

TOWN OF LEDYARD, CONNECTICUT

**FINANCIAL STATEMENTS AND
SUPPLEMENTARY INFORMATION**

YEAR ENDED JUNE 30, 2024



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**TOWN OF LEDYARD, CONNECTICUT
TABLE OF CONTENTS
YEAR ENDED JUNE 30, 2024**

INTRODUCTORY SECTION

PRINCIPAL OFFICIALS	I
ORGANIZATION CHART	II

FINANCIAL SECTION

INDEPENDENT AUDITORS' REPORT	1
MANAGEMENT'S DISCUSSION AND ANALYSIS	5

BASIC FINANCIAL STATEMENTS

EXHIBITS

GOVERNMENT-WIDE FINANCIAL STATEMENTS

STATEMENT OF NET POSITION	I	17
STATEMENT OF ACTIVITIES	II	18

FUND FINANCIAL STATEMENTS

GOVERNMENTAL FUNDS

BALANCE SHEET	III	19
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES	IV	21

PROPRIETARY FUND

STATEMENT OF NET POSITION	V	23
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION	VI	24
STATEMENT OF CASH FLOWS	VII	25

FIDUCIARY FUNDS

STATEMENT OF FIDUCIARY NET POSITION	VIII	26
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION – PENSION TRUST FUNDS	IX	27

NOTES TO FINANCIAL STATEMENTS		28
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**TOWN OF LEDYARD, CONNECTICUT
TABLE OF CONTENTS
YEAR ENDED JUNE 30, 2024**

REQUIRED SUPPLEMENTARY INFORMATION

GENERAL FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE – BUDGET AND ACTUAL – GENERAL FUND	RSI-1	73
---	--------------	-----------

PENSION FUNDS

SCHEDULE OF CHANGES IN NET PENSION (ASSET) LIABILITY AND RELATED RATIOS – PENSION PLAN	RSI-2	74
SCHEDULE OF EMPLOYER CONTRIBUTION – PENSION PLAN	RSI-3	75
SCHEDULE OF INVESTMENT RETURNS – PENSION PLAN	RSI-4	76
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - TEACHERS RETIREMENT PLAN	RSI-5	77
SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY AND RELATED RATIOS – OPEB PLAN	RSI-6	78
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY – TEACHERS RETIREMENT PLAN	RSI-7	79

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

GENERAL FUND

SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES – BUDGET AND ACTUAL – GENERAL FUND	A-1	82
--	------------	-----------

NONMAJOR GOVERNMENTAL FUNDS

COMBINING BALANCE SHEET	B-1	88
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES	B-2	90

OTHER SCHEDULES

PROPERTY TAXES LEVIED, COLLECTED, AND OUTSTANDING	C-1	92
--	------------	-----------

**TOWN OF LEDYARD, CONNECTICUT
TABLE OF CONTENTS
YEAR ENDED JUNE 30, 2024**

STATISTICAL SECTION

TABLES

FINANCIAL TRENDS

NET POSITION BY COMPONENT	1	94
CHANGES IN NET POSITION	2	95
REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS	3	97
PROPERTY TAX RATES, LEVIES, AND COLLECTIONS	4	98

DEBT CAPACITY

SCHEDULE OF DEBT LIMITATION	5	99
LEGAL DEBT MARGIN INFORMATION	6	100

INTRODUCTORY SECTION

TOWN OF LEDYARD, CONNECTICUT

PRINCIPAL OFFICIALS AS OF JUNE 30, 2024

TOWN COUNCIL:

Naomi Rodriguez, Chair
April Brunelle
Jessica Buhle
Kevin Dombrowski
Carmen Garcia-Irizarry
Gary Paul
Timothy Ryan
Tony Saccone
Gary St. Vil

ADMINISTRATION:

Frederick B. Allyn III, Mayor

Director of Finance
Treasurer
Assessor
Tax Collector
Town Clerk
Town Attorney

Matthew Bonin
Ian Stammel
Adrianna Hedwall
Kathleen Damicis
Patricia A. Riley
Matthew Ritter

BOARD OF EDUCATION:

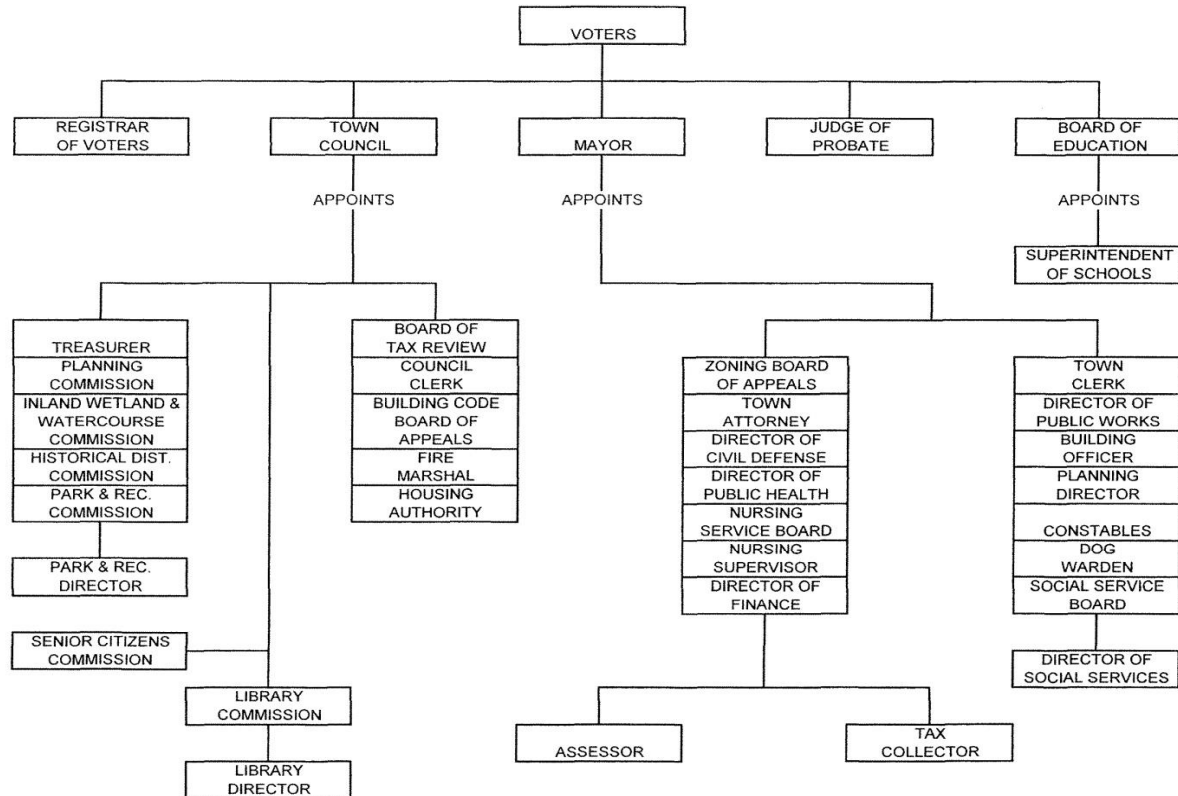
Anthony Favry, Chairman
Mary Harris
Danya Hill
Joanne Kelley
Ty Lamb
Jenn Reguin
Kate DiPalma-Herb
Sarah Treaster
Brandon Graber

Superintendent of Schools
Director of Finance

Jason S. Hartling
Kenneth Knight

TOWN OF LEDYARD, CONNECTICUT

ORGANIZATIONAL CHART



FINANCIAL SECTION



INDEPENDENT AUDITORS' REPORT

Town Council
Town of Ledyard, Connecticut
Ledyard, Connecticut

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Ledyard, Connecticut, as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the Town of Ledyard, Connecticut's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Ledyard, Connecticut, as of June 30, 2024, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Town of Ledyard, Connecticut and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of Ledyard, Connecticut's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town of Ledyard, Connecticut's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of Ledyard, Connecticut's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison information and the pension and OPEB schedules, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Ledyard, Connecticut's basic financial statements. The combining and individual fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the combining and individual fund financial statements and schedules is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory section, and statistical section but does not include the basic financial statements and our auditors' report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Town Council
Town of Ledyard, Connecticut

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 26, 2024, on our consideration of the Town of Ledyard, Connecticut's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town of Ledyard, Connecticut's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Ledyard, Connecticut's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "CliftonLarsonAllen LLP". The signature is written in a cursive, flowing style.

CliftonLarsonAllen LLP

Cranston, Rhode Island
December 26, 2024

**TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024**

As management of the Town of Ledyard, Connecticut (Town), we offer readers of the Town of Ledyard's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2024.

Financial Highlights

- The assets and deferred outflows of resources of the Town exceeded its liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$94,387,307 (net position). Of this amount, \$73,379,148 was attributable to governmental activities and \$21,008,159 to business-type activities.
- The Town's total net position increased by \$3,153,180. This was primarily due to the activity associated with the Town's pension and OPEB plans, capital outlay in excess of depreciation and scheduled debt payments (which are treated as expenditures at the fund level).
- As of the close of the current fiscal year, the Town's governmental funds reported a combined ending fund balance of \$11,000,809, an increase of \$7,429,354 in comparison with the prior year. The increase is due primarily to the receipt of school construction progress payments associated with projects completed in prior years.
- At the end of the fiscal year, the unassigned fund balance for the General Fund was \$5,386,906 or 7.5% of total general fund expenditures and transfers out.

Overview of the Basic Financial Statements

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of the Town's assets and deferred outflows of resources less liabilities, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The statement of activities presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

**TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024**

Both of the government-wide financial statements distinguish functions of the Town of Ledyard that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Town include general government, public safety, health and welfare, public works, library, parks and recreation and education. The business-type activities of the Town are for water operations and sewer operations. The government-wide financial statements can be found on Exhibits I and II.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Ledyard uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- *Governmental Funds* - Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Town's near-term financing decisions.

Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains 14 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the two funds considered to be major funds. Data from the other 12 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements in Schedules 3 and 4.

**TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024**

Major Governmental Funds

General
Capital Projects

Nonmajor Governmental Funds

Library Commission
Cafeteria
Education Grants
Mill Rate Stabilization
STARS Fund
Student Activities

Miscellaneous State Grants
Housing Rehab Program
Senior Center Fund
Parks and Recreation
Student Scholarships
Endowment Fund

The Town adopts an annual budget for its General Fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget. The basic governmental fund financial statements can be found on Exhibits III and IV.

Proprietary Funds

The Town of Ledyard maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Town uses an enterprise fund to account for its water operations and its sewer operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the Town's various functions. The Town uses an internal service fund to account for its medical benefits. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statement provides information for the water operations and for the sewer operations, which are considered to be major funds of the Town. The internal service fund financial statement provides information for the Town's medical plan benefits. The basic proprietary fund financial statements can be found on Exhibits V, VI and VII.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the Town. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The basic fiduciary fund financial statements can be found on Exhibits VIII and IX.

Notes to financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 28-71.

**TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024**

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Town of Ledyard's progress in funding its obligation to provide pension and other post-employment benefits to its employees and the budgetary information for the General Fund.

The individual and combining statements and other schedules referred to earlier in connection with nonmajor governmental funds are presented immediately following the required supplementary information.

Government-Wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. For the Town of Ledyard, assets and deferred outflows of resources exceeded liabilities and deferred inflows by \$94,387,307 at the close of the fiscal year.

**Town of Ledyard, Connecticut
Statement of Net Position
June 30, 2024 and 2023**

	Governmental Activities		Business-Type Activities		Total	
	2024	2023	2024	2023	2024	2023
Current and other assets	\$ 31,322,458	\$ 30,507,427	\$ 4,225,179	\$ 4,677,323	\$ 35,547,637	\$ 35,184,750
Capital assets, net of accumulated depreciation	112,178,888	111,631,877	22,664,852	22,810,679	134,843,740	134,442,556
Total assets	<u>143,501,346</u>	<u>142,139,304</u>	<u>26,890,031</u>	<u>27,488,002</u>	<u>170,391,377</u>	<u>169,627,306</u>
Deferred outflows of resources	4,203,227	4,464,803	45,152	76,795	4,248,379	4,541,598
Current and other liabilities	20,247,876	18,882,068	2,874,808	3,149,501	23,122,684	22,031,569
Long-term liabilities outstanding	48,178,052	50,732,431	3,052,216	3,438,752	51,230,268	54,171,183
Total liabilities	<u>68,425,928</u>	<u>69,614,499</u>	<u>5,927,024</u>	<u>6,588,253</u>	<u>74,352,952</u>	<u>76,202,752</u>
Deferred inflows of resources	5,899,497	6,731,686	-	339	5,899,497	6,732,025
Net Position:						
Net investments in capital assets	68,582,500	65,901,683	19,388,497	19,080,394	87,970,997	84,982,077
Restricted	1,935,656	2,071,594	-	-	1,935,656	2,071,594
Unrestricted	<u>2,860,992</u>	<u>2,284,645</u>	<u>1,619,662</u>	<u>1,895,811</u>	<u>4,480,654</u>	<u>4,180,456</u>
Total Net Position	<u>\$ 73,379,148</u>	<u>\$ 70,257,922</u>	<u>\$ 21,008,159</u>	<u>\$ 20,976,205</u>	<u>\$ 94,387,307</u>	<u>\$ 91,234,127</u>

TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024

The largest portion of the Town's net position, \$87,970,997, reflects its investment in capital assets (e.g., land, buildings, machinery and equipment, infrastructure) less any related debt and related liabilities used to acquire those assets that are still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the Town's net position, \$1,935,656, represents resources that are subject to external restrictions on how they may be used. Any remaining balance of unrestricted net position may be used to meet the Town's ongoing obligations to citizens and creditors.

Governmental Activities

Already noted was the statement of activities' purpose in presenting information on how the Town's net position changed during the most recent fiscal year. A summary of changes in net position follows. For the fiscal year, net position increased by \$3,121,226.

The reader should remember that the basis of accounting used in the government-wide statement of activities excludes capital expenditures, while its revenues include general taxes whose primary purpose is for the construction of those very assets or their related debt service.

**TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024**

**Town of Ledyard, Connecticut
Statement of Changes in Net Position
June 30, 2024 and 2023**

	Governmental Activities		Business-Type Activities		Total	
	2024	2023	2024	2023	2024	2023
Revenues:						
Program revenues:						
Charges for services	\$ 3,596,555	\$ 3,944,777	\$ 1,700,066	\$ 1,700,067	\$ 5,296,621	\$ 5,644,844
Operating grants and contributions	27,936,454	29,457,310	-	-	27,936,454	29,457,310
Capital grants and contributions	1,659,297	1,022,394	-	-	1,659,297	1,022,394
General revenues:						
Property taxes	43,879,987	42,447,891	-	-	43,879,987	42,447,891
Grants not restricted to specific programs	2,806,045	2,633,840	321,125	289,982	3,127,170	2,923,822
Unrestricted investment earnings	1,011,433	576,836	-	863	1,011,433	577,699
Miscellaneous revenue	385,380	165,447	-	-	385,380	165,447
Gain on sale of capital assets	36,656	86,357	-	-	36,656	86,357
Total revenues	<u>81,311,807</u>	<u>80,334,852</u>	<u>2,021,191</u>	<u>1,990,912</u>	<u>83,332,998</u>	<u>82,325,764</u>
Expenses:						
General government	14,854,941	13,669,015	-	-	14,854,941	13,669,015
Public safety	5,589,563	5,543,403	-	-	5,589,563	5,543,403
Public works	4,019,000	5,555,115	-	-	4,019,000	5,555,115
Health and welfare	691,424	1,160,110	-	-	691,424	1,160,110
Library	625,803	602,156	-	-	625,803	602,156
Parks and recreation	948,051	757,058	-	-	948,051	757,058
Education	50,103,303	50,386,213	-	-	50,103,303	50,386,213
Interest and fiscal charges	1,066,333	1,019,683	-	-	1,066,333	1,019,683
Water department	-	-	1,590,839	2,152,217	1,590,839	2,152,217
Sewer department	-	-	690,561	730,098	690,561	730,098
Total expenses	<u>77,898,418</u>	<u>78,692,753</u>	<u>2,281,400</u>	<u>2,882,315</u>	<u>80,179,818</u>	<u>81,575,068</u>
Change in net position before transfers	3,413,389	1,642,099	(260,209)	(891,403)	3,153,180	750,696
Transfers	(292,163)	(300,970)	292,163	300,970	-	-
Change in net position	<u>3,121,226</u>	<u>1,341,129</u>	<u>31,954</u>	<u>(590,433)</u>	<u>3,153,180</u>	<u>750,696</u>
Net Position at Beginning of Year	<u>70,257,922</u>	<u>68,916,793</u>	<u>20,976,205</u>	<u>21,566,638</u>	<u>91,234,127</u>	<u>90,483,431</u>
Net Position at End of Year	<u>\$ 73,379,148</u>	<u>\$ 70,257,922</u>	<u>\$ 21,008,159</u>	<u>\$ 20,976,205</u>	<u>\$ 94,387,307</u>	<u>\$ 91,234,127</u>

Significant changes from the prior year for revenues are as follows:

- Operating grants and contributions decreased \$1,520,856 due to state payments on behalf of teachers for teacher's retirement and retiree healthcare.

**TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024**

Revenues

Governmental activities revenues totaled \$81,311,807, for the fiscal year. Property taxes are the largest revenue source for the Town and represent 53.97% of governmental revenues. Operating grants and contributions revenues are the Town's second largest revenue source (34.36%) and include Education Cost Sharing funds and payments on-behalf payments made by the State of Connecticut for State teacher's Retirement pension and OPEB benefits.

Capital grants and contributions revenues account for 2.04% of governmental revenues for the year and are made up of school building grants, public works grants and general improvement grants. Charges for services accounts for 4.42% of governmental revenues and include the school lunch program, adult education, nurses, vocational agriculture and other tuition and park and recreation programs.

Expenses

Significant changes from the prior year are as follows:

- Education expenses decreased by \$282,910 due to the State's Teachers Retirement Fund's proportionate share of the net pension and OPEB liabilities associated with the Town.

Governmental activities expenses totaled \$77,898,418 for the fiscal year. Of the expenditures, 64.3% or \$50,103,303 was for education. Public safety expenses amounted to \$5,589,563, or 7.17%, while public works amounted to \$4,019,000 or 5.16%. Library expenses were \$625,803 or 0.80%. Park and recreation expenses were \$948,051 or 1.22%. General government expenses were \$14,854,941, or 19.06%, and health and welfare expenses were \$ 691,424 or 0.89%. Interest and fiscal charges were \$1,066,333 or 1.40%.

Business-Type Activities

Revenues

General revenues do not support the Town's business-type activities; thus, the largest source of revenues comes from charges for services, assessments, and transfers from the general fund. Of the \$2,021,191 in revenue from the Water department and Sewer department, 84% comes from charges for services and assessments. Grants not restricted to specific programs makes up the final 16% of revenues for the Town's business activities.

There were no significant changes noted from the prior year.

Expenses

Business-type expenses totaled \$1,590,839 and \$690,561 for the Water and Sewer departments, respectively, for the fiscal year ended June 30, 2024.

**TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024**

Financial Analysis of the Town's Funds

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance - related legal requirements.

Governmental Funds

The focus of the Town's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The combined fund balances of the governmental funds at June 30, 2024 was \$11,000,809, an increase of \$7,429,354 in comparison with the prior year.

General Fund

The General Fund is the operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$5,386,906. Current tax collections were 98.3% of the adjusted tax levy.

The fund balance of the general fund increased by \$164,448 during the fiscal year.

Capital Projects Fund

The Capital Projects fund balance increased by \$7,258,909 primarily due to revenues and transfers in exceeding capital outlay.

Proprietary Funds

The Town's proprietary funds provide the same information found in the government-wide financial statements, but in more detail. The Town's enterprise funds posted an overall increase in net position of \$31,954 for the fiscal year.

Water Fund

Unrestricted net position of the Water Fund at the end of the year amounted to \$856,878.

Sewer Fund

Unrestricted net position of the Sewer Fund at the end of the year amounted to \$762,784.

Other factors concerning the finances of these funds have been previously addressed in the discussion of the Town's business-type activities.

**TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024**

General Fund Budgetary Highlights

A detailed budgetary comparison schedule for the fiscal year ended June 30, 2024 is presented on Exhibit A-1 and A-2. A summary of that schedule follows:

	Budgeted Amounts			Variance with Final Budget - Positive (Negative)
	Original	Final	Actual	
Revenues and other financing uses:				
Property taxes	\$ 44,014,485	\$ 44,014,485	\$ 43,935,807	\$ (78,678)
All other revenues	19,216,455	19,216,455	20,878,233	1,661,778
Appropriation of fund balance	-	483,430	-	(483,430)
Transfers in	1,310,000	1,310,000	313,480	(996,520)
Total	<u>64,540,940</u>	<u>65,024,370</u>	<u>65,127,520</u>	<u>103,150</u>
Expenditures and other financing uses:				
Expenditures	62,345,041	62,354,636	62,263,043	91,593
Transfers out	2,195,899	2,669,734	2,700,029	(30,295)
Total expenditures	<u>64,540,940</u>	<u>65,024,370</u>	<u>64,963,072</u>	<u>61,298</u>
Change in Fund Balance	\$ <u>-</u>	\$ <u>-</u>	\$ <u>164,448</u>	\$ <u>164,448</u>

Capital Assets and Debt Administration

At June 30, 2024, the Town of Ledyard's investment in capital assets in both governmental and business-type activities amounted to \$134,843,740 net of depreciation. This includes land, buildings, equipment, distribution and collection system and infrastructure. Capital assets for governmental activities increased by 0.49% (net), while business-type capital assets decreased .64% (net). These changes included the following:

Construction in progress for governmental-type activities increased \$2,398,460 highlighted by the placement of an order for a new firetruck and renovations to the high school auditorium. Approximately \$900,000 of new vehicles were purchased and put in service during the year along with just under \$1 million of building improvements. Significant additions to business-type capital assets included the addition of a new sewer pump (not yet placed in service by year end) and design work for a sewer line extension.

**TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024**

**Town of Ledyard, Connecticut
Statement of Capital Assets, Net
June 30, 2024 and 2023**

	Governmental Activities		Business-Type Activities		Total	
	2024	2023	2024	2023	2024	2023
Land	\$ 6,310,688	\$ 6,310,688	\$ 984,285	\$ 984,285	\$ 7,294,973	\$ 7,294,973
Construction in progress	3,355,705	957,245	419,525	289,982	3,775,230	1,247,227
Land improvements	3,540,380	3,666,766	-	-	3,540,380	3,666,766
Buildings and improvements	88,504,124	90,254,691	17,369	19,023	88,521,493	90,273,714
Distribution and collection system	-	-	21,113,277	21,377,675	21,113,277	21,377,675
Machinery and equipment	1,502,269	1,516,729	122,063	137,469	1,624,332	1,654,198
Right-of-use Asset	51,471	99,741	-	-	51,471	99,741
Vehicles	3,456,216	3,513,086	8,333	2,245	3,464,549	3,515,331
Infrastructure	5,458,035	5,312,931	-	-	5,458,035	5,312,931
Total	<u>\$ 112,178,888</u>	<u>\$ 111,631,877</u>	<u>\$ 22,664,852</u>	<u>\$ 22,810,679</u>	<u>\$ 134,843,740</u>	<u>\$ 134,442,556</u>

Additional information on the Town's capital assets can be found in Note 5.

Long-Term Debt

For the year ended June 30, 2024, the Town's long-term debt decreased by \$3,126,610. At the end of the current fiscal year, the Town had total bonded and note debt outstanding of \$32,732,399.

**Town of Ledyard, Connecticut
General Obligation, Sewer Bonds, Clean Water and Water Notes
June 30, 2024 and 2023**

	Governmental Activities		Business-Type Activities		Total	
	2024	2023	2024	2023	2024	2023
General purpose bonds	\$ 6,333,088	\$ 6,991,813	\$ -	\$ -	\$ 6,333,088	\$ 6,991,813
School bonds	21,550,000	23,238,000	-	-	21,550,000	23,238,000
Sewer bonds	1,585	7,197	893,414	1,010,800	894,999	1,017,997
Water bonds	1,090,000	1,325,000	101,911	187,188	1,191,911	1,512,188
Clean water notes	553,490	639,456	-	-	553,490	639,456
Water notes	-	-	2,208,911	2,459,555	2,208,911	2,459,555
Total	<u>\$ 29,528,163</u>	<u>\$ 32,201,466</u>	<u>\$ 3,204,236</u>	<u>\$ 3,657,543</u>	<u>\$ 32,732,399</u>	<u>\$ 35,859,009</u>

The Town has an "AA/Stable" rating from Standard and Poor's for general obligation debt.

State statutes limit the amount of general obligation debt a governmental entity may issue to 2.0% to 4.0% times total tax collections including interest and lien fees and the tax relief for the elderly freeze grant. The current debt limitation for the Town is \$293,406,547 which is significantly in excess of the Town's outstanding general obligation debt.

Additional information on the Town's long-term debt can be found in Note 7.

**TOWN OF LEDYARD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
JUNE 30, 2024**

Next Year's Budget and Rates

The Town elected and appointed officials considered many factors when setting the fiscal year 2024-2025 budget. The Town decided that it was important to continue the support of the schools and adopt a budget designed to promote long-term fiscal stability. In order to meet the objectives of the 2024-2025 budget, the Town recognized the need to continue its pattern of cost containment.

The 2024-2025 general fund budget will be \$67,430,573 an increase of 4.48% over the prior year budget. Utilizing \$1,000,000 from the Mill Rate Stabilization Fund, the Town Council was able to hold the mill rate increase to .65.

Requests for Information

This financial report is designed to familiarize our citizens, taxpayers and customers with the Town's finances and to demonstrate the Town's fiscal accountability for its operation. Questions concerning this report, or request for additional financial information, should be directed to Finance Director, 741 Colonel Highway, Ledyard, CT 06339-1541, Telephone (860) 464-3235, email finance.director@ledyardct.org.

BASIC FINANCIAL STATEMENTS

TOWN OF LEDYARD, CONNECTICUT
STATEMENT OF NET POSITION
JUNE 30, 2024

	Primary Government		
	Governmental Activities	Business-Type Activities	Total
ASSETS			
Current Assets:			
Cash and Cash Equivalents	\$ 29,668,547	\$ -	\$ 29,668,547
Cash Held by Fiscal Agent	381,277	23,481	404,758
Receivables:			
Property Taxes, Net	886,467	-	886,467
User Charges, Net	-	157,729	157,729
Loans	596,320	-	596,320
Intergovernmental	2,486,486	-	2,486,486
Other Receivables	467,339	1,216	468,555
Internal Balances	(3,163,978)	3,163,978	-
Total Current Assets	31,322,458	3,346,404	34,668,862
Noncurrent Assets:			
Assessment Receivable, Net	-	878,775	878,775
Capital Assets, Nondepreciable	9,666,393	1,403,810	11,070,203
Capital Assets, Net of Accumulated Depreciation/Amortization	102,512,495	21,261,042	123,773,537
Total Noncurrent Assets	112,178,888	23,543,627	135,722,515
Total Assets	143,501,346	26,890,031	170,391,377
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Charge on Refunding	151,750	32,294	184,044
Deferred Outflows Related to Pension	563,667	12,858	576,525
Deferred Outflows Related to OPEB	3,487,810	-	3,487,810
Total Deferred Outflows of Resources	4,203,227	45,152	4,248,379
LIABILITIES			
Current Liabilities:			
Accounts Payable and Accrued Liabilities	3,056,129	326,996	3,383,125
Accrued Payroll and Related Liabilities	436,936	37,746	474,682
Accrued Interest Payable	392,750	15,070	407,820
Unearned Revenue	3,185,309	2,145,785	5,331,094
Bond Anticipation Notes Payable	10,000,000	-	10,000,000
Current Maturities of Long-Term Liabilities	3,176,752	349,211	3,525,963
Total Current Liabilities	20,247,876	2,874,808	23,122,684
Noncurrent Liabilities:			
Due in More Than One Year	48,178,052	3,052,216	51,230,268
Total Liabilities	68,425,928	5,927,024	74,352,952
DEFERRED INFLOWS OF RESOURCES			
Deferred Inflows Related to OPEB	5,899,497	-	5,899,497
Total Deferred Inflows of Resources	5,899,497	-	5,899,497
NET POSITION			
Net Investment in Capital Assets	68,582,500	19,388,497	87,970,997
Restricted for:			
Endowments:			
Nonexpendable	41,914	-	41,914
Expendable	22,185	-	22,185
Education	988,923	-	988,923
Housing Rehabilitation	654,849	-	654,849
Unspent Grants Proceeds	227,785	-	227,785
Unrestricted	2,860,992	1,619,662	4,480,654
Total Net Position	\$ 73,379,148	\$ 21,008,159	\$ 94,387,307

See accompanying Notes to Financial Statements.

**TOWN OF LEDYARD, CONNECTICUT
STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2024**

					Net Revenue (Expense) and Changes in Net Position		
		Program Revenues			Primary Government		
Function/Program Activities	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
PRIMARY GOVERNMENT							
Governmental Activities:							
General Government	\$ 14,854,941	\$ 1,288,677	\$ 1,649,908	\$ 837,547	\$ (11,078,809)	\$ -	\$ (11,078,809)
Public Safety	5,589,563	202,566	30,500	-	(5,356,497)	-	(5,356,497)
Public Works	4,019,000	116,368	328,196	814,697	(2,759,739)	-	(2,759,739)
Health and Welfare	691,424	39,898	1,805,655	-	1,154,129	-	1,154,129
Library	625,803	6,564	50,606	7,053	(561,580)	-	(561,580)
Parks and Recreation	948,051	328,102	14,124	-	(605,825)	-	(605,825)
Education	50,103,303	1,614,380	24,057,465	-	(24,431,458)	-	(24,431,458)
Interest and Fiscal Charges	1,066,333	-	-	-	(1,066,333)	-	(1,066,333)
Total Governmental Activities	77,898,418	3,596,555	27,936,454	1,659,297	(44,706,112)	-	(44,706,112)
Business-Type Activities:							
Water	1,590,839	1,177,665	-	-	-	(413,174)	(413,174)
Sewer	690,561	522,401	-	-	-	(168,160)	(168,160)
Total Business-Type Activities	2,281,400	1,700,066	-	-	-	(581,334)	(581,334)
Total Primary Government	<u>\$ 80,179,818</u>	<u>\$ 5,296,621</u>	<u>\$ 27,936,454</u>	<u>\$ 1,659,297</u>	(44,706,112)	(581,334)	(45,287,446)
GENERAL REVENUES							
Property Taxes					43,879,987	-	43,879,987
Grants and Contributions Not Restricted to Specific Programs					2,806,045	321,125	3,127,170
Unrestricted Investment Earnings					1,011,433	-	1,011,433
Miscellaneous					385,380	-	385,380
Gain on Sale of Capital Assets					36,656	-	36,656
Transfers					(292,163)	292,163	-
Total General Revenues and Transfers					<u>47,827,338</u>	<u>613,288</u>	<u>48,440,626</u>
CHANGE IN NET POSITION					3,121,226	31,954	3,153,180
Net Position - Beginning of Year					<u>70,257,922</u>	<u>20,976,205</u>	<u>91,234,127</u>
NET POSITION - END OF YEAR					<u>\$ 73,379,148</u>	<u>\$ 21,008,159</u>	<u>\$ 94,387,307</u>

See accompanying Notes to Financial Statements.

**TOWN OF LEDYARD, CONNECTICUT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2024**

	General Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS				
Cash and Cash Equivalents	\$ 25,475,804	\$ 50	\$ 4,192,693	\$ 29,668,547
Cash held by Fiscal Agent	381,277	-	-	381,277
Receivables:				
Property Taxes Receivable, Net	886,467	-	-	886,467
Loans	-	-	596,320	596,320
Due from Other Governments	-	1,970,722	515,764	2,486,486
Other Receivables	203,856	263,483	-	467,339
Due from Other Funds	2,943,292	14,835,497	4,276,639	22,055,428
Total Assets	<u>\$ 29,890,696</u>	<u>\$ 17,069,752</u>	<u>\$ 9,581,416</u>	<u>\$ 56,541,864</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES				
LIABILITIES				
Accounts Payable	\$ 842,169	\$ 1,732,150	\$ 481,810	\$ 3,056,129
Accrued Payroll and Other Liabilities	414,477	-	22,459	436,936
Due to Other Funds	22,329,872	-	2,943,292	25,273,164
Unearned Revenue	25,918	2,993,740	165,651	3,185,309
Bond Anticipation Notes Payable	-	10,000,000	-	10,000,000
Total Liabilities	<u>23,612,436</u>	<u>14,725,890</u>	<u>3,613,212</u>	<u>41,951,538</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable Revenue - Property Taxes	772,725	-	-	772,725
Unavailable Revenue - Loans	-	-	596,320	596,320
Unavailable Revenue - Intergovernmental Receivable	-	1,970,722	249,750	2,220,472
Total Deferred Inflows of Resources	<u>772,725</u>	<u>1,970,722</u>	<u>846,070</u>	<u>3,589,517</u>
FUND BALANCES				
Nonspendable	-	-	41,914	41,914
Restricted	-	-	1,297,422	1,297,422
Committed	118,629	2,767,074	3,782,798	6,668,501
Unassigned	5,386,906	(2,393,934)	-	2,992,972
Total Fund Balances	<u>5,505,535</u>	<u>373,140</u>	<u>5,122,134</u>	<u>11,000,809</u>
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	<u>\$ 29,890,696</u>	<u>\$ 17,069,752</u>	<u>\$ 9,581,416</u>	<u>\$ 56,541,864</u>

See accompanying Notes to Financial Statements.

**TOWN OF LEDYARD, CONNECTICUT
BALANCE SHEET
GOVERNMENTAL FUNDS (CONTINUED)
JUNE 30, 2024**

RECONCILIATION TO THE STATEMENT OF NET POSITION

Amounts reported for governmental activities in the statement of net position (Exhibit I) are different because of the following:

Fund Balances - Total Governmental Funds (Exhibit III)	\$ 11,000,809
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Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds:

Governmental Capital Assets	154,386,943
Less: Accumulated Depreciation and Amortization	<u>(42,208,055)</u>
Net Capital Assets	112,178,888

Other long-term assets and deferred outflows of resources are not available to pay for current-period expenditures and, therefore, are deferred in the funds:

Property Tax Receivables Greater Than 60 Days	772,725
School Construction Intergovernmental Receivable - Accrual Basis Change	1,970,722
Housing Rehabilitation Loan Receivables - Accrual Basis Change	596,320
Unavailable Grants	249,750
Deferred Outflows Related to Pensions	563,667
Deferred Outflows Related to OPEB	3,487,810

Internal service funds are used by management to charge the costs of risk management to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities in the statement of net position.

53,758

Long-term liabilities and deferred inflows of resources are not due and payable in the current period and, therefore, are not reported in the funds:

Bonds and Notes Payable	(29,528,163)
Lease Payable	(57,745)
Deferred Charge on Refunding	151,750
Unamortized Premium on Bonds Payable	(2,430,080)
Interest Payable on Bonds	(392,750)
Landfill Post-Closure Costs	(52,000)
Total OPEB Liability	(13,455,062)
Compensated Absences	(1,765,051)
Net Pension Liability	(4,066,703)
Deferred Inflows Related to OPEB	<u>(5,899,497)</u>

Net Position of Governmental Activities (Exhibit I)	<u><u>\$ 73,379,148</u></u>
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TOWN OF LEDYARD, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2024

	General Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES				
Property Taxes, Interest, and Lien Fees	\$ 43,935,807	\$ -	\$ -	\$ 43,935,807
Intergovernmental Revenues	24,656,548	10,140,945	6,264,318	41,061,811
Charges for Services	2,377,275	311,693	985,499	3,674,467
Investment Income	1,010,972	-	461	1,011,433
Contributions	-	-	120,838	120,838
Other	-	385,380	-	385,380
Total Revenues	<u>71,980,602</u>	<u>10,838,018</u>	<u>7,371,116</u>	<u>90,189,736</u>
EXPENDITURES				
Current:				
General Government	13,282,281	-	1,511,086	14,793,367
Public Safety	4,609,316	-	-	4,609,316
Public Works	2,974,444	-	4,425	2,978,869
Health and Welfare	640,367	-	21,253	661,620
Library	564,866	-	25,026	589,892
Parks and Recreation	588,720	-	244,719	833,439
Education	42,956,301	292,345	5,574,111	48,822,757
Debt Service:				
Principal Retirement	2,673,303	-	-	2,673,303
Interest and Other Charges	1,140,007	339,822	-	1,479,829
Capital Outlay	-	5,081,483	-	5,081,483
Total Expenditures	<u>69,429,605</u>	<u>5,713,650</u>	<u>7,380,620</u>	<u>82,523,875</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	2,550,997	5,124,368	(9,504)	7,665,861
OTHER FINANCING SOURCES (USES)				
Premiums	-	-	19,000	19,000
Sale of Capital Assets	-	36,656	-	36,656
Transfers in from Other Funds	313,480	2,157,866	-	2,471,346
Transfers Out to Other Funds	(2,700,029)	(59,980)	(3,500)	(2,763,509)
Total Other Financing Sources (Uses)	<u>(2,386,549)</u>	<u>2,134,542</u>	<u>15,500</u>	<u>(236,507)</u>
NET CHANGE IN FUND BALANCES	164,448	7,258,910	5,996	7,429,354
Fund Balances - Beginning of Year	<u>5,341,087</u>	<u>(6,885,770)</u>	<u>5,116,138</u>	<u>3,571,455</u>
FUND BALANCES - END OF YEAR	<u>\$ 5,505,535</u>	<u>\$ 373,140</u>	<u>\$ 5,122,134</u>	<u>\$ 11,000,809</u>

See accompanying Notes to Financial Statements.

TOWN OF LEDYARD, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS (CONTINUED)
YEAR ENDED JUNE 30, 2024

RECONCILIATION TO THE STATEMENT OF ACTIVITIES

Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because of the following:

Net change in fund balances - total governmental funds (Exhibit IV)	\$ 7,429,354
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation and amortization expense.	
Capital Outlay	3,740,738
Depreciation and Amortization Expense	(3,193,727)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	
Property Taxes Receivable - Accrual Basis Change	(55,820)
Change in Housing Loans	(77,912)
Change in Grant Receivables	(7,841,311)
Change in Grant Deferred Revenue	(227,190)
Changes in Deferred Outflows Related to Pensions	(1,033,104)
Changes in Deferred Outflows Related to OPEB	803,940
The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.	
Principal Payments on Bonds and Notes Payable	2,673,303
Payments on Leases	55,141
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.	
Amortization of Deferred Charge on Refunding	(32,412)
Amortization of Premium	391,038
Accrued Interest	(19,070)
Landfill Post-Closure Costs	13,000
Change in Compensated Absences	(42,484)
Change in Net Pension Liability	1,255,370
Change in Deferred Inflows Related to Pension	14,899
Change in Total OPEB Liability	(1,549,817)
Change in Deferred Inflows Related to OPEB	817,290
Change in Net Position of Governmental Activities (Exhibit II)	<u>\$ 3,121,226</u>

See accompanying Notes to Financial Statements.

TOWN OF LEDYARD, CONNECTICUT
STATEMENT OF NET POSITION
PROPRIETARY FUND
JUNE 30, 2024

	Business-Type Activities Enterprise Funds			Governmental Activities
	Major Funds		Total Enterprise Funds	Internal Service Fund
	Water	Sewer		
ASSETS				
Current Assets:				
Cash Held by Fiscal Agent	\$ 20,799	\$ 2,682	\$ 23,481	\$ -
Receivables:				
User Charges, Net	107,188	50,541	157,729	-
Other	1,216	-	1,216	-
Due from Other Funds	487,417	2,676,561	3,163,978	53,758
Total Current Assets	616,620	2,729,784	3,346,404	53,758
Noncurrent Assets:				
Receivables:				
Assessments	878,775	-	878,775	-
Capital Assets, Nondepreciable	682,577	721,233	1,403,810	-
Capital Assets, Net of Accumulated Depreciation	17,152,964	4,108,078	21,261,042	-
Total Noncurrent Assets	18,714,316	4,829,311	23,543,627	-
Total Assets	19,330,936	7,559,095	26,890,031	53,758
DEFERRED OUTFLOWS OF RESOURCES				
Deferred Outflows Related to Pension	4,632	8,226	12,858	-
Deferred Charge in Refunding	26,772	5,522	32,294	-
Total Deferred Outflows of Resources	31,404	13,748	45,152	-
LIABILITIES				
Current Liabilities:				
Accounts Payable	175,604	151,392	326,996	-
Accrued Liabilities	-	37,746	37,746	-
Accrued Interest Payable	-	15,070	15,070	-
Unearned Revenue	434,127	1,711,658	2,145,785	-
Bonds, Notes, and Loans Payable	276,529	72,682	349,211	-
Total Current Liabilities	886,260	1,988,548	2,874,808	-
Noncurrent Liabilities:				
Bonds, Notes, and Loans Payable and Related Liabilities	2,114,363	845,075	2,959,438	-
Net Pension Liability	33,418	59,360	92,778	-
Total Noncurrent Liabilities	2,147,781	904,435	3,052,216	-
Total Liabilities	3,034,041	2,892,983	5,927,024	-
NET POSITION				
Net Investment in Capital Assets	15,471,421	3,917,076	19,388,497	-
Unrestricted	856,878	762,784	1,619,662	53,758
Total Net Position	\$ 16,328,299	\$ 4,679,860	\$ 21,008,159	\$ 53,758

See accompanying Notes to Financial Statements.

TOWN OF LEDYARD, CONNECTICUT
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
PROPRIETARY FUND
YEAR ENDED JUNE 30, 2024

	Business-Type Activities			Governmental
	Enterprise Funds			Activities
	Major Funds		Total Enterprise Funds	Internal Service Fund
	Water	Sewer		
OPERATING REVENUES				
Charges for Services	\$ 1,162,955	\$ 522,241	\$ 1,685,196	\$ -
Other	14,710	160	14,870	-
Total Operating Revenues	1,177,665	522,401	1,700,066	-
OPERATING EXPENSES				
Personnel Services	-	317,849	317,849	-
Repairs and Maintenance	-	19,806	19,806	-
Contracted and Purchased Services	1,217,636	26,127	1,243,763	-
Materials and Supplies	-	87,694	87,694	-
Utilities	9,762	45,000	54,762	-
Depreciation Expense	312,364	161,187	473,551	-
Total Operating Expenses	1,539,762	657,663	2,197,425	-
OPERATING INCOME (LOSS)	(362,097)	(135,262)	(497,359)	-
NONOPERATING REVENUES (EXPENSES)				
Nonoperating Grant	-	321,125	321,125	-
Interest Expense	(51,077)	(32,898)	(83,975)	-
Total Nonoperating Expenses	(51,077)	288,227	237,150	-
INCOME (LOSS) BEFORE TRANSFERS	(413,174)	152,965	(260,209)	-
Transfers In	388,678	153,485	542,163	-
Transfers Out	(187,500)	(62,500)	(250,000)	-
CHANGE IN NET POSITION	(211,996)	243,950	31,954	-
Net Position - Beginning of Year	16,540,295	4,435,910	20,976,205	53,758
NET POSITION - END OF YEAR	<u>\$ 16,328,299</u>	<u>\$ 4,679,860</u>	<u>\$ 21,008,159</u>	<u>\$ 53,758</u>

See accompanying Notes to Financial Statements.

