

John Rodolico

TOWN OF LEDYARD CONNECTICUT

741 Colonel Ledyard Highway Ledyard, Connecticut 06339

Retirement Board ~ AGENDA ~

Regular Meeting

Tuesday, November 18, 2025

10:00 AM

Council Chambers - Hybrid Format

REMOTE MEETING INFORMATION

Zoom Meeting link:

https://us06web.zoom.us/j/83149714013?pwd=JSQOu8WgV16s0xok85n2zYQa6lfGIH.1

Meeting ID: 831 4971 4013

Passcode: 092019 One tap mobile

+13052241968,,83149714013#,,,,*092019# US

- I. CALL TO ORDER
- II. ROLL CALL
- III. PRESENTATIONS
 - 1. Frederica Daniels, USI Actuaries will be discussing the Annual Audit Disclosure.

<u>Attachments:</u> 7-1-2025 Valuation Report - Town of Ledyard DB Plan (FINAL) Town of Ledyard - GASB Disclosure Report for FYE 6-30-2025

IV. REVIEW AND APPROVAL OF MINUTES

1. Motion to APPROVE Regular Meeting Minutes from September 16, 2025, as written.

Attachments: Retirement minutes 9-16-25

V. DIRECTOR OF HUMAN RESOURCES UPDATE

1. Director of Human Resources Update.

VI. FINANCE DIRECTOR'S REPORT

1. Finance Director's Report.

VII. OLD BUSINESS

- 1. Retirement Plan for Full-Time Employees of the Town of Ledyard (Defined Benefit Plan) revision update.
- 2. Any Other Old Business to come before the Board.

VIII. NEW BUSINESS

1. Motion to APPROVE the Retirement Board 2026 Calendar Year Meeting Schedule as written.

Attachments: Retirement meeting schedule 2026

2. Any Other New Business to come before the Board.

IX. ADJOURNMENT

DISCLAIMER: Although we try to be timely and accurate these are not official records of the Town.



TOWN OF LEDYARD

741 Colonel Ledyard Highway Ledyard, CT 06339-1511

File #: 25-2522 Agenda Date: 11/18/2025 Agenda #: 1.

AGENDA REQUEST GENERAL DISCUSSION ITEM

Subject:

Frederica Daniels, USI Actuaries will be discussing the Annual Audit Disclosure.

Background:

(type text here)

Department Comment/Recommendation:

(type text here)



Retirement Plan for Full-Time Employees of the Town of Ledyard

ACTUARIAL VALUATION REPORT

as of July 1, 2025



USI Consulting Group 95 Glastonbury Boulevard Suites 102, 406 Glastonbury, CT 06033 www.usi.com Tel: 860.633.5283

September 16, 2025

CONFIDENTIAL

Matthew Bonin, CPA Director of Finance 741 Colonel Ledyard Highway Ledyard, CT 06339

Re: Retirement Plan for Full-Time Employees of the Town of Ledyard

Dear Matt:

We are pleased to present our biennial Actuarial Valuation Report for the Plan Year Beginning ("PYB") July 1, 2025. A summary of the principal results of the valuation is provided for your convenience on page one. Details supporting the cost calculations, as well as other information designed to assist you in preparing your reports and budgets, are also included.

The actuarially determined contribution ("ADC") calculated as of the July 1, 2025 valuation date is \$677,470, which is 27.2% of covered payroll."

Actuarial valuations are performed every two years. Each biennial valuation determines the ADCs for the next two plan years starting one year after the valuation date. The ADCs are developed by increasing the ADC calculated as of the valuation date by 3.0% each year. Thus, the ADC for PYB July 1, 2026, is \$697,794 (\$677,470 x 1.03) and the ADC for PYB July 1, 2027, is \$718,728 (\$697,794 x 1.03). We will calculate the ADCs once again during the 2027 valuation process.

Information related to financial calculations required under GASB Statements 67 & 68 are provided in a separate report. We would be happy to answer any questions you may have regarding this report.

Sincerely,

Ludi S. Dams

Frederica S. Daniels, FCA, EA, MAAA

Vice President and Managing Actuary

RETIREMENT PLAN FOR FULL-TIME EMPLOYEES OF THE TOWN OF LEDYARD TABLE OF CONTENTS

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VALUATION RESULTS AS OF 7/1/2025

PRINCIPAL RESULTS OF THE VALUATION

Below is a summary of the principal results of this year's valuation compared with the previous valuation. Amounts for each valuation period reflect the actuarial cost method, assumptions and plan benefits in effect at that time.

CONTRIBUTION LEVELS - PLAN YEAR BEGINNING ("PYB")	<u>7/1/2023</u>	<u>7/1/2025</u>
Actuarially Determined Contribution ("ADC")	669,144	677,470
Annual Payroll	3,202,829	2,490,207
ADC as % of Payroll	20.89%	27.21%

Actuarial valuations are completed every two years. Each biennial valuation determines the ADCs for the next two plan years starting one year after the valuation date. The ADCs are developed by increasing the ADC calculated as of the valuation date by 3% each year. The ADC for PYB July 1, 2026 is 697,794 ($677,470 \times 1.03$). The ADC for PYB July 1, 2027 is 718,728 ($697,794 \times 1.03$).

ASSET INFORMATION		
Market Value of Assets	28,790,751	32,343,514
Actuarial Value of Assets	30,367,826	31,816,176
Actuarial Value as a % of Market Value	105.48%	98.37%
ACTUARIAL ACCRUED LIABILITY		
Active Participants	9,624,936	8,382,023
Terminated / Inactive Participants	2,472,283	2,238,173
Terminated Participants Due EE-Contributions Only	16,159	6,300
Retired Participants & Beneficiaries	22,120,850	24,698,545
Actuarial Accrued Liability	34,234,228	35,325,041
Unfunded Actuarial Accrued Liability ("UAAL")	3,866,402	3,508,865
Normal Cost (inc. Administrative Expense Load)	206,279	169,491
FUNDED RATIOS		
Market Value of Assets as a % Actuarial Accrued Liability	84.10%	91.56%
Actuarial Value of Assets as a % Actuarial Accrued Liability	88.71%	90.07%
SUPPORTING INFORMATION/ASSUMPTIONS		
Discount Rate / Expected Return on Assets Rate	6.25%	6.25%
Compensation Increases	4.00%	4.00%
Payroll Growth Rate	3.00%	3.00%
UAAL Amortization Period	10	8
Number of Lives Included in the Valuation	202	197
Active Participants	48	36
Terminated / Inactive Participants	36	34
Terminated Participants Due EE-Contributions Only	4	3

114

124

Retired Participants & Beneficiaries

RETIREMENT PLAN FOR FULL-TIME EMPLOYEES OF THE TOWN OF LEDYARD VALUATION AS OF 7/1/2025

EXECUTIVE SUMMARY

Purpose and Scope

The principal purposes of this actuarial valuation report are:

- 1. To present our calculations of the actuarially determined contribution for the plan years beginning July 1, 2026 and July 1, 2027,
- 2. To review plan experience during the plan years ending June 30, 2024 and June 30, 2025 and the funded status of the plan as of July 1, 2025, and
- 3. To provide an assessment and disclosure of risk with respect to pension obligations and contributions.

This report represents the results of a valuation to determine a recommended annual contribution amount and includes the funded status of the Plan based on the present value of benefits accrued to date. These measurements are presented solely for the use of the Plan sponsor, are not intended to be referenced by any third party for any purpose and should not be used for any other purpose.

The valuation is based upon employee data as of July 1, 2025, provided by the Plan sponsor, and financial information provided by Webster Private Bank. This data was not audited or otherwise verified by us other than for tests of reasonable consistency with prior year data.

The actuarial liabilities shown in this report are determined using software purchased from an outside vendor which was developed for this purpose. Certain information is entered into this model in order to generate the liabilities specific to your pension plan. These inputs include economic and non-economic assumptions, plan provisions and census information. We rely on the coding within the software to value the liabilities using the actuarial methods and assumptions selected. Both the input to and the output from the model is checked for accuracy and reviewed for reasonableness.

Risk Assessment

This report includes information related to Actuarial Standard of Practice No. 51 (ASOP 51), Assessment and Disclosure of Risk Associated with Measuring Pension Obligations and Determining Pension Contributions – see Section III.

Traditionally, the focus of valuation reports has centered around the current funded status of the Plan, experience during the prior year, and contribution requirements for the current year. This is now supplemented with additional information regarding risks that plan sponsors face as well as more historical information and measurements.

As a note, this report does not provide risk assessments related to potential legislative and regulatory changes, investment advice, or assessments of the ability or willingness of plan sponsors to make contributions to the Plan. If the plan sponsor is interested in additional assessment of these risks, please contact us to perform additional projections under various scenarios or stochastic forecast modeling on these plan risks.

VALUATION AS OF 7/1/2025

EXECUTIVE SUMMARY (Continued)

Risk Assessment (continued)

The ratio of assets to liabilities is referred to as the funded ratio and the difference is the unfunded liability. The Actuarially Determined Contribution ("ADC") is the sum of the normal cost (the present value of benefits accruing to active participants, if any, plus expenses), plus an amortization of the unfunded liability, generally over a 10 or 20-year period. Various risks, such as Investment Risk, Interest Rate Risk, Longevity Risk, and Demographic Risk, can impact the funded ratio and ADC to different degrees. Additional information about these risks are provided in the ASOP 51 Section of this report.

Plan Experience

During the period starting July 1, 2023 and ending June 30, 2025, the number of active participants decreased from 48 to 36 for the 2-year valuation period. As of the valuation date, there are also 34 deferred vested employees, 3 non-vested terminated participants due employee contributions and 124 retirees.

During the 2-year valuation period, the market value of Plan assets increased from \$28,790,751 to \$30,443,916 in 2024 and increased additionally to \$32,343,514 as of June 30, 2025. The investment returns net of investment fees were approximately 9.27% and 10.65%, respectively. This investment performance is above the 6.25% assumption for both 2023 and the 2024 plan years. We advise the Town to continue to monitor actual and anticipated returns relative to the assumed long-term rate of return on investments assumption of 6.25%.

The Plan experienced a combined net actuarial loss of approximately \$26,000 during 2023 and 2024. The actuarial value of plan assets increased from \$30,367,826 to \$31,020,440 during the 2023 plan year and increased additionally to \$31,816,176 during the 2024 plan year. The net investment returns were approximately 5.43% and 6.82%, respectively, for plan years 2023 and 2024. The investment return assumption is 6.25% (net of investment expenses), so actual returns created an actuarial experience loss of about \$127,000. This loss was offset by a liability gain of approximately \$101,000, due to a net gain from retirement, turnover and salary experience among actives, partially offset by mortality losses among retirees. The liability gain is about 0.3% of liabilities.

Actuarial Methods and Assumptions

All actuarial assumptions used in the July 1, 2025 valuation report are the same as those used in the 2023 report with the following exceptions noted below. The mortality table was updated from the PubG-2010 headcount-weighted table with MP-2021 scaling to PubG-2016 amount-weighted table with MP-2021 scaling. The impact was an increase in accrued labilities of approx. 1.8% (or \$622,000) as of July 1, 2025.

VALUATION AS OF 7/1/2025

EXECUTIVE SUMMARY (Continued)

Plan Provisions

All plan provisions have remained the same as those from the prior year. Please see the Summary of Plan Provisions section of this report for more details.

Funded Status

The actuarial value of assets, as a percentage of the actuarial accrued liability, increased from 88.7% to 90.1%. The market value funded ratio increased from 84.1% to 91.6%.

Actuarially Determined Contribution

The actuarially determined contribution (ADC) based on the Plan's current funding policy calculated as of the July 1, 2025 valuation date is \$677,470, which is approximately 27.2% of covered payroll for active participants. This is an increase in the contribution level of about \$8,000 from the ADC as of the July 1, 2023 valuation date, and an increase over the 20.9% of payroll ratio, which is expected due to the shrinking active population.

Actuarial valuations are performed every two years. Each biennial valuation determines the ADCs for the next two plan years starting one year after the valuation date. The ADCs are developed by increasing the ADC calculated as of the valuation date by 3.0% each year. Thus, the ADC for PYB July 1, 2026, is \$697,794 ($$677,470 \times 1.03$) and the ADC for PYB July 1, 2027, is \$718,728 ($$697,794 \times 1.03$).

Funding Policy

Actuarially determined contributions to the Plan are determined each year as part of the Actuarial Valuation process. These contributions are determined according to the following funding policy:

Actuarial Cost Method: Entry Age Normal

Asset Valuation Method: The market value of assets less unrecognized returns in

each of the last five (5) years. Unrecognized return is equal to the difference between actual and expected returns on a market value basis and is recognized over a

five-year period. The deferred return is further adjusted, if necessary, so that the actuarial value of assets will stay within 20% of the market value of assets.

Amortization Method: Amortization of unfunded liability with 3.00% per year

increase, closed over a period of 8 years ending June 30,

2033.

VALUATION AS OF 7/1/2025

EXECUTIVE SUMMARY (Continued)

Funding Policy (continued)

The plan's current actuarial cost method, amortization method and asset valuation method make up the Plan's funding policy. The policy does not incorporate an output smoothing method. Each of the previously noted methods, on a stand-alone basis and in aggregate, are reasonable and satisfy the requirements outlined in Actuarial Standard of Practice No. 4. Therefore, by incorporating these specific methods of the Plan's funding policy to develop the ADC calculated in this report, the plan sponsor's contribution allocation procedure is reasonable if the Plan Sponsor contributes the ADC to the Plan. If the plan sponsor continually makes less/more than the ADC, we expect that future contributions will be higher/lower, and the funded status will deteriorate/improve, if all current assumptions are met.

Certification of Report

The actuarial methods and assumptions used in this valuation are, in our opinion, reasonable. Please note that the calculations in the report are for funding valuation purposes only and that computations for purposes other than this may vary significantly.

This report has been prepared in accordance with generally accepted actuarial standards and procedures and conforms to the Guidelines for Professional Conduct of the American Academy of Actuaries. It is based on the employee and financial data submitted to USI Consulting Group by the plan sponsor and the retirement plan provisions outlined herein.

I, Frederica S. Daniels, FCA, EA, am a member of the American Academy of Actuaries and meet the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion contained herein. There exists no relationship with the Plan or the Sponsor that would impair the objectivity of my work.

Metal Hunde

Matthew J. Henderson, FSA, EA, MAAA

Assistant VP & Consulting Actuary

USI CONSULTING GROUP

Ludi N. Da

Frederica S. Daniels, FCA, EA, MAAA

Vice President and Managing Actuary

Nelroy Giddings Actuarial Consultant

Issued: September 16, 2025

MARKET VALUE OF ASSETS AS OF 7/1/2025

Statement of Income and Expenses	2023 to 2024		2024 to 2025	
Net Assets at Beginning of Year (7/1/XXXX)		\$28,790,751		\$30,443,916
Contributions Received or Receivable				
Employer	950,000		850,000	
Employee	153,241		136,925	
Total Contributions		1,103,241		986,925
Net Unrealized Appreciation		1,938,979		669,703
Net Realized Gain/Loss		(152,529)		1,465,157
Interest and Dividends		759,653		797,282
Other Income		160,626		328,008
Total Income		3,809,970		4,247,075
Distribution of Benefits				
Directly to Participants or Beneficiaries	2,050,443		2,249,697	
Total Distribution of Benefits		2,050,443		2,249,697
Administrative Expenses		23,992		12,123
Investment Expenses		82,370		85,657
Total Distributions		2,156,805		2,347,477
Net Income / (Expenses)		1,653,165		1,899,598
Net Assets at End of Year (6/30/XXXX)		\$30,443,916		\$32,343,514
Rates of Return				
Gross Investment Return:		9.58%		10.95%
Net Investment Return:*		9.27%		10.65%
Expected Rate of Return:		6.25%		6.25%
* Net of investment expenses only.				

DETERMINATION OF ACTUARIAL VALUE OF ASSETS AS OF 7/1/2025

I. MARKET VALUE OF ASSETS GAIN/(LOSS) - PLAN YEAR ENDING:	6/30/2024	6/30/2025		
(1) Expected Market Value of Assets:				
(a) Market Vaue of Assets at Beginning of Plan Year	28,790,751	30,443,916		
(b) Expected Return on Assets at 6.25%	1,799,422	1,902,745		
(c) ER + EE Contributions	1,103,241	986,925		
(d) Benefit Payments	(2,050,443)	(2,249,697)		
(e) Administrative Expenses	(23,992)	(12,123)		
(f) Net Interest (half year) on (c) + (d) + (e)	(29,890)	(39,237)		
(g) Total: (a) + (b) + (c) + (d) + (e) + (f)	29,589,089	31,032,529		
(2) Actual Market Value of Assets:	30,443,916	32,343,514		
(3) Market Value of Assets Gain/(Loss): (2) - (1)(g)	854,827	1,310,985		
II. DETERMINATION OF ACTUARIAL VALUE OF ASSETS				
(1) Market Value of Assets:	30,443,916	32,343,514		
(2) Amortization of Asset Gain/(Loss) Over a 5-year Period (20% Pe	r Year):			
Plan Year Ending Original Amount	Unrecognized	Unrecognized		
June 30, Asset Gain/(Loss)	<u>Amount</u>	<u>Amount</u>		
2021 4,638,849	927,770	N/A		
2022 (6,366,357)	(2,546,543)	(1,273,271)		
2023 597,312	358,387	238,925		
2024 854,827	683,862	512,896		
2025 1,310,985	N/A	1,048,788		
Total Unrecognized Amount:	(576,524)	527,338		
(3) Preliminary Actuarial Value of Assets: (1) - (2)	31,020,440	31,816,176		
(4) 80% of Market Value of Assets :	24,355,133	25,874,811		
(5) 120% of Market Value of Assets:	36,532,699	38,812,217		
(6) Actuarial Value of Assets: max (3) or (4), but less than (5)	31,020,440	31,816,176		
(7) Actuarial Value as a Percentage of Market Value: (6) / (1)	101.89%	98.37%		
III. DEVELOPMENT OF ACTUARIAL VALUE ASSETS AS OF 7/1/25				
(1) Actuarial Value of Assets Beginning of Year:	30,367,826	31,020,440		
(2) Employer and Employee Contributions:	1,103,241	986,925		
(3) Benefit payments:	(2,050,443)	(2,249,697)		
(4) Administrative Expenses:	(23,992)	(12,123)		
(5) Return on assets:	1,623,808	2,070,631		
(6) Actuarial Value of Assets End of Year: $(1) + (2) + (3) + (4) + (5)$	31,020,440	31,816,176		
Net Investment Return (Actuarial Value of Assets):	5.43%	6.82%		
Assumed Rate of Return (Actuarial Value of Assets):	6.25%	6.25%		

HISTORICAL INFORMATION: ACTUARIAL VALUE OF ASSETS & MEMBER POPULATION DATA

Development of Actuarial Value of Assets

			Net			Actuarial
Year Ended	Employer	Employee	Investment	Admin	Benefit	Assets at
June 30*	${\bf Contributions}$	Contributions	Return**	Expenses	Payments	Year-End
2008	1,100,000	390,805	(722,261)	39,150	422,495	10,237,948
2009	1,231,247	329,502	99,850	30,690	481,962	11,385,895
2010	1,000,000	352,160	752,425	32,468	461,299	12,996,713
2011	960,792	398,481	432,705	32,752	603,566	14,152,373
2012	947,690	338,740	294,984	30,605	1,416,343 ^	14,286,839
2013	927,576	344,069	662,439	32,353	650,366	15,538,204
2014	969,442	339,724	1,554,806	20,959	644,882	17,736,335
2015	1,075,000	306,172	1,352,123	18,653	845,509	19,605,468
2016	1,109,374	273,142	907,172	49,939	986,331	20,858,886
2017	1,057,393	275,250	1,209,474	19,389	1,057,539	22,324,075
2018	1,278,376	256,415	1,309,643	30,473	1,088,259	24,049,777
2019	1,278,376	239,257	1,065,761	14,910	1,242,451	25,375,810
2020	1,066,295	219,562	1,324,567	32,004	1,468,176	26,486,054
2021	1,098,284	209,846	2,525,784	15,687	1,603,369	28,700,912
2022	1,131,235	195,857	1,507,029	30,812	1,808,430	29,695,791
2023	1,163,197	176,215	1,275,485	18,352	1,924,510	30,367,826
2024	950,000	153,241	1,623,808	23,992	2,050,443	31,020,440
2025	850,000	136,925	2,070,631	12,123	2,249,697	31,816,176

^{*} Results for plan years ending prior to June 30, 2020 were calculated by the prior actuary for the plan.

Member Population

Year Ended June 30*	Active Members	Terminated Vested Participants	Retirees and Beneficiaries	Total Members**	Total Non- Active Members**	Ratio of Non- Actives to Actives
2002	146	17	38	201	55	0.38
2003	152	16	41	209	57	0.38
2005	143	19	51	213	70	0.49
2007	149	24	55	228	79	0.53
2009	155	24	56	235	80	0.52
2011	151	29	64	244	93	0.62
2013	144	29	49	222	78	0.54
2015	108	43	65	216	108	1.00
2017	91	39	79	209	118	1.30
2019	74	39	92	205	131	1.77
2021	63	35	100	198	135	2.14
2023	48	36	114	198	150	3.13
2025	36	34	124	194	158	4.39

^{*} Results for plan years ending prior to June 30, 2020 were determined by the prior actuary for the plan.

^{**} Net of investment fees but including actuarial adjustment to the market value.

[^] Including Aetna annuity contract purchase for retirees in 2011.

^{**} Excludes terminated non-vested members due a refund of employee contributions.

VALUATION RESULTS AS OF 7/1/2025

(1) Present Value of Future Benefits

The value of all projected retirement, death and vested termination benefits projected to be paid to current plan participants, discounted to the valuation date with interest, mortality and withdrawal rates.

	<u>Participants</u>	<u>Liability</u>
Active Participants	36	10,035,982
Terminated / Inactive Participants	34	2,238,173
Terminated Participants Due EE-Contributions Only	3	6,300
Retired Participants & Beneficiaries	<u>124</u>	24,698,545
Totals	197	36,979,000
(2) Actuarial Value of Assets		31,816,176
(3) Actuarial Accrued Liability		35,325,041
(4) Unfunded Actuarial Accrued Liability: (3) - (2)		3,508,865
(5) Employer Normal Cost		
a. Total Normal Cost		262,092
b. Expected Employee Contributions		(112,601)
c. Employer Normal Cost		149,491

ACTUARIALLY DETERMINED CONTRIBUTION FOR PLAN YEAR ENDING 06/30/2026

ACTUARIALLY DETERMINED CONTRIBUTION ("ADC")

(1) Total Employer Normal Cost	262,092
(2) Administrative Expenses	20,000
(3) Expected Employee Contributions	(112,601)
(4) Amortization Payment of Unfunded Actuarial Accrued Liability ("UAAL")	487,751
(5) Net Interest (half year) on Items $(1) + (2) + (3) + (4)$	20,228
(6) Actuarially Determined Contribution: $(1) + (2) + (3) + (4) + (5)$	677,470
(7) 3% Increase Adjustment: (6) * 3%	20,324
(8) ADC for PYB 7/1/2026: (6) + (7)	697,794

ADC ALLOCATED BY GROUP

	Town	Board of Education	Police	TOTAL
Accrued Liability	16,792,766	5,658,742	12,873,533	35,325,041
Allocated Assets*	15,124,727	5,096,655	11,594,795	31,816,176
ADC for PYB 7/1/2025	287,602	109,779	280,089	677,470
ADC for PYB 7/1/2026	296,230	113,072	288,492	697,794
ADC for PYB 7/1/2027	305,118	116,464	297,146	718,729

^{*} Assets have been allocated, for illustration purposes only, to each major group based upon the actuarial accrued liability for each group as of the beginning of the current plan year.

AMORTIZATION SCHEDULE FOR FUNDING POLICY (EAN COST METHOD)

	Plan	Original	Outstanding	Amortization	Years
Description	Year	Amount	Balance	Payment **	Remaining
UAAL	2025	3,508,865	<u>3,508,865</u>	<u>487,751</u>	8
			3,508,865	487,751	

^{**} The Town set the funding policy to calculate the amortization payment of the UAAL based on a closed amortization period with payments increasing 3.0% each year.

ACTUARIAL EXPERIENCE FOR THE TWO-YEAR PERIOD ENDING 6/30/2025

I. LIABILITY EXPERIENCE (GAIN)/LOSS	
(1) Actuarial Accrued Liability as of 7/1/2023	34,234,228
(2) Total Normal Cost for Plan Years 2023 and 2024	658,710
(3) Benefit Payments During Plan Years 2023 and 2024	(4,300,140)
(4) Net Interest at 6.25% (full year on (1) & (2), half year on (3))	4,211,178
(5) Increase/(Decrease) Due to Assumption Changes	622,228
(6) Expected Accrued Liability as of $7/1/2025$: (1) + (2) + (3) + (4) + (5)	35,426,204
(7) Actual Accrued Liability as of 7/1/2025	35,325,041
(8) Liability (Gain)/Loss: (7) - (6)	(101,163)
II. ACTUARIAL ASSETS (GAIN)/LOSS	
(1) Actuarial Value of Assets as of 7/1/2023	30,367,826
(2) ER + EE Contributions During Plan Years 2023 and 2024	2,090,166
(3) Benefit Payments During Plan Years 2023 and 2024	(4,300,140)
(4) Net Interest at 6.25% (full year on (1), half year on (2) & (3))	3,785,565
(5) Expected Actuarial Value of Assets as of 7/1/2025 (1 + 2 + 3 + 4)	31,943,417
(6) Actual Actuarial Value of Assets as of 7/1/2025	<u>31,816,176</u>
(7) Actuarial Asset (Gain)/Loss (5 - 6)	127,241
III. NET ACTUARIAL EXPERIENCE (GAIN)/LOSS (I.8 + II.7)	26,078
DEVELOPMENT OF UNFUNDED ACTUARIAL ACCRUED LIABILITY	
(1) Prior Valuation Year Unfunded Accrued Liability (UAL)	3,866,402
(2) Total Normal Cost for Plan Years 2023 and 2024	658,710
(3) Interest on (1 + 2)	561,015
(4) Employer Contributions	1,800,000
(5) Employee Contributions	290,166
(6) Interest on Total Contributions	135,402
(7) Increase/(Decrease) due to Change in Assumptions/Cost Method	<u>622,228</u>
(8) Expected UAL (1 + 2 + 3 - 4 - 5 - 6 + 7)	3,482,787
(9) Actual Unfunded Actuarial Accrued Liability	<u>3,508,865</u>
(10) Net Actuarial (Gain)/Loss (9 - 8)	26,078

PARTICIPANT DATA AS OF 7/1/2025

Active Employees	
Number	36
Total annual compensation	2,490,207
Balance of Employee Contributions	2,784,957
Average accrued benefit	1,728.75
Average projected benefit	3,095.52
Average attained age	58.37
Average Accrued service	21.95
Non-Vested Terminated Employees Due Employee Contributions	
Number	3
Balance of Employee Contibutions	6,300
Terminated Deferred Vested	
Number	34
Average accrued benefit	603.96
Average attained age	59.58
Retired Employees and Beneficiaries	
Number	124
Average monthly benefit	1,527.39
Average attained age	71.44

RECONCILIATION OF PARTICIPANT STATUS

			Due Employee	Deferred		
	<u>Active</u>	<u>Inactive</u>	Contributions	<u>Vested</u>	Retired	<u>Total</u>
Prior Valuation	48	0	4	36	114	202
Transferred to Inactive	0	0	0	0	0	0
Terminated - Not Vested	0	0	0	0	0	0
	U	U	U	U	U	U
Terminated - Vested	(4)	0	0	4	0	0
Retired	(8)	0	0	(5)	13	0
Cashed Out	0	0	(1)	0	0	(1)
Deceased - With Beneficiary	0	0	0	(1)	(1)	(2)
Deceased - No Beneficiary	0	0	0	0	(3)	(3)
Rehired	0	0	0	0	0	0
New Entrants or Spouse	0	0	1	0	1	2
Data Corrections	0	0	(1)	0	0	(1)
Current Valuation	36	0	3	34	124	197

Age and Service Distribution as of July 1, 2025

Years of Service

Attained Age	<u>Under 1</u> No.	<u>1 to 4</u> No.	<u>5 to 9</u> No.	<u>10 to 14</u> No.	<u>15 to 19</u> No.	20 to 24 No.	<u>25 to 29</u> No.	30 to 34 No.	35 to 39 No.	40 & up No.
Under 25	0	0	0	0	0	0	0	0	0	0
25 to 29	0	0	0	0	0	0	0	0	0	0
30 to 34	0	0	0	0	0	0	0	0	0	0
35 to 39	0	0	0	0	0	0	0	0	0	0
40 to 44	0	0	0	0	1	0	0	0	0	0
45 to 49	0	0	0	0	2	2	0	0	0	0
50 to 54	0	0	0	0	3	2	1	0	0	0
55 to 59	0	0	0	0	3	3	1	0	1	0
60 to 64	0	0	0	1	4	3	3	0	1	0
65 to 69	0	0	0	0	3	0	0	0	1	0
70 & up	0	0	0	0	0	1	0	0	0	0

ASC 960 ACCOUNTING INFORMATION

The following information has been prepared to assist in meeting the requirements of FASB ASC 960. The information presented is calculated in accordance with out understanding of the Statement. Except as noted below, the actuarial assumptions are as set forth in the Summary of Actuarial Methods and Assumptions section of this report.

Actuarial Present Value of Accumulated Plan Benefits	7/1/2023	7/1/2025
Vested Benefits Participants currently receiving payments Other Participants	22,120,850	24,698,545
Active Employees	7,573,261	6,780,426
Deferred Vested Terminated Employees	2,472,283	2,238,173
Terminated Non-Vested Due Return of Contributions	16,159	6,300
Total - Other Participants	10,061,703	9,024,899
Total Vested Benefits Nonvested Benefits	32,182,553 0	33,723,444 0
Total Actuarial Present Value of Accumulated Benefits	32,182,553	33,723,444
Statement of Changes in Accumulated Plan Benefits Actuarial Present Value of Accumulated Plan Benefits as of 7/1/2 Increase (Decrease) during the year attributable to: Plan Amendment Change in Actuarial Assumptions Benefits Accumulated and Other Experience Increase Due to Change in the Discount Period Benefits Paid Net Increase	2023	32,182,553 0 587,198 1,369,740 3,884,093 (4,300,140) 1,540,891
Actuarial Present Value of Accumulated Plan Benefits as of 7/1/2 General Assumptions Measurement Date	7/1/2023	<u>33,723,444</u> 7/1/2025
Discount Rate	6.25%	6.25%
Annual Salary Increase	4.00%	4.00%
Cost of Living Assumption	N/A	N/A
Mortality Improvement Projection Scale Mortality Table	MP-2021 PubG-2010, Headcount- Weighted Public Plan Mortality for General Employees	MP-2021 PubG-2016, Amount- Weighted Public Plan Mortality for General Employees

SUMMARY OF PLAN PROVISIONS

Effective Date 6/1/1977

Plan Year Beginning 7/1/2025

<u>Participation Eligibility</u> Eligible employee with completion of one year of service.

Employee must work 20 hours per week or completion of 5 months per year. Plan is closed to new participants according to

the following schedule:

Group	Close Date
Town (except Supervisors)	7/1/2009
Town Supervisors	6/6/2012
Police	7/1/2012
Board of Education	7/1/2012
Public Works	7/1/2012
Fire	1/1/2013

Employee Contributions

Supervisors/Professional Employees, Town Hall Employees, Educational Secretaries, Police, Fire, Administrative Non-Union Professionals and Public Works Employee – 5% of earnings (Police contributions are not capped at 130% of base pay)

Non-Certified Board of Education – 3% of earnings. Employee contributions receive interest at 5% per year

Normal Retirement Date

Supervisors/Professional Employees, Town Hall Employees, Educational Secretaries, Administrative Non-Union Professionals and Non-Certified Board of Education – Age 65 and 1 year Credited Service

Fire Employees – Age 55 and 10 years Credited Service (but not later than age 65)

Police Employees – Age 55 and 10 years Credited Service or 25 years of Credited Service with no age requirement (but not later than age 65)

Public Work Employees – Age 65 and 1 year Credited Service or Rule of 82 if hired pre 7/1/2007 or Rule of 85 if hired post 7/1/2007.

SUMMARY OF PLAN PROVISIONS (continued)

Normal Retirement Benefit

Benefit Formula Supervisors/Professional Emplo

Supervisors/Professional Employees, Town Hall Employees, Educational Secretaries, Administrative Non-Union Professionals, Nurses and Library Employees – 1.5% of Final Average Earnings times Credited Service. Maximum normal retirement benefit is 50% of Final Average Earnings.

Fire & Police Employees – 2.0% of Final Average Earnings times Credited Service. Maximum normal retirement benefit is 75% of Final Average Earnings.

Public Works Employee − 1.5% of Final Average Earnings times Credited Service. Maximum normal retirement benefit is 50% of Final Average Earnings. Unreduced benefit per Rule of 82 if hired before July 1st, 2007. Unreduced benefit per Rule of 85 if hired post July 1st, 2007.

Non-Certified Board of Education – 1.0% of Final Average Earnings times Credited Service (capped at 30 years).

Final Average Earnings

Supervisors/Professional Employees, Town Hall Employees, Educational Secretaries, Police, Fire, Administrative Non-Union Professionals, Public Work Employees, Nurses and Library Employees – Highest 3 out of last 10 consecutive Plan Year. Police earnings are capped at 130% of base pay.

Non-Certified Board of Education – Highest 5 out of last 10 consecutive Plan Year

Years and months of service from Date of Hire upon member satisfying annual employee contributions provision.

Early Retirement Date

Credited Service

Supervisors/Professional Employees, Town Hall Employees, Educational Secretaries, Administrative Non-Union Professionals, Public Works Employee, Nurses and Public Library Employees – Age 55 with 10 years of Credited Service

Non-Certified Board of Education – Age 62 with 10 years of Credited Service

Fire Employees – Completion of 10 years of Credited Service (no age requirement)

Police Employees - None

SUMMARY OF PLAN PROVISIONS (continued)

Early Retirement Benefit Supervisors/Professional Employees, Town Hall Employees,

Educational Secretaries, Administrative Non-Union Professionals, Public Works Employee, Nurses and Public Library

Employees – 0.5% reduced each month prior to age 65

Fire Employees – 0.5% reduced each month prior to Normal

Retirement Age.

Late Retirement Benefit Accrued benefit. Payments are suspended while active and

accruing.

<u>Disability Benefit</u> 10 years of Credited Service. Normal pension accrued based on

Final Average Earnings and Credited Service at disability. Payment

stops at Normal Retirement Age.

Normal Form of Benefit Modified Cash Refund

<u>Optional Forms of Payment</u> 50%, 66.67%, 75% & 100% Joint & Survivor annuities; Life

Annuity with 10 years certain; Social Security Adjustment

Option; Lump Sum Option if the present value is less than \$1,000

or monthly annuity benefit is under \$50.

Accrued Benefit Normal Retirement Benefit based on Final Average Earnings and

Credited Service to date of separation from employment.

Vesting Service Years and months of service from Date of Hire. 100% Vested

upon attainment of Early Retirement and Normal Retirement. 5-Year cliff for all members (excluding Non-Certified Board of Education employees). 10-Year cliff for Non-Certified Board of

Education employees.

<u>Actuarial Equivalence</u> 1951 Group Annuity Mortality Table; Participant Males

75%/Female 25%, with ages set-back one year for males and six

years for females; 2.50% interest.

SUMMARY OF ACTUARIAL METHODS AND ASSUMPTIONS

In order to determine the size of the liabilities and costs for a given level of benefits, an actuary must make certain assumptions as to future experience among the covered group of employees and as to the rate of investment return. In particular, assumptions are made regarding rates of employment termination, disability and mortality, in order to determine the likelihood of each employee reaching retirement age. In addition, since benefits are based in part on salary, it is also necessary to project the amount of each employee's salary at the time he or she retires. Investment earnings are a source of income to the pension plan fund and the actuary makes an assumption as to the rate to be earned each year in the future.

As a result of these assumptions applied to the covered group of participants, a total liability for future retirement benefits is determined. This total liability is then apportioned for payment to future years by use of an actuarial cost method. There are many different cost methods in use, some resulting in increasing annual contributions, some causing decreasing annual contributions, and others which result in level contributions. The level contribution method is the most common. Below is a summary of the actuarial methods and assumptions used in this valuation.

The plan's funding policy enables the plan sponsor to meet contribution requirements. Future measurements may differ significantly from the information contained within this report. These measurements will be based on the market value of assets, which varies based on the underlying portfolio experience, as well as plan sponsor contributions, benefit payments and expenses paid from plan assets. Liability calculations will be produced in accordance with current census data, as well as the interest rates and mortality tables in effect at that time. There has been no analysis of potential future impacts associated with this report. Please refer to the plan's Funding Policy for a more detailed disclosure of how the policy enables the plan sponsor to meet contribution requirements.

The funded ratio is appropriate for assessing the need for or the amount of future contributions, based on the assumptions stated in this report. The funded ratio will differ if based on market value of assets rather than actuarial value of assets.

LIABILITY COST METHOD

Entry Age Normal Cost Method (EAN). Under this method, the annual cost is equal to the normal cost, plus a payment to amortize the unfunded accrued liability over a fixed (closed) period of 8 years as of July 1, 2025.

The normal cost is the sum of individual normal costs, determined as a level percentage of compensation which would have been necessary to fund the employee's projected retirement, death and withdrawal benefits, from entry age (the age at which the employee would have entered the plan had it been in effect on his employment date), to his retirement age. Thus, the dollar normal cost is expected to increase with the salary projection assumption.

SUMMARY OF ACTUARIAL METHODS AND ASSUMPTIONS (Continued)

The actuarial accrued liability is the accumulation, based on the actuarial assumptions, of all assumed prior normal costs. Thus, it represents the amount of reserves, which would be held by the plan, had it always been in effect for the present group of participants and had plan experience followed that predicted by the actuarial assumptions. The unfunded accrued liability is the excess, if any, of the accrued liability over the plan assets.

Liability and investment related actuarial gains and losses arising from differences between plan experience and that predicted by the actuarial assumptions, as measured by the difference between actual and expected UAAL, are amortized over a closed period of 8 years as of July 1, 2025. Similarly, both liability fluctuations due to future changes in actuarial assumptions and/or method changes and the effects of future Plan Provision changes will be amortized over a closed period ending June 30, 2033.

ATTRIBUTION PARAMETERS

Attribution parameters determine how growth in the benefit formula is allocated to years of service. For this plan, the attribution parameters use accrual rate prorations by component. This method attributes the benefit separately for each component of the benefit formula, based on the credited service. If there are no accrual definitions in the benefit formula, then the entire projected benefit is assigned to past service (and considered fully accrued as of the valuation date). This results in "natural" or "direct differencing" attribution.

ACTUARIAL ASSUMPTIONS

Pre- and Post-Retirement Mortality:

Prior Valuation Year: Pub(G)-2010 headcount weighted Mortality Tables for public plans and Scale MP-2021.

Current Valuation Year: Pub(G)-2016 amount-weighted Mortality Tables for public plans and Scale MP-2021. These tables were used as the plan is too small for credible experience. Contingent annuitants use the retiree mortality tables until the retiree is deceased.

Liability Interest Rate -6.25% per annum. This rate is equal to the Expected Return on Assets (as disclosed within Investment Assumptions).

Salary Projection – 4.0% per annum. This assumption is a long-term estimate derived from historical data and the plan sponsor's current compensation practice, recent market expectations and professional judgement.

Retirement Rates for Active Members – 50% at the later of completion of 25 years of service and age 55, but not later than age 65, 20% for the two following years and 100% for the following year for Police members; 100% at the later of age 60 and 10 years of service for Fire members; for all others, 50% at each age of 65 through 69, then 100% by age 70. These rates were set based on historical and current data, adjusted to reflect estimated future experience and professional judgement.

Retirement Age for Inactive Vested Participants – 100% at Normal Retirement Age. The retirement age was based on historical and current data, adjusted to reflect estimated future experience and professional judgement.

SUMMARY OF ACTUARIAL METHODS AND ASSUMPTIONS (Continued)

Payroll Growth Rate -3.0%, used to amortize the unfunded actuarial accrued liability as a level percentage of payroll.

Expense Loading – Normal Cost increased by estimated administrative expenses of \$20,000.

Benefit Election – All participants are assumed to elect the modified cash refund form of payment based on historical and current data, adjusted to reflect the plan design, estimated future experience and professional judgment.

Percent of Population Assumed Married – 80% (spouses assumed 3 years younger).

Annual interest rate for accumulating employee contributions - 5% (per Plan Document)

Vested benefits are based on the plan document's vesting schedule based on years of service. Please refer to the Summary of Plan Provisions section of this report for requirements for particular benefits.

Early retirement subsidies are only valued once participants become eligible by meeting the specified requirements.

Disability Rates – See sample rates below

Withdrawal Rates – See withdrawal rates in table below (excludes Police). There is no withdrawal assumption for Police. These rates were based on historical and current data, adjusted to reflect estimated future experience and professional judgement. The prior actuary compared the actual number of withdrawals and disability retirements versus the projected numbers based on the prior year's assumption over the most recent five years.

	Witl	ndrawal	Dis	ability
<u>Age</u>	<u>Male</u>	<u>Female</u>	<u>Male</u>	<u>Female</u>
20	7.94%	7.94%	0.06%	0.06%
25	7.72%	7.72%	0.09%	0.09%
30	7.22%	7.22%	0.11%	0.11%
35	6.28%	6.28%	0.15%	0.15%
40	5.15%	5.15%	0.22%	0.22%
45	3.98%	3.98%	0.36%	0.36%
50	2.56%	2.56%	0.61%	0.61%
55	0.94%	0.94%	1.01%	1.01%
60	0.09%	0.09%	1.63%	1.63%

SUMMARY OF ACTUARIAL METHODS AND ASSUMPTIONS (Continued)

ASSET VALUATION

The market value of assets less unrecognized returns in each of the last five years. Unrecognized return is equal to the difference between actual and expected returns on a market value basis and is recognized over a five-year period. The deferred return is further adjusted, if necessary, so that the actuarial value of assets will stay within 20% of the market value of assets.

INVESTMENT ASSUMPTIONS

Expected Return on Assets – 6.25% per annum

The investment return reflects the anticipated gross long-term rate of return on plan assets based on the plan's current and expected future asset portfolio, as supported by Fiducient Advisors. As part of the analysis, a building block approach was used that reflects the following factors:

- Current yields of fixed income securities (government and corporate)
- Forecasts of inflation and total returns for each asset class
- Investment policy and target asset allocation
- Investment volatility
- Investment manager performance
- Investment and other administrative expenses paid from plan assets

LDROM INTEREST RATE

Liabilities are valued using the tax-exempt, high quality general obligation municipal bond index rate prior to the valuation date. For the 2025 valuation, the interest rate is 4.91%.

ASOP 51 - ASSESSMENT AND DISCLOSURE OF RISK

<u>Additional Information Regarding Assessment and Disclosure of Risks</u>

The valuation of pension liabilities requires the use of certain assumptions to estimate events that are expected to occur in the future. These events can be economic, non-economic or demographic in nature. When actual experience in the future differs from the expected experience there is a direct effect on future pension liabilities. This in turn can impact both the funded position of the pension plan as well as the actuarially determined contribution ("ADC").

Certain variables carry more risk than others. Included below is a brief explanation of those variables that can potentially have a significant effect on the plan's future financial condition.

<u>Actuarially Determined Contribution Compared to Actual Contribution</u>

The ADC is calculated using an actuarial funding method. The ADC can vary from year to year as actual experience differs from that expected. The funding method's intent is that if the ADC is deposited by the plan sponsor each year, then the plan would be sufficiently funded over the life of the plan so that promised benefits could be paid to all participants. The Sponsor currently contributes as least 100% of the ADC. However, if actual contributions deposited are consistently lower than the ADCs then, barring unexpected actuarial gains, future contributions will need to be greater.

Risk Assessments

Investment volatility risk. There is an expectation that the assets of the pension plan will return an average long-term rate each year. If the actual annual net return on plan assets is consistently below the expected return then both the funded ratio and ADC would be negatively impacted – the funded ratio would be lower than expected and the ADC would be higher. For example, an actuarial asset "loss" of 10% (about \$3,234,000 based on current market values) in a given year would hypothetically adding \$463,000 to the ADC, increasing at a rate of 3% per year, over the next 8-year period. Also, the funded ratio would decrease by about 9.2 percentage points.

Investment return risk. The interest rate (which is equal to the Plan's expected return on assets rate) is used to discount the projected benefit payments from the Plan to calculate the present value of the liabilities (Accrued Liability). Decreases in the interest rate (as noted above) will lead to increases in the Accrued Liability and the Normal Cost, which may increase contribution requirements. As an example, a decrease of 25 basis points would lead to an increase in Accrued Liability of about 2% and in Employer Normal Cost of about 10%, yielding an increase in the ADC of about \$132,000, which will grow at a rate of 3% per year, over a 8-year period. Absent any further changes to the interest rate, or future asset and liability gains or losses, the Normal Cost is expected to remain constant each year as a level % of payroll based on the Plan's cost method.

ASOP 51 - ASSESSMENT AND DISCLOSURE OF RISK (continued)

Longevity risk. To the extent participants live longer than expected relative to the mortality assumptions, liabilities (and, thus, the ADC) will increase. For example, an increase in life expectancy of one year could cause an increase in the Accrued Liability of between 2% and 2.5%.

Demographic risk. Several other assumptions are made with respect to anticipated plan experience, including rates of termination, disability, and the retirement age. To the extent actual experience differs from expected, plan liabilities and normal cost can vary up or down.

The most significant demographic risk for this Plan is the retirement rate. The plan uses a set of blended rates to predict retirement patterns for ages anywhere between ages 55 and 70. If participants retire at any age prior to this assumed age, plan liabilities may increase due to subsidized early retirement benefits. Also, to the extent participants retire later than assumed, the plan liabilities and the ADC may increase due to unplanned benefit accruals that were not funded for through prior normal costs.

Salary Increases. Salary increases impact the cost of the plan and are reflected in the liabilities and the normal cost. Increases above that which are assumed will result in experience losses in the following year, while the inverse is true – lower than expected raises can lead to a decrease in normal costs. For example, if the annual salary increase assumption of 4% was increased to 5%, liabilities will increase 1% and the Employer Normal Cost would increase about 8%, adding another \$60,000 to the ADC, growing at a rate of 3% per year, over a 8-year period.

As a reminder, the liabilities included in the actuarial valuation report are based on those participants covered under the pension plan as of the valuation date. No assumption is included for employees expected to enter the pension plan in the future. To the extent you expect a significant increase or decrease in the future participant population, the pension plan liability and annual normal cost would be expected to fluctuate in a similar manner.

Expense Load. Certain expenses related to the administration of the plan are often paid out of plan assets (to the extent allowed by law). As a way to ensure plan assets are not depleted over time due to administrative costs, an expense load (usually a flat dollar amount or a small % of plan assets) is added to the plan's normal cost, which is part of the contribution made by the plan sponsor each year. When actual administrative expenses for a given year are different from the assumed load amount, the plan will experience gains or losses that will be factored into the following year's contribution levels. The current assumption is \$20,000 per year.

ASOP 51 - ASSESSMENT AND DISCLOSURE OF RISK (continued)

Plan Maturity Measures

Certain statistics can help to gauge the financial strength of the pension plan as well as to help identify risk that the plan might be subject to as it matures over time. Certain plan maturity statistics for the current valuation year are included below for your review and analysis. Historical statistics incorporating some of the prior year results may be found in the Executive Summary section of this report.

Ratio of Retiree Liability to Total Plan Liability

Raito = \$24,698,545 / \$35,325,041 = 69.9%

A pension plan with a high ratio (for example, more than 50%) is considered to be a relatively mature plan since the primary liability is associated with former employees who are now in pay status. As a result, a large amount of plan assets is disbursed to retired participants to satisfy the monthly payments due to this group. Plan sponsors should consult with the investment advisors to the pension plan to determine whether plan assets are invested accordingly to account for the benefit outflows. For the Town's plan, having a ratio of 64.6% (i.e. over 50%) leads to annual contributions less than total benefit payments (a 'negative' cash flow).

Duration of the Actuarial Accrued Liability

The duration for your pension plan is approximately: 9.5, representing the average percentage change in the plan's actuarial accrued liability for a 100bp change in the interest rates used to measure plan liabilities. In general, pension plans with a younger participant group tend to have a larger duration than pension plans with an older population. Plans with a larger duration have liabilities that change more than pension plans with smaller duration when interest rates change. Also, changes in plan liabilities when interest rates drop will be larger than the changes in plan liabilities when interest rates rise by similar amounts. For example, a 100-basis point decrease in interest rates will increase your plan's actuarial accrued liability by 10.2% while a 100-basis point increase in interest rates will decrease your plan's actuarial accrued liability by 8.7%.

Ratio of Actuarially Determined Contribution to Total Covered Payroll

Ratio = \$677,470 / \$2,490,207 = 27.2%

Many plan sponsors find it helpful to look at the cost of the pension plan (on a cash basis) as a percentage of total covered payroll. Covered payroll is generally intended to mean total compensation for those employees actively accruing plan benefits during the year plan. An increase in this ratio (ADC/payroll) could be due to a number of different factors which may require further analysis. For example, the increase could be a result of a decline in the active population of a plan where participation for new employees is frozen - as the active group decreases over time, compensation for the remaining population increases due to service/raises/promotions.

ASOP 51 - ASSESSMENT AND DISCLOSURE OF RISK (continued)

Ratio of Expected Outflows to Plan Assets

Ratio = (\$2,662,422 + \$20,000) / \$32,343,514 = 8.3%

Outflows are defined as: Benefit Payments + Expenses. This ratio measures the liquidity and time-horizon of the plan's assets. It can be used as one of the considerations of how much of the plan's assets should be allocated to short-term fixed income (or cash). Having sufficient amounts of cash on-hand within plan assets better allows for monthly benefit payments (and expenses, if applicable) to be made throughout the year without having to liquidate funds for cash flow at unexpected points in time.

Funded Status

Ratio = \$32,343,514 / \$35,325,041 = 91.6%

This statistic measures how well funded the pension plan is as of a specific point in time and is based on the ratio of the plan's market value of assets to the actuarial accrued liability. The funded status is impacted primarily by investment returns, interest rate changes, and pension plan funding policies. Additional factors, such as plan benefit or assumption changes, plan demographics and actual experiences, can also impact the funded status from year to year. Investment returns lower than expected may result in a ratio decrease. A drop in the interest rate would result in liability increases and the opposite occurs when interest rates increase. To the extent more or less than the actuarially determined contribution is deposited to plan assets during the year, then the plan would be better or worse funded than expected.

Low-Default-Risk Obligation Measurement

The newest risk measurement, effective February 15, 2023, and in accordance with Actuarial Standards of Practice (ASOP) No. 4, requires the plan actuary to provide a "Low-Default-Risk Obligation Measurement" (LDROM). The intended purpose of the measurement is to show what the pension obligation could hypothetically be if settled on the measurement date using current interest rate conditions. This may provide additional information regarding the security of benefits that members have earned. This is not intended to be a precise calculation as assumptions such as early retirement provisions, lump sum election percentages, and various other assumptions may need to be revised to reflect a terminal liability. This disclosure is required and does not imply the plan sponsor has considered or is considering the termination of this plan. This disclosure may not be appropriate for other uses. As of the valuation date, the Low-Default-Risk Obligation for the plan is \$38,543,349. Using LDROM interest rates, the Plan is 83.9% funded compared to a funded level of 95.9% using the Plan's ongoing interest rates.

ASOP 51 - ASSESSMENT AND DISCLOSURE OF RISK (continued)

Summary of Risk Assessments and Maturity Measures

While the risk due to some variables may easily be understood or predictable, there are many risks that are much more variable in nature, making it quite difficult to hedge against drastic changes in the plan's funded status. While past actuarial and demographic experience is not a perfect indicator of what the future will bring, it does provide a strong foundation for setting assumptions related to risk.

Thus, we strongly recommend a plan experience study and/or cost projections and forecasts under various scenarios or stochastic modeling be performed at least once every 4 to 5 years to determine the validity of current assumptions, methods or plan provisions. However, before any decisions are made to adopt plan benefit or funding changes, we suggest discussions with the plan actuary and investment advisor are held by the plan sponsor to discuss types of potential actuarial or financial risks and impacts to the plan's funded status.



Retirement Plan for Full-Time Employees of the Town of Ledyard

Statements No. 67 and 68 of the Governmental Accounting Standards Board (GASB)

Disclosure Report for the Fiscal Year Ending June 30, 2025

Issued: August 28, 2025

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Exhibit VI – Historical Schedule of Contributions

INTRODUCTION

We are pleased to present our Governmental Accounting Standards Board (GASB) disclosure report for the fiscal year ending June 30, 2025. This report has been prepared to assist management in meeting the requirements of GASB Statements No. 67 and 68 relating to the Retirement Plan for Full-Time Employees of the Town of Ledyard (the "Plan") for the fiscal year ending June 30, 2025.

The information presented has been calculated in accordance with our understanding of these Statements. No attempt is being made to provide any accounting opinion or advice, or to reflect any tax effect generated by deferred tax assets or benefits.

The key figure under these Statements is the Net Pension Liability (NPL), which is a comparison of plan assets (Plan Net Position, "PNP") to plan liabilities (called Total Pension Liability, "TPL"). The TPL is determined using a mixture of the plan's assumed long term expected rate of return and a current municipal bond rate. Where plan assets and expected contributions will cover the TPL, those liabilities are discounted at the expected long-term rate of return. When those assets no longer cover future liabilities, they are discounted using the municipal bond rate to reflect the lack of assets in place to cover that outflow.

For the above-mentioned Plan, assets and expected contributions are expected to be sufficient to cover all future expected liabilities and therefore we have used the expected long-term rate of return as the discount rate. Please see Exhibit I for more details.

The additional actuarial assumptions and cost methods used are as set forth in the Actuarial Methods & Assumptions section on page 6 of this report and the Actuarial Assumptions (for calculation of the Net Pension Liability) section on page 13 of this report. Present values and obligations are based on employee data as of July 1, 2025.

Actuarial computations under GASB Statements No. 67 and 68 shown in this report are solely for the purpose of fulfilling the plan sponsor accounting requirements. Determinations for purposes other than meeting financial accounting requirements may be significantly different from the results reported herein. Accordingly, additional determinations are needed for other purposes, such as judging benefit security at termination or adequacy of funding for an ongoing plan. Furthermore, the NPL (defined above) is not appropriate for assessing the need for or amount of future contributions.

The actuarial liabilities shown in this report are determined using software purchased from an outside vendor which was developed for this purpose. Certain information is entered into this model in order to generate the liabilities specific to your pension plan. These inputs include economic and non-economic assumptions, plan provisions and census information. We rely on the coding within the software to value the liabilities using the actuarial methods and assumptions selected. Both the input to and the output from the model is checked for accuracy and reviewed for reasonableness.

Future measurements may differ significantly from the information contained within this report. These measurements will be based on the market value of plan assets (PNP), which varies based on the underlying portfolio experience, as well as plan sponsor contributions, benefit payments and expenses paid from plan assets. The TPL calculations will be produced in accordance with current census data, the expected long-term rate of return, municipal bond rates and mortality tables in effect at that time of measurement. There has been no calculations or analysis of potential future impacts associated with this report.

This report has been prepared in accordance with generally accepted actuarial standards and procedures, and conforms to the Guidelines for Professional Conduct of the American Academy of Actuaries. It is based on the employee and financial data submitted to USI Consulting Group by the plan sponsor and on the retirement plan provisions as outlined herein. The investment advisor has supplied the data in support of the investment return.

In addition, there exists no relationship between USI Consulting Group and the plan sponsor that might influence the contents of this report.

In our opinion, all costs, liabilities, rates of interest and other factors under the Plan have been determined on the basis of actuarial assumptions and methods, which are each reasonable, (or consistent with authoritative guidance), taking into account the experience of the Plan and future expectations and which, when combined, represent our best estimate of anticipated experience under the Plan.

I, Frederica S. Daniels, FCA, EA, MAAA, am a member of the American Academy of Actuaries and meet the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion contained herein.

USI Consulting Group

Frederica S. Daniels, FCA, EA, MAAA

Ludi A. Dams

VP & Managing Actuary

Matthew J. Henderson, EA, FSA, MAAA

Assistant VP & Consulting Actuary

Mutil Hundle

Nelroy Giddings Actuarial Consultant

August 28, 2025

Schedules of Required Supplementary Information (RSI) Schedule of Changes in the Net Pension Liability (NPL) and Related Ratios

Measurement Period Ended June 30,	2025	2024	2023
Total manaion liability			
Total pension liability Service cost	\$335,813	\$322,897	\$506,565
Interest	\$2,114,463	\$2,096,715	\$2,073,323
	\$2,114,465 \$0	\$2,096,715 \$0	\$2,073,323 \$0
Changes of benefit terms Differences between expected and	ŞU	ŞU	ŞU
•	/¢101 163\	ćo	/¢2E 422\
actual experience	(\$101,163)	\$0 \$0	(\$35,422)
Changes of assumptions	\$0	\$0	\$0
Benefit payments, including refunds	(¢2.240.607)	/¢2.050.442\	/¢4 024 F40\
of employee contributions	<u>(\$2,249,697)</u>	<u>(\$2,050,443)</u>	<u>(\$1,924,510)</u>
Net change in total pension liability	\$99,416	\$369,169	\$619,956
Total pension liability—beginning	\$34,603,397	\$34,234,228	\$33,614,272
Total pension liability—ending (a)	<u>\$34,702,813</u>	<u>\$34,603,397</u>	<u>\$34,234,228</u>
Plan fiduciary net position			
Contributions - employer	\$850,000	\$950,000	\$1,163,197
Contributions - employee	\$136,925	\$153,241	\$176,215
Net investment income	\$3,174,493	\$2,624,359	\$2,273,767
Benefit payments, including refunds	40 ,27 1, 100	γ=/== :/===	<i>γ=</i> ,=: 0,: 0:
of employee contributions	(\$2,249,697)	(\$2,050,443)	(\$1,924,510)
Administrative expense	(\$12,123)	(\$23,992)	(\$18,352)
Other	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Net change in plan fiduciary net position	\$1,899,598	\$1,653,165	\$1,670,317
Plan fiduciary net position—beginning	\$30,443,916	\$28,790,751	\$27,120,434
Plan fiduciary net position—ending (b)	\$32,343,514	\$30,443,916	\$28,790,751
Train fluidiary fiet position — ending (b)	332,343,314	550,445,510	<u>320,730,731</u>
Net pension liability—ending (a) – (b)	<u>\$2,359,299</u>	<u>\$4,159,481</u>	<u>\$5,443,477</u>
Plan fiduciary net position as a percentage			
of the total pension liability	93.20%	87.98%	84.10%
Covered-employee payroll	\$2,846,518	\$3,202,829	\$3,728,801
Net pension liability as a percentage of			
covered-employee payroll	82.88%	129.87%	145.98%

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Required Supplementary Information Changes in Net Pension Liability (NPL) by Source

_	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a) - (b)
Balances at 06/30/2024*	\$34,603,397	\$30,443,916	\$4,159,481
Changes for the year:			
Service Cost	\$335,813		\$335,813
Interest	\$2,114,463		\$2,114,463
Changes of benefit terms	\$0		\$0
Differences between expected			
and actual experience	(\$101,163)		(\$101,163)
Changes of assumptions	\$0		\$0
Contributions - employer		\$850,000	(\$850,000)
Contributions - employee		\$136,925	(\$136,925)
Net investment income		\$3,174,493	(\$3,174,493)
Benefit payments, including			
refunds of ee contributions	(\$2,249,697)	(\$2,249,697)	\$0
Administrative expense		(\$12,123)	\$12,123
Other changes _		\$0	\$0
Net changes	\$99,416	\$1,899,598	(\$1,800,182)
Balances at 06/30/2025*	\$34,702,813	\$32,343,514	\$2,359,299

^{*} The 6/30/2024 liability was projected from a valuation performed as of July 1, 2023 using assumptions in effect on 6/30/2024. The 6/30/2025 liability comes from a valuation performed as of 7/1/2025 using assumptions in effect on 6/30/2025.

Statement of Fiduciary Net Position (Market Value of Plan Assets) As of June 30, 2024 and 2025

<u>Assets</u>	06/30/2024	06/30/2025
Cash Equivalent	\$958,178	\$593,240
Receivables	\$0	\$0
Investments		
Interest Receivable	\$0	\$0
Equity US	\$10,737,340	\$15,922,607
Equity Non-US	\$6,555,853	\$2,577,614
Government/Corporate Debt	\$12,178,173	\$13,216,126
Real Estate	\$0	\$0
Hedge Funds	\$0	\$0
Commodities	\$0	\$0
Total Investments	\$29,471,366	\$31,716,347
Accrued Income	\$14,372	\$33,927
Total Assets	\$30,443,916	\$32,343,514
<u>Liabilities and Net Assets</u>		
Payables	\$0	\$0
Other Liabilities	<u> </u>	\$0
Total Liabilities	\$0	\$0
Net Position	\$30,443,916	\$32,343,514
Statement of Changes in For the Measurement Perio		
Net Position at Beginning of Year		\$30,443,916
Contributions Received or Receivable		
Employer	\$850,000	
Employee	\$136,925	
Total Contributions		\$986,925
Net Unrealized Appreciation/(Depreciation)		\$669,703
Net Realized Appreciation/(Depreciation)		\$1,465,157
Interest and Dividends		\$797,282
Other Income		\$328,008
Total Income		\$4,247,075
Distribution of Benefits		
Benefit Payments	\$2,249,697	
Other	<u> </u>	
Total Distribution of Benefits		\$2,249,697
Expenses		
Administrative	\$12,123	
Investment	\$85,657	
Total Expenses		\$97,780
Net Increase/(Decrease) in Net Position		\$1,899,598
Net Position at Year End		\$32,343,514

Required Supplementary Information Schedule of Contributions

Measurement Period Ended June 30,	2025	2024	2023
Actuarially determined contribution	\$689,218	\$669,144	\$1,129,512
Contributions in relation to the actuarially determined contribution	\$850,000	<u>\$950,000</u>	<u>\$1,163,197</u>
Contribution deficiency (excess)	<u>(\$160,782)</u>	<u>(\$280,856)</u>	<u>(\$33,685)</u>
Covered-employee payroll	\$2,846,518	\$3,202,829	\$3,728,801
Contributions as a percentage of covered- employee payroll	29.86%	29.66%	31.19%

Actuarial Methods & Assumptions

Actuarial cost method: Entry Age Actuarial Cost Method

Amortization method: Amortization of unfunded liability with 3.00% per year increase, closed.

Remaining amortization period: 9 years as of July 1, 2024

Asset valuation method: The market value of assets less unrecognized returns in each of the last 5

years. Unrecognized return is equal to the difference between actual and expected returns on a market value basis and is recognized over a five-year period. The deferred return is further adjusted, if necessary, so that the actuarial value of assets will stay within 20% of the market value of

assets

Salary increases: 4.00%
Cost of living increases: N/A
Investment rate of return: 6.25%

Retirement age: Active Members - 50% at the later of completion of 25 years of service

and age 55, but not later than age 65, 20% for the two following years and 100% for the following year for Police members; 100% at the later of age 60 and 10 years of service for Fire members; for all others, 50% at

each age of 65 through 69, then 100% by age 70

Inactive Vested Participants - 100% at Normal Retirement Age

Mortality: PubG-2010 Headcount-Weighted Public Plan Mortality for General

Employees, Scale MP-2021

Disabled Mortality: PubG-2010 Headcount-Weighted Public Plan Mortality for General

Employees, Scale MP-2021

Schedule of Investment Returns

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Annual money-weighted rate of return,			
net of investment expense	10.76%	9.39%	8.55%

Required Supplementary Information Pension Expense and Deferred Outflows and Inflows of Resources Related to Pensions

For the measurement period ended June 30, 2025, the Plan recognized pension expense of \$177,620. At June 30, 2025, the Plan reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	rred Outflows Resources	erred Inflows Resources
Differences between expected and actual		
experience	\$ -	\$ 23,939
Changes of assumptions	\$ -	\$ -
Net difference between projected and actual		
earnings on pension plan investments	\$ 1,273,273	\$ 1,800,611
Total	\$ 1,273,273	\$ 1,824,550

Amounts reported in deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:				
2026	\$	696,710		
2027	\$	(552,626)		
2028	\$	(433,164)		
2029	\$	(262,197)		
2030	\$	-		
Thereafter	\$	-		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2025

I. Summary of Significant Accounting Policies

Method used to value investments. Investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Asset statements were provided by Webster Private Bank.

Actuarial Cost Method

Individual entry age normal cost. Under this method, the annual cost is equal to the normal cost, plus amortization of unfunded accrued liabilities over a fixed period of years selected within the minimum (10 years) and the maximum (5 to 30 years) periods permitted by law.

The normal cost is the sum of the individual normal costs, determined as the level percentage of compensation which would have been necessary to fund the employee's projected retirement, death and withdrawal benefits, from entry age (the age at which he would have entered the plan had it been in effect on his employment date), to his retirement age. Thus, the dollar normal cost is expected to increase with the salary projection assumption.

The actuarial accrued liability is the accumulation, based on the actuarial assumptions, of all assumed prior normal costs. Thus, it represents the amount of reserves which would be held by the plan had, it always been in effect for the present group of participants and had plan experience followed that predicted by the actuarial assumptions. The unfunded accrued liability is the excess, if any, of the accrued liability over the plan assets.

Actuarial gains and losses arising from differences between plan experience and that predicted by the actuarial assumptions, as measured by the difference between actual and expected unfunded actuarial accrued liabilities, are amortized over the average of the expected remaining service lives of all employees (active and inactive), as required by GASB Statement No. 68.

Attribution Parameters

Attribution parameters determine how growth in the benefit formula is allocated to years of service.

Accrual rate proration, by component – This method attributes the benefit separately for each component of the benefit formula, based on the credited service. If there are no accrual definitions in the benefit formula, then the entire projected benefit is assigned to past service (and considered fully accrued as of the valuation date). This results in "natural" or "direct differencing" attribution.

Accrued and Vested Benefits

Vested benefits are based on the plan document's vesting schedule based on years of service. Please refer to the Plan Provisions section of this report for requirements for particular benefits.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2025 (continued)

II. Plan Description

A. Plan Administration

The Retirement Plan for Full-Time Employees of the Town of Ledyard (the "Plan") is a single-employer defined benefit pension plan that provides pensions to any employee in covered employment (as defined in the Plan Document) who has met, and continues to meet, the eligibility requirements for participation in the Plan.

B. Participant Data

1. Inactive Plan Participants as of July 1, 2025:

a.) Retirees and beneficiaries currently receiving benefits	124
b.) Terminated employees entitled to deferred benefits	34
c.) Terminated Vested employees due a refund	3
d.) Total	161

2. Active Plan Participants as of July 1, 2025:

a.) Vested	36
b.) Non-Vested	0
c.) Total	36

C. Plan Provisions

Effective Date 06/01/1977

Plan Year Beginning 07/01/2025

Plan Sponsor Town of Ledyard

Eligibility Eligible employee with completion of one year of service. Employee

must work 20 hours per week or completion of 5 months per year. Plan

is closed to new participants according to the following schedule:

Group	Close Date
Town (except Supervisors)	7/1/2009
Town Supervisors	6/6/2012
Police	7/1/2012
Board of Education	7/1/2012
Public Works	7/1/2012
Fire	1/1/2013

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2025 (continued)

C. Plan Provisions (continued)

Member Contributions Supervisors/Professional Employees, Town Hall Employees, Educational

Secretaries, Police, Fire, Administrative Non Union Professionals and Public Works Employee – 5% of earnings (Police contributions are not capped at

130% of base pay)

Non-Certified Board of Education – 3% of earnings. Employee contributions

receive interest at 5% per year

Normal Retirement Date

Supervisors/Professional Employees, Town Hall Employees, Educational

Secretaries, Administrative Non Union Professionals and Non-Certified

Board of Education – Age 65 and 1 year Credited Service

Fire Employees – Age 55 and 10 years Credited Service (but not later than

age 65)

Police Employees – Age 55 and 10 years Credited Service or 25 years of Credited Service with no age requirement (but not later than age 65)

Public Work Employees – Age 65 and 1 year Credited Service or Rule of 82 if hired pre 7/1/2007 or Rule of 85 if hired post 7/1/2007.

Normal Retirement Benefit

Benefit Formula

Supervisors/Professional Employees, Town Hall Employees, Educational

Secretaries, Administrative Non Union Professionals, Nurses and Library Employees – 1.5% of Final Average Earnings times Credited Service. Maximum normal retirement benefit is 50% of Final Average Earnings.

Fire & Police Employees – 2.0% of Final Average Earnings times Credited Service. Maximum normal retirement benefit is 75% of Final Average Earnings.

Public Works Employee – 1.5% of Final Average Earnings times Credited Service. Maximum normal retirement benefit is 50% of Final Average Earnings. Unreduced benefit per Rule of 82 if hired before July 1st, 2007. Unreduced benefit per Rule of 85 if hired post July 1st, 2007.

Non-Certified Board of Education -1.0% of Final Average Earnings times Credited Service (capped at 30 years).

Final Average Earnings Supervisors/Professional Employees, Town Hall Employees, Educational

Secretaries, Police, Fire, Administrative Non Union Professionals, Public Work Employees, Nurses and Library Employees — Highest 3 out of last 10 consecutive Plan Year. Police earnings are capped at 130% of base pay.

Non-Certified Board of Education – Highest 5 out of last 10 consecutive Plan

·cui

Credited Service Years and months of service from Date of Hire upon member satisfying

annual employee contributions provision.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2025 (continued)

C. Plan Provisions (continued)

Early Retirement Date Supervisors/Professional Employees, Town Hall Employees,

Educational Secretaries, Administrative Non Union Professionals, Public Works Employee, Nurses and Public Library Employees – Age 55 with 10 years of Credited Service

Non-Certified Board of Education – Age 62 with 10 years of

Credited Service

Fire Employees - Completion of 10 years of Credited Service (no

age requirement)

Police Employees - None

<u>Early Retirement Benefit</u>

Supervisors/Professional Employees, Town Hall Employees,

Educational Secretaries, Administrative Non Union Professionals, Public Works Employee, Nurses and Public Library Employees – 0.5% reduced each month prior to age 65

Fire Employees – 0.5% reduced each month prior to Normal

Retirement Age.

Late Retirement Benefit Accrued benefit. Payments are suspended while active and

accruing.

<u>Disability Benefit</u> 10 years of Credited Service. Normal pension accrued based on

Final Average Earnings and Credited Service at disability.

Payment stops at Normal Retirement Age.

Normal Form of Benefit Modified Cash Refund

<u>Optional Forms of Payment</u> 50%, 66.67%, 75% & 100% Joint & Survivor annuities; Life

Annuity with 10 years certain; Social Security Adjustment Option; Lump Sum Option if the present value is less than

\$1,000 or monthly annuity benefit is under \$50.

Accrued Benefit Normal Retirement Benefit based on Final Average Earnings and

Credited Service to date of separation from employment.

Vesting Service Years and months of service from Date of Hire. 100% Vested

upon attainment of Early Retirement and Normal Retirement. 5-Year cliff for all members (excluding Non-Certified Board of Education employees). 10-Year cliff for Non-Certified Board of

education employees.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2025 (continued)

D. Contribution Required

Actuarially determined contributions to the Plan are determined each year as part of the Actuarial Valuation process. These contributions are determined according to the following funding policy (and contribution policy):

Actuarial Cost Method:

Entry Age Actuarial Cost Method

Asset Valuation Method:

The market value of assets less unrecognized returns in each of the last five years. Unrecognized return is equal to the difference between actual and expected returns on a market value basis and is recognized over a five-year period. The deferred return is further adjusted, if necessary, so that the actuarial value of assets will stay within 20% of the market value of assets.

Amortization Method:

Amortization of unfunded liability with 3.00% per year increase

III. Investments

Investment information has been provided by Webster Private Bank.

Investment policy.

The following was the Town's adopted asset allocation policy as of June 30, 2025:

	Target
Asset Class	Allocation
US Equity - Large Cap	21.00%
US Equity - Small/Mid Cap	11.00%
Non-US Equity - Developed	15.00%
Non-US Equity - Emerging	6.50%
US Corporate Bonds - Core	37.00%
US Corporate Bonds - Dynamic	4.00%
US Treasuries (Cash Equivalents)	3.00%
Real Estate	2.50%
Total	100.00%

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2025 (continued)

Rate of return

For the year ended June 30, 2025, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was 10.76%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

IV. Net Pension Liability

The Town's net pension liability at June 30, 2025 is \$2,359,299. The following assumptions were used in the calculation of the net pension liability:

A. Actuarial Assumptions & Methods (for calculation of the Net Pension Liability)

Measurement Date

June 30, 2025

Valuation Date

July 1, 2025

Mortality

PubG-2010 – Headcount-Weighted Public Plan Mortality for General Employees with Scale MP-2021

Discount Rate

6.25% per annum

Inflation

2.30% per annum. This assumption is an underlying component of a number of these economic assumptions. This assumption reflects the following factors:

- Consumer price indices
- Forecasts of inflation
- Yields on government securities of various maturities
- Yields on nominal and inflation-indexed debt

Salary Projection

4.00% per annum. The assumption selected is consistent with the plan sponsor's current compensation practice. This assumption reflects the following factors:

- Available compensation data, including
 - o Plan sponsor's current compensation practice and any anticipated changes
 - o Historical compensation increases and practices of the plan sponsor and other plan sponsors in the same industry or geographic area

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2025 (continued)

A. Actuarial Assumptions & Methods (continued)

Retirement Age

Active Members - 50% at the later of completion of 25 years of service and age 55, but not later than age 65, 20% for the two following years and 100% for the following year for Police members; 100% at the later of age 60 and 10 years of service for Fire members; for all others, 50% at each age of 65 through 69, then 100% by age 70

Inactive Vested Participants - 100% at Normal Retirement Age

Disability Rates

Disability Rate Table; see sample rates below.

Withdrawal rates

See sample rates below (excludes Police). There's no withdrawal assumption for Police.

	<u>Withdrawal</u>		<u>Disa</u>	<u>bility</u>
<u>Age</u>	<u>Male</u>	<u>Female</u>	<u>Male</u>	<u>Female</u>
20	7.94%	7.94%	0.06%	0.06%
25	7.72%	7.72%	0.09%	0.09%
30	7.22%	7.22%	0.11%	0.11%
35	6.28%	6.28%	0.15%	0.15%
40	5.15%	5.15%	0.22%	0.22%
45	3.98%	3.98%	0.36%	0.36%
50	2.56%	2.56%	0.61%	0.61%
55	0.94%	0.94%	1.01%	1.01%
60	0.09%	0.09%	1.63%	1.63%

B. Long-Term Expected Rate of Return on Pension Plan Investments

The long-term expected rate of return on pension plan investments was determined by the investment advisor. Best estimates of geometric real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2025 (see the discussion of the pension plan's investment policy) are summarized in the table on page 15.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2025 (continued)

B. Long-Term Expected Rate of Return on Pension Plan Investments (continued)

	Target	Long-Term Expected	
Asset Class	Allocation	Real Rate of Return*	Weighting
US Equity - Large Cap	21.00%	3.20%	0.67%
US Equity - Small/Mid Cap	11.00%	3.00%	0.33%
Non-US Equity - Developed	15.00%	5.00%	0.75%
Non-US Equity - Emerging	6.50%	6.10%	0.40%
US Corporate Bonds - Core	37.00%	2.40%	0.89%
US Corporate Bonds - Dynamic	4.00%	2.60%	0.10%
US Treasuries (Cash Equivalents)	3.00%	0.50%	0.02%
Real Estate	2.50%	4.30%	0.11%
Total	100.00%		3.27%
Diversification Benefit			0.90%
Long-Term Inflation Assumption			2.30%
Long-Term Expected Nominal Rate of Return			6.47%

^{*} Long-Term real rates of return were provided by Fiducient Advisors. Returns are geometric means.

Long-term capital market assumptions (20+ years) are applicable to approximate future return expectations. We utilized a modified building blocks methodology because being able to identify historical return premiums of asset classes in the context of varying market environments provides a reasonable basis to estimate the performance of asset classes going forward.

C. Discount rate.

The discount rate used to measure the total pension liability was 6.25%. The projection of cash flows used to determine the discount rate assumes that Town contributions will be made according to their established funding policy to contribute the actuarially determined contribution. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2025 (continued)

D. Sensitivity of the net pension liability to changes in the discount rate

	1% Decrease	Current Discount	1% Increase		
	(5.25%)	Rate (6.25%)	(7.25%)		
Net pension liability	\$5,860,980	\$2,359,299	(\$631,726)		

CALCULATION OF THE DISCOUNT RATE

The discount rate is the single rate that reflects (1) the long-term expected rate of return on pension plan investments that are expected to be used to finance the payment of benefits, to the extent that the pension plan's fiduciary net position is projected to be sufficient to make projected benefit payments and pension plan assets are expected to be invested using a strategy to achieve that return, and (2) a yield or index rate for 20-year, tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher (or equivalent quality on another scale), to the extent that the conditions for use of the long-term expected rate of return are not met.

As required by GASB 67, the long-term expected rate of return can only be used as the discount rate if that rate satisfies the condition that the combination of current assets, projected contributions and expected return is sufficient to fund projected benefit payments. Based on the current funding policy, a discount rate of 6.25% satisfies the above condition.

Calculation of a Money-Weighted Rate of Return

The following illustration depicts the calculation of a money-weighted rate of return on pension plan investments as required by paragraph 30b(4) of Statement 67. A money-weighted rate of return considers the changing amounts actually invested during a period and weights the amount of pension plan investments by the proportion of time they are available to earn a return during that period. The rate of return is then calculated by solving, through an iterative process, for the rate that equates (1) the sum of the weighted external cash flows into and out of pension plan investments to (2) the ending value of pension plan investments.

The value of pension plan investments at the beginning of the fiscal year is \$30,443,916, and the value of pension plan investments at the end of the fiscal year is \$32,343,514. Inputs (external cash flows) are determined on a monthly basis and are assumed to occur at the end of each month. External cash inflows are netted with external cash outflows, resulting in a net external cash outflow in each month of this illustration.

The following details the two broad steps of the calculation of the money-weighted rate of return (r_{mw}) for the period from July 1–June 30.

Step 1:

	Plan Investments/Net			Period	
	External Cash Flows (a)		Invested	Weight	(2)
			(b)	(c) = (b) ÷ 12	(d) = (a) x $(1+r_{mw})^{(c)}$
Beginning Value - July 1 Monthly net external cash flows:	\$	30,443,916	12	1.00	\$30,443,916 x (1+r _{mw}) ^(1.00)
July		(167,409)	11	0.92	$(167,409) \times (1+r_{mw})^{(0.92)}$
August		(164,883)	10	0.83	$(164,883) \times (1+r_{mw})^{(0.83)}$
September		(172,156)	9	0.75	$(172,156) \times (1+r_{mw})^{(0.75)}$
October		(206,124)	8	0.67	$(206,124) \times (1+r_{mw})^{(0.67)}$
November		(171,849)	7	0.58	$(171,849) \times (1+r_{mw})^{(0.58)}$
December		(173,305)	6	0.50	$(173,305) \times (1+r_{mw})^{(0.50)}$
January		(177,215)	5	0.42	$(177,215) \times (1+r_{mw})^{(0.42)}$
February		(175,142)	4	0.33	$(175,142) \times (1+r_{mw})^{(0.33)}$
March		(179,477)	3	0.25	$(179,477) \times (1+r_{mw})^{(0.25)}$
April		(178,173)	2	0.17	$(178,173) \times (1+r_{mw})^{(0.17)}$
May		(177,681)	1	0.08	$(177,681) \times (1+r_{mw})^{(0.08)}$
June		668,518	0	0.00	$668,518 \text{x} (1+r_{\text{mw}})^{(0.00)}$
Ending Value - June 30	\$	32,343,514			

Step 2:

Solve for r_{mw} such that the ending value of pension plan investments, which is \$32,343,514, equals the sum of amounts in column (d). The r_{mw} is 10.76%.

Participant Data as of Most Recent Funding Valuation Date, July 1, 2025

Active Employees	
Number	36
Average Accrued Service	21.95
Average Attained Age	58.37
Deferred Vested Employees	
Number	34
Average Monthly Benefit	603.96
Average Attained Age	59.58
Retired Employees, Beneficiaries, and Contingent Annuitants	
Number	124
Average Monthly Benefit	1,527.39
Average Attained Age	71.44
Terminated Vested Employees Due Employee Contributions	
Number	3
Balance of Employee Contributions	6,300.04

Calculation of GASB 68 Pension Expense for Measurement Period Ended June 30, 2025

	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a) - (b)	Deferred Outflows of Resources	Deferred Inflows of Resources	Pension Expense
Balances at 06/30/2024	\$34,603,397	\$30,443,916	\$4,159,481	\$2,546,544	\$1,970,019	
Changes for the year:						
Service Cost	335,813		335,813			335,813
Interest	2,114,463		2,114,463			2,114,463
Changes of benefit terms	-		-			-
Differences between expected and actual						
experience	(101,163)		(101,163)	-	23,939	(77,224)
Changes of assumptions	-		-	-	-	-
Contributions - employer		850,000	(850,000)			
Contributions - employee		136,925	(136,925)			(136,925)
Projected Earnings on pension plan						
investments		1,863,508	(1,863,508)			(1,863,508)
Differences between projected and						
actual earnings		1,310,985	(1,310,985)	-	1,048,788	(262,197)
Benefit payments, including refunds of						
ee contributions	(2,249,697)	(2,249,697)	-			-
Administrative expense		(12,123)	12,123			12,123
Other changes		-	-			-
Expense for beginning deferred amounts				(1,273,271)	(1,218,196)	55,075
Net changes	99,416	1,899,598	(1,800,182)	(1,273,271)	(145,469)	
Balances at 06/30/2025	\$34,702,813	\$32,343,514	\$2,359,299	\$1,273,273	\$1,824,550	\$177,620

Pension Expense for Measurement Period Ended 06/30/2025

Total	177.620
Plus: Employer Contributions	850,000
Plus: Change in Deferred Inflows	(145,469)
Less: Change in Deferred Outflows	1,273,271
Change in the Net Pension Liability	(1,800,182)

Historical Schedule of Changes in the Net Pension Liability (NPL) and Related Ratios

Measurement Period Ended June 30,	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Total pension liability										
Service cost	\$335,813	\$322,897	\$506,565	\$473,992	\$539,906	\$519,140	\$736,078			
Interest	\$2,114,463	\$2,096,715	\$2,073,323	\$1,967,983	\$1,937,222	\$1,881,133	\$1,875,490			
Changes of benefit terms	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
Differences between expected and	Ψū	Ψ.	Ψ.	Ψ.	40	40	Ψ.			
actual experience	(\$101,163)	\$0	(\$35,422)	\$1,018,759	(\$295,985)	\$0	(\$699,447)			
Changes of assumptions	\$0	\$0	\$0	\$57,714	\$81,306	\$0	(\$249,585)			
Benefit payments, including refunds	, -	•	•	, - ,	, - ,	, -	(1 - 7 7			
of employee contributions	(\$2,249,697)	(\$2,050,443)	(\$1,924,510)	(\$1,808,430)	(\$1,603,369)	(\$1,468,176)	(\$1,242,451)			
Net change in total pension liability	\$99,416	\$369,169	\$619,956	\$1,710,018	\$659,080	\$932,097	\$420,085			
Total pension liability—beginning	\$34,603,397	\$34,234,228	\$33,614,272	\$31,904,254	\$31,245,174	\$30,313,077	\$29,892,992			
Total pension liability—ending (a)	\$34,702,813	\$34,603,397	\$34,234,228	\$33,614,272	\$31,904,254	\$31,245,174	\$30,313,077			
Plan fiduciary net position										
Contributions - employer	\$850,000	\$950,000	\$1,163,197	\$1,131,235	\$1,098,284	\$1,066,295	\$1,278,376			
Contributions - employee	\$136,925	\$153,241	\$176,215	\$195,857	\$209,846	\$219,562	\$239,257			
Net investment income	\$3,174,493	\$2,624,359	\$2,273,767	(\$4,381,254)	\$6,258,426	\$1,113,027	\$1,076,186			
Benefit payments, including refunds										
of employee contributions	(\$2,249,697)	(\$2,050,443)	(\$1,924,510)	(\$1,808,430)	(\$1,603,369)	(\$1,468,176)	(\$1,242,451)			
Administrative expense	(\$12,123)	(\$23,992)	(\$18,352)	(\$30,812)	(\$15,687)	(\$32,004)	(\$14,910)			
Other	<u>\$0</u>									
Net change in plan fiduciary net position	\$1,899,598	\$1,653,165	\$1,670,317	(\$4,893,404)	\$5,947,500	\$898,704	\$1,336,458			
Plan fiduciary net position—beginning	\$30.443.916	\$28.790.751	\$27.120.434	\$32.013.838	\$26.066.338	\$25.167.634	\$23.831.176			
Plan fiduciary net position—ending (b)	<u>\$32,343,514</u>	<u>\$30,443,916</u>	<u>\$28,790,751</u>	<u>\$27,120,434</u>	<u>\$32,013,838</u>	<u>\$26,066,338</u>	<u>\$25,167,634</u>			
	42.250.200	44.450.404	AF 440 477	45 402 020	(64.00.504)	ÁF 470 006	45 445 442			
Net pension liability—ending (a) – (b)	<u>\$2,359,299</u>	<u>\$4,159,481</u>	<u>\$5,443,477</u>	<u>\$6,493,838</u>	<u>(\$109,584)</u>	<u>\$5,178,836</u>	<u>\$5,145,443</u>			
Plan fiduciary net position as a percentage										
of the total pension liability	93.20%	87.98%	84.10%	80.68%	100.34%	83.43%	83.03%			
Covered ampleyes navel	Ć2 946 E49	ć2 202 020	ć2 720 001	Ć4 254 772	Ć4 172 F02	¢ 4 721 754	¢4.002.207			
Covered-employee payroll	\$2,846,518	\$3,202,829	\$3,728,801	\$4,254,773	\$4,173,503	\$4,731,754	\$4,903,307			
Net pension liability as a percentage of										
covered-employee payroll	82.88%	129.87%	145.98%	152.62%	-2.63%	109.45%	104.94%			

Exhibit V

Historical Schedule of Contributions

Measurement Period Ended June 30,	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Actuarially determined contribution	\$689,218	\$669,144	\$1,129,512	\$1,096,614	\$1,098,284	\$1,066,295	\$1,278,376	\$1,241,142	\$1,057,393	\$1,026,595
Contributions in relation to the actuarially determined contribution	<u>\$850.000</u>	<u>\$950.000</u>	\$1.163.197	<u>\$1.131.235</u>	<u>\$1.098.284</u>	<u>\$1.066.295</u>	<u>\$1.278.376</u>	<u>\$1.278.376</u>	<u>\$1.057.393</u>	<u>\$1.109.374</u>
Contribution deficiency (excess)	<u>(\$160,782)</u>	<u>(\$280,856)</u>	<u>(\$33,685)</u>	<u>(\$34,621)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$37,234)</u>	<u>\$0</u>	<u>(\$82,779)</u>
Covered-employee payroll	\$2,846,518	\$3,202,829	\$3,728,801	\$4,254,773	\$4,173,503	\$4,731,754	\$4,903,307	\$5,681,648	\$5,809,341	\$5,884,824
Contributions as a percentage of covered-employee payroll	29.86%	29.66%	31.19%	26.59%	26.32%	22.53%	26.07%	22.50%	18.20%	18.85%

Actuarial Methods & Assumptions

Actuarial cost method: Entry Age Actuarial Cost Method

Amortization method: Amortization of unfunded liability with 3.00% per year increase, closed.

Remaining amortization period: 9 years as of July 1, 2024

Asset valuation method: The market value of assets less unrecognized returns in each of the last 5 years. Unrecognized return is equal to the difference between actual and expected

returns on a market value basis and is recognized over a five-year period. The deferred return is further adjusted, if necessary, so that the actuarial value of

assets will stay within 20% of the market value of assets

Salary increases: 4.00%
Cost of living increases: N/A
Investment rate of return: 6.25%

Retirement age: Active Members - 50% at the later of completion of 25 years of service and age 55, but not later than age 65, 20% for the two following years and 100% for the

following year for Police members; 100% at the later of age 60 and 10 years of service for Fire members; for all others, 50% at each age of 65 through 69, then

2020

2019

2021

100% by age 70

2025

Inactive Vested Participants - 100% at Normal Retirement

Mortality: PubG-2010 Headcount-Weighted Public Plan Mortality for General Employees, Scale MP-2021
Disabled Mortality: PubG-2010 Headcount-Weighted Public Plan Mortality for General Employees, Scale MP-2021

2024

Schedule of Investment Returns

Annual money-weighted rate of return, net of investment expense 10.76% 9.39% 8.55% -14.01% 24.50% N/A N/A

2023

2022

2016

2018

2017



741 Colonel Ledyard Highway Ledyard, CT 06339-1511

File #: 25-2645 Agenda Date: 11/18/2025 Agenda #: 1.

AGENDA REQUEST GENERAL DISCUSSION ITEM

Subject:

Motion to APPROVE Regular Meeting Minutes from September 16, 2025, as written.

Background:

(type text here)

Department Comment/Recommendation:



741 Colonel Ledyard Highway Ledyard, Connecticut 06339

Retirement Board Meeting Minutes

Chairman John Rodolico

Regular Meeting

Tuesday, September 16, 2025

10:00 AM

Council Chambers - Hybrid Format

I. CALL TO ORDER

The Regular meeting was called to order by Chairman Rodolio at 10:00 a.m.

Due to technical difficulties the meeting was not recorded.

II. ROLL CALL

Present Board Member William Thorne

Chairperson John Rodolico Board Member Roger Codding

Excused Board Member Sharon Wadecki

Staff Present:

Mayor Fred Allyn III
Christine Dias Human

Christine Dias, Human Resource Director

Matt Bonin, Finance Director

Ian Stammel, Assistant Finance Director Christina Hostetler, Town Hall Assistant

III. PRESENTATIONS

IV. REVIEW AND APPROVAL OF MINUTES

1. Motion to APPROVE Regular Meeting Minutes from August 19, 2025, as written.

RESULT: APPROVED AND SO DECLARED

MOVER: William Thorne **SECONDER:** John Rodolico

AYE 3 Thorne Rodolico Codding

EXCUSED 1 Wadecki

V. DIRECTOR OF HUMAN RESOURCES UPDATE

1. Director of Human Resources Update.

Christine Dias, Human Resource Director reported that 36 end of fiscal year benefit statements have

been prepared and will be sent out in the mail to the pension holders.

VI. FINANCE DIRECTOR'S REPORT

1. Finance Director's Report.

Matt Bonin, Finance Director, reported that Frederica Daniels, USI Actuaries, has prepared the annual audit disclosure and will be presenting to the Board via zoom during the October 21, 2025, meeting.

VII. OLD BUSINESS

1. Retirement Plan for Full-Time Employees of the Town of Ledyard (Defined Benefit Plan) revision update.

Mr. Thorne has been working with Virginia McGarrity from Robinson & Cole and has a rough draft which he is reviewing. Mr. Thorne asked if USI was told that the Board had decided to hire Robinson & Cole to reinstate the retirement plan and did not accept their proposal. Ms. Dias said she did inform USI of the Board's decision.

2. Any Other Old Business to come before the Board.

None.

VIII. NEW BUSINESS

1. Motion to APPROVE the termination benefit for Shawn Schultz in the form of a refund of accumulated member contribution balance (in lieu of a monthly annuity benefit). The accumulated employee contribution balances with and without interest will be \$29,469.50 and \$20,582.75, respectively, as of September 1, 2025.

RESULT: APPROVED AND SO DECLARED

MOVER: John Rodolico **SECONDER:** William Thorne

AYE 3 Thorne Rodolico Codding

EXCUSED 1 Wadecki

2. Motion to APPROVE payment of invoice #609_09302025, to Fiducient Advisors, dated September 9, 2025, in the amount of \$12,849.65, for consulting costs for the Town of Ledyard Defined Benefit Pension Plan for billing period July 1, 2025, to September 30, 2025.

RESULT: APPROVED AND SO DECLARED

MOVER: John Rodolico **SECONDER:** William Thorne

AYE 3 Thorne Rodolico Codding

EXCUSED 1 Wadecki

3. Motion to APPROVE payment for USI invoice #90114374, dated August 30, 2025, including a

\$400.00 benefit calculation for Shawn Shultz and \$8,750 for core installment fee for actuarial services plan year 2025, for a total amount of \$9,150.00.

Mr. Thorne asked how often the core installment fee is paid by the Board. Ms. Dias answered twice a year.

RESULT: APPROVED AND SO DECLARED

MOVER: John Rodolico SECONDER: William Thorne

AYE 3 Thorne Rodolico Codding

EXCUSED 1 Wadecki

4. Any Other New Business to come before the Board.

None.

IX. ADJOURNMENT

The Regular Meeting was ADJOURNED at 10:14 a.m.

DISCLAIMER: Although we try to be timely and accurate these are not official records of the Town.



741 Colonel Ledyard Highway Ledyard, CT 06339-1511

File #: 25-2649 **Agenda Date:** 11/18/2025 **Agenda #:** 1.

AGENDA REQUEST GENERAL DISCUSSION ITEM

Subject:

Director of Human Resources Update.

Background:

(type text here)

Department Comment/Recommendation:



741 Colonel Ledyard Highway Ledyard, CT 06339-1511

File #: 25-2648 Agenda Date: 11/18/2025 Agenda #: 1.

AGENDA REQUEST GENERAL DISCUSSION ITEM

Subject:

Finance Director's Report.

Background:

(type text here)

Department Comment/Recommendation:



741 Colonel Ledyard Highway Ledyard, CT 06339-1511

File #: 25-2650 Agenda Date: 11/18/2025 Agenda #: 1.

AGENDA REQUEST GENERAL DISCUSSION ITEM

Subject:

Retirement Plan for Full-Time Employees of the Town of Ledyard (Defined Benefit Plan) revision update.

Background:

(type text here)

Department Comment/Recommendation:



741 Colonel Ledyard Highway Ledyard, CT 06339-1511

File #: 25-2646 Agenda Date: 11/18/2025 Agenda #: 2.

AGENDA REQUEST GENERAL DISCUSSION ITEM

Subject:

Any Other Old Business to come before the Board.

Background:

(type text here)

Department Comment/Recommendation:



741 Colonel Ledyard Highway Ledyard, CT 06339-1511

File #: 25-2631 Agenda Date: 11/18/2025 Agenda #: 1.

AGENDA REQUEST GENERAL DISCUSSION ITEM

Subject:

Motion to APPROVE the Retirement Board 2026 Calendar Year Meeting Schedule as written.

January 20 February 17 March 17 April 21 May 19 June 16 July 21 August 18 September 15 October 20

November 17 December 15 January 19, 2027

Background:

(type text here)

Department Comment/Recommendation:



TOWN OF LEDYARD CONNECTICUT 7

741 Colonel Ledyard Highway Ledyard, Connecticut 06339-1551 (860) 464-3220 FAX (860) 464-1126 mayor.clerk@ledyardct.org

TO: Chairperson Retirement Commission

FROM: Christina Hostetler, Town Hall Assistant

DATE November 18, 2025

SUBJECT: 2026 Calendar Meeting Dates

RE: General State Statutes of Connecticut Section-1-225

In accordance with the above Statute; it is time to file your meeting dates for the coming year.

You may want to note if your meeting falls on a Monday please check the calendar for the legal holidays, in which case you might want to cancel or change the meeting date. Also, the schedule must be a thirteen (13) month calendar; inclusive of January 2027.

Please review the attached schedule for your committee/commission meeting dates for accuracy and changes. Please initial your schedule and return it to me by November 30, 2025, so that I may be able to file your schedule with the Town Clerk in a timely fashion to comply with the January 31st deadline.

2026 CALENDAR MEETING SCHEDULE

Retirement Commission (Meet Monthly 3rd Tuesday 10:00 a.m. Town Hall Annex Building)

January 20 February 17 March 17 April 21 May

January 20 February 17 March 17 April 21 May
19 June 16 July 21 August 18 September 15 October
20 November 17 December 15 January 19, 2027

Thank you, Christina Hostetler



741 Colonel Ledyard Highway Ledyard, CT 06339-1511

File #: 25-2647 Agenda Date: 11/18/2025 Agenda #: 2.

AGENDA REQUEST GENERAL DISCUSSION ITEM

Subject:

Any Other New Business to come before the Board.

Background:

(type text here)

Department Comment/Recommendation: