



# TOWN OF LEDYARD

## CONNECTICUT

### TOWN COUNCIL

Chairman S. Naomi Rodriguez

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January 25, 2024

Mr. Timothy Ryan, Chairman  
Committee to Review the Budget Process  
62 Inchcliffe Drive  
Gales Ferry, Connecticut 06335

Dear Mr. Ryan:

On behalf of the Ledyard Town Council, I would like to extend a sincere thank you for your time and dedication to the town serving as the Chairman of the Committee to Review Budget Process. The amount of work accomplished during this short-term, four-month assignment was impressive, as we recognize the work done both during meetings and on your own to complete this project.

The Town Council found the *Committee to Review the Budget Process' Final Report dated October 31, 2023* to be a comprehensive document which identified a number of areas to be considered for improvement which included:

- Developing a Policy for Negotiating Collective Bargaining Agreements.
- Updating Purchasing Policies for both the General Government and Board of Education.
- Funding options that would enable the town to take advantage of interest earned versus interest paid for long-term capital improvement projects to maintain town facilities and save taxpayer dollars.
- Potential areas to reduce costs by sharing services, outsourcing services, and jointly buying supplies in bulk for the General Government and Board of Education.
- Budget Presentation Format to include the addition of pertinent Board of Education documentation to the Budget Booklet to provide better transparency for residents.

With the receipt of your Committee's final report, the Town Council referred your recommendations to the Finance Committee as we embark on the Fiscal Year 2024/2025 Budget preparation.

The make-up of the *Committee to Review the Budget Process*, provided the Committee with both the fundamental experience and historical knowledge of past and present elected officials, as well as a fresh perspective from residents who were new to local government budgeting, producing a number of recommendations to benefit our community.

The knowledge, experience, forethought, and dedication you each brought to the work of the Committee have been of significant value to our community and for that we thank you.

Sincerely,

  
S. Naomi Rodriguez  
Chairman

cc: Town Clerk  
Finance Committee