TOWN OF LEDYARD, CONNECTICUT
STATEMENT OF CASH FLOWS
PROPRIETARY FUND
YEAR ENDED JUNE 30, 2024

	Business-Type Activities			Governmental
	Enterprise Funds			Activities
	Major Funds		Total Enterprise Funds	Internal Service Fund
	Water	Sewer		
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts from Customers and Users	\$ 1,223,313	\$ 409,346	\$ 1,632,659	\$ -
Payments to Suppliers	(1,187,349)	(68,949)	(1,256,298)	-
Payments to Employees	(1,949)	(318,891)	(320,840)	-
Net Cash Provided (Used) by Operating Activities	34,015	21,506	55,521	-
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
Assessments	87,303	1,940	89,243	-
Grants	-	321,125	321,125	-
Transfers from Other Funds	388,678	153,485	542,163	-
Transfers to Other Funds	(187,500)	(62,500)	(250,000)	-
Net Cash Provided (Used) by Noncapital Financing Activities	288,481	414,050	702,531	-
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Additions to Property, Plant, and Equipment	-	(327,724)	(327,724)	-
Principal Payments (Bonds and Notes)	(342,589)	(119,417)	(462,006)	-
Interest Payments	(44,383)	(33,121)	(77,504)	-
Net Cash Provided (Used) by Capital and Related Financing Activities	(386,972)	(480,262)	(867,234)	-
NET DECREASE IN CASH AND CASH EQUIVALENTS	(64,476)	(44,706)	(109,182)	-
Cash and Cash Equivalents - Beginning of Year	85,275	47,388	132,663	-
CASH AND CASH EQUIVALENTS - END OF YEAR	<u>\$ 20,799</u>	<u>\$ 2,682</u>	<u>\$ 23,481</u>	<u>\$ -</u>
RECONCILIATION OF OPERATING INCOME (LOSS) PROVIDED (USED) BY OPERATING ACTIVITIES				
Operating Income (Loss)	\$ (362,097)	\$ (135,262)	\$ (497,359)	\$ -
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:				
Operating Activities:				
Depreciation	312,364	161,187	473,551	-
Change in Assets and Liabilities:				
(Increase) Decrease in Accounts Receivable	(2,242)	6,282	4,040	-
(Increase) Decrease in Due from Other Funds	47,890	212,551	260,441	-
Increase (Decrease) in Due to Other Funds	-	(10,762)	(10,762)	-
Increase (Decrease) in Accounts Payable	40,049	109,678	149,727	-
Increase (Decrease) in Accrued Liabilities	-	2,407	2,407	-
Increase (Decrease) in Unearned Revenue	-	(321,126)	(321,126)	-
Increase (Decrease) in Net Pension Liability	(10,317)	(18,309)	(28,626)	-
(Increase) Decrease in Deferred Outflows	8,490	15,077	23,567	-
Increase (Decrease) in Deferred Outflows	(122)	(217)	(339)	-
Total Adjustments	396,112	156,768	552,880	-
Net Cash Provided (Used) by Operating Activities	<u>\$ 34,015</u>	<u>\$ 21,506</u>	<u>\$ 55,521</u>	<u>\$ -</u>

See accompanying Notes to Financial Statements.

**TOWN OF LEDYARD, CONNECTICUT
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2024**

	<u>Pension Trust Funds</u>
ASSETS	
Investments, at Fair Value:	
Mutual Funds	\$ 30,429,544
Receivables:	
Accrued Interest and Dividends	<u>14,372</u>
Total Assets	<u>30,443,916</u>
NET POSITION	
Restricted for Pension Benefits	<u><u>\$ 30,443,916</u></u>

See accompanying Notes to Financial Statements.

TOWN OF LEDYARD, CONNECTICUT
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
YEAR ENDED JUNE 30, 2024

	<u>Pension Trust Funds</u>
ADDITIONS	
Contributions:	
Employer	\$ 950,000
Plan Members	153,241
Total Contributions	<u>1,103,241</u>
Investment Earnings:	
Net Change in Fair Value of Investments	1,798,811
Interest and Dividends	920,279
Total Investment Earnings	<u>2,719,090</u>
Less: Investment Expenses:	
Investment Management Fees	94,731
Net Investment Earnings	<u>2,624,359</u>
Total Additions	3,727,600
DEDUCTIONS	
Benefits	2,050,443
Administration	23,992
Total Deductions	<u>2,074,435</u>
CHANGE IN NET POSITION	1,653,165
Net Position - Beginning of Year	<u>28,790,751</u>
NET POSITION - END OF YEAR	<u><u>\$ 30,443,916</u></u>

See accompanying Notes to Financial Statements.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Town of Ledyard, Connecticut (the Town) have been prepared in conformity with GAAP as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant policies of the Town are described as follows:

A. Reporting Entity

The Town was incorporated in 1836 and covers an area of 40.5 square miles. The Town operates under the provisions of its Charter and General Statutes of the State of Connecticut (the Statutes). The Mayor, who is the chief executive officer, is directly responsible for the administration of all departments, agencies, and offices. The Town provides the following services: general government, public safety, public works, parks and recreation, library, health and welfare services, water pollution control, and education.

The legislative power of the Town is vested in the Town Council, which consists of nine members, unless otherwise provided by the Charter. The Department of Finance, under the supervision of the Director of Finance (appointed by the Mayor), is responsible for keeping accounts and financial records, the assessment and collection of taxes, the collection of special assessments and other revenues, the custody and disbursement of Town funds, the control over expenditures and such other powers and duties as may be required by ordinance or resolution of the Town Council. The Town Treasurer, appointed by the Town Council, has all power and duties conferred or imposed by law.

The Town has the power to incur indebtedness by issuing bonds and notes as provided by the General Statutes.

Accounting principles generally accepted in the United State of America require that the reporting entity include the primary government, organizations for which the primary government is financially accountable, and other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. A government is financially accountable for a legally separate organization if it appoints a voting majority of the organization's governing body and there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the government. These criteria have been considered and have resulted in the inclusion of the fiduciary component unit as detailed below.

Fiduciary Component Units

The Town has established a single-employer Public Retirement System (PERS), Ledyard Retirement System, to provide retirement benefits to qualified employees. The Town appoints the majority of the Board and is required to make contributions to the pension plan.

The financial statements of the fiduciary component unit are reported as Pension Trust fund in the fiduciary fund financial statements. Separate financial statements have not been prepared for the fiduciary component unit.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Town. The effect of interfund activity has been removed from these statements; however, interfund services provided and used are not eliminated in the process of consolidation. Governmental activities are normally supported by taxes and intergovernmental revenues.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate fund financial statements are provided for governmental funds, proprietary funds and fiduciary funds, including fiduciary component unit, even though the latter is excluded from the government-wide financial statements. Major individual governmental and proprietary funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary funds and fiduciary fund financial statements. Under this method, revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service principal and interest expenditures on general long-term debt, including lease liabilities, as well as expenditures related to compensated absences, and claims and judgments and postemployment benefits are recognized based on specific accounting rules applicable to each, generally when payment is due. General capital asset acquisitions, including entering into contracts giving the Town the right to use lease assets, are reported as expenditures in governmental funds. Issuance of long-term debt and financing through leases are reported as other financing sources.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

Property taxes when levied for, charges for services, and interest associated with the current fiscal period and intergovernmental revenues when eligibility requirements are met are all considered to be measurable and so have been recognized as revenues of the current fiscal period, if available. All other revenue items are considered to be measurable only when cash is received by the Town.

The Town reports the following major governmental funds:

General Fund

The General Fund is the Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Capital Projects Fund

The Capital Projects Fund accounts for the financial revenues to be used for major capital asset construction and/or purchases.

The Town reports the following major proprietary funds:

Water Fund

The Water Fund accounts for the activities of the Town's water operations.

Sewer Fund

The Sewer Fund accounts for the activities of the Town's sewer operations.

Additionally, the Town reports the following fund types:

Internal Service Fund

Used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the Town on a cost-reimbursement basis. The Town's internal service fund is its Medical Self-Insurance Fund which is no longer active.

Fiduciary Fund Types

These funds account for assets held by the government in a trustees capacity. Trust funds account for assets held by the government under the terms of a formal trust agreement. Fiduciary funds are not reflected in the government-wide financial statements because the resources of these funds are not available to support the Town's own programs.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

**C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation
(Continued)**

Fiduciary Fund Types (Continued)

The *Pension Trust Fund* accounts for the activities of the Ledyard Retirement System, which accumulates resources for pension benefit payments to qualified employees.

Amounts reported as program revenues include: 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the water and sewer enterprise funds and of the Town's internal service fund are charges to customers for sales and services. Operating expenses for the enterprise fund and the internal service fund include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

D. Cash, Cash Equivalents, and Investments

Cash and Cash Equivalents

Cash equivalents are short-term, highly liquid investments with original maturities of three months or less, when purchased, such as certificates of deposit and investment pools.

Investments

All investments are stated at fair value.

E. Receivables and Payables

Property Taxes

Property taxes are assessed as of October 1 and are levied the following July 1. Taxes are due and payable in equal installments on July 1, and January 1, following the date of the Grand List. Interest of 1 ½% per month is charged on delinquent taxes. Liens are effective on the attachment date and are continued by filing prior to the following levy date. Additional property taxes are assessed for motor vehicles registered subsequent to the Grand List date through July 31 and are payable in one installment due January 1. An amount of \$99,217 has been established as an allowance for uncollectible taxes.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Receivables and Payables (Continued)

Allowance for Doubtful Accounts

Accounts receivable, including property taxes receivable, are reported net of allowance for doubtful accounts. The allowance for doubtful accounts represents those accounts that are deemed uncollectible based upon past collection history and management's assessment of creditor's ability to pay.

Interfunds

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" or "advances to/from other funds."

Loan Receivables

Loan receivable in the Housing Rehab Program are related to Community Development Block Grant funds that are available to income eligible residential property owners for housing rehabilitation. Loan receivables are recorded and revenues are recognized upon sale of the property.

F. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

G. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the governmental activity column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets, work of art, and similar items are recorded at acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

G. Capital Assets (Continued)

Land and construction in progress are not depreciated. The other tangible and intangible property, plant, equipment, the right to use lease equipment, and infrastructure of the Town are depreciated/amortized using the straight-line method over the following estimated useful lives:

Building	50 Years
Building Improvements	20 to 50 Years
Distribution and Collection Systems	75 Years
Public Domain Infrastructure	75 Years
Machinery and Equipment	5 to 20 Years

Capital outlay is reported as expenditures and no depreciation/amortization expense is reported in the governmental fund financial statements.

Right-to-use lease assets are initially measured at the present value of payments expected to be made during the lease term, adjusted for lease payments made at or before the lease commencement date, plus certain initial direct costs. Subsequently, the lease asset is amortized in a systematic and rational manner over the lease term or the life of the underlying asset.

H. Compensated Absences

Town employees accumulate vacation and sick leave hours for subsequent use or for payment upon termination, death, or retirement. Vacation and sick leave expenses to be paid in future periods are accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only for amounts due, for example, as a result of employee resignations and retirements. The general fund is typically used to liquidate the liability.

I. Net Pension Liability

The net pension liability is measured as the portion of the actuarial present value of projected benefits that is attributed to past periods of employee service (total pension liability or asset), net of the pension plan's fiduciary net position. The pension plan's fiduciary net position is determined using the same valuation methods that are used by the pension plan for purposes of preparing its statement of fiduciary net position. The net pension liability is measured as of a date (measurement date) no earlier than the end of the employer's prior fiscal year, consistently applied from period to period.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

J. Total Other Postemployment Benefits Other Than Pension (OPEB) Liability

The total OPEB liability is measured as the portion of the actuarial present value of projected benefits that is attributed to past periods of employee service. The total OPEB liability is measured as of a date (measurement date) no earlier than the end of the employer's prior fiscal year and no later than the end of the current fiscal year, consistently applied from period to period.

K. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period or periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Town reports a deferred charge on refunding and deferred outflows related to pension and OPEB in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. A deferred outflow of resources related to pension or OPEB results from differences between expected and actual experience, changes in assumptions, or other inputs. These amounts are deferred and included in pension and OPEB expense in a systematic and rational manner over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension plan (active employees and inactive employees).

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period or periods and so will not be recognized as an inflow of resources (revenue) until that time. The Town reports deferred inflows of resources related to pensions and OPEB in the government-wide statement of net position. A deferred inflow of resources related to pension or OPEB results from differences between expected and actual experience, changes in assumptions, or other inputs. These amounts are deferred and included in pension expense and OPEB expense in a systematic and rational manner. Also, for governmental funds, the Town reports unavailable revenue, which arises only under the modified accrual basis of accounting. The governmental funds report unavailable revenues from property taxes, interest on property taxes, long-term loans, and intergovernmental receivables. These amounts are deferred and recognized as an inflow of resources (revenue) in the period during which the amounts become available.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

L. Long-Term Obligations

In the government-wide financial statement, long-term debt and other long-term obligations are reported as liabilities in the governmental activities statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued, including capital leases, is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Principal payments, and issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

M. Equity

Equity in the government-wide financial statements is defined as “net position.” Net position represents the difference between assets, deferred outflows of resources, liabilities, and deferred inflows of resources. The components of net position are detailed below:

Net Investment in Capital Assets – This component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of bonds, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of these assets net of unexpended proceeds. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction or improvement of those assets or related debt are included in this component of net position.

Restricted Net Position – These amounts are restricted to specific purposes when constraints placed on the use of resources are either: (a) externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislations.

Unrestricted Net Position – This category represents the net position of the Town, which are not restricted for any project or other purpose. A deficit will require future funding.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

M. Equity (Continued)

The equity of the fund financial statements is defined as “fund balance” and is classified in the following categories:

Nonspendable Fund Balance – These amounts cannot be spent because they are not in spendable form, or because they are legally or contractually required to be maintained intact.

Restricted Fund Balance – These amounts are restricted to specific purposes when constraints placed on the use of resources by external parties, such as debt covenants, grantors, contributors, or laws or regulations of other governments.

Committed Fund Balance – This represents amounts constrained for a specific purpose by a government using its highest level of decision-making authority. The Ledyard Board of Finance is the highest level of decision-making authority for the Town and can commit fund balance through the adoption of a resolution prior to the end of the fiscal year. Once adopted, the limitation imposed by the resolution remains in place until similar action is taken to remove or revise the limitation.

Assigned Fund Balance – For all governmental funds other than the General Fund, this represents any remaining positive amounts not classified as restricted or committed. For the General Fund, this includes amounts constrained for the intent to be used for a specific purpose by the Board of Finance, who has been delegated to assign amounts by the Town Charter.

Unassigned Fund Balance – The residual amount not allocated to any other fund balance category in the General Fund and any residual deficit balance of any other governmental funds.

When both restricted and unrestricted amounts are available for use, it is the Town’s practice to use restricted resources first. Additionally, the Town would first use committed, then assigned, and lastly unassigned.

N. Use of Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities including disclosures of contingent assets and liabilities and reported revenues, expenses, and expenditures during the fiscal year. Accordingly, actual results could differ from those estimates.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 2 STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Budgetary Information

The Town adheres to the following procedures in establishing the budgetary data included in the general fund financial statements:

- The Mayor compiles the budget requests from the Town departments and agencies, with the exception of the Board of Education, and presents the budget to the Town Council. The Board of Education files a detailed estimate of expenditures with the Mayor for transmittal to the Town Council. The Town Council, after its review process, prepares and presents a recommended budget for Town Meeting approval.
- The Board of Education, which is not a separate legal entity but a function of the Town, is authorized under State law to make any transfers required within their budget at their discretion. Any additional appropriations must have Board of Education, Town Council, and, if necessary, Town Meeting approval.
- Formal budgetary integration is employed as a management control device during the year.
- The legal level of control, the level at which expenditures may not exceed appropriations, is at the department level.
- Individual additional appropriations of less than 1% of the current tax levy can be made by the Town Council, the accumulative total of which cannot exceed 2% of the current tax levy. There were no additional appropriations in excess of 1% during the year.
- Additional appropriations of more than 1%, and any resolution authorizing the issuance of bonds or notes or other borrowings, require Town Meeting approval. Upon request by the Mayor, during the last three months of the fiscal year, the Town Council may transfer any unencumbered appropriation, or portion thereof, from one department, commission, board, or office to another. No transfer may be made from any appropriation for debt service and other statutory charges.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 2 STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONTINUED)

A. Budgetary Information (Continued)

- Generally, all unencumbered appropriations lapse at year-end except those for capital projects funds. Appropriations for capital projects are continued until completion of applicable projects even when projects extend more than one fiscal year.
- The Town has adopted a fund balance reserve policy and has set the minimum undesignated/unreserved balance for the general fund at an amount equal to 7% of current year General Fund expenditures. The Town will avoid the appropriation of fund balance for recurring operating expenditures.

B. Excess of Expenditures Over Appropriations

For the year ended June 30, 2024, expenditures exceeded appropriations for the following functions:

Function	Expenditures in Excess of Appropriations
General Government	\$ 108,003
Department of Finance	116,421
Public Safety	193,686

General Government overages related to legal fees and land use wages in excess of budget. Department of Finance overages were due to unbudgeted tax refunds. Public Safety overages were related to police, dispatch, and animal control salaries in excess of budget.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 3 CASH, CASH EQUIVALENTS, AND INVESTMENTS

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a “qualified public depository” as defined by the Statutes or, in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit, in an “out of state bank” as defined by the Statutes, which is not a “qualified public depository.”

The Connecticut General Statutes (Section 7-400) permit municipalities to invest in: 1) obligations of the United States and its agencies; 2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof; and 3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations.

Other provisions of the Statutes cover specific municipal funds with particular investment authority. The provisions of the Statutes regarding the investment of municipal pension funds do not specify permitted investments. Therefore, investment of such funds is generally controlled by the laws applicable to fiduciaries and the provisions of the applicable plan.

The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF). This investment pool is under the control of the State Treasurer, with oversight provided by the Treasurer’s Cash Management Advisory Board and are regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares.

A. Deposits

Deposit Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a bank failure, the Town’s deposits may not be returned to it Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, \$20,030,174 of the Town’s bank balance of \$20,836,833 was exposed to custodial credit risk as follows:

Uninsured and Uncollateralized	\$ 17,948,838
Uninsured and Collateral Held by the Pledging Bank's Trust Department, Not in the Town's Name	<u>2,081,336</u>
Total Amount Subject to Custodial Risk	<u><u>\$ 20,030,174</u></u>

Financial instruments that potentially subject the Town to significant concentrations of credit risk consist primarily of cash. From time to time, the Town’s cash account balances exceed the Federal Deposit Insurance Corporation limit. The Town reduces its credit risk by maintaining its cash deposits with major financial institutions and monitoring their credit ratings.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 3 CASH, CASH EQUIVALENTS, AND INVESTMENTS (CONTINUED)

A. Deposits (Continued)

Cash Equivalents

Cash equivalents are short-term, highly liquid investments that are both readily convertible to known amounts of cash and purchased within 90 days of maturity. At June 30, 2024, the Town's cash equivalents amounted to \$9,925,939. The following table provides a summary of the Town's cash equivalents as rated by nationally recognized statistical rating organizations.

	Standard & Poor's
	<hr/>
State Short-Term Investment Fund (STIF)	AAAm

STIF is an investment pool of high-quality, short-term money market instruments with an average maturity of less than 60 days. There were no limitations or restrictions on any withdrawals due to redemption notice periods, liquidity fees, or redemption gates.

B. Investments

At June 30, 2024, the Town's investments (all pension trust fund investments) of \$30,429,544 consisted entirely of mutual funds.

Investment Custodial Credit Risk

Custodial credit risk is the risk that, in the event of the failure of the counterparty, the Town will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. The Town policy is to pre-qualify all financial institutions that it will do business with. The Town has no amounts subject to custodial credit risk.

Interest Rate Risk

The Town's investment policy limits its investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk - Investments

Connecticut state statutes limit the investment options of cities and towns. The Town has adopted an investment policy that allows the same type of investments as state statutes.

Concentration of Credit Risk

The Town's investment policy requires diversification by limiting investments to avoid overconcentration in securities from a specific issuer. No more than 5% of the Town's investments were invested in any one issuer in which credit risk was applicable.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 3 CASH, CASH EQUIVALENTS, AND INVESTMENTS (CONTINUED)

B. Investments (Continued)

Fair Value

The Town uses fair value measurements to record fair value adjustments to certain assets and to determine fair value disclosures. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is best determined based upon quoted market prices. However, in certain instances, there are no quoted market prices for certain assets or liabilities. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. Accordingly, the fair value estimates may not be realized in an immediate settlement of the asset or liability.

Fair value measurements focus on exit prices in an orderly transaction (that is, not a forced liquidation or distressed sale) between market participants at the measurement date under current market conditions. If there has been a significant decrease in the volume and level of activity for the asset or liability, a change in valuation technique or the use of multiple valuation techniques may be appropriate. In such instances, determining the price at which willing market participants would transact at the measurement date under current market conditions depends on the facts and circumstances and requires the use of significant judgment.

The Town's fair value measurements are classified into a fair value hierarchy based on the markets in which the assets and liabilities are traded and the reliability of the assumptions used to determine fair value.

The three categories within the hierarchy are as follows:

Level 1 – Quoted prices in active markets for identical assets and liabilities.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, including quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, interest rates and yield curves observable at commonly quoted intervals, implied volatilities, credit spreads, and market-corroborated inputs.

Level 3 – Unobservable inputs shall be used to measure fair value to the extent that relevant observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at the measurement date. Level 3 assets and liabilities include financial instruments whose value is determined using pricing models, discounted cash flows methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgement.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 3 CASH, CASH EQUIVALENTS, AND INVESTMENTS (CONTINUED)

B. Investments (Continued)

Fair Value (Continued)

The Town has the following recurring fair value measurements as of June 30, 2024:

	June 30, 2024	Fair Value Measurements Using		
		Level 1	Level 2	Level 3
Investments by Fair Value Level:				
Mutual Funds	\$ 30,429,544	\$ 30,429,544	\$ -	\$ -

Mutual funds classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities.

NOTE 4 RECEIVABLES

Receivable balances have been disaggregated by type and presented separately in the fund financial statements. Only receivables for the Town's government-wide financial statements with allowances for uncollectible accounts as of June 30, 2024, including the applicable allowances for uncollectible accounts, are presented below.

	Property Taxes		
	Taxes	Interest and Lien Fees	Total
Accounts Receivable	\$ 750,025	\$ 235,659	\$ 985,684
Less: Allowance for Uncollectible Accounts	(99,217)	-	(99,217)
Net Accounts Receivable	\$ 650,808	\$ 235,659	\$ 886,467

	Use Charge Receivable		
	Water Department	Sewer Department	Total
Accounts Receivable	\$ 107,188	\$ 50,541	\$ 157,729
Less: Allowance for Uncollectible Accounts	-	-	-
Net Accounts Receivable	\$ 107,188	\$ 50,541	\$ 157,729

There is no allowance applied to water and sewer assessments receivable and the loan rehab program receivable since the amounts due are liened and the lien remains with the property.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 5 CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2024 was as follows:

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
Governmental Activities:					
Capital Assets Not Being Depreciated and Amortized:					
Land	\$ 6,310,688	\$ -	\$ -	\$ -	\$ 6,310,688
Construction in Progress	957,245	2,398,460	-	-	3,355,705
Total Capital Assets Not Being Depreciated and Amortized	7,267,933	2,398,460	-	-	9,666,393
Capital Assets Being Depreciated and Amortized:					
Land Improvements	4,637,334	-	-	-	4,637,334
Buildings and Improvements	118,607,986	458,243	-	-	119,066,229
Machinery and Equipment	3,695,620	159,214	-	-	3,854,834
Right to Use Equipment	204,820	-	-	-	204,820
Vehicles	7,699,756	388,963	-	-	8,088,719
Infrastructure	8,532,756	335,858	-	-	8,868,614
Total Capital Assets Being Depreciated and Amortized	143,378,272	1,342,278	-	-	144,720,550
Less: Accumulated Depreciation and Amortization for:					
Land Improvements	970,568	126,386	-	-	1,096,954
Buildings and Improvements	28,353,295	2,208,810	-	-	30,562,105
Machinery and Equipment	2,178,891	173,674	-	-	2,352,565
Right of Use Equipment	105,079	48,270	-	-	153,349
Vehicles	4,186,670	445,833	-	-	4,632,503
Infrastructure	3,219,825	190,754	-	-	3,410,579
Total Accumulated Depreciation and Amortization	39,014,328	3,193,727	-	-	42,208,055
Total Capital Assets Being Depreciated and Amortized, Net	104,363,944	(1,851,449)	-	-	102,512,495
Governmental Activities Capital Assets, Net	<u>\$ 111,631,877</u>	<u>\$ 547,011</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 112,178,888</u>
Business-Type Activities:					
Capital Assets Not Being Depreciated:					
Land	\$ 984,285	\$ -	\$ -	\$ -	\$ 984,285
Construction in Progress	289,982	321,125	-	(191,582)	419,525
Total Capital Assets Not Being Depreciated	1,274,267	-	-	-	1,403,810
Capital Assets Being Depreciated:					
Buildings and Improvements	66,163	-	-	-	66,163
Distribution and Collection System	30,527,423	-	-	191,582	30,719,005
Machinery and Equipment	773,033	-	-	-	773,033
Vehicles	69,929	6,599	-	-	76,528
Total Capital Assets Being Depreciated	31,436,548	6,599	-	191,582	31,634,729
Less: Accumulated Depreciation for:					
Buildings and Improvements	47,140	1,654	-	-	48,794
Distribution and Collection System	9,149,748	455,980	-	-	9,605,728
Machinery and Equipment	635,564	15,406	-	-	650,970
Vehicles	67,684	511	-	-	68,195
Total Accumulated Depreciation	9,900,136	473,551	-	-	10,373,687
Total Capital Assets Being Depreciated, Net	21,536,412	(466,952)	-	191,582	21,261,042
Business-Type Activities Capital Assets, Net	<u>\$ 22,810,679</u>	<u>\$ (466,952)</u>	<u>\$ -</u>	<u>\$ 191,582</u>	<u>\$ 22,664,852</u>

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 5 CAPITAL ASSETS (CONTINUED)

Depreciation and amortization expense was charged to functions/programs of the Town as follows:

Governmental Activities:	
General Government	\$ 79,567
Public Safety	601,882
Public Works	422,849
Health and Welfare	20,903
Library	30,344
Parks and Recreation	76,940
Education	<u>1,961,242</u>
Total Depreciation and Amortization Expense - Governmental Activities	<u><u>\$ 3,193,727</u></u>
Business-Type Activities:	
Water Fund	\$ 312,364
Sewer Fund	<u>161,187</u>
Total Depreciation Expense - Business-Type Activities	<u><u>\$ 473,551</u></u>

NOTE 6 INTERFUND BALANCES AND TRANSFERS

Interfund payables and receivables: A summary of interfund balances as of June 30, 2024 is as follows:

Receivable Fund	Payable Fund	Amount
General Fund	Nonmajor Governmental Funds	\$ 2,943,292
Capital Projects	General Fund	14,835,497
Nonmajor Governmental Funds	General Fund	4,276,639
Water Fund	General Fund	487,417
Sewer Fund	General Fund	2,676,561
Internal Service Fund	General Fund	<u>53,758</u>
	Total	<u><u>\$ 25,273,164</u></u>

The General Fund holds primarily all the cash for the Town and the resulting due to/from other results from these cash allocations.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 6 INTERFUND BALANCES AND TRANSFERS (CONTINUED)

Interfund transfers: A summary of interfund transfers as of June 30, 2024 is as follows:

	Transfer In				
	General Fund	Capital Projects Fund	Water Fund	Sewer Fund	Total Transfer Out
Transfers Out:					
General Fund	\$ -	\$ 2,157,866	\$ 388,678	\$ 153,485	\$ 2,700,029
Capital Projects Fund	59,980	-	-	-	59,980
Water Fund	187,500	-	-	-	187,500
Nonmajor Governmental Funds	3,500	-	-	-	3,500
Sewer Fund	62,500	-	-	-	62,500
Transfers In	<u>\$ 313,480</u>	<u>\$ 2,157,866</u>	<u>\$ 388,678</u>	<u>\$ 153,485</u>	<u>\$ 3,013,509</u>

Transfers are used to account for the financing by the General Fund of various programs and activities in other funds. Transfers out from the General Fund are various capital improvements for capital nonrecurring items and board of education capital items. The General Fund also transfers amounts to the Water and Sewer Fund for operating cost. Capital projects fund transferred bond premiums to mill rate stabilization fund, a nonmajor governmental fund, to be used to pay future debt service.

Short-Term Obligations

The Town uses bond anticipation notes during the construction period of various public projects prior to the issuance of the bonds at the completion of the project.

Short-term obligation activity for the year ended June 30, 2024 was as follows:

Date Issued	Maturity Date	Interest Rate (%)	Balance July 1, 2023	Issued	Retired	Balance June 30, 2024
5/10/22	5/1/24	3.25%	\$ 9,700,000	\$ -	\$ 9,700,000	\$ -
5/1/24	8/13/24	4.50%	-	10,000,000	-	10,000,000
			<u>\$ 9,700,000</u>	<u>\$ 10,000,000</u>	<u>\$ 9,700,000</u>	<u>\$ 10,000,000</u>

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 7 CHANGES IN LONG-TERM LIABILITIES

The following is a summary of changes in long-term liabilities during the fiscal year:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Business Type Activities:					
Bonds and Notes Payable:					
General Obligation Bonds	\$ 1,197,988	\$ -	\$ 202,661	\$ 995,325	\$ 93,481
Premium	113,112	-	8,700	104,412	-
Total Bonds and Premiums	1,311,100	-	211,361	1,099,737	93,481
Notes Payable from Direct Borrowing	2,459,555	-	250,644	2,208,911	255,730
Net Pension Liability	121,404	-	28,626	92,778	-
Total Business-Type Activities Long- Term Liabilities	<u>\$ 3,892,059</u>	<u>\$ -</u>	<u>\$ 490,631</u>	<u>\$ 3,401,426</u>	<u>\$ 349,211</u>
	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Business Type Activities:					
Bonds and Notes Payable:					
General Obligation Bonds	\$ 1,197,988	\$ -	\$ 202,661	\$ 995,325	\$ 93,481
Premium	113,112	-	8,700	104,412	-
Total Bonds and Premiums	1,311,100	-	211,361	1,099,737	93,481
Notes Payable from Direct Borrowing	2,459,555	-	250,644	2,208,911	255,730
Net Pension Liability	121,404	-	28,626	92,778	-
Total Business-Type Activities Long- Term Liabilities	<u>\$ 3,892,059</u>	<u>\$ -</u>	<u>\$ 490,631</u>	<u>\$ 3,401,426</u>	<u>\$ 349,211</u>

All long-term liabilities for the governmental activities are generally liquidated by the General Fund.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 7 CHANGES IN LONG-TERM LIABILITIES (CONTINUED)

General Obligation Bonds

General obligation bonds as of June 30, 2024 consisted of the following:

	Original Amount	Date of Issue	Date of Maturity	Interest Rate	Balance Outstanding June 30, 2024
Governmental Activities:					
General Purpose:					
Refunding Improvement Bonds	\$ 1,755,000	05/25/16	06/30/29	1.00-4.00%	\$ 143,088
Improvement Bonds	6,561,000	05/25/16	06/30/36	2.75-5.00%	4,155,000
Refunding Improvement Bonds	2,136,000	07/06/21	10/01/33	0.40-4.00%	1,770,000
Improvement Bonds	295,000	05/10/22	05/01/42	3.125-5.00%	265,000
Total General Purpose	10,747,000				6,333,088
School:					
Refunding Improvement Bonds	2,975,000	05/25/16	06/30/29	1.00-4.00%	345,000
Improvement Bonds	15,000,000	05/17/17	07/15/36	3.00-5.00%	10,260,000
Improvement Bonds	6,000,000	06/12/19	06/01/39	3.00-5.00%	4,725,000
Improvement Bonds	4,000,000	05/11/21	09/01/40	3.00-4.00%	3,400,000
Refunding Improvement Bonds	469,000	07/06/21	10/01/33	0.40-4.00%	385,000
Improvement Bonds	2,705,000	05/10/22	05/01/42	3.125-5.00%	2,435,000
Total School	31,149,000				21,550,000
Sewer:					
Refunding Improvement Bonds	45,000	05/25/16	06/30/29	1.00-4.00%	1,585
Water:					
Refunding Improvement Bonds	2,910,000	05/25/16	06/30/29	1.00-4.00%	1,090,000
Total Governmental Activities					<u>\$ 28,974,673</u>
Business-Type Activities:					
Water Fund:					
Refunding Bonds	\$ 1,250,000	05/25/16	06/30/29	1.00-4.00%	\$ 101,911
Sewer Fund:					
Improvement Bonds	1,300,000	05/17/17	09/30/26	3.00-5.00%	880,000
Refunding Bonds	380,000	05/25/16	06/30/29	1.00-4.00%	13,414
Total Sewer Fund	1,680,000				893,414
Total Business-Type Activities					<u>\$ 995,325</u>

The sewer improvement bonds are supported by means of an assessment program. All obligations are backed by the full faith and credit of the Town.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 7 CHANGES IN LONG-TERM LIABILITIES (CONTINUED)

General Obligation Bonds (Continued)

The annual debt service requirements of general obligation bonds are as follows:

<u>Year Ending June 30,</u>	<u>Governmental Activities</u>		<u>Business-Type Activities</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2025	\$ 2,361,519	\$ 1,126,578	\$ 93,481	\$ 46,427
2026	2,361,519	1,018,012	93,481	37,621
2027	2,331,519	914,872	93,481	33,181
2028	2,326,519	808,461	93,481	28,742
2029	2,288,599	711,268	91,401	24,303
2030-2034	10,070,000	2,325,497	335,000	7,434
2035-2039	6,385,000	773,775	195,000	21,374
2040-2043	849,998	87,450	-	-
Total	<u>\$ 28,974,673</u>	<u>\$ 7,765,913</u>	<u>\$ 995,325</u>	<u>\$ 199,082</u>

Notes Payable from Direct Borrowing

The Town has three State of Connecticut Drinking Water Fund serial notes outstanding. These loans were issued to finance improvements to the water distribution infrastructure. A schedule of notes payable at June 30, 2024 is presented below:

	<u>Original Amount</u>	<u>Date of Issue</u>	<u>Date of Maturity</u>	<u>Interest Rate</u>	<u>Balance Outstanding June 30, 2024</u>
Governmental Activities:					
Water:					
Drinking Water	\$ 1,629,000	12/27/10	06/01/19	2.00%	\$ 553,490
Business-Type Activities:					
Water Fund:					
Drinking Water	926,007	09/30/06	09/30/26	2.05%	124,100
Drinking Water	3,781,622	02/27/15	03/31/35	2.00%	2,084,811
Total Drinking Water Notes	<u>\$ 4,707,629</u>				<u>2,208,911</u>
Total Notes					<u>\$ 2,762,401</u>

The annual debt service requirements of notes payable are as follows:

<u>Year Ending June 30,</u>	<u>Governmental Activities</u>		<u>Business-Type Activities</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2025	\$ 87,702	\$ 10,269	\$ 255,730	\$ 41,892
2026	89,472	8,499	260,919	36,702
2027	91,278	6,693	226,565	30,698
2028	93,120	4,850	213,722	27,422
2029	95,000	2,971	218,038	23,108
2030-2034	96,918	1,053	1,033,937	48,346
Total	<u>\$ 553,490</u>	<u>\$ 34,334</u>	<u>\$ 2,208,911</u>	<u>\$ 208,168</u>

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 7 CHANGES IN LONG-TERM LIABILITIES (CONTINUED)

Statutory Debt Limitations

The Town's indebtedness does not exceed the legal debt limitations as required by Connecticut General Statutes as reflected in the following schedule:

Category	Debt Limit	Net Indebtedness	Balance
General Purpose	\$ 94,309,450	\$ 6,633,088	\$ 87,676,362
Schools	188,618,900	39,427,948	149,190,952
Sewers	157,182,416	894,999	156,287,417
Urban Renewal	136,224,761	-	136,224,761
Pension Deficit	125,745,933	-	125,745,933

The total overall statutory debt limit for the Town is equal to seven times annual receipts from taxation, \$293,407,177.

The indebtedness reflected above includes bonds outstanding in addition to the amount of bonds authorized and unissued against which bond anticipation notes are issued and outstanding.

Authorized/unissued bonds: On June 30, 2024, the Town had authorized unissued bonds as follows:

School	<u>\$ 8,177,948</u>
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The authorized/unissued debt for schools has been reduced by anticipated grant proceeds from the State of Connecticut of \$27,000,000 relative to the school construction project.

Water system related debt of \$1,191,911 has been excluded from the calculation.

Lease Payable

The Town leases equipment for various terms under long-term, noncancelable lease agreements. The leases expire at various dates through 2027.

Total future minimum lease payments under lease agreements are as follows:

Year Ending June 30,	Governmental Activities		Total
	Principal	Interest	
2025	\$ 29,005	\$ 1,988	\$ 30,993
2026	15,456	1,085	16,541
2027	13,284	302	13,586
Total Minimum Lease Payments	<u>\$ 57,745</u>	<u>\$ 3,375</u>	<u>\$ 61,120</u>

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 7 CHANGES IN LONG-TERM LIABILITIES (CONTINUED)

Landfill Closure and Post-Closure Care Costs

The Town closed its landfill in 1999. State and federal laws and regulations require landfill closures to meet certain standards. Monitoring costs for the next 4 years are \$13,000 per year. These amounts are based on estimates which are subject to change due to inflation, technology, or applicable laws and regulations.

NOTE 8 FUND BALANCE

As of June 30, 2024, fund balances are composed of the following:

	General Fund	Capital Projects	Nonmajor Governmental Funds	Total
Fund Balances:				
Nonspendable:				
Permanent Fund Principal	\$ -	\$ -	\$ 41,914	\$ 41,914
Total Nonspendable	-	-	41,914	41,914
Restricted for:				
Housing Rehab	-	-	58,529	58,529
Endowments	-	-	22,185	22,185
Miscellaneous Grants	-	-	227,785	227,785
Education Grants	-	-	365,620	365,620
Student Activities	-	-	433,652	433,652
Student Scholarships	-	-	189,651	189,651
Total Restricted	-	-	1,297,422	1,297,422
Committed for:				
Education	118,629	1,124,363	4,664	1,247,656
Senior Center	-	-	23,194	23,194
Library Management	-	-	32,353	32,353
Mill Rate Stabilization	-	-	3,449,279	3,449,279
Parks and Recreation Center	-	369,461	273,308	642,769
Capital and Nonrecurring Projects	-	1,273,250	-	1,273,250
Total Committed	118,629	2,767,074	3,782,798	6,668,501
Unassigned	5,386,906	(2,393,934)	-	2,992,972
Total Fund Balances	<u>\$ 5,505,535</u>	<u>\$ 373,140</u>	<u>\$ 5,122,134</u>	<u>\$ 11,000,809</u>

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 9 RISK MANAGEMENT

The Town is exposed to various risks of loss including torts; public official liabilities; police liability; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Generally, the Town obtains commercial insurance for these risks.

Due to the Town and Board of Education experiencing significant increases in claims payments over prior fiscal years, the Town converted to a fully insured plan for health insurance in July 2018.

The Town has been utilizing residual net position to offset current increases in health care costs. As of June 30, 2024 the remaining balance in the fund is \$53,758.

Commitments and Litigation

Amounts received or receivable from federal and state grantor agencies are subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

The Town is a defendant in various lawsuits and the outcome of these lawsuits is not presently determinable. In the opinion of the Town attorney, the resolution of these matters will not have a material adverse effect on the financial condition of the Town.

NOTE 10 EMPLOYEE RETIREMENT PLANS

Pension Plans

A. Plan Description

Summary

The Town is the administrator of a single employer defined benefit Public Employee Retirement System (PERS) established by Town Ordinance and administered by the Town to provide pension benefits for its employees. Plan provisions are determined by the various union contracts. The PERS is considered to be part of the Town's financial reporting entity and is included in the Town's financial reports as a pension trust fund. The PERS does not issue a stand-alone report.

Valuation of Investments

Investments are valued at fair value. There are no investments of 5.0% or greater in any one organization.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Pension Plans (Continued)

A. Plan Description (Continued)

Classes of Employees Covered

As of July 1, 2023, the plan's membership consists of:

Retired Members or Beneficiaries Currently Receiving Benefits	114
Vested Terminated Members Entitled to But Not Yet Receiving Benefits	36
Non-Vested Terminated Employees Due a Refund	4
Active Members	48
Total Participants	<u>202</u>

B. Benefit Provisions

Town and Public Works employees are eligible for a normal pension after attaining age 65 and shall be entitled to a retirement benefit equal to 1.5% of final average earnings multiplied by years of credited service. The maximum normal retirement benefits a member may receive is 50% of final average earnings. Noncertified Board of Education employees are eligible for a normal pension after attaining age 65 and shall be entitled to a retirement benefit equal to 1% of final average earnings multiplied by years of credited service, not exceeding 30 years. Police employees are eligible for a normal pension after attaining age 55 and 10 years of credited service or any age with 25 years of credited service, but not later than age 65. Fire employees are eligible for a normal pension after attaining age 55 and 10 years of credited service, but not later than age 65. Police and Fire employees shall be entitled to a retirement benefit equal to 2% of final average earnings multiplied by years of credited service. The maximum benefit to be received annually is 75% of final average earnings. Vesting of benefits occurs on or after 5 years of credited service for Town, Public Works, Police and Fire employees and on or after 10 years of credited service for noncertified Board of Education employees.

C. Contributions

The Town's contributions are actuarially determined on an annual basis using the entry age normal cost method. The Town's contributions were 29.7% of covered payroll. Administration costs are financed from investment earnings. Employees are required to contribute 5% of earnings to the plan.

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Pension Plans (Continued)

D. Assumed Rate of Return

The long-term expected rate of return was determined by using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2024 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
US Equity - Large Cap	21.00%	3.90%
US Equity - Small/Mid Cap	11.00	3.40
Non-US Equity - Developed	15.50	5.60
Non-US Equity - Emerging	6.00	7.50
US Corporate Bonds - Core	37.00	3.10
US Corporate Bonds - Dynamic	4.00	3.90
US Treasuries (Cash)	3.00	2.80
Real Estate	2.50	4.90
Total	<u>100.00%</u>	

E. Net Pension Liability

For the year ended June 30, 2024, the Town recognized a net pension liability of \$4,159,481. The components of the net pension liability of the Town at June 30, 2024 were as follows:

Total Pension Liability	\$ 34,603,397
Plan Fiduciary Net Position	30,443,916
Net Pension (Asset) Liability	<u>\$ 4,159,481</u>
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	87.98%
Covered Payroll	\$ 3,202,829
Net Pension Liability as a Percentage of the Covered Payroll	129.87%

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Pension Plans (Continued)

E. Net Pension Asset (Continued)

Changes in Net Pension Liability

	Increase (Decrease)		
	Total Pension Liability	Plan Fiduciary Net Position	Net Pension (Asset) Liability
	(a)	(b)	(a)-(b)
Balances as of July 1, 2023	\$ 34,234,228	\$ 28,790,751	\$ 5,443,477
Changes for the Year:			
Service Cost	322,897	-	322,897
Interest on Total Pension Liability	2,096,715	-	2,096,715
Differences Between Expected and Actual Experience	-	-	-
Changes of Assumptions	-	-	-
Employer Contributions	-	950,000	(950,000)
Member Contributions	-	153,241	(153,241)
Net Investment Income	-	2,624,359	(2,624,359)
Benefit Payments, Including Refund of Employee Contributions	(2,050,443)	(2,050,443)	-
Administrative Expenses	-	(23,992)	23,992
Net Changes	369,169	1,653,165	(1,283,996)
Balances as of June 30, 2024	\$ 34,603,397	\$ 30,443,916	\$ 4,159,481

F. Rate of Return

For the year ended June 30, 2024, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expenses, was 9.39%. The money-weighted rate of return expresses investment performance, net of investment expenses, adjusted for the changing amounts actually invested.

G. Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of July 1, 2023, using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Method Used	Entry Age Actuarial Cost Method
Mortality Basis	PubG-2010 Public Plan Mortality for General Employees, Scale MP-2021
Inflation	2.60%
Salary Increases Including Inflation	4.00%
Investment Rate of Return	6.25%

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Pension Plans (Continued)

H. Discount Rate

The discount rate used to measure the total pension liability as of June 30, 2024 was 6.25%. The projection of cash flows used to determine the discount rate assumed plan member contributions will be made at the current contribution rate and that the Town contributes at rates equal to the actuarially determined contribution rates. For this purpose, only employer contributions that are intended to fund benefits of current plan members and their beneficiaries are included. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the pension liability.

I. Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the Pension Plan, calculated using the current discount rate of as well as what the Pension Plan's net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	1% Decrease 5.25%	Current Discount 6.25%	1% Increase 7.25%
Net Pension Liability	<u>\$ 7,718,258</u>	<u>\$ 4,159,481</u>	<u>\$ 1,124,113</u>

For the fiscal year ended June 30, 2024, the Town recognized pension expense (income) of \$707,436. As of June 30, 2024, deferred outflows of resources and deferred inflows of resources related to pensions are reported as follows:

	Deferred Outflows of Resources
Net Difference Between Projected and Actual Earning on Pension Plan Investments	<u>\$ 576,525</u>
Total	<u>\$ 576,525</u>

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Pension Plans (Continued)

**I. Sensitivity of the Net Pension Liability to Changes in the Discount Rate
(Continued)**

Amounts reported as deferred outflows and deferred inflows of resources related to pensions will be recognized in the pension expense as follows:

<u>Year Ending June 30</u>	<u>Amount</u>
2025	\$ 55,075
2026	982,846
2027	(290,429)
2028	(170,967)
Total	<u>\$ 576,525</u>

Connecticut State Teachers' Retirement System – Pension

A. Plan Description

Teachers, principals, superintendents, or supervisors engaged in service of public schools are provided with pensions through the Connecticut State Teachers' Retirement System, a cost sharing multiple employer defined benefit pension plan administered by the Teachers Retirement Board. Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the Teachers Retirement Board. The Teachers Retirement Board issues a publicly available financial report that can be obtained at www.ct.gov.

B. Benefit Provisions

The plan provides retirement, disability, and death benefits. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

Normal Retirement

Retirement benefits for employees are calculated as 2% of the average annual salary times the years of credited service (maximum benefit is 75% of average annual salary during the three years of highest salary).

Early Retirement

Employees are eligible after 25 years of credited service with a minimum of 20 years of Connecticut service, or age 55 with 20 years of credited service with a minimum of 15 years of Connecticut service with reduced benefit amounts.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Connecticut State Teachers' Retirement System – Pension (Continued)

B. Benefit Provisions (Continued)

Disability Retirement

Employees are eligible for service-related disability benefits regardless of length of service. Five years of credited service is required for nonservice-related disability eligibility. Disability benefits are calculated as 2% of average annual salary times credited service to date of disability, but not less than 15% of average annual salary, nor more than 50% of average annual salary.

C. Contributions

Per Connecticut General Statutes Section 10-183z (which reflects Public Act 79-436 as amended), contribution requirements of active employees and the State of Connecticut are approved, amended, and certified by the State Teachers Retirement Board and appropriated by the General Assembly.

Employer (School Districts)

School District employers are not required to make contributions to the plan.

The statutes require the state of Connecticut to contribute 100% of each school districts' required contributions, which are actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of the benefits earned by employees during the year, with any additional amount to finance any unfunded accrued liability.

For the year ended June 30, 2024, the amount of "on-behalf" contributions made by the state was \$7,070,348 and is recognized in the General Fund as intergovernmental revenues and education expenditures.

Employees

Effective July 1, 1992, each teacher is required to contribute 6% of pensionable salary for the pension benefit.

Effective January 1, 2018, the required contribution increased to 7% of pensionable salary.

D. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2024, the Town reports no amounts for its proportionate share of the net pension liability, and related deferred outflows and inflows, due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net pension liability, the related state support, and the total portion of the net pension liability that was associated with the Town were as follows:

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Connecticut State Teachers' Retirement System – Pension (Continued)

D. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Town's Proportionate Share of the Net Pension Liability	\$ -
State's Proportionate share of the Net Pension Liability Associated with the Town	76,200,675
Total	<u>\$ 76,200,675</u>

The net pension liability was measured as of June 30, 2023, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as June 30, 2023. At June 30, 2024, the Town has no proportionate share of the net pension liability.

For the year ended June 30, 2024 the Town recognized pension expense and revenue of \$7,295,773 in Exhibit II.

E. Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2023, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary increase	3.00-6.50%, including inflation
Investment rate of return	6.90%, net of pension plan investment expense, including inflation

Mortality rates were based on the PubT-2010 Healthy Retiree Table (adjusted 105% for males and 103% for females at ages 82 and above), projected generationally with MP-2019 for the period after service retirement.

The actuarial assumptions used in the June 30, 2023 valuation were based on the results of an actuarial experience study for the five year period ending June 30, 2019.

Assumption changes since the prior year are as follows:

- There were no changes in assumptions that affected the measurement of the TPL since the prior measurement date.

Benefit changes since the prior year are as follows:

- There were no changes in benefit provisions that affected the measurement of the TPL since the prior measurement date.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Connecticut State Teachers' Retirement System – Pension (Continued)

E. Actuarial Assumptions (Continued)

Cost of Living Allowance

For teachers who retired prior to September 1, 1992, pension benefit adjustments are made in accordance with increases in the Consumer Price Index, with a minimum of 3% and a maximum of 5% per annum.

For teachers who were members of the Teachers' Retirement System before July 1, 2007, and retire on or after September 1, 1992, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 6% per annum. If the return on assets in the previous year was less than 8.5%, the maximum increase is 1.5%.

For teachers who were members of the Teachers' Retirement System after July 1, 2007, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 5% per annum. If the return on assets in the previous year was less than 11.5%, the maximum increase is 3%, and if the return on the assets in the previous year was less than 8.5%, the maximum increase is 1.0%.

Long-Term Rate of Return

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The current capital market assumptions and the target asset allocation as provided by the State of Connecticut Treasurer's Office are summarized in the following table:

Asset Class	Expected Return	Target Allocation
Global Equity	6.80%	37.00%
Public Credit	2.90	2.00
Core Fixed Income Fund	0.40	13.00
Liquidity Fund	-0.40	1.00
Risk Mitigation	0.10	5.00
Private Equity	11.20	15.00
Private Credit	6.10	10.00
Real Estate	6.20	10.00
Infrastructure and Natural Resources	7.70	7.00
Total		<u>100.00%</u>

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Connecticut State Teachers' Retirement System – Pension (Continued)

F. Discount Rate

The discount rate used to measure the total pension liability was 6.90%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that state contributions will be made at the actuarially determined contribution rates in the future years. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

G. Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The Town's proportionate share of the net pension liability is \$-0- and, therefore, the change in the discount rate would only impact the amount recorded by the state of Connecticut.

H. Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued financial statements available at www.ct.gov.

I. Other Information

Additional information is included in the required supplementary information section of the financial statements. A schedule of contributions is not presented as the Town has no obligation to contribute to the plan.

Employees Defined Contribution Plan

A. Plan Description

The Town has established a defined contribution plan for Non-Union Professionals hired after July 1, 2009; Town Hall Union employees hired after 7/1/2012; Supervisors Union employees hired after 7/1/2012; Nurses Union employees hired after 7/1/2013; Teamsters Union employees hired after 7/1/2012; Police Union employees hired after 7/1/2012; and Firefighters Union employees hired after 7/1/2013. It is a mandatory plan with no opt out. As of June 30, 2024, the plan was administered by Voya. The authority for establishing and amending plan provisions rests with the Town Council.

The Town matches up to 5% of employee contributions for Nurses Union, Emergency Communication Services Union, and Town Hall Union, up to 6% for Supervisors Union, Teamsters Union, and Firefighters Union, and matches up to 10% for Police Union and department heads. Actual contributions to the plan for the year ended June 30, 2024 totaled \$1,194,110, which consisted of \$818,063 contributed by employees and \$376,047 contributed by the Town.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 10 EMPLOYEE RETIREMENT PLANS (CONTINUED)

Employees Defined Contribution Plan (Continued)

A. Plan Description (Continued)

The participants' employer contributions to their account are vested as follows:

Year 1	20 %
Year 2	40
Year 3	60
Year 4	80
Year 5	100

The Town's matching contributions for Non-Union Professionals are determined by a "Resolution Establishing Administrator/Department Head Benefits," as adopted by Town Council. The Town's matching contributions for union employees are determined by collective bargaining agreements.

The Board of Education has established a 403(b) plan, a defined contribution plan administered by OMNI. The plan is offered to employees of Ledyard Public Schools who are expected or scheduled to work 20 hours or more per week. Both pre and post tax options are available. Contributions are made through payroll deductions and participation is voluntary. Actual contributions to the plan for the year ended June 30, 2024 totaled \$772,874, which consisted of \$720,428 contributed by employees and \$52,446 contributed by the Board of Education.

In addition, the eligible employees can voluntarily contribute to the State of Connecticut 457 Plan, a defined contribution plan. Both pre and post tax options are available. Contributions are made through payroll deductions and participation is voluntary. For eligible Ledyard employees not covered by a defined benefit plan, the 457 participants are eligible for matching contributions to the Town's 401(a). The Town of Ledyard 401(a) Plan holds Town matching funds for employees who use the 457 Plan as their Town retirement plan. The 401(a) Plan currently is with Voya because the state plan will not accept the Town match due to the small size. Actual contributions to the plan for the year ended June 30, 2024 totaled \$141,085, which consisted of \$102,690 contributed by employees and \$38,395 contributed by the Town.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS PLANS

Town OPEB Plan

A. Plan Description

The Town administers one single-employer, postretirement healthcare plan for the Board of Education, the Town OPEB plan. The plan provides medical benefits to eligible retirees and their spouses. The Town OPEB plan is administered by the Town. Plan provisions are determined by union contract and may be amended by union negotiations.

The Town currently pays for postemployment health care benefits on a pay-as-you-go basis. As of June 30, 2024, the Town has not established a trust fund to irrevocably segregate assets to fund liability associated with the postemployment benefits, which would require the reporting of a trust fund in accordance with GASB guidelines. Administration costs are financed from current operations.

B. Benefit Provided

The Town plan provides for medical benefits for all eligible Board of Education retirees.

Eligibility

BOE Certified & Secretaries: An employee retiring shall be eligible to receive health benefits for self and spouse.

Normal Retirement

BOE Certified: Earlier of age 60 with 20 years of service or 35 years of service with no age requirement.

Secretaries: Age 65 with no service requirement.

Early Retirement

BOE Certified: Earliest of age 60 with 10 years of service, 25 years of service with no age requirement, or age 55 with 20 years of service.

Secretaries: Age 55 with 10 years of service.

Cost Sharing: Retirees must pay 100% of the blended pre-65 medical premium rate for self and spouse, less the \$1,320 annual.

CT Teachers' Retirement Board subsidy for BOE Certified.

Non-Medicare Retiree Plans: Board of Education Non-Medicare retirees receive Century Preferred or Lumenos HSA plans through Anthem.

These plans have both medical and prescription drug components.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS PLANS (CONTINUED)

Town OPEB Plan (Continued)

B. Benefit Provided (Continued)

Early Retirement

Medicare Retiree Plans: Board of Education Medicare retirees receive fully insured Anthem Group Medicare plans. The medical component is covered by a Medicare Supplemental Plan F and the prescription drug component is covered by a BlueScript plan. The employer liability for these Medicare retirees is \$-0-. The retiree pays the full premium. Employees Covered by Benefit Terms.

Membership in the plan consisted of the following at June 1, 2023:

Retired Members or Beneficiaries Currently	
Receiving Benefits	38
Active Members	238
Total	<u>276</u>

C. Total OPEB Liability

The Town's total OPEB liability of \$13,455,062 reported at June 30, 2024 was measured as of June 30, 2023 and was determined by an actuarial valuation as of that date.

D. Actuarial Assumptions and Other Inputs

The total OPEB liability as of June 30, 2023, was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement unless otherwise specified:

Salary Increases	3.50%
Discount Rate	3.65%
Health care Cost Trend Rates	8.0%, Reduced 0.5% Per Year to an Ultimate Rate of 5.0%
Inflation Rate	2.00%
Mortality Rates	Varies by Group

The discount rate was based on the 20-year tax exempt GO municipal bond index.

Mortality Rates for Teachers and Administrators are the RP-2014 White Collar tables projected generationally using scale MP-2021.

Mortality Rates for Secretaries are the RP-2014 total dataset tables adjusted to 2006 and projected generationally using scale MP-2021.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS PLANS (CONTINUED)

Town OPEB Plan (Continued)

D. Actuarial Assumptions and Other Inputs (Continued)

These tables reasonably reflect the projected mortality experience of the Plan as of the measurement date. Explicit mortality improvement projection was made to reasonably reflect future mortality improvement.

E. Changes in the Total OPEB Liability

	Total OPEB Liability (a)
Balances as of July 1, 2023	\$ 11,905,245
Changes for the Year:	
Service Cost	397,026
Interest on Total OPEB Liability	474,646
Difference Between Expected and Actual Experience	1,290,418
Changes in Assumptions or Other Inputs	(233,008)
Benefit Payments	(379,265)
Net Changes	<u>1,549,817</u>
Balances as of June 30, 2024	<u><u>\$ 13,455,062</u></u>

Changes of assumptions and other inputs reflect a change in the discount rate from 3.53% as of June 30, 2022 measurement date to 3.65% as of June 30, 2023 measurement date.

F. Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability of the Town using the current discount rate, as well as what the Town's total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current discount rate:

	1% Decrease in Discount Rate 2.65%	Current Discount Rate 3.65%	1% Increase in Discount Rate 4.65%
Total OPEB Liability	<u><u>\$ 15,846,212</u></u>	<u><u>\$ 13,455,062</u></u>	<u><u>\$ 11,557,446</u></u>

TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS PLANS (CONTINUED)

Town OPEB Plan (Continued)

G. Sensitivity of the Total OPEB Liability to Changes in the Health care Cost Trend Rates

The following presents the total OPEB liability of the Town using the current health care cost trend rate, as well as what the Town's total OPEB liability would be if it were calculated using the current healthcare cost trend rates that are 1 percentage point lower or 1 percentage point higher than the current health care cost trend rates:

	1% Decrease in Healthcare Cost Trend Rates (7.00% decreasing to 4.00%)	Current Healthcare Cost Trend Rates (8.00% decreasing to 5.00%)	1% Increase in Healthcare Cost Trend Rates (9.00% decreasing to 6.00%)
Total OPEB Liability	<u>\$ 11,294,335</u>	<u>\$ 13,455,062</u>	<u>\$ 16,278,239</u>

H. OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2024, the Town recognized OPEB expense of \$307,852. At June 30, 2024, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences Between Expected and Actual Experience	\$ 1,164,646	\$ 2,532,847
Changes of Assumptions or Other Inputs	2,323,164	3,366,650
Total	<u>\$ 3,487,810</u>	<u>\$ 5,899,497</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<u>Year Ending June 30</u>	<u>Amount</u>
2025	\$ (563,820)
2026	(563,820)
2027	(213,987)
2028	(191,657)
2029	(147,811)
Thereafter	(730,592)
Total	<u>\$ (2,411,687)</u>

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS PLANS (CONTINUED)

Connecticut State Teacher's Retirement Plan – OPEB

A. Plan Description

Teachers, principals, superintendents, or supervisors engaged in service of public schools plus professional employees at State Schools of higher education are eligible to participate in the Connecticut State Teachers' Retirement System Retiree Health Insurance Plan (TRS-RHIP), a cost sharing multiple-employer defined benefit other postemployment benefit plan administered by the Teachers' Retirement Board (TRB), if they choose to be covered.

Chapter 167a Section 10-183 (t) of the State Statutes grants authority to establish and amend the benefit terms to the TRB. TRS-RHIP issues a publicly available financial report that can be obtained at www.ct.gov/trb.

B. Benefit Provisions

There are two types of the health care benefits offered through the system. Subsidized Local School District Coverage provides a subsidy paid to members still receiving coverage through their former employer and the CTRB Sponsored Medicare Supplement Plans provide coverage for those participating in Medicare but not receiving Subsidized Local School District Coverage.

Any member who is not currently participating in Medicare Parts A & B is eligible to continue health care coverage with their former employer. A subsidy of up to \$220 per month for a retired member plus an additional \$220 per month for a spouse enrolled in a local school district plan is provided to the school district to first offset the retiree's share of the cost of coverage, and any remaining portion is used to offset the district's cost. The subsidy amount is set by statute and has not increased since July 1996. A subsidy amount of \$440 per month may be paid for a retired member, spouse, or the surviving spouse of a member who has attained the normal retirement age to participate in Medicare, is not eligible for Part A of Medicare without cost, and contributes at least \$440 per month towards coverage under a local school district plan.

If a member participating in Medicare Parts A & B so elects, they may enroll in one of the CTRB Sponsored Medicare Supplement Plans. Effective July 1, 2018, the System added a Medicare Advantage Plan option. Active members, retirees, and the state pay equally toward the cost of the basic coverage (medical and prescription drug benefits) under the Medicare Advantage Plan. Retired members who choose to enroll in the Medicare Supplement Plan are responsible for the full difference in the premium cost between the two plans. Additionally, effective July 1, 2018, retired members who cancel their health care coverage or elect to not enroll in a CTRB sponsored health care coverage option must wait two years to re-enroll.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS PLANS (CONTINUED)

Connecticut State Teacher's Retirement Plan – OPEB (Continued)

B. Benefit Provisions (Continued)

Survivor Health Care Coverage

Survivors of former employees or retirees remain eligible to participate in the plan and continue to be eligible to receive either the \$220 monthly subsidy or participate in the TRB-Sponsored Medicare Supplement Plans, as long as they do not remarry.

C. Eligibility

Any member who is currently receiving a retirement or disability benefit is eligible to participate in the plan.

Credited Service

One month for each month of service as a teacher in Connecticut public schools, maximum 10 months for each school year. Ten months of Credited Service constitutes one year of Credited Service. Certain other types of teaching services, State employment, or wartime military service may be purchased prior to retirement if the member pays one-half the cost.

Normal Retirement

Age 60 with 20 years of Credited Service in Connecticut, or 35 years of Credited Service including at least 25 years of service in Connecticut.

Early Retirement

Age 55 with 20 years of Credited Service including 15 years of Connecticut service, or 25 years of Credited Service including 20 years of Connecticut service.

Proratable Retirement

Age 60 with 10 years of Credited Service.

Disability Retirement

No service requirement if incurred in the performance of duty, and five years of Credited Service in Connecticut if not incurred in the performance of duty.

Termination of Employment

Ten or more years of Credited Service.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS PLANS (CONTINUED)

Connecticut State Teacher's Retirement Plan – OPEB (Continued)

D. Contributions

State of Connecticut

Per Connecticut General Statutes Section 10-183t, contribution requirements of active employees and the State of Connecticut are approved, amended, and certified by the State Teachers' Retirement Board and appropriated by the General Assembly. The State contributions are not currently actuarially funded. The State appropriates from the General Fund one third of the annual costs of the Plan. Administrative costs of the Plan are financed by the state. Based upon Chapter 167a, Subsection D of Section 10-183t of the Connecticut statutes, it is assumed the state will pay for any long-term shortfall arising from insufficient active member contributions.

Employer (School Districts)

School District employers are not required to make contributions to the plan.

For the year ended June 30, 2024, the amount of "on-behalf" contributions made by the state was \$96,214 and is recognized in the General Fund as intergovernmental revenues and education expenditures.

Employees/Retirees

The cost of providing plan benefits is financed on a pay-as-you-go basis as follows: active teachers' pay for one-third of the Plan costs through a contribution of 1.25% of their pensionable salaries, and retired teachers pay for one-third of the Plan costs through monthly premiums, which helps reduce the cost of health insurance for eligible retired members and dependents.

E. OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2024, the Town reports no amounts for its proportionate share of the net OPEB liability, and related deferred outflows and inflows, due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net OPEB liability, the related state support, and the total portion of the net OPEB liability that was associated with the Town was as follows:

Town's Proportionate Share of the Net OPEB Liability	\$	-
State's Proportionate share of the Net OPEB Liability		
Associated With the Town		7,138,957
Total	\$	<u>7,138,957</u>

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS PLANS (CONTINUED)

Connecticut State Teacher's Retirement Plan – OPEB (Continued)

E. OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

The net OPEB liability was measured as of June 30, 2023, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as June 30, 2023. At June 30, 2024, the Town has no proportionate share of the net OPEB liability.

For the year ended June 30, 2024, the Town recognized OPEB expense and revenue of \$(841,016) in Exhibit II.

F. Actuarial Assumptions

The total OPEB liability was determined by an actuarial valuation as of June 30, 2023, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Health Care Costs Trend Rate	Known increases until calendar year 2024, then general trend decreasing to an ultimate rate of 4.50% by 2031
Salary Increase	3.00% - 6.50%, including inflation
Investment Rate of Return	3.00%, net of investment related expense, including inflation
Year Fund Net Position Will be Depleted	2028

Mortality rates were based on the PubT-2010 Healthy Retiree Table (adjusted 105% for males and 103% for females at ages 82 and above), projected generationally with MP-2019 for the period after service retirement.

The actuarial assumptions used in the June 30, 2023 valuation were based on the results of an actuarial experience study for the period July 1, 2014 - June 30, 2029.

The changes in the assumptions since the prior year are as follows:

- Discount rate changed from 3.53% to 3.65%
- The medical trend rates were updated to better reflect future expected experience

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS PLANS (CONTINUED)

Connecticut State Teacher's Retirement Plan – OPEB (Continued)

F. Actuarial Assumptions (Continued)

The changes in the benefit terms since the prior year are as follows:

- There were no changes in the benefit terms since the prior year

The long-term expected return on plan assets is reviewed as part of the GASB 75 valuation process. Several factors are considered in evaluating the long-term rate of return assumption, including the Plan's current asset allocations and a log-normal distribution analysis using the best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) for each major asset class. The long-term expected rate of return was determined by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The assumption is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years. The plan is 100% invested in U.S. Treasuries (Cash Equivalents) for which the expected 10-Year Geometric Real Rate of Return is (0.77%).

G. Discount Rate

The discount rate used to measure the total OPEB liability was 3.65%. The projection of cash flows used to determine the discount rate was performed in accordance with GASB 75. The projection was based on an actuarial valuation performed as of June 30, 2023.

In addition to the actuarial methods and assumptions of the June 30, 2023, actuarial valuation, the following actuarial methods and assumptions were used in the projection of cash flows:

- Total payroll for the initial projection year consists of the payroll of the active membership present on the valuation date. In subsequent projection years, total payroll was assumed to increase annually at a rate of 3.00%.
- Employee contributions were assumed to be made at the current member contribution rate. Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- Annual State contributions were assumed to be equal to the most recent five-year average of state contributions toward the fund.

Based on those assumptions, the Plan's fiduciary net position was projected to be depleted in 2028 and, as a result, the Municipal Bond Index Rate was used in the determination of the single equivalent rate.

**TOWN OF LEDYARD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2024**

NOTE 11 OTHER POSTEMPLOYMENT BENEFITS PLANS (CONTINUED)

Connecticut State Teacher's Retirement Plan – OPEB (Continued)

H. Sensitivity of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate and the Discount Rate

The Town's proportionate share of the net OPEB liability is \$-0- and, therefore, the change in the health care cost trend rate or the discount rate would only impact the amount recorded by the state of Connecticut.

I. OPEB Plan Fiduciary Net Position

Detailed information about the Connecticut State Teachers OPEB Plan fiduciary net position is available in the separately issued State of Connecticut Comprehensive Annual Financial Report at www.ct.gov.

J. Other Information

Additional information is included in the required supplementary information section of the financial statements. A schedule of contributions is not presented as the Town has no obligation to contribute to the plan. Detailed information about the Connecticut State Teachers OPEB Plan fiduciary net position is available in the separately issued State of Connecticut Comprehensive Annual Financial Report at www.ct.gov.

NOTE 12 SUBSEQUENT EVENTS

In August 2024, the Town issued \$5,500,000 in general obligation bond anticipation notes. The proceeds to be used for various school roof projects. The bond anticipation notes will be payable in August 2025 at an interest rate of 4.0%.

REQUIRED SUPPLEMENTARY INFORMATION

**TOWN OF LEDYARD, CONNECTICUT
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2024
(NON-GAAP BUDGETARY BASIS)**

	Budgeted Amounts			Variance with Final Budget - Positive (Negative)
	Original	Final	Actual	
Revenues:				
Property Taxes	\$ 44,014,485	\$ 44,014,485	\$ 43,935,807	\$ (78,678)
Intergovernmental Revenues	16,628,032	16,628,032	17,489,986	861,954
Charges for Services	2,288,423	2,288,423	2,377,275	88,852
Investment Income	300,000	300,000	1,010,972	710,972
Total Revenues	63,230,940	63,230,940	64,814,040	1,583,100
Expenditures:				
Current:				
General Government	1,585,013	1,590,408	1,698,411	(108,003)
Department of Finance	810,613	810,613	927,034	(116,421)
Commissions	48,286	48,286	40,245	8,041
Boards and Committees	2,500	6,700	6,575	125
Fixed Charges	10,671,524	10,671,524	10,493,616	177,908
Public Safety	4,415,630	4,415,630	4,609,316	(193,686)
Health and Welfare	762,331	758,831	756,767	2,064
Public Works	3,085,740	3,085,740	2,974,444	111,296
Library	596,808	596,808	564,866	31,942
Parks and Recreation	596,542	600,042	588,720	11,322
Education	35,908,368	35,908,368	35,789,739	118,629
Debt Service	3,861,686	3,861,686	3,813,310	48,376
Total Expenditures	62,345,041	62,354,636	62,263,043	91,593
Excess (Deficiency) of Revenues Over Expenditures	885,899	876,304	2,550,997	1,674,693
Other Financing Sources (Uses):				
Appropriation of Fund Balance	-	483,430	-	(483,430)
Transfers In	1,310,000	1,310,000	313,480	(996,520)
Transfers Out	(2,195,899)	(2,669,734)	(2,700,029)	(30,295)
Total Other Financing Sources (Uses)	(885,899)	(876,304)	(2,386,549)	(1,510,245)
Excess of Revenues and Other Sources Over Expenditures and Other Uses	\$ -	\$ -	\$ 164,448	\$ 164,448
Budget to GAAP Reconciliation:				
	Revenues and Other Financing Sources	Expenditures and Other Financing Uses		
Balance, Budgetary Basis	\$ 65,127,520	\$ 64,963,072		
State Teachers' Retirement On-Behalf Contributions:				
OPEB Plan	96,214	96,214		
Pension Plan	7,070,348	7,070,348		
Balance, GAAP Basis	\$ 72,294,082	\$ 72,129,634		

TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF CHANGES IN NET PENSION (ASSET) LIABILITY AND RELATED RATIOS
PENSION PLAN
LAST TEN FISCAL YEARS

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Total Pension Liability:										
Service Cost	\$ 322,897	\$ 506,565	\$ 473,992	\$ 539,906	\$ 519,140	\$ 736,078	\$ 714,639	\$ 741,107	\$ 741,107	\$ 917,720
Interest on Total Pension Liability	2,096,715	2,073,323	1,967,983	1,937,222	1,881,133	1,875,490	1,790,419	1,656,779	1,532,686	1,442,724
Changes of Benefit Terms										
Differences Between Expected and Actual Experience	-	(35,422)	1,018,759	(295,985)	-	(699,447)	-	296,538	(458,860)	-
Changes of Assumptions	-	-	57,714	81,306	-	(249,585)	-	543,177	452,665	-
Benefit Payments, Including Refunds of Member Contributions	(2,050,443)	(1,924,510)	(1,808,430)	(1,603,369)	(1,468,176)	(1,242,451)	(1,088,259)	(1,057,539)	(986,331)	(845,509)
Net Change in Total Pension Liability	369,169	619,956	1,710,018	659,080	932,097	420,085	1,416,799	2,180,062	1,281,267	1,514,935
Total Pension Liability - Beginning	34,234,228	33,614,272	31,904,254	31,245,174	30,313,077	29,892,992	28,476,193	26,296,131	25,014,864	23,499,929
Total Pension Liability - Ending	34,603,397	34,234,228	33,614,272	31,904,254	31,245,174	30,313,077	29,892,992	28,476,193	26,296,131	25,014,864
Plan Fiduciary Net Position:										
Contributions - Employer	950,000	1,163,197	1,131,235	1,098,284	1,066,295	1,278,376	1,278,376	1,057,393	1,109,374	1,075,000
Contributions - Members	153,241	176,215	195,857	209,846	219,562	239,257	256,415	275,250	273,142	306,172
Net Investment Income	2,624,359	2,273,767	(4,381,254)	6,258,426	1,113,027	1,076,186	1,588,925	1,798,778	116,850	(147,618)
Benefit Payments, Including Refunds of Member Contributions	(2,050,443)	(1,924,510)	(1,808,430)	(1,603,369)	(1,468,176)	(1,242,451)	(1,088,259)	(1,057,539)	(986,331)	(845,509)
Administrative Expense	(23,992)	(18,352)	(30,812)	(15,687)	(32,004)	(14,910)	(30,473)	(19,389)	(49,939)	(71,657)
Net Change in Plan Fiduciary Net Position	1,653,165	1,670,317	(4,893,404)	5,947,500	898,704	1,336,458	2,004,984	2,054,493	463,096	316,388
Plan Fiduciary Net Position - Beginning	28,790,751	27,120,434	32,013,838	26,066,338	25,167,634	23,831,176	21,826,192	19,771,699	19,308,603	18,992,215
Plan Fiduciary Net Position - Ending	30,443,916	28,790,751	27,120,434	32,013,838	26,066,338	25,167,634	23,831,176	21,826,192	19,771,699	19,308,603
Net Pension (Asset) Liability - Ending	\$ 4,159,481	\$ 5,443,477	\$ 6,493,838	\$ (109,584)	\$ 5,178,836	\$ 5,145,443	\$ 6,061,816	\$ 6,650,001	\$ 6,524,432	\$ 5,706,261
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	87.98%	80.68%	100.34%	100.34%	83.43%	83.03%	79.72%	76.65%	75.19%	77.19%
Covered Payroll	\$ 3,202,829	\$ 3,728,801	\$ 4,254,773	\$ 4,173,503	\$ 4,731,754	\$ 4,903,307	\$ 5,681,648	\$ 5,809,341	\$ 5,884,824	\$ 7,935,812
Net Pension Liability as a Percentage of Covered Payroll	129.87%	145.98%	152.62%	-2.63%	109.45%	104.94%	106.69%	114.47%	110.87%	71.91%
Discount Rate at End of Year	6.25%	6.25%	6.25%	6.25%	6.25%	6.25%	6.25%	6.25%	6.25%	6.25%

**TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF EMPLOYER CONTRIBUTION
PENSION PLAN
LAST TEN FISCAL YEARS**

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Actuarially Determined Contribution*	\$ 669,144	\$ 1,129,512	\$ 1,096,614	\$ 1,098,284	\$ 1,066,295	\$ 1,278,376	\$ 1,241,142	\$ 1,057,393	\$ 1,026,595	\$ 1,168,151
Contributions in Relation to the Actuarially Determined Contribution	950,000	1,163,197	1,131,235	1,098,284	1,066,295	1,278,376	1,278,376	1,057,393	1,109,374	1,075,000
Contribution Deficiency (Excess)	<u>\$ (280,856)</u>	<u>\$ (33,685)</u>	<u>\$ (34,621)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (37,234)</u>	<u>\$ -</u>	<u>\$ (82,779)</u>	<u>\$ 93,151</u>
Covered Payroll	3,202,829	3,728,801	4,254,773	4,173,503	4,731,754	4,903,307	5,681,648	5,809,341	5,884,824	7,935,812
Contributions as a Percentage of Covered Payroll	29.66%	31.19%	26.59%	26.32%	22.53%	26.07%	22.50%	18.20%	18.85%	13.55%

Notes to Schedule:

Valuation date: July 1, 2023

Measurement date: June 30, 2024

Actuarially determined contribution rates are calculated based on actuarial valuation as of July 1 of the beginning of each fiscal year in which contributions are reported

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry age normal
Amortization method	Amortization of unfunded liability with 3.00% per year increase, closed
Remaining amortization period	10 years remaining as of July 1, 2023
Asset valuation method	Market value
Projected pay increases	4.00%
Investment rate of return	6.25%, net of pension plan investment expense

Mortality (healthy participants) PubG-2010(B) Public Plan Mortality for General Employees, Scale MP-2021

Mortality (disabled participants) PubG-2010(B) Public Plan Mortality for General Employees, Scale MP-2021

**TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF INVESTMENT RETURNS
PENSION PLAN
LAST TEN FISCAL YEARS**

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Annual Money-Weighted Rate of Return, Net of Investment Expense	9.39%	8.55%	-14.01%	24.50%	4.34%	4.39%	6.96%	9.50%	0.81%	1.89%

TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
TEACHERS RETIREMENT PLAN
LAST TEN FISCAL YEARS

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Town's Proportion of the Net Pension Liability	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Town's Proportionate Share of the Net Pension Liability	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State's Proportionate Share of the Net Pension Liability Associated With the Town	76,200,675	83,101,923	63,656,332	80,373,297	74,508,198	57,450,149	61,786,364	65,185,087	48,803,952	34,017,535
Total	<u>\$ 76,200,675</u>	<u>\$ 83,101,923</u>	<u>\$ 63,656,332</u>	<u>\$ 80,373,297</u>	<u>\$ 74,508,198</u>	<u>\$ 57,450,149</u>	<u>\$ 61,786,364</u>	<u>\$ 65,185,087</u>	<u>\$ 48,803,952</u>	<u>\$ 34,017,535</u>
Town's Covered Payroll	\$ 26,261,096	\$ 25,629,849	\$ 26,167,713	\$ 18,099,414	\$ 18,277,172	\$ 17,831,387	\$ 17,831,387	\$ 18,876,225	\$ 18,141,000	\$ 17,483,000
Town's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	58.39%	54.06%	60.77%	49.24%	52.00%	57.69%	55.93%	52.26%	59.50%	61.51%

Notes to Schedule:

Changes in Benefit Terms	None
Changes of Assumptions	None
Actuarial Cost Method	Entry age
Amortization Method	Level percent of pay closed, grading to a level dollar amortization for 6/30/2024 valuation
Single Equivalent Amortization Period	27.8 years
Asset Valuation Method	4-year smoothed market
Inflation	2.50%
Salary Increase	3.00%-6.50%, including inflation
Investment Rate of Return	6.90%, net of investment-related expense

Notes:

* - The measurement date is one year earlier than the employer's reporting date

TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY AND RELATED RATIOS
OPEB PLAN
LAST SEVEN FISCAL YEARS*

	2024	2023	2022	2021	2020	2019	2018
Total OPEB Liability:							
Service Cost	\$ 397,026	\$ 607,674	\$ 583,260	\$ 499,814	\$ 435,660	\$ 354,403	\$ 448,146
Interest	474,646	321,762	312,335	457,552	456,546	422,328	421,537
Changes of Benefit Terms	-	-	-	-	-	563,857	-
Differences Between Expected and Actual Experience	1,290,418	-	(2,671,164)	-	-	(474,392)	(1,828,205)
Changes of Assumptions and Other Inputs	(233,008)	(3,161,459)	215,562	2,923,053	670,446	(577,934)	(1,543,592)
Benefit Payments	(379,265)	(301,286)	(269,389)	(367,991)	(337,051)	(401,634)	(394,415)
Net Change in Total OPEB Liability	1,549,817	(2,533,309)	(1,829,396)	3,512,428	1,225,601	(113,372)	(2,896,529)
Total OPEB Liability - Beginning	11,905,245	14,438,554	16,267,950	12,755,522	11,529,921	11,643,293	14,539,822
Total OPEB Liability - Ending **	<u>\$ 13,455,062</u>	<u>\$ 11,905,245</u>	<u>\$ 14,438,554</u>	<u>\$ 16,267,950</u>	<u>\$ 12,755,522</u>	<u>\$ 11,529,921</u>	<u>\$ 11,643,293</u>
Covered-Employee Payroll	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total OPEB Liability as a Percentage of Covered-Employee Payroll	N/A	N/A	N/A	N/A	N/A	N/A	N/A

* This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

** There are no assets accumulated in a trust fund for the payment of OPEB liabilities

***Note: Measurement date of the net pension liability is one year prior to report date.

Notes to Schedule:

Changes of Assumptions The discount rate was increased from 3.54% to 3.65%.
Medical trend and mortality rates were updated

TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY
TEACHERS RETIREMENT PLAN
LAST SEVEN FISCAL YEARS*

	2024	2023	2022	2021	2020	2019	2018
Town's Proportion of the Net OPEB Liability	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Town's Proportionate Share of the Net OPEB Liability	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State's Proportionate Share of the Net OPEB Liability Associated With the Town	7,138,957	7,277,822	6,935,241	11,987,680	11,619,974	11,484,671	15,903,105
Total	<u>\$ 7,138,957</u>	<u>\$ 7,277,822</u>	<u>\$ 6,935,241</u>	<u>\$ 11,987,680</u>	<u>\$ 11,619,974</u>	<u>\$ 11,484,671</u>	<u>\$ 15,903,105</u>
Town's Covered Payroll	\$ 26,261,096	\$ 25,629,849	\$ 18,099,414	\$ 18,099,414	\$ 18,277,172	\$ 17,831,387	\$ 18,876,225
Town's Proportionate Share of the Net OPEB Liability as a Percentage of its Covered Payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	11.92%	9.46%	6.11%	2.50%	2.08%	1.49%	1.79%

Notes to Schedule:

Changes in Benefit Terms	There were no changes to benefit terms since the prior Measurement Date
Changes of Assumptions	Based on the procedure described in GASB 74, the discount rate used to measure plan obligations for financial accounting purposes as of June 30, 2023 was updated to equal the SEIR of 3.64% as of June 30, 2023;
Actuarial cost method	Entry Age
Amortization method	Level Percent of Payroll Over an Open Period
Remaining amortization period	30 Years
Asset valuation method	Market Value of Assets
Investment rate of return	3.00%, Net of Investment-Related Expense Including Price Inflation
Price inflation	2.50%

Notes:

* - This schedule is intended to show information for ten years. Additional information will be added as it becomes available.

* - The measurement date is one year earlier than the employer's reporting date

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

GENERAL FUND

The general fund is the principal fund of the Town and is used to account for all activities of the Town, except those required to be accounted for in another fund. The general fund accounts for the normal recurring activities of the Town (i.e., general government, public safety, public works, health, social services, recreation, education, etc.). These activities are funded principally by property taxes, user fees, and grants from other governmental units.

TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES – BUDGET AND ACTUAL
GENERAL FUND
YEAR ENDED JUNE 30, 2024
(NON-GAAP BUDGETARY BASIS)

	Budgeted Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
Property Taxes:				
Property Taxes, Current	\$ 43,445,664	\$ 43,445,664	\$ 43,247,980	\$ (197,684)
Arrears	357,308	357,308	408,251	50,943
Interest	185,722	185,722	255,299	69,577
Suspense Tax Collections	13,133	13,133	10,066	(3,067)
Liens	12,658	12,658	14,211	1,553
Total Property Taxes	44,014,485	44,014,485	43,935,807	(78,678)
Intergovernmental:				
Telephone Line Grants	20,000	20,000	37,067	17,067
Pilot: State Property	931,157	931,157	1,000,994	69,837
Disabled Reimbursement	1,000	1,000	940	(60)
Civil Preparedness Reimb	15,600	15,600	10,850	(4,750)
Additional Veterans Grant	4,300	4,300	4,281	(19)
Pequot Fund	1,391,000	1,391,000	1,391,000	-
Municipal Revenue Sharing - Sales Tax	-	-	390,170	390,170
MV Property Tax Grant	213,782	213,782	213,782	-
DUI Grant Reimbursement	5,000	5,000	-	(5,000)
Dispatch--Preston	30,500	30,500	30,500	-
LYS Grant Dep of Education	33,294	33,294	30,881	(2,413)
Pilot: Sr Housing Authority	8,200	8,200	7,810	(390)
LYS Grant Enrichment	-	-	141	141
Federal Public Law 874	1,500,000	1,500,000	1,804,635	304,635
Vo-Ag Stabilization Funding	850,000	850,000	1,019,200	169,200
Education Cost Sharing	11,624,199	11,624,199	11,547,735	(76,464)
Total Intergovernmental	16,628,032	16,628,032	17,489,986	861,954
Charges for Services:				
Aco Fees	1,500	1,500	645	(855)
Miscellaneous	80,000	80,000	56,701	(23,299)
Red Wolf Antennae Lease	55,000	55,000	71,856	16,856
Town Clerk Fees	120,000	120,000	110,230	(9,770)
Zoning/Wetlands/Zba Fees	15,000	15,000	7,915	(7,085)
Assessor's Fees	300	300	497	197
Planning	5,000	5,000	4,467	(533)
Other License/Permit Fee	350	350	1,779	1,429
Town Clerk Dog License Fees	8,800	8,800	10,156	1,356
Building Permit Fees	175,000	175,000	241,455	66,455
Employee Health Co-Premiums	575,000	575,000	536,856	(38,144)
WPCA - Contribution to Finance Office	40,000	40,000	40,000	-
Lester House Rent	15,500	15,500	15,500	-
Dispatch Regionalization	56,000	56,000	95,036	39,036

TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES – BUDGET AND ACTUAL
GENERAL FUND (CONTINUED)
YEAR ENDED JUNE 30, 2024
(NON-GAAP BUDGETARY BASIS)

	Budgeted Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
Charges for Services (Continued):				
Fire Police Charges	\$ 5,000	\$ 5,000	\$ -	\$ (5,000)
Police OT	85,000	85,000	106,403	21,403
Gales Ferry Fire Police Charge	3,000	3,000	1,127	(1,873)
Permit Fee	6,300	6,300	4,375	(1,925)
Records Fee	1,800	1,800	2,076	276
Shared Services - Assessor	36,800	36,800	29,401	(7,399)
Senior Center Fees	-	-	1,557	1,557
Public Health Nursing Fees	100,000	100,000	18,033	(81,967)
Tipping Fees	40,000	40,000	42,013	2,013
Shared Services	-	-	8,000	8,000
Library Fees	500	500	6,470	5,970
Program Registration Fees	3,000	3,000	2,940	(60)
Vo Ag Tuition	764,176	764,176	829,361	65,185
Special Education Tuition	37,437	37,437	60,559	23,122
Non-Resident Tuition	57,960	57,960	71,867	13,907
Total Charges for Services	2,288,423	2,288,423	2,377,275	88,852
Investment Income:				
Interest on Deposits	300,000	300,000	1,010,972	710,972
Total Revenues	63,230,940	63,230,940	64,814,040	1,583,100
Other Financing Sources:				
Appropriation of Fund Balance	-	483,430	-	(483,430)
Transfers In:				
Contribution from Other Funds	1,000,000	1,000,000	3,500	(996,500)
LVES - Contributions for Services	60,000	60,000	59,980	(20)
Water and Sewer Funds	250,000	250,000	250,000	-
Total Other Financing Sources	1,310,000	1,793,430	313,480	(1,479,950)
Total Revenues and Other Financing Sources	\$ 64,540,940	\$ 65,024,370	\$ 65,127,520	\$ 103,150

TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL
GENERAL FUND
YEAR ENDED JUNE 30, 2024
(NON-GAAP BUDGETARY BASIS)

	Budgeted Amounts			Variance with Final Budget - Positive (Negative)
	Original	Final	Actual	
EXPENDITURES				
General Government:				
Town Council	\$ 189,541	\$ 189,541	\$ 242,615	\$ (53,074)
Mayor's Office	189,200	187,901	183,572	4,329
Administrative Support	136,000	142,694	137,524	5,170
Legal Services	55,000	55,000	100,621	(45,621)
Probate	10,575	10,575	8,630	1,945
Registrar of Voters	43,940	43,940	45,210	(1,270)
Election Expense	49,990	49,990	37,005	12,985
Human Resources Staff	91,950	91,950	91,754	196
Land Use	317,553	317,553	348,012	(30,459)
Town Clerk	153,029	153,029	152,495	534
Manager Information Systems	348,235	348,235	350,973	(2,738)
Total General Government	1,585,013	1,590,408	1,698,411	(108,003)
Department of Finance:				
Finance Office	492,946	492,946	453,342	39,604
Assessor's Office	173,019	173,019	173,218	(199)
Tax Collector	144,648	144,648	300,474	(155,826)
Total Department of Finance	810,613	810,613	927,034	(116,421)
Commissions:				
Conservation	3,575	3,575	481	3,094
Historic District	32,750	32,750	30,157	2,593
Inland Wetland and Water Course	500	500	443	57
Planning	3,000	3,000	1,928	1,072
Economic Development	8,461	8,461	7,236	1,225
Total Commissions	48,286	48,286	40,245	8,041
Boards and Committees:				
Zoning Board of Appeals	500	500	375	125
Cemetery Committee	2,000	6,200	6,200	-
Total Boards and Commissions	2,500	6,700	6,575	125
Fixed Charges:				
Health Care - General Government	1,027,560	1,027,560	890,261	137,299
Health Care - Board of Education	5,100,000	5,100,000	5,192,288	(92,288)
Health Care - Board of Education Retiree	575,000	575,000	549,728	25,272
Health Care - Firefighters	114,500	114,500	102,576	11,924
Health Care - Teamster	376,584	376,584	347,190	29,394
Health Care Waivers	277,225	277,225	223,743	53,482
Benefits Consultant	20,000	20,000	-	20,000
Worker's Compensation - General Government	136,941	136,941	99,428	37,513
Worker's Compensation - Education	324,438	324,438	298,282	26,156
Unemployment Compensation	7,500	7,500	9,265	(1,765)
Retirement	950,000	950,000	950,000	-
Defined Contribution Plan	365,000	365,000	488,339	(123,339)
Retirement Cash Out	75,000	75,000	76,660	(1,660)
Contractual Allowances	61,000	61,000	53,801	7,199
Social Security	625,000	625,000	626,116	(1,116)
Salary and Benefit Adjustment	75,000	75,000	63,994	11,006
Property Insurance	517,196	517,196	490,227	26,969
Miscellaneous Employee Expenses	20,780	20,780	18,327	2,453
Life / A D & D / Disability Insurance	22,800	22,800	13,391	9,409
Total Fixed Charges	10,671,524	10,671,524	10,493,616	177,908

TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL
GENERAL FUND (CONTINUED)
YEAR ENDED JUNE 30, 2024
(NON-GAAP BUDGETARY BASIS)

	Budgeted Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
Public Safety:				
Police	\$ 2,751,520	\$ 2,751,520	\$ 2,976,894	\$ (225,374)
Gales Ferry Fire	215,094	215,094	197,186	17,908
Ledyard Fire Company	126,130	126,130	116,891	9,239
Dispatch	634,801	634,801	671,058	(36,257)
Fire Marshal	98,314	98,314	87,391	10,923
Administrator of Emergency Services	469,569	469,569	436,865	32,704
Emergency Management	20,450	20,450	18,063	2,387
Animal Control	99,752	99,752	104,968	(5,216)
Total Public Safety	4,415,630	4,415,630	4,609,316	(193,686)
Health and Welfare				
Department of Health:				
Health District	116,400	116,400	116,400	-
Public Health Nursing	209,484	209,484	205,003	4,481
School Nursing	332,476	332,476	358,174	(25,698)
Total Department of Health	658,360	658,360	679,577	(21,217)
Department of Social Services	103,971	100,471	77,190	23,281
Total Health and Welfare	762,331	758,831	756,767	2,064
Public Works:				
Administration	203,251	203,251	196,309	6,942
Highway	1,217,954	1,212,605	1,132,926	79,679
Vehicle Maintenance	283,185	335,134	334,420	714
Road Upkeep	164,800	161,600	146,664	14,936
Property Maintenance	86,050	86,050	84,615	1,435
Sanitation	1,130,500	1,087,100	1,079,510	7,590
Total Public Works	3,085,740	3,085,740	2,974,444	111,296
Library	596,808	596,808	564,866	31,942
Parks and Recreation and Senior Center	596,542	600,042	588,720	11,322
Education	35,908,368	35,908,368	35,789,739	118,629
Debt Service	3,861,686	3,861,686	3,813,310	48,376
Total Expenditures	62,345,041	62,354,636	62,263,043	91,593
OTHER FINANCING USES				
Transfers Out - Capital Nonrecurring	1,653,735	2,127,570	2,157,866	(30,296)
Transfers Out - Water and Sewer for Debt Service	542,164	542,164	542,163	1
Total Other Financing Sources Uses	2,195,899	2,669,734	2,700,029	(30,295)
Total Expenditures and Other Uses	\$ 64,540,940	\$ 65,024,370	\$ 64,963,072	\$ 61,298

NONMAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

Library Commission – This fund is used to account for the library support services.

Cafeteria – This fund is used to account for the activities associated with the operations of the School Lunch Programs.

Education Grants – This fund is used to account for the activities of various state and federal educational related grants.

STARS Fund – This fund is used to account for the STARS Program.

Student Activities – This fund is used to account for the various student activity accounts.

Student Scholarships – This fund is used to account for the various student scholarships.

Miscellaneous Grants and Donations – This fund is used to account for miscellaneous state grant activities.

Senior Center – This fund is used to account for the Senior Center activities.

Parks and Recreation – This fund is used to account for the activity of various recreation programs sponsored by the Town.

Mill Rate Stabilization Fund – This fund is used to account for bond premiums to be used to pay future debt service.

Housing Rehab Program – This fund is used to account for housing rehab grants and related loans.

Permanent Funds

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting Town's programs.

**TOWN OF LEDYARD, CONNECTICUT
NONMAJOR GOVERNMENTAL FUNDS
COMBINING BALANCE SHEET
JUNE 30, 2024**

	Special Revenue Funds					
	Library Commission	Cafeteria	Education Grants	STARS Fund	Student Activities	Student Scholarships
ASSETS						
Cash and Cash Equivalents	\$ -	\$ 389,810	\$ 3,066,916	\$ 81,637	\$ 464,679	\$ 189,651
Receivables, Net:						
Loans	-	-	-	-	-	-
Due from Other Governments	-	111,812	318,810	-	-	-
Due from Other Funds	32,544	-	-	-	-	-
Total Assets	<u>\$ 32,544</u>	<u>\$ 501,622</u>	<u>\$ 3,385,726</u>	<u>\$ 81,637</u>	<u>\$ 464,679</u>	<u>\$ 189,651</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES						
Liabilities:						
Accounts Payable	\$ 191	\$ 239,448	\$ 89,836	\$ 717	\$ 30,957	\$ -
Accrued Payroll and Other Liabilities	-	-	-	-	-	-
Due to Other Funds	-	-	2,866,966	76,256	70	-
Unearned Revenue	-	21,553	54,175	-	-	-
Total Liabilities	<u>191</u>	<u>261,001</u>	<u>3,010,977</u>	<u>76,973</u>	<u>31,027</u>	<u>-</u>
Deferred Inflows of Resources:						
Unavailable Revenue	-	-	249,750	-	-	-
Fund Balances:						
Nonspendable	-	-	-	-	-	-
Restricted	-	240,621	124,999	-	433,652	189,651
Committed	32,353	-	-	4,664	-	-
Unassigned	-	-	-	-	-	-
Total Fund Balances	<u>32,353</u>	<u>240,621</u>	<u>124,999</u>	<u>4,664</u>	<u>433,652</u>	<u>189,651</u>
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	<u>\$ 32,544</u>	<u>\$ 501,622</u>	<u>\$ 3,385,726</u>	<u>\$ 81,637</u>	<u>\$ 464,679</u>	<u>\$ 189,651</u>

**TOWN OF LEDYARD, CONNECTICUT
NONMAJOR GOVERNMENTAL FUNDS
COMBINING BALANCE SHEET (CONTINUED)
JUNE 30, 2024**

	Miscellaneous Grants and Donations	Special Revenue Funds				Permanent Funds	Total
		Senior Center	Parks and Recreation	Mill Rate Stabilization Fund	Housing Rehab Program	Endowment Fund	
ASSETS							
Cash and Cash Equivalents	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,192,693
Receivables, Net:							
Loans	-	-	-	-	596,320	-	596,320
Due from Other Governments	-	-	-	-	85,142	-	515,764
Due from Other Funds	245,308	24,230	312,924	3,449,279	148,255	64,099	4,276,639
Total Assets	<u>\$ 245,308</u>	<u>\$ 24,230</u>	<u>\$ 312,924</u>	<u>\$ 3,449,279</u>	<u>\$ 829,717</u>	<u>\$ 64,099</u>	<u>\$ 9,581,416</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES							
Liabilities:							
Accounts Payable	\$ 12,742	\$ 1,036	\$ 17,157	\$ -	\$ 89,726	\$ -	\$ 481,810
Accrued Payroll and Other Liabilities	-	-	22,459	-	-	-	22,459
Due to Other Funds	-	-	-	-	-	-	2,943,292
Unearned Revenue	4,781	-	-	-	85,142	-	165,651
Total Liabilities	<u>17,523</u>	<u>1,036</u>	<u>39,616</u>	<u>-</u>	<u>174,868</u>	<u>-</u>	<u>3,613,212</u>
Deferred Inflows of Resources:							
Unavailable Revenue	-	-	-	-	596,320	-	846,070
Fund Balances:							
Nonspendable						41,914	41,914
Restricted	227,785	-	-	-	58,529	22,185	1,297,422
Committed		23,194	273,308	3,449,279			3,782,798
Unassigned	-	-	-	-	-	-	-
Total Fund Balances	<u>227,785</u>	<u>23,194</u>	<u>273,308</u>	<u>3,449,279</u>	<u>58,529</u>	<u>64,099</u>	<u>5,122,134</u>
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	<u>\$ 245,308</u>	<u>\$ 24,230</u>	<u>\$ 312,924</u>	<u>\$ 3,449,279</u>	<u>\$ 829,717</u>	<u>\$ 64,099</u>	<u>\$ 9,581,416</u>

**TOWN OF LEDYARD, CONNECTICUT
NONMAJOR GOVERNMENTAL FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2024**

	Special Revenue Funds					
	Library Commission	Cafeteria	Education Grants	STARS Fund	Student Activities	Student Scholarships
REVENUES						
Intergovernmental Revenues	\$ 7,603	\$ 822,964	\$ 4,018,066	\$ -	\$ -	\$ -
Charges for Services	94	470,365	-	110,685	71,543	-
Investment Income	-	-	-	-	-	159
Contributions	43,003	-	-	-	-	24,718
Total Revenues	50,700	1,293,329	4,018,066	110,685	71,543	24,877
EXPENDITURES						
General Government	-	-	-	-	-	-
Public Works	-	-	-	-	-	-
Health and Welfare	-	-	-	-	-	-
Library	25,026	-	-	-	-	-
Parks and Recreation	-	-	-	-	-	-
Education	-	1,291,744	4,081,810	86,818	77,305	36,434
Total Expenditures	25,026	1,291,744	4,081,810	86,818	77,305	36,434
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	25,674	1,585	(63,744)	23,867	(5,762)	(11,557)
OTHER FINANCING SOURCES (USES)						
Premiums	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Other Financing Sources (Uses)	-	-	-	-	-	-
NET CHANGE IN FUND BALANCE	25,674	1,585	(63,744)	23,867	(5,762)	(11,557)
Fund Balance - Beginning of Year	6,679	239,036	188,743	(19,203)	439,414	201,208
FUND BALANCE - END OF YEAR	\$ 32,353	\$ 240,621	\$ 124,999	\$ 4,664	\$ 433,652	\$ 189,651

**TOWN OF LEDYARD, CONNECTICUT
NONMAJOR GOVERNMENTAL FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES (CONTINUED)
YEAR ENDED JUNE 30, 2024**

		Special Revenue Funds				Permanent Funds		
	Miscellaneous Grants and Donations	Senior Center	Parks and Recreation	Mill Rate Stabilization Fund	Housing Rehab Program	Endowment Fund	Elimination	Total
REVENUES								
Intergovernmental Revenues	\$ 127,589	\$ 879	\$ 1,124	\$ -	\$ 1,286,093	\$ -	\$ -	\$ 6,264,318
Charges for Services	-	20,308	234,142	-	78,362	-	-	985,499
Investment Income	-	-	-	-	302	-	-	461
Contributions	53,117	-	-	-	-	-	-	120,838
Total Revenues	180,706	21,187	235,266	-	1,364,757	-	-	7,371,116
EXPENDITURES								
General Government	133,953	-	-	-	1,377,133	-	-	1,511,086
Public Works	-	-	-	-	-	4,425	-	4,425
Health and Welfare	-	21,253	-	-	-	-	-	21,253
Library	-	-	-	-	-	-	-	25,026
Parks and Recreation	-	-	244,719	-	-	-	-	244,719
Education	-	-	-	-	-	-	-	5,574,111
Total Expenditures	133,953	21,253	244,719	-	1,377,133	4,425	-	7,380,620
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	46,753	(66)	(9,453)	-	(12,376)	(4,425)	-	(9,504)
OTHER FINANCING SOURCES (USES)								
Premiums	-	-	-	19,000	-	-	-	19,000
Transfers In	-	-	5,000	-	-	-	(5,000)	-
Transfers Out	(8,500)	-	-	-	-	-	5,000	(3,500)
Total Other Financing Sources (Uses)	(8,500)	-	5,000	19,000	-	-	-	15,500
NET CHANGE IN FUND BALANCE	38,253	(66)	(4,453)	19,000	(12,376)	(4,425)	-	5,996
Fund Balance - Beginning of Year	189,532	23,260	277,761	3,430,279	70,905	68,524	-	5,116,138
FUND BALANCE - END OF YEAR	\$ 227,785	\$ 23,194	\$ 273,308	\$ 3,449,279	\$ 58,529	\$ 64,099	\$ -	\$ 5,122,134

**TOWN OF LEDYARD, CONNECTICUT
PROPERTY TAXES LEVIED, COLLECTED, AND OUTSTANDING
YEAR ENDED JUNE 30, 2024**

Grand List of October 1,	Uncollected Taxes July 01, 2023	Current Levy	Lawful Corrections			Adjusted Tax Levy	Collections			Uncollected Taxes June 30, 2024
			Additions	Deletions	Transfers to Suspense		Taxes	Interest Liens and Other Fees	Total	
2007	\$ 589	\$ -	\$ -	\$ 589	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2008	1,680	-	-	-	-	1,680	391	1,208	1,599	1,289
2009	2,322	-	-	-	-	2,322	391	946	1,337	1,931
2010	2,305	-	-	-	-	2,305	342	34	376	1,963
2011	1,963	-	-	-	-	1,963	-	-	-	1,963
2012	2,274	-	-	292	-	1,982	-	-	-	1,982
2013	2,411	-	183	310	-	2,284	183	17	200	2,101
2014	2,841	-	-	315	-	2,526	-	-	-	2,526
2015	3,271	-	-	297	-	2,974	111	59	170	2,863
2016	5,679	-	-	303	-	5,376	653	616	1,269	4,723
2017	8,474	-	-	371	-	8,103	3,302	2,918	6,220	4,801
2018	13,610	-	-	432	-	13,178	8,078	5,438	13,516	5,100
2019	91,918	-	-	616	63,123	28,179	17,872	10,188	28,060	10,307
2020	201,918	-	833	18,879	-	183,872	67,817	29,172	96,989	116,055
2021	490,380	-	4,927	32,961	1,759	460,587	269,057	61,258	330,315	191,530
Suspense	-	-	10,123	-	-	10,123	10,123	10,079	20,202	-
Total Prior Years	831,635	-	16,066	55,365	64,882	727,454	378,320	121,933	500,253	349,134
2022	-	43,776,696	21,560	221,617	3,086	43,573,553	43,172,662	148,346	43,321,008	400,891
Total All Years	\$ 831,635	\$ 43,776,696	\$ 37,626	\$ 276,982	\$ 67,968	\$ 44,301,007	\$ 43,550,982	\$ 270,279	\$ 43,821,261	\$ 750,025

STATISTICAL SECTION

TABLE 1

**TOWN OF LEDYARD, CONNECTICUT
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	FISCAL YEAR									
	2024	2023	2022	2021*	2020	2019	2018	2017	2016	2015
Governmental Activities:										
Net Investment in Capital Assets	\$ 68,582,500	\$ 65,901,683	\$ 63,467,397	\$ 64,912,397	\$ 73,616,004	\$ 72,488,686	\$ 59,139,003	\$ 36,887,375	\$ 32,446,476	\$ 30,699,193
Restricted	1,935,656	2,071,594	2,250,084	1,509,012	71,388	114,322	98,025	89,688	86,024	82,880
Unrestricted	<u>2,860,992</u>	<u>2,284,645</u>	<u>3,199,312</u>	<u>(530,422)</u>	<u>(10,878,190)</u>	<u>(10,428,507)</u>	<u>(16,830,836)</u>	<u>(4,053,889)</u>	<u>1,841,913</u>	<u>4,930,683</u>
Total Governmental Activities Net Position	<u>\$ 73,379,148</u>	<u>\$ 70,257,922</u>	<u>\$ 68,916,793</u>	<u>\$ 65,890,987</u>	<u>\$ 62,809,202</u>	<u>\$ 62,174,501</u>	<u>\$ 42,406,192</u>	<u>\$ 32,923,174</u>	<u>\$ 34,374,413</u>	<u>\$ 35,712,756</u>
Business-Type Activities:										
Net Investment in Capital Assets	\$ 19,388,497	\$ 19,080,394	\$ 19,260,238	\$ 19,304,065	\$ 19,376,229	\$ 19,355,101	\$ 19,307,017	\$ 19,026,596	\$ 17,756,275	\$ 17,456,043
Restricted										
Unrestricted	<u>1,619,662</u>	<u>1,895,811</u>	<u>2,306,400</u>	<u>2,624,599</u>	<u>2,695,743</u>	<u>2,971,057</u>	<u>3,176,314</u>	<u>3,663,267</u>	<u>4,571,446</u>	<u>5,094,584</u>
Total Business-Type Activities Net Position	<u>\$ 21,008,159</u>	<u>\$ 20,976,205</u>	<u>\$ 21,566,638</u>	<u>\$ 21,928,664</u>	<u>\$ 22,071,972</u>	<u>\$ 22,326,158</u>	<u>\$ 22,483,331</u>	<u>\$ 22,689,863</u>	<u>\$ 22,327,721</u>	<u>\$ 22,550,627</u>
Primary Government:										
Net Investment in Capital Assets	\$ 87,970,997	\$ 84,982,077	\$ 82,727,635	\$ 84,216,462	\$ 92,992,233	\$ 91,843,787	\$ 78,446,020	\$ 55,913,971	\$ 50,202,751	\$ 48,155,236
Restricted	1,935,656	2,071,594	2,250,084	1,509,012	71,388	114,322	98,025	89,688	86,024	82,880
Unrestricted	<u>4,480,654</u>	<u>4,180,456</u>	<u>5,505,712</u>	<u>2,094,177</u>	<u>(8,182,447)</u>	<u>(7,457,450)</u>	<u>(13,654,522)</u>	<u>(390,622)</u>	<u>6,413,359</u>	<u>10,025,267</u>
Total Primary Government Net Position	<u>\$ 94,387,307</u>	<u>\$ 91,234,127</u>	<u>\$ 90,483,431</u>	<u>\$ 87,819,651</u>	<u>\$ 84,881,174</u>	<u>\$ 84,500,659</u>	<u>\$ 64,889,523</u>	<u>\$ 55,613,037</u>	<u>\$ 56,702,134</u>	<u>\$ 58,263,383</u>

Note: Schedule prepared on the accrual basis of accounting

* GASB No 84 *Fiduciary Activities* was implemented in FY2021

TABLE 2

**TOWN OF LEDYARD, CONNECTICUT
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	FISCAL YEAR									
	2024	2023	2022	2021*	2020	2019	2018	2017	2016	2015
EXPENSES										
Governmental Activities:										
General Government	\$ 14,854,941	\$ 13,669,015	\$ 12,769,431	\$ 11,207,407	\$ 4,621,025	\$ 4,139,867	\$ 4,624,570	\$ 3,122,791	\$ 3,081,618	\$ 2,936,177
Public Safety	5,589,563	5,543,403	4,969,198	4,689,253	5,530,934	5,695,733	5,510,755	4,949,467	4,522,182	4,334,829
Public Works	4,019,000	5,555,115	4,381,495	3,809,749	5,231,313	4,746,149	4,999,027	4,861,303	3,807,900	3,677,081
Health and Welfare	691,424	1,160,110	1,288,537	1,254,436	1,591,962	1,659,027	1,687,769	1,687,350	1,695,703	1,683,992
Library	625,803	602,156	558,913	548,815	758,924	803,364	906,984	757,668	729,312	698,213
Parks and Recreation	948,051	757,058	707,451	540,700	711,346	747,888	781,324	760,986	744,048	675,248
Education	50,103,303	50,386,213	45,505,397	49,728,084	51,526,083	42,487,065	47,423,080	49,021,396	45,260,236	45,683,588
Interest and Fiscal Charges	1,066,333	1,019,683	1,119,207	1,179,715	1,252,820	1,313,381	1,426,681	243,817	660,664	890,802
Total Governmental Activities Expenses	77,898,418	78,692,753	71,299,629	72,958,159	71,224,407	61,592,474	67,360,190	65,404,778	60,501,663	60,579,930
Business-Type Activities:										
Water Department	1,590,839	2,152,217	1,550,362	1,356,610	1,351,842	1,305,576	1,190,116	1,453,638	1,407,032	1,080,214
Sewer Department	690,561	730,098	708,209	639,656	674,686	710,371	700,326	573,881	916,605	598,865
Total Business-Type Activities Expenses	2,281,400	2,882,315	2,258,571	1,996,266	2,026,528	2,015,947	1,890,442	2,027,519	2,323,637	1,679,079
Total Primary Government Expenses	80,179,818	81,575,068	73,558,200	74,954,425	73,250,935	63,608,421	69,250,632	67,432,297	62,825,300	62,259,009
PROGRAM REVENUES										
Governmental Activities:										
Charges for Services:										
General Government	1,288,677	1,304,057	2,093,329	1,566,483	1,281,218	1,070,175	691,744	576,366	550,280	533,628
Public Safety	202,566	301,125	188,899	159,766	162,223	114,368	134,132	263,104	107,698	125,591
Public Works	116,368	106,778	137,012	159,256	128,979	173,837	73,928	1,039,560	1,090,729	1,032,470
Health and Welfare	39,898	580,751	676,504	891,434	962,411	855,802	960,254	92,146	603,191	475,416
Library	6,564	6,309	5,623	6,769	6,731	13,926	33,960	39,029	15,178	14,300
Parks and Recreation	328,102	327,163	332,649	229,943	186,164	291,033	163,572	217,812	213,244	173,969
Education	1,614,380	1,318,594	1,480,865	1,397,399	1,481,414	1,654,133	1,605,456	1,769,239	1,721,473	1,721,606
Operating Grants and Contributions	27,936,454	29,457,310	23,589,976	28,983,573	24,907,913	18,704,867	22,409,800	23,698,273	21,479,401	21,730,457
Capital Grants and Contributions	1,659,297	1,022,394	1,153,532	494,782	1,261,195	18,915,861	20,304,000	1,218,892	1,441,748	948,414
Total Governmental Activities Program Revenues	33,192,306	34,424,481	29,658,389	33,889,405	30,378,248	41,794,002	46,376,846	28,914,421	27,222,942	26,755,851
Business-Type Activities:										
Water Department	1,177,665	1,199,327	1,145,827	1,171,007	1,090,737	1,059,321	1,105,823	1,143,249	1,003,787	1,030,139
Sewer Department	522,401	500,740	483,825	469,857	426,943	493,517	448,041	460,784	463,464	529,882
Total Business-Type Activities Program Revenues	1,700,066	1,700,067	1,629,652	1,640,864	1,517,680	1,552,838	1,553,864	1,604,033	1,467,251	1,560,021
Total Governmental Activities Program Revenues	34,892,372	36,124,548	31,288,041	35,530,269	31,895,928	43,346,840	47,930,710	30,518,454	28,690,193	28,315,872
NET REVENUES (EXPENSES)										
Governmental Activities	(44,706,112)	(44,268,272)	(41,641,240)	(39,068,754)	(40,846,159)	(19,798,472)	(20,983,344)	(36,490,357)	(33,278,721)	(33,824,079)
Business-Type Activities	(581,334)	(1,182,248)	(628,919)	(355,402)	(508,848)	(463,109)	(336,578)	(423,486)	(856,386)	(119,058)
Total Governmental Net Expense	(45,287,446)	(45,450,520)	(42,270,159)	(39,424,156)	(41,355,007)	(20,261,581)	(21,319,922)	(36,913,843)	(34,135,107)	(33,943,137)

* Note - Starting with Fiscal Year 2021, fixed charges are reported with General Government function

**TABLE 2
(CONTINUED)**

**TOWN OF LEDYARD, CONNECTICUT
CHANGES IN NET POSITION (CONTINUED)
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	FISCAL YEAR									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
GENERAL REVENUES AND OTHER										
CHANGES IN NET POSITION										
Governmental Activities:										
Property Taxes	\$ 43,879,987	\$ 42,447,891	\$ 41,308,872	\$ 39,220,278	\$ 39,205,406	\$ 37,932,843	\$ 36,483,155	\$ 34,710,047	\$ 34,148,082	\$ 33,445,806
Grants and Contributions Not Restricted to Specific Programs	2,806,045	2,633,840	2,588,103	1,781,932	1,784,591	1,291,689	2,002,079	1,189,178	936,306	949,184
Gain (Loss) on Sale of Assets	36,656	86,357	59,607	-	-	-	-	-	-	-
Unrestricted Investment Earnings	1,011,433	576,836	44,038	25,011	296,310	525,804	177,048	55,535	39,923	36,723
Miscellaneous	385,380	165,447	928,065	52,275	38,842	118,512	36,640	57,471	143,447	166,004
Transfers	(292,163)	(300,970)	(261,639)	(209,088)	(251,150)	(302,067)	(326,308)	(785,737)	(627,593)	2,160,575
Total Governmental Activities	47,827,338	45,609,401	44,667,046	40,870,408	41,073,999	39,566,781	38,372,614	35,226,494	34,640,165	36,758,292
Business-Type Activities:										
Grants and Contributions Not Restricted to Specific Programs	321,125	289,982	2,235	-	-	-	-	-	-	-
Gain (Loss) on Sale of Assets	-	-	-	-	-	-	-	-	-	-
Unrestricted Investment Earnings	-	863	3,019	3,006	3,512	3,869	3,945	2,891	2,887	2,888
Transfers	292,163	300,970	261,639	209,088	251,150	302,067	326,308	785,737	627,593	(2,160,575)
Total Business-Type Activities	613,288	591,815	266,893	212,094	254,662	305,936	330,253	788,628	630,480	(2,157,687)
Total Governmental Activities	<u>\$ 48,440,626</u>	<u>\$ 46,201,216</u>	<u>\$ 44,933,939</u>	<u>\$ 41,082,502</u>	<u>\$ 41,328,661</u>	<u>\$ 39,872,717</u>	<u>\$ 38,702,867</u>	<u>\$ 36,015,122</u>	<u>\$ 35,270,645</u>	<u>\$ 34,600,605</u>
CHANGE IN NET POSITION										
Governmental Activities	\$ 3,121,226	\$ 1,341,129	\$ 3,025,806	\$ 1,801,654	\$ 227,840	\$ 19,768,309	\$ 17,389,270	\$ (1,263,863)	\$ 1,361,444	\$ 2,934,213
Business-Type Activities	31,954	(590,433)	(362,026)	(143,308)	(254,186)	(157,173)	(6,325)	365,142	(225,906)	(2,276,745)
TOTAL CHANGES IN NET POSITION	<u>\$ 3,153,180</u>	<u>\$ 750,696</u>	<u>\$ 2,663,780</u>	<u>\$ 1,658,346</u>	<u>\$ (26,346)</u>	<u>\$ 19,611,136</u>	<u>\$ 17,382,945</u>	<u>\$ (898,721)</u>	<u>\$ 1,135,538</u>	<u>\$ 657,468</u>

Note: Schedule prepared on the accrual basis of accounting

TABLE 3

TOWN OF LEDYARD, CONNECTICUT
REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	FISCAL YEAR									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
REVENUES										
Property Taxes, Interest, and Lien Fees	\$ 43,935,807	\$ 42,464,155	\$ 41,109,833	\$ 39,445,437	\$ 38,936,179	\$ 37,774,706	\$ 36,825,006	\$ 34,668,601	\$ 34,123,182	\$ 33,216,692
Intergovernmental Revenues	41,061,811	30,840,898	28,684,488	24,355,465	25,402,208	28,969,440	44,091,052	25,650,281	23,962,577	23,638,791
Charges for Services	3,674,467	3,984,645	4,243,039	4,411,050	4,209,140	4,173,274	3,663,046	3,975,973	4,301,793	4,076,981
Investment Income	1,011,433	576,836	44,038	25,011	296,310	525,804	177,048	55,555	39,923	36,723
Contributions	120,838	93,075	126,390	117,677	45,940	130,944	624,827	463,312	33,931	11,154
Other	385,380	237,197	938,317	52,275	38,842	118,512	406,290	64,354	109,516	154,850
Total Revenues	90,189,736	78,196,806	75,146,105	68,406,915	68,928,619	71,692,680	85,787,269	64,878,076	62,570,922	61,135,191
EXPENDITURES										
Current:										
General Government	14,793,367	13,145,107	12,267,331	11,740,743	11,701,957	11,428,963	10,781,382	11,065,212	11,421,735	11,395,341
Public Safety	4,609,316	4,637,826	4,305,814	4,142,334	4,065,690	3,981,471	3,811,908	3,767,615	3,365,429	3,324,497
Public Works	2,978,869	2,869,738	2,825,753	2,691,287	2,666,871	2,629,205	2,595,235	2,588,262	2,825,680	2,831,386
Health and Welfare	661,620	1,214,125	1,261,669	1,236,386	1,300,428	1,320,407	1,388,976	1,394,104	1,362,039	1,355,217
Library	589,892	569,321	558,479	527,746	506,589	523,632	628,029	621,017	576,683	558,933
Parks and Recreation	833,439	652,285	628,610	465,675	572,454	658,100	599,313	612,973	597,542	541,185
Education	48,822,757	46,427,136	44,511,607	41,065,792	40,925,725	35,637,527	41,129,668	40,765,307	37,382,151	37,491,688
Capital Outlay	5,081,483	6,160,939	3,172,664	3,106,345	8,374,088	22,917,260	33,434,801	9,013,561	7,893,925	3,301,764
Debit Service	4,153,132	4,222,849	4,189,044	4,172,901	4,033,075	4,175,013	2,887,736	1,845,342	1,690,143	1,771,719
Total Expenditures	82,523,875	79,899,326	73,720,971	69,149,209	74,146,877	83,271,578	97,257,048	71,673,393	67,115,327	62,571,730
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	7,665,861	(1,702,520)	1,425,134	(742,294)	(5,218,258)	(11,578,898)	(11,469,779)	(6,795,317)	(4,544,405)	(1,436,539)
OTHER FINANCING SOURCES (USES)										
Issuance of Bonds and Loans	-	-	3,000,000	4,000,000	-	6,000,000	-	15,000,000	-	-
Issuance of Refunding Bonds	-	-	2,605,000	-	-	-	-	-	-	-
Issuance of Capital Lease	-	-	204,820	-	-	126,560	-	-	-	-
Premium on Issuance of Debt	19,000	-	695,458	596,173	243,978	1,002,234	53,750	1,480,334	-	-
Payment to Refunded Bond Escrow Agent	-	-	(2,867,881)	-	-	-	-	-	-	-
Sale of Assets	36,656	86,357	59,607	-	500,000	182,750	-	-	-	-
Transfers in from Other Funds	2,471,346	2,420,675	2,736,352	2,673,606	5,190,773	2,636,771	1,825,343	1,790,559	1,742,665	4,887,592
Transfers Out to Other Funds	(2,763,509)	(2,521,645)	(2,797,991)	(2,857,694)	(5,141,923)	(2,938,838)	(2,151,651)	(2,264,513)	(2,370,258)	(1,705,906)
Total Other Financing Sources (Uses)	(236,507)	(14,613)	3,635,365	4,412,085	792,828	7,009,477	(272,558)	16,006,380	(627,593)	3,181,686
NET CHANGE IN FUND BALANCES	<u>\$ 7,429,354</u>	<u>\$ (1,717,133)</u>	<u>\$ 5,060,499</u>	<u>\$ 3,669,791</u>	<u>\$ (4,425,430)</u>	<u>\$ (4,569,421)</u>	<u>\$ (11,742,337)</u>	<u>\$ 9,211,063</u>	<u>\$ (5,171,998)</u>	<u>\$ 1,745,147</u>
Debit Service as a Percentage to Noncapital Expenditures	5.36%	5.73%	5.94%	6.32%	6.13%	6.92%	4.52%	2.95%	2.85%	2.99%

Note: Schedule prepared on the modified accrual basis of accounting

TABLE 4

**TOWN OF LEDYARD, CONNECTICUT
PROPERTY TAX RATES, LEVIES, AND COLLECTIONS
LAST TEN FISCAL YEARS
(IN THOUSANDS)
(UNAUDITED)**

Fiscal Year Ended June 30,	General Fund Mill Rate Property	Adjusted Tax Levy (1)	Current Net Tax Collections at June 30,	Percentage of Levy Collected	Net Delinquent Tax Collections (1)	Total Net Taxes Collected- All Years	Percentage of Total Taxes Collected to Levy All Years	Outstanding Delinquent Taxes	Percentage of Delinquent Taxes to Levy
2015	29.90	\$ 33,333,859	\$ 32,784,407	98.35 %	\$ 263,359	\$ 33,047,766	99.14 %	\$ 564,648	1.69 %
2016	30.40	34,998,574	33,617,700	96.05	309,416	33,927,116	96.94	701,758	2.01
2017	31.90	34,614,907	34,190,219	98.77	283,453	34,473,672	99.59	746,620	2.16
2018	32.54	36,544,091	36,166,533	98.97	364,758	36,531,291	99.96	551,302	1.51
2019	34.29	37,725,417	37,219,477	98.66	269,471	37,488,948	99.37	710,293	1.88
2020	35.06	38,919,035	38,183,225	98.11	421,892	38,605,117	99.19	1,014,705	2.61
2021	34.97	39,021,528	38,619,557	98.97	618,048	39,237,605	100.55	659,469	1.69
2022	33.60	40,952,646	40,467,661	98.82	283,393	40,751,054	99.51	854,405	2.09
2023	33.82	42,235,493	41,745,113	98.84	374,991	42,120,104	99.73	831,635	1.97
2024	35.21	43,573,553	43,172,662	99.08	378,320	43,550,982	99.95	750,025	1.72

(1) Include over collection of taxes and suspense collections

Source: Town audit reports

TOWN OF LEDYARD, CONNECTICUT
SCHEDULE OF DEBT LIMITATION
JUNE 30, 2022
(UNAUDITED)

Total Tax Collections, (including Interest, Penalties, and Late Payment of Taxes)

Year Ended June 30, 2023:

Town of Ledyard	\$ 41,896,096
Gales Ferry District	19,215
Base for Establishing Debt Limit	<u>\$ 41,915,311</u>

	General Purposes	Schools	Sewers	Urban Renewal	Pension Deficit	Total
Debt Limitation:						
2.25 Times Base	\$ 94,309,450	\$ -	\$ -	\$ -	\$ -	\$ 94,309,450
4.50 Times Base	-	188,618,900	-	-	-	188,618,900
3.75 Times Base	-	-	157,182,416	-	-	157,182,416
3.25 Times Base	-	-	-	136,224,761	-	136,224,761
3 Times Base	-	-	-	-	125,745,933	125,745,933
Total Debt Limitation	<u>94,309,450</u>	<u>188,618,900</u>	<u>157,182,416</u>	<u>136,224,761</u>	<u>125,745,933</u>	<u>702,081,459</u>
Indebtedness:						
Bonds and Notes	6,333,088	21,550,000	894,999	-	-	28,778,087
Bond Anticipation Notes	300,000.00	9,700,000	-	-	-	10,000,000
Authorized But Unissued Debt	-	8,177,948	-	-	-	8,177,948
Less: Anticipated Grant Proceeds	-	-	-	-	-	-
Total Indebtedness	<u>6,633,088</u>	<u>39,427,948</u>	<u>894,999</u>	<u>-</u>	<u>-</u>	<u>46,956,035</u>
Debt Limitation in Excess of Outstanding and Authorized Debt	<u>\$ 87,676,362</u>	<u>\$ 149,190,952</u>	<u>\$ 156,287,417</u>	<u>\$ 136,224,761</u>	<u>\$ 125,745,933</u>	<u>\$ 655,125,424</u>

Notes:

1. In no case shall total indebtedness exceed seven times annual receipts from taxation, or 293,407,177
2. There is no overlapping debt for the Town of Ledyard
3. Authorized but unissued debt is reduced by the total anticipated amount of the State of Connecticut School Construction Grants of \$27,000,000
4. Water related debt of \$1,191,911 has been excluded from the calculation.

TABLE 6

**TOWN OF LEDYARD, CONNECTICUT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(UNAUDITED)**

	FISCAL YEAR									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Debt limit	\$ 293,407,177	\$ 284,428,354	\$ 271,517,932	\$ 268,304,771	\$ 263,864,832	\$ 257,462,373	\$ 242,831,722	\$ 242,831,722	\$ 239,114,337	\$ 232,901,389
Total net debt applicable to limit	46,956,035	49,125,758	51,610,485	47,132,262	49,476,988	50,608,959	82,167,321	82,167,321	21,855,250	17,992,400
Legal Debt Margin	<u>\$ 246,451,142</u>	<u>\$ 235,302,596</u>	<u>\$ 219,907,447</u>	<u>\$ 221,172,509</u>	<u>\$ 214,387,844</u>	<u>\$ 206,853,414</u>	<u>\$ 160,664,401</u>	<u>\$ 160,664,401</u>	<u>\$ 217,259,087</u>	<u>\$ 214,908,989</u>
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	16.00%	17.27%	19.01%	17.57%	18.75%	19.66%	33.84%	33.84%	9.14%	7.73%

Note: The State of Connecticut General Statutes require that in no event shall the total debt of the Town exceed seven (7) times the annual receipts from taxation. The calculation of the 2024 debt limit can be found on Table 5 of this report.



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