

TOWN OF LEDYARD  
FISCAL YEAR 2025 MAYOR'S PROPOSED BUDGET  
EXPENDITURE DETAIL

|                         |                |                              | 2021         | 2022         | 2023         | 2024       |            |             |              | 2025          |                      |               |                |                      |                |
|-------------------------|----------------|------------------------------|--------------|--------------|--------------|------------|------------|-------------|--------------|---------------|----------------------|---------------|----------------|----------------------|----------------|
| DEPARTMENT              | ACCOUNT #      | ACCOUNT DESCRIPTION          | ACTUAL       | ACTUAL       | ACTUAL       | ADOPTED    | REVISED    | YTD-2/26/24 | % of REVISED | DEPT PROPOSED | Diff vs FY24 Revised | % Chg Revised | MAYOR PROPOSED | Diff vs FY24 Revised | % Chge Revised |
|                         | 10110209 55220 | BOILER & MACHINERY INSURANCE | 6,838.42     | 7,318.81     | 7,350.00     | 7,831      | 7,831      | 5,505       |              | 8,225         | 394                  | 5.0%          | 8,225          | 394                  | 5.0%           |
|                         | 10110209 55231 | POLICE PROFESS LIABILITY     | 15,045.93    | 16,103.99    | 16,180.00    | 17,232     | 17,232     | 12,113      |              | 18,100        | 868                  | 5.0%          | 18,100         | 868                  | 5.0%           |
|                         | 10110209 55232 | GEN LIAB / EXCESS LIAB       | 144,850.47   | 154,746.31   | 151,528.00   | 161,315    | 161,315    | 114,636     |              | 169,400       | 8,085                | 5.0%          | 169,400        | 8,085                | 5.0%           |
|                         | 10110209 55233 | PUBLIC OFFICIALS LIAB        | 35,594.89    | 38,092.46    | 38,280.00    | 40,763     | 40,763     | 28,658      |              | 42,805        | 2,042                | 5.0%          | 42,805         | 2,042                | 5.0%           |
|                         | 10110209 55234 | SCHOOL OFFICIALS LIAB        | 13,113.81    | 14,035.06    | 14,100.00    | 15,018     | 15,018     | 10,560      |              | 15,770        | 752                  | 5.0%          | 15,770         | 752                  | 5.0%           |
|                         | 10110209 55235 | VNA LIABILITY                | 7,100.61     | 7,568.58     | 7,110.00     | 7,564      | 7,564      | 5,318       |              | -             | (7,564)              | -100.0%       | -              | (7,564)              | -100.0%        |
|                         | 10110209 55241 | PROPERTY INSURANCE--BOE      | 73,064.99    | 78,197.77    | 78,570.30    | 83,673     | 83,673     | 58,815      |              | 87,857        | 4,184                | 5.0%          | 87,857         | 4,184                | 5.0%           |
|                         | 10110209 55242 | AMBULANCE & FIRE             | 54,359.69    | 56,063.25    | 56,166.00    | 58,812     | 58,812     | 58,346      |              | 61,753        | 2,941                | 5.0%          | 61,753         | 2,941                | 5.0%           |
|                         | 10110209 55245 | INSURANCE DEDUCTIBLE         | 1,000.00     | (463.53)     | 6,646.27     | 10,000     | 10,000     | 9,747       |              | 20,000        | 10,000               | 100.0%        | 20,000         | 10,000               | 100.0%         |
|                         | 10110209 55246 | RISK MANAGEMENT              | (6,995.06)   | -            | 110.00       | 10,000     | 10,000     | -           |              | 10,000        | -                    | 0.0%          | 10,000         | -                    | 0.0%           |
|                         | 10110209 55249 | CYBER COVERAGE               | -            | 22,821.00    | -            | 30,000     | 30,000     | 32,499      |              | 34,125        | 4,125                | 13.8%         | 34,125         | 4,125                | 13.8%          |
|                         |                |                              | 409,836.83   | 454,684.72   | 446,465.27   | 517,196    | 517,196    | 388,907     | 75.20%       | 546,775       | 29,579               | 5.7%          | 546,775        | 29,579               | 5.7%           |
| HEALTH DISTRICT         |                |                              |              |              |              |            |            |             |              |               |                      |               |                |                      |                |
|                         | 10110211 58790 | HFAITH DISTRICT              | 108,604.32   | 110,973.39   | 117,037.80   | 116,400    | 116,400    | 116,400     | 100.00%      | 116,400       | -                    |               | 116,400        | -                    | 0.0%           |
|                         |                |                              | 108,604.32   | 110,973.39   | 117,037.80   | 116,400    | 116,400    | 116,400     |              | 116,400       | -                    | 0.0%          | 116,400        | -                    | 0.0%           |
| CONSERVATION COMMISSION |                |                              |              |              |              |            |            |             |              |               |                      |               |                |                      |                |
|                         | 10110213 56100 | OPERATING EXPENSES           | 450.00       | 600.00       | 60.00        | 1,150      | 1,150      | 65          |              | 1,150         | -                    | 0.0%          | 1,150          | -                    | 0.0%           |
|                         | 10110213 57300 | NEW EQUIPMENT                | -            | -            | -            | 1,500      | 1,500      | -           |              | 1,500         | -                    | 0.0%          | 1,500          | -                    | 0.0%           |
|                         | 10110213 58790 | MISCELLANEOUS EXPENSES       | 300.00       | -            | -            | 925        | 925        | -           |              | 925           | -                    | 0.0%          | 925            | -                    | 0.0%           |
|                         |                |                              | 750.00       | 600.00       | 60.00        | 3,575      | 3,575      | 65          |              | 3,575         | -                    | 0.0%          | 3,575          | -                    | 0.0%           |
| HUMAN RESOURCES STAFF   |                |                              |              |              |              |            |            |             |              |               |                      |               |                |                      |                |
|                         | 10110251 51606 | HUMAN RESOURCES DIRECTOR     | 113,507.77   | 118,021.56   | 115,083.03   | 90,000     | 90,000     | 55,099      |              | 92,700        | 2,700                | 3.0%          | 92,700         | 2,700                | 3.0%           |
|                         | 10110251 53610 | LEGAL SERVICES               | -            | -            | -            | -          | -          | -           |              | 40,000        | 40,000               |               | 40,000         | 40,000               |                |
|                         | 10110251 58110 | TRAINING/MTGS/DUES/SUBSCRIP  | 1,517.50     | 1,275.00     | 2,091.76     | 1,950      | 1,950      | -           |              | 1,950         | -                    | 0.0%          | 1,950          | -                    | 0.0%           |
|                         |                |                              | 115,025.27   | 119,296.56   | 117,174.79   | 91,950     | 91,950     | 55,099      | 59.92%       | 134,650       | 42,700               | 46.4%         | 134,650        | 42,700               | 46.4%          |
| EMPLOYEE EXPENSES       |                |                              |              |              |              |            |            |             |              |               |                      |               |                |                      |                |
|                         | 10110253 52000 | HEALTH CARE GEN GOV          | 850,498.09   | 838,685.01   | 943,154.19   | 1,027,560  | 1,027,560  | 609,335     |              | 1,130,000     | 102,440              | 10.0%         | 1,046,150      | 18,590               | 1.8%           |
|                         | 10110253 52100 | HEALTH CARE BOE              | 4,877,377.04 | 5,116,660.29 | 4,920,691.69 | 5,100,000  | 5,100,000  | 3,245,002   |              | 5,610,000     | 510,000              | 10.0%         | 5,193,830      | 93,830               | 1.8%           |
|                         | 10110253 52101 | HEALTHCARE WAIVERS           | 220,510.89   | 220,805.91   | 225,530.95   | 277,225    | 277,225    | 120,104     |              | 275,000       | (2,225)              | -0.8%         | 275,000        | (2,225)              | -0.8%          |
|                         | 10110253 52102 | BENEFITS CONSULTANT          | -            | 5,000.00     | 2,500.00     | 20,000     | 20,000     | -           |              | 10,000        | (10,000)             | -50.0%        | 10,000         | (10,000)             | -50.0%         |
|                         | 10110253 52105 | HEALTHCARE-FIREFIGHTERS      | 118,912.31   | 101,305.12   | 85,217.49    | 114,500    | 114,500    | 55,347      |              | 125,900       | 11,400               | 10.0%         | 125,900        | 11,400               | 10.0%          |
|                         | 10110253 52106 | BOE RETIREE HEALTHCARE       | -            | -            | 488,934.09   | 575,000    | 575,000    | 23,621      |              | 575,000       | -                    | 0.0%          | 575,000        | -                    | 0.0%           |
|                         | 10110253 52201 | HEALTH CARE TEAMSTERS        | 327,305.81   | 336,908.00   | 360,894.40   | 376,584    | 376,584    | 187,866     |              | 410,000       | 33,416               | 8.9%          | 410,000        | 33,416               | 8.9%           |
|                         | 10110253 52203 | MISC EMPLOYEE EXPENSES       | 1,817.10     | 3,673.53     | 4,615.96     | 5,000      | 5,000      | 2,327       |              | 10,000        | 5,000                | 100.0%        | 7,000          | 2,000                | 40.0%          |
|                         | 10110253 52204 | PRE-EMPLOYMENT TESTING       | 4,157.78     | 3,733.05     | 3,919.35     | 4,780      | 4,780      | 1,373       |              | 5,000         | 220                  | 4.6%          | 5,000          | 220                  | 4.6%           |
|                         | 10110253 52205 | CONTRACTUAL ALLOWANCES       | 37,615.40    | 33,038.80    | 35,890.64    | 61,000     | 61,000     | 48,381      |              | 73,500        | 12,500               | 20.5%         | 73,500         | 12,500               | 20.5%          |
|                         | 10110253 52206 | RETIREMENT CASHOUT           | 27,093.24    | 68,946.71    | 62,741.35    | 75,000     | 75,000     | 43,683      |              | 75,000        | -                    | 0.0%          | 75,000         | -                    | 0.0%           |
|                         | 10110253 52207 | PAYROLL EXPENSES             | 9,459.50     | 9,732.20     | 11,334.18    | 11,000     | 11,000     | 6,309       |              | 12,000        | 1,000                | 9.1%          | 12,000         | 1,000                | 9.1%           |
|                         | 10110253 52300 | RETIREMENT                   | 1,098,283.03 | 1,131,235.00 | 1,163,197.00 | 950,000    | 950,000    | -           |              | 850,000       | (100,000)            | -10.5%        | 850,000        | (100,000)            | -10.5%         |
|                         | 10110253 52310 | DEFINED CONTR PLAN           | 226,413.73   | 287,900.06   | 363,252.68   | 365,000    | 365,000    | 296,199     |              | 650,000       | 285,000              | 78.1%         | 455,000        | 90,000               | 24.7%          |
|                         | 10110253 52400 | SALARY BENEFIT ADJUSTMENT    | 48,412.08    | 37,017.98    | 103,797.43   | 75,000     | 75,000     | 64,730      |              | 113,000       | 38,000               | 50.7%         | 113,000        | 38,000               | 50.7%          |
|                         | 10110253 52500 | SOCIAL SECURITY              | 590,071.63   | 602,802.81   | 630,590.20   | 625,000    | 625,000    | 420,680     |              | 680,000       | 55,000               | 8.8%          | 680,000        | 55,000               | 8.8%           |
|                         | 10110253 52600 | UNEMPLOYMENT COMP            | 7,344.00     | -            | 2,829.22     | 7,500      | 7,500      | -           |              | 7,500         | -                    | 0.0%          | 7,500          | -                    | 0.0%           |
|                         | 10110253 52900 | WORKER'S COMP GEN GOV        | 98,153.01    | 98,145.50    | 101,084.75   | 136,941    | 136,941    | 74,571      |              | 143,790       | 6,849                | 5.0%          | 143,790        | 6,849                | 5.0%           |
|                         | 10110253 52910 | WORKERS COMP BOE             | 294,459.99   | 294,436.50   | 303,254.25   | 324,438    | 324,438    | 223,712     |              | 340,660       | 16,222               | 5.0%          | 340,660        | 16,222               | 5.0%           |
|                         | 10110253 52915 | LIFE/LTD/AD&D INSURANCE      | 8,508.55     | 12,940.53    | 13,089.01    | 22,800     | 22,800     | 3,018       |              | 22,420        | (380)                | -1.7%         | 22,420         | (380)                | -1.7%          |
|                         |                |                              | 8,846,393.18 | 9,202,967.00 | 9,826,513.83 | 10,154,328 | 10,154,328 | 5,426,258   | 53.44%       | 11,118,770    | 964,442              | 9.5%          | 10,420,750     | 266,422              | 2.6%           |
| REGISTRARS              |                |                              |              |              |              |            |            |             |              |               |                      |               |                |                      |                |
|                         | 10110301 51700 | ADMINISTRATIVE WAGES         | 40,550.48    | 39,150.48    | 39,190.96    | 43,940     | 43,940     | 28,319      |              | 46,482        | 2,542                | 5.8%          | 46,482         | 2,542                | 5.8%           |
|                         | 10110301 56100 | OPERATING EXPENSES           | -            | 400.00       | 1,038.56     | -          | -          | -           |              | 1,775         | 1,775                |               | 1,775          | 1,775                |                |
|                         |                |                              | 40,550.48    | 39,550.48    | 40,229.52    | 43,940     | 43,940     | 28,319      | 64.45%       | 48,257        | 4,317                | 9.8%          | 48,257         | 4,317                | 9.8%           |



TOWN OF LEDYARD  
FISCAL YEAR 2025 MAYOR'S PROPOSED BUDGET  
EXPENDITURE DETAIL

| DEPARTMENT<br>ACCOUNT # |       |                               | 2021       |            | 2022       |         | 2023    |         | 2024    |         |             |              | 2025          |                      |               |                |                      |                |
|-------------------------|-------|-------------------------------|------------|------------|------------|---------|---------|---------|---------|---------|-------------|--------------|---------------|----------------------|---------------|----------------|----------------------|----------------|
|                         |       |                               | ACTUAL     |            | ACTUAL     |         | ACTUAL  |         | ADOPTED | REVISED | YTD-2/26/24 | % of REVISED | DEPT PROPOSED | Diff vs FY24 Revised | % Chg Revised | MAYOR PROPOSED | Diff vs FY24 Revised | % Chge Revised |
| ACCOUNT DESCRIPTION     |       |                               |            |            |            |         |         |         |         |         |             |              |               |                      |               |                |                      |                |
| ELECTIONS               |       |                               |            |            |            |         |         |         |         |         |             |              |               |                      |               |                |                      |                |
| 10110303                | 51710 | OTHER WAGES                   | -          | -          | -          | -       | 23,440  | 23,440  | 6,630   |         | 27,943      | 4,503        | 19.2%         | 27,943               | 4,503         | 19.2%          |                      |                |
| 10110303                | 51720 | STIPENDS                      | 12,493.82  | 8,270.00   | 12,615.00  | -       | -       | -       | -       |         | -           | -            |               | -                    | -             |                |                      |                |
| 10110303                | 53645 | TRAINING                      | -          | -          | -          | -       | 3,450   | 3,450   | -       |         | 3,620       | 170          | 4.9%          | 3,620                | 170           | 4.9%           |                      |                |
| 10110303                | 54310 | EQUIPMENT MAINTENANCE         | 1,800.00   | 2,025.00   | 2,250.00   | 2,250   | 2,250   | 2,250   | 2,250   |         | 2,250       | -            | 0.0%          | 2,250                | -             | 0.0%           |                      |                |
| 10110303                | 55300 | COMMUNICATIONS                | 1,442.43   | 751.00     | -          | 1,400   | 1,400   | 172     |         | 1,600   | 200         | 14.3%        | 1,600         | 200                  | 14.3%         |                |                      |                |
| 10110303                | 56900 | OTHER SUPPLIES                | 9,894.83   | 6,875.67   | 12,057.03  | 19,200  | 19,200  | 6,577   |         | 15,210  | (3,990)     | -20.8%       | 15,210        | (3,990)              | -20.8%        |                |                      |                |
| 10110303                | 58300 | EMPLOYEE REIMBURSEMENT        | 370.87     | -          | -          | 250     | 250     | 152     |         | 250     | -           | 0.0%         | 250           | -                    | 0.0%          |                |                      |                |
|                         |       |                               | 26,001.95  | 17,921.67  | 26,922.03  | 49,990  | 49,990  | 15,781  | 31.57%  | 50,873  | 883         | 1.8%         | 50,873        | 883                  | 1.8%          |                |                      |                |
| TOWN CLERK              |       |                               |            |            |            |         |         |         |         |         |             |              |               |                      |               |                |                      |                |
| 10110311                | 51600 | DEPARTMENT HEAD WAGES         | 62,374.55  | 61,373.04  | 63,868.93  | 65,117  | 65,117  | 40,357  |         | 67,078  | 1,961       | 3.0%         | 67,078        | 1,961                | 3.0%          |                |                      |                |
| 10110311                | 51615 | ASSISTANT WAGES               | 45,703.32  | 44,578.19  | 46,912.73  | 48,552  | 48,552  | 30,378  |         | 49,959  | 1,407       | 2.9%         | 49,959        | 1,407                | 2.9%          |                |                      |                |
| 10110311                | 53600 | ACCOUNTING SERVICES/AUDIT     | 4,000.00   | 4,000.00   | 4,000.00   | 4,000   | 4,000   | 3,000   |         | 4,000   | -           | 0.0%         | 4,000         | -                    | 0.0%          |                |                      |                |
| 10110311                | 55555 | COVID19 EXPENSES              | 5,604.35   | -          | -          | -       | -       | -       |         | -       | -           |              | -             | -                    |               |                |                      |                |
| 10110311                | 56100 | OPERATING EXPENSES            | 28,183.70  | 28,681.81  | 29,038.62  | 29,810  | 29,810  | 13,021  |         | 30,100  | 290         | 1.0%         | 30,100        | 290                  | 1.0%          |                |                      |                |
| 10110311                | 56135 | RECORDINGS/LICENSING SUPPLIES | 5,182.34   | 3,561.96   | 8,549.55   | 4,275   | 4,275   | 2,048   |         | 4,675   | 400         | 9.4%         | 4,675         | 400                  | 9.4%          |                |                      |                |
| 10110311                | 58110 | TRAINING/MTGS/DUES/SUBSCRIP   | 316.81     | 881.82     | 1,327.66   | 1,275   | 1,275   | 682     |         | 1,275   | -           | 0.0%         | 1,275         | -                    | 0.0%          |                |                      |                |
|                         |       |                               | 151,365.07 | 143,076.82 | 153,697.49 | 153,029 | 153,029 | 89,486  | 58.48%  | 157,087 | 4,058       | 2.7%         | 157,087       | 4,058                | 2.7%          |                |                      |                |
| FINANCE                 |       |                               |            |            |            |         |         |         |         |         |             |              |               |                      |               |                |                      |                |
| 10112101                | 51302 | FINANCE FISC ASST 1           | 41,073.53  | 325.87     | -          | -       | -       | -       |         | -       | -           |              | -             | -                    |               |                |                      |                |
| 10112101                | 51600 | DEPARTMENT HEAD WAGES         | 100,804.67 | 108,584.00 | 106,020.89 | 108,215 | 108,215 | 66,872  |         | 111,459 | 3,244       | 3.0%         | 111,459       | 3,244                | 3.0%          |                |                      |                |
| 10112101                | 51603 | ASST FINANCE DIR              | 68,331.64  | 65,657.79  | 67,958.02  | 69,330  | 69,330  | 42,882  |         | 71,405  | 2,075       | 3.0%         | 71,405        | 2,075                | 3.0%          |                |                      |                |
| 10112101                | 51615 | ASSISTANT WAGES               | 43,598.39  | 86,459.27  | 87,875.90  | 94,256  | 94,256  | 50,329  |         | 98,935  | 4,679       | 5.0%         | 98,935        | 4,679                | 5.0%          |                |                      |                |
| 10112101                | 55555 | COVID19 EXPENSES              | 12,018.60  | -          | -          | -       | -       | -       |         | -       | -           |              | -             | -                    |               |                |                      |                |
| 10112101                | 56100 | OPERATING EXPENSES            | 13,221.78  | 2,817.10   | 2,456.92   | 2,520   | 2,520   | 884     |         | 2,650   | 130         | 5.2%         | 2,650         | 130                  | 5.2%          |                |                      |                |
| 10112101                | 56200 | HEATING OIL/PROPANE           | 34,162.02  | 70,923.34  | 71,010.41  | 65,625  | 65,625  | 25,711  |         | 68,000  | 2,375       | 3.6%         | 68,000        | 2,375                | 3.6%          |                |                      |                |
| 10112101                | 56220 | ELECTRICITY                   | 130,781.63 | 140,039.47 | 138,997.57 | 150,000 | 150,000 | 83,844  |         | 150,000 | -           | 0.0%         | 150,000       | -                    | 0.0%          |                |                      |                |
| 10112101                | 58110 | TRAINING/MTGS/DUES/SUBSCRIP   | (1.00)     | 678.01     | 1,319.25   | 3,000   | 3,000   | 852     |         | 3,000   | -           | 0.0%         | 3,000         | -                    | 0.0%          |                |                      |                |
|                         |       |                               | 443,991.26 | 475,484.85 | 475,638.96 | 492,946 | 492,946 | 271,374 | 55.05%  | 505,449 | 12,503      | 2.5%         | 505,449       | 12,503               | 2.5%          |                |                      |                |
| ASSESSOR                |       |                               |            |            |            |         |         |         |         |         |             |              |               |                      |               |                |                      |                |
| 10112111                | 51610 | SUPERVISORS                   | 76,853.20  | 79,316.50  | 111,071.48 | 108,434 | 108,434 | 65,924  |         | 85,522  | (22,912)    | -21.1%       | 85,522        | (22,912)             | -21.1%        |                |                      |                |
| 10112111                | 51615 | ASSISTANT WAGES               | 39,249.77  | 33,954.51  | 41,446.92  | 43,135  | 43,135  | 27,131  |         | 46,210  | 3,075       | 7.1%         | 46,210        | 3,075                | 7.1%          |                |                      |                |
| 10112111                | 51710 | OTHER WAGES                   | -          | -          | -          | -       | -       | -       |         | 25,000  | 25,000      | #DIV/0!      | 25,000        | 25,000               |               |                |                      |                |
| 10112111                | 53700 | CONTRACT MAINTENANCE/LEASES   | 6,496.00   | 13,146.00  | 14,461.00  | 16,300  | 16,300  | 16,246  |         | 18,500  | 2,200       | 13.5%        | 18,500        | 2,200                | 13.5%         |                |                      |                |
| 10112111                | 56100 | OPERATING EXPENSES            | 1,566.10   | 1,539.27   | 1,070.08   | 2,150   | 2,150   | 161     |         | 3,000   | 850         | 39.5%        | 3,000         | 850                  | 39.5%         |                |                      |                |
| 10112111                | 58110 | TRAINING/MTGS/DUES/SUBSCRIP   | 1,320.00   | 2,636.00   | 1,344.37   | 3,000   | 3,000   | 2,494   |         | 3,000   | -           | 0.0%         | 2,700         | (300)                | -10.0%        |                |                      |                |
|                         |       |                               | 125,485.07 | 130,592.28 | 169,393.85 | 173,019 | 173,019 | 111,956 | 64.71%  | 181,232 | 8,213       | 4.7%         | 180,932       | 7,913                | 4.6%          |                |                      |                |
| TAX COLLECTOR           |       |                               |            |            |            |         |         |         |         |         |             |              |               |                      |               |                |                      |                |
| 10112131                | 51300 | SEASONAL HELP                 | -          | 5,468.64   | 3,304.13   | 1,600   | 1,600   | 6,348   |         | 9,800   | 8,200       | 512.5%       | 5,200         | 3,600                | 225.0%        |                |                      |                |
| 10112131                | 51610 | SUPERVISORS                   | 61,919.35  | 63,187.51  | 67,540.95  | 69,277  | 69,277  | 42,627  |         | 71,017  | 1,740       | 2.5%         | 71,017        | 1,740                | 2.5%          |                |                      |                |
| 10112131                | 51615 | ASSISTANT WAGES               | 38,455.06  | 39,595.40  | 42,366.37  | 44,916  | 44,916  | 27,904  |         | 47,138  | 2,222       | 4.9%         | 47,138        | 2,222                | 4.9%          |                |                      |                |
| 10112131                | 53610 | LEGAL SERVICES (NEW)          | -          | -          | -          | -       | -       | -       |         | 500     | 500         |              | 500           | 500                  |               |                |                      |                |
| 10112131                | 53700 | CONTRACT MAINTENANCE/LEASES   | 5,510.47   | 5,616.91   | 2,105.00   | 2,875   | 2,875   | 1,200   |         | 2,800   | (75)        | -2.6%        | 2,800         | (75)                 | -2.6%         |                |                      |                |
| 10112131                | 54421 | TAX REFUNDS                   | 79,101.23  | 105,759.99 | 104,439.00 | -       | -       | 80,665  |         | -       | -           |              | -             | -                    |               |                |                      |                |
| 10112131                | 56100 | OPERATING EXPENSES            | 16,807.54  | 16,660.54  | 23,029.22  | 22,700  | 22,700  | 4,061   |         | 24,900  | 2,200       | 9.7%         | 24,900        | 2,200                | 9.7%          |                |                      |                |
| 10112131                | 58110 | TRAINING/MTGS/DUES/SUBSCRIP   | 680.00     | 2,449.79   | 1,732.93   | 3,130   | 3,130   | 671     |         | 2,800   | (330)       | -10.5%       | 2,800         | (330)                | -10.5%        |                |                      |                |
| 10112131                | 58506 | TAX UNDERPAYMENT              | 150.00     | 150.00     | -          | 150     | 150     | -       |         | 150     | -           | 0.0%         | 150           | -                    | 0.0%          |                |                      |                |
|                         |       |                               | 202,623.65 | 238,888.78 | 244,517.60 | 144,648 | 144,648 | 163,476 | 113.02% | 159,105 | 14,457      | 10.0%        | 154,505       | 9,857                | 6.8%          |                |                      |                |