in 2033.

38% Reserve Funding vs. 62% BAN/Bond Funding

	Reserve	BAN	1st Progress Pmt	2nd Progress Pmt	3rd Progress Pmt	Long-Term Bond
Starting Year	2005	2025	2027	2029	2031	2033
Ending Year	2024	2026	2028	2030	2032	2053
Number of Years	20	2	2	2	2	20
Percentage Funded	38%	62%				
Interest Rate Earned or Paid	3.000%	7.000%	7.000%	7.000%	7.000%	5.500%
BAN/Bond Principal Balance		6,200,000	4,650,000	3,100,000	1,550,000	-
Annual Cost to Taxpayers	137,301	434,000	325,500	217,000	108,500	-
Mil Burden to Taxpayers	0.1086	0.3434	0.2575	0.1717	0.0858	-
Cost Over Time	2,746,013	868,000	651,000	434,000	217,000	-
Interest Earned/(Paid)	1,053,987	(868,000)	(651,000)	(434,000)	(217,000)	-
State Funding			1,550,000	1,550,000	1,550,000	1,550,000

Taxpayers fund a total of $4.9M after State funding, and the town is not obligated to any long-term bonds.

38% Reserve, 62% BAN/Bond After Grants/State Funding	4,916,013
Return to Reserve Fund	-
Total Cost	**4,916,013**

For information, current 2023/2024 budget actuals are:

- Debt service for schools and police station: $2.6M principal; $1.1M interest.
- Clean water: $86K principal; $12K interest
- Debt transfer to WPCA: $540K

Current debt for 2023/2024 is $4,403,850 or 3.4841 mils.

A Concept for Wider Use of Reserve Accounts for Various Asset Classes to Reduce Taxes Through Compound Interest Accumulation and Reduction of Debt

All classes of assets could be grouped by service life expectancy and a payment made to an interest-bearing reserve account for them annually. For illustration purposes, several types of assets have been given a service life and an assumed replacement cost in order to calculate the annual contribution required to fund recapitalization of the assets.

- Computer System Components
  5 year - $100,000 - estimated future cost $110,408
  $20,190 annually/ 0.0160 mil

- Police Vehicles
  7 year – 25 vehicles @ $50,000 each – $1,435,857 estimated future cost
  $181,931 annually/ 0.1439 mil

- Town Vehicles (cars and light trucks)
  10 year – 10@$40,000 each - $487,597 estimated future cost
  $41,295 annually/ 0.0327 mil

- Public Works Heavy Trucks
  20 year – 8@$150,000 each - $1,405,991 estimated future cost
  $153,507 annually/ 0.1214 mil

- Fire Apparatus
  20 year – 8@$200,000 each - $2,377,516 estimated future cost
  $85,904 annually/ 0.0680 mil

- School Projects
  20 year – 4@$5,000,000 each - $29,718,948 total estimated future cost
  Expecting 62% State funding, fund the reserve for 38%.
  38% of $20M is $7.6M with a future estimated cost of $11,293,200
  $408,043 annually/.3228 mil (*Funded at 38%)

Example of Asset Class Reserve Funding Savings (Interest GAINED)							
Assumed Interest Rate	3.000%						
Estimated Inflation	2.000%						
One Mil		1,264,000					
Asset Class	# Years	Current Estimated Cost	(Inflation) Future Estimated Cost	Annual Reserve to Fund Future Project	Current Mil Increase	Total Cost to Taxpayers Over Time	Total Interest GAINED for Project Cost (Savings to Taxpayers)
Computer Systems/Components	5	100,000	110,408	20,190	0.0160	100,951	9,457
Police Vehicles	7	1,250,000	1,435,857	181,931	0.1439	1,273,514	162,343
Town Vehicles	10	400,000	487,598	41,295	0.0327	412,946	74,652
Public Works Vehicles	8	1,200,000	1,405,991	153,507	0.1214	1,228,060	177,931
Fire Apparatus	20	1,600,000	2,377,516	85,904	0.0680	1,718,076	659,439
4 Schools @ $5M each @ 38%	20	7,600,000	11,293,200	408,043	0.3228	8,160,863	3,132,337
	Totals	**12,150,000**	**17,110,570**	**890,870**	**0.7048**	**12,894,409**	**4,216,161**

Keep in mind that typically, when inflation is high the opportunity to earn interest on reserve accounts is also high. Several different inflation and interest rate scenarios are illustrated below and the excel spreadsheet is link to Appendix D. A2 - Reserve Funding Comparison Tool

Example of Asset Class Reserve Funding Savings (Interest GAINED)							
Assumed Interest Rate	0.250%						
Estimated Inflation	2.000%						
One Mil		1,264,000					
Asset Class	# Years	Current Estimated Cost	(Inflation) Future Estimated Cost	Annual Reserve to Fund Future Project	Current Mil Increase	Total Cost to Taxpayers Over Time	Total Interest GAINED for Project Cost (Savings to Taxpayers)
Computer Systems/Components	5	100,000	110,408	21,917	0.0173	109,583	825
Police Vehicles	7	1,250,000	1,435,857	203,081	0.1607	1,421,570	14,287
Town Vehicles	10	400,000	487,598	48,094	0.0380	480,935	6,663
Public Works Vehicles	8	1,200,000	1,405,991	173,782	0.1375	1,390,259	15,732
Fire Apparatus	20	1,600,000	2,377,516	115,788	0.0916	2,315,754	61,762
4 Schools @ $5M each @ 38%	20	7,600,000	11,293,200	549,992	0.4351	10,999,831	293,369
	Totals	**12,150,000**	**17,110,570**	**1,112,653**	**0.8803**	**16,717,933**	**392,638**

Example of Asset Class Reserve Funding Savings (Interest GAINED)							
Assumed Interest Rate	2.000%						
Estimated Inflation	4.000%						
One Mil		1,264,000					
Asset Class	# Years	Current Estimated Cost	(Inflation) Future Estimated Cost	Annual Reserve to Fund Future Project	Current Mil Increase	Total Cost to Taxpayers Over Time	Total Interest GAINED for Project Cost (Savings to Taxpayers)
Computer Systems/Components	5	100,000	121,665	22,921	0.0181	114,603	7,062
Police Vehicles	7	1,250,000	1,644,915	216,922	0.1716	1,518,456	126,459
Town Vehicles	10	400,000	592,098	53,014	0.0419	530,139	61,958
Public Works Vehicles	8	1,200,000	1,642,283	187,590	0.1484	1,500,722	141,561
Fire Apparatus	20	1,600,000	3,505,797	141,458	0.1119	2,829,159	676,638
4 Schools @ $5M each @ 38%	20	7,600,000	16,652,536	671,925	0.5316	13,438,504	3,214,031
	Totals	**12,150,000**	**24,159,294**	**1,293,830**	**1.0236**	**19,931,583**	**4,227,710**

Example of Asset Class Reserve Funding Savings (Interest GAINED)

Assumed Interest Rate	2.000%
Estimated Inflation	6.000%
One Mil	1,264,000

Asset Class	# Years	Current Estimated Cost	(Inflation) Future Estimated Cost	Annual Reserve to Fund Future Project	Current Mil Increase	Total Cost to Taxpayers Over Time	Total Interest GAINED for Project Cost (Savings to Taxpayers)
Computer Systems/Components	5	100,000	133,823	25,211	0.0199	126,055	7,768
Police Vehicles	7	1,250,000	1,879,538	247,863	0.1961	1,735,041	144,496
Town Vehicles	10	400,000	716,339	64,138	0.0507	641,380	74,959
Public Works Vehicles	8	1,200,000	1,912,618	218,469	0.1728	1,747,755	164,863
Fire Apparatus	20	1,600,000	5,131,417	207,051	0.1638	4,141,025	990,392
4 Schools @ $5M each @ 38%	20	7,600,000	24,374,230	983,493	0.7781	19,669,869	4,704,361
	Totals	**12,150,000**	**34,147,963**	**1,746,226**	**1.3815**	**28,061,124**	**6,086,840**

Example of Asset Class Reserve Funding Savings (Interest GAINED)

Assumed Interest Rate	3.000%
Estimated Inflation	3.000%
One Mil	1,264,000

Asset Class	# Years	Current Estimated Cost	(Inflation) Future Estimated Cost	Annual Reserve to Fund Future Project	Current Mil Increase	Total Cost to Taxpayers Over Time	Total Interest GAINED for Project Cost (Savings to Taxpayers)
Computer Systems/Components	5	100,000	115,927	21,199	0.0168	105,997	9,930
Police Vehicles	7	1,250,000	1,537,342	194,789	0.1541	1,363,525	173,817
Town Vehicles	10	400,000	537,567	45,526	0.0360	455,264	82,302
Public Works Vehicles	8	1,200,000	1,520,124	165,969	0.1313	1,327,749	192,375
Fire Apparatus	20	1,600,000	2,889,778	104,413	0.0826	2,088,255	801,523
4 Schools @ $5M each @ 38%	20	7,600,000	13,726,445	495,961	0.3924	9,919,211	3,807,234
	Totals	**12,150,000**	**20,327,184**	**1,027,857**	**0.8132**	**15,260,001**	**5,067,182**

Example of Asset Class Reserve Funding Savings (Interest GAINED)

Assumed Interest Rate	1.000%
Estimated Inflation	3.000%
One Mil	1,264,000

Asset Class	# Years	Current Estimated Cost	(Inflation) Future Estimated Cost	Annual Reserve to Fund Future Project	Current Mil Increase	Total Cost to Taxpayers Over Time	Total Interest GAINED for Project Cost (Savings to Taxpayers)
Computer Systems/Components	5	100,000	115,927	22,501	0.0178	112,507	3,421
Police Vehicles	7	1,250,000	1,537,342	211,009	0.1669	1,477,063	60,279
Town Vehicles	10	400,000	537,567	50,873	0.0402	508,730	28,837
Public Works Vehicles	8	1,200,000	1,520,124	181,648	0.1437	1,453,182	66,942
Fire Apparatus	20	1,600,000	2,889,778	129,941	0.1028	2,598,815	290,963
4 Schools @ $5M each @ 38%	20	7,600,000	13,726,445	617,219	0.4883	12,344,373	1,382,072
	Totals	**12,150,000**	**20,327,184**	**1,213,191**	**0.9598**	**18,494,670**	**1,832,513**

In summary, a capital plan managing the town's long term capital assets would have a relatively minimal annual tax impact without adding to the town's future long-term debt. A long-term capital plan will take advantage of interest rather than paying interest. Even minimal amounts of interest earned is a cost savings in contrast to paying interest on long-term debt. Every effort should be made to reduce debt.

APPENDIX D

Working Group A
Reserve Funding Comparison Tool

Copy this Template to a new tab for each project. Enter different assumptions in the yellow cells in Column C. Will calculate in colun

Project: School Roof Replacements				
Current Reserve Fund Amount for this Project	-			Reserv
Future Reserve Fund Amount for the Project	-			
Current Mil	1,264,000			Reserve
			Starting Year	2005
Estimated Future Amount of Project			Ending Year	2024
Current Year	2005		Number of Years	20
Current Estimated Project Cost	6,729,713	6,729,713	Percentage Funded	0%
# Years to Fund Reserve	20		Interest Rate Earned or Paid	3.000%
Expected Project Year	2025		BAN/Bond Principal Balance	
Estimated Inflation Rate	2.000%		Annual Cost to Taxpayers	-
Future Cost of Project Considering Inflation	10,000,000		Mil Burden to Taxpayers	-
Expected Grants or State Funding	6,200,000			
Expected Net Cost to Town	3,800,000		Cost Over Time	-
			Interest Earned/(Paid)	-
			State Funding	
			Return to Reserve Fund	
Reserve Funding Starting in Year	2005		Future Value of Reserve Funding in 2033	
# Years to Fund Reserve	20			
Percent of Project Cost to Reserve for	0%			
Total Reserve Amount goal for Future Years	-			
Total Reserve Amount After Starting Balance and Funding	-		Total Cost of Project to Taxpayers	10,702,628
Expected Annual Interest to be Earned	3.000%		Total Interest Gained/(Paid)	(6,857,628)
Annual Reserve Amount Required to Reach Goal	-		Percent Interest Gained/(Paid)	-64.07%
Total Interest Gained	-			
Reserve Fund Ending Year for This Project	2024		Manually Enter Amounts and Comments	
			100% Reserve Funding	7,226,351
			State Funding Returned to Reserve Fund	6,200,000
			Total Cost	1,026,351
1st Long Term Bonds Starting in Year	2025			

Percent of Total Cost to Bond	0%
Starting Bond Balance	-
Professional Fees	45,000
Number of Bond Years	20
Bond Interest Rate (Premium)	5.500%
Annual Bond Payment Amount	-
Total Cost of Bonds Over Time	-
Total Interest Paid on Bonds Over Time	-
Average Annual Interest	-
Bond Payments Finished in In Year	2045

38% Reserve, 62% BAN/Bond After Grants/State Funding	4,916,013
Return to Reserve Fund	-
Total Cost	4,916,013
20% 1st Bond, 80% BAN/Bond After Grants/State Funding	9,627,628
Return to Reserve Fund	-
Total Cost	9,627,628
100% BAN/Bond After Grants/State Funding	10,702,628
Return to Reserve Fund	-
Total Cost	10,702,628

Total Cost to Taxpayer	
Return to Reserve Fund	
Total Cost	-

Bond Anticipation Note (BAN) Starting In Year	2025
Amount of BAN Funding	10,000,000
Percent of Project Cost to get BANs for	100%
Number of BAN Years	2
Percent of Project Cost to get BANs for	7.000%
Annual Payments (Interest)	700,000
Total Cost of BAN	11,399,999
Total Interest Paid	1,400,000
Remaining BAN Balance (Principal)	10,000,000
Remaining BAN Balance after Grant/State Funding	3,800,000
Bond Ending Year	2026

Progress Payments		
1st Payment Year	2027	
Progress Payment Amount	1,550,000	1,550,000
Number of BAN Years at this Balance	2	
Remaining BAN Balance (Principal)	8,450,000	
New BAN Payment	591,500	
	-	

2nd Payment Year	2029	
Progress Payment Amount	1,550,000	3,100,000
Number of BAN Years at this Balance	2	
Remaining BAN Balance (Principal)	6,900,000	-
New BAN Payment	483,000	
Money for Reserve Fund	-	
3rd Payment Year	2031	
Progress Payment Amount	1,550,000	4,650,000
Number of BAN Years at this Balance	2	
Remaining BAN Balance (Principal)	5,350,000	-
New BAN Payment	374,500	
Money for Reserve Fund	-	
Final Payment	1,550,000	6,200,000
2nd Long Term Bonds Starting In Year	2033	
Starting Bond Balance to replace BANs	3,800,000	
Professional Fees	45,000	
Number of Bond Years	20	
Bond Interest Rate (Premium)	5.500%	
Annual Bond Payment Amount	317,981	
Total Cost of Bonds Over Time	6,359,628	
Total Interest Paid on Bonds Over Time	2,559,629	
Average Annual Interest	127,981	
Bond Payments Finished in In Year	2053	

e Funding vs. BAN/Bond Funding

1st Bond	BAN	1st Progress Pmt	2nd Progress Pmt	3rd Progress Pmt	Long-Term Bond	Totals
2025	2025	2027	2029	2031	2033	
2044	2026	2028	2030	2032	2053	
20	2	2	2	2	20	
0%	100%					100%
5.500%	7.000%	7.000%	7.000%	7.000%	5.500%	
-	10,000,000	8,450,000	6,900,000	5,350,000	3,800,000	
-	700,000	591,500	483,000	374,500	317,981	
-	0.5538	0.4680	0.3821	0.2963	0.2516	
-	1,400,000	1,183,000	966,000	749,000	6,404,628	10,702,628
-	(1,400,000)	(1,183,000)	(966,000)	(749,000)	(2,559,629)	(6,857,628)
		1,550,000	1,550,000	1,550,000	1,550,000	6,200,000
		-	-	-	-	-
		-	-	-	-	-
					Total Cost	10,702,628
					Total Cost Assuming Grant/State Funding are returned to Reserve Fund	10,702,628

Note: If 100% Funded need to manually figure for any other funding

Cost for first 20 years to Fully Fund Project
Fund the Reserve with this amount for the next project. Taxpayers contributions in future years will be almost nothing.

APPENDIX E
Working Group C

Proposed Draft:

Standard Operating Procedure for Labor Negotiations

A collective bargaining agreement (CBA) is a written legal contract between an employer and a union representing employees. The CBA is the result of an extensive negotiation process between the parties regarding topics such as wages, hours, and terms and conditions of employment.

In addition to The Municipal Employee Relations Act (MERA), the Town of Ledyard follows the following process and procedures in regard to Collective Bargaining.

Bargaining Process

The Town is represented during contract bargaining with Town employee unions by the Human Resources Director in consultation with the Town's labor attorney and a member of the Town Council designated by the chair. The Town must be represented by an attorney as the Town spokesperson.

The Town employee unions (Town Hall Employees, Town Hall Supervisors, Ledyard Dispatch, Ledyard Police, Teamsters (Public Works), Firefighters, Nurses, Nurses' Aides) are represented by members of each union as well as outside council.

The Town Council meets at least annually in executive session to discuss gross wage increases that the council believes will be fair to the employees and affordable for the taxpayers, providing guidance to the town council's representative for future negotiation sessions.

Negotiating sessions are held during the day for approximately two hours each, during which both parties may present their proposals. Proposals must be made within the first three sessions, after which no new proposals can be submitted.

The Town Council representative may confer with the Council Chair from time to time regarding the progress of negotiations and during executive sessions as deemed necessary.

All negotiations are private and held in confidence under rules set by the state labor board.

Council's Role

Once tentative agreement is reached on all terms of the new contract by the negotiating teams, union members vote to accept or reject the agreement. If accepted, the Town Council then discusses the proposed contract in executive session, and votes at a public meeting to accept or reject the contract. If the parties fail to reach agreement, they may also declare an impasse, at which point they can agree to bring in a State mediator or go directly to arbitration. Arbitration is conducted by the State Labor Board, and both parties are bound by the decisions of the arbitration panel.

The Town Council representative is also invited to attend and observe bargaining sessions between the Board of Education and the Connecticut Educators Association (teachers), and School Administrators' union, but is not a representative of the Board of Education and can only observe the negotiations. The Board of Education follows the same process (the Council does not vote on Board of Education contracts).

APPENDIX F

Ordinance # 200-001(rev.1)

AN ORDINANCE FOR PURCHASING

Be it ordained by the Town Council of the Town of Ledyard:

Section 1: Authority

Pursuant to Chapter VI, Section 4C of the Charter of the Town of Ledyard, as amended, there is hereby established a Purchasing Ordinance of and for the Town of Ledyard.

Section 2: Purpose

The Town of Ledyard, as a local government entity, needs to ensure that the expenditure of public funds occurs in a manner that balances the desire for lowest cost to the Town with an expectation of quality products and services. The purpose of this ordinance is to provide guidance to be followed for procurement of goods and services to achieve the most effective and efficient procurement and disposition of the Town's assets.

All purchases by any official, department, authority, agency, board, commission, or committee of the Town of Ledyard, except those purchases whose approval is derived from the Board of Education, shall adhere to the procedures herein, to ensure that appropriate procurement and accounting procedures are followed in the expenditure of Town funds.

Section 3: Competitive Bidding Process

The following cost ranges determine the action needed in regard to competitive bidding for proposed expenditures on construction projects, equipment, supplies, and professional services, with the exception of legal services. The dollar amounts refer to a total amount, per vendor, per fiscal year:

Less than $4,999	No bids required; no quotes required; assumes buyers will seek lowest available cost.
$5,000 - $14,999	Three (3) quotes required or a bid waiver from Town Council. Written record of quotes or Town Council bid waiver action to be attached to electronic purchase order.
$15,000 +	At least three (3) proposals required through an open and advertised competitive bid process for construction projects, equipment, supplies, and professional services other than legal services.

Bid awards shall be determined by assessing the best interest of the Town in terms of the scope of work, qualified bidders' overall approach to the project or service, past performance, and cost. The bid shall be awarded to the lowest qualified bidder if it is in the best interest of the Town.

If fewer than three bids are received, a bid waiver approved by the Town Council shall be requested prior to award of the bid.

The Town may use other entities' bid awards that were arrived at through a competitive bid process in lieu of the Town's own competitive bidding process. The Town Council shall, by resolution each year, determine the list of entities whose bid awards are eligible for use by the Town of Ledyard.

Section 4: Grant Funding Application Process

All applications for new grant funding shall be considered and approved by the Town Council prior to applying with the grantor. The grant seeker will create a legislative file and attach a completed Grant Request Form and other pertinent information about the grant, the grantor, and project for which the grant funds will be used.

When using State and Federal grants, the Town shall conform to all State and Federal grant procurement and project requirements including, but not limited to, the Federal requirements as stated in 2 CFR 200.318 through 200.325. The grant seeker shall attest to having read and understood these requirements by signing to that effect on the Grant Request Form. The requestor shall include the federal requirements language in the competitive bidding documents.

Grant-funded project and financial files shall be retained until such time as grantor agency audits of the grant-funded project are completed, or per State retention guidelines, whichever is longer.

Section 5: Purchase Orders and Payments

All purchases, except those made through the Direct Pay method, must have an open and approved purchase order in place prior to purchases being made or services being rendered.

The Director of Finance shall be responsible for all purchase orders issued by the Town of Ledyard, and shall insure that each purchase and payment meet the following conditions:

A. Purchase order requisitions shall be complete, accurate, and properly approved by a department head and the Director of Finance.

B. The item to be purchased shall be assigned to an appropriate general ledger account number by the originator of the purchase order request. The account line shall contain sufficient funding to cover the proposed expenditure.

C. If the purchase order is for items that have gone through the competitive bid process, the RFP number shall be included on the purchase order request. If fewer than three bids were received, the Town Council action to approve a bid waiver shall be attached to the purchase order.

D. If the purchase order is for items that require obtaining quotes, copies of the quotes, or town council action of a bid waiver for fewer than three quotes, shall be attached to the purchase order request.

E. Payments are made in conformance with this ordinance and with Town, State, and Federal laws.

F. All payments made by bank check shall be signed by the Director of Finance and co-signed by the Treasurer.

Section 6: Direct Pay Purchases and Payments

Certain payments such as fire volunteer incentive pays, poll worker stipends, and taxpayer refunds for duplicate payments may be paid without the requirement of a purchase order.

The Director of Finance shall be responsible for all payments made through the Direct Pay method, and shall ensure that each purchase made by Direct Pay meets the following conditions:

A. The use of direct pay requisition shall be prepared and signed by the requestor.

B. Direct pay requisitions for groups of people shall list the vendor(s), general ledger account numbers to charge, and payment amounts, and must be complete, accurate, and properly approved by the originator and the Director of Finance.

C. Direct pay requisitions for items or services shall be accompanied by an itemized bill showing the items or services purchased, and approval by the originator indicating receipt of same.

D. The general ledger account number to which the payment is to be charged shall contain sufficient funds to cover the expenditure.

E. Payments shall be made in conformance to this ordinance and to Town, State, and Federal laws.

F. All payments made by bank check shall be signed by the Director of Finance and co-signed by the Treasurer.

Section 7. Penalties for Violation

In accordance with Chapter VII, Section 11H of the Town Charter, as revised, every purchase order or payment made in violation of the provisions of this Ordinance shall be deemed illegal and every official authorizing or making such payment or taking part therein and every person receiving such payment or any part thereof shall be jointly and severally liable to the Town of Ledyard for the full amount so paid or received.

If any officer or employee of the Town shall knowingly incur any obligation or shall authorize or make any expenditure in violation of the provisions of this Ordinance or take any part therein, such action shall be cause for his/her removal.

Section. 8. Severability

If any section, or part of a section, of this Ordinance shall be held by a court of competent jurisdiction be invalid, such holding shall not be deemed to invalidate the remaining provisions hereof.

Section 9. Effective Date

In accordance with the Town Charter this ordinance shall become effective on the twenty-first (21st) day after such publication following its final passage.

Amended and Adopted by the Ledyard Town Council on: January 26, 2022

Kevin J. Dombrowski, Chairman

Approved / Disapproved on: 1/27/2022

Fred B. Allyn, III, Mayor

Published on: February 2, 2022

Effective Date: February 23, 2022

Patricia A. Riley, Town Clerk

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Revision: Ordinance #50 "*An Ordinance for Purchasing*" adopted May 8, 1974 and amended on August 27, 1975; April 24, 1991; January 26, 2005; May 9, 2007; and Ordinance #50-1 *"An Ordinance Amending An Ordinance for Purchasing"* adopted September 26, 2012; Ordinance #133 "*An Ordinance Amending an Ordinance for Purchasing*" Adopted March 12, 2014; Ordinance #133 *An Ordinance Amending an Ordinance for Purchasing"* was amended, renumbered to Ordinance #200-001 and Adopted on September 25, 2019.

History:

2022: Per the Town's Auditor's Ordinance #200-001 has been updated to include the federal guidelines that are required to be followed when spending federal grant money. On July 22, 2020 the federal grant guidelines were incorporated into the "*Town of Ledyard General Government Grant Application Policy and Process*".

2022: In addition, the Ordinance was totally rewritten to make the language more concise. The purchasing thresholds have not changed.

2019: The Twenty-fourth Town Council (2017- 2019) Ordinance Update Initiative: Renumbered Ordinance #133 "*An Ordinance Amending an Ordinance for Purchasing*" to Ordinance #200-001.

APPENDIX G

Board of Education Contract Policy 3324.1

Guidance for Negotiation and Execution of Contracts

Contracts

All contracts between the district and outside agencies shall conform to prescribed standards as required by law.

All contracts between the district and outside agencies shall be prepared under the supervision of the Superintendent or designee, and where appropriate, subject to approval of the legal adviser to the district. The chairperson of the Board of Education will sign all contracts negotiated by the Board. The Superintendent or his/her designee shall assign all other contracts.

Affirmative Action

The school district shall not enter into any contract with a person, agency, or organization if it has knowledge that such person, agency or organization discriminates on the basis of race, color, national origin, sex, religion, marital status, sexual orientation, creed, or mental or physical disability or any other legally recognized classification, either in employment practices or in the provision of benefits or services to students or employees.

Legal Reference:

Title VII, Civil Rights Act, 42 U.S.C. 2000e et seq. as amended by Title IX, Equal Employment Opportunity Act

Title IX of the Education Amendments of 1972; 42 U.S.C. 1 134n et seq. (Higher Education Act)

Connecticut General Statutes

PA 91-58 An act concerning discrimination on the basis of sexual orientation.

Policy adopted: November 2, 1994 LEDYARD PUBLIC SCHOOLS
Policy revised: June 19, 2002 Ledyard, Connecticut

APPENDIX H

Board of Education Policy 3320

Purchasing Policy

Purchasing Procedures

Procurement is one of the major business responsibilities of the Ledyard Board of Education. The duties of purchasing for the Board of Education shall be centralized under the Director of Finance and Human Capital.

The Superintendent or designee shall conduct all purchase transactions for the district.

The Director of Finance and Human Capital shall be familiar with and perform all purchasing activities within the limitations prescribed by law, legal opinions, and in accordance with Board of Education policies.

Four fundamental functions for the purchasing personnel are as follows:

1. Buy the proper product for the purpose required.
2. Have the product available when needed.
3. Buy the proper amount of the product.
4. Pay the proper price.

Every transaction involving the transfer of property shall be by purchase order or formal contract. Purchase orders and other purchase obligations shall be signed by the Superintendent or designee prior to any commitment of purchase.

Specifications governing materials are a joint responsibility of the educational and business departments. In the procurement of materials, the authorized staff member shall ensure that all materials procured will meet the needs of the educational program.

When procuring property and/or services under a Federal award, the Board will comply with relevant regulations in the Code of Federal Regulations, as described in 2 CFR § 200.318 through 2 CFR § 200.326, as amended, from time to time, to the extent it is required to do so.

Policy adopted: November 2, 1994

Policy revised: January 7, 1998
Revised and adopted May 23, 2022

LEDYARD PUBLIC SCHOOLS
Ledyard, Connecticut

APPENDIX I

Board of Education Regulation 3320

Purchasing Procedures Guidelines for Bids and Quotes

1. Goods and Services Estimated to Cost between $5,000 and $14,999
   The administrator in charge must obtain at least three (3) quotes from separate vendors. These quotes will be kept on file for a year after purchase.

2. Goods and Services Estimated to Cost between $15,000 and $29,999 The district will obtain written quotes for these items. General specifications will be drawn up, and quotes will be solicited from reasonable vendors, but legal advertising will not be required. The Superintendent shall award the bid.

3. Goods and Services Estimated to Cost in excess of $30,000 These items will require formal bid procedures that include legal advertisements, solicitation from all reasonable vendors, sealed bids with a public opening, and evaluation of quotes/proposals. The Superintendent shall award the bid.

4. Professional Services Bids for professional services will be determined on price and scope of work following an assessment of the qualified bidder's overall approach to the project and past performance.

5. Exceptions
   It will not be necessary to follow these procedures for "sole source" goods e.g., items on the State or other recognized bid lists, items purchased directly from the manufacturer, or for items that have the same price regardless of the vendor.

   Any other exceptions to these regulations must have the Superintendent's prior approval. When it is deemed in the best interest of the school district more stringent bid procedures may be applied.

Bid Process

1. The Business Manager or designee shall periodically estimate requirements of standard items or classes of items and make quantity purchases, in order to save money. Whenever storage facilities or other conditions make it impractical to receive an entire order at one time, the total quantity should be bid and staggered delivery dates made a part of the bid specifications, or estimated quantities bid with deliveries to be made as requested.

2. Bid instructions and specifications should be clear and complete, setting forth all necessary conditions conducive to competitive bidding.

3. The Business Manager or designee shall seek bids from those sources able to offer the best prices, consistent with quality, delivery and service.

4. The sealed bids shall be opened in public at the prescribed time and place and tabulated for review. Whether or not bid opening occurs exactly at the time advertised, no bids may be accepted after said advertised time. The official time shall be the clock within the Board of Education's Superintendent's Office.

5. After the bids have been opened and tabulated, they will be available for those interested to copy or examine. Original documents shall not, however, be removed from the Board of Education office. Any reproduction charges shall be in accordance with Board policy and state statutes.

(Policy #3250 Materials/Services Fees, Charges) 10-241 Powers of School districts.

Regulation approved: November 2, 1994

Regulation revised: January 7, 1998

Regulation revised: July 5, 2017

LEDYARD PUBLIC SCHOOLS

Ledyard, Connecticut

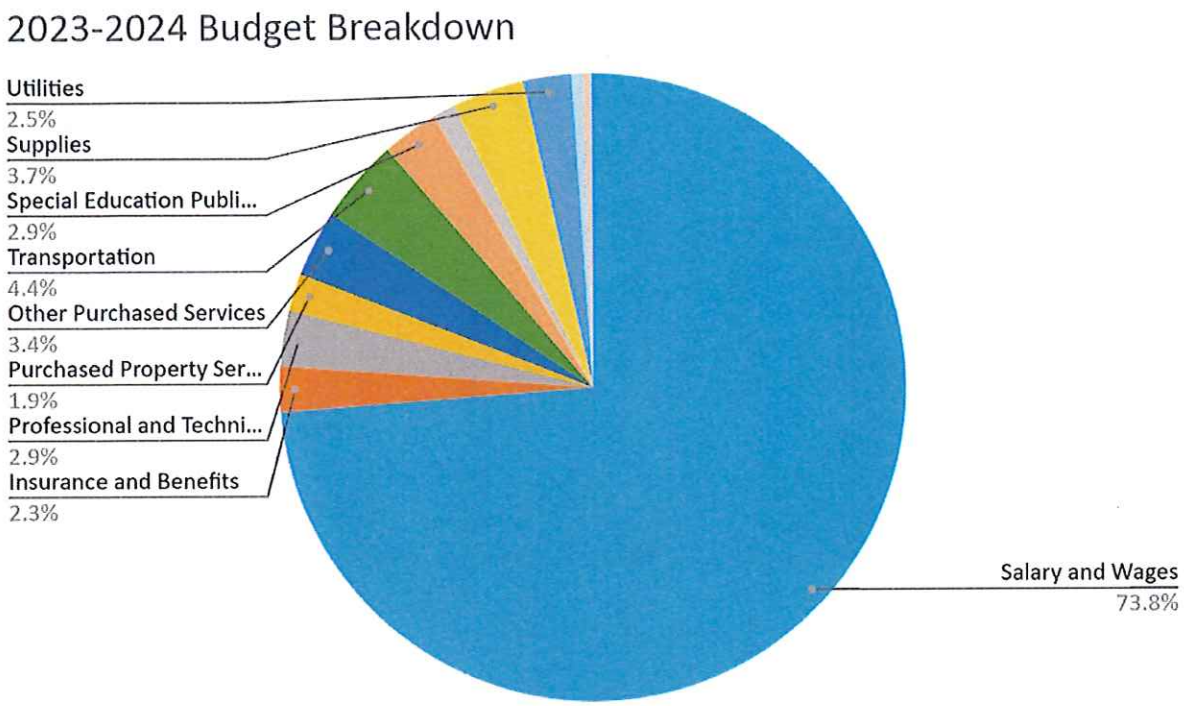
APPENDIX J-1

Working Group D

Additions to Annual Budget Booklet for
Annual Town Meeting

From BOE Budget Full Budget

BOE ADOPTED BUDGET
SECTION I: EXECUTIVE SUMMARY



Salaries and Wages (object codes 51010-51300) – Increase $1,236,854 (4.89%)

Teacher salaries support regular education activities, library media services, the special education program, pre-kindergarten program, guidance and career services, intervention, social workers, and school psychologists. Teacher Salaries (51030-51050) increase overall by $802,148.52. This increase includes the contractual gross wage increase plus step and six known retirements at an estimated savings of $223,000. The 2023-2024 budget includes requests for 5.0 FTE new educators to align with our strategic plan. These requests include an instructional coach to bring best instructional practices to classrooms by working closely with teachers to support their professional learning and implementation of curriculum; three ELA interventionists to work directly with students needing tiered support; one EL teacher to instruct students who speak a language other than English. Currently the district has 45 English Language Learner (ELL) students who are served by one full time teacher and one grant funded tutor; current staffing is not adequate to provide required EL instruction to students.

Due to a statewide shortage of athletic trainers, we are requesting a part-time, 0.5 FTE staff position for an athletic trainer and have removed the athletic trainer stipend. The district is currently utilizing an EMT on a per diem basis for game coverage but needs a regularly staffed position to reduce liability, improve student safety and improve efficacy in the athletic program. This will also enhance communication, provide coverage at freshman and junior varsity athletic events, and assist coaching staff in evaluating and implementing sport specific conditioning programs and methods.

School Administration is involved in activities associated with directing and managing individual schools' operations following system-wide policies and standards. The administration is responsible for the supervision of all school operations, including oversight of curriculum and instruction, students' academic and extracurricular activities, assignment of duties and evaluation of staff members, and maintenance of educational records. Staff budgeted and assigned to this program includes four (4.0) Principals, five (5.0) Assistant Principals, and four (4.0) Special Education Administrators. The Ledyard Administrators Association (LAA) contract calls for a gross wage increase of 1.75%.

Salary objects additionally provide funding for the AFSCME Secretarial bargaining unit, the AFSCME Custodian/Maintenance bargaining unit, the AFSCME Information Technology bargaining unit, and the AFSCME Paraprofessional bargaining unit. These staff members are responsible for the oversight of critical district tasks that include administrative tasks for school building offices, the Central Office, student data, attendance data, purchasing, maintenance and cleaning of five building sites, maintenance of playing fields, maintenance of equipment, student information systems, information technology hardware used by staff and students, and assistance in oversight of students.

Employee Benefits (object codes 52200-52800) – No change (0.00%)

Unemployment Expense (52600), District Tuition Reimbursement (52350), and Social Security/Medicare Expense (52200) are flat-funded based on trends and previous fiscal year expenditures.

The Town historically funds medical expenses for school district personnel. The Ledyard Education Association, our largest bargaining unit, will increase from a 22% premium share in the 2022-2023 fiscal year to a 22.75% premium share in the 2023-2024 school year. In 2023-2024, the LAA Group will have a 20.5% premium share (increase of 0.5% over 2022-2023); the AFSCME Custodian/Maintenance group will have a 17.5% premium share (increase of 0.25% over 2022-2023); the AFSCME Secretary group continues at a 19% premium share, which is unchanged for the duration of agreement; the AFSCME Paraprofessional group has a 20% premium share (increase of 1% over 2022-2023). The AFSCME IT group has an 18% premium share in 2022-2023 and will enter into negotiations during this budget year.

Insurance costs typically increase annually; assuming a 9% increase to insurance rates and flat enrollment in the Connecticut Partnership Plan, the increases in employee percentage share represent a savings of approximately $166,916 in the town's budget.

Professional/Technical Services (object codes 53210-53740) – Increase $129,950 (14.27%)
Professional and Technical Services are forecasted to increase in 2023-2024. General education professional development has decreased by $2,800 based on the professional development calendar and availability of grant funds.

We estimate an increase of $90,000 in special education student services (2091260 53400), an increase of $40,000 for occupational therapy (53440), and an increase of $15,000 for physical therapy. This is related to mandatory services for special needs students including contracted registered behavior therapists, special education professional development, and an increase of students receiving occupational therapy and physical therapy services based on Individual Education Plans (IEPs) and 504 Plans.

Purchased Property Services (object codes 54100-54900) – Increase $82,625 (13.88%) Most lines under purchased property services are flat funded. There is an increase in technology equipment maintenance in the amount of $36,625 related to our fiber network, copier leases, K-12 technology services, and out of warranty and failing equipment repair. The increase in the purchased property services is directly offset by savings in technology staff salaries (2122230 51060). Our estimated impact of ERate grant opportunities offsetting costs in this line are $105,676 based on our 2022-2023 award.

Technology repair (2122230 54320) is increased by $46,000 for the replacement of out of warranty/failing projectors and SMART boards at Gallup Hill School and Ledyard Middle School.

Maintenance department repair costs (2112600 54300) are flat funded based on current fiscal year usage. There is a state mandated Building Management System (BMS) review in 2023-2024 at an estimated cost of $18,500 but based on analysis the current budget should be able to accommodate this expense; this is an area of risk.

Other Purchased Services (object codes 55100-55900) – Decrease $215,750 (-4.82%)
The budget for transportation (55100) is based on a contractual increase of 3%; at a cost of $347.61 per day per full-sized bus. This budget line also includes the Magnet School Transportation Grant reimbursement from the State of Connecticut, estimated at $130,000, which is reduced due to low enrollment/ridership.

Pupil Transportation services include conveying students to and from school as required by state and federal laws. In addition, the district provides transportation to school sponsored activities. Ledyard currently contracts for twenty-three (23) regular buses and six (6) special education buses. Other providers are utilized for specialized transportation for students, including but not limited to homelessness, DCF placement, IEP or 504 determination, or out of district placement.

Tuition costs are related to three areas: special education out-of-district programs, magnet schools, and adult education. Special Education outplaced tuition is highly volatile and is an area of risk; special education is flat funded in this budget based on current year costs and Excess Cost grant projections. Due to enrollment forecasting, Magnet school tuition (55660) is reduced by $31,000, and public special education tuition (55600) is reduced by $265,000.

Rather than operating an independent program, Ledyard Public Schools participates in the Norwich Collaborative Adult Education Consortium. The consortium provides mandated courses in citizenship, English for those with limited proficiency, and courses leading to a graduate equivalency diploma (GED). A state grant partially funds this program, and Ledyard Public Schools is required to fund the balance. The adult education line (55900) is flat funded.

Supplies (object codes 56110-56900) – Increase $120,120 (5.70%)

Electricity (56220) increases by $40,000; flat-funded based on usage and an estimated increase during the second half of the 2023-2024 school year due to a new contract for supply in December 2023 and potentially volatile new rates. Natural gas (56210) is flat funded; we have a current agreement through September 2023, however we have historically underspent this budget line. Heating oil (56200) is increased by $42,230 based on market fluctuation, and diesel (56260) is increased by $20,000 based on market fluctuation. Heating oil and diesel are negotiated annually each spring. Due to fluctuating markets and increasing costs, our utility costs are areas of potential risk.

Maintenance supplies (56900) increased by $20,000 due to rising supply costs and inflation. This budget line had increased for 2021-2022 for pandemic related supplies, then was decreased for 2022-2023.

While many instructional supply lines are flat funded based on previous fiscal year results and projected current fiscal year expenditures, we have included relatively small requests for a WorldLanguage Lab at Ledyard Middle School, a pilot program to allow enrichment opportunities for students to experience more foreign languages. Additionally, we have increased funding for supplies in the agriscience program by $10,000 due to rising costs; this budget has been flat funded for several years.

Textbooks (56400) have been adjusted based on the curriculum cycle. General instruction textbooks decreased by $58,310. Mathematics instruction textbooks decreased by $15,600, foreign language textbooks increased by $21,800, social studies textbooks increased by $500, and reading instruction textbooks increased by $1,500. Testing supplies and instructional supplies for curriculum initiatives increased by $21,100 to support materials for foundations, purposeful play, and patterns of power.

Testing supplies for special education increased by $5,000 based on current fiscal year needs and instructional supplies for special education increased by $1,400 for Ledyard Transition Academy supplies.

Equipment (object codes 57300-57350) – Decrease $10,000 (-4.59%)

Most equipment budget lines are flat funded based on a review of current fiscal year levels. District software lines are flat funded based on current usage, current fiscal year grant narratives, and projected usage. Maintenance replacement equipment (2112600-57310) has been decreased by $10,000 due to no new equipment requests for 2023-2024.

Dues and Fees (object codes 58100-58120) - Increase $9,250 (6.42%)

Most district fees (58100 and 58120) are unchanged based on current fiscal year levels and information from Project Oceanology, which has a $0 increase for 2023-2024. Special education dues and fees (2091200 58100) are increased by $9,250 for Thrively software, which provides assessment data for special education transition services.

APPENDIX J-2

Working Group D

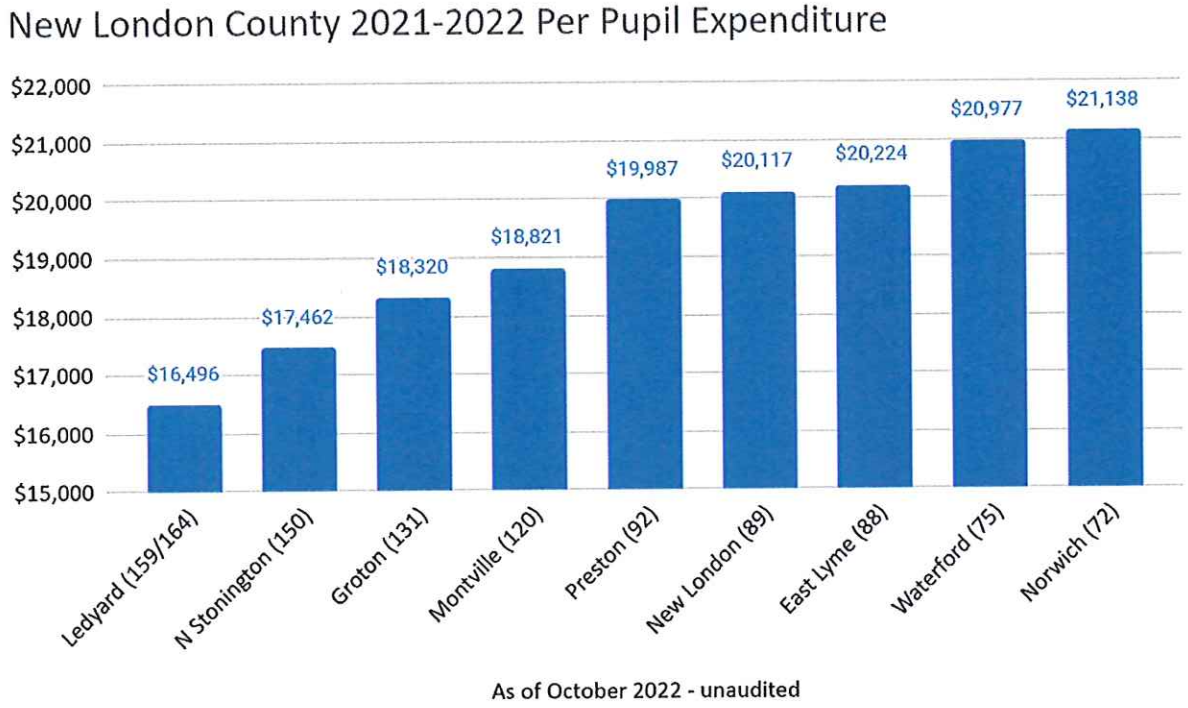
Additions to Annual Budget Booklet for
Annual Town Meeting

From BOE Budget Full Budget

NET CURRENT EXPENDITURES PER PUPIL

Connecticut State Department of Education Net Current Expenditures per Pupil					
	2017-2018	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**
State Average	$18,243	$18,791	$19,339	$20,707	$21,438
Ledyard	$14,556	$14,940	$15,351	$15,739	$16,496
Ledyard Rank	151	156	154	160	159*

*Note - two districts are under review and not included in the 2021-2022 rankings



As of October 2022 - unaudited

Net Current Expenditures per Pupil

Net Current Expenditures per Pupil (NCEP) has been a primary measure of per-pupil spending in Connecticut for more than three decades. NCEP measures all education expenditures with a couple of adjustments (as explained below) for all the students for which a town is fiscally responsible, regardless of whether the town operates its own school or tuitions its resident students to other districts/regions, magnet or private schools.

ADM

Under C.G.S. Section 10-261(a)(2), average daily membership (ADM) is calculated from the October Public School Information System (PSIS) and the Education Financial System (EFS).

ADM represents resident students educated in and out of the district, adjusted for school sessions in excess of the 180-day/900-hour minimum, tuition-free summer school, and Open Choice participation. Prekindergarten students are counted on a full-time equivalency basis.

NCE

Net current expenditures (NCE) are calculated as defined in Connecticut General Statutes (C.G.S.) Section 10-261(a)(3). **NCE includes all current public elementary and secondary expenditures from all sources, excluding reimbursable regular education transportation, tuition revenue, capital expenditures for land, buildings, equipment, and debt service.** The information for determining NCE is provided from the Education Financial System (EFS).

NCEP

Net current expenditures per pupil (NCEP) represent NCE divided by ADM.

NCEP Rank

Each town is ranked between 1 (highest) and 166 (lowest) in NCEP.

Rank	District Code	District	NCEP		Rank	District Code	District	NCEP
1	125	SHARON	$52,502		19	24	CHAPLIN	$25,834
2	212	DISTRICT NO. 12	$35,689		20	106	OLD SAYBROOK	$25,787
3	21	CANAAN	$35,003		21	213	DISTRICT NO. 13	$25,664
4	201	DISTRICT NO. 1	$32,081		22	29	COLEBROOK	$25,376
5	31	CORNWALL	$31,309		23	50	ESSEX	$25,055
6	98	NORFOLK	$30,457		24	214	DISTRICT NO. 14	$24,780
7	68	KENT	$30,026		25	11	BLOOMFIELD	$24,551
8	154	WESTBROOK	$29,621		26	36	DEEP RIVER	$24,460
9	63	HAMPTON	$28,202		27	207	DISTRICT NO. 7	$24,371
10	122	SALISBURY	$28,069		28	157	WESTON	$24,262
11	100	NORTH CANAAN	$27,320		29	127	SHERMAN	$24,170
12	123	SCOTLAND	$27,104		30	158	WESTPORT	$24,149
13	145	UNION	$26,791		31	39	EASTFORD	$24,032
14	206	DISTRICT NO. 6	$26,730		32	47	EAST WINDSOR	$23,953
15	117	REDDING	$26,621		33	65	HARTLAND	$23,916
16	211	DISTRICT NO. 11	$26,470		34	64	HARTFORD	$23,783
17	209	DISTRICT NO. 9	$26,336		35	5	BARKHAMSTED	$23,376
18	57	GREENWICH	$26,311		36	13	BOZRAH	$23,329

Rank	District Code	District	NCEP		Rank	District Code	District	NCEP
37	204	DISTRICT NO. 4	$23,313		76	205	DISTRICT NO. 5	$20,958
38	26	CHESTER	$23,289		77	148	WALLINGFORD	$20,917
39	35	DARIEN	$23,180		78	93	NEW HAVEN	$20,838
40	165	WINDSOR LOCKS	$23,113		79	164	WINDSOR	$20,713
41	40	EAST GRANBY	$23,019		80	135	STAMFORD	$20,679
42	218	DISTRICT NO. 18	$22,995		81	215	DISTRICT NO. 15	$20,621
43	161	WILTON	$22,980		82	219	DISTRICT NO. 19	$20,617
44	76	MADISON	$22,882		83	143	TORRINGTON	$20,474
45	78	MANSFIELD	$22,758		84	67	HEBRON	$20,395
46	84	MILFORD	$22,591		85	94	NEWINGTON	$20,382
47	1	ANDOVER	$22,574		86	7	BERLIN	$20,322
48	74	LITCHFIELD	$22,494		87	116	PUTNAM	$20,301
49	41	EAST HADDAM	$22,438		88	45	EAST LYME	$20,224
50	118	RIDGEFIELD	$22,394		89	95	NEW LONDON	$20,117
51	160	WILLINGTON	$22,383		90	12	BOLTON	$20,051
52	217	DISTRICT NO. 17	$22,350		91	97	NEWTOWN	$20,035
53	14	BRANFORD	$22,294		92	114	PRESTON	$19,987
54	90	NEW CANAAN	$22,164		93	8	BETHANY	$19,955
55	71	LEBANON	$22,125		94	155	WEST HARTFORD	$19,915
56	3	ASHFORD	$22,104		95	111	PLYMOUTH	$19,865
57	92	NEW HARTFORD	$22,007		96	60	GUILFORD	$19,795
58	141	THOMPSON	$22,004		97	30	COLUMBIA	$19,770
59	162	WINCHESTER	$21,959		98	23	CANTON	$19,696
60	46	EASTON	$21,953		99	54	GLASTONBURY	$19,655
61	62	HAMDEN	$21,848		100	167	WOODBRIDGE	$19,638
62	147	VOLUNTOWN	$21,755		101	99	N BRANFORD	$19,636
63	27	CLINTON	$21,739		102	79	MARLBOROUGH	$19,617
64	83	MIDDLETOWN	$21,736		103	107	ORANGE	$19,530
65	51	FAIRFIELD	$21,581		104	110	PLAINVILLE	$19,324
66	134	STAFFORD	$21,529		105	77	MANCHESTER	$19,315
67	103	NORWALK	$21,396		106	4	AVON	$19,225
68	91	NEW FAIRFIELD	$21,314		107	113	PORTLAND	$19,180
69	137	STONINGTON	$21,216		108	121	SALEM	$19,163
70	53	FRANKLIN	$21,208		109	42	EAST HAMPTON	$19,146
71	163	WINDHAM	$21,162		110	128	SIMSBURY	$19,123
72	104	NORWICH	$21,138		111	153	WATERTOWN	$19,122
73	208	DISTRICT NO. 8	$21,127		112	101	NORTH HAVEN	$19,120
74	37	DERBY	$20,996		113	129	SOMERS	$19,087
75	152	WATERFORD	$20,977		114	69	KILLINGLY	$19,056

Rank	District Code	District	NCEP		Rank	District Code	District	NCEP
115	22	CANTERBURY	$18,929		139	58	GRISWOLD	$18,067
116	139	SUFFIELD	$18,895		140	146	VERNON	$17,969
117	56	GRANBY	$18,880		141	32	COVENTRY	$17,938
118	52	FARMINGTON	$18,849		142	49	ENFIELD	$17,872
119	28	COLCHESTER	$18,838		143	159	WETHERSFIELD	$17,864
120	86	MONTVILLE	$18,821		144	85	MONROE	$17,837
121	25	CHESHIRE	$18,809		145	210	DISTRICT NO. 10	$17,704
122	15	BRIDGEPORT	$18,748		146	144	TRUMBULL	$17,628
123	138	STRATFORD	$18,721		147	124	SEYMOUR	$17,582
124	133	SPRAGUE	$18,695		148	89	NEW BRITAIN	$17,525
125	119	ROCKY HILL	$18,690		149	9	BETHEL	$17,507
126	216	DISTRICT NO. 16	$18,647		150	102	N STONINGTON	$17,462
127	108	OXFORD	$18,615		151	140	THOMASTON	$17,401
128	73	LISBON	$18,456		152	156	WEST HAVEN	$17,262
129	17	BRISTOL	$18,405		153	131	SOUTHINGTON	$17,102
130	112	POMFRET	$18,347		154	19	BROOKLYN	$17,097
131	59	GROTON	$18,320		155	96	NEW MILFORD	$16,975
132	142	TOLLAND	$18,267		156	88	NAUGATUCK	$16,841
133	109	PLAINFIELD	$18,266		157	151	WATERBURY	$16,780
134	18	BROOKFIELD	$18,209		158	169	WOODSTOCK	$16,702
135	136	STERLING	$18,203		**159**	**72**	**LEDYARD**	**$16,496**
136	44	EAST HAVEN	$18,176		160	132	SOUTH WINDSOR	$16,423
137	33	CROMWELL	$18,134		161	43	EAST HARTFORD	$16,164
138	2	ANSONIA	$18,106		162	48	ELLINGTON	$16,162

APPENDIX J-3

Working Group D

Additions to Annual Budget Booklet for
Annual Town Meeting

From BOE Budget Full Budget

THE BUDGET PROCESS

The Ledyard Public School District annual operating budget is developed each year through numerous school and central office staff members' collaborative efforts in conjunction with the Superintendent and Board of Education. The timeline for the process begins in August with a review of system objectives for the year, throughout fall with discussions of staffing and school budgets, and through to the Town Meeting held in May.

Over the past five years, with the support of the Board of Education, the district has shifted its process of allocating resources and has focused on developing coherence as an organization. Budget requests are now based on the district's Strategic Plan and focus priorities, rather than isolating choices simply to specific school or department requests. This approach allows for more directed systemic improvements and shifting of resources to improve outcomes for all students. Budget decisions impact educational programs for students as well as the broad range of operations and services within the schools, all of which are designated to support the learning experience and well-being of our students. Our holistic approach works to ensure facilities management, human resources and personnel, transportation, special services, curriculum development, programs of studies, curricular, co-curricular and extra-curricular activities, pupil services, special education, food services, supplies and materials, equipment, and other essential features are all aligned into a cohesive, efficient and effective system.

Budget requests reflecting the district's Strategic Plan priorities are initially developed at the schools and departments. Proposed budget changes are discussed with the Superintendent during school and department budget consultations. Each recommendation is carefully evaluated by the Superintendent and district leadership team for its alignment and coherence to the district's Strategic Plan, improvement of student success/equity, and addressing clearly identified critical needs.

Process:

1. Superintendent briefs the Board of Education on current and anticipated student needs.

2. Special Board of Education Meeting to discuss district plans, Board Member suggestions and areas for suggested consideration.

3. BoE receives Town Council Budget Directive Letter, BoE issues guidance to the Superintendent.

4. Superintendent provides a budget overview and reviews priorities with the leadership team.

5. Budget requests are reviewed by the Directors, Instructional Leaders, and Principals who make adjustments as necessary to meet overall goals for the department, school, and district as outlined in the Superintendent's guidance.

6. School/program budgets are submitted to the Director of Finance for preliminary review to ensure the proposals are accurate.

7. Budget discussions on changes are held with administrators, the Director of Finance and Superintendent. This iterative process is designed to discuss and determine priorities for the overall district budget request.

8. Superintendent presents the budget to the Board of Education for review in early January.

9. Board of Education reviews, modifies, and adopts the Board's budget, typically by mid-February.

10. The Board of Education Budget is provided to the Mayor and Town Council for their consideration and eventual adoption by the community.

APPENDIX J-4

Working Group D

Additions to Annual Budget Booklet for
Annual Town Meeting

From BOE Budget Full Budget

Budget Request by Tier

	2023-2024 Budget Requests by Tier		
	(1) GREEN - Recommended for inclusion in budget		
	(2) YELLOW - Considered for inclusion in budget		
	(3) RED - Considered for future inclusion in budget		
Building or Department	**Request, Narrative**	**Amount**	**Type**
GFS/JWL, GHS	Instructional Coach (1)	$85,000	Salary
District Wide	ELA Interventionists (3)	$255,000	Salary
District Wide	EL Teacher (1)	$75,000	Salary
GFS/JWL	Data team workshop	$8,400	Salary
GFS	Kindergarten paraprofessional	$16,115	Salary
GHS	Kindergarten paraprofessional	$16,115	Salary
GHS	Summer Safety Care training	$3,600	Salary
LMS	World language lab licenses	$4,000	Prof Service
LHS	Athletic trainer	$30,000	Salary
IT, LMS, GHS	Projectors/SMART Boards - out of warranty replacements -LMS/GHS	$46,000	Equipment
Special Education	Increased required special education services	$90,000	Prof Service
LHS	Increase agriscience supplies	$10,000	Supplies
GFS/JWL, GHS	Elementary after school program stipends	$6,000	Salary
Special Education, District	Behavior interventionist (2)	$72,772	Salary
Special Education, District	BCBA	$85,000	Salary

District Wide	MTSS Coordinator (1)	$95,000	Salary
GFS/JWL, GHS	Instructional Coach (1)	$85,000	Salary
LMS	Grade level field experience	$15,500	Prof Service
District Wide	ELA Interventionists (2)	$170,000	Salary
District Wide	Math Interventionist (1)	$85,000	Salary
GFS/JWL	Increase art supplies	$1,600	Supplies
Special Education, District	Behavior interventionist (2)	$72,772	Salary
Special Education, District	BCBA	$85,000	Salary
LMS	General interventionist, est MA3	$57,520	Salary

Special Education	Increase preschool supply budget	$1,000	Supplies
GFS	Transition Kindergarten teacher, est MA3	$57,520	Salary
GHS	Transition Kindergarten teacher, est MA3	$57,520	Salary
GHS/GFS/JWL	Math Coach (2)	$190,000	Salary
Special Education	Increase SES Staffing (2)	$150,000	Salary
Special Education	Inclusion training professional development	$30,000	Prof Service
District Wide	Cross bridge magnet school bus reduction	-$26,000	Prof Service
District Wide	Assistive Technology Coordinator	$75,000	Salary
District Wide	Director of Curriculum	$140,000	Salary
District Wide	Increase substitutes by 20%	$56,362	Salary
District Wide	Increase paras by 20%	$245,319	Salary
LHS	Increase 0.5 FTE counselor to 1.0 FTE	$48,203	Salary
GFS, GHS	State Mandated Reading Program K-3 software (state mandated)	$270,000	Supplies
GFS, GHS	Elementary instrumental music teacher	$65,000	Salary
GFS, GHS	World language teacher (2)	$130,000	Salary
District Wide	Late bus	$65,000	Prof Service
District Wide	Musical instrument updates	$75,000	Equipment
District Wide	Expanded PreK; 3 teachers and 6 paraprofessionals	$345,000	Salary
LHS	Virtual learning proctor	$65,000	Salary

APPENDIX J-5

Working Group D

Additions to Annual Budget Booklet for
Annual Town Meeting

From BOE Budget Full Budget

REVENUES

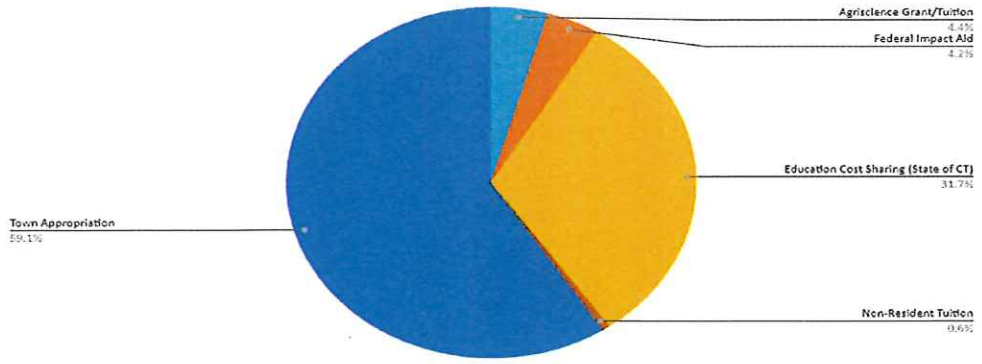
State of Connecticut/Federal Revenues

	Town's Budget 2020-21 (MUNIS)	Actual 2020-21	Town's Budget 2021-22 (MUNIS)	Actual 2021-22	Town's Budget 2022-23 (MUNIS)	BOE ADOPTED 2023-24
FPL 503	$ 1,300,000.00	$ 1,535,296.64	$1,500,000.00	$1,387,081.87	$1,500,000.00	$1,500,000.00
Agriscience Operating	$ 695,736.00	$ 855,464.00	$695,736.00	$997,429.00	$850,000.00	$850,000.00
Education Cost Sharing	$ 11,492,516.00	$ 11,458,704.00	$11,492,516.00	$11,438,366.00	$11,492,516.00	$11,382,427.00
Total	**$ 13,488,252.00**	**$ 13,849,464.64**	**$ 13,688,252.00**	**$13,822,876.87**	**$13,842,516.00**	**$13,732,427.00**

Tuition Based Revenue

	Actual 2020-21	Actual 2021-22	Town's Budget 2022-23 (MUNIS)	BOE ADOPTED 2023-24
Non-Resident Tuition	$97,013.00	$34,647.50	$138,590.00	$57,960.00
Non-Resident Tuition(S)	$122,405.36	$82,089.00	$97,013.00	$37,437.00
Agriscience Tuition	$736,831.50	$717,109.79	$736,832.00	$764,176.00
Total	**$956,249.86**	**$833,846.29**	**$972,435.00**	**$859,573.00**

Town of Ledyard 2023-2024 Estimated BoE Budget Funding Sources



APPENDIX J-6

Working Group D

Additions to Annual Budget Booklet for
Annual Town Meeting

From BOE Budget Full Budget

Projected Enrollment

NESDEC

Projected Enrollment

School District: Ledyard, CT **12/16/2022**

Enrollment Projections By Grade*

Birth Year	Births*		School Year	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2017	170		2022-23	92	165	190	159	187	184	195	175	191	182	208	195	213	203	0	2447	2539
2018	164		2023-24	92	175	159	192	165	191	188	199	172	198	200	208	195	207	0	2449	2541
2019	148		2024-25	92	158	169	161	200	169	195	192	196	178	218	200	208	189	0	2433	2525
2020	146		2025-26	92	156	152	171	168	205	172	199	189	203	196	218	200	202	0	2431	2523
2021	177	(prov.)	2026-27	92	189	151	154	178	172	209	175	196	196	223	196	218	194	0	2451	2543
2022	161	(est.)	2027-28	92	172	182	153	160	182	175	213	172	203	216	223	196	211	0	2458	2550
2023	159	(est.)	2028-29	93	170	166	184	159	164	186	179	210	178	223	216	223	190	0	2448	2541
2024	158	(est.)	2029-30	93	169	164	168	192	163	167	190	176	217	196	223	216	216	0	2457	2550
2025	160	(est.)	2030-31	93	171	163	166	175	196	166	170	187	182	239	196	223	210	0	2444	2537
2026	163	(est.)	2031-32	93	174	165	165	173	179	200	169	167	194	200	239	196	216	0	2437	2530
2027	160	(est.)	2032-33	93	171	168	167	172	177	183	204	166	173	213	200	239	190	0	2423	2516

Note: Ungraded students (UNGR) often are high school students whose anticipated years of graduation are unknown, or students with special needs - UNGR not included in Grade Combinations for 7-12, 9-12, etc.

Based on an estimate of births | Based on children already born | Based on students already enrolled

*Birth data provided by Public Health Vital Records Departments in each state.

Projected Enrollment in Grade Combinations*

Year	PK-5	K-5	PK-8	K-8	5-8	6-8	7-8	6-12	9-12
2022-23	1172	1080	1720	1628	743	548	373	1367	819
2023-24	1162	1070	1731	1639	757	569	370	1379	810
2024-25	1144	1052	1710	1618	761	566	374	1381	815
2025-26	1116	1024	1707	1615	763	591	392	1407	816
2026-27	1145	1053	1712	1620	776	567	392	1398	831
2027-28	1116	1024	1704	1612	763	588	375	1434	846
2028-29	1122	1029	1689	1596	753	567	388	1419	852
2029-30	1116	1023	1699	1606	750	583	393	1434	851
2030-31	1130	1037	1669	1576	705	539	369	1407	868
2031-32	1149	1056	1679	1586	730	530	361	1381	851
2032-33	1131	1038	1674	1581	726	543	339	1385	842

Projected Percentage Changes

Year	K-12	Diff.	%
2022-23	2447	0	0.0%
2023-24	2449	2	0.1%
2024-25	2433	-16	-0.7%
2025-26	2431	-2	-0.1%
2026-27	2451	20	0.8%
2027-28	2458	7	0.3%
2028-29	2448	-10	-0.4%
2029-30	2457	9	0.4%
2030-31	2444	-13	-0.5%
2031-32	2437	-7	-0.3%
2032-33	2423	-14	-0.6%
Change		-24	-1.0%

*Projections should be updated annually to reflect changes in in/out-migration of families, real estate sales, residential construction, births, and similar factors.

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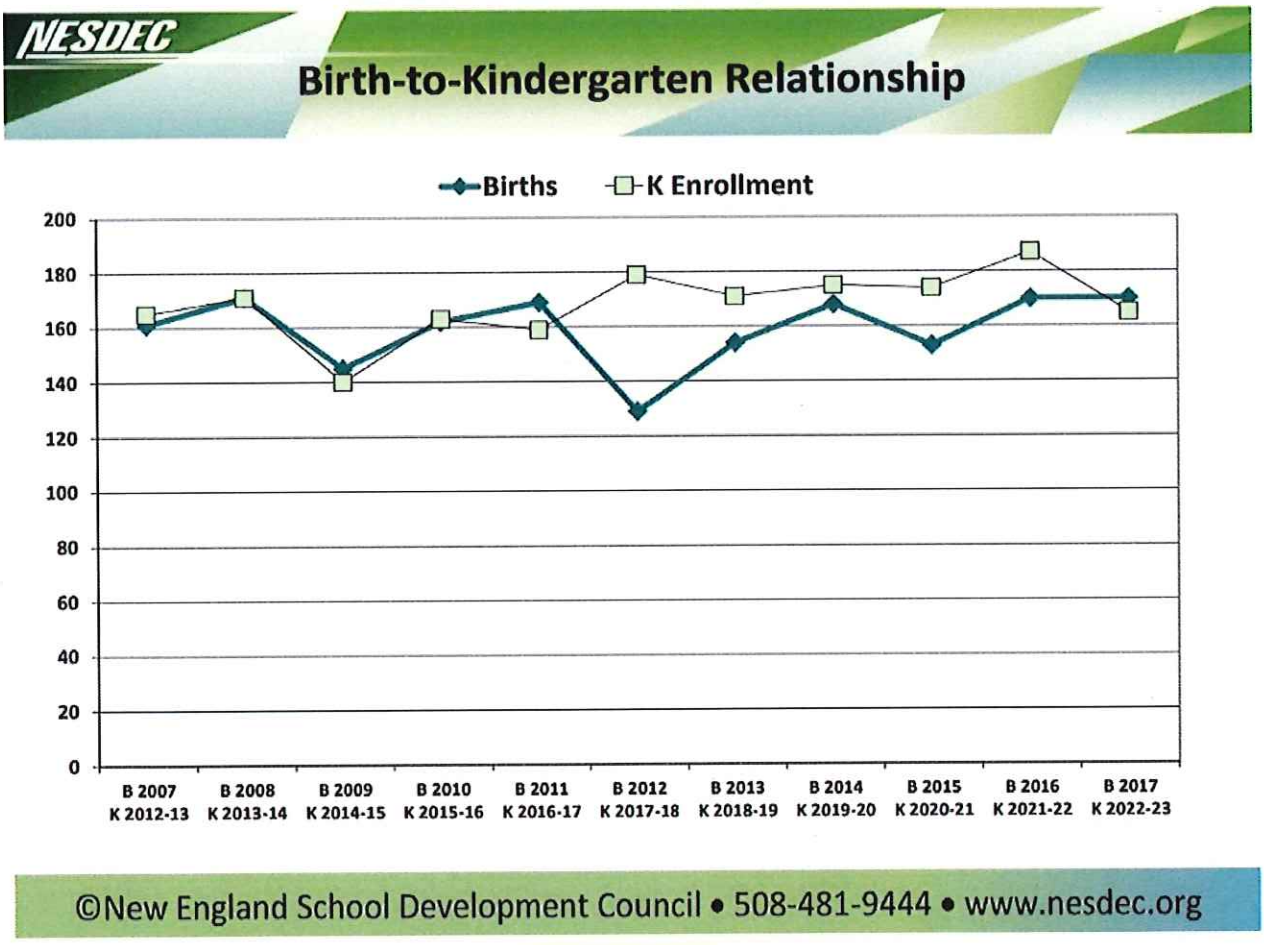
APPENDIX J-6 (Continued)

Working Group D

Additions to Annual Budget Booklet for
Annual Town Meeting

From BOE Budget Full Budget

Projected Enrollment



APPENDIX J-7

Working Group D

Additions to Annual Budget Booklet for
Annual Town Meeting
PROJECTED STAFFING

CERTIFIED STAFF							
Position	**Level**	**Actual 19-20**	**Actual 20-21**	**Actual 21-22**	**Actual 22-23**	**Proposed 23-24**	**Additions 23-24**
Superintendent	PK-12	1	1	1	1	1	0
Assistant Superintendent	PK-12	1	1	1	1	1	0
Director of Finance	PK-12	1	1	1	1	1	0
PPS Director	PK-12	1	1	1	1	1	0
Principal	PK-12	4	4	4	4	4	0
Assistant Principal	PK-12	5	5	5	5	5	0
Sped Coordinator	9-12	1	1	1	1	1	0
Student Svc, Engagement, PK Admin	PK-5	0	0	1	1	1	0
Student Svc, Engagement, OOD Admin	PK-5	0	0	1	1	1	0
Pre-K Coordinator	PK	1	1	0	0	0	0
Sped OOD Coordinator	PK-12	0.5	0.5	0	0	0	0
Kindergarten	PK-5	9	9	10	10	9	-1
Grade 1	PK-5	9	9	9	9	9	0
Grade 2	PK-5	8	8	9	9	9	0
Grade 3	PK-5	8	8	8	8	8	0
Grade 4	PK-5	8	8	8	8	8	0
Grade 5	PK-5	9	9	8	8	8	0
Grade 6*	PK-5	0	0	0	0	0	0
Art	PK-12	6	6	6.8	6.8	6.8	0
Business	9-12	1	1	1	1	1	0
English/Language Arts	PK-12	13	13.5	14	14	15	1

APPENDIX J-7 (Continued)

Working Group D

Additions to Annual Budget Booklet for
Annual Town Meeting
PROJECTED STAFFING

World Language	6-12	7	6.7	6.67	7	7	0
Health	6-12	2	3	2	3	3	0
Agriscience	9-12	5	5	5	5	5	0
Family/Consumer Sci	9-12	1	1	1	1	1	0
TechEd/Computer	6-12	4	4	4	4	4	0
Math	6-12	13	13	14	14	14	0
Science	6-12	14	14	13.67	14.67	14.67	0
Music	PK-12	7	7	7.5	7	7	0
Social Studies	6-12	11	11	11	11	11	0
Physical Education	PK-12	8	8	9	9	9	0

Literacy Specialist	PK-8	1	1	1	1	1	0
Mathematics Specialist	PK-8	1	1	1	1	1	0
Literacy Teacher	PK-5	5	5	5	5	5	0
BCBA	PK-12	2	2	1	1	1	0
Sped Pre-K	PK	2	2	4	4	4	0
Sped K-12	K-12	25	26	30	30	30	0
School Readiness Pre-K	PK	2	2	2	2	2	0
Sped Transition	12+	1	1	0	0	0	0
Sped Medically Fragile	PK-8	1	1	1	1	1	0
Guidance	6-12	7	7	7	8	8	0
Psychologist	PK-12	6	6	5	5	5	0
Social Worker	PK-12	2	2	4	4	4	0
Speech	PK-12	6	6	6	6	6	0
Media Specialist	PK-12	3	3	3	4	4	0
Interventionist	PK-8	0	2	6	7	10	3
		222.5	**226.7**	**239.6**	**244.5**	**248.5**	**4.0**

NON-CERTIFIED STAFF						
Position	Actual 19-20	Actual 20-21	Actual 21-22	Actual 22-23	Proposed 23-24	Additions 23-24
PreK	6.35	7.14	7.92	8.1	8.1	0
Kindergarten	3.65	4.69	4.05	5.67	6.87	1.2
Regular Program	5.32	5.32	5.32	5.1	5.1	0
Reading Instruction	4.04	3.08	3.54	3.21	3.21	0
Library/Media Support	3.23	2.7	4.05	3.24	3.24	0
Technology	7.98	7.98	6.84	5.67	5.67	0
Other Student Support	3.35	2.7	5.49	2.16	2.16	0
Professional Admin	1.14	1.14	3.42	6.84	6.84	0
Auxiliary Admin	23.1	23.1	21.39	20.96	20.96	0
Maintenance	9.12	9.12	4.56	5.7	5.7	0
Custodial	17.67	17.67	19.95	20.52	20.52	0
Other	1.07	1.07	4.27	1.06	1.56	0.5
Special Education	55.01	54.65	43.19	44.59	45.99	1.4
	141.03	**140.36**	**133.99**	**132.82**	**135.92**	**3.10**

NON-INSTRUCTIONAL STAFF (SUBCONTRACTED EMPLOYEES)	
Service	**Provider**
Food Service	Chartwells
School Nurses	Ledyard VNA
Transportation	Student Transportation of America
Special Education	Bloom, Community Therapeutic

APPENDIX J-8
Working Group D

Additions to Annual Budget Booklet for Annual Town Meeting

Budget Detail

2023-2024 Budget Including $ Inc/Dec and % Inc/Dec							
ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	$ Inc/Dec	% Inc/Dec
2021000	51040	0150-70-0002-01000-51040 -	TEACHER SALARY	$2,073,345	$2,317,898	$244,553	11.80%
2021000	51140	0150-70-0002-01000-51140 -	PARAPROFESSIONAL SALARIES	$76,407	$67,193	-$9,214	-12.06%
2021000	56110	0150-70-0002-01000-56110 -	INSTRUCTIONAL SUPPLIES	$38,500	$38,500	$0	0.00%
2021000	56890	0150-70-0002-01000-56890 -	TECHNOLOGY SUPPLIES	$12,000	$12,000	$0	0.00%
2021000	57310	0150-70-0002-01000-57310 -	REPLACEMENT EQUIPMENT	$950	$950	$0	0.00%
2021002	51040	0150-70-0002-01002-51040 -	TEACHER SALARY	$94,701	$96,405	$1,704	1.80%
2021002	56110	0150-70-0002-01002-56110 -	INSTR SUPPLIES-ART INSTR	$2,400	$2,400	$0	0.00%
2021005	56110	0150-70-0002-01005-56110 -	INSTR SUPPLIES-LA INSTR	$4,300	$4,300	$0	0.00%
2021007	56110	0150-70-0002-01007-56110 -	INSTR SUPPLIES-KG INSTR	$750	$750	$0	0.00%
2021011	56110	0150-70-0002-01011-56110 -	INSTR SUPPLIES-MATH INSTR	$1,500	$1,500	$0	0.00%
2021012	51040	0150-70-0002-01012-51040 -	TEACHER SALARY	$70,493	$74,082	$3,589	5.09%
2021012	54300	0150-70-0002-01012-54300 -	REPAIRS & MAINT-MUSIC INST	$1,000	$1,000	$0	0.00%
2021012	56110	0150-70-0002-01012-56110 -	INSTR SUPPLIES-MUSIC INST	$2,200	$2,200	$0	0.00%
2021013	56110	0150-70-0002-01013-56110 -	INSTR SUPPLIES-SCI INSTR	$2,200	$2,200	$0	0.00%
2021015	56110	0150-70-0002-01015-56110 -	INSTR SUPPLIES-SS INST	$4,200	$4,200	$0	0.00%
2021051	56110	0150-70-0002-01051-56110 -	INSTR SUPPLIES-READ INSTR	$4,500	$4,500	$0	0.00%
2021081	51040	0150-70-0002-01081-51040 -	TEACHER SALARY	$62,777	$65,676	$2,899	4.62%
2021081	56110	0150-70-0002-01081-56110 -	INSTR SUPPLIES-PHYS ED	$1,500	$1,500	$0	0.00%
2021085	51140	0150-70-0002-01085-51140 -	PARAPROFESSIONAL SALARIES	$33,857	$0	-$33,857	-100.00%
2021085	56110	0150-70-0002-01085-56110 -	INSTR SUPPLIES-REMED INST	$1,900	$1,900	$0	0.00%
2021200	51140	0150-70-0002-01200-51140 -	PARAPROFESSIONAL SALARIES	$257,190	$201,387	-$55,803	-21.70%
2021260	56110	0150-70-0002-01260-56110 -	INSTR SUPPLIES-LRN DISAB	$3,600	$3,600	$0	0.00%
2022140	56110	0150-70-0002-02140-56110 -	INSTR SUPPLIES-PSYCHOLOGY	$500	$500	$0	0.00%
2022140	56800	0150-70-0002-02140-56800 -	TESTING SUPPLIES-PSYCHOLOGY	$250	$250	$0	0.00%
2022150	56110	0150-70-0002-02150-56110 -	INSTR SUPPLIES-SPCH LANG	$800	$800	$0	0.00%
2022150	56800	0150-70-0002-02150-56800 -	TESTING SUPPLIES-SPCH LANG	$650	$650	$0	0.00%
2022210	53300	0150-70-0002-02210-53300 -	PROF/TECH SERVICES-PROF DEV	$3,500	$3,500	$0	0.00%
2022220	51050	0150-70-0002-02220-51050 -	MEDIA SALARIES-MEDIA CTR	$63,096	$71,022	$7,926	12.56%
2022220	51140	0150-70-0002-02220-51140 -	PARA SALARIES-MEDIA CTR	$17,236	$17,769	$533	3.09%
2022220	56110	0150-70-0002-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	$5,400	$5,400	$0	0.00%
2022220	56900	0150-70-0002-02220-56900 -	OTHER SUPPLIES-MEDIA CTR	$800	$800	$0	0.00%
2022230	56890	0150-70-0002-02230-56890 -	TECHNOLOGY SUPPLIES-INSTR TECH	$2,000	$2,000	$0	0.00%
2022400	51020	0150-70-0002-02400-51020 -	ADMIN SALARIES-GEN ADM	$285,247	$285,768	$521	0.18%
2022400	51100	0150-70-0002-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	$98,762	$112,081	$13,319	13.49%
2022400	55300	0150-70-0002-02400-55300 -	COMMUNICATIONS-GEN ADM	$1,300	$1,300	$0	0.00%
2022400	56900	0150-70-0002-02400-56900 -	OTHER SUPPLIES-GEN ADM	$1,300	$1,300	$0	0.00%
2041000	51040	0150-70-0004-01000-51040 -	TEACHER SALARY-GEN INSTR	$2,360,091	$2,628,322	$268,231	11.37%
2041000	51140	0150-70-0004-01000-51140 -	PARA SALARIES-GEN INSTR	$62,428	$69,581	$7,153	11.46%
2041000	56110	0150-70-0004-01000-56110 -	INSTR SUPPLIES-GEN INSTR	$38,805	$38,805	$0	0.00%

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	$ Inc/Dec	% Inc/Dec
2041000	56890	0150-70-0004-01000-56890 -	TECHNOLOGY SUPPLIES-GEN INSTR	$12,000	$12,000	$0	0.00%
2041000	57310	0150-70-0004-01000-57310 -	REPLACEMENT EQUIPMENT	$4,500	$4,500	$0	0.00%
2041002	51040	0150-70-0004-01002-51040 -	TEACHER SALARY	$164,335	$151,468	-$12,867	-7.83%
2041002	56110	0150-70-0004-01002-56110 -	INSTR SUPPLIES-ART INSTR	$4,200	$4,200	$0	0.00%
2041005	56110	0150-70-0004-01005-56110 -	INSTR SUPPLIES-LA INSTR	$7,160	$7,160	$0	0.00%
2041007	56110	0150-70-0004-01007-56110 -	INSTR SUPPLIES-KG INSTR	$3,100	$3,100	$0	0.00%
2041011	56110	0150-70-0004-01011-56110 -	INSTR SUPPLIES-MATH INSTR	$2,495	$2,495	$0	0.00%
2041012	51040	0150-70-0004-01012-51040 -	TEACHER SALARY	$150,767	$107,530	-$43,237	-28.68%
2041012	54300	0150-70-0004-01012-54300 -	REPAIRS & MAINT-MUSIC INST	$850	$850	$0	0.00%
2041012	56110	0150-70-0004-01012-56110 -	INSTR SUPPLIES-MUSIC INST	$3,650	$3,650	$0	0.00%
2041013	56110	0150-70-0004-01013-56110 -	INSTR SUPPLIES-SCI INSTR	$2,000	$2,000	$0	0.00%
2041015	56110	0150-70-0004-01015-56110 -	INSTR SUPPLIES-SS INST	$4,500	$4,500	$0	0.00%
2041051	56110	0150-70-0004-01051-56110 -	INSTR SUPPLIES-READ INSTR	$10,600	$10,600	$0	0.00%
2041081	51040	0150-70-0004-01081-51040 -	TEACHER SALARY	$159,493	$125,609	-$33,884	-21.24%
2041081	56110	0150-70-0004-01081-56110 -	INSTR SUPPLIES-PHYS ED	$3,600	$3,600	$0	0.00%
2041085	51140	0150-70-0004-01085-51140 -	PARAPROFESSIONAL SALARIES	$47,227	$51,745	$4,519	9.57%
2041085	56110	0150-70-0004-01085-56110 -	INSTR SUPPLIES-REMED INST	$3,100	$3,100	$0	0.00%
2041200	51140	0150-70-0004-01200-51140 -	PARAPROFESSIONAL SALARIES	$395,149	$341,080	-$54,069	-13.68%
2041260	56110	0150-70-0004-01260-56110 -	INSTR SUPPLIES-LRN DISAB	$4,600	$4,600	$0	0.00%
2042140	56110	0150-70-0004-02140-56110 -	INSTR SUPPLIES-PSYCHOLOGY	$600	$600	$0	0.00%
2042140	56800	0150-70-0004-02140-56800 -	TESTING SUPPLIES-PSYCHOLOGY	$800	$800	$0	0.00%
2042150	56110	0150-70-0004-02150-56110 -	INSTR SUPPLIES-SPCH LANG	$1,000	$1,000	$0	0.00%
2042150	56800	0150-70-0004-02150-56800 -	TESTING SUPPLIES-SPCH LANG	$700	$700	$0	0.00%
2042210	53300	0150-70-0004-02210-53300 -	PROF/TECH SERVICES-PROF DEV	$9,350	$9,350	$0	0.00%
2042220	51050	0150-70-0004-02220-51050 -	MEDIA SALARIES-MEDIA CTR	$67,582	$101,092	$33,510	49.58%
2042220	56110	0150-70-0004-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	$9,850	$9,850	$0	0.00%
2042220	56900	0150-70-0004-02220-56900 -	OTHER SUPPLIES-MEDIA CTR	$550	$550	$0	0.00%
2042230	56890	0150-70-0004-02230-56890 -	TECHNOLOGY SUPPLIES	$2,000	$2,000	$0	0.00%
2042400	51020	0150-70-0004-02400-51020 -	ADMIN SALARIES-GEN ADM	$272,117	$290,239	$18,122	6.66%
2042400	51100	0150-70-0004-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	$98,464	$125,494	$27,030	27.45%
2042400	55300	0150-70-0004-02400-55300 -	COMMUNICATIONS-GEN ADM	$1,000	$1,000	$0	0.00%
2042400	56900	0150-70-0004-02400-56900 -	OTHER SUPPLIES-GEN ADM	$2,300	$2,300	$0	0.00%
2042700	51140	0150-70-0004-02700-51140 -	PARA SALARIES-TRANS	$5,560	$5,700	$140	2.52%
2051000	56110	0150-70-0005-01000-56110 -	INSTRUCTIONAL SUPPLIES	$29,700	$29,700	$0	0.00%
2051000	56890	0150-70-0005-01000-56890 -	TECHNOLOGY SUPPLIES	$2,500	$2,500	$0	0.00%
2051002	51040	0150-70-0005-01002-51040 -	TEACHER SALARY-ART INSTR	$94,701	$96,405	$1,704	1.80%
2051002	56110	0150-70-0005-01002-56110 -	INSTR SUPPLIES-ART INSTR	$6,400	$6,400	$0	0.00%
2051005	51040	0150-70-0005-01005-51040 -	TEACHER SALARY-LA INSTR	$326,603	$341,104	$14,501	4.44%
2051005	56110	0150-70-0005-01005-56110 -	INSTR SUPPLIES-LA INSTR	$7,400	$9,900	$2,500	33.78%
2051006	51040	0150-70-0005-01006-51040 -	TEACHER SALARY-FLANG INST	$154,252	$158,986	$4,734	3.07%
2051006	56110	0150-70-0005-01006-56110 -	INSTR SUPPLIES-FLANG INST	$100	$4,100	$4,000	4000.00%
2051008	51040	0150-70-0005-01008-51040 -	TEACHER SALARY-HLTH INSTR	$144,782	$152,892	$8,110	5.60%
2051008	56110	0150-70-0005-01008-56110 -	INSTR SUPPLIES-HLTH INSTR	$1,150	$1,150	$0	0.00%
2051010	51040	0150-70-0005-01010-51040 -	TEACHER SALARY-INDUS INST	$174,793	$207,289	$32,496	18.59%
2051010	56110	0150-70-0005-01010-56110 -	INSTR SUPPLIES-INDUS INST	$3,000	$3,000	$0	0.00%
2051011	51040	0150-70-0005-01011-51040 -	TEACHER SALARY-MATH INSTR	$479,401	$472,935	-$6,466	-1.35%
2051011	56110	0150-70-0005-01011-56110 -	INSTR SUPPLIES-MATH INSTR	$1,200	$1,200	$0	0.00%

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	$ Inc/Dec	% Inc/Dec
2051012	51040	0150-70-0005-01012-51040 -	TEACHER SALARY-MUSIC INST	$125,227	$131,602	$6,375	5.09%
2051012	54300	0150-70-0005-01012-54300 -	REPAIRS & MAINT-MUSIC INST	$1,400	$1,400	$0	0.00%
2051012	56110	0150-70-0005-01012-56110 -	INSTR SUPPLIES-MUSIC INST	$2,350	$2,350	$0	0.00%
2051012	57310	0150-70-0005-01012-57310 -	REPL EQUIPMENT-MUSIC INST	$2,770	$2,770	$0	0.00%
2051012	58100	0150-70-0005-01012-58100 -	DUES & FEES-MUSIC INST	$275	$275	$0	0.00%
2051013	51040	0150-70-0005-01013-51040 -	TEACHER SALARY-SCI INSTR	$526,702	$523,800	-$2,902	-0.55%
2051013	56110	0150-70-0005-01013-56110 -	INSTR SUPPLIES-SCI INSTR	$7,500	$10,000	$2,500	33.33%
2051013	58120	0150-70-0005-01013-58120 -	PROJECT DUES & FEES-SCI INSTR	$8,500	$8,500	$0	0.00%
2051014	56890	0150-70-0005-01014-56890 -	TECHNOLOGY SUPPLIES-COMP INSTR	$6,500	$6,500	$0	0.00%
2051015	51040	0150-70-0005-01015-51040 -	TEACHER SALARY-SS INST	$284,103	$289,215	$5,112	1.80%
2051015	56110	0150-70-0005-01015-56110 -	INSTR SUPPLIES-SS INST	$4,750	$4,750	$0	0.00%
2051051	51040	0150-70-0005-01051-51040 -	TEACHER SALARY-READ INSTR	$138,994	$163,673	$24,679	17.76%
2051051	56110	0150-70-0005-01051-56110 -	INSTRUCTIONAL SUPPLIES	$2,900	$2,900	$0	0.00%
2051081	51040	0150-70-0005-01081-51040 -	TEACHER SALARY-PHYS ED	$195,865	$139,220	-$56,645	-28.92%
2051081	56110	0150-70-0005-01081-56110 -	INSTR SUPPLIES-PHYS ED	$2,100	$2,100	$0	0.00%
2051115	51040	0150-70-0005-01115-51040 -	TEACHER SALARY-EXTRA CUR	$22,227	$22,894	$667	3.00%
2051115	55100	0150-70-0005-01115-55100 -	TRANSPORTATION-EXTRA CUR	$2,950	$2,950	$0	0.00%
2051115	56900	0150-70-0005-01115-56900 -	OTHER SUPPLIES-EXTRA CUR	$2,150	$2,150	$0	0.00%
2051200	51140	0150-70-0005-01200-51140 -	PARAPROFESSIONAL SALARIES	$171,780	$186,209	$14,429	8.40%
2051200	56110	0150-70-0005-01200-56110 -	INSTRUCTIONAL SUPPLIES	$2,900	$2,900	$0	0.00%
2051200	56800	0150-70-0005-01200-56800 -	TESTING SUPPLIES	$300	$300	$0	0.00%
2052120	51030	0150-70-0005-02120-51030 -	GUIDANCE SALARIES-GUIDANCE	$226,415	$251,080	$24,665	10.89%
2052120	56110	0150-70-0005-02120-56110 -	INSTR SUPPLIES-GUIDANCE	$650	$650	$0	0.00%
2052140	56110	0150-70-0005-02140-56110 -	INSTR SUPPLIES-PSYCHOLOGY	$350	$350	$0	0.00%
2052150	56110	0150-70-0005-02150-56110 -	INSTR SUPPLIES-SPCH LANG	$750	$750	$0	0.00%
2052210	53300	0150-70-0005-02210-53300 -	PROF/TECH SERVICES-PROF DEV	$3,350	$3,350	$0	0.00%
2052220	51050	0150-70-0005-02220-51050 -	MEDIA SALARIES-MEDIA CTR	$94,701	$96,405	$1,704	1.80%
2052220	51140	0150-70-0005-02220-51140 -	PARA SALARIES-MEDIA CTR	$22,000	$0	-$22,000	-100.00%
2052220	56110	0150-70-0005-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	$9,650	$9,650	$0	0.00%
2052400	51020	0150-70-0005-02400-51020 -	ADMIN SALARIES-GEN ADM	$302,758	$308,056	$5,298	1.75%
2052400	51100	0150-70-0005-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	$97,133	$120,931	$23,798	24.50%
2052400	51140	0150-70-0005-02400-51140 -	PARA SALARIES-GEN ADM	$31,553	$17,145	-$14,408	-45.66%
2052400	55300	0150-70-0005-02400-55300 -	COMMUNICATIONS-GEN ADM	$5,950	$5,950	$0	0.00%
2052400	56900	0150-70-0005-02400-56900 -	OTHER SUPPLIES-GEN ADM	$2,000	$4,000	$2,000	100.00%
2052400	58100	0150-70-0005-02400-58100 -	DUES & FEES-GEN ADM	$1,200	$1,200	$0	0.00%
2053200	51040	0150-70-0005-03200-51040 -	TEACHER SALARY-ATHLETICS	$24,752	$25,494	$743	3.00%
2053200	53400	0150-70-0005-03200-53400 -	OTHER PROF/TECH SVCS-ATHLETICS	$4,800	$4,800	$0	0.00%
2053200	55100	0150-70-0005-03200-55100 -	TRANSPORTATION-ATHLETICS	$5,800	$5,800	$0	0.00%
2053200	56900	0150-70-0005-03200-56900 -	OTHER SUPPLIES-ATHLETICS	$4,000	$4,000	$0	0.00%
2061000	56110	0150-70-0006-01000-56110 -	INSTR SUPPLIES-GEN INSTR	$13,200	$13,200	$0	0.00%
2061002	51040	0150-70-0006-01002-51040 -	TEACHER SALARY-ART INSTR	$155,401	$162,939	$7,538	4.85%
2061002	56110	0150-70-0006-01002-56110 -	INSTR SUPPLIES-ART INSTR	$11,200	$11,200	$0	0.00%
2061003	51040	0150-70-0006-01003-51040 -	TEACHER SALARY-BUS INSTR	$84,762	$88,846	$4,084	4.82%
2061003	56110	0150-70-0006-01003-56110 -	INSTR SUPPLIES-BUS INSTR	$1,900	$1,900	$0	0.00%
2061005	51040	0150-70-0006-01005-51040 -	TEACHER SALARY-LA INSTR	$594,149	$534,353	-$59,796	-10.06%
2061005	56110	0150-70-0006-01005-56110 -	INSTR SUPPLIES-LA INSTR	$1,000	$1,000	$0	0.00%
2061005	58100	0150-70-0006-01005-58100 -	DUES & FEES-LA INSTR	$500	$500	$0	0.00%

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	$ Inc/Dec	% Inc/Dec
2061006	51040	0150-70-0006-01006-51040 -	TEACHER SALARY-FLANG INST	$401,211	$404,364	$3,153	0.79%
2061006	56110	0150-70-0006-01006-56110 -	INSTR SUPPLIES-FLANG INST	$800	$800	$0	0.00%
2061006	58100	0150-70-0006-01006-58100 -	DUES & FEES-FLANG INST	$200	$200	$0	0.00%
2061008	51040	0150-70-0006-01008-51040 -	TEACHER SALARY-HLTH INSTR	$99,304	$101,092	$1,788	1.80%
2061008	56110	0150-70-0006-01008-56110 -	INSTR SUPPLIES-HLTH INSTR	$900	$900	$0	0.00%
2061009	51040	0150-70-0006-01009-51040 -	TEACHER SALARY-LIFE INSTR	$94,701	$96,405	$1,704	1.80%
2061009	56110	0150-70-0006-01009-56110 -	INSTR SUPPLIES-LIFE INSTR	$8,500	$8,500	$0	0.00%
2061010	51040	0150-70-0006-01010-51040 -	TEACHER SALARY-INDUS INST	$265,492	$276,882	$11,390	4.29%
2061010	54300	0150-70-0006-01010-54300 -	REPAIRS & MAINT-INDUS INST	$1,000	$1,000	$0	0.00%
2061010	54400	0150-70-0006-01010-54400 -	RENTALS-INDUS INST	$1,200	$1,200	$0	0.00%
2061010	56110	0150-70-0006-01010-56110 -	INSTR SUPPLIES-INDUS INST	$24,500	$24,500	$0	0.00%
2061011	51040	0150-70-0006-01011-51040 -	TEACHER SALARY-MATH INSTR	$730,606	$611,577	-$119,029	-16.29%
2061011	56110	0150-70-0006-01011-56110 -	INSTR SUPPLIES-MATH INSTR	$1,500	$1,500	$0	0.00%
2061011	58100	0150-70-0006-01011-58100 -	DUES & FEES-MATH INSTR	$100	$100	$0	0.00%
2061012	51040	0150-70-0006-01012-51040 -	TEACHER SALARY-MUSIC INST	$155,401	$162,939	$7,538	4.85%
2061012	53400	0150-70-0006-01012-53400 -	OTR PROF/TECH SVCS-MUSIC INST	$5,000	$5,000	$0	0.00%
2061012	54300	0150-70-0006-01012-54300 -	REPAIRS & MAINT-MUSIC INST	$1,500	$1,500	$0	0.00%
2061012	56110	0150-70-0006-01012-56110 -	INSTR SUPPLIES-MUSIC INST	$4,600	$4,600	$0	0.00%
2061012	57310	0150-70-0006-01012-57310 -	REPL EQUIPMENT-MUSIC INST	$2,500	$2,500	$0	0.00%
2061013	51040	0150-70-0006-01013-51040 -	TEACHER SALARY-SCI INSTR	$787,891	$806,393	$18,503	2.35%
2061013	56110	0150-70-0006-01013-56110 -	INSTR SUPPLIES-SCI INSTR	$16,000	$16,000	$0	0.00%
2061013	57310	0150-70-0006-01013-57310 -	REPL EQUIPMENT-SCI INSTR	$3,600	$3,600	$0	0.00%
2061013	58120	0150-70-0006-01013-58120 -	PROJECT DUES & FEES-SCI INSTR	$28,319	$28,319	$0	0.00%
2061014	56890	0150-70-0006-01014-56890 -	TECHNOLOGY SUPPLIES	$5,500	$5,500	$0	0.00%
2061015	51040	0150-70-0006-01015-51040 -	TEACHER SALARY-SS INST	$681,280	$653,081	-$28,199	-4.14%
2061015	56110	0150-70-0006-01015-56110 -	INSTR SUPPLIES-SS INST	$1,000	$1,000	$0	0.00%
2061081	51040	0150-70-0006-01081-51040 -	TEACHER SALARY-PHYS ED	$268,359	$275,028	$6,669	2.49%
2061081	56110	0150-70-0006-01081-56110 -	INSTR SUPPLIES-PHYS ED	$6,000	$6,000	$0	0.00%
2061115	51040	0150-70-0006-01115-51040 -	TEACHER SALARY-EXTRA CUR	$78,988	$81,358	$2,370	3.00%
2061200	51140	0150-70-0006-01200-51140 -	PARAPROFESSIONAL SALARIES	$164,537	$123,443	-$41,094	-24.98%
2061300	53210	0150-70-0006-01300-53210 -	TUTORS-EXT DAY	$4,500	$4,500	$0	0.00%
2062120	51030	0150-70-0006-02120-51030 -	GUIDANCE SALARIES-GUIDANCE	$437,689	$430,625	-$7,063	-1.61%
2062120	55300	0150-70-0006-02120-55300 -	COMMUNICATIONS-GUIDANCE	$8,000	$8,000	$0	0.00%
2062120	56900	0150-70-0006-02120-56900 -	OTHER SUPPLIES-GUIDANCE	$2,000	$2,000	$0	0.00%
2062140	56110	0150-70-0006-02140-56110 -	INSTR SUPPLIES-PSYCHOLOGY	$2,100	$2,100	$0	0.00%
2062140	56900	0150-70-0006-02140-56900 -	NON INSTRUCTIONAL SUPPLIES	$5,250	$5,250	$0	0.00%
2062200	51200	0150-70-0006-02200-51200 -	OTHER SALARY-SCH CARER	$35,845	$36,920	$1,075	3.00%
2062210	53300	0150-70-0006-02210-53300 -	PROF/TECH SERVICES-PROF DEV	$3,500	$3,500	$0	0.00%
2062220	51050	0150-70-0006-02220-51050 -	MEDIA SALARIES-MEDIA CTR	$99,304	$101,092	$1,788	1.80%
2062220	51140	0150-70-0006-02220-51140 -	PARA SALARIES-MEDIA CTR	$22,326	$18,035	-$4,291	-19.22%
2062220	51200	0150-70-0006-02220-51200 -	OTHER SALARY	$27,321	$0	-$27,321	-100.00%
2062220	56110	0150-70-0006-02220-56110 -	INSTR SUPPLIES-MEDIA CTR	$25,950	$25,950	$0	0.00%
2062220	57300	0150-70-0006-02220-57300 -	NEW EQUIPMENT-MEDIA CTR	$1,100	$1,100	$0	0.00%
2062220	58100	0150-70-0006-02220-58100 -	DUES & FEES-MEDIA CTR	$250	$250	$0	0.00%
2062223	56900	0150-70-0006-02223-56900 -	OTHER SUPPLIES-AUDIO/VIS	$1,500	$1,500	$0	0.00%
2062400	51020	0150-70-0006-02400-51020 -	ADMIN SALARIES-GEN ADM	$474,275	$482,329	$8,054	1.70%
2062400	51100	0150-70-0006-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	$237,642	$238,965	$1,323	0.56%

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	$ Inc/Dec	% Inc/Dec
2062400	51140	0150-70-0006-02400-51140 -	PARA SALARIES-GEN ADM	$71,372	$78,588	$7,215	10.11%
2062400	53400	0150-70-0006-02400-53400 -	OTR PROFESS/TECH SVCS-GEN ADM	$5,500	$5,500	$0	0.00%
2062400	54300	0150-70-0006-02400-54300 -	REPAIRS & MAINT-GEN ADM	$2,500	$2,500	$0	0.00%
2062400	54400	0150-70-0006-02400-54400 -	RENTALS-GEN ADM	$1,200	$1,200	$0	0.00%
2062400	55300	0150-70-0006-02400-55300 -	COMMUNICATIONS-GEN ADM	$15,500	$15,500	$0	0.00%
2062400	56900	0150-70-0006-02400-56900 -	OTHER SUPPLIES-GEN ADM	$19,150	$19,150	$0	0.00%
2062400	58100	0150-70-0006-02400-58100 -	DUES & FEES-GEN ADM	$16,000	$16,000	$0	0.00%
2062500	53400	0150-70-0006-02500-53400 -	OTR PROF/TECH SVCS ATHLETICS	$2,700	$2,700	$0	0.00%
2063200	51040	0150-70-0006-03200-51040 -	TEACHER SALARY-ATHLETICS	$240,632	$277,851	$37,219	15.47%
2063200	54300	0150-70-0006-03200-54300 -	REPAIRS & MAINT-ATHLETICS	$14,000	$14,000	$0	0.00%
2063200	54400	0150-70-0006-03200-54400 -	RENTALS-ATHLETICS	$5,000	$5,000	$0	0.00%
2063200	56900	0150-70-0006-03200-56900 -	OTHER SUPPLIES-ATHLETICS	$17,500	$17,500	$0	0.00%
2063200	57300	0150-70-0006-03200-57300 -	NEW EQUIPMENT-ATHLETICS	$5,600	$5,600	$0	0.00%
2063200	57310	0150-70-0006-03200-57310 -	REPL EQUIPMENT-ATHLETICS	$17,000	$17,000	$0	0.00%
2071001	51040	0150-70-0007-01001-51040 -	TEACHER SALARY-AGRI INSTR	$522,413	$537,167	$14,755	2.82%
2071001	53400	0150-70-0007-01001-53400 -	OTHER PRO/TECH SVCS-AGRI INSTR	$14,000	$14,000	$0	0.00%
2071001	54300	0150-70-0007-01001-54300 -	REPAIRS & MAINT-AGRI INSTR	$7,500	$7,500	$0	0.00%
2071001	55800	0150-70-0007-01001-55800 -	TRAVEL-AGRI INSTR	$2,000	$2,000	$0	0.00%
2071001	56110	0150-70-0007-01001-56110 -	INSTR SUPPLIES-AGRI INSTR	$27,000	$37,000	$10,000	37.04%
2071001	56890	0150-70-0007-01001-56890 -	TECHNOLOGY SUPPLIES-AGRI INSTR	$1,000	$1,000	$0	0.00%
2071001	56900	0150-70-0007-01001-56900 -	OTHER SUPPLIES-AGRI INSTR	$1,600	$1,600	$0	0.00%
2071001	58100	0150-70-0007-01001-58100 -	DUES & FEES-AGRI INSTR	$4,000	$4,000	$0	0.00%
2081000	51040	0150-70-0008-01000-51040 -	TEACHER SALARY-GEN INSTR	$504,373	$818,342	$313,970	62.25%
2081000	51210	0150-70-0008-01000-51210 -	SUB TEACHER SALARIES-GEN INSTR	$281,808	$290,262	$8,454	3.00%
2081000	56110	0150-70-0008-01000-56110 -	INSTRUCTIONAL SUPPLIES	$6,100	$6,100	$0	0.00%
2081000	56400	0150-70-0008-01000-56400 -	TEXTBOOKS-GEN INSTR	$103,310	$45,000	-$58,310	-56.44%
2081000	56900	0150-70-0008-01000-56900 -	NON INSTRUCTIONAL SUPPLIES	$6,000	$6,000	$0	0.00%
2081006	56400	0150-70-0008-01006-56400 -	TEXTBOOKS-FLANG INST	$3,000	$24,800	$21,800	726.67%
2081011	56110	0150-70-0008-01011-56110 -	INSTR SUPPLIES-MATH INSTR	$3,000	$4,500	$1,500	50.00%
2081011	56400	0150-70-0008-01011-56400 -	TEXTBOOKS-MATH INSTR	$18,600	$3,000	-$15,600	-83.87%
2081013	56110	0150-70-0008-01013-56110 -	INSTR SUPPLIES-SCI INSTR	$1,500	$1,500	$0	0.00%
2081015	56400	0150-70-0008-01015-56400 -	TEXTBOOKS-SS INST	$0	$500	$500	
2081051	56110	0150-70-0008-01051-56110 -	INSTRUCTIONAL SUPPLIES	$0	$16,800	$16,800	
2081051	56400	0150-70-0008-01051-56400 -	TEXTBOOKS-READ INSTR	$0	$1,500	$1,500	
2081085	51040	0150-70-0008-01085-51040 -	TEACHER SALARY-REMED INST	$101,438	$128,542	$27,104	26.72%
2081280	53210	0150-70-0008-01280-53210 -	TUTORS-LITERACY	$5,000	$5,000	$0	0.00%
2082210	53500	0150-70-0008-02210-53500 -	DIST CURR DEVELOP-PROF DEV	$7,200	$8,400	$1,200	16.67%
2082213	53300	0150-70-0008-02213-53300 -	PROF/TECH SERVICES-STAFF PD	$40,000	$36,000	-$4,000	-10.00%
2082230	56800	0150-70-0008-02230-56800 -	TESTING SUPPLIES-INSTR TECH	$30,400	$34,700	$4,300	14.14%
2082305	55900	0150-70-0008-02305-55900 -	ADULT EDUCATION-ADULT ED	$32,725	$32,725	$0	0.00%
2082310	53400	0150-70-0008-02310-53400 -	OTHER PROF/TECH SERVICES-BOE	$5,000	$5,000	$0	0.00%
2082320	51010	0150-70-0008-02320-51010 -	DIST ADMIN SALARIES-DIST ADM	$493,250	$601,653	$108,403	21.98%
2082320	51100	0150-70-0008-02320-51100 -	SEC/CLERICAL SALARIES-DIST ADM	$60,628	$63,345	$2,717	4.48%
2082320	53400	0150-70-0008-02320-53400 -	OTR PROF/TECH SVCS-DIST ADM	$109,750	$109,750	$0	0.00%
2082400	51100	0150-70-0008-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	$158,228	$144,955	-$13,273	-8.39%
2082400	51300	0150-70-0008-02400-51300 -	SEASONAL HELP-GEN ADM	$9,320	$9,320	$0	0.00%

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	$ Inc/Dec	% Inc/Dec
2082410	51100	0150-70-0008-02410-51100 -	SEC/CLER SALARIES-DW SEC LON	$2,650	$2,650	$0	0.00%
2082500	51100	0150-70-0008-02500-51100 -	SEC/CLER SALARIES-DIST COMM	$135,333	$157,742	$22,409	16.56%
2082500	52200	0150-70-0008-02500-52200 -	SS AND MEDICARE	$515,000	$515,000	$0	0.00%
2082500	52300	0150-70-0008-02500-52300 -	RETIREMENT & HEALTH REIMB	$124,460	$124,460	$0	0.00%
2082500	52350	0150-70-0008-02500-52350 -	DIST TUITION REIMB-DIST COMM	$31,700	$31,700	$0	0.00%
2082500	52600	0150-70-0008-02500-52600 -	DISTRICT UNEMP COMP-DIST COMM	$65,950	$65,950	$0	0.00%
2082500	52800	0150-70-0008-02500-52800 -	DISTRICT INSURANCE-DIST COMM	$100,000	$100,000	$0	0.00%
2082500	55200	0150-70-0008-02500-55200 -	STUDENT ACCIDENT INS-DIST COMM	$9,950	$9,950	$0	0.00%
2082500	55300	0150-70-0008-02500-55300 -	COMMUNICATIONS-DIST COMM	$107,950	$107,950	$0	0.00%
2082500	55400	0150-70-0008-02500-55400 -	DISTRICT ADVERTISING-DIST COMM	$2,300	$2,300	$0	0.00%
2082500	55800	0150-70-0008-02500-55800 -	TRAVEL-DIST COMM	$10,700	$10,700	$0	0.00%
2082500	56890	0150-70-0008-02500-56890 -	TECHNOLOGY SUPPLIES-DIST COMM	$2,800	$2,800	$0	0.00%
2082500	56900	0150-70-0008-02500-56900 -	OTHER SUPPLIES-DIST COMM	$10,580	$10,580	$0	0.00%
2082500	57350	0150-70-0008-02500-57350 -	SOFTWARE-DIST COMM	$96,800	$96,800	$0	0.00%
2082500	58100	0150-70-0008-02500-58100 -	DUES & FEES-DIST COMM	$63,761	$63,761	$0	0.00%
2086110	55660	0150-70-0008-06110-55660 -	MAGNET SCHOOL TUITION	$451,000	$420,000	-$31,000	-6.87%
2091200	51020	0150-70-0009-01200-51020 -	ADMINISTRATIVE SALARIES-SPED	$393,926	$573,393	$179,467	45.56%
2091200	51200	0150-70-0009-01200-51200 -	OTHER SALARY-SPED	$112,830	$400,161	$287,331	254.66%
2091200	54900	0150-70-0009-01200-54900 -	OTHER PURCHASED SERVICES-SPED	$8,000	$8,000	$0	0.00%
2091200	55300	0150-70-0009-01200-55300 -	COMMUNICATIONS-SPED	$1,000	$1,000	$0	0.00%
2091200	55800	0150-70-0009-01200-55800 -	TRAVEL-SPED	$3,000	$3,000	$0	0.00%
2091200	56800	0150-70-0009-01200-56800 -	TESTING SUPPLIES-SPED	$10,000	$15,000	$5,000	50.00%
2091200	56900	0150-70-0009-01200-56900 -	OTHER SUPPLIES-SPED	$8,400	$8,400	$0	0.00%
2091200	57300	0150-70-0009-01200-57300 -	NEW EQUIPMENT-SPED	$10,000	$10,000	$0	0.00%
2091200	58100	0150-70-0009-01200-58100 -	DUES & FEES-SPED	$1,000	$10,250	$9,250	925.00%
2091230	51040	0150-70-0009-01230-51040 -	TEACHER SALARY-SPED	$2,214,832	$2,278,272	$63,440	2.86%
2091260	51040	0150-70-0009-01260-51040 -	TEACHER SALARY-LRN DISAB	$80,001	$84,072	$4,071	5.09%
2091260	51140	0150-70-0009-01260-51140 -	PARAPROFESSIONAL SALARIES	$43,931	$46,376	$2,445	5.57%
2091260	53400	0150-70-0009-01260-53400 -	OTHER PROFESS/TECH SERVICES	$31,650	$121,650	$90,000	284.36%
2091260	53410	0150-70-0009-01260-53410 -	SPEC ED DOCTORS	$2,000	$4,000	$2,000	100.00%
2091260	55300	0150-70-0009-01260-55300 -	COMMUNICATIONS	$500	$500	$0	0.00%
2091260	55800	0150-70-0009-01260-55800 -	TRAVEL	$1,500	$1,500	$0	0.00%
2091260	56110	0150-70-0009-01260-56110 -	INSTRUCTIONAL SUPPLIES	$5,000	$6,400	$1,400	28.00%
2091260	57300	0150-70-0009-01260-57300 -	NEW EQUIPMENT	$3,000	$3,000	$0	0.00%
2091270	51040	0150-70-0009-01270-51040 -	TEACHER SALARY-MULTHAND	$94,701	$96,405	$1,704	1.80%
2091270	51140	0150-70-0009-01270-51140 -	PARAPROFESSIONAL SALARIES	$17,502	$18,035	$533	3.05%
2091280	53210	0150-70-0009-01280-53210 -	TUTORS-HOMEBOUND	$20,000	$20,000	$0	0.00%
2091400	51040	0150-70-0009-01400-51040 -	TEACHER SALARY-SUMMER	$35,000	$35,000	$0	0.00%
2091400	51100	0150-70-0009-01400-51100 -	SECRETARY SALARY-SUMMER	$2,500	$2,500	$0	0.00%
2091400	51140	0150-70-0009-01400-51140 -	PARA SALARIES-SUMMER	$17,980	$17,980	$0	0.00%
2091400	56900	0150-70-0009-01400-56900 -	OTHER SUPPLIES-SUMMER	$2,500	$2,500	$0	0.00%
2092140	51040	0150-70-0009-02140-51040 -	TEACHER SALARY-PSYCHOLOGY	$699,239	$660,003	-$39,236	-5.61%
2092150	51040	0150-70-0009-02150-51040 -	TEACHER SALARY-SPCH LANG	$543,018	$537,802	-$5,216	-0.96%
2092190	53400	0150-70-0009-02190-53400 -	OTHER PROF/TECH SVCS-OTR SUPP	$180,137	$180,137	$0	0.00%
2092190	53410	0150-70-0009-02190-53410 -	SPEC ED DOCTORS-OTR SUPP	$80,000	$80,000	$0	0.00%
2092190	53440	0150-70-0009-02190-53440 -	SPEC ED OT-OTR SUPP	$220,000	$260,000	$40,000	18.18%
2092190	53460	0150-70-0009-02190-53460 -	SPEC ED PT-OTR SUPP	$125,000	$140,000	$15,000	12.00%

ORG	OBJ	ACCOUNT	ACCOUNT DESCRIPTION	FY23 BUD	FY24 PROP	$ Inc/Dec	% Inc/Dec
2092400	51100	0150-70-0009-02400-51100 -	SEC/CLERICAL SALARIES-GEN ADM	$159,661	$182,914	$23,253	14.56%
2096110	55600	0150-70-0009-06110-55600 -	SPED TUITION PUBLIC	$611,511	$346,511	-$265,000	-43.34%
2096130	55700	0150-70-0009-06130-55700 -	SPED TUIT-NON-PUBLIC-TUIT-NP	$1,036,423	$1,036,423	$0	0.00%
2102130	54900	0150-70-0010-02130-54900 -	OTHER PURCH SERVICES-HEALTH	$2,500	$2,500	$0	0.00%
2102130	56900	0150-70-0010-02130-56900 -	OTHER SUPPLIES-HEALTH	$7,778	$7,778	$0	0.00%
2112600	51130	0150-70-0011-02600-51130 -	OVERTIME/SEASONAL HELP	$15,000	$15,000	$0	0.00%
2112600	51160	0150-70-0011-02600-51160 -	HEAD CUST SALARIES-MAINTENANC	$1,027,986	$1,058,491	$30,505	2.97%
2112600	51300	0150-70-0011-02600-51300 -	SEASONAL HELP-MAINTENANC	$45,000	$55,000	$10,000	22.22%
2112600	54100	0150-70-0011-02600-54100 -	WATER & SEWER-MAINTENANC	$71,200	$71,200	$0	0.00%
2112600	54210	0150-70-0011-02600-54210 -	DISPOSAL SERVICE-MAINTENANC	$13,200	$13,200	$0	0.00%
2112600	54300	0150-70-0011-02600-54300 -	REPAIRS & MAINTENANCE-MAINT	$293,100	$293,100	$0	0.00%
2112600	55800	0150-70-0011-02600-55800 -	TRAVEL-MAINTENANC	$460	$460	$0	0.00%
2112600	56200	0150-70-0011-02600-56200 -	HEATING OIL/PROPANE-MAINTENANC	$267,770	$310,000	$42,230	15.77%
2112600	56210	0150-70-0011-02600-56210 -	NATURAL GAS	$106,400	$106,400	$0	0.00%
2112600	56220	0150-70-0011-02600-56220 -	ELECTRICITY-MAINTENANC	$541,500	$581,500	$40,000	7.39%
2112600	56900	0150-70-0011-02600-56900 -	OTHER SUPPLIES-MAINTENANC	$200,000	$220,000	$20,000	10.00%
2112600	57310	0150-70-0011-02600-57310 -	REPL EQUIPMENT-MAINTENANC	$10,000	$0	-$10,000	-100.00%
2112610	51160	0150-70-0011-02610-51160 -	HEAD CUST SALARIES-DIR SAL	$100,696	$106,828	$6,132	6.09%
2112630	51160	0150-70-0011-02630-51160 -	HEAD CUST SALARIES-MAINT WAGE	$237,889	$251,638	$13,750	5.78%
2112640	51160	0150-70-0011-02640-51160 -	HEAD CUST SALARIES-MTCUST LON	$6,800	$6,800	$0	0.00%
2122230	51060	0150-70-0012-02230-51060 -	TECHNOLOGY SALARIES-INSTR TECH	$384,154	$266,261	-$117,893	-30.69%
2122230	53400	0150-70-0012-02230-53400 -	OTR PROF/TECH SVCS-INSTR TECH	$5,250	$0	-$5,250	-100.00%
2122230	53740	0150-70-0012-02230-53740 -	TECH REL CLASS SVC-INSTR TECH	$23,500	$14,500	-$9,000	-38.30%
2122230	54310	0150-70-0012-02230-54310 -	EQUIPMENT MAINTENANCE	$165,000	$201,625	$36,625	22.20%
2122230	54320	0150-70-0012-02230-54320 -	TECH REL REPAIR-INSTR TECH	$5,200	$51,200	$46,000	884.62%
2122230	55800	0150-70-0012-02230-55800 -	TRAVEL-INSTR TECH	$3,750	$2,000	-$1,750	-46.67%
2122230	56890	0150-70-0012-02230-56890 -	TECHNOLOGY SUPPLIES-INSTR TECH	$63,500	$63,500	$0	0.00%
2131200	55110	0150-70-0013-01200-55110 -	SPECIAL ED TRANSPORTATION-SPED	$881,500	$881,500	$0	0.00%
2132700	55100	0150-70-0013-02700-55100 -	TRANSPORTATION-TRANS	$1,227,193	$1,309,193	$82,000	6.68%
2132700	56260	0150-70-0013-02700-56260 -	DIESEL/GASOLINE-TRANS	$176,700	$196,700	$20,000	11.32%
2133200	55100	0150-70-0013-03200-55100 -	TRANSPORTATION-ATHLETICS	$51,000	$51,000	$0	0.00%
2772213	51040	0150-70-0077-02213-51040 -	TEACHER SALARY BEST/TEAM	$3,000	$3,000	$0	0.00%
2161601	56110	0150-70-0016-01000-56110 -	INSTRUCTIONAL SUPPLIES	$21,000	$21,000	$0	0.00%
2161601	57350	0150-70-0016-01000-57350 -	CURRICULUM SOFTWARE	$60,000	$60,000	$0	0.00%
2161601	58100	0150-70-0016-01000-58100 -	DUES & FEES	$20,000	$20,000	$0	0.00%
2161605	56400	0150-70-0016-01015-56400 -	TEXTBOOKS	$500	$0	-$500	-100.00%
2161606	56400	0150-70-0016-01051-56400 -	TEXTBOOKS	$1,500	$0	-$1,500	-100.00%
				$34,555,319	$35,908,368	$1,353,048	3.92%

APPENDIX J-9
Working Group D

Additions to Annual Budget Booklet for
Annual Town Meeting

Ledyard Board of Education 2023-2024 Budget Funding Contingency Plan

The Ledyard Town Charter Revision, dated December 3, 2018, requires the Board of Education to include as part of the annual budget submittal, "plans for dealing with additional reductions in State funding that might occur after the Board of Education budget is prepared that could include reduction in services."

Upon direction from the Ledyard Town Council that included a target reduction amount, the Ledyard Board of Education will evaluate the Board of Education adopted budget to identify potential specific reductions. It should be understood that any reductions to the budget will impact programs or district services to students.
It is important to consider that the Ledyard Board of Education budget is approximately 73.8% salary and wages. The remaining portions are made of relatively small allocations of mostly required expenses including student transportation.
Any reduction to the 2023-2024 approved Board of Education budget would necessitate a reduction in staff, which will potentially result in reduction in the number of class offerings.

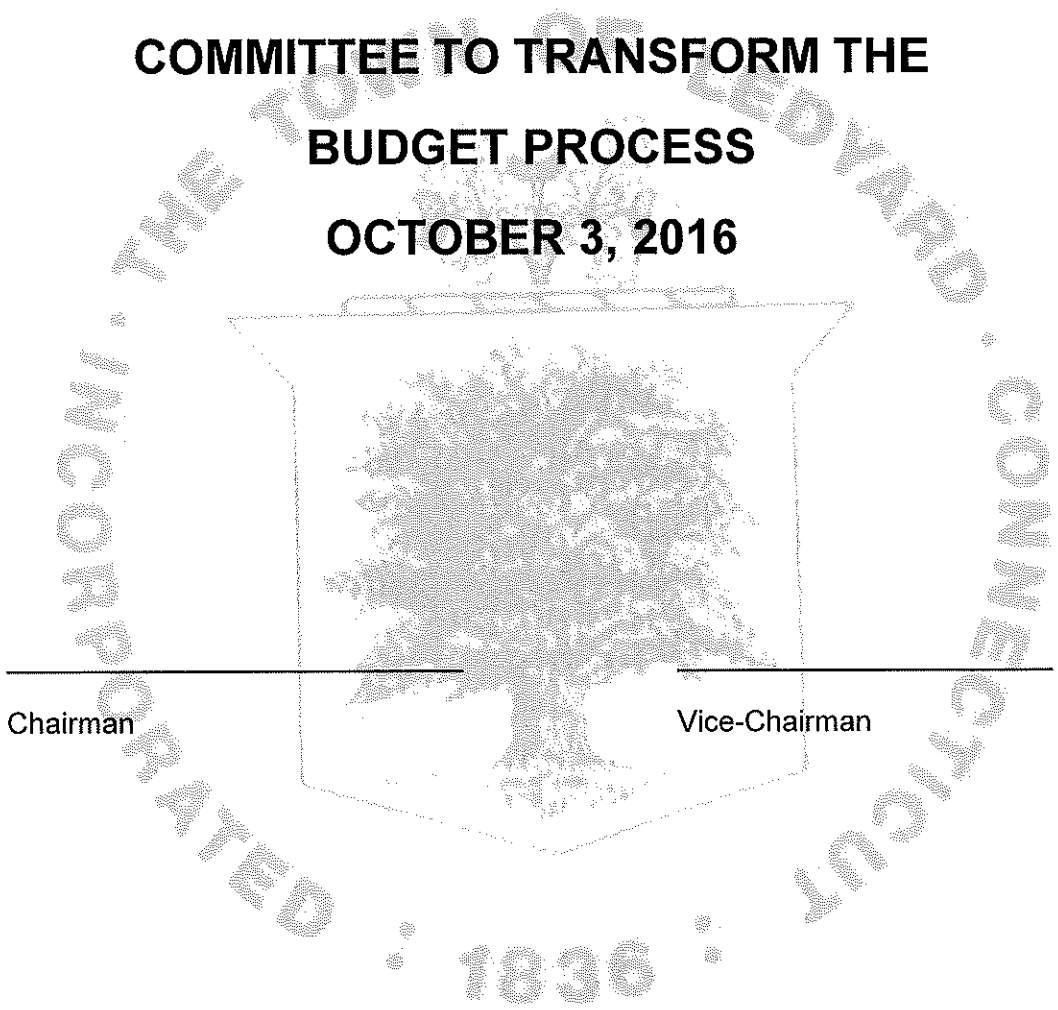
For example:

- A $160,000 reduction would necessitate the reduction of two teaching staff
- A $220,000 reduction would necessitate the reduction of two teaching staff and three paraprofessional staff
- A $280,000 reduction would necessitate the reduction of three teaching staff and two paraprofessional staff
- A $320,000 reduction would necessitate the reduction of three teaching staff and four paraprofessional staff

The Board of Education will conduct Special Meetings, as required, to review the options identified by the Central Office and Staff and develop and approve a proposed budget revision to address the Town Council required reduction(s).

APPENDIX K

2016 REPORT
REPORT TO THE LEDYARD TOWN COUNCIL
OF THE
COMMITTEE TO TRANSFORM THE
BUDGET PROCESS
OCTOBER 3, 2016



Chairman

Vice-Chairman

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Appendices

I. Town Council Resolution Establishing a Committee to Transform the Budget Process, dated June 8, 2016

J. Sub-Committee A Spreadsheet of Functions and Priorities

K. Sub-Committee B Spreadsheet of Operations, Buildings, Purchasing, and Responsibilities

L. Sub-Committee D Template for the Submission of the Annual Budget

M. Introduction

The Ledyard Town Council recognizes the burden that the State's financial crisis has imposed on municipal budgets and its taxpayers by reducing municipal aid funding and by imposing mandates on cities and towns. The Town Council recognizes the need to examine alternative budgeting methods such as a Zero Based Budget Practice for the implementation of the Fiscal Year 2017/2018 Budget preparation.

In response to this concern, the Town Council established a Committee to Transform the Budget Process (CTBP) to be comprised of nine (9) regular members. All members were appointed by the Town Council with the following representation:

- Town Council Finance Committee Chairman
- Town Council Chairperson
- One additional Member of the Town Council
- Two Members from the Board of Education
- Four Members from the Community-at-Large

In addition, the Mayor and Superintendent of Schools, or their designees, served as ex-officio members.

N. Committee Charter

The CTBP was chartered to perform the following tasks:

(8) To review, research and determine the following:

(9) the services the community provides to its residents;
(10) whether the services/programs are mandatory; and
(11) how effectively the community provides its services/programs to its residents.
In addition, the CTBP was tasked to review all currently contracted services in the context of (1) through (3) above.

(12) To review all department operations, all municipal and school buildings and grounds, the purchase of commodities, and the utilization of staffing/cross training in order to promote municipal consolidation efforts and provide recommendations;

(13) To provide guidance and recommendations relative to the negotiation and execution of contracts related to municipal consolidation of departments, services and/or shared services to meet the General Government and Board of Education's operational and mandated requirements;

(14) To recommend a budget process, format and outline for the General Government and Board of Education to consider for implementation with the development of the Fiscal Year 2017/2018 Budget that would include detailed data such as:

(15) Projected line item cost estimates for Fiscal Year 2017/2018;
(16) Capital Improvement Plan/Initiatives/Funding Sources;
(17) Trends in salaries, maintenance and operational costs;
(18) Demonstrated efforts for efficiencies and reductions;
(19) Plans to address the decrease in student population/enrollment;
(20) Recommendations to address anticipated loss of Municipal Aid Revenues due to the State's finance crisis and projected budget deficits; and
(21) Ways to address current and anticipated future State mandates.

A copy of the Town Council Resolution establishing the Committee to Transform the Budget Process is provided as Appendix A.

O. Committee Composition

The appointed members were as follows:

Name - CTBP Office	Affiliation
Fred Allyn III	Town Council, Finance Comm. Chairman
Michael Brawner – Vice Chairman	Board of Education, Finance Comm. Chairman
Stephanie Calhoun	Board of Education
Linda Davis	Town Council, Chairperson
Terry Jones – Chairman	Member at Large
Patrick Kelly	Member at Large
John Rodolico – Secretary	Member at Large
William Saums	Town Council
Sharon Wadecki	Member at Large

TOWN OF STRATFORD CONNECTICUT INCORPORATED 1836

P. Timeline

The Town Council made the formal appointments to the CTBP at its June 8, 2016 meeting, and the appointees were notified by letters dated June 9, 2016 of their appointments that were to be for a four-month term ending October 12, 2016.

An organizational meeting was conducted on June 16, 2016. The CTBP members agreed to begin the following week, June 23rd, and to meet at least every two weeks through the summer. That permitted at least eight meetings before the end of the term of appointment on October 12th.

Q. Process for Execution

At the organizational meeting, the CTBP reviewed the four main tasks they had been assigned. (Refer to Section II, Committee Charter, and Appendix A.) The Commissioners decided that the emphasis needed to be on the "a" (review of services for savings and efficiency) and "b" (study of operations for consolidation opportunities) tasks. It was felt that the "c" task (guidance for negotiation and execution of contracts) would be a product of the first two tasks, and it was felt that the "d" task (budget process and outline) would be illuminated by the first two tasks, especially where improved data would be necessary to permit informed decisions between options.

Based on the above, work began in two smaller groups. Sub-Committee A, led by Fred Allyn and staffed by Stephanie Calhoun, Terry Jones, Patrick Kelly, and William Saums, addressed the "a" task (review of services for savings and efficiency). By doing a line-item review of the General Government and Board of Education budgets, a detailed list of services provided was created. (In other words, "What are we paying for?") That list of services was then evaluated for importance on a scale of 1 (vital) to 5 (non-essential). The group members all answered the following questions regarding each of the services:

1. Do you feel that this is a service or program we need to provide?
2. Is this service/program something we can live without the government providing?
3. Is this a service/program we can continue to provide, but at a lesser level?
4. Could this service/program be privatized?
5. Could this service/program be shared with an adjacent municipality or with another agency within Town?

6. How could this service/program be provided more efficiently/effectively?

In addition, the sub-committee attempted to determine the total amount of resources expended on each of the services identified on an annual basis. The efforts of Sub-Committee A were captured in an Excel spreadsheet.

Sub-Committee B, led by Michael Brawner and staffed by Linda Davis, John Rodolico, and Sharon Wadecki, addressed the "b" task (study of operations for consolidation opportunities). In order to determine if there were any operations, services, and products that could be considered for sharing and/or consolidation, the sub-committee performed a detailed review of all department operations; municipal and school buildings and grounds; the purchase of commodities; and the utilization of staffing/cross training in order to promote consolidation efforts and provide recommendations. A multiple page Excel Spreadsheet was developed to manage the information as obtained and processed. The pages (Tabs) were labeled as follows:

- Buildings and Facilities
- Operations and Staff (*Who is responsible for operation and maintenance and what specific skills and certifications are required?)*
- Purchasing (*Which organization purchases what types of items for each building/facility?)*

In addition, a Questions and Recommendations tab was created to capture questions and ideas that might not have been needed for the task at hand but would aide in the execution of any recommendations that were approved for further action.

The sub-committee researched and documented all Ledyard buildings and facilities belonging to the General Government, Parks and Recreation, and the Board of Education (BoE). For each location, the sub-committee researched and documented the various functions required for maintenance, services, and supply:

- Required certifications
- Special skills
- Training
- Dependencies (schedules, existing shared services, etc)

The sub-committee also compiled all available information on what items are purchased for normal office/building operations:

- Office supplies (paper, printer toner, etc)
- Cleaning supplies (mops, detergent, disinfectant, etc)

- Sanitary supplies (soap, paper goods, etc)
- Uniforms

Once all the required information was obtained and compiled, the sub-committee created a 3-tier ranking system for each change that should be considered:

1. Recommend pursuing for next budget cycle;
2. Recommend pursuing for near future budget cycle following investigation into details and "long poles"; and
3. No action recommended at the present time due to complexity of work, dependencies on other efforts, and/or low potential savings.

Sub-Committee B briefed its report to the full committee on August 11, 2016.

All committee members contributed to the coverage of the "c" task. During the work of the committee and the sub-groups, members were aware that the outcome of discussions regarding consolidation of work, workflows, and tasks would have an impact on contracts for services, employees, and bargaining units.

Sub-Committee B finished their task first and, acting as Sub-Committee D, went on to look at budget submission format issues (the "d" task). The Town Charter requires that the General Government and Board of Education budgets be in a format as specified by the Town Council. The sub-committee looked at best practices from other states and worked to specify a budget format that was both clear and concise without being so detailed that the format would be cumbersome and difficult to understand for the citizens.

The output of the sub-committees is discussed in the next section (VI Results).

R. Results

The output of Sub-Committee A, a comprehensive listing of the services and functions provided by both the General Government and the Board of Education, is provided as Appendix B. These are ranked by order of essentiality (on a scale of 1-5). Services and functions that could or should be eliminated were identified. Comments are included regarding the potential for sharing or consolidating these functions, either between Ledyard agencies or with other municipalities. Where possible, the cost of providing the service for a year is included as well.

Sub-Committee B, following debate and reach-back to Town and BoE staff, identified and prioritized potential areas for sharing/privatizing of services. (See Appendix C.) As a result of this process, the following items were selected and ranked:

- Lawn/grounds maintenance (mowing/grooming)
- Purchasing of paper and supplies
- Technology (computers, copiers, cell phones, etc)
- Snow removal
- School/Town building maintenance and repair
- Uniforms

The sub-committee was not in full agreement on options for shared professional services for Financial Management and Legal Services. This will require additional discussion in the future.

Regarding the "c" task, committee members did not feel that additional measures were required. The Town and the Board of Education are accustomed to meeting with unions prior to making staffing decisions that affect the employment of bargained-for employees. Such Impact Bargaining sessions are initiated to involve and inform the affected union's leadership early in the process, to seek their input, and to discuss both union and management rights, as well as alternate options and proposed solutions with all parties.

Sub-Committee D produced a template for the submission of the General Government and Board of Education budgets. That template can be found as Appendix D. Additionally, suggestions for added clarity and preparation of plans for future eventualities are provided in Section VII, Recommendations.

S. Recommendations

Sub-Committee A Recommendations (Task A, Review of Services)

The following is a summary of the recommendations that should be explored immediately for efficiencies and/or savings. Time to implement varies, shown as "immediate" action items, identified by green text (within the next 12 months), "near-term" items, identified by blue text (12-18 months), and "mid-range" items, identified by red text (18-36 months). The department or parties to secure implementation are also noted.

It is recognized that the recommended time frames provided by the CTBP may need to change because of a change in circumstances. For example, if an action that has a recommended implementation time frame of 12-18 months involved a position that unexpectedly became vacant, then the recommendation should be considered for implementation as part of the process of filling that vacancy. This would require expedited development of implementation plans for shared or combined positions.

General Government:

Immediate:

Police: Actively seek police service agreements for Preston and possibly N. Stonington. Lead: Mayor and Chief of Police.

Tax Assessor: Move to part-time Assistant Tax Assessor (seek shared service with neighboring municipalities). Lead: Mayor to seek part-time asst. assessor in other municipality.

Trash/Recycling: Offer blue recycling carts to those with legitimate need, add roll-off dumpster at transfer station for cans and bottles. Make this site known to the public, especially during holidays as alternate drop off. Lead: Mayor's Asst., PW Director, Willimantic Waste.

Library Programs: Reduce hours of both facilities, alternate schedules to close on alternating days. Same staff, reduced hours. Define library services versus Parks and Recreation program. Lead: Mayor, Library Commission.

Parks and Recreation: Define Library Services versus Parks and Recreation programs. Investigate the possibility of Groton and Ledyard allowing residents to cross-enroll at resident fee schedule. Lead: Parks and Recreation Director.

Street Lighting: Move to LED lighting ASAP. Savings of $680,000 projected over twenty years. Lead: Mayor, TC Finance Committee.

Business Incubator: List Gales Ferry Landing (Former Gales Ferry School) for sale immediately. Recapture funds for future capital needs. Lead: Mayor, Town Council.

Senior Transportation: Trips with three or fewer guests to take car; van for 4+ travelers only or ADA required use. Lead: Senior Center Director.
Public Works Road Service: Contract for guard rail and sign repair/replacement. Lead: Public Works Director, Mayor.

Near Term:

Fire Companies: Reduce fleet of apparatus, share select equipment between the two departments. Lead: Emergency Services Director, Mayor.
Ledyard Volunteer Emergency Services (LVES): House one vehicle in GFFD during major storms. Possibly add a driver to cover more calls. Lead: Mayor, Public Safety.
Emergency Planning: Seek shared position with neighboring municipalities. Lead: Mayor, Emergency Services Director.
Animal Control: Operate joint facility with Preston, Montville. Lead: Chief of Police.
Planning and Zoning Enforcement: Share with adjacent municipalities. Lead: P&Z commission, Mayor.
Visiting Nurses: Share / Expand with adjacent municipalities. Add nurse(s) if revenue positive. Lead: Director of Nursing.
Roadside Mowing: Seek privatization, sell roadside mower (single function machine). Lead: PW Director.
Street Sweeping: Keep machine and contract with other towns OR sell and privatize. Lead: PW Director
Economic Development: Consider canceling EDC ordinance and dissolving the commission. Utilize Planner, Mayor, and Town Council. Let the private sector make this happen. Lead: Town Council.
Ledyard Center School: List property for sale immediately. Recapture funds for future capital needs. Lead: Mayor, Town Council.
Town Clerk Services: Increase on-line offerings, further reducing Town Hall visits. Lead: Town Clerk.
Conservation of Public Lands: Sell select parcels (single building lots) to fund "public land maintenance account". Lead: Town Council, Land Use, Planning and Public Works Committee.
Planning: Consider moving to part-time position. Seek partnership with adjacent municipality. Lead: Mayor.
Senior Programs: Share with Groton, Preston. Conduct scheduling through Parks and Recreation. Lead: Senior Center Director, Parks and Recreation.
Senior Center: Share with Preston? Groton? Offer facility for rent in "off hours" and weekends. Lead: Mayor, Senior Center Director, Senior Commission, Parks and Recreation Director.
Building Permits and Inspections: Seek shared position with neighboring municipalities. Lead: Mayor and Council of Governments.

Mid-Range:

Catch Basin Cleaning: Contract to do work for adjacent municipalities, or sell truck and privatize. Lead: PW Director.
Inland Wetlands Watercourses Official: Share with adjacent municipalities? This position should remain a part-time position. Lead: Mayor.
Senior Housing: Investigate sale of facility, with deed restriction to only permit senior housing. Lead: Mayor, Senior Housing Authority.
Water/Sewer Services: Investigate the feasibility of conveying both services, infrastructure, including hydrants to Groton Public Utilities. Lead: WPCA, Groton Utilities.
Dispatch: Seek additional regionalization opportunities with other municipalities, including outsourcing to Quinnebaug Valley or similar. Lead: Mayor and Public Safety.
Fire Marshal: Seek to share the position with other municipalities. Lead: Town Council.
Health District: Is there a more efficient system than LLHD? Lead: Town Council to explore options every 3-5 years.

General Government and Board of Education:

Immediate:

Purchasing: Immediately change to single source purchasing (So-called "P-card system") for all utilities, consumables, cleaning products, etc. Look at Purchasing Ordinance. Move to Purchasing Agent and Master Buyer for all supplies. Solicit and secure new copier leases Town wide, for purchasing power. Lead: Mayor, Finance Director, Superintendent, BoE Business Manager.
Parks and Recreation: Participate in master grounds contract with Town, BoE (in-kind); seek corporate partners/sponsors. Lead: Parks and Recreation Director.
Public Grounds Maintenance: Consider the use of a master contract for all grounds. Define responsible party (in-kind). Lead: Mayor, PW Director, BoE

Near Term:

Management Information Systems (MIS): Seek a combined position with BoE. Lead: Mayor and Superintendent.
Human Resources: This was previously a shared position and could be in the future. Lead: Mayor, Superintendent.
Fiscal Control of Public Funds: Seek combined Finance Director position with BoE, with two assistants. Lead: Mayor and Superintendent
Snow Removal: Investigate treating this as a single function for Town, BoE, Parks and Recreation. Additionally, prepare an RFP to plow portion of Town for 2-3 years (as pilot

project), with ability to expand contract if overall satisfaction with private contractor is high. Lead: PW Director, Mayor, Superintendent, HR Director.

Mid-Range:

Maintenance of Public Buildings: Consider the use of one facilities director for the Town and BoE, hiring assistants to cover all buildings. Lead: PW Director, BoE facilities director, HR director.

Board of Education:

Immediate:

Education for Elective Courses: Consider discontinuing offering classes with low enrollments (online alternatives?). Lead: Asst. Superintendent.
Special Education: Where permitted by policy and statute, the Central Office should seek insurance reimbursement for students receiving Physical Therapy. Such reimbursement will only be secured with parental permission. Lead: Superintendent
Sports Programs: Recommend seeking corporate sponsorships for teams and facilities. Ask Boosters to help maintain. Lead: BoE.
Music Programs: Allow donations to be directed to music-specific accounts for improvements, instruments, music purchases. Ask Boosters to help support. Lead: BoE, Business Manager.

Near Term:

Agri-Science: In an effort to increase enrollment, contract professional to create a recruiting video, posting to YouTube, etc. (7-8th graders aren't reading the newspaper). Lead BoE Central Office staff.
Legal Fees: Recommend seeking one law firm to handle both divisions of town government under one firm, seeking an economy of scale. Lead: Mayor, BoE.
Curriculum Development: Seek to make this a shared position with adjacent municipalities. Lead: Superintendent.

Mid-Range:

Transportation: Investigate regional busing if school district area increases (Ledyard, Preston, N. Stonington, etc). Further define transportation to include breakout of magnet school, charter school, technical school, and SPED transportation. Lead: BoE Business Manager, Superintendent.

Plans should be developed for the recommendations that are considered to have a desirable outcome for the Town, even when the time is not optimum for implementation. For example, transition plans for consolidation of positions should be developed so that when an opportunity presents itself, the plan is already in place for what a combined / consolidated function might look like.

The CTBP understands that additional work will be required in vetting some of these recommendations and providing further expense detail, while others may be implemented fairly easily.

Sub-Committee B Recommendations (Task B, Review of Operations)

The following is a summary of the recommendations and areas that should be explored for potential savings. The timeframe to implement ranged from the next budget cycle (2017-2018) to near term (potentially 2019-2010) to long term (post 2020 budget cycles).

It is recognized that the recommended time frames provided by the CTBP may need to change because of a change in circumstances. For example, if a recommendation has a proposed implementation timeframe of the 2017-2018 budget cycle, but contract renewal dates do not support cost effective changes, then this item could be delayed to accommodate the contract period of performance. A detailed breakdown of the findings and recommendations is included as Appendix C.

Potential items for sharing and/or consolidation have been identified. Three items could be pursued for the budget year 2017-2018:

- Lawn Care
- Snow Removal
- Office Supplies Procurement

The Lawn Care item is already a topic of discussion between the Town, Parks & Recreation and Ledyard Public Schools.

The technology area has potential for real savings and could help enable Ledyard Public School education improvements (increased computer based learning and digital content).

The subcommittee recommends that the items identified be added to the existing Joint TC-BoE Finance Meeting agendas for action and continued attention.

Sub-Committee C Recommendations (Task C, Guidance for Negotiation and Execution of Contracts)

Regarding the negotiation and execution of contracts related to municipal consolidation of departments and services, the committee recommends continuing the practice of conducting Impact Bargaining sessions when the implementation of its recommendations will have an impact on employees. Impact Bargaining sessions should be held either during normally scheduled contract negotiations or as special negotiations if the contract for affected union members is not immediately due to terminate. In addition, the General Government and the Board of Education should be ever-mindful of the cost of benefits and related personnel costs.

Sub-Committee D Recommendations (Task D, Budget Format and Process)

It is recommended that budget line items be reported at reasonable dollar levels, be clearly defined, and be understandable for the average taxpayer. For the General Government budget, the data should be displayed on a department basis, and for the Board of Education (BoE) it is recommended that the data be presented by school building.

The format and line items should be consistent each year to allow a multi-year comparison in order to track trends in each budget line item. A three year history should be provided.

Each line item should include a projection of expenditures to the end of fiscal year rather than the current practice of showing mid-year actual expenditures.

The budget should contain a summary of all actions taken to reduce expenses by both the Town and BoE.

The BoE budget submission should include a section that addresses the steps taken to deal with changing enrollment.

Items such as fuel and electricity should be broken out to show totals, in addition to being reported by location.

The budget submission should include plans for coping with additional reductions in State funding that might occur after the Town's budget is prepared.

The budget submission should include a description of the process used by the Town and BoE to anticipate future state and federal mandates and the strategy that will be employed to manage directed increases in spending.

To provide further guidance to the Town Council in reviewing and modifying the budget, it is recommended that the Mayor and the Board of Education provide prioritized lists of potential areas of reduction, including the magnitude of savings, and also lists of desired additions with potential costs. This would allow for knowledgeable decisions in the event of either increases or decreases in State municipal aid. These prioritized lists should consider the Sub-Committee A evaluation and rating of services provided by the Town.

During discussions within the CTBP, it was recognized that there are issues regarding the budget process and timeline that result from items specified in the Town Charter. Without making a recommendation regarding whether or how the following should be modified, it is recommended that the following should be investigated and considered for revision, which would require a charter revision:

1. Budget timeline and number of referenda;
2. Absentee balloting for the budget referendum;
3. Separate budget approval for the General Government and Board of Education;
4. The continuance of advisory questions; and
5. A Mayoral recommendation regarding the Board of Education budget when passing it to the Town Council.

T. Conclusions

It was the conclusion of the CTBP that, after so many years of trimming costs from the Ledyard budget, there is no "fat" left to trim when looking for future reductions in municipal costs. As can be seen in Appendix B, starting from the bottom of the list with the lowest priority functions and services, there are not enough non-essential or "nice-to-have" functions to eliminate in order to equal a significant reduction in the budget.

If the trend continues of the State Legislature shifting costs to the municipalities, Ledyard will be required to pursue the consolidation and sharing of functions and services. With other municipalities being faced with the same problem, the neighboring communities may be coming to the same conclusion and be looking for partners. It is also possible that the Council of Governments (COG) will be promoting consolidation and providing assistance to municipalities that are beginning to feel their way into joint ventures.

This approach should not be limited to the General Government. If the priority of the Board of Education is to maintain small class sizes, then personnel reductions will not be the answer to cost reduction. The elimination of sports and music programs will only serve to make Ledyard schools less competitive in the region, causing a drop in property values, so that option is not a viable long-term solution. The Connecticut Association of Boards of Education (CABE) should continue to promote the collaboration of school districts or the forming of larger, consolidated districts.

Appendix A

Town Council Resolution Establishing a Committee to Transform the Budget Process, Dated June 8, 2016

RESOLUTION
ESTABLISHING A COMMITTEE TO
TRANSFORM THE BUDGET PROCESS

WHEREAS: The Town Council recognizes the burden that the State's financial crisis has imposed on municipal budgets and its taxpayers by reducing municipal aid funding and by imposing mandates on cities and towns.

WHEREAS: The Town Council recognizes the need to examine alternative budgeting methods such as a Zero Based Budget Practice for the implementation of the Fiscal Year 2017/2018 Budget preparation.

NOW, THEREFORE, BE IT RESOLVED: That there is hereby established a Committee to Transform the Budget Process to be comprised of nine (9) regular members. All members shall be appointed by the Town Council with the following representation:

Town Council Finance Committee Chairman
Town Council Chairman
One additional Member of the Town Council
Two Members from the Board of Education
Four Members from the Community-at-Large

In addition, the Mayor and Superintendent of Schools or their designee serve as ex-officio members.

Regular members shall be appointed by the Town Council for a term of four months. Members shall commence to serve their terms immediately upon appointment and shall serve until their successor has qualified or are removed by the Town Council.

Any vacancy on the Committee, other than by expiration of term, shall be filled for the unexpired portion of the term by the Town Council with priority given to maintain the structure above.

The Town Council may remove members for cause and fill the vacancy per Chapter IV, Section 6 of the Town Charter. Cause for removal shall include, but is not limited to, unexcused absence from three (3) consecutive regular meetings and any intervening duly called special meeting. It shall be the responsibility of the Chairman of the Committee to notify the Town Council when a member has not properly performed his duties.

The regular members of the *Committee to Transform the Budget Process* shall elect a Chairman, Vice Chairman and Secretary. Any vacancy in any such office shall be filled by from its regular membership.

BE IT FURTHER RESOLVED: That the *Committee to Transform the Budget Process* shall be authorized to:

(22) To review, research and determine the following:

(1) The services the Town and Board of Education provides to its residents.
(2) Whether the services/programs are mandatory.
(3) How effectively the Town and Board of Education provides its services/programs to its residents.
(4) The funding sources that pay for services/programs the community provides to its residents.
(5) Review all contracted services

To review all department operations, all municipal and school buildings and grounds, the purchase of commodities, and the utilization of staffing/cross training in order to promote municipal consolidation efforts and provide recommendations;

(23) To provide guidance and recommendations relative to the negotiation and execution of contracts related to municipal consolidation of departments, services and/or shared services to meet the General Government and Board of Education's operational and mandated requirements;

(24) To recommend a budget process, format and outline for the General Government and Board of Education to consider for implementation with the development of the Fiscal Year 2017/2018 Budget that would include detail data such as:

(1) Projected line item cost estimates for Fiscal Year 2017/2018
(2) Capital Improvement Plan/Initiatives/Funding Sources
(3) Trends in salaries, maintenance and operational costs;
(4) Demonstrated efforts for efficiencies and reductions;
(5) Plans to address the decrease in student population/enrollment
(6) Recommendations to address anticipated loss of Municipal Aid Revenues due to the State's finance crisis and projected budget deficits.
(7) Ways to address current and anticipated future State mandates.

BE IT FURTHER RESOLVED: That within thirty (30) days of the appointment of this Committee that an Organization Meeting of said Committee shall be held at which members shall choose a Chairman, Vice-Chairman and a Secretary;

BE IT FURTHER RESOLVED: That said Committee shall submit recommendations to the Town Council, Mayor and Board of Education no later than October 12, 2016 for consideration for the fiscal year budget preparation.

Adopted by the Ledyard Town Council on: June 8, 2016

Linda C Davis

Linda C. Davis, Chairman

Appendix B
Sub-Committee A,
Spreadsheet of Functions and Priorities

Town Services	Rank (1-3)	Mandated?	Shared?	Notes	Cost in FY 16	Is this a service we need to provide?	Can we live w/out gov't providing?	Continue to provide at lower level?	Can this be privatized?	Share regionally? BoE?	Ideas to provide more efficient/effective?
Dispatch services	1			Possible regional opportunity	($328,838)	YES	NO	NO	YES	YES- regional	currently regional w/Preston. More? Quinebaug
Police protection	1			Could regionalize with Preston	($1,973,823)	YES	NO	NO	NO	YES- regional	negotiate w/ Preston, N. Stonington?
Fire protection	1	NO		Two departments: Gales Ferry and Ledyard	($577,908)	YES	NO	NO	NO	YES	reduce apparatus. Share LFD, GFD?
Ambulance service	1				($32,208)	NO	NO	YES	YES	YES	house one unit in GF, at least during storms? Add a driver?
Fire Marshal Inspections	1				($82,452)	YES	NO	NO	NO	YES- regional	share with Preston?
School nurses	1	YES			($331,449)	YES	NO	YES	YES	CURRENTLY SHARED	1 nurse to handle GPS/IAS (is this being done?) School health aids? Contracted service?
Road maintenance	1					YES	NO	NO	YES	QUESTIONABLE	private guard rails, asphalt, sign repair/replace
Snow removal	1			Full or partial privatization possible?	($466,806)	YES	NO	NO	YES	YES- BoE	single plow/ operation, OR partially, then fully private. Flow Preston?
Registering voters	1	YES			($37,242)	YES	NO	NO	NO	NO	part-time registrars serving both towns?
Operating polling places	1	YES		cost higher in Presidential years	($39,806)	YES	NO	NO	NO	NO	??
Ledge Light Health District	1	NO		Currently part of a six town district	($310,232)	YES	NO	NO	YES	YES	Is there a more efficient system?
Tax assessments	1				($124,128)	YES	NO	YES	NO	YES	Seasonal P/T? Make asst. P/T? Share w/Preston?
Tax collection	1				($182,905)	YES	NO	YES	YES	YES- REGIONAL	Share with Preston? N. Stonington? (Online, banks)
Building inspections and permits	1	YES		Administer and enforce State building codes	($35,484)	YES	NO	YES	YES	YES- REGIONAL	Share with Preston? N. Stonington?
Emergency Planning (e.g., natural disasters)	1			Nuclear Grant pays for director	($27,330)	YES	NO	NO	YES	YES- REGIONAL	Share with Preston? N. Stonington?
Fiscal control of public funds	1			Town Treasurer/ Finance Director		YES	NO	NO	NO	YES- BoE	Director and Two Asst. directors?
Parks and Recreation programs	2					NO	YES	YES	YES	YES	Corporate sponsorships? Unified grounds maintenance? // w/Preston
Animal Control	2			Possible regional opportunity	($65,554)	YES	NO	YES	YES	YES-REGIONAL	Joint facility with Preston?
Maintenance of historic buildings/properties	2			Sawmill, Nathan Lester, etc	($18,625)	YES	YES	NO	YES	NO	??
IDM 2	2			Meets FOI compliance requirements		YES	NO	NO	YES	YES	Updated platform for both BoE/ GO, -design
Water service	2			Could be sold to Groton Utilities		YES	NO	NO	YES	YES	Convey service and infrastructure to GPU
Sewer service	2			Could be sold to Groton Utilities		YES	NO	NO	YES	NO	Convey service and infrastructure to GPU
Fire hydrant maintenance	2			Maintained by Groton Utilities		YES	NO	NO	YES	YES- SHARED	Contract with GPU to maintain, R&R
Custodial care of public buildings / grounds	2					YES	NO	NO	YES	YES- BoE	
Grass cutting of public properties	2			Possible shared service		YES	NO	NO	YES	YES- REGIONAL, BoE	Overlay contract for all mowing, define areas
Maintenance of public buildings	2					YES	NO	NO	YES	YES- BoE	Combine GO/BoE for all facilities, add asst.
Human resources	2		NO	Previously a shared position	($108,847)	YES	NO	NO	YES-BoE		Combine position
Planning	2				($74,193)	YES	NO	POSSIBLY	NO	YES- REGIONAL	Share with Preston? N. Stonington?
Enforcement of planning and zoning regs	2			CGS 124, Sec 8-1-8-33		YES	NO	NO	NO	YES-REGIONAL	Share with Preston? N. Stonington?
Visiting nurses	2				$123,762	NO	YES	YES	NO	YES- REGIONAL	Share with Preston? N. Stonington?
Purchasing	2					YES	NO	NO	NO	YES- REGIONAL, BoE	Immediate change to shared position with BoE
Probate services	2	YES		Part of 38 regional court 30	($5,172)	YES	NO	NO	NO	YES- is currently	??
Garbage / Recycling collection	2			No ability to take trash to dump anymore		YES	YES	NO	YES, IS NOW	NO	Add roll-off at landfill for recycling only, add carts, add commercial collection?
Social services	2			Food pantry is quasi- private. Can Ledyard residents get these services in Norwich?	($105,006)	NO	YES	YES	YES	YES- REGIONAL	??
MIS	2			Possible sharing with other towns? Outsource?	($251,895)	YES	NO	NO	YES	YES- REGIONAL, BoE	combine staffing position
Roadside mowing	#2				($159,157)	YES	NO	NO	YES	YES- REGIONAL	Contract roadside mowing, sell mower
Maintenance of Town vehicles	2			Could be outsourced? Share with BoE?		YES	NO	NO	YES	YES-REGIONAL, BoE	Contract with nearby shop(s) to maintain, repair
Senior transportation	2			Alternatives? Two vans, one can- who maintains? (salary for driver)	($32,531)	NO	YES	POSSIBLY	YES	YES-REGIONAL	Schedule trips, use bus for 4+ users only

Services by Town Clerk	2			more services becoming available online	($33,229)	YES	NO	NO	NO	NO	Increase on-line offerings, reducing in-house
Library programs	3			Two libraries in Town	($583,894)	NO	YES	YES	NO	POSSIBLY	Reduce hours of both, sharing staff between? Make to close DP?
Parks and Recreation facilities	3				($243,831)	NO	YES	YES	NO	NO	??
Conservation of public lands	3				($5,630)	YES	NO	NO	NO	NO	Sell several parcels to create additional maintenance cost?
Tree removal / pruning	3				($24,000)	YES	NO	NO	YES	NO	When needed, contract local tree service for work
Catch basin cleaning	3			Possible outsource or share with Preston, etc	($24,720)	YES	NO	NO	YES	YES-REGIONAL, BoE	Compare to co for Preston? Sell in-house and outsource?
Oversight of NWC	3			Per State of CT CGS 22a-45	($49,220)	YES	NO	NO	YES	POSSIBLY	P/T NWC either share with Preston?
Senior Housing	3			85 Kings Highway		NO	YES	YES	YES	NO	Can this be outsourced?
Senior Center	3.5			undersized & degradated?	($503,809)	NO	YES	YES	YES	YES- REGIONAL	Share with Preston, Groton? Use in off-hours for fee for use?
Street Lighting	3	NO	NO	Town savings of $40,000 over 20 yrs. with LED's		YES	NO	YES	NO	YES- REGIONAL, BoE	LED program to co. a $580,000+ over 20 years, reduce repairs
Street sweeping	4			Selective sweeping? Share with Preston?	($28,881)	NO	NO	YES	YES	YES- REGIONAL, BoE	Sell from fleet? Keep and continue for services?
Economic development	4				($24,830)	NO	YES	YES	YES	NO	Ineffective. Let private enterprise make it happen
Senior programs	4			how well attended? Could Parks and Rec schedule events?		NO	YES	YES	YES	YES- REGIONAL	Share programs with Preston, Groton Seniors
Cemetery oversight	5				($2,000)	NO	YES	YES	NO	NO	Many volunteer efforts on historic cemeteries
Providing space for business incubator	5			Actively seek one and put back on Grand List	$26,048	NO	YES	YES	YES	YES	Sell facility and reappropriate funds for future capital needs, ask for cash flow projections
SEAT public transportation	5			Ledyard removed membership 7/1/16	($69,773)	NO	YES	NO	NO	NO	Ledyard did. Less than 2 trips and just over 2 per day

Board of Education Services	Rank (1-5)	Mandated?	Shared?	Notes	Is this a service we need to p	ve w/out gov't p	e to provide at lower	this be privatized	Share regionally? BoE?	Ideas to provide more efficient/effective?
Transportation	1	YES		CGS 10-220 (a)	$1,948,208	YES	NO	NO	CURRENTLY IS	NO	d and share w town to district regional busing?
In district students (non-SPED)	1	YES	No		$1,050,348	YES	NO	NO	YES- is	POSSIBLY	
SPED transportation	1	YES	NO		$611,311	YES	NO	NO	YES- is	YES	
Out of District (Magnet/Charter)	2	NO	YES	Fully funded by Grant funding	$303,864	NO	YES	YES	YES	YES	Magnet Trans. Grant funds are $111,800 per year currently
Out of District (Tech schools)	1	YES			$55,882	YES	NO	NO	YES	YES	
Voc Ag education	1	YES			$567,287	NO	YES	YES	NO	CURRENTLY IS	Offset by tuitions and State ASSD grant
PD for certified staff	1	YES			$90,453	YES	NO	NOT SURE	YES	YES	
Education in core courses	1	YES		Elementary, Middle, High	$8,090,220	YES	NO	NO	NO	YES	
Education in elective courses	1			Mandates around certain elective courses	$3,109,114	YES	NO	YES	NO	YES	Discontinue classes with enrollment under "X"
Grounds keeping services	1		NO	Some mandates regarding materials and services	$ 68,067	YES	NO	NO	YES	YES- WITH TOWN	These costs are a subset of the custodial and maintenance costs below
Food service	1	NO		CGS 10-215(a) Apply if district provides. Minor amounts from Repairs and Maintenance Most expenses from Food Service Fund	$1,209	NO	YES	MAYBE	CURRENTLY IS	DOUBTFUL	
Purchasing	1	YES	NO	Bids/Purchasing	$8,000	YES	NO	NO	NO	YES- WITH TOWN	
Guidance	1				$613,237	YES	NO	NO	NO	NO	
Fiscal control of public funds	1		NO		$268,800	YES	NO	NO	YES	YES- WITH TOWN	
Afterschool clubs	2				$88,337	NO	YES	YES	NO	POSSIBLY	Focus on enrollment
Special education	2	YES			$6,921,837	YES	NO	NO	NO	POSSIBLY	Bill insurance for PT, etc
Sports programs	3			Includes stipends, rentals, repairs, etc.	$331,125	YES	NO	YES	NO	YES	Corporate sponsorships, booster clubs to help maintain
Music programs	2				$621,058	YES	NO	YES	NO	YES	Align donations to be directed solely to music?
Curriculum development	2	NO		Subset of professional development above	$51,855	YES	NO	NO	NO	YES- REGIONALLY	Shared position with adjacent town or towns?
Building Maintenance	1	NO	NO	Could combine with rest of town buildings	$924,069	YES	NO	NO	YES	YES- WITH TOWN	See line 28 above. Commercial/sub contracted "less repair supplies, for in house maintenance staff"
Resource center/library	2				$571,094	YES	NO	NO	NO	NO	
Late buses (currently not budgeted)	2			From last 2016-2017 budget estimate	$62,813	NO	YES	NO	YES	NO	Cut in 2016-2017 budget
Custodial service of school buildings	1	NO			$1,048,570	YES	NO	NO	YES	YES- TOWN	Includes all contractual obligations. OT primarily building usage, weekend usage, or outsource maintenance. Supplies including trash cleaning and paper supplies.
Tutoring	3			Homebound, Mandated SPED	$47,282	YES	NO	NO	YES	NO	Copay for tutoring?

Other services currently shared:
1. Use of gyms and CO conference room by Park and Rec.
2. Provide supplies for nurses which is a shared service
3. Provide payroll services for all town employees
4. Provide technical support for Park and Rec office.
5. Share Munis software with town as requested.
6. Provide maintenance of park and rec offices.
7. Schools provide a space for morning/after school community daycare.

RANKING METRIC

1-Vital includes Safety and Health
2-Essential Service or Program
3-Normally provided
4-Nice to have
5-Non essential

Appendix C
Sub-Committee B, Spreadsheet of Operations, Buildings, Purchasing, and Responsibilities

Potential Opportunity	Description	Rationale for Pursuing	Ranking	Basis of Ranking	Next Steps	Potential Lead
Lawn Care Services	Consolidation of services for Grass Mowing and Grounds Maintenance	Consolidate services, minimize duplication of effort and equipment, and obtain labor efficiencies	1	Low complexity efforts that do not require special skills or training Potential cost savings in equipment maintenance and overtime, and staff tasking efficiency	Schedule meeting between BoE and Town to determine scope and to identify potential challenges that need to be addressed	Town
Snow Removal Services	Consolidation of services for Plowing of Building Parking Lots, access areas, etc.	To consolidate services, minimize duplication of effort and equipment, and obtain labor efficiencies	1	Potential cost savings in equipment maintenance and overtime, and staff tasking efficiency	Schedule meeting between BoE and Town to determine scope and to identify potential challenges that need to be addressed	Town
Potential Opportunity	**Description**	**Rationale for Pursuing**	**Ranking**	**Basis of Ranking**	**Next Steps**	**Potential Lead**
Procurement of Office Supplies	Consolidation of services for procurement of office supplies such as paper, toner, staple, tape, etc.	To obtain group pricing and streamline purchasing overhead	1	Low complexity efforts that do not require special skills or training Potential cost savings in quantity of scale and staff tasking efficiency	Schedule meeting between BoE and Town to determine scope and to identify potential challenges that need to be addressed	BoE
Procurement of Office Supplies	Consolidation of services for procurement of office supplies such as paper, toner, staple, tape, etc.	To obtain group pricing and streamline purchasing overhead	1	Low complexity efforts that do not require special skills or training Potential cost savings in quantity of scale and staff tasking efficiency	Schedule meeting between BoE and Town to determine scope and to identify potential challenges that need to be addressed	BoE
Technology Procurement and Maintenance	Consolidation of services for procurement, management and maintenance of Town and BoE Computers, Copiers and Mobile Devices	To consolidate services, obtain potential savings and labor efficiencies	2	Complex to address but has potential for high return in both direct costs as well as enabling BoE savings on legacy textbooks (digital learning)	Establish Joint Committee (Town and BoE) to document all needs, current sources and how funded Options for Leasing vs Buying should be investigated	
Potential Opportunity	**Description**	**Rationale for Pursuing**	**Ranking**	**Basis of Ranking**	**Next Steps**	**Potential Lead**
Building Cleaning and Maintenance	Consolidation of services for normal, daily cleaning and maintenance of buildings and facilities	To consolidate services, remove overlap/conflicts of roles and obtain labor efficiencies	3	Each building and facility has unique characteristics that result in some levels of specialized services School custodians support school operations in addition to just maintaining the buildings	Re-Address in 2017	
Uniform Purchasing	Consolidation of services for procurement and maintenance for all town/BoE Uniforms	To obtain group pricing and streamline purchasing overhead	3	Low potential savings other than staff efficiencies Multiple different needs and sources to evaluation and assess	Re-Address in 2017	

1 = Recommend pursuing for next budget cycle
2 = Recommend pursuing for near future budget cycle following investigation into details and "long poles"
3 = No action recommended at the present time due to complexity of work, dependencies on other efforts and/or low potential savings

Appendix D

Sub-Committee D, Template for Submission of the Annual Budget

Board of Education					
	2014/2015 Approved	2014/2015 Actual	2015/2016 Approved	2015/2016 Actual	2016/2017 Approved
Central Office					
Salaries					
Superintendents					
Superintendent Stipends					
Administrators					
Supt/Admin Retirement Payments					
Clerical					
Human Resources					
Overtime					
Travel					
Soc Sec and Medicare					
Tuition					
Dues and Fees					
Transportation					
Utilities					
Special Ed					
Supplies					
Technology					
Special Ed					
Prof and Tech Services					
Legal					
Special Ed					
Maintenance					
High School					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Extra Curricular Stipends					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					

Board of Education					
	2014/2015 Approved	2014/2015 Actual	2015/2016 Approved	2015/2016 Actual	2016/2017 Approved
Middle School					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					
Gales Ferry School					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					
Juliet Long					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					

Board of Education					
	2014/2015 Approved	2014/2015 Actual	2015/2016 Approved	2015/2016 Actual	2016/2017 Approved
Ledyard Center					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					
Gallup Hill School					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					

General Government					
	2014/2015 Approved	2014/2015 Actual	2015/2016 Approved	2015/2016 Actual	2016/2017 Approved
Use line items from FY 2016/2017 Budget					

REPORT TO THE LEDYARD TOWN COUNCIL

OF THE

COMMITTEE TO TRANSFORM THE BUDGET PROCESS

OCTOBER 3, 2016

Chairman

Vice-Chairman

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Appendices

A. Town Council Resolution Establishing a Committee to Transform the Budget Process, dated June 8, 2016
B. Sub-Committee A Spreadsheet of Functions and Priorities
C. Sub-Committee B Spreadsheet of Operations, Buildings, Purchasing, and Responsibilities
D. Sub-Committee D Template for the Submission of the Annual Budget

I. Introduction

The Ledyard Town Council recognizes the burden that the State's financial crisis has imposed on municipal budgets and its taxpayers by reducing municipal aid funding and by imposing mandates on cities and towns. The Town Council recognizes the need to examine alternative budgeting methods such as a Zero Based Budget Practice for the implementation of the Fiscal Year 2017/2018 Budget preparation.

In response to this concern, the Town Council established a Committee to Transform the Budget Process (CTBP) to be comprised of nine (9) regular members. All members were appointed by the Town Council with the following representation:

- Town Council Finance Committee Chairman
- Town Council Chairperson
- One additional Member of the Town Council
- Two Members from the Board of Education
- Four Members from the Community-at-Large

In addition, the Mayor and Superintendent of Schools, or their designees, served as ex-officio members.

II. Committee Charter

The CTBP was chartered to perform the following tasks:

a) To review, research and determine the following:

(1) the services the community provides to its residents;
(2) whether the services/programs are mandatory; and
(3) how effectively the community provides its services/programs to its residents.

In addition, the CTBP was tasked to review all currently contracted services in the context of (1) through (3) above.

b) To review all department operations, all municipal and school buildings and grounds, the purchase of commodities, and the utilization of staffing/cross training in order to promote municipal consolidation efforts and provide recommendations;

c) To provide guidance and recommendations relative to the negotiation and execution of contracts related to municipal consolidation of departments, services and/or shared services to meet the General Government and Board of Education's operational and mandated requirements;

d) To recommend a budget process, format and outline for the General Government and Board of Education to consider for implementation with the development of the Fiscal Year 2017/2018 Budget that would include detailed data such as:

(1) Projected line item cost estimates for Fiscal Year 2017/2018;
(2) Capital Improvement Plan/Initiatives/Funding Sources;
(3) Trends in salaries, maintenance and operational costs;
(4) Demonstrated efforts for efficiencies and reductions;
(5) Plans to address the decrease in student population/enrollment;
(6) Recommendations to address anticipated loss of Municipal Aid Revenues due to the State's finance crisis and projected budget deficits; and
(7) Ways to address current and anticipated future State mandates.

A copy of the Town Council Resolution establishing the Committee to Transform the Budget Process is provided as Appendix A.

III. Committee Composition

The appointed members were as follows:

Name - CTBP Office	**Affiliation**
Fred Allyn III	Town Council, Finance Comm. Chairman
Michael Brawner – Vice Chairman	Board of Education, Finance Comm. Chairman
Stephanie Calhoun	Board of Education
Linda Davis	Town Council, Chairperson
Terry Jones – Chairman	Member at Large
Patrick Kelly	Member at Large
John Rodolico – Secretary	Member at Large
William Saums	Town Council
Sharon Wadecki	Member at Large

IV. Timeline

The Town Council made the formal appointments to the CTBP at its June 8, 2016 meeting, and the appointees were notified by letters dated June 9, 2016 of their appointments that were to be for a four-month term ending October 12, 2016.

An organizational meeting was conducted on June 16, 2016. The CTBP members agreed to begin the following week, June 23rd, and to meet at least every two weeks through the summer. That permitted at least eight meetings before the end of the term of appointment on October 12th.

V. Process for Execution

At the organizational meeting, the CTBP reviewed the four main tasks they had been assigned. (Refer to Section II, Committee Charter, and Appendix A.) The Commissioners decided that the emphasis needed to be on the "a" (review of services for savings and efficiency) and "b" (study of operations for consolidation opportunities) tasks. It was felt that the "c" task (guidance for negotiation and execution of contracts) would be a product of the first two tasks, and it was felt that the "d" task (budget process and outline) would be illuminated by the first two tasks, especially where improved data would be necessary to permit informed decisions between options.

Based on the above, work began in two smaller groups. Sub-Committee A, led by Fred Allyn and staffed by Stephanie Calhoun, Terry Jones, Patrick Kelly, and William Saums, addressed the "a" task (review of services for savings and efficiency). By doing a line-item review of the General Government and Board of Education budgets, a detailed list of services provided was created. (In other words, "What are we paying for?") That list of services was then evaluated for importance on a scale of 1 (vital) to 5 (non-essential). The group members all answered the following questions regarding each of the services:

1. Do you feel that this is a service or program we need to provide?
2. Is this service/program something we can live without the government providing?
3. Is this a service/program we can continue to provide, but at a lesser level?
4. Could this service/program be privatized?
5. Could this service/program be shared with an adjacent municipality or with another agency within Town?

6. How could this service/program be provided more efficiently/effectively?

In addition, the sub-committee attempted to determine the total amount of resources expended on each of the services identified on an annual basis. The efforts of Sub-Committee A were captured in an Excel spreadsheet.

Sub-Committee B, led by Michael Brawner and staffed by Linda Davis, John Rodolico, and Sharon Wadecki, addressed the "b" task (study of operations for consolidation opportunities). In order to determine if there were any operations, services, and products that could be considered for sharing and/or consolidation, the sub-committee performed a detailed review of all department operations; municipal and school buildings and grounds; the purchase of commodities; and the utilization of staffing/cross training in order to promote consolidation efforts and provide recommendations. A multiple page Excel Spreadsheet was developed to manage the information as obtained and processed. The pages (Tabs) were labeled as follows:

- Buildings and Facilities
- Operations and Staff (*Who is responsible for operation and maintenance and what specific skills and certifications are required?)*
- Purchasing (*Which organization purchases what types of items for each building/facility?)*

In addition, a Questions and Recommendations tab was created to capture questions and ideas that might not have been needed for the task at hand but would aide in the execution of any recommendations that were approved for further action.

The sub-committee researched and documented all Ledyard buildings and facilities belonging to the General Government, Parks and Recreation, and the Board of Education (BoE). For each location, the sub-committee researched and documented the various functions required for maintenance, services, and supply:

- Required certifications
- Special skills
- Training
- Dependencies (schedules, existing shared services, etc)

The sub-committee also compiled all available information on what items are purchased for normal office/building operations:

- Office supplies (paper, printer toner, etc)

- Cleaning supplies (mops, detergent, disinfectant, etc)
- Sanitary supplies (soap, paper goods, etc)
- Uniforms

Once all the required information was obtained and compiled, the sub-committee created a 3-tier ranking system for each change that should be considered:

1. Recommend pursuing for next budget cycle;
2. Recommend pursuing for near future budget cycle following investigation into details and "long poles"; and
3. No action recommended at the present time due to complexity of work, dependencies on other efforts, and/or low potential savings.

Sub-Committee B briefed its report to the full committee on August 11, 2016.

All committee members contributed to the coverage of the “c” task. During the work of the committee and the sub-groups, members were aware that the outcome of discussions regarding consolidation of work, workflows, and tasks would have an impact on contracts for services, employees, and bargaining units.

Sub-Committee B finished their task first and, acting as Sub-Committee D, went on to look at budget submission format issues (the “d” task). The Town Charter requires that the General Government and Board of Education budgets be in a format as specified by the Town Council. The sub-committee looked at best practices from other states and worked to specify a budget format that was both clear and concise without being so detailed that the format would be cumbersome and difficult to understand for the citizens.

The output of the sub-committees is discussed in the next section (VI Results).

VI. Results

The output of Sub-Committee A, a comprehensive listing of the services and functions provided by both the General Government and the Board of Education, is provided as Appendix B. These are ranked by order of essentiality (on a scale of 1-5). Services and functions that could or should be eliminated were identified. Comments are included regarding the potential for sharing or consolidating these functions, either between Ledyard agencies or with other municipalities. Where possible, the cost of providing the service for a year is included as well.

Sub-Committee B, following debate and reach-back to Town and BoE staff, identified and prioritized potential areas for sharing/privatizing of services. (See Appendix C.) As a result of this process, the following items were selected and ranked:

- Lawn/grounds maintenance (mowing/grooming)
- Purchasing of paper and supplies
- Technology (computers, copiers, cell phones, etc)
- Snow removal
- School/Town building maintenance and repair
- Uniforms

The sub-committee was not in full agreement on options for shared professional services for Financial Management and Legal Services. This will require additional discussion in the future.

Regarding the “c” task, committee members did not feel that additional measures were required. The Town and the Board of Education are accustomed to meeting with unions prior to making staffing decisions that affect the employment of bargained-for employees. Such Impact Bargaining sessions are initiated to involve and inform the affected union’s leadership early in the process, to seek their input, and to discuss both union and management rights, as well as alternate options and proposed solutions with all parties.

Sub-Committee D produced a template for the submission of the General Government and Board of Education budgets. That template can be found as Appendix D. Additionally, suggestions for added clarity and preparation of plans for future eventualities are provided in Section VII, Recommendations.

VII. Recommendations

Sub-Committee A Recommendations (Task A, Review of Services)

The following is a summary of the recommendations that should be explored immediately for efficiencies and/or savings. Time to implement varies, shown as "immediate" action items, identified by green text (within the next 12 months), "near-term" items, identified by blue text (12-18 months), and "mid-range" items, identified by red text (18-36 months). The department or parties to secure implementation are also noted.

It is recognized that the recommended time frames provided by the CTBP may need to change because of a change in circumstances. For example, if an action that has a recommended implementation time frame of 12-18 months involved a position that unexpectedly became vacant, then the recommendation should be considered for implementation as part of the process of filling that vacancy. This would require expedited development of implementation plans for shared or combined positions.

General Government:

Immediate:

Police: Actively seek police service agreements for Preston and possibly N. Stonington. Lead: Mayor and Chief of Police.

Tax Assessor: Move to part-time Assistant Tax Assessor (seek shared service with neighboring municipalities). Lead: Mayor to seek part-time asst. assessor in other municipality.

Trash/Recycling: Offer blue recycling carts to those with legitimate need, add roll-off dumpster at transfer station for cans and bottles. Make this site known to the public, especially during holidays as alternate drop off. Lead: Mayor's Asst., PW Director, Willimantic Waste.

Library Programs: Reduce hours of both facilities, alternate schedules to close on alternating days. Same staff, reduced hours. Define library services versus Parks and Recreation program. Lead: Mayor, Library Commission.

Parks and Recreation: Define Library Services versus Parks and Recreation programs. Investigate the possibility of Groton and Ledyard allowing residents to cross-enroll at resident fee schedule. Lead: Parks and Recreation Director.

Street Lighting: Move to LED lighting ASAP. Savings of $680,000 projected over twenty years. Lead: Mayor, TC Finance Committee.

Business Incubator: List Gales Ferry Landing (Former Gales Ferry School) for sale immediately. Recapture funds for future capital needs. Lead: Mayor, Town Council.
Senior Transportation: Trips with three or fewer guests to take car; van for 4+ travelers only or ADA required use. Lead: Senior Center Director.
Public Works Road Service: Contract for guard rail and sign repair/replacement. Lead: Public Works Director, Mayor.

Near Term:

Fire Companies: Reduce fleet of apparatus, share select equipment between the two departments. Lead: Emergency Services Director, Mayor.
Ledyard Volunteer Emergency Services (LVES): House one vehicle in GFFD during major storms. Possibly add a driver to cover more calls. Lead: Mayor, Public Safety.
Emergency Planning: Seek shared position with neighboring municipalities. Lead: Mayor, Emergency Services Director.
Animal Control: Operate joint facility with Preston, Montville. Lead: Chief of Police.
Planning and Zoning Enforcement: Share with adjacent municipalities. Lead: P&Z commission, Mayor.
Visiting Nurses: Share / Expand with adjacent municipalities. Add nurse(s) if revenue positive. Lead: Director of Nursing.
Roadside Mowing: Seek privatization, sell roadside mower (single function machine). Lead: PW Director.
Street Sweeping: Keep machine and contract with other towns OR sell and privatize. Lead: PW Director
Economic Development: Consider canceling EDC ordinance and dissolving the commission. Utilize Planner, Mayor, and Town Council. Let the private sector make this happen. Lead: Town Council.
Ledyard Center School: List property for sale immediately. Recapture funds for future capital needs. Lead: Mayor, Town Council.
Town Clerk Services: Increase on-line offerings, further reducing Town Hall visits. Lead: Town Clerk.
Conservation of Public Lands: Sell select parcels (single building lots) to fund “public land maintenance account”. Lead: Town Council, Land Use, Planning and Public Works Committee.
Planning: Consider moving to part-time position. Seek partnership with adjacent municipality. Lead: Mayor.
Senior Programs: Share with Groton, Preston. Conduct scheduling through Parks and Recreation. Lead: Senior Center Director, Parks and Recreation.
Senior Center: Share with Preston? Groton? Offer facility for rent in “off hours” and weekends. Lead: Mayor, Senior Center Director, Senior Commission, Parks and Recreation Director.

Building Permits and Inspections: Seek shared position with neighboring municipalities. Lead: Mayor and Council of Governments.

Mid-Range:

Catch Basin Cleaning: Contract to do work for adjacent municipalities, or sell truck and privatize. Lead: PW Director.
Inland Wetlands Watercourses Official: Share with adjacent municipalities? This position should remain a part-time position. Lead: Mayor.
Senior Housing: Investigate sale of facility, with deed restriction to only permit senior housing. Lead: Mayor, Senior Housing Authority.
Water/Sewer Services: Investigate the feasibility of conveying both services, infrastructure, including hydrants to Groton Public Utilities. Lead: WPCA, Groton Utilities.
Dispatch: Seek additional regionalization opportunities with other municipalities, including outsourcing to Quinnebaug Valley or similar. Lead: Mayor and Public Safety.
Fire Marshal: Seek to share the position with other municipalities. Lead: Town Council.
Health District: Is there a more efficient system than LLHD? Lead: Town Council to explore options every 3-5 years.

General Government and Board of Education:

Immediate:

Purchasing: Immediately change to single source purchasing (So-called "P-card system") for all utilities, consumables, cleaning products, etc. Look at Purchasing Ordinance. Move to Purchasing Agent and Master Buyer for all supplies. Solicit and secure new copier leases Town wide, for purchasing power. Lead: Mayor, Finance Director, Superintendent, BoE Business Manager.
Parks and Recreation: Participate in master grounds contract with Town, BoE (in-kind); seek corporate partners/sponsors. Lead: Parks and Recreation Director.
Public Grounds Maintenance: Consider the use of a master contract for all grounds. Define responsible party (in-kind). Lead: Mayor, PW Director, BoE

Near Term:

Management Information Systems (MIS): Seek a combined position with BoE. Lead: Mayor and Superintendent.
Human Resources: This was previously a shared position and could be in the future. Lead: Mayor, Superintendent.
Fiscal Control of Public Funds: Seek combined Finance Director position with BoE, with two assistants. Lead: Mayor and Superintendent

Snow Removal: Investigate treating this as a single function for Town, BoE, Parks and Recreation. Additionally, prepare an RFP to plow portion of Town for 2-3 years (as pilot project), with ability to expand contract if overall satisfaction with private contractor is high. Lead: PW Director, Mayor, Superintendent, HR Director.

Mid-Range:

Maintenance of Public Buildings: Consider the use of one facilities director for the Town and BoE, hiring assistants to cover all buildings. Lead: PW Director, BoE facilities director, HR director.

Board of Education:

Immediate:

Education for Elective Courses: Consider discontinuing offering classes with low enrollments (online alternatives?). Lead: Asst. Superintendent.
Special Education: Where permitted by policy and statute, the Central Office should seek insurance reimbursement for students receiving Physical Therapy. Such reimbursement will only be secured with parental permission. Lead: Superintendent
Sports Programs: Recommend seeking corporate sponsorships for teams and facilities. Ask Boosters to help maintain. Lead: BoE.
Music Programs: Allow donations to be directed to music-specific accounts for improvements, instruments, music purchases. Ask Boosters to help support. Lead: BoE, Business Manager.

Near Term:

Agri-Science: In an effort to increase enrollment, contract professional to create a recruiting video, posting to YouTube, etc. (7-8th graders aren't reading the newspaper). Lead BoE Central Office staff.
Legal Fees: Recommend seeking one law firm to handle both divisions of town government under one firm, seeking an economy of scale. Lead: Mayor, BoE.
Curriculum Development: Seek to make this a shared position with adjacent municipalities. Lead: Superintendent.

Mid-Range:

Transportation: Investigate regional busing if school district area increases (Ledyard, Preston, N. Stonington, etc). Further define transportation to include breakout of magnet

school, charter school, technical school, and SPED transportation. Lead: BoE Business Manager, Superintendent.

Plans should be developed for the recommendations that are considered to have a desirable outcome for the Town, even when the time is not optimum for implementation. For example, transition plans for consolidation of positions should be developed so that when an opportunity presents itself, the plan is already in place for what a combined / consolidated function might look like.

The CTBP understands that additional work will be required in vetting some of these recommendations and providing further expense detail, while others may be implemented fairly easily.

Sub-Committee B Recommendations (Task B, Review of Operations)

The following is a summary of the recommendations and areas that should be explored for potential savings. The timeframe to implement ranged from the next budget cycle (2017-2018) to near term (potentially 2019-2010) to long term (post 2020 budget cycles).

It is recognized that the recommended time frames provided by the CTBP may need to change because of a change in circumstances. For example, if a recommendation has a proposed implementation timeframe of the 2017-2018 budget cycle, but contract renewal dates do not support cost effective changes, then this item could be delayed to accommodate the contract period of performance. A detailed breakdown of the findings and recommendations is included as Appendix C.

Potential items for sharing and/or consolidation have been identified. Three items could be pursued for the budget year 2017-2018:

- Lawn Care
- Snow Removal
- Office Supplies Procurement

The Lawn Care item is already a topic of discussion between the Town, Parks & Recreation and Ledyard Public Schools.

The technology area has potential for real savings and could help enable Ledyard Public School education improvements (increased computer based learning and digital content).

The subcommittee recommends that the items identified be added to the existing Joint TC-BoE Finance Meeting agendas for action and continued attention.

Sub-Committee C Recommendations (Task C, Guidance for Negotiation and Execution of Contracts)

Regarding the negotiation and execution of contracts related to municipal consolidation of departments and services, the committee recommends continuing the practice of conducting Impact Bargaining sessions when the implementation of its recommendations will have an impact on employees. Impact Bargaining sessions should be held either during normally scheduled contract negotiations or as special negotiations if the contract for affected union members is not immediately due to terminate. In addition, the General Government and the Board of Education should be ever-mindful of the cost of benefits and related personnel costs.

Sub-Committee D Recommendations (Task D, Budget Format and Process)

It is recommended that budget line items be reported at reasonable dollar levels, be clearly defined, and be understandable for the average taxpayer. For the General Government budget, the data should be displayed on a department basis, and for the Board of Education (BoE) it is recommended that the data be presented by school building.

The format and line items should be consistent each year to allow a multi-year comparison in order to track trends in each budget line item. A three year history should be provided.

Each line item should include a projection of expenditures to the end of fiscal year rather than the current practice of showing mid-year actual expenditures.

The budget should contain a summary of all actions taken to reduce expenses by both the Town and BoE.

The BoE budget submission should include a section that addresses the steps taken to deal with changing enrollment.

Items such as fuel and electricity should be broken out to show totals, in addition to being reported by location.

The budget submission should include plans for coping with additional reductions in State funding that might occur after the Town's budget is prepared.

The budget submission should include a description of the process used by the Town and BoE to anticipate future state and federal mandates and the strategy that will be employed to manage directed increases in spending.

To provide further guidance to the Town Council in reviewing and modifying the budget, it is recommended that the Mayor and the Board of Education provide prioritized lists of potential areas of reduction, including the magnitude of savings, and also lists of desired additions with potential costs. This would allow for knowledgeable decisions in the event of either increases or decreases in State municipal aid. These prioritized lists should consider the Sub-Committee A evaluation and rating of services provided by the Town.

During discussions within the CTBP, it was recognized that there are issues regarding the budget process and timeline that result from items specified in the Town Charter. Without making a recommendation regarding whether or how the following should be modified, it is recommended that the following should be investigated and considered for revision, which would require a charter revision:

1. Budget timeline and number of referenda;
2. Absentee balloting for the budget referendum;
3. Separate budget approval for the General Government and Board of Education;
4. The continuance of advisory questions; and
5. A Mayoral recommendation regarding the Board of Education budget when passing it to the Town Council.

VIII. Conclusions

It was the conclusion of the CTBP that, after so many years of trimming costs from the Ledyard budget, there is no “fat” left to trim when looking for future reductions in municipal costs. As can be seen in Appendix B, starting from the bottom of the list with the lowest priority functions and services, there are not enough non-essential or “nice-to-have” functions to eliminate in order to equal a significant reduction in the budget.

If the trend continues of the State Legislature shifting costs to the municipalities, Ledyard will be required to pursue the consolidation and sharing of functions and services. With other municipalities being faced with the same problem, the neighboring communities may be coming to the same conclusion and be looking for partners. It is also possible that the Council of Governments (COG) will be promoting consolidation and providing assistance to municipalities that are beginning to feel their way into joint ventures.

This approach should not be limited to the General Government. If the priority of the Board of Education is to maintain small class sizes, then personnel reductions will not be the answer to cost reduction. The elimination of sports and music programs will only serve to make Ledyard schools less competitive in the region, causing a drop in property values, so that option is not a viable long-term solution. The Connecticut Association of Boards of Education (CABE) should continue to promote the collaboration of school districts or the forming of larger, consolidated districts.

Appendix A
Town Council Resolution Establishing a Committee to Transform the Budget Process, Dated June 8, 2016

RESOLUTION
ESTABLISHING A COMMITTEE TO
TRANSFORM THE BUDGET PROCESS

WHEREAS: The Town Council recognizes the burden that the State's financial crisis has imposed on municipal budgets and its taxpayers by reducing municipal aid funding and by imposing mandates on cities and towns.

WHEREAS: The Town Council recognizes the need to examine alternative budgeting methods such as a Zero Based Budget Practice for the implementation of the Fiscal Year 2017/2018 Budget preparation.

NOW, THEREFORE, BE IT RESOLVED: That there is hereby established a Committee to Transform the Budget Process to be comprised of nine (9) regular members. All members shall be appointed by the Town Council with the following representation:

Town Council Finance Committee Chairman
Town Council Chairman
One additional Member of the Town Council
Two Members from the Board of Education
Four Members from the Community-at-Large

In addition, the Mayor and Superintendent of Schools or their designee serve as ex-officio members.

Regular members shall be appointed by the Town Council for a term of four months. Members shall commence to serve their terms immediately upon appointment and shall serve until their successor has qualified or are removed by the Town Council.

Any vacancy on the Committee, other than by expiration of term, shall be filled for the unexpired portion of the term by the Town Council with priority given to maintain the structure above.

The Town Council may remove members for cause and fill the vacancy per Chapter IV, Section 6 of the Town Charter. Cause for removal shall include, but is not limited to, unexcused absence from three (3) consecutive regular meetings and any intervening duly called special meeting. It shall be the responsibility of the Chairman of the Committee to notify the Town Council when a member has not properly performed his duties.

The regular members of the *Committee to Transform the Budget Process* shall elect a Chairman, Vice Chairman and Secretary. Any vacancy in any such office shall be filled by from its regular membership.

BE IT FURTHER RESOLVED: That the *Committee to Transform the Budget Process* shall be authorized to:

e) To review, research and determine the following:

(1) The services the Town and Board of Education provides to its residents.
(2) Whether the services/programs are mandatory.
(3) How effectively the Town and Board of Education provides its services/programs to its residents.
(4) The funding sources that pay for services/programs the community provides to its residents.
(5) Review all contracted services

To review all department operations, all municipal and school buildings and grounds, the purchase of commodities, and the utilization of staffing/cross training in order to promote municipal consolidation efforts and provide recommendations;

f) To provide guidance and recommendations relative to the negotiation and execution of contracts related to municipal consolidation of departments, services and/or shared services to meet the General Government and Board of Education's operational and mandated requirements;

g) To recommend a budget process, format and outline for the General Government and Board of Education to consider for implementation with the development of the Fiscal Year 2017/2018 Budget that would include detail data such as:

(1) Projected line item cost estimates for Fiscal Year 2017/2018
(2) Capital Improvement Plan/Initiatives/Funding Sources
(3) Trends in salaries, maintenance and operational costs;
(4) Demonstrated efforts for efficiencies and reductions;
(5) Plans to address the decrease in student population/enrollment
(6) Recommendations to address anticipated loss of Municipal Aid Revenues due to the State's finance crisis and projected budget deficits.
(7) Ways to address current and anticipated future State mandates.

BE IT FURTHER RESOLVED: That within thirty (30) days of the appointment of this Committee that an Organization Meeting of said Committee shall be held at which members shall choose a Chairman, Vice-Chairman and a Secretary;

BE IT FURTHER RESOLVED: That said Committee shall submit recommendations to the Town Council, Mayor and Board of Education no later than October 12, 2016 for consideration for the fiscal year budget preparation.

Adopted by the Ledyard Town Council on: June 8, 2016

Linda C. Davis

Linda C. Davis, Chairman

Appendix B
Sub-Committee A,
Spreadsheet of Functions and Priorities

Town Services	Rank (1-5)	Mandated?	Shared?	Notes	Cost in FY 16	Is this a service we need to provide?	Can we live w/out gov't providing?	Continue to provide at lesser level?	Can this be privatized?	Share regionally? BoE?	Ideas to provide more efficient/effective?
Dispatch services	1			Possible regional opportunity	($326,836)	YES	NO	NO	YES	YES- regional	currently regional w/Preston. More? Quinebaug
Police protection	1			Could regionalize with Preston	($1,973,628)	YES	NO	NO	NO	YES- regional	negotiate w/ Preston, N. Stonington?
Fire protection	1	NO		Two departments: Gales Ferry and Ledyard	($577,908)	YES	NO	NO	NO	YES	reduce apparatus. Share LFD, GFFD?
Ambulance service	1				($32,308)	NO	NO	YES	YES	YES	house one unit in GF, at least during storms? Add a driver?
Fire Marshal inspections	1				($82,852)	YES	NO	NO	NO	YES- regional	share with Preston?
School nurses	1	YES			($331,449)	YES	NO	YES	YES	CURRENTLY SHARED	1 nurse to handle GFS/JWL (is this being done?) School health aids? Contracted service?
Road maintenance	1					YES	NO	NO	YES	QUESTIONABLE	privatize guard rails, asphalt, sign repair/replace
Snow removal	1			Full or partial privatization possible?	($466,896)	YES	NO	NO	YES	YES- BoE	single plowing operation, OR partially, then fully privatize. Plow Preston?
Registering voters	1	YES			($37,242)	YES	NO	NO	NO	NO	part-time registrars serving both towns?
Operating polling places	1	YES		cost higher in Presidential years	($33,800)	YES	NO	NO	NO	NO	??
Ledge Light Health District	1	NO		Currently part of a six town district	($110,232)	YES	NO	NO	YES	YES	Is there a more efficient system?
Tax assessments	1				($124,128)	YES	NO	YES	NO	YES	Seasonal P/T? Make asst. P/T? Share w/ Preston?
Tax collection	1				($122,995)	YES	NO	YES	YES	YES- REGIONAL	Share with Preston? N. Stonington? (Online, banks)
Building inspections and permits	1	YES		Administer and enforce State building codes	($15,484)	YES	NO	YES	YES	YES- REGIONAL	Share with Preston? N. Stonington?
Emergency Planning (e.g., natural disasters)	1			Nuclear Grant pays for director	($27,386)	YES	NO	NO	YES	YES- REGIONAL	Share with Preston? N. Stonington?
Fiscal control of public funds	1			Town Treasurer/ Finance Director		YES	NO	NO	NO	YES- BoE	Director and Two Asst. directors?
Parks and Recreation programs	2					NO	YES	YES	YES	YES	Corporate sponsorships? Unified grounds maintenance? JV w/Preston
Animal Control	2			Possible regional opportunity	($65,554)	YES	NO	YES	YES	YES-REGIONAL	Joint facility with Preston?
Maintenance of historic buildings/properties	2			Sawmill, Nathan Lester, etc	($18,620)	YES	YES	NO	YES	NO	??
IQM2	2			Meets FOI compliance requirements		YES	NO	NO	YES	YES	Updated platform for both BoE/ GG, +design
Water service	2			Could be sold to Groton Utilities		YES	NO	NO	YES	YES	Convey service and infrastructure to GPU
Sewer service	2			Could be sold to Groton Utilities		YES	NO	NO	YES	NO	Convey service and infrastructure to GPU
Fire hydrant maintenance	2			Maintained by Groton Utilities		YES	NO	NO	YES	YES- SHARED	Contract with GPU to maintain, R&R
Custodial care of public buildings / grounds	2					YES	NO	NO	YES	YES- Boe	
Grass cutting of public properties	2			Possible shared service		YES	NO	NO	YES	YES- REGIONAL, BoE	Overlay contract for all mowing, define areas
Maintenance of public buildings	2					YES	NO	NO	YES	YES- BoE	Combine GG/BoE for all facilities, add asst.
Human resources	2		NO	Previously a shared position	($108,347)	YES	NO	NO	NO	YES-BoE	Combine position
Planning	2				($74,193)	YES	NO	POSSIBLY	NO	YES- REGIONAL	Share with Preston? N. Stonington?
Enforcement of planning and zoning regs	2			CGS 124, Sec 8-1-8-13		YES	NO	NO	NO	YES-REGIONAL	Share with Preston? N. Stonington?
Visiting nurses	2				$122,762	NO	YES	YES	NO	YES- REGIONAL	Share with Preston? N. Stonington?
Purchasing	2					YES	NO	NO	NO	YES- REGIONAL, BoE	Immediate change to shared position with BoE
Probate services	2	YES		Part of SE regional court 30	($5,172)	YES	NO	NO	NO	YES- is currently	??
Garbage / Recycling collection	2			No ability to take trash to dump anymore		YES	YES	NO	YES, IS NOW	NO	Add roll-off at landfill for recycling only, add carts, add commercial collection?
Social services	2			Food pantry is quasi- private. Can Ledyard residents get these services in Norwich?	($105,005)	NO	YES	YES	YES	YES- REGIONAL	??
MIS	2			Possible sharing with other towns? Outsource?	($251,895)	YES	NO	NO	YES	YES- REGIONAL, BoE	combine staffing position
Roadside mowing	#2			Privatized? Shared?	($29,857)	YES	NO	NO	YES	YES- REGIONAL	Contract roadside mowing, sell mower
Maintenance of Town vehicles	2			Could be outsourced? Share with BoE?		YES	NO	NO	YES	YES-REGIONAL, BoE	Contract with nearby shop(s) to maintain, repair
Senior transportation	2			Alternatives? Two vans, one car- who maintains? (salary for driver)	($32,535)	NO	YES	POSSIBLY	YES	YES-REGIONAL	Schedule trips, use bus for 4+ users only

Appendix B (continued)

Town Services	Rank (1-5)	Mandated?	Shared?	Notes	Cost in FY 16	Is this a service we need to provide?	Can we live w/out gov't providing?	Continue to provide at lesser level?	Can this be privatized?	Share regionally? BoE?	Ideas to provide more efficient/effective?
Services by Town Clerk	2			more services becoming available online	($33,226)	YES	NO	NO	NO	NO	Increase on-line offerings, reducing in-house
Library programs	3			Two libraries in Town	($585,068)	NO	YES	YES	NO	POSSIBLY	Reduce hours of both, sharing staff between. Move to close GF?
Parks and Recreation facilities	3				($433,931)	NO	YES	YES	NO	NO	??
Conservation of public lands	3				($3,050)	YES	NO	NO	NO	NO	Sell select parcels to create dedicated maintenance acct?
Tree removal / pruning	3				($4,000)	YES	NO	NO	YES	NO	When needed, contract local tree service for work
Catch basin cleaning	3			Possible outsource or share with Preston, etc	($24,225)	YES	NO	NO	YES	YES-REGIONAL, BoE	Contract to do for Preston? Sell truck and outsource?
Oversight of IWWC	3			Per State of CT CGS 22a-45	($45,020)	YES	NO	YES	NO	POSSIBLY	P/T IWWC official, share with Preston?
Senior Housing	3			60 Kings Highway		NO	YES	YES	YES	NO	Can this be outsourced?
Senior Center	3.5			underutilized, regionalize?	($109,005)	NO	YES	YES	YES	YES- REGIONAL	Share with Preston, Groton? Use in off-hours for fee for use?
Street Lighting	3	NO	NO	Town savings of $680,000 over 20 yrs with LED's		YES	NO	YES	NO	YES- REGIONAL, BoE	LED program to save $680,000+ over 20 years, reduce repairs
Street sweeping	4			Selective sweeping? Share with nearby towns?	($29,882)	NO	NO	YES	YES	YES- REGIONAL, BoE	Sell Broom Bear? Keep and contract for service?
Economic development	4				($6,600)	NO	YES	YES	YES	NO	Ineffective. Let private enterprise make it happen
Senior programs	4			how well attended? Could Parks and Rec schedule events?		NO	YES	YES	YES	YES- REGIONAL	Share programs with Preston, Groton Seniors
Cemetery oversight	5				($2,000)	NO	YES	YES	NO	NO	Mostly volunteer work on historic cemeteries
Providing space for business incubator	5			Actively seek sale and put back on Grand List?	$26,043	NO	YES	YES	YES	YES	Sell facility and recapture funds for future capital needs, ask for cash flow projection
SEAT public transportation	5			Ledyard terminated membership 7/1/16	*($9,773)	NO	YES	NO	NO	NO	Ledyard is out. Less than 2 on and just over 2 off per day

Board of Education Services	Rank (1-5)	Mandated?	Shared?	Notes	Is this a service we need to pr	live w/out gov't prov	e to provide at lesser	this be privatize	Share regionally? BoE?	Ideas to provide more efficient/effective?
Transportation	1	YES		CGS 10-220(a)	$1,968,203	YES	NO	NO	CURRENTLY IS	NO	If add another town to district, regional bussing?
In-district students (non-SPED)	1	YES	No		$1,050,346	YES	NO	NO	YES- is	POSSIBLY	
SPED transportation	1	YES	NO		$811,351	YES	NO	NO	YES- is	YES	
Out of District (Magnet/Charter)	2	NO	YES	Fully funded by Grant funding	$103,964	NO	YES	YES	YES	YES	Magnet Trans. Grant funds are $111,800 per year currently
Out of District (Tech schools)	1	YES			$51,982	YES	NO	NO	YES	YES	
Vo Ag education	1	YES			$547,287	NO	YES	YES	NO	CURRENTLY IS	Offset by tuitiona and State AGSCI grant
PD for certified staff	1	YES			$90,453	YES	NO	NOT SURE	YES	YES	
Education in core courses	1	YES		Elementary, Middle, High	$8,090,224	YES	NO	NO	NO	YES	
Education in elective courses	1			Mandates around certain elective courses	$3,109,114	YES	NO	YES	NO	YES	Discontinue classes with enrollments under "X"
Grounds keeping services	1		NO	Some mandates regarding materials and services	$48,057	YES	NO	NO	YES	YES- WITH TOWN	These costs are a subset of the custodial and maintenance costs below
Food service	1	NO		CGS 10-215(a) Apply if district provides. Minor amount from Repairs and Maintenance Most expenses from Food Service Fund	$1,200	NO	YES	MAYBE	CURRENTLY IS	DOUBTFUL	
Purchasing	1	YES	NO	Bids/Purchasing	$6,000	YES	NO	NO	NO	YES- WITH TOWN	
Guidance	1				$613,237	YES	NO	NO	NO	NO	
Fiscal control of public funds	1		NO		$266,300	YES	NO	NO	YES	YES- WITH TOWN	
Afterschool clubs	2				$85,157	NO	YES	YES	NO	POSSIBLY	Focus on enrollment
Special education	2	YES			$6,581,837	YES	NO	NO	NO	POSSIBLY	Bill insurance for PT, etc.
Sports programs	2			Includes stipends, rentals, repairs, etc.	$331,135	YES	NO	YES	NO	YES	Corporate sponsorships, booster clubs to help maintain
Music programs	2				$621,035	YES	NO	YES	NO	YES	Allow donations to be directed solely to music?
Curriculum development	2	NO		Subset of professional development above	$51,855	YES	NO	NO	NO	YES- REGIONALLY	Shared position with adjacent town or towns?
Building Maintenance	2	NO	NO	Could combine with rest of town buildings	$504,069	YES	NO	NO	YES	YES- WITH TOWN	See Line 28 above. Contractual/sub contracted fees, repair supplies, for in house maintenance staff
Resource center/library	2				$371,094	YES	NO	NO	NO	NO	
Late buses (currently not budgeted)	2			From last 2016-2017 budget estimate	$62,383	NO	YES	NO	YES	NO	Cut in 2016-2017 budget
Custodial service of school buildings	3	NO			$1,046,570	YES	NO	NO	YES	YES- TOWN	Includes all contractual obligations. OT primarily building usage, weekend usage, or substitute custodians. Supplies including both cleaning and paper supplies.
Tutoring	3			Homebound/Mandated SPED	$47,280	YES	NO	NO	YES	NO	Co-pay for tutoring?

Appendix B (continued)

Town Services	Rank (1-5)	Mandated?	Shared?	Notes	Cost in FY 16	Is this a service we need to provide?	Can we live w/out gov't providing?	Continue to provide at lesser level?	Can this be privatized?	Share regionally? BoE?	Ideas to provide more efficient/effective?
Other services currently shared :											
1. Use of gyms and CO conference room by Park and Rec.											
2. Provide supplies for nurses which is a shared service											
3. Provide payroll services for all town employees											
4. Provide technical support for Park and Rec office.											
5. Share Munis software with town as requested.											
6. Provide maintenance of park and rec offices.											
7. Schools provide a space for morning/after school community daycare.											
RANKING METRIC											
1-Vital Includes Safety and Health											
2-Essential Service or Program											
3- Normally provided											
4- Nice to have											
5- Non essential											

Appendix C
Sub-Committee B, Spreadsheet of Operations, Buildings, Purchasing, and Responsibilities

Potential Opportunity	Description	Rationale for Pursuing	Ranking	Basis of Ranking	Next Steps	Potential Lead
Lawn Care Services	Consolidation of services for Grass Mowing and Grounds Maintenance	Consolidate services, minimize duplication of effort and equipment, and obtain labor efficiencies	1	Low complexity efforts that do not require special skills or training Potential cost savings in equipment maintenance and overtime, and staff tasking efficiency	Schedule meeting between BoE and Town to determine scope and to identify potential challenges that need to be addressed	Town
Snow Removal Services	Consolidation of services for Plowing of Building Parking Lots, access areas, etc.	To consolidate services, minimize duplication of effort and equipment, and obtain labor efficiencies	1	Potential cost savings in equipment maintenance and overtime, and staff tasking efficiency	Schedule meeting between BoE and Town to determine scope and to identify potential challenges that need to be addressed	Town
Potential Opportunity	**Description**	**Rationale for Pursuing**	**Ranking**	**Basis of Ranking**	**Next Steps**	**Potential Lead**
Procurement of Office Supplies	Consolidation of services for procurement of office supplies such as paper, toner, staple, tape, etc.	To obtain group pricing and streamline purchasing overhead	1	Low complexity efforts that do not require special skills or training Potential cost savings in quantity of scale and staff tasking efficiency	Schedule meeting between BoE and Town to determine scope and to identify potential challenges that need to be addressed	BoE

Appendix C (Continued)

Potential Opportunity	Description	Rationale for Pursuing	Ranking	Basis of Ranking	Next Steps	Potential Lead
Procurement of Office Supplies	Consolidation of services for procurement of office supplies such as paper, toner, staple, tape, etc.	To obtain group pricing and streamline purchasing overhead	1	Low complexity efforts that do not require special skills or training Potential cost savings in quantity of scale and staff tasking efficiency	Schedule meeting between BoE and Town to determine scope and to identify potential challenges that need to be addressed	BoE
Technology Procurement and Maintenance	Consolidation of services for procurement, management and maintenance of Town and BoE Computers, Copiers and Mobile Devices	To consolidate services, obtain potential savings and labor efficiencies	2	Complex to address but has potential for high return in both direct costs as well as enabling BoE savings on legacy textbooks (digital learning)	Establish Joint Committee (Town and BoE) to document all needs, current sources and how funded Options for Leasing vs Buying should be investigated	
Potential Opportunity	**Description**	**Rationale for Pursuing**	**Ranking**	**Basis of Ranking**	**Next Steps**	**Potential Lead**
Building Cleaning and Maintenance	Consolidation of services for normal, daily cleaning and maintenance of buildings and facilities	To consolidate services, remove overlap/conflicts of roles and obtain labor efficiencies	3	Each building and facility has unique characteristics that result in some levels of specialized services School custodians support school operations in addition to just maintaining the buildings	Re-Address in 2017	
Uniform Purchasing	Consolidation of services for procurement and maintenance for all town/BoE Uniforms	To obtain group pricing and streamline purchasing overhead	3	Low potential savings other than staff efficiencies Multiple different needs and sources to evaluation and assess	Re-Address in 2017	

1 = Recommend pursuing for next budget cycle
2 = Recommend pursuing for near future budget cycle following investigation into details and "long poles"
3 = No action recommended at the present time due to complexity of work, dependencies on other efforts and/or low potential savings

Appendix D

Sub-Committee D, Template for Submission of the Annual Budget

		Board of Education			
	2014/2015 Approved	2014/2015 Actual	2015/2016 Approved	2015/2016 Actual	2016/2017 Approved
Central Office					
Salaries					
Superintendents					
Superintendent Stipends					
Administrators					
Supt/Admin Retirement Payments					
Clerical					
Human Resources					
Overtime					
Travel					
Soc Sec and Medicare					
Tuition					
Dues and Fees					
Transportation					
Utilities					
Special Ed					
Supplies					
Technology					
Special Ed					
Prof and Tech Services					
Legal					
Special Ed					
Maintenance					
High School					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Extra Curricular Stipends					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					

Appendix D (continued)

		Board of Education			
Middle School					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					
Gales Ferry School					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					
Juliet Long					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					

Appendix D (continued)

Board of Education					
Ledyard Center					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					
Gallup Hill School					
Salaries					
Administrators					
Teachers					
Custordians					
Paras					
Textbooks					
Instructional Supplies					
Special Ed					
Maintenance					

General Government					
	2014/2015 Approved	**2014/2015 Actual**	**2015/2016 Approved**	**2015/2016 Actual**	**2016/2017 Approved**
Use line Items from FY 2016/2017 Budget